

# Board of County Commissioners



Marco Island

## Collier County, Florida

### Fiscal Year 2011-12 Adopted Budget



## Office of the County Manager Leo E. Ochs, Jr.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383 • FAX: (239) 252-4010

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January 18, 2012

To the Honorable Board of County Commissioners and the Citizens of Collier County:

As your County Manager, I am proud to provide you the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2012.

Preparation of the FY 2012 budget presented a continuing challenge to Collier County given the length and severity of the global economic recession and the related impacts on Collier County's economy, employment demographics and growth related drivers. Recovery, while anticipated at the local government level, will lag the general economic rebound. Previously enacted state property tax reform, sustained declines in both marketable and taxable property values, historically high unemployment and underemployment as well as general volatility in state-shared revenues have tempered the FY 2012 budgetary process. I am regularly monitoring agency expenditures as well as agency revenue streams in order to achieve appropriate year - end ad valorem fund cash balances. The Board of County Commissioners (Board) will receive regular reports of appropriate changes.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to county bond holders, other county creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

### **Vision and Strategic Goals**

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"We strive to be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated ten (10) year strategic plan, five (5) year operational initiatives and one (1) year tactical performance objectives (Approved by BCC on March 11, 2011):

- I. Quality of Place  
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified and, growing economy.
- VI. Governance  
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

### **State of Taxable Property Valuation and Ad Valorem Taxes**

Collier County has lost approximately one third (1/3<sup>rd</sup>) of its taxable value since FY 2008. And this trend is likely to continue for FY 2013 and beyond given the expected rise in foreclosure and short sales over the next eighteen to twenty four months. Many economists indicate that the housing market must run through the backlog of foreclosures before the housing market begins to recover – which may not occur until 2014. This backlog of foreclosures is the result of a foreclosure moratorium which was imposed by many banks in light of the "robo signing" controversy in October 2010.

Financially, the County's General Fund on a budget basis has lost \$63,413,900 in ad valorem taxes due to the taxable value reduction since FY 2008 and the application of millage neutral tax rates since FY 2010.

Assuming no change in the Truth in Millage (TRIM) Statutes by the 2012 Legislature, the Board, under current statutes has the ability to adopt annual ad valorem millage rates using three (3) approaches. They are: a majority vote millage rate, a 2/3rd's vote millage rate or a unanimous vote millage rate. The majority vote maximum millage rate is the rolled back rate adjusted for change in per capita Florida personal income. The 2/3rd's vote millage rate is the rolled back rate adjusted for the change in Florida personal income multiplied by a factor of 110%. The unanimous vote millage rate is any rate greater than the 2/3rd's vote maximum millage rate.

### Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February of each year and includes direction covering property tax levies, compensation, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs is presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2012 requiring no increase in property tax rates, despite a 4.9% average reduction in July 2011 taxable property values countywide. Staff was able to present a budget that met guidance with no reduction in front line services, no additional user fees, no facility closures or reductions in operating hours and no planned layoffs or furloughs in FY 2012.

In addition, staff maintained a fully funded and policy compliant debt management program and continued its aggressive debt restructuring program. Over the past two fiscal years, the County has refinanced \$166 million of the \$421 million in outstanding general governmental revenue bond debt which achieved a level of budget certainty by eliminating all variable rate commercial paper, reduced the cost of borrowing by \$6.3 million dollars, eliminated onerous bond covenants and freed up over \$10 million in encumbered utility funds used to fund up the required debt service reserve fund necessitated by the collapse of the bond insurance market.

Despite a loss of more than \$12M in ad valorem general fund revenues in FY 2012, staff was able to increase the fund's contingency reserve position by \$1.2M, thus achieving the 2.5% policy objective. Total General Fund reserves amount to \$18.2M, an increase of \$3.9M from FY 2011.

The adopted General Fund property tax rate for FY 2012 is below the statutory rolled back rate of \$3.7755 per \$1,000 of taxable value and is substantially lower than the FY 2003 millage rate of \$3.8772 per \$1,000 of taxable value. Overall, the County's aggregate millage rate of \$4.3299 continues to trend well below the aggregate rolled back millage rate of \$4.5149. The aggregate millage rate is a product of all property taxes levied for twenty five (25) taxing units including MSTU's and other dependent districts and exclusive of debt service.

#### **FY 2012 Budget Expense Assumptions:**

- Funding for all existing programs at 97% of prior year's level.
- No new or expanded programs or initiatives.
- No compensation (COLA) adjustment.
- 2.5% reserve for contingency in the General Fund.
- 4% attrition rate will be calculated on Regular Salaries and budgeted within each cost center containing ten (10) or more funded Full Time Equivalent (FTE's) employees.
- Equivalent of up to 0.3333 mills available annually for capital projects, critical facility maintenance and to pay debt service.
- Growth-related mandates will be funded.
- Equivalent of up to 0.1000 mills available for stormwater capital projects.
- Continuation of agency-wide exception basis hiring freeze within ad valorem funded operations and enterprise operations.
- Maintain health care program contributions at 80% employer and 20% employee across all agencies.

#### **Revenue Assumptions:**

- Forecast ad valorem tax revenue is 96.0% of budgeted amount – consistent with past collection rates.
- A slight increase in ad valorem tax revenues is expected from new construction and a decreased valuation of existing property for the fourth consecutive year is projected.
- Sales tax and state shared revenues are projected to increase 6.3% and 5.0% respectively from FY 2011 budgeted levels.
- Revenue centric philosophy was extended from enterprise operations to ad valorem operations recognizing that departmental revenues offset net ad valorem impacts. Any decrease in departmental revenues would require a corresponding operating expense reduction.

#### **Compensation Administration:**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

These goals while important are mitigated by the current economic environment. Focus has shifted to retaining the current employment base where possible given revenue parameters while maintaining workforce expertise and professional development through local and regional venues. The following is a recent history of compensation plan adjustments.

Program Component	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12	Future Fiscal Years
Cost of Living	4.70%	4.10%	4.20%	0.00%	0.00%	0.00%	Varies annually
Awards Program	1.50%	1.50%	0.00%	0.00%	0.00%	0.00%	Varies annually
Pay Plan Maintenance	0.25%	0.25%	0.00%	0.00%	0.00%	0.00%	Varies annually
<b>Total</b>	<b>6.45%</b>	<b>5.85%</b>	<b>4.2%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>Varies annually</b>

**General Fund Capital and Debt Contribution:**

Within the General Fund the equivalent of up to .3333 mills is set aside to fund county wide capital projects and more recently to pay debt service due to the lack of impact fee revenue. This practice will continue in FY 2012 with the majority of dollars programmed to pay debt service.

**Stormwater Management Capital Funding:**

The Board adopted an amending ordinance to 2005-115 providing for funding up to .1500 mills. With adoption of a millage neutral budget, funding was reduced based upon the equivalent of .1000 mills. The purpose of this dedicated funding source is to address long-standing capital project needs in the Stormwater program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

**Reserves:**

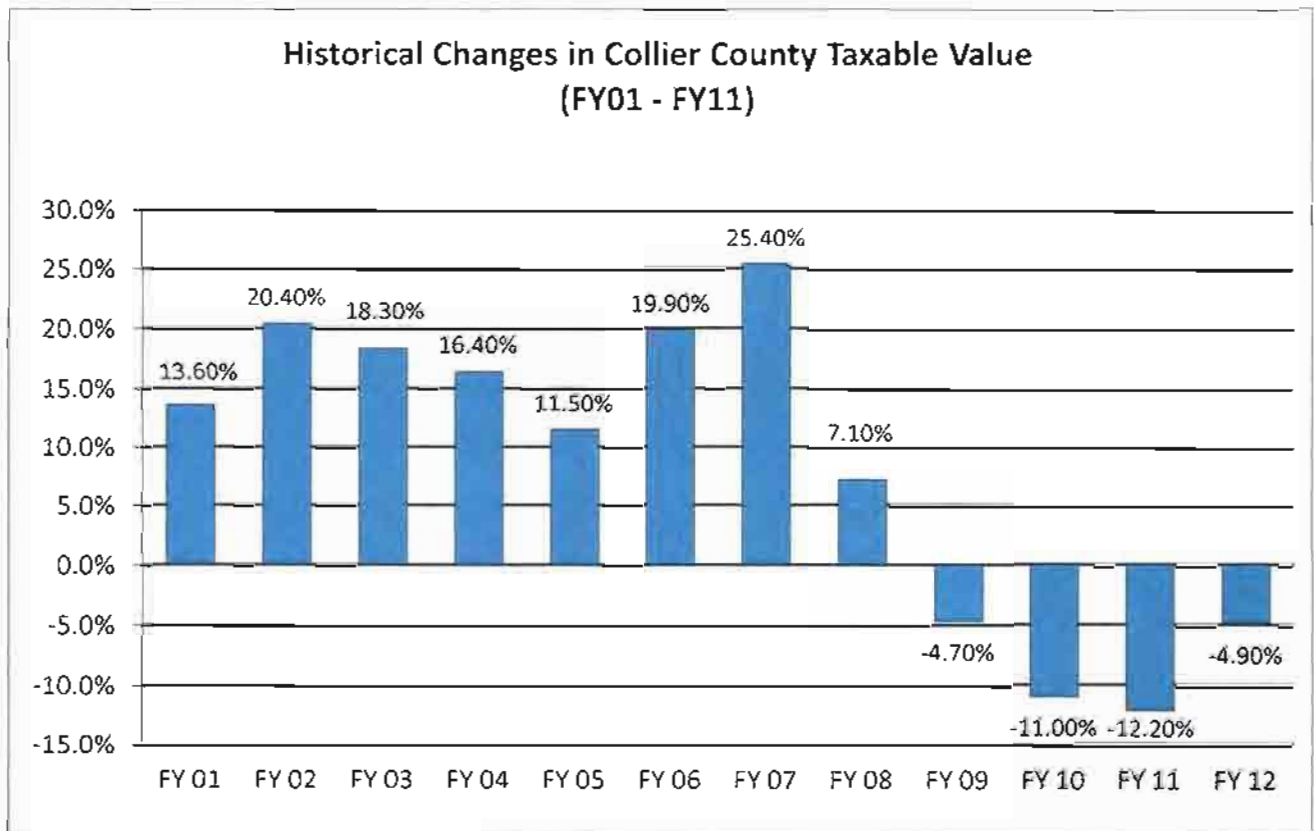
A reserve for contingency is typically budgeted in all operating funds, with the exception of the Constitutional Officer funds. Reserves for the Constitutional Officer funds shall be appropriated within the County General Fund. The reserve for contingencies in the General Fund is budgeted at 2.5% of total operating appropriations exclusive of capital and debt transfers which is in compliance with Board policy.

**Budget Priorities**

Due to the multi-year implications of tax reform, decline in taxable property values, volatile state shared revenues and unstable construction permitting revenues, FY 2012 budget priorities shifted to realign operations in the interest of efficiency to preserve front line services and facilities; reduce the amount of recurring costs in the ad valorem tax and building fees supported budgets, and reduce/defer capital expenses in light of significantly reduced demand. This required the freezing and/or reduction of ad valorem tax/permitting fees supported positions. A critical look at business processes and their relationship to the organizational structure continues to be an urgent priority if service is to continue in the manner customary to Collier County.

### State and Local Economic Conditions/Future Outlook

Following several years of double-digit increases in taxable value (dating back to FY 2000) and a 7.1 % increase in FY 2008, Collier County taxable value in FY 2009 dropped by 4.7%. This trend continued in FY 2010 with an 11.0% decrease and in FY 2011 with a 12.2% decrease. The following chart provides an historical account of taxable value changes.



This continued decrease in taxable value was not unexpected. New home construction and related market values have been hampered by the glut of existing homes currently on the market, and foreclosures continue to depress home values.

State budget issues still remain a major concern. An extremely competitive regional tourism market coupled with sales tax volatility would indicate that state revenues will remain unstable. Current estimates reveal that the State is facing a potential budget deficit in FY 2013 of two (2)



billion dollars. In boom periods the coffers are flush, but the boomerang effect is really felt in an economic downturn. Lobbying efforts must continue to mitigate any attempts to shift costs in the form of unfunded mandates from the State of Florida to county governments.

The sobering reality is that the FY 2013 budget (coming fiscal year) will be extremely challenging, given the current issues in the housing market, taxable value erosion, continued decline in impact fee revenue, short term inability to restructure the agencies debt position, unemployment, the state budget, and general revenue limitations. County staff will continue to explore all available options to minimize service level changes in FY 2013 and beyond. This will require creative thinking and optimization of existing resources.

### Summary

Collier County Government remains committed to achieving its Vision Statement of being "the best community in America to live, work, and play." Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2012 budget.

Respectfully submitted,



Leo E. Ochs Jr.,  
County Manager



**FY 2011-12  
ADOPTED BUDGET  
BOARD OF COUNTY COMMISSIONERS  
COLLIER COUNTY, FLORIDA**

**BOARD OF COUNTY COMMISSIONERS**

Fred W. Coyle, Chairman  
Jim Coletta, Vice-Chair  
Donna Fiala  
Tom Henning  
Georgia Hiller

**CONSTITUTIONAL OFFICERS**

Larry Ray, Tax Collector  
Abe Skinner, Property Appraiser  
Dwight E. Brock, Clerk of Courts  
Kevin Rambosk, Sheriff  
Jennifer Edwards, Supervisor of Elections

**APPOINTED OFFICIALS**

Leo E. Ochs, Jr., County Manager  
Jeffrey Klatzkow, County Attorney

**OFFICE OF MANAGEMENT & BUDGET**

Mark Isackson, Director of Corporate Finance and Management Services  
Sherry Pryor, Senior Management/Budget Analyst  
Susan Usher, Senior Management/Budget Analyst  
Therese Stanley, Senior Management/Budget Analyst  
Edward Finn, Senior Management/Budget Analyst  
Randy Greenwald, Management/Budget Analyst  
Barbetta Hutchinson, Executive Secretary



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**Collier County  
Florida**

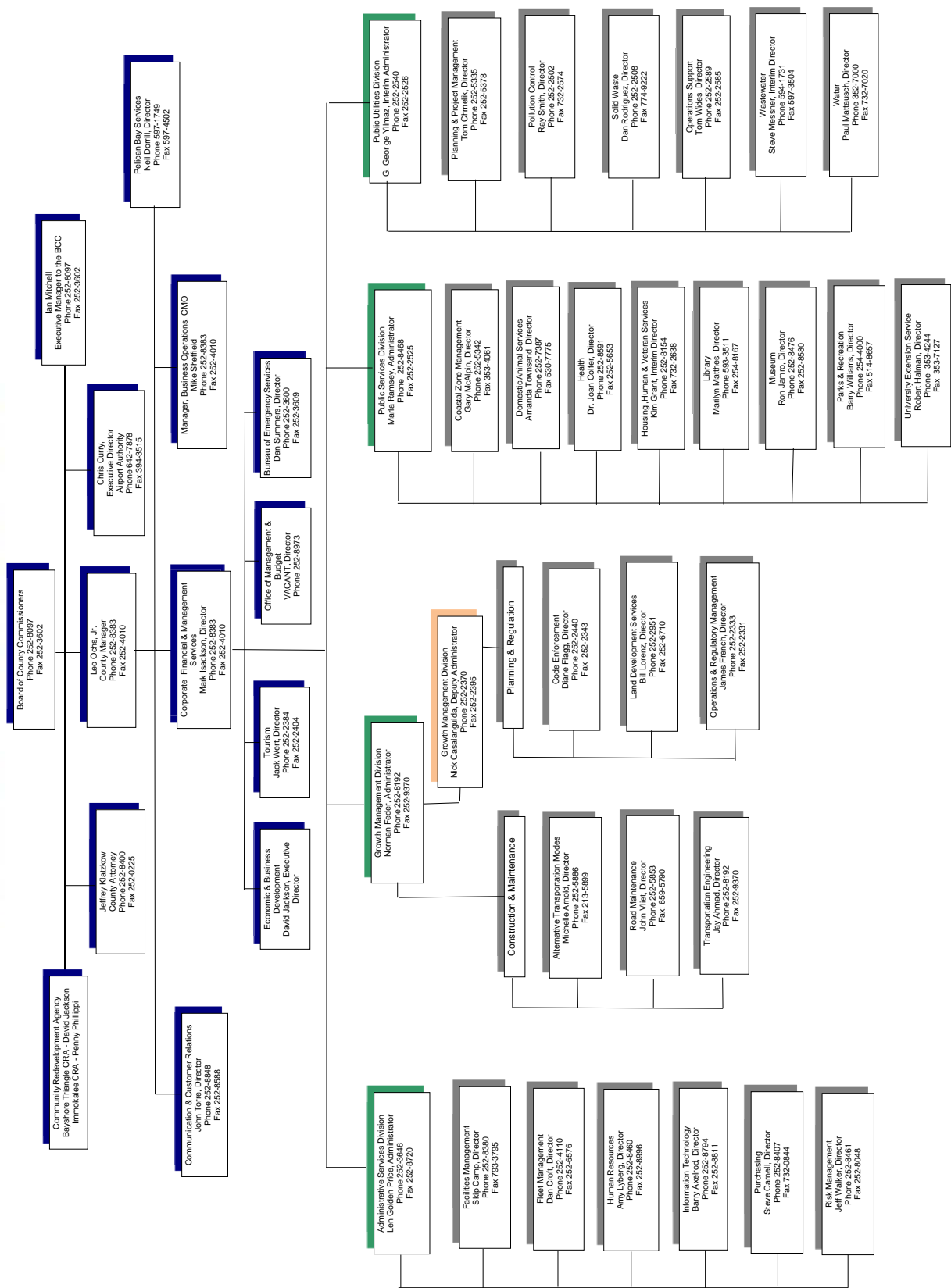
For the Fiscal Year Beginning

**October 1, 2010**

*Linda C. Danson Jeffrey R. Egan*

President

Executive Director



**Table of Contents**

Budget Message  
 FY 2011-12 Adopted Budget Cover..... i  
 Distinguished Budget Award for Fiscal  
 Year Beginning October 1, 2010..... ii  
 Collier County Organization Chart ..... iii  
 Table of Contents ..... iv

**Summary:**

Table of Contents ..... 1  
 Economic Overview..... 2  
 Budget Process ..... 9  
 Business Planning Cycle ..... 11  
 Budget Book Format..... 16  
 Budget Policies ..... 17  
 Budget Review..... 24  
 Budget Amendment Process ..... 25  
 Fund Structure & Description of Funds  
 Subject to Appropriation..... 26  
 Changes in Fund Balance..... 34  
 Summary of Budgeted Revenues ..... 42  
 Major Areas of Spending ..... 45  
 Revenues..... 49  
 Employment Summary..... 69  
 Changes in Service..... 72  
 Employees to Permanent Population..... 73  
 Property Tax Rates..... 75  
 Property Tax Dollars ..... 76  
 Taxable Property Values..... 77  
 Budget Summary FY12..... 78  
 Position Count Summary ..... 79  
 Summary of Budget by Fund ..... 80

**Elected Officials:**

Board of County Commissioners:  
 Organizational Chart..... 1  
 Division Description ..... 2  
 Board of County Commissioners Summary ..... 5  
 Board of County Commissioners (001) ..... 6  
 Other General Administration (001) ..... 7  
 Other General Administration (111) ..... 8  
 County Attorney Summary..... 9  
 County Attorney (001)..... 10  
 Legal Aid Society (652)..... 12  
 Bayshore CRA Redevelopment..... 13  
 Bayshore Gateway Triangle (187) ..... 15  
 Immokalee Redevelopment ..... 20

Airport Authority:  
 Division Summary ..... 24  
 Administration (495)..... 25  
 Immokalee Regional Airport (495) ..... 26  
 Everglades Airport (495)..... 27  
 Marco Island Executive Airport (495)..... 28  
 Reserves, Interest & Transfers (495)..... 29

Constitutional Officers:  
 Organizational Chart..... 24  
 Division Summary ..... 25

*Property Appraiser:*  
 Property Appraiser Summary ..... 34  
 Property Appraiser (060)..... 35  
 Prop. Appr. Charges Paid by BCC (001)..... 36

*Supervisor of Elections:*  
 Supervisor of Elections Summary ..... 37  
 Administration (080) ..... 38  
 Sup. Of Elec. Expenses Paid by BCC (001) ..... 39  
 Elections (080) ..... 40  
 Supervisor of Elections Grants (081) ..... 41

*Clerk of Courts:*  
 Clerk of Courts Summary..... 42  
 Clerk of Board (011)..... 43  
 Clerk of Circuit Court (011) ..... 44  
 Clerk of County Courts (011) ..... 45  
 Recording (011) ..... 46  
 Administration & Internal Audit (011)..... 47  
 Management Information Systems (011) ..... 48  
 Clerk of Court Expenses Paid by BCC (001) ..... 49  
 Clerk of Courts (011)..... 50

*Sheriff:*  
 Summary of Sheriff's Agency..... 51  
 Law Enforcement (040)..... 53  
 Law Enforcement Exp. Paid by BCC (001) ..... 54  
 Detention and Corrections (040) ..... 55  
 Bailiffs (040) ..... 56  
 Sheriff's Grants (115)..... 57  
 911 Wireless Emergency Phone (189)..... 58  
 911 Emergency Phone System (199) ..... 59  
 Confiscated Property Trust (602) ..... 60  
 Second Dollar Training (608) ..... 61  
 Crime Prevention (603)..... 62  
 Emergency Phone System (611) ..... 63  
 Sheriff (040) ..... 64

*Tax Collector:*  
 Tax Collector Summary..... 65  
 Tax Collector (070)..... 66  
 Tax Collector Expenses Paid by BCC (001) ..... 67  
 Tax Collector Excess Fee Distribution (070) ..... 68

**Administrative Services:**

Organizational Chart..... 1  
 Division Description..... 2  
 Division Summary ..... 3  
 Administration Summary ..... 5  
 Administration (001)..... 6  
 Grants Acquisition Summary..... 7  
 Grants Acquisition (001)..... 8  
 Driver Education Grant Program Summary..... 10  
 Driver Education Grant Program (173)..... 11  
 Fleet Management Dept. Summary ..... 12  
 Fleet Management (521)..... 13

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services (continued):**

Facilities Management Dept. Summary .....	15
Facilities Management (001).....	17
Real Property Management (001).....	20
GAC Land Trust (605).....	22
Americans with Disabilities Act (190).....	23
Conservation Collier (172).....	24
Conservation Collier Maintenance (174).....	26
Human Resources Department Summary .....	29
Human Resources (001).....	30
Information Technology Dept. Summary.....	32
Information Technology (001/505).....	33
800 MHz Radio System (188).....	36
Information Technology Capital (506).....	37
Purchasing Department Summary.....	39
Purchasing (001).....	40
Surplus Sales (001).....	42
Risk Management Summary.....	43
Self Insurance Funds (516-518).....	44

**Growth Management Services:**

Organizational Chart.....	1
Division Description .....	2
Division Summary.....	5
Division Administration Summary .....	7
Construction & Maintenance Administration	
Office (101).....	9
Planning & Regulatory Administration (113).....	11
Planning & Regulatory Administration (131).....	13
FEMA Expenses (111).....	14
Impact Fee Deferral Program (002).....	15
Impact Fee Administration (107).....	16
Records Management (113).....	18
Addressing & GIS (113).....	19
Comp. Planning Services Summary .....	21
SW Fla. Regional Planning Council (001).....	22
General Planning Services (111).....	23
Zoning & Land Dev. Review (111).....	26
Zoning & Land Dev. Review (131).....	28
Transportation Planning (101).....	30
Economic Development (001).....	31
Regulation Summary .....	33
Building Review & Permitting (113).....	35
Code Enforcement (111).....	38
Right-of-Way Permit & Inspections (101/102).....	40
Business Franchise Administration Element (111).....	42
Utility Regulations (669).....	44
Transportation Development Review &	
Concurrency Mgt. (101).....	46
Engineering Services (131).....	47
Environmental Services (111).....	49
Environmental Services (131).....	50
Intersection Safety Program (001).....	51
Maintenance Summary.....	52
Landscape & MSTU's Operations (111).....	53
Landscape Projects (112).....	55
Transportation Maint. Road & Bridge (101).....	56
Transportation Maint. Aquatic Plant Control (101).....	60
Transportation Road Maintenance (111).....	61
Improvement Districts and MSTU Summary.....	63

**Growth Management Services (continued):**

Pine Ridge Industrial Park Capital MSTU (132).....	65
Victoria Park Drainage (134).....	66
Naples Production Park Capital MSTU (138).....	68
Naples Park Drainage (139).....	70
Pine Ridge Industrial Park Maintenance (140).....	71
Naples Production Park Maintenance (141).....	72
Pine Ridge Industrial Park MSTU (142).....	73
Vanderbilt Beach MSTU (143).....	74
Sabal Palm Road Extension MSTU (151).....	76
Lely Golf Estates Beautification MSTU (152).....	77
Golden Gate Beautification MSTU (153).....	79
Hawksridge Pumping System (154).....	81
Radio Road Beautification MSTU (158).....	82
Forest Lakes Roadway & Drainage (159).....	84
Rock Road MSTU (165).....	86
Radio Road East Beautification MSTU (166).....	87
Operations Summary .....	88
Alternative Transportation Modes (101).....	90
Transportation Disadvantaged (427/428/429).....	91
Collier Area Transit CAT Fund (424/425/426).....	94
Traffic Operations Department (101).....	97
Street Lighting Districts (760).....	99
Metropolitan Planning Org MPO (128).....	100

**Court Related Agencies:**

Organizational Chart.....	1
Division Description.....	2
Division Summary .....	3
Court Administration Summary .....	5
Court Operations (681).....	6
Court Related Costs (681).....	8
Parole & Probation (681).....	9
Court Innovations (192).....	11
Teen Court (171).....	12
Drug Abuse Trust (616).....	14
Law Library (640).....	15
Circuit & County Court Judges Summary.....	16
Circuit Court Judges (001).....	17
County Court Judges (001).....	18
Public Defender Summary .....	19
Public Defender (001).....	20
State Attorney Summary.....	21
State Attorney's Office (001).....	22
Juvenile Assessment Ctr. Summary .....	23
Juvenile Assessment Center (175).....	24
Guardian Ad Litem Summary.....	25
Guardian Ad Litem (001).....	26
Court Related Technology .....	27
Court IT Fee (178).....	28

**Management Offices:**

Organization Chart.....	1
Division Description.....	2
Division Summary .....	3
County Manager Summary .....	4
County Manager (001).....	6
Board Related Costs (001).....	7
Management and Budget (001).....	8

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Management Offices (continued):**

Tourism Summary .....	11
TDC-Category C-Museum (193).....	12
TDC-Category B-Admin (194).....	13
TDC Disaster Recovery (196).....	15
Tourism Promotion (184) .....	16
Communications & Customer Relations (111).....	18
Emergency Management Summary .....	21
Emergency Management (001) .....	22
Emergency Disaster Fund (003).....	24
Miscellaneous Grants Summary .....	25
Emergency Services Grants (713/714).....	26
Division of Forestry Services Summary .....	27
Division of Forestry Services (111).....	28
Medical Examiner Summary .....	29
Medical Examiner (001).....	30
Emergency Medical Services Summary .....	31
Emergency Medical Services (490) .....	32
Helicopter Operations (001).....	34
EMS Trust Fund (491/493/494) .....	36
Pelican Bay Services Summary.....	37
Pelican Bay Water Management (109) .....	38
Pelican Bay Community Beautification (109).....	40
Pelican Bay Reserves and Transfers.....	42
Pelican Bay Street Lighting (778) .....	43
Collier County Fire Control Summary .....	45
Collier County Fire Control (148) .....	46
Isles of Capri Fire Control Summary.....	48
Isles of Capri Municipal Fire (144) .....	49
Ochopee Fire Control Summary .....	51
Ochopee Fire Control District (146) .....	52
Goodland Fire District Summary.....	54
Goodland Fire District (149).....	55

**Public Services:**

Organizational Chart.....	1
Division Description .....	2
Division Summary .....	4
Administration Summary.....	6
Administration (001).....	7
Collier County Extension, Education and Training Center Summary.....	8
Collier County Extension, Education and Training Center (001).....	9
Miscellaneous Grants (116) .....	11
University Extension Trust Fund (604).....	12
Domestic Animal Services Summary.....	13
Domestic Animal Services (001).....	14
Neuter/Spay Trust (610) .....	16
Domestic Animal Services Donations (180).....	17
Human Services Summary .....	18
Social Services (001).....	20
David Lawrence Center, Inc. (001) .....	22
Retired & Senior Volunteer Program (116) .....	24
Services for Seniors Program (123).....	25
Adoption Awareness Vehicle Tags (170).....	26
Community Development Block Grant (121).....	27
State Housing Incentives Part SHIP (191).....	28
Operational Support and Housing (111) .....	29
Housing Grants (705/706).....	30

**Public Services (continued):**

Human Services Grants (707/708).....	32
Veterans Services (001).....	35
Library Summary.....	36
Library (001).....	37
Library Grants (129).....	40
Library Trust Fund (612) .....	41
Museum Summary .....	42
Museum (198).....	43
Parks & Recreation Summary.....	46
County Park Facilities (001).....	47
Parks & Recreation (111).....	49
Golden Gate Community Center (130).....	51
Parks & Recreation Donations (607) .....	53
Public Health Department Summary.....	54
Public Health Department (001).....	55
Coastal Zone Management.....	59
Coastal Zone Management (111).....	60
Natural Resources Grants (117) .....	61
Public Services Grants Summary.....	62
Public Services Grants (709/710).....	63

**Public Utilities:**

Organizational Chart.....	1
Division Description.....	2
Division Summary .....	6
County Water/Sewer District Summary.....	8
Water/Sewer Administration (408) .....	10
Financial Operations (408).....	12
Planning & Project Management (408) .....	15
Wastewater Department (408) .....	17
Water Department (408) .....	22
Public Utilities Operations Center.....	26
Reserves, Interest and Transfers (408).....	27
Goodland Water District Summary.....	28
Goodland Water District (441).....	29
Solid Waste Summary.....	30
Solid Waste Disposal (470).....	32
Solid Waste-Landfill Closure (471).....	36
Solid Waste Disposal Grants (472/475/476) .....	37
Mandatory Trash Collection (473) .....	38
Water Pollution Control .....	40
Water Pollution Control (114).....	41

**Debt Service:**

Debt Service Summary Description .....	2
General Governmental Debt .....	4
2002 Capital Imp. Revenue Bonds (210) .....	6
2003 and 2005 Gas Tax Revenue Bonds (212).....	7
SIB Loan (213).....	8
1994 and 2003 Capital Improvement Revenue Refunding Bonds (215) .....	9
2005 Capital Improvement Revenue Refunding Bonds (216).....	10
Sales Tax Revenue Bonds Reserve (217) .....	11
Caribbean Gardens G.O. Debt Service (220) .....	12
Naples Park Drainage Debt Service (226).....	13
Pine Ridge/Naples Prod. Park Debt (232).....	14
Forest Lakes G.O. Bonds (259) .....	15

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service (continued):**

Series 2005A Limited G.O. Bonds (272).....	16
Series 2008 Limited Gen. Obligation Bond (273)....	17
CRA Taxable Note Series 2009 (287) .....	18
Series 2010 Special Obligation Bonds (298) .....	19
Commercial Paper Debt (299) .....	20
Debt Service Summary.....	21
Impact of Bonding on Current and Future Operations .....	23
Summary of Long-term Obligations .....	27
Conduit Debt Obligations.....	34
Defeased Debt.....	34
Subsequent Events.....	35

**Capital Improvement Program:**

Capital Organizational Chart.....	1
Capital Improvement Program Introduction .....	2
Capital Improvement Summary .....	11
Court Maintenance Fee (181) .....	17
TDC Park Beaches (183).....	18
TDC Beach Renourishment/Pass Maintenance Admin & Overhead (185) .....	19
TDC Beach Capital (195).....	20
Admin Services Capital Projects (301).....	23
Constitutional Officers Projects (301).....	24
Office of the County Mgr. Projects (301).....	25
Public Services Projects (301) .....	26
Growth Management Capital Projects (301) .....	27
Parks & Recreation Projects (306).....	28
Library Capital Project (307) .....	31
Growth Management Capital (310).....	32
Transportation Engineering (312) .....	33
Road Construction Gas Tax (313) .....	35
Museum Capital Projects (314).....	38
Clam Bay Restoration (320).....	39
Pelican Bay Hardscape & Landscape (322) .....	40
Stormwater Management Dept. (324).....	41
Stormwater Management Capital (325) .....	43
Road Impact Fee Dist. 1 (331).....	44
Road Impact Fee Dist. 2 (333).....	45
Road Impact Fee Dist. 3 (334).....	46
Road Impact Fee Dist. 4 (336).....	47
Road Impact Fee Dist. 6 (338).....	48
Road Impact Fee Dist. 5 (339).....	49
Road Assessment Receivable (341).....	50
Regional Park Impact Fee (345) .....	51
Community & Regional Park Impact Fee (346).....	52
EMS Impact Fee (350).....	54
Library Impact Fee (355).....	56
Naples & Urban Collier Park Impact Fee (368).....	58
Ochopee Fire Control Impact Fee (372) .....	59
Isle of Capri Fire Impact Fee (373) .....	60
Correctional Facilities Impact Fee (381) .....	61
Law Enforcement Impact Fee (385).....	62
General Government Bldg Impact Fee (390).....	64
County Water/Sewer Assessment (409) .....	66
County Water/Sewer Debt Service (410).....	67
Water Development Capital (411).....	69
Water Capital Projects (412).....	70
Wastewater Development Capital (413) .....	73

**Capital Improvement Program (continued):**

Wastewater Capital Projects (414).....	74
Wastewater Capital 2006 Bond (415) .....	77
County Water/Sewer Grants (416/417) .....	78
Solid Waste Capital (474) .....	80
Airport Authority Capital (496).....	81
Airport Authority Capital Loan (497).....	82
Airport Authority Grants (498/499) .....	84
Freedom Memorial (620).....	86
Countryside Privacy Wall (630).....	87
Transportation Grants (711/712).....	88
Five-Year Capital Improvement Program.....	89
Major Capital Project Descriptions by Fund .....	94

**Budget by Fund.....** 1-84

**Appendix:**

Budget Glossary.....	2
Acronyms .....	8
Miscellaneous Statistical Data.....	11



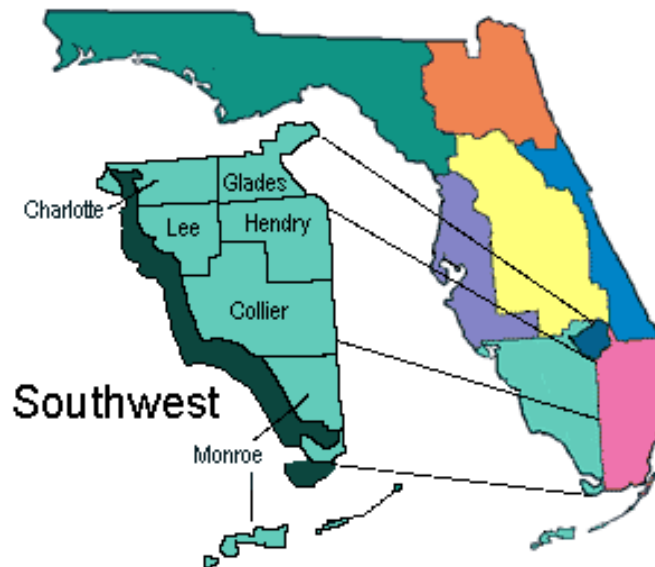
## FY 12 Adopted Budget – Summary Table of Contents

Economic Overview .....	2
Budget Process .....	9
Impact of other Planning Processes on the Budget.....	11
Budget Book Format .....	16
Budget Policies .....	17
Budget Review .....	24
Budget Amendment Process .....	24
Basis of Accounting and Budgeting .....	25
Fund Structure and Description of Funds Subject to Appropriation .....	26
Changes in Fund Balance .....	34
Summary of Budgeted Revenues, Expenditures and Changes in Fund Balance by Fund Type and Functional Activity Area .....	42
Major Areas of Spending.....	45
Revenues .....	49
Employment Summary.....	69
Changes in Service .....	72
Employees to Permanent Population.....	73
Property Tax Rates .....	75
Property Tax Dollars .....	76
Taxable Property Values.....	77
Budget Summary FY 12.....	78
Position Count Summary FY 12.....	79
Summary of Budget by Fund .....	80

## Economic Overview

### History

The area that was to become modern day Collier County actually stretches back thousands of years, to the end of the last ice age, when the first hunters and gatherers wandered down the Florida peninsula in search of game and warmer weather. This area has been a haven for “snowbirds” searching for warmer weather in the winter ever since. During the late 1800’s, the area was dotted with small communities and farming and ranching, especially inland, became the principle means of livelihood. In 1922, Barron Gift Collier purchased 2,025.5 square miles of land and 280 square miles of water on the southwest coast of Florida, an area that is larger than the states of Delaware and Rhode Island, to create the largest county, in land area, in Florida. On May 8<sup>th</sup>, 1923, the Florida State Legislature created Collier County, based on the personal pledge of Barron Collier to finish the long-awaited highway between Tampa and Miami. Barron Collier recognized the need for the infrastructure to bring about the economic development to the region and at a cost of more than \$1,000,000 of his own money and a total cost of \$8,000,000 the construction of the Tamiami Trail was completed and opened on April 25<sup>th</sup>, 1928. With the new road, a new economic vitality and home seekers from the north were brought to Florida’s last frontier. Shortly afterward, train service came to Naples, and with it, another vital link to economic development. It would be 1943 until the first oil well in the State of Florida would be drilled near Immokalee. After World War II, the population increased by over 1300% and agribusiness, tourism, and real estate made Collier County one of the fastest-growing areas in the United States. The following map depicts the location of Collier County both in Southwest Florida as well as in the State of Florida.



### Demographics

Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County has experienced tremendous population growth. The permanent population has increased from approximately 38,000 residents in 1970 to, according to the U.S. Census Bureau’s April 1, 2010 estimate, the current countywide population of 321,520. Between FY 00 and FY 11, the population growth rate was 32.9%. Data from the Collier County Comprehensive Planning Department indicates that the County is expected to sustain an annual growth rate of at least 1.8% over the course of the next decade.

*Information about the history of Collier County supplied by the Collier County Museums website – [colliermuseums.com](http://colliermuseums.com)*

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population rises by an estimated one-third. The estimated current seasonal population is 419,155 and it is projected that seasonal population will increase to 492,410 by the year 2020.

The 2010 U.S. Census reported Collier County's median age to be 46.2 years compared to the Florida median of 38.7 years and the U.S. median of 36.9 years. The latest available figures from the U.S. Census Bureau for median household per capita income was \$53,341, the fifth highest in the State of Florida. According to the Bureau of Labor Statistics, the County unemployment rate for Fiscal Year 2011 was 11.2% versus a rate of 11.9% the previous year. This rate is higher than the national unemployment rate of 9.1% and slightly higher than the statewide unemployment rate of 11.1%. The County's higher than average unemployment is a product of the global economic recession and the resulting construction industry slump.

### **Economic Conditions**

Collier County has made impressive economic strides since the completion of the Tamiami Trail in 1928. The State of Florida certified Collier County as a 'Blue Chip Community' in 1985. This means that the County met state requirements in important areas of economic development including the creation of plans for growth management and comprehensive land use. In December 1996, the communities of Immokalee and Everglades City were designated as Enterprise Zones. The Enterprise Zone Program offers tax incentives to businesses located within the zones to encourage private investment as well as increase employment opportunities for the area's residents. Additionally, the industrial park at the Immokalee Regional Airport was designated as a Foreign Trade Zone, which allows companies to import raw materials, manufacture their products and export them duty free. In September 1997, the Immokalee community was designated as a Foreign Investment Zone, which reduces the minimum amount of investment and number of employees in order for owners of foreign companies to apply for permanent United States residency.

Diversification of the local economy is an important component of the County's economic development strategy and critical to ensuring continued community vitality and sustainability. The FY 11 budget includes \$80,100 for existing economic development incentive programs and \$10,400 for the Florida Qualified Target Industries Program. The Board of County Commissioners regularly considers incentive applications from companies on a case by case basis. Incentive packages will utilize the incentives offered by the Enterprise Zones and the Foreign Investment Zone as well as the Expedited Permitting program when applicable.

A manufacturing incubator facility at the Immokalee Regional Airport Industrial Park II was completed in 2002 and provides low cost manufacturing facilities, infrastructure and services so that new and emerging businesses can have a higher success rate at launching new products. In 2004 the Customs building was completed and it will allow the Immokalee Airport to process incoming and outgoing foreign freight for any other new businesses that are acquired at the facility. The Airport Authority finalized negotiations at the end of FY 09, with the Army National Guard for construction of a military Readiness Center that is currently scheduled to begin sometime in FY 13. This Readiness Center will create recruiting, education and training support positions and also bring an Army unit to the community for support of federal missions. At the Marco Island Executive Airport, the long overdue taxiway will be completed in early 2012. This has long been a safety concern as aircraft had to taxi, take-off, and land on the same runway.

The major industries within Collier County are trade, transportation & utilities, leisure & hospitality, professional & business services, natural resources, mining & construction, education & health services, government, financial activities, manufacturing, and information. All sectors have achieved substantial growth since the early '70's. The Milken Institute annually does a study that ranks the largest 200 U.S. metropolitan areas based on their economic performance and their ability to create, as well as keep, the greatest number of jobs in the nation. The Naples-Marco Island MSA, which along with the rest of Florida, has been hit hard by the current economic conditions. The MSA now ranks

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

193rd on the 200 Best Performing Cities, down from 189th a year ago. It is hoped that this trend is nearing its end and as the county, state, and nation continue on a path to economic recovery it is expected that growth in wages, salaries, and employment will resume.

Historically, employment within the County has varied significantly throughout the year due to the large influx of tourists and seasonal residents during the winter months coupled with seasonality in the agriculture industry. The average number of people employed in 2011 was 105,120.

The following table identifies the top ten major employers in Collier County based upon data provided by the University of Central Florida and the BCC approved Collier County budget.

<b><u>Top Ten Major Employers</u></b>	
<u>Company Name</u>	<u>Employees</u>
Collier County Public Schools	5,365
NCH Healthcare System	3,007
Publix Supermarket, Inc.	2,214
Collier County Government (including all Constitutional Officers except Sheriff)	1,946
Wal-Mart	1,574
Collier County Sheriff's Office	1,367
Winn-Dixie Stores, Inc.	760
Ritz Carlton, Naples	758
Marriott Corporation	743
Fifth Third Bank	733

Source: Florida & Metro Forecast 2011-2014 published by University of Central Florida, College of Business Administration, Institute for Economic Competitiveness; and Collier County FY 2011 Adopted Budget

During FY 11, the trade, transportation and utilities industry employed an average of 21.4 thousand people with the retail trade industry making up most of that total. The average number of people employed in the retail trade industry is just under 17 thousand. Growth in retail shopping has continued to show decreases due to the global economic recession and the slowing tourist and construction industries that Southwest Florida relies so heavily upon. The consumer trade industry provides approximately 19.4% of wage and salary jobs in the County. Industry workers experienced average annual earnings of approximately \$35,800.

The leisure and hospitality sector employed an average of 20.8 thousand people who have an average wage of almost \$26,800. This represents 19.0% of the jobs in Collier County. Collier County has been hit extremely hard in the leisure and hospitality industry but it has shown some growth in recent months and this sector should strengthen even further in the coming months as the economy begins to recover.

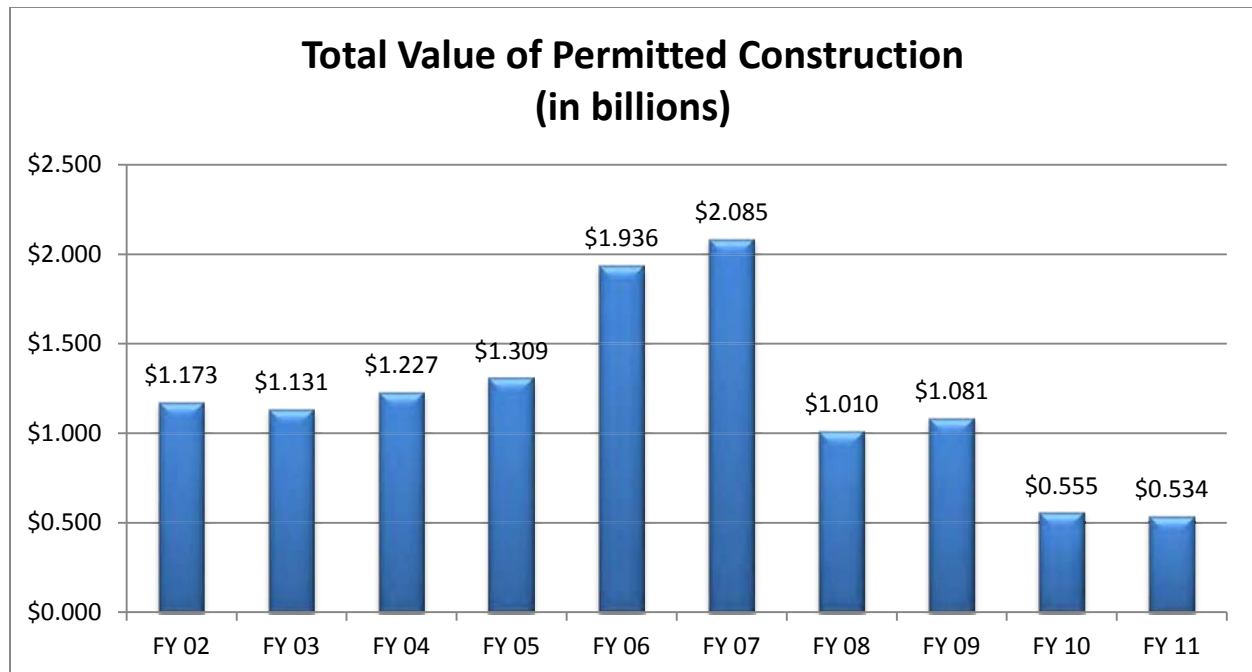
Professional and business services accounted for about 12.0 thousand jobs in Collier County in FY 11. These positions typically encompass such jobs as professional, scientific and technical services, management of companies and enterprises, administration and support, and remediation services. The average salary for these positions was nearly \$52,800.

Natural Resources and Mining & Construction produced approximately 9.1 thousand jobs in Collier County during FY 11. Collier County is one of the highest producing agricultural counties in the United States. Farming activities are located 40 miles inland and surround the community of Immokalee. Major crops include tomatoes, peppers, cucumbers, melons and citrus. The beef cattle industry is also a significant farming commodity. Included in the natural resources sector are landscaping services, forestry, farm services and commercial fishing.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

The Natural Resources and Mining and Construction industry employs just over 8.3% of the wage and salary work force with just over \$33,000 in average annual wages. During FY 11, employment continued its decrease in the construction industry as the slowing economy decreased the demand for new homes.

Construction firms located in Collier County provided approximately 8,800 jobs. The construction industry generated approximately 8.3% of all wages earned. Average income in this sector was about \$40,400. Construction employees represent 8.4% of the work force. There were 767 new homes permitted through fiscal year ending September 30, 2010 and 55 new multifamily units. The following graph shows the total value of construction permitted from FY 02 through FY 11.

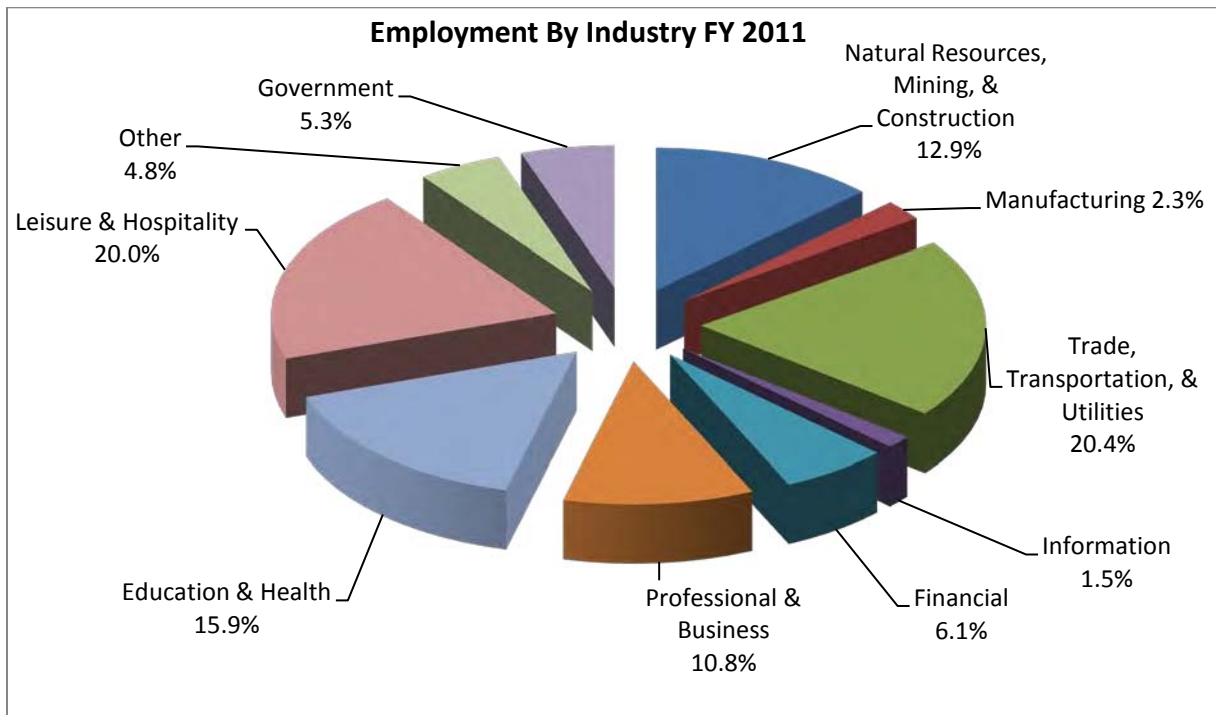


The education and health sector employs 15.5% of the wage and salary work force with annual wages averaging almost \$49,000. These jobs have traditionally been some of the fastest growing occupations according to the Florida Agency for Workforce Innovation with annual growth rates of at least 6% or better since 2000.

Government is another major employer in the area and represents 12.2% of total jobs comprising approximately 13.4 thousand jobs. The average annual salary in this sector is around \$52,500.

Financial activities account for 6.1% of the wage and salary work force in Collier County. During FY 11, financial services and real estate provided 6.4 thousand jobs and generated roughly 10.0% of all wages earned. Average annual earnings were approximately \$66,400.

The remaining 6.5% of the labor force is comprised of industries such as information technology, communications, and other unclassified positions. The following summarizes employment by industry (North American Industry Classification System) in Collier County.



Source: Bureau of Labor Statistics and Florida & Metro Forecast October 2011

**Economic Issues - FY 12 Budget**

The FY 12 net budget reflects a \$21.4 million increase from FY 11. This existing increase is attributable to a capital budgeting anomaly whereby projects were closed out in FY 11 and those dollars were subsequently rebudgeted or returned to reserves in FY 12. This is the first increase in rounds of budget reductions since FY 08 with total County budgeted appropriation during the period through FY 12 still down \$421.6 million. Continued economic sluggishness and slowing population growth has led to continuing revenue reductions, primarily ad valorem tax revenue. The result is substantial budget reductions – primarily among capital projects within Water, Wastewater and Solid Waste as well as road construction, government facilities and recreation. Numerous capital equipment purchases such as vehicles and major equipment have also been deferred during this time period.

Funding for Constitutional Officers’ capital projects include \$1,060,000 for repairs to the HVAC system in the old jail building, \$651,900 for a replacement records management system for the Sheriff’s Office and \$57,800 for replacement of the electronic voting system with an optical scan voting system for the Supervisor of Elections.

Appropriations within the Transportation System total \$28,483,100. Road projects include the Tree Farm-Woodcrest roadway project in the amount of \$2,550,000 for controlled access; US 41/SR 951 intersection improvements and resurfacing for \$3,981,100; and Collier Boulevard from Golden Gate Boulevard to Green Boulevard roadway capacity improvements of \$6,450,000. In addition \$15,502,000 has been budgeted for routine intersection improvements, road refurbishing, traffic signs and signal maintenance, bridge and pathway improvements and replacements. Funds in the amount of \$10,696,200 have been placed in reserves for emergencies or future projects.

There is \$1,000,000 in the budget for countywide stormwater improvement, \$100,000 for the National Pollutant Discharge Elimination System, and the balance of \$5,233,800 is appropriated for various ongoing stormwater projects.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

The only two new major wastewater projects include \$3,500,000 for the sludge holding tank replacement at the North County Water Retreatment Facility and \$4,000,000 for the compliance assurance project at the South County Water Retreatment Facility. Ongoing projects and maintenance and repair projects account for \$19,136,100. Funds in the amount of \$19,330,700 have been placed in reserves for future projects or emergencies.

Major repair and maintenance projects for the Water Department are \$5,000,000 for the Vanderbilt Drive Water main, \$1,500,000 for the South County Regional Water Treatment plant deep injection well, \$500,000 for the wellfield raw water booster, \$200,000 for the Operations Center TSP, and \$125,000 for the SCADA TSP. In addition, \$21,460,700 is budgeted for ongoing projects that were started in previous years. Funds in the amount of \$18,868,400 have been placed in the County Water/Sewer Fund reserves in the event of any natural disasters or for future projects.

The only new project for Solid Waste, other than projects that were budgeted in FY 11 and rolled forward into FY 12 is the Northeast Recycling Center for \$500,000. Reserves of \$76,600, for future projects or emergencies, have also been set aside in FY 12.

The only major Parks capital project is \$550,000 for the Eagle Lake Community Center.

Beach Park Facilities fund appropriations include \$425,000 for improvements at Barefoot Beach, \$500,000 for the Clam Bay Facility turnaround and Park, \$50,000 for the Seagate Access bathroom, and \$50,000 for the Conner Park shelter and bathroom. The remaining \$1,015,600 will be used to complete existing projects that were started in previous years or be placed in reserve for future projects.

### **In Summary**

The overall credit outlook for Collier County is stable according to all three rating agencies – Moody's, S&P, and Fitch. Each rating agency also re-affirmed the County's strong investment quality credit rating. Fitch Ratings investment grade rating is based on key factors such as; appropriations risk, favorable long-term socio-economic prospects, historically sound financial management, and manageable debt position. Fitch stated that Global Insight is projecting that the Naples-Marco Island MSA will rank among the top metros nationally for employment growth through 2015. It is also expected that overall financial flexibility will remain high, consistent with the current rating. Fitch considers the county's aggressive response to reduce spending favorably, and notes that the fiscal 2012 budget does not result in a reduction of primary programs or services, facility closures, or planned layoffs or furloughs. Given the county's conservative revenue approach, the ability to continue to balance the budget largely through additional expenditure actions will play a vital role in determining future financial stability.

In 2007, the Naples area moved up into Forbe's Magazine's group of 200 larger metros. According to their 2011 annual survey of "Best Places for Business and Careers", the Naples-Marco Island MSA ranked 155th among the nation's 200 large metros. When the national economy begins to improve, Collier County is positioned to capture residential, commercial and high technology opportunities through its strong infrastructure base and incentives provided by the Enterprise and Foreign Trade Zones and through the expedited permitting program. Factors that have and will continue to drive Collier County's growth are Florida Gulf Coast University, Southwest Florida International Airport, and the potential development of 200,000 acres on the eastern fringe of Collier County.

Along with these economic engines, other amenities will continue to help to attract visitors and residents and also fuel Collier County's economy. These include the North Collier Regional Park that boasts a popular water park and is also able to host sanctioned nationally known sporting events; the numerous attractions and close proximity to the Everglades; the frequent inclusion of county owned beaches as the best in the U.S. (Barefoot Beach ranked in the top ten in the U.S. in 2006) by experts such as; "Dr. Beach" (Stephen Leatherman – Director of Florida International University's coastal research lab), the travel channel, & Conde Nast Traveler, the two large regional shopping centers



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

located conveniently near I-75, as well as the many smaller conveniently located specialty shopping centers throughout the county. The population is expected to continue to grow, although at a much slower rate than in previous years. The economy is showing signs of recovery with unemployment slowly decreasing and new construction showing some increases. Consumer spending is still sluggish with modest growth expected. In light of these conditions, the Board of County Commissioners and the County Manager are continuing to take proactive steps to balance expenditures with the decreases in revenue so that Collier County will be in a better position to take advantage of an anticipated economic recovery in future fiscal years.

## Budget Process

The Collier County annual budget is a plan for the allocation of County resources in the accomplishment of specific programs. The formulation of the budget takes into consideration citizen desires, economic conditions, and policies established by elected officials.

### Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates. The recommended budget policy is then vetted through the County Productivity Committee, consisting of both active and retired business executives within the community.

The recommended budget policy is then presented to the Board of County Commissioners in February. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests, in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are then conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. Florida Statutes require the release of the tentative budget by July 15.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearing on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearings held in September. The public is allowed to speak on any topic prior to final adoption of tax rates and budgets. Budget data is then uploaded into the County financial

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

**Budget Calendar**

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<i><b>Date</b></i>	<i><b>Activity</b></i>
<i><b>Mid February</b></i>	<i><b>Budget policy, providing broad direction to staff governing the preparation of the FY 2012 budget, is adopted by the Board of County Commissioners.</b></i>
<i><b>April/May</b></i>	<i><b>County Manager's Agency departments submit program and line item requests.</b></i>
<i><b>May 1</b></i>	<i><b>Supervisor of Elections, Clerk to the Board, and Sheriff line item budgets submitted.</b></i>
<i><b>June 1</b></i>	<i><b>Property Appraiser line item budget submitted.</b></i>
<i><b>Mid-late June</b></i>	<i><b>Board of County Commissioners conducts budget workshops to review the proposed FY 2012 budget.</b></i>
<i><b>July 15</b></i>	<i><b>Tentative budget, incorporating workshop changes, is released in accordance with statutory guidelines.</b></i>
<i><b>Late July</b></i>	<i><b>Proposed millage rates (maximum property tax rates to be levied in FY 2012), approved by the BCC and certified to the Property Appraiser.</b></i>
<i><b>August 1</b></i>	<i><b>Tax Collector line item budget submitted.</b></i>
<i><b>August 24</b></i>	<i><b>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</b></i>
<i><b>September 8</b></i>	<i><b>First public hearing on FY 2012 budget conducted.</b></i>
<i><b>September 22</b></i>	<i><b>Final public hearing on FY 2012 budgets conducted. FY 2012 millage rates and budget adopted by the BCC.</b></i>
<i><b>October 1</b></i>	<i><b>New fiscal year begins; implementation of FY 2012 adopted budget.</b></i>

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

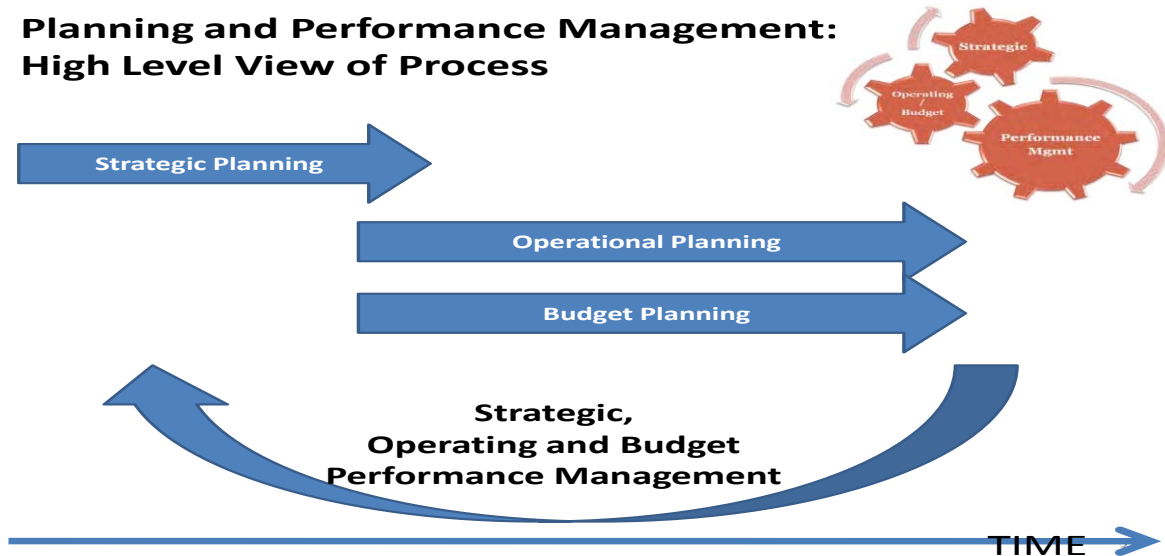
## Impact of Other Planning Processes on the Budget

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency's strategic planning process has a major impact on the development of the operating budget. The 10-year Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes during the Board's Annual Strategic Planning Workshop during March 2011, effective for Fiscal Year 2012. The Plan includes the Board's Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFA's). A copy of the Fiscal Years 2012-2021 Strategic Plan can be found at [www.colliergov.net/strategicplan](http://www.colliergov.net/strategicplan). The plan serves well in guiding tactical action plans that are parlayed into budget planning.

In order to achieve better strategic to operational alignment, provide for even more rational budget allocation, and to provide for a clearer connection between plans, budgets and outcomes through redefined performance measures, the County Manager's Strategic Excellence Program for Ultimate Performance (STEP-UP) Project Team recommended and implemented substantial changes to the structure of the strategic planning and performance measures process.

Following is the high level view of the new approach, from a process perspective:



Under the new approach, Strategic Planning begins with input from senior staff and citizens and is conducted on an annual basis. The proposed plan resulting from the annual strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. On a quarterly basis the identified performance measures on the strategic and operational levels are reviewed, updated and acted upon as necessary.

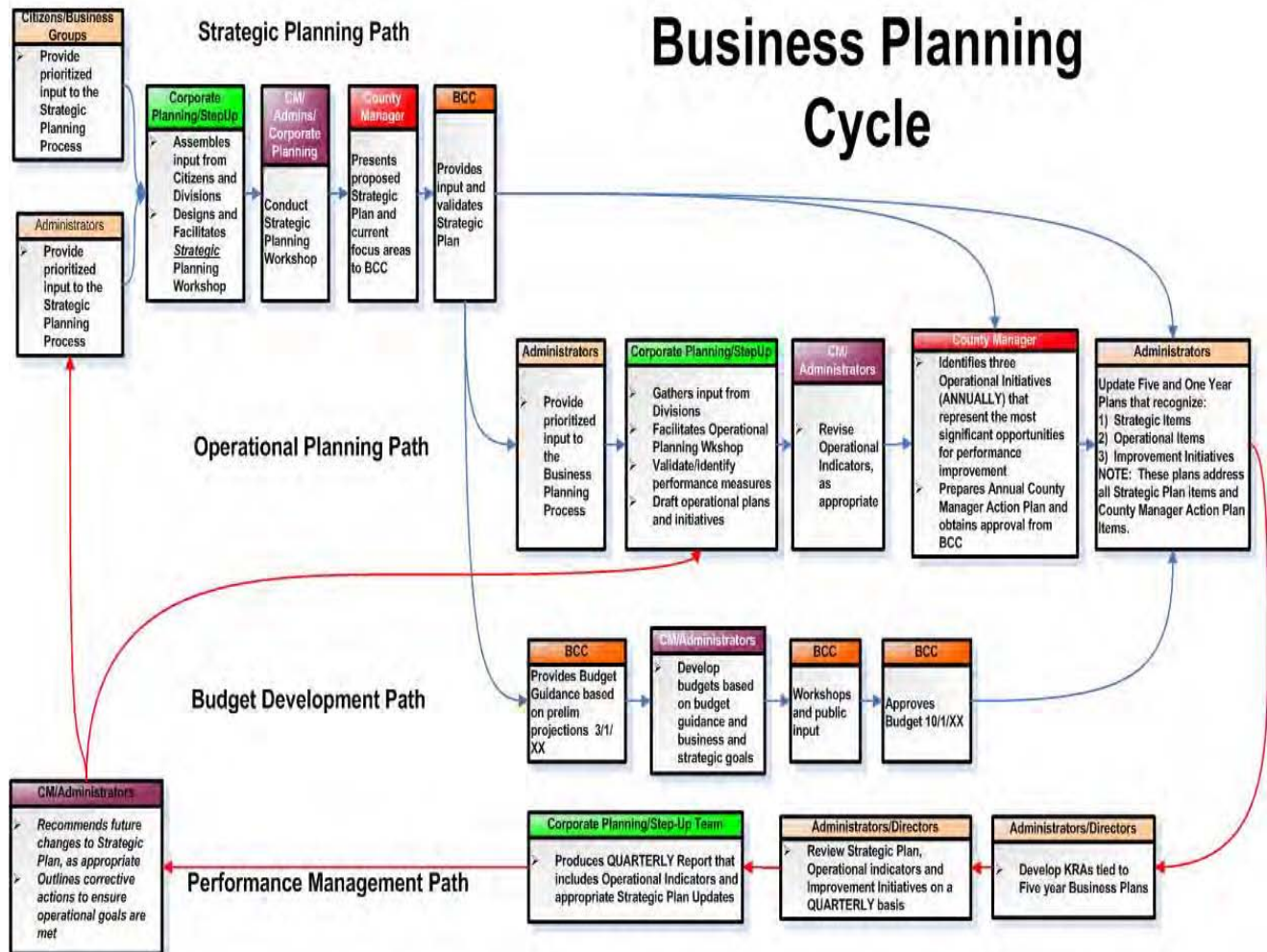
The new approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance measurement reporting is prospective in nature, spanning a 5-year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the years' budget, but also provide an indicator of whether the current year's activities are likely to lead to achievement of the 5 year objectives and requirements. This prospective look is one of the major enhancements to the process and is, consequently, expected to deliver improved short and longer term budget allocation decisions.

The one year action plans that were previously associated with the separate 5-year business plans and 10-year strategic plans were retrofitted into a new "one-document" format with performance measures for Fiscal Year 2012. Following is a more detailed look at Collier's new planning cycle.



The resulting single "bullet point" document cascades all 5 and 1 year plans from the applicable strategic level objective, regardless of which division or department is contributing. This document includes performance measures and prospective analysis. And as such, displays an agency wide view rather than a "silo" view of how the agency is performing in relation to each strategic goal.

Previously in this section there was reference to input from citizens as part of the annual planning process. To further instill public interest and involvement in the development of “citizen-centric” performance measures, Collier County was awarded a Government Trailblazer Grant by the National Center on Civic Innovation. The Center recognized the County’s efforts to engage the public. During 2011 citizen focus groups were conducted to identify which service categories the public would like reported, as well as report frequency and format. An interim report was published in August 2011 and a final Fiscal Year 2011 report was published in January 2012. The report named by the citizen participants, “Collier Citizens Count”, includes a scorecard with prior year actuals and Fiscal Year 2011 targets, target trends, and actual performance for each of the identified service categories. “Collier Citizen’s Count” will continue to play a part in future year strategic, operational and budget planning processes.

### Vision and Strategic Goals

The budget provides a road map of Collier County’s efforts toward meeting its Vision Statement: **“We strive to be the best community in America to live, work, and play.”** This is also consistent with the County’s updated strategic focus areas (underlined) and associated ten (10) year strategic goals, five (5) year operational initiatives and one (1) year tactical performance objectives, as updated by the Board of County Commissioners March 2011, effective for Fiscal Year 2012:

- I. Quality of Place  
To preserve and enhance the safety, quality, value, character, and heritage of our neighborhoods, communities, and region.
- II. Growth Management  
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services  
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management  
To responsibly plan, construct and maintain the county’s critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development  
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance  
To sustain public trust and confidence in County government through sound public policy decisions, professional management and active citizen participation.

### **Master Mobility Plan (MMP)**

Over the past ten years Collier County has seen a dramatic swing in land development demands that has put a tremendous strain on resources and finances. The County implemented growth management initiatives and financial plans that took into account significant back log needs while contending with a record setting demand for infrastructure and services. The environment created a very reactive mode of managing our needs. The Transportation Planning Department, in coordination with the Comprehensive Planning Department, is now looking at a proactive way of managing the ultimate build out mobility needs of the County. The MMP will focus on demand management and early coordination rather than trying to finance mobility based on existing land regulations. From a business perspective, reducing the demand for physical infrastructure is a far more practical approach than supporting mobility via continuous expansion and its requirement of ever increasing revenues such as impact fees, taxes, tolls and ad valorem.

Approved HB 697 and proposed federal legislation all require local comprehensive plans to include a section in the traffic circulation element that indirectly reduces greenhouse emission through direct reductions in Vehicle Miles Traveled (VMT). The MMP focuses on several factors that would meet the compliance standards from HB 697. The Transportation Planning Department was also a successful recipient of a Department of Energy (DOE) grant that was approved by the BCC on June 9, 2009 as item 10E. The attached project charter provides a description of the concepts outlined within the MMP. The project charter has been endorsed by each Division Administrator and upon approval of the charter by the BCC, the project will be set in motion. The MMP will coordinate all the data from the East of 951 Horizon Study, the East of 951 Bridge Study, the Interactive Growth Model, the Long range Transportation Plan, the Rural Land Stewardship Area update and all long range plans from each division and key stakeholders with consideration from each review/permitting agency and environmental/agricultural advocacy groups.

### **Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds**

On an annual basis the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

### **Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)**

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the Land Development Code (LDC).

Section 3.15.6 of the Land Development Code established a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 3.15.6.2 of the Land Development Code requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners. The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 3.15.6 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 11, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

1. Section 162.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1<sup>st</sup> and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December, 2010 has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1<sup>st</sup> adoption requirement.
2. A decision making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12 month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 11 has not led to any negative ramifications from a local or state compliance perspective and has provided positive fiscal impacts with the elimination of redundant meetings and staff duplicative efforts.

## Budget Book Format

The budget document is organized according to functional categories. Department budgets, representing basic operating units, have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full time equivalent positions necessary to perform the program, FY 12 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high quality services.

Performance measures including the number of activities (quantitative) and the effectiveness of the actions (qualitative) are included for FY 10, forecast for FY 11, and budgeted for FY 12. To improve the performance measure effort, the County has elected to participate in the Florida Benchmarking Consortium (FBC) performance measure program. County staff is an active participant in this statewide initiative. During FY 11 for the FY 12 Budget Book all performance measures were re-evaluated in light of adjustments to the County's strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 11. The FY 12 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 11. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 11 is presented. The rationale for projecting FY 11 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 10 actual revenues and expenses that represent one year's history of financial activity.

## Budget Policies

### Specific Budget Policies for Fiscal Year 2012

A three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) was conducted prior to recommending FY 12 budget policies. The following assumptions were used in the analysis and adopted in the policy:

#### Expense Assumptions:

- A millage neutral budget reflecting \$8.0M in expense reductions will be presented and the Board will have the option of considering service level adjustments with the cost to restore service level packages provided. A millage neutral budget will mean that most ad-valorem division operating budgets will be reduced 3% on a targeted basis based upon the net General Fund impact.
- Allocation for compensation administration – 0%.
- 4% attrition rate on regular salaries assumed in the County Manager’s Agency.
- Continue General Fund debt payment and impact fee loan transfer equivalent up to 0.3333 mills annually (\$12,400,000).
- Storm water capital funding equivalent to 0.1000 mills or \$5,965,800. This millage equivalency rate represents no change from FY 11 but represents a decrease in dollars totaling \$184,500.
- General Fund support of road construction and maintenance funded at \$13,735,000 consistent with FY 11 levels.
- General Fund support of EMS established at \$11,316,100 – no change from FY 11.
- Continue if possible the shift in Transportation Operations funding from MSTD General Fund (111) to General Fund (001).
- Mandates to be absorbed if possible within operating budgets, including Constitutional Officers.

#### Revenue Assumptions:

- FY 11 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 12 budget represents a millage neutral position at \$212,432,000 – a reduction of \$8,004,100.
- Sales tax revenue forecast for FY 11 is projected at \$27,000,000 representing an increase of 6.3% over budget. FY 12 budgeted revenue is projected at the FY 11 forecast amount of \$27,000,000.
- State Revenue Sharing for FY 12 is projected to increase \$221,500 or 3.1% over budget.
- Constitutional Officer turn back is a very conservative budget estimate and for FY 12 \$6,848,800 is projected – an increase of \$698,800 over the FY 11 budget.
- Measures to maintain beginning fund balance at approximately \$44,000,000 continue to be necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and appropriation adjustments.
- Interest income is projected flat and it is anticipated that interest rates will moderate to offset what will likely be a continued reduction in the investment pool (capital spend down).

#### Millage Rates

- If these assumptions remain constant and the Board of County Commissioners took no action to alter the impact, projected millage rates for the General Fund and the MSTD General Fund, as well as the actual adopted FY 11 and FY 12 millage rates for these respective funds, are identified in the table below:

<b>Fund</b>	<b>FY 11 Adopted Millage Rates</b>	<b>FY 12 Adopted Millage Rates</b>	<b>FY 13 Projected Millage Rates*</b>	<b>FY 14 Projected Millage Rates*</b>
General Fund	3.5645	3.5645	3.5645	3.5645
MSTD General	0.7161	0.7161	0.7161	0.7161

\*Projections for FY 13 and FY 14 assume a continuation of millage neutral policy by the Board of County Commissioners.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

General Fund Millage Rate

- In FY 12, the General Fund millage rate will remain the same as prior year (millage neutral).

General Fund Agency Budget Limitations

- This policy provides that all Agencies share proportionately in any budget reductions resulting from new State tax reform initiatives, reductions in state shared revenue and or any new unfunded mandates. Proportional expense reductions will be based upon each agency percent of the FY11 General Fund Budget. Transfers to the Constitutional Officers in FY11 accounted for 53.6% of total General Fund budgeted expense.

Provide Comparative Data using FY 11 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with budget submittals for similar sized Florida counties. Recommended counties for comparison purposes include:

- Sarasota County
- Lee County
- Manatee County
- Charlotte County
- Martin County

The Board can require Constitutional Officers and request Court Agencies to provide this comparative budget data. The following is from Florida Statute 129.021: County officer budget information. Notwithstanding other provisions of law, the budgets of all county officers, as submitted to the board of county commissioners, shall be in sufficient detail and contain such information as the board of county commissioners may require in furtherance of their powers and responsibilities provided in ss.125.01(1)(q) and (r) and (6) and 129.01(2)(b).

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

- Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
- Supports continuous training, professional development and enhanced career mobility.
- Recognizes and rewards individual and team achievement.

These goals, while important, are mitigated somewhat by the current economic environment. Focus will shift on retaining the employment base where possible given revenue parameters and maintaining the expertise and professional development of the work force through local and regional venues as well as web based applications.

Given the current economic environment, a salary adjustment for FY 12 is not programmed. In previous years (FY 07 – FY 09) the Board of County Commissioners, authorized adjustments to the compensation plan as shown within the following table. No adjustments were budgeted in FY 10, FY 11 or FY 12.

Program Component	FY 07	FY 08	FY 09	FY 10	FY 11	FY 12
Cost of Living *	4.70%	4.10%	4.20%	0.00%	0.00%	<b>0.00%</b>
Awards Program	1.50%	1.50%	0.00%	0.00%	0.00%	<b>0.00%</b>
Pay Plan Maintenance	0.25%	0.25%	0.00%	0.00%	0.00%	<b>0.00%</b>
<b>Total</b>	<b>6.45%</b>	<b>5.85%</b>	<b>4.20%</b>	<b>0.00%</b>	<b>0.00%</b>	<b>0.00%</b>

\*Note: Cost of living adjustments are generally based on the annual Miami-Ft. Lauderdale SMSA (all urban consumers).

#### Limitations on Expanded Positions to Maximize Organizational Efficiencies

- To maximize organizational efficiencies, a limitation of no net new positions in the CM's Agency will continue for FY 12. This recognizes the fact that in service organizations such as local governments, the primary expense is for salaries and associated fringe benefits and will continue to force economies within the CM's Agency through more effective use of existing resources. Individuals/teams will be expected to do more through improved organizational efficiencies.
- This proposed guidance also continues the agency freeze on new hires funded with ad valorem funds and provides - on an exception basis only – hires (internal preference) within divisions with zero reliance upon property tax dollars.

#### Revenue Centric Budgets

- It is generally recognized that all budgets and expense disbursements regardless of fund or activity is revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts. This concept also presumes continual monitoring of cash and receipts and if necessary subsequent operational adjustments dictated by cash flow. As such, ad valorem agency limitations suggested above will not apply.
- Certain cost centers or functions have a net cost to the GF (001) or MSTD General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the GF (001) or to the MSTD General Fund (111). Under this revenue centric approach, Divisions will be held to their departmental fee for service projections and any negative fee variances will be addressed through service cuts and not subsidized by Ad Valorem taxes. Division Administrator discretion upon guidance by the CM should be afforded in these scenarios.

#### Health Care Program Cost Sharing

- Collier County provides a self-funded Group Benefits Plan for health care and prescription drug coverage. Coverage under the Plan extends to all County employees, with the exception of the Sheriff's Office, which provides its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan is similarly impacted by these rising costs. For FY 2012, the County experienced a 15.7% rate increase. This increase resulted in an average employee increase of \$27.50 per month in health contribution. The County has successfully maintained a stable rate structure (0% rate increase to employees) during fiscal years 2006 through 2011, due to the success of the existing wellness program, the proper structuring of reinsurance to manage adverse plan impacts and prudent plan management. For the current year FY 2012, the Board authorized an employee pay increase equivalent to the health premium increase.
- At the beginning of FY 2009, a new health care initiative and approach was launched to address the underlying causes of catastrophic claim cases. This new plan re-design and structure provides participation incentives to members in an attempt to; identify and measure existing risk factors; promote participation in wellness related programs to help members reduce and/or manage these risk factors; improve the employee/physician relationship and to provide one on one advocacy services assisting employees with their health care needs. It is anticipated that these and other cost containment and program attributes will position the County to continue providing low cost and high quality health care coverage.

#### Stormwater Management Capital Funding

- The Board adopted (County Resolution 2010-137) a policy with funding equivalent up to 0.1500 mills annually. With adoption of a millage neutral budget, funding for FY 12 was reduced based upon the equivalent of .1000 mills. The purpose of this dedicated funding source is to address

long-standing capital project needs in the Stormwater program area, as well as to identify to grantor agencies that Collier County has a dedicated funding source to provide local matching requirements to available grants.

#### Reserves

- A reserve for contingency is typically budgeted in all operating funds, with the exception of the Constitutional Officer funds. Reserves for the Constitutional Officer funds shall be appropriated within the County General Fund. The reserve for contingencies in the General Fund was targeted at 2.5%.

#### Accrued Salary Savings

- The limitation on expanded positions, coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. A 4% attrition rate for each Agency funded by the General Fund and for all of the County Manager Agency will be calculated on FY 2012 Regular Salaries.

### **Existing County Operating Budget Policies for FY 12**

#### Financial Management/Financial Budget Development

- OMB staff will prepare annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact and sustainability of funding policies and previous budgetary decisions.
- Florida Statutes require the annual adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.
- As a general rule, operating revenues within a fund should offset ongoing operating expenses. Exceptions include the EMS Fund and the Airport Authority operating funds, as making these funds self-sufficient would require too large an increase in user fee charges.
- Finally, beginning fund balance may be used to re-establish ongoing reserve requirements dictated by bond covenants (debt service funds), actuarial requirements (self-insurance funds) or county policy (county operating funds). Funding additional one-time capital projects or reducing outstanding Commercial Paper (short-term, variable rate) debt is acceptable means of reducing any excess (above policy guidelines) General Fund balance.

#### Grant Funded Positions

- Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

#### Self-Insurance

- To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon a confidence interval of 75%, with the exception of group health to which a confidence interval is not applicable.

#### Reserves

- The State provides or establishes maximum limitations on certain reserves. The maximum limitations for reserves for contingency and for cash flow are 10% and 20%, respectively. The General Fund and the MSTD General Fund, reserves for contingency, are generally established at 2.5% of total budgeted appropriations. The reserves for cash flow, in both funds, varies based on the budget; however, cash flow reserves will never exceed the statutory limits.

#### Contract Agency Funding

- The Board will not fund any non-mandated social service agencies.

External Operating and Capital Project Funding Requests

- External operating and capital budget requests should only be considered within the framework of the budget process. Requests for funding received outside the boundaries of the budget process shall be considered in the subsequent year's budget cycle.

Median Maintenance

- Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

Revenue Policies/Carryforward

- All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carryforward revenue in the following year. Carryforward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carryforward are the capital, debt service, and enterprise funds. In both the General Fund and MSTD General Fund, adequate carryforward fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.
- General Fund balance is required to meet operating needs for October and November of any given fiscal year, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 69.9% of the total FY 11 General Fund adopted revenues).
- Fund balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Staff from Moody's Investors Service was contacted previously to determine an appropriate level of carry forward revenue. Specific concerns for Florida communities were reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum unrestricted fund balance of 10% of total General Fund expenditures was recommended. It was noted that bond ratings would improve as this percentage increased.
- The recommended level of unrestricted fund balance in the GF should be a minimum of 10% of actual expenditures, with a maximum fund balance level of 15%. If fund balance exceeds the 15% level, the surplus above the 15% level should be used to fund non-recurring costs, as fund balance is a non-recurring revenue source.

Indirect Cost Allocation Plan

- The policy of charging enterprise and special revenue funds for support services provided by General Fund departments will be used again in FY 12. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real time basis.

Impact Fees

- Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners and supported by impact fee studies.

Proposed Uses of Gas Taxes

- Previously, the Board directed through policy that all available gas taxes will be used to support the Roads Construction Capital Improvement program. With the prospects for scaling back the General Fund transfer to roads, gas taxes will be required to pay for a portion of debt service on the 2003 and 2005 Gas Tax Revenue Bonds. Earmarking certain gas taxes to pay debt due to the reduced General Fund transfer will mean that impact fees should be dedicated exclusively for right of way acquisition and road construction.

Enterprise Fund Payment in Lieu of Taxes

- The Solid Waste Fund and the Collier County Water-Sewer District will contribute a payment in lieu of taxes to the GF equal to the prior year GF millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment or such other method as determined by staff all pursuant to state law.

Debt Administration Policies

- Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.
- Not all capital projects may be funded on a cash basis. The electorate may be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. The defeat of a referendum on any or all of the projects may result in a lowering of the Level of Service Standard for related facilities.
- The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Whereas Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, prudent fiscal management dictates a self-imposed level of restraint. Current bondable revenues to include all governmental revenues such as ad valorem taxes including the Communication Services tax and state shared revenues, specifically gas taxes, state revenue sharing and the half-cent sales tax. Also included are governmental impact fees, tourist taxes as well as fees and charges. Specific voter approved debt and associated ad valorem revenue is excluded. Collier County is currently at 11.1% in terms of total general government debt service to bondable revenues from current sources.
- In general, net present value savings generated by a proposed refinancing shall be a minimum of five (5) percent. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Interim Financing

- Collier County may also borrow funds on an interim basis to fund capital projects. In these cases a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

Ad Valorem Capital Funding

- Continuation of a fixed GF millage equivalent dedicated to capital projects. The recommended rate is the equivalent of 0.3333 mills. General economic sluggishness and depressed construction markets continue to affect impact fee collections. As a result, the General Fund continues to loan money to impact fee funds in order to pay their annual debt service payments. Therefore, the first priority for this capital allocation is to assist the General Governmental impact fees with General Fund loans so that the debt service payment can be made.
- Non-CIE capital projects funded by General Fund revenues will be reviewed annually on a case-by-case basis.
- The respective departments during the budget process will identify annual operating expenses associated with capital projects.

Capital Expenditure and Capital Improvement Program (CIP) Policies

- On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan. The annual budget will include sufficient appropriations to fund capital projects identified in the first year of the CIE.
- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

- Capital projects identified in the 5 Year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.
- Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.
- Capital expenditures are defined as expenditures that result in the acquisition of or additions to fixed assets. Capital assets have a useful life of greater than one year.

## Budget Review

Department Directors prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Director is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

## Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either: the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Transfers: Transfers in the amount of \$50,000 or less within the same fund and division that do not affect revenues or reserves may be made administratively through County Manager approval. Transfer requests over \$50,000 or decreases to reserves less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Transfers requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in a capital project over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

## Basis of Accounting and Budgeting

The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when available and measurable and expenditures being recorded when the services or goods are received and the related liabilities are incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In most cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements, but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted, but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

## Fund Structure and Description of Funds Subject to Appropriation

Government resources are allocated to, and accounted for, in individual funds based upon the purpose for which they are controlled. All funds are appropriated with the exception of Supervisor of Elections Grant Fund (081); Affordable Housing (105); Housing Density Bonus (106); Grant Funds (116 – 129), (416 – 424), (472), (475 – 476), (498 – 499), and (703 – 725) which are appropriated at the time grant awards are approved by the Board of County Commissioners; Juvenile Assessment Center Fund (175); E911 Wireless Emergency Phone System (189); State Housing Incentive Partnership (191); and Deposit Fund (670).

The purpose and description of the Collier County funds and account groups are as follows:

### Governmental Funds

General Fund (001), (011-080) - The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).

Impact Fee Deferral Program (002) – Provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.

Disaster Response (003) - To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.

Economic Development (007) – Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

**Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.

Transportation Services (101) - This fund was established for the maintenance of roads and bridges in Collier County. The principal funding is an operating transfer (subsidy) from the General Fund and MSTD General Fund.

Right-of-way Permit & Inspections (102) - This fund was established to provide fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. The funding comes from Licenses and Permits issued for right-of-way.

Affordable Housing (105) – This fund was established by Resolution 2007-203 to accept voluntary donations to the county to further affordable workforce housing initiatives.

Housing Density Bonus (106) – To account for proceeds from affordable housing units sold in excess of 5% annual increase in value over the original purchase price per Collier County Land Development Code 2.06.04(A). Expenditures are to be used to promote additional affordable housing programs within the County.

Impact Fee Administration (107) – Accounts for those sources and uses of funds associated with County impact fee operations.

Pelican Bay MSTBU (109) - Provides water management and community beautification services to Pelican Bay residents, with principal revenue from assessments.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

MSTD General Fund (111) - Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include transportation and landscape median maintenance, planning and zoning, code enforcement, and parks and recreation.

MSTD Landscaping Projects (112) – Accounts for construction of landscaped medians in the unincorporated area of Collier County.

Community Development (113) - Accounts for costs of community development administration, financial management, operations oversight, building permit processing, building inspections and contractor licensing. This fund is self-supporting through building permit revenue.

Water Pollution Control (114) - This fund was established by voter referendum, with a maximum authorized millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.

Grant Funds (115 - 129) - The County administers a number of grant funds. These include Sheriff's grants such as local law enforcement and victims assistance, Collier County Extension Service grants, a Retired Senior Volunteers grant, a Natural Resources artificial reef grant, Emergency Management grants, a Parks summer food program grant, Services for Seniors grants, Community Development Block Grant (CDBG), and Metropolitan Planning Organization (MPO) grants to perform long-range transportation planning, Library grants, and ARRA Grants to account for the American Recovery and Reinvestment Act of 2009.

Golden Gate Community Center (130) - MSTU created to fund the construction and on-going operations of a community center building. The primary funding source is ad valorem taxes generated within the MSTU.

Planning Services (131) – Accounts for costs of community development administration, engineering inspections, environmental permitting, and various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.

Median Beautification Districts (152), (153), (158), (162), (163), (166) - Provides for maintenance of medians in Lely Golf Estates, on Golden Gate Parkway, on Radio Road, in Immokalee, on Bayshore Drive, and on Radio Road East. The principal revenue source is ad valorem taxes, which vary by district pursuant to ordinance according to service standards established by separate citizen advisory committees.

Improvement Districts: (132), (134), (138-143), (151), (154), (159), (164), (165) - Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in these MSTU's include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements within industrial parks.

Fire Districts (144 - 149) - The four fire district funds are MSTU's supported by ad valorem taxes. Service is provided to the residents of the Isles of Capri, Ochopee, Goodland and Horr's Island. The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments.

Adoption Awareness Vehicle Tags (170) – Accounts for the County's portion of Choose Life License Plate sales revenue which is distributed to nongovernmental, not-for-profit agencies that provide free counseling and services to pregnant women who are committed to placing their children for adoption.

Teen Court (171) – Provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Conservation Collier – Land Acquisition (172) – To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of the County's natural resources.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

Driver Education (173) – Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions (excluding parking violations) filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.

Conservation Collier Maintenance (174) – To manage and maintain acquired environmentally sensitive lands through the development and implementation of plans/programs designed to protect, conserve, and restore the County's natural resources.

Juvenile Assessment Center (175) – The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida.

Court IT Fee (178) – This will account for a portion of dedicated recording fees intended to offset court related technology needs.

Domestic Animal Services Donations (180) – Accounts for donations earmarked for animals requiring longer-term medical care than the DAS Department typically provides, thereby ensuring that these animals have every possible chance to be adopted.

Court Maintenance Fund (181) – Used to fund state court facilities through the imposition of a \$30 surcharge on non-criminal traffic infractions and certain criminal violations specifically enumerated in section 318.17, Florida Statutes.

Immokalee Redevelopment (186) – Established in FY 01 to implement the Immokalee component section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).

Bayshore/Gateway Triangle Redevelopment (187) – Established in FY 01 to implement the Bayshore/Gateway Triangle component section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).

800 MHz Fund (188) - Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations.

E-911 Wireless Emergency Phone Service (189) – Revenues are from a surcharge to cellular telephone users that are billed and collected by the wireless providers and remitted to the County. Residual cash in this fund will be used to support costs of this service. Due to a legislative change, future surcharges for both conventional phone service and wireless communications will be combined in a trust fund.

Miscellaneous Florida Statutes (190) - Accounts for revenues generated by concession fees from the County's Government Complex Snack bar to be used to improve handicapped and general accessibility to government facilities.

State Housing - SHIP (191) - Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.

Public Guardianship (192) - Provides guardianship services to indigent, incapacitated adults. Funding is provided by 25% of the \$65 additional court cost fine implemented with Article V.

Tourist Development (183), (184), (185), (193), (194), (195), (196) – Six tourist development tax funds were established for the following purposes: beach park facilities, tourism marketing, non-county museums, tourism administration, beach renourishment and economic disaster recovery. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.

Museum (198) – Dedicated funding from tourist tax revenues for the operation of the Collier County Museum.

E-911 System (199) - Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to telephone users that are billed and collected by the telephone company and remitted to the County. Residual cash in this fund will be used to support costs of this service. Due to a legislative change, future surcharges for both conventional phone service and wireless communications will be combined in a trust fund.

Grant and Matching Grant Funds (703 – 725) – A series of funds created to manage grants through the County's Grant Management System along with the funds established to track the County required matches for specific grants. Grant revenues and expenditures are appropriated via Board action and acceptance of the grant awards.

Lighting Districts (760 - 778) - There are two (2) lighting districts and the principal revenue source within these funds is ad valorem taxes.

**Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.

Capital Improvements Revenue Bonds (210) – This bond issue was for major capital projects. The half-cent sales tax revenues are the pledged repayment source with final maturity in October 2021.

2003 Gas Tax Revenue Bonds (212) - This issue refunded the 2003 gas tax revenue bonds. Revenues pledged include the 5<sup>th</sup> Cent, 6<sup>th</sup> Cent, 7<sup>th</sup> Cent and 9<sup>th</sup> Cent Gas taxes with final maturity in June 2023.

State Infrastructure Bank (SIB) Loan (213) – The Board of County Commissioners approved the State Infrastructure Bank (SIB) Loan on February 27, 2007. The loan proceeds were used to construct the eastbound Immokalee to I-75 northbound loop and to widen Immokalee Road from four to six lanes within the limited access right of way under the I-75 overpass.

1992 & 1994 Capital Improvement Revenue Refunding Bonds (215) - These bonds refunded the 1986 sales tax bonds which financed the construction of the Development Services Building and Courthouse Complex improvements, and the purchase of Lely Barefoot Beach. The revenue pledged is the half-cent sales tax, with final maturity in October 2012 and October 2013.

2005 Capital Improvement Revenue Refunding Bonds (216) - These bonds were issued to finance the construction of the North Regional Park, a Fleet Maintenance Facility, the Courthouse Annex building, a parking garage, the Emergency Services Complex, and to refinance outstanding Commercial Paper loans. The revenue pledged is the half-cent sales tax, with final maturity in October 2035.

2002/2003/2005 Sales Tax Revenue Bonds Reserve (217) – Based on the Debt Service Reserve requirements for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate money for the Parity Reserve Account. On March 24, 2009, agenda item 16(F)7, the Board approved funding the Parity Reserve Account in the amount of \$8,026,972. On September 29, 2009, agenda item 16(F)5, the Board approved funding the balance in the amount of \$11,543,806, for a total of \$19,570,778. Subsequent refinancing of the Series 2002 Bonds reduced the required reserve by \$3,853,476 to \$15,717,302. The monies allocated to fund the Reserve Account came from undesignated fund balances in the Collier County Water/Sewer District Capital and Solid Waste funds and will be repaid over time.

Caribbean Gardens General Obligation Debt Service (220) – A \$35.9 million Commercial Paper loan which was issued to finance the acquisition of the Caribbean Gardens (Naples Zoo) property has been retired.

Naples Park Assessment Bonds (226) - This special assessment bond issue, with final maturity in September 2012 was used to finance Naples Park drainage improvements.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

Pine Ridge/Naples Production Park Debt (232) - This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.

Forest Lakes General Obligation Debt Service (259) – A general obligation bond was issued to finance stormwater and roadway improvements within the boundaries of this MSTU. The pledge is a dedicated ad valorem millage that when combined with operations will not exceed 4.0000 mills. Final maturity of these bonds is in January 2022.

Series 2005A Limited General Obligation Bonds (272) – These bonds were issued to finance the acquisition of environmentally sensitive lands in Collier County. Final maturity is in January 2013 and the pledge is a dedicated millage not to exceed 0.2500 mills levied countywide.

Bonds (273) - Debt Service on the Conservation Collier Pepper Ranch acquisition. Similar to Fund 272, final maturity is in January 2013 and the pledge is a dedicated millage not to exceed 0.2500 mills levied countywide.

CRA Taxable Note Series 2009 (287) – Bayshore/Gateway Triangle Community Redevelopment Agency Taxable Non-Revolving Line of Credit, with final maturity in September 2014, was used to finance land acquisition. Tax increment revenues are pledged for the debt service on this loan. There is no County backstop on this loan.

Series 2010 Special Obligation Bonds (298) – These bonds were issued to refund all variable rate Commercial Paper principal. Final maturity of these bonds is in July 2034 and debt service funding is through legally available non ad valorem revenues.

Commercial Paper (299) – Accounted for previous interest and principal prepayments on variable rate Commercial Paper program. With refunding into long term fixed debt, this fund will be closed.

**Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.

Facilities Management CIP (301), Parks CIP (306), Library CIP (307), Stormwater Operations (324), Water Management CIP (325) - This series of capital funds accounts for all non-growth related capital projects. The principal funding source in each of these funds is an operating transfer from the General Fund.

Community Development Capital (310) – Accounts for all capital projects in the self-supporting (building permits) Community Development Fund. This includes building expansions and a replacement computerized permitting system.

Road Construction (312, 313) – These are the principal funds utilized in the road capital construction program. The principal revenue source is gas tax revenue.

Museum Capital Fund (314) – This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county.

Clam Bay Restoration (320) - Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.

Pelican Bay Irrigation (322) - Established to upgrade the existing irrigation system funding through assessments.

Impact Fee Funds: Roads (331-340), Regional Parks (345), Regional and Community Parks (346), EMS (350) Library (355), Community Parks (368), Ochopee (372), Isles of Capri (373), Correctional Facilities (381), Law Enforcement (385) and General Government Building Impact Fee (390). - Impact fees are collected on new building construction to pay for growth-related road improvements, regional and community parks, general government facilities, EMS facilities and capital equipment, library construction,



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

fire facilities and capital equipment, law enforcement facilities and capital equipment and correctional facilities and capital equipment. A different fee is paid for each of these purposes. There is a separate fund for each type of impact fee. The districts in which they are collected further segregate funds. Impact fees are expended on projects in the impact fee districts in which they were collected.

Road Assessment Receivable (341) - This fund serves as a revolving loan pool to fund small-scale assessment projects.

**Proprietary Funds - Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

County Water Sewer Operating (408) - Accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees.

Water/Sewer Debt Service (410) - Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.

Water/Sewer Impact Fees (411), (413) - These two funds account for growth-related water and sewer capital projects. The principal revenue source in each fund is system development charges.

Water and Sewer Capital Projects (409), (412), (414) - These funds account for major water and sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are water and sewer operating revenues.

Water/Sewer Bond Proceeds Fund (415) - This is a bond proceeds fund for projects that were directly financed with proceeds from the Series 2006 utility system revenue bond. This provides a clear accounting record of the expenditure of bond proceeds and associated arbitrage calculations.

Public Utility Grant Fund (416 - 417) - Established to track Public Utility grants (416) and matching funds (417).

Collier Area Transit Grant Match (425) - Established to account for matching funds from state and federal sources of the fixed route transit system.

Collier Area Transit (426) - Accounts for operations of the transit system providing fixed route public transportation service in Collier County.

Transportation Disadvantaged (427-429) - Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.

Goodland Water/Sewer District (441) - Provides water service to the residents of Goodland.

Solid Waste Disposal (470) - Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations were privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.

Landfill Closure (471) - Provides for the eventual closure of currently active landfill cells and for the perpetual care of closed cells. This fund is currently inactive, as Waste Management has assumed responsibility for cell closure.

Solid Waste Disposal Grants (472) - Provides for recycling funds through various grants to help increase recycling in Collier County.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

Mandatory Collection (473) - Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collections fees generated from households receiving the collection service. This fee is now included on the annual tax bills.

Solid Waste Capital Projects (474) – Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, Material Recovery Facility (MRF) upgrades, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.

EMS and EMS Trust (490 - 491) - Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees. EMS grants are accounted for in Fund (491).

Airport Authority Operations (495) - Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.

Airport Authority Capital (496-499) - Accounts for capital projects/improvements at the three airport sites. The capital projects are funded initially through loan proceeds, with matching funds transferred from the General Fund. The loan proceeds are repaid as reimbursement grant revenues are received. Airport matching grants are accounted for in Fund (499).

**Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Information Technology (505) – Accounts for those sources and uses of funds associated with information technology operations.

Information Technology Capital (506) – Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.

Property & Casualty (516) - Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.

Group Health and Life (517) - Accounts for all medical and life insurance claims for county employees.

Workers Compensation (518) - Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.

Fleet Management (521) - Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.

**Fiduciary Funds - Trust and Agency Funds** are used to account for assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

Sheriff Confiscated Property (602) - Florida Statutes authorize proceeds from confiscated property to be used for school resource officers, crime prevention, safe neighborhoods, drug abuse education and prevention programs, or other law enforcement purposes.

Crime Prevention (603) - Pursuant to Florida Statute 775.083, a fine can be imposed by the courts to defray the costs of crime prevention programs.

University Extension (604) – Used to account for donations earmarked for programs offered through the University Extension Service.

GAC Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates (deeded to Collier County in a 1983 Avatar Properties settlement agreement and used to fund capital improvements within the Estates).

Parks & Recreation Donations (607) – To provide community based programming for eligible children in Collier County through receipt of charitable donations.

Law Enforcement (608) - Florida Statutes authorize that two of every three dollars generated from court costs assessed from any fines or other penalties may be used for specialized law enforcement training.

Animal Control Trust (610) - Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.

Combined E-911 Trust (611) – Due to a statutory change, the revenues from surcharges on telephone and wireless phone service will be consolidated into a single fund. Previously, the surcharge revenues from each of the respective telephone services were segregated into individual funds.

Library Trust Fund (612) - Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.

Drug Abuse Trust Fund (616) – This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.

Freedom Memorial (620) – This fund is used to account for all donations earmarked specifically for the construction of a Freedom Memorial in Collier County.

Countryside Privacy Wall (630) – This fund is used to segregate Countryside Master Association, Inc. prepayment for their cost of a privacy wall along Santa Barbara Blvd.

Law Library Fund (640) – This fund was established to provide legal materials to the legal community and the general public and is funded by 25% of the \$65 additional court cost fine implemented with Article V.

Legal Aid Society Trust Fund (652) – Supports Legal Aid Society operations through funding from 25% of the \$65 additional court cost fine implemented with Article V.

Office of Utility Regulation Fund (669) - Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.

Deposit Fund (670) – This fund is the depository for all County surety and subdivision improvement bonds. The County occasionally is required to access these bonds to pay for improvements not completed by developers in accordance with County codes or local PUD agreements. Funds would be transferred from Fund 670 to the appropriate County operating fund where improvement expense would be paid.

Caracara Prairie Preserve (674) – Endowment Trust Fund created to manage habitat migration and County capital projects for the panther habitat.

Court Administration Fund (681) - Established to account for county costs associated with the activities of the 20<sup>th</sup> Judicial Circuit. The revenue for this fund is a transfer from the General Fund, supplemented by probation fees.

## Estimated Changes in Fund Balance

The next several pages provide an estimate and a discussion of the ending fund balance for the County's funds. We define fund balance as current assets less current liabilities or in the case of governmental funds it is revenues less expenditures. For budget purposes we generally use the revenue less expenditure approach because audited financial information is not available at the time the budget is developed. Throughout the budget we typically use the term Carry Forward when discussing fund balance

The budgeted year-end fund balance is calculated by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end fund balance to determine the change in fund balance. Because the prior year-end fund balance takes into account what is forecast to be expended and what is forecast to be received it is typically larger than the fund balance derived using the budget based approach.

While numerous factors impact year-end fund balance it is useful to note that the general trend towards a decreasing current year-end fund balance is to a great extent attributable to the budget based approach used to estimate fund balance. The budget based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and as a result actual expenses incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The result is often an increase in year-end fund balance relative to the adopted budget.

The following summary provides an overview of the changes in fund balance which are discussed in further detail below.

Description	General Fund & Const. Officers	Special Revenue Funds	Debt Service Funds	Capital Funds	Enterprise Funds	Internal Service Funds	Trust & Agency Funds	Total
FY 10 Actual YE Fund Balance	44,818,500	78,148,500	26,610,000	15,078,800	110,308,800	28,172,000	6,040,300	309,176,900
FY 11 Forecast YE Fund Balance	48,297,400	81,829,000	22,715,200	42,723,400	120,160,900	23,980,400	7,009,800	346,716,100
Add: FY 12 Budgeted Revenues	428,761,400	115,277,800	47,324,300	69,864,400	236,982,600	59,328,300	4,981,000	962,519,800
Less: FY 12 Budgeted Expenditures	458,138,600	129,354,700	48,329,800	88,978,000	272,174,600	60,792,300	5,743,100	1,063,511,100
FY 12 Est. YE Fund Balance	18,920,200	67,752,100	21,709,700	23,609,800	84,968,900	22,516,400	6,247,700	245,724,800
Change in Fund Balance	(29,377,200)	(14,076,900)	(1,005,500)	(19,113,600)	(35,192,000)	(1,464,000)	(762,100)	(100,991,300)

**Major County Funds:** Collier County's major funds include the Countywide General Fund, the Immokalee and Bayshore/Gateway Triangle CRA Funds, the Government Facilities Impact Fee Fund, the Collier County Water/Sewer District Fund and the Solid Waste Fund. In aggregate the estimated change in year-end fund balance for the Major Funds is 38.6%

### General Fund/Constitutional Officers (001-080)

The General Fund balance reflects a projected net decrease in budgeted fund balance of approximately \$29.3 million or 61% as property values have continued to decline resulting in reduced ad valorem collections. Additionally, the General Fund estimated fund balance is particularly impacted by the conservative budget based calculation which assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Last year for example, the FY 11 ending General Fund balance calculated on a detailed forecast of revenue and expenditures was determined to be \$47.7 million compared to the \$14.6 million balance calculated using the budget approach. This \$33.6

million positive variance illustrates both the conservative nature of the budget based fund balance estimate and management's focus on maximizing year-end fund balance in a declining tax revenue environment.

**Community Redevelopment Agency Funds (186 & 187)**

The two Tax Increment Financed (TIF) Collier County Redevelopment Agency Funds, Immokalee Redevelopment Agency Fund and the Bayshore/Gateway Triangle Redevelopment Agency Fund, are estimated to have a combined \$2.1 million or 88% fund balance decrease. The CRA taxing districts have been significantly impacted by declining property values with the Immokalee CRA taxable value relative to 2008 decreasing by 39.4% and the Bayshore/Gateway Triangle CRA decreasing by 41.8%. As a result of the reductions to the CRA revenue stream accumulated fund balance has been used to support ongoing CRA programs, funding commitments and, in the case of the Bayshore/Gateway Triangle Redevelopment District, ongoing debt service.

**Government Facility Impact Fee Fund (390)**

The estimated Government Facility Impact Fee Fund balance decreased by \$1.8 million or 38% with available fund balance used to support debt service.

**Enterprise Funds (408-499)**

The major funds within the Enterprise Fund category reflect a net decrease in estimated fund balance of \$31.5 million or 30.3%.

The estimated Collier County Water/Sewer District Fund balances decreased by \$31.5 million with a portion of available fund balance used to support an aggressive capital improvement and replacement program. Also impacting fund balance is the use of available balance in the Water/Sewer District Impact Fee funds to support debt service payments.

The Solid Waste Fund balance decreased by \$1.9 million or 14.2%. A portion of available fund balance is being used for capital improvement projects.

**Non-major Funds:** The decline in aggregate fund balance for non-major funds is estimated to be \$34 million or 19.6%. A discussion of significant changes in the non-major funds is provided.

Road and Bridge Fund (101) balance is projected to decrease \$1.1 million or 100%. After accounting for operating revenues, this fund is balanced annually with an operating subsidy from the General Fund. The reduction in fund balance is the result of a management decision to reduce fund balance as a means of regulating this transfer.

The Unincorporated Area General Fund (111) reflects a decrease in fund balance of \$4.9 million or 74% as property values have continued to decline resulting in reduced ad valorem collections. Additionally, like the Countywide General Fund the Unincorporated Area General Fund estimated fund balance is significantly impacted by the conservative budget based calculation which assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Last year for example, the FY 11 ending fund balance calculated on a detailed forecast of revenue and expenditures was determined to be \$9.6 million compared to the \$2.9 million balance calculated using the budget approach. Again, this positive variance illustrates management's focus on maximizing year-end fund balance in a declining tax revenue environment.

Community Development Fund (113) balance is projected to decrease \$768,000 or 29% to meet ongoing operational funding requirements.

Water Pollution Control Fund (114) balance is projected to decrease \$865,200 or 63% as property values have continued to decline resulting in reduced ad valorem collections.

The Golden Gate Community Center Fund (130) balance is projected to decrease \$201,200 or 64% as property values have continued to decline resulting in reduced ad valorem collections.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

The Isle of Capri, Ochopee, Collier County & Goodland Fire Control Districts (Funds 144, 146, 148 & 149) are projected to have an aggregate decrease in fund balance of \$380,000 or 84%. The fire districts are experiencing a decrease in fund balance as property values have continued to decline resulting in reduced ad valorem collections.

There are several Beautification and Improvement Districts (Funds 134-166 & Funds 760-780) experiencing a decrease in fund balance as accumulated funds are budgeted to execute capital projects within the districts.

Conservation Collier Fund (172) and Conservation Collier Maintenance (Fund 174) are increasing in aggregate by \$5.5 reflecting the payoff of the bond for the Pepper Ranch acquisition and the accumulation of funds for perpetual maintenance of acquired environmentally sensitive land.

Court IT Fees Fund (178) balance is decreasing by \$151,900 reflecting the use of a portion of fund balance to support operations. Court Maintenance (Fund 181) reflects an increase of \$1,044,100 as funds are accumulated for future capital outlay.

The Museum Fund (198) balance is projected to decrease \$204,400 or 93%. This fund is supported with tourist development tax revenues which are forecast conservatively and do not completely cover operating costs necessitating that a portion of the operating budget partially supported with fund balance.

Tourism Development Funds: In aggregate the fund balance for the Tourist Development Funds is projected to increase by \$2.3 million or 9.8%. Beach Park Facilities Fund (183) includes a \$957,700 increase as funds accumulate for future beach access projects. Tourism Promotion Fund (184) reflects a decrease of \$222,300 with all anticipated revenue to be expended for tourism promotion. Non-County Museum Fund (193) is budgeted to have no fund balance as all available funds have been budgeted for grants. Beach Renourishment Fund (195) projects a \$1.3 million increase as reserves accumulate for a major beach renourishment project.

**Debt Service Funds (200-299)**

Overall, fund balance in the Debt Service funds is projected to decrease by \$1.0 million or 4.4% because of bond payoffs and reduced reserve requirements.

**Capital Funds (301-399)**

The aggregate balance change in Collier County Capital Funds is a decrease of \$17.1 million or 45.5%. Fund balance in the Capital Funds is typically generated by residual funding freed up upon project completion, defunding budgeted projects because of changing priorities or budget limitations, accumulating reserves for future projects or positive revenue variances. Fund balance is typically used in the following budget year to fund new or ongoing projects.

The Facilities Management Capital Fund (301) balance is projected to decrease by \$3.04 million with funds utilized for new and ongoing capital projects and debt service payments. This fund is balanced annually with an operating subsidy from the General Fund. The reduction in fund balance is the result of a management decision to reduce fund balance as a means of regulating this transfer.

The Gas Tax – Road Construction Capital Fund (313) balance is projected to decrease by \$3.8 million with funds being used for capital outlay and debt service payments. The decrease reflects the use of available fund balance to budget for new or ongoing projects.

Fund balance among the Road Impact Fee Districts (Funds 331 – 339) is intended for road or other specific improvements within the respective districts. The \$6.4 million decrease in fund balance reflects the use of accumulated fund balance for new projects. Similarly, the decrease in other Impact Fee Funds (Funds 345-390) totals \$3.2 million and reflects the use of fund balance for projects within each respective impact fee fund.

**Enterprise Funds (400-499)**

The aggregate balance change in non-major Enterprise Funds is a decrease of \$1.8 million or 72.7%. After accounting for operating and other revenue sources the EMS, CAT and Airport Authority Funds are balanced annually with an operating subsidy from the General Fund. The reduction in fund balance in these funds is largely the result of a management decision to reduce fund balance as a means of regulating this transfer.

The Collier County EMS Fund balance decreased by \$853,000 with available fund balance used to support the operational budget.

The Collier Area Transit (CAT) Fund balance decreased by \$349,000 as available balance is being used to support the operating budget.

The Collier County Airport Authority Fund balance decreased by \$396,000 as fund balance is being used to support operating and capital budgets.

The Goodland Water District Fund balance decreased by \$64,000 as available fund balance has been used to support the operating budget.

**Internal Service Funds (505-521)**

In aggregate the Internal Service Funds balances are projected to decrease \$1.4 million or 6.1% reflecting the use of fund balance to support operations as well as reductions in reserve requirements.

**Trust and Agency Funds (600-699)**

Overall, Trust and Agency Funds reflect a net decrease of \$762,000 or 10.9%. Changes in fund balance for these funds are can be attributed to the nature of these funds and the specific uses for which they have been created.

The Sheriff's Trusts (Funds 602 and 603) show a combined net decrease of \$699,000 as funds are committed to match grant funding for specified projects. The E-911 Phone System Fund (611) is projected to increase \$133,800 as fees are accumulating for future improvements.

The schedules that follow illustrate the change in fund balance by fund for the current year and in aggregate by fund type and functional area for current year and the previous two years.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County Government  
Changes in Fund Balance by Fund  
FY 2011 to FY 2012**

Fund	FY 2010 Actual Year End Balance	FY 2011 Forecast Year End Balance	FY 2012 Budgeted Revenues	FY 2012 Budgeted Expenditures	FY 2012 Budgeted Year End Fund Balance	Change in Fund Balance FY 2011 to FY 2012
<b>General Funds</b>						
001 General Fund	44,318,500	47,786,100	261,681,500	291,286,700	18,180,900	(29,605,200)
002 Impact Fee Deferral Program	0	3,300	0	3,300	0	(3,300)
003 Emergency Relief Fund	500,000	508,000	3,500	50,000	461,500	(46,500)
007 Economic Development	0	0	327,800	50,000	277,800	277,800
<b>General Funds</b>	<b>44,818,500</b>	<b>48,297,400</b>	<b>262,012,800</b>	<b>291,390,000</b>	<b>18,920,200</b>	<b>(29,377,200)</b>
<b>Constitutional Officers</b>						
011 Clerk of Courts	0	0	7,430,400	7,430,400	0	0
040 Sheriff	0	0	131,973,300	131,973,300	0	0
060 Property Appraiser	0	0	6,367,400	6,367,400	0	0
070 Tax Collector	0	0	17,436,000	17,436,000	0	0
080 Supervisor of Elections	0	0	3,541,500	3,541,500	0	0
<b>Constitutional Officers</b>	<b>0</b>	<b>0</b>	<b>166,748,600</b>	<b>166,748,600</b>	<b>0</b>	<b>0</b>
<b>Special Revenue Funds</b>						
101 Transportation Services	1,257,500	1,124,000	17,331,200	18,472,200	(17,000)	(1,141,000)
102 Right of Way Permitting	0	156,700	292,600	377,300	72,000	(84,700)
107 Impact Fee Administration	190,100	464,500	676,700	610,500	530,700	66,200
109 Pelican Bay Beautification MSTBU	943,100	1,122,300	2,461,400	2,982,600	601,100	(521,200)
111 MSTU General Fund - Unincorporated Areas	6,650,600	6,720,600	33,751,600	38,732,700	1,739,500	(4,981,100)
112 MSTU Landscaping Projects	113,000	440,700	0	185,600	255,100	(185,600)
113 Community Development	1,383,800	2,621,400	7,982,300	8,750,300	1,853,400	(768,000)
114 Water Pollution Control	1,560,400	1,365,300	2,232,600	3,097,800	500,100	(865,200)
115 Sheriff Grants	0	0	1,002,000	1,002,000	0	0
123 Services for Seniors - County Aging Program	123,000	0	0	0	0	0
128 MPO Grants	0	0	5,000	0	5,000	5,000
130 Golden Gate Community Center	311,800	313,100	877,400	1,078,600	111,900	(201,200)
131 Planning Services	709,500	1,343,100	2,455,700	2,468,300	1,330,500	(12,600)
132 Pine Ridge Industrial Park MST&BU	0	4,200	0	4,200	0	(4,200)
134 Victoria Park Drainage MSTU	49,300	28,200	1,100	24,400	4,900	(23,300)
138 Naples Production Park MST&BU	0	2,700	0	2,700	0	(2,700)
139 Naples Park Drainage MSTU&BU	41,800	44,300	7,400	50,500	1,200	(43,100)
140 Pine Ridge Industrial Park Maint. MSTU&BU	1,200	700	0	700	0	(700)
141 Naples Production Park Maint. MSTU&BU	25,900	54,100	0	54,100	0	(54,100)
142 Pine Ridge Industrial Park MSTU&BU	1,773,500	1,793,400	4,700	1,798,100	0	(1,793,400)
143 Vanderbilt Beach MSTU	5,063,500	3,351,300	924,700	4,258,500	17,500	(3,333,800)
144 Isle of Capri Fire Control District	593,700	358,300	1,050,000	1,332,200	76,100	(282,200)
146 Ochopee Fire Control District	471,400	69,100	1,713,100	1,790,800	(8,600)	(77,700)
148 Collier County Fire Control MSTU	12,700	19,300	272,200	291,500	0	(19,300)
149 Goodland/Horr's Island Fire District	11,600	1,100	89,200	90,300	0	(1,100)
151 Sabal Palm Road Extension MSTU&BU	202,100	201,700	900	202,600	0	(201,700)
152 Lely Golf Est Beautification	452,300	325,600	182,800	293,300	215,100	(110,500)
153 Golden Gate Beautification MSTU	1,550,500	674,800	232,400	904,500	2,700	(672,100)
154 Hawksridge Stormwater Pumping System	62,900	55,500	2,700	53,500	4,700	(50,800)
158 Radio Road Beautification	371,500	417,200	293,100	707,100	3,200	(414,000)
159 Forest Lakes Roadway & Drainage MSTU	4,278,000	3,772,700	148,700	2,453,100	1,468,300	(2,304,400)
162 Immokalee Beautification	535,500	542,700	291,300	834,000	0	(542,700)
163 Bayshore/Avalon Beautification	3,221,300	3,843,900	837,600	4,675,500	6,000	(3,837,900)
164 Haldeman Creek MSTU	74,100	106,900	48,900	39,700	116,100	9,200
165 Rock Road MSTU	12,400	5,200	25,300	30,500	0	(5,200)
166 Radio Road East Beautification MSTU	0	62,700	150,300	81,100	131,900	69,200



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County Government  
Changes in Fund Balance by Fund  
FY 2011 to FY 2012**

Fund	FY 2010 Actual Year End Balance	FY 2011 Forecast Year End Balance	FY 2012 Budgeted Revenues	FY 2012 Budgeted Expenditures	FY 2012 Budgeted Year End Fund Balance	Change in Fund Balance FY 2011 to FY 2012
<b>Special Revenue Funds Cont.</b>						
170 Adoption Awareness	500	400	20,800	18,000	3,200	2,800
171 Teen Court	0	0	80,400	77,300	3,100	3,100
172 Conservation Collier	6,824,000	542,000	9,606,600	6,603,200	3,545,400	3,003,400
173 Dori Slosberg Driver Ed Safety Act Grant	132,600	122,000	176,700	184,500	114,200	(7,800)
174 Conservation Collier Maintenance	16,364,000	20,107,800	7,076,800	4,675,000	22,509,600	2,401,800
178 Court IT Fee	206,200	394,700	573,300	725,200	242,800	(151,900)
180 Domestic Animal Services Donations	58,900	63,200	19,000	23,200	59,000	(4,200)
181 Court Maintenance	170,200	1,317,200	1,044,100	0	2,361,300	1,044,100
183 TDC Beach Park Facilities	3,150,800	48,800	2,095,600	1,137,900	1,006,500	957,700
184 TDC Tourism Promotion	344,800	222,300	3,550,800	3,773,100	0	(222,300)
185 TDC - Engineering	0	0	727,500	727,500	0	0
186 Immokalee Redevelopment CRA	1,280,000	740,000	359,300	928,200	171,100	(568,900)
187 Bayshore/Gateway Triangle CRA	3,244,100	1,735,800	1,507,900	3,125,700	118,000	(1,617,800)
188 800 MHz Ircp	97,300	92,600	1,107,100	1,199,700	0	(92,600)
189 E-911 Wireless Emergency Phone System	53,000	0	0	0	0	0
190 Misc Florida Statute	25,600	68,000	23,500	91,500	0	(68,000)
192 Court Innovations	74,800	29,200	168,700	193,000	4,900	(24,300)
193 TDC - Museum	26,700	900	295,400	296,300	0	(900)
194 TDC - Admin. & Disaster Recovery	0	0	1,440,300	1,440,300	0	0
195 TDC - Beach Renourishment	11,897,700	22,612,900	4,353,200	3,033,500	23,932,600	1,319,700
196 TDC - Disaster Recovery	686,000	957,000	43,000	0	1,000,000	43,000
198 Museum	248,900	220,600	1,363,700	1,568,100	16,200	(204,400)
199 911 System Enhance	926,100	923,400	8,000	931,400	0	(923,400)
708 Human Services Grant Match	0	0	85,300	0	85,300	85,300
712 Transportation Grant Match	0	0	3,228,600	0	3,228,600	3,228,600
714 Bureau of Emergency Services Grant Match	0	0	15,900	0	15,900	15,900
760 Collier County Street Lighting	118,500	157,600	449,800	607,400	0	(157,600)
778 Pelican Bay Street Lighting	169,800	65,300	511,600	263,900	313,000	247,700
<b>Special Revenue Funds</b>	<b>78,148,500</b>	<b>81,829,000</b>	<b>115,277,800</b>	<b>129,354,700</b>	<b>67,752,100</b>	<b>(14,076,900)</b>
<b>Debt Service Funds</b>						
210 Capital Improvement Revenue Bonds	0	0	0	0	0	0
212 1986/2003/2005 Gas Tax Rev Ref Bds	3,881,300	3,955,200	13,484,200	14,595,900	2,843,500	(1,111,700)
213 State Infrastructure Bank (SIB) Loan	0	0	2,044,500	2,044,500	0	0
215 86/03 Sales Tax Rev	3,100	4,200	2,992,200	2,996,400	0	(4,200)
216 CIP Refund Ser 2005	(3,100)	3,000	12,547,800	12,550,800	0	(3,000)
217 Sales Tax Revenue Bonds, Series 2003/2005	19,570,800	15,717,400	0	0	15,717,400	0
220 Caribbean Gardens	231,000	0	0	0	0	0
226 1997 Naples Park Drainage	93,400	27,000	97,600	111,500	13,100	(13,900)
232 Pine Ridge / Naples Production Park	835,700	441,600	776,400	33,500	1,184,500	742,900
259 Forest Lakes Roadway Limited GO Bonds	114,700	72,300	862,600	578,000	356,900	284,600
272 Series 2005A Limited General Obligation Bond	121,700	620,900	5,409,300	6,030,200	0	(620,900)
273 Series 2008 Limited General Obligation Bond	18,700	143,200	0	143,200	0	(143,200)
287 CRA Taxable Note, Series 2009	1,560,900	1,524,200	1,506,000	1,604,400	1,425,800	(98,400)
298 Sp. Obligation Bonds, Series 2010 and 2010B	0	203,200	7,603,700	7,638,400	168,500	(34,700)
299 5% Commercial Loan	181,800	3,000	0	3,000	0	(3,000)
<b>Debt Service Funds</b>	<b>26,610,000</b>	<b>22,715,200</b>	<b>47,324,300</b>	<b>48,329,800</b>	<b>21,709,700</b>	<b>(1,005,500)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County Government  
Changes in Fund Balance by Fund  
FY 2011 to FY 2012**

Fund	FY 2010 Actual Year End Balance	FY 2011 Forecast Year End Balance	FY 2012 Budgeted Revenues	FY 2012 Budgeted Expenditures	FY 2012 Budgeted Year End Fund Balance	Change in Fund Balance FY 2011 to FY 2012
<b>Capital Projects Funds</b>						
301 County-Wide Cap Projects	(3,300,000)	3,846,900	3,764,400	6,811,300	800,000	(3,046,900)
306 Parks Ad Valorem Capital Projects	71,300	317,600	682,200	623,600	376,200	58,600
307 Library Capital Projects	6,600	3,000	2,800	5,800	0	(3,000)
310 CDES Business Systems Replacement	(81,100)	0	0	0	0	0
312 Road Gas Tax Op	201,700	69,200	2,630,700	2,714,000	(14,100)	(83,300)
313 Road Const - Gas Tax	(1,454,000)	8,346,100	33,453,000	37,266,900	4,532,200	(3,813,900)
314 Museum Capital	8,800	52,300	110,000	162,000	300	(52,000)
320 Clam Bay Restoration	301,300	15,900	155,100	155,100	15,900	0
322 Pelican Bay Irrigation & Landscape	(123,300)	6,400	770,400	776,800	0	(6,400)
324 Stormwater Operating	52,500	17,300	1,178,300	1,214,000	(18,400)	(35,700)
325 Stormwater Capital Projects	1,178,700	503,900	6,769,600	7,273,500	0	(503,900)
331 Road Impact - District 1	555,300	855,200	2,549,000	3,280,000	124,200	(731,000)
333 Road Impact - District 2	515,100	319,100	1,057,700	300,000	1,076,800	757,700
334 Road Impact - District 3	155,500	263,500	100,700	200,000	164,200	(99,300)
336 Road Impact - District 4	(2,776,300)	3,893,600	4,393,800	7,609,700	677,700	(3,215,900)
338 Road Impact - District 6	2,816,600	4,630,900	938,600	5,300,000	269,500	(4,361,400)
339 Road Impact - District 5	(1,201,300)	(979,000)	1,308,100	100,000	229,100	1,208,100
341 Road Assessments - Receivable	394,100	406,100	1,900	0	408,000	1,900
345 Regional Park Impact	74,300	117,100	48,000	90,000	75,100	(42,000)
346 Unin Comm & Reg Park Impact Fee	5,034,800	8,936,300	2,126,100	3,273,500	7,788,900	(1,147,400)
350 EMS Impact Fees	979,600	388,300	578,200	758,000	208,500	(179,800)
355 Library System Impact Fee	2,342,500	1,696,200	407,400	1,168,300	935,300	(760,900)
368 Parks - Naples & Urban Impact	180,100	180,900	1,400	0	182,300	1,400
372 Ochopee Fire Control Impact	3,200	5,500	1,000	300	6,200	700
373 Isle of Capri Fire Impact Fee	33,000	3,500	1,000	1,000	3,500	0
381 Correctional Facilities Impact Fee	1,496,100	1,847,700	1,590,100	2,063,800	1,374,000	(473,700)
385 Law Enforce Impact	2,610,600	2,272,800	1,990,400	2,765,500	1,497,700	(775,100)
390 Govt Facility Imp Fe	5,003,100	4,707,100	3,254,500	5,064,900	2,896,700	(1,810,400)
<b>Capital Projects Funds</b>	<b>15,078,800</b>	<b>42,723,400</b>	<b>69,864,400</b>	<b>88,978,000</b>	<b>23,609,800</b>	<b>(19,113,600)</b>
<b>Enterprise Funds</b>						
408 Co Water/Sewer Operating	33,227,700	30,107,100	97,799,500	110,794,500	17,112,100	(12,995,000)
409 Water/Sewer Spec Assess.	18,900	22,300	100	22,400	0	(22,300)
410 Water/Sewer Debt	20,829,500	20,654,900	18,769,500	22,114,300	17,310,100	(3,344,800)
411 County Water Impact Fees	9,171,100	8,319,600	2,916,500	5,963,400	5,272,700	(3,046,900)
412 County Water User Fees Capital	17,769,200	16,051,000	25,542,900	27,998,200	13,595,700	(2,455,300)
413 County Sewer Impact Fees	3,411,300	8,593,800	2,892,800	5,751,700	5,734,900	(2,858,900)
414 County Sewer User Fees Capital	10,029,300	20,458,000	19,506,400	26,368,600	13,595,800	(6,862,200)
415 County Water Sewer Bond Proceeds	(5,700)	64,700	4,300	0	69,000	4,300
425 Collier Area Transit (CAT) Grant Match	0	0	477,500	477,500	0	0
426 CATT Transit Enhance	208,400	697,000	2,318,800	2,808,400	207,400	(489,600)
427 Transportation Disadvantaged	296,000	(88,500)	2,562,800	2,474,300	0	88,500
429 Transportation Disadvantaged Grant Match	0	0	52,100	0	52,100	52,100
441 Goodland Water Dist	227,100	215,800	444,800	509,100	151,500	(64,300)
470 Solid Waste Disposal	5,696,900	4,302,700	13,862,800	15,088,800	3,076,700	(1,226,000)
471 Solid Waste - Land	681,600	2,341,500	653,400	0	2,994,900	653,400
473 Mandatory Trash Collection	5,852,200	6,647,400	18,793,900	19,793,400	5,647,900	(999,500)
474 Solid Waste Capital	153,400	451,900	3,927,200	4,302,500	76,600	(375,300)
490 Emergency Medical Services - EMS	1,973,800	228,300	21,444,000	22,297,700	(625,400)	(853,700)
491 Emergency Medical Services Grants	0	0	800,000	800,000	0	0
495 Co County Airport	101,000	87,500	4,105,300	4,192,800	0	(87,500)
496 Airport Capital	441,000	541,400	19,000	417,000	143,400	(398,000)
497 Immokalee Airport Capital Improvements	226,100	464,500	89,000	0	553,500	89,000
499 Airport Grant Match	0	0	0	0	0	0
<b>Enterprise Funds</b>	<b>110,308,800</b>	<b>120,160,900</b>	<b>236,982,600</b>	<b>272,174,600</b>	<b>84,968,900</b>	<b>(35,192,000)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County Government  
Changes in Fund Balance by Fund  
FY 2011 to FY 2012**

<b>Fund</b>	<b>FY 2010 Actual Year End Balance</b>	<b>FY 2011 Forecast Year End Balance</b>	<b>FY 2012 Budgeted Revenues</b>	<b>FY 2012 Budgeted Expenditures</b>	<b>FY 2012 Budgeted Year End Fund Balance</b>	<b>Change in Fund Balance FY 2011 to FY 2012</b>
<b>Internal Service Funds</b>						
505 Information Technology	0	376,200	5,521,100	5,696,300	201,000	(175,200)
506 Information Technology Capital	0	0	707,400	707,400	0	0
516 Property & Casualty	5,439,400	4,959,000	6,892,800	7,350,200	4,501,600	(457,400)
517 Group Health & Life	17,777,800	13,739,500	33,825,300	33,831,900	13,732,900	(6,600)
518 Workers Compensation	4,290,100	4,761,000	1,729,500	2,520,500	3,970,000	(791,000)
521 Fleet Management	664,700	144,700	10,652,200	10,686,000	110,900	(33,800)
<b>Internal Service Funds</b>	<b>28,172,000</b>	<b>23,980,400</b>	<b>59,328,300</b>	<b>60,792,300</b>	<b>22,516,400</b>	<b>(1,464,000)</b>
<b>Trust &amp; Agency Funds</b>						
602 Sheriff Confiscated	223,800	699,900	0	299,000	400,900	(299,000)
603 Crime Prevention	820,300	1,038,200	0	400,000	638,200	(400,000)
604 University Extension	39,300	42,600	11,300	20,600	33,300	(9,300)
605 GAC Trust Land Sales	1,378,900	1,109,200	23,400	700	1,131,900	22,700
607 Parks & Recreation Donations	16,000	12,800	4,700	5,000	12,500	(300)
608 Law Enforce Trust	697,700	744,500	77,000	150,000	671,500	(73,000)
610 Animal Control Neutering	145,800	144,700	35,100	49,300	130,500	(14,200)
611 Combined 911 System	1,143,400	1,856,800	1,902,700	1,768,900	1,990,600	133,800
612 Library Trust Fund	189,600	501,900	38,300	70,000	470,200	(31,700)
616 Co Drug Abuse Trust	3,600	3,500	0	0	3,500	0
620 Freedom Memorial	102,000	0	35,500	35,500	0	0
630 Countryside Privacy Wall	0	500	0	500	0	(500)
640 Law Library	600	500	69,300	69,500	300	(200)
652 Legal Aid Society	0	0	108,400	108,400	0	0
669 Utility Fee Trust	600,300	709,500	400,000	365,500	744,000	34,500
670 Deposit Fund	0	0	0	0	0	0
674 Caracara Prairie Preserve	638,500	0	0	0	0	0
681 Court Administration	40,500	145,200	2,275,300	2,400,200	20,300	(124,900)
<b>Trust &amp; Agency Funds</b>	<b>6,040,300</b>	<b>7,009,800</b>	<b>4,981,000</b>	<b>5,743,100</b>	<b>6,247,700</b>	<b>(762,100)</b>
<b>Grand Total</b>	<b>309,176,900</b>	<b>346,716,100</b>	<b>962,519,800</b>	<b>1,063,511,100</b>	<b>245,724,800</b>	<b>(100,991,300)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**SUMMARY OF BUDGETED REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE  
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA  
FISCAL YEAR 2012**

DESCRIPTION	GENERAL FUND & CONSTITUTIONAL OFFICER FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST AND AGENCY FUNDS	TOTAL
Beginning Fund Balance	48,297,400	81,829,000	22,715,200	42,723,400	120,160,900	23,980,400	7,009,800	346,716,100
<u>Estimated Revenues:</u>								
<u>Taxes:</u>								
Ad Valorem Taxes	208,965,700	44,850,400	5,122,700	0	0	0	0	258,938,800
Local Gas Taxes	0	0	0	12,817,900	0	0	0	12,817,900
Franchise Fees	0	18,385,200	0	0	1,027,800	0	2,210,000	21,623,000
Licenses & Permits	253,000	12,304,400	913,300	871,000	0	0	5,000	14,346,700
Intergovernmental Revenue	36,184,700	2,683,600	0	8,482,100	0	0	0	47,350,400
Charges for Services	30,695,200	5,443,500	0	0	144,393,100	680,300	345,300	181,557,400
Fines & Forfeitures	1,157,100	1,401,900	0	0	6,200	0	1,102,500	3,667,700
Miscellaneous Revenues	7,877,700	1,500,300	22,500	15,800,900	7,405,800	319,300	142,200	33,068,700
Other Financing Sources	143,628,000	28,708,500	41,265,800	31,892,500	84,149,700	58,328,700	1,176,000	389,149,200
<b>Total Revenue &amp; Sources</b>	<b>428,761,400</b>	<b>115,277,800</b>	<b>47,324,300</b>	<b>69,864,400</b>	<b>236,982,600</b>	<b>59,328,300</b>	<b>4,981,000</b>	<b>962,519,800</b>
<b>Total Revenue &amp; Begin Balance</b>	<b>477,058,800</b>	<b>197,106,800</b>	<b>70,039,500</b>	<b>112,587,800</b>	<b>357,143,500</b>	<b>83,308,700</b>	<b>11,990,800</b>	<b>1,309,235,900</b>
<u>Expenditures/Expenses:</u>								
General Government	59,846,900	10,314,800	56,500	1,325,900	15,000	6,403,700	865,100	78,827,900
Public Safety	136,978,500	18,378,000	0	1,988,200	23,094,700	0	3,844,000	184,283,400
Physical Environment	711,900	19,446,600	0	8,456,100	147,882,400	0	386,100	176,883,100
Transportation	0	39,383,200	0	33,477,100	10,120,000	0	0	82,980,300
Economic Environment	1,282,600	2,664,200	0	0	0	0	0	3,946,800
Human Services	9,809,600	47,200	0	0	0	0	157,700	10,014,500
Culture & Recreation	16,847,100	19,928,000	0	894,000	0	0	111,200	37,780,300
Debt Service	0	0	46,876,000	0	21,606,500	0	0	68,482,500
Other Financing Sources/Uses	232,662,000	19,192,700	1,397,300	42,836,700	69,456,000	54,388,600	379,000	420,312,300
<b>Total Expenditures/Expenses</b>	<b>458,138,600</b>	<b>129,354,700</b>	<b>48,329,800</b>	<b>88,978,000</b>	<b>272,174,600</b>	<b>60,792,300</b>	<b>5,743,100</b>	<b>1,063,511,100</b>
<u>Ending Fund Balance:</u>								
Undesignated Reserves	7,194,000	6,725,300	13,100	6,721,000	15,643,700	1,247,500	3,984,800	41,529,400
Designated Reserves	(873,800)	57,238,200	21,640,900	16,888,800	51,108,400	21,238,100	2,209,200	169,449,800
Cash Flow Reserves	12,600,000	3,788,600	55,700	0	18,216,800	30,800	53,700	34,745,600
<b>Total Ending Balance</b>	<b>18,920,200</b>	<b>67,752,100</b>	<b>21,709,700</b>	<b>23,609,800</b>	<b>84,968,900</b>	<b>22,516,400</b>	<b>6,247,700</b>	<b>245,724,800</b>
<b>Change in Fund Balance</b>	<b>(29,377,200)</b>	<b>(14,076,900)</b>	<b>(1,005,500)</b>	<b>(19,113,600)</b>	<b>(35,192,000)</b>	<b>(1,464,000)</b>	<b>(762,100)</b>	<b>(100,991,300)</b>

Note 1: Designated reserves include a budgeted negative reserve for payroll attrition savings. In the General Fund the attrition reserve is the only designated reserve other than cash flow which is identified separately.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

**SUMMARY OF BUDGETED REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA**  
**FISCAL YEAR 2011**

DESCRIPTION	GENERAL FUND & CONSTITUTIONAL OFFICER FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST AND AGENCY FUNDS	TOTAL
Beginning Fund Balance	44,818,500	78,148,500	26,610,000	15,078,800	110,308,800	28,172,000	6,040,300	309,176,900
<b>Estimated Revenues:</b>								
<b>Taxes:</b>								
Ad Valorem Taxes	221,236,100	43,138,100	9,813,000	0	0	0	0	274,187,200
Local Gas Taxes	0	0	0	12,543,600	0	0	0	12,543,600
Franchise Fees	0	18,850,100	0	0	1,006,700	0	2,160,000	22,016,800
Licenses & Permits	183,500	11,490,700	791,000	578,800	0	0	12,000	13,056,000
Intergovernmental Revenue	33,913,200	5,946,300	0	11,988,500	0	0	0	51,848,000
Charges for Services	32,669,800	5,572,500	0	0	139,635,700	463,400	344,100	178,685,500
Fines & Forfeitures	1,184,000	1,510,700	0	0	15,000	0	1,102,700	3,812,400
Miscellaneous Revenues	8,175,500	1,595,500	38,400	15,276,400	7,541,800	581,700	277,900	33,487,200
Other Financing Sources	146,087,000	27,542,300	42,928,400	38,543,200	91,686,700	52,334,500	1,146,900	400,269,000
<b>Total Revenue &amp; Sources</b>	<b>443,449,100</b>	<b>115,646,200</b>	<b>53,570,800</b>	<b>78,930,500</b>	<b>239,885,900</b>	<b>53,379,600</b>	<b>5,043,600</b>	<b>989,905,700</b>
<b>Total Revenue &amp; Begin Balance</b>	<b>488,267,600</b>	<b>193,794,700</b>	<b>80,180,800</b>	<b>94,009,300</b>	<b>350,194,700</b>	<b>81,551,600</b>	<b>11,083,900</b>	<b>1,299,082,600</b>
<b>Expenditures/Expenses:</b>								
General Government	61,309,800	10,524,800	91,500	1,171,400	15,000	6,040,700	932,900	80,086,100
Public Safety	141,514,200	18,349,200	0	633,700	23,259,200	0	3,572,500	187,328,800
Physical Environment	722,700	23,709,300	0	7,973,800	115,679,300	0	390,000	148,475,100
Transportation	0	41,649,000	0	20,760,200	9,105,500	0	0	71,514,700
Economic Environment	1,103,200	4,314,100	0	0	0	0	0	5,417,300
Human Services	9,881,900	40,200	0	0	0	0	118,700	10,040,800
Culture & Recreation	17,164,100	23,957,600	0	486,600	0	0	225,700	41,834,000
Debt Service	0	0	50,815,500	0	21,603,300	0	0	72,418,800
Other Financing Sources/Uses	241,911,500	19,354,400	3,831,700	42,080,300	77,927,400	51,830,000	247,400	437,182,700
<b>Total Expenditures/Expenses</b>	<b>473,607,400</b>	<b>141,898,600</b>	<b>54,738,700</b>	<b>73,106,000</b>	<b>247,589,700</b>	<b>57,870,700</b>	<b>5,487,200</b>	<b>1,054,298,300</b>
<b>Ending Fund Balance:</b>								
Undesignated Reserves	5,660,200	5,250,800	0	11,553,400	9,762,300	1,110,400	2,703,100	36,040,200
Designated Reserves	0	43,505,100	25,442,100	9,349,900	74,654,800	22,570,500	2,838,200	178,360,600
Cash Flow Reserves	9,000,000	3,140,200	0	0	18,187,900	0	55,400	30,383,500
<b>Total Ending Balance</b>	<b>14,660,200</b>	<b>51,896,100</b>	<b>25,442,100</b>	<b>20,903,300</b>	<b>102,605,000</b>	<b>23,680,900</b>	<b>5,596,700</b>	<b>244,784,300</b>
<b>Change in Fund Balance</b>	<b>(30,158,300)</b>	<b>(26,252,400)</b>	<b>(1,167,900)</b>	<b>5,824,500</b>	<b>(7,703,800)</b>	<b>(4,491,100)</b>	<b>(443,600)</b>	<b>(64,392,600)</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget**

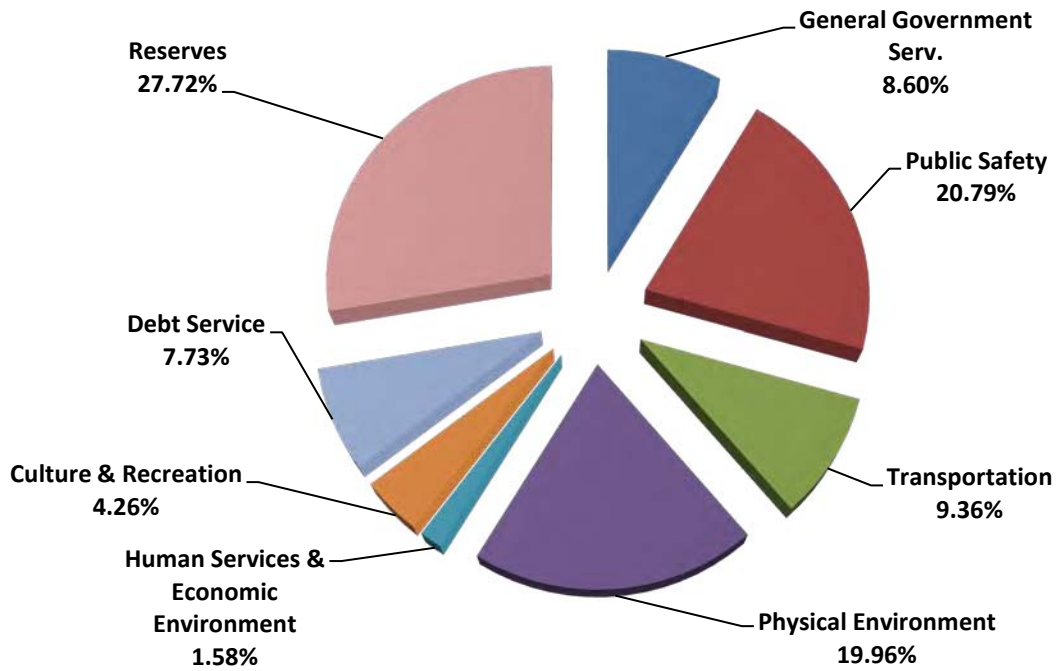
**SUMMARY OF BUDGETED REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE**  
**BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA**  
**FISCAL YEAR 2010**

DESCRIPTION	GENERAL FUND & CONSTITUTIONAL OFFICER FUNDS	SPECIAL REVENUE FUNDS	DEBT SERVICE FUNDS	CAPITAL FUNDS	ENTERPRISE FUNDS	INTERNAL SERVICE FUNDS	TRUST AND AGENCY FUNDS	TOTAL
Beginning Fund Balance	33,217,700	80,913,800	26,044,500	37,348,800	103,160,000	29,797,700	6,654,600	317,137,100
<u>Estimated Revenues:</u>								
Taxes:								
Ad Valorem Taxes	251,992,700	50,931,800	9,644,400	0	0	0	0	312,568,900
Local Gas Taxes	0	0	0	12,611,600	0	0	0	12,611,600
Franchise Fees	0	13,050,100	0	0	1,012,700	0	2,240,900	16,303,700
Licenses & Permits	164,000	13,175,200	0	356,800	0	0	16,000	13,712,000
Intergovernmental Revenue	33,201,300	5,039,600	0	17,434,200	113,700	0	0	55,788,800
Charges for Services	33,888,800	6,374,800	0	0	138,599,800	526,300	412,800	179,802,500
Fines & Forfeitures	458,200	1,534,000	0	0	40,000	0	1,347,500	3,379,700
Miscellaneous Revenues	9,172,700	4,348,200	1,032,100	27,149,500	7,889,300	51,000	325,300	49,968,100
Other Financing Sources	149,025,400	26,532,100	48,438,000	66,293,700	100,877,400	53,263,100	1,119,400	445,549,100
<b>Total Revenue &amp; Sources</b>	<b>477,903,100</b>	<b>120,985,800</b>	<b>59,114,500</b>	<b>123,845,800</b>	<b>248,532,900</b>	<b>53,840,400</b>	<b>5,461,900</b>	<b>1,089,684,400</b>
<b>Total Revenue &amp; Begin Balance</b>	<b>511,120,800</b>	<b>201,899,600</b>	<b>85,159,000</b>	<b>161,194,600</b>	<b>351,692,900</b>	<b>83,638,100</b>	<b>12,116,500</b>	<b>1,406,821,500</b>
<u>Expenditures/Expenses:</u>								
General Government	61,832,200	12,833,600	3,161,600	165,000	15,000	5,119,400	1,031,300	84,158,100
Public Safety	147,548,500	19,564,200	0	219,400	23,209,700	0	4,395,900	194,937,700
Physical Environment	791,700	24,299,800	0	15,584,600	137,843,500	0	344,700	178,864,300
Transportation	0	43,496,500	0	72,933,200	8,589,000	0	48,900	125,067,600
Economic Environment	1,057,900	5,118,000	0	0	0	0	0	6,175,900
Human Services	10,231,200	504,800	0	0	0	0	161,700	10,897,700
Culture & Recreation	18,084,300	25,538,400	0	1,261,100	0	0	415,800	45,299,600
Debt Service	0	0	53,473,400	0	21,969,300	0	0	75,442,700
Other Financing Sources/Uses	255,555,900	23,806,100	2,883,900	55,962,200	82,202,200	55,389,700	871,500	476,671,500
<b>Total Expenditures/Expenses</b>	<b>495,101,700</b>	<b>155,161,400</b>	<b>59,518,900</b>	<b>146,125,500</b>	<b>273,828,700</b>	<b>60,509,100</b>	<b>7,269,800</b>	<b>1,197,515,100</b>
<u>Ending Fund Balance:</u>								
Undesignated Reserves	8,019,100	6,016,500	0	4,954,900	10,251,000	1,222,800	2,489,200	32,953,500
Designated Reserves	0	37,377,200	25,640,100	10,114,200	50,755,300	21,906,200	2,280,900	148,073,900
Cash Flow Reserves	8,000,000	3,344,500	0	0	16,857,900	0	76,600	28,279,000
<b>Total Ending Balance</b>	<b>16,019,100</b>	<b>46,738,200</b>	<b>25,640,100</b>	<b>15,069,100</b>	<b>77,864,200</b>	<b>23,129,000</b>	<b>4,846,700</b>	<b>209,306,400</b>
<b>Change in Fund Balance</b>	<b>(17,198,600)</b>	<b>(34,175,600)</b>	<b>(404,400)</b>	<b>(22,279,700)</b>	<b>(25,295,800)</b>	<b>(6,668,700)</b>	<b>(1,807,900)</b>	<b>(107,830,700)</b>

## Major Areas of Spending

The following graph represents the major functional areas of spending (operating and capital) within the Collier County budget:

### Where County Dollars Go - FY12



<b>Description</b>	<b>Amount</b>	<b>Percent</b>
General Government Service	\$ 76,232,800	8.60%
Public Safety	\$ 184,283,400	20.79%
Transportation	\$ 82,980,300	9.36%
Physical Environment	\$ 176,883,100	19.96%
Human Services & Economic Environment	\$ 13,961,300	1.58%
Culture & Recreation	\$ 37,780,300	4.26%
Debt Service	\$ 68,482,500	7.73%
Reserves	\$ 245,639,500	27.72%
<b>Net Total</b>	<b>\$ 886,243,200</b>	<b>100.00%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

<b>Budgeted Expenditures by Functional Area Collier County, Florida FY 09 Through FY 12</b>					
<b>Description</b>	<b>FY 09 Adopted Budget</b>	<b>FY 10 Adopted Budget *</b>	<b>FY 11 Adopted Budget</b>	<b>FY 12 Adopted Budget</b>	<b>% Change FY 11 - FY 12</b>
General Government Serv.	\$ 102,967,500	\$ 92,991,400	\$ 83,205,400	\$ 76,232,800	-8.38%
Public Safety	212,300,700	194,937,700	187,328,800	184,283,400	-1.63%
Transportation	151,546,600	125,067,600	71,514,700	82,980,300	16.03%
Physical Environment	189,250,900	178,864,300	151,219,600	176,883,100	16.97%
Human Services & Economic Environment	18,324,800	17,073,600	15,458,100	13,961,300	-9.68%
Culture & Recreation	47,946,500	45,299,600	41,834,000	37,780,300	-9.69%
Debt Service	84,645,600	75,442,700	72,418,800	68,482,500	-5.44%
Reserves	254,428,800	204,306,400	241,864,100	245,639,500	1.56%
<b>Total Net Budget</b>	<b>\$ 1,061,411,400</b>	<b>\$ 933,983,300</b>	<b>\$ 864,843,500</b>	<b>\$ 886,243,200</b>	<b>2.47%</b>
<b>Summary of Revenue Sources Collier County, Florida FY 09 Through FY 12</b>					
<b>Description</b>	<b>FY 09 Adopted Budget</b>	<b>FY 10 Adopted Budget</b>	<b>FY 11 Adopted Budget *</b>	<b>FY 12 Adopted Budget</b>	<b>% Change FY 11 - FY 12</b>
Ad Valorem Taxes	\$ 326,561,400	\$ 311,721,400	\$ 273,194,200	\$ 257,985,800	-17.24%
Gas & Sales Taxes	48,062,000	42,951,600	43,400,000	45,300,000	5.47%
Permits/Fines/Assessments	44,308,600	37,686,300	38,148,400	39,637,400	5.18%
Intergovernmental	31,113,700	25,448,800	20,991,600	14,868,300	-41.58%
Service Charges	187,597,300	178,169,000	178,685,500	181,557,400	1.90%
Interest/Miscellaneous	30,156,300	15,208,700	9,407,300	6,791,300	-55.35%
Impact Fees	50,467,400	25,290,000	19,337,000	20,764,500	-17.89%
Loan/Bond Proceeds	59,679,500	10,771,900	368,000	368,000	-96.58%
Carry Forward	317,846,100	317,137,100	309,176,900	346,716,100	9.33%
5% Revenue Reserve	(34,380,900)	(30,401,500)	(27,865,400)	(27,745,600)	-8.74%
<b>Total Net Budget</b>	<b>\$ 1,061,411,400</b>	<b>\$ 933,983,300</b>	<b>\$ 864,843,500</b>	<b>\$ 886,243,200</b>	<b>2.47%</b>

**General Government**

The Legislative, Administrative, and Judicial branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, and Community Planning. General Government continues to decrease and represents only 8.6% of the County budget. This is a full 1% decrease from FY 11 due to overall reduction in budgeted expenditures for the County and continued focus on other functional areas such as public safety.

**Public Safety**

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, Fire/Rescue Departments, the Medical Examiner, and Emergency Medical Services (EMS). Public Safety amounts to approximately \$184.3 million, consuming 20.8% of the FY 12 County budget and represents a slight decrease from the prior year.



## Transportation

This functional area includes maintenance, administration, planning and construction for Collier County's transportation network. Transportation amounts to \$83 million and constitutes an increase of \$11.5 million from the FY 11 funding level. Transportation accounts for 9.4% of the total County budget. This functional area experienced an increase after substantial decreases for the past two consecutive years. Some crucial capital expenditures, which have been delayed, are now being planned.

## Physical Environment

Services in this functional area provide for safe, healthy and aesthetically clean living conditions through management of various elements of the environment. The Utilities Department, Solid Waste Department and Stormwater Management Department provide most of these services. The FY 12 budget in Physical Environment totals \$176.9 million and is up approximately 17% from the FY 11 funding level.

## Human Services

Human Services include health and welfare services provided primarily by the Collier County Public Health Department, Domestic Animal Services, and the Housing and Human Services Department. Human Services amount to \$10.0 million, which is consistent with the FY 11 funding level. This sector represents 1.1% of the total county budget which is consistent with the percentage of the county budget in the prior year.

## Economic Environment

Services that develop, diversify, expand and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the Community Development and Environmental Services Department, in conjunction with the Economic Development Council, through the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), and the Veterans Services Department. In FY 12, Economic Environment expenditures amount to \$3.9 million, representing a decrease from FY 11 of \$1.4 million. This reduction in funding brings the sector down to .4% of the total County budget which is one-tenth less than the prior year. For charting purposes, Human Services and Economic Environment are combined together.

## Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Department, Coastal Zone Management, the Collier County Library system, and the Collier County Museum. A decrease in funding from the prior year of \$1.5 million brought the total budget to \$37.8 million for this function. Culture and Recreation represent 4.3% of the total County budget for the current fiscal year and represents a half percent decrease from the prior year.

## Debt Service

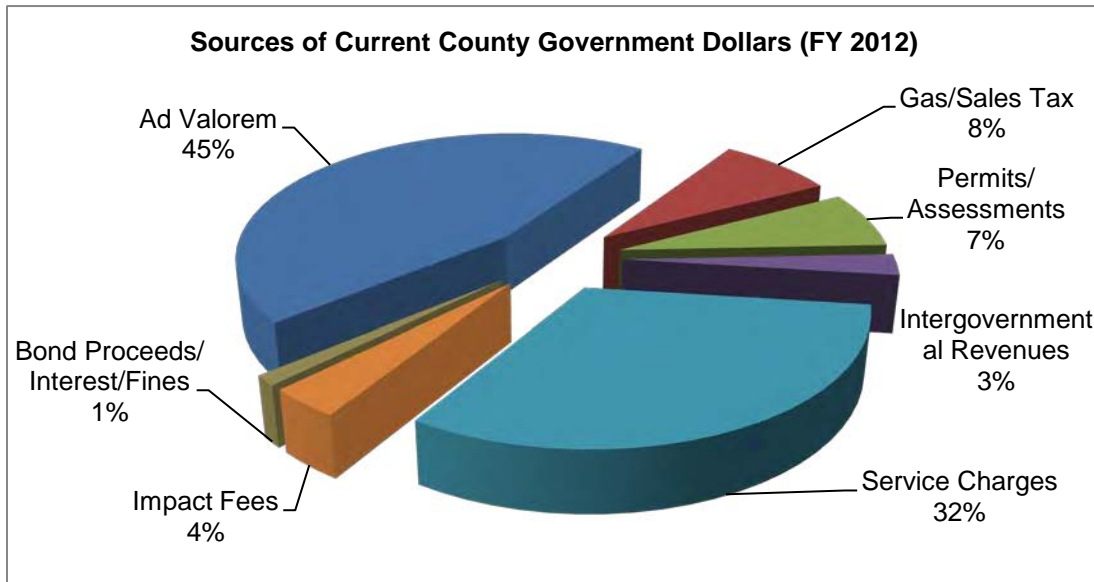
Debt Service is the payment of principal and interest to County creditors. Debt service budgets in FY 12 total \$68.5 million or 7.7% of the total County budget. This area decreased \$4 million due scheduled repayment of the County's existing obligations.

**Reserves**

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a reserve for contingency of 2.5% is budgeted in each operating fund and cash flow reserves be budgeted in the General Fund and MSTD General Fund. Budgeted reserves of \$245.6 million account for 28.0% of the total FY 12 County budget. Appropriations in this area increased by \$3.8 million after an increase of \$37.6 million in the prior fiscal year. These two increases have offset the \$45.1 million decrease in FY10, getting total reserves back on track for the County. The largest increase occurred in the Public Services capital improvement area as they are in the planning stages for several projects.

## Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County budget as a whole:



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current FY 12</u>	
Ad Valorem	\$257,985,800
Gas / Sales Tax	45,300,000
Permits / Assessments	39,637,400
Intergovernmental Revenues	14,868,300
Service Charges	181,557,400
Impact Fees	20,764,500
Bond Proceeds / Interest / Fines	7,159,300
Revenue Reserve	(27,745,600)
Sub-total FY 11 Revenues	<hr/> \$539,527,100
Carry forward	346,716,100
<b>Net Total County Budget</b>	<hr/> <b>\$886,243,200</b>
Transfers – Constitutional Officers and Board	\$153,784,500
Transfers from General Fund (001)	63,153,200
Transfers from County Water / Sewer (408)	51,694,800
Transfers from Other Funds	83,226,400
Health / Dental / Life / Disability / WC Insurance Billings	35,369,800
Property and Casualty Billings	6,843,200
Fleet and Fuel Billings	9,965,900
Other Internal Billings	18,954,900
Sub – total Internal Money Shifts	<hr/> <b>\$422,992,700</b>
<b>Gross Total County Budget</b>	<hr/> <b>\$1,309,235,900</b>

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

## **Property Taxes**

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (market value less any exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes).

The County levies property tax on a countywide basis to support general government services in the General Fund and pollution control programs in the County Pollution Control Fund. Beginning in FY 04, voters approved a referendum to collect a dedicated ad valorem tax for the acquisition of environmentally sensitive lands within Collier County and the last scheduled levy is in FY 13.

The county also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, and parks and recreation programs. Smaller MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes for the Isles of Capri, Ochopee, and Collier County Fire Control. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM", and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes (TRIM notice). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

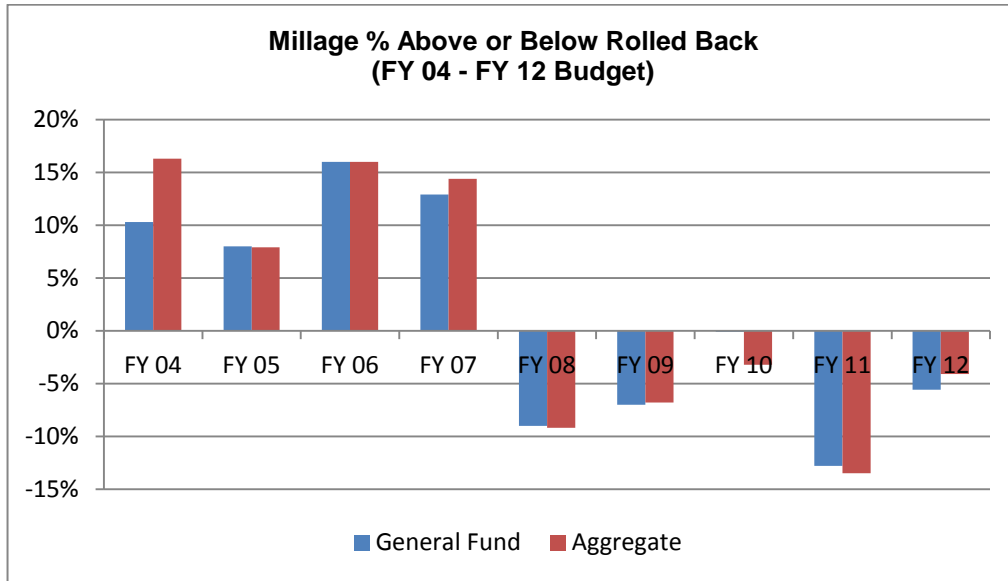
**Millage History**

The schedule and graph below shows the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 04 through FY 12; the impact of the tax reform measures is clearly demonstrated. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable value of a property).

Total Board of County Commissioners millage rates and associated budgeted ad valorem taxes were reduced for FY 08 and FY 09 due to the state mandated millage roll back and property tax reforms.

**Millage % Above or Below Rolled Back Rate**

<b>Fiscal Year</b>	<b>General Fund</b>	<b>Aggregate</b>
<b>FY 04</b>	10.3%	16.3%
<b>FY 05</b>	8.0%	7.9%
<b>FY 06</b>	16.0%	16.0%
<b>FY 07</b>	12.9%	14.4%
<b>FY 08</b>	(9.0%)	(9.2%)
<b>FY 09</b>	(7.0%)	(6.8%)
<b>FY 10</b>	(0.09%)	(3.2%)
<b>FY 11</b>	(12.8%)	(13.5%)
<b>FY 12</b>	(5.59%)	(4.10%)



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services have a similar 10-mill limit. Millages specifically approved by the voters for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected approximately 96.2% of ad valorem taxes levied. For FY 12, taxes become due and payable in November 2011 with the tax considered delinquent if not paid by April 1, 2012. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this 96.2% collection rate indicates an excellent collection record.

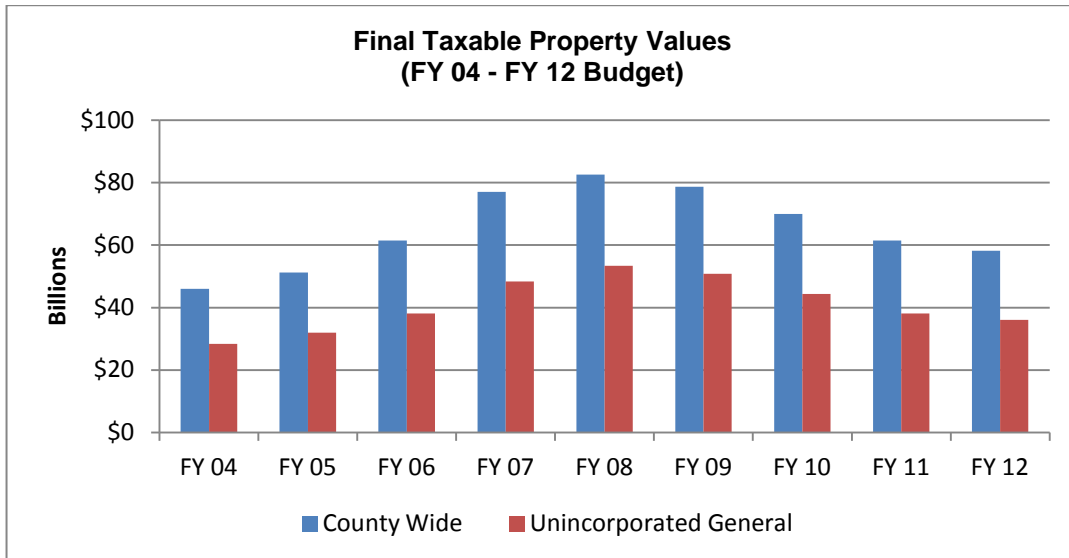
**Collier County Government  
Fiscal Year 2012 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Another consequence of the amendment is limiting a property owner's mobility (downsizing or upsizing, homeowners "trapped" in existing homes) due to the tax consequences of moving.

**Final Taxable Property Values (000's omitted)**

<b>Taxing District</b>	<b><u>FY 04</u></b>	<b><u>FY 05</u></b>	<b><u>FY 06</u></b>	<b><u>FY 07</u></b>	<b><u>FY 08</u></b>	<b><u>FY 09</u></b>	<b><u>FY 10</u></b>	<b><u>FY 11</u></b>	<b><u>FY 12</u></b>
<b>General Fund</b>	45,985,727	51,262,812	61,441,821	77,037,903	82,542,090	78,662,966	69,976,749	61,436,197	58,211,792
<b>Unincorp.</b>	28,362,635	31,925,995	38,115,868	48,352,488	53,397,231	50,860,023	44,314,951	38,146,886	36,022,200

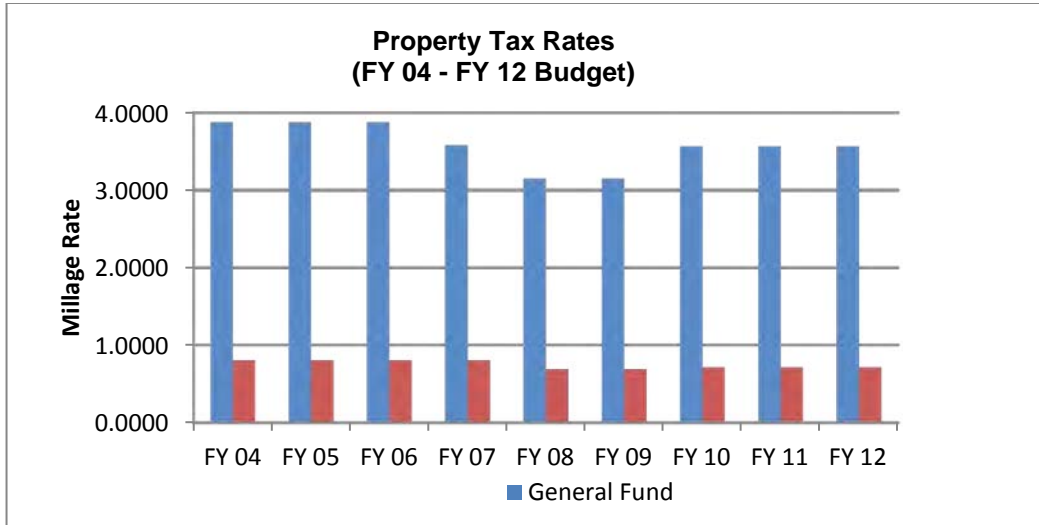
Note: FY 12 values are from the October, 2011 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Property Tax Rates**

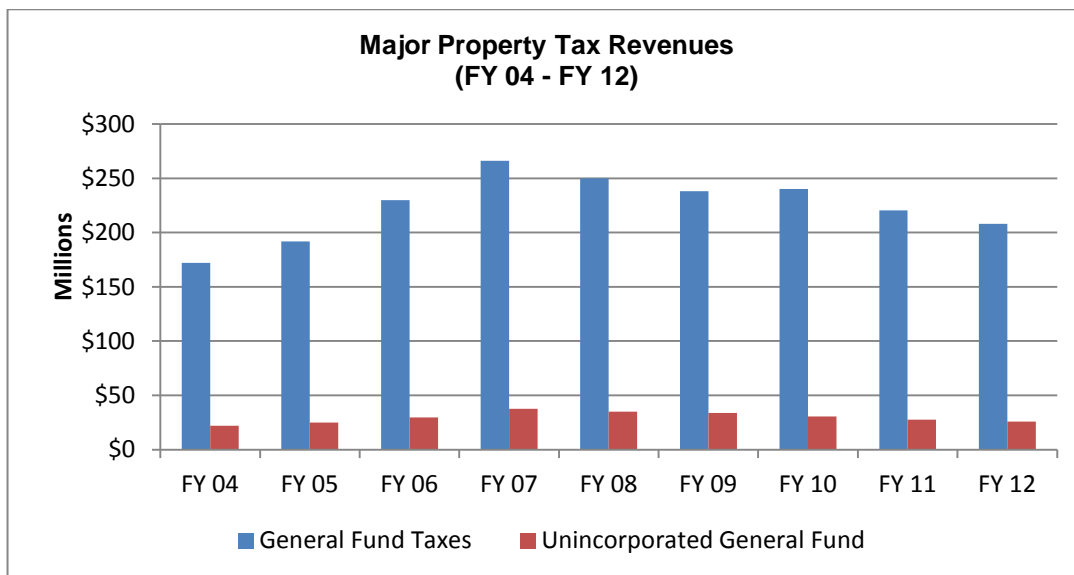
<b>Millage Area</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
<b>General Fund</b>	3.8772	3.8772	3.8772	3.5790	3.1469	3.1469	3.5645	3.5645	3.5645
<b>Unincorporated Area</b>	0.8069	0.8069	0.8069	0.8069	0.6912	0.6912	0.7161	0.7161	0.7161



**Major Property Tax Revenues**  
(in Thousands)

<b>(000's) Omitted</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
<b>General Fund Taxes</b>	172,020.1	191,788.5	229,899.6	266,207.5	249,950.2	238,219.9	240,095.0	210,649.9	208,165.7
<b>Unincorporated General Fund</b>	22,121.3	24,856.9	29,689.6	37,674.0	35,038.3	33,770.5	30,513.8	26,265.4	25,900.8

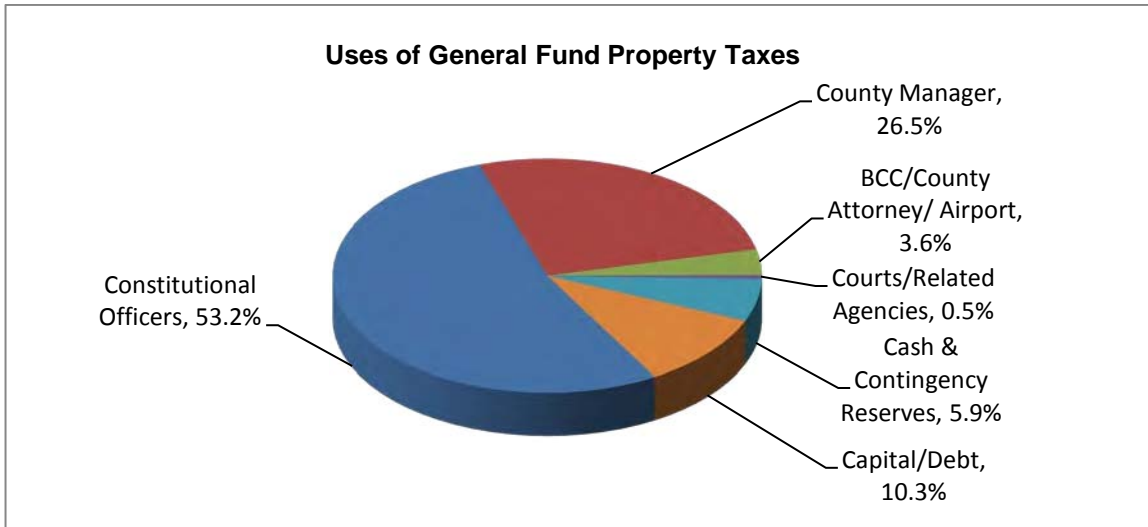
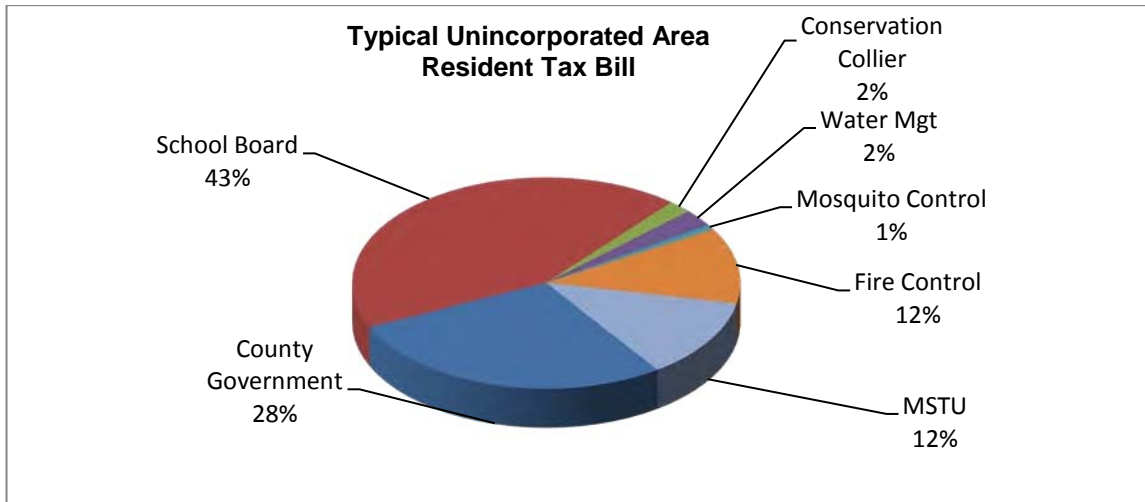
FY 2004 to FY 2011 amounts are actual collections, FY 2012 is budget amount



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

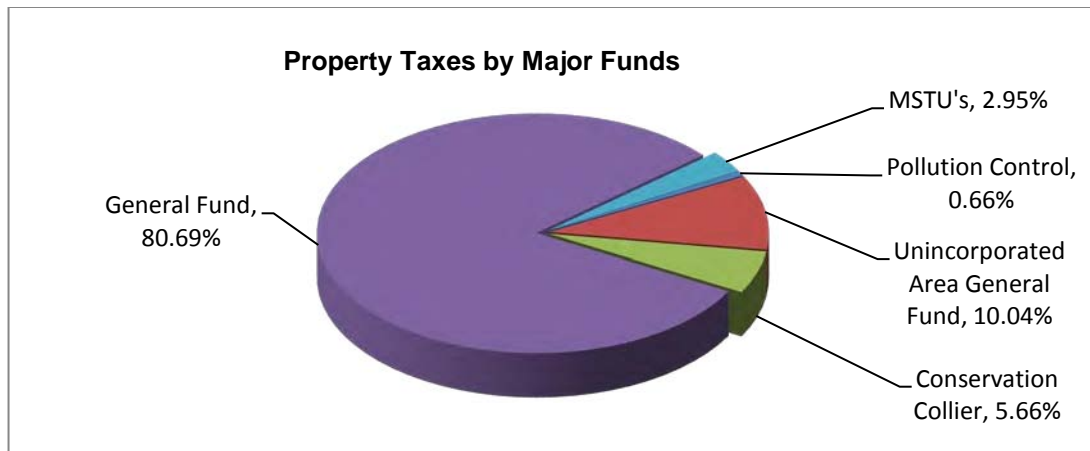
**A Typical 2011 Tax Bill  
Per \$100,000 Taxable Value  
(Ad Valorem Tax Levies)**

<b>Taxing Authority</b>	<b>Millage Rate</b>	<b>Assessed Tax</b>
County Government (County-wide)	3.5938	\$ 359.38
School Board	5.5270	\$ 552.70
Conservation Collier (voted)	0.2500	\$ 25.00
Water Management (SFWM/BCBB)	0.3418	\$ 34.18
Mosquito Control	0.0934	\$ 9.34
Fire Control	1.5000	\$ 150.00
MSTU's (County levied)	1.5628	\$ 156.28
<b>Total Ad Valorem Taxes</b>	<b>12.8688</b>	<b>\$1,286.88</b>





**Collier County Government  
Fiscal Year 2012 Adopted Budget**



**Other Major Funding Sources**

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 12 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

**Carry Forward**

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 26.5% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

**Bond/Loan Proceeds and Interest**

Bond/Loan proceeds, interest and misc revenues amount to 0.60% of gross county revenues or \$7,853,200. In FY 12 debt proceeds in the amount of \$368,000 are budgeted for County water and wastewater system capital improvements. The balance of \$7,485,200 is budgeted for miscellaneous revenue and interest.

(000's) Omitted	<u>FY 04</u>	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>
<b>Bond/Loan Proceeds, Interest and Misc Revenues</b>	461,603.2	490,038.4	253,723.8	267,089.1	385,693.3	89,835.8	25,980.6	9,775.3	7,853.2

The above amounts reflect the adopted budget

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**State Shared Revenues**

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. A comparison is then made to projections provided by the Florida Department of Revenue as a final "reality check".

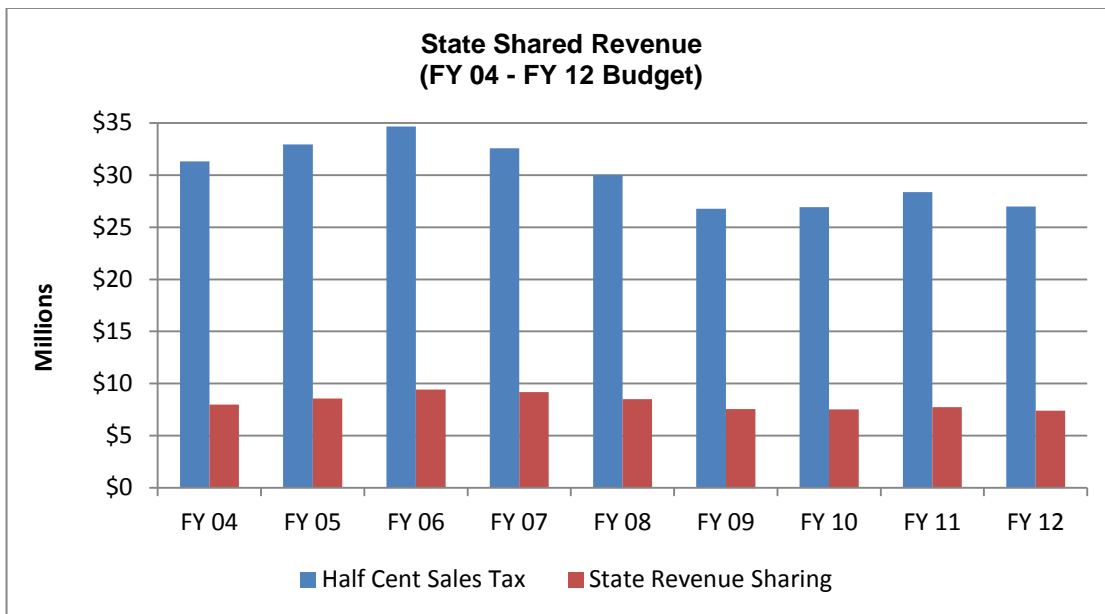
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a population formula. In FY 12, the Half-Cent sales tax is expected to provide \$27,000,000 in receipts. The Half-Cent sales tax may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The major sources of these funds are cigarette taxes, state sales tax, and intangible personal property taxes. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 12, the County is expected to receive a total of \$7,400,000 in State Revenue Sharing proceeds.

**State Shared Revenues**  
(In Thousands)

<b>(000's) Omitted</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
<b>Half Cent Sales Tax</b>	31,323.4	32,949.1	34,670.5	32,568.2	30,003.9	26,778.9	26,926.9	28,364.4	27,000.0
<b>State Revenue Sharing</b>	7,973.2	8,555.2	9,410.3	9,159.8	8,500.1	7,558.4	7,507.5	7,723.0	7,400.0
<b>Total</b>	<b>39,296.6</b>	<b>41,504.3</b>	<b>44,080.8</b>	<b>41,728.0</b>	<b>38,504.0</b>	<b>34,337.3</b>	<b>31,502.5</b>	<b>36,087.4</b>	<b>34,400.0</b>

FY 04 to FY 11 amounts are actual collections, FY 12 is budget amount



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County Gas Tax Revenue**

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7<sup>th</sup> Cent Gas Tax, and the balance of the County 9<sup>th</sup> Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 12 fuel tax at \$18,300,000. The State of Florida's Department of Revenue's Office of Tax Research provides FY 12 fuel tax estimates and these are compared to OMB's FY 12 amounts.

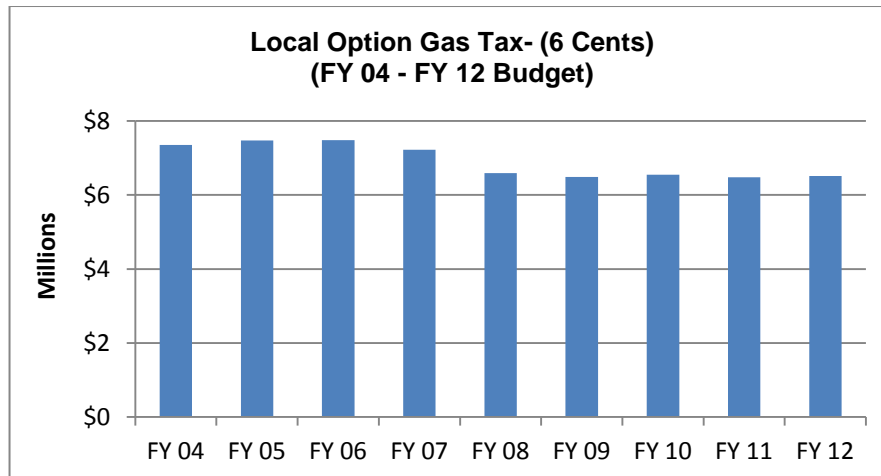
**Collier County Gas Tax Revenue**  
(In Thousands)

<b>(000's) Omitted</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
<b>Local Option Gas Tax (6 Cents)</b>	7,354.8	7,475.4	7,483.4	7,225.9	6,594.2	6,491.1	6,550.8	6,477.7	6,511.5
<b>Constitutional Gas Tax (20%)</b>	817.2	864.8	848.8	854.0	804.1	780.6	768.5	768.3	762.9
<b>Constitutional Gas Tax (80%)</b>	2,536.7	2,724.5	2,677.2	2,714.4	3,326.3	3,128.8	3,074.1	3,073.3	3,052.0
<b>County Gas Tax (7th Cent)</b>	1,797.0	1,877.9	1,893.4	1,864.1	1,753.5	1,690.8	1,677.2	1,677.9	1,667.2
<b>Voted Gas Tax (9th Cent)</b>	1,572.6	1,595.6	1,596.8	1,543.7	1,407.1	1,383.5	1,393.6	1,377.1	1,385.2
<b>Local Option Gas Tax (5 Cents)</b>	5,609.5	5,584.4	5,528.4	5,395.5	4,974.6	4,981.1	4,950.9	4,937.1	4,921.2
<b>Total</b>	<b>19,687.8</b>	<b>20,122.6</b>	<b>20,028.0</b>	<b>19,597.6</b>	<b>18,859.8</b>	<b>18,455.9</b>	<b>18,415.1</b>	<b>18,311.4</b>	<b>18,300.0</b>

FY 04 to FY 11 amounts are actual collections, FY 12 is budget amount

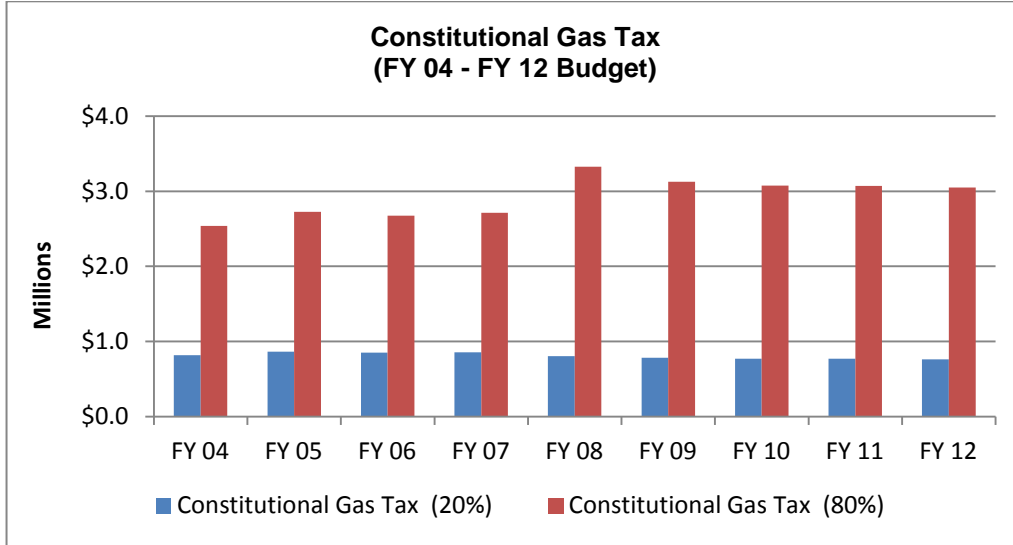
**Local Option 6 Cents Gas Tax**

The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share of proceeds is 84.66% based on the transportation expenses incurred during the period from FY 98 through FY 02. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-35 extending the levy of an additional six-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 12, the County anticipates receiving \$6,511,500 from this revenue source.



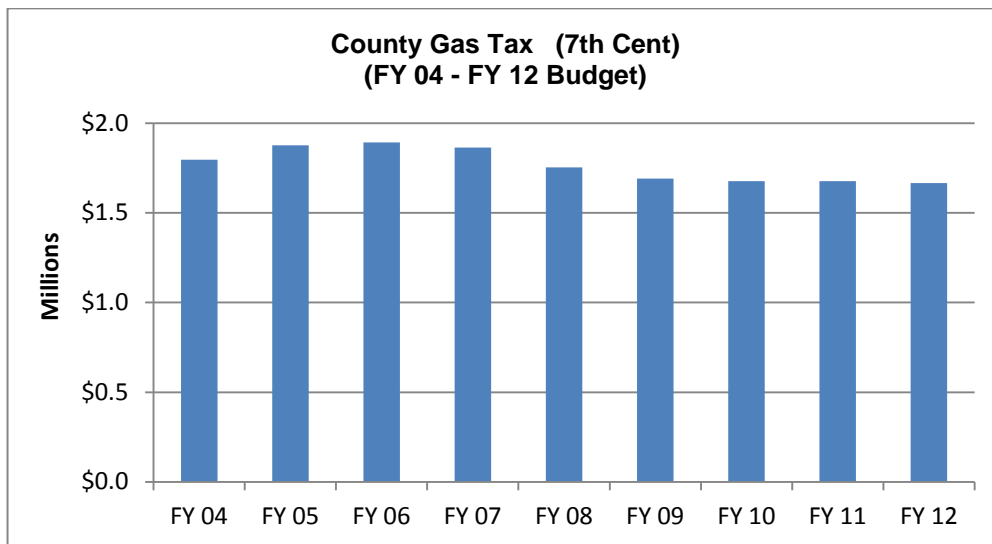
**Constitutional Gas Tax 20% and 80%**

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. In FY 08, the 80% Constitutional Gas Tax revenues increased by \$611,900, the State of Florida made the final payment on the Collier County Road Bond. Collier County anticipates receiving \$3,052,000 from the 80% portion and \$762,900 from the 20% portion in FY 12 and will utilize the proceeds to support the road construction program.



**County 7<sup>th</sup> Cent Gas Tax**

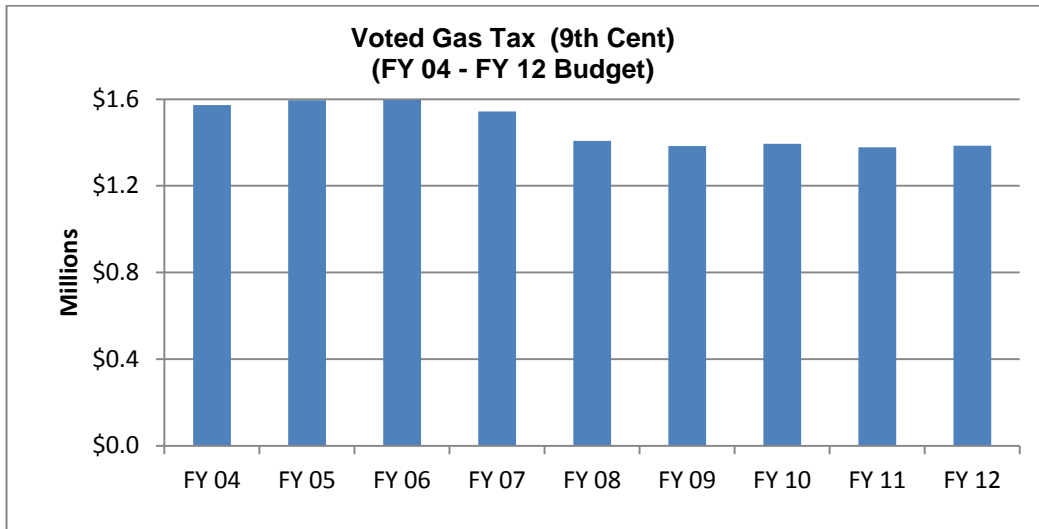
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$1,667,200 from this revenue source in FY 12 and will utilize the proceeds to support the road construction program.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

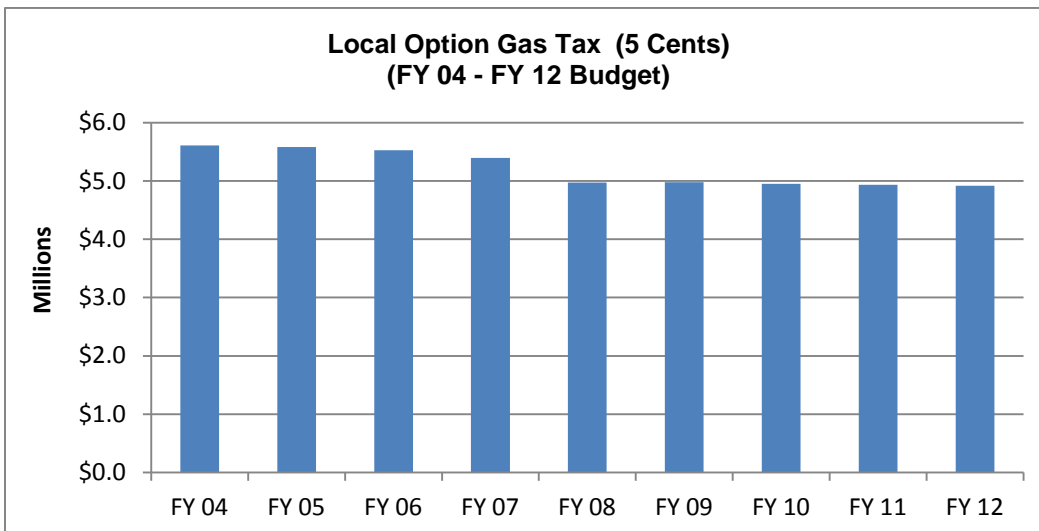
**County 9<sup>th</sup> Cent Gas Tax**

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-34 extending the levy of an additional ninth-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. In FY 12, there is \$1,385,200 budgeted from this revenue source and will utilize the proceeds to support the road construction program.



**Local Option 5 Cents Gas Tax**

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On June 24, 2003 the Board of County Commissioners adopted Ordinance No. 2003-36 that set forth the levy of an additional five-cent local option gas tax effective January 1, 2004, expiring December 31, 2025. This tax is expected to generate \$4,921,200 in FY 12 and will be used for County road projects. The County's share of the proceeds is 84.66%, based on the actual transportation expenses of the County during the period from FY 98 through FY 02 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County Impact Fees**

Collier County has adopted the use of impact fees as the appropriate funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer service, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e., residential, commercial, industrial). Total impact fee collections (all sources) are estimated to be \$20,764,500 in FY 12.

**Collier County Impact Fee Revenues**

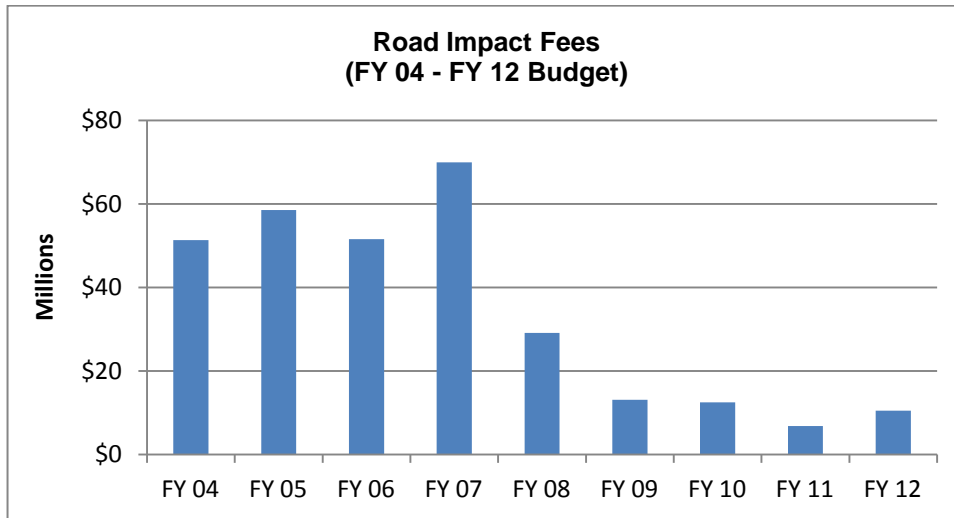
(In thousands)

<b>(000's) Omitted</b>	<b>FY 04</b>	<b>FY 05</b>	<b>FY 06</b>	<b>FY 07</b>	<b>FY 08</b>	<b>FY 09</b>	<b>FY 10</b>	<b>FY 11</b>	<b>FY 12</b>
<b>Road Impact Fees</b>	51,380.6	58,526.4	51,572.3	69,953.4	29,141.3	13,086.9	12,475.2	6,807.4	10,475.1
<b>Regional Parks Incorporated</b>	459.7	361.1	253.4	138.6	164.7	42.1	103.6	120.9	50.0
<b>Community Parks</b>	49.4	220.5	0.0	0.0	0.0	0.0	0.0	0.0	0.0
<b>Reg./Comm. Parks – Unincorp.</b>	11,371.3	8,197.8	8,241.8	6,531.7	2,538.5	2,192.3	3,580.6	2,758.3	2,188.0
<b>EMS</b>	960.5	1,010.9	926.7	648.2	382.0	229.8	190.5	146.2	154.3
<b>Library</b>	1,856.9	2,108.9	2,146.4	1,129.1	500.4	447.2	668.6	397.1	415.8
<b>Correctional Facilities</b>	2,147.1	2,277.4	2,658.3	2,144.6	1,148.2	492.5	446.4	545.1	460.8
<b>Law Enforcement</b>	0.0	19.5	574.3	835.7	709.2	368.5	333.3	304.0	292.8
<b>Government Facilities</b>	592.1	2,720.8	3,790.9	3,370.4	2,059.6	895.6	909.4	896.6	725.7
<b>Water</b>	12,112.6	11,484.9	14,525.2	9,767.6	4,887.7	3,216.2	3,742.0	3,844.9	3,000.0
<b>Sewer</b>	13,505.3	13,106.0	14,631.9	10,877.5	4,865.3	3,104.0	3,517.3	3,568.0	3,000.0
<b>Isle of Capri Fire</b>	108.4	134.2	0.3	5.0	30.9	1.3	1.0	0.3	1.0
<b>Ochopee Fire</b>	23.9	39.1	37.7	35.0	4.1	5.3	1.1	7.8	1.0
<b>Total</b>	<b>94,567.8</b>	<b>100,207.5</b>	<b>99,359.2</b>	<b>105,436.8</b>	<b>46,431.9</b>	<b>24,081.7</b>	<b>25,969.0</b>	<b>19,396.6</b>	<b>20,764.5</b>

FY 04 to FY 11 amounts are actual collections, FY 12 is budget amount

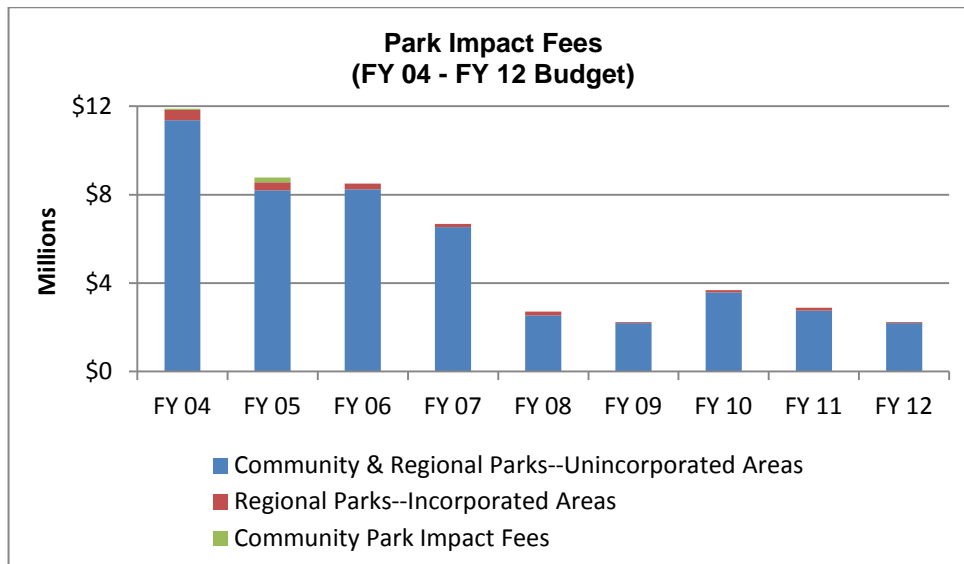
**Road Impact Fees**

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front. In FY 09, 50% upfront money was reduced to 20% per year for 5 years. In FY 12 road impact fee revenue is budgeted at \$10,475,100.



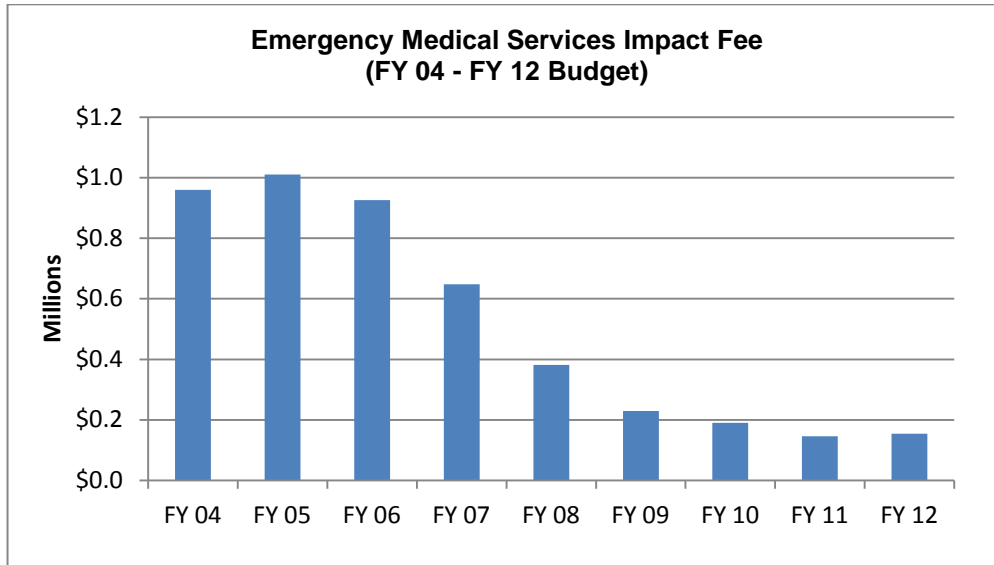
**Park Impact Fees**

Park Impact Fees included separate regional and community park impact fees through June 1999. Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees are categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks Impact fees are assessed only on residential construction. For FY 12, Regional Parks -Incorporated Areas impact fee revenue is estimated to be \$50,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$2,188,000.



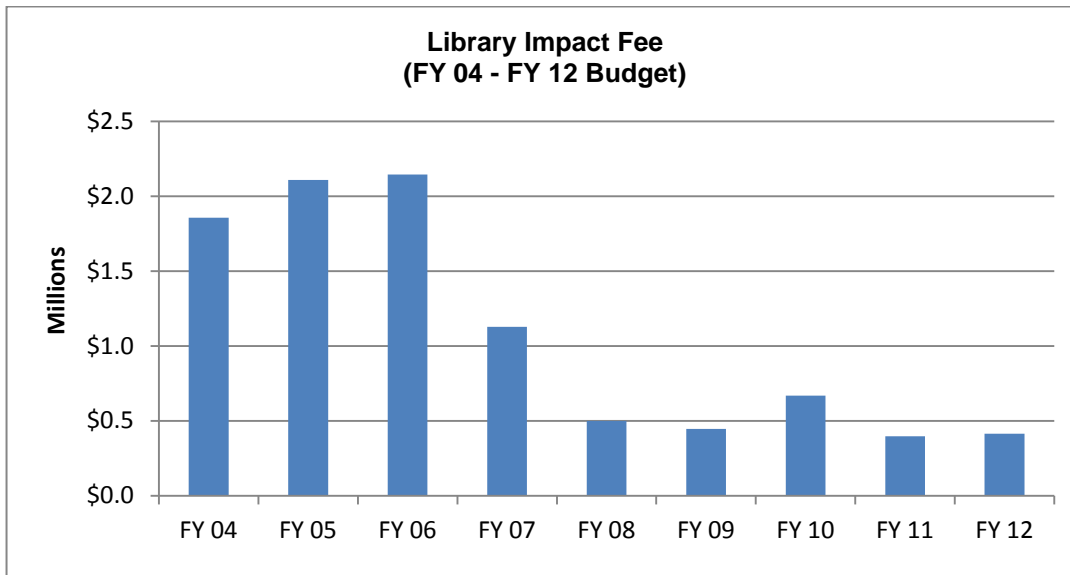
**EMS Impact Fees**

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 12, EMS impact fee revenue is estimated at \$154,300. EMS impact fee revenue is particularly sensitive to the types of permits issued.



**Library Impact Fees**

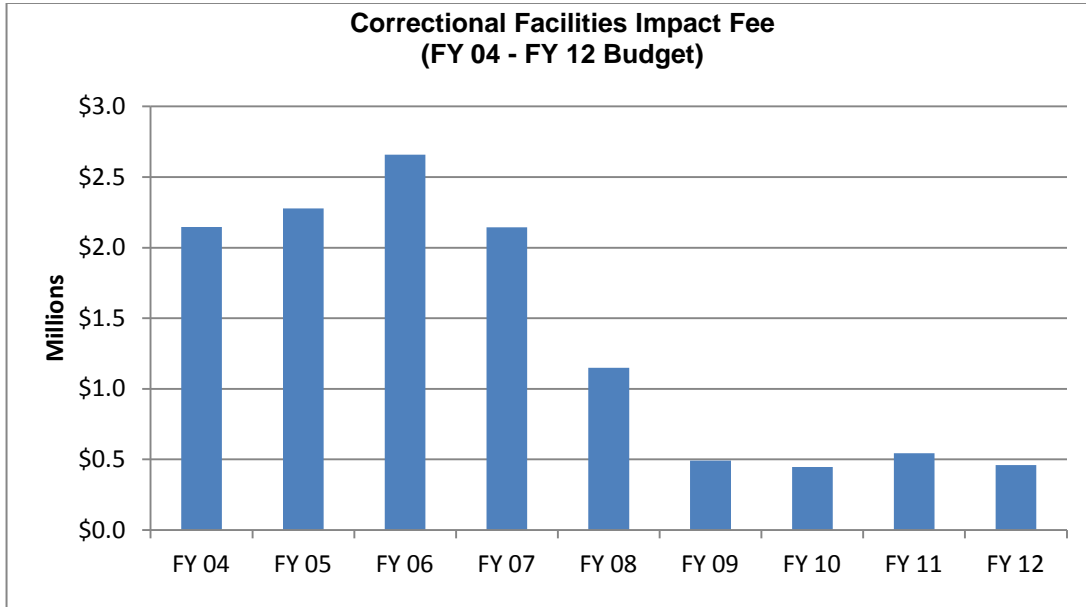
Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 12, there is \$415,800 in budgeted library impact fee revenue.





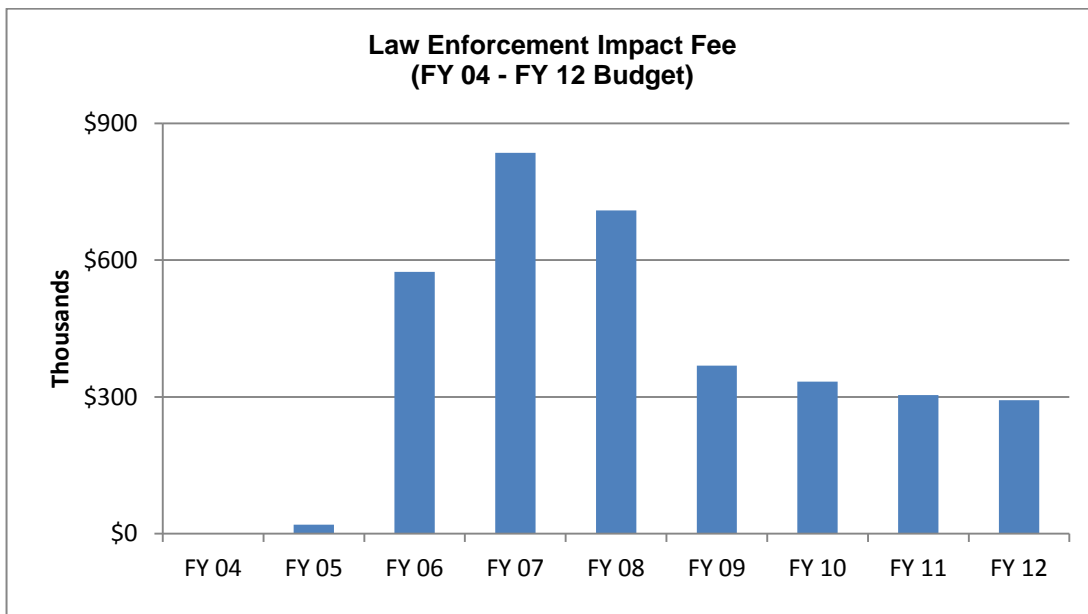
**Correctional Facilities Impact Fee**

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 12, there is \$460,800 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



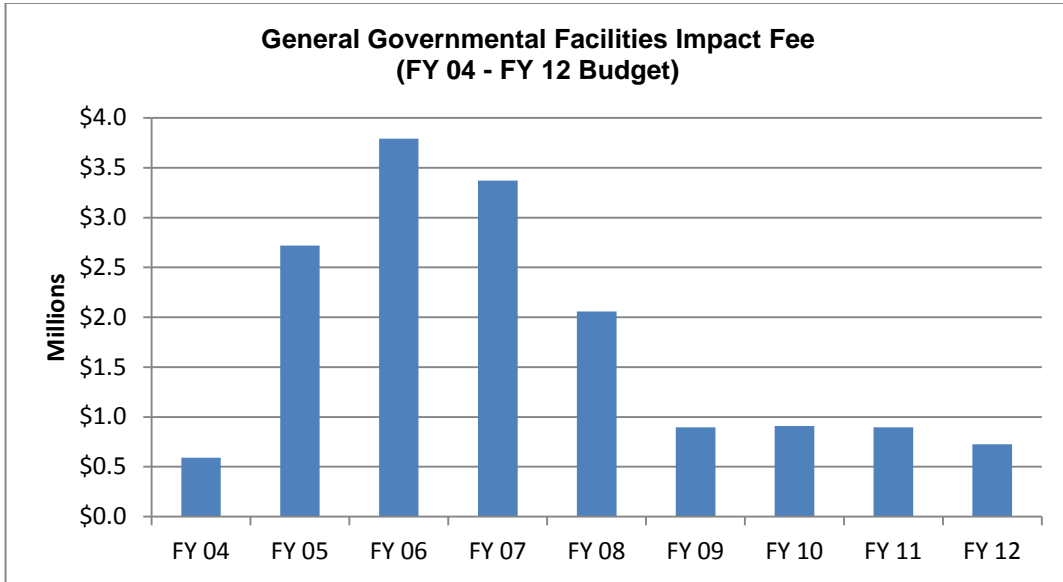
**Law Enforcement Impact Fee**

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 12, Law Enforcement impact fee is revenue estimated at \$292,800.



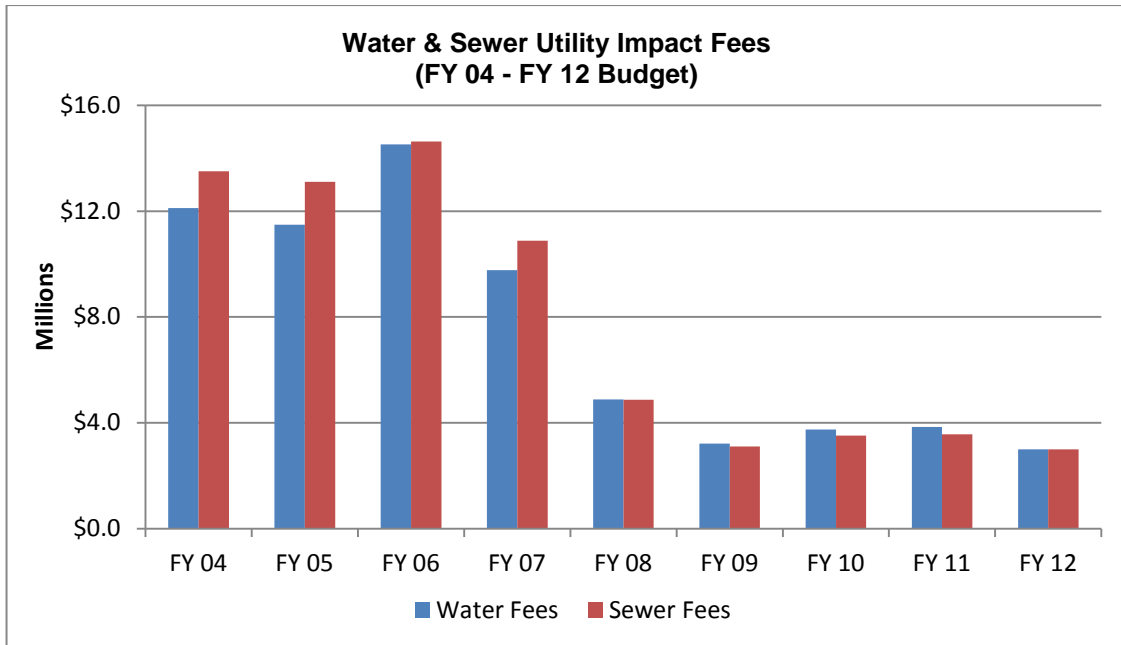
**General Governmental Facilities Impact Fee**

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 12, General Governmental Facilities impact fee revenue is estimated at \$725,700. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



**Water & Sewer Utility Impact Fees**

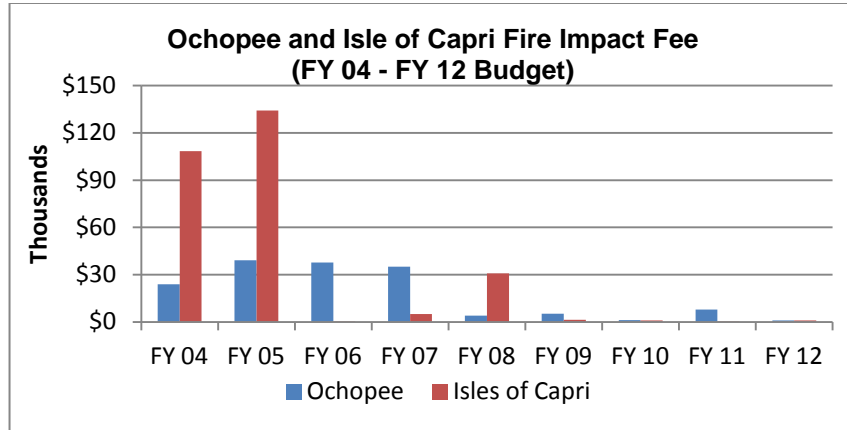
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 12, water impact fees are estimated at \$3,000,000 and sewer impact fees are estimated at \$3,000,000.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Ochopee/Isles of Capri Fire Impact Fees**

These were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 12, there is \$1,000 budgeted in Ochopee Fire impact fee revenue; there is \$1,000 budgeted in the Isles of Capri impact fee district. The large spikes in the Isles of Capri impact fee revenue in prior years were attributable to large development projects.



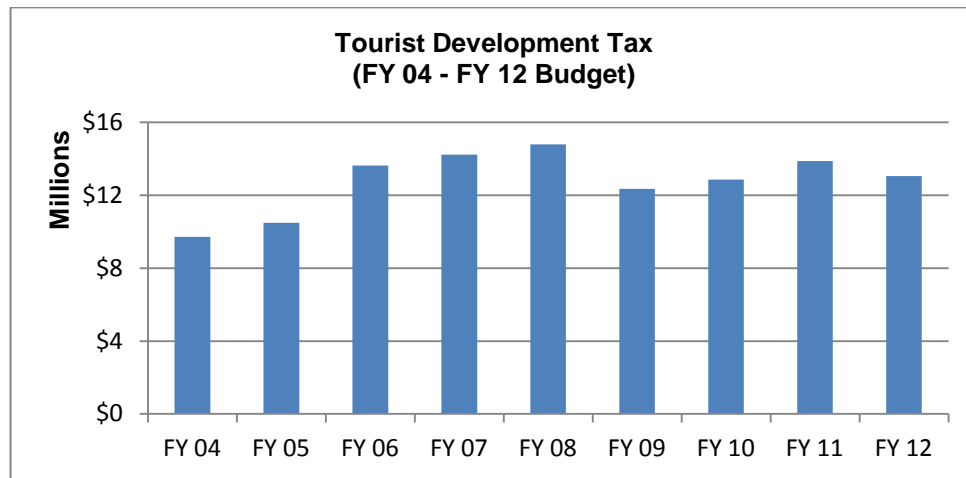
**Tourist Development Tax Revenue**

In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 12 budgeted revenue is projected at \$13,050,100 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

<b>(000's) Omitted</b>	<b><u>FY 04</u></b>	<b><u>FY 05</u></b>	<b><u>FY 06</u></b>	<b><u>FY 07</u></b>	<b><u>FY 08</u></b>	<b><u>FY 09</u></b>	<b><u>FY 10</u></b>	<b><u>FY 11</u></b>	<b><u>FY 12</u></b>
<b>Tourist Development Tax</b>	9,719.8	10,484.0	13,629.3	14,228.6	14,795.6	12,345.1	12,856.5	13,883.7	13,050.1

FY 04 to FY 11 amounts are actual collections, FY 12 is budget amount



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Service Charges/Enterprise Fund Revenues**

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks and Recreation Department charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

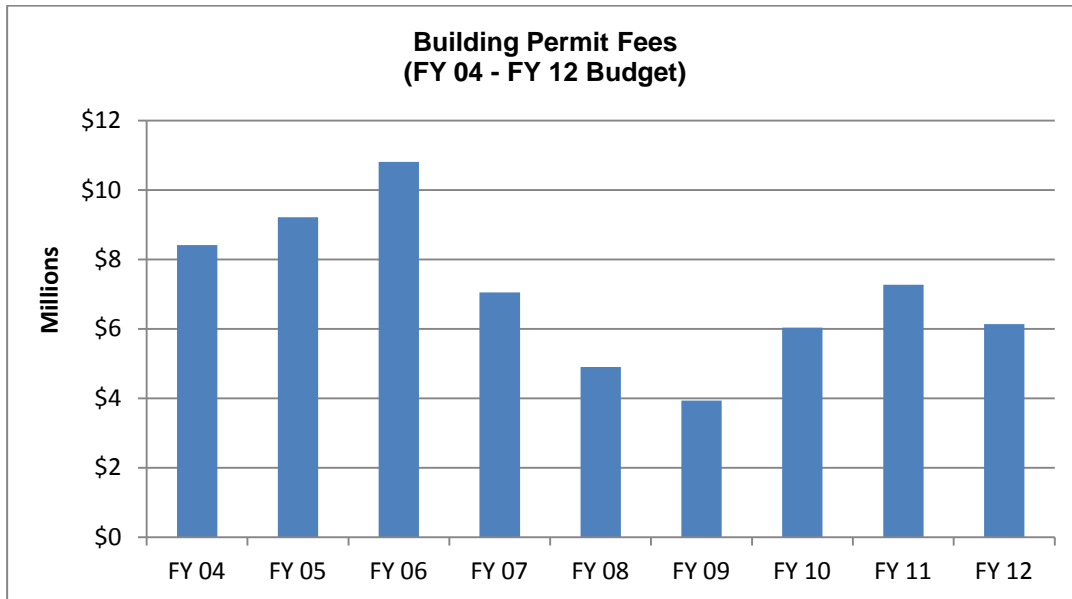
**Service Charges/Enterprise Fund Revenues**  
(In Thousands)

(000's) Omitted	<u>FY 04</u>	<u>FY 05</u>	<u>FY 06</u>	<u>FY 07</u>	<u>FY 08</u>	<u>FY 09</u>	<u>FY 10</u>	<u>FY 11</u>	<u>FY 12</u>
<b>Building Permits</b>	8,415.1	9,213.5	10,814.0	7,054.3	4,901.6	3,935.5	6,041.1	7,271.4	6,135.0
<b>Water Revenue</b>	28,660.1	31,735.8	35,267.7	42,231.6	46,350.5	48,148.8	45,110.4	46,776.6	44,821.6
<b>Sewer Revenue</b>	31,457.7	35,654.4	39,036.9	43,850.9	47,686.8	50,111.9	50,402.6	52,102.3	51,412.5
<b>Landfill Tipping</b>	9,629.0	10,254.4	17,915.0	16,508.1	15,656.4	13,159.3	9,003.3	8,667.8	8,902.6
<b>Mandatory Fees</b>	11,439.7	12,463.9	14,543.4	16,096.4	17,237.1	17,827.9	17,968.3	18,436.3	18,527.7
<b>Ambulance Fees</b>	6,572.8	7,523.2	8,665.5	8,632.2	9,132.8	9,418.3	10,017.8	9,600.5	9,895.0
<b>Airport Fees</b>	1,907.1	2,319.7	2,464.3	2,852.9	3,525.5	2,350.6	2,515.5	2,937.2	3,755.0
<b>Total</b>	<b>98,081.5</b>	<b>109,164.9</b>	<b>128,706.8</b>	<b>137,226.4</b>	<b>144,490.7</b>	<b>144,952.3</b>	<b>141,059.0</b>	<b>145,792.1</b>	<b>143,449.4</b>

FY 04 to FY 11 amounts are actual collections, FY 12 is budget amount

**Building Permit Fees**

The Community Development Division charges for building and various other permits required of the construction and development industry. Based on the actual permit levels experienced in FY 11, building permit revenue is conservatively budgeted at \$6,135,000 in FY 12.

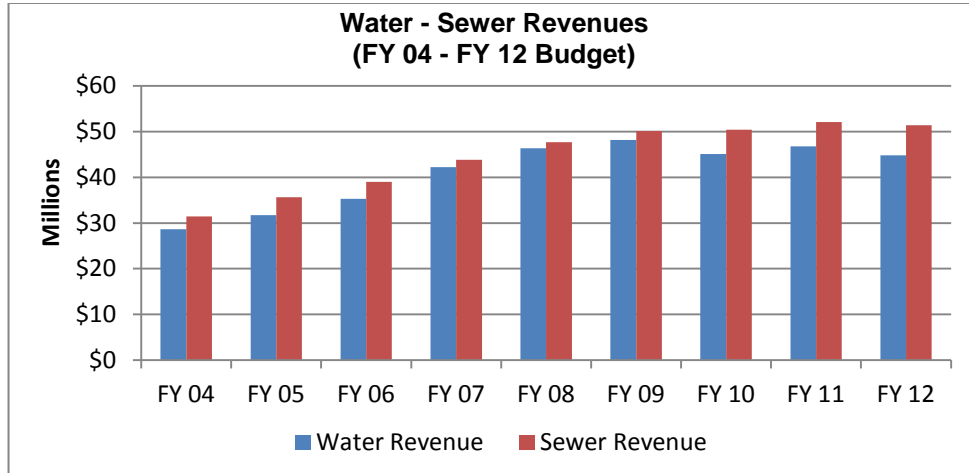


**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Water -Sewer District Revenue**

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

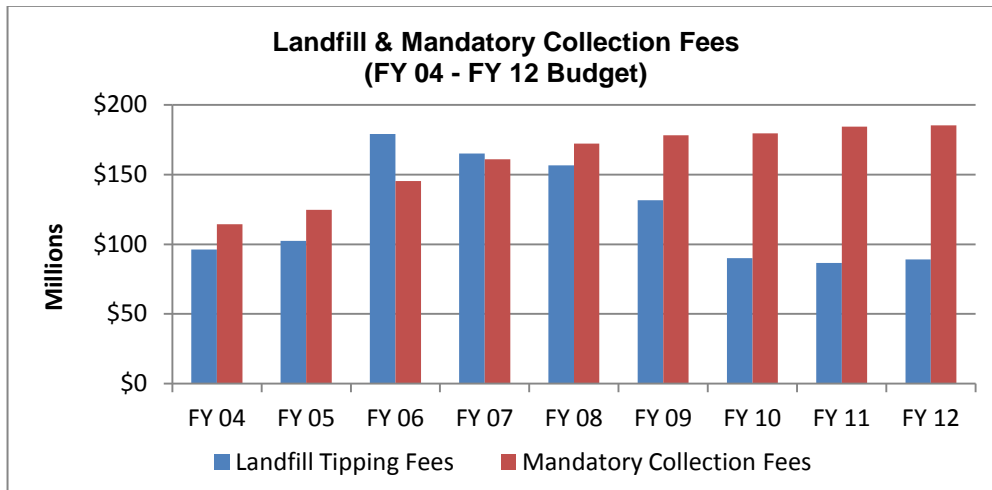
Projected FY 12 water and wastewater revenues are \$44,821,600 and \$51,412,500 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



**Landfill/Mandatory Collection Fees**

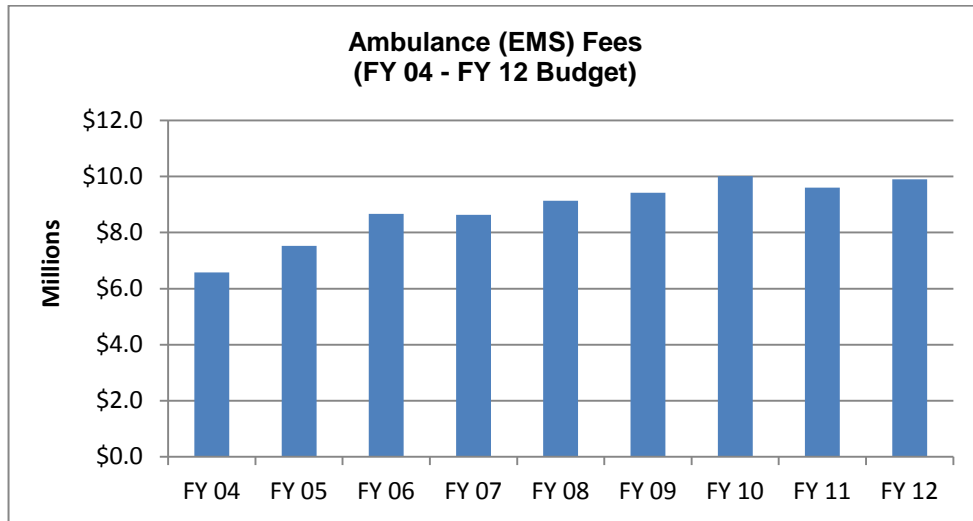
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$8,902,600 in FY 12. Landfill tipping fee revenue reflects an increase in anticipated tonnage processed, as well as a CPI rate adjustment. Note: Tonnage processed at the landfill sites has moderated due to increased recycling efforts.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$18,527,700 in FY 12. Mandatory collection fee rates stayed the same with rates of \$173.49 in Collier County (District 1) and \$165.28 in Immokalee (District 2).



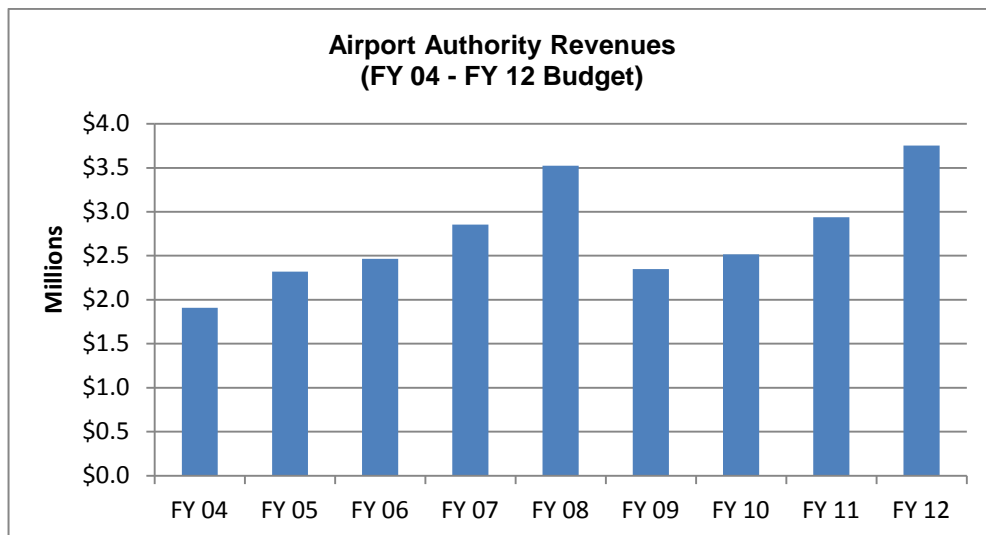
**Ambulance (EMS) Fees**

The Emergency Medical Service department (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$9,895,000 in FY 12 based estimated collections projected by the billing service provider.



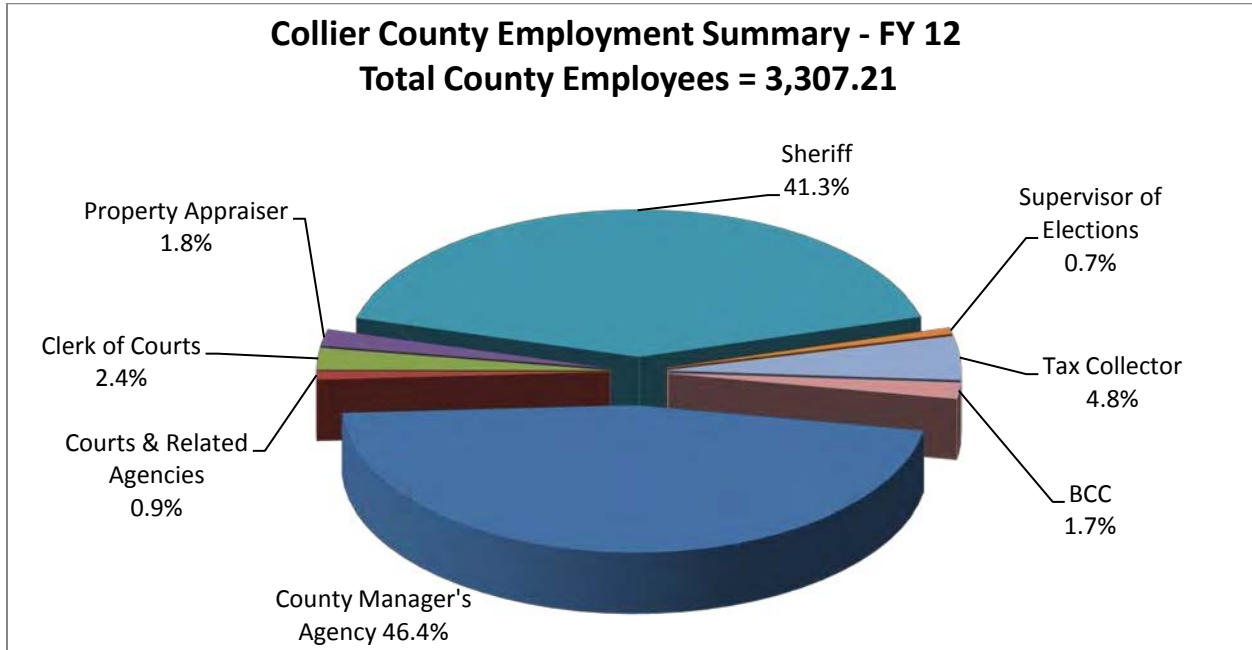
**Airport Authority Revenue**

Airport Authority operations are funded through a mixture of General Fund support and fees for services. The primary revenues are from fuel sales, T-hangar leases, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$2,720,400 in FY 11. Revenues at the Immokalee Regional Airport are planned to be \$917,300 while revenue generated at Everglades City Airpark is expected to be \$117,300. FY 12 total Airport Authority revenue from all sources is 27.8% higher than FY 11 actual receipts. The increase is primarily attributable to aviation fuel sales which comprise approximately 83.9% of all Airport Authority revenue.

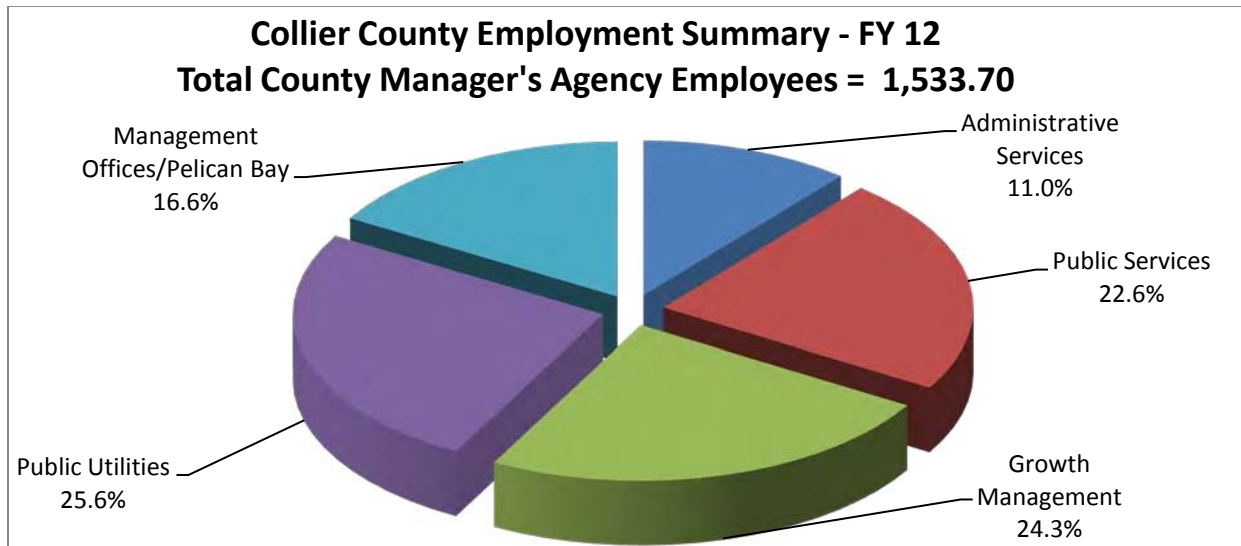


## Employment Summary

The chart below provides a breakdown of the 3,307.21 County employees funded in the FY 12 budget. This includes employees working within the County Manager's Agency and within the agencies of the Elected Public Officials. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.

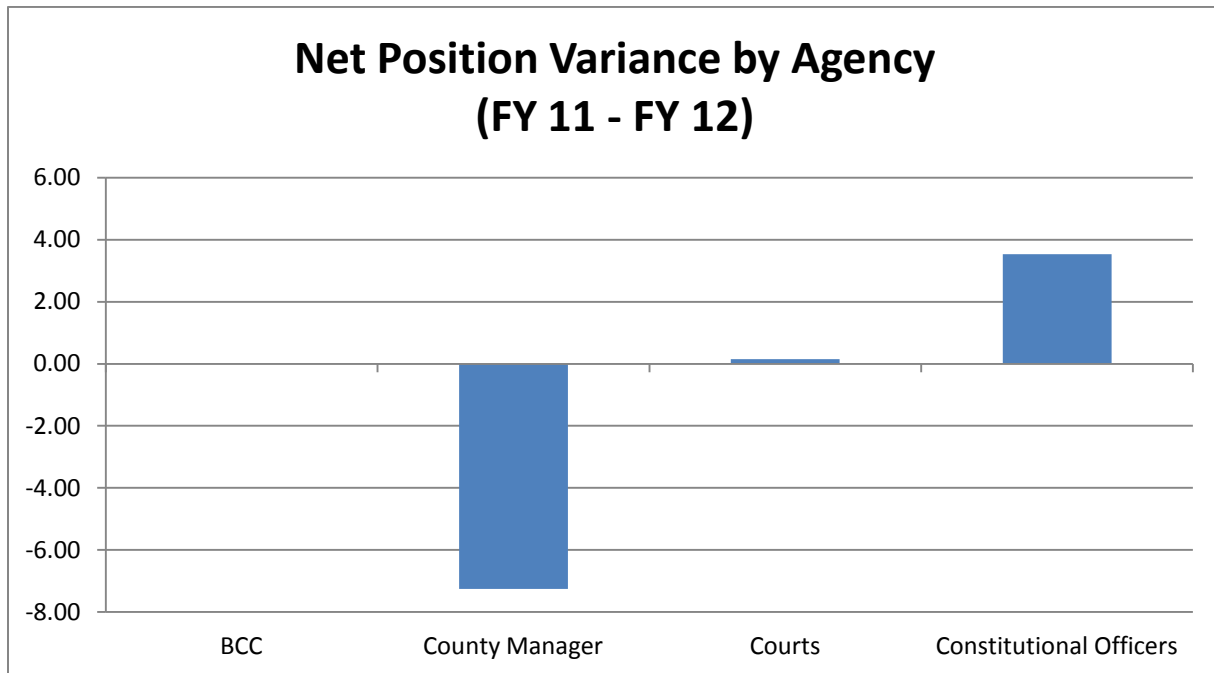


The chart below provides a breakdown of the 1,533.70 employees funded within the County Manager's Agency in FY 12. The four operating divisions within the County Manager's Agency include Public Utilities, Administrative Services, Public Services, and Growth Management. The County Manager's agency also includes the Management Offices and Pelican Bay Services.

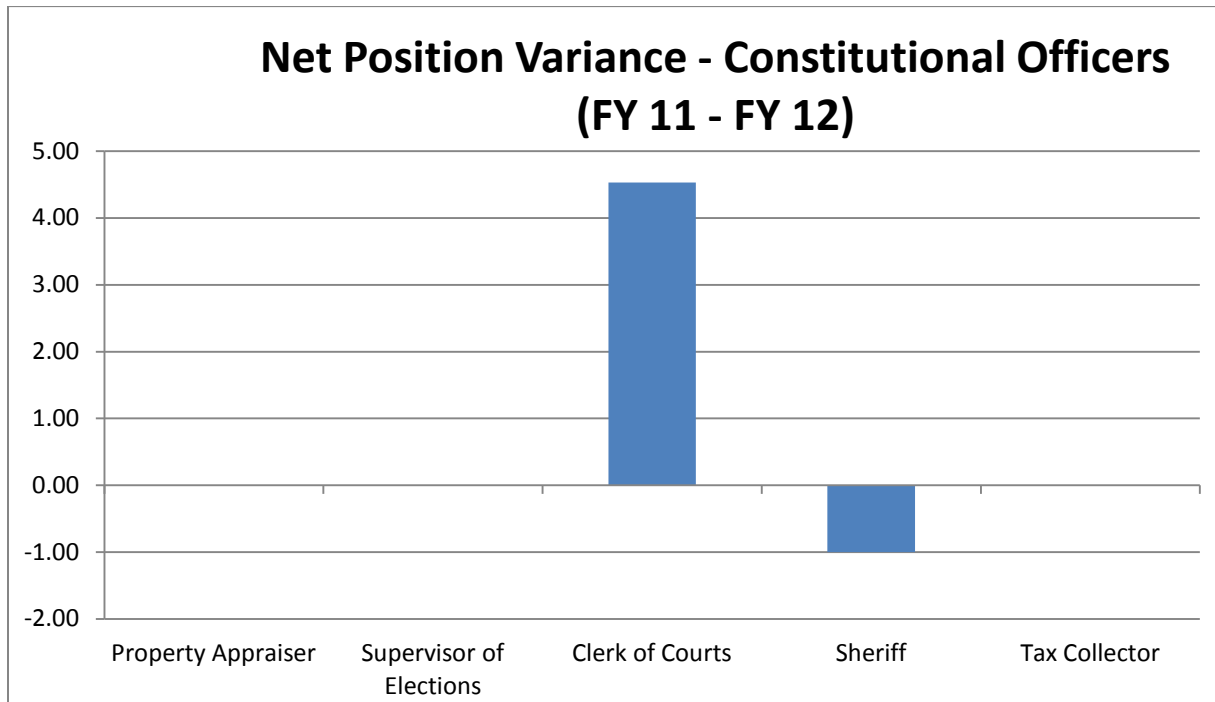
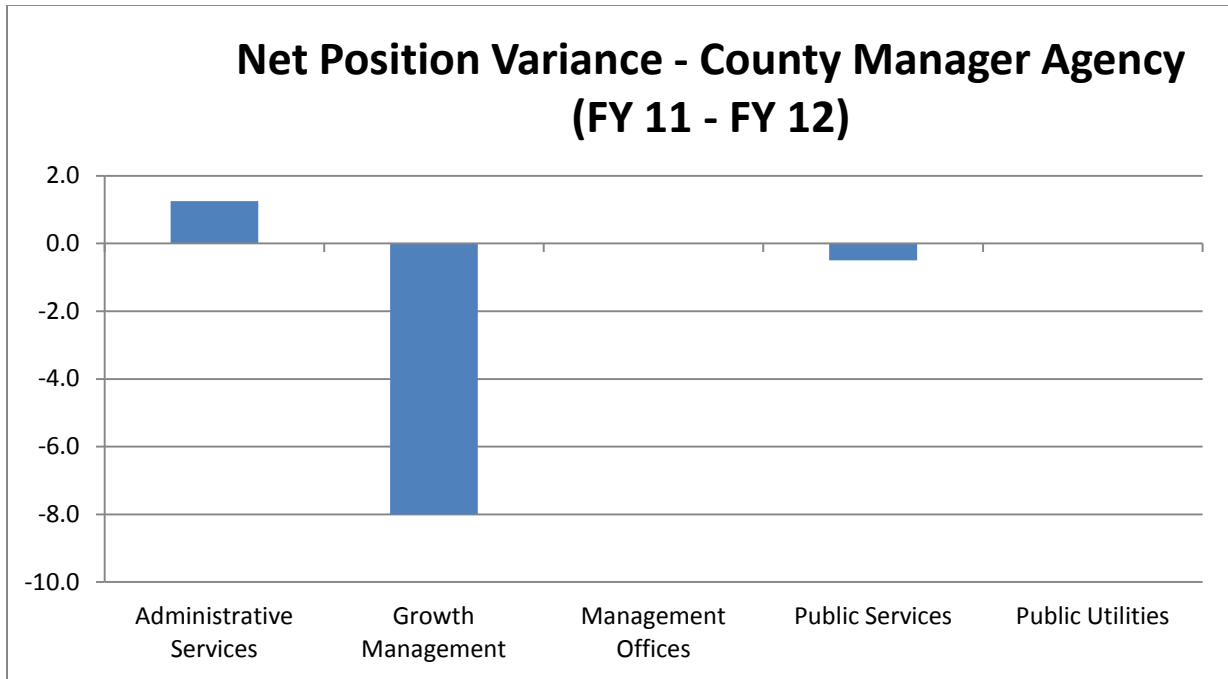


**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County Employment Summary									
Adopted FY 12 Budget									
Division	FY 08 Adopted	FY 09 Adopted	FY 10 Adopted	FY 11 Adopted	FY 11 Forecast	FY 12 Current	FY 12 Expanded	FY 12 Total	Position Change
BCC/County Attorney	46.00	45.00	35.00	34.00	34.00	33.00	0.00	33.00	(1.00)
Bayshore/Gateway Triangle CRA	3.00	4.00	4.00	5.00	5.00	5.00	0.00	5.00	0.00
Immokalee CRA	2.00	3.00	3.00	3.00	4.00	4.00	0.00	4.00	1.00
Airport Authority Operations	14.80	15.80	15.80	15.80	15.80	15.80	0.00	15.80	0.00
<b>Total BCC</b>	<b>65.80</b>	<b>67.80</b>	<b>57.80</b>	<b>57.80</b>	<b>58.80</b>	<b>57.80</b>	<b>0.00</b>	<b>57.80</b>	<b>0.00</b>
Administrative Services	195.75	197.25	169.90	167.50	167.50	168.75	0.00	168.75	1.25
Growth Management	0.00	0.00	420.00	380.00	380.00	372.00	0.00	372.00	(8.00)
Community Development	299.00	299.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Transportation Services	284.00	284.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Management Offices	288.30	277.80	268.00	254.00	254.00	254.00	0.00	254.00	0.00
Public Services	476.00	457.25	366.70	346.95	346.95	346.45	0.00	346.45	(0.50)
Public Utilities	406.50	404.50	392.50	392.50	392.50	392.50	0.00	392.50	0.00
<b>Total County Manager</b>	<b>1,949.55</b>	<b>1,919.80</b>	<b>1,617.10</b>	<b>1,540.95</b>	<b>1,540.95</b>	<b>1,533.70</b>	<b>0.00</b>	<b>1,533.70</b>	<b>(7.25)</b>
<b>Courts &amp; Related Agencies</b>	<b>38.60</b>	<b>38.60</b>	<b>34.60</b>	<b>30.60</b>	<b>30.60</b>	<b>30.75</b>	<b>0.00</b>	<b>30.75</b>	<b>0.15</b>
<b>Constitutional Officers:</b>									
Property Appraiser	60.00	60.00	60.00	60.00	60.00	60.00	0.00	60.00	0.00
Supervisor of Elections	22.00	22.00	22.00	22.00	22.00	22.00	0.00	22.00	0.00
Clerk of Courts	92.23	95.23	77.06	74.43	78.96	78.96	0.00	78.96	4.53
Sheriff	1,361.25	1,369.25	1,369.25	1,367.00	1,362.00	1,366.00	0.00	1,366.00	(1.00)
Tax Collector	151.00	158.00	158.00	158.00	158.00	158.00	0.00	158.00	0.00
<b>Total Constitutional Officers</b>	<b>1,686.48</b>	<b>1,704.48</b>	<b>1,686.31</b>	<b>1,681.43</b>	<b>1,680.96</b>	<b>1,684.96</b>	<b>0.00</b>	<b>1,684.96</b>	<b>3.53</b>
<b>Total County Employees</b>	<b>3,740.43</b>	<b>3,730.68</b>	<b>3,395.81</b>	<b>3,310.78</b>	<b>3,311.31</b>	<b>3,307.21</b>	<b>0.00</b>	<b>3,307.21</b>	<b>(3.57)</b>







## Changes in Service - FY 11 Adopted Budget to FY 11 Forecast

Overall, the FY 11 forecast reflects zero and fifty three hundredths (0.53) more positions than the number funded in the FY 11 adopted budget.

Staffing levels within the Sheriff's Office, Property Appraiser, Supervisor of Elections, Tax Collector's Office, and Courts and Related Agencies decreased by zero and forty seven hundredths (0.47) from the FY 11 adopted budget authorization. The Clerk of Courts increased by four and fifty three hundredths (4.53 FTEs due to the addition of a partially funded position at the Orange Blossom satellite office and the creation of four (4.0) new internal auditor positions. The Sheriff's office was able to convert five (5.0) positions to grant funded positions, lessening the financial burden on county funded positions.

Within the Board of County Commissioners and the County Manager's Agency, the total change in position count is summarized below:

Elected Officials – Board of Commissioners - Employment increased by one (1.0) FTE due to a Manager position being created during the year, by the Board of County Commissioners (BCC), for the Immokalee Community Redevelopment Agency.

## Changes in Service - FY 11 Adopted Budget to FY 12 Adopted Budget

### County Manager's Agency

Administrative Services - Administrative Services had a net increase of one and five tenths (1.5) FTE positions from the FY 2011 adopted FTEs. The change in employment is as follows:

- Two (2.0) Grant Accountant positions were transferred from the Office of Management & Budget (Management Offices) and Construction and Maintenance (Growth Management Division) to the Grants Management Office.
- One (1.0) Human Resources Generalist position was eliminated in Human Resources.
- A part-time Contracts Technician was increased from 0.75 FTE to one (1.00) FTE in Purchasing.

Public Services - Employment within the Public Services Division decreased by one half (0.5) FTE's from the adopted FTE's. The change to employment count is as follows:

- Parks and Recreation reduced one full-time position (1.0) FTE to a half-time position (0.5) FTE in the Aquatics program.

Public Utilities - Employment remained at the FY 11 adopted budget authorization.

Growth Management Division – Employment within the Growth Management Division decreased by eight (8.0) FTEs from the FY 2011 adopted FTEs. The change in employment is as follows:

- There was a decrease of seven (7.0) FTEs in Maintenance with the elimination of (7.0) FTEs in Aquatic Plant Control.
- The Transportation Capital decreased by one (1.0) FTE because of a transfer of a position to the Grants Management Office.

### Elected Officials

Total Elected Officials Current Service employment stayed the same as the previous year although there was an addition and an elimination of positions in two departments.

- The Immokalee CRA increased by one (1.0) FTE with the addition of a project manager to its staff.
- Due to a continuing reorganization, the County Attorney's office decreased by one (1.0) FTE as a county attorney position was eliminated.

## Changes in Service - FY 11 Adopted Budget to FY 12 Adopted Budget

### Constitutional Officers

Staffing levels with the Property Appraiser, Supervisor of Elections, and Tax Collector remained at the FY 11 staffing levels. The Clerk of Courts had an increase of 4.53 FTEs due to an addition of four (4.0) internal auditors and a partially funded position in the Orange Blossom satellite office. The Sheriff increased by 1.0 FTE in Law Enforcement.

### FY 12 Expanded Services

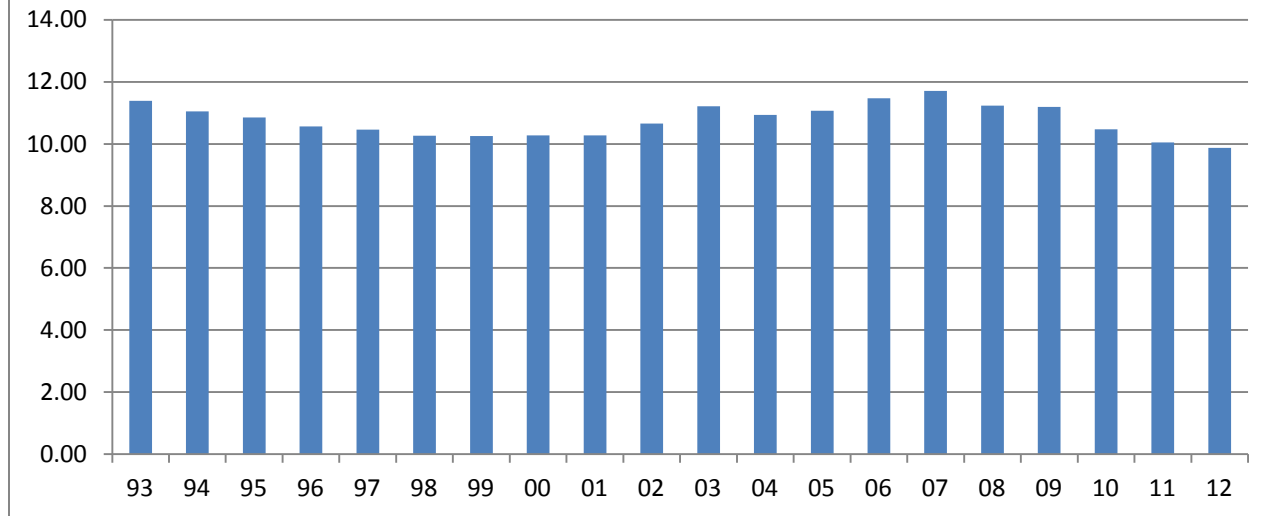
There were no expanded positions requested.

### Employees to Permanent Population

The ratio of employees to permanent population is one barometer used to measure the size and efficiency of government. The graph and chart below reflect that ratio for the last twenty fiscal years (FY 93 – FY 12).

The downward trend shown through FY 08 reflects the County's commitment to provide services in the most efficient and cost effective manner possible. A comprehensive review of positions within the County Manager's Agency was undertaken in FY 02 and continued through FY 04 to eliminate unnecessary functions, streamline operations by consolidation of divisions, and where feasible privatization of government services was implemented. Beginning in FY 06, emphasis was placed on enhancement of law enforcement and detention correction facilities, expansion in the court system and Tax Collector's office, and support of continued growth and development through enhanced staffing within Community Development and Environmental Services. Property Tax Limiting Legislation enacted by the Florida Legislature in June 2007 lead to a substantial reduction in Ad Valorem Tax revenue. Continued Property Tax reform via ballot initiatives or State legislation is continuing to lead to further Ad Valorem tax reduction. In response, the Collier County Manager's Agency enacted and has continued a freeze on new and replacement hires within the General Fund and General Fund supported operations and has also instituted early retirement initiatives. The continued downward trend in growth also necessitated a merger of the Transportation Division and the Community Development and Environmental Services Division into the Growth Management Division. The product of this reorganization was workforce reduction and a leaner but still responsive organization achieved through business process improvement. The employee to permanent population ratio is now the lowest it has been in twenty years with no significant reductions in front line services to the citizens of Collier County.

## Employees to Permanent Population (per 1,000 Population)



Year	Employees	Population*	1,000 Population
1993	2,053	180,300	11.39
1994	2,083	188,462	11.05
1995	2,139	197,055	10.85
1996	2,176	206,021	10.56
1997	2,251	215,278	10.46
1998	2,328	226,771	10.27
1999	2,456	239,421	10.26
2000	2,583	251,377	10.28
2001	2,784	261,800	10.63
2002	3,037	272,648	11.14
2003	3,357	282,878	11.87
2004	3,413	293,304	11.64
2005	3,568	303,893	11.74
2006	3,788	310,585	12.20
2007	3,902	313,657	12.44
2008	3,740	315,928	11.84
2009	3,731	318,120	11.73
2010	3,396	321,520	10.56
2011	3,311	327,062	10.12
2012	3,307	332,699	9.94

\*Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida Property Tax Rates FY 2012 Adopted					
Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change Frm. Rolled Back
General Fund	001	3.5645	3.7755	3.5645	-5.59%
Water Pollution Control	114	0.0293	0.0311	0.0293	-5.79%
		3.5938	3.8066	3.5938	-5.59%
Unincorporated Area General Fund	111	0.7161	0.7618	0.7161	-6.00%
Golden Gate Community Center	130	0.1990	0.2221	0.1990	-10.40%
Victoria Park Drainage	134	0.0500	0.0492	0.0492	0.00%
Naples Park Drainage	139	0.0090	0.0096	0.0090	-6.25%
Vanderbilt Beach MSTU	143	0.5000	0.5245	0.5000	-4.67%
Isle of Capri Fire	144	2.0000	2.1602	2.0000	-7.42%
Ochopee Fire Control	146	4.0000	4.2517	4.0000	-5.92%
Collier County Fire	148	2.0000	2.2064	2.0000	-9.35%
Goodland Fire MSTU	149	1.2760	1.3093	1.2760	-2.54%
Sabal Palm Road MSTU	151	0.1000	0.1320	0.1000	-24.24%
Golden Gate Parkway Beautification	153	0.5000	0.5647	0.5000	-11.46%
Lely Golf Estates Beautification	152	2.0000	2.1870	2.0000	-8.55%
Hawksridge Stormwater Pumping MSTU	154	0.0500	0.0518	0.0500	-3.47%
Radio Road Beautification	158	0.2949	0.3114	0.3114	0.00%
Forest Lakes Roadway & Drainage MSTU	159	0.2606	0.2859	1.1395	298.57%
Immokalee Beautification MSTU	162	0.9166	0.9940	0.9354	-5.90%
Bayshore Avalon Beautification	163	2.1577	2.3754	2.3754	0.00%
Haldeman Creek Dredging	164	0.6564	0.7054	0.7054	0.00%
Rock Road	165	3.0000	3.6853	3.0000	-18.60%
Radio Road East MSTU	166	0.4400	0.4666	0.4666	0.00%
Conservation Collier	172	0.1008	0.1070	0.1688	57.76%
Forest Lakes Debt Service	259	3.7394	4.1025	2.8605	-30.27%
Conservation Collier Debt Service (2005)	272	0.0853	0.0905	0.0812	-10.28%
Conservation Collier Debt Service (2008)	273	0.0639	0.0678	0.0000	-100.00%
Collier County Lighting	760	0.1356	0.1477	0.1477	0.00%
Pelican Bay MSTBU	778	0.0531	0.0538	0.0857	59.29%
<b>Aggregate Millage Rate</b>		<b>4.2596</b>	<b>4.5149</b>	<b>4.3299</b>	<b>-4.10%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida Property Tax Dollars FY 2012 Adopted					
Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change Frm. Rolled Back
General Fund	001	215,836,639	220,488,063	208,165,727	-5.59%
Water Pollution Control	114	1,800,081	1,816,231	1,711,111	-5.79%
		217,636,720	222,304,294	209,876,838	-5.59%
Unincorporated Area General Fund	111	27,021,185	27,553,790	25,900,852	-6.00%
Golden Gate Community Center	130	306,076	311,440	279,048	-10.40%
Victoria Park Drainage	134	1,240	1,240	1,240	0.00%
Naples Park Drainage	139	8,233	8,316	7,796	-6.25%
Vanderbilt Beach MSTU	143	1,002,949	1,005,209	958,254	-4.67%
Isle of Capri Fire	144	1,111,522	1,114,555	1,031,900	-7.42%
Ochopee Fire Control	146	1,320,882	1,330,154	1,251,409	-5.92%
Collier County Fire	148	313,917	314,846	285,394	-9.35%
Goodland/Horr's Island Fire MSTU	149	95,880	96,269	93,821	-2.54%
Sabal Palm Road MSTU	151	1,362	1,362	1,032	-24.23%
Lely Golf Estates Beautification	152	208,650	209,293	191,398	-8.55%
Golden Gate Parkway Beautification	153	274,496	275,120	243,598	-11.46%
Hawksridge Stormwater Pumping MSTU	154	2,883	2,909	2,808	-3.47%
Radio Road Beautification	158	306,486	307,554	307,554	0.00%
Forest Lakes Roadway & Drainage MSTU	159	38,018	38,040	151,616	298.57%
Immokalee Beautification MSTU	162	319,189	324,848	305,697	-5.90%
Bayshore Avalon Beautification	163	871,545	871,716	871,716	0.00%
Haldeman Creek Dredging	164	51,453	51,467	51,467	0.00%
Rock Road	165	31,528	32,541	26,490	-18.60%
Radio Road East MSTU	166	153,199	158,186	158,186	0.00%
Conservation Collier	172	6,192,769	6,248,768	9,857,869	57.76%
Forest Lakes Debt Service	259	545,535	545,859	380,604	-30.27%
Conservation Collier Debt Service (2005)	272	5,240,508	5,285,173	4,742,056	-10.28%
Conservation Collier Debt Service (2008)	273	3,925,773	3,959,500	0	-100.00%
Collier County Lighting	760	566,910	570,304	570,304	0.00%
Pelican Bay MSTBU	778	273,332	274,213	436,803	59.29%
Total Taxes Levied		267,822,240	273,196,966	257,985,750	
Aggregate Taxes		258,110,424	263,406,434	252,863,090	

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida Taxable Property Values For FY 2012					
Fund Title	Fund No.	Prior Year Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change
<b>County Wide Taxable Values</b>					
General Fund	001	61,436,197,437	57,887,443,608	58,399,698,901	-4.94%
Water Pollution Control	114	61,436,197,437	57,887,443,608	58,399,698,901	-4.94%
<b>Dependent Districts and MSTU's</b>					
Unincorporated Area General Fund	111	38,146,886,403	35,786,511,186	36,169,322,775	-5.18%
Golden Gate Community Center	130	1,538,072,610	1,378,330,155	1,402,251,395	-8.83%
Victoria Park Drainage	134	24,804,084	25,181,975	25,213,145	1.65%
Naples Park Drainage	139	914,744,849	860,728,669	866,198,999	-5.31%
Vanderbilt Beach MSTU	143	2,005,897,752	1,912,106,986	1,916,508,715	-4.46%
Isle of Capri Fire	144	555,761,167	514,544,776	515,949,932	-7.16%
Ochopee Fire Control	146	330,220,388	310,672,283	312,852,213	-5.26%
Collier County Fire	148	156,958,425	142,276,015	142,696,900	-9.09%
Goodland/Horr's Island Fire MSTU	149	75,141,332	73,232,306	73,527,409	-2.15%
Sabal Palm Road MSTU	151	13,624,253	10,318,678	10,318,678	-24.26%
Lely Golf Estates Beautification	152	104,325,032	95,404,528	95,698,897	-8.27%
Golden Gate Parkway Beautification	153	548,992,684	486,069,252	487,196,972	-11.26%
Hawksridge Stormwater Pumping M	154	57,658,797	55,701,084	56,167,889	-2.59%
Radio Road Beautification	158	1,039,288,028	984,301,433	987,648,123	-4.97%
Forest Lakes Roadway & Drainage	159	145,888,273	132,977,137	133,055,175	-8.80%
Immokalee Beautification MSTU	162	348,231,922	321,110,830	326,809,040	-6.15%
Bayshore Avalon Beautification	163	403,922,955	366,903,107	366,976,710	-9.15%
Haldeman Creek Dredging	164	78,386,112	72,937,375	72,961,713	-6.92%
Rock Road	165	10,509,342	8,555,123	8,830,065	-15.98%
Radio Road East MSTU	166	348,180,488	328,344,201	339,017,579	-2.63%
Conservation Collier	172	61,436,197,437	57,887,443,608	58,399,698,901	-4.94%
Forest Lakes Debt Service	259	145,888,273	132,977,137	133,055,175	-8.80%
Conservation Collier Debt Service (	272	61,436,197,437	57,887,443,608	58,399,698,901	-4.94%
Conservation Collier Debt Service (	273	61,436,197,437	57,887,443,608	58,399,698,901	-4.94%
Collier County Lighting	760	4,180,749,585	3,838,471,237	3,861,230,992	-7.64%
Pelican Bay MSTBU	778	5,147,494,551	5,076,453,991	5,096,886,665	-0.98%

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County FY 2012 Budget Summary**

**Operating Budget**

<b>Division/Agency</b>	<b>FY 11 Adopted</b>	<b>FY 12 Current</b>	<b>FY 12 Expanded</b>	<b>FY 12 Total</b>	<b>% Change</b>
Board of County Commissioners Operations	\$1,101,000	\$1,079,100	\$0	\$1,079,100	-1.99%
Other General Administration (001)	\$7,197,000	\$6,720,200	\$0	\$6,720,200	-6.62%
Other General Administration (111)	\$2,819,800	\$2,954,600	\$0	\$2,954,600	4.78%
County Attorney	\$3,001,900	\$2,822,400	\$0	\$2,822,400	-5.98%
Bayshore/Gateway Triangle CRA	\$5,045,700	\$3,243,700	\$0	\$3,243,700	-35.71%
Immokalee CRA	\$1,745,100	\$1,099,300	\$0	\$1,099,300	-37.01%
Airport Authority Operations	\$3,265,000	\$4,192,800	\$0	\$4,192,800	28.42%
<b>Total Board of County Commissioners</b>	<b>\$24,175,500</b>	<b>\$22,112,100</b>	<b>\$0</b>	<b>\$22,112,100</b>	<b>-8.54%</b>

**County Manager's Agency:**

**Operations (Gen Fd & MSTD Gen Fd):**

Management Offices Operations	\$30,459,500	\$30,053,200	\$0	\$30,053,200	-1.33%
Administrative Services General Fund Operations	\$17,410,200	\$16,844,400	\$0	\$16,844,400	-3.25%
Growth Management	\$40,011,400	\$38,493,800	\$0	\$38,493,800	-3.79%
Public Services Operations	\$39,773,400	\$39,045,800	\$0	\$39,045,800	-1.83%
Operations sub-total	\$127,654,500	\$124,437,200	\$0	\$124,437,200	-2.52%

**Revenue Centric Operations:**

Management Offices (TDC, Fire Districts, Pelican Bay)	\$14,418,000	\$14,242,600	\$0	\$14,242,600	-1.22%
Administrative Services (Internal Services - IT, Fleet, Risk)	\$82,756,500	\$84,508,400	\$0	\$84,508,400	2.12%
Administrative Services (Conserv. Collier, Trust Funds)	\$39,730,000	\$38,856,000	\$0	\$38,856,000	-2.20%
Growth Management (Com Dev, Plan Serv, Util Reg, Grar)	\$20,289,900	\$24,053,400	\$0	\$24,053,400	18.55%
Growth Mgt Improvement Districts (MSTU/MSBU)	\$22,309,000	\$18,439,700	\$0	\$18,439,700	-17.34%
Public Services (Museum (TDC), Trust Fds)	\$3,526,400	\$3,754,900	\$0	\$3,754,900	6.48%
Public Utilities	\$178,106,100	\$178,766,800	\$0	\$178,766,800	0.37%
Revenue Centric Operations sub-total	\$361,135,900	\$362,621,800	\$0	\$362,621,800	0.41%
<b>Total County Manager Operations</b>	<b>\$488,790,400</b>	<b>\$487,059,000</b>	<b>\$0</b>	<b>\$487,059,000</b>	<b>-0.35%</b>

**Courts & Related Agencies**

**\$4,039,700      \$4,254,000      -      \$4,254,000      5.30%**

**Constitutional Officers:**

Property Appraiser	\$6,552,300	\$6,367,400	\$0	\$6,367,400	-2.82%
Supervisor of Elections	\$3,085,100	\$3,541,500	\$0	\$3,541,500	14.79%
Clerk of Courts - Fee Support Operations	\$2,317,100	\$2,189,400	\$0	\$2,189,400	-5.51%
Clerk of Courts - General Fund Support	\$5,009,900	\$5,241,000	\$0	\$5,241,000	4.61%
Sheriff	\$142,756,200	\$140,225,800	\$0	\$140,225,800	-1.77%
Tax Collector	\$19,296,600	\$17,436,000	\$0	\$17,436,000	-9.64%
Paid by Board - Constitutional Officers	\$4,806,300	\$4,298,300	\$0	\$4,298,300	-10.57%

**Grand Total Operating**

**\$700,829,100      \$692,724,500      -      \$692,724,500      -1.16%**

**Debt Service**

	<b>FY 11 Total</b>	<b>FY 12 Current</b>	<b>FY 12 Expanded</b>	<b>FY 12 Total</b>	<b>% Change</b>
General Governmental Debt Service	\$80,180,800	\$70,039,500	\$0	\$70,039,500	-12.65%
Public Utilities Debt Service	\$42,115,800	\$39,424,400	\$0	\$39,424,400	-6.39%
<b>Grand Total Debt Service</b>	<b>\$122,296,600</b>	<b>\$109,463,900</b>	<b>\$0</b>	<b>\$109,463,900</b>	<b>-10.49%</b>

**Capital Budget**

	<b>FY 11 Total</b>	<b>FY 12 Current</b>	<b>FY 12 Expanded</b>	<b>FY 12 Total</b>	<b>% Change</b>
Board of County Commissioners Capital Projects	\$0	\$0	\$0	\$0	N/A
Airport Authority Capital Projects	\$947,100	\$1,113,900	\$0	\$1,113,900	17.61%
<b>Total Board of County Commissioners</b>	<b>\$947,100</b>	<b>\$1,113,900</b>	<b>\$0</b>	<b>\$1,113,900</b>	<b>17.61%</b>

**County Manager's Agency:**

Management Offices	\$2,395,500	\$2,452,200	\$0	\$2,452,200	2.37%
Administrative Services Capital Projects	\$12,014,300	\$11,976,400	\$0	\$11,976,400	-0.32%
Public Services Capital Projects	\$34,928,900	\$44,673,500	\$0	\$44,673,500	27.90%
Growth Management Capital	\$59,027,800	\$75,971,900	\$0	\$75,971,900	28.71%
Public Utilities Capital Projects	\$101,153,500	\$108,751,500	\$0	\$108,751,500	7.51%
<b>Total County Manager Capital Projects</b>	<b>\$209,520,000</b>	<b>\$243,825,500</b>	<b>\$0</b>	<b>\$243,825,500</b>	<b>16.37%</b>

**Courts & Related Agencies Capital Projects**

**\$1,212,800      \$2,361,300      \$0      \$2,361,300      94.70%**

**Constitutional Officers:**

Supervisor of Elections Capital Projects	\$0	\$57,800	\$0	\$57,800	N/A
Sheriff Capital Projects	\$10,118,400	\$10,558,600	\$0	\$10,558,600	4.35%
<b>Total Constitutional Officers Capital Projects</b>	<b>\$10,118,400</b>	<b>\$10,616,400</b>	<b>\$0</b>	<b>\$10,616,400</b>	<b>4.92%</b>

**Grand Total Capital Budgets**

**\$221,798,300      \$257,917,100      \$0      \$257,917,100      16.28%**

**General Funds (001 & 111) Transfers & Reserves**

**\$254,158,600      \$249,130,400      \$0      \$249,130,400      -1.98%**

**Total Gross County Budget**

**\$1,299,082,600      \$1,309,235,900      \$0      \$1,309,235,900      0.78%**

**Less: Interfund Transfers**

**\$434,239,100      \$422,992,700      \$0      \$422,992,700      -2.59%**

**Total Net County Budget**

**\$864,843,500      \$886,243,200      \$0      \$886,243,200      2.47%**



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Collier County FY 2012 Budget Summary**

<b>Revenues</b>	<b>FY 11 Adopted</b>	<b>FY 12 Current</b>	<b>FY 12 Expanded</b>	<b>FY 12 Total</b>	<b>% Change</b>
Property Taxes	\$273,194,200	\$257,985,800	\$0	\$257,985,800	-5.57%
Gas & Sales Tax	\$43,400,000	\$45,300,000	\$0	\$45,300,000	4.38%
Permits, Fines & Assessments	\$38,148,400	\$38,943,500	\$0	\$38,943,500	2.08%
Intergovernmental	\$20,991,600	\$14,868,300	\$0	\$14,868,300	-29.17%
Service Charges	\$178,685,500	\$181,557,400	\$0	\$181,557,400	1.61%
Interest/Misc	\$9,407,300	\$7,485,200	\$0	\$7,485,200	-20.43%
Impact Fees	\$19,337,000	\$20,764,500	\$0	\$20,764,500	7.38%
Loan Proceeds	\$368,000	\$368,000	\$0	\$368,000	0.00%
Carry Forward	\$309,176,900	\$346,716,100	\$0	\$346,716,100	12.14%
Internals	\$65,735,700	\$71,133,800	\$0	\$71,133,800	8.21%
Transfers	\$368,503,400	\$351,858,900	\$0	\$351,858,900	-4.52%
Less 5% Required by Law	(\$27,865,400)	(\$27,745,600)	\$0	(\$27,745,600)	-0.43%
<b>Total Gross County Budget - Revenues</b>	<b>\$1,299,082,600</b>	<b>\$1,309,235,900</b>	<b>\$0</b>	<b>\$1,309,235,900</b>	<b>0.78%</b>
Less Interfund Transfers	\$434,239,100	\$422,992,700	\$0	\$422,992,700	-2.59%
<b>Total Net County Budget</b>	<b>\$864,843,500</b>	<b>\$886,243,200</b>	<b>\$0</b>	<b>\$886,243,200</b>	<b>2.47%</b>

**FY 2012 Full Time Equivalent (FTE) Count Summary**

<b>Division</b>	<b>FY 11 (Funded) Adopted</b>	<b>FY 11 (Funded) Forecast</b>	<b>FY 12 (Funded) Current</b>	<b>FY 12 (Funded) Expanded</b>	<b>FY 12 (Funded) Total</b>	<b>% Change</b>
BCC	11.00	11.00	11.00	-	11.00	0.00%
County Attorney	23.00	23.00	22.00	-	22.00	-4.35%
Bayshore/Gateway Triangle CRA	5.00	5.00	5.00	-	5.00	0.00%
Immokalee CRA	3.00	4.00	4.00	-	4.00	33.33%
Airport Authority Operations	15.80	15.80	15.80	-	15.80	0.00%
<b>Total BCC</b>	<b>57.80</b>	<b>58.80</b>	<b>57.80</b>	<b>-</b>	<b>57.80</b>	<b>0.00%</b>
Management Offices	254.00	254.00	254.00	-	254.00	0.00%
Administrative Services	167.50	167.50	168.75	-	168.75	0.75%
Public Services	341.95	341.95	341.45	-	341.45	-0.15%
Public Services-Capital	5.00	5.00	5.00	-	5.00	0.00%
Public Utilities	392.50	392.50	392.50	-	392.50	0.00%
Growth Management	345.00	345.00	338.00	-	338.00	-2.03%
Growth Management - Capital	35.00	35.00	34.00	-	34.00	-2.86%
<b>Total County Manager Agency</b>	<b>1,540.95</b>	<b>1,540.95</b>	<b>1,533.70</b>	<b>-</b>	<b>1,533.70</b>	<b>-0.47%</b>
<b>Courts &amp; Related Agencies</b>	<b>30.60</b>	<b>30.60</b>	<b>30.75</b>	<b>-</b>	<b>30.75</b>	<b>0.49%</b>
<b>Constitutional Officers:</b>						
Property Appraiser	60.00	60.00	60.00	-	60.00	0.00%
Supervisor of Elections	22.00	22.00	22.00	-	22.00	0.00%
Clerk (Non-State Funded)	74.43	78.96	78.96	-	78.96	6.09%
Sheriff	1,367.00	1,362.00	1,366.00	-	1,366.00	-0.07%
Tax Collector	158.00	158.00	158.00	-	158.00	0.00%
<b>Total Constitutional Officers</b>	<b>1,681.43</b>	<b>1,680.96</b>	<b>1,684.96</b>	<b>-</b>	<b>1,684.96</b>	<b>0.21%</b>
<b>Grand Total</b>	<b>3,310.78</b>	<b>3,311.31</b>	<b>3,307.21</b>	<b>-</b>	<b>3,307.21</b>	<b>-0.11%</b>
BCBB Funded Positions - Pub Utilities	2.00	2.00	2.00	-	2.00	0.00%
Grant Funded Positions-Housing Grants	14.85	14.85	14.85	-	14.85	0.00%
Grant Funded Positions-Human Service	11.80	11.80	9.30	-	9.30	-21.19%
Grant Funded Positions-Sheriff	19.00	24.00	21.00	-	21.00	10.53%

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

<b>Collier County, Florida Fiscal Year 2011/2012 Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 Final Amended Tentative Budget</b>	<b>% Budget Change</b>
<b>General Fund</b>				
<b>General Fund</b>	<b>(001)</b>	<b>315,451,700</b>	<b>309,467,600</b>	<b>-1.90%</b>
<b>Utility Impact Fee Deferral Program</b>	<b>(002)</b>	<b>0</b>	<b>3,300</b>	<b>N/A</b>
<b>Emergency Disaster</b>	<b>(003)</b>	<b>500,000</b>	<b>511,500</b>	<b>2.30%</b>
<b>Economic Development</b>	<b>(007)</b>	<b>0</b>	<b>327,800</b>	<b>N/A</b>
<b>Constitutional Officer Funds:</b>				
Clerk of Circuit Court	(011)	7,327,000	7,430,400	1.41%
Sheriff	(040)	136,054,900	131,973,300	-3.00%
Property Appraiser	(060)	6,552,300	6,367,400	-2.82%
Tax Collector	(070)	19,296,600	17,436,000	-9.64%
Supervisor of Elections	(080)	3,085,100	3,541,500	14.79%
Supervisor of Elections Grants	(081)	0	0	N/A
<b>Subtotal Constitutional Officers</b>		<b>172,315,900</b>	<b>166,748,600</b>	<b>-3.23%</b>
<b>Special Revenue Funds</b>				
Transportation	(101)	19,686,600	18,455,200	-6.26%
Right of Way Permitting	(102)	292,600	449,300	53.55%
Impact Fee Administration	(107)	809,100	1,141,200	41.05%
Pelican Bay MSTBU	(109)	3,483,000	3,583,700	2.89%
Unincorporated Areas General Fund MSTU	(111)	42,445,900	40,472,200	-4.65%
Landscaping Projects	(112)	113,000	440,700	290.00%
Community Development	(113)	8,786,700	10,603,700	20.68%
Water Pollution Control	(114)	3,903,500	3,597,900	-7.83%
Sheriff Grants	(115)	881,200	1,002,000	13.71%
Miscellaneous Grants	(116)	0	0	N/A
Natural Resources Grants	(117)	0	0	N/A
Emergency Management Grants	(118)	0	0	N/A
Parks & Recreation Food Service Grants	(119)	0	0	N/A
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	123,000	0	-100.00%
Metro Planning-MPO	(128)	5,000	5,000	0.00%
Library Grants	(129)	0	0	N/A
Golden Gate Community Center	(130)	1,181,300	1,190,500	0.78%
Planning Services	(131)	3,097,100	3,798,800	22.66%
Pine Ridge Industrial Park Capital	(132)	748,100	4,200	-99.44%
Victoria Park Drainage MSTU	(134)	50,400	29,300	-41.87%
Naples Production Park Capital	(138)	613,200	2,700	-99.56%
Naples Park Drainage MSTU&BU	(139)	49,900	51,700	3.61%
Pine Ridge Industrial Pk Maintenance MSTU	(140)	1,200	700	-41.67%
Naples Production Park MSTU&BU	(141)	25,900	54,100	108.88%
Pine Ridge Industrial Park MSTU&BU	(142)	1,783,000	1,798,100	0.85%
Vanderbilt Beach Beautification MSTU	(143)	6,031,500	4,276,000	-29.11%
Isle of Capri Municipal Rescue & Fire Service	(144)	1,736,800	1,408,300	-18.91%
Ochopee Fire Control District MSTU	(146)	1,867,100	1,782,200	-4.55%
Collier County Fire Control MSTU	(148)	336,200	291,500	-13.30%
Goodland/Horr's Isle Fire Control District	(149)	103,700	90,300	-12.92%
Sabal Palm Road Extension MSTU&BU	(151)	204,300	202,600	-0.83%
Lely Golf Estates Beautification MSTU	(152)	652,200	508,400	-22.05%

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

<b>Collier County, Florida Fiscal Year 2011/2012 Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 Final Amended Tentative Budget</b>	<b>% Budget Change</b>
<b>Special Revenue Funds (Cont'd)</b>				
Golden Gate Beautification MSTU	(153)	1,819,800	907,200	-50.15%
Hawksridge Stormwater System MSTU	(154)	66,000	58,200	-11.82%
Radio Road Beautification MSTU	(158)	667,100	710,300	6.48%
Forest Lakes Roadway & Drainage MSTU	(159)	4,333,200	3,921,400	-9.50%
Immokalee Beautification MSTU	(162)	882,200	834,000	-5.46%
Bayshore Beautification MSTU	(163)	4,070,500	4,681,500	15.01%
Haldeman Creek Dredging MSTU	(164)	123,000	155,800	26.67%
Rock Road MSTU	(165)	41,900	30,500	-27.21%
Radio Road East Beautification MSTU	(166)	145,600	213,000	46.29%
Adoption Awareness	(170)	19,500	21,200	8.72%
Teen Court	(171)	84,100	80,400	-4.40%
Conservation Collier	(172)	12,942,800	10,148,600	-21.59%
Driver Education	(173)	314,000	298,700	-4.87%
Conservation Collier Maintenance	(174)	24,235,300	27,184,600	12.17%
Juvenile Assessment Center	(175)	0	0	N/A
Court IT Fee	(178)	776,200	968,000	24.71%
Domestic Animal Services Donations	(180)	77,900	82,200	5.52%
Court Maintenance Fund	(181)	1,212,800	2,361,300	94.70%
TDC Beach Park Facilities	(183)	5,246,400	2,144,400	-59.13%
Tourism Marketing	(184)	3,668,200	3,773,100	2.86%
TDC Engineering	(185)	0	727,500	N/A
Immokalee Redevelopment CRA	(186)	1,745,100	1,099,300	-37.01%
Bayshore/Gateway Triangle CRA	(187)	5,045,700	3,243,700	-35.71%
800 MHz Fund	(188)	1,204,900	1,199,700	-0.43%
Wireless E-911	(189)	82,000	0	-100.00%
Miscellaneous Florida Statutes	(190)	48,900	91,500	87.12%
SHIP	(191)	0	0	N/A
Public Guardianship	(192)	202,700	197,900	-2.37%
Tourist Development	(193)	322,100	296,300	-8.01%
Tourist Development	(194)	1,440,300	1,440,300	0.00%
Tourist Development Beaches	(195)	19,092,900	26,966,100	41.24%
Economic Disaster Recovery	(196)	1,030,800	1,000,000	-2.99%
Museum	(198)	1,612,600	1,584,300	-1.75%
E-911 System	(199)	940,100	931,400	-0.93%
Administrative Services Grants	(703)	0	0	N/A
Administrative Services Grant Match	(704)	0	0	N/A
Housing Grants	(705)	0	0	N/A
Human Services Grants	(707)	0	0	N/A
Human Services Grant Match	(708)	175,700	85,300	-51.45%
Public Services Grants	(709)	0	0	N/A
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	3,228,600	N/A
Bureau of Emergency Services Grants	(713)	0	0	N/A
Bureau of Emergency Services Grant Match	(714)	15,900	15,900	0.00%
Immokalee CRA Grants	(715)	0	0	N/A
ARRA Grants	(725)	0	0	N/A
Collier County Lighting	(760)	667,200	607,400	-8.96%
Pelican Bay Lighting	(778)	429,800	576,900	34.23%
<b>Subtotal Special Revenue Funds</b>		<b>193,794,700</b>	<b>197,106,800</b>	<b>1.71%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

<b>Collier County, Florida Fiscal Year 2011/2012 Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 Final Amended Tentative Budget</b>	<b>% Budget Change</b>
<b>Debt Service Funds</b>				
Sales Tax Revenue Bonds, Series 2002	(210)	3,812,500	0	-100.00%
Gas Tax Revenue Refunding Bds, 2003,2005	(212)	18,563,000	17,439,400	-6.05%
State Infrastructure Bank (SIB) Loan	(213)	2,044,600	2,044,500	0.00%
Sales Tax Revenue Refunding Bonds, 2003	(215)	2,997,800	2,996,400	-0.05%
Sales Tax Revenue Refunding Bonds, 2005	(216)	12,554,600	12,550,800	-0.03%
Sales Tax Rev Bds Reserve, 2002,2003,2005	(217)	19,570,800	15,717,400	-19.69%
Caribbean Gardens G.O. Bond	(220)	270,900	0	-100.00%
Naples Pk Drainage Assessment Bds, 1997	(226)	208,900	124,600	-40.35%
Pine Ridge/ Naples Production Park, 1993	(232)	1,507,700	1,218,000	-19.21%
Forest Lakes Limited G.O. Bonds, 2007	(259)	635,600	934,900	47.09%
Conservation Collier Limited G.O. Bds, 2005A	(272)	6,037,300	6,030,200	-0.12%
Conservation Collier Limited G.O. Bds, 2008	(273)	4,472,900	143,200	-96.80%
Bayshore CRA Letter of Credit, Series 2009	(287)	3,292,300	3,030,200	-7.96%
Special Obligation Bonds, Series 2010,2010B	(298)	4,030,100	7,806,900	93.71%
Commercial Paper Loans	(299)	181,800	3,000	-98.35%
<b>Subtotal Debt Service Funds</b>		<b>80,180,800</b>	<b>70,039,500</b>	<b>-12.65%</b>
<b>Capital Projects/Expenditures Funds</b>				
County-Wide Capital Projects	(301)	6,227,100	7,611,300	22.23%
Parks Capital Improvements	(306)	802,400	999,800	24.60%
Library Capital Projects	(307)	6,600	5,800	
Growth Management Capital	(310)	157,900	0	-100.00%
Road Construction Operations	(312)	3,468,200	2,699,900	-22.15%
Road Construction	(313)	35,494,800	41,799,100	17.76%
Museum Capital	(314)	109,300	162,300	48.49%
Clam Bay Restoration	(320)	370,800	171,000	-53.88%
Pelican Bay Irrigation/Landscaping	(322)	407,400	776,800	90.67%
Stormwater Operations	(324)	929,900	1,195,600	28.57%
Stormwater Capital Improvement Projects	(325)	7,450,100	7,273,500	-2.37%
Road Impact District 1, N Naples	(331)	1,847,300	3,404,200	84.28%
Road Impact District 2, E Naples & GG City	(333)	2,481,600	1,376,800	-44.52%
Road Impact District 3, City of Naples	(334)	161,700	364,200	125.23%
Road Impact District 4, S County & Marco	(336)	572,000	8,287,400	1348.85%
Road Impact District 6, Golden Gate Estates	(338)	5,533,600	5,569,500	0.65%
Road Impact District 5, Immokalee Area	(339)	399,400	329,100	-17.60%
Road Assessment Receivable	(341)	395,000	408,000	3.29%
Regional Park Impact Fee - Incorporated Areas	(345)	122,200	165,100	35.11%
Community & Regional Park Impact Fee	(346)	6,711,600	11,062,400	64.83%
EMS Impact Fee	(350)	1,063,300	966,500	-9.10%
Library Impact Fee	(355)	2,655,100	2,103,600	-20.77%
Community Park Impact Fee - Naples/ Urban	(368)	182,400	182,300	-0.05%
Ochopee Fire Impact Fees	(372)	4,100	6,500	58.54%
Isle of Capri Fire Impact Fees	(373)	33,900	4,500	-86.73%
Correctional Facilities Impact Fees	(381)	3,459,200	3,437,800	-0.62%
Law Enforcement Impact Fees	(385)	4,485,400	4,263,200	-4.95%
General Government Building Impact Fee	(390)	8,477,000	7,961,600	-6.08%
<b>Subtotal Capital Funds</b>		<b>94,009,300</b>	<b>112,587,800</b>	<b>19.76%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

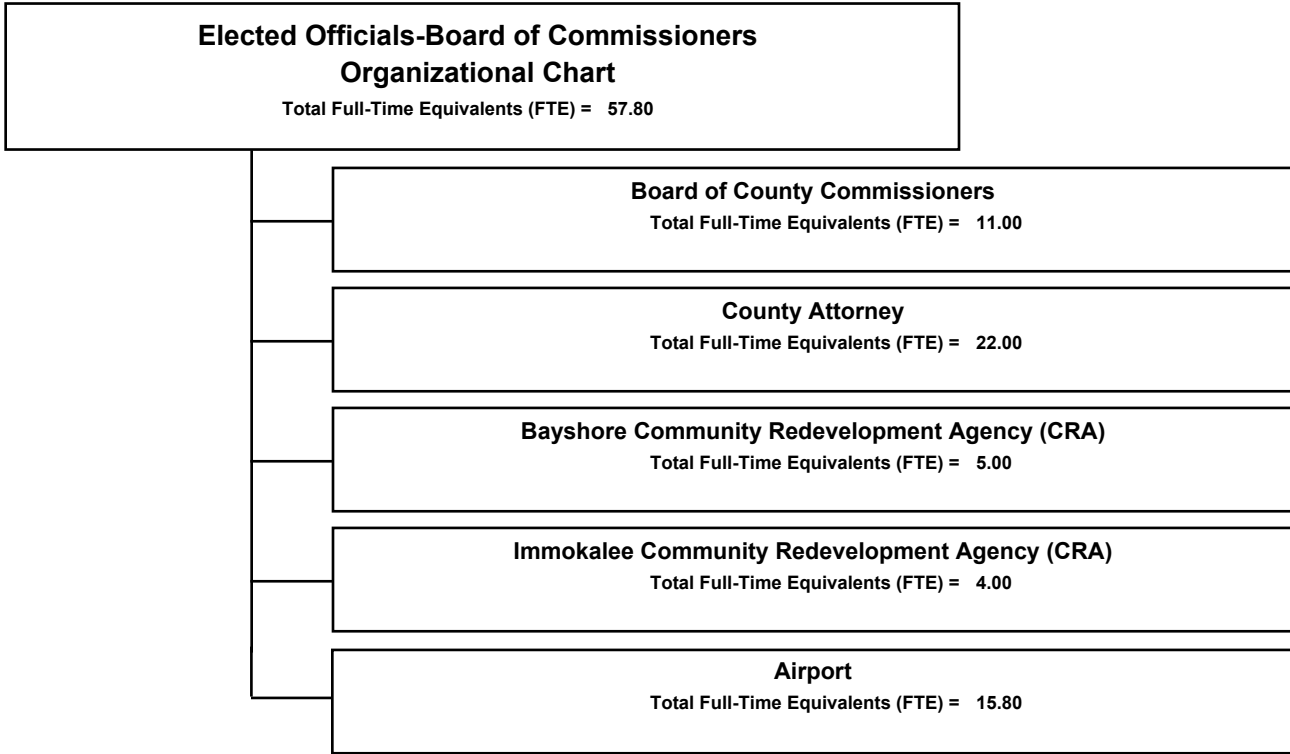
**Collier County, Florida  
Fiscal Year 2011/2012  
Summary of Budget by Fund**

<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 Final Amended Tentative Budget</b>	<b>% Budget Change</b>
<b>Enterprise Funds</b>				
County Water Sewer Operating	(408)	128,374,600	127,906,600	-0.36%
County Water Sewer Assessment Capital	(409)	19,000	22,400	17.89%
County Water Sewer Debt Service	(410)	42,115,800	39,424,400	-6.39%
County Water Impact Fees	(411)	11,926,100	11,236,100	-5.79%
County Water Capital Projects	(412)	31,474,800	41,593,900	32.15%
County Sewer Impact Fees	(413)	11,618,800	11,486,600	-1.14%
County Sewer Capital Projects	(414)	40,865,400	39,964,400	-2.20%
County Water Sewer Bond Proceeds Fund	(415)	0	69,000	N/A
County Water Sewer Grants	(416)	0	0	N/A
County Water Sewer Grant Match	(417)	0	0	N/A
Collier Area Transit Grants	(424)	350,300	0	-100.00%
Collier Area Transit Grant Match	(425)	0	477,500	N/A
Collier Area Transit	(426)	3,280,100	3,015,800	-8.06%
Transportation Disadvantaged	(427)	2,210,100	2,474,300	11.95%
Transportation Disadvantaged Grant	(428)	0	0	N/A
Transportation Disadvantaged Grant Match	(429)	0	52,100	N/A
Goodland Water District	(441)	633,700	660,600	4.24%
Solid Waste Disposal	(470)	19,468,000	18,165,500	-6.69%
Landfill Closure	(471)	1,327,200	2,994,900	125.66%
Solid Waste Disposal Grants	(472)	0	0	N/A
Mandatory Collection	(473)	24,399,100	25,441,300	4.27%
Solid Waste Capital Projects	(474)	5,249,400	4,379,100	-16.58%
Solid Waste Grant	(475)	0	0	N/A
Solid Waste Grant Match	(476)	0	0	N/A
EMS	(490)	22,670,200	21,672,300	-4.40%
EMS Grants and Capital	(491)	0	800,000	N/A
Airport Authority Operations	(495)	3,265,000	4,192,800	28.42%
Airport Authority Capital	(496)	441,000	560,400	27.07%
Immokalee Airport Capital	(497)	315,100	553,500	75.66%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	191,000	0	-100.00%
<b>Subtotal Enterprise Funds</b>		<b>350,194,700</b>	<b>357,143,500</b>	<b>1.98%</b>
<b>Internal Service Funds</b>				
Information Technology	(505)	5,847,800	5,897,300	0.85%
Information Technology Capital	(506)	325,800	707,400	117.13%
Property & Casualty	(516)	12,396,900	11,851,800	-4.40%
Group Health	(517)	47,955,700	47,564,800	-0.82%
Workers Compensation	(518)	6,302,700	6,490,500	2.98%
Fleet Management	(521)	8,722,700	10,796,900	23.78%
<b>Subtotal Internal Service Funds</b>		<b>81,551,600</b>	<b>83,308,700</b>	<b>2.15%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

<b>Collier County, Florida Fiscal Year 2011/2012 Summary of Budget by Fund</b>				
<b>Fund Title</b>	<b>Fund No.</b>	<b>FY 10/11 Adopted Budget</b>	<b>FY 11/12 Final Amended Tentative Budget</b>	<b>% Budget Change</b>
<b>Trust and Agency Funds</b>				
Confiscated Property Trust.	(602)	223,800	699,900	212.73%
Crime Prevention	(603)	820,300	1,038,200	26.56%
University Extension	(604)	48,300	53,900	11.59%
GAC Land Trust	(605)	1,544,200	1,132,600	-26.65%
Parks and Recreation Donations	(607)	20,700	17,500	-15.46%
Law Enforcement Trust	(608)	771,500	821,500	6.48%
Animal Control Trust	(610)	184,800	179,800	-2.71%
Combined E-911	(611)	2,982,400	3,759,500	26.06%
Library Trust Fund	(612)	205,600	540,200	162.74%
Drug Abuse Trust	(616)	3,800	3,500	-7.89%
Freedom Memorial	(620)	136,300	35,500	-73.95%
Countryside Wall	(630)	0	500	N/A
Law Library	(640)	71,800	69,800	-2.79%
Legal Aid Society	(652)	71,200	108,400	52.25%
Office of Utility Regulation	(669)	971,300	1,109,500	14.23%
Deposit Fund	(670)	0	0	N/A
Caracara Prairie Preserve	(674)	644,800	0	-100.00%
Court Administration	(681)	2,383,100	2,420,500	1.57%
<b>Subtotal Trust Funds</b>		<b>11,083,900</b>	<b>11,990,800</b>	<b>8.18%</b>
<b>Total Budget by Fund</b>				
		<b>1,299,082,600</b>	<b>1,309,235,900</b>	<b>0.78%</b>
<b>Less:</b>				
<b>Internal Services</b>		<b>65,735,700</b>	<b>71,133,800</b>	<b>8.21%</b>
<b>Interfund Transfers</b>		<b>368,503,400</b>	<b>351,858,900</b>	<b>-4.52%</b>
<b>Net County Budget</b>		<b>864,843,500</b>	<b>886,243,200</b>	<b>2.47%</b>

**Elected Officials-Board of Commissioners**



## Elected Officials-Board of Commissioners

### Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1	Donna Fiala
District 2	Georgia Hiller
District 3	Thomas Henning
District 4	Fred Coyle
District 5	James Coletta

In addition to the elected officials, there are six (6) administrative employees in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are twenty-two (22.0) permanent positions in the County Attorney's Office. The County Attorney has reduced expenditures from \$3,001,900 in the FY 2011 adopted budget to \$2,822,400 in the adopted FY 2012 budget, a reduction of \$179,500, and has also eliminated one position.

The primary funding source for the Board of County Commissioners and the County Attorney is ad valorem taxes.

David Jackson is the Executive Director of the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA) and promotes redevelopment within the CRA boundaries. Penny Phillippi is the Executive Director of the Immokalee CRA and is responsible for planning, promoting and implementing planned re-development projects within the District. The primary funding source for CRA activities is tax increment ad-valorem revenue.

Chris Curry is the Executive Director of the Airport Authority and is responsible for oversight of operations, construction, development, improvement, and enforcement of regulations at all three (3) Collier County Airports. The primary funding source for Airport Authority activities is derived from the purchase and resale of aviation fuel. The Airport Authority also receives a loan from the general fund that is to be paid back in future years.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners  
252-8400 - County Attorney  
643-1115 - Bayshore/Gateway Triangle CRA  
252-2310 - Immokalee CRA  
642-7878 - Airport Authority Administration  
394-3355 - Marco Island Executive Airport  
695-2778 - Everglades Airpark  
657-9003 - Immokalee Regional Airport



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	5,368,196	5,814,400	5,649,000	5,618,100	-	5,618,100	(3.4%)
Operating Expense	4,932,560	6,212,200	6,510,900	6,575,700	-	6,575,700	5.9%
Indirect Cost Reimburs	2,427,200	2,196,300	2,196,300	2,439,800	-	2,439,800	11.1%
Aviation Fuel	1,223,799	1,335,600	1,903,900	2,271,400	-	2,271,400	70.1%
Capital Outlay	458,188	5,565,100	595,000	3,927,100	-	3,927,100	(29.4%)
Grants and Aid	305,756	600,000	298,400	569,600	-	569,600	(5.1%)
Debt Service - Principal	1,114,000	-	-	-	-	-	na
Remittances	4,991,886	4,622,900	3,812,400	4,258,700	-	4,258,700	(7.9%)
<b>Total Net Budget</b>	<b>20,821,585</b>	<b>26,346,500</b>	<b>20,965,900</b>	<b>25,660,400</b>	<b>-</b>	<b>25,660,400</b>	<b>(2.6)%</b>
Trans to Property Appraiser	9,451	10,200	10,200	10,700	-	10,700	4.9%
Trans to Tax Collector	25,450	32,500	30,300	30,700	-	30,700	(5.5%)
Trans to 111 Unincorp Gen Fd	23,700	33,600	33,600	33,600	-	33,600	0.0%
Trans to 187 Bayshore Redev Fd	66,620	133,800	133,800	136,800	-	136,800	2.2%
Trans to 287 CRA Loan	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Trans to 325 Stormw Cap Fd	200,000	-	-	-	-	-	na
Reserves For Contingencies	-	274,400	-	174,400	-	174,400	(36.4%)
Reserves For Capital	-	694,800	-	236,800	-	236,800	(65.9%)
<b>Total Budget</b>	<b>22,579,750</b>	<b>29,251,200</b>	<b>22,573,800</b>	<b>27,783,400</b>	<b>-</b>	<b>27,783,400</b>	<b>(5.0)%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Board of County Commissioners	10,739,596	11,117,800	10,659,100	10,753,900	-	10,753,900	(3.3%)
County Attorney	2,710,554	3,001,900	3,125,300	2,822,400	-	2,822,400	(6.0%)
Bayshore Community Redevelopment Agency (CRA)	2,583,258	7,113,000	1,884,200	6,173,100	-	6,173,100	(13.2%)
Immokalee Community Redevelopment Agency (CRA)	1,770,453	1,848,800	1,498,400	1,718,200	-	1,718,200	(7.1%)
Airport	3,017,723	3,265,000	3,798,900	4,192,800	-	4,192,800	28.4%
<b>Total Net Budget</b>	<b>20,821,585</b>	<b>26,346,500</b>	<b>20,965,900</b>	<b>25,660,400</b>	<b>-</b>	<b>25,660,400</b>	<b>(2.6)%</b>
Bayshore Community Redevelopment Agency (CRA)	1,525,697	2,126,200	1,563,700	1,907,900	-	1,907,900	(10.3%)
Immokalee Community Redevelopment Agency (CRA)	232,468	778,500	44,200	215,100	-	215,100	(72.4%)
<b>Total Transfers and Reserves</b>	<b>1,758,165</b>	<b>2,904,700</b>	<b>1,607,900</b>	<b>2,123,000</b>	<b>-</b>	<b>2,123,000</b>	<b>(26.9)%</b>
<b>Total Budget</b>	<b>22,579,750</b>	<b>29,251,200</b>	<b>22,573,800</b>	<b>27,783,400</b>	<b>-</b>	<b>27,783,400</b>	<b>(5.0)%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

Division Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,191,272	1,299,400	1,185,700	1,228,900	-	1,228,900	(5.4%)
Delinquent Ad Valorem Taxes	13,656	150,000	2,200	-	-	-	(100.0%)
Intergovernmental Revenues	69,409	-	-	-	-	-	na
Charges For Services	859,516	868,600	982,300	964,100	-	964,100	11.0%
Aviation Fuel Sales	2,014,820	2,269,400	2,725,900	3,151,200	-	3,151,200	38.9%
Miscellaneous Revenues	426,980	352,600	386,800	369,700	-	369,700	4.8%
Interest/Misc	82,727	29,000	35,900	27,000	-	27,000	(6.9%)
Advance/Repay fm 001 Gen Fd	447,600	527,000	527,000	538,000	-	538,000	2.1%
Reimb From Other Depts	4,178	-	-	-	-	-	na
Trans frm Property Appraiser	1,316	-	-	-	-	-	na
Trans frm Tax Collector	11,287	-	-	-	-	-	na
Net Cost General Fund	10,091,964	10,935,700	10,563,300	10,220,300	-	10,220,300	(6.5%)
Net Cost MSTU General Fund	2,925,762	2,669,800	2,809,400	2,954,600	-	2,954,600	10.7%
Trans fm 001 Gen Fund	2,071,900	1,472,400	1,507,100	1,163,800	-	1,163,800	(21.0%)
Trans fm 111 MSTD Gen Fd	411,600	295,800	295,800	225,900	-	225,900	(23.6%)
Trans fm 163 Baysh/Av Beaut Fd	55,320	122,500	122,500	125,500	-	125,500	2.4%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 313 Gas Tax Cap Fd	78,125	-	-	-	-	-	na
Trans fm 325 Stormwater Cap Fd	317,341	-	-	-	-	-	na
Carry Forward	10,081,400	8,456,000	8,475,400	7,056,800	-	7,056,800	(16.5%)
Less 5% Required By Law	-	(208,300)	-	(253,700)	-	(253,700)	21.8%
<b>Total Funding</b>	<b>31,167,474</b>	<b>29,251,200</b>	<b>29,630,600</b>	<b>27,783,400</b>	<b>-</b>	<b>27,783,400</b>	<b>(5.0%)</b>

Division Position Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Board of County Commissioners	11.00	11.00	11.00	11.00	-	11.00	0.0%
County Attorney	24.00	23.00	23.00	22.00	-	22.00	(4.3%)
Bayshore Community Redevelopment Agency (C	5.00	5.00	5.00	5.00	-	5.00	0.0%
Immokalee Community Redevelopment Agency (	3.00	3.00	4.00	4.00	-	4.00	33.3%
Airport	15.80	15.80	15.80	15.80	-	15.80	0.0%
<b>Total FTE</b>	<b>58.80</b>	<b>57.80</b>	<b>58.80</b>	<b>57.80</b>	<b>-</b>	<b>57.80</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,266,710	1,335,800	1,253,400	1,286,000	-	1,286,000	(3.7%)
Operating Expense	2,524,000	3,191,200	3,625,400	3,086,400	-	3,086,400	(3.3%)
Indirect Cost Reimburs	2,157,000	1,967,900	1,967,900	2,122,800	-	2,122,800	7.9%
Remittances	4,791,886	4,622,900	3,812,400	4,258,700	-	4,258,700	(7.9%)
<b>Net Operating Budget</b>	<b>10,739,596</b>	<b>11,117,800</b>	<b>10,659,100</b>	<b>10,753,900</b>	<b>-</b>	<b>10,753,900</b>	<b>(3.3%)</b>
<b>Total Budget</b>	<b>10,739,596</b>	<b>11,117,800</b>	<b>10,659,100</b>	<b>10,753,900</b>	<b>-</b>	<b>10,753,900</b>	<b>(3.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Board Of County Commissioners (001)	979,259	1,101,000	1,057,200	1,079,100	-	1,079,100	(2.0%)
Other General Administration (001)	6,834,575	7,197,000	6,792,500	6,720,200	-	6,720,200	(6.6%)
Other General Administration (111)	2,925,762	2,819,800	2,809,400	2,954,600	-	2,954,600	4.8%
<b>Total Net Budget</b>	<b>10,739,596</b>	<b>11,117,800</b>	<b>10,659,100</b>	<b>10,753,900</b>	<b>-</b>	<b>10,753,900</b>	<b>(3.3%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>10,739,596</b>	<b>11,117,800</b>	<b>10,659,100</b>	<b>10,753,900</b>	<b>-</b>	<b>10,753,900</b>	<b>(3.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Delinquent Ad Valorem Taxes	-	150,000	-	-	-	-	(100.0%)
Charges For Services	276	-	-	-	-	-	na
Miscellaneous Revenues	29,169	-	10,300	-	-	-	na
Net Cost General Fund	7,784,389	8,298,000	7,839,400	7,799,300	-	7,799,300	(6.0%)
Net Cost MSTU General Fund	2,925,762	2,669,800	2,809,400	2,954,600	-	2,954,600	10.7%
<b>Total Funding</b>	<b>10,739,596</b>	<b>11,117,800</b>	<b>10,659,100</b>	<b>10,753,900</b>	<b>-</b>	<b>10,753,900</b>	<b>(3.3%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Board Of County Commissioners (001)	11.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Board Of County Commissioners (001)**

**Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>5.00</b>	<b>598,238</b>	-	<b>598,238</b>
Funding for providing services to protect the health, safety, welfare, and quality of life of Collier County Citizens and the creation and coordination of advisory committees.				
<b>Community Relations</b>	<b>6.00</b>	<b>446,362</b>	-	<b>446,362</b>
Includes responding to community needs, proclamations and service awards, citizen requests and complaints.				
<b>Professional Development</b>	-	<b>34,500</b>	-	<b>34,500</b>
Includes cell phones, attending conferences and seminars, county car, mileage reimbursement, and organizational development.				
Current Level of Service Budget	<b>11.00</b>	<b>1,079,100</b>	-	<b>1,079,100</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	934,855	1,004,500	967,300	986,000	-	986,000	(1.8%)
Operating Expense	44,404	96,500	89,900	93,100	-	93,100	(3.5%)
<b>Net Operating Budget</b>	<b>979,259</b>	<b>1,101,000</b>	<b>1,057,200</b>	<b>1,079,100</b>	-	<b>1,079,100</b>	<b>(2.0%)</b>
<b>Total Budget</b>	<b>979,259</b>	<b>1,101,000</b>	<b>1,057,200</b>	<b>1,079,100</b>	-	<b>1,079,100</b>	<b>(2.0%)</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	276	-	-	-	-	-	na
Net Cost General Fund	978,983	1,101,000	1,057,200	1,079,100	-	1,079,100	(2.0%)
<b>Total Funding</b>	<b>979,259</b>	<b>1,101,000</b>	<b>1,057,200</b>	<b>1,079,100</b>	-	<b>1,079,100</b>	<b>(2.0%)</b>

Forecast FY 2011 - There is a \$37,200 decrease in personal services due to vacancies in support positions throughout the year. The most significant decreases in Operating Expenses were \$2,000 for out of county travel for professional development, \$2,500 for District 3 Commissioner travel, and \$3,500 for District 4 Commissioner travel while there was slight increase of \$1,500 in motor pool rental charges.

Current FY 2012 - The most noteworthy increases and decreases in personal services are a decrease of \$53,200 due to state mandated retirement rates, and increases of \$24,200 for the anticipated vacation sell-backs and the health insurance offset and \$46,500 for increased health insurance rates. Operating expenses decreased by \$3,400 due to cost containment measures that will produce decreases of \$1,100 for IT allocations, \$900 for telephones, \$1,000 for postage and freight, \$1,000 for building repair and maintenance, \$1,000 for printing, \$500 for minor office equipment, and \$500 for FAX charges. Offsetting these decreases somewhat are increases of \$1,000 for out of county professional development travel, \$1,600 for motor pool rental charges, and \$1,500 for copying charges.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Other General Administration (001)**

**Mission Statement**

To account for expenses not attributable to a department but the County as a whole.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Juvenile Detention Centers</b>	-	2,320,500	-	2,320,500
Remittance for housing juvenile offenders in state-run detention centers.				
<b>Naples CRA</b>	-	1,438,200	-	1,438,200
Remittance to the Naples Community Redevelopment Agency (CRA).				
<b>Unemployment</b>	-	300,000	-	300,000
Account for costs for unemployment.				
<b>Insurance Premiums</b>	-	1,564,400	-	1,564,400
Account for centralized insurance premiums.				
<b>Countywide Costs</b>	-	502,400	-	502,400
Account for Countywide costs not attributable to a department such as postage for tax bills, dues and membership for the Florida Association of Counties, utilities for common areas, and tax deed sales.				
<b>Countywide Auditing Costs</b>	-	594,700	-	594,700
Account for countywide auditing costs.				
Current Level of Service Budget				
	-	6,720,200	-	6,720,200

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	331,855	331,300	286,100	300,000	-	300,000	(9.4%)
Operating Expense	2,210,834	2,742,800	3,194,000	2,661,500	-	2,661,500	(3.0%)
Remittances	4,291,886	4,122,900	3,312,400	3,758,700	-	3,758,700	(8.8%)
<b>Net Operating Budget</b>	<b>6,834,575</b>	<b>7,197,000</b>	<b>6,792,500</b>	<b>6,720,200</b>	-	<b>6,720,200</b>	<b>(6.6%)</b>
<b>Total Budget</b>	<b>6,834,575</b>	<b>7,197,000</b>	<b>6,792,500</b>	<b>6,720,200</b>	-	<b>6,720,200</b>	<b>(6.6%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	29,169	-	10,300	-	-	-	na
Net Cost General Fund	6,805,406	7,197,000	6,782,200	6,720,200	-	6,720,200	(6.6%)
<b>Total Funding</b>	<b>6,834,575</b>	<b>7,197,000</b>	<b>6,792,500</b>	<b>6,720,200</b>	-	<b>6,720,200</b>	<b>(6.6%)</b>

Forecast FY 2011 – Personal Services decreased because of an unexpected decrease of \$45,200 in unemployment insurance. Operating expenses reflect noteworthy increases for legal services of \$25,000 and printing of notices of proposed property taxes of \$10,000. These were offset somewhat by decreases of \$17,600 for the countywide auditing contract and \$81,300 for property insurance. Forecast remittances include \$1,632,100 for housing of juvenile offenders in state-run Department of Juvenile Justice (DJJ) detention centers and \$1,680,300 to the Naples CRA. The remittance to the DJJ includes a credit of \$189,600 for reconciliation adjustments from previous years.

Current FY 2012 – Unemployment insurance costs are expected to be \$20,000 below the adopted FY 2011 budget. Operating expenses are decreasing by \$111,300. The most significant decreases in expenditures are \$14,800 for general insurance, \$105,000 for property insurance, and \$33,200 for information technology allocations. The two most significant increases that offset the decreases are \$35,000 for legal fees and advertising and \$15,000 for printing of proposed notices of property taxes. Budgeted remittances include \$1,515,800 to the Naples CRA and \$2,320,500 for Collier County's share of the cost of housing and feeding juveniles being held in state-run DJJ Detention Centers.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Board of County Commissioners  
Other General Administration (111)**

**Mission Statement**

To account for expenses not attributable to a department but to the unincorporated area of the County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Insurance Premiums</b>	-	330,900	-	330,900
Account for centralized insurance premiums.				
<b>Indirect Service Charge Payment</b>	-	2,122,800	-	2,122,800
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
<b>Misc Reimbursements</b>	-	500,900	-	500,900
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget	-	2,954,600	-	2,954,600

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	268,762	351,900	341,500	331,800	-	331,800	(5.7%)
Indirect Cost Reimburs	2,157,000	1,967,900	1,967,900	2,122,800	-	2,122,800	7.9%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>2,925,762</b>	<b>2,819,800</b>	<b>2,809,400</b>	<b>2,954,600</b>	-	<b>2,954,600</b>	<b>4.8%</b>
<b>Total Budget</b>	<b>2,925,762</b>	<b>2,819,800</b>	<b>2,809,400</b>	<b>2,954,600</b>	-	<b>2,954,600</b>	<b>4.8%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Delinquent Ad Valorem Taxes	-	150,000	-	-	-	-	(100.0%)
Net Cost MSTU General Fund	2,925,762	2,669,800	2,809,400	2,954,600	-	2,954,600	10.7%
<b>Total Funding</b>	<b>2,925,762</b>	<b>2,819,800</b>	<b>2,809,400</b>	<b>2,954,600</b>	-	<b>2,954,600</b>	<b>4.8%</b>

Forecast FY 2011 - The only decrease is \$10,400 for general insurance.

Current FY 2012 - The only decreases in operating expenses are decreases in both general and property insurance of \$20,100. The only significant increase is an increase of \$154,900 for indirect costs.

This budget also reflects an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,421,882	2,507,500	2,447,800	2,333,100	-	2,333,100	(7.0%)
Operating Expense	288,672	494,400	677,500	489,300	-	489,300	(1.0%)
<b>Net Operating Budget</b>	<b>2,710,554</b>	<b>3,001,900</b>	<b>3,125,300</b>	<b>2,822,400</b>	<b>-</b>	<b>2,822,400</b>	<b>(6.0%)</b>
<b>Total Budget</b>	<b>2,710,554</b>	<b>3,001,900</b>	<b>3,125,300</b>	<b>2,822,400</b>	<b>-</b>	<b>2,822,400</b>	<b>(6.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Attorney (001)	2,602,244	2,930,700	3,016,900	2,714,000	-	2,714,000	(7.4%)
Legal Aid Society (652)	108,310	71,200	108,400	108,400	-	108,400	52.2%
<b>Total Net Budget</b>	<b>2,710,554</b>	<b>3,001,900</b>	<b>3,125,300</b>	<b>2,822,400</b>	<b>-</b>	<b>2,822,400</b>	<b>(6.0%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>2,710,554</b>	<b>3,001,900</b>	<b>3,125,300</b>	<b>2,822,400</b>	<b>-</b>	<b>2,822,400</b>	<b>(6.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	370,979	368,000	366,100	366,000	-	366,000	(0.5%)
Miscellaneous Revenues	378	-	-	-	-	-	na
Interest/Misc	242	-	-	-	-	-	na
Net Cost General Fund	2,307,575	2,637,700	2,723,900	2,421,000	-	2,421,000	(8.2%)
Trans fm 001 Gen Fund	29,900	-	34,700	39,000	-	39,000	na
Carry Forward	44,000	-	600	-	-	-	na
Less 5% Required By Law	-	(3,800)	-	(3,600)	-	(3,600)	(5.3%)
<b>Total Funding</b>	<b>2,753,074</b>	<b>3,001,900</b>	<b>3,125,300</b>	<b>2,822,400</b>	<b>-</b>	<b>2,822,400</b>	<b>(6.0%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Attorney (001)	24.00	23.00	23.00	22.00	-	22.00	(4.3%)
<b>Total FTE</b>	<b>24.00</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>-</b>	<b>22.00</b>	<b>(4.3%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
County Attorney (001)**

**Mission Statement**

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>12.80</b>	<b>1,707,624</b>	<b>290,000</b>	<b>1,417,624</b>
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
<b>Ordinances, Resos, Other Legal Documents, &amp; Legal Opinions</b>	<b>5.15</b>	<b>506,420</b>	<b>-</b>	<b>506,420</b>
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
<b>Attendance at Board Meetings</b>	<b>1.45</b>	<b>190,795</b>	<b>-</b>	<b>190,795</b>
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
<b>Resolve Legal Issues</b>	<b>1.70</b>	<b>187,687</b>	<b>3,000</b>	<b>184,687</b>
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
<b>Advisory Boards</b>	<b>0.90</b>	<b>121,474</b>	<b>-</b>	<b>121,474</b>
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget				
	<b>22.00</b>	<b>2,714,000</b>	<b>293,000</b>	<b>2,421,000</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	2,421,882	2,507,500	2,447,800	2,333,100	-	2,333,100	(7.0%)
Operating Expense	180,363	423,200	569,100	380,900	-	380,900	(10.0%)
<b>Net Operating Budget</b>	<b>2,602,244</b>	<b>2,930,700</b>	<b>3,016,900</b>	<b>2,714,000</b>	<b>-</b>	<b>2,714,000</b>	<b>(7.4%)</b>
<b>Total Budget</b>	<b>2,602,244</b>	<b>2,930,700</b>	<b>3,016,900</b>	<b>2,714,000</b>	<b>-</b>	<b>2,714,000</b>	<b>(7.4%)</b>
<b>Total FTE</b>	<b>24.00</b>	<b>23.00</b>	<b>23.00</b>	<b>22.00</b>	<b>-</b>	<b>22.00</b>	<b>(4.3%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	294,292	293,000	293,000	293,000	-	293,000	0.0%
Miscellaneous Revenues	378	-	-	-	-	-	na
Net Cost General Fund	2,307,575	2,637,700	2,723,900	2,421,000	-	2,421,000	(8.2%)
<b>Total Funding</b>	<b>2,602,244</b>	<b>2,930,700</b>	<b>3,016,900</b>	<b>2,714,000</b>	<b>-</b>	<b>2,714,000</b>	<b>(7.4%)</b>

Forecast FY 2011 - Personal Services expenditures decreased due to a reorganization of the duties of staff resulting in positions remaining vacant.

Current FY 2012 – Personnel cost decreases are due to decreases of \$75,400 with the elimination of one assistant county attorney position, \$123,200 for changes in the retirement rates, and \$6,500 for health insurance and VSIP health insurance. These were offset slightly by an



**Elected Officials-Board of Commissioners**

**County Attorney**

**County Attorney (001)**

increase of \$23,700 for vacation sell-backs and the health insurance offset. Operating expenses will decrease by \$42,300 which is mostly attributable to reduced IT costs in the amount of \$27,000 and elimination of \$15,300 for LexisNexis (electronic legal research).

Revenue FY 2012 – Revenues include copies of legal documents - \$3,000 and reimbursements for legal services from Risk Management - \$290,000.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**County Attorney  
Legal Aid Society (652)**

**Mission Statement**

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Legal Aid Society</b>	-	108,400	108,400	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	108,400	108,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	108,310	71,200	108,400	108,400	-	108,400	52.2%
<b>Net Operating Budget</b>	<b>108,310</b>	<b>71,200</b>	<b>108,400</b>	<b>108,400</b>	-	<b>108,400</b>	<b>52.2%</b>
<b>Total Budget</b>	<b>108,310</b>	<b>71,200</b>	<b>108,400</b>	<b>108,400</b>	-	<b>108,400</b>	<b>52.2%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	76,688	75,000	73,100	73,000	-	73,000	(2.7%)
Interest/Misc	242	-	-	-	-	-	na
Trans fm 001 Gen Fund	29,900	-	34,700	39,000	-	39,000	na
Carry Forward	44,000	-	600	-	-	-	na
Less 5% Required By Law	-	(3,800)	-	(3,600)	-	(3,600)	(5.3%)
<b>Total Funding</b>	<b>150,829</b>	<b>71,200</b>	<b>108,400</b>	<b>108,400</b>	-	<b>108,400</b>	<b>52.2%</b>

The County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Accordingly, there is no discretion but to fund the Legal Aid Society at the FY 2003 level, or no less than \$108,400, with a transfer from the General Fund to make up the shortfall in fees collected.

Forecast FY 2011 - A general fund budget amendment was approved by the BCC on April 12th, 2011 to make up for the shortfall in fees collected below the \$108,400 level. This was required due to Florida State Statute 29.800 that requires the County to provide the level of funding that is equal to or greater than the amount provided from filing fees and surcharges to legal aid programs in FY 2003.

Current FY 2012 – Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs. Revenue is based on average monthly collections of \$6,083. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level after accounting for the fees generated.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	404,692	481,900	494,300	493,300	-	493,300	2.4%
Operating Expense	977,297	1,440,600	816,600	1,827,900	-	1,827,900	26.9%
Indirect Cost Reimburs	66,500	53,300	53,300	79,500	-	79,500	49.2%
Capital Outlay	-	4,737,200	300,000	3,345,800	-	3,345,800	(29.4%)
Grants and Aid	20,770	400,000	220,000	426,600	-	426,600	6.7%
Debt Service - Principal	1,114,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,583,258</b>	<b>7,113,000</b>	<b>1,884,200</b>	<b>6,173,100</b>	<b>-</b>	<b>6,173,100</b>	<b>(13.2%)</b>
Trans to Property Appraiser	7,065	7,600	7,600	7,900	-	7,900	3.9%
Trans to Tax Collector	19,068	23,400	22,300	23,100	-	23,100	(1.3%)
Trans to 187 Bayshore Redev Fd	66,620	133,800	133,800	136,800	-	136,800	2.2%
Trans to 287 CRA Loan	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Reserves For Contingencies	-	189,200	-	128,000	-	128,000	(32.3%)
Reserves For Capital	-	46,800	-	112,100	-	112,100	139.5%
<b>Total Budget</b>	<b>4,108,955</b>	<b>9,239,200</b>	<b>3,447,900</b>	<b>8,081,000</b>	<b>-</b>	<b>8,081,000</b>	<b>(12.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Bayshore Beautification MSTU (163)	254,949	3,912,700	695,300	4,520,800	-	4,520,800	15.5%
Bayshore/Gateway Triangle Redevel (187)	2,328,310	3,173,500	1,184,000	1,625,700	-	1,625,700	(48.8%)
Haldeman Creek MSTU (164)	-	26,800	4,900	26,600	-	26,600	(0.7%)
<b>Total Net Budget</b>	<b>2,583,258</b>	<b>7,113,000</b>	<b>1,884,200</b>	<b>6,173,100</b>	<b>-</b>	<b>6,173,100</b>	<b>(13.2%)</b>
<b>Total Transfers and Reserves</b>	<b>1,525,697</b>	<b>2,126,200</b>	<b>1,563,700</b>	<b>1,907,900</b>	<b>-</b>	<b>1,907,900</b>	<b>(10.3%)</b>
<b>Total Budget</b>	<b>4,108,955</b>	<b>9,239,200</b>	<b>3,447,900</b>	<b>8,081,000</b>	<b>-</b>	<b>8,081,000</b>	<b>(12.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	895,914	935,400	885,700	923,200	-	923,200	(1.3%)
Delinquent Ad Valorem Taxes	4,926	-	400	-	-	-	na
Intergovernmental Revenues	69,409	-	-	-	-	-	na
Charges For Services	-	-	100,000	-	-	-	na
Miscellaneous Revenues	382,417	350,000	367,100	365,000	-	365,000	4.3%
Interest/Misc	58,749	20,000	23,800	20,000	-	20,000	0.0%
Trans frm Property Appraiser	984	-	-	-	-	-	na
Trans frm Tax Collector	8,458	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,576,300	1,089,000	1,089,000	829,500	-	829,500	(23.8%)
Trans fm 111 MSTD Gen Fd	316,700	218,800	218,800	166,600	-	166,600	(23.9%)
Trans fm 163 Baysh/Av Beaut Fd	55,320	122,500	122,500	125,500	-	125,500	2.4%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 313 Gas Tax Cap Fd	78,125	-	-	-	-	-	na
Carry Forward	6,983,500	6,539,500	6,315,900	5,686,600	-	5,686,600	(13.0%)
Less 5% Required By Law	-	(47,300)	-	(46,700)	-	(46,700)	(1.3%)
<b>Total Funding</b>	<b>10,442,103</b>	<b>9,239,200</b>	<b>9,134,500</b>	<b>8,081,000</b>	<b>-</b>	<b>8,081,000</b>	<b>(12.5%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)**

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Bayshore/Gateway Triangle Redevel (187)	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore/Gateway Triangle Redevel (187)**

**Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Administration/Overhead Costs</b>	<b>5.00</b>	<b>727,200</b>	<b>727,200</b>	<b>-</b>
Funding for CRA staff administering this program.				
<b>Bayshore/Gateway Redevelopment Master Plan</b>	<b>-</b>	<b>471,900</b>	<b>471,900</b>	<b>-</b>
The Redevelopment Plan will undergo a review and update to accurately reflect ground-truth conditions and create zoning maps. Recommended catalyst projects, targeted blighted properties and redevelopment programs will be updated.				
<b>Remittances</b>	<b>-</b>	<b>426,600</b>	<b>426,600</b>	<b>-</b>
Grants in aid connected with five (5) established grant programs; site improvement, sweat equity, shoreline stabilization, landscape improvements and commercial building improvement.				
<b>Transfers</b>	<b>-</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>-</b>
<b>Reserves</b>	<b>-</b>	<b>118,000</b>	<b>118,000</b>	<b>-</b>
<b>Current Level of Service Budget</b>				
	<b>5.00</b>	<b>3,243,700</b>	<b>3,243,700</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	404,692	481,900	494,300	493,300	-	493,300	2.4%
Operating Expense	729,948	748,800	426,900	639,200	-	639,200	(14.6%)
Indirect Cost Reimburs	58,900	42,800	42,800	66,600	-	66,600	55.6%
Capital Outlay	-	1,500,000	-	-	-	-	(100.0%)
Grants and Aid	20,770	400,000	220,000	426,600	-	426,600	6.7%
Debt Service - Principal	1,114,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,328,310</b>	<b>3,173,500</b>	<b>1,184,000</b>	<b>1,625,700</b>	<b>-</b>	<b>1,625,700</b>	<b>(48.8%)</b>
Trans to 287 CRA Loan	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Reserves For Contingencies	-	100,000	-	118,000	-	118,000	18.0%
Reserves For Capital	-	46,800	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>3,761,253</b>	<b>5,045,700</b>	<b>2,584,000</b>	<b>3,243,700</b>	<b>-</b>	<b>3,243,700</b>	<b>(35.7%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)  
Bayshore/Gateway Triangle Redevel (187)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	-	100,000	-	-	-	na
Miscellaneous Revenues	382,417	350,000	365,000	365,000	-	365,000	4.3%
Interest/Misc	31,789	10,000	10,000	10,000	-	10,000	0.0%
Trans fm 001 Gen Fund	1,576,300	1,089,000	1,089,000	829,500	-	829,500	(23.8%)
Trans fm 111 MSTD Gen Fd	316,700	218,800	218,800	166,600	-	166,600	(23.9%)
Trans fm 163 Baysh/Av Beaut Fd	55,320	122,500	122,500	125,500	-	125,500	2.4%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Carry Forward	3,807,800	3,244,100	2,403,200	1,735,800	-	1,735,800	(46.5%)
<b>Total Funding</b>	<b>6,181,626</b>	<b>5,045,700</b>	<b>4,319,800</b>	<b>3,243,700</b>	<b>-</b>	<b>3,243,700</b>	<b>(35.7%)</b>

Staffing for this CRA was increased from four (4) to five (5) positions pursuant to action by the Board of County Commissioners (BCC) on April 27, 2010. The additional position was a grade 22 Project Manager. This position manages the Bayshore MSTU for which the CRA is fully compensated via transfer.

Forecast FY 2011 - Personal services are projected over budget due to filling a vacant position internally within the agency based upon that employee's current salary. Operating expenses are projected below the amended budget due primarily to reduced contractual service expenses. The balance of this contract as well as the budgeted expense will roll into FY 2012 along with new dollars dedicated to the CRA Master plan and development related planning.

Remittances for the Site Improvement Grant Program, Sweat Equity Grant Program, Shoreline Stabilization Grant Program, Landscape Improvement Grant Program and Commercial Building Improvement Grant Program totaling \$220,000 are anticipated.

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit draw and provided additional dollars for strategic property acquisition. The term of this note is five (5) years with a final maturity date of September 1, 2014. Currently \$11,961,000 remains outstanding. Recent attempts to secure more favorable fixed rate terms through competitive bidding failed. One lone bid was received and that lending institution required a backstop from the County and would not write the loan as a standalone CRA credit. Pending Board direction, an attempt to negotiate with the current lender - Fifth/Third Bank will be initiated. Efforts continue to market the 14 acre catalyst site to commercial development interests.

CRA staff continues to work with Pizzuti Solutions to develop a 17 acre site for educational activities, performance venues and exhibition space. Conceptual site plans have been developed for this public space development, and a development team has been assembled. This site was designated a Brownfield Area to assist with environmental clean-up.

Current FY 2012 – Budgeted funds include personal services and operating expenses connected with CRA program management. A cost of living adjustment is not budgeted. Lower personal service costs are a product of reduced retirement rates. Operating appropriations reflect the level of development planning underway including \$370,000 in contractual services to support parcel development mentioned above. A transfer to debt service fund (287) is programmed in the amount of \$1,500,000 for payment on the Fifth/Third bank term loan.

This year's pool of grant dollars to fund the five (5) rehabilitation/improvement programs equals \$426,600. There are no capital improvement appropriations nor fund reserves.

Revenue FY 2012 - Taxable value within the CRA dropped 11.65% for the 2011 tax year (FY 2012) and this means that a millage neutral tax rate for the General Fund (001) and Unincorporated Area General Fund (111) will reduce tax increment revenues by \$311,700. Beginning year fund balance within the trust fund dropped by \$1,404,600 between Beginning FY 10 (October 1, 2009) to beginning FY 11 (October 1, 2010). Taxable value within this CRA has dropped 41.8 percent since FY 2008.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore Beautification MSTU (163)**

**Mission Statement**

The MSTU was created for the purpose of providing curbing, watering facilities, plantings and maintenance of the median strips of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as determined by the Advisory Committee.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	213,700	213,700	-
Improvements General/Maintenance	-	4,461,800	4,461,800	-
Reserves/Transfers/Interest	-	6,000	6,000	-
Current Level of Service Budget	-	4,681,500	4,681,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	247,349	665,800	385,600	1,162,600	-	1,162,600	74.6%
Indirect Cost Reimburs	7,600	9,700	9,700	12,400	-	12,400	27.8%
Capital Outlay	-	3,237,200	300,000	3,345,800	-	3,345,800	3.4%
<b>Net Operating Budget</b>	<b>254,949</b>	<b>3,912,700</b>	<b>695,300</b>	<b>4,520,800</b>	-	<b>4,520,800</b>	<b>15.5%</b>
Trans to Property Appraiser	6,571	7,100	7,100	7,400	-	7,400	4.2%
Trans to Tax Collector	17,821	22,100	21,000	21,800	-	21,800	(1.4%)
Trans to 187 Bayshore Redev Fd	55,320	122,500	122,500	125,500	-	125,500	2.4%
Reserves For Contingencies	-	6,100	-	6,000	-	6,000	(1.6%)
<b>Total Budget</b>	<b>334,661</b>	<b>4,070,500</b>	<b>845,900</b>	<b>4,681,500</b>	-	<b>4,681,500</b>	<b>15.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	846,043	883,900	836,700	871,700	-	871,700	(1.4%)
Delinquent Ad Valorem Taxes	4,926	-	400	-	-	-	na
Intergovernmental Revenues	69,409	-	-	-	-	-	na
Miscellaneous Revenues	-	-	2,100	-	-	-	na
Interest/Misc	26,571	10,000	13,100	10,000	-	10,000	0.0%
Trans frm Property Appraiser	915	-	-	-	-	-	na
Trans frm Tax Collector	7,902	-	-	-	-	-	na
Trans frm 313 Gas Tax Cap Fd	78,125	-	-	-	-	-	na
Carry Forward	3,138,300	3,221,300	3,837,500	3,843,900	-	3,843,900	19.3%
Less 5% Required By Law	-	(44,700)	-	(44,100)	-	(44,100)	(1.3%)
<b>Total Funding</b>	<b>4,172,192</b>	<b>4,070,500</b>	<b>4,689,800</b>	<b>4,681,500</b>	-	<b>4,681,500</b>	<b>15.0%</b>

Forecast FY 2011 – Capital outlay reflects continued implementation of the Bayshore Phase II project (\$300,000). Landscape, lighting and other improvement maintenance expense is forecast at \$326,100. The balance of \$219,800 is for general operating expenses and transfers.

Current FY 2012 - Contractual services are budgeted at \$1,000,000 and include various engineering design expenses connected with planned roadway, lighting and other district projects. The majority of remaining operating expense are allocated for landscape maintenance expense. This budget appropriates (\$3,345,800) for capital outlay with a small contingency reserve (\$6,000) established. Continued implementation of Bayshore Drive improvements is anticipated. A transfer to Bayshore CRA Fund (187) totaling \$125,500 is programmed to fund administration and project management services provided by the CRA.

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)**

**Bayshore Beautification MSTU (163)**

Revenue FY 2012 - Taxable value for this district totals \$366,976,710 - a 9.15% decrease from the 2010 tax year total of \$403,922,955. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district totals \$2.3754 per \$1,000 of taxable value. The advisory committee recommends the rolled-back rate which will generate \$871,700 in property tax revenue. The millage cap for this district is \$3.0000 per \$1,000 of taxable value.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Bayshore Community Redevelopment Agency (CRA)  
Haldeman Creek MSTU (164)**

**Mission Statement**

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	19,700	19,700	-
Improvements General	-	20,000	20,000	-
Reserves/Transfers/Interest	-	116,100	116,100	-
Current Level of Service Budget	-	<b>155,800</b>	<b>155,800</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	26,000	4,100	26,100	-	26,100	0.4%
Indirect Cost Reimburs	-	800	800	500	-	500	(37.5%)
<b>Net Operating Budget</b>	-	<b>26,800</b>	<b>4,900</b>	<b>26,600</b>	-	<b>26,600</b>	<b>(0.7%)</b>
Trans to Property Appraiser	494	500	500	500	-	500	0.0%
Trans to Tax Collector	1,247	1,300	1,300	1,300	-	1,300	0.0%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserves For Contingencies	-	83,100	-	4,000	-	4,000	(95.2%)
Reserves For Capital	-	-	-	112,100	-	112,100	na
<b>Total Budget</b>	<b>13,041</b>	<b>123,000</b>	<b>18,000</b>	<b>155,800</b>	-	<b>155,800</b>	<b>26.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	49,871	51,500	49,000	51,500	-	51,500	0.0%
Interest/Misc	389	-	700	-	-	-	na
Trans frm Property Appraiser	68	-	-	-	-	-	na
Trans frm Tax Collector	557	-	-	-	-	-	na
Carry Forward	37,400	74,100	75,200	106,900	-	106,900	44.3%
Less 5% Required By Law	-	(2,600)	-	(2,600)	-	(2,600)	0.0%
<b>Total Funding</b>	<b>88,285</b>	<b>123,000</b>	<b>124,900</b>	<b>155,800</b>	-	<b>155,800</b>	<b>26.7%</b>

Forecast FY 2011 - The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The committee is attempting to grow reserves in anticipation of a future dredging project. Administration and project management services is now provided by the Bayshore Gateway CRA staff. Services were previously provided by the Growth Management - Construction and Maintenance staff.

Current FY 2012 - The Haldeman Creek Advisory Committee has recommended that the millage rate be set at the rolled back rate or \$.7054 per \$1,000 of taxable value. Taxable value for this District totals \$72,961,713 and represents a 6.92% decrease from the 2010 tax year total of \$78,386,112. Setting the millage rate at rolled back will raise \$51,500 in property tax revenue. The millage cap pursuant to the districts enabling ordinance is 3.0000 per \$1,000 of taxable value. Fund budgeted reserves total \$116,100.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Immokalee Community Redevelopment Agency (CRA)**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	260,148	350,000	321,400	389,500	-	389,500	11.3%
Operating Expense	550,038	439,000	765,200	561,100	-	561,100	27.8%
Indirect Cost Reimburs	31,900	38,400	38,400	51,300	-	51,300	33.6%
Capital Outlay	443,381	821,400	295,000	573,300	-	573,300	(30.2%)
Grants and Aid	284,987	200,000	78,400	143,000	-	143,000	(28.5%)
Remittances	200,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,770,453</b>	<b>1,848,800</b>	<b>1,498,400</b>	<b>1,718,200</b>	<b>-</b>	<b>1,718,200</b>	<b>(7.1%)</b>
Trans to Property Appraiser	2,386	2,600	2,600	2,800	-	2,800	7.7%
Trans to Tax Collector	6,382	9,100	8,000	7,600	-	7,600	(16.5%)
Trans to 111 Unincorp Gen Fd	23,700	33,600	33,600	33,600	-	33,600	0.0%
Trans to 325 Stormw Cap Fd	200,000	-	-	-	-	-	na
Reserves For Contingencies	-	85,200	-	46,400	-	46,400	(45.5%)
Reserves For Capital	-	648,000	-	124,700	-	124,700	(80.8%)
<b>Total Budget</b>	<b>2,002,922</b>	<b>2,627,300</b>	<b>1,542,600</b>	<b>1,933,300</b>	<b>-</b>	<b>1,933,300</b>	<b>(26.4%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Immokalee Beautification MSTU (162)	232,507	826,700	463,800	790,000	-	790,000	(4.4%)
Immokalee Community Redevelopment Agency (CRA) (186)	1,537,947	1,022,100	1,034,600	928,200	-	928,200	(9.2%)
<b>Total Net Budget</b>	<b>1,770,453</b>	<b>1,848,800</b>	<b>1,498,400</b>	<b>1,718,200</b>	<b>-</b>	<b>1,718,200</b>	<b>(7.1%)</b>
<b>Total Transfers and Reserves</b>	<b>232,468</b>	<b>778,500</b>	<b>44,200</b>	<b>215,100</b>	<b>-</b>	<b>215,100</b>	<b>(72.4%)</b>
<b>Total Budget</b>	<b>2,002,922</b>	<b>2,627,300</b>	<b>1,542,600</b>	<b>1,933,300</b>	<b>-</b>	<b>1,933,300</b>	<b>(26.4%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	295,358	364,000	300,000	305,700	-	305,700	(16.0%)
Delinquent Ad Valorem Taxes	8,730	-	1,800	-	-	-	na
Charges For Services	1,975	-	-	-	-	-	na
Miscellaneous Revenues	2,800	-	-	-	-	-	na
Interest/Misc	21,590	6,000	9,100	6,000	-	6,000	0.0%
Reimb From Other Depts	2,230	-	-	-	-	-	na
Trans frm Property Appraiser	332	-	-	-	-	-	na
Trans frm Tax Collector	2,828	-	-	-	-	-	na
Trans fm 001 Gen Fund	465,700	383,400	383,400	295,300	-	295,300	(23.0%)
Trans fm 111 MSTD Gen Fd	94,900	77,000	77,000	59,300	-	59,300	(23.0%)
Trans fm 325 Stormwater Cap Fd	317,341	-	-	-	-	-	na
Carry Forward	2,855,100	1,815,500	2,054,000	1,282,700	-	1,282,700	(29.3%)
Less 5% Required By Law	-	(18,600)	-	(15,700)	-	(15,700)	(15.6%)
<b>Total Funding</b>	<b>4,068,885</b>	<b>2,627,300</b>	<b>2,825,300</b>	<b>1,933,300</b>	<b>-</b>	<b>1,933,300</b>	<b>(26.4%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Immokalee Community Redevelopment Agency (CRA) (186)	3.00	3.00	4.00	4.00	-	4.00	33.3%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>33.3%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Community Redevelopment Agency (CRA) (186)**

**Mission Statement**

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>CRA Implementation/Reserves</b>	<b>4.00</b>	<b>1,099,300</b>	<b>1,099,300</b>	<b>-</b>
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan. Includes funding for CRA staff and all re-development activities.				
Current Level of Service Budget	<b>4.00</b>	<b>1,099,300</b>	<b>1,099,300</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	260,148	350,000	321,400	389,500	-	389,500	11.3%
Operating Expense	393,136	237,500	500,200	343,500	-	343,500	44.6%
Indirect Cost Reimburs	23,500	34,600	34,600	47,200	-	47,200	36.4%
Capital Outlay	376,176	200,000	100,000	5,000	-	5,000	(97.5%)
Grants and Aid	284,987	200,000	78,400	143,000	-	143,000	(28.5%)
Remittances	200,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,537,947</b>	<b>1,022,100</b>	<b>1,034,600</b>	<b>928,200</b>	<b>-</b>	<b>928,200</b>	<b>(9.2%)</b>
Trans to 325 Stormw Cap Fd	200,000	-	-	-	-	-	na
Reserves For Contingencies	-	75,000	-	46,400	-	46,400	(38.1%)
Reserves For Capital	-	648,000	-	124,700	-	124,700	(80.8%)
<b>Total Budget</b>	<b>1,737,947</b>	<b>1,745,100</b>	<b>1,034,600</b>	<b>1,099,300</b>	<b>-</b>	<b>1,099,300</b>	<b>(37.0%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>33.3%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	1,975	-	-	-	-	-	na
Miscellaneous Revenues	2,800	-	-	-	-	-	na
Interest/Misc	15,356	5,000	6,000	5,000	-	5,000	0.0%
Reimb From Other Depts	2,230	-	-	-	-	-	na
Trans fm 001 Gen Fund	465,700	383,400	383,400	295,300	-	295,300	(23.0%)
Trans fm 111 MSTD Gen Fd	94,900	77,000	77,000	59,300	-	59,300	(23.0%)
Trans fm 325 Stormwater Cap Fd	317,341	-	-	-	-	-	na
Carry Forward	2,157,800	1,280,000	1,308,200	740,000	-	740,000	(42.2%)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
<b>Total Funding</b>	<b>3,058,102</b>	<b>1,745,100</b>	<b>1,774,600</b>	<b>1,099,300</b>	<b>-</b>	<b>1,099,300</b>	<b>(37.0%)</b>

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of a new Immokalee CRA office complete with an Executive Director and two support staff beginning October 1, 2007.

Forecast FY 2011 - Personal services reflect a complement of four (4) professional staff. The Board on March 9, 2010 approved the establishment of the Immokalee Business Development Center. Supported by a combination of CRA Tax Increment Financing (TIF) revenues and grant dollars, the center is staffed by a Manager who is included in the staffing number identified above.

Operating expenses include continuation of the RWA consulting contract connected with the Immokalee Master Plan and other professional services. A contractual PO for the design of phase 1 of the Immokalee Stormwater Master Plan totaling \$275,296 rolled from the previous fiscal year and will be expensed. The CRA continues to encourage commercial building rehabilitation through sponsored grants.

## Elected Officials-Board of Commissioners

### Immokalee Community Redevelopment Agency (CRA)

### Immokalee Community Redevelopment Agency (CRA) (186)

The CRA is also orchestrating a large scale stormwater planning and improvement initiative primarily funded through community development block grants.

Current FY 2012 – Personal services are based upon four (4) FTE's staffing office operations including the business development center. There are no cost of living adjustments budgeted. Lower personal service costs reflect reduced retirement rates.

Operating expenses are intended to support office operations. This year's IT allocation totals \$9,600. Consulting services are budgeted at \$200,000 to fulfill the continuing RWA professional planning contract. Funds are budgeted (\$10,000) to reimburse the County Attorney for routine and customary planning and legal services if necessary. The CRA will continue its commercial rehabilitation grant program and an additional \$100,000 is budgeted for building and facade improvements. A combined capital and contingency reserves totaling \$171,100 is budgeted

Revenue FY 2012 - The two largest revenue sources are derived from the CRA's property tax increment and carryforward. Beginning cash on hand at September 30, 2010 dropped by \$849,600 to \$1,308,200. This is due primarily to capital purchases during FY 2010 coupled with a continued drop in tax increment revenue. CRA tax increment revenue booked during FY 08 at the height of taxable value totaled \$889,000. FY 2012 tax increment revenue is \$354,600. Under a millage neutral property tax rate, tax increment revenues are down \$105,800 from FY 2011 due to a 7.7% decrease in the CRA's taxable value. Since FY 2008 and including numbers applicable to FY 12, CRA taxable value has dropped 39.4%.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Immokalee Community Redevelopment Agency (CRA)  
Immokalee Beautification MSTU (162)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and CR 846, and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to refurbish and maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	60,100	60,100	-
Improvements General/Landscape Maintenance	-	773,900	773,900	-
Current Level of Service Budget	-	834,000	834,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	156,902	201,500	265,000	217,600	-	217,600	8.0%
Indirect Cost Reimburs	8,400	3,800	3,800	4,100	-	4,100	7.9%
Capital Outlay	67,205	621,400	195,000	568,300	-	568,300	(8.5%)
<b>Net Operating Budget</b>	<b>232,507</b>	<b>826,700</b>	<b>463,800</b>	<b>790,000</b>	-	<b>790,000</b>	<b>(4.4%)</b>
Trans to Property Appraiser	2,386	2,600	2,600	2,800	-	2,800	7.7%
Trans to Tax Collector	6,382	9,100	8,000	7,600	-	7,600	(16.5%)
Trans to 111 Unincorp Gen Fd	23,700	33,600	33,600	33,600	-	33,600	0.0%
Reserves For Contingencies	-	10,200	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>264,975</b>	<b>882,200</b>	<b>508,000</b>	<b>834,000</b>	-	<b>834,000</b>	<b>(5.5%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	295,358	364,000	300,000	305,700	-	305,700	(16.0%)
Delinquent Ad Valorem Taxes	8,730	-	1,800	-	-	-	na
Interest/Misc	6,234	1,000	3,100	1,000	-	1,000	0.0%
Trans frm Property Appraiser	332	-	-	-	-	-	na
Trans frm Tax Collector	2,828	-	-	-	-	-	na
Carry Forward	697,300	535,500	745,800	542,700	-	542,700	1.3%
Less 5% Required By Law	-	(18,300)	-	(15,400)	-	(15,400)	(15.8%)
<b>Total Funding</b>	<b>1,010,783</b>	<b>882,200</b>	<b>1,050,700</b>	<b>834,000</b>	-	<b>834,000</b>	<b>(5.5%)</b>

Forecast FY 2011 – Capital expense is forecast at \$195,000. Year ending fiscal year 2010 fund balance totaled \$745,800. Fund balance increased \$48,500 from the previous year. This increase is due to a slowing of capital investment during FY 2010.

Current FY 2012 – Responsibility for this budget has been transitioned to the Immokalee CRA from the Growth Management Division. The FY 2012 program anticipates continued improvements within the district (\$568,300) with accompanying engineering costs at (\$15,000). No reserves are budgeted.

Revenue FY 2012 - Taxable value for this district totals \$326,809,040 representing a 6.15% decrease from FY 2011 (the 2010 tax year). District boundaries were expanded during FY 11. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district totals .9940 per \$1,000 of taxable value. Ordinance 1992-40 places a cap on the millage rate at \$1.0000 per \$1,000 of taxable value. This budget is sized around a rate of .9354 per \$1,000 of taxable value which will generate \$305,700 in property tax revenue.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Airport**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,014,764	1,139,200	1,132,100	1,116,200	-	1,116,200	(2.0%)
Operating Expense	592,553	647,000	626,200	611,000	-	611,000	(5.6%)
Indirect Cost Reimburs	171,800	136,700	136,700	186,200	-	186,200	36.2%
Aviation Fuel	1,223,799	1,335,600	1,903,900	2,271,400	-	2,271,400	70.1%
Capital Outlay	14,808	6,500	-	8,000	-	8,000	23.1%
<b>Net Operating Budget</b>	<b>3,017,723</b>	<b>3,265,000</b>	<b>3,798,900</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>
<b>Total Budget</b>	<b>3,017,723</b>	<b>3,265,000</b>	<b>3,798,900</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Airport Administration (495)	573,201	585,100	626,600	599,800	-	599,800	2.5%
Everglades Airport (495)	144,310	175,500	197,500	208,300	-	208,300	18.7%
Immokalee Regional Airport (495)	729,209	786,000	872,500	1,030,000	-	1,030,000	31.0%
Marco Island Executive Airport (495)	1,571,003	1,718,400	2,102,300	2,354,700	-	2,354,700	37.0%
<b>Total Net Budget</b>	<b>3,017,723</b>	<b>3,265,000</b>	<b>3,798,900</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>3,017,723</b>	<b>3,265,000</b>	<b>3,798,900</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	486,286	500,600	516,200	598,100	-	598,100	19.5%
Aviation Fuel Sales	2,014,820	2,269,400	2,725,900	3,151,200	-	3,151,200	38.9%
Miscellaneous Revenues	12,216	2,600	9,400	4,700	-	4,700	80.8%
Interest/Misc	2,146	3,000	3,000	1,000	-	1,000	(66.7%)
Advance/Repay fm 001 Gen Fd	447,600	527,000	527,000	538,000	-	538,000	2.1%
Reimb From Other Depts	1,948	-	-	-	-	-	na
Carry Forward	198,800	101,000	104,900	87,500	-	87,500	(13.4%)
Less 5% Required By Law	-	(138,600)	-	(187,700)	-	(187,700)	35.4%
<b>Total Funding</b>	<b>3,163,816</b>	<b>3,265,000</b>	<b>3,886,400</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Airport Administration (495)	3.80	3.80	3.80	3.80	-	3.80	0.0%
Immokalee Regional Airport (495)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	6.00	6.00	6.00	6.00	-	6.00	0.0%
<b>Total FTE</b>	<b>15.80</b>	<b>15.80</b>	<b>15.80</b>	<b>15.80</b>	<b>-</b>	<b>15.80</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Airport  
Airport Administration (495)**

**Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>3.80</b>	<b>599,800</b>	<b>-</b>	<b>599,800</b>
<p>To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.</p>				
Current Level of Service Budget	<b>3.80</b>	<b>599,800</b>	<b>-</b>	<b>599,800</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	294,378	349,500	393,600	367,400	-	367,400	5.1%
Operating Expense	107,023	98,900	96,300	46,200	-	46,200	(53.3%)
Indirect Cost Reimburs	171,800	136,700	136,700	186,200	-	186,200	36.2%
<b>Net Operating Budget</b>	<b>573,201</b>	<b>585,100</b>	<b>626,600</b>	<b>599,800</b>	<b>-</b>	<b>599,800</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>573,201</b>	<b>585,100</b>	<b>626,600</b>	<b>599,800</b>	<b>-</b>	<b>599,800</b>	<b>2.5%</b>
<b>Total FTE</b>	<b>3.80</b>	<b>3.80</b>	<b>3.80</b>	<b>3.80</b>	<b>-</b>	<b>3.80</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	691	-	-	-	-	-	na
Reimb From Other Depts	1,948	-	-	-	-	-	na
<b>Total Funding</b>	<b>2,639</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2011 – Personal Services increased by \$44,100 due to the new Executive Director's contract being higher than originally budgeted. A budget amendment was submitted and approved by the BCC to correct this shortfall. Operating expenses changed very little although there was an increase of \$6,100 for marketing and promotional fees that was offset by a decrease in engineering and consulting contractual fees.

Current FY 2012 – Personal Services are higher due to the Executive Director's contractual salary and benefits being higher than the FY 2011 appropriation by \$31,000, an increase of \$7,800 for vacation sell-backs and the health insurance offset, and \$4,100 for health insurance. Other salaries and wages and overtime have been reduced by \$13,700 and \$1,100, respectively, to meet the anticipated revenues. Operating expenses reflect a decreased cost of \$52,700. The most significant decrease was a decrease of \$47,000 for contractual engineering consulting fees. Part of this decrease, \$11,000, was prorated to the three airports while the remaining portion, along with various operating expenses, was a reduction of services, due to budgetary constraints, in the amount of \$41,700. Offsetting these decreases was an increase of \$49,500 for indirect costs.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Airport  
Immokalee Regional Airport (495)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Immokalee Regional Airport</b>	<b>5.00</b>	<b>1,030,000</b>	<b>917,300</b>	<b>112,700</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<b>5.00</b>	<b>1,030,000</b>	<b>917,300</b>	<b>112,700</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Gallons of Fuel Sold - Immokalee	76,715	88,789	87,033	103,409

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	282,287	317,800	308,900	302,000	-	302,000	(5.0%)
Operating Expense	203,560	227,600	208,100	262,800	-	262,800	15.5%
Aviation Fuel	235,634	234,100	355,500	457,200	-	457,200	95.3%
Capital Outlay	7,729	6,500	-	8,000	-	8,000	23.1%
<b>Net Operating Budget</b>	<b>729,209</b>	<b>786,000</b>	<b>872,500</b>	<b>1,030,000</b>	<b>-</b>	<b>1,030,000</b>	<b>31.0%</b>
<b>Total Budget</b>	<b>729,209</b>	<b>786,000</b>	<b>872,500</b>	<b>1,030,000</b>	<b>-</b>	<b>1,030,000</b>	<b>31.0%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	256,428	283,200	298,100	380,700	-	380,700	34.4%
Aviation Fuel Sales	298,212	323,400	418,700	532,200	-	532,200	64.6%
Miscellaneous Revenues	8,205	2,600	9,300	4,400	-	4,400	69.2%
<b>Total Funding</b>	<b>562,845</b>	<b>609,200</b>	<b>726,100</b>	<b>917,300</b>	<b>-</b>	<b>917,300</b>	<b>50.6%</b>

Forecast FY 2011 – Personal Services decreased due to the Airport Manager position being filled at a lower salary than budgeted. Aviation fuel costs increased by \$121,400 due to the increased cost of fuel being purchased for resale. An additional \$10,000 was spent to refurbish the residential trailer that is located on the Immokalee Airport grounds. A budget amendment will be submitted to the BCC this fiscal year to appropriate the needed funds for aviation fuel expenses and revenue.

Revenue FY 2011 – Overall forecast revenue increased by \$116,900. The most noteworthy increases were \$95,300 for aviation fuel sales and \$13,100 for Land Lease Fees due to two renegotiated contracts and one new contract.

Current FY 2012 – In Personal Services, there was a decrease of \$15,800 which includes a decrease in the retirement rates for a savings of \$12,000, and a decrease of \$14,500 in worker's compensation. These were offset by a slight increase of \$6,900 for health insurance and \$6,600 for vacation sell-backs and health insurance offset. The budget for fuel purchased for resale has increased by \$223,100 reflecting increased fuel costs and fuel sale growth of 17%. Increases in operating expenses include \$27,700 for fleet charges to cover additional equipment that was purchased in previous years and \$18,600 for the grant agreement with the Department of Community Affairs that requires the Airport Authority to share 50% of the rent revenue for the Incubator 2 building with the DCA.

Revenue FY 2012 - Revenue will increase by \$308,100. This is largely due to notable increases of \$208,800 for aviation fuel sales, \$15,000 for the sod farm land lease fees, \$25,900 for a renegotiated facility lease and \$17,000 for one new facility lease, \$15,000 for the renegotiated raceway land lease fee, \$11,400 for the a new lease with Turbo Services, and various annualized lease increases.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Airport  
Everglades Airport (495)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Everglades Airpark</b>	<b>1.00</b>	<b>208,300</b>	<b>117,300</b>	<b>91,000</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u><b>1.00</b></u>	<u><b>208,300</b></u>	<u><b>117,300</b></u>	<u><b>91,000</b></u>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Gallons of Fuel Sold - Everglades	13,884	14,362	18,911	16,226

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	69,704	72,200	72,200	72,600	-	72,600	0.6%
Operating Expense	43,653	53,500	53,800	58,600	-	58,600	9.5%
Aviation Fuel	30,953	49,800	71,500	77,100	-	77,100	54.8%
<b>Net Operating Budget</b>	<b>144,310</b>	<b>175,500</b>	<b>197,500</b>	<b>208,300</b>	<b>-</b>	<b>208,300</b>	<b>18.7%</b>
<b>Total Budget</b>	<b>144,310</b>	<b>175,500</b>	<b>197,500</b>	<b>208,300</b>	<b>-</b>	<b>208,300</b>	<b>18.7%</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	14,277	24,800	28,200	28,100	-	28,100	13.3%
Aviation Fuel Sales	57,834	58,900	85,700	89,200	-	89,200	51.4%
Miscellaneous Revenues	2,934	-	-	-	-	-	na
<b>Total Funding</b>	<b>75,045</b>	<b>83,700</b>	<b>113,900</b>	<b>117,300</b>	<b>-</b>	<b>117,300</b>	<b>40.1%</b>

Forecast FY 2011 - Aviation Fuel increased by \$21,700 due to the increased cost of aviation fuel being purchased for resale.

Revenue FY 2011 - Almost 90% of the revenue increase was due to the increase of \$26,800 for aviation fuel sales. The largest remaining increases were \$1,100 for T hangar fees and \$2,300 for Airport lease facilities.

Current FY 2012 - The largest increase in operating expenses is for the cost of purchasing aviation fuel with an increase of \$27,300. The only other significant increases were \$2,800 for fleet labor and parts expenses and gasoline for airport vehicles, and \$2,000 for engineering consulting contracts that were previously budgeted in Administration.

Revenue FY 2012 - The budgeted revenue's increase is fueled by the large increase of \$30,300 for the resale of aviation fuel, primarily driven by fuel cost increases, and increased fees of \$2,200 for T-hangars.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Airport  
Marco Island Executive Airport (495)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Marco Island Executive Airport</b>	<b>6.00</b>	<b>2,354,700</b>	<b>2,719,400</b>	<b>-364,700</b>
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<b>6.00</b>	<b>2,354,700</b>	<b>2,719,400</b>	<b>-364,700</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Gallons of Fuel Sold - Marco	344,084	398,324	397,868	397,868

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	368,396	399,700	357,400	374,200	-	374,200	(6.4%)
Operating Expense	238,317	267,000	268,000	243,400	-	243,400	(8.8%)
Aviation Fuel	957,212	1,051,700	1,476,900	1,737,100	-	1,737,100	65.2%
Capital Outlay	7,079	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,571,003</b>	<b>1,718,400</b>	<b>2,102,300</b>	<b>2,354,700</b>	-	<b>2,354,700</b>	<b>37.0%</b>
<b>Total Budget</b>	<b>1,571,003</b>	<b>1,718,400</b>	<b>2,102,300</b>	<b>2,354,700</b>	-	<b>2,354,700</b>	<b>37.0%</b>
<b>Total FTE</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	<b>6.00</b>	-	<b>6.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	215,581	192,600	189,900	189,300	-	189,300	(1.7%)
Aviation Fuel Sales	1,658,774	1,887,100	2,221,500	2,529,800	-	2,529,800	34.1%
Miscellaneous Revenues	386	-	100	300	-	300	na
<b>Total Funding</b>	<b>1,874,741</b>	<b>2,079,700</b>	<b>2,411,500</b>	<b>2,719,400</b>	-	<b>2,719,400</b>	<b>30.8%</b>

Forecast FY 2011 - In order to fund the Airport Authority Director's contract, a maintenance specialist position was held vacant to generate a savings of \$42,300. Aviation fuel costs increase by \$425,200 due to the increase of the cost of fuel purchased for resale. A budget amendment will be submitted to the BCC this fiscal year to appropriate additional aviation fuel revenue and expenses.

Revenue FY 2011 – The increase in forecasted revenue was largely produced from the increased selling price and demand for aviation fuel sales of \$334,400.

Current FY 2012 – There will be a decrease of \$25,500 in Personal Services. The primary reason for this decrease is a maintenance specialist was reclassified to a maintenance worker to help meet the approved budget policy, retirement decreased by \$18,400 because of the new rates, and overtime was cut by \$2,500 to help meet budget policy. Health insurance increased by \$8,300 and vacation sell-backs and the health insurance offset also increased by \$8,200. The budget for fuel purchased for resale has increased by \$685,400 reflecting increased fuel costs. The most significant offset of this increase are decreases of \$7,300 for mangrove trimming that will help the Airport Authority meet budget policy and \$19,600 for lease purchase payments that ended in FY 2011.

Revenue FY 2012 - Fuel sale revenue has been increased by \$639,700 due to fuel price increases and increased demand.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Board of Commissioners**

**Airport  
Airport Fund (495)**

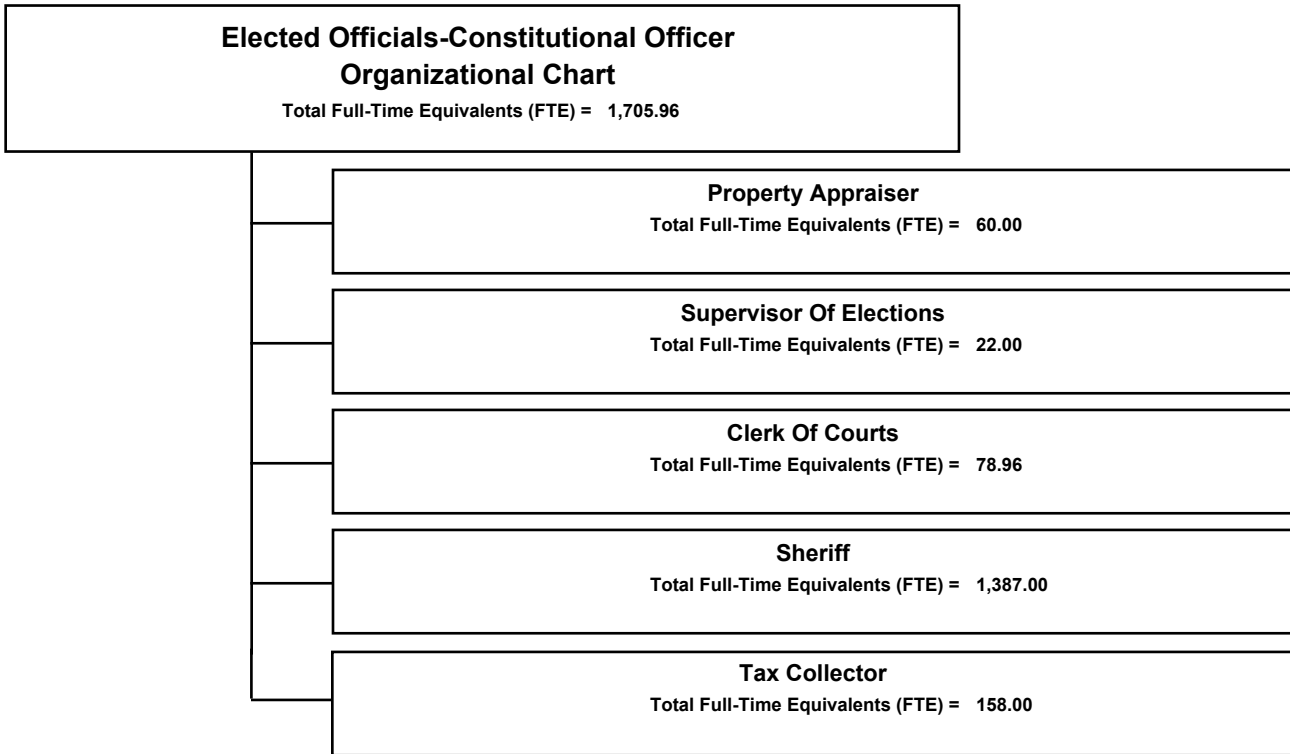
<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
Reserves/Carry Forward	-	-	-99,200	99,200
General Fund Advance/Loan	-	-	538,000	-538,000
Current Level of Service Budget	-	-	438,800	-438,800

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
							0.0%
<b>Total Budget</b>							0.0%
							0.0%

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	2,146	3,000	3,000	1,000	-	1,000	(66.7%)
Advance/Repay fm 001 Gen Fd	447,600	527,000	527,000	538,000	-	538,000	2.1%
Carry Forward	198,800	101,000	104,900	87,500	-	87,500	(13.4%)
Less 5% Required By Law	-	(138,600)	-	(187,700)	-	(187,700)	35.4%
<b>Total Funding</b>	<b>648,546</b>	<b>492,400</b>	<b>634,900</b>	<b>438,800</b>	-	<b>438,800</b>	<b>(10.9%)</b>

Revenue FY 2012 - The advance from the General Fund has increased from \$527,000 to \$538,000 while Carryforward is decreasing from \$101,000 to \$87,500. There were also increases in user fees and aviation fuel charges for a total increase in revenue for the Airport Authority of \$901,000. The largest portion of this increase, \$881,800, is directly related to the selling price of aviation fuel although this is largely offset by the higher purchase cost. Most of the rest of the revenue increase is related to correcting leases to reflect the market value in accordance with FAA regulations.

**Elected Officials-Constitutional Officer**



## Elected Officials-Constitutional Officer

### Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office administers special operations, criminal investigations, community services, corrections, headquarters, data processing, judicial process, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund with the principal revenue source being ad valorem taxes.

For more information about programs administered by the Sheriff's Office, call 252-4434.

### Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by ad valorem (property) taxes from both the general fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

### Tax Collector

Larry Ray is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, occupational licenses, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and ad valorem (property) taxes.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

### Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded by countywide ad valorem (property) taxes.

The Elections Building is located at the County Government Center in Naples. For information regarding voter registration or elections, telephone 252-8450.

### Clerk of the Circuit Court

Dwight E. Brock is the elected Collier County Clerk. He performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and ad valorem (property) taxes.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	862,105	137,545,700	135,654,800	130,382,300	-	130,382,300	(5.2%)
Operating Expense	4,477,193	33,873,800	33,393,800	35,358,100	-	35,358,100	4.4%
Capital Outlay	1,240	232,400	702,700	1,562,600	-	1,562,600	572.4%
Remittances	518,749	1,934,300	3,663,200	1,964,400	-	1,964,400	1.6%
<b>Total Net Budget</b>	<b>5,859,287</b>	<b>173,586,200</b>	<b>173,414,500</b>	<b>169,267,400</b>	<b>-</b>	<b>169,267,400</b>	<b>(2.5%)</b>
Grants and Aid	-	7,559,200	7,594,100	6,062,800	-	6,062,800	(19.8%)
Trans to 001 General Fund	-	-	615,600	-	-	-	na
Trans to 115 Sheriff Grant Fd	25,921	178,000	17,000	268,000	-	268,000	50.6%
Reserves For Contingencies	-	2,500,100	-	3,701,200	-	3,701,200	48.0%
<b>Total Budget</b>	<b>5,885,208</b>	<b>183,823,500</b>	<b>181,641,200</b>	<b>179,299,400</b>	<b>-</b>	<b>179,299,400</b>	<b>(2.5%)</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Property Appraiser	89,954	6,649,000	6,669,100	6,484,800	-	6,484,800	(2.5%)
Supervisor Of Elections	28,741	3,121,900	3,273,700	3,574,300	-	3,574,300	14.5%
Clerk Of Courts	419,528	7,809,400	7,789,500	7,897,500	-	7,897,500	1.1%
Sheriff	5,138,160	144,076,200	144,671,700	139,753,800	-	139,753,800	(3.0%)
Tax Collector	182,904	11,929,700	11,010,500	11,557,000	-	11,557,000	(3.1%)
<b>Total Net Budget</b>	<b>5,859,287</b>	<b>173,586,200</b>	<b>173,414,500</b>	<b>169,267,400</b>	<b>-</b>	<b>169,267,400</b>	<b>(2.5%)</b>
Clerk Of Courts	-	-	299,100	-	-	-	na
Sheriff	25,921	2,678,100	333,500	3,969,200	-	3,969,200	48.2%
Tax Collector	-	7,559,200	7,594,100	6,062,800	-	6,062,800	(19.8%)
<b>Total Transfers and Reserves</b>	<b>25,921</b>	<b>10,237,300</b>	<b>8,226,700</b>	<b>10,032,000</b>	<b>-</b>	<b>10,032,000</b>	<b>(2.0%)</b>
<b>Total Budget</b>	<b>5,885,208</b>	<b>183,823,500</b>	<b>181,641,200</b>	<b>179,299,400</b>	<b>-</b>	<b>179,299,400</b>	<b>(2.5%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Franchise Fees	1,746,375	1,920,000	1,970,000	1,970,000	-	1,970,000	2.6%
Intergovernmental Revenues	429,847	710,200	2,038,600	746,000	-	746,000	5.0%
Charges For Services	769,859	21,904,100	21,036,900	19,964,000	-	19,964,000	(8.9%)
Fines & Forfeitures	369,107	215,000	282,700	265,000	-	265,000	23.3%
Miscellaneous Revenues	39,286	200	-	200	-	200	0.0%
Interest/Misc	213,214	727,300	606,000	508,000	-	508,000	(30.2%)
Trans frm Board	-	149,966,600	150,229,900	146,675,200	-	146,675,200	(2.2%)
Trans frm Independ Special District	-	732,800	732,800	444,000	-	444,000	(39.4%)
Net Cost General Fund	2,390,786	3,824,800	3,400,100	3,390,800	-	3,390,800	(11.3%)
Trans fm 602 Confiscatd Prop	25,921	178,000	17,000	268,000	-	268,000	50.6%
Carry Forward	6,477,600	3,864,300	6,590,000	5,262,800	-	5,262,800	36.2%
Less 5% Required By Law	-	(219,800)	-	(194,600)	-	(194,600)	(11.5%)
<b>Total Funding</b>	<b>12,461,996</b>	<b>183,823,500</b>	<b>186,904,000</b>	<b>179,299,400</b>	<b>-</b>	<b>179,299,400</b>	<b>(2.5%)</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Property Appraiser	60.00	60.00	60.00	60.00	-	60.00	0.0%
Supervisor Of Elections	22.00	22.00	22.00	22.00	-	22.00	0.0%
Clerk Of Courts	75.59	74.43	78.96	78.96	-	78.96	6.1%
Sheriff	1,379.25	1,386.00	1,387.00	1,387.00	-	1,387.00	0.1%
Tax Collector	158.00	158.00	158.00	158.00	-	158.00	0.0%
<b>Total FTE</b>	<b>1,694.84</b>	<b>1,700.43</b>	<b>1,705.96</b>	<b>1,705.96</b>	<b>-</b>	<b>1,705.96</b>	<b>0.3%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	-	5,162,900	5,162,900	4,984,100	-	4,984,100	(3.5%)
Operating Expense	89,954	1,436,100	1,456,200	1,475,700	-	1,475,700	2.8%
Capital Outlay	-	50,000	50,000	25,000	-	25,000	(50.0%)
<b>Net Operating Budget</b>	<b>89,954</b>	<b>6,649,000</b>	<b>6,669,100</b>	<b>6,484,800</b>	<b>-</b>	<b>6,484,800</b>	<b>(2.5%)</b>
<b>Total Budget</b>	<b>89,954</b>	<b>6,649,000</b>	<b>6,669,100</b>	<b>6,484,800</b>	<b>-</b>	<b>6,484,800</b>	<b>(2.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Property Appraiser Fund (060)	-	6,552,300	6,552,300	6,367,400	-	6,367,400	(2.8%)
Property Appr-Charges Paid By BCC (001)	89,954	96,700	116,800	117,400	-	117,400	21.4%
<b>Total Net Budget</b>	<b>89,954</b>	<b>6,649,000</b>	<b>6,669,100</b>	<b>6,484,800</b>	<b>-</b>	<b>6,484,800</b>	<b>(2.5%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>89,954</b>	<b>6,649,000</b>	<b>6,669,100</b>	<b>6,484,800</b>	<b>-</b>	<b>6,484,800</b>	<b>(2.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans frm Board	-	5,819,500	5,819,500	5,923,400	-	5,923,400	1.8%
Trans frm Independ Special District	-	732,800	732,800	444,000	-	444,000	(39.4%)
Net Cost General Fund	89,954	96,700	116,800	117,400	-	117,400	21.4%
<b>Total Funding</b>	<b>89,954</b>	<b>6,649,000</b>	<b>6,669,100</b>	<b>6,484,800</b>	<b>-</b>	<b>6,484,800</b>	<b>(2.5%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Property Appraiser Fund (060)	60.00	60.00	60.00	60.00	-	60.00	0.0%
<b>Total FTE</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser  
Property Appraiser Fund (060)**

**Mission Statement**

To assess all real and personal property in Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Property Appraiser</b>	<b>60.00</b>	<b>6,367,400</b>	<b>6,367,400</b>	<b>-</b>
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<b>60.00</b>	<b>6,367,400</b>	<b>6,367,400</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	5,162,900	5,162,900	4,984,100	-	4,984,100	(3.5%)
Operating Expense	-	1,339,400	1,339,400	1,358,300	-	1,358,300	1.4%
Capital Outlay	-	50,000	50,000	25,000	-	25,000	(50.0%)
<b>Net Operating Budget</b>	<b>-</b>	<b>6,552,300</b>	<b>6,552,300</b>	<b>6,367,400</b>	<b>-</b>	<b>6,367,400</b>	<b>(2.8%)</b>
<b>Total Budget</b>	<b>-</b>	<b>6,552,300</b>	<b>6,552,300</b>	<b>6,367,400</b>	<b>-</b>	<b>6,367,400</b>	<b>(2.8%)</b>
<b>Total FTE</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>60.00</b>	<b>-</b>	<b>60.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans frm Board	-	5,819,500	5,819,500	5,923,400	-	5,923,400	1.8%
Trans frm Independ Special District	-	732,800	732,800	444,000	-	444,000	(39.4%)
<b>Total Funding</b>	<b>-</b>	<b>6,552,300</b>	<b>6,552,300</b>	<b>6,367,400</b>	<b>-</b>	<b>6,367,400</b>	<b>(2.8%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Property Appraiser**

**Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>BCC Paid Expenses</b>	-	117,400	-	117,400
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	117,400	-	117,400

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	89,954	96,700	116,800	117,400	-	117,400	21.4%
<b>Net Operating Budget</b>	<b>89,954</b>	<b>96,700</b>	<b>116,800</b>	<b>117,400</b>	-	<b>117,400</b>	<b>21.4%</b>
<b>Total Budget</b>	<b>89,954</b>	<b>96,700</b>	<b>116,800</b>	<b>117,400</b>	-	<b>117,400</b>	<b>21.4%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	89,954	96,700	116,800	117,400	-	117,400	21.4%
<b>Total Funding</b>	<b>89,954</b>	<b>96,700</b>	<b>116,800</b>	<b>117,400</b>	-	<b>117,400</b>	<b>21.4%</b>

Forecast FY 2011 - Operating expenses increased by \$20,100 and were driven by increases of \$7,800 in electricity and \$7,000 for water & sewer.

Current FY 2012 - Budgeted operating expenses reflect an increase of \$20,700. This was made up of increases of \$9,500 for electricity, \$11,400 for water & sewer charges and \$500 for trash & garbage disposal.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	-	1,959,800	1,959,800	2,043,900	-	2,043,900	4.3%
Operating Expense	28,741	1,149,700	1,301,500	1,516,400	-	1,516,400	31.9%
Capital Outlay	-	12,400	12,400	14,000	-	14,000	12.9%
<b>Net Operating Budget</b>	<b>28,741</b>	<b>3,121,900</b>	<b>3,273,700</b>	<b>3,574,300</b>	<b>-</b>	<b>3,574,300</b>	<b>14.5%</b>
<b>Total Budget</b>	<b>28,741</b>	<b>3,121,900</b>	<b>3,273,700</b>	<b>3,574,300</b>	<b>-</b>	<b>3,574,300</b>	<b>14.5%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
SOE-Expenses Paid By BCC (001)	28,741	36,800	35,200	32,800	-	32,800	(10.9%)
Supervisor Of Elections - Admin (080)	-	2,197,500	2,196,000	2,095,400	-	2,095,400	(4.6%)
Supervisor of Elections Grants (081)	-	-	154,900	-	-	-	na
Supervisor of Elections-Elections (080)	-	887,600	887,600	1,446,100	-	1,446,100	62.9%
<b>Total Net Budget</b>	<b>28,741</b>	<b>3,121,900</b>	<b>3,273,700</b>	<b>3,574,300</b>	<b>-</b>	<b>3,574,300</b>	<b>14.5%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>28,741</b>	<b>3,121,900</b>	<b>3,273,700</b>	<b>3,574,300</b>	<b>-</b>	<b>3,574,300</b>	<b>14.5%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	53,842	-	-	-	-	-	na
Miscellaneous Revenues	33,409	-	-	-	-	-	na
Interest/Misc	-	2,800	1,300	1,000	-	1,000	(64.3%)
Trans frm Board	-	3,082,300	3,082,300	3,540,500	-	3,540,500	14.9%
Net Cost General Fund	(58,510)	36,800	35,200	32,800	-	32,800	(10.9%)
Carry Forward	-	-	154,900	-	-	-	na
<b>Total Funding</b>	<b>28,741</b>	<b>3,121,900</b>	<b>3,273,700</b>	<b>3,574,300</b>	<b>-</b>	<b>3,574,300</b>	<b>14.5%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Supervisor Of Elections - Admin (080)	22.00	22.00	22.00	22.00	-	22.00	0.0%
<b>Total FTE</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>	<b>22.00</b>	<b>0.0%</b>

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections**

**Supervisor Of Elections - Admin (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting of financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration</b>	<b>22.00</b>	<b>2,095,400</b>	<b>2,095,400</b>	<b>-</b>
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u><u>22.00</u></u>	<u><u>2,095,400</u></u>	<u><u>2,095,400</u></u>	<u><u>-</u></u>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	1,749,800	1,749,800	1,706,200	-	1,706,200	(2.5%)
Operating Expense	-	435,300	433,800	375,200	-	375,200	(13.8%)
Capital Outlay	-	12,400	12,400	14,000	-	14,000	12.9%
<b>Net Operating Budget</b>	<b>-</b>	<b>2,197,500</b>	<b>2,196,000</b>	<b>2,095,400</b>	<b>-</b>	<b>2,095,400</b>	<b>(4.6%)</b>
<b>Total Budget</b>	<b>-</b>	<b>2,197,500</b>	<b>2,196,000</b>	<b>2,095,400</b>	<b>-</b>	<b>2,095,400</b>	<b>(4.6%)</b>
<b>Total FTE</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>22.00</b>	<b>-</b>	<b>22.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	-	2,800	1,300	1,000	-	1,000	(64.3%)
Trans frm Board	-	3,082,300	2,194,700	2,094,400	-	2,094,400	(32.1%)
<b>Total Funding</b>	<b>-</b>	<b>3,085,100</b>	<b>2,196,000</b>	<b>2,095,400</b>	<b>-</b>	<b>2,095,400</b>	<b>(32.1%)</b>

Current FY 2012 - Personal Services decrease is due to a retirement rate decrease of \$18,900 due to the new state rates. Operating expenses decreased by \$60,100 with the most notable variances being decreases of \$6,000 for out of county travel for professional development, \$15,000 for electricity, \$4,700 for water & sewer, \$4,100 for data processing equipment repairs and maintenance, \$6,500 for computer software, and \$10,000 for operating supplies. There were also numerous smaller decreases in various operating expenses. Capital outlay consists of \$14,000 for replacement of data processing equipment.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>BCC Paid Expenses</b>	-	<b>32,800</b>	-	<b>32,800</b>
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	<b>32,800</b>	-	<b>32,800</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	28,741	36,800	35,200	32,800	-	32,800	(10.9%)
<b>Net Operating Budget</b>	<b>28,741</b>	<b>36,800</b>	<b>35,200</b>	<b>32,800</b>	-	<b>32,800</b>	<b>(10.9%)</b>
<b>Total Budget</b>	<b>28,741</b>	<b>36,800</b>	<b>35,200</b>	<b>32,800</b>	-	<b>32,800</b>	<b>(10.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	53,842	-	-	-	-	-	na
Miscellaneous Revenues	33,409	-	-	-	-	-	na
Net Cost General Fund	(58,510)	36,800	35,200	32,800	-	32,800	(10.9%)
<b>Total Funding</b>	<b>28,741</b>	<b>36,800</b>	<b>35,200</b>	<b>32,800</b>	-	<b>32,800</b>	<b>(10.9%)</b>

Current FY 2012 - Rates decreased for property insurance by \$2,600 and general insurance by \$1,400.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections-Elections (080)**

**Mission Statement**

**ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all poll workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions. Prepare submission to the U S Department of Justice for pre-clearance in accordance with Section 5 of the Voting Rights Act.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Elections</b>	-	<b>1,446,100</b>	<b>1,446,100</b>	-
Select and train the required number of poll workers to adequately staff all precincts as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for absentee ballots. Provide current lists of registered voters to candidates. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	<b>1,446,100</b>	<b>1,446,100</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	210,000	210,000	337,700	-	337,700	60.8%
Operating Expense	-	677,600	677,600	1,108,400	-	1,108,400	63.6%
<b>Net Operating Budget</b>	-	<b>887,600</b>	<b>887,600</b>	<b>1,446,100</b>	-	<b>1,446,100</b>	<b>62.9%</b>
<b>Total Budget</b>	-	<b>887,600</b>	<b>887,600</b>	<b>1,446,100</b>	-	<b>1,446,100</b>	<b>62.9%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans frm Board	-	-	887,600	1,446,100	-	1,446,100	na
<b>Total Funding</b>	-	-	<b>887,600</b>	<b>1,446,100</b>	-	<b>1,446,100</b>	na

Current FY 2012 - Personal services is increasing by \$127,700 to pay election workers for the Presidential Preference Primary as well as the fall Primary Election. Operating expenses include increases such as \$7,500 for legal fees, \$232,000 for contractual services such as nightly transportation of the early voting ballots, polling site rentals, and transportation of election equipment, \$61,100 for postage and freight, \$98,900 for printing ballots, and \$21,700 for operating supplies.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Supervisor Of Elections  
Supervisor of Elections Grants (081)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	-	-	154,900	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>154,900</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>154,900</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Carry Forward	-	-	154,900	-	-	-	na
<b>Total Funding</b>	-	-	<b>154,900</b>	-	-	-	<b>na</b>

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	-	5,604,900	5,707,300	5,700,700	-	5,700,700	1.7%
Operating Expense	419,528	2,087,900	1,962,600	1,804,500	-	1,804,500	(13.6%)
Capital Outlay	-	116,600	119,600	392,300	-	392,300	236.4%
<b>Net Operating Budget</b>	<b>419,528</b>	<b>7,809,400</b>	<b>7,789,500</b>	<b>7,897,500</b>	<b>-</b>	<b>7,897,500</b>	<b>1.1%</b>
Trans to 001 General Fund	-	-	299,100	-	-	-	na
<b>Total Budget</b>	<b>419,528</b>	<b>7,809,400</b>	<b>8,088,600</b>	<b>7,897,500</b>	<b>-</b>	<b>7,897,500</b>	<b>1.1%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administration (011)	-	633,500	878,200	1,053,500	-	1,053,500	66.3%
Clerk Of County Courts (011)	-	213,300	211,600	247,800	-	247,800	16.2%
Clerk To The Board (011)	-	3,353,900	3,190,700	3,017,100	-	3,017,100	(10.0%)
Clerk To The Circuit Court (011)	-	84,400	78,200	93,400	-	93,400	10.7%
COC - Expenses Paid By The BCC (001)	419,528	482,400	449,300	467,100	-	467,100	(3.2%)
Management Information Systems MIS (011)	-	1,819,900	1,774,300	1,810,600	-	1,810,600	(0.5%)
Recording (011)	-	1,222,000	1,207,200	1,208,000	-	1,208,000	(1.1%)
<b>Total Net Budget</b>	<b>419,528</b>	<b>7,809,400</b>	<b>7,789,500</b>	<b>7,897,500</b>	<b>-</b>	<b>7,897,500</b>	<b>1.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>299,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>419,528</b>	<b>7,809,400</b>	<b>8,088,600</b>	<b>7,897,500</b>	<b>-</b>	<b>7,897,500</b>	<b>1.1%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	-	2,407,500	2,273,100	2,282,500	-	2,282,500	(5.2%)
Miscellaneous Revenues	645	200	-	200	-	200	0.0%
Interest/Misc	-	30,000	93,000	25,000	-	25,000	(16.7%)
Trans frm Board	-	5,009,900	5,273,200	5,238,000	-	5,238,000	4.6%
Net Cost General Fund	418,883	482,400	449,300	467,100	-	467,100	(3.2%)
Less 5% Required By Law	-	(120,600)	-	(115,300)	-	(115,300)	(4.4%)
<b>Total Funding</b>	<b>419,528</b>	<b>7,809,400</b>	<b>8,088,600</b>	<b>7,897,500</b>	<b>-</b>	<b>7,897,500</b>	<b>1.1%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Clerk To The Board (011)	38.00	38.00	38.00	38.00	-	38.00	0.0%
Clerk Of County Courts (011)	2.24	2.08	2.61	2.61	-	2.61	25.5%
Recording (011)	19.00	18.00	18.00	18.00	-	18.00	0.0%
Administration (011)	4.80	4.80	8.80	8.80	-	8.80	83.3%
Management Information Systems MIS (011)	11.55	11.55	11.55	11.55	-	11.55	0.0%
<b>Total FTE</b>	<b>75.59</b>	<b>74.43</b>	<b>78.96</b>	<b>78.96</b>	<b>-</b>	<b>78.96</b>	<b>6.1%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk To The Board (011)**

**Mission Statement**

To attend Board of County Commissioner meetings and to advise the Board on finance and accounting matters.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Finance and Accounting</b>	<b>34.00</b>	<b>2,456,500</b>	<b>-</b>	<b>2,456,500</b>
<b>Minutes and Records</b>	<b>4.00</b>	<b>560,600</b>	<b>54,000</b>	<b>506,600</b>
Current Level of Service Budget	<b>38.00</b>	<b>3,017,100</b>	<b>54,000</b>	<b>2,963,100</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	2,840,300	2,700,900	2,526,300	-	2,526,300	(11.1%)
Operating Expense	-	431,100	407,300	409,300	-	409,300	(5.1%)
Capital Outlay	-	82,500	82,500	81,500	-	81,500	(1.2%)
<b>Net Operating Budget</b>	<b>-</b>	<b>3,353,900</b>	<b>3,190,700</b>	<b>3,017,100</b>	<b>-</b>	<b>3,017,100</b>	<b>(10.0%)</b>
<b>Total Budget</b>	<b>-</b>	<b>3,353,900</b>	<b>3,190,700</b>	<b>3,017,100</b>	<b>-</b>	<b>3,017,100</b>	<b>(10.0%)</b>
<b>Total FTE</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>38.00</b>	<b>-</b>	<b>38.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	120,000	54,500	54,000	-	54,000	(55.0%)
<b>Total Funding</b>	<b>-</b>	<b>120,000</b>	<b>54,500</b>	<b>54,000</b>	<b>-</b>	<b>54,000</b>	<b>(55.0%)</b>

Current FY 2012 - Funding from the General Fund is required to provide financial and accounting services to the Board of County Commissioners.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Clerk To The Circuit Court (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Circuit Civil	-	39,500	-	39,500
Circuit Felony	-	26,700	-	26,700
Jury	-	8,400	-	8,400
Circuit Probate	-	9,000	-	9,000
Circuit Juvenile	-	9,800	-	9,800
Current Level of Service Budget	-	93,400	-	93,400

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	84,400	78,200	93,400	-	93,400	10.7%
<b>Net Operating Budget</b>	-	84,400	78,200	93,400	-	93,400	10.7%
<b>Total Budget</b>	-	84,400	78,200	93,400	-	93,400	10.7%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
							0.0%
<b>Total Funding</b>							0.0%

This budget reflects the Board of County Commissioners statutorily required funding of the Clerk's Circuit Court functions.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of County Courts (011)**

**Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
County Satellite Offices	2.61	181,800	50,000	131,800
County Misdemeanor	-	32,300	-	32,300
County Civil/Small Claims	-	18,600	-	18,600
County Traffic	-	15,100	-	15,100
Current Level of Service Budget	<u>2.61</u>	<u>247,800</u>	<u>50,000</u>	<u>197,800</u>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	130,400	130,500	159,400	-	159,400	22.2%
Operating Expense	-	82,900	81,100	88,400	-	88,400	6.6%
<b>Net Operating Budget</b>	-	<b>213,300</b>	<b>211,600</b>	<b>247,800</b>	-	<b>247,800</b>	<b>16.2%</b>
Trans to 001 General Fund	-	-	299,100	-	-	-	na
<b>Total Budget</b>	-	<b>213,300</b>	<b>510,700</b>	<b>247,800</b>	-	<b>247,800</b>	<b>16.2%</b>
<b>Total FTE</b>	<u>2.24</u>	<u>2.08</u>	<u>2.61</u>	<u>2.61</u>	-	<u>2.61</u>	<u>25.5%</u>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	25,000	51,100	50,000	-	50,000	100.0%
<b>Total Funding</b>	-	<b>25,000</b>	<b>51,100</b>	<b>50,000</b>	-	<b>50,000</b>	<b>100.0%</b>

This budget reflects the Board of County Commissioners statutorily required funding of the Clerk's Circuit Court functions. A comparison of the activity's funding sources for FY 2011 and FY 2012 are as follows:

Source	FY 2011	FY 2012
General Fund	\$188,300	\$197,800
Charges for Services	\$25,000	\$50,000

Forecast FY 2011 - One FTE was added at the Orange Blossom Satellite office during FY 2011. The BCC funds this position at a rate of 52.35%.

Current FY 2012 - Personal Services are increasing due to having the 0.53 funded FTE for the full year.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Recording (011)**

**Mission Statement**

To provide a systematic approach to controlling all phases of records life, to reduce paperwork proliferation, to provide efficient access to needed information, to dispose of obsolete records, to provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Recording</b>	<b>18.00</b>	<b>1,208,000</b>	<b>2,095,700</b>	<b>-887,700</b>
Current Level of Service Budget	<b>18.00</b>	<b>1,208,000</b>	<b>2,095,700</b>	<b>-887,700</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	1,069,300	1,065,100	1,072,000	-	1,072,000	0.3%
Operating Expense	-	152,700	142,100	136,000	-	136,000	(10.9%)
<b>Net Operating Budget</b>	<b>-</b>	<b>1,222,000</b>	<b>1,207,200</b>	<b>1,208,000</b>	<b>-</b>	<b>1,208,000</b>	<b>(1.1%)</b>
<b>Total Budget</b>	<b>-</b>	<b>1,222,000</b>	<b>1,207,200</b>	<b>1,208,000</b>	<b>-</b>	<b>1,208,000</b>	<b>(1.1%)</b>
<b>Total FTE</b>	<b>19.00</b>	<b>18.00</b>	<b>18.00</b>	<b>18.00</b>	<b>-</b>	<b>18.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	2,164,100	2,084,900	2,095,700	-	2,095,700	(3.2%)
<b>Total Funding</b>	<b>-</b>	<b>2,164,100</b>	<b>2,084,900</b>	<b>2,095,700</b>	<b>-</b>	<b>2,095,700</b>	<b>(3.2%)</b>

Current FY 2012 - Funding from Clerk's fees provides an offset to the General Funds that are required by the rest of the Clerk of the Courts agency.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Administration (011)**

**Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Clerk's Administration	1.92	351,800	107,000	244,800
Clerk's Accounting	1.60	147,100	-	147,100
Internal Audit	4.00	393,300	-	393,300
Records Management	1.28	161,300	-	161,300
Current Level of Service Budget	<b>8.80</b>	<b>1,053,500</b>	<b>107,000</b>	<b>946,500</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	426,000	674,100	804,700	-	804,700	88.9%
Operating Expense	-	207,500	201,100	217,500	-	217,500	4.8%
Capital Outlay	-	-	3,000	31,300	-	31,300	na
<b>Net Operating Budget</b>	-	<b>633,500</b>	<b>878,200</b>	<b>1,053,500</b>	-	<b>1,053,500</b>	<b>66.3%</b>
<b>Total Budget</b>	-	<b>633,500</b>	<b>878,200</b>	<b>1,053,500</b>	-	<b>1,053,500</b>	<b>66.3%</b>
<b>Total FTE</b>	<b>4.80</b>	<b>4.80</b>	<b>8.80</b>	<b>8.80</b>	-	<b>8.80</b>	<b>83.3%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	94,400	81,500	81,800	-	81,800	(13.3%)
Miscellaneous Revenues	-	200	-	200	-	200	0.0%
Interest/Misc	-	30,000	93,000	25,000	-	25,000	(16.7%)
<b>Total Funding</b>	-	<b>124,600</b>	<b>174,500</b>	<b>107,000</b>	-	<b>107,000</b>	<b>(14.1%)</b>

Forecast FY 2011 - The Clerk was authorized 4 new auditor positions and their associated operating expenses to resume the internal auditing of Board functions.

Current FY 2012 - Funding is required from the General Fund for services such as purchasing, human resources, internal auditing, and bookkeeping that is provided by the Clerk's Administrative Offices to the Board of County Commissioners. In FY 2011, the Clerk was authorized to add four new auditor positions and associated expenses.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**Management Information Systems MIS (011)**

**Mission Statement**

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, the Supervisor of Elections and the Judiciary.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Management Information Systems</b>	<b>11.55</b>	<b>1,810,600</b>	<b>1,000</b>	<b>1,809,600</b>
Current Level of Service Budget	<b>11.55</b>	<b>1,810,600</b>	<b>1,000</b>	<b>1,809,600</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	-	1,138,900	1,136,700	1,138,300	-	1,138,300	(0.1%)
Operating Expense	-	646,900	603,500	392,800	-	392,800	(39.3%)
Capital Outlay	-	34,100	34,100	279,500	-	279,500	719.6%
<b>Net Operating Budget</b>	-	<b>1,819,900</b>	<b>1,774,300</b>	<b>1,810,600</b>	-	<b>1,810,600</b>	<b>(0.5%)</b>
<b>Total Budget</b>	-	<b>1,819,900</b>	<b>1,774,300</b>	<b>1,810,600</b>	-	<b>1,810,600</b>	<b>(0.5%)</b>
<b>Total FTE</b>	<b>11.55</b>	<b>11.55</b>	<b>11.55</b>	<b>11.55</b>	-	<b>11.55</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	-	4,000	1,100	1,000	-	1,000	(75.0%)
<b>Total Funding</b>	-	<b>4,000</b>	<b>1,100</b>	<b>1,000</b>	-	<b>1,000</b>	<b>(75.0%)</b>

Current FY 2012 - Funding is required from the General Fund to provide management information services to the Board of County Commissioners. Funding is based on 100% funding of SAP, 75% for interface services, and 58% for security, hardware/software, and MIS administration.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts**

**COC - Expenses Paid By The BCC (001)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>BCC Paid Expenses</b>	-	<b>467,100</b>	-	<b>467,100</b>
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	<b>467,100</b>	-	<b>467,100</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	419,528	482,400	449,300	467,100	-	467,100	(3.2%)
<b>Net Operating Budget</b>	<b>419,528</b>	<b>482,400</b>	<b>449,300</b>	<b>467,100</b>	-	<b>467,100</b>	<b>(3.2%)</b>
<b>Total Budget</b>	<b>419,528</b>	<b>482,400</b>	<b>449,300</b>	<b>467,100</b>	-	<b>467,100</b>	<b>(3.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	645	-	-	-	-	-	na
Net Cost General Fund	418,883	482,400	449,300	467,100	-	467,100	(3.2%)
<b>Total Funding</b>	<b>419,528</b>	<b>482,400</b>	<b>449,300</b>	<b>467,100</b>	-	<b>467,100</b>	<b>(3.2%)</b>

Forecast FY 2011 - Operating Expenses decreased by \$33,100. The three decreases were \$10,800 for electricity, \$9,900 for water & sewer, and \$12,400 for property insurance.

Current FY 2012 - Operating Expenses decreased by \$15,300. The decreases were \$4,800 for electricity, \$8,700 for water & sewer, and \$5,700 for property insurance while general insurance offset it somewhat with an increase of \$3,900. The Board is statutorily required to provide facilities for the Clerk of Courts.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Clerk Of Courts  
Clerk Of Courts (011)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
Transfer from the Board of County Commissioners	-	-	5,122,700	-5,122,700
Current Level of Service Budget	-	-	5,122,700	-5,122,700

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
							0.0%
							0.0%
<b>Total Budget</b>							0.0%

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans frm Board	-	5,009,900	5,273,200	5,238,000	-	5,238,000	4.6%
Less 5% Required By Law	-	(120,600)	-	(115,300)	-	(115,300)	(4.4%)
<b>Total Funding</b>	-	4,889,300	5,273,200	5,122,700	-	5,122,700	4.8%

Current FY 2012 - The transfer from the Board of County Commissioners is increasing due to the reinstatement of the auditing function and the funding for the position at the Orange Blossom Satellite office.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	862,105	115,225,500	113,649,700	108,412,100	-	108,412,100	(5.9%)
Operating Expense	3,756,066	26,901,400	26,874,600	28,285,800	-	28,285,800	5.1%
Capital Outlay	1,240	15,000	484,200	1,091,500	-	1,091,500	7,176.7%
Remittances	518,749	1,934,300	3,663,200	1,964,400	-	1,964,400	1.6%
<b>Net Operating Budget</b>	<b>5,138,160</b>	<b>144,076,200</b>	<b>144,671,700</b>	<b>139,753,800</b>	-	<b>139,753,800</b>	<b>(3.0%)</b>
Trans to 001 General Fund	-	-	316,500	-	-	-	na
Trans to 115 Sheriff Grant Fd	25,921	178,000	17,000	268,000	-	268,000	50.6%
Reserves For Contingencies	-	2,500,100	-	3,701,200	-	3,701,200	48.0%
<b>Total Budget</b>	<b>5,164,081</b>	<b>146,754,300</b>	<b>145,005,200</b>	<b>143,723,000</b>	-	<b>143,723,000</b>	<b>(2.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Bailiffs (040)	-	3,262,700	3,320,700	3,050,700	-	3,050,700	(6.5%)
Confiscated Property Trust Fund (602)	69,000	31,000	37,000	31,000	-	31,000	0.0%
Crime Prevention (603)	49,902	370,000	200,000	400,000	-	400,000	8.1%
Detention & Correction (040)	-	35,533,200	35,340,600	33,749,800	-	33,749,800	(5.0%)
E-911 Emergency Phone System (199)	7,305	940,100	265,600	931,400	-	931,400	(0.9%)
E-911 Wireless Emergency Phone Sys (189)	-	82,000	1,315,400	-	-	-	(100.0%)
Emergency 911 Phone System (611)	1,717,065	1,568,900	1,516,400	1,768,900	-	1,768,900	12.7%
Law Enforcement (040)	-	97,259,000	97,077,100	95,172,800	-	95,172,800	(2.1%)
Law Enforcement-Expenses Pd By BCC (001)	2,802,668	3,998,100	3,522,700	3,497,200	-	3,497,200	(12.5%)
Second Dollar Training (608)	49,776	150,000	31,000	150,000	-	150,000	0.0%
Sheriff's Grants Fund (115)	442,444	881,200	2,045,200	1,002,000	-	1,002,000	13.7%
<b>Total Net Budget</b>	<b>5,138,160</b>	<b>144,076,200</b>	<b>144,671,700</b>	<b>139,753,800</b>	-	<b>139,753,800</b>	<b>(3.0%)</b>
<b>Total Transfers and Reserves</b>	<b>25,921</b>	<b>2,678,100</b>	<b>333,500</b>	<b>3,969,200</b>	-	<b>3,969,200</b>	<b>48.2%</b>
<b>Total Budget</b>	<b>5,164,081</b>	<b>146,754,300</b>	<b>145,005,200</b>	<b>143,723,000</b>	-	<b>143,723,000</b>	<b>(2.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Franchise Fees	1,746,375	1,920,000	1,970,000	1,970,000	-	1,970,000	2.6%
Intergovernmental Revenues	429,847	710,200	2,038,600	746,000	-	746,000	5.0%
Charges For Services	716,018	624,500	643,600	520,500	-	520,500	(16.7%)
Fines & Forfeitures	369,107	215,000	282,700	265,000	-	265,000	23.3%
Miscellaneous Revenues	4,686	-	-	-	-	-	na
Interest/Misc	213,214	270,000	208,900	207,000	-	207,000	(23.3%)
Trans frm Board	-	136,054,900	136,054,900	131,973,300	-	131,973,300	(3.0%)
Net Cost General Fund	1,758,102	3,016,600	2,617,200	2,589,700	-	2,589,700	(14.2%)
Trans fm 602 Confiscd Prop	25,921	178,000	17,000	268,000	-	268,000	50.6%
Carry Forward	6,477,600	3,864,300	6,435,100	5,262,800	-	5,262,800	36.2%
Less 5% Required By Law	-	(99,200)	-	(79,300)	-	(79,300)	(20.1%)
<b>Total Funding</b>	<b>11,740,869</b>	<b>146,754,300</b>	<b>150,268,000</b>	<b>143,723,000</b>	-	<b>143,723,000</b>	<b>(2.1%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Law Enforcement (040)	976.00	979.50	979.50	982.50	-	982.50	0.3%
Detention & Correction (040)	346.25	344.00	345.00	342.00	-	342.00	(0.6%)
Bailiffs (040)	42.00	38.50	38.50	41.50	-	41.50	7.8%
Sheriff's Grants Fund (115)	10.00	19.00	19.00	16.00	-	16.00	(15.8%)
Emergency 911 Phone System (611)	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>1,379.25</b>	<b>1,386.00</b>	<b>1,387.00</b>	<b>1,387.00</b>	<b>-</b>	<b>1,387.00</b>	<b>0.1%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Law Enforcement (040)**

**Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Law Enforcement</b>	<b>982.50</b>	<b>95,172,800</b>	<b>757,500</b>	<b>94,415,300</b>
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<b>982.50</b>	<b>95,172,800</b>	<b>757,500</b>	<b>94,415,300</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	84,078,400	82,724,800	79,512,800	-	79,512,800	(5.4%)
Operating Expense	-	13,180,600	14,085,800	14,733,500	-	14,733,500	11.8%
Capital Outlay	-	-	266,500	926,500	-	926,500	na
<b>Net Operating Budget</b>	<b>-</b>	<b>97,259,000</b>	<b>97,077,100</b>	<b>95,172,800</b>	<b>-</b>	<b>95,172,800</b>	<b>(2.1%)</b>
<b>Total Budget</b>	<b>-</b>	<b>97,259,000</b>	<b>97,077,100</b>	<b>95,172,800</b>	<b>-</b>	<b>95,172,800</b>	<b>(2.1%)</b>
<b>Total FTE</b>	<b>976.00</b>	<b>979.50</b>	<b>979.50</b>	<b>982.50</b>	<b>-</b>	<b>982.50</b>	<b>0.3%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	13,324	7,000	20,000	12,000	-	12,000	71.4%
Charges For Services	417,656	474,500	385,500	370,500	-	370,500	(21.9%)
Fines & Forfeitures	250,012	150,000	200,000	200,000	-	200,000	33.3%
Interest/Misc	166,933	200,000	150,000	175,000	-	175,000	(12.5%)
Net Cost General Fund	(847,925)	(831,500)	(755,500)	(757,500)	-	(757,500)	(8.9%)
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2011 – Forecast Personal Services is \$1,353,600 below the adopted budget due to decreased costs of \$385,900 for worker's compensation and the rest being due to vacancies. Operating expenses increased largely due to increases of \$637,000 in the cost of fuel and \$294,700 for data processing equipment repairs & maintenance. Capital outlay has charges of \$84,100 for vehicles, \$50,000 for marine equipment, \$6,200 for data processing equipment, \$46,700 for software, and \$79,500 for other machinery and equipment.

Revenue FY 2011 - The most notable decrease in revenue is \$89,000 in charges for services.

Current FY 2012 - The Law Enforcement budget for FY 2012 is \$2,086,200 below the FY 2011 budget. The personal services budget, including budgeted attrition and reduced retirement rates, is down \$4,565,600. The operating budget is increasing by \$1,552,900 primarily due to the rising cost of fuel, and the capital budget is increasing by \$926,500 to pay for vehicles and other machinery and equipment that has been deferred due to cost containment.

Revenue FY 2012 - Budgeted revenue includes interest - \$175,000, investigation cost reimbursement - \$200,000; civil filing fees - \$370,500, and child support enforcement grant - \$12,000.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Law Enforcement-Expenses Pd By BCC (001)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Expenses Paid by the BCC</b>	-	3,497,200	-	3,497,200
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	3,497,200	-	3,497,200

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	2,801,428	3,998,100	3,522,700	3,497,200	-	3,497,200	(12.5%)
Capital Outlay	1,240	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,802,668</b>	<b>3,998,100</b>	<b>3,522,700</b>	<b>3,497,200</b>	<b>-</b>	<b>3,497,200</b>	<b>(12.5%)</b>
<b>Total Budget</b>	<b>2,802,668</b>	<b>3,998,100</b>	<b>3,522,700</b>	<b>3,497,200</b>	<b>-</b>	<b>3,497,200</b>	<b>(12.5%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	4,686	-	-	-	-	-	na
Net Cost General Fund	2,797,983	3,998,100	3,522,700	3,497,200	-	3,497,200	(12.5%)
<b>Total Funding</b>	<b>2,802,668</b>	<b>3,998,100</b>	<b>3,522,700</b>	<b>3,497,200</b>	<b>-</b>	<b>3,497,200</b>	<b>(12.5%)</b>

Forecast FY 2011 - Operating Expenses decreased by \$475,400. The most notable decreases were \$355,200 for electricity, \$84,300 for gas service, and \$33,100 for property insurance.

Current FY 2012 - Operating Expenses decreased by \$500,900. There were decreases of \$84,300 for gas service, \$92,200 for property insurance, \$25,700 for general insurance, and \$297,800 for electricity.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Detention & Correction (040)**

**Mission Statement**

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Detention &amp; Corrections</b>	<b>342.00</b>	<b>33,749,800</b>	<b>150,000</b>	<b>33,599,800</b>
Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.				
Current Level of Service Budget	<b>342.00</b>	<b>33,749,800</b>	<b>150,000</b>	<b>33,599,800</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	27,292,600	27,053,500	25,272,700	-	25,272,700	(7.4%)
Operating Expense	-	8,240,600	8,069,400	8,477,100	-	8,477,100	2.9%
Capital Outlay	-	-	217,700	-	-	-	na
<b>Net Operating Budget</b>	<b>-</b>	<b>35,533,200</b>	<b>35,340,600</b>	<b>33,749,800</b>	<b>-</b>	<b>33,749,800</b>	<b>(5.0%)</b>
<b>Total Budget</b>	<b>-</b>	<b>35,533,200</b>	<b>35,340,600</b>	<b>33,749,800</b>	<b>-</b>	<b>33,749,800</b>	<b>(5.0%)</b>
<b>Total FTE</b>	<b>346.25</b>	<b>344.00</b>	<b>345.00</b>	<b>342.00</b>	<b>-</b>	<b>342.00</b>	<b>(0.6%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	191,956	150,000	150,000	150,000	-	150,000	0.0%
Net Cost General Fund	(191,956)	(150,000)	(150,000)	(150,000)	-	(150,000)	0.0%
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2011 - The forecast for personal services is below budget by \$239,100. The most notable decreases in forecast operating expenses (below the FY 2011 adopted budget) are decreases of \$100,000 for prison food and \$63,800 for liability insurance.

Current FY 2012 – The budget for FY 2012 decreased by \$1,783,400. The decrease is driven by a decrease of \$2,019,900 in personal services (including attrition). There was an increase of \$236,500 in operating expenses, with the most notable being \$150,000 for medical contracts and \$50,000 for fuel.

Revenue FY 2012 - Budgeted revenues are from jail related fees - \$150,000.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Bailiffs (040)**

**Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Bailiffs</b>	<b>41.50</b>	<b>3,050,700</b>	-	<b>3,050,700</b>
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<b>41.50</b>	<b>3,050,700</b>	-	<b>3,050,700</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	3,135,000	3,209,400	2,870,700	-	2,870,700	(8.4%)
Operating Expense	-	127,700	111,300	180,000	-	180,000	41.0%
<b>Net Operating Budget</b>	-	<b>3,262,700</b>	<b>3,320,700</b>	<b>3,050,700</b>	-	<b>3,050,700</b>	<b>(6.5%)</b>
<b>Total Budget</b>	-	<b>3,262,700</b>	<b>3,320,700</b>	<b>3,050,700</b>	-	<b>3,050,700</b>	<b>(6.5%)</b>
<b>Total FTE</b>	<b>42.00</b>	<b>38.50</b>	<b>38.50</b>	<b>41.50</b>	-	<b>41.50</b>	<b>7.8%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
<b>Total Funding</b>							<b>0.0%</b>
							<b>0.0%</b>

Forecast FY 2011 - The budget forecast is \$58,000 over the adopted budget. Personal services is primarily responsible with an increase of \$74,400 in salaries due to lower than budgeted attrition.

Current FY 2012 – Budgeted Personal Services expenses including attrition decreased by \$264,300.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Sheriff's Grants Fund (115)**

**Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Grants</b>	<b>16.00</b>	<b>1,002,000</b>	<b>1,002,000</b>	<b>-</b>
Funding for various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<b>16.00</b>	<b>1,002,000</b>	<b>1,002,000</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	442,444	881,200	2,045,200	1,002,000	-	1,002,000	13.7%
<b>Net Operating Budget</b>	<b>442,444</b>	<b>881,200</b>	<b>2,045,200</b>	<b>1,002,000</b>	<b>-</b>	<b>1,002,000</b>	<b>13.7%</b>
<b>Total Budget</b>	<b>442,444</b>	<b>881,200</b>	<b>2,045,200</b>	<b>1,002,000</b>	<b>-</b>	<b>1,002,000</b>	<b>13.7%</b>
<b>Total FTE</b>	<b>10.00</b>	<b>19.00</b>	<b>19.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>(15.8%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	416,523	703,200	2,018,600	734,000	-	734,000	4.4%
Interest/Misc	(2,193)	-	-	-	-	-	na
Trans fm 602 Confiscd Prop	25,921	178,000	17,000	268,000	-	268,000	50.6%
Carry Forward	16,500	-	9,600	-	-	-	na
<b>Total Funding</b>	<b>456,751</b>	<b>881,200</b>	<b>2,045,200</b>	<b>1,002,000</b>	<b>-</b>	<b>1,002,000</b>	<b>13.7%</b>

Current FY 2012 - Budgeted funds are for the following Grants:

Grant Funding Match (Fd 602) Total

\$170,000	\$ 58,000	\$228,000	Human Trafficking
\$149,500	\$ 65,000	\$214,500	STOP Violence Against Women Grant
\$131,700	\$ 35,000	\$166,700	VOCA (Victim of Crime Act) Grant
\$145,500	\$ 50,000	\$195,500	Child Abuse/Sexual Predator
\$ 38,300	\$ 10,000	\$ 48,300	FIRST Reentry
\$ 99,000	\$ 50,000	\$149,000	JARCAP
<b>\$734,000</b>	<b>\$268,000</b>	<b>\$1,002,000</b>	<b>Totals</b>

In FY 2012, there will be 16 grant funded positions.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Wireless Emergency Phone System (189)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	-	82,000	1,315,400	-	-	-	(100.0%)
Net Operating Budget	-	82,000	1,315,400	-	-	-	(100.0%)
Total Budget	-	82,000	1,315,400	-	-	-	(100.0%)

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	9,804	29,000	9,900	-	-	-	(100.0%)
Carry Forward	1,295,700	53,000	1,305,500	-	-	-	(100.0%)
Total Funding	1,305,504	82,000	1,315,400	-	-	-	(100.0%)



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**E-911 Emergency Phone System (199)**

**Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>E-911</b>	-	931,400	8,000	923,400
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
<b>Reserves</b>	-	-	923,400	-923,400
<b>Current Level of Service Budget</b>				
	-	931,400	931,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	7,305	940,100	265,600	931,400	-	931,400	(0.9%)
<b>Net Operating Budget</b>	<b>7,305</b>	<b>940,100</b>	<b>265,600</b>	<b>931,400</b>	<b>-</b>	<b>931,400</b>	<b>(0.9%)</b>
<b>Total Budget</b>	<b>7,305</b>	<b>940,100</b>	<b>265,600</b>	<b>931,400</b>	<b>-</b>	<b>931,400</b>	<b>(0.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	8,853	14,000	9,300	8,000	-	8,000	(42.9%)
Carry Forward	1,178,200	926,100	1,179,700	923,400	-	923,400	(0.3%)
<b>Total Funding</b>	<b>1,187,053</b>	<b>940,100</b>	<b>1,189,000</b>	<b>931,400</b>	<b>-</b>	<b>931,400</b>	<b>(0.9%)</b>

Current FY 2012 - The budget is for remittances to other government entities for the Communications Center in the Emergency Service Complex.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Confiscated Property Trust Fund (602)**

**Mission Statement**

To defray the costs of school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or for other law enforcement purposes, which include defraying the cost of complex investigations, providing additional equipment or expertise and providing matching funds to obtain federal funds.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Confiscated Property</b>	-	31,000	-	31,000
Florida Statutes 932,705 (4)(a) allows for confiscated property funds to be used for school resource officers, crime prevention, safe neighborhoods, drug abuse education and prevention programs, or for other law enforcement purposes.				
<b>Reserves / Transfers</b>	-	668,900	699,900	-31,000
<b>Current Level of Service Budget</b>				
	-	699,900	699,900	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	69,000	31,000	37,000	31,000	-	31,000	0.0%
<b>Net Operating Budget</b>	<b>69,000</b>	<b>31,000</b>	<b>37,000</b>	<b>31,000</b>	-	<b>31,000</b>	<b>0.0%</b>
Trans to 115 Sheriff Grant Fd	25,921	178,000	17,000	268,000	-	268,000	50.6%
Reserves For Contingencies	-	14,800	-	400,900	-	400,900	2,608.8%
<b>Total Budget</b>	<b>94,921</b>	<b>223,800</b>	<b>54,000</b>	<b>699,900</b>	-	<b>699,900</b>	<b>212.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	45,173	-	11,600	-	-	-	na
Interest/Misc	5,711	-	8,700	-	-	-	na
Carry Forward	777,600	223,800	733,600	699,900	-	699,900	212.7%
<b>Total Funding</b>	<b>828,484</b>	<b>223,800</b>	<b>753,900</b>	<b>699,900</b>	-	<b>699,900</b>	<b>212.7%</b>

Current FY 2012 - The budgeted transfer to Sheriff's Grant Fund (115) is to provide matching funds to the following grants:

Grant Funding Match (Fd 602) Total

\$170,000	\$ 58,000	\$228,000	Human Trafficking
\$149,500	\$ 65,000	\$214,500	STOP Violence Against Women Grant
\$131,700	\$ 35,000	\$166,700	VOCA (Victim of Crime Act) Grant
\$145,500	\$ 50,000	\$195,500	Child Abuse/Sexual Predator
\$ 38,300	\$ 10,000	\$ 48,300	FIRST Reentry
\$ 99,000	\$ 50,000	\$149,000	JARCAP
<b>\$734,000</b>	<b>\$268,000</b>	<b>\$1,002,000</b>	<b>Totals</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Second Dollar Training (608)**

**Mission Statement**

To provide maximum training to all members of the Collier County Sheriff's Office.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Second Dollar Training</b>	-	150,000	77,000	73,000
Pursuant to Florida Statute 943-25, Criminal Justice Trust Funds, funds are set aside for the purpose of providing criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards. To provide the best, cost effective level of training possible.				
<b>Reserves</b>	-	671,500	744,500	-73,000
<b>Current Level of Service Budget</b>				
	-	821,500	821,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	49,776	150,000	31,000	150,000	-	150,000	0.0%
<b>Net Operating Budget</b>	<b>49,776</b>	<b>150,000</b>	<b>31,000</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>
Reserves For Contingencies	-	621,500	-	671,500	-	671,500	8.0%
<b>Total Budget</b>	<b>49,776</b>	<b>771,500</b>	<b>31,000</b>	<b>821,500</b>	-	<b>821,500</b>	<b>6.5%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	73,923	65,000	71,100	65,000	-	65,000	0.0%
Interest/Misc	5,027	12,000	10,200	12,000	-	12,000	0.0%
Carry Forward	665,000	697,700	694,200	744,500	-	744,500	6.7%
Less 5% Required By Law	-	(3,200)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>743,949</b>	<b>771,500</b>	<b>775,500</b>	<b>821,500</b>	-	<b>821,500</b>	<b>6.5%</b>

Current FY 2012 - Budgeted operating expenses are for specialized training programs. Budgeted revenue assumes \$5,417 in monthly collections.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Crime Prevention (603)**

**Mission Statement**

To defray the costs for crime prevention programs in the county, including safe neighborhood programs.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Crime Prevention Fund</b>	-	400,000	-	400,000
Use Crime Prevention funds to support equipment costs for crime prevention programs, including safe neighborhood programs in Collier County.				
<b>Reserves</b>	-	638,200	1,038,200	-400,000
Current Level of Service Budget	-	1,038,200	1,038,200	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	43,814	70,000	50,000	100,000	-	100,000	42.9%
Operating Expense	6,089	300,000	150,000	300,000	-	300,000	0.0%
<b>Net Operating Budget</b>	<b>49,902</b>	<b>370,000</b>	<b>200,000</b>	<b>400,000</b>	-	<b>400,000</b>	<b>8.1%</b>
Reserves For Contingencies	-	450,300	-	638,200	-	638,200	41.7%
<b>Total Budget</b>	<b>49,902</b>	<b>820,300</b>	<b>200,000</b>	<b>1,038,200</b>	-	<b>1,038,200</b>	<b>26.6%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	106,406	-	108,100	-	-	-	na
Interest/Misc	8,003	-	8,400	-	-	-	na
Carry Forward	1,057,200	820,300	1,121,700	1,038,200	-	1,038,200	26.6%
<b>Total Funding</b>	<b>1,171,609</b>	<b>820,300</b>	<b>1,238,200</b>	<b>1,038,200</b>	-	<b>1,038,200</b>	<b>26.6%</b>

Revenue FY 2012 - Pursuant to Florida Statute 775.083, a fine can be imposed by the courts to defray the costs of crime prevention programs. In the event that the courts choose to impose fines, a budget amendment will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff**

**Emergency 911 Phone System (611)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>E-911 Phone System</b>	<b>5.00</b>	<b>1,768,900</b>	<b>1,982,000</b>	<b>-213,100</b>
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
<b>Reserves</b>	<b>-</b>	<b>1,990,600</b>	<b>1,777,500</b>	<b>213,100</b>
<b>Current Level of Service Budget</b>				
	<b>5.00</b>	<b>3,759,500</b>	<b>3,759,500</b>	<b>-</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	818,292	649,500	612,000	655,900	-	655,900	1.0%
Operating Expense	898,774	904,400	904,400	948,000	-	948,000	4.8%
Capital Outlay	-	15,000	-	165,000	-	165,000	1,000.0%
<b>Net Operating Budget</b>	<b>1,717,065</b>	<b>1,568,900</b>	<b>1,516,400</b>	<b>1,768,900</b>	<b>-</b>	<b>1,768,900</b>	<b>12.7%</b>
Reserves For Contingencies	-	1,413,500	-	1,990,600	-	1,990,600	40.8%
<b>Total Budget</b>	<b>1,717,065</b>	<b>2,982,400</b>	<b>1,516,400</b>	<b>3,759,500</b>	<b>-</b>	<b>3,759,500</b>	<b>26.1%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Franchise Fees	1,746,375	1,920,000	1,970,000	1,970,000	-	1,970,000	2.6%
Interest/Misc	11,076	15,000	12,400	12,000	-	12,000	(20.0%)
Carry Forward	1,487,400	1,143,400	1,390,800	1,856,800	-	1,856,800	62.4%
Less 5% Required By Law	-	(96,000)	-	(79,300)	-	(79,300)	(17.4%)
<b>Total Funding</b>	<b>3,244,850</b>	<b>2,982,400</b>	<b>3,373,200</b>	<b>3,759,500</b>	<b>-</b>	<b>3,759,500</b>	<b>26.1%</b>

Current FY 2012 - Due to statutory changes, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund. Capital outlay is for communications equipment.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Sheriff  
Sheriff (040)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Transfers</b>	-	-	131,973,300	-131,973,300
<b>Current Level of Service Budget</b>	-	-	131,973,300	-131,973,300

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans to 001 General Fund	-	-	316,500	-	-	-	na
<b>Total Budget</b>	-	-	316,500	-	-	-	na

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans frm Board	-	136,054,900	136,054,900	131,973,300	-	131,973,300	(3.0%)
<b>Total Funding</b>	-	136,054,900	136,054,900	131,973,300	-	131,973,300	(3.0%)

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	-	9,592,600	9,175,100	9,241,500	-	9,241,500	(3.7%)
Operating Expense	182,904	2,298,700	1,798,900	2,275,700	-	2,275,700	(1.0%)
Capital Outlay	-	38,400	36,500	39,800	-	39,800	3.6%
<b>Net Operating Budget</b>	<b>182,904</b>	<b>11,929,700</b>	<b>11,010,500</b>	<b>11,557,000</b>	<b>-</b>	<b>11,557,000</b>	<b>(3.1%)</b>
Grants and Aid	-	7,559,200	7,594,100	6,062,800	-	6,062,800	(19.8%)
<b>Total Budget</b>	<b>182,904</b>	<b>19,488,900</b>	<b>18,604,600</b>	<b>17,619,800</b>	<b>-</b>	<b>17,619,800</b>	<b>(9.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tax Collector Fund (070)	-	11,737,400	10,828,900	11,373,200	-	11,373,200	(3.1%)
Tax Collector-Charges Paid By BCC (001)	182,904	192,300	181,600	183,800	-	183,800	(4.4%)
<b>Total Net Budget</b>	<b>182,904</b>	<b>11,929,700</b>	<b>11,010,500</b>	<b>11,557,000</b>	<b>-</b>	<b>11,557,000</b>	<b>(3.1%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>7,559,200</b>	<b>7,594,100</b>	<b>6,062,800</b>	<b>-</b>	<b>6,062,800</b>	<b>(19.8%)</b>
<b>Total Budget</b>	<b>182,904</b>	<b>19,488,900</b>	<b>18,604,600</b>	<b>17,619,800</b>	<b>-</b>	<b>17,619,800</b>	<b>(9.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	-	18,872,100	18,120,200	17,161,000	-	17,161,000	(9.1%)
Miscellaneous Revenues	547	-	-	-	-	-	na
Interest/Misc	-	424,500	302,800	275,000	-	275,000	(35.2%)
Net Cost General Fund	182,357	192,300	181,600	183,800	-	183,800	(4.4%)
<b>Total Funding</b>	<b>182,904</b>	<b>19,488,900</b>	<b>18,604,600</b>	<b>17,619,800</b>	<b>-</b>	<b>17,619,800</b>	<b>(9.6%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tax Collector Fund (070)	158.00	158.00	158.00	158.00	-	158.00	0.0%
<b>Total FTE</b>	<b>158.00</b>	<b>158.00</b>	<b>158.00</b>	<b>158.00</b>	<b>-</b>	<b>158.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector  
Tax Collector Fund (070)**

**Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Tax Collector</b>	<b>158.00</b>	<b>11,373,200</b>	<b>17,436,000</b>	<b>-6,062,800</b>
The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and occupational licenses.				
Current Level of Service Budget	<b>158.00</b>	<b>11,373,200</b>	<b>17,436,000</b>	<b>-6,062,800</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	9,592,600	9,175,100	9,241,500	-	9,241,500	(3.7%)
Operating Expense	-	2,106,400	1,617,300	2,091,900	-	2,091,900	(0.7%)
Capital Outlay	-	38,400	36,500	39,800	-	39,800	3.6%
<b>Net Operating Budget</b>	<b>-</b>	<b>11,737,400</b>	<b>10,828,900</b>	<b>11,373,200</b>	<b>-</b>	<b>11,373,200</b>	<b>(3.1%)</b>
<b>Total Budget</b>	<b>-</b>	<b>11,737,400</b>	<b>10,828,900</b>	<b>11,373,200</b>	<b>-</b>	<b>11,373,200</b>	<b>(3.1%)</b>
<b>Total FTE</b>	<b>158.00</b>	<b>158.00</b>	<b>158.00</b>	<b>158.00</b>	<b>-</b>	<b>158.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	18,872,100	18,120,200	17,161,000	-	17,161,000	(9.1%)
Interest/Misc	-	424,500	302,800	275,000	-	275,000	(35.2%)
<b>Total Funding</b>	<b>-</b>	<b>19,296,600</b>	<b>18,423,000</b>	<b>17,436,000</b>	<b>-</b>	<b>17,436,000</b>	<b>(9.6%)</b>

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Charges Paid By BCC (001)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Charges Paid by BCC</b>	-	183,800	-	183,800
The BCC is statutorily required to provide facilities, utilities, insurance and maintenance for the constitutional officers.				
Current Level of Service Budget	-	183,800	-	183,800

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	182,904	192,300	181,600	183,800	-	183,800	(4.4%)
<b>Net Operating Budget</b>	<b>182,904</b>	<b>192,300</b>	<b>181,600</b>	<b>183,800</b>	-	<b>183,800</b>	<b>(4.4%)</b>
<b>Total Budget</b>	<b>182,904</b>	<b>192,300</b>	<b>181,600</b>	<b>183,800</b>	-	<b>183,800</b>	<b>(4.4%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	547	-	-	-	-	-	na
Net Cost General Fund	182,357	192,300	181,600	183,800	-	183,800	(4.4%)
<b>Total Funding</b>	<b>182,904</b>	<b>192,300</b>	<b>181,600</b>	<b>183,800</b>	-	<b>183,800</b>	<b>(4.4%)</b>

Forecast FY 2011 - Operating expenses decreased by \$10,700. There was a decrease of \$7,600 for electricity, \$5,000 for water & sewer, and \$2,000 for property insurance while there was an increase of \$3,900 for telephones.

Current FY 2012 - Operating expenses decreased by \$8,500. The variances were decreases of \$5,800 for electricity, \$4,300 for water & sewer, \$1,700 for general insurance, \$3,300 for property insurance. Increases that offset these decreases were \$3,900 for telephones and \$2,700 for auto insurance.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials-Constitutional Officer**

**Tax Collector**

**Tax Collector-Excess Fee Distri (070)**

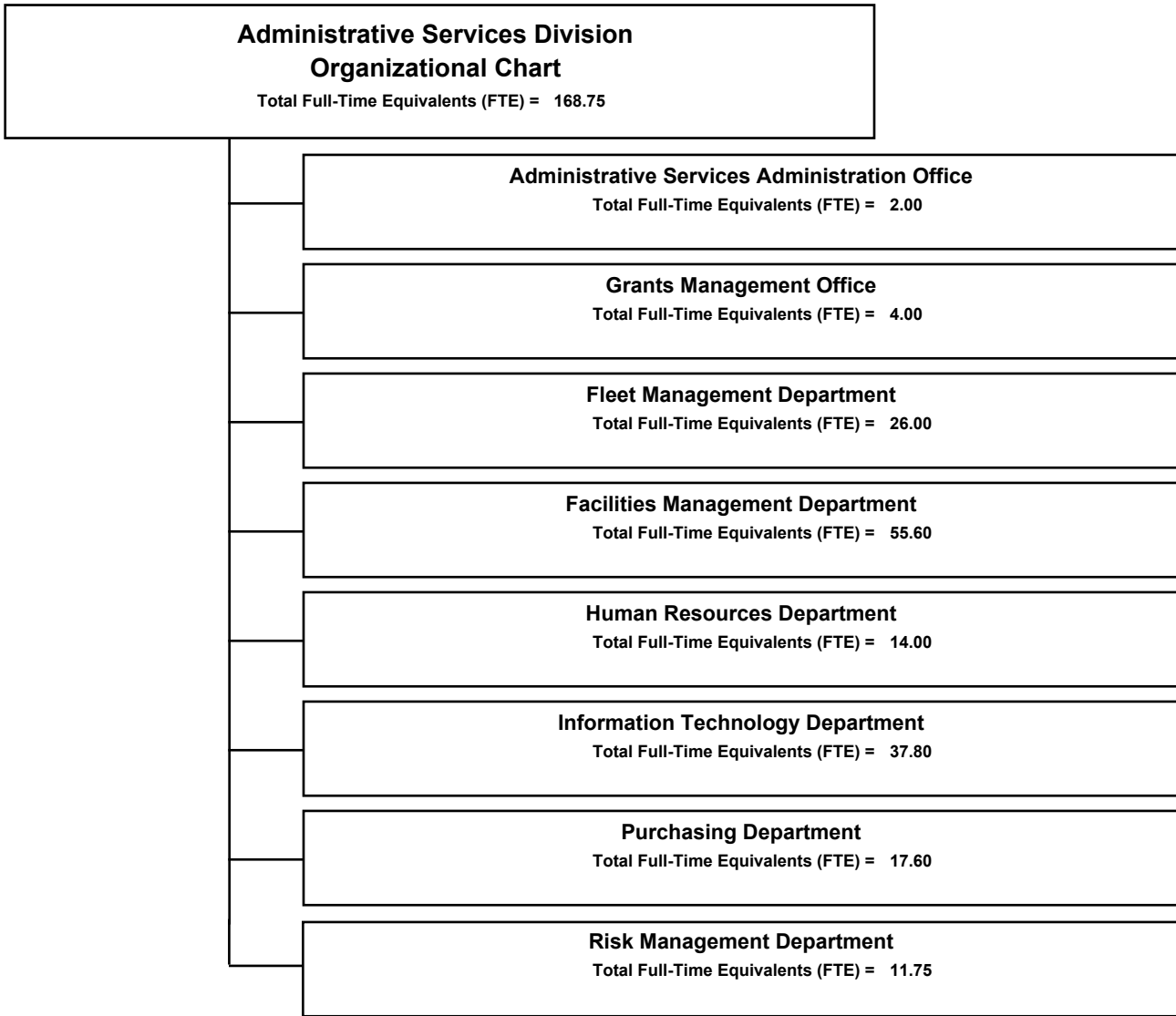
Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Excess Fee Distribution</b>	-	6,062,800	-	6,062,800
Projected excess fee distribution.				
Current Level of Service Budget	-	6,062,800	-	6,062,800

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Grants and Aid	-	7,559,200	7,594,100	6,062,800	-	6,062,800	(19.8%)
<b>Total Budget</b>	-	7,559,200	7,594,100	6,062,800	-	6,062,800	(19.8%)

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
							0.0%
<b>Total Funding</b>							0.0%

Grants and Aid represents excess fees that were collected and will be distributed to the appropriate taxing authorities.

### Administrative Services Division



## Administrative Services Division

Len Golden Price, Administrator

The Administrative Services Division (ASD) consists of the Information Technology Department, Purchasing Department, Facilities Management Department, Fleet Management Department, Human Resources Department, Risk Management Department, Grants Management and Records Management. The Division provides administrative, technical, logistical, and resource management services that support the delivery of services to the public and the pursuit of the County's stated mission and strategic goals. ASD is driven by its guiding principles to provide quality customer service, to strive for continual improvement and operational efficiency, and to focus on the future.

The Administrative Services Division provides and manages the agency's data and communications systems, builds and maintains public facilities, provides safety and security on County premises, manages vehicles and equipment, procures goods and services, provides contract administration and value engineering services, provides human resource services, coordinates and delivers employee training and development, manages insurance and employee benefits programs, seeks and manages grant funding, and develops records management protocols.

As the provider of internal support services, the Division has taken a leading role in implementing cost reduction plans, initiating process improvement efforts, and developing programs designed to meet current economic challenges. Strategic use of outsourcing coupled with a successful Voluntary Separation Incentive Program helped shield Collier County from the widespread reduction in workforce experienced through the State of Florida. Strong energy conservation, consolidating and re-negotiating contracts yielded significant agency-wide cost reductions. Early adoption of a Lean-Kaizan approach to process improvement resulted in streamlining processes. Through agility and adaptability, ASD contributes to the County's ability to exceed expectations every day.

The Administrative Services Division's total operating budget for FY 2012 is \$140,208,200 inclusive of 168.75 funded permanent Full-Time Equivalent (FTE) positions. The Administrative Services Division's net impact to the General Fund (001) has met budget guidance of a 3% reduction. Meeting this goal has required reductions to preventative maintenance and capital replacement programs.

Two vacant positions from other areas of the agency were moved to the Grants Management Office to create a new area of focus on grants accounting and compliance. Total FTEs increased by 1.25 over the previous year. The following chart captures the movement of FTEs producing the 1.25 increase.

167.50	FY 2011 FTE Count
+ 1.00	Transfer from Office of Management & Budget
+ 1.00	Transfer from Growth Management Division – Construction & Maintenance
- 1.00	Eliminate one vacancy within the Human Resources Department
+ 0.25	Increase one part-time position to a full FTE within the Purchasing Department
168.75	FY 2012 FTE Count

For more information on programs within the Administrative Services Division, please contact the following:

252-3646 Division Administration  
252-4768 Grants Management Office  
252-8991 Property Acquisition  
252-8380 Facilities Management  
252-5655 Fleet Management  
252-8460 Human Resources  
252-8794 Information Technology & 800 MHz Radio  
252-8407 Purchasing  
252-8461 Risk Management  
252-6832 Records Management

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	14,069,434	14,218,300	14,022,200	14,291,000	-	14,291,000	0.5%
Operating Expense	55,967,404	60,197,700	58,665,500	60,580,800	-	60,580,800	0.6%
Indirect Cost Reimburs	84,500	81,600	81,600	70,400	-	70,400	(13.7%)
Property & Casualty Claims	958,137	1,200,000	900,000	1,100,000	-	1,100,000	(8.3%)
Short Term Disability Ins	467,560	410,000	373,800	413,800	-	413,800	0.9%
Long Term Disability Ins	622,048	350,000	338,400	340,000	-	340,000	(2.9%)
Workers Comp Ins	300,550	900,000	400,000	800,000	-	800,000	(11.1%)
Capital Outlay	823,188	3,639,400	831,200	3,980,300	-	3,980,300	9.4%
Remittances	288,153	196,200	521,200	184,000	-	184,000	(6.2%)
<b>Total Net Budget</b>	<b>73,580,975</b>	<b>81,193,200</b>	<b>76,133,900</b>	<b>81,760,300</b>	<b>-</b>	<b>81,760,300</b>	<b>0.7 %</b>
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to Property Appraiser	99,806	68,800	68,800	60,000	-	60,000	(12.8%)
Trans to Tax Collector	173,567	196,500	134,400	134,400	-	134,400	(31.6%)
Trans to 001 General Fund	1,700,000	850,000	850,000	926,100	-	926,100	9.0%
Trans to 174 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.0%)
Trans to 704 Ad Serv Grant Match	-	-	137,600	-	-	-	na
Trans to 272 Debt Serv Fd	469,600	900,000	680,000	900,000	-	900,000	0.0%
Trans to 273 Conserv Collier '08	470,500	700,000	7,586,800	-	-	-	(100.0%)
Reserves For Contingencies	-	1,774,400	-	1,710,200	-	1,710,200	(3.6%)
Reserves For Debt Service	-	717,600	-	-	-	-	(100.0%)
Reserves For Capital	-	24,192,600	-	26,838,400	-	26,838,400	10.9%
Reserves for Insurance	-	22,570,500	-	21,422,100	-	21,422,100	(5.1%)
Reserves For Cash Flow	-	-	-	30,800	-	30,800	na
Reserve for Attrition	-	-	-	(184,000)	-	(184,000)	na
<b>Total Budget</b>	<b>79,634,847</b>	<b>139,896,700</b>	<b>90,415,400</b>	<b>140,208,800</b>	<b>-</b>	<b>140,208,800</b>	<b>0.2%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administrative Services Administration Office	265,636	310,300	272,800	279,400	-	279,400	(10.0%)
Grants Management Office	137,933	344,400	151,500	336,700	-	336,700	(2.2%)
Dori Slosberg Driver Education	202,500	197,000	197,000	184,500	-	184,500	(6.3%)
Fleet Management Department	7,345,042	8,559,600	8,743,400	10,686,000	-	10,686,000	24.8%
Facilities Management Department	15,037,701	18,994,900	15,098,800	16,890,400	-	16,890,400	(11.1%)
Human Resources Department	1,466,409	1,621,000	1,442,100	1,486,700	-	1,486,700	(8.3%)
Information Technology Department	5,933,501	7,245,600	7,157,500	7,603,400	-	7,603,400	4.9%
Purchasing Department	1,387,491	1,500,000	1,466,600	1,516,700	-	1,516,700	1.1%
Risk Management Department	41,804,763	42,420,400	41,391,600	42,776,500	-	42,776,500	0.8%
Administrative Services Grants	-	-	212,600	-	-	-	na
<b>Total Net Budget</b>	<b>73,580,975</b>	<b>81,193,200</b>	<b>76,133,900</b>	<b>81,760,300</b>	<b>-</b>	<b>81,760,300</b>	<b>0.7%</b>
Dori Slosberg Driver Education	-	117,000	-	114,200	-	114,200	(2.4%)
Fleet Management Department	-	163,100	-	110,900	-	110,900	(32.0%)
Facilities Management Department	4,353,873	34,055,600	13,431,500	34,891,800	-	34,891,800	2.5%
Information Technology Department	-	132,900	-	201,000	-	201,000	51.2%
Risk Management Department	1,700,000	24,234,900	850,000	23,130,600	-	23,130,600	(4.6%)
<b>Total Transfers and Reserves</b>	<b>6,053,873</b>	<b>58,703,500</b>	<b>14,281,500</b>	<b>58,448,500</b>	<b>-</b>	<b>58,448,500</b>	<b>(0.4%)</b>
<b>Total Budget</b>	<b>79,634,847</b>	<b>139,896,700</b>	<b>90,415,400</b>	<b>140,208,800</b>	<b>-</b>	<b>140,208,800</b>	<b>0.2%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	8,130,451	6,233,700	5,883,500	9,857,900	-	9,857,900	58.1%
Delinquent Ad Valorem Taxes	48,094	-	6,800	-	-	-	na
Intergovernmental Revenues	-	27,700	102,700	27,700	-	27,700	0.0%
Charges For Services	895,658	1,011,100	989,600	1,203,100	-	1,203,100	19.0%
Miscellaneous Revenues	1,725,241	917,700	505,400	402,900	-	402,900	(56.1%)
Interest/Misc	405,543	553,000	491,700	458,000	-	458,000	(17.2%)
Reimb From Other Depts	3,877,815	6,806,300	6,778,800	6,546,900	-	6,546,900	(3.8%)
Property & Casualty Billings	5,688,643	6,916,700	7,246,600	6,843,200	-	6,843,200	(1.1%)
Group Health Billings	26,561,435	26,580,800	26,310,000	30,509,500	-	30,509,500	14.8%
Dental Billings	1,097,410	1,822,200	1,730,500	1,817,100	-	1,817,100	(0.3%)
Life Insurance Billings	429,252	600,000	615,000	614,200	-	614,200	2.4%
Short Term Disability Billings	245,436	402,100	402,100	402,100	-	402,100	0.0%
Long Term Disability Billings	225,241	345,000	345,000	345,000	-	345,000	0.0%
Workers Comp Billings	2,289,991	1,980,400	1,911,900	1,681,900	-	1,681,900	(15.1%)
Fleet Revenue Billings	3,930,780	3,880,700	4,055,400	4,623,000	-	4,623,000	19.1%
Fuel Sale Rev Billings	2,983,992	3,713,900	3,713,900	5,342,900	-	5,342,900	43.9%
Trans frm Property Appraiser	13,902	7,000	7,000	7,000	-	7,000	0.0%
Trans frm Tax Collector	76,959	84,000	84,000	84,000	-	84,000	0.0%
Net Cost General Fund	15,412,925	15,715,600	15,444,700	15,196,800	-	15,196,800	(3.3%)
Net Cost Community Development	(277)	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,134,542	542,400	542,400	558,900	-	558,900	3.0%
Trans fm 111 MSTD Gen Fd	646,100	85,900	85,900	92,900	-	92,900	8.1%
Trans fm 113 Comm Dev Fd	92,900	85,900	85,900	92,900	-	92,900	8.1%
Trans fm 114 Pollutn Ctrl Fd	7,500	8,300	8,300	7,500	-	7,500	(9.6%)
Trans fm 172 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.0%)
Trans fm 174 Conserv Collier Maint	-	-	137,600	-	-	-	na
Trans fm 272 Conserv Co GO Bd	469,600	900,000	680,000	900,000	-	900,000	0.0%
Trans fm 273 Conservation Collier	470,500	700,000	510,000	143,200	-	143,200	(79.5%)
Trans fm 301 Co Wide Cap	-	-	-	361,200	-	361,200	na
Trans fm 313 Gas Tax Cap Fd	230,600	232,300	232,300	238,100	-	238,100	2.5%
Trans fm 408 Water / Sewer Fd	232,900	283,200	283,200	294,300	-	294,300	3.9%
Trans fm 441 Goodland Water	-	-	-	1,100	-	1,100	na
Trans fm 470 Solid Waste Fd	31,500	43,200	43,200	34,600	-	34,600	(19.9%)
Trans fm 473 Mand Collect Fd	40,200	51,200	51,200	35,900	-	35,900	(29.9%)
Trans fm 516 Prop & Cas Ins	-	-	-	76,100	-	76,100	na
Carry Forward	51,482,900	53,632,900	52,958,900	46,022,000	-	46,022,000	(14.2%)
Less 5% Required By Law	-	(369,600)	-	(593,600)	-	(593,600)	60.6%
<b>Total Funding</b>	<b>132,388,134</b>	<b>139,896,700</b>	<b>136,437,400</b>	<b>140,208,800</b>	<b>-</b>	<b>140,208,800</b>	<b>0.2%</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administrative Services Administration Office	2.00	2.00	2.00	2.00	-	2.00	0.0%
Grants Management Office	2.00	2.00	2.00	4.00	-	4.00	100.0%
Fleet Management Department	26.00	26.00	26.00	26.00	-	26.00	0.0%
Facilities Management Department	56.60	55.60	55.60	55.60	-	55.60	0.0%
Human Resources Department	15.00	15.00	15.00	14.00	-	14.00	(6.7%)
Information Technology Department	37.80	37.80	37.80	37.80	-	37.80	0.0%
Purchasing Department	17.35	17.35	17.35	17.60	-	17.60	1.4%
Risk Management Department	11.75	11.75	11.75	11.75	-	11.75	0.0%
<b>Total FTE</b>	<b>168.50</b>	<b>167.50</b>	<b>167.50</b>	<b>168.75</b>	<b>-</b>	<b>168.75</b>	<b>0.7%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Administrative Services Administration Office**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	258,723	292,400	257,000	263,000	-	263,000	(10.1%)
Operating Expense	6,914	17,900	15,800	16,400	-	16,400	(8.4%)
<b>Net Operating Budget</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>
<b>Total Budget</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administrative Services Admin (001)	265,636	310,300	272,800	279,400	-	279,400	(10.0%)
<b>Total Net Budget</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	265,636	310,300	272,800	279,400	-	279,400	(10.0%)
<b>Total Funding</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administrative Services Admin (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Administrative Services Administration Office**

**Administrative Services Admin (001)**

**Mission Statement**

To provide executive level management and administrative support to all departments within the Administrative Services Division. We strive to help all our departments in any way that allows them to honor our motto, "Serving Those Who Serve."

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration / Overhead</b>	<b>1.00</b>	<b>186,100</b>	<b>-</b>	<b>186,100</b>
Provide strategic and operational planning, budgeting and financial management, staff and policy development and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
<b>Records Management</b>	<b>1.00</b>	<b>93,300</b>	<b>-</b>	<b>93,300</b>
Establish a centralized records management and retrieval system.				
Current Level of Service Budget	<b>2.00</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	258,723	292,400	257,000	263,000	-	263,000	(10.1%)
Operating Expense	6,914	17,900	15,800	16,400	-	16,400	(8.4%)
<b>Net Operating Budget</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>
<b>Total Budget</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	265,636	310,300	272,800	279,400	-	279,400	(10.0%)
<b>Total Funding</b>	<b>265,636</b>	<b>310,300</b>	<b>272,800</b>	<b>279,400</b>	<b>-</b>	<b>279,400</b>	<b>(10.0%)</b>

Forecast FY 2011 - Savings in personal services is a result of lessened use of a part-time job bank employee.

Current FY 2012 - The Department is currently funded at 2.0 FTE positions. The Department will operate with a 10% decreased impact to the General Fund (001) by the reduction of job bank employee hours and reduced IT support charges. The balance is attributable to employer retirement savings.

There are no anticipated Capital Outlay expenditures for FY 2011 or FY 2012.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Grants Management Office**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	132,516	324,800	137,300	320,500	-	320,500	(1.3%)
Operating Expense	5,418	19,600	14,200	16,200	-	16,200	(17.3%)
<b>Net Operating Budget</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>
<b>Total Budget</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Grants Management Office (001)	137,933	344,400	151,500	336,700	-	336,700	(2.2%)
<b>Total Net Budget</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	27,700	27,700	27,700	-	27,700	0.0%
Net Cost General Fund	137,933	316,700	123,800	309,000	-	309,000	(2.4%)
<b>Total Funding</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Grants Management Office (001)	2.00	2.00	2.00	4.00	-	4.00	100.0%
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>100.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Grants Management Office  
Grants Management Office (001)**

**Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with reporting, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Grant Acquisition and Coordination</b>	<b>4.00</b>	<b>336,700</b>	<b>27,700</b>	<b>309,000</b>
<p>To manage, direct, plan and coordinate a centralized grant acquisition program for Collier County. Includes assessing the County's project and program needs and building a database; developing professional relationships with grantors; coordinating with County departments to develop strategic grant funding plans for projects or programs; writing and packaging grant proposals/applications; monitoring the status of outstanding grant applications and following up with grant agencies, including negotiating the terms and conditions of grant awards and coordinating the acceptance and approval process; assisting County departments with the implementation of grants once awarded; assuring projects are in compliance with grant regulations; evaluating the effectiveness of grant funded programs and project goals; facilitating training programs that provide County staff with information about the grant acquisition process, grant writing, grant management and grant compliance; and assuring compliance with single audit requirements.</p>				
Current Level of Service Budget	<b>4.00</b>	<b>336,700</b>	<b>27,700</b>	<b>309,000</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Employee Training Hours Completed	-	400	644	400
Grant Award Success Rate (as a % of total applications)	90	90	85	90
Number of Active Grants Managed	140	140	120	120
Total Grant Dollars Applied for (in millions)	215	50	50	45

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	132,516	324,800	137,300	320,500	-	320,500	(1.3%)
Operating Expense	5,418	19,600	14,200	16,200	-	16,200	(17.3%)
<b>Net Operating Budget</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>
<b>Total Budget</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>100.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	27,700	27,700	27,700	-	27,700	0.0%
Net Cost General Fund	137,933	316,700	123,800	309,000	-	309,000	(2.4%)
<b>Total Funding</b>	<b>137,933</b>	<b>344,400</b>	<b>151,500</b>	<b>336,700</b>	<b>-</b>	<b>336,700</b>	<b>(2.2%)</b>

Forecast FY 2011 – Two Grant Accountants were hired to create a new area of focus on grants accounting and compliance. Existing vacant positions from other areas of the agency (Office of Management & Budget and Transportation Services) were utilized for FY 2011 funding creating a favorable variance in the Grants Management Office forecast. The two positions will be funded from the Grant Management Office budget beginning in FY 2012.

Current FY 2012 - Personal Services reflect the shift of two existing positions from other areas of the agency increasing the Grants Management Office FTE count to four. Operating expenses include adjustments for appropriate levels of IT support for the increased staff

## Administrative Services Division

### Grants Management Office

#### Grants Management Office (001)

levels. Despite the narrow margin of available expenditures to cut, a \$3,400 (17.3%) decrease was made by reducing staff training and professional memberships. Intergovernmental Revenue of \$27,700 represents 50% grant funding for the Assistant Grants Coordinator Position.

The Office provides several critical functions to the County, including:

- Coordinating, tracking and reviewing an average of 75-100 grant submittals each year. Collier County has averaged an 80%-90% success rate in recent years, receiving approximately \$40 million in FY 2010, all of which is tracked by the Grants Office. By the end of FY 2011, it is anticipated that approximately \$50 million will be requested in the form of grant applications to various federal, state and other agencies. This includes any grants that result from the federal and state legislative appropriations process. The ability to apply for and receive grants is also dependent upon the availability of funding sources. In recent years, many funding programs have been eliminated at the state and federal level or have had significant decreases in total available funding.
- Facilitating training sessions to ensure staff has the skills and understanding to maintain compliance with the requirements of grants received.
- Oversight and implementation of the Grants Management System.
- Managing aspects of the FEMA reimbursement process for disaster declarations.

During FY 2011, the County Manager supported the transition of the Grants Acquisition Department to the Grants Management Office and authorized the conversion of two existing vacant positions to become Grant Accountants. Initially the Grant Accountants will be deployed in the areas with the highest level of grant funding (Growth Management Division and Housing, Human and Veteran Services), however, they will be fully trained and oriented as agency resources to provide expertise to any department requiring these services.

The FY 2012 Grants Management Office work program includes ongoing development of compliance and process improvements, enhanced training efforts, continued compliance responsibilities related to the American Recovery and Reinvestment Act (ARRA), implementing new reporting requirements, and ongoing development and submittal of grant proposals to federal, state, foundation, corporation and local entities.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Dori Slosberg Driver Education**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Indirect Cost Reimburs	700	800	800	500	-	500	(37.5%)
Remittances	201,800	196,200	196,200	184,000	-	184,000	(6.2%)
<b>Net Operating Budget</b>	<b>202,500</b>	<b>197,000</b>	<b>197,000</b>	<b>184,500</b>	<b>-</b>	<b>184,500</b>	<b>(6.3%)</b>
Reserves For Contingencies	-	117,000	-	114,200	-	114,200	(2.4%)
<b>Total Budget</b>	<b>202,500</b>	<b>314,000</b>	<b>197,000</b>	<b>298,700</b>	<b>-</b>	<b>298,700</b>	<b>(4.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Driver Education Grant Fund (173)	202,500	197,000	197,000	184,500	-	184,500	(6.3%)
<b>Total Net Budget</b>	<b>202,500</b>	<b>197,000</b>	<b>197,000</b>	<b>184,500</b>	<b>-</b>	<b>184,500</b>	<b>(6.3%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>117,000</b>	<b>-</b>	<b>114,200</b>	<b>-</b>	<b>114,200</b>	<b>(2.4%)</b>
<b>Total Budget</b>	<b>202,500</b>	<b>314,000</b>	<b>197,000</b>	<b>298,700</b>	<b>-</b>	<b>298,700</b>	<b>(4.9%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	191,222	189,600	187,900	184,800	-	184,800	(2.5%)
Interest/Misc	1,307	1,300	1,300	1,200	-	1,200	(7.7%)
Carry Forward	139,800	132,600	129,800	122,000	-	122,000	(8.0%)
Less 5% Required By Law	-	(9,500)	-	(9,300)	-	(9,300)	(2.1%)
<b>Total Funding</b>	<b>332,329</b>	<b>314,000</b>	<b>319,000</b>	<b>298,700</b>	<b>-</b>	<b>298,700</b>	<b>(4.9%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Dori Slosberg Driver Education  
Driver Education Grant Fund (173)**

**Mission Statement**

This fund is used to account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Drivers Education Grant Program</b>	-	298,700	298,700	-
<p>All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in the schools in Collier County. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.</p>				
Current Level of Service Budget	-	298,700	298,700	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	700	800	800	500	-	500	(37.5%)
Remittances	201,800	196,200	196,200	184,000	-	184,000	(6.2%)
<b>Net Operating Budget</b>	<b>202,500</b>	<b>197,000</b>	<b>197,000</b>	<b>184,500</b>	-	<b>184,500</b>	<b>(6.3%)</b>
Reserves For Contingencies	-	117,000	-	114,200	-	114,200	(2.4%)
<b>Total Budget</b>	<b>202,500</b>	<b>314,000</b>	<b>197,000</b>	<b>298,700</b>	-	<b>298,700</b>	<b>(4.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	191,222	189,600	187,900	184,800	-	184,800	(2.5%)
Interest/Misc	1,307	1,300	1,300	1,200	-	1,200	(7.7%)
Carry Forward	139,800	132,600	129,800	122,000	-	122,000	(8.0%)
Less 5% Required By Law	-	(9,500)	-	(9,300)	-	(9,300)	(2.1%)
<b>Total Funding</b>	<b>332,329</b>	<b>314,000</b>	<b>319,000</b>	<b>298,700</b>	-	<b>298,700</b>	<b>(4.9%)</b>

Forecast FY 2011 - The forecast disbursement of \$196,200 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12 month average collection. The current surcharge assessed is \$5 per violation pursuant to Ordinance 2007-39.

Current FY 2012 - Budgeted revenue is based on a 12-month average monthly collection of \$15,400. Violation revenues continue to trend downward slightly and budgeted revenue reflects a 2.5% decrease. All funds collected will be used to fund the direct expenses of driver education programs in the schools in Collier County. In addition, there is an indirect service charge payment of \$500 to the General Fund (001).

Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, a Reserve for Contingencies is held in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Fleet Management Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,953,507	2,059,000	2,106,500	2,100,600	-	2,100,600	2.0%
Operating Expense	5,350,479	6,415,800	6,539,200	8,565,400	-	8,565,400	33.5%
Capital Outlay	41,055	84,800	97,700	20,000	-	20,000	(76.4%)
<b>Net Operating Budget</b>	<b>7,345,042</b>	<b>8,559,600</b>	<b>8,743,400</b>	<b>10,686,000</b>	<b>-</b>	<b>10,686,000</b>	<b>24.8%</b>
Reserves For Contingencies	-	163,100	-	180,300	-	180,300	10.5%
Reserve for Attrition	-	-	-	(69,400)	-	(69,400)	na
<b>Total Budget</b>	<b>7,345,042</b>	<b>8,722,700</b>	<b>8,743,400</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Fleet Management Fund (521)	7,345,042	8,559,600	8,743,400	10,686,000	-	10,686,000	24.8%
<b>Total Net Budget</b>	<b>7,345,042</b>	<b>8,559,600</b>	<b>8,743,400</b>	<b>10,686,000</b>	<b>-</b>	<b>10,686,000</b>	<b>24.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>163,100</b>	<b>-</b>	<b>110,900</b>	<b>-</b>	<b>110,900</b>	<b>(32.0%)</b>
<b>Total Budget</b>	<b>7,345,042</b>	<b>8,722,700</b>	<b>8,743,400</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	352,786	463,400	463,400	680,300	-	680,300	46.8%
Miscellaneous Revenues	27,112	-	6,000	6,000	-	6,000	na
Interest/Misc	6,748	-	-	-	-	-	na
Fleet Revenue Billings	3,930,780	3,880,700	4,055,400	4,623,000	-	4,623,000	19.1%
Fuel Sale Rev Billings	2,983,992	3,713,900	3,713,900	5,342,900	-	5,342,900	43.9%
Carry Forward	755,600	664,700	649,400	144,700	-	144,700	(78.2%)
<b>Total Funding</b>	<b>8,057,019</b>	<b>8,722,700</b>	<b>8,888,100</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Fleet Management Fund (521)	26.00	26.00	26.00	26.00	-	26.00	0.0%
<b>Total FTE</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Fleet Management Department**

**Fleet Management Fund (521)**

**Mission Statement**

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, and fueling services.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>0.50</b>	<b>213,300</b>	<b>213,300</b>	<b>-</b>
Funding for departmental administration and fixed departmental overhead.				
<b>Maintenance, Repair, and Acquisition</b>	<b>23.50</b>	<b>4,366,920</b>	<b>4,366,920</b>	<b>-</b>
Maintain County vehicles and equipment in excellent operating condition with a minimum 95% availability rate.				
<b>Fuel Services</b>	<b>2.00</b>	<b>6,105,780</b>	<b>6,105,780</b>	<b>-</b>
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.				
<b>Reserves</b>	<b>-</b>	<b>110,900</b>	<b>110,900</b>	<b>-</b>
Maintain sufficient reserve funds to cover contingency requirements.				
<b>Current Level of Service Budget</b>				
	<b>26.00</b>	<b>10,796,900</b>	<b>10,796,900</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Availability of Fleet Equipment (as a %)	95	94	94	94
Number of Work Orders Completed	6,600	6,600	6,600	6,600
Work Orders completed in less than 24 hours (as a %)	75	72	70	70

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,953,507	2,059,000	2,106,500	2,100,600	-	2,100,600	2.0%
Operating Expense	5,350,479	6,415,800	6,539,200	8,565,400	-	8,565,400	33.5%
Capital Outlay	41,055	84,800	97,700	20,000	-	20,000	(76.4%)
<b>Net Operating Budget</b>	<b>7,345,042</b>	<b>8,559,600</b>	<b>8,743,400</b>	<b>10,686,000</b>	<b>-</b>	<b>10,686,000</b>	<b>24.8%</b>
Reserves For Contingencies	-	163,100	-	180,300	-	180,300	10.5%
Reserve for Attrition	-	-	-	(69,400)	-	(69,400)	na
<b>Total Budget</b>	<b>7,345,042</b>	<b>8,722,700</b>	<b>8,743,400</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>
<b>Total FTE</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>-</b>	<b>26.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	352,786	463,400	463,400	680,300	-	680,300	46.8%
Miscellaneous Revenues	27,112	-	6,000	6,000	-	6,000	na
Interest/Misc	6,748	-	-	-	-	-	na
Fleet Revenue Billings	3,930,780	3,880,700	4,055,400	4,623,000	-	4,623,000	19.1%
Fuel Sale Rev Billings	2,983,992	3,713,900	3,713,900	5,342,900	-	5,342,900	43.9%
Carry Forward	755,600	664,700	649,400	144,700	-	144,700	(78.2%)
<b>Total Funding</b>	<b>8,057,019</b>	<b>8,722,700</b>	<b>8,888,100</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>

Forecast FY 2011 - Motor fuel was budgeted at \$3.00 per gallon in FY 2011 which was a prudent figure at the time of the budgeting process.

## Administrative Services Division

### Fleet Management Department

#### Fleet Management Fund (521)

Since January 2011, fuel prices have risen dramatically due to a number of reasons but generally associated with severe winter weather and unrest in the Middle East. During FY 2012 budget preparation, FY 2011 fuel cost was forecast to stay within budget; however this may not hold true if the price of fuel continues to rise through the summer of 2011. The cost of parts and associated revenues are forecast to exceed budget by approximately \$175,000 mainly due to underestimating major component failures as the fleet ages. Personal services is also forecast over budget due to less than planned attrition. Overall, forecast shows more than the adopted budget due to the roll of purchase orders from FY 2011.

Current FY 2012 - Personal services reflect cost savings of \$5,900 from retirement rate changes. Fleet Management overall operating expenditures are projected to increase by 23.78% as a result of higher parts, sublets and fuel costs. This projection accounts for continuing inflation of parts prices, as well as increasing parts requirements for an aging fleet after extending vehicle and equipment replacement cycles due to the economy. Escalating parts costs are especially significant in heavy trucks and equipment, to include transit buses and ambulances. Parts costs are projected to increase by \$86,400 over FY 2011 forecasts. Sublet costs are forecast to increase by \$63,200 above FY 2011 costs mainly due to engine and transmission replacement requirements for three transit buses. Fuel is budgeted at \$4.50 per gallon as compared to \$3.00 in FY 2011. This results in an increase of \$1,871,800 as compared to FY 2011. Fuel prices are forecast to continue increasing into next year.

Capital Outlay of \$20,000 is budgeted to replace an automotive lift. Replacement of two service trucks and a forklift was deferred as a means to reduce customer service costs.

Revenues FY 2012 - Labor revenue is generally based on 24,400 billable hours for vehicles and heavy equipment maintenance at \$71.50 per hour, and 3,600 hours for small equipment at \$58 per hour. Parts revenue assumes \$1,789,400 at a 28% markup and sublets of \$243,000 at a 20% markup plus County car wash revenues. Motor Pool mileage revenue is estimated at \$72,000. Fuel sale revenue is based on 1,175,500 gallons at \$4.65 per gallon and 123,800 gallons at \$4.50 per gallon. Charges for Services represent the sale of fuel to non-County government agencies.

Service Level - Beginning In FY 2009, the County began deferring fleet replacements which results in a longer service life for fleet inventory. It is expected that an upward trend of unscheduled, higher maintenance costs could be incurred over time and that repairs will become more frequent and complex increasing the repair time required as well as extending a vehicle's out-of-service time.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	4,645,254	4,364,600	4,467,300	4,459,000	-	4,459,000	2.2%
Operating Expense	9,500,255	11,372,000	9,914,800	8,918,700	-	8,918,700	(21.6%)
Indirect Cost Reimburs	83,800	65,100	65,100	46,700	-	46,700	(28.3%)
Capital Outlay	722,039	3,193,200	326,600	3,466,000	-	3,466,000	8.5%
Remittances	86,353	-	325,000	-	-	-	na
<b>Net Operating Budget</b>	<b>15,037,701</b>	<b>18,994,900</b>	<b>15,098,800</b>	<b>16,890,400</b>	<b>-</b>	<b>16,890,400</b>	<b>(11.1%)</b>
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to Property Appraiser	99,806	68,800	68,800	60,000	-	60,000	(12.8%)
Trans to Tax Collector	173,567	196,500	134,400	134,400	-	134,400	(31.6%)
Trans to 174 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.0%)
Trans to 704 Ad Serv Grant Match	-	-	137,600	-	-	-	na
Trans to 272 Debt Serv Fd	469,600	900,000	680,000	900,000	-	900,000	0.0%
Trans to 273 Conserv Collier '08	470,500	700,000	7,586,800	-	-	-	(100.0%)
Reserves For Contingencies	-	547,000	-	348,500	-	348,500	(36.3%)
Reserves For Debt Service	-	717,600	-	-	-	-	(100.0%)
Reserves For Capital	-	24,192,600	-	26,838,400	-	26,838,400	10.9%
<b>Total Budget</b>	<b>19,391,573</b>	<b>53,050,500</b>	<b>28,530,300</b>	<b>51,782,200</b>	<b>-</b>	<b>51,782,200</b>	<b>(2.4%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Americans with Disabilities Act (190)	578	48,900	30,000	91,500	-	91,500	87.1%
Conservation Collier Fund (172)	1,121,002	3,625,500	972,400	428,300	-	428,300	(88.2%)
Conservation Collier Maintenance (174)	410,978	2,314,200	794,000	3,775,000	-	3,775,000	63.1%
Facilities Management (001)	12,572,450	12,130,600	12,096,400	11,719,400	-	11,719,400	(3.4%)
GAC Land Trust Fund (605)	86,387	1,800	325,700	700	-	700	(61.1%)
Real Property Management (001)	846,306	873,900	880,300	875,500	-	875,500	0.2%
<b>Total Net Budget</b>	<b>15,037,701</b>	<b>18,994,900</b>	<b>15,098,800</b>	<b>16,890,400</b>	<b>-</b>	<b>16,890,400</b>	<b>(11.1%)</b>
<b>Total Transfers and Reserves</b>	<b>4,353,873</b>	<b>34,055,600</b>	<b>13,431,500</b>	<b>34,891,800</b>	<b>-</b>	<b>34,891,800</b>	<b>2.5%</b>
<b>Total Budget</b>	<b>19,391,573</b>	<b>53,050,500</b>	<b>28,530,300</b>	<b>51,782,200</b>	<b>-</b>	<b>51,782,200</b>	<b>(2.4%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	8,130,451	6,233,700	5,883,500	9,857,900	-	9,857,900	58.1%
Delinquent Ad Valorem Taxes	48,094	-	6,800	-	-	-	na
Charges For Services	24,622	23,800	23,800	24,000	-	24,000	0.8%
Miscellaneous Revenues	170,360	165,500	32,700	35,000	-	35,000	(78.9%)
Interest/Misc	166,602	298,700	219,900	217,300	-	217,300	(27.3%)
Reimb From Other Depts	784,474	573,600	569,500	563,300	-	563,300	(1.8%)
Trans frm Property Appraiser	13,902	7,000	7,000	7,000	-	7,000	0.0%
Trans frm Tax Collector	76,959	84,000	84,000	84,000	-	84,000	0.0%
Net Cost General Fund	13,126,099	13,060,600	13,026,300	12,648,400	-	12,648,400	(3.2%)
Trans fm 172 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.0%)
Trans fm 272 Conserv Co GO Bd	469,600	900,000	680,000	900,000	-	900,000	0.0%
Trans fm 273 Conservation Collier	470,500	700,000	510,000	143,200	-	143,200	(79.5%)
Carry Forward	18,236,400	25,231,000	25,119,900	21,827,000	-	21,827,000	(13.5%)
Less 5% Required By Law	-	(330,500)	-	(505,400)	-	(505,400)	52.9%
<b>Total Funding</b>	<b>44,228,462</b>	<b>53,050,500</b>	<b>50,357,300</b>	<b>51,782,200</b>	<b>-</b>	<b>51,782,200</b>	<b>(2.4%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department**

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Facilities Management (001)	42.80	41.80	41.80	41.80	-	41.80	0.0%
Real Property Management (001)	9.80	9.80	9.80	9.80	-	9.80	0.0%
Conservation Collier Fund (172)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>56.60</b>	<b>55.60</b>	<b>55.60</b>	<b>55.60</b>	-	<b>55.60</b>	<b>0.0%</b>

## Administrative Services Division

### Facilities Management Department

#### Facilities Management (001)

**Mission Statement**

The mission of the Department of Facilities Management is to provide safe, clean, secure and comfortable facilities for our citizens and employees by ensuring all buildings, grounds and property acquisitions are managed, maintained and operated efficiently. The Facilities Management Department is comprised of Administration, Capital Construction/Renovations, Building Maintenance, County Security, Janitorial Service, Grounds Maintenance, Real Estate Services and Conservation Collier. Responsibilities include the maintenance and repair of all County owned and operated buildings (4,000,000 square feet), project management functions for all County buildings under construction and renovation, security operations, real estate acquisition and land conservation.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	2.00	1,211,023	-	1,211,023
Directs the functions/activities of the Facilities Management Department, including Real Property Management, Construction Management, Security Services, Facilities Maintenance, and Conservation Collier. This also includes payments for County occupied leased space.				
<b>Building Maintenance</b>	34.80	6,946,220	-	6,946,220
Maintain and repair the County's 689 buildings, including: electrical, plumbing, air conditioning and structural repairs, preventative maintenance, physical plant maintenance, pest control, and fire and sprinkler alarm maintenance and compliance.				
<b>Capital Construction/Renovation Personnel</b>	4.00	382,913	-	382,913
Develop architectural designs and engineering specifications for construction of new facilities; provide in-house construction administration services and project management for BCC owned and leased facilities; roof replacement, A/C replacement, and warranty work.				
<b>Campus Utilities</b>	-	307,000	-	307,000
Provide funds for payments to utility companies for portions of electrical, trash, water and sewer costs for County facilities.				
<b>Custodial Services</b>	0.50	1,461,972	-	1,461,972
Provide competitive, sub-contracted janitorial cleaning services and the removal of garbage and recyclables for 134 buildings.				
<b>Indoor Air Quality Services</b>	-	100,000	-	100,000
Investigate and remediate indoor air quality (IAQ) complaints by investigating and cleaning ductwork and air-conditioning equipment ensuring public facilities are clean and free of dangerous airborne particles and molds; provides for scheduled systematic cleaning of air conveyance systems.				
<b>Grounds Maintenance</b>	0.50	566,372	-	566,372
Provide competitive sub-contracted landscaping services to the County's main campus and 57 satellite facilities as well as to provide for pest control, fertilization, and mulching.				
<b>Security Operations</b>	-	1,373,900	-	1,373,900
Provides the necessary resources for detection of contraband and the protection of judiciary, employees, and visitors with optimum customer service. This includes, but is not limited to, security checkpoint staffing as well as interior and exterior foot patrols at county facilities, specifically the Main Courthouse and Government Center, Building F, Building H, Immokalee Government Building and the Emergency Service Center.				
Current Level of Service Budget	<b>41.80</b>	<b>12,349,400</b>	<b>-</b>	<b>12,349,400</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department  
Facilities Management (001)**

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Average Days to Complete Work Orders	5.50	5.50	7.70	8.00
Cost per square foot	3.27	3.11	3.10	2.93
Internal investigations conducted	12	12	20	20
Number of Security Incident Reports	468	470	470	500
Persons scanned	830,000	850,000	850,000	850,000
Security surveys conducted	17	17	17	20
Total square feet maintained	3,708,500	3,900,000	3,908,091	4,000,000
Total Work Orders Completed	20,000	20,100	20,100	20,100

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	3,516,343	3,234,100	3,324,900	3,316,000	-	3,316,000	2.5%
Operating Expense	8,908,833	8,785,500	8,660,500	8,292,400	-	8,292,400	(5.6%)
Capital Outlay	147,274	111,000	111,000	111,000	-	111,000	0.0%
<b>Net Operating Budget</b>	<b>12,572,450</b>	<b>12,130,600</b>	<b>12,096,400</b>	<b>11,719,400</b>	-	<b>11,719,400</b>	<b>(3.4%)</b>
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0.0%
<b>Total Budget</b>	<b>13,202,450</b>	<b>12,760,600</b>	<b>12,726,400</b>	<b>12,349,400</b>	-	<b>12,349,400</b>	<b>(3.2%)</b>
<b>Total FTE</b>	<b>42.80</b>	<b>41.80</b>	<b>41.80</b>	<b>41.80</b>	-	<b>41.80</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	72	-	-	-	-	-	na
Miscellaneous Revenues	134,411	-	-	-	-	-	na
Reimb From Other Depts	209,136	-	14,800	-	-	-	na
Net Cost General Fund	12,858,831	12,760,600	12,711,600	12,349,400	-	12,349,400	(3.2%)
<b>Total Funding</b>	<b>13,202,450</b>	<b>12,760,600</b>	<b>12,726,400</b>	<b>12,349,400</b>	-	<b>12,349,400</b>	<b>(3.2%)</b>

Forecast FY 2011 – Personnel services are expected to exceed budget due to lack of attrition achieved during the year. Budget amendments will be processed in order to ensure proper appropriation within the Department.

Current FY 2012 – Though cost savings were realized in electricity (\$49,100) as the County continues to institute power savings measures, total operating expense will be reduced by 5.6% or \$493,100 to meet budget guidance and further reduces preventive maintenance measures.

While striving to provide the best services possible, the Department has made the following reductions.

- Energy and Water Savings
- Other Maintenance Services Contracts / Outside Vendors – rebid to take advantage of competitive market. Reducing contractual labor cost which could negatively affect work order service level.
- Preventive Maintenance – reduce the frequency of Heating, Ventilation, and Air Conditioning, preventive maintenance contracts. Reduction in filter change outs and routine air conditioning maintenance.
- Supplies – operating and painting supplies have been reduced which may negatively impact maintenance services and repairs.

The consequences of reducing HVAC preventive maintenance and reductions in changing air conditioning filters will result in less efficient HVAC units, increased HVAC drip pan leaks, and increased unanticipated mechanical break downs.

**Administrative Services Division**

**Facilities Management Department**

**Facilities Management (001)**

As budgets are being reduced the requirement to maintain additional facilities are putting a strain on personnel and service levels. Six new facilities will be added to the Department's inventory in FY 2012 which includes Sugden Sailing Center, Sugden Water Ski Center, Goodland Boat Marina, South Immokalee Park Daycare, Immokalee Airport restroom, and the Naples Recycling Center. Work Orders average closeout from FY 2008 to FY 2011 has averaged 3.7 days, and 7.7 days respectively.

Capital outlay of \$111,000 is for emergency repairs for FY 2012.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department**

**Real Property Management (001)**

**Mission Statement**

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	2.00	225,478	82,000	143,478
This program provides for the general administration of the department and fixed overhead.				
<b>Property Acquisition</b>	6.05	493,789	481,200	12,589
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.				
<b>Property Leasing and Management</b>	1.00	99,602	-	99,602
This program includes the leasing of both improved and unimproved property for County uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.				
<b>Lake Trafford Cemetery</b>	0.25	21,875	13,200	8,675
This program provides for the daily administration of the cemetery, selling burial plots, assigning plots for indigent burials, arranging for the flagging of plots for all burials, ordering vaults and arranging for the opening and closing of graves for indigent burials, and for payment of utilities and other associated costs.				
<b>GAC Land Trust Property</b>	0.50	34,756	100	34,656
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from departments for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).				
Current Level of Service Budget	<b>9.80</b>	<b>875,500</b>	<b>576,500</b>	<b>299,000</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Average number of days to close real estate transactions	90	85	82	78
Average number of days to complete lease requests	45	45	45	45
Number of appraisals prepared & reviewed	197	130	275	135
Number of informational requests responded to	6,500	4,500	6,000	6,500
Parcels of land acquired	100	110	115	100
Square feet of leased space managed	149,625	149,625	150,388	149,158

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department  
Real Property Management (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	825,753	816,900	829,600	830,100	-	830,100	1.6%
Operating Expense	20,553	57,000	50,700	45,400	-	45,400	(20.4%)
<b>Net Operating Budget</b>	<b>846,306</b>	<b>873,900</b>	<b>880,300</b>	<b>875,500</b>	<b>-</b>	<b>875,500</b>	<b>0.2%</b>
<b>Total Budget</b>	<b>846,306</b>	<b>873,900</b>	<b>880,300</b>	<b>875,500</b>	<b>-</b>	<b>875,500</b>	<b>0.2%</b>
<b>Total FTE</b>	<b>9.80</b>	<b>9.80</b>	<b>9.80</b>	<b>9.80</b>	<b>-</b>	<b>9.80</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	12,200	6,300	10,900	13,200	-	13,200	109.5%
Reimb From Other Depts	566,838	567,600	554,700	563,300	-	563,300	(0.8%)
Net Cost General Fund	267,268	300,000	314,700	299,000	-	299,000	(0.3%)
<b>Total Funding</b>	<b>846,306</b>	<b>873,900</b>	<b>880,300</b>	<b>875,500</b>	<b>-</b>	<b>875,500</b>	<b>0.2%</b>

Forecast FY 2011 - Personal services are expected to exceed budget and will not realize budgeted savings from attrition. These costs will be offset by the reduction of hours of one (1.0) FTE and reduced operating expenses. Budget amendments will be processed in order to ensure proper appropriation within the Facilities Department.

Revenue FY 2011 - Reimbursements from other departments represent work done for the Public Utilities Division and the Neighborhood Stabilization Program through Housing, Human and Veteran Services (HHVS).

Current FY 2012 – Decreased operating expenses are largely the result of savings in IT support and training and professional development.

Revenue FY 2012 - Reimbursements from other departments is attributed to the continuation of the Neighborhood Stabilization Program Project through HHVS and capital project work for the Public Utilities Division. Revenues include \$13,200 for the anticipated sale of 35 burial plots in FY 2012.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department**

**GAC Land Trust Fund (605)**

**Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>GAC Land Sales</b>	-	1,132,600	1,132,600	-
Expenses associated with selling Golden Gate Estates lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 11, 2011, there remain 8.94 acres available for sale and 105.75 acres in reserve. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	1,132,600	1,132,600	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	33	1,800	700	700	-	700	(61.1%)
Remittances	86,353	-	325,000	-	-	-	na
<b>Net Operating Budget</b>	<b>86,387</b>	<b>1,800</b>	<b>325,700</b>	<b>700</b>	<b>-</b>	<b>700</b>	<b>(61.1%)</b>
Reserves For Capital	-	1,542,400	-	1,131,900	-	1,131,900	(26.6%)
<b>Total Budget</b>	<b>86,387</b>	<b>1,544,200</b>	<b>325,700</b>	<b>1,132,600</b>	<b>-</b>	<b>1,132,600</b>	<b>(26.7%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	151,700	16,500	16,500	-	16,500	(89.1%)
Interest/Misc	10,876	22,300	10,500	8,100	-	8,100	(63.7%)
Carry Forward	1,483,400	1,378,900	1,407,900	1,109,200	-	1,109,200	(19.6%)
Less 5% Required By Law	-	(8,700)	-	(1,200)	-	(1,200)	(86.2%)
<b>Total Funding</b>	<b>1,494,276</b>	<b>1,544,200</b>	<b>1,434,900</b>	<b>1,132,600</b>	<b>-</b>	<b>1,132,600</b>	<b>(26.7%)</b>

Forecast FY 2011 - Forecast expenditures include the following remittances:  
 \$300,000 to Max Hasse Park to expand the existing community center  
 \$25,000 to Big Corkscrew Fire Control & Rescue for personal protection equipment

Current FY 2012 - Due to the continued fluctuating nature of the real estate market, land sales have proved very difficult to predict. However, the FY 2012 budget proposes revenues and expenditures associated with one (1) land sale sized conservatively at current sale trends.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department  
Americans with Disabilities Act (190)**

**Mission Statement**

Revenues generated by concession fees from the County's Government Complex Snack Bar are used to improve handicapped and general accessibility to government facilities and to ensure County employees with special needs have the proper equipment to function in the workplace.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Americans with Disabilities Act (ADA)</b>	-	91,500	91,500	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	91,500	91,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	578	48,900	30,000	91,500	-	91,500	87.1%
<b>Net Operating Budget</b>	<b>578</b>	<b>48,900</b>	<b>30,000</b>	<b>91,500</b>	-	<b>91,500</b>	<b>87.1%</b>
<b>Total Budget</b>	<b>578</b>	<b>48,900</b>	<b>30,000</b>	<b>91,500</b>	-	<b>91,500</b>	<b>87.1%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	24,549	23,800	23,800	24,000	-	24,000	0.8%
Interest/Misc	416	700	700	700	-	700	0.0%
Carry Forward	49,200	25,600	73,500	68,000	-	68,000	165.6%
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
<b>Total Funding</b>	<b>74,165</b>	<b>48,900</b>	<b>98,000</b>	<b>91,500</b>	-	<b>91,500</b>	<b>87.1%</b>

Forecast FY 2011 - Forecast revenue is based on the previous 12 months of data, and reflects average monthly collections from the County's Government Complex Snack Bar concession fees. Carry forward is currently being accumulated over multiple years to fund larger projects as outlined in the County's Master ADA Plan.

Current FY 2012 - Budgeted expenditures are based upon total anticipated revenue. Proposed projects are reviewed and prioritized by necessity for compliance with standards set forth by the Americans with Disabilities Act.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department**

**Conservation Collier Fund (172)**

**Mission Statement**

The purpose of the Conservation Collier program is to acquire and manage environmentally sensitive lands. Funds for program administration, staffing, and acquisition of land are budgeted in the Conservation Collier Land Acquisition Fund (172). The funds for managing Caracara Prairie Preserve in perpetuity after 2018 are budgeted in the Caracara Prairie Preserve Endowment Fund (674). The funds for managing Caracara Prairie Preserve until 2018 and managing remaining acquired properties in perpetuity are budgeted in the Conservation Collier Maintenance Fund (174).

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>4.00</b>	<b>389,300</b>	<b>389,300</b>	<b>-</b>
Funding for department administration and fixed overhead.				
<b>Land Evaluations</b>	<b>-</b>	<b>39,000</b>	<b>39,000</b>	<b>-</b>
Direct costs to evaluate and rank the proposed properties for the Active Acquisition List prior to acquisition. Coordinate the Activities of the Conservation Collier Land Acquisition Advisory Committee and work with Real Estate Services to purchase the approved properties.				
<b>Land Management &amp; Fund Transfers</b>	<b>-</b>	<b>6,174,900</b>	<b>6,174,900</b>	<b>-</b>
The referendum authorizing the Conservation Collier program requires 15% of the ad valorem taxes to be directed for land management of acquired lands. This value is a transfer to Fund (174) where the activities are budgeted.				
<b>Reserves</b>	<b>-</b>	<b>3,545,400</b>	<b>3,545,400</b>	<b>-</b>
<b>Current Level of Service Budget</b>				
	<b>4.00</b>	<b>10,148,600</b>	<b>10,148,600</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	303,157	313,600	312,800	312,900	-	312,900	(0.2%)
Operating Expense	179,570	309,600	411,500	93,600	-	93,600	(69.8%)
Indirect Cost Reimburs	66,500	35,100	35,100	21,800	-	21,800	(37.9%)
Capital Outlay	571,775	2,967,200	213,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,121,002</b>	<b>3,625,500</b>	<b>972,400</b>	<b>428,300</b>	<b>-</b>	<b>428,300</b>	<b>(88.2%)</b>
Trans to Property Appraiser	99,806	68,800	68,800	60,000	-	60,000	(12.8%)
Trans to Tax Collector	173,567	196,500	134,400	134,400	-	134,400	(31.6%)
Trans to 174 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.0%)
Trans to 273 Conserv Collier '08	-	-	7,076,800	-	-	-	na
Reserves For Contingencies	-	431,300	-	330,200	-	330,200	(23.4%)
Reserves For Debt Service	-	717,600	-	-	-	-	(100.0%)
Reserves For Capital	-	1,800,000	-	3,215,200	-	3,215,200	78.6%
<b>Total Budget</b>	<b>3,904,775</b>	<b>12,942,800</b>	<b>12,446,300</b>	<b>10,148,600</b>	<b>-</b>	<b>10,148,600</b>	<b>(21.6%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department**

**Conservation Collier Fund (172)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	8,130,451	6,233,700	5,883,500	9,857,900	-	9,857,900	58.1%
Delinquent Ad Valorem Taxes	48,094	-	6,800	-	-	-	na
Interest/Misc	48,313	105,800	64,400	7,400	-	7,400	(93.0%)
Trans frm Property Appraiser	13,902	7,000	7,000	7,000	-	7,000	0.0%
Trans frm Tax Collector	76,959	84,000	84,000	84,000	-	84,000	0.0%
Trans frm 273 Conservation Collier	-	-	-	143,200	-	143,200	na
Carry Forward	2,540,600	6,824,000	6,942,600	542,000	-	542,000	(92.1%)
Less 5% Required By Law	-	(311,700)	-	(492,900)	-	(492,900)	58.1%
<b>Total Funding</b>	<b>10,858,318</b>	<b>12,942,800</b>	<b>12,988,300</b>	<b>10,148,600</b>	<b>-</b>	<b>10,148,600</b>	<b>(21.6%)</b>

Forecast FY 2011 - Parcels purchased and/or expected to be purchased during FY 2011 are valued at \$213,000.

These parcels are:

- Winchester Head - \$109,200
- Berman/Bennett/Celsnak Trust - \$43,200
- Boose Trust - \$15,900
- Jordana/Molina - \$11,400
- Kinlaw/Presutti - \$15,900
- Ocean Investment Management Corporation - \$11,400
- Vincent - \$11,400

Red Maple Swamp - \$103,800

- Aspen Da'Nee LLC - \$8,600
- Cannon - \$17,000
- Jackson - \$17,000
- Kuntzevich - \$16,400
- Navarro - \$11,900
- Oliva - \$8,500
- Palacios/Jauregui - \$24,400

On April 12, 2011 the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008, associated with the Pepper Ranch acquisition. Sufficient unused monies that accumulated in the acquisition fund (172) were transferred to the debt service fund (273) in the amount of \$7.1 million. As a consequence, the anticipated transfer of \$6,103,100 to Fund 174 for Conservation Collier land management has been reduced to \$4,193,900. Though reduced, the transfer continues to exceed the minimum 15% (\$2,203,100) of ad valorem taxes required to be directed to land management.

FY 2012 Current - The FY 2012 transfer to Fund 174 will maintain the additional transfer of \$3,900,000 to the required \$2,077,500 which represent 15% of ad valorem taxes generated by a levy of .25 mills. Contingency Reserves include \$80,200 in routine operating reserves as well as \$250,000 reserved for the potential loss of Panther Habitat Units on the Pepper Ranch property. Capital Reserves total \$3,215,200.

Revenue FY 2012 - Budgeted ad valorem tax revenue of \$9,857,900 is based upon a taxable value of \$58,399,698 and a tax rate of 0.1688 mills. Because the voter approved Conservation Collier millage is fixed at .25 mills for both the land acquisition/maintenance program and the payment of debt service, paying off of the 2008 Series Bond has made more ad valorem revenue available for the acquisition/maintenance activities managed through the Conservation Collier Fund (172) budget. This shifting of ad valorem revenue from the 2008 Series debt service fund to Fund (172) accounts for the substantial increase in ad valorem tax proceeds.

**Administrative Services Division**

**Facilities Management Department  
Conservation Collier Maintenance (174)**

**Mission Statement**

The purpose of the Conservation Collier program is to acquire and manage environmentally sensitive lands. Funds for program administration, staffing, and acquisition of land are budgeted in the Conservation Collier Land Acquisition Fund (172). The funds for managing Caracara Prairie Preserve until 2017 and managing remaining acquired properties in perpetuity are budgeted in the Conservation Collier Maintenance Fund (174).

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	-	33,000	33,000	-
Fixed overhead costs of program administration such as insurance and indirect cost reimbursement.				
<b>Land Management</b>	-	3,688,700	3,688,700	-
Land management activities such as fencing, exotic plant treatment and control and other restoration activities that are specified by land management plans developed for each of the properties acquired. Land management is funded through a transfer of 15% of the funds raised by the Conservation Collier tax levy.				
<b>Caracara Prairie Preserve Land Management</b>	-	53,300	53,300	-
Funds for the management of Caracara Prairie Preserve as required for USFWS panther mitigation.				
<b>Land Management Reserves</b>	-	23,158,800	23,158,800	-
Reserves set aside for future land management activities. Once initial one-time land management activities are complete, regular annual land management will be funded via interest generated by funds within Land Management Reserves.				
<b>Caracara Prairie Preserve Land Management Reserves</b>	-	250,800	250,800	-
Funds for the management of Caracara Prairie Preserve FY13 - FY18 as required for USFWS panther mitigation.				
<b>Current Level of Service Budget</b>	-	<b>27,184,600</b>	<b>27,184,600</b>	-

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Acres to be managed	4,016	4,040	4,046	4,046
Acres treated for exotic vegetation	760	1,060	1,712	2,739
Linear miles of maintained fencing	13.60	13.60	14.40	14.40
Linear miles of maintained trails and firebreaks	13.60	15.30	24.30	25.40
Preserves open to public	8	9	8	11
Public Hunt events held	-	-	7	7
Youth Hunt events held	1	-	2	2

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Facilities Management Department  
Conservation Collier Maintenance (174)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	390,689	2,169,200	761,400	395,100	-	395,100	(81.8%)
Indirect Cost Reimburs	17,300	30,000	30,000	24,900	-	24,900	(17.0%)
Capital Outlay	2,989	115,000	2,600	3,355,000	-	3,355,000	2,817.4%
<b>Net Operating Budget</b>	<b>410,978</b>	<b>2,314,200</b>	<b>794,000</b>	<b>3,775,000</b>	<b>-</b>	<b>3,775,000</b>	<b>63.1%</b>
Trans to 704 Ad Serv Grant Match	-	-	137,600	-	-	-	na
Trans to 272 Debt Serv Fd	469,600	900,000	680,000	900,000	-	900,000	0.0%
Trans to 273 Conserv Collier '08	470,500	700,000	510,000	-	-	-	(100.0%)
Reserves For Contingencies	-	115,700	-	18,300	-	18,300	(84.2%)
Reserves For Capital	-	20,205,400	-	22,491,300	-	22,491,300	11.3%
<b>Total Budget</b>	<b>1,351,078</b>	<b>24,235,300</b>	<b>2,121,600</b>	<b>27,184,600</b>	<b>-</b>	<b>27,184,600</b>	<b>12.2%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	23,749	7,500	5,300	5,300	-	5,300	(29.3%)
Interest/Misc	106,997	163,600	144,300	201,100	-	201,100	22.9%
Reimb From Other Depts	8,500	6,000	-	-	-	-	(100.0%)
Trans fm 172 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.0%)
Trans fm 272 Conserv Co GO Bd	469,600	900,000	680,000	900,000	-	900,000	0.0%
Trans fm 273 Conservation Collier	470,500	700,000	510,000	-	-	-	(100.0%)
Carry Forward	14,163,200	16,364,000	16,695,900	20,107,800	-	20,107,800	22.9%
Less 5% Required By Law	-	(8,900)	-	(10,100)	-	(10,100)	13.5%
<b>Total Funding</b>	<b>17,752,946</b>	<b>24,235,300</b>	<b>22,229,400</b>	<b>27,184,600</b>	<b>-</b>	<b>27,184,600</b>	<b>12.2%</b>

Forecast FY 2011 - Operating expenditures are expected to be less than budget because public amenity permitting and construction was not completed at Wet Woods Preserve and public amenity construction was delayed until FY 2012 at Pepper Ranch Preserve.

Budgeted Transfers to Debt Service Funds (272) and (273) in FY 2010 and FY 2011 are made to insure proper cash balance at the time of Principal and Interest Payments (January 1 of each year), and are paid back in full within the Fiscal Year. Forecasted for FY 2011 is a transfer to Grant Match Fund (704) in the amount of \$137,600 for a grant awarded from the US Fish and Wildlife Service for exotic plant removal at Pepper Ranch.

The forecasted transfer from Fund 172 was reduced to \$4,193,900 to accommodate early payoff of the 2008 Series Bond, associated with the Pepper Ranch acquisition. On April 12, 2011 the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008.

Current FY 2012 - Budgeted operating and capital expenses of \$3,775,000 reflect estimated amounts required for public access amenities and maintenance within the following lands acquired through the Conservation Collier Program:

Alligator Flag Preserve  
Caracara Prairie Preserve  
Cocohatchee Creek Preserve  
Freedom Park  
Limpkin Marsh Preserve  
Logan Woods Preserve  
Nancy Payton Preserve  
Otter Mound Preserve  
Panther Walk Preserve  
Pepper Ranch Preserve  
Railhead Scrub Preserve  
Shell Island Preserve  
Wet Woods Preserve

## Administrative Services Division

### Facilities Management Department Conservation Collier Maintenance (174)

Land maintenance costs are projected to increase by 63.1% in FY 2012 as the Program increases the funds allocated for public access amenities within managed preserves. FY 2012 costs are due in large part to the required management of Pepper Ranch Preserve and construction of public access amenities at Pepper Ranch Preserve and Gordon River Greenway Preserve.

Revenue FY 2012 - A transfer of \$2,077,500 from Fund 172 for perpetual maintenance of purchased conservation lands (representing 15% of the net tax levy) is budgeted in accordance with the enabling ordinance. An additional transfer of \$3,903,000 from Fund 172 is budgeted to ensure sufficient funds for management of all preserves in perpetuity by FY 2013. Additionally, \$5,300 in revenue is anticipated in FY 2012 from fees generated from the Pepper Ranch Quality Wildlife Management Hunt Program and the Pepper Ranch Cattle Lease.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Human Resources Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,314,721	1,275,500	1,245,300	1,228,300	-	1,228,300	(3.7%)
Operating Expense	151,688	345,500	196,800	258,400	-	258,400	(25.2%)
<b>Net Operating Budget</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>
<b>Total Budget</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Human Resources - General Fund (001)	1,466,409	1,621,000	1,442,100	1,486,700	-	1,486,700	(8.3%)
<b>Total Net Budget</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	824	-	1,300	-	-	-	na
Net Cost General Fund	1,187,161	1,363,300	1,183,100	1,208,000	-	1,208,000	(11.4%)
Net Cost Community Development	(277)	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	92,900	85,900	85,900	92,900	-	92,900	8.1%
Trans fm 113 Comm Dev Fd	92,900	85,900	85,900	92,900	-	92,900	8.1%
Trans fm 114 Pollutn Ctrl Fd	5,900	5,300	5,300	5,800	-	5,800	9.4%
Trans fm 408 Water / Sewer Fd	77,400	71,900	71,900	77,600	-	77,600	7.9%
Trans fm 470 Solid Waste Fd	6,400	5,800	5,800	6,300	-	6,300	8.6%
Trans fm 473 Mand Collct Fd	3,200	2,900	2,900	3,200	-	3,200	10.3%
<b>Total Funding</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Human Resources - General Fund (001)	15.00	15.00	15.00	14.00	-	14.00	(6.7%)
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>(6.7%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Human Resources Department  
Human Resources - General Fund (001)**

**Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that "Exceeds the Expectations" of our customers, supports the wellness of our employees, and demonstrates unquestionable ethical values.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>	
<b>Administration</b>	<b>2.00</b>	<b>355,816</b>	<b>-</b>	<b>355,816</b>	
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Department, as well as ensure adherence to best practice Human Resources Management standards.					
<b>Employee Relations</b>	<b>3.00</b>	<b>326,265</b>	<b>278,700</b>	<b>47,565</b>	
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.					
<b>Operations</b>	<b>5.00</b>	<b>379,839</b>	<b>-</b>	<b>379,839</b>	
Execute our daily operations in a consistent, fair, and logical manner that exceeds our internal and external customers' expectations.					
<b>Career Development and Employee Retention</b>	<b>2.00</b>	<b>239,286</b>	<b>-</b>	<b>239,286</b>	
Provide the right training programs, at the right time, in the right place to meet all of our employees' needs and to continue the professional growth and development of staff.					
<b>Employee Compensation and Classification</b>	<b>2.00</b>	<b>185,494</b>	<b>-</b>	<b>185,494</b>	
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers' expectations.					
<b>Current Level of Service Budget</b>		<b>14.00</b>	<b>1,486,700</b>	<b>278,700</b>	<b>1,208,000</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
% of supervisors who have completed mandated training	-	-	-	60
Cost per hour for County-sponsored training	-	-	-	15.50
Number of classifications in approved pay plan	374	-	383	330
Number of days to fill positions	60	-	56	48
Percent of external new hires here at one year of employment	86.20	-	88.00	90.00
Percent of positions filled internally vs. externally	43.30	-	40.00	38.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,314,721	1,275,500	1,245,300	1,228,300	-	1,228,300	(3.7%)
Operating Expense	151,688	345,500	196,800	258,400	-	258,400	(25.2%)
<b>Net Operating Budget</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>
<b>Total Budget</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>14.00</b>	<b>-</b>	<b>14.00</b>	<b>(6.7%)</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Human Resources Department  
Human Resources - General Fund (001)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	824	-	1,300	-	-	-	na
Net Cost General Fund	1,187,161	1,363,300	1,183,100	1,208,000	-	1,208,000	(11.4%)
Net Cost Community Development	(277)	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	92,900	85,900	85,900	92,900	-	92,900	8.1%
Trans fm 113 Comm Dev Fd	92,900	85,900	85,900	92,900	-	92,900	8.1%
Trans fm 114 Pollutn Ctrl Fd	5,900	5,300	5,300	5,800	-	5,800	9.4%
Trans fm 408 Water / Sewer Fd	77,400	71,900	71,900	77,600	-	77,600	7.9%
Trans fm 470 Solid Waste Fd	6,400	5,800	5,800	6,300	-	6,300	8.6%
Trans fm 473 Mand Collect Fd	3,200	2,900	2,900	3,200	-	3,200	10.3%
<b>Total Funding</b>	<b>1,466,409</b>	<b>1,621,000</b>	<b>1,442,100</b>	<b>1,486,700</b>	<b>-</b>	<b>1,486,700</b>	<b>(8.3%)</b>

The Department of Human Resources (HR) is comprised of a number of organizational components which include Administration, Compensation, Labor and Employee Relations, Operations, and Training & Development. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of employee recognition, retention, motivation, training and development.

The HR Department continues to provide funds for the County's Succession Planning Program. The first group of four program participants graduated in October 2010 at the same time five newly selected participants began a second offering of the program. The new group has been given special assignments with the Step Up team and each member is working to create an individual development plan consistent with their long-term objectives. The Department continues to partner with the Florida Institute of Government to offer training and programming for employees, helping them develop skills necessary to prepare them for future opportunities within Collier County. Further, in continued difficult economic times, we are using mechanisms in place through the Employee Recognition program to recognize and reward staff for their contributions to the agency.

Forecast FY 2011 - Personal Services are forecasted under budget as the result of two (2) vacant, funded positions that will not be filled during this fiscal year.

Current FY 2012 - The Department will be funded with 14 FTEs, one (1) position less than the prior year in order to meet budget guidance as a Division. The Department's overall net cost to the General Fund (001) in FY 2012 will be 11.4% or \$155,300 less than the prior year.

Revenue FY 2012 - Transfer revenue of \$278,700 is for dedicated HR support provided to the Growth Management, Public Utilities, and Public Services Divisions.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Information Technology Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	3,365,848	3,389,000	3,334,500	3,366,600	-	3,366,600	(0.7%)
Operating Expense	2,517,190	3,515,100	3,481,500	3,719,300	-	3,719,300	5.8%
Indirect Cost Reimburs	-	15,700	15,700	23,200	-	23,200	47.8%
Capital Outlay	50,463	325,800	325,800	494,300	-	494,300	51.7%
<b>Net Operating Budget</b>	<b>5,933,501</b>	<b>7,245,600</b>	<b>7,157,500</b>	<b>7,603,400</b>	<b>-</b>	<b>7,603,400</b>	<b>4.9%</b>
Reserves For Contingencies	-	132,900	-	284,800	-	284,800	114.3%
Reserves For Cash Flow	-	-	-	30,800	-	30,800	na
Reserve for Attrition	-	-	-	(114,600)	-	(114,600)	na
<b>Total Budget</b>	<b>5,933,501</b>	<b>7,378,500</b>	<b>7,157,500</b>	<b>7,804,400</b>	<b>-</b>	<b>7,804,400</b>	<b>5.8%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
800 MHz Radio System Fund (188)	1,075,895	1,204,900	1,143,500	1,199,700	-	1,199,700	(0.4%)
Information Technology Capital (506)	-	325,800	325,800	707,400	-	707,400	117.1%
Information Technology Department (001/505)	4,857,606	5,714,900	5,688,200	5,696,300	-	5,696,300	(0.3%)
<b>Total Net Budget</b>	<b>5,933,501</b>	<b>7,245,600</b>	<b>7,157,500</b>	<b>7,603,400</b>	<b>-</b>	<b>7,603,400</b>	<b>4.9%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>132,900</b>	<b>-</b>	<b>201,000</b>	<b>-</b>	<b>201,000</b>	<b>51.2%</b>
<b>Total Budget</b>	<b>5,933,501</b>	<b>7,378,500</b>	<b>7,157,500</b>	<b>7,804,400</b>	<b>-</b>	<b>7,804,400</b>	<b>5.8%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	326,109	334,300	312,900	314,000	-	314,000	(6.1%)
Miscellaneous Revenues	118,852	199,200	181,400	191,900	-	191,900	(3.7%)
Interest/Misc	13,802	2,200	3,700	4,900	-	4,900	122.7%
Reimb From Other Depts	3,093,341	6,232,700	6,209,300	5,983,600	-	5,983,600	(4.0%)
Net Cost General Fund	(79,524)	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,134,542	542,400	542,400	558,900	-	558,900	3.0%
Trans fm 111 MSTD Gen Fd	553,200	-	-	-	-	-	na
Trans fm 301 Co Wide Cap	-	-	-	361,200	-	361,200	na
Carry Forward	146,600	97,300	376,600	468,800	-	468,800	381.8%
Less 5% Required By Law	-	(29,600)	-	(78,900)	-	(78,900)	166.6%
<b>Total Funding</b>	<b>6,306,921</b>	<b>7,378,500</b>	<b>7,626,300</b>	<b>7,804,400</b>	<b>-</b>	<b>7,804,400</b>	<b>5.8%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Information Technology Department (001/505)	37.80	37.80	37.80	37.80	-	37.80	0.0%
<b>Total FTE</b>	<b>37.80</b>	<b>37.80</b>	<b>37.80</b>	<b>37.80</b>	<b>-</b>	<b>37.80</b>	<b>0.0%</b>

**Administrative Services Division**

**Information Technology Department  
Information Technology Department (001/505)**

**Mission Statement**

To provide efficient, reliable, secure customer oriented IT services for Collier County Government which includes the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>4.00</b>	<b>488,500</b>	<b>488,500</b>	<b>-</b>
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of department and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
<b>Applications</b>	<b>10.00</b>	<b>950,900</b>	<b>950,900</b>	<b>-</b>
Provides services involved in the acquisition, implementation, and support of agency and customer specific applications.				
<b>Development</b>	<b>6.00</b>	<b>645,300</b>	<b>645,300</b>	<b>-</b>
Provides SQL Server database administration, administration of the core Geographic Information System (GIS) infrastructure, and programming services primarily for the agency's SAP implementation.				
<b>Operations</b>	<b>17.80</b>	<b>3,611,600</b>	<b>3,611,600</b>	<b>-</b>
Provides customer support for computer users and telephone system users and their equipment. Operates, secures, maintains, and improves the agency's infrastructure for email, data communications, voice communications, application servers, data storage and backup. Manages the inventory of the agency's technology assets.				
<b>Reserves</b>	<b>-</b>	<b>201,000</b>	<b>201,000</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>37.80</b>	<b>5,897,300</b>	<b>5,897,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Percent of Work Orders Re-opened	0.50	0.50	0.50	0.50
Spot Resolution %	65	70	68	70
Total Enterprise Incidents	201	150	144	122
Total Work Orders Processed	11,446	10,000	9,474	9,284

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Information Technology Department  
Information Technology Department (001/505)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	3,365,848	3,389,000	3,334,500	3,366,600	-	3,366,600	(0.7%)
Operating Expense	1,441,295	2,325,900	2,353,700	2,329,700	-	2,329,700	0.2%
Capital Outlay	50,463	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>4,857,606</b>	<b>5,714,900</b>	<b>5,688,200</b>	<b>5,696,300</b>	<b>-</b>	<b>5,696,300</b>	<b>(0.3%)</b>
Reserves For Contingencies	-	132,900	-	284,800	-	284,800	114.3%
Reserves For Cash Flow	-	-	-	30,800	-	30,800	na
Reserve for Attrition	-	-	-	(114,600)	-	(114,600)	na
<b>Total Budget</b>	<b>4,857,606</b>	<b>5,847,800</b>	<b>5,688,200</b>	<b>5,897,300</b>	<b>-</b>	<b>5,897,300</b>	<b>0.8%</b>
<b>Total FTE</b>	<b>37.80</b>	<b>37.80</b>	<b>37.80</b>	<b>37.80</b>	<b>-</b>	<b>37.80</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	2,151	80,900	66,200	74,900	-	74,900	(7.4%)
Interest/Misc	12,462	-	2,700	3,800	-	3,800	na
Reimb From Other Depts	2,975,187	5,766,900	5,728,500	5,492,400	-	5,492,400	(4.8%)
Net Cost General Fund	(79,524)	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,661,142	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	553,200	-	-	-	-	-	na
Carry Forward	-	-	267,000	376,200	-	376,200	na
Less 5% Required By Law	-	-	-	(50,000)	-	(50,000)	na
<b>Total Funding</b>	<b>5,124,618</b>	<b>5,847,800</b>	<b>6,064,400</b>	<b>5,897,300</b>	<b>-</b>	<b>5,897,300</b>	<b>0.8%</b>

Forecast FY 2011 – Personal Services expenditures are expected to be less than the adopted budget (\$54,500) due to employee turnover which resulted in attrition savings as positions were filled. Projections for Operating Expenses are forecast slightly up (\$27,800) reflecting the cost increase to licensing software for higher computer counts. Overall revenue is projected up due to the Fund's first year of available audited FY 2010 carry forward.

Current FY 2012 - All IT expenses are attributed to services provided by the IT Department. The IT Department is organized as an internal service fund. BCC Departments and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Department are funded directly. This methodology was developed in direct partnership with the business users of IT services by direction of the Information Technology Executive Committee (ITEC) which governs agency IT policies. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

In FY 2012, the IT Department net operating budget request is down slightly. This is a result of savings in personal services due to Florida Retirement System (FRS) rate changes and employee turnover which created the opportunity to rehire positions at lower cost. Operating expenses will be virtually flat due to continuing cost reduction efforts even though additional services are being provided. The IT Fund's (505) target reserve level, 5% of the annual operating budget, has been fully funded by moving the funds saved from FRS changes to reserves.

Revenues FY 2012 - Reimbursements from other funds (\$5,492,400) dropped by 4.8% through applied carry forward. Miscellaneous revenue is down in FY 2012 reflecting that the IT department no longer provides service to the Fire Code officials as they have moved out of county facilities. Also - the IT department no longer provides administrative rights to user accounts, a service which previously carried charges. Annual revenue from the Sheriff's Office for their share of the 252 telephone exchange is expected to continue. FY 2012 also reflects a small revenue reserve for grant funded cost centers that may not be able to provide payment due to the grantor contractual terms.

## Administrative Services Division

### Information Technology Department Information Technology Department (001/505)

Highlights of the FY 2012 Information Technology work plan include:

IT Operations:

- Speed and fault tolerance improvements to the County's fiber data network backbone.
- Core network improvements to accommodate increases in the scope of use.
- Network security improvements to accommodate new usage and threats.
- Migration to Windows 7
- Development of Five Year Asset Management Financial Plans

Applications:

- Improvements to the BCC / Clerk of Courts / SOE SAP system in FY 2012 will concentrate on business process improvements necessary for asset life cycle management.
- Extensions to our agenda / document management for additional public meeting agendas and a public facing electronic plan submission system.
- Migration to a new Intranet platform, retirement of obsolete, labor intensive intranet technology

IT Development, GIS, and Database Support

- Improvements to GIS Base Map – road name aliases, compatibility with ESRI local government templates
- Change the security model of the GIS database
- Pilot of GIS Cloud Service
- Internal Development of GIS Portal “Services Near You”
- Retirement of all SQL 2000 databases – Migration to SQL 2008

The growth in the scope of IT services and the increased dependence on IT to sustain business processes, while simultaneously reducing IT staff 22% over the last several years has resulted in increased operational risk. Staff supporting several critical infrastructure services is “one deep.” The IT Department will be conducting a risk assessment of all IT services to formally recognize services that are being run with a higher operational risk than intended for future remediation. The goal of the risk assessment will be to ensure that the service levels being provided are aligned with the expectations and the criticality assigned to those services by the agency's business leaders.

While cost control is crucial during this economic downturn, the businesses that IT serves are experiencing a loss of flexibility as a result. Unplanned and unbudgeted work that emerges cannot be accommodated. Even if funding accompanies an unplanned project, staff capacity commitments still have to be met. IT managers are putting more effort into helping users plan more thoroughly.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Information Technology Department**

**800 MHz Radio System Fund (188)**

**Mission Statement**

To provide funding for operational costs of the 800 MHz Inter-government Radio System, which provides interoperable radio service to forty-one (41) public safety and general government agencies operating 4,200 radios. Assure radio system availability 100% of the time.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>800 MHz Radio System Maintenance</b>	-	1,199,700	1,199,700	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	-	1,199,700	1,199,700	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	1,075,895	1,189,200	1,127,800	1,176,500	-	1,176,500	(1.1%)
Indirect Cost Reimburs	-	15,700	15,700	23,200	-	23,200	47.8%
<b>Net Operating Budget</b>	<b>1,075,895</b>	<b>1,204,900</b>	<b>1,143,500</b>	<b>1,199,700</b>	-	<b>1,199,700</b>	<b>(0.4%)</b>
<b>Total Budget</b>	<b>1,075,895</b>	<b>1,204,900</b>	<b>1,143,500</b>	<b>1,199,700</b>	-	<b>1,199,700</b>	<b>(0.4%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	326,109	334,300	312,900	314,000	-	314,000	(6.1%)
Miscellaneous Revenues	116,701	118,300	115,200	117,000	-	117,000	(1.1%)
Interest/Misc	1,340	2,200	1,000	1,100	-	1,100	(50.0%)
Reimb From Other Depts	118,154	140,000	155,000	145,000	-	145,000	3.6%
Trans fm 001 Gen Fund	473,400	542,400	542,400	558,900	-	558,900	3.0%
Carry Forward	146,600	97,300	109,600	92,600	-	92,600	(4.8%)
Less 5% Required By Law	-	(29,600)	-	(28,900)	-	(28,900)	(2.4%)
<b>Total Funding</b>	<b>1,182,304</b>	<b>1,204,900</b>	<b>1,236,100</b>	<b>1,199,700</b>	-	<b>1,199,700</b>	<b>(0.4%)</b>

Forecast FY 2011 – Operating Expense is projected at \$61,400 less than appropriated due to decreases in contracted services. Revenues collected from moving traffic violation fines pursuant to Ordinance 93-65 continues to decline and is offset by a transfer from the General Fund (001).

Current FY 2012 - Though operating cost savings of contracted services are anticipated to continue into FY 2012, other expenses have increased; including indirect cost reimbursement (\$7,500), IT support (\$3,600) and fleet maintenance services (\$7,400).

Though vehicle replacement was recommended during FY 2012 per the fleet replacement schedule, the purchase (\$30,000) has been deferred.

FY 2012 Revenue - Charges for Service includes charges for radio maintenance provided to non-BCC customers (\$39,000) and proceeds from a \$12.50 surcharge on moving traffic violation fines (\$275,000). The Revenue budget is based on average monthly collections (approximately \$22,900 per month) through March 2011, a decline of 9.7% from the previous year. Miscellaneous Revenue of \$117,000 is received from radio tower lease agreements and battery replacement sales. Reimbursements from Other Departments of \$145,000 includes maintenance expenses for mobile and portable radio equipment and for minor operating equipment (replacement antennas, radio clips, etc.) that is purchased in bulk and provided to customers on an as needed basis.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Information Technology Department  
Information Technology Capital (506)**

**Mission Statement**

To fund the replacement / refresh of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements / services.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>IT Capital Program</b>	-	707,400	707,400	-
Current Level of Service Budget	-	707,400	707,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	-	213,100	-	213,100	na
Capital Outlay	-	325,800	325,800	494,300	-	494,300	51.7%
<b>Net Operating Budget</b>	-	325,800	325,800	707,400	-	707,400	117.1%
<b>Total Budget</b>	-	325,800	325,800	707,400	-	707,400	117.1%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reimb From Other Depts	-	325,800	325,800	346,200	-	346,200	6.3%
Trans fm 301 Co Wide Cap	-	-	-	361,200	-	361,200	na
<b>Total Funding</b>	-	325,800	325,800	707,400	-	707,400	117.1%

Forecast FY 2011 - As planned, the following capital infrastructure will be replaced in FY 2011: disk storage (\$120,000), network equipment at end of life (\$76,000), and break/fix replacements for desktop and laptop computers (\$129,800).

Current FY 2012 - Our standard technology equipment replacement protocol calls for a planned funding level of \$897,400 for replacing technology equipment in FY 2012. This does not include previous year deferrals of \$352,800. The Information Technology Executive Committee (ITEC) recommended funding only crucial replacements due to current economic conditions. At the planned funding level, there will be no proactive computer replacements in FY 2012; only broken equipment will be replaced. The net result is a deferral of \$899,200 which will be brought forward into future fiscal years. A five year capital replacement financial plan is under development to address the impacts of equipment replacement deferrals.

Remaining funds of \$361,200 from Countywide Capital Fund (301) for active IT capital projects appropriated in prior years will be transferred to the IT Capital Fund (506).

Funding from Departments and Transfers is programmed as follows:

Transfer from 301

- \$22,200 - Computer Replacements
- \$101,300 - Telephone System
- \$155,700 - Fiber Network
- \$82,000 - Business Continuity

Department Contributions

- \$211,800 - IT Infrastructure (Data Communications)
- \$134,400 - IT Infrastructure (Hosting/Storage)

Revenue FY 2012 - A fee of \$200 per BCC computer will provide \$346,200 of revenue for the IT Capital Fund (506) based on current computer inventory counts reported by Departments in March of 2011. The \$200 fee was approved by ITEC. The 6.3% increase is a result of improvement to the inventory reporting procedures. The transfers of \$361,200 represents the movement of remaining IT capital project funds from the Countywide Capital Fund (301) to the IT Capital Fund (506).

Replacement of IT infrastructure is based on the following service life:

## Administrative Services Division

### Information Technology Department

#### Information Technology Capital (506)

- Storage- Disk storage assets replacement costs are base on a 5 to 7 year service life.
- Computer workstations replacement costs are based on a on a 5 year service life.
- Laptop / Portable computers costs are based on a 4 year service life.
- Network distribution equipment costs are based on a 7 year service life.
- Server replacements are based on a 5 year service life.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Purchasing Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,295,633	1,386,300	1,357,500	1,432,800	-	1,432,800	3.4%
Operating Expense	87,631	106,200	101,600	83,900	-	83,900	(21.0%)
Capital Outlay	4,227	7,500	7,500	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,387,491</b>	<b>1,500,000</b>	<b>1,466,600</b>	<b>1,516,700</b>	<b>-</b>	<b>1,516,700</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>1,387,491</b>	<b>1,500,000</b>	<b>1,466,600</b>	<b>1,516,700</b>	<b>-</b>	<b>1,516,700</b>	<b>1.1%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Purchasing Department - Surplus Sales (001)	87	2,000	500	500	-	500	(75.0%)
Purchasing Department (001)	1,387,404	1,498,000	1,466,100	1,516,200	-	1,516,200	1.2%
<b>Total Net Budget</b>	<b>1,387,491</b>	<b>1,500,000</b>	<b>1,466,600</b>	<b>1,516,700</b>	<b>-</b>	<b>1,516,700</b>	<b>1.1%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,387,491</b>	<b>1,500,000</b>	<b>1,466,600</b>	<b>1,516,700</b>	<b>-</b>	<b>1,516,700</b>	<b>1.1%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	95	-	300	-	-	-	na
Miscellaneous Revenues	161,975	303,000	95,300	170,000	-	170,000	(43.9%)
Net Cost General Fund	775,620	664,700	838,700	752,000	-	752,000	13.1%
Trans fm 114 Pollutn Ctrl Fd	1,600	3,000	3,000	1,700	-	1,700	(43.3%)
Trans fm 313 Gas Tax Cap Fd	230,600	232,300	232,300	238,100	-	238,100	2.5%
Trans fm 408 Water / Sewer Fd	155,500	211,300	211,300	216,700	-	216,700	2.6%
Trans fm 441 Goodland Water	-	-	-	1,100	-	1,100	na
Trans fm 470 Solid Waste Fd	25,100	37,400	37,400	28,300	-	28,300	(24.3%)
Trans fm 473 Mand Collct Fd	37,000	48,300	48,300	32,700	-	32,700	(32.3%)
Trans fm 516 Prop & Cas Ins	-	-	-	76,100	-	76,100	na
<b>Total Funding</b>	<b>1,387,491</b>	<b>1,500,000</b>	<b>1,466,600</b>	<b>1,516,700</b>	<b>-</b>	<b>1,516,700</b>	<b>1.1%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Purchasing Department (001)	17.35	17.35	17.35	17.60	-	17.60	1.4%
<b>Total FTE</b>	<b>17.35</b>	<b>17.35</b>	<b>17.35</b>	<b>17.60</b>	<b>-</b>	<b>17.60</b>	<b>1.4%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Purchasing Department  
Purchasing Department (001)**

**Mission Statement**

- To plan for and promote the open, proper and competitive procurement of commodities and services in a cost efficient and cost-effective manner.
- To provide various additional support services that efficiently and effectively facilitate the missions of the various using departments.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>1.00</b>	<b>218,835</b>	<b>-</b>	<b>218,835</b>
<b>Acquisition Planning and Production</b>	<b>6.10</b>	<b>441,516</b>	<b>222,000</b>	<b>219,516</b>
Develop and maintain multi-year acquisition plans; prepare, issue and administer formal sealed bid and proposal solicitations processes; facilitate staff selection and evaluation processes; review and approve executive summaries; publish newsletters and notify vendors of prospective bid/proposal opportunities. Issue non-negotiated agreements.				
<b>General Operations Support</b>	<b>5.00</b>	<b>391,354</b>	<b>100,000</b>	<b>291,354</b>
SAP production, training and support, mail pickup and delivery, and surplus property transfers and sales.				
<b>Contracts Administration</b>	<b>5.50</b>	<b>464,495</b>	<b>372,700</b>	<b>91,795</b>
Negotiate, process and issue consulting and other services agreements; review/prepare/negotiate and issue contract modifications, oversee vendor/contractor performance in coordination with user agencies. Institute and manage dispute resolution actions.				
<b>Current Level of Service Budget</b>	<b>17.60</b>	<b>1,516,200</b>	<b>694,700</b>	<b>821,500</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Number of employees trained in SAP system, purchasing, and contracting practices	277	125	265	250
Percent of bid invitations issued within 10 days of receipt	86.80	80.00	90.00	80.00
Percent of RFP's issued within 12 days of receipt	81.10	80.00	60.00	70.00

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,295,633	1,386,300	1,357,500	1,432,800	-	1,432,800	3.4%
Operating Expense	87,544	104,200	101,100	83,400	-	83,400	(20.0%)
Capital Outlay	4,227	7,500	7,500	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,387,404</b>	<b>1,498,000</b>	<b>1,466,100</b>	<b>1,516,200</b>	<b>-</b>	<b>1,516,200</b>	<b>1.2%</b>
<b>Total Budget</b>	<b>1,387,404</b>	<b>1,498,000</b>	<b>1,466,100</b>	<b>1,516,200</b>	<b>-</b>	<b>1,516,200</b>	<b>1.2%</b>
<b>Total FTE</b>	<b>17.35</b>	<b>17.35</b>	<b>17.35</b>	<b>17.60</b>	<b>-</b>	<b>17.60</b>	<b>1.4%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Purchasing Department  
Purchasing Department (001)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	95	-	300	-	-	-	na
Miscellaneous Revenues	22,678	28,000	28,500	100,000	-	100,000	257.1%
Net Cost General Fund	914,831	937,700	905,000	821,500	-	821,500	(12.4%)
Trans fm 114 Pollutn Ctrl Fd	1,600	3,000	3,000	1,700	-	1,700	(43.3%)
Trans fm 313 Gas Tax Cap Fd	230,600	232,300	232,300	238,100	-	238,100	2.5%
Trans fm 408 Water / Sewer Fd	155,500	211,300	211,300	216,700	-	216,700	2.6%
Trans fm 441 Goodland Water	-	-	-	1,100	-	1,100	na
Trans fm 470 Solid Waste Fd	25,100	37,400	37,400	28,300	-	28,300	(24.3%)
Trans fm 473 Mand Collect Fd	37,000	48,300	48,300	32,700	-	32,700	(32.3%)
Trans fm 516 Prop & Cas Ins	-	-	-	76,100	-	76,100	na
<b>Total Funding</b>	<b>1,387,404</b>	<b>1,498,000</b>	<b>1,466,100</b>	<b>1,516,200</b>	<b>-</b>	<b>1,516,200</b>	<b>1.2%</b>

Forecast FY 2011 - Cost savings of \$28,800 in personal services was achieved through vacancies occurring throughout the fiscal year.

Current FY 2012 - The Purchasing Department personal services request reflects 17.60 FTEs - .25 FTEs more than the previous fiscal year to bring a part-time (.75 FTE) position to full-time status. Operating and capital reductions of \$28,300 were mainly in the areas of contracted services (\$7,000) and professional development and travel (\$8,000). No capital outlay request has been made for FY 2012.

Revenue FY 2012 - Miscellaneous Revenue of \$100,000 represents a combination of rebates received through the purchasing card program (\$30,000) and the anticipated establishment of the E-Payable program (\$70,000). This new revenue stream will help offset declining surplus sale revenues used to lower the Net Impact to the General Fund for this Department.

Transfer revenue in the amount of \$594,700 is for dedicated contracts and acquisition support to the Risk Department, Public Utilities Division and Growth Management Division. The increase in this revenue is primarily attributable to the allocation of staff to facilitate the management contractual insurance requirements of vendor and renewal monitoring.

Overall, this budget represents a 12.4% (\$116,200) decrease in cost to the General Fund (001).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Purchasing Department**

**Purchasing Department - Surplus Sales (001)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>General Operations Support</b>	-	500	70,000	-69,500
SAP production, training and support, mail pickup and delivery, and surplus property transfers and sales.				
Current Level of Service Budget	-	500	70,000	-69,500

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	87	2,000	500	500	-	500	(75.0%)
<b>Net Operating Budget</b>	<b>87</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>(75.0%)</b>
<b>Total Budget</b>	<b>87</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>(75.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	139,297	275,000	66,800	70,000	-	70,000	(74.5%)
Net Cost General Fund	(139,210)	(273,000)	(66,300)	(69,500)	-	(69,500)	(74.5%)
<b>Total Funding</b>	<b>87</b>	<b>2,000</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>(75.0%)</b>

Forecast FY 2011 - Net revenues of \$65,600 are anticipated from the County's annual surplus auction held annually in April, a significant drop of \$208,200 or 68.4%. Net proceeds of auctioneer commissions totaled \$157,500 of which \$91,900 was provided back to enterprise Departments which originally funded asset purchases. Additional proceeds of \$1,200 are from online auctions proceeds.

Revenues FY 2012 - Revenues from the County's Annual Surplus Auction have declined dramatically due to department deferrals to replace vehicles, equipment, and other large capital items. Surplus revenues in past years have helped to lower the Net General Fund impact to the Purchasing Department. For FY 2012, other general fund departments within the Administrative Services Division have made operating cutbacks to meet budget guidance overall.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Risk Management Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,103,234	1,126,700	1,116,800	1,120,200	-	1,120,200	(0.6%)
Operating Expense	38,347,829	38,405,600	38,189,000	39,002,500	-	39,002,500	1.6%
Property & Casualty Claims	958,137	1,200,000	900,000	1,100,000	-	1,100,000	(8.3%)
Short Term Disability Ins	467,560	410,000	373,800	413,800	-	413,800	0.9%
Long Term Disability Ins	622,048	350,000	338,400	340,000	-	340,000	(2.9%)
Workers Comp Ins	300,550	900,000	400,000	800,000	-	800,000	(11.1%)
Capital Outlay	5,404	28,100	73,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>41,804,763</b>	<b>42,420,400</b>	<b>41,391,600</b>	<b>42,776,500</b>	<b>-</b>	<b>42,776,500</b>	<b>0.8%</b>
Trans to 001 General Fund	1,700,000	850,000	850,000	926,100	-	926,100	9.0%
Reserves For Contingencies	-	814,400	-	782,400	-	782,400	(3.9%)
Reserves for Insurance	-	22,570,500	-	21,422,100	-	21,422,100	(5.1%)
<b>Total Budget</b>	<b>43,504,763</b>	<b>66,655,300</b>	<b>42,241,600</b>	<b>65,907,100</b>	<b>-</b>	<b>65,907,100</b>	<b>(1.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Group Health & Life Insurance Fund (517)	33,747,321	32,980,700	33,304,100	33,831,900	-	33,831,900	2.6%
Property & Casualty Insurance Fund (516)	6,912,568	7,537,900	6,875,600	7,274,100	-	7,274,100	(3.5%)
Worker's Compensation Fund (518)	1,144,874	1,901,800	1,211,900	1,670,500	-	1,670,500	(12.2%)
<b>Total Net Budget</b>	<b>41,804,763</b>	<b>42,420,400</b>	<b>41,391,600</b>	<b>42,776,500</b>	<b>-</b>	<b>42,776,500</b>	<b>0.8%</b>
<b>Total Transfers and Reserves</b>	<b>1,700,000</b>	<b>24,234,900</b>	<b>850,000</b>	<b>23,130,600</b>	<b>-</b>	<b>23,130,600</b>	<b>(4.6%)</b>
<b>Total Budget</b>	<b>43,504,763</b>	<b>66,655,300</b>	<b>42,241,600</b>	<b>65,907,100</b>	<b>-</b>	<b>65,907,100</b>	<b>(1.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	1,246,942	250,000	190,000	-	-	-	(100.0%)
Interest/Misc	217,084	250,800	266,800	234,600	-	234,600	(6.5%)
Property & Casualty Billings	5,688,643	6,916,700	7,246,600	6,843,200	-	6,843,200	(1.1%)
Group Health Billings	26,561,435	26,580,800	26,310,000	30,509,500	-	30,509,500	14.8%
Dental Billings	1,097,410	1,822,200	1,730,500	1,817,100	-	1,817,100	(0.3%)
Life Insurance Billings	429,252	600,000	615,000	614,200	-	614,200	2.4%
Short Term Disability Billings	245,436	402,100	402,100	402,100	-	402,100	0.0%
Long Term Disability Billings	225,241	345,000	345,000	345,000	-	345,000	0.0%
Workers Comp Billings	2,289,991	1,980,400	1,911,900	1,681,900	-	1,681,900	(15.1%)
Carry Forward	32,204,500	27,507,300	26,683,200	23,459,500	-	23,459,500	(14.7%)
<b>Total Funding</b>	<b>70,205,934</b>	<b>66,655,300</b>	<b>65,701,100</b>	<b>65,907,100</b>	<b>-</b>	<b>65,907,100</b>	<b>(1.1%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Property & Casualty Insurance Fund (516)	3.00	4.00	4.00	4.00	-	4.00	0.0%
Group Health & Life Insurance Fund (517)	5.75	4.75	4.75	4.75	-	4.75	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>11.75</b>	<b>11.75</b>	<b>11.75</b>	<b>11.75</b>	<b>-</b>	<b>11.75</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Risk Management Department  
Property & Casualty Insurance Fund (516)**

**Mission Statement**

The mission of the Risk Management Department is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to do our utmost to assure that the County's employees go home safely each day.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Property and Casualty Insurance Program</b>	<b>3.00</b>	<b>7,167,700</b>	<b>7,167,700</b>	<b>-</b>
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Departments and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>106,400</b>	<b>106,400</b>	<b>-</b>
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>4,577,700</b>	<b>4,577,700</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>11,851,800</b>	<b>11,851,800</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Average Days to Close Claim	97	150	150	150
Average Number of Days From Incurred Date to Report Date	25	20	20	18
Subrogation Dollars Collected	274,273	330,000	292,000	300,000

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	274,507	357,300	351,200	355,800	-	355,800	(0.4%)
Operating Expense	5,679,924	5,980,600	5,582,800	5,818,300	-	5,818,300	(2.7%)
Property & Casualty Claims	958,137	1,200,000	900,000	1,100,000	-	1,100,000	(8.3%)
Capital Outlay	-	-	41,600	-	-	-	na
<b>Net Operating Budget</b>	<b>6,912,568</b>	<b>7,537,900</b>	<b>6,875,600</b>	<b>7,274,100</b>	<b>-</b>	<b>7,274,100</b>	<b>(3.5%)</b>
Trans to 001 General Fund	850,000	-	-	76,100	-	76,100	na
Reserves For Contingencies	-	316,900	-	300,000	-	300,000	(5.3%)
Reserves for Insurance	-	4,542,100	-	4,201,600	-	4,201,600	(7.5%)
<b>Total Budget</b>	<b>7,762,568</b>	<b>12,396,900</b>	<b>6,875,600</b>	<b>11,851,800</b>	<b>-</b>	<b>11,851,800</b>	<b>(4.4%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	113,115	-	-	-	-	-	na
Interest/Misc	35,718	40,800	45,400	49,600	-	49,600	21.6%
Property & Casualty Billings	5,688,643	6,916,700	7,246,600	6,843,200	-	6,843,200	(1.1%)
Carry Forward	6,478,700	5,439,400	4,542,600	4,959,000	-	4,959,000	(8.8%)
<b>Total Funding</b>	<b>12,316,177</b>	<b>12,396,900</b>	<b>11,834,600</b>	<b>11,851,800</b>	<b>-</b>	<b>11,851,800</b>	<b>(4.4%)</b>

## Administrative Services Division

### Risk Management Department

#### Property & Casualty Insurance Fund (516)

Forecast FY 2011 - Personal Services expenditures are expected to be 1.7% below the adopted budget. Forecast operating expenses are expected to be 6.6% below the adopted budget due to favorable renewals of the Casualty and Property insurance programs. Paid insurance claims are expected to be below the adopted budget due to proactive safety and claims management practices resulting in favorable loss experience.

Current FY 2012 - Personal services complies with budget guidance. Operating expense is down 2.7% primarily as a reflection of lower reinsurance pricing. Paid insurance claims are down 8.3% due to proactive safety and claims management practices resulting in favorable loss experience. There are no monies budgeted for Capital Outlay. The transfer of \$76,100 represents payment for management services of vendor insurance performed by the staff in Purchasing, a General Fund Department. Reserves for Contingencies and Reserves for Insurance are down 5.3% and 7.5% respectively.

Revenue FY 2012 - Property and Casualty billings are 1.1% below the FY 2011 budget. General insurance rates are down 4.6% in FY 2012. Automobile Insurance billings are unchanged. Property Insurance billings are expected to be flat in FY 2012.

**Administrative Services Division**

**Risk Management Department  
Group Health & Life Insurance Fund (517)**

**Mission Statement**

The mission of the Risk Management Department is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to do our utmost to assure that the County's employees go home safely each day.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	1.00	343,578	343,578	-
<b>Group Health Insurance Program</b>	2.00	30,052,716	30,052,716	-
To provide group health insurance benefits to eligible employees and their dependents.				
<b>Group Disability Insurance Program</b>	-	753,800	753,800	-
To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.				
<b>Group Life Insurance Program</b>	-	615,000	615,000	-
To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.				
<b>Group Dental Insurance Program</b>	-	1,820,000	1,820,000	-
To provide dental insurance benefits to eligible employees and their dependents.				
<b>Wellness Program</b>	1.75	246,806	246,806	-
To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.				
<b>Reserve for Claims Payment/Contingency</b>	-	13,732,900	13,732,900	-
Current Level of Service Budget	<b>4.75</b>	<b>47,564,800</b>	<b>47,564,800</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Members Exceeding \$100,000 in Claims per 100 Employees	0.88	0.75	0.70	0.70
Percent of Members Testing Positive for Nicotine	12.90	16.00	16.00	14.00
Percent of Members who met Select Plan Qualifiers	93	92	92	94
Processing Time from Receipt to Payment in Days	7.75	7.00	6.50	6.20



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Risk Management Department  
Group Health & Life Insurance Fund (517)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	561,196	496,400	496,400	493,000	-	493,000	(0.7%)
Operating Expense	32,091,118	31,724,300	32,095,500	32,585,100	-	32,585,100	2.7%
Short Term Disability Ins	467,560	410,000	373,800	413,800	-	413,800	0.9%
Long Term Disability Ins	622,048	350,000	338,400	340,000	-	340,000	(2.9%)
Capital Outlay	5,400	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>33,747,321</b>	<b>32,980,700</b>	<b>33,304,100</b>	<b>33,831,900</b>	-	<b>33,831,900</b>	<b>2.6%</b>
Reserves For Contingencies	-	447,400	-	406,000	-	406,000	(9.3%)
Reserves for Insurance	-	14,527,600	-	13,326,900	-	13,326,900	(8.3%)
<b>Total Budget</b>	<b>33,747,321</b>	<b>47,955,700</b>	<b>33,304,100</b>	<b>47,564,800</b>	-	<b>47,564,800</b>	<b>(0.8%)</b>
<b>Total FTE</b>	<b>5.75</b>	<b>4.75</b>	<b>4.75</b>	<b>4.75</b>	-	<b>4.75</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	1,116,400	250,000	190,000	-	-	-	(100.0%)
Interest/Misc	151,396	177,800	172,800	137,400	-	137,400	(22.7%)
Group Health Billings	26,561,435	26,580,800	26,310,000	30,509,500	-	30,509,500	14.8%
Dental Billings	1,097,410	1,822,200	1,730,500	1,817,100	-	1,817,100	(0.3%)
Life Insurance Billings	429,252	600,000	615,000	614,200	-	614,200	2.4%
Short Term Disability Billings	245,436	402,100	402,100	402,100	-	402,100	0.0%
Long Term Disability Billings	225,241	345,000	345,000	345,000	-	345,000	0.0%
Carry Forward	21,194,300	17,777,800	17,278,200	13,739,500	-	13,739,500	(22.7%)
<b>Total Funding</b>	<b>51,020,869</b>	<b>47,955,700</b>	<b>47,043,600</b>	<b>47,564,800</b>	-	<b>47,564,800</b>	<b>(0.8%)</b>

Forecast FY 2011 - Personal Services is expected to be within the adopted budget. Operating Expenses are expected to exceed the adopted budget by 1.1% primarily due to higher than anticipated health claims costs. Short Term Disability costs are expected to be 3.3% below the adopted budget due to improved loss experience. Dental insurance costs are expected to be 5% below budget due an agreement with the carrier to forego a rate increase in FY 2011. Long Term Disability Costs are expected to be 3.3% below budget.

Revenue FY 2011 - Health Insurance billings are anticipated to be slightly below the adopted budget primarily due to a correction in estimated enrollment.

Current FY 2012 - Personal services complies with budget guidance. Operating Expenses are up 2.7% primarily as a result of an increase in the Health claims budget. The budget reflects anticipated health plan changes that will take effect on January 1, 2012. The budget also reflects a 19.6% reduction in the health reinsurance budget due to fewer catastrophic losses and an increase in the self insured retention limit. The dental insurance budget remains flat compared to FY 2011. Long Term Disability program cost is anticipated to reduce by 2.9% due to a change in ratable salary but the rate per 100 remains unchanged. Budgeted reserves have decreased 8.3%.

Revenue FY 2012 - Overall Health Insurance billings are expected to increase 14.8% in FY 2011 to bring the revenue structure of the fund in line with expected expenses. Group Health rates remained relatively flat from FY 2006 through FY 2010 with a planned use of carry forward being used to offset program costs in FY 2010 and FY 2011. As a result, Carry Forward levels have been reduced to the level where it is approximately equal to Department of Insurance and OPEB funding requirements. Therefore, Carry Forward cannot be relied upon as a continuing funding source. The restructuring of the rates will also comport with the Board's 80/20% cost sharing within the Budget Policy. Budgeted rates for Dental, Short and Long Term Disability and Life Insurance did not increase.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Risk Management Department  
Worker's Compensation Fund (518)**

**Mission Statement**

The mission of the Risk Management Department is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to do our utmost to assure that the County's employees go home safely each day.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Workers' Compensation Insurance &amp; Subrogation Program</b>	<b>1.00</b>	<b>1,317,981</b>	<b>1,317,981</b>	<b>-</b>
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to departments through the collection of funds expended by the County for damage to property.				
<b>Safety and Loss Control Program</b>	<b>1.00</b>	<b>195,214</b>	<b>195,214</b>	<b>-</b>
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
<b>Occupational Health Program</b>	<b>1.00</b>	<b>169,605</b>	<b>169,605</b>	<b>-</b>
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
<b>Reserve for Claims Payment/Contingency</b>	<b>-</b>	<b>4,807,700</b>	<b>4,807,700</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>3.00</b>	<b>6,490,500</b>	<b>6,490,500</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Accidents per 100 Employees	6.90	9.00	6.25	6.00
Average Number of Days to Close a Medical Only Claim	133	120	100	110
Lost Time Claims Exceeding 7 Days	3	5	6	4
Total Workers' Compensation Cost as a Percentage of Reportable Payroll	2.19	1.90	1.90	1.68

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	267,531	273,000	269,200	271,400	-	271,400	(0.6%)
Operating Expense	576,788	700,700	510,700	599,100	-	599,100	(14.5%)
Workers Comp Ins	300,550	900,000	400,000	800,000	-	800,000	(11.1%)
Capital Outlay	4	28,100	32,000	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>1,144,874</b>	<b>1,901,800</b>	<b>1,211,900</b>	<b>1,670,500</b>	<b>-</b>	<b>1,670,500</b>	<b>(12.2%)</b>
Trans to 001 General Fund	850,000	850,000	850,000	850,000	-	850,000	0.0%
Reserves For Contingencies	-	50,100	-	76,400	-	76,400	52.5%
Reserves for Insurance	-	3,500,800	-	3,893,600	-	3,893,600	11.2%
<b>Total Budget</b>	<b>1,994,874</b>	<b>6,302,700</b>	<b>2,061,900</b>	<b>6,490,500</b>	<b>-</b>	<b>6,490,500</b>	<b>3.0%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Division**

**Risk Management Department  
Worker's Compensation Fund (518)**

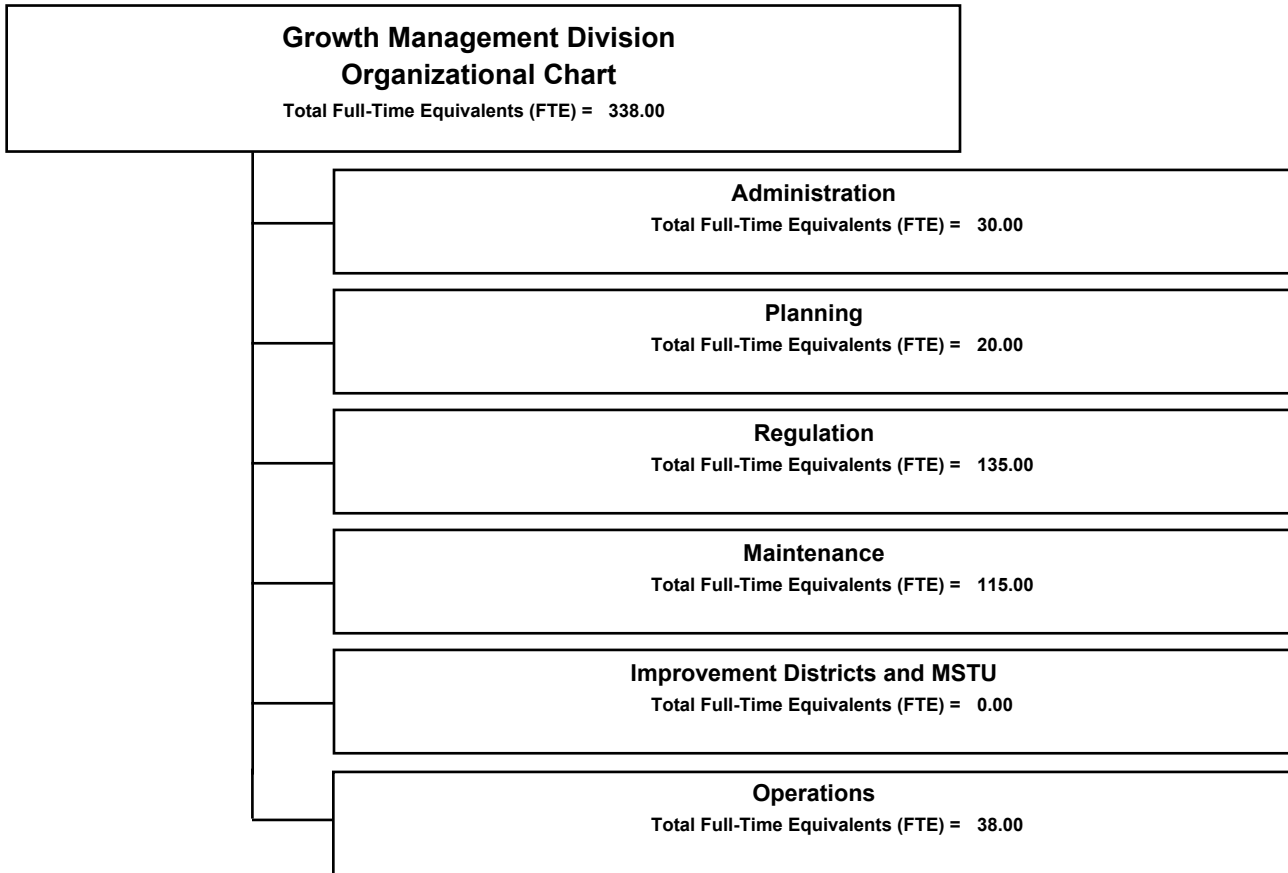
<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	17,427	-	-	-	-	-	na
Interest/Misc	29,969	32,200	48,600	47,600	-	47,600	47.8%
Workers Comp Billings	2,289,991	1,980,400	1,911,900	1,681,900	-	1,681,900	(15.1%)
Carry Forward	4,531,500	4,290,100	4,862,400	4,761,000	-	4,761,000	11.0%
<b>Total Funding</b>	<b>6,868,888</b>	<b>6,302,700</b>	<b>6,822,900</b>	<b>6,490,500</b>	-	<b>6,490,500</b>	<b>3.0%</b>

Forecast FY 2011 - Personal services are expected to be 1.3% below the adopted budget. Forecast operating expenditures are anticipated to be 27.1% below the adopted budget primarily due to a reduction in reinsurance costs and State Disability Trust Fund assessments resulting from favorable loss experience. Paid claims are expected to be 55% below the adopted FY 2011 budget due to proactive safety and claims management practices resulting in favorable loss experience.

Current FY 2012 - Personal services complies with budget guidance. Operating expenses have been reduced somewhat primarily due to improved loss experience. The insurance claims budget has been reduce 18.2% due to favorable loss experience. Due to a reduction in outstanding incurred liabilities resulting from favorable loss development, the budget includes a transfer to the General Fund of \$850,000 to reduce unencumbered reserves. There are no monies budgeted for Capital Outlay.

Revenues FY 2012 - Allocated Workers' Compensation premiums have been reduced 15.1% due to favorable loss experience, lower reinsurance costs and lower State Disability Trust Fund assessments.

## Growth Management Division



## Growth Management Division

Norman Feder, Administrator

### Growth Management Division (GMD) - Construction and Maintenance (C&M)

Reduced budget and staffing over the past few years has resulted in a realignment of the organization, a shifting of limited resources from capacity improvements to asset management, expanded privatization of road and bridge maintenance programs and in-sourcing of construction support and inspection services on capital projects. From FY 2008 to FY 2012, the total operating budget for the Growth Management Division (formerly Transportation Services) has been reduced 24% from \$48.6 million to \$36.8 million while staffing over that same period is down 26.6% or 64 FTE's. During FY 2010 and FY 2011 capital transfers from the general fund to support road network improvements and stormwater projects declined \$27.7 million dollars due to shrinking resources. The majority of capital dollar transfer reductions affected growth related or capacity projects which were deferred or postponed due to the slowdown in population growth. However, projects leveraged by state or federal money were preserved. For FY 2012 a slight increase in general fund support of \$893,500 is programmed. These additional dollars will be used in furtherance of stormwater projects. A significant decline in impact fee collections and reduced gas tax revenues has slowed advanced right of way acquisition and postponed or altered certain planned network improvements that do not have the benefit of state or federal money.

### TRANSPORTATION ENGINEERING

The Five Year Road Construction Program supported by the Fiscal Year 2012 Budget includes only two (2) major capacity projects, both heavily supported with over \$25 million in discretionary grants, joint participation agreements and developer contributions secured by the County. The preconstruction activities of design and right-of-way acquisition for future needed capacity improvements have generally been pushed out of the Five-Year Program. Engineering staff that remains is concentrating on intersection improvements, signal system optimization and other operational projects to maximize system safety and efficiency. A significant new focus area is the over 100 county maintained bridge structures, half of which were built over 40 years ago. Staff and funding has been redirected to establish a Five-Year Bridge Program to address these identified improvement or replacement needs. An aggressive Five-Year Program of intersection improvements and signal system timing and coordination has also become a greater priority for available resources.

Construction management staff has taken on a number of assignments previously outsourced to consultants at a significant savings. Design for intersection improvements, bus shelters, and sidewalk projects are being performed in-house by engineers who formally managed outside consultants. By assembling staff from various functions, Construction Engineering and Inspection, to the extent staffing allows, has been brought in-house, which has resulted in considerable savings. The more manageable workload has allowed such an approach to be undertaken with significantly reduced consultant support.

### ROAD MAINTENANCE

The aggressive road construction program instituted in 2000 not only added new lane miles to the system, but improved existing pavement lengths, signal systems and pavement markings. This reduced the need for maintenance on these existing roadways while the capital program was ongoing. However, going forward resources must be devoted to maintaining the overall system asset which was the focus of heavy investment since FY 2000. Implementation of an agency wide asset management program will identify the resources required and priority maintenance needs going forward – a certain subject for policy discussion. Approximately 58% of the total Road and Bridge budget is contracted out. Resurfacing, mowing, pavement markings, concrete curb and sidewalk repairs, and other scheduled repairs have been privatized. This departments Fiscal Year 2012 budget has been reduced by outsourcing aquatic herbicide sprayings.

### STORMWATER

The Stormwater Program receives a millage equivalent transfer from the General Fund and this transfer was reduced by Board approved policy from .15 equivalent mills to up to .1 equivalent mills. These transfer dollars are devoted primarily to complete the Lely Area Stormwater Improvement Project (LASIP) by the 2015 permit expiration. Right of Way Acquisition staff has moved from acquiring roadway parcels to acquiring the considerable rights of way and easements required. We are on track to meet the LASIP permit deadline. The focus on LASIP, however, has meant that other maintenance programs such as corrugated stormwater pipe replacement in Golden Gate City as well as maintenance on approximately 50 secondary drainage system weirs have been deferred. Consideration must be given to funding these projects going forward.

### TRANSIT AND PARATRANSIT

Collier Area Transit (CAT) ridership is again increasing, continuing to exceed one million passenger trips annually. The fare box

## Growth Management Division

return continues to exceed industry standards at 25% and Federal and State grants have been maximized to cover capital and operating costs, where allowed. Efficiency measures, including modification of routes to reduce deadhead time and expand coverage area to address rider desires, implementation of the Federal grant for Intelligent Transportation automation for transit, and rebidding of the management contract have allowed continuation of services even with increased costs, especially fuel.

The paratransit (Transportation Disadvantage or TD) services have experienced a significant increase in ridership. Lower priority (personal business and recreation) trips will be reduced to provide the higher priority (medical and employment) trips, within the available budget. Further completing this projected reduction in lower priority trips, the Florida legislature passed a bill this session to remove Medicaid funded trips from the coordinated Transportation System. The result could be an increased demand on the TD services with greater high priority medical trips, further reducing the ability to service the lower priority trips, to stay within the FY 2012 budget.

### GROWTH MANAGEMENT DIVISION (GMD) - PLANNING AND REGULATION (P&R)

Internal cost containment efforts continue to be an ongoing process at GMD, P&R as a majority of the functions and services rendered are based on revenue centric operations. As the organization furthers its progress in improving efficiencies, GMD, P&R has developed strategies that cross train staff and focus on business processes improvements for providing enhanced quality and expeditious delivery. The majority of the fee-based work continues to be generated from the Building Permit, Inspection, and Contractors Licensing from Fund 113, which continues to provide increased stability as a result of improving market conditions. Administrative support functions have been consolidated into the Office of Operations and Regulatory Management for all the departments. This provides central oversight for Purchasing and Administration.

GMD, P&R has recently executed the final phase of the CityView software suite and plans to aggressively work towards implementing an electronic submittal and plan review software application. The total operating budget for GMD, P&R (former CDES Division) in FY 2005 was \$58.2 million and the total number of authorized full time equivalent (FTE) positions was 255.5 FTEs. As permitting demand and land use services grew in the county, our budget dropped slightly in FY 2006 to \$53 million with the reassignment of some functions to other departments in the county, but our authorized FTEs jumped to 287. In FY 2007 the budget and FTE count rose to \$61 million and 311 FTEs. GMD, P&R began to react to the downturn in the industry in mid 2007 and in doing so prepared and presented a \$40.6 million budget for FY 2008 with an authorized staff of 297 funding only 261 positions by freezing funding on 36 positions in reaction to the 28% reduction in building permit activities and the 38% reduction in land use activities. Similarly, for FY 2009 the total budget decreased an additional 21% to \$31.9 million (46% reduction from the FY 2005 budget) and the staff was further reduced to 211 funded FTEs with 88 frozen positions in response to a further 25% reduction of revenue in the Building Review and Permitting Fund, Fund 113, and a 27% reduction of revenue in our zoning and land use and development fund, Fund 131. A first quarter reduction in force (RIF) has further reduced the FTE count to below 180 in FY 2010.

Proposed FY12 FTEs are consistent with FY11 and are being held at 174 FTEs. Should business activity continue to increase in FY12 staff will investigate several options before adding FTEs. Possible options include overtime, contract labor and job bankers.

Land use related applications and reviews have stabilized at a lower level than previous years, however, the types of land use applications have shifted from a majority of large entitlement projects to the more mature business of variances, boat dock applications and small entitlement projects. Review complexity continues to increase as many of the new projects are in areas where zoning requirements have changed or where there are multiple impacts to sensitive lands and habitat.

Functions within the GMD, P&R are specifically constrained by the source of funding and regulations that are defined by the Florida Statutes and Federal grant requirements. For example, impact fees can only be expended for growth related expansion activities not maintenance. Grant revenues are for specific projects or functions. Building permit, inspection, and contractor licensing related fees can only be expended on functions and costs that are directly related to the fees charged. Regulatory constraints do require fiscal specialization and a detailed cost and time accounting practice when employees perform work from multiple funding sources. These constraints continue to be managed by instituting clear fiscal controls and educating staff affected by the limitations.

### CENTRALIZED FINANCE AND OPERATIONS FUNCTION

The financial and operational administrative support functions which were once provided by each department independently are now facilitated through assigned budget and finance personnel within the GMD, P&R Office of Operations and Regulatory Management. The centralization of these types of services allows for a principally controlled procurement and system of accounts that removes duplication and the need for numerous individual specialists, as those assigned to this function are cross trained to

## Growth Management Division

support divisional needs versus individual business units. Staff also recognizes organizational and individual business capital and contingency requirements in order to continue to provide services in a safe and efficient manner. Such capital items include inspector vehicles, information technology equipment, and required building repair and maintenance.

### BUSINESS PROCESS IMPROVEMENTS

GMD, P&R continues to collaborate with the community and industry in an attempt to best identify or measure the resulting business process improvements and removal of superfluous or redundant review and inspection services. Through open ended communication and standardizing process improvement methods, subject matter experts have collectively focused on eliminating the waste of time and resources, resulting in a team focused approach to expedited plan review and inspection services. Through this approach, the GMD, P&R team as an aggregate becomes greater than the sum of its parts.

### ELECTRONIC PLAN SUBMITTAL AND REVIEW

As the GMD, P&R staff continues to work to provide value added services and promote organizational efficiency, GMD Operations and Regulatory Management staff has continued to recognize and investigate the advantages of those available technologies in electronic plan submittal and review. As business requirements and demands continue to increase, electronic plan submittal and review will allow for increased productivity, accuracy, sharing of review activity across the agency on a digital platform versus paper copy, reduced turnaround times and reduced storage costs. More importantly, electronic plan submittal, distribution, and review eliminates the customers' cost incurred for production and time to travel to submit a paper copy.

### CODE ENFORCEMENT

The department continues to focus on a three-pronged action plan to address the more than 22,000 foreclosure filings that have occurred in Collier County since January 2008. The formation of five community task force teams, comprised of multiple agencies and community members, has resulted in more than 60 meet and greet events and neighborhood clean-ups and 9,410 new code cases in 2010. A voluntary lien search and property inspection program, developed in coordination with Naples Area Board of Realtors (NABOR), identifies for potential buyers if there are Code violations on the prospective property before purchase. Code violations become the responsibility of the new property owner. This program has resulted in informing more than 200 potential purchasers, of Code violations on the property, which they were not previously aware of. Through coordination with more than 100 banks and servicers, since November 2008, banks have expended more than \$2,119,200.00 and abated 1,715 code violations.

### BUSINESS TRENDS

Through analytical measurements and reoccurring communication with industry professionals and other regulatory entities, GMD, P&R Operations and Regulatory Management staff continues to monitor business trends and execute decisions based on individual trade based review and inspection activities in order to best identify potential shortfalls and opportunities that best serve the industry as a whole. Through these recurring measures and the acknowledgment that demand for individual targeted services does not stay constant, operations and regulatory management staff reviews monthly trend level statistics to aid with predicting future demand based on industry communication and historical activity.

Consequently, staff has recognized a modest increase in single family home and commercial construction permitting, site development plan improvement insubstantial change permits, temporary use permits, and zoning certification requests, and is exploring all available opportunities to augment the necessary staff levels with private sector firms that specialize in construction and land use permitting.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	26,524,357	25,212,000	24,941,300	24,898,300	-	24,898,300	(1.2%)
Operating Expense	31,544,792	31,371,700	32,534,500	30,060,500	-	30,060,500	(4.2%)
Indirect Cost Reimburs	1,158,400	1,349,200	1,349,800	1,166,300	-	1,166,300	(13.6%)
Capital Outlay	5,735,975	12,644,100	15,933,800	8,751,700	-	8,751,700	(30.8%)
Grants and Aid	141,400	-	-	-	-	-	na
Remittances	597,452	692,300	459,300	926,300	-	926,300	33.8%
<b>Total Net Budget</b>	<b>65,702,376</b>	<b>71,269,300</b>	<b>75,218,700</b>	<b>65,803,100</b>	<b>-</b>	<b>65,803,100</b>	<b>(7.7)%</b>
Advance/Repay to 306 Pk & Rec	-	250,000	250,000	250,000	-	250,000	0.0%
Trans to Property Appraiser	22,102	26,600	26,400	29,700	-	29,700	11.7%
Trans to Tax Collector	56,945	65,600	64,300	63,100	-	63,100	(3.8%)
Trans to 001 General Fund	92,900	85,900	85,900	96,200	-	96,200	12.0%
Trans to 101 Transp Op Fd	68,745	75,000	75,000	150,000	-	150,000	100.0%
Trans to 102 ROW Permit	-	-	140,900	-	-	-	na
Trans to 107 Impact Fee Admin	115,000	75,000	75,000	155,000	-	155,000	106.7%
Trans to 111 Unincorp Gen Fd	227,700	305,800	305,800	408,700	-	408,700	33.6%
Trans to 113 Com Dev Fd	17,400	75,000	75,000	75,000	-	75,000	0.0%
Trans to 712 Transp Match	-	-	12,300	-	-	-	na
Trans to 210 Debt Serv Fd	253,300	253,400	222,900	-	-	-	(100.0%)
Trans to 216 Debt Serv Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans to 259 Forest Lakes	-	-	-	500,000	-	500,000	na
Trans to 298 Sp Ob Bd '10	-	-	29,100	232,400	-	232,400	na
Trans to 310 Growth Mgmt Cap	-	200,000	200,000	-	-	-	(100.0%)
Trans to 426 CAT Mass Transit Fd	(61,160)	-	127,200	-	-	-	na
Trans to 427 Transp Disadv Fd	16,331	-	66,300	-	-	-	na
Trans to 669 Utility Trust	-	-	-	30,000	-	30,000	na
Reserves For Contingencies	-	507,800	-	1,512,700	-	1,512,700	197.9%
Reserves For Debt Service	-	317,600	-	966,100	-	966,100	204.2%
Reserves For Capital	-	3,120,100	-	3,974,500	-	3,974,500	27.4%
Reserves for Insurance	-	400,000	-	215,100	-	215,100	(46.2%)
Reserves For Cash Flow	-	145,600	-	1,046,000	-	1,046,000	618.4%
Reserve for Attrition	-	-	-	(553,900)	-	(553,900)	na
<b>Total Budget</b>	<b>66,874,839</b>	<b>77,534,600</b>	<b>77,336,700</b>	<b>75,315,600</b>	<b>-</b>	<b>75,315,600</b>	<b>(2.9)%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administration	5,476,744	6,098,400	5,884,900	6,034,900	-	6,034,900	(1.0%)
Planning	3,601,674	3,467,300	3,027,300	3,497,200	-	3,497,200	0.9%
Regulation	13,455,874	13,083,200	13,830,200	12,962,200	-	12,962,200	(0.9%)
Maintenance	24,374,664	23,427,300	23,350,500	22,120,600	-	22,120,600	(5.6%)
Improvement Districts and MSTU	3,270,986	14,022,600	14,177,400	10,158,700	-	10,158,700	(27.6%)
Operations	15,522,433	11,170,500	14,948,400	11,029,500	-	11,029,500	(1.3%)
<b>Total Net Budget</b>	<b>65,702,376</b>	<b>71,269,300</b>	<b>75,218,700</b>	<b>65,803,100</b>	<b>-</b>	<b>65,803,100</b>	<b>(7.7)%</b>
Administration	36,145	207,500	-	609,000	-	609,000	193.5%
Planning	-	-	-	277,800	-	277,800	na
Regulation	-	601,900	-	816,000	-	816,000	35.6%
Maintenance	-	55,100	67,400	405,100	-	405,100	635.2%
Improvement Districts and MSTU	175,376	3,210,700	248,200	2,609,700	-	2,609,700	(18.7%)
Operations	(29,558)	24,800	211,700	280,800	-	280,800	1,032.3%
Reserves and Transfers	990,500	2,165,300	1,590,700	4,514,100	-	4,514,100	108.5%
<b>Total Transfers and Reserves</b>	<b>1,172,463</b>	<b>6,265,300</b>	<b>2,118,000</b>	<b>9,512,500</b>	<b>-</b>	<b>9,512,500</b>	<b>51.8%</b>
<b>Total Budget</b>	<b>66,874,839</b>	<b>77,534,600</b>	<b>77,336,700</b>	<b>75,315,600</b>	<b>-</b>	<b>75,315,600</b>	<b>(2.9)%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	2,696,183	2,611,800	2,496,100	2,620,300	-	2,620,300	0.3%
Delinquent Ad Valorem Taxes	14,663	-	2,600	-	-	-	na
Communications Services Tax	5,545,415	5,800,000	5,200,000	5,335,100	-	5,335,100	(8.0%)
Franchise Fees	257,874	240,000	240,000	240,000	-	240,000	0.0%
Licenses & Permits	2,763,493	2,647,500	2,586,800	2,616,100	-	2,616,100	(1.2%)
Building Permits	6,041,080	5,094,000	6,132,000	6,135,000	-	6,135,000	20.4%
Reinspection Fees	618,835	624,000	576,000	576,000	-	576,000	(7.7%)
Special Assessments	8,509	8,000	17,500	3,000	-	3,000	(62.5%)
Intergovernmental Revenues	7,085,111	2,172,600	5,597,400	2,145,600	-	2,145,600	(1.2%)
Charges For Services	3,146,205	2,910,600	2,956,600	2,822,000	-	2,822,000	(3.0%)
Fines & Forfeitures	2,319,114	1,009,300	893,400	845,900	-	845,900	(16.2%)
Miscellaneous Revenues	360,158	165,000	668,300	160,300	-	160,300	(2.8%)
Interest/Misc	242,478	104,500	125,300	78,400	-	78,400	(25.0%)
Deferred Impact Fees	111,668	-	500	-	-	-	na
Reimb From Other Depts	1,087,380	958,500	884,100	690,000	-	690,000	(28.0%)
Trans frm Property Appraiser	3,080	-	-	-	-	-	na
Trans frm Tax Collector	25,240	-	-	-	-	-	na
Net Cost General Fund	573,653	925,700	2,183,100	1,052,900	-	1,052,900	13.7%
Net Cost Road and Bridge	(2,307,565)	-	(1,124,000)	-	-	-	na
Net Cost MSTU General Fund	9,627,509	11,787,100	11,829,900	11,959,900	-	11,959,900	1.5%
Net Cost Community Development	(2,849,958)	-	(2,621,400)	(400)	-	(400)	na
Net Cost Planning Services	(1,206,750)	-	(1,343,100)	-	-	-	na
Trans fm 001 Gen Fund	10,041,676	15,326,600	14,772,300	14,868,800	-	14,868,800	(3.0%)
Trans fm 101 Transp Op Fd	-	-	140,900	-	-	-	na
Trans fm 107 Imp Fee Admin	36,145	-	-	75,000	-	75,000	na
Trans fm 111 MSTD Gen Fd	9,370,922	3,459,900	3,459,900	3,443,800	-	3,443,800	(0.5%)
Trans fm 113 Comm Dev Fd	40,000	-	-	110,000	-	110,000	na
Trans fm 114 Pollutn Ctrl Fd	-	82,100	82,100	82,900	-	82,900	1.0%
Trans fm 131 Dev Serv Fd	125,000	225,000	225,000	225,000	-	225,000	0.0%
Trans fm 232 PR Ind & N Prod Pk	792,700	1,361,300	1,361,300	-	-	-	(100.0%)
Trans fm 313 Gas Tax Cap Fd	1,778,000	1,900,900	3,337,700	1,672,700	-	1,672,700	(12.0%)
Trans fm 426 CAT Transit	-	-	127,200	-	-	-	na
Trans fm 427 Transp Disadv	(44,829)	-	66,300	-	-	-	na
Carry Forward	33,956,800	18,762,000	29,702,700	18,331,300	-	18,331,300	(2.3%)
Less 5% Required By Law	-	(641,800)	-	(774,000)	-	(774,000)	20.6%
<b>Total Funding</b>	<b>92,259,788</b>	<b>77,534,600</b>	<b>90,576,500</b>	<b>75,315,600</b>	<b>-</b>	<b>75,315,600</b>	<b>(2.9%)</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Administration	29.00	31.00	31.00	30.00	-	30.00	(3.2%)
Planning	21.00	20.00	20.00	20.00	-	20.00	0.0%
Regulation	132.00	134.00	134.00	135.00	-	135.00	0.7%
Maintenance	129.00	125.00	125.00	115.00	-	115.00	(8.0%)
Operations	34.00	35.00	35.00	38.00	-	38.00	8.6%
<b>Total FTE</b>	<b>345.00</b>	<b>345.00</b>	<b>345.00</b>	<b>338.00</b>	<b>-</b>	<b>338.00</b>	<b>(2.0%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,525,898	2,562,200	2,684,400	2,548,800	-	2,548,800	(0.5%)
Operating Expense	1,777,152	2,304,700	1,969,000	2,398,600	-	2,398,600	4.1%
Indirect Cost Reimburs	1,014,600	1,205,000	1,205,000	1,086,000	-	1,086,000	(9.9%)
Capital Outlay	17,694	26,500	26,500	1,500	-	1,500	(94.3%)
Grants and Aid	141,400	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>5,476,744</b>	<b>6,098,400</b>	<b>5,884,900</b>	<b>6,034,900</b>	<b>-</b>	<b>6,034,900</b>	<b>(1.0%)</b>
Trans to 001 General Fund	-	-	-	3,300	-	3,300	na
Trans to 101 Transp Op Fd	18,745	-	-	75,000	-	75,000	na
Trans to 113 Com Dev Fd	17,400	-	-	-	-	-	na
Reserves For Contingencies	-	30,100	-	30,500	-	30,500	1.3%
Reserves For Capital	-	87,200	-	421,300	-	421,300	383.1%
Reserves For Cash Flow	-	90,200	-	78,900	-	78,900	(12.5%)
<b>Total Budget</b>	<b>5,512,889</b>	<b>6,305,900</b>	<b>5,884,900</b>	<b>6,643,900</b>	<b>-</b>	<b>6,643,900</b>	<b>5.4%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Addressing and GIS (113)	414,031	469,200	461,600	458,600	-	458,600	(2.3%)
Construction & Maintenance Administration Office (101)	1,672,250	1,693,600	1,626,700	1,615,600	-	1,615,600	(4.6%)
Impact Fee Administration (107)	418,535	601,600	456,000	535,500	-	535,500	(11.0%)
Impact Fee Deferral Program (002)	141,400	-	-	-	-	-	na
Planning & Regulatory Admin/FEMA Expenses (111)	66,132	297,800	379,400	287,200	-	287,200	(3.6%)
Planning & Regulatory Administration (113)	2,159,606	2,212,500	2,168,600	2,367,800	-	2,367,800	7.0%
Planning & Regulatory Administration (131)	198,341	381,400	365,600	322,900	-	322,900	(15.3%)
Records Management (113)	406,449	442,300	427,000	447,300	-	447,300	1.1%
<b>Total Net Budget</b>	<b>5,476,744</b>	<b>6,098,400</b>	<b>5,884,900</b>	<b>6,034,900</b>	<b>-</b>	<b>6,034,900</b>	<b>(1.0%)</b>
<b>Total Transfers and Reserves</b>	<b>36,145</b>	<b>207,500</b>	<b>-</b>	<b>609,000</b>	<b>-</b>	<b>609,000</b>	<b>193.5%</b>
<b>Total Budget</b>	<b>5,512,889</b>	<b>6,305,900</b>	<b>5,884,900</b>	<b>6,643,900</b>	<b>-</b>	<b>6,643,900</b>	<b>5.4%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	1,260,789	1,238,000	1,299,700	1,329,000	-	1,329,000	7.4%
Building Permits	6,041,080	5,094,000	6,132,000	6,135,000	-	6,135,000	20.4%
Reinspection Fees	386,650	434,000	380,000	380,000	-	380,000	(12.4%)
Intergovernmental Revenues	233,581	180,000	204,500	204,500	-	204,500	13.6%
Charges For Services	188,512	374,000	136,900	113,100	-	113,100	(69.8%)
Fines & Forfeitures	1,000	-	-	-	-	-	na
Miscellaneous Revenues	77,353	82,000	73,500	58,100	-	58,100	(29.1%)
Interest/Misc	1,158	21,000	1,000	-	-	-	(100.0%)
Deferred Impact Fees	111,668	-	500	-	-	-	na
Reimb From Other Depts	695,040	664,000	565,700	450,000	-	450,000	(32.2%)
Net Cost Road and Bridge	1,394,550	1,513,600	1,422,200	1,411,100	-	1,411,100	(6.8%)
Net Cost MSTU General Fund	66,132	297,800	379,400	287,200	-	287,200	(3.6%)
Net Cost Community Development	(4,981,020)	(4,172,000)	(4,896,400)	(4,651,500)	-	(4,651,500)	11.5%
Net Cost Planning Services	12,402	214,400	255,600	212,900	-	212,900	(0.7%)
Trans fm 001 Gen Fund	29,580	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 113 Comm Dev Fd	40,000	-	-	80,000	-	80,000	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Carry Forward	1,615,000	190,100	223,100	467,800	-	467,800	146.1%
Less 5% Required By Law	-	-	-	(8,300)	-	(8,300)	na
<b>Total Funding</b>	<b>7,348,473</b>	<b>6,305,900</b>	<b>6,352,700</b>	<b>6,643,900</b>	<b>-</b>	<b>6,643,900</b>	<b>5.4%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Construction & Maintenance Administration Office (101)	8.00	8.00	8.00	7.00	-	7.00	(12.5%)
Planning & Regulatory Administration (113)	8.00	8.00	8.00	8.00	-	8.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	-	1.00	1.00	1.00	-	1.00	0.0%
Impact Fee Administration (107)	3.00	4.00	4.00	4.00	-	4.00	0.0%
Records Management (113)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Addressing and GIS (113)	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>29.00</b>	<b>31.00</b>	<b>31.00</b>	<b>30.00</b>	<b>-</b>	<b>30.00</b>	<b>(3.2%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Construction & Maintenance Administration Office (101)**

**Mission Statement**

To deliver and effectively manage a planned, stable and sustainable transportation and stormwater system through partnerships, innovation, adaptation to change, community involvement and exceptional customer service.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>1.00</b>	<b>1,192,800</b>	<b>204,500</b>	<b>988,300</b>
Funding for the Department Administrator as well as administrative support staff. All divisional overhead costs for Fund 101 to include Indirect Service Charges, Motor Pool Capital Recovery Charges, General Insurance, IT Direct Hours and PC replacements.				
<b>Public Information</b>	<b>1.00</b>	<b>87,400</b>	<b>-</b>	<b>87,400</b>
Serve as the liaison between Collier County Growth Management Services and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Division.				
<b>Operations Management</b>	<b>5.00</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products to help make Transportation processes more efficient and effective. Establish quantifiable baselines for process improvement and use models to quantify the process levels of effort and work to establish and accomplish the baselines. Map Transportation business processes to come up with Standard Operating Procedures and establish a set of Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<b>7.00</b>	<b>1,615,600</b>	<b>204,500</b>	<b>1,411,100</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 100% of AIMS constituents contacted within 5 business days	100	100	100	100
• 100% of executive summaries in Agenda Central by target deadline approval	-	-	100	100
• 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	-	100	100	100
• 100% of invoices processed within the Prompt Payment Act	99	99	100	100
• 100% of media or citizens requests addressed within 8 hours	100	100	100	100
• 95% of XCEL business risk assessments completed on time	100	100	95	95
• 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	-	-	90	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	652,368	611,800	681,600	605,700	-	605,700	(1.0%)
Operating Expense	451,722	605,600	468,900	501,500	-	501,500	(17.2%)
Indirect Cost Reimburs	558,200	476,200	476,200	508,400	-	508,400	6.8%
Capital Outlay	9,961	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,672,250</b>	<b>1,693,600</b>	<b>1,626,700</b>	<b>1,615,600</b>	<b>-</b>	<b>1,615,600</b>	<b>(4.6%)</b>
<b>Total Budget</b>	<b>1,672,250</b>	<b>1,693,600</b>	<b>1,626,700</b>	<b>1,615,600</b>	<b>-</b>	<b>1,615,600</b>	<b>(4.6%)</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>(12.5%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Construction & Maintenance Administration Office (101)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	233,581	180,000	204,500	204,500	-	204,500	13.6%
Miscellaneous Revenues	1,903	-	-	-	-	-	na
Interest/Misc	2	-	-	-	-	-	na
Reimb From Other Depts	42,214	-	-	-	-	-	na
Net Cost Road and Bridge	1,394,550	1,513,600	1,422,200	1,411,100	-	1,411,100	(6.8%)
<b>Total Funding</b>	<b>1,672,250</b>	<b>1,693,600</b>	<b>1,626,700</b>	<b>1,615,600</b>	<b>-</b>	<b>1,615,600</b>	<b>(4.6%)</b>

Forecast FY 2011 – Overall, department expenses are projected below budget by 4.0% or \$66,900.

Current FY 2012 - This cost center reflects one (1) less FTE due to a transfer of a Grants Accountant position to the Grants Management Office. Operating expenses have decreased mainly due to reduced general insurance costs. The Indirect Cost Reimbursement to the General Fund has increased \$32,200 or 6.8%. Overall, this cost center has decreased by 4.6%.

Current FY 2012 - Revenues received from Motor Tax Fuel Rebates and Mobile Home Licenses have trended upward slightly.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Planning & Regulatory Administration (113)**

**Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the departments within the planning and regulatory element of the Growth Management Division (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost	
<b>Divisional Administration</b>	<b>1.00</b>	<b>1,779,146</b>	<b>7,923,200</b>	<b>-6,144,054</b>	
This section includes the Deputy Administrator who provides administrative oversight to the departments within the GMD Planning and Regulatory element. This position reports directly to the GMD Administrator, and indirectly to the County Manager.					
<b>Divisional Financial and Systems Management</b>	<b>4.00</b>	<b>353,439</b>	<b>-</b>	<b>353,439</b>	
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.					
<b>Cash Management</b>	<b>3.00</b>	<b>235,215</b>	<b>-</b>	<b>235,215</b>	
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities with a 99.95% accuracy rate. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the EMS and Code Enforcement.					
Current Level of Service Budget		<b>8.00</b>	<b>2,367,800</b>	<b>7,923,200</b>	<b>-5,555,400</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 99% of accuracy rate met by GMD Cashiers	99	-	99	99

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	855,894	721,300	719,700	719,000	-	719,000	(0.3%)
Operating Expense	839,579	1,087,800	1,045,500	1,379,100	-	1,379,100	26.8%
Indirect Cost Reimburs	456,400	376,900	376,900	268,200	-	268,200	(28.8%)
Capital Outlay	7,733	26,500	26,500	1,500	-	1,500	(94.3%)
<b>Net Operating Budget</b>	<b>2,159,606</b>	<b>2,212,500</b>	<b>2,168,600</b>	<b>2,367,800</b>	<b>-</b>	<b>2,367,800</b>	<b>7.0%</b>
<b>Total Budget</b>	<b>2,159,606</b>	<b>2,212,500</b>	<b>2,168,600</b>	<b>2,367,800</b>	<b>-</b>	<b>2,367,800</b>	<b>7.0%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>-</b>	<b>8.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Planning & Regulatory Administration (113)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	1,012,390	984,000	1,059,600	1,107,000	-	1,107,000	12.5%
Building Permits	6,041,080	5,094,000	6,132,000	6,135,000	-	6,135,000	20.4%
Reinspection Fees	386,650	434,000	380,000	380,000	-	380,000	(12.4%)
Charges For Services	75,867	281,000	63,000	58,100	-	58,100	(79.3%)
Miscellaneous Revenues	75,450	82,000	73,500	58,100	-	58,100	(29.1%)
Interest/Misc	-	21,000	-	-	-	-	(100.0%)
Reimb From Other Depts	372,010	400,000	243,500	185,000	-	185,000	(53.8%)
Net Cost Community Development	(5,803,840)	(5,083,500)	(5,783,000)	(5,555,400)	-	(5,555,400)	9.3%
<b>Total Funding</b>	<b>2,159,606</b>	<b>2,212,500</b>	<b>2,168,600</b>	<b>2,367,800</b>	<b>-</b>	<b>2,367,800</b>	<b>7.0%</b>

Forecast FY 2011 – Overall, total fund center expenses are anticipated to be lower than the adopted FY 2011 budget (\$43,900) as a result of the strategic consolidation of operating expenses and improved customer-centric business practices.

Current FY 2012 – This budget is inclusive of all direct, indirect, and other major capital expenses, to include the funding for a digital plan submission application, and contracted professional services in anticipation of increased demand in permitting and inspection related activities. As a result of anticipated land development software change orders, contracted professional services, and the purchase of a digital plan submittal and review software application, operating expenses are anticipated to increase by 26.8%. Expenses related to software systems that would be utilized by county wide users would be charged to those users' funds throughout the agency and reimbursed to Fund 113.

This year's budget plan shows a budgeted beginning FY 2012 fund balance (carry forward) of \$2.57 million. Total operating revenue is up 8.9% from the FY 11 budget - primarily on the strength of increased building permit sales. Staff recognizes the continued volatility of the development industry, and will continue to improve efficient consumer-centric business practices and maintain a conservative approach to business operations and revenue forecasting.

- Number of transactions processed for FY2010 - 56,162
- Total dollar amount processed for FY2010 - \$47,097,093

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Planning & Regulatory Administration (131)**

**Mission Statement**

The principal function is to provide executive level management to all the departments within the planning and regulatory element of the Growth Management Division (GMD).

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Divisional Administration</b>	-	38,000	-	38,000
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all departments within Planning and Regulatory Services.				
<b>Fund Level Control</b>	-	284,900	110,000	174,900
This department provides for the operation of the Development Services Building including the Departments within the Division and the Associated direct and indirect costs.				
Current Level of Service Budget				
	-	322,900	110,000	212,900

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 100% of all Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	-	100	100

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	(6,322)	-	-	-	-	-	na
Operating Expense	204,664	41,100	25,300	50,000	-	50,000	21.7%
Indirect Cost Reimburs	-	340,300	340,300	272,900	-	272,900	(19.8%)
<b>Net Operating Budget</b>	<b>198,341</b>	<b>381,400</b>	<b>365,600</b>	<b>322,900</b>	-	<b>322,900</b>	<b>(15.3%)</b>
<b>Total Budget</b>	<b>198,341</b>	<b>381,400</b>	<b>365,600</b>	<b>322,900</b>	-	<b>322,900</b>	<b>(15.3%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	140,876	154,000	102,000	102,000	-	102,000	(33.8%)
Charges For Services	39,667	13,000	8,000	8,000	-	8,000	(38.5%)
Net Cost Planning Services	17,798	214,400	255,600	212,900	-	212,900	(0.7%)
<b>Total Funding</b>	<b>198,341</b>	<b>381,400</b>	<b>365,600</b>	<b>322,900</b>	-	<b>322,900</b>	<b>(15.3%)</b>

Forecast FY 2011 – There are no personal services budgeted in this appropriation unit. Operating expenses are forecasted to be below the adopted FY 2011 budget (\$15,800) due to an anticipated reduction in contracted services.

Current FY 2012 – Indirect cost reimbursements and operating expenses are anticipated to be reduced by 19.8%, or \$67,400. Operating expenses are budgeted to increase by 21.7% due to the consolidation of expenses from three other cost centers within Fund 131. This consolidation will support administrative efficiencies pertaining to expenditures and tracking.



**Growth Management Division**

**Administration**

**Planning & Regulatory Admin/FEMA Expenses (111)**

**Mission Statement**

To work with representatives of FEMA to discuss County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>1.00</b>	<b>252,400</b>	<b>-</b>	<b>252,400</b>
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
<b>Divisional Administration</b>	<b>-</b>	<b>34,800</b>	<b>-</b>	<b>34,800</b>
Divisional Fund 111 related Admin. expenses such as verbatim minutes, contractual services and interdepartmental reimbursements for Fund 111 program assistance on cross-department projects.				
Current Level of Service Budget	<b>1.00</b>	<b>287,200</b>	<b>-</b>	<b>287,200</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 70% of the County's Drainage Basins will be submitted to FEMA by the end of FY2012 for Revisions to the Flood Zone Rate Maps (unconstrained target = 100% annually)	-	-	30	70

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	137,400	191,800	135,200	-	135,200	(1.6%)
Operating Expense	66,132	160,400	187,600	152,000	-	152,000	(5.2%)
<b>Net Operating Budget</b>	<b>66,132</b>	<b>297,800</b>	<b>379,400</b>	<b>287,200</b>	<b>-</b>	<b>287,200</b>	<b>(3.6%)</b>
<b>Total Budget</b>	<b>66,132</b>	<b>297,800</b>	<b>379,400</b>	<b>287,200</b>	<b>-</b>	<b>287,200</b>	<b>(3.6%)</b>
<b>Total FTE</b>	<b>-</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost MSTU General Fund	66,132	297,800	379,400	287,200	-	287,200	(3.6%)
<b>Total Funding</b>	<b>66,132</b>	<b>297,800</b>	<b>379,400</b>	<b>287,200</b>	<b>-</b>	<b>287,200</b>	<b>(3.6%)</b>

Forecast FY 2011 – This budget was amended by the BCC in October 2011 due to additional contractual services regarding the reanalysis of the County's flood zone maps as approved by the BCC in October 2010, resulting in a budget increase of 27.4%. Personnel and operating expenses are anticipated to match the amended FY 2011 budget. There are no capital expenses identified within this section's budget.

Current FY 2012 – Personnel and operating expenses, not inclusive of the County's contract consultant, have been reduced 3.6% from the 2011 adopted budget, adhering to budget guidance. On May 10, 2011, the BCC provided final guidance to prepare a re-analysis of the County's flood zones for submittal to FEMA. The direction included funding in the amount of \$400,250 for FY 2011 and FY 2012 and a modification to the County's contract consultant. Staff anticipates submitting the remaining 10 basins to FEMA for its review by September 2013. Staff estimates that the re-analysis and complete review by FEMA will take 30 to 36 months, thus an estimated overall project completion date of June 2014.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Impact Fee Deferral Program (002)**

**Mission Statement**

Increase the supply of affordable housing county-wide by managing the Impact Fee Deferral Fund providing for impact fee deferrals of County-imposed water and sewer Impact Fees.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Transfers</b>	-	3,300	3,300	-
Current Level of Service Budget	-	3,300	3,300	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Grants and Aid	141,400	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>141,400</b>	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	3,300	-	3,300	na
<b>Total Budget</b>	<b>141,400</b>	-	-	<b>3,300</b>	-	<b>3,300</b>	na

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	383	-	-	-	-	-	na
Deferred Impact Fees	111,668	-	500	-	-	-	na
Trans fm 001 Gen Fund	29,580	-	-	-	-	-	na
Carry Forward	1,615,000	-	2,800	3,300	-	3,300	na
<b>Total Funding</b>	<b>1,756,630</b>	-	<b>3,300</b>	<b>3,300</b>	-	<b>3,300</b>	na

The Board of County Commissioners on July 26, 2005 approved Ordinance 2005-40, providing for an Impact Fee Deferral Program for owner-occupied affordable housing. This fund, with transfer revenue from the General Fund (001), is created to pay water/sewer impact fee deferrals pursuant to program parameters. This program expired at the end of FY 2010.

Current FY 2012 - Dollars to support water/sewer impact fee deferrals under the program were generated from a General Fund (001) transfer. As such residual dollars remaining in the fund in the amount of \$3,300 will be transferred back to the General Fund.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration**

**Impact Fee Administration (107)**

**Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Impact Fee Administration</b>	<b>4.00</b>	<b>535,500</b>	<b>535,500</b>	<b>-</b>
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Division Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues.				
Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
<b>Transfers/Reserves</b>	<b>-</b>	<b>605,700</b>	<b>605,700</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>1,141,200</b>	<b>1,141,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 100% of impact fee reviews for assessment of the Collier County Impact Fees within established deadline	100	-	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	99	-	99	99

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	343,775	371,200	370,400	368,700	-	368,700	(0.7%)
Operating Expense	74,761	218,800	74,000	130,300	-	130,300	(40.4%)
Indirect Cost Reimburs	-	11,600	11,600	36,500	-	36,500	214.7%
<b>Net Operating Budget</b>	<b>418,535</b>	<b>601,600</b>	<b>456,000</b>	<b>535,500</b>	<b>-</b>	<b>535,500</b>	<b>(11.0%)</b>
Trans to 101 Transp Op Fd	18,745	-	-	75,000	-	75,000	na
Trans to 113 Com Dev Fd	17,400	-	-	-	-	-	na
Reserves For Contingencies	-	30,100	-	30,500	-	30,500	1.3%
Reserves For Capital	-	87,200	-	421,300	-	421,300	383.1%
Reserves For Cash Flow	-	90,200	-	78,900	-	78,900	(12.5%)
<b>Total Budget</b>	<b>454,680</b>	<b>809,100</b>	<b>456,000</b>	<b>1,141,200</b>	<b>-</b>	<b>1,141,200</b>	<b>41.0%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration  
Impact Fee Administration (107)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	107,522	100,000	138,100	120,000	-	120,000	20.0%
Charges For Services	70,708	80,000	63,900	45,000	-	45,000	(43.8%)
Fines & Forfeitures	1,000	-	-	-	-	-	na
Interest/Misc	773	-	1,000	-	-	-	na
Reimb From Other Depts	280,031	264,000	322,200	265,000	-	265,000	0.4%
Trans fm 111 MSTD Gen Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 113 Comm Dev Fd	40,000	-	-	80,000	-	80,000	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0.0%
Carry Forward	-	190,100	220,300	464,500	-	464,500	144.3%
Less 5% Required By Law	-	-	-	(8,300)	-	(8,300)	na
<b>Total Funding</b>	<b>675,034</b>	<b>809,100</b>	<b>920,500</b>	<b>1,141,200</b>	<b>-</b>	<b>1,141,200</b>	<b>41.0%</b>

Forecast FY 2011 - In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations, a separate fund was created in FY 2010. Personal service costs, operating expenses and consultant fees as well as support function transfers form the expense appropriation budget. Personnel and operating expenses are projected to be under budget by 24.2% from the adopted FY 2011 budget as a result of lower than anticipated costs for professional services, legal fees, and interdepartmental payments. Revenue includes reimbursements from each respective Impact Fee Trust Fund, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and a transfer from Planning Fund (131) representing legacy COA fees. Revenue for this section is forecast to increase by 13.8% from the adopted FY 2011 level, due in part to increases in COA application activity and collection of re-calculation fees, for work performed, in accordance with Board direction related to permits in process during the implementation of fee decreases.

Current FY 2012 - Personnel and operating expenses are budgeted to decrease by 11.0% due to lower anticipated interdepartmental payments for services. This budget includes a 50% increase to the interdepartmental payment from Fund 113 for process improvement services, and a repayment from Fund 113 for school impact fee administrative fees that were paid, prior to this fund being established, to offset future impact fee studies and administrative costs. The carry forward is budgeted to increase by 144.3% as a result of higher than anticipated legacy COA payments and the implementation of controlled process improvement and expenditure practices, and will be required to fund future monitoring requirements of projects, ongoing school impact fee administration, and upcoming impact fee indexing cycles and the next required study.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration  
Records Management (113)**

**Mission Statement**

This section primarily supports the Growth Management Division (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statute, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Records Management/Information Desk/Digital Conv</b>	<b>5.00</b>	<b>447,300</b>	<b>-</b>	<b>447,300</b>
<p>Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Development Services Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.</p>				
Current Level of Service Budget	<b>5.00</b>	<b>447,300</b>	<b>-</b>	<b>447,300</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 95% of files are properly stored and available for customer/staff viewing	-	-	95	95
• 95% of scanned images meet quality control checklist standards	-	-	95	95
• 95% of Archived Records Request will have file available to customer within 5 business days	95	-	95	95
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	95	-	95	95

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	286,448	300,800	299,600	302,200	-	302,200	0.5%
Operating Expense	120,001	141,500	127,400	145,100	-	145,100	2.5%
<b>Net Operating Budget</b>	<b>406,449</b>	<b>442,300</b>	<b>427,000</b>	<b>447,300</b>	<b>-</b>	<b>447,300</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>406,449</b>	<b>442,300</b>	<b>427,000</b>	<b>447,300</b>	<b>-</b>	<b>447,300</b>	<b>1.1%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	43	-	-	-	-	-	na
Net Cost Community Development	406,406	442,300	427,000	447,300	-	447,300	1.1%
<b>Total Funding</b>	<b>406,449</b>	<b>442,300</b>	<b>427,000</b>	<b>447,300</b>	<b>-</b>	<b>447,300</b>	<b>1.1%</b>

Forecast FY 2011 – Operating expenses are anticipated to decline slightly as a result of the strategic consolidation of operating expenses and improved customer-centric business practices.

Current FY 2012 – This section shall continue to expand their support responsibilities to include digital and on-line permitting and records retrieval. Operating costs reflect a slight increase due to higher Information Technology allocations and health benefits.

In response to consumer requests, and as a result of improved process measures, the hours of operations for the GMD Records Room have been expanded to better accommodate the industry and public.

- 8,753 customers served by Records staff for FY2010
- 6,250 job-site/blueprint copies made by Records staff for FY2010

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration  
Addressing and GIS (113)**

**Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Division; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>GIS/Mapping</b>	<b>3.00</b>	<b>314,000</b>	<b>2,000</b>	<b>312,000</b>
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Departments, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other departments within the Division and on a contract or as needed basis, to departments outside the Division and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
<b>Petition Support and Addressing Compliance Enforcement</b>	<b>2.00</b>	<b>144,600</b>	<b>-</b>	<b>144,600</b>
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	<b>5.00</b>	<b>458,600</b>	<b>2,000</b>	<b>456,600</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 100% of all new Subdivision Plats mapped within 60 days of recording	100	-	100	100
• 100% of all Rezone Petitions/Ordinances mapped within 60 days of recording	100	-	100	100
• 100% of the reviews completed within their established timelines	100	-	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	-	100	100
• 100% street names verified daily through customer inquiries	-	-	100	100
• 99% accuracy of address numbers/street names by auditing daily	-	-	99	99

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	393,737	419,700	421,300	418,000	-	418,000	(0.4%)
Operating Expense	20,294	49,500	40,300	40,600	-	40,600	(18.0%)
<b>Net Operating Budget</b>	<b>414,031</b>	<b>469,200</b>	<b>461,600</b>	<b>458,600</b>	<b>-</b>	<b>458,600</b>	<b>(2.3%)</b>
<b>Total Budget</b>	<b>414,031</b>	<b>469,200</b>	<b>461,600</b>	<b>458,600</b>	<b>-</b>	<b>458,600</b>	<b>(2.3%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Administration  
Addressing and GIS (113)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	2,228	-	2,000	2,000	-	2,000	na
Reimb From Other Depts	785	-	-	-	-	-	na
Net Cost Community Development	416,414	469,200	459,600	456,600	-	456,600	(2.7%)
Net Cost Planning Services	(5,396)	-	-	-	-	-	na
<b>Total Funding</b>	<b>414,031</b>	<b>469,200</b>	<b>461,600</b>	<b>458,600</b>	-	<b>458,600</b>	<b>(2.3%)</b>

Forecast FY 2011 - Operating expenses reflect an 18.6% decrease as a result of the reduction of anticipated data processing related services.

Current FY 2012 – As a result of continued operating cost containment measures, total expenses are budgeted to decrease by 2.3%.

- 11,921 customers served by Addressing for FY 2010
- 789 On-site Field Checks for Addressing for FY 2010
- 1,886 Plans/Petitions Final projects reviewed and mailed for FY 2010
- 528 Zoning atlas maps updated for FY 2010

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Planning**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,599,166	1,995,900	1,957,100	1,974,800	-	1,974,800	(1.1%)
Operating Expense	512,583	779,100	610,900	596,100	-	596,100	(23.5%)
Capital Outlay	44,925	-	-	-	-	-	na
Remittances	445,000	692,300	459,300	926,300	-	926,300	33.8%
<b>Net Operating Budget</b>	<b>3,601,674</b>	<b>3,467,300</b>	<b>3,027,300</b>	<b>3,497,200</b>	-	<b>3,497,200</b>	<b>0.9%</b>
Reserves For Contingencies	-	-	-	277,800	-	277,800	na
<b>Total Budget</b>	<b>3,601,674</b>	<b>3,467,300</b>	<b>3,027,300</b>	<b>3,775,000</b>	-	<b>3,775,000</b>	<b>8.9%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Economic Development (001)	515,675	787,500	543,400	956,400	-	956,400	21.4%
Economic Development (007)	-	-	-	50,000	-	50,000	na
General Planning Services (111)	1,387,096	1,616,800	1,531,600	1,558,000	-	1,558,000	(3.6%)
SW FL Regional Planning Council (001)	99,856	175,000	175,000	96,500	-	96,500	(44.9%)
Transportation Planning (101)	334,265	189,400	184,500	186,400	-	186,400	(1.6%)
Zoning & Land Development Review (111)	315,006	353,200	315,300	342,300	-	342,300	(3.1%)
Zoning & Land Development Review (131)	949,775	345,400	277,500	307,600	-	307,600	(10.9%)
<b>Total Net Budget</b>	<b>3,601,674</b>	<b>3,467,300</b>	<b>3,027,300</b>	<b>3,497,200</b>	-	<b>3,497,200</b>	<b>0.9%</b>
<b>Total Transfers and Reserves</b>	-	-	-	<b>277,800</b>	-	<b>277,800</b>	<b>na</b>
<b>Total Budget</b>	<b>3,601,674</b>	<b>3,467,300</b>	<b>3,027,300</b>	<b>3,775,000</b>	-	<b>3,775,000</b>	<b>8.9%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	393,427	306,000	374,000	374,000	-	374,000	22.2%
Intergovernmental Revenues	-	-	-	330,000	-	330,000	na
Charges For Services	1,157,599	1,063,000	1,144,000	1,134,000	-	1,134,000	6.7%
Miscellaneous Revenues	4,588	-	-	-	-	-	na
Interest/Misc	-	-	-	15,000	-	15,000	na
Net Cost General Fund	615,434	962,500	718,400	1,052,900	-	1,052,900	9.4%
Net Cost Road and Bridge	334,262	189,400	184,500	186,400	-	186,400	(1.6%)
Net Cost MSTU General Fund	1,683,322	1,960,000	1,829,900	1,883,300	-	1,883,300	(3.9%)
Net Cost Planning Services	(586,958)	(1,013,600)	(1,223,500)	(1,183,400)	-	(1,183,400)	16.8%
Less 5% Required By Law	-	-	-	(17,200)	-	(17,200)	na
<b>Total Funding</b>	<b>3,601,674</b>	<b>3,467,300</b>	<b>3,027,300</b>	<b>3,775,000</b>	-	<b>3,775,000</b>	<b>8.9%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
General Planning Services (111)	12.00	12.00	12.00	12.00	-	12.00	0.0%
Zoning & Land Development Review (111)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Zoning & Land Development Review (131)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Transportation Planning (101)	3.00	2.00	2.00	2.00	-	2.00	0.0%
<b>Total FTE</b>	<b>21.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	-	<b>20.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Planning**

**SW FL Regional Planning Council (001)**

**Mission Statement**

To provide membership in the Southwest Florida Regional Planning Council as mandated by the State and Regional Planning Act of 1984, which declares that all counties within a comprehensive planning district must be members of their regional planning council.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Membership in SWFRPC	-	96,500	-	96,500
Current Level of Service Budget	-	96,500	-	96,500

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	99,856	175,000	175,000	96,500	-	96,500	(44.9%)
<b>Net Operating Budget</b>	<b>99,856</b>	<b>175,000</b>	<b>175,000</b>	<b>96,500</b>	<b>-</b>	<b>96,500</b>	<b>(44.9%)</b>
<b>Total Budget</b>	<b>99,856</b>	<b>175,000</b>	<b>175,000</b>	<b>96,500</b>	<b>-</b>	<b>96,500</b>	<b>(44.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	99,856	175,000	175,000	96,500	-	96,500	(44.9%)
<b>Total Funding</b>	<b>99,856</b>	<b>175,000</b>	<b>175,000</b>	<b>96,500</b>	<b>-</b>	<b>96,500</b>	<b>(44.9%)</b>

Forecast FY 2011 - Membership payment to the Regional Planning Council in the amount of \$99,900 is anticipated. The operating budget also includes \$75,100 of operating expenses for the redistricting effort which is to take place six months after the release of the Census data (or about May 2011) as required per the State of Florida Constitution and Florida Statute Chapter 124. It will also cover the public meeting requirements which include translation of all materials in Spanish and Creole as well as hiring translators for the individual meetings required to be held throughout Collier County.

Current FY 2012 - Membership payment to the Regional Planning Council based upon a population count of 321,520 @ .30 cents per capital is programmed (\$96,500).

## Growth Management Division

### Planning

#### General Planning Services (111)

**Mission Statement**

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance to, and interpret the GMP for various agencies, departments and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Department and Zoning Section.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration/Overhead</b>	<b>4.00</b>	<b>772,300</b>	<b>17,000</b>	<b>755,300</b>
<p>Department administration for the Land Development Services Department (LDS) including the Department Director, Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
<b>Growth Management Plan (GMP) Preparation and Updates</b>	<b>3.00</b>	<b>327,900</b>	<b>-</b>	<b>327,900</b>
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Mandated by Chapter 163, F.S. Provide oversight and interpretation of the concurrency management system regulations and prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statues. Prepare the EAR Compliance Agreement. Required by Chapter 163.3191 F.S. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Community Affairs on ongoing Growth Management issues, litigation, settlement agreement negotiations; respond to legislative and regulatory changes to Florida Statues and the Florida Administrative Code, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local agreement with the Collier County Public Schools (CCPS) for coordinated planning for schools and public facilities impacts ad required by Chapters 163.31777 and 235.193 F.S. Provide architectural reviews and support to other LDS sections and Business Center.</p>				

**Growth Management Division**

**Planning**

**General Planning Services (111)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Special Planning Projects and Studies</b>	<b>4.00</b>	<b>381,000</b>	<b>-</b>	<b>381,000</b>
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Mandated by the GMP Ord. No. 89-05, as amended, and Chapter 163, F.S. Provide limited plan reviews. Support Horizon Study inter agency working group to develop a long-range infrastructure and services plan for eastern Collier County. Provide project management and support for the interactive growth model. Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD) per Chapter 190, Florida Statutes and other Special Districts such as Chapter 189, F.S., dependent and independent districts. Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; repined to requests for demographic data; annually update and publish the Economic and Demographic Profile; annually update and publish the Industrial Land Use and Commercial Land Use Studies; update the Collier County Build Out Study. Install and apply the "Collier calibrated" Fiscal Impact Model (FIAM) developed by Fishkind and Associates and DCA for the assessment of development approvals impacts on the tax base, public services, and public facilities required by the GMP and the RLSA Overlay District and for Rural Villages in the RFMUD of the LDC. Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
<b>Client Service Support</b>	<b>1.00</b>	<b>76,800</b>	<b>-</b>	<b>76,800</b>
<p>Provide professional planner and technical assistance for petitioners at pre-application conferences, commissioner constituent inquiries and the Public on a "walk-in" contingent daily demand basis. Provide routing distribution of plan reviews and support to the Business Center.</p>				
Current Level of Service Budget	<b>12.00</b>	<b>1,558,000</b>	<b>17,000</b>	<b>1,541,000</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	68	-	80	90

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,136,261	1,295,100	1,271,600	1,252,200	-	1,252,200	(3.3%)
Operating Expense	205,910	321,700	260,000	305,800	-	305,800	(4.9%)
Capital Outlay	44,925	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,387,096</b>	<b>1,616,800</b>	<b>1,531,600</b>	<b>1,558,000</b>	<b>-</b>	<b>1,558,000</b>	<b>(3.6%)</b>
<b>Total Budget</b>	<b>1,387,096</b>	<b>1,616,800</b>	<b>1,531,600</b>	<b>1,558,000</b>	<b>-</b>	<b>1,558,000</b>	<b>(3.6%)</b>
<b>Total FTE</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>-</b>	<b>12.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Planning**

**General Planning Services (111)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	18,652	10,000	17,000	17,000	-	17,000	70.0%
Miscellaneous Revenues	129	-	-	-	-	-	na
Net Cost MSTU General Fund	1,368,315	1,606,800	1,514,600	1,541,000	-	1,541,000	(4.1%)
<b>Total Funding</b>	<b>1,387,096</b>	<b>1,616,800</b>	<b>1,531,600</b>	<b>1,558,000</b>	<b>-</b>	<b>1,558,000</b>	<b>(3.6%)</b>

Forecast FY 2011 – Personnel and operating expenses are projected to be under budget by 5.3% as a result of lower than anticipated personnel and advertising costs.

Current FY 2012 – This budget reflects a 3.3% decrease in personnel costs due to one higher waged FTE resigning and reduced retirement rates. Total operating costs are budgeted to decrease by 4.9% in accordance with budget guidance. Overall, this section will operate with a 4.1% decreased net cost of \$65,800 to the MSTU General Fund (111).

**Growth Management Division**

**Planning**

**Zoning & Land Development Review (111)**

**Mission Statement**

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Division (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Zoning Support to the Business Center</b>	<b>1.00</b>	<b>82,600</b>	-	<b>82,600</b>
Assist general public at the Customer Service Counter in the Growth Management Division Business Center, providing information related to land use requirements, Land Development Code requirements, and general descriptions of land use related requests to the approval processes. Assistance in reviewing and issuing zoning certificates and temporary use permits.				
<b>Plan Review and Petition Processing</b>	<b>3.00</b>	<b>259,700</b>	-	<b>259,700</b>
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Department in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<b>4.00</b>	<b>342,300</b>	-	<b>342,300</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 90% of Planning reviews will be completed within established target dates	81	-	85	90

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	292,534	326,200	297,000	331,000	-	331,000	1.5%
Operating Expense	22,472	27,000	18,300	11,300	-	11,300	(58.1%)
<b>Net Operating Budget</b>	<b>315,006</b>	<b>353,200</b>	<b>315,300</b>	<b>342,300</b>	-	<b>342,300</b>	<b>(3.1%)</b>
<b>Total Budget</b>	<b>315,006</b>	<b>353,200</b>	<b>315,300</b>	<b>342,300</b>	-	<b>342,300</b>	<b>(3.1%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	-	<b>4.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost MSTU General Fund	315,006	353,200	315,300	342,300	-	342,300	(3.1%)
<b>Total Funding</b>	<b>315,006</b>	<b>353,200</b>	<b>315,300</b>	<b>342,300</b>	-	<b>342,300</b>	<b>(3.1%)</b>

## Growth Management Division

### Planning

#### Zoning & Land Development Review (111)

Forecast FY 2011 – Personnel and operating services are projected to be under budget by 10.7% as a result of one higher waged FTE resigning and the implementation of controlled expenditure practices.

Current FY 2012 - This section is budgeted to maintain the current staffing levels of four (4) FTE's. Personnel expenses are budgeted to increase by 1.5%. The net result of hiring of one senior level employee into this section and decreased costs in retirement benefits. Operating expenses are budgeted to decrease by 58.1% with an overall budget decrease of 3.1%.

Staff within this section processes minor land use petitions, reviews project plans, and provides technical land use support and determinations to the GMD Business Center and Code Enforcement staff.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Planning**

**Zoning & Land Development Review (131)**

**Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	-	14,000	1,491,000	-1,477,000
Oversee all departmental functions, including personnel matters, customer service standards and operational functions for the Department of Zoning and Land Development Review.				
<b>Zoning Petitions Review and Processing</b>	2.00	293,600	-	293,600
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Current Level of Service Budget	<u>2.00</u>	<u>307,600</u>	<u>1,491,000</u>	<u>-1,183,400</u>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 90% of Planning reviews will be completed within established target dates	81	-	85	90

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	864,965	220,700	219,800	222,800	-	222,800	1.0%
Operating Expense	84,810	124,700	57,700	84,800	-	84,800	(32.0%)
<b>Net Operating Budget</b>	<b>949,775</b>	<b>345,400</b>	<b>277,500</b>	<b>307,600</b>	-	<b>307,600</b>	<b>(10.9%)</b>
<b>Total Budget</b>	<b>949,775</b>	<b>345,400</b>	<b>277,500</b>	<b>307,600</b>	-	<b>307,600</b>	<b>(10.9%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	-	<b>2.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	393,427	306,000	374,000	374,000	-	374,000	22.2%
Charges For Services	1,138,947	1,053,000	1,127,000	1,117,000	-	1,117,000	6.1%
Miscellaneous Revenues	4,358	-	-	-	-	-	na
Net Cost Planning Services	(586,958)	(1,013,600)	(1,223,500)	(1,183,400)	-	(1,183,400)	16.8%
<b>Total Funding</b>	<b>949,775</b>	<b>345,400</b>	<b>277,500</b>	<b>307,600</b>	-	<b>307,600</b>	<b>(10.9%)</b>

Forecast FY 2011 – Personnel and operating expenses are projected to be under budget by 19.7% as a result of no increase in payroll costs and the implementation of controlled expenditure practices. Income for this section is anticipated to increase 10.4% from the approved FY 2011 revenues as a result of an increased demand in sub-division reviews and site development plan amendment applications.

**Growth Management Division**

**Planning**

**Zoning & Land Development Review (131)**

Current FY 2012 – Cost center expenses were reduced 10.9% from the adopted FY 2011 budget due to further planned cuts in operating costs and contractual services. There are no capital expenses identified within this section's budget for the upcoming fiscal year. Revenues are budgeted to increase 9.7% from the approved FY 2011 budgeted revenue.



**Growth Management Division**

**Planning**

**Transportation Planning (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Division, as well as other divisions/departments to ensure that the department's transportation planning activities (i.e. corridor and alignment studies, 5 and 10 yr Capital Improvement Element, and alternative funding source acquisitions) and transportation concurrency management system are carried out in a timely, efficient, and economical manner.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>1.00</b>	<b>93,200</b>	<b>-</b>	<b>93,200</b>
Funding for departmental administration and fixed departmental overhead.				
<b>Short and Long Range Planning</b>	<b>1.00</b>	<b>93,200</b>	<b>-</b>	<b>93,200</b>
Funding for the evaluation and management of short and long-range transportation planning activities such as corridor studies, level of service, maintenance of the annual road inventory report identifying existing/projected deficiencies, and coordination of the County's future capital program with network needs.				
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>186,400</b>	<b>-</b>	<b>186,400</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	305,405	153,900	168,700	168,800	-	168,800	9.7%
Operating Expense	28,860	35,500	15,800	17,600	-	17,600	(50.4%)
<b>Net Operating Budget</b>	<b>334,265</b>	<b>189,400</b>	<b>184,500</b>	<b>186,400</b>	<b>-</b>	<b>186,400</b>	<b>(1.6%)</b>
<b>Total Budget</b>	<b>334,265</b>	<b>189,400</b>	<b>184,500</b>	<b>186,400</b>	<b>-</b>	<b>186,400</b>	<b>(1.6%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	3	-	-	-	-	-	na
Net Cost Road and Bridge	334,262	189,400	184,500	186,400	-	186,400	(1.6%)
<b>Total Funding</b>	<b>334,265</b>	<b>189,400</b>	<b>184,500</b>	<b>186,400</b>	<b>-</b>	<b>186,400</b>	<b>(1.6%)</b>

Forecast FY 2011 - Personal services is expected to exceed budget due to mid-year staffing changes. A Project Manager was hired at a higher salary than budgeted. A budget amendment will be processed to ensure proper appropriation within the cost center by a reduction in operating expenses (\$19,700). This was achieved largely due the reduction and future elimination of fleet expenses by giving up a county fleet vehicle as a cost saving measure.

Current FY 2012 - Personal Services reflects a complement of two (2) FTE's. Operating expenditures has been reduced by 50.4% or \$17,900.

## Growth Management Division

### Planning

#### Economic Development (001)

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Economic Development Coordination</b>	-	480,100	-	480,100
Attend meetings with prospective economic development clients. Function as the major County interface with the EDC, ensuring all Programs and incentives are appropriately managed.				
<b>Economic Incentive Programs</b>	-	476,300	-	476,300
Establish and administer incentive programs geared towards high-wage targeted industries locating or expanding in Collier County; programs include: Fee Payment Assistance Program, Broadband Infrastructure, Job Creation Investment, Job Retention Investment and the Property Tax Stimulus Ordinance				
Current Level of Service Budget	-	956,400	-	956,400

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	70,675	95,200	84,100	80,100	-	80,100	(15.9%)
Remittances	445,000	692,300	459,300	876,300	-	876,300	26.6%
<b>Net Operating Budget</b>	<b>515,675</b>	<b>787,500</b>	<b>543,400</b>	<b>956,400</b>	-	<b>956,400</b>	<b>21.4%</b>
<b>Total Budget</b>	<b>515,675</b>	<b>787,500</b>	<b>543,400</b>	<b>956,400</b>	-	<b>956,400</b>	<b>21.4%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	98	-	-	-	-	-	na
Net Cost General Fund	515,578	787,500	543,400	956,400	-	956,400	21.4%
<b>Total Funding</b>	<b>515,675</b>	<b>787,500</b>	<b>543,400</b>	<b>956,400</b>	-	<b>956,400</b>	<b>21.4%</b>

Forecast FY 2011 - Forecast Private Remittances and Remittances to Other Governments total \$459,300 down from \$600,000 estimated when the proposed budget was developed. This \$459,300 figure includes the FY 2011 Economic Development Council contribution in the amount of \$400,000 and anticipated incentive payments totaling \$59,300 including \$1,000 for Advocate Aircraft, \$25,000 for the Early Learning Coalition, \$25,000 for the Guadalupe Center and \$8,300 for PACE.

The Board on January 26, 2010 approved a new Corporate Economic Development position with a direct report to the County Manager. This position will be funded partially in this General Fund (001) cost center under an interdepartmental payment for service (\$75,000) plus operating costs (\$9,100).

Current FY 2012 - This budget appropriates \$400,000 for distribution to the Economic Development Council of Collier County plus \$465,900 in economic development incentive payments pursuant to current contractual obligations approved by the Board. Contractual payments are appropriated for Anchor Health (\$43,400); Animal Specialty Hospital (\$18,700); Arthrex (\$236,100); Florida Specialties (\$28,400); Guadalupe Center (\$25,000); Haynes (\$104,000) and Value Centric (\$10,300).

This expenditure plan also commits \$80,100 to support program management under the County Manager's Corporate Economic Development Initiative as well as a \$10,400 appropriation toward the State QT1 program.

Over and above the budgeted appropriation, the BCC may consider incentive applications from companies on a case by case basis with the recognition that any additional incentive commitment would require a budget amendment - most likely from General Fund (001) reserves.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Planning**

**Economic Development (007)**

**Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Economic Incentives Program</b>	-	50,000	50,000	-
Establish and administer incentive programs geared towards high-wage targeted industries locating or expanding in Collier County; programs include: Fee Payment Assistance Program, Broadband Infrastructure, Job Creation Investment, Job Retention Investment and the Property Tax Stimulus Ordinance				
<b>Reserves</b>	-	277,800	277,800	-
<b>Current Level of Service Budget</b>				
	-	327,800	327,800	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	-	-	-	50,000	-	50,000	na
<b>Net Operating Budget</b>	-	-	-	50,000	-	50,000	na
Reserves For Contingencies	-	-	-	277,800	-	277,800	na
<b>Total Budget</b>	-	-	-	327,800	-	327,800	na

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	-	330,000	-	330,000	na
Interest/Misc	-	-	-	15,000	-	15,000	na
Less 5% Required By Law	-	-	-	(17,200)	-	(17,200)	na
<b>Total Funding</b>	-	-	-	327,800	-	327,800	na

Current FY 2012 - This budget appropriates an award of \$50,000 to the Early Learning Coalition to meet a \$146,000 match requirement in order to receive approximately \$2.5 million for school readiness programs from a variety of state and federal agencies. The balance of \$277,800 is appropriated to Reserves to fund future incentive packages that the Board may consider and extend during the FY 2012 fiscal year. Proceeds from the local government share of gaming revenue pursuant to the Compact between the State and Seminole Tribe is the funding source.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	10,182,619	10,371,600	9,961,200	10,318,400	-	10,318,400	(0.5%)
Operating Expense	3,213,928	2,701,200	3,855,600	2,566,100	-	2,566,100	(5.0%)
Indirect Cost Reimburs	22,800	10,400	10,400	11,700	-	11,700	12.5%
Capital Outlay	36,528	-	3,000	66,000	-	66,000	na
<b>Net Operating Budget</b>	<b>13,455,874</b>	<b>13,083,200</b>	<b>13,830,200</b>	<b>12,962,200</b>	<b>-</b>	<b>12,962,200</b>	<b>(0.9%)</b>
Reserves For Contingencies	-	18,500	-	37,200	-	37,200	101.1%
Reserves For Capital	-	528,000	-	672,000	-	672,000	27.3%
Reserves For Cash Flow	-	55,400	-	106,800	-	106,800	92.8%
<b>Total Budget</b>	<b>13,455,874</b>	<b>13,685,100</b>	<b>13,830,200</b>	<b>13,778,200</b>	<b>-</b>	<b>13,778,200</b>	<b>0.7%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Building Review & Permitting (113)	4,360,391	5,012,600	4,781,100	5,040,900	-	5,040,900	0.6%
Business Franchise Administration Element (111)	346,179	378,400	368,500	367,400	-	367,400	(2.9%)
Code Enforcement (111)	4,154,651	4,318,700	4,198,500	4,203,200	-	4,203,200	(2.7%)
Engineering Services (131)	1,049,574	942,200	777,400	881,000	-	881,000	(6.5%)
Environmental Services (111)	247,625	247,500	234,700	239,200	-	239,200	(3.4%)
Environmental Services (131)	231,455	428,100	283,700	406,800	-	406,800	(5.0%)
Intersection Safety Program (001)	975,787	700,000	680,000	680,000	-	680,000	(2.9%)
Planned Unit Development (PUD) Monitoring (131)	94,470	-	-	-	-	-	na
Right-of-way Permit & Inspections (101/102)	256,427	292,600	292,600	377,300	-	377,300	28.9%
Transportation Development Review and Concurrency Mgt (101)	382,406	393,700	400,000	400,900	-	400,900	1.8%
Utility Regulations Fund (669)	326,162	369,400	349,000	365,500	-	365,500	(1.1%)
Watershed Management Plan Study (001)	1,030,746	-	1,464,700	-	-	-	na
<b>Total Net Budget</b>	<b>13,455,874</b>	<b>13,083,200</b>	<b>13,830,200</b>	<b>12,962,200</b>	<b>-</b>	<b>12,962,200</b>	<b>(0.9%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>601,900</b>	<b>-</b>	<b>816,000</b>	<b>-</b>	<b>816,000</b>	<b>35.6%</b>
<b>Total Budget</b>	<b>13,455,874</b>	<b>13,685,100</b>	<b>13,830,200</b>	<b>13,778,200</b>	<b>-</b>	<b>13,778,200</b>	<b>0.7%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Communications Services Tax	5,545,415	5,800,000	5,200,000	5,335,100	-	5,335,100	(8.0%)
Franchise Fees	257,874	240,000	240,000	240,000	-	240,000	0.0%
Licenses & Permits	1,109,277	1,103,500	913,100	913,100	-	913,100	(17.3%)
Reinspection Fees	232,185	190,000	196,000	196,000	-	196,000	3.2%
Special Assessments	8,509	8,000	17,500	3,000	-	3,000	(62.5%)
Charges For Services	623,566	384,600	370,900	270,100	-	270,100	(29.8%)
Fines & Forfeitures	2,318,114	1,009,300	893,400	845,900	-	845,900	(16.2%)
Miscellaneous Revenues	107,216	34,000	184,300	20,000	-	20,000	(41.2%)
Interest/Misc	4,634	1,000	2,900	-	-	-	(100.0%)
Reimb From Other Depts	248,424	180,000	210,400	130,000	-	130,000	(27.8%)
Net Cost General Fund	(41,781)	(36,800)	1,464,700	-	-	-	(100.0%)
Net Cost Road and Bridge	241,459	263,700	388,000	400,900	-	400,900	52.0%
Net Cost MSTU General Fund	(1,877,239)	(1,628,000)	(1,266,500)	(1,066,400)	-	(1,066,400)	(34.5%)
Net Cost Community Development	4,333,192	5,002,600	4,781,100	5,040,900	-	5,040,900	0.8%
Net Cost Planning Services	385,595	548,300	303,700	568,800	-	568,800	3.7%
Trans fm 101 Transp Op Fd	-	-	140,900	-	-	-	na
Trans fm 113 Comm Dev Fd	-	-	-	30,000	-	30,000	na
Carry Forward	623,800	600,300	653,000	866,200	-	866,200	44.3%
Less 5% Required By Law	-	(15,400)	-	(15,400)	-	(15,400)	0.0%
<b>Total Funding</b>	<b>14,120,240</b>	<b>13,685,100</b>	<b>14,693,400</b>	<b>13,778,200</b>	<b>-</b>	<b>13,778,200</b>	<b>0.7%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Building Review & Permitting (113)	55.00	59.00	59.00	59.00	-	59.00	0.0%
Code Enforcement (111)	49.00	49.00	49.00	49.00	-	49.00	0.0%
Right-of-way Permit & Inspections (101/102)	3.00	3.00	3.00	4.00	-	4.00	33.3%
Business Franchise Administration Element (111)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Utility Regulations Fund (669)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Engineering Services (131)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Watershed Management Plan Study (001)	2.00	-	-	-	-	-	na
Planned Unit Development (PUD) Monitoring (131)	1.00	-	-	-	-	-	na
Environmental Services (111)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Environmental Services (131)	4.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>132.00</b>	<b>134.00</b>	<b>134.00</b>	<b>135.00</b>	<b>-</b>	<b>135.00</b>	<b>0.7%</b>

## Growth Management Division

### Regulation

#### Building Review & Permitting (113)

**Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>2.00</b>	<b>499,700</b>	-	<b>499,700</b>
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
<b>Building Permit Processing</b>	<b>11.00</b>	<b>737,700</b>	-	<b>737,700</b>
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
<b>Inspections and Plans Review</b>	<b>38.00</b>	<b>3,236,200</b>	-	<b>3,236,200</b>
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
<b>Contractor Licensing</b>	<b>8.00</b>	<b>567,300</b>	-	<b>567,300</b>
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<b>59.00</b>	<b>5,040,900</b>	-	<b>5,040,900</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Building Review & Permitting (113)**

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 100% of audits will result in compliance with the Florida Building Code	-	-	95	95
• 100% of the time, a meeting with staff will contact the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	-	-	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	-	-	80	80
• 85% licensing officers conduct 12 site inspections per day	-	-	85	85
• 85% of Land Use Inquiries and applications shall be completed within the established timelines	-	-	90	90
• 90% licensed activity/complaint requests are addressed within two business days	-	-	90	90
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	-	-	90	90
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	-	-	90	90
• 90% of Land Use applications shall be processed within the established timelines	-	-	90	90
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	-	-	90	90
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	-	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	85	-	90	90
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	90	-	90	90
• 95% of building inspections will be inspected within the next business day	98	-	98	98
• 95% of building permit applications and reviews shall be completed by required target date	100	-	98	98

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	4,052,678	4,510,700	4,342,600	4,437,000	-	4,437,000	(1.6%)
Operating Expense	307,714	501,900	438,500	537,900	-	537,900	7.2%
Capital Outlay	-	-	-	66,000	-	66,000	na
<b>Net Operating Budget</b>	<b>4,360,391</b>	<b>5,012,600</b>	<b>4,781,100</b>	<b>5,040,900</b>	-	<b>5,040,900</b>	<b>0.6%</b>
<b>Total Budget</b>	<b>4,360,391</b>	<b>5,012,600</b>	<b>4,781,100</b>	<b>5,040,900</b>	-	<b>5,040,900</b>	<b>0.6%</b>
<b>Total FTE</b>	<b>55.00</b>	<b>59.00</b>	<b>59.00</b>	<b>59.00</b>	-	<b>59.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	25,400	10,000	-	-	-	-	(100.0%)
Reimb From Other Depts	1,799	-	-	-	-	-	na
Net Cost Community Development	4,333,192	5,002,600	4,781,100	5,040,900	-	5,040,900	0.8%
<b>Total Funding</b>	<b>4,360,391</b>	<b>5,012,600</b>	<b>4,781,100</b>	<b>5,040,900</b>	-	<b>5,040,900</b>	<b>0.6%</b>

Forecast FY 2011 – Personnel and operating expenses are projected to be 4.6% lower than the adopted FY 2011 budget as a result of the elimination of the one Director level position, resignation and replacement of higher waged staff, and the forestalling of one vacant/approved administrative position. Operating expenses are anticipated to reflect a decrease of \$63,400 below the adopted FY 2011 budget as a result of the implementation of consumer-centric controlled process improvement and expenditure practices.

## Growth Management Division

### Regulation

#### Building Review & Permitting (113)

Current FY 2012 – Personnel expenses are budgeted 1.6% below the adopted FY 2011 budget (\$94,400) largely due cost savings related to Florida Retirement System rate changes. Operating expenses are budgeted to increase 7.2% as a direct result of increased fuel and fleet charges related to construction inspection activity. There is a \$66,000 budget in capital expenses for the replacement of three building inspector vehicles. This is the first time in five years that any replacement vehicle has been purchased for this section. Overall, this budget represents a 0.6% increase above the adopted FY 2011 budget.

- Number of Building Inspections conducted for FY2010 - 31,595
- Number of Permits Issued for FY2010 - 20,468



## Growth Management Division

### Regulation

#### Code Enforcement (111)

**Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	2.00	993,500	194,000	799,500
Administer departmental investigative, operations and enforcement staff. Provide direction, implement policies and ensure health, safety and welfare of community members.				
<b>Golden Gate City Area Investigators</b>	7.00	575,200	-	575,200
Six Investigators and one Supervisor seek voluntary compliance with Collier County Codes and Ordinances to prevent blight and ensure health, safety and welfare of community members				
<b>East Naples Area Investigators</b>	7.00	487,500	-	487,500
Six investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
<b>Golden Gate Estates Area Investigators</b>	8.00	535,000	-	535,000
Seven investigators and one supervisor seek voluntary compliance with Collier county codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
<b>North Naples Area Investigators</b>	7.00	466,800	-	466,800
Six investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
<b>Immokalee/Copeland Area Investigators</b>	6.00	417,200	-	417,200
Five investigators and one supervisor seek voluntary compliance with Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of community members.				
<b>Operations Section</b>	5.00	295,900	25,000	270,900
Intake code violation complaints (website and by phone), issue garage sale permits, recreational vehicle permits and temporary use permits. Archives code case records, issues service processes for code cases to respondents, completes approximately 4500 lien searches per year, manages nuisance abatement and demolition of properties with code violations defined by the Weed/Litter Ordinance and Property Maintenance Ordinance. Coordinates training for the department members.				
<b>Code Enforcement Bd &amp; Special Magistrate Enforcement Section</b>	3.00	184,900	12,000	172,900
Manages Code Enforcement Board and Special Magistrate Hearings. Compiles all legal documentation and code cases, schedules code hearings and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, False alarms and Park Rangers) for hearings, manages fines, operational costs and civil penalties, coordinates cases for foreclosure and fine abatement with the County Attorney's Office and records liens and Orders with the Clerk of Courts.				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation  
Code Enforcement (111)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Citations Office/Lien Search</b>	<b>4.00</b>	<b>247,200</b>	<b>120,000</b>	<b>127,200</b>
Completes lien searches and payoffs. Processes and maintains department requisitions, bids, and contracts. Posts transactions, invoices for service and coordinates with contractors. Processes payments, prepares reports, monitors revenue, processes violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, False alarms, Park Rangers and Code Enforcement Investigators.				
Current Level of Service Budget	<b>49.00</b>	<b>4,203,200</b>	<b>351,000</b>	<b>3,852,200</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 40 Code cases per investigator	51	55	50	40
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	-	90	90
• 100% of lien search and payoff requests processed within 2 business days	100	100	100	100
• 40% (= or >) of Code cases closed with voluntary compliance	52	-	46	46
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps	-	-	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	3,379,557	3,462,800	3,343,000	3,414,700	-	3,414,700	(1.4%)
Operating Expense	740,085	855,900	855,500	788,500	-	788,500	(7.9%)
Capital Outlay	35,008	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>4,154,651</b>	<b>4,318,700</b>	<b>4,198,500</b>	<b>4,203,200</b>	-	<b>4,203,200</b>	<b>(2.7%)</b>
<b>Total Budget</b>	<b>4,154,651</b>	<b>4,318,700</b>	<b>4,198,500</b>	<b>4,203,200</b>	-	<b>4,203,200</b>	<b>(2.7%)</b>
<b>Total FTE</b>	<b>49.00</b>	<b>49.00</b>	<b>49.00</b>	<b>49.00</b>	-	<b>49.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	166,070	5,000	2,000	2,000	-	2,000	(60.0%)
Special Assessments	8,509	8,000	17,500	3,000	-	3,000	(62.5%)
Charges For Services	554,022	302,600	280,900	180,100	-	180,100	(40.5%)
Fines & Forfeitures	319,798	272,500	213,400	165,900	-	165,900	(39.1%)
Miscellaneous Revenues	11,781	4,000	164,300	-	-	-	(100.0%)
Net Cost MSTU General Fund	3,094,470	3,726,600	3,520,400	3,852,200	-	3,852,200	3.4%
<b>Total Funding</b>	<b>4,154,651</b>	<b>4,318,700</b>	<b>4,198,500</b>	<b>4,203,200</b>	-	<b>4,203,200</b>	<b>(2.7%)</b>

Forecast FY 2011 – Personnel and operating expenses are projected to decrease 2.8% from the adopted FY 2011 budget.

Current FY 2012 - Personnel and operating expenses were reduced 2.7%. The department net MSTU Fund (111) cost will increase 3.4%. Code Enforcement revenues from fines and other sources serve to offset the ad valorem impact of the department's operating and personnel costs. Charges For Services is primarily from fees collected for lien searches. Appropriations are a health, safety, and welfare "level of service" consideration made by the Board of County Commissioners. The Board has previously fully funded Code Enforcement Operations recognizing that this operation is not intended to perform as a revenue centric function. Revenue collection in the form of charges and fines has been sacrificed in the interest of compliance as depicted in the numerous executive summaries presented to the Board.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Right-of-way Permit & Inspections (101/102)**

**Mission Statement**

To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Section Administration/Overhead</b>	<b>1.00</b>	<b>102,200</b>	<b>102,200</b>	<b>-</b>
Funding for administration, processing of right-of-way permits and fixed departmental overhead.				
<b>Inspections</b>	<b>3.00</b>	<b>275,100</b>	<b>275,100</b>	<b>-</b>
Inspect all issued permits under construction to ensure strict compliance with all codes and regulations within 48 hours of the request. Inspect Maintenance of Traffic for all permits as needed.				
<b>Reserves/Transfers/Interest</b>	<b>-</b>	<b>72,000</b>	<b>72,000</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>449,300</b>	<b>449,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 10% of staff time dedicated to search for resolution for non permitted projects	-	-	100	100
• 100% of permitted projects inspected within 48 hours of request	-	-	100	100
• Continue diversion of permitted activity/lane closures out of peak season => prior	-	-	100	100
• Percentage of operating cost covered by permit application fees	100	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	217,210	227,000	227,000	328,800	-	328,800	44.8%
Operating Expense	37,697	65,600	65,600	48,500	-	48,500	(26.1%)
Capital Outlay	1,520	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>256,427</b>	<b>292,600</b>	<b>292,600</b>	<b>377,300</b>	<b>-</b>	<b>377,300</b>	<b>28.9%</b>
Reserves For Contingencies	-	-	-	18,900	-	18,900	na
Reserves For Cash Flow	-	-	-	53,100	-	53,100	na
<b>Total Budget</b>	<b>256,427</b>	<b>292,600</b>	<b>292,600</b>	<b>449,300</b>	<b>-</b>	<b>449,300</b>	<b>53.6%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>33.3%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	397,325	438,000	308,000	308,000	-	308,000	(29.7%)
Charges For Services	49	-	-	-	-	-	na
Interest/Misc	-	-	400	-	-	-	na
Net Cost Road and Bridge	(140,947)	(130,000)	-	-	-	-	(100.0%)
Trans fm 101 Transp Op Fd	-	-	140,900	-	-	-	na
Carry Forward	-	-	-	156,700	-	156,700	na
Less 5% Required By Law	-	(15,400)	-	(15,400)	-	(15,400)	0.0%
<b>Total Funding</b>	<b>256,427</b>	<b>292,600</b>	<b>449,300</b>	<b>449,300</b>	<b>-</b>	<b>449,300</b>	<b>53.6%</b>

## Growth Management Division

### Regulation

#### Right-of-way Permit & Inspections (101/102)

Forecast FY 2011 - No major variances are expected during FY 2011.

Revenues FY 2011 - Previously, Right-of-way Permitting & Inspections (ROW) was a cost center within Transportation Services Fund (101). A separate Fund (102) was created for this function to track and account for operations on a revenue centric basis.

Permitting revenue within Fund (102) is forecast flat at \$308,000. Residual revenues were left budgeted in the previous Fund (101) pending a determination of that funds cash position at fiscal year end. Transfer of residual right - of - way permitting revenue from Fund (101) totaling \$140,900 was deemed appropriate after close of the fiscal year and this action was approved by the BCC on November 9, 2010 under item 16A3.

Current FY 2012 – This budget accounts for a compliment of four (4) FTE's, and increase of one (1) FTE. This FTE was transferred from road and bridge operations reflecting that employees actual job assignment. The decrease in operating expense of \$17,100 is attributable to lessened IT support costs associated with the City View software program used to account for ROW permits.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Business Franchise Administration Element (111)**

**Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms, and administer licenses and standards associated with the vehicle for hire industry for Collier County.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead/Customer Service</b>	<b>1.00</b>	<b>243,800</b>	<b>5,335,100</b>	<b>-5,091,300</b>
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
<b>Vehicle for Hire Program</b>	<b>1.00</b>	<b>123,600</b>	<b>190,100</b>	<b>-66,500</b>
Provides quality customer service to the Vehicle for Hire Industry, processes and reviews all applications for certificates to operate and issues permits. Performs all duties for the administration of the Vehicle for Hire Program.				
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>367,400</b>	<b>5,525,200</b>	<b>-5,157,800</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 100% of Cable Franchise customer inquires will be responded to within 1 business day	100	-	100	100
• 90% of driver id's and Certificate to Operate Vehicles for Hire shall be completed within 10 business days	80	-	90	90
• 90% of driver id's and Certificate to Operate Vehicles for Hire that require advisory board review and approval shall be completed within 45 business days	80	-	90	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	127,390	143,400	142,900	143,400	-	143,400	0.0%
Operating Expense	218,789	235,000	225,600	224,000	-	224,000	(4.7%)
<b>Net Operating Budget</b>	<b>346,179</b>	<b>378,400</b>	<b>368,500</b>	<b>367,400</b>	-	<b>367,400</b>	<b>(2.9%)</b>
<b>Total Budget</b>	<b>346,179</b>	<b>378,400</b>	<b>368,500</b>	<b>367,400</b>	-	<b>367,400</b>	<b>(2.9%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	-	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Communications Services Tax	5,545,415	5,800,000	5,200,000	5,335,100	-	5,335,100	(8.0%)
Licenses & Permits	-	160,500	170,100	170,100	-	170,100	6.0%
Miscellaneous Revenues	19,728	20,000	20,000	20,000	-	20,000	0.0%
Net Cost MSTU General Fund	(5,218,964)	(5,602,100)	(5,021,600)	(5,157,800)	-	(5,157,800)	(7.9%)
<b>Total Funding</b>	<b>346,179</b>	<b>378,400</b>	<b>368,500</b>	<b>367,400</b>	-	<b>367,400</b>	<b>(2.9%)</b>

## Growth Management Division

### Regulation

#### **Business Franchise Administration Element (111)**

Forecast FY 2011 – Personnel and operating expenses are projected to be under budget by 2.6% from the adopted FY 2011 budget due to the implementation of controlled expenditure practices.

Current FY 2012 – Net operating expenses are budgeted to decrease by 2.9% attributable to cost saving measures from the prior year. Revenues for this budget are comprised of two funding sources, (1) Vehicle for Hire and (2) Communication Services. Vehicle for Hire revenues are budgeted to increase 6.0% above the FY 2011 budget, whereas, revenues for Communication Services is budgeted to receive \$5,335,100, which reflects an 8.0% decrease from the FY 2011 budgeted revenue. Revenues collected from the Communications Services are considered to be the largest, single non ad valorem contributions to the County's Unincorporated MSTD General Fund. This budget includes an interdepartmental service payment adjustment for program administration and oversight by the Utilities Regulations Fund (669) staff.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Utility Regulations Fund (669)**

**Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the City of Marco Island, and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration and Enforcement</b>	<b>2.50</b>	<b>314,300</b>	<b>314,300</b>	<b>-</b>
Departmental administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.				
<b>Customer Service</b>	<b>0.50</b>	<b>51,200</b>	<b>51,200</b>	<b>-</b>
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.				
<b>Reserves</b>	<b>-</b>	<b>744,000</b>	<b>744,000</b>	<b>-</b>
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.				
<b>Current Level of Service Budget</b>				
	<b>3.00</b>	<b>1,109,500</b>	<b>1,109,500</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	-	100	100
• 100% of reported violations shall be processed within 1 business day	100	-	100	100

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	293,547	308,600	306,800	305,200	-	305,200	(1.1%)
Operating Expense	9,815	50,400	28,800	48,600	-	48,600	(3.6%)
Indirect Cost Reimburs	22,800	10,400	10,400	11,700	-	11,700	12.5%
Capital Outlay	-	-	3,000	-	-	-	na
<b>Net Operating Budget</b>	<b>326,162</b>	<b>369,400</b>	<b>349,000</b>	<b>365,500</b>	<b>-</b>	<b>365,500</b>	<b>(1.1%)</b>
Reserves For Contingencies	-	18,500	-	18,300	-	18,300	(1.1%)
Reserves For Capital	-	528,000	-	672,000	-	672,000	27.3%
Reserves For Cash Flow	-	55,400	-	53,700	-	53,700	(3.1%)
<b>Total Budget</b>	<b>326,162</b>	<b>971,300</b>	<b>349,000</b>	<b>1,109,500</b>	<b>-</b>	<b>1,109,500</b>	<b>14.2%</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Utility Regulations Fund (669)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Franchise Fees	257,874	240,000	240,000	240,000	-	240,000	0.0%
Miscellaneous Revenues	220	-	-	-	-	-	na
Interest/Misc	4,634	1,000	2,500	-	-	-	(100.0%)
Reimb From Other Depts	104,000	130,000	160,000	130,000	-	130,000	0.0%
Trans fm 113 Comm Dev Fd	-	-	-	30,000	-	30,000	na
Carry Forward	623,800	600,300	653,000	709,500	-	709,500	18.2%
<b>Total Funding</b>	<b>990,529</b>	<b>971,300</b>	<b>1,055,500</b>	<b>1,109,500</b>	<b>-</b>	<b>1,109,500</b>	<b>14.2%</b>

Forecast FY 2011 - Personnel and operating expenses are projected to be 5.5% lower than the adopted FY 2011 budget as a result of maintaining controlled expenditure practices. This fund is a revenue centric operation that receives an administrative offset from the Business Franchise Element (111) and Building Review and Permitting (113) for costs associated with administrative oversight (vehicle for hire, contractors licensing, GMD business center, Building Review and Permitting).

Current FY 2012 - Net operating expenses are budgeted at decrease of 1.1%. This budget includes interdepartmental service payments received for program administration and oversight of Fund 113 activities (contractors licensing, GMD business center, building review and permitting) that are not related to the utility regulatory job function. Reserves are budgeted at \$744,000 and this reserve level reflects the funds minimum beginning cash position at October 1, 2012. There are no impacts to the MSTD General Fund.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Transportation Development Review and Concurrency Mgt (101)**

**Mission Statement**

To provide supervision, planning and engineering, and coordination with Growth Management Division, as well as other divisions/departments to ensure that the department's transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with applicable State Statutes (chapters 163 and 339) and Local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>2.00</b>	<b>204,200</b>	<b>-</b>	<b>204,200</b>
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
<b>Development Review</b>	<b>2.00</b>	<b>196,700</b>	<b>-</b>	<b>196,700</b>
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
<b>Current Level of Service Budget</b>	<b>4.00</b>	<b>400,900</b>	<b>-</b>	<b>400,900</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 90% of Transportation reviews will be completed within established target date	96	-	95	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	367,029	374,300	384,300	382,400	-	382,400	2.2%
Operating Expense	15,377	19,400	15,700	18,500	-	18,500	(4.6%)
<b>Net Operating Budget</b>	<b>382,406</b>	<b>393,700</b>	<b>400,000</b>	<b>400,900</b>	<b>-</b>	<b>400,900</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>382,406</b>	<b>393,700</b>	<b>400,000</b>	<b>400,900</b>	<b>-</b>	<b>400,900</b>	<b>1.8%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Reimb From Other Depts	-	-	12,000	-	-	-	na
Net Cost Road and Bridge	382,406	393,700	388,000	400,900	-	400,900	1.8%
<b>Total Funding</b>	<b>382,406</b>	<b>393,700</b>	<b>400,000</b>	<b>400,900</b>	<b>-</b>	<b>400,900</b>	<b>1.8%</b>

Forecast FY 2011 - Personal Services is expected to exceed budget by \$10,000 or 2.7% due to a Project Manager hired at a higher rate than budgeted. A budget amendment will be processed to assure the correct appropriation within this cost center.

Revenue FY 2011 - Reimbursement from Other Departments represents payment of services for staff to prepare and process Certificate of Adequate Public Facility (COA) requests received by the Impact Fee Administration Department.

Current FY 2012 - This cost center has a compliment of 4 (four) FTE's. Overall, the FY 2012 budget request will increase slightly by \$7,200 or 1.8% due to the net result of staffing changes in the prior year.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation  
Engineering Services (131)**

**Mission Statement**

It is this section's mission to oversee the implementation of the Land Development Code (LDC) and Subdivision Regulations in the review and approval of subdivisions and other site improvement plans, to review and approve various engineering permits, and to provide inspection services of infrastructure construction to assure compliance with County Standards.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	-	174,300	624,000	-449,700
Fund for department administration and fixed departmental overhead				
<b>Engineering Review</b>	4.00	428,600	-	428,600
Program staff include that of the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
<b>Engineering Inspections</b>	3.00	278,100	-	278,100
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects of all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<b>7.00</b>	<b>881,000</b>	<b>624,000</b>	<b>257,000</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 90% of Engineering Building Inspections will be inspected within the next business day	95	85	90	90
• 90% of Engineering reviews will be completed within established target date	79	-	80	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,006,022	757,700	722,400	713,000	-	713,000	(5.9%)
Operating Expense	43,552	184,500	55,000	168,000	-	168,000	(8.9%)
<b>Net Operating Budget</b>	<b>1,049,574</b>	<b>942,200</b>	<b>777,400</b>	<b>881,000</b>	-	<b>881,000</b>	<b>(6.5%)</b>
<b>Total Budget</b>	<b>1,049,574</b>	<b>942,200</b>	<b>777,400</b>	<b>881,000</b>	-	<b>881,000</b>	<b>(6.5%)</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	533,107	436,000	422,000	422,000	-	422,000	(3.2%)
Reinspection Fees	232,185	190,000	196,000	196,000	-	196,000	3.2%
Charges For Services	12,795	3,000	6,000	6,000	-	6,000	100.0%
Miscellaneous Revenues	89	-	-	-	-	-	na
Reimb From Other Depts	26,085	-	-	-	-	-	na
Net Cost Planning Services	245,314	313,200	153,400	257,000	-	257,000	(17.9%)
<b>Total Funding</b>	<b>1,049,574</b>	<b>942,200</b>	<b>777,400</b>	<b>881,000</b>	-	<b>881,000</b>	<b>(6.5%)</b>

## Growth Management Division

### Regulation Engineering Services (131)

Forecast FY 2011 – Personnel and operating expenses are projected to be under budget by 17.5% from the adopted FY 2011 budget as a result of lower than anticipated payroll costs and continued control over non-essential expenditures. Unclaimed budgeted dollars for the FY 2011 anticipated reimbursements of pre paid inspection fees for projects that may cancel or significantly reduce in size shall be carried forward to the FY 2012 budget. Revenue for this section is budgeted to reflect a less than 1% decrease (0.8) from the adopted FY 2011 level.

Current FY 2012 – Personnel and operating expenses are budgeted to decrease 6.5% mainly due to a decrease in personnel costs due to the resignation and replacement of higher waged staff. There are no capital expenses budgeted for this cost center.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Environmental Services (111)**

**Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC-directed activities.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Environmental Planning and Permitting Support</b>	<b>2.00</b>	<b>239,200</b>	<b>-</b>	<b>239,200</b>
Implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans. Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary. Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.				
Current Level of Service Budget	<b>2.00</b>	<b>239,200</b>	<b>-</b>	<b>239,200</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	168,620	189,000	188,100	187,100	-	187,100	(1.0%)
Operating Expense	79,005	58,500	46,600	52,100	-	52,100	(10.9%)
<b>Net Operating Budget</b>	<b>247,625</b>	<b>247,500</b>	<b>234,700</b>	<b>239,200</b>	<b>-</b>	<b>239,200</b>	<b>(3.4%)</b>
<b>Total Budget</b>	<b>247,625</b>	<b>247,500</b>	<b>234,700</b>	<b>239,200</b>	<b>-</b>	<b>239,200</b>	<b>(3.4%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Reimb From Other Depts	370	-	-	-	-	-	na
Net Cost MSTU General Fund	247,255	247,500	234,700	239,200	-	239,200	(3.4%)
<b>Total Funding</b>	<b>247,625</b>	<b>247,500</b>	<b>234,700</b>	<b>239,200</b>	<b>-</b>	<b>239,200</b>	<b>(3.4%)</b>

Forecast FY 2011 – Operating expenses are projected to be under budget as a result of reduced contractual service expenses (\$11,000).

Current FY 2012 – This budget reflects a 3.4% overall operating decrease and net cost to the MSTU General Fund (111).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Environmental Services (131)**

**Mission Statement**

The purpose of the Environmental Review Section is to ensure that all land use petitions and development activities conform to the environmental requirements of the Growth Management Plan and the Land Development Code (LDC) and to maintain the environmental sections of the LDC.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Environmental Review and Permitting</b>	<b>3.00</b>	<b>256,700</b>	<b>95,000</b>	<b>161,700</b>
Issuance of various environmental permits such as vegetation removal and coastal construction setback line permits. Review of land use petitions site development plans for environmental compliance with the LDC and GMP, informal wetland determinations. Provides technical support and coordination for the EAC.				
<b>Environmental Planning and Support Services</b>	<b>2.00</b>	<b>150,100</b>	<b>-</b>	<b>150,100</b>
Support to the Business Center for environmental reviews, development and maintenance of GIS environmental data, support to the Environmental Review Section as necessary.				
<b>Current Level of Service Budget</b>	<b>5.00</b>	<b>406,800</b>	<b>95,000</b>	<b>311,800</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• 90% of Environmental reviews will be completed within established target date	82	85	75	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	227,479	398,100	274,100	376,700	-	376,700	(5.4%)
Operating Expense	3,976	30,000	9,600	30,100	-	30,100	0.3%
<b>Net Operating Budget</b>	<b>231,455</b>	<b>428,100</b>	<b>283,700</b>	<b>406,800</b>	<b>-</b>	<b>406,800</b>	<b>(5.0%)</b>
<b>Total Budget</b>	<b>231,455</b>	<b>428,100</b>	<b>283,700</b>	<b>406,800</b>	<b>-</b>	<b>406,800</b>	<b>(5.0%)</b>
<b>Total FTE</b>	<b>4.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	12,775	64,000	11,000	11,000	-	11,000	(82.8%)
Charges For Services	56,700	79,000	84,000	84,000	-	84,000	6.3%
Reimb From Other Depts	116,170	50,000	38,400	-	-	-	(100.0%)
Net Cost Planning Services	45,810	235,100	150,300	311,800	-	311,800	32.6%
<b>Total Funding</b>	<b>231,455</b>	<b>428,100</b>	<b>283,700</b>	<b>406,800</b>	<b>-</b>	<b>406,800</b>	<b>(5.0%)</b>

Forecast FY 2011 – Personnel and operating expenses are projected to be under budget by 33.7% as a result of one higher waged FTE resigning and the implementation of controlled expenditure practices. Revenue for this section is projected to decline 30.8% from the adopted FY 2011 budget due to the anticipated activity decline of Stewardship Sending Applications (\$47,000).

Current FY 2012 – Personnel services will decrease 5.4% below the FY 2011 budget mainly due to one higher waged FTE resigning. It should also be noted that one (1) FTE will be performing duties in the Pollution Control Department and their personal service expenses will be reimbursed to the Growth Management Division (GMD) as a transfer from Water Pollution Control (Fund 114). Operating expenses are budgeted to stay relatively unchanged and there are no capital expenses within this cost center for the upcoming fiscal year. In an effort to prevent a budget shortfall in this cost center, GMD P&R fiscal staff will continue to monitor revenues and adjust expenditure practices accordingly.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Regulation**

**Intersection Safety Program (001)**

**Mission Statement**

The purpose of the Intersection Safety Program is to encourage vehicle owners to obey traffic control devices at Collier County intersections through the use of traffic infraction detectors (unmanned cameras) to improve safety by lowering the number of traffic accidents caused by red light running.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Intersection Safety Administration</b>	-	680,000	680,000	-
Administration and operations of the Intersection Safety Program including remittances to the State of Florida.				
Current Level of Service Budget	-	680,000	680,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	22,708	-	30,000	30,100	-	30,100	na
Operating Expense	953,078	700,000	650,000	649,900	-	649,900	(7.2%)
<b>Net Operating Budget</b>	<b>975,787</b>	<b>700,000</b>	<b>680,000</b>	<b>680,000</b>	-	<b>680,000</b>	<b>(2.9%)</b>
<b>Total Budget</b>	<b>975,787</b>	<b>700,000</b>	<b>680,000</b>	<b>680,000</b>	-	<b>680,000</b>	<b>(2.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	1,998,316	736,800	680,000	680,000	-	680,000	(7.7%)
Net Cost General Fund	(1,022,529)	(36,800)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>975,787</b>	<b>700,000</b>	<b>680,000</b>	<b>680,000</b>	-	<b>680,000</b>	<b>(2.9%)</b>

Current FY 2012 - On July 1, 2010 the Intersection Safety Program became a State of Florida (State) governed program. Personal services and operating expenses are budgeted in the amount of \$680,000 and are offset by fine revenue. This program is run at no expense to the County pursuant to Board direction.

All required revenues are remitted to the State as mandated by the Florida Department of Highway Safety and Motor Vehicles.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	8,519,755	7,917,000	7,927,100	7,451,600	-	7,451,600	(5.9%)
Operating Expense	13,929,756	15,412,400	15,316,800	14,551,200	-	14,551,200	(5.6%)
Indirect Cost Reimburs	65,200	57,900	57,900	4,800	-	4,800	(91.7%)
Capital Outlay	1,859,953	40,000	48,700	113,000	-	113,000	182.5%
<b>Net Operating Budget</b>	<b>24,374,664</b>	<b>23,427,300</b>	<b>23,350,500</b>	<b>22,120,600</b>	<b>-</b>	<b>22,120,600</b>	<b>(5.6%)</b>
Trans to 111 Unincorp Gen Fd	-	55,100	55,100	150,000	-	150,000	172.2%
Trans to 712 Transp Match	-	-	12,300	-	-	-	na
Reserves For Contingencies	-	-	-	18,600	-	18,600	na
Reserves For Capital	-	-	-	236,500	-	236,500	na
<b>Total Budget</b>	<b>24,374,664</b>	<b>23,482,400</b>	<b>23,417,900</b>	<b>22,525,700</b>	<b>-</b>	<b>22,525,700</b>	<b>(4.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Landscape & MSTU's Operations (111)	4,329,568	4,947,300	4,497,900	4,845,800	-	4,845,800	(2.1%)
Landscape Projects (112)	2,012,469	57,900	423,500	35,600	-	35,600	(38.5%)
Trans Maint - Aquatic Plant Control (101)	1,418,563	1,476,900	1,439,000	1,190,300	-	1,190,300	(19.4%)
Trans Maintenance FL Dept Of Trans (101)	1,510,995	1,752,600	1,692,300	1,356,900	-	1,356,900	(22.6%)
Trans Maintenance Road & Bridge (101)	9,652,436	8,982,600	8,908,600	8,682,000	-	8,682,000	(3.3%)
Transportation Road Maintenance (111)	5,450,633	6,210,000	6,389,200	6,010,000	-	6,010,000	(3.2%)
<b>Total Net Budget</b>	<b>24,374,664</b>	<b>23,427,300</b>	<b>23,350,500</b>	<b>22,120,600</b>	<b>-</b>	<b>22,120,600</b>	<b>(5.6%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>55,100</b>	<b>67,400</b>	<b>405,100</b>	<b>-</b>	<b>405,100</b>	<b>635.2%</b>
<b>Total Budget</b>	<b>24,374,664</b>	<b>23,482,400</b>	<b>23,417,900</b>	<b>22,525,700</b>	<b>-</b>	<b>22,525,700</b>	<b>(4.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	1,747,865	1,752,600	2,065,500	1,340,700	-	1,340,700	(23.5%)
Charges For Services	11,378	9,000	9,000	9,000	-	9,000	0.0%
Miscellaneous Revenues	139,709	33,000	196,600	37,500	-	37,500	13.6%
Interest/Misc	11,824	-	4,200	-	-	-	na
Reimb From Other Depts	143,916	114,500	108,000	-	-	-	(100.0%)
Net Cost Road and Bridge	10,845,515	10,303,000	10,001,700	9,842,000	-	9,842,000	(4.5%)
Net Cost MSTU General Fund	9,755,295	11,157,300	10,887,100	10,855,800	-	10,855,800	(2.7%)
Carry Forward	2,304,000	113,000	586,500	440,700	-	440,700	290.0%
<b>Total Funding</b>	<b>24,959,501</b>	<b>23,482,400</b>	<b>23,858,600</b>	<b>22,525,700</b>	<b>-</b>	<b>22,525,700</b>	<b>(4.1%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Landscape & MSTU's Operations (111)	13.00	11.00	11.00	11.00	-	11.00	0.0%
Trans Maintenance Road & Bridge (101)	96.00	94.00	94.00	91.00	-	91.00	(3.2%)
Trans Maintenance FL Dept Of Trans (101)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Trans Maint - Aquatic Plant Control (101)	10.00	10.00	10.00	3.00	-	3.00	(70.0%)
<b>Total FTE</b>	<b>129.00</b>	<b>125.00</b>	<b>125.00</b>	<b>115.00</b>	<b>-</b>	<b>115.00</b>	<b>(8.0%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance**

**Landscape & MSTU's Operations (111)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped, and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of landscape service. To provide coordinated staff support and project management to multiple MSTU's in roadway, stormwater and landscape beautification.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Landscape Beautification Program</b>	<b>8.00</b>	<b>4,569,100</b>	-	<b>4,569,100</b>
<p>The provision of contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan; the provision of field supervision/inspections and irrigation maintenance on the roadways under the County's Landscaping Master Plan; and the collection/inventory of the landscape assets utilizing a GPS based asset management program.</p>				
<b>MSTU Project Management</b>	<b>3.00</b>	<b>276,700</b>	-	<b>276,700</b>
<p>The provision of administrative support services for several established Municipal Service Taxing Units (MSTU) constructing and maintaining private roads, stormwater, utility and/or landscaping beautification projects; the provision of project management and coordination of the multiple projects desired by established MSTUs.</p>				
Current Level of Service Budget	<b>11.00</b>	<b>4,845,800</b>	-	<b>4,845,800</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• Average cost per landscaped lane mile at or below \$36,000	32,164	57,779	33,427	35,853
• 100% of irrigation alarms responded to within 24 hours	-	-	100	100
• 80% of lane miles maintained to adopted LOS (unconstrained target=100% of adopted LOS)	-	-	100	100
• Maintain 80% of planned service frequency for mowing, mulching cycles, and reduce trimming for 108 landscape miles (unconstrained target=100% of planned service frequency)	-	-	100	100

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,100,843	833,900	858,300	854,700	-	854,700	2.5%
Operating Expense	3,228,726	4,113,400	3,635,600	3,911,100	-	3,911,100	(4.9%)
Capital Outlay	-	-	4,000	80,000	-	80,000	na
<b>Net Operating Budget</b>	<b>4,329,568</b>	<b>4,947,300</b>	<b>4,497,900</b>	<b>4,845,800</b>	-	<b>4,845,800</b>	<b>(2.1%)</b>
<b>Total Budget</b>	<b>4,329,568</b>	<b>4,947,300</b>	<b>4,497,900</b>	<b>4,845,800</b>	-	<b>4,845,800</b>	<b>(2.1%)</b>
<b>Total FTE</b>	<b>13.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	-	<b>11.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	1,567	-	-	-	-	-	na
Net Cost MSTU General Fund	4,328,001	4,947,300	4,497,900	4,845,800	-	4,845,800	(2.1%)
<b>Total Funding</b>	<b>4,329,568</b>	<b>4,947,300</b>	<b>4,497,900</b>	<b>4,845,800</b>	-	<b>4,845,800</b>	<b>(2.1%)</b>



## Growth Management Division

### Maintenance

#### Landscape & MSTU's Operations (111)

Forecast FY 2011 - Budgeted personnel attrition totaling (\$28,400) was not achieved resulting in a mid year budget amendment to cover salaries in excess of budget. Operating expense is forecasted well below budget due to certain landscape segments not coming online. Overall, this budget is projected at \$449,400 or 9.1% below budget.

Current FY 2012 - Personal Services account for a complement of eleven (11) FTE's, consistent with FY 2011 levels.

Of total operating expenses, the following amounts are attributable to Median Landscape Maintenance:

FY 2009 Actual: \$3,602,242  
FY 2010 Actual: \$3,184,093  
FY 2011 Forecast: \$3,525,700  
FY 2012 Current: \$3,850,300

A total of 134.56 of centerline miles will be maintained for FY 2012. Overall, the net operating cost to the MSTD General Fund is down 2.1%.

Revenue FY 2012 – Shown at the fund level is transfer revenue to Unincorporated Area MSTD General Fund (111) from the various MSTU's to support staff administration. Transfer revenue totals \$217,300.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance  
Landscape Projects (112)**

**Mission Statement**

To provide maintenance of landscaped, non-landscaped, and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of landscape service.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Median Construction Project</b>	-	285,900	285,900	-
<b>Operating Overhead</b>	-	154,800	154,800	-
<b>Current Level of Service Budget</b>	-	<b>440,700</b>	<b>440,700</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	203,383	-	365,600	30,800	-	30,800	na
Indirect Cost Reimburs	65,200	57,900	57,900	4,800	-	4,800	(91.7%)
Capital Outlay	1,743,886	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>2,012,469</b>	<b>57,900</b>	<b>423,500</b>	<b>35,600</b>	-	<b>35,600</b>	<b>(38.5%)</b>
Trans to 111 Unincorp Gen Fd	-	55,100	55,100	150,000	-	150,000	172.2%
Trans to 712 Transp Match	-	-	12,300	-	-	-	na
Reserves For Contingencies	-	-	-	18,600	-	18,600	na
Reserves For Capital	-	-	-	236,500	-	236,500	na
<b>Total Budget</b>	<b>2,012,469</b>	<b>113,000</b>	<b>490,900</b>	<b>440,700</b>	-	<b>440,700</b>	<b>290.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	233,191	-	312,900	-	-	-	na
Charges For Services	2,297	-	-	-	-	-	na
Miscellaneous Revenues	45,995	-	28,000	-	-	-	na
Interest/Misc	11,824	-	4,200	-	-	-	na
Carry Forward	2,304,000	113,000	586,500	440,700	-	440,700	290.0%
<b>Total Funding</b>	<b>2,597,307</b>	<b>113,000</b>	<b>931,600</b>	<b>440,700</b>	-	<b>440,700</b>	<b>290.0%</b>

Forecast FY 2011 – This capital projects fund appropriates dollars to landscape related initiatives including repair and replacement of segments destroyed through vehicular accidents. Current projects include the Immokalee Road/I-75 interchange and Landscape Asset Management System. Fund balance at the beginning of FY 2011, totaled \$586,500. Routine project closure during FY 2011 totaled \$69,700 and these dollars were returned to reserves and will form part of budgeted fund balance at the beginning of FY 2012.

Current FY 2012 - Budgeted fund balance at the October 1, 2011 totals \$440,700. New money totaling \$30,800 has been appropriated for the landscape asset management project. Since this fund historically received regular annual transfers from the Unincorporated Area General Fund (111), a transfer back to MSTD (111) is programmed. ATM pursues funds through insurance claims from vehicular accidents that damage the improved medians. \$255,100 of collected claims has been set aside in Fund 112 to cover accident refurbishment projects.

All landscape maintenance costs are segregated within the MSTD General Fund (111) via individual cost centers.

Note: Fund (112) is a project fund and therefore for budget purposes, the amended budget is always forecast which allows for project roll into the succeeding fiscal year. The project roll represents the difference between amended budget and actual expenses at year end.

## Growth Management Division

### Maintenance

#### Trans Maintenance Road & Bridge (101)

**Mission Statement**

The Road Maintenance Department will maintain a safe County road system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; provide emergency response to all roadway/roadside hazards 24 hours per day; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Administration</b>	3.00	492,300	-	492,300
Departmental management, planning, supervision, and recording. Includes all overhead fixed costs for the department such as, insurance, fleet maintenance, etc.				
<b>Operational Support</b>	3.00	374,100	-	374,100
Supervision, inspection, and training in all safety related issues with personnel, equipment and projects. Operational activities measurements, developmental measurements, contracts/bid preparation, vendor/ project inspections, support with administrative reports preparation for departmental activities and measurements, assists with personnel issues as pertains to reports, complaints, employee services issues, data entry, filing, phones, mobile radio contact.				
<b>Field Supervision</b>	4.00	804,400	-	804,400
Supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements as pertains to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.				
<b>Field</b>	78.00	6,770,800	37,500	6,733,300
Maintenance of all county rights-of-way, roads/road-sides as pertain to the following: Mow (in cycle) all rural and urban areas, heavy vegetation control, patching and overlay of roads, etc. Projects such as turn lane or driveway installation, digging/cleaning drainage swales/culverts, repair and upgrade of drainage systems, specially build items for outdated drainage systems, inspect and repair all County-maintained bridges, build/repair sidewalks, bike paths, litter abatement of roads, roadsides, County properties, sod replacement, accident clean-up/traffic control.				
<b>Survey Crew</b>	3.00	240,400	9,000	231,400
Perform surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Give technical support to Road Maintenance and Storm-water by collection survey data, identifying easements and right-of-ways.				
Current Level of Service Budget	<b>91.00</b>	<b>8,682,000</b>	<b>46,500</b>	<b>8,635,500</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• Complete 25% of the annual scheduled required maintenance of the entire county maintained tertiary drainage system or 20% of system annually (unconstrained target=100% of annual schedule required maintenance)	-	-	90	100
• Increase safety by inspection of county maintained sidewalks annually and repair 70% of all noted deficiencies (unconstrained target=100%)	-	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70% on county maintained roads (unconstrained target=100% under 70% condition rating)	-	-	100	100

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance**

**Trans Maintenance Road & Bridge (101)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	6,063,982	5,773,400	5,754,300	5,725,900	-	5,725,900	(0.8%)
Operating Expense	3,561,150	3,209,200	3,149,600	2,956,100	-	2,956,100	(7.9%)
Capital Outlay	27,304	-	4,700	-	-	-	na
<b>Net Operating Budget</b>	<b>9,652,436</b>	<b>8,982,600</b>	<b>8,908,600</b>	<b>8,682,000</b>	<b>-</b>	<b>8,682,000</b>	<b>(3.3%)</b>
<b>Total Budget</b>	<b>9,652,436</b>	<b>8,982,600</b>	<b>8,908,600</b>	<b>8,682,000</b>	<b>-</b>	<b>8,682,000</b>	<b>(3.3%)</b>
<b>Total FTE</b>	<b>96.00</b>	<b>94.00</b>	<b>94.00</b>	<b>91.00</b>	<b>-</b>	<b>91.00</b>	<b>(3.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	9,081	9,000	9,000	9,000	-	9,000	0.0%
Miscellaneous Revenues	89,217	33,000	167,300	37,500	-	37,500	13.6%
Reimb From Other Depts	110,675	110,000	108,000	-	-	-	(100.0%)
Net Cost Road and Bridge	9,443,463	8,830,600	8,624,300	8,635,500	-	8,635,500	(2.2%)
<b>Total Funding</b>	<b>9,652,436</b>	<b>8,982,600</b>	<b>8,908,600</b>	<b>8,682,000</b>	<b>-</b>	<b>8,682,000</b>	<b>(3.3%)</b>

Forecast FY 2011 – Forecast personal service savings (\$19,100) are attributable to meeting attrition from vacancies throughout the year.

Overall department forecast expenses are below budget by \$74,000. Noteworthy operating expense reductions include contractual services (\$30,000), uniform rentals (\$5,000), and fence maintenance (\$5,000). Capital outlay is forecasted at a modest \$4,700 associated with costs to replace a document scanner and jack hammer.

Revenue FY 2011 - Miscellaneous revenues are forecasted above adopted levels at \$167,300 due to the receipt of grant funds for payment of force account labor to install bus shelters for Collier Area Transit.

Current FY 2012 – The Road Maintenance Department is funded at 91 FTE's or three positions less due to the movement of three (3) FTE's to the Traffic Operations Department. This action is to properly align staff performing locate functions to the Department responsible to mark infrastructure for signals, streetlights, and fiber optics. The personal service budget has been reduced by \$47,500 and is reflective of the net savings associated with the movement of three positions and changes in benefit costs.

Operating expense has been reduced by 7.9% or \$253,100 in an effort to meet budget guidance for the Division. The reduction was mainly achieved through the further reduction of contracted services by \$400,000 to offset increasing Fleet maintenance and fuel costs of \$183,300. The decreased level of staffing available to perform in-house maintenance of roadways has required dependence on contracting services. Maintenance level of service has moved to a break-fix versus proactive approach for sidewalk repairs, overlay road repairs, roadway pavement marker ("RPM") and stripping replacement and refurbishment. Over recent years, 250 lane miles have been constructed and added to the roadway infrastructure system increasing maintenance needs that will continue to trend upward as the system ages.

Overall this cost center reflects a decreased budget request of 3.2% or \$300,600.

Revenues FY 2012 – Miscellaneous Revenues represent insurance refunds (\$30,000) and revenues from scrap sales (\$7,500). Note that in FY 2012, the Reimbursement from Other Departments - associated with locate revenues fees - has moved to the Traffic Operations Department where staff performing this function are funded.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance**

**Trans Maintenance FL Dept Of Trans (101)**

**Mission Statement**

The Road and Bridge Department will maintain a safe State primary highway road system for the citizens and visitors of Collier County; provide emergency response to all roadway/roadside hazards 24 hours per day; provide continued road service and customer service that exceeds expectations.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Administrative/Operational Support</b>	<b>2.00</b>	<b>318,200</b>	<b>314,900</b>	<b>3,300</b>
Support with administrative reports preparation for departmental activities and measurements.				
<b>Field/Operational Supervision</b>	<b>2.00</b>	<b>251,200</b>	<b>247,300</b>	<b>3,900</b>
Supervision of field personnel/multiple crews, plans daily and forecasted, activities for crews, participates in fiscal measurements as pertains to project preparation, maintenance scheduling, on-site supervision as necessary for specific jobs and emergency situations.				
<b>Field</b>	<b>6.00</b>	<b>787,500</b>	<b>778,500</b>	<b>9,000</b>
Maintenance of all State primary highway right-of-ways, roads/roadsides as pertains to the following: Mow (in cycle) all rural and urban areas; heavy vegetation control; patching and overlay of roads, etc.; projects such as turn lane, or driveway installation; digging/cleaning drainage swales/culverts; repair and upgrade of drainage systems, specially build items for outdated drainage systems; repair sidewalks, bike paths, litter abatement of roads, roadsides, State primary highway road properties; sod replacement, and accident clean-up/traffic control.				
Current Level of Service Budget	<b>10.00</b>	<b>1,356,900</b>	<b>1,340,700</b>	<b>16,200</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
• Complete 25% of the annual scheduled required maintenance of the entire county maintained tertiary drainage system or 20% of system annually (unconstrained target=100% of annual schedule required maintenance)	-	-	90	100
• Complete nine (9) mowing cycles annually and achieve a maintenance rating of 80	-	100	100	100

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	679,556	665,300	694,000	638,100	-	638,100	(4.1%)
Operating Expense	742,675	1,047,300	958,300	685,800	-	685,800	(34.5%)
Capital Outlay	88,763	40,000	40,000	33,000	-	33,000	(17.5%)
<b>Net Operating Budget</b>	<b>1,510,995</b>	<b>1,752,600</b>	<b>1,692,300</b>	<b>1,356,900</b>	<b>-</b>	<b>1,356,900</b>	<b>(22.6%)</b>
<b>Total Budget</b>	<b>1,510,995</b>	<b>1,752,600</b>	<b>1,692,300</b>	<b>1,356,900</b>	<b>-</b>	<b>1,356,900</b>	<b>(22.6%)</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>-</b>	<b>10.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	1,514,674	1,752,600	1,752,600	1,340,700	-	1,340,700	(23.5%)
Miscellaneous Revenues	7	-	-	-	-	-	na
Net Cost Road and Bridge	(3,686)	-	(60,300)	16,200	-	16,200	na
<b>Total Funding</b>	<b>1,510,995</b>	<b>1,752,600</b>	<b>1,692,300</b>	<b>1,356,900</b>	<b>-</b>	<b>1,356,900</b>	<b>(22.6%)</b>

## Growth Management Division

### Maintenance

#### Trans Maintenance FL Dept Of Trans (101)

Forecast FY 2011 - This operation is fully supported through a Florida Department of Transportation Asset Management Contract. The County anticipates receiving \$146,050 per month from FDOT. Proceeds from this FDOT Asset Management Contract will be used to fully fund all ten (10) FTE's. Personal services are projected over budget by \$28,700 due to attrition not being achieved. A budget amendment will be completed by year end for the proper amount of appropriations. Department operating expenses are down slightly by \$80,900.

Capital outlay is expected to be spent as anticipated for the replacement of small equipment and includes two (2) equipment trailers (\$20,000), two (2) plate compactors (\$10,000), and two (2) mud pumps (\$10,000).

Current FY 2012 – Personal service costs reflect a complement of ten (10) FTE's and a capital outlay request for replacement of a 3/4 ton truck.

The FY 2012 budget request is sized to the current executed Asset Management Contract which will expire on June 30, 2012. At the time of budget preparation, the terms of an extension or new contract were not made available to staff, though requests have been to FDOT.

Once a proposed contract or extension has been offered by FDOT, the proper actions will be taken to bring forward the agreement to Board of County Commissioners for review and approval. At that time, any adjustments to the proposed FY 2012 appropriations will be adjusted based on the terms of the contract.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance**

**Trans Maint - Aquatic Plant Control (101)**

**Mission Statement**

To provide quality customer service in the appropriate operation and maintenance of the publicly maintained transportation network, stormwater management facilities, and median landscaping throughout Collier County. Maintenance is performed in compliance with Florida Statute 334.046.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Aquatic Plant Control</b>	<b>3.00</b>	<b>1,190,300</b>	<b>-</b>	<b>1,190,300</b>
Spray Crew along with exotic plant removal program, other enhanced maintenance activities and timely customer service. High priority ditches sprayed 2 or 3 times per year. Funding is essential maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Current Level of Service Budget	<b>3.00</b>	<b>1,190,300</b>	<b>-</b>	<b>1,190,300</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• Repair 100% of deficiencies found on secondary drainage system that has on MRP score of 50 or less (Unconstrained target-70% MRP)	-	100	100	100

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	675,374	644,400	620,500	232,900	-	232,900	(63.9%)
Operating Expense	743,189	832,500	818,500	957,400	-	957,400	15.0%
<b>Net Operating Budget</b>	<b>1,418,563</b>	<b>1,476,900</b>	<b>1,439,000</b>	<b>1,190,300</b>	<b>-</b>	<b>1,190,300</b>	<b>(19.4%)</b>
<b>Total Budget</b>	<b>1,418,563</b>	<b>1,476,900</b>	<b>1,439,000</b>	<b>1,190,300</b>	<b>-</b>	<b>1,190,300</b>	<b>(19.4%)</b>
<b>Total FTE</b>	<b>10.00</b>	<b>10.00</b>	<b>10.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>(70.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	2,533	-	1,300	-	-	-	na
Reimb From Other Depts	10,291	4,500	-	-	-	-	(100.0%)
Net Cost Road and Bridge	1,405,738	1,472,400	1,437,700	1,190,300	-	1,190,300	(19.2%)
<b>Total Funding</b>	<b>1,418,563</b>	<b>1,476,900</b>	<b>1,439,000</b>	<b>1,190,300</b>	<b>-</b>	<b>1,190,300</b>	<b>(19.4%)</b>

Forecast FY 2011 - Personal services are projected under budget by \$23,900 due to attrition. Department operating expenses are down slightly by \$14,000.

Current FY 2012 – The Department's personal services reflects the elimination of seven (7) FTE's, a 63.9% reduction or \$411,500 cost savings.

Staff conducted a cost analysis of contracting maintenance services for Herbicide Treatment versus the use of in house forces. The Department will utilize the South Florida Management District Contract Number 4600000981 Herbicide Treatment contract to procure services for a favorable net savings of \$286,600 or 19.4% reduction to the Departments operations. Three (3) FTE's will still be required for contract management and oversight of the County's secondary drainage system.

The operating expense increase of 15% or \$124,900 is attributable to the increase in contractual services (\$190,000) offset by reductions in expense saving due to contracting out maintenance which includes related fleet costs (\$46,300) and supplies and other operating of (\$18,800).

## Growth Management Division

### Maintenance

#### Transportation Road Maintenance (111)

**Mission Statement**

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Roadway Asphalt Repair</b>	-	70,000	-	70,000
Maintain existing roadways efficiently by removing and/or repairing roadway hazards, thus promoting safe conditions. Schedule repairs of reported deficiencies within 24 hours of receipt.				
<b>Bridge Maintenance</b>	-	570,000	-	570,000
Inspect and repair bridge structures. Schedule repairs of reported handrail damages within 24 hours of notification. Clean existing deck joints and replace deteriorated materials as directed by F.D.O.T. Bridge Work Orders. (Schedule repairs by work order priority.) Complete bridge inspection work orders within 24 hours of receipt.				
<b>Drainage Systems Maintenance and Construction</b>	-	95,000	-	95,000
Installation and maintenance of roadway drainage ditches and structures. Improve roadway water runoff, and complete routine monthly inspections to assure safe and proper operation.				
<b>Sidewalk/Bikepath Construction and Maintenance</b>	-	545,000	-	545,000
Installation of sidewalks/bikepaths, and removal and repair of sidewalk/bikepath defects using County established measures to promote a safe and functional system.				
<b>Limerock Road Construction and Maintenance</b>	-	250,000	-	250,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
<b>General Maintenance</b>	-	730,000	-	730,000
Contract mowing, maintenance and installation on County Rights-of-Way, including, but not limited to, dead animal removal, shoulder maintenance, litter abatement, Adopt-a-Road litter removal, emergency roadway hazard response, roadway sweeping, and traffic control operations. (Scheduling to be determined by the work needs survey.)				
<b>Road Resurfacing and Bridge Improvements</b>	-	3,750,000	-	3,750,000
Current Level of Service Budget	-	<b>6,010,000</b>	-	<b>6,010,000</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• Complete nine (9) mowing cycles annually and achieve a maintenance rating of 80	-	100	100	100
• Resurface all roadway segments with a pavement condition rating of 50% or less (unconstrained target=70% or less)	-	90	100	100



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Maintenance**

**Transportation Road Maintenance (111)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	5,450,633	6,210,000	6,389,200	6,010,000	-	6,010,000	(3.2%)
<b>Net Operating Budget</b>	<b>5,450,633</b>	<b>6,210,000</b>	<b>6,389,200</b>	<b>6,010,000</b>	<b>-</b>	<b>6,010,000</b>	<b>(3.2%)</b>
<b>Total Budget</b>	<b>5,450,633</b>	<b>6,210,000</b>	<b>6,389,200</b>	<b>6,010,000</b>	<b>-</b>	<b>6,010,000</b>	<b>(3.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	390	-	-	-	-	-	na
Reimb From Other Depts	22,950	-	-	-	-	-	na
Net Cost MSTU General Fund	5,427,293	6,210,000	6,389,200	6,010,000	-	6,010,000	(3.2%)
<b>Total Funding</b>	<b>5,450,633</b>	<b>6,210,000</b>	<b>6,389,200</b>	<b>6,010,000</b>	<b>-</b>	<b>6,010,000</b>	<b>(3.2%)</b>

Forecast FY 2011 – Operating expenses are expected to exceed budget due to a resurfacing contract PO roll.

Current FY 2012 – Funding levels have been reduced by \$200,000 or 3.2% in other contractual services and road resurfacing to meet budget guidance.

General resurfacing and maintenance of the expanding roadway network includes the maintenance of non-landscaped medians and right-of-way areas, sidewalks, drainage infrastructure, installation of sod, and bridge repairs. Contracted services are valued at \$1,500,000.

Note that the Limerock Road Conversion Program has been deferred until funding is reestablished. The Growth Management Division is charged with converting 94.7 miles of limerock surface located in the Golden Gate Estates to asphalt. To date, 46.9 miles of limerock roads have been resurfaced leaving 47.8 miles unconverted.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	595	-	-	100	-	100	na
Operating Expense	956,938	1,371,900	1,068,800	1,526,400	-	1,526,400	11.3%
Indirect Cost Reimburs	54,100	73,100	73,700	61,000	-	61,000	(16.6%)
Capital Outlay	2,259,352	12,577,600	13,034,900	8,571,200	-	8,571,200	(31.9%)
<b>Net Operating Budget</b>	<b>3,270,986</b>	<b>14,022,600</b>	<b>14,177,400</b>	<b>10,158,700</b>	<b>-</b>	<b>10,158,700</b>	<b>(27.6%)</b>
Trans to Property Appraiser	17,787	22,000	21,800	24,800	-	24,800	12.7%
Trans to Tax Collector	45,988	51,300	50,700	51,700	-	51,700	0.8%
Trans to 111 Unincorp Gen Fd	111,600	175,700	175,700	183,700	-	183,700	4.6%
Trans to 259 Forest Lakes	-	-	-	500,000	-	500,000	na
Reserves For Contingencies	-	56,800	-	22,300	-	22,300	(60.7%)
Reserves For Capital	-	2,504,900	-	1,612,100	-	1,612,100	(35.6%)
Reserves for Insurance	-	400,000	-	215,100	-	215,100	(46.2%)
<b>Total Budget</b>	<b>3,446,361</b>	<b>17,233,300</b>	<b>14,425,600</b>	<b>12,768,400</b>	<b>-</b>	<b>12,768,400</b>	<b>(25.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Forest Lakes Roadway & Drainage MSTU (159)	1,246,698	1,852,700	1,454,400	1,916,900	-	1,916,900	3.5%
Golden Gate Beautification MSTU (153)	254,013	1,770,500	1,273,400	868,100	-	868,100	(51.0%)
Hawksridge Pumping System (154)	1,121	43,200	11,300	53,200	-	53,200	23.1%
Lely Golf Estates Beautification MSTU (152)	176,258	216,900	294,400	261,700	-	261,700	20.7%
Naples Park Drainage MSTU&BU (139)	700	47,800	10,800	50,200	-	50,200	5.0%
Naples Production Park (Capital) MST&BU (138)	131,654	613,200	3,559,400	2,700	-	2,700	(99.6%)
Naples Production Park Maintenance MSTU&BU (141)	700	24,800	600	53,600	-	53,600	116.1%
Pine Ridge Industrial Park (Capital) MST&BU (132)	130,918	748,100	4,422,300	4,200	-	4,200	(99.4%)
Pine Ridge Industrial Park Maint MSTU&BU (140)	9,124	1,100	700	600	-	600	(45.5%)
Pine Ridge Industrial Park MSTU&BU (142)	1,600	1,783,000	2,300	1,798,100	-	1,798,100	0.8%
Radio Rd East Beautification MSTU (166)	-	56,000	51,400	47,600	-	47,600	(15.0%)
Radio Road Beautification MSTU (158)	723,430	627,900	329,800	670,100	-	670,100	6.7%
Rock Road MSTU (165)	30,506	35,400	31,500	24,100	-	24,100	(31.9%)
Sabal Palm Road Extension MSTU&BU (151)	49,040	199,300	52,300	197,600	-	197,600	(0.9%)
Vanderbilt Beach MSTU (143)	512,480	5,957,500	2,650,700	4,185,900	-	4,185,900	(29.7%)
Victoria Park Drainage MSTU (134)	2,745	45,200	32,100	24,100	-	24,100	(46.7%)
<b>Total Net Budget</b>	<b>3,270,986</b>	<b>14,022,600</b>	<b>14,177,400</b>	<b>10,158,700</b>	<b>-</b>	<b>10,158,700</b>	<b>(27.6%)</b>
<b>Total Transfers and Reserves</b>	<b>175,376</b>	<b>3,210,700</b>	<b>248,200</b>	<b>2,609,700</b>	<b>-</b>	<b>2,609,700</b>	<b>(18.7%)</b>
<b>Total Budget</b>	<b>3,446,361</b>	<b>17,233,300</b>	<b>14,425,600</b>	<b>12,768,400</b>	<b>-</b>	<b>12,768,400</b>	<b>(25.9%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU**

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	2,149,154	2,035,300	1,951,900	2,050,000	-	2,050,000	0.7%
Delinquent Ad Valorem Taxes	12,688	-	2,300	-	-	-	na
Miscellaneous Revenues	436	-	-	-	-	-	na
Interest/Misc	171,967	56,500	65,300	28,200	-	28,200	(50.1%)
Trans frm Property Appraiser	2,480	-	-	-	-	-	na
Trans frm Tax Collector	20,382	-	-	-	-	-	na
Trans fm 232 PR Ind & N Prod Pk	792,700	1,361,300	1,361,300	-	-	-	(100.0%)
Carry Forward	22,138,700	13,884,900	21,839,100	10,794,300	-	10,794,300	(22.3%)
Less 5% Required By Law	-	(104,700)	-	(104,100)	-	(104,100)	(0.6%)
<b>Total Funding</b>	<b>25,288,507</b>	<b>17,233,300</b>	<b>25,219,900</b>	<b>12,768,400</b>	<b>-</b>	<b>12,768,400</b>	<b>(25.9%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park (Capital) MST&BU (132)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	4,200	4,200	-
Current Level of Service Budget	-	4,200	4,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	78	-	-	-	-	-	na
Operating Expense	69,320	-	-	1,700	-	1,700	na
Indirect Cost Reimburs	-	-	600	2,500	-	2,500	na
Capital Outlay	61,521	748,100	4,421,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>130,918</b>	<b>748,100</b>	<b>4,422,300</b>	<b>4,200</b>	-	<b>4,200</b>	<b>(99.4%)</b>
<b>Total Budget</b>	<b>130,918</b>	<b>748,100</b>	<b>4,422,300</b>	<b>4,200</b>	-	<b>4,200</b>	<b>(99.4%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 232 PR Ind & N Prod Pk	436,000	748,100	748,100	-	-	-	(100.0%)
Carry Forward	3,374,000	-	3,678,400	4,200	-	4,200	na
<b>Total Funding</b>	<b>3,810,000</b>	<b>748,100</b>	<b>4,426,500</b>	<b>4,200</b>	-	<b>4,200</b>	<b>(99.4%)</b>

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Principal and interest on the bonds have been paid, however, property owners within the districts will continue to pay assessments through FY 2013 and the value of these anticipated assessments total \$2,378,300. Since the 2008 tax year (FY 2009) property taxes have not been levied.

Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and are scheduled to be completed in FY 2011. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2011 - On April 28th 2009, the Board of County Commissioners approved a prioritized list of capital improvements for the Pine Ridge Industrial Park MSTU. Construction for the J & C Boulevard/Airport-Pulling Road Intersection was completed in December 2010. Beginning in May 2010, capital improvement projects for Taylor Road from Pine Ridge Road to J&C Boulevard began and construction is expected to commence in August with completion in December 2011. Yahl Street, north of Pine Ridge Road will enter the design stage in August 2011 for roadway and drainage improvements.

Revenue FY 2011 - Residual special assessment bond proceeds are being transferred from Pine Ridge/Naples Production Park Debt Fund (232) that was initiated for capital projects such as those being done in this fiscal year.

Current FY 2012 - Projects started in FY 2009 are scheduled to be completed in this fiscal year. Construction on Taylor Road started in August 2011 and is scheduled to be completed by the end of December 2011. The Yahl Street drainage project, north of Pine Ridge Road, is scheduled to be completed in the summer of FY 2012. Miscellaneous drainage projects are expected to be completed by December 2012.

Revenue FY 2012 - While no transfer revenue is programmed in FY 2012, revenue generated from past due assessments, carryforward & interest will be transferred from Pine Ridge/Naples Production Park Debt Fund (232) in the future to support capital projects.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU**

**Victoria Park Drainage MSTU (134)**

**Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration/Overhead</b>	-	1,200	1,200	-
<b>Reserves/Transfers/Interest</b>	-	4,900	4,900	-
<b>Operation and maintenance</b>	-	2,500	2,500	-
Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.				
<b>Capital purchase of new pump</b>	-	20,700	20,700	-
<b>Current Level of Service Budget</b>	-	<b>29,300</b>	<b>29,300</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	1,645	3,600	2,900	2,500	-	2,500	(30.6%)
Indirect Cost Reimburs	1,100	1,200	1,200	900	-	900	(25.0%)
Capital Outlay	-	40,400	28,000	20,700	-	20,700	(48.8%)
<b>Net Operating Budget</b>	<b>2,745</b>	<b>45,200</b>	<b>32,100</b>	<b>24,100</b>	-	<b>24,100</b>	<b>(46.7%)</b>
Trans to Property Appraiser	102	200	200	200	-	200	0.0%
Trans to Tax Collector	53	100	100	100	-	100	0.0%
Reserves For Contingencies	-	4,900	-	2,400	-	2,400	(51.0%)
Reserves For Capital	-	-	-	2,500	-	2,500	na
<b>Total Budget</b>	<b>2,899</b>	<b>50,400</b>	<b>32,400</b>	<b>29,300</b>	-	<b>29,300</b>	<b>(41.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,760	1,200	1,100	1,200	-	1,200	0.0%
Interest/Misc	447	-	200	-	-	-	na
Trans frm Property Appraiser	15	-	-	-	-	-	na
Trans frm Tax Collector	18	-	-	-	-	-	na
Carry Forward	60,000	49,300	59,300	28,200	-	28,200	(42.8%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>62,240</b>	<b>50,400</b>	<b>60,600</b>	<b>29,300</b>	-	<b>29,300</b>	<b>(41.9%)</b>

Forecast FY 2011 – Capital expenditures anticipate \$28,000 for replacement of a storm water pumps. Forecast operating expenses total \$4,400 and cover routine maintenance, indirect costs and transfers to the Property Appraiser and Tax Collector.

Current FY 2012 – Capital outlay includes \$20,700 for storm water pump replacement, if necessary, plus any related pumping station and or electrical panel maintenance. Budget was appropriated in capital rather than reserves to provide flexibility in accessing dollars. Typical overhead charges are budgeted at \$3,700 and include indirect cost charges, constitutional transfers and maintenance expense. A combined \$4,900 reserve is budgeted.

Revenue FY 2012 - Taxable value for this District increased 1.65% to \$25,213,145. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

## Growth Management Division

### Improvement Districts and MSTU

#### Victoria Park Drainage MSTU (134)

This district is not represented by an advisory board. In FY 2010 the millage rate was dropped from .3576 per \$1,000 of taxable value to .0653. For FY 2011, the rate was set at .0500 per \$1,000 of taxable value. The rate for FY 2012 is down slightly to .0492 and reflects the rolled back rate. This low millage rate is possible due to sufficient cash balances for pump replacement during any fiscal year. Should these cash balances decrease to a point where a pump could not be replaced, the rate will be increased accordingly.

The majority vote maximum millage rate that can be levied by the Board of County Commissioners as defined within FS 200.185 (5) is the TRIM rolled back rate adjusted by the per capita Florida Personal Income Growth Factor.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

**Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	100	100	-
General Improvements	-	2,600	2,600	-
Current Level of Service Budget	-	2,700	2,700	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	517	-	-	100	-	100	na
Operating Expense	96,683	-	-	-	-	-	na
Indirect Cost Reimburs	-	600	600	2,600	-	2,600	333.3%
Capital Outlay	34,453	612,600	3,558,800	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>131,654</b>	<b>613,200</b>	<b>3,559,400</b>	<b>2,700</b>	<b>-</b>	<b>2,700</b>	<b>(99.6%)</b>
<b>Total Budget</b>	<b>131,654</b>	<b>613,200</b>	<b>3,559,400</b>	<b>2,700</b>	<b>-</b>	<b>2,700</b>	<b>(99.6%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 232 PR Ind & N Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Carry Forward	2,726,100	-	2,948,900	2,700	-	2,700	na
<b>Total Funding</b>	<b>3,082,800</b>	<b>613,200</b>	<b>3,562,100</b>	<b>2,700</b>	<b>-</b>	<b>2,700</b>	<b>(99.6%)</b>

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Naples Production Park. Principal and interest on the bonds have been paid, however, property owners within the districts will continue to pay assessments through FY 2013 and the value of these anticipated assessments total \$2,378,300. Since the 2008 tax year (FY 2009) property taxes have not been levied.

Transportation staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Naples Production Park commenced during FY 2009 and are scheduled to be completed in FY 2012. Separate capital funding via transfer from debt service fund (232) has been set up in funds (132) and (138).

Forecast FY 2011 - On April 28th 2009, the Board of County Commissioners approved a prioritized list of capital improvements for the Naples Production Park MSTU. Beginning in January 2011, capital improvements for Progress Avenue intersection at Livingston Road began and will be completed by July 2011. The Progress Avenue roadway improvements from Airport-Pulling Road to Commercial Boulevard will complete design work by December 2011 and finish construction by the end of July 2011. The Enterprise Avenue intersection improvements at Industrial Boulevard and at Commercial Boulevard were completed in December 2010. The Progress Avenue from Airport Road to Commercial Boulevard roadway improvement project is in the bid phase currently and is expected to have construction completed by July 2011. The Prospect Avenue from Airport Road to Industrial Boulevard and the Industrial Boulevard from Radio Road to Mercantile Avenue projects are in the design and permitting phases and are expected to begin construction in FY 2012.

Revenue FY 2011 - Residual special assessment bond proceeds are being transferred from Pine Ridge/Naples Production Park Debt Fund (232).

**Growth Management Division**

**Improvement Districts and MSTU  
Naples Production Park (Capital) MST&BU (138)**

Current FY 2012 - The Prospect Avenue from Airport Road to Industrial Boulevard and the Industrial Boulevard from Radio Road to Mercantile Avenue projects are expected to begin in January 2012. Miscellaneous drainage projects are expected to be completed by December 2012.

Revenue FY 2012 - While there is no programmed transfer in FY 2012, revenue generated from past due assessments, carryforward & interest will be transferred from Pine Ridge/Naples Production Park Debt Fund (232) in the future to support capital projects.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Naples Park Drainage MSTU&BU (139)**

**Mission Statement**

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration/Overhead</b>	-	800	800	-
<b>Reserves/Transfers/Interest</b>	-	1,200	1,200	-
<b>Maintenance</b>	-	49,700	49,700	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	<b>51,700</b>	<b>51,700</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	47,000	10,000	49,700	-	49,700	5.7%
Indirect Cost Reimburs	700	800	800	500	-	500	(37.5%)
<b>Net Operating Budget</b>	<b>700</b>	<b>47,800</b>	<b>10,800</b>	<b>50,200</b>	-	<b>50,200</b>	<b>5.0%</b>
Trans to Property Appraiser	78	100	100	100	-	100	0.0%
Trans to Tax Collector	201	300	300	200	-	200	(33.3%)
Reserves For Contingencies	-	1,700	-	1,200	-	1,200	(29.4%)
<b>Total Budget</b>	<b>979</b>	<b>49,900</b>	<b>11,200</b>	<b>51,700</b>	-	<b>51,700</b>	<b>3.6%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	9,851	8,300	7,700	7,800	-	7,800	(6.0%)
Delinquent Ad Valorem Taxes	82	-	-	-	-	-	na
Interest/Misc	322	200	500	-	-	-	(100.0%)
Trans frm Property Appraiser	11	-	-	-	-	-	na
Trans frm Tax Collector	90	-	-	-	-	-	na
Carry Forward	37,900	41,800	47,300	44,300	-	44,300	6.0%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
<b>Total Funding</b>	<b>48,256</b>	<b>49,900</b>	<b>55,500</b>	<b>51,700</b>	-	<b>51,700</b>	<b>3.6%</b>

Current FY 2012 – Operating expenses including contractual maintenance services and constitutional transfers total \$50,500. A modest \$1,200 reserve is budgeted.

Taxable value for this District totals \$866,198,999, representing a decrease of 5.31% from the 2010 tax year (FY 2011). Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district totals .0096 per \$1,000 of taxable value and the proposed rate is 0.0090 per \$1,000 of taxable value which represents millage neutral. Application of this millage rate would raise \$7,800 in property tax revenue.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Pine Ridge Industrial Park Maint MSTU&BU (140)**

**Mission Statement**

Provide for proper maintenance of extensive drainage system improvements constructed under Municipal Service Taxing and Benefit Unit (MSTU&BU) capital improvement project. A private contractor is currently performing this work.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	700	700	-
Current Level of Service Budget	-	700	700	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	8,424	400	-	300	-	300	(25.0%)
Indirect Cost Reimburs	700	700	700	300	-	300	(57.1%)
<b>Net Operating Budget</b>	<b>9,124</b>	<b>1,100</b>	<b>700</b>	<b>600</b>	<b>-</b>	<b>600</b>	<b>(45.5%)</b>
Trans to Property Appraiser	-	100	-	100	-	100	0.0%
<b>Total Budget</b>	<b>9,124</b>	<b>1,200</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>700</b>	<b>(41.7%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	7	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	38	-	-	-	-	-	na
Carry Forward	10,500	1,200	1,400	700	-	700	(41.7%)
<b>Total Funding</b>	<b>10,546</b>	<b>1,200</b>	<b>1,400</b>	<b>700</b>	<b>-</b>	<b>700</b>	<b>(41.7%)</b>

Current FY 2012 - Operating expenses total \$700 and are offset by anticipated beginning fiscal year fund balance. The property tax levy was discontinued in FY 2009. Reconstruction of the streets and drainage systems within this district and the Naples Production Park began in the summer of 2009 and is expected to continue through FY 2011. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements are shown separately within funds (132) and (138). Upon completion of the improvements, this fund will likely budget for ongoing maintenance activities within this industrial park.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU**

**Naples Production Park Maintenance MSTU&BU (141)**

**Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	54,100	54,100	-
Current Level of Service Budget	-	54,100	54,100	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	24,200	-	53,300	-	53,300	120.2%
Indirect Cost Reimburs	700	600	600	300	-	300	(50.0%)
<b>Net Operating Budget</b>	<b>700</b>	<b>24,800</b>	<b>600</b>	<b>53,600</b>	<b>-</b>	<b>53,600</b>	<b>116.1%</b>
Trans to Property Appraiser	(15)	100	-	500	-	500	400.0%
Reserves For Contingencies	-	1,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>685</b>	<b>25,900</b>	<b>600</b>	<b>54,100</b>	<b>-</b>	<b>54,100</b>	<b>108.9%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	34	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	16	-	-	-	-	-	na
Interest/Misc	21,070	-	8,600	-	-	-	na
Carry Forward	25,700	25,900	46,100	54,100	-	54,100	108.9%
<b>Total Funding</b>	<b>46,819</b>	<b>25,900</b>	<b>54,700</b>	<b>54,100</b>	<b>-</b>	<b>54,100</b>	<b>108.9%</b>

Current FY 2012 - Contractual maintenance services total \$53,300. A small Property Appraiser transfer totaling \$500 is budgeted. The tax levy for this district was discontinued in FY 2009. Reconstruction of the streets and drainage systems within this district and the Pine Ridge Industrial Park began in the summer of 2009 and will continue through FY 2011. Available special assessment bond proceeds will be used to fund the improvements. The capital budget for these improvements is shown separately within funds (132) and (138). Upon completion of the improvements, this fund will likely budget for ongoing maintenance activities within this district.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU**

**Pine Ridge Industrial Park MSTU&BU (142)**

**Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	1,798,100	1,798,100	-
Current Level of Service Budget	-	1,798,100	1,798,100	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	1,600	2,300	2,300	1,100	-	1,100	(52.2%)
Capital Outlay	-	1,780,700	-	1,797,000	-	1,797,000	0.9%
<b>Net Operating Budget</b>	<b>1,600</b>	<b>1,783,000</b>	<b>2,300</b>	<b>1,798,100</b>	<b>-</b>	<b>1,798,100</b>	<b>0.8%</b>
<b>Total Budget</b>	<b>1,600</b>	<b>1,783,000</b>	<b>2,300</b>	<b>1,798,100</b>	<b>-</b>	<b>1,798,100</b>	<b>0.8%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	39,104	10,000	6,600	5,000	-	5,000	(50.0%)
Carry Forward	1,751,600	1,773,500	1,789,100	1,793,400	-	1,793,400	1.1%
Less 5% Required By Law	-	(500)	-	(300)	-	(300)	(40.0%)
<b>Total Funding</b>	<b>1,790,704</b>	<b>1,783,000</b>	<b>1,795,700</b>	<b>1,798,100</b>	<b>-</b>	<b>1,798,100</b>	<b>0.8%</b>

Forecast FY 2011 - Forecast expenses include indirect cost reimbursement to the General Fund in the amount of \$2,300.

Current FY 2012 - Capital outlay includes \$1,797,000 to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way. The indirect overhead charge is \$1,100.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Vanderbilt Beach MSTU (143)**

**Mission Statement**

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	85,800	85,800	-
Reserves/Transfers/Interest	-	17,500	17,500	-
Improvements General/Landscaping	-	4,172,700	4,172,700	-
Current Level of Service Budget	-	4,276,000	4,276,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	186,866	276,800	342,700	512,200	-	512,200	85.0%
Indirect Cost Reimburs	10,000	8,000	8,000	11,200	-	11,200	40.0%
Capital Outlay	315,615	5,672,700	2,300,000	3,662,500	-	3,662,500	(35.4%)
<b>Net Operating Budget</b>	<b>512,480</b>	<b>5,957,500</b>	<b>2,650,700</b>	<b>4,185,900</b>	-	<b>4,185,900</b>	<b>(29.7%)</b>
Trans to Property Appraiser	7,451	7,900	7,900	8,600	-	8,600	8.9%
Trans to Tax Collector	19,077	25,100	25,100	24,000	-	24,000	(4.4%)
Trans to 111 Unincorp Gen Fd	23,000	32,000	32,000	40,000	-	40,000	25.0%
Reserves For Contingencies	-	9,000	-	-	-	-	(100.0%)
Reserves For Capital	-	-	-	17,500	-	17,500	na
<b>Total Budget</b>	<b>562,008</b>	<b>6,031,500</b>	<b>2,715,700</b>	<b>4,276,000</b>	-	<b>4,276,000</b>	<b>(29.1%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	942,491	1,003,900	963,700	958,300	-	958,300	(4.5%)
Delinquent Ad Valorem Taxes	4,916	-	-	-	-	-	na
Interest/Misc	38,135	15,000	20,000	15,100	-	15,100	0.7%
Trans frm Property Appraiser	1,038	-	-	-	-	-	na
Trans frm Tax Collector	8,458	-	-	-	-	-	na
Carry Forward	4,650,200	5,063,500	5,083,300	3,351,300	-	3,351,300	(33.8%)
Less 5% Required By Law	-	(50,900)	-	(48,700)	-	(48,700)	(4.3%)
<b>Total Funding</b>	<b>5,645,238</b>	<b>6,031,500</b>	<b>6,067,000</b>	<b>4,276,000</b>	-	<b>4,276,000</b>	<b>(29.1%)</b>

Forecast FY 2011 – Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. Toward this effort, \$2,300,000 in expenses is anticipated prior to year ending September 30, 2011.

Current FY 2012 – This expenditure plan contemplates burying power lines with a budgeted capital appropriation totaling \$3,662,500. FPL has provided a non-binding estimate for their project work scope which totals \$6,151,000. A reserve for capital is budgeted at \$17,500.

Revenues FY 2012 – Taxable value for this District totals \$1,916,508,715 which represents a 4.46% decrease from the 2010 tax year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

**Growth Management Division**

**Improvement Districts and MSTU**

**Vanderbilt Beach MSTU (143)**

This MSTU has advisory board oversight and the advisory board has requested that the rate remain at their ordained cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43. The rolled back rate for this district totals 0.5245 per \$1,000 of taxable value. The FY 2011 millage rate totaled 0.5000 per \$1,000 of taxable value.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Sabal Palm Road Extension MSTU&BU (151)**

**Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction were suspended. Available funds are used for roadway maintenance, as necessary.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	9,800	9,800	-
Capital Improvements	-	192,800	192,800	-
Current Level of Service Budget	-	202,600	202,600	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	1,500	1,500	-	1,500	na
Indirect Cost Reimburs	600	800	800	3,300	-	3,300	312.5%
Capital Outlay	48,440	198,500	50,000	192,800	-	192,800	(2.9%)
<b>Net Operating Budget</b>	<b>49,040</b>	<b>199,300</b>	<b>52,300</b>	<b>197,600</b>	-	<b>197,600</b>	<b>(0.9%)</b>
Trans to Property Appraiser	349	400	400	400	-	400	0.0%
Trans to Tax Collector	1,266	100	100	100	-	100	0.0%
Trans to 111 Unincorp Gen Fd	2,400	4,500	4,500	4,500	-	4,500	0.0%
<b>Total Budget</b>	<b>53,054</b>	<b>204,300</b>	<b>57,300</b>	<b>202,600</b>	-	<b>202,600</b>	<b>(0.8%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	42,188	1,400	1,100	1,000	-	1,000	(28.6%)
Delinquent Ad Valorem Taxes	4,856	-	-	-	-	-	na
Interest/Misc	2,052	1,000	800	-	-	-	(100.0%)
Trans frm Property Appraiser	48	-	-	-	-	-	na
Trans frm Tax Collector	557	-	-	-	-	-	na
Carry Forward	260,500	202,100	257,100	201,700	-	201,700	(0.2%)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0%)
<b>Total Funding</b>	<b>310,201</b>	<b>204,300</b>	<b>259,000</b>	<b>202,600</b>	-	<b>202,600</b>	<b>(0.8%)</b>

Forecast FY 2011 - Forecast operating/capital expenses reflect anticipated level of roadway maintenance required during FY 11.

Current FY 2012 – There is \$192,800 budgeted for anticipated roadway maintenance which represents the majority of dollars appropriated in this MSTU. Remaining dollars are allocated toward MSTU project management and related overhead.

Revenue FY 2012 - Taxable value for this District totals \$10,318,678 - representing a 24.3% decrease from tax year 2010 (FY 2011). Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district totals .1320 per \$1,000 of taxable value. The proposed levy of \$1,000 would require a millage neutral rate of .1000 per \$1,000 of taxable value.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Lely Golf Estates Beautification MSTU (152)**

**Mission Statement**

The MSTU was created for the purpose of beautifying and maintaining the median areas of boulevards and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit. An annual tax levy not to exceed 2.0 mills has been authorized for this purpose by Ordinance No. 91-104. The major objective is to refurbish and maintain the completed landscape and irrigation improvements.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	54,900	54,900	-
Reserves/Transfers/Interest	-	215,100	215,100	-
Landscape maintenance and improvements	-	238,400	238,400	-
Current Level of Service Budget	-	508,400	508,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	132,846	140,800	138,300	136,200	-	136,200	(3.3%)
Indirect Cost Reimburs	8,100	6,100	6,100	10,600	-	10,600	73.8%
Capital Outlay	35,312	70,000	150,000	114,900	-	114,900	64.1%
<b>Net Operating Budget</b>	<b>176,258</b>	<b>216,900</b>	<b>294,400</b>	<b>261,700</b>	-	<b>261,700</b>	<b>20.7%</b>
Trans to Property Appraiser	1,867	2,000	2,000	2,000	-	2,000	0.0%
Trans to Tax Collector	5,638	5,200	5,100	4,800	-	4,800	(7.7%)
Trans to 111 Unincorp Gen Fd	23,700	24,800	24,800	24,800	-	24,800	0.0%
Reserves For Contingencies	-	3,300	-	-	-	-	(100.0%)
Reserves for Insurance	-	400,000	-	215,100	-	215,100	(46.2%)
<b>Total Budget</b>	<b>207,463</b>	<b>652,200</b>	<b>326,300</b>	<b>508,400</b>	-	<b>508,400</b>	<b>(22.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	231,918	209,400	201,000	191,400	-	191,400	(8.6%)
Miscellaneous Revenues	436	-	-	-	-	-	na
Interest/Misc	3,706	1,000	1,900	1,000	-	1,000	0.0%
Trans frm Property Appraiser	260	-	-	-	-	-	na
Trans frm Tax Collector	2,496	-	-	-	-	-	na
Carry Forward	417,600	452,300	449,000	325,600	-	325,600	(28.0%)
Less 5% Required By Law	-	(10,500)	-	(9,600)	-	(9,600)	(8.6%)
<b>Total Funding</b>	<b>656,417</b>	<b>652,200</b>	<b>651,900</b>	<b>508,400</b>	-	<b>508,400</b>	<b>(22.0%)</b>

Forecast FY 2011 - Operating expenses are projected below budget while the additional budget required under capital outlay was covered by a budget amendment.

Current FY 2012 – Operating expenses include the landscape services contract which totals \$65,000. An additional landscape maintenance allocation has been budgeted totaling \$10,000. The remaining operating budget is appropriated to maintain the landscape system. Capital expenses include \$114,900 for general landscape improvements. The Lely MSTU Advisory Board continues to recommended a large hurricane reserve set-aside which totals \$215,100.



## Growth Management Division

### Improvement Districts and MSTU

#### Lely Golf Estates Beautification MSTU (152)

Revenue FY 2012 – Taxable value for this district totals \$95,698,897 representing a 8.27% decrease from FY 2011 (the 2010 tax year). Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district totals 2.1870 per \$1,000 of taxable value. However, Ordinance 1996-51 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. This budget is sized around the 2.0000 ordained millage cap which would raise \$191,400 in property tax revenue.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Golden Gate Beautification MSTU (153)**

**Mission Statement**

The Golden Gate MSTU is created for the purpose of providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and beautification and maintenance of other public areas within the MSTU as determined by the Advisory Committee.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	47,100	47,100	-
Reserves/Transfers/Interest	-	2,700	2,700	-
Median maintenance services	-	289,400	289,400	-
Median improvements	-	568,000	568,000	-
Current Level of Service Budget	-	<b>907,200</b>	<b>907,200</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	173,476	283,300	269,300	340,900	-	340,900	20.3%
Indirect Cost Reimburs	5,400	19,100	19,100	4,200	-	4,200	(78.0%)
Capital Outlay	75,137	1,468,100	985,000	523,000	-	523,000	(64.4%)
<b>Net Operating Budget</b>	<b>254,013</b>	<b>1,770,500</b>	<b>1,273,400</b>	<b>868,100</b>	-	<b>868,100</b>	<b>(51.0%)</b>
Trans to Property Appraiser	3,566	3,500	3,500	3,500	-	3,500	0.0%
Trans to Tax Collector	7,913	7,000	6,700	6,100	-	6,100	(12.9%)
Trans to 111 Unincorp Gen Fd	12,700	26,800	26,800	26,800	-	26,800	0.0%
Reserves For Contingencies	-	12,000	-	2,700	-	2,700	(77.5%)
<b>Total Budget</b>	<b>278,192</b>	<b>1,819,800</b>	<b>1,310,400</b>	<b>907,200</b>	-	<b>907,200</b>	<b>(50.1%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	383,826	278,000	266,800	243,600	-	243,600	(12.4%)
Delinquent Ad Valorem Taxes	302	-	500	-	-	-	na
Interest/Misc	12,826	5,500	6,600	1,000	-	1,000	(81.8%)
Trans frm Property Appraiser	496	-	-	-	-	-	na
Trans frm Tax Collector	3,511	-	-	-	-	-	na
Carry Forward	1,588,600	1,550,500	1,711,300	674,800	-	674,800	(56.5%)
Less 5% Required By Law	-	(14,200)	-	(12,200)	-	(12,200)	(14.1%)
<b>Total Funding</b>	<b>1,989,563</b>	<b>1,819,800</b>	<b>1,985,200</b>	<b>907,200</b>	-	<b>907,200</b>	<b>(50.1%)</b>

Forecast FY 2011 – Forecast capital outlay includes \$985,000 for median landscape improvements. Regular median landscape maintenance totals \$205,000 and includes contractual services, electricity, lighting, utilities, supplies, etc. Year ending September 30, 2010 actual carryforward revenue (used in the FY 11 forecast) totals \$1,711,300 - a \$160,800 increase over the FY 11 budgeted carryforward figure. Normally within MSTU's, actual year ending carryforward revenue is greater than budget because actual FY capital project expenses lag behind budget based upon the timing and progress of planned district improvements.

Current FY 2012 – Programmed operating expenses include engineering design services and professional landscape fees in the amount of \$198,000 plus \$118,000 for median maintenance. Capital outlay includes \$523,000 for median improvements and other capital initiatives. A small contingency reserve is budgeted.

## Growth Management Division

### Improvement Districts and MSTU Golden Gate Beautification MSTU (153)

Revenues FY 2012 – Taxable value for this district totals \$487,196,972 representing a 11.3% decrease from FY 2011 (the 2010 tax year). Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation. The rolled back rate for this district totals 0.5647 per \$1,000 of taxable value. However, Ordinance 1996-51 places a cap on the millage rate at \$.5000 per \$1,000 of taxable value. This budget is sized around the 0.5000 ordained millage cap which would raise \$243,600 in property tax revenue.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Hawksridge Pumping System (154)**

**Mission Statement**

Efficient and reliable operation of pumping station.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration/Overhead</b>	-	1,000	1,000	-
<b>Reserves/Transfers/Interest</b>	-	4,700	4,700	-
<b>Capital purchases</b>	-	52,500	52,500	-
Capital purchase of machinery and equipment.				
Current Level of Service Budget	-	<b>58,200</b>	<b>58,200</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	321	2,400	500	-	-	-	(100.0%)
Indirect Cost Reimburs	800	800	800	700	-	700	(12.5%)
Capital Outlay	-	40,000	10,000	52,500	-	52,500	31.3%
<b>Net Operating Budget</b>	<b>1,121</b>	<b>43,200</b>	<b>11,300</b>	<b>53,200</b>	-	<b>53,200</b>	<b>23.1%</b>
Trans to Property Appraiser	57	100	100	100	-	100	0.0%
Trans to Tax Collector	203	200	200	200	-	200	0.0%
Reserves For Contingencies	-	22,500	-	4,700	-	4,700	(79.1%)
<b>Total Budget</b>	<b>1,380</b>	<b>66,000</b>	<b>11,600</b>	<b>58,200</b>	-	<b>58,200</b>	<b>(11.8%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	7,123	2,900	2,700	2,800	-	2,800	(3.4%)
Interest/Misc	460	300	-	-	-	-	(100.0%)
Trans frm Property Appraiser	8	-	-	-	-	-	na
Trans frm Tax Collector	90	-	-	-	-	-	na
Carry Forward	58,100	62,900	64,400	55,500	-	55,500	(11.8%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>65,781</b>	<b>66,000</b>	<b>67,100</b>	<b>58,200</b>	-	<b>58,200</b>	<b>(11.8%)</b>

Current FY 2012 – Capital outlay includes funds for electrical pump replacement - if necessary.

Revenue FY 2012 - Taxable value for this District totals \$56,167,889 representing a 2.59% decrease from the 2010 tax year (FY 2011). Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district totals 0.0518 per \$1,000 of taxable value. The proposed tax rate is set at millage neutral or .0500 per \$1,000 of taxable value which raises a tax levy totaling \$2,800.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Radio Road Beautification MSTU (158)**

**Mission Statement**

The MSTU was created for the purpose of providing curbing, watering facilities, plantings, and maintenance of the median areas for that portion of Radio Road lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard. Landscaping and irrigation improvements were completed in FY 01.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Department Administration/Overhead</b>	-	45,600	45,600	-
<b>Reserves/Transfers/Interest</b>	-	3,200	3,200	-
<b>Improvements General/Landscaping</b>	-	661,500	661,500	-
<b>Current Level of Service Budget</b>				
	-	<b>710,300</b>	<b>710,300</b>	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	117,042	177,100	125,500	143,900	-	143,900	(18.7%)
Indirect Cost Reimburs	15,200	4,300	4,300	7,200	-	7,200	67.4%
Capital Outlay	591,188	446,500	200,000	519,000	-	519,000	16.2%
<b>Net Operating Budget</b>	<b>723,430</b>	<b>627,900</b>	<b>329,800</b>	<b>670,100</b>	-	<b>670,100</b>	<b>6.7%</b>
Trans to Property Appraiser	2,328	2,500	2,500	2,700	-	2,700	8.0%
Trans to Tax Collector	6,028	7,700	7,500	7,700	-	7,700	0.0%
Trans to 111 Unincorp Gen Fd	23,700	26,600	26,600	26,600	-	26,600	0.0%
Reserves For Contingencies	-	2,400	-	3,200	-	3,200	33.3%
<b>Total Budget</b>	<b>755,485</b>	<b>667,100</b>	<b>366,400</b>	<b>710,300</b>	-	<b>710,300</b>	<b>6.5%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	295,206	307,700	295,000	307,600	-	307,600	0.0%
Delinquent Ad Valorem Taxes	641	-	100	-	-	-	na
Interest/Misc	7,543	3,500	3,100	1,000	-	1,000	(71.4%)
Trans frm Property Appraiser	324	-	-	-	-	-	na
Trans frm Tax Collector	2,676	-	-	-	-	-	na
Carry Forward	934,500	371,500	485,400	417,200	-	417,200	12.3%
Less 5% Required By Law	-	(15,600)	-	(15,500)	-	(15,500)	(0.6%)
<b>Total Funding</b>	<b>1,240,890</b>	<b>667,100</b>	<b>783,600</b>	<b>710,300</b>	-	<b>710,300</b>	<b>6.5%</b>

Forecast FY 2011 – Capital expense associated with the ongoing Radio Road beautification landscape improvement project is forecast at \$200,000.

Current FY 2012 – Professional service contracts total \$44,000. The vast majority of appropriated operating expenses (\$96,500) provides for routine landscape maintenance. Capital outlay includes \$519,000 for Radio Road curb construction, irrigation improvements and other median beautification improvements.

Revenue FY 2012 – The advisory committee during the FY 2008 budget process recommended setting the millage rate at .5000. However, application of state statutory imposed property tax limiting legislation produced a FY 2008 millage rate calculated at 91% of the roll back rate or .2080 per \$1,000 of taxable value.

## Growth Management Division

### Improvement Districts and MSTU

#### Radio Road Beautification MSTU (158)

In planning for the FY 2012 budget, the advisory committee requested that their millage rate remain at a constant .2500 mils or at least the rolled back rate to assure that sufficient funding exists for ongoing and planned projects. The FY 2011 rate totaled \$.2949 per \$1,000 of taxable value.

Taxable value for this District totals \$987,648,123 which represents a 4.97% decrease from the 2010 tax year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation.

The rolled back rate for this district - which is recommended by the advisory committee - totals 0.3114 per \$1,000 of taxable value. This rate will generate a levy of \$307,600. Ordinance 1996-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Forest Lakes Roadway & Drainage MSTU (159)**

**Mission Statement**

Provide for roadway and drainage improvements along with annual maintenance within the Forest Lakes Roadway and Drainage Municipal Service Taxing Unit.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	56,500	56,500	-
Reserves/Transfers/Interest	-	1,968,300	1,968,300	-
Roadway and Drainage Maintenance	-	207,800	207,800	-
Capital Improvements for Roadway and Drainage	-	1,688,800	1,688,800	-
Current Level of Service Budget	-	3,921,400	3,921,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	139,810	325,500	95,800	213,100	-	213,100	(34.5%)
Indirect Cost Reimburs	9,200	27,200	27,200	15,000	-	15,000	(44.9%)
Capital Outlay	1,097,687	1,500,000	1,331,400	1,688,800	-	1,688,800	12.6%
<b>Net Operating Budget</b>	<b>1,246,698</b>	<b>1,852,700</b>	<b>1,454,400</b>	<b>1,916,900</b>	-	<b>1,916,900</b>	<b>3.5%</b>
Trans to Property Appraiser	1,732	1,700	1,700	3,200	-	3,200	88.2%
Trans to Tax Collector	4,524	1,000	1,000	3,800	-	3,800	280.0%
Trans to 111 Unincorp Gen Fd	23,700	29,200	29,200	29,200	-	29,200	0.0%
Trans to 259 Forest Lakes	-	-	-	500,000	-	500,000	na
Reserves For Capital	-	2,448,600	-	1,468,300	-	1,468,300	(40.0%)
<b>Total Budget</b>	<b>1,276,654</b>	<b>4,333,200</b>	<b>1,486,300</b>	<b>3,921,400</b>	-	<b>3,921,400</b>	<b>(9.5%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	197,983	38,100	36,600	151,600	-	151,600	297.9%
Delinquent Ad Valorem Taxes	256	-	-	-	-	-	na
Interest/Misc	46,160	20,000	16,700	5,000	-	5,000	(75.0%)
Trans frm Property Appraiser	241	-	-	-	-	-	na
Trans frm Tax Collector	2,002	-	-	-	-	-	na
Carry Forward	6,235,700	4,278,000	5,205,700	3,772,700	-	3,772,700	(11.8%)
Less 5% Required By Law	-	(2,900)	-	(7,900)	-	(7,900)	172.4%
<b>Total Funding</b>	<b>6,482,342</b>	<b>4,333,200</b>	<b>5,259,000</b>	<b>3,921,400</b>	-	<b>3,921,400</b>	<b>(9.5%)</b>

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. To date approximately \$3.8M has been spent or is committed toward roadway related improvements including drainage. Construction costs for the various projects were let substantially under the original engineers cost estimate due to the competitive bidding environment. As a result it is likely that approximately \$500,000 in bond proceeds will not be spent. This amount will be transferred to Debt Service Fund (259) for FY 12 thus reducing the debt service millage rate. During FY 12, a discussion and decision concerning partial defeasance of the General Obligation Debt will be made using unspent bond proceeds.

Current FY 2012 - This expense program includes \$1,688,800 in capital outlay for planned and financed roadway and drainage improvements. Operating expense includes funds for contractual engineering and project oversight, MSTU overhead costs and preparation for district lighting improvements.

## Growth Management Division

### Improvement Districts and MSTU Forest Lakes Roadway & Drainage MSTU (159)

Revenue FY 2012 - Beginning in FY 2008, two tax levies - one for operating (Fund 159) and one for debt service (Fund 259) - was established. Together, the levies total \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance. Debt service was exempt from State statutory property tax limiting calculations, thus the overall millage rate payable by property owners with the district will remain at 4.000 mills unless the advisory committee recommends an adjustment to the operating rate.

Taxable value for this District totals \$133,055,175 reflecting a 8.80% decrease from FY 2011 (the 2010 tax year). With a debt service millage equal to 2.8605 per \$1,000 of taxable value, the operating millage would total 1.1395 per \$1,000 of taxable value. This operating rate would generate \$151,600 in property tax revenue.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Rock Road MSTU (165)**

**Mission Statement**

Provide for and maintain roadway improvements to include drainage, sidewalks and street lighting.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Department Administration/Overhead	-	1,700	1,700	-
Reserves/Transfers/Interest	-	6,400	6,400	-
Improvements General	-	22,400	22,400	-
Current Level of Service Budget	-	30,500	30,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	30,506	34,800	30,900	23,500	-	23,500	(32.5%)
Indirect Cost Reimburs	-	600	600	600	-	600	0.0%
<b>Net Operating Budget</b>	<b>30,506</b>	<b>35,400</b>	<b>31,500</b>	<b>24,100</b>	-	<b>24,100</b>	<b>(31.9%)</b>
Trans to Property Appraiser	274	400	400	400	-	400	0.0%
Trans to Tax Collector	1,085	800	800	700	-	700	(12.5%)
Trans to 111 Unincorp Gen Fd	2,400	5,300	5,300	5,300	-	5,300	0.0%
<b>Total Budget</b>	<b>34,265</b>	<b>41,900</b>	<b>38,000</b>	<b>30,500</b>	-	<b>30,500</b>	<b>(27.2%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	36,767	31,100	29,000	26,500	-	26,500	(14.8%)
Delinquent Ad Valorem Taxes	1,617	-	1,700	-	-	-	na
Interest/Misc	103	-	100	100	-	100	na
Trans frm Property Appraiser	38	-	-	-	-	-	na
Trans frm Tax Collector	485	-	-	-	-	-	na
Carry Forward	7,700	12,400	12,400	5,200	-	5,200	(58.1%)
Less 5% Required By Law	-	(1,600)	-	(1,300)	-	(1,300)	(18.8%)
<b>Total Funding</b>	<b>46,710</b>	<b>41,900</b>	<b>43,200</b>	<b>30,500</b>	-	<b>30,500</b>	<b>(27.2%)</b>

Forecast FY 2011 - The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Limerock road conversion expense coupled with roadway drainage improvements total \$30,000.

Current FY 2012 - Taxable value for this District totals \$8,830,065 which represents a 15.98% decrease from the 2010 tax year total of \$10,509,342. Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements upon advisory board recommendation. The rolled back rate for this district totals 3.6853 per \$1,000 of taxable value. Ordinance 2006-56 caps the millage rate at \$3.0000 per \$1,000 of taxable value. This rate will raise \$26,500 in property tax revenue.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Improvement Districts and MSTU  
Radio Rd East Beautification MSTU (166)**

**Mission Statement**

The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing landscape improvement within the Unit.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Reserves/Transfers/Interest	-	131,900	131,900	-
Administration/Overhead	-	33,800	33,800	-
Improvements/Maintenance	-	47,300	47,300	-
Current Level of Service Budget	-	213,000	213,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	56,000	51,400	47,600	-	47,600	(15.0%)
<b>Net Operating Budget</b>	-	<b>56,000</b>	<b>51,400</b>	<b>47,600</b>	-	<b>47,600</b>	<b>(15.0%)</b>
Trans to Property Appraiser	-	3,000	3,000	3,000	-	3,000	0.0%
Trans to Tax Collector	-	3,800	3,800	4,000	-	4,000	5.3%
Trans to 111 Unincorp Gen Fd	-	26,500	26,500	26,500	-	26,500	0.0%
Reserves For Contingencies	-	-	-	8,100	-	8,100	na
Reserves For Capital	-	56,300	-	123,800	-	123,800	119.9%
<b>Total Budget</b>	-	<b>145,600</b>	<b>84,700</b>	<b>213,000</b>	-	<b>213,000</b>	<b>46.3%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	-	153,300	147,200	158,200	-	158,200	3.2%
Interest/Misc	-	-	200	-	-	-	na
Carry Forward	-	-	-	62,700	-	62,700	na
Less 5% Required By Law	-	(7,700)	-	(7,900)	-	(7,900)	2.6%
<b>Total Funding</b>	-	<b>145,600</b>	<b>147,400</b>	<b>213,000</b>	-	<b>213,000</b>	<b>46.3%</b>

Current FY 2012 - This new MSTU was created pursuant to Board action under Ordinance 2009-44 on July 28, 2009. This ordinance provides that the maximum millage rate to be levied shall not exceed .5000 per \$1,000 of taxable value. The advisory board recommended that the initial millage rate be set at .4400 per \$1,000 of taxable value with subsequent rates at rolled back assuming the cap is not exceeded. This budget appropriates dollars toward engineering services to begin design of planned landscape improvements. The transfer to MSTU Fund (111) reflects reimbursement for County project management efforts. Reserves for future landscape construction are also budgeted.

At the current millage rate and assuming reasonable taxable value levels, it will likely take four years to accumulate sufficient dollars to pay for planned improvements. As a result, the district - pending Board authorization - will likely submit a ballot initiative to district property owners asking that a portion of the existing millage rate be applied to pay off a small bank loan. Combined FY 2012 reserves are programmed at \$131,900.

The district's certified taxable value totals \$339,017,579 a 2.63% decrease from the 2010 tax year (FY 2011). Applying the rolled back rate of \$.4666 per \$1,000 of taxable value, property tax receipts will total \$158,200.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,696,324	2,365,300	2,411,500	2,604,600	-	2,604,600	10.1%
Operating Expense	11,154,434	8,802,400	9,713,400	8,422,100	-	8,422,100	(4.3%)
Indirect Cost Reimburs	1,700	2,800	2,800	2,800	-	2,800	0.0%
Capital Outlay	1,517,523	-	2,820,700	-	-	-	na
Remittances	152,452	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>15,522,433</b>	<b>11,170,500</b>	<b>14,948,400</b>	<b>11,029,500</b>	<b>-</b>	<b>11,029,500</b>	<b>(1.3%)</b>
Trans to Property Appraiser	4,314	4,600	4,600	4,900	-	4,900	6.5%
Trans to Tax Collector	10,957	14,300	13,600	11,400	-	11,400	(20.3%)
Trans to 426 CAT Mass Transit Fd	(61,160)	-	127,200	-	-	-	na
Trans to 427 Transp Disadv Fd	16,331	-	66,300	-	-	-	na
Reserves For Contingencies	-	5,900	-	264,500	-	264,500	4,383.1%
<b>Total Budget</b>	<b>15,492,875</b>	<b>11,195,300</b>	<b>15,160,100</b>	<b>11,310,300</b>	<b>-</b>	<b>11,310,300</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Alternative Transportation Modes (101)	339,515	392,700	388,800	252,600	-	252,600	(35.7%)
Collier Area Transit CAT Fund (424/425/426)	6,583,454	3,630,400	7,073,900	3,285,900	-	3,285,900	(9.5%)
Metropolitan Planning Org MPO (128)	824,277	-	5,000	-	-	-	na
Street Lighting Districts Fund (760)	602,286	647,400	605,400	591,100	-	591,100	(8.7%)
Traffic Operations Department (101)	4,170,147	4,289,900	4,201,500	4,425,600	-	4,425,600	3.2%
Trans Disadvantaged Enterprise (427/428/429)	3,002,754	2,210,100	2,673,800	2,474,300	-	2,474,300	12.0%
<b>Total Net Budget</b>	<b>15,522,433</b>	<b>11,170,500</b>	<b>14,948,400</b>	<b>11,029,500</b>	<b>-</b>	<b>11,029,500</b>	<b>(1.3%)</b>
<b>Total Transfers and Reserves</b>	<b>(29,558)</b>	<b>24,800</b>	<b>211,700</b>	<b>280,800</b>	<b>-</b>	<b>280,800</b>	<b>1,032.3%</b>
<b>Total Budget</b>	<b>15,492,875</b>	<b>11,195,300</b>	<b>15,160,100</b>	<b>11,310,300</b>	<b>-</b>	<b>11,310,300</b>	<b>1.0%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	547,029	576,500	544,200	570,300	-	570,300	(1.1%)
Delinquent Ad Valorem Taxes	1,975	-	300	-	-	-	na
Intergovernmental Revenues	5,103,665	240,000	3,327,400	270,400	-	270,400	12.7%
Charges For Services	1,165,150	1,080,000	1,295,800	1,295,800	-	1,295,800	20.0%
Miscellaneous Revenues	30,855	16,000	213,900	44,700	-	44,700	179.4%
Interest/Misc	8,708	1,000	1,200	300	-	300	(70.0%)
Reimb From Other Depts	-	-	-	110,000	-	110,000	na
Trans frm Property Appraiser	601	-	-	-	-	-	na
Trans frm Tax Collector	4,858	-	-	-	-	-	na
Net Cost Road and Bridge	4,271,358	4,426,600	4,215,000	4,253,100	-	4,253,100	(3.9%)
Trans fm 001 Gen Fund	2,305,200	2,355,200	1,800,900	2,501,900	-	2,501,900	6.2%
Trans fm 111 MSTD Gen Fd	10,222	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 313 Gas Tax Cap Fd	1,778,000	1,900,900	3,337,700	1,672,700	-	1,672,700	(12.0%)
Trans fm 426 CAT Transit	-	-	127,200	-	-	-	na
Trans fm 427 Transp Disadv	(44,829)	-	66,300	-	-	-	na
Carry Forward	768,100	622,900	899,000	673,800	-	673,800	8.2%
Less 5% Required By Law	-	(28,800)	-	(87,700)	-	(87,700)	204.5%
<b>Total Funding</b>	<b>15,950,891</b>	<b>11,195,300</b>	<b>15,833,900</b>	<b>11,310,300</b>	<b>-</b>	<b>11,310,300</b>	<b>1.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Alternative Transportation Modes (101)	3.00	4.00	4.00	2.00	-	2.00	(50.0%)
Trans Disadvantaged Enterprise (427/428/429)	-	-	-	1.00	-	1.00	na
Collier Area Transit CAT Fund (424/425/426)	1.00	1.00	1.00	2.00	-	2.00	100.0%
Traffic Operations Department (101)	26.00	26.00	26.00	29.00	-	29.00	11.5%
Metropolitan Planning Org MPO (128)	4.00	4.00	4.00	4.00	-	4.00	0.0%
<b>Total FTE</b>	<b>34.00</b>	<b>35.00</b>	<b>35.00</b>	<b>38.00</b>	<b>-</b>	<b>38.00</b>	<b>8.6%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

**Alternative Transportation Modes (101)**

**Mission Statement**

Collier County's Alternative Transportation Modes Department administers the public transit system, Collier Area Transit (CAT) and the Transportation Disadvantaged System (TD); installs and maintains landscape on Collier County's rights-of-way; and oversees the road beautification and drainage Municipal Service Taxing Units (MSTU's).

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Department Administration</b>	<b>1.00</b>	<b>173,400</b>	<b>-</b>	<b>173,400</b>
Departmental administration overhead for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
<b>Fiscal Support</b>	<b>1.00</b>	<b>79,200</b>	<b>-</b>	<b>79,200</b>
Fiscal administrative overhead for the transit section of the Department supporting compliance with grantor requirements.				
<b>Current Level of Service Budget</b>	<b>2.00</b>	<b>252,600</b>	<b>-</b>	<b>252,600</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	310,766	356,900	356,900	220,000	-	220,000	(38.4%)
Operating Expense	28,749	35,800	31,900	32,600	-	32,600	(8.9%)
<b>Net Operating Budget</b>	<b>339,515</b>	<b>392,700</b>	<b>388,800</b>	<b>252,600</b>	<b>-</b>	<b>252,600</b>	<b>(35.7%)</b>
<b>Total Budget</b>	<b>339,515</b>	<b>392,700</b>	<b>388,800</b>	<b>252,600</b>	<b>-</b>	<b>252,600</b>	<b>(35.7%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>4.00</b>	<b>4.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>(50.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost Road and Bridge	339,515	392,700	388,800	252,600	-	252,600	(35.7%)
<b>Total Funding</b>	<b>339,515</b>	<b>392,700</b>	<b>388,800</b>	<b>252,600</b>	<b>-</b>	<b>252,600</b>	<b>(35.7%)</b>

Forecast FY 2011 - No major variances are expected for FY 2011.

Current FY 2012 - Personal services reflects a decrease of \$136,900 or 38.4% due to movement of two (2) FTE's to align transit program management staff supporting the public transit systems into the appropriate Collier Area Transit Fund (426) and Transportation Disadvantaged System Fund (427) where staff operating and development costs are funded.

Operating expenses reflect a small reduction of \$3,200.

## Growth Management Division

### Operations

#### Trans Disadvantaged Enterprise (427/428/429)

**Mission Statement**

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with United States Code 49, CFR Part 37 requiring service compliance with the American with Disability Act of 1990.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Transportation Disadvantaged (TD) Services</b>	1.00	3,873,800	2,526,400	1,347,400
The management of operations for the door to door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
<b>Federal Transit Administration Sec. 5307 Grant</b>	-	-250,500	-	-250,500
This number represents the value of grant funding expected in FY 12 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 10% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No match is required.				
<b>Commission of Transportation Disadvantaged (CTD) Grant</b>	-	-625,200	-	-625,200
This number represents the value of grant funding expected in FY 12 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
<b>Medicaid Grant</b>	-	-471,700	-	-471,700
This number represents the value of grant funding expected in FY 12 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Medicaid program is federal funding passed through the CTD to provide eligible individuals with Medicaid transportation from destinations the CAT bus system is not available.				
Current Level of Service Budget	<b>1.00</b>	<b>2,526,400</b>	<b>2,526,400</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• Operating cost for trips on the Paratransit system (without fuel) equal to or less than prior year	-	-	26.65	27.45

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	-	-	56,800	-	56,800	na
Operating Expense	2,994,843	2,210,100	2,646,600	2,417,500	-	2,417,500	9.4%
Capital Outlay	7,911	-	27,200	-	-	-	na
<b>Net Operating Budget</b>	<b>3,002,754</b>	<b>2,210,100</b>	<b>2,673,800</b>	<b>2,474,300</b>	<b>-</b>	<b>2,474,300</b>	<b>12.0%</b>
Trans to 426 CAT Mass Transit Fd	(61,160)	-	-	-	-	-	na
Trans to 427 Transp Disadv Fd	16,331	-	66,300	-	-	-	na
Reserves For Contingencies	-	-	-	52,100	-	52,100	na
<b>Total Budget</b>	<b>2,957,925</b>	<b>2,210,100</b>	<b>2,740,100</b>	<b>2,526,400</b>	<b>-</b>	<b>2,526,400</b>	<b>14.3%</b>
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

**Trans Disadvantaged Enterprise (427/428/429)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	1,079,047	-	440,500	-	-	-	na
Charges For Services	107,279	113,200	113,000	113,000	-	113,000	(0.2%)
Miscellaneous Revenues	2,190	-	36,200	-	-	-	na
Interest/Misc	557	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,721,700	1,800,900	1,800,900	2,501,900	-	2,501,900	38.9%
Trans fm 427 Transp Disadv	16,331	-	66,300	-	-	-	na
Carry Forward	280,200	296,000	194,700	(88,500)	-	(88,500)	(129.9%)
<b>Total Funding</b>	<b>3,207,305</b>	<b>2,210,100</b>	<b>2,651,600</b>	<b>2,526,400</b>	<b>-</b>	<b>2,526,400</b>	<b>14.3%</b>

The Transportation Disadvantage (TD) program is funded annually through local General Fund dollars, fares charged to clients plus federal and state grants. Local dollars fund approximately 59% of the TD program. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 41% of program expenses. Numbers contained under the Forecast column, include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budgeting and accounting system requires that the amended budget be forecast which allows for project roll which by definition is the difference between the amended budget and actual expenses incurred at year end.

Forecast Expenses FY 2011 - During FY 2011 budget cycle planning, the transit operator contract was rebid. The FY 2011 transit operator contract rates were not negotiated until after budget workshops. Consequently the FY 2011 budget planned for a cost increase based on past year history and was sized to support 117,200 passenger trips. The final result of the transit operator contact remained relatively flat and favorably allowed for 120,000 passenger trips.

Requested paratransit trips began trending upward mid-year in March and April at an increased rate of 9.1% (908 trips per month) over the average of the first 5 month period of the fiscal year (9,991 trips per month). It was anticipated that as many as 4,500 trips would need to be reduced to stay within the budget for FY 2011. On June 28, 2011 the Board approved an additional amount of Gas Tax \$137,300 to fund the remainder of the FY 2011.

The TD Operating Fund (427) local share is forecast at \$2,347,400 and is comprised of operating (\$2,280,000), capital (\$1,100) and a transfer to the grant match fund (\$66,300).

Forecast Revenue FY 2011 - Farebox Revenue of \$113,000 remains flat. Miscellaneous revenue represents auction proceeds of \$23,200 are to fund the 10% match requirement of the Federal Transit Administration (FTA) Section 5310 Program to purchase three (3) TD vehicles and an insurance refund (\$13,000). Use of the auction proceeds is consistent with federal grant regulations which require proceeds from the sale of federal assets to be reinvested into the vehicle procurement program. The Intergovernmental Revenue (\$440,500) and Transfer (\$66,300) represent state grant funding within TD Grant Funds (428/429).

For FY 2012, total TD system appropriations amount to \$3,873,800. The amount of local dollars budgeted to offset program expenses total \$2,526,400 which represent the only component part of the program for adopted budget purposes. Local dollars appropriated within the adopted budget also include any required local match. Grant revenues – which are not represented in the budget total amount to \$1,347,400 and represent 35% of total operations. Grant revenues which have generally increased year to year have decreased slightly by \$10,200.

Current FY2012 - Personal service of \$56,800 reflects an increase if one (1) FTE due to the movement of a position from the Transportation Services Fund (101) Alternative Transportation Modes cost center to realign position functions within the appropriate fund.

Total operating expense is sized at \$3,817,000 and represents the following split between local and grant funding.

	Local Share	Grant Share
•Transit Operator	\$1,569,500	\$1,347,400
•Fleet Maintenance	\$340,100	
•Fuel	\$435,600	
•IT Charges	\$67,000	
•Other Operating	\$57,400	

## Growth Management Division

### Operations

#### Trans Disadvantaged Enterprise (427/428/429)

The transit operator management contract cost is sized at a rate of \$24.32 per passenger trip, a \$.47 cent per passenger trip increase from FY 2011. The local funded portion factors grant revenues of \$1,347,400 to offset this cost. The appropriations funded by grants are approved via budget amendment as the grant cycle does not coincide with the County's fiscal year. The grant programs which support TD include FTA Section 5307 which allows up to 10% of the appropriation to be used for required ADA services of \$250,500 and the CTD Trip & Equipment and Medicaid Programs of \$1,096,900.

Revenue FY 2012 – Though the General Fund (001) subsidy of \$2,501,900 represents a 38.9% increase; it is due to movement of General Fund support from the Collier Area Transit Fund (426) to the Transportation Disadvantaged Program Fund (427). Overall, the Growth Management Division meets budget policy compliance.

The movement and increase of funding is necessary to maintain a level of service that continues to provide for 120,000 passenger trips annually. Passenger trips would otherwise be cut to support increased FY 2012 operating costs for fuel (\$162,100), fleet preventive maintenance (\$29,400), contractual services (\$33,200) and IT costs related to managing the route scheduling software (\$9,900).



**Growth Management Division**

**Operations**

**Collier Area Transit CAT Fund (424/425/426)**

**Mission Statement**

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services include compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Fixed Route Public Transportation (Gas Tax Subsidized)</b>	2.00	5,799,300	3,493,300	2,306,000
The operations and management of the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
<b>State Transportation Block Grant</b>	-	-720,200	-	-720,200
This number represents the value of grant funding expected in FY 12 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
<b>Federal Transportation Administration Sec. 5307 Grant</b>	-	-1,361,200	-	-1,361,200
This number represents the value of grant funding expected in FY 12 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance is a capped amount which requires a 50% cash match.				
<b>Federal Transit Administration Sec. 5311 Grant</b>	-	-432,000	-	-432,000
This number represents the value of grant funding expected in FY 12 but is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
<b>Reserves</b>	-	207,400	-	207,400
Current Level of Service Budget	<b>2.00</b>	<b>3,493,300</b>	<b>3,493,300</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• % of county funds to cover fixed route operating cost (without fuel) equal to or less than prior year	-	-	35	38
• 3% increase in 1,156,873 fixed route passenger boardings annually in FY2011	-	-	1,156,873	1,192,000
• Conduct quarterly detailed contract compliance review to ensure adherence to federal, state, and grant requirements.	-	-	100	100
• Operating cost for fixed route equal or less than 100% of peer group based on recent NTD reporting	-	-	100	100
• Operating cost per passenger boardings for fixed route (without fuel) is equal to or less than prior year	-	-	3.69	3.80
• Total Farebox Recovery Ratios is equal to or better than prior year	-	-	22	23

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

**Collier Area Transit CAT Fund (424/425/426)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	107,408	112,700	112,700	189,100	-	189,100	67.8%
Operating Expense	5,141,113	3,517,700	4,248,700	3,096,800	-	3,096,800	(12.0%)
Capital Outlay	1,334,933	-	2,712,500	-	-	-	na
<b>Net Operating Budget</b>	<b>6,583,454</b>	<b>3,630,400</b>	<b>7,073,900</b>	<b>3,285,900</b>	<b>-</b>	<b>3,285,900</b>	<b>(9.5%)</b>
Trans to 426 CAT Mass Transit Fd	-	-	127,200	-	-	-	na
Reserves For Contingencies	-	-	-	207,400	-	207,400	na
<b>Total Budget</b>	<b>6,583,454</b>	<b>3,630,400</b>	<b>7,201,100</b>	<b>3,493,300</b>	<b>-</b>	<b>3,493,300</b>	<b>(3.8%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>2.00</b>	<b>-</b>	<b>2.00</b>	<b>100.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	3,236,248	-	2,646,900	-	-	-	na
Charges For Services	1,057,841	966,800	1,182,800	1,182,800	-	1,182,800	22.3%
Miscellaneous Revenues	2,972	-	42,400	-	-	-	na
Interest/Misc	3,178	-	-	-	-	-	na
Trans fm 001 Gen Fund	583,500	554,300	-	-	-	-	(100.0%)
Trans fm 313 Gas Tax Cap Fd	1,778,000	1,900,900	3,337,700	1,672,700	-	1,672,700	(12.0%)
Trans fm 426 CAT Transit	-	-	127,200	-	-	-	na
Trans fm 427 Transp Disadv	(61,160)	-	-	-	-	-	na
Carry Forward	238,900	208,400	561,100	697,000	-	697,000	234.5%
Less 5% Required By Law	-	-	-	(59,200)	-	(59,200)	na
<b>Total Funding</b>	<b>6,839,479</b>	<b>3,630,400</b>	<b>7,898,100</b>	<b>3,493,300</b>	<b>-</b>	<b>3,493,300</b>	<b>(3.8%)</b>

The Collier Area Transit (CAT) bus system is funded annually through local gas taxes, General Fund dollars, passenger fares plus federal and state grants. Local dollars fund approximately 65% of bus system operations based on a three year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 35% of system expenses. Numbers contained under the Forecast column, include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budgeting and accounting system requires that the amended budget be forecast which allows for project roll which by definition is the difference between the amended budget and actual expenses incurred at year end.

Forecast FY 2011 – The CAT local share (Fund 426) is forecast at \$2,447,500 and is comprised of personal services (\$112,700), operating (\$2,200,500), capital outlay (\$7,100) and a transfer to the grant match fund (\$127,200). Overall expenses are down significantly by \$832,600 or 25.4% due to a favorable transit operator contract rate, unanticipated utilization of grant revenues and increased farebox revenues during the fiscal year. Cost savings are summarized as follows:

- The transit operating contract was rebid and negotiated at an all inclusive revenue hour rate saving the County \$1.54 per revenue hour in comparison to the FY 2010 prior contractor rates.
- Route modifications were made in January 2011 that expanded the eligibility of the Red Route and rural routes funded by the Federal Transit Administration Section (FTA) 5311 Rural and 5307 Urbanized Area grant programs.
- The State Block Grant Program level of funding increase from the Florida Department of Transportation (FDOT) was sustained.
- One-time operating assistance (requiring a 50% cash match) from the Urbanized Area Formula Program granted by FTA under Section 5307 is anticipated to be sufficient to cover the cost of increasing fuel prices.

Capital outlay represents the forecast of amended budget for grant supported capital such as bus replacements funded by the FTA Section 5307 program which is annually apportioned on ridership and population. The FY 2011 forecast also includes a \$1.4 million required match for a Transportation Regional Incentive Grant (TRIP) to fund the construction of the Intermodal CAT Transfer Station at the Government Center Complex. This 50% match is covered by a transfer of gas taxes to the CAT Grant Match Fund (425).

## Growth Management Division

### Operations

#### Collier Area Transit CAT Fund (424/425/426)

Forecast Revenue FY 2011 - Farebox Revenue of \$1,182,800 is forecast at a 22.3% increase due to the upward trend of ridership and a developer contribution (\$37,400) for bus passes. The developer contribution is expected to recur through FY 2015. Intergovernmental and Miscellaneous revenues represent grant and auction proceeds in CAT Grant Funds (424/425). The Gas Tax Subsidy Transfer is up \$37,700 to support the match requirement to the Hazardous Mitigation Grant Program (Fund 425) for purchase and installation of hurricane shutters on the CAT Operations facility. The most noteworthy item is the savings to the General Fund (001). The scheduled transfer of \$554,300 is unneeded due to the aforementioned cost savings.

For FY 2012, total CAT bus system appropriations amount to \$5,794,500 plus a reserve of \$212,200. The amount of local dollars budgeted to offset program expenses total \$3,493,300 and local dollars represent the only component part of the program for adopted budget purposes. Local dollars appropriated within the adopted budget also include any required local match. Grant revenues – which are not represented in the budget total amount to \$2,513,400 and represent 42% of total operations.

Current FY 2012 – Personal services of \$189,100 reflects an increase of one (1) FTE due to the movement of a Transit Project Manager previously funded within the Transportation Service Fund (101) Alternative Transportation Modes cost center to realign position functions within the appropriate fund.

Total operating expense is sized at \$5,610,200 and represents the following split between local and grant funding.

	Local Share	Grant Share
•Transit Operator	\$2,205,900	\$1,254,900
•Fleet Maintenance	\$6,200	\$781,000
•Fuel	\$597,400	\$477,500
•IT Charges	\$129,600	
•Other Operating	\$157,700	
Total	\$3,096,800	\$2,513,400

The transit operator management contract cost for FY 2012 is sized at 68,844 revenue hours at \$50.27 per revenue hour. By estimation through notification of funding announcements and the State Transportation Improvement Program (STIP) - \$1,254,900 of grant revenues will be used to offset this cost through the FDOT State Block Grant, and FTA Rural and Urbanized Area Programs. All fleet operating and overhead costs (excluding loaner vehicle charges) are eligible to be covered by FTA funding. Fuel will be offset by a discretionary operating assistance allowance of \$477,500.

A reserve of \$207,400 has been budgeted for variances in grant awards and additional match requirements.

Revenue FY 2012 – Farebox Revenue is budgeted at FY 2011 forecast levels. The Gas Tax subsidy is sized at \$1,672,700. Due to maximum utilization of grant revenues, the FTA Section 5307 continued operating allowance and the reduced contracted services rate – the General Fund (001) transfer has been eliminated from CAT and moved to the Transportation Disadvantaged Services Program (TD) to subsidize the Transportation Disadvantaged program increased operating costs and near flat grant revenues.

## Growth Management Division

### Operations

#### Traffic Operations Department (101)

**Mission Statement**

To repair and maintain traffic signals, traffic signs, pavement markings, and highway lighting systems; to provide 24-hour emergency response to traffic signal systems as well as crucial signing repairs and pavement marking installations; to provide customer service to the public; to manage projected increases in traffic control devices resulting from growth, roadway construction and roadway acceptance; to operate and maintain the county-wide computerized traffic signal system and traffic management center; to coordinate traffic operations functions with the incorporated municipalities within Collier County; to protect Collier County's investment in fiber optics and signal and roadway lighting infrastructure in response to utility locate requests; to provide review of signal and roadway lighting plans; to perform speed and traffic signal studies. To perform maintenance in support of Florida Statutes Chapters 334.044(1)(a) and 336.045.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Sectional Administration/Overhead</b>	3.00	792,200	41,700	750,500
Funding for section administration and fixed section overhead.				
<b>Traffic Sign Maintenance</b>	4.00	398,500	3,000	395,500
Inventory, replace as needed, and maintain all traffic signs and pavement markings throughout the County.				
<b>Traffic Signal Maintenance</b>	9.00	1,369,300	270,400	1,098,900
Maintain and repair all traffic signals and flashing beacons within the County.				
<b>Computerized Signal System Operation</b>	4.00	365,000	-	365,000
Operate and maintain the computerized Traffic Signal System. Coordinate construction projects with system requirements. Retime traffic signals.				
<b>Streetlight Maintenance</b>	3.00	970,700	-	970,700
Maintain, repair and replace, as needed, all arterial roadway lighting within the County.				
<b>Traffic Engineering/Studies</b>	3.00	293,100	-	293,100
Perform safety, operational, and signal studies. Prepare signing and pavement marking work orders. Review development permits and County roadway project construction plans. Collect data and compile Annual Traffic Crash Report and the Quarterly Traffic County Report.				
<b>Locates</b>	3.00	236,800	110,000	126,800
FS Chapter 556 requires Collier County to mark the infrastructure for signal, streetlight and fiber optic cables on both County and State roadways within 48 hours of requests.				
Current Level of Service Budget	<b>29.00</b>	<b>4,425,600</b>	<b>425,100</b>	<b>4,000,500</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• % of emergency signal repair responded within 1 hour of receiving call	-	-	100	100
• Replace 1,000 warning and regulatory signs to address new MUTCD mandate by 2018. 35% compliance with new MUTCD reflected mandate (unconstrained target=2860 signs replaced annually)	-	-	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	-	-	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am to 7pm including Saturday 10am-6pm)	-	-	100	100
• Upgrade 375 signs to meet new MUTCD sign lettering mandates (unconstrained=750 to meet mandate by 2012)	-	-	100	100

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

**Traffic Operations Department (101)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,000,908	1,895,700	1,941,900	2,138,700	-	2,138,700	12.8%
Operating Expense	1,994,560	2,394,200	2,178,600	2,286,900	-	2,286,900	(4.5%)
Capital Outlay	174,680	-	81,000	-	-	-	na
<b>Net Operating Budget</b>	<b>4,170,147</b>	<b>4,289,900</b>	<b>4,201,500</b>	<b>4,425,600</b>	<b>-</b>	<b>4,425,600</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>4,170,147</b>	<b>4,289,900</b>	<b>4,201,500</b>	<b>4,425,600</b>	<b>-</b>	<b>4,425,600</b>	<b>3.2%</b>
<b>Total FTE</b>	<b>26.00</b>	<b>26.00</b>	<b>26.00</b>	<b>29.00</b>	<b>-</b>	<b>29.00</b>	<b>11.5%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	214,342	240,000	240,000	270,400	-	270,400	12.7%
Charges For Services	30	-	-	-	-	-	na
Miscellaneous Revenues	23,933	16,000	135,300	44,700	-	44,700	179.4%
Reimb From Other Depts	-	-	-	110,000	-	110,000	na
Net Cost Road and Bridge	3,931,843	4,033,900	3,826,200	4,000,500	-	4,000,500	(0.8%)
<b>Total Funding</b>	<b>4,170,147</b>	<b>4,289,900</b>	<b>4,201,500</b>	<b>4,425,600</b>	<b>-</b>	<b>4,425,600</b>	<b>3.2%</b>

Forecast FY 2011 – Personal service expense is projected over budget by \$46,200 due to unachieved attrition. A budget amendment will be processed prior to year end to appropriate the correct amount of funds by decreasing operating.

Operating expense is down \$215,600 mainly due to reduced expenses in the areas of electricity and contracted signal maintenance.

Capital outlay is forecasted at \$81,000. This amount is comprised of \$68,800 for hurricane shutters to protect the Traffic Management Center (TMC) and \$12,200 for an upgrade to design software to comply with new Federal Highway Administration regulations imposed on highway road signage per the Manual on Uniform Traffic Control Devices (MUTCD).

Current FY 2012 – This department has a total of twenty-nine (29) funded positions with a personal services increase of 12.8% or \$243,000. Three (3) FTE's were moved to this cost center from Road Maintenance to properly align staff performing locate functions to the Traffic Operations Department responsible for carrying out these functions.

Operating expenses reflect a decrease of 4.5% (\$107,300).

No capital outlay requests have been made for FY 2012.

Current FY 2012 Revenue - Intergovernmental Revenues represent maintenance reimbursements of \$270,400 from the Florida Department of Transportation based upon eligible work performed along State Right of Way. Miscellaneous revenues account for items such as insurance company refunds and lease agreement revenues. And Reimbursement from Other Departments represents revenues collected for locate services.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

**Street Lighting Districts Fund (760)**

**Mission Statement**

To provide streetlights to residential and commercial areas paid for through a taxing district established for that purpose.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Collier County Lighting District</b>	-	607,400	607,400	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	607,400	607,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	600,586	644,600	602,600	588,300	-	588,300	(8.7%)
Indirect Cost Reimburs	1,700	2,800	2,800	2,800	-	2,800	0.0%
<b>Net Operating Budget</b>	<b>602,286</b>	<b>647,400</b>	<b>605,400</b>	<b>591,100</b>	-	<b>591,100</b>	<b>(8.7%)</b>
Trans to Property Appraiser	4,314	4,600	4,600	4,900	-	4,900	6.5%
Trans to Tax Collector	10,957	14,300	13,600	11,400	-	11,400	(20.3%)
Reserves For Contingencies	-	900	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>617,557</b>	<b>667,200</b>	<b>623,600</b>	<b>607,400</b>	-	<b>607,400</b>	<b>(9.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	547,029	576,500	544,200	570,300	-	570,300	(1.1%)
Delinquent Ad Valorem Taxes	1,975	-	300	-	-	-	na
Miscellaneous Revenues	1,760	-	-	-	-	-	na
Interest/Misc	2,477	1,000	1,200	300	-	300	(70.0%)
Trans frm Property Appraiser	601	-	-	-	-	-	na
Trans frm Tax Collector	4,858	-	-	-	-	-	na
Carry Forward	202,000	118,500	143,200	65,300	-	65,300	(44.9%)
Less 5% Required By Law	-	(28,800)	-	(28,500)	-	(28,500)	(1.0%)
<b>Total Funding</b>	<b>760,699</b>	<b>667,200</b>	<b>688,900</b>	<b>607,400</b>	-	<b>607,400</b>	<b>(9.0%)</b>

Forecast FY 2011 – Electricity accounts for 95% of forecast expense or \$590,000.

Current FY 2012 – FY 2011 program accounts for the cost of electricity (\$579,600) plus modest appropriations for street lighting maintenance and installation (\$5,000), general insurance (\$3,700) and indirect costs (\$2,800). Customary transfers to the Property Appraiser and Tax Collector are also programmed.

Revenue FY 2012 - Taxable value for this district totals \$3,861,230,992 which represents a 7.64% decrease from the 2010 tax year total of \$4,180,749,585. The millage rate at rolled back will total 0.1477 per \$1,000 of taxable value and raise \$570,300 in property tax revenue. The funds cash position at the beginning of FY 2011 (9/30/10) totaled \$143,200 - a decrease of \$58,800 from 9/30/09. Levying the rolled back rate does not generate sufficient revenue to cover the increasing cost of power nor increased lighting demands.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Division**

**Operations**

**Metropolitan Planning Org MPO (128)**

**Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>4.00</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>
Current Level of Service Budget	<b>4.00</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	277,241	-	-	-	-	-	na
Operating Expense	394,584	-	5,000	-	-	-	na
Remittances	152,452	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>824,277</b>	<b>-</b>	<b>5,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Contingencies	-	5,000	-	5,000	-	5,000	0.0%
<b>Total Budget</b>	<b>824,277</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>0.0%</b>
<b>Total FTE</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>4.00</b>	<b>-</b>	<b>4.00</b>	<b>0.0%</b>

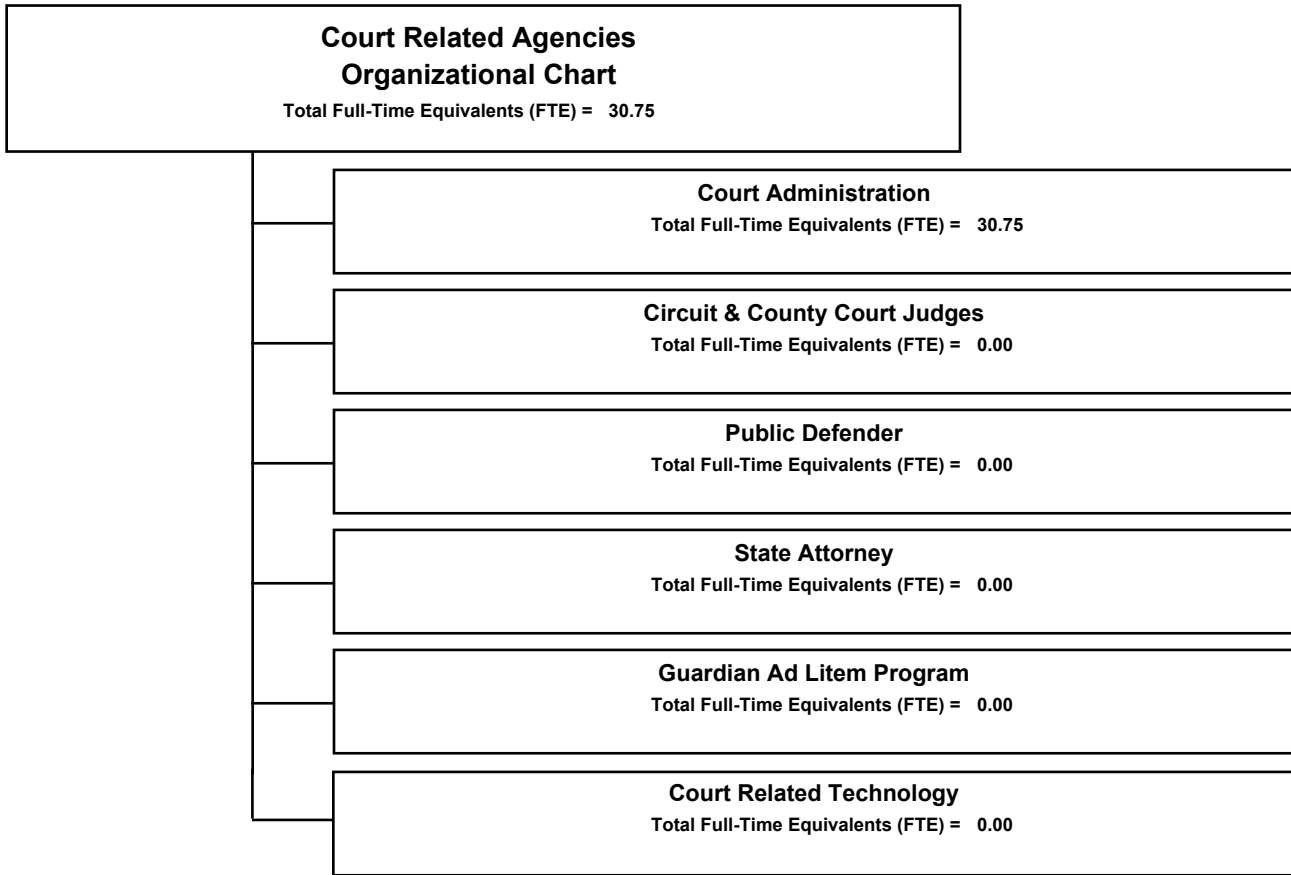
Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	574,028	-	-	-	-	-	na
Interest/Misc	2,496	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	10,222	5,000	5,000	5,000	-	5,000	0.0%
Carry Forward	47,000	-	-	-	-	-	na
<b>Total Funding</b>	<b>633,746</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>0.0%</b>

This budget does not coincide with Collier County's fiscal year and is provided for illustration purposes only. The budget is presented to and is approved by the Board of County Commissioners through the budget amendment process.

Current FY 2011 – Anticipated funds include the MPO grant for \$643,421 from the Federal Highway Administration. Funding in the amount of \$23,796 and \$83,549 is expected from the Florida Commission of Transportation Disadvantaged Planning and Federal Transit Administration (Section 5303) for transit planning respectively.

MPO local funds are programmed at \$9,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes "lobbying," each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$1,000, respectively, as approved by the MPO Board on May 14, 2010. The transfer of \$5,000 is subject to review by OMB prior to execution to confirm contributions from other local entities are paid current.

### Court Related Agencies





## Court Related Agencies

The Court Related Agencies include departments that provide judicial operations for both Circuit and County Courts and Programs. The departments include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2012, including transfers and reserves, is \$4,254,000.

Court costs are funded with ad valorem taxes, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14, Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video conferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 04-43 adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 318.18(13)(a) F.S., was replaced by Ordinance 09-41 and adopted on July 28, 2009, provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$1,090,000 in revenue for FY 2012. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$292,000 in revenue for FY 2012. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2012 budget is anticipated to provide \$600,000 in revenues.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,138,038	2,037,900	2,079,600	2,085,100	-	2,085,100	2.3%
Operating Expense	1,470,221	1,753,800	1,627,900	1,705,400	-	1,705,400	(2.8%)
Indirect Cost Reimburs	5,000	5,000	5,000	9,700	-	9,700	94.0%
Capital Outlay	83,499	119,100	65,100	68,400	-	68,400	(42.6%)
<b>Total Net Budget</b>	<b>3,696,758</b>	<b>3,915,800</b>	<b>3,777,600</b>	<b>3,868,600</b>	<b>-</b>	<b>3,868,600</b>	<b>(1.2%)</b>
Trans to 171 Teen Court	35,991	12,700	12,700	11,100	-	11,100	(12.6%)
Trans to 192 Court Innov	45,561	56,700	62,800	99,400	-	99,400	75.3%
Reserves For Contingencies	-	54,500	-	133,300	-	133,300	144.6%
Reserves For Capital	-	-	-	206,500	-	206,500	na
Reserve for Attrition	-	-	-	(64,900)	-	(64,900)	na
<b>Total Budget</b>	<b>3,778,310</b>	<b>4,039,700</b>	<b>3,853,100</b>	<b>4,254,000</b>	<b>-</b>	<b>4,254,000</b>	<b>5.3%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Court Administration	2,698,411	2,660,500	2,652,100	2,629,500	-	2,629,500	(1.2%)
Circuit & County Court Judges	23,039	57,500	57,500	57,500	-	57,500	0.0%
Public Defender	201,100	179,300	182,000	182,500	-	182,500	1.8%
State Attorney	251,379	280,400	266,500	271,900	-	271,900	(3.0%)
Juvenile Assessment Center	300	-	-	-	-	-	na
Guardian Ad Litem Program	-	800	800	2,000	-	2,000	150.0%
Court Related Technology	522,529	737,300	618,700	725,200	-	725,200	(1.6%)
<b>Total Net Budget</b>	<b>3,696,758</b>	<b>3,915,800</b>	<b>3,777,600</b>	<b>3,868,600</b>	<b>-</b>	<b>3,868,600</b>	<b>(1.2%)</b>
Court Administration	70,061	85,000	75,500	142,600	-	142,600	67.8%
Juvenile Assessment Center	11,491	-	-	-	-	-	na
Court Related Technology	-	38,900	-	242,800	-	242,800	524.2%
<b>Total Transfers and Reserves</b>	<b>81,552</b>	<b>123,900</b>	<b>75,500</b>	<b>385,400</b>	<b>-</b>	<b>385,400</b>	<b>211.1%</b>
<b>Total Budget</b>	<b>3,778,310</b>	<b>4,039,700</b>	<b>3,853,100</b>	<b>4,254,000</b>	<b>-</b>	<b>4,254,000</b>	<b>5.3%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	862,355	840,000	861,000	838,000	-	838,000	(0.2%)
Fines & Forfeitures	1,224,456	1,187,900	1,183,500	1,183,500	-	1,183,500	(0.4%)
Miscellaneous Revenues	8,069	-	300	-	-	-	na
Interest/Misc	4,870	1,000	4,800	4,300	-	4,300	330.0%
Net Cost General Fund	475,518	518,000	506,500	513,900	-	513,900	(0.8%)
Trans fm 001 Gen Fund	1,242,900	1,199,200	1,199,200	1,131,900	-	1,131,900	(5.6%)
Trans fm 171 Teen Court Fd	-	-	4,900	-	-	-	na
Trans fm 175 Juv Assess Ctr	11,491	-	-	-	-	-	na
Trans fm 640 Law Lib	7,561	-	1,200	-	-	-	na
Trans fm 681 Court Admin	62,500	69,400	69,400	110,500	-	110,500	59.2%
Carry Forward	516,500	325,700	595,400	573,100	-	573,100	76.0%
Less 5% Required By Law	-	(101,500)	-	(101,200)	-	(101,200)	(0.3%)
<b>Total Funding</b>	<b>4,416,219</b>	<b>4,039,700</b>	<b>4,426,200</b>	<b>4,254,000</b>	<b>-</b>	<b>4,254,000</b>	<b>5.3%</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Court Administration	34.60	30.60	30.60	30.75	-	30.75	0.5%
<b>Total FTE</b>	<b>34.60</b>	<b>30.60</b>	<b>30.60</b>	<b>30.75</b>	<b>-</b>	<b>30.75</b>	<b>0.5%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,138,038	2,037,900	2,079,600	2,085,100	-	2,085,100	2.3%
Operating Expense	538,873	612,500	564,200	539,400	-	539,400	(11.9%)
Indirect Cost Reimburs	3,300	3,600	3,600	-	-	-	(100.0%)
Capital Outlay	18,200	6,500	4,700	5,000	-	5,000	(23.1%)
<b>Net Operating Budget</b>	<b>2,698,411</b>	<b>2,660,500</b>	<b>2,652,100</b>	<b>2,629,500</b>	<b>-</b>	<b>2,629,500</b>	<b>(1.2%)</b>
Trans to 171 Teen Court	24,500	12,700	12,700	11,100	-	11,100	(12.6%)
Trans to 192 Court Innov	45,561	56,700	62,800	99,400	-	99,400	75.3%
Reserves For Contingencies	-	15,600	-	97,000	-	97,000	521.8%
Reserve for Attrition	-	-	-	(64,900)	-	(64,900)	na
<b>Total Budget</b>	<b>2,768,472</b>	<b>2,745,500</b>	<b>2,727,600</b>	<b>2,772,100</b>	<b>-</b>	<b>2,772,100</b>	<b>1.0%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Court Innovations (192)	191,600	193,000	193,000	193,000	-	193,000	0.0%
Court Operations (681)	803,553	853,900	822,000	788,900	-	788,900	(7.6%)
Court Related Costs (681)	867	7,200	4,500	6,700	-	6,700	(6.9%)
Law Library Fund (640)	69,227	71,800	71,800	69,500	-	69,500	(3.2%)
Parole & Probation (681)	1,555,639	1,452,600	1,480,000	1,494,100	-	1,494,100	2.9%
Teen Court Fund (171)	77,526	82,000	80,800	77,300	-	77,300	(5.7%)
<b>Total Net Budget</b>	<b>2,698,411</b>	<b>2,660,500</b>	<b>2,652,100</b>	<b>2,629,500</b>	<b>-</b>	<b>2,629,500</b>	<b>(1.2%)</b>
<b>Total Transfers and Reserves</b>	<b>70,061</b>	<b>85,000</b>	<b>75,500</b>	<b>142,600</b>	<b>-</b>	<b>142,600</b>	<b>67.8%</b>
<b>Total Budget</b>	<b>2,768,472</b>	<b>2,745,500</b>	<b>2,727,600</b>	<b>2,772,100</b>	<b>-</b>	<b>2,772,100</b>	<b>1.0%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	232,083	240,000	238,000	238,000	-	238,000	(0.8%)
Fines & Forfeitures	1,186,112	1,187,900	1,183,500	1,183,500	-	1,183,500	(0.4%)
Miscellaneous Revenues	8,069	-	-	-	-	-	na
Interest/Misc	1,543	1,000	1,500	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,242,900	1,199,200	1,199,200	1,131,900	-	1,131,900	(5.6%)
Trans fm 171 Teen Court Fd	-	-	4,900	-	-	-	na
Trans fm 175 Juv Assess Ctr	11,491	-	-	-	-	-	na
Trans fm 640 Law Lib	7,561	-	1,200	-	-	-	na
Trans fm 681 Court Admin	62,500	69,400	69,400	110,500	-	110,500	59.2%
Carry Forward	241,400	119,500	208,300	178,400	-	178,400	49.3%
Less 5% Required By Law	-	(71,500)	-	(71,200)	-	(71,200)	(0.4%)
<b>Total Funding</b>	<b>2,993,658</b>	<b>2,745,500</b>	<b>2,906,000</b>	<b>2,772,100</b>	<b>-</b>	<b>2,772,100</b>	<b>1.0%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Court Operations (681)	9.60	8.60	8.60	8.75	-	8.75	1.7%
Parole & Probation (681)	24.00	21.00	21.00	21.00	-	21.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>34.60</b>	<b>30.60</b>	<b>30.60</b>	<b>30.75</b>	<b>-</b>	<b>30.75</b>	<b>0.5%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Operations (681)**

**Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>8.75</b>	<b>787,600</b>	<b>1,000</b>	<b>786,600</b>
<p>Court Administration staff is required to properly administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the Administrative Judge needs to maintain clerical staff to assist in courtroom operations and work with county and circuit departments on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
<b>Court Related Programs</b>	<b>-</b>	<b>1,300</b>	<b>-</b>	<b>1,300</b>
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
<b>Reserves and Transfers</b>	<b>-</b>	<b>130,800</b>	<b>1,217,000</b>	<b>-1,086,200</b>
<b>Current Level of Service Budget</b>				
	<b>8.75</b>	<b>919,700</b>	<b>1,218,000</b>	<b>-298,300</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	597,376	592,000	592,000	590,200	-	590,200	(0.3%)
Operating Expense	206,176	255,400	225,300	193,700	-	193,700	(24.2%)
Capital Outlay	-	6,500	4,700	5,000	-	5,000	(23.1%)
<b>Net Operating Budget</b>	<b>803,553</b>	<b>853,900</b>	<b>822,000</b>	<b>788,900</b>	<b>-</b>	<b>788,900</b>	<b>(7.6%)</b>
Trans to 171 Teen Court	24,500	12,700	12,700	11,100	-	11,100	(12.6%)
Trans to 192 Court Innov	38,000	56,700	56,700	99,400	-	99,400	75.3%
Reserves For Contingencies	-	-	-	85,200	-	85,200	na
Reserve for Attrition	-	-	-	(64,900)	-	(64,900)	na
<b>Total Budget</b>	<b>866,053</b>	<b>923,300</b>	<b>891,400</b>	<b>919,700</b>	<b>-</b>	<b>919,700</b>	<b>(0.4%)</b>
<b>Total FTE</b>	<b>9.60</b>	<b>8.60</b>	<b>8.60</b>	<b>8.75</b>	<b>-</b>	<b>8.75</b>	<b>1.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	7,940	-	-	-	-	-	na
Interest/Misc	741	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 001 Gen Fund	1,242,900	1,199,200	1,199,200	1,131,900	-	1,131,900	(5.6%)
Carry Forward	145,000	40,500	118,400	145,200	-	145,200	258.5%
Less 5% Required By Law	-	(60,100)	-	(60,100)	-	(60,100)	0.0%
<b>Total Funding</b>	<b>1,396,582</b>	<b>1,180,600</b>	<b>1,318,600</b>	<b>1,218,000</b>	<b>-</b>	<b>1,218,000</b>	<b>3.2%</b>

## Court Related Agencies

### Court Administration

#### Court Operations (681)

Forecast FY 2011 - Operating expenses are below the adopted budget due primarily to the decrease in utility expense. Court Administration moved into their new location last fiscal year, thus reducing their required electricity, water and sewer.

Current FY 2012 - Personal services are consistent with the prior year. It appears that the FTE has increased by .15, however, the FTE was stated incorrectly for several years. The employee working in this position works 30 hours per week, thus .75 FTE, not 24 hours, which would represent the .6 FTE.

Operating expenses were reduced by 24.2% due to the decrease in utility expenses and movement of most information technology needs to the Information Technology Fee Fund (178).

Capital outlay of \$5,000 is set aside for minor building improvements, office furniture and/or office equipment.

Court Administration will provide financial support to Teen Court in the amount of \$11,100 and a transfer to the Public Guardianship Program in the amount of \$99,400. The Article V revenues supporting the Teen Court Program and the Public Guardianship Program have declined for the past four consecutive years. Fiscal Year 2012 is anticipating a stabilization of this revenue.

Reserves for Contingencies for Fund 681 include an offset to the decrease in retirement rates. Additionally, the reserve for attrition has been moved from the cost center level to the fund level, again, per current budget policy.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Related Costs (681)**

**Mission Statement**

Provide funding for court related costs mandated by the State of Florida.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Mandated Court Costs</b>	-	6,700	-	6,700
Provide funding for mandated court costs				
Current Level of Service Budget	-	6,700	-	6,700

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	867	7,200	4,500	6,700	-	6,700	(6.9%)
<b>Net Operating Budget</b>	<b>867</b>	<b>7,200</b>	<b>4,500</b>	<b>6,700</b>	<b>-</b>	<b>6,700</b>	<b>(6.9%)</b>
<b>Total Budget</b>	<b>867</b>	<b>7,200</b>	<b>4,500</b>	<b>6,700</b>	<b>-</b>	<b>6,700</b>	<b>(6.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
							0.0%
<b>Total Funding</b>							<b>0.0%</b>

Current FY 2012 - In FY 2011, the Facilities Management Department began distributing the charges for records storage to the various entities. These charges are for storage of Court Reporter Records.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Parole & Probation (681)**

**Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>18.00</b>	<b>1,272,638</b>	<b>1,202,500</b>	<b>70,138</b>
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
<b>Support Services</b>	<b>3.00</b>	<b>221,462</b>	<b>-</b>	<b>221,462</b>
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
<b>Current Level of Service Budget</b>	<b>21.00</b>	<b>1,494,100</b>	<b>1,202,500</b>	<b>291,600</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Average Cases Supervised Monthly	1,591	1,900	1,654	1,700
Cases on Supervised Probation	2,761	3,500	2,800	3,000
Warrants Issued (Annual)	1,806	1,800	1,700	1,700

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,468,303	1,372,000	1,413,700	1,421,000	-	1,421,000	3.6%
Operating Expense	69,136	80,600	66,300	73,100	-	73,100	(9.3%)
Capital Outlay	18,200	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,555,639</b>	<b>1,452,600</b>	<b>1,480,000</b>	<b>1,494,100</b>	<b>-</b>	<b>1,494,100</b>	<b>2.9%</b>
<b>Total Budget</b>	<b>1,555,639</b>	<b>1,452,600</b>	<b>1,480,000</b>	<b>1,494,100</b>	<b>-</b>	<b>1,494,100</b>	<b>2.9%</b>
<b>Total FTE</b>	<b>24.00</b>	<b>21.00</b>	<b>21.00</b>	<b>21.00</b>	<b>-</b>	<b>21.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	155,395	165,000	165,000	165,000	-	165,000	0.0%
Fines & Forfeitures	1,071,027	1,037,500	1,037,500	1,037,500	-	1,037,500	0.0%
Miscellaneous Revenues	128	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,226,551</b>	<b>1,202,500</b>	<b>1,202,500</b>	<b>1,202,500</b>	<b>-</b>	<b>1,202,500</b>	<b>0.0%</b>



## Court Related Agencies

### Court Administration

#### Parole & Probation (681)

Forecast FY 2011 - Personal Services are over budget due to the department not obtaining the budgeted 4% attrition. The Probation Department reduced their employee count by three in FY 2010, however, they have not experienced any turnover during the current year.

Operating costs have been reduced to off-set the lack of attrition and Courtroom Operations and Maintenance has reduced their operating budgets to cover this shortfall.

Current FY 2012 - Personal Services increased because in the past years, per budget policy, a reserve for attrition has been recorded at the cost center level, which in effect reduces the budget. This reserve has been moved to the fund level per current budget policy. Health insurance rates have increased by 12%. The decrease in retirement rates offset these various increases.

Operating costs were reduced by 9.3% in an attempt to bring the entire Court operations into compliance with the stated budget policy.

Revenues have stabilized and are anticipated to remain consistent.

Fleet had recommended the replacement of a 2004 Ford Taurus at a cost of \$22,000 in FY 2011. The Department will continue the deferral of this replacement to the future.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Court Innovations (192)**

**Mission Statement**

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Guardianship Services</b>	-	193,000	73,000	120,000
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
<b>Reserves/Transfers</b>	-	4,900	124,900	-120,000
Current Level of Service Budget	-	197,900	197,900	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	191,600	193,000	193,000	193,000	-	193,000	0.0%
<b>Net Operating Budget</b>	<b>191,600</b>	<b>193,000</b>	<b>193,000</b>	<b>193,000</b>	-	<b>193,000</b>	<b>0.0%</b>
Reserves For Contingencies	-	9,700	-	4,900	-	4,900	(49.5%)
<b>Total Budget</b>	<b>191,600</b>	<b>202,700</b>	<b>193,000</b>	<b>197,900</b>	-	<b>197,900</b>	<b>(2.4%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	76,687	75,000	73,000	73,000	-	73,000	(2.7%)
Interest/Misc	645	-	500	-	-	-	na
Trans fm 171 Teen Court Fd	-	-	4,900	-	-	-	na
Trans fm 640 Law Lib	7,561	-	1,200	-	-	-	na
Trans fm 681 Court Admin	38,000	56,700	56,700	99,400	-	99,400	75.3%
Carry Forward	54,400	74,800	85,900	29,200	-	29,200	(61.0%)
Less 5% Required By Law	-	(3,800)	-	(3,700)	-	(3,700)	(2.6%)
<b>Total Funding</b>	<b>177,293</b>	<b>202,700</b>	<b>222,200</b>	<b>197,900</b>	-	<b>197,900</b>	<b>(2.4%)</b>

Note (1): This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Note (2): Collier County pays for the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program, however, the Chief Judge has determined this program to be a necessity to our Community as there is no other help available for the citizens this program serves.

Forecast FY 2011 - Revenue is based upon actual collections received through March 2011. As discussed throughout the Courts and Related Agencies budget, fines and forfeitures revenues have declined substantially for the past four consecutive years. The current year shows a stabilization with only a minor variance.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640), and/or the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are forecast transfers from Teen Court in the amount of \$4,900 and from the Law Library in the amount of \$1,200.

Current FY 2012 - Funding for the Public Guardianship program has been held consistent with the prior years even though the revenues to support this program have decreased by 160% from the high in FY 2006. To off-set this decrease, a transfer to cover the shortage is budgeted in the amount of \$99,400 from Court Administration Fund (681), which is a 75.3% increase over the prior year. Court Administration's funding is from Probation fees and the balance is from a General Fund (001) transfer.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Teen Court Fund (171)**

**Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>1.00</b>	<b>77,300</b>	<b>73,000</b>	<b>4,300</b>
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>3,100</b>	<b>7,400</b>	<b>-4,300</b>
<b>Current Level of Service Budget</b>	<b>1.00</b>	<b>80,400</b>	<b>80,400</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Number of Adult Volunteer Hours	223	205	230	230
Number of Adult Volunteers	22	30	25	30
Number of Cases Conducted by Teen Court	103	115	112	112
Number of Cases Declined by Teen Court	12	10	10	10
Number of Student Volunteer Hours	3,876	3,800	3,600	3,800
Number of Student Volunteers	159	160	140	150

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	72,358	73,900	73,900	73,900	-	73,900	0.0%
Operating Expense	1,868	4,500	3,300	3,400	-	3,400	(24.4%)
Indirect Cost Reimburs	3,300	3,600	3,600	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>77,526</b>	<b>82,000</b>	<b>80,800</b>	<b>77,300</b>	<b>-</b>	<b>77,300</b>	<b>(5.7%)</b>
Trans to 192 Court Innov	-	-	4,900	-	-	-	na
Reserves For Contingencies	-	2,100	-	3,100	-	3,100	47.6%
<b>Total Budget</b>	<b>77,526</b>	<b>84,100</b>	<b>85,700</b>	<b>80,400</b>	<b>-</b>	<b>80,400</b>	<b>(4.4%)</b>
<b>Total FTE</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Fines & Forfeitures	38,344	75,200	73,000	73,000	-	73,000	(2.9%)
Interest/Misc	14	-	-	-	-	-	na
Trans fm 175 Juv Assess Ctr	11,491	-	-	-	-	-	na
Trans fm 681 Court Admin	24,500	12,700	12,700	11,100	-	11,100	(12.6%)
Carry Forward	10,700	-	-	-	-	-	na
Less 5% Required By Law	-	(3,800)	-	(3,700)	-	(3,700)	(2.6%)
<b>Total Funding</b>	<b>85,049</b>	<b>84,100</b>	<b>85,700</b>	<b>80,400</b>	<b>-</b>	<b>80,400</b>	<b>(4.4%)</b>

## Court Related Agencies

### Court Administration

#### Teen Court Fund (171)

Note: This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the latest revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%) until further action is taken.

Forecast FY 2011 - Revenue is based upon actual collections received through March 2011 and is approximately 3% below the adopted budget, which is an improvement over the past four years.

Operating transfer to Court Innovation Fund (192) in the amount of \$4,900 is the anticipated residual in the fund for the current year. Per County Ordinance 04-42, any funds remaining at the end of the year are to be transferred to the Court Innovation Fund.

Current FY 2012 - Operating expenses include funding for the Teen Court coordinator and very minimal operating costs for maintenance of the program. In the past, three \$1,000 Scholarships were awarded. This practice has been suspended until such time the program funding becomes sufficient.

Current revenue budget is a full 25% of the \$65 Fee instead of 12.5% as in the past. The Sheriff has implemented a program change within his Department that is providing guidance for these at-risk teens without the need for the 12.5% of court costs previously allocated to the Juvenile Justice Center. The revenue appears to have leveled out and will hopefully remain stable moving forward.

Even with the consolidation of the revenues into this fund, a supplemental transfer from Court Administration, Fund (681) is still needed for the current fiscal year and is planned at \$11,100.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Drug Abuse Trust Fund (616)**

**Mission Statement**

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Reserves/Transfers	-	3,500	3,500	-
Current Level of Service Budget	-	3,500	3,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reserves For Contingencies	-	3,800	-	3,500	-	3,500	(7.9%)
<b>Total Budget</b>	-	3,800	-	3,500	-	3,500	(7.9%)

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	53	200	-	-	-	-	(100.0%)
Interest/Misc	31	-	-	-	-	-	na
Carry Forward	3,400	3,600	3,500	3,500	-	3,500	(2.8%)
<b>Total Funding</b>	3,484	3,800	3,500	3,500	-	3,500	(7.9%)

Forecast FY 2011 – No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2012 – Residual cash contained in this fund is budgeted in reserves.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Administration  
Law Library Fund (640)**

**Mission Statement**

To provide legal materials to the legal community and the public.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Law Library</b>	-	69,500	73,000	-3,500
<b>Reserves/Transfers</b>	-	300	-3,200	3,500
Current Level of Service Budget	-	69,800	69,800	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	69,227	71,800	71,800	69,500	-	69,500	(3.2%)
<b>Net Operating Budget</b>	<b>69,227</b>	<b>71,800</b>	<b>71,800</b>	<b>69,500</b>	-	<b>69,500</b>	<b>(3.2%)</b>
Trans to 192 Court Innov	7,561	-	1,200	-	-	-	na
Reserves For Contingencies	-	-	-	300	-	300	na
<b>Total Budget</b>	<b>76,787</b>	<b>71,800</b>	<b>73,000</b>	<b>69,800</b>	-	<b>69,800</b>	<b>(2.8%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	76,688	75,000	73,000	73,000	-	73,000	(2.7%)
Interest/Misc	111	-	-	-	-	-	na
Carry Forward	27,900	600	500	500	-	500	(16.7%)
Less 5% Required By Law	-	(3,800)	-	(3,700)	-	(3,700)	(2.6%)
<b>Total Funding</b>	<b>104,699</b>	<b>71,800</b>	<b>73,500</b>	<b>69,800</b>	-	<b>69,800</b>	<b>(2.8%)</b>

Note: This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the latest revision to Article V of the State Constitution.

Forecast FY 2011 - Operating transfer to Court Innovations Fund (192) in the amount of \$1,200 is the anticipated residual in the fund for the current year. Per County Ordinance 04-42, any funds remaining at year-end are to be transferred to the Court Innovations Fund.

Revenues from the \$65 court cost fee are based upon actual collections received through March 2011 and are approximately 3% below adopted budget.

Current FY 2012 - The request from the Law Library for operating costs of \$69,500 will be fully funded as the revenue source that supports this function is anticipated to be consistent with FY 2011 forecast. These costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues FY 2012 - Article V revenues have experienced substantial declines for the past four years in a row. Revenues appear to have stabilized and are being budgeted in FY 2012 consistent with the FY 2011 forecast.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	23,039	57,500	57,500	57,500	-	57,500	0.0%
<b>Net Operating Budget</b>	<b>23,039</b>	<b>57,500</b>	<b>57,500</b>	<b>57,500</b>	<b>-</b>	<b>57,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>23,039</b>	<b>57,500</b>	<b>57,500</b>	<b>57,500</b>	<b>-</b>	<b>57,500</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Circuit Court Judges (001)	17,736	34,700	34,700	34,700	-	34,700	0.0%
County Court Judges (001)	5,303	22,800	22,800	22,800	-	22,800	0.0%
<b>Total Net Budget</b>	<b>23,039</b>	<b>57,500</b>	<b>57,500</b>	<b>57,500</b>	<b>-</b>	<b>57,500</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>23,039</b>	<b>57,500</b>	<b>57,500</b>	<b>57,500</b>	<b>-</b>	<b>57,500</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	-	-	300	-	-	-	na
Net Cost General Fund	23,039	57,500	57,200	57,500	-	57,500	0.0%
<b>Total Funding</b>	<b>23,039</b>	<b>57,500</b>	<b>57,500</b>	<b>57,500</b>	<b>-</b>	<b>57,500</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**Circuit Court Judges (001)**

**Mission Statement**

Judge Pivacek and Judge Hayes will handle 50% each of General Civil cases. Judge Shenko will handle 50% of Probate & Guardianship and 50% of Domestic Relations/Family. Judge Krier will handle 100% of Dependency, 50% of Domestic Violence, 50% of Probate & Guardianship, and 100% of Truancy Court. Judge Martin will handle 100% of Mental Health Court. Judge Brodie will handle 100% of Delinquency and 100% of Juvenile Drug Court. Judge Baker and Judge Hardt will handle 50% each of Criminal. Judge Greider will handle 100% of Adult Drug Court

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Operating Costs</b>	-	34,700	-	34,700
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	34,700	-	34,700

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	17,736	34,700	34,700	34,700	-	34,700	0.0%
<b>Net Operating Budget</b>	<b>17,736</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	-	<b>34,700</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>17,736</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	-	<b>34,700</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	-	300	-	-	-	na
Net Cost General Fund	17,736	34,700	34,400	34,700	-	34,700	0.0%
<b>Total Funding</b>	<b>17,736</b>	<b>34,700</b>	<b>34,700</b>	<b>34,700</b>	-	<b>34,700</b>	<b>0.0%</b>

Current FY 2012 - Operating costs for the Circuit Court Judges include minor operating expenses split among the various Circuit Court Judges. All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Department.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Circuit & County Court Judges**

**County Court Judges (001)**

**Mission Statement**

All County Judges will handle one sixth of Criminal and County Civil/Small Claims cases for Naples and Immokalee.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Operating Costs</b>	-	22,800	-	22,800
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	22,800	-	22,800

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	5,303	22,800	22,800	22,800	-	22,800	0.0%
<b>Net Operating Budget</b>	<b>5,303</b>	<b>22,800</b>	<b>22,800</b>	<b>22,800</b>	<b>-</b>	<b>22,800</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>5,303</b>	<b>22,800</b>	<b>22,800</b>	<b>22,800</b>	<b>-</b>	<b>22,800</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	5,303	22,800	22,800	22,800	-	22,800	0.0%
<b>Total Funding</b>	<b>5,303</b>	<b>22,800</b>	<b>22,800</b>	<b>22,800</b>	<b>-</b>	<b>22,800</b>	<b>0.0%</b>

Current FY 2012 - Operating costs for the County Court Judges include minor operating expenses split among the various County Court Judges. All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Department.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Public Defender**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	201,100	179,300	182,000	182,500	-	182,500	1.8%
<b>Net Operating Budget</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	<b>-</b>	<b>182,500</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	<b>-</b>	<b>182,500</b>	<b>1.8%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Defender (001)	201,100	179,300	182,000	182,500	-	182,500	1.8%
<b>Total Net Budget</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	<b>-</b>	<b>182,500</b>	<b>1.8%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	<b>-</b>	<b>182,500</b>	<b>1.8%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	201,100	179,300	182,000	182,500	-	182,500	1.8%
<b>Total Funding</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	<b>-</b>	<b>182,500</b>	<b>1.8%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Public Defender  
Public Defender (001)**

**Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Public Defender</b>	-	182,500	-	182,500
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	182,500	-	182,500

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	201,100	179,300	182,000	182,500	-	182,500	1.8%
<b>Net Operating Budget</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	-	<b>182,500</b>	<b>1.8%</b>
<b>Total Budget</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	-	<b>182,500</b>	<b>1.8%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	201,100	179,300	182,000	182,500	-	182,500	1.8%
<b>Total Funding</b>	<b>201,100</b>	<b>179,300</b>	<b>182,000</b>	<b>182,500</b>	-	<b>182,500</b>	<b>1.8%</b>

Note: Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Forecast FY 2011 - The Public Defender's Office has been in the Court House Annex facility for a full year. The utility expenses were increased substantially for the increased square footage during budget preparation, however, it was still not sufficient.

Current FY 2012 - A large portion of the budget is fixed costs which the Public Defender has no control over - water, electricity, building repairs and maintenance, etc. The remaining budget is for the two attorneys and one support staff position. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County. Any cuts to the budget will jeopardize the Public Defenders' ability to continue providing this quality of service in an expeditious manner. These cuts would result in backlogs to the court system, causing unnecessary delay in resolving cases. Keeping clients in jail is only shifting costs from the Public Defender to the Sheriff.

Overall, the Courts and Related Agencies have met budget compliance by reducing the transfer from the General Fund and utilizing the Information Technology Fee Fund to pay for all technology needs.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**State Attorney**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	251,379	280,400	266,500	271,900	-	271,900	(3.0%)
<b>Net Operating Budget</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	<b>-</b>	<b>271,900</b>	<b>(3.0%)</b>
<b>Total Budget</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	<b>-</b>	<b>271,900</b>	<b>(3.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
State Attorney (001)	251,379	280,400	266,500	271,900	-	271,900	(3.0%)
<b>Total Net Budget</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	<b>-</b>	<b>271,900</b>	<b>(3.0%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	<b>-</b>	<b>271,900</b>	<b>(3.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	251,379	280,400	266,500	271,900	-	271,900	(3.0%)
<b>Total Funding</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	<b>-</b>	<b>271,900</b>	<b>(3.0%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**State Attorney  
State Attorney (001)**

**Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>State Attorney</b>	-	271,900	-	271,900
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	271,900	-	271,900

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	251,379	280,400	266,500	271,900	-	271,900	(3.0%)
<b>Net Operating Budget</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	-	<b>271,900</b>	<b>(3.0%)</b>
<b>Total Budget</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	-	<b>271,900</b>	<b>(3.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	251,379	280,400	266,500	271,900	-	271,900	(3.0%)
<b>Total Funding</b>	<b>251,379</b>	<b>280,400</b>	<b>266,500</b>	<b>271,900</b>	-	<b>271,900</b>	<b>(3.0%)</b>

Note: Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Forecast FY 2011 - Expenditures will be less than budget due to electricity in the new Courthouse Annex being less for the State Attorney than anticipated based upon square footage of the new facility. Actual costs for the first year of operations were even lower than anticipated

Current FY 2012 - The State Attorney's Office was able to meet the established budget policy due to the actual utility expenses being less than anticipated and less than the old facility. There were no further reductions to service this year and operating expenses still include funding for three jail reduction personnel in the State Attorney's Office dedicated to serve Collier County.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Juvenile Assessment Center**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Indirect Cost Reimburs	300	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>300</b>	-	-	-	-	-	<b>na</b>
Trans to 171 Teen Court	11,491	-	-	-	-	-	na
<b>Total Budget</b>	<b>11,791</b>	-	-	-	-	-	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Juvenile Assessment Center (175)	300	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>300</b>	-	-	-	-	-	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>11,491</b>	-	-	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>11,791</b>	-	-	-	-	-	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Fines & Forfeitures	38,344	-	-	-	-	-	na
Interest/Misc	90	-	-	-	-	-	na
Carry Forward	4,300	-	-	-	-	-	na
<b>Total Funding</b>	<b>42,734</b>	-	-	-	-	-	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Juvenile Assessment Center  
Juvenile Assessment Center (175)**

**Mission Statement**

To provide funding for the operation of the Juvenile Assessment Center.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Indirect Cost Reimburs	300	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>300</b>	-	-	-	-	-	<b>na</b>
Trans to 171 Teen Court	11,491	-	-	-	-	-	na
<b>Total Budget</b>	<b>11,791</b>	-	-	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Fines & Forfeitures	38,344	-	-	-	-	-	na
Interest/Misc	90	-	-	-	-	-	na
Carry Forward	4,300	-	-	-	-	-	na
<b>Total Funding</b>	<b>42,734</b>	-	-	-	-	-	<b>na</b>

Note: This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the latest revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%) until further action is taken.

Current FY 2012 - The entire 25% designated for juvenile alternative programs will go to support Teen Court in Fund (171) until further action is taken to allocate the funding differently.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	-	800	800	2,000	-	2,000	150.0%
<b>Net Operating Budget</b>	-	800	800	2,000	-	2,000	150.0%
<b>Total Budget</b>	-	800	800	2,000	-	2,000	150.0%

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Guardian Ad Litem Program (001)	-	800	800	2,000	-	2,000	150.0%
<b>Total Net Budget</b>	-	800	800	2,000	-	2,000	150.0%
<b>Total Transfers and Reserves</b>	-	-	-	-	-	-	na
<b>Total Budget</b>	-	800	800	2,000	-	2,000	150.0%

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	-	800	800	2,000	-	2,000	150.0%
<b>Total Funding</b>	-	800	800	2,000	-	2,000	150.0%



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Guardian Ad Litem Program  
Guardian Ad Litem Program (001)**

**Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Guardian Ad Litem	-	2,000	-	2,000
Current Level of Service Budget	-	2,000	-	2,000

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	800	800	2,000	-	2,000	150.0%
<b>Net Operating Budget</b>	-	800	800	2,000	-	2,000	150.0%
<b>Total Budget</b>	-	800	800	2,000	-	2,000	150.0%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	-	800	800	2,000	-	2,000	150.0%
<b>Total Funding</b>	-	800	800	2,000	-	2,000	150.0%

Note: Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2012 - Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by Facilities Management. Most technology needs are paid for by the Court IT Fee Fund (178). This budget contains funding for the Information Technology allocation, storage fees and a very small allocation for office supplies.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Related Technology**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	455,830	623,300	556,900	652,100	-	652,100	4.6%
Indirect Cost Reimburs	1,400	1,400	1,400	9,700	-	9,700	592.9%
Capital Outlay	65,299	112,600	60,400	63,400	-	63,400	(43.7%)
<b>Net Operating Budget</b>	<b>522,529</b>	<b>737,300</b>	<b>618,700</b>	<b>725,200</b>	<b>-</b>	<b>725,200</b>	<b>(1.6%)</b>
Reserves For Contingencies	-	38,900	-	36,300	-	36,300	(6.7%)
Reserves For Capital	-	-	-	206,500	-	206,500	na
<b>Total Budget</b>	<b>522,529</b>	<b>776,200</b>	<b>618,700</b>	<b>968,000</b>	<b>-</b>	<b>968,000</b>	<b>24.7%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Court IT Fee (178)	522,529	737,300	618,700	725,200	-	725,200	(1.6%)
<b>Total Net Budget</b>	<b>522,529</b>	<b>737,300</b>	<b>618,700</b>	<b>725,200</b>	<b>-</b>	<b>725,200</b>	<b>(1.6%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>38,900</b>	<b>-</b>	<b>242,800</b>	<b>-</b>	<b>242,800</b>	<b>524.2%</b>
<b>Total Budget</b>	<b>522,529</b>	<b>776,200</b>	<b>618,700</b>	<b>968,000</b>	<b>-</b>	<b>968,000</b>	<b>24.7%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	630,272	600,000	623,000	600,000	-	600,000	0.0%
Interest/Misc	3,237	-	3,300	3,300	-	3,300	na
Carry Forward	270,800	206,200	387,100	394,700	-	394,700	91.4%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.0%
<b>Total Funding</b>	<b>904,309</b>	<b>776,200</b>	<b>1,013,400</b>	<b>968,000</b>	<b>-</b>	<b>968,000</b>	<b>24.7%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Court Related Agencies**

**Court Related Technology**

**Court IT Fee (178)**

**Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>CJIS Cost Sharing</b>	-	275,100	603,300	-328,200
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.				
<b>Court Administration IT Costs</b>	-	150,300	-	150,300
IT related costs for Collier County Court Administration				
<b>Probation Department IT Costs</b>	-	12,200	-	12,200
IT related costs for the Parole Department in Collier County.				
<b>Circuit and County Court Judges IT Costs</b>	-	4,000	-	4,000
IT related costs for the Circuit Court and Collier County Court Judges.				
<b>State Attorney IT Costs</b>	-	190,700	-	190,700
IT related costs for the State Attorney's offices.				
<b>Public Defender IT Costs</b>	-	86,900	-	86,900
IT related costs for the Public Defender's office.				
<b>Guardian Ad Litem IT Costs</b>	-	6,000	-	6,000
IT related costs for the Guardian Ad Litem office.				
<b>Reserves and Transfers</b>	-	242,800	364,700	-121,900
<b>Current Level of Service Budget</b>				
	-	<b>968,000</b>	<b>968,000</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	455,830	623,300	556,900	652,100	-	652,100	4.6%
Indirect Cost Reimburs	1,400	1,400	1,400	9,700	-	9,700	592.9%
Capital Outlay	65,299	112,600	60,400	63,400	-	63,400	(43.7%)
<b>Net Operating Budget</b>	<b>522,529</b>	<b>737,300</b>	<b>618,700</b>	<b>725,200</b>	-	<b>725,200</b>	<b>(1.6%)</b>
Reserves For Contingencies	-	38,900	-	36,300	-	36,300	(6.7%)
Reserves For Capital	-	-	-	206,500	-	206,500	na
<b>Total Budget</b>	<b>522,529</b>	<b>776,200</b>	<b>618,700</b>	<b>968,000</b>	-	<b>968,000</b>	<b>24.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	630,272	600,000	623,000	600,000	-	600,000	0.0%
Interest/Misc	3,237	-	3,300	3,300	-	3,300	na
Carry Forward	270,800	206,200	387,100	394,700	-	394,700	91.4%
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0.0%
<b>Total Funding</b>	<b>904,309</b>	<b>776,200</b>	<b>1,013,400</b>	<b>968,000</b>	-	<b>968,000</b>	<b>24.7%</b>

## **Court Related Agencies**

### **Court Related Technology**

#### **Court IT Fee (178)**

Note: Revenues reflect collections of \$2 per page of a \$4 per page service charge collected for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2011 - Operating costs were less than budget due to savings in other contractual services and deferment of some capital expenditures.

Revenues are based upon actual collections through March 2011 and are slightly above target.

Current FY 2012 - Expenditures include payment to CJIS (Criminal Justice Information Services) for shared technology upgrade costs for the Twentieth Judicial Circuit in the amount of \$275,100 as well as requested expenditures by the various agencies for their information technology related needs.

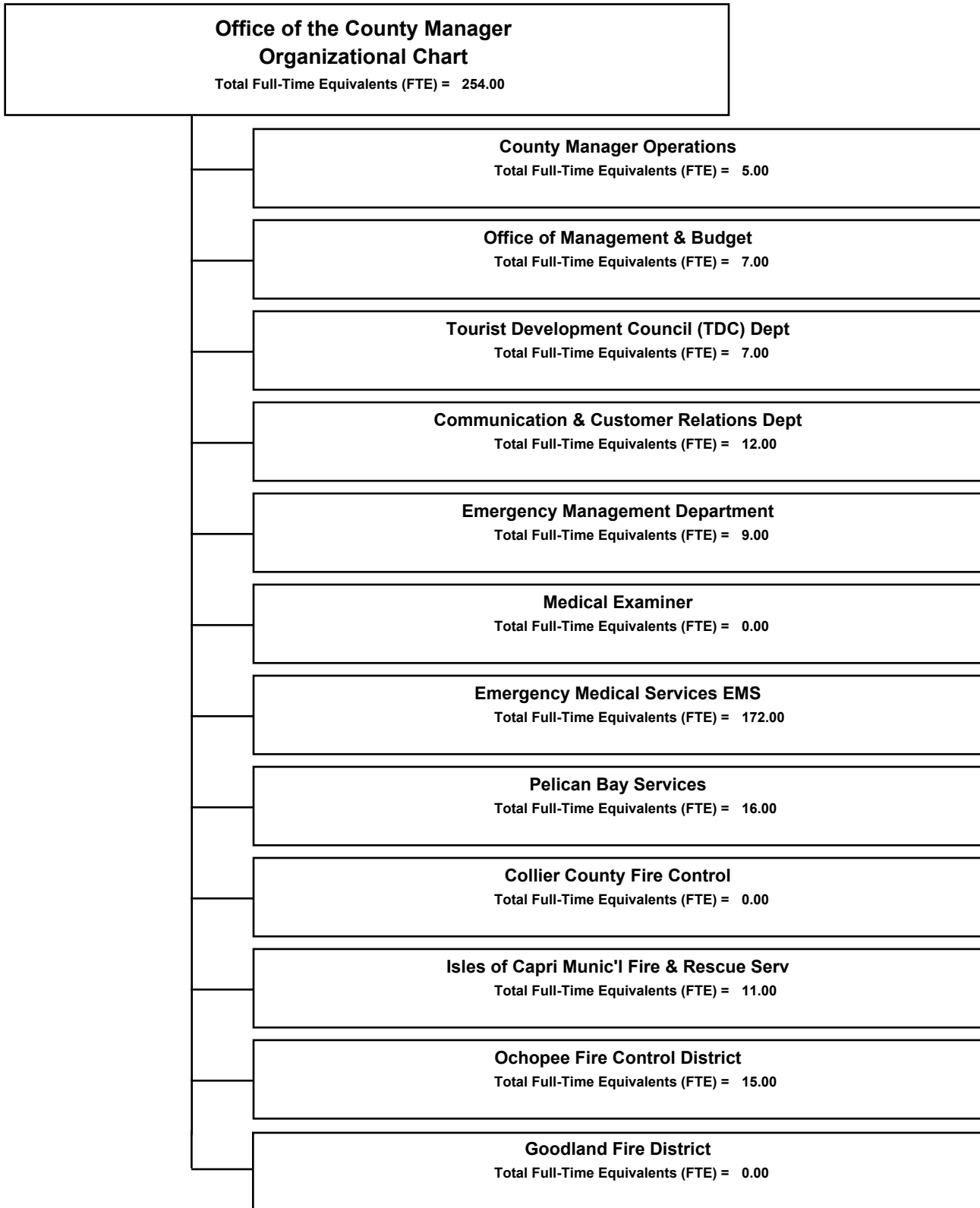
Most requests for equipment and technology needs by the various entities sharing in this fund were met during the current year.

A Reserve for Capital in the amount of \$206,500 has been established for the future needs of the agencies. This is the first year since FY 2008 that funds have been available to establish a reserve.

Revenues appear to have stabilized and as a conservative measure, current year will remain at the same level as the prior year budget.

Unfunded Request (UFR) FY 2012 - Guardian Ad Litem continues their request for data processing personnel. Salary and benefits total \$21,045.

Office of the County Manager



## Office of the County Manager

Leo E. Ochs, Jr., County Manager

### Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Office of Management and Budget, and the Communication and Customer Relations Department. In addition, the Bureau of Emergency Services, Pelican Bay Services, and Tourism also report directly to the County Manager's Office.

The total operating budget for Fiscal Year 2012 for the Executive Management Offices is \$3,197,300. The primary source of funding is General Fund revenue. There are 24 authorized positions as follows: County Manager's Office - 5.0, Office of Management and Budget - 7.0, and the Communication and Customer Relations Department - 12.0.

The phone numbers for these offices are:

252-8383 - County Manager's Office  
252-8973 - Office of Management and Budget  
252-8848 - Communication and Customer Relations

### Emergency Services Functions

As noted above, emergency services functions report directly to the County Manager's Office. Emergency Services utilizes a number of funding sources. Emergency Management and the Medical Examiner are funded by county wide ad valorem taxes, while the Division of Forestry is funded by unincorporated area ad valorem taxes. Isle of Capri Municipal Fire and Rescue Services, Ochopee Fire Control, Collier County Fire Control and Goodland Fire are funded primarily through special taxing districts. EMS is funded through ambulance fee revenue and an operating subsidy from the General Fund.

The Emergency Services functions total operating budget for FY 2012 is \$30,428,200 and 207.0 positions.

For more information on Emergency Services programs, the phone numbers are listed below:

252-8444 - Emergency Management  
394-8770 - Isle of Capri Fire & Rescue  
695-4114 - Ochopee Fire & Rescue  
252-8459 - Emergency Medical Service  
434-5020 - Medical Examiner

### Tourism

Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 4% tourist tax levied on hotel rooms and short-term rentals in Collier County. The total operating budget for Fiscal Year 2012 is \$6,509,700 and there are 7.0 authorized positions.

### Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. The Pelican Bay Services operating budget for FY 2012 is \$4,160,600 with 16.0 permanent, full-time positions. An office is located in Pelican Bay to ensure quality services to residents. Funding is generated by special assessments levied on residents of Pelican Bay.

For more information on Pelican Bay Services, please call 597-1749.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	26,751,654	27,257,400	26,600,900	26,395,000	-	26,395,000	(3.2%)
Operating Expense	13,631,459	13,156,000	14,512,300	12,983,300	-	12,983,300	(1.3%)
Indirect Cost Reimburs	225,000	290,500	290,500	322,500	-	322,500	11.0%
Capital Outlay	1,365,815	214,000	1,114,600	971,500	-	971,500	354.0%
Remittances	1,004,524	604,600	598,100	542,700	-	542,700	(10.2%)
<b>Total Net Budget</b>	<b>42,978,452</b>	<b>41,522,500</b>	<b>43,116,400</b>	<b>41,215,000</b>	<b>-</b>	<b>41,215,000</b>	<b>(0.7)%</b>
Trans to Property Appraiser	71,664	110,400	75,800	109,100	-	109,100	(1.2%)
Trans to Tax Collector	232,177	292,600	247,800	287,200	-	287,200	(1.8%)
Trans to 118 Em Mgt Grant Fd	2,721	-	-	-	-	-	na
Trans to 144 Isles of Capri Fire Fd	100,500	62,900	62,900	54,600	-	54,600	(13.2%)
Trans to 146 Ochopee Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.2%)
Trans to 184 TDC Promo	-	-	-	227,400	-	227,400	na
Trans to 196 TDC Eco Disaster	285,800	344,800	513,000	43,000	-	43,000	(87.5%)
Trans to 714 Co Mgr Match	4,615	-	6,800	-	-	-	na
Trans to 322 Pel Bay Irr and Land	1,088,400	342,800	342,800	436,500	-	436,500	27.3%
Trans to 408 Water/Sewer Fd	-	-	-	13,400	-	13,400	na
Reserves For Contingencies	-	1,862,400	-	1,716,700	-	1,716,700	(7.8%)
Reserves For Capital	-	1,004,500	-	860,100	-	860,100	(14.4%)
Reserve for Attrition	-	(753,000)	-	(743,200)	-	(743,200)	(1.3%)
<b>Total Budget</b>	<b>44,907,428</b>	<b>44,877,500</b>	<b>44,453,100</b>	<b>44,295,800</b>	<b>-</b>	<b>44,295,800</b>	<b>(1.3)%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Manager Operations	1,121,333	1,097,800	1,049,700	1,078,500	-	1,078,500	(1.8%)
Office of Management & Budget	786,123	852,400	823,100	843,400	-	843,400	(1.1%)
Tourist Development Council (TDC) Dept	7,041,238	4,958,000	6,730,700	5,111,500	-	5,111,500	3.1%
Communication & Customer Relations Dept	993,483	1,321,800	1,254,800	1,275,400	-	1,275,400	(3.5%)
Emergency Management Department	1,075,618	1,533,000	1,399,700	1,428,900	-	1,428,900	(6.8%)
Miscellaneous Grants Fund	528,519	-	934,900	-	-	-	na
Division of Forestry Services	27,478	27,500	27,500	27,500	-	27,500	0.0%
Medical Examiner	1,101,267	1,063,200	1,063,200	1,063,200	-	1,063,200	0.0%
Emergency Medical Services EMS	24,561,488	24,686,900	23,997,900	24,481,300	-	24,481,300	(0.8%)
Pelican Bay Services	2,362,178	2,632,100	2,459,300	2,621,300	-	2,621,300	(0.4%)
Collier County Fire Control	279,573	176,900	176,900	153,200	-	153,200	(13.4%)
Isles of Capri Munic'l Fire & Rescue Serv	1,254,326	1,328,300	1,330,800	1,291,000	-	1,291,000	(2.8%)
Ochopee Fire Control District	1,742,814	1,744,700	1,768,000	1,752,900	-	1,752,900	0.5%
Goodland Fire District	103,015	99,900	99,900	86,900	-	86,900	(13.0%)
<b>Total Net Budget</b>	<b>42,978,452</b>	<b>41,522,500</b>	<b>43,116,400</b>	<b>41,215,000</b>	<b>-</b>	<b>41,215,000</b>	<b>(0.7)%</b>
Tourist Development Council (TDC) Dept	386,081	1,503,400	638,600	1,398,200	-	1,398,200	(7.0%)
Emergency Management Department	-	450,000	-	461,500	-	461,500	2.6%
Miscellaneous Grants Fund	-	15,900	-	15,900	-	15,900	0.0%
Emergency Medical Services EMS	3,000	(589,000)	3,000	(622,400)	-	(622,400)	5.7%
Pelican Bay Services	1,187,553	1,280,700	448,200	1,539,300	-	1,539,300	20.2%
Collier County Fire Control	255,932	159,300	159,300	138,300	-	138,300	(13.2%)
Isles of Capri Munic'l Fire & Rescue Serv	39,517	408,500	36,300	117,300	-	117,300	(71.3%)
Ochopee Fire Control District	53,260	122,400	47,500	29,300	-	29,300	(76.1%)
Goodland Fire District	3,634	3,800	3,800	3,400	-	3,400	(10.5%)
<b>Total Transfers and Reserves</b>	<b>1,928,976</b>	<b>3,355,000</b>	<b>1,336,700</b>	<b>3,080,800</b>	<b>-</b>	<b>3,080,800</b>	<b>(8.2)%</b>
<b>Total Budget</b>	<b>44,907,428</b>	<b>44,877,500</b>	<b>44,453,100</b>	<b>44,295,800</b>	<b>-</b>	<b>44,295,800</b>	<b>(1.3)%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	3,794,441	3,178,400	3,036,100	3,099,300	-	3,099,300	(2.5%)
Delinquent Ad Valorem Taxes	29,701	3,000	3,400	3,000	-	3,000	0.0%
Tourist Devel Tax	5,014,031	5,089,500	5,016,000	5,089,500	-	5,089,500	0.0%
Special Assessments	2,569,738	2,667,000	2,575,000	2,574,100	-	2,574,100	(3.5%)
Intergovernmental Revenues	638,755	-	896,300	-	-	-	na
FEMA - Fed Emerg Mgt Agency	145,829	-	681,900	-	-	-	na
Charges For Services	52,095	34,500	76,400	27,300	-	27,300	(20.9%)
Ambulance Fees	15,788,059	9,818,000	9,486,000	9,895,000	-	9,895,000	0.8%
Miscellaneous Revenues	185,687	51,600	60,500	53,400	-	53,400	3.5%
Interest/Misc	87,353	70,600	50,900	53,600	-	53,600	(24.1%)
Reimb From Other Depts	1,215	50,000	-	-	-	-	(100.0%)
Trans frm Property Appraiser	4,417	900	2,300	2,100	-	2,100	133.3%
Trans frm Tax Collector	103,986	16,500	16,500	16,200	-	16,200	(1.8%)
Net Cost General Fund	5,227,020	5,843,400	5,071,500	5,718,900	-	5,718,900	(2.1%)
Net Cost MSTU General Fund	866,555	1,188,100	1,121,100	1,153,400	-	1,153,400	(2.9%)
Trans fm 001 Gen Fund	10,864,900	11,487,700	11,503,600	13,402,100	-	13,402,100	16.7%
Trans fm 144 Isle Of Capri Fire Fd	2,721	-	4,700	-	-	-	na
Trans fm 146 Ochopee Fire Fd	4,615	-	2,100	-	-	-	na
Trans fm 148 Collier Fire Fd	240,600	147,500	147,500	127,600	-	127,600	(13.5%)
Trans fm 183 TDC Beach Pk	-	50,000	1,050,000	50,000	-	50,000	0.0%
Trans fm 194 TDC Prom Fd	285,800	344,800	513,000	270,400	-	270,400	(21.6%)
Trans fm 195 TDC Cap Fd	1,000,000	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	10,874,200	5,733,600	6,629,500	3,644,200	-	3,644,200	(36.4%)
Less 5% Required By Law	-	(1,050,600)	-	(1,037,300)	-	(1,037,300)	(1.3%)
<b>Total Funding</b>	<b>57,784,719</b>	<b>44,877,500</b>	<b>48,097,300</b>	<b>44,295,800</b>	<b>-</b>	<b>44,295,800</b>	<b>(1.3%)</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Manager Operations	8.00	5.00	5.00	5.00	-	5.00	0.0%
Office of Management & Budget	8.00	7.00	7.00	7.00	-	7.00	0.0%
Tourist Development Council (TDC) Dept	7.00	7.00	7.00	7.00	-	7.00	0.0%
Communication & Customer Relations Dept	11.00	12.00	12.00	12.00	-	12.00	0.0%
Emergency Management Department	9.00	9.00	9.00	9.00	-	9.00	0.0%
Emergency Medical Services EMS	183.00	172.00	172.00	172.00	-	172.00	0.0%
Pelican Bay Services	16.00	16.00	16.00	16.00	-	16.00	0.0%
Isles of Capri Munic'l Fire & Rescue Serv	11.00	11.00	11.00	11.00	-	11.00	0.0%
Ochopee Fire Control District	15.00	15.00	15.00	15.00	-	15.00	0.0%
<b>Total FTE</b>	<b>268.00</b>	<b>254.00</b>	<b>254.00</b>	<b>254.00</b>	<b>-</b>	<b>254.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**County Manager Operations**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	846,872	759,200	736,100	751,300	-	751,300	(1.0%)
Operating Expense	274,461	338,600	313,600	327,200	-	327,200	(3.4%)
<b>Net Operating Budget</b>	<b>1,121,333</b>	<b>1,097,800</b>	<b>1,049,700</b>	<b>1,078,500</b>	<b>-</b>	<b>1,078,500</b>	<b>(1.8%)</b>
<b>Total Budget</b>	<b>1,121,333</b>	<b>1,097,800</b>	<b>1,049,700</b>	<b>1,078,500</b>	<b>-</b>	<b>1,078,500</b>	<b>(1.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Manager (001)	863,012	813,700	786,200	802,900	-	802,900	(1.3%)
County Manager-Board Related Costs (001)	258,321	284,100	263,500	275,600	-	275,600	(3.0%)
<b>Total Net Budget</b>	<b>1,121,333</b>	<b>1,097,800</b>	<b>1,049,700</b>	<b>1,078,500</b>	<b>-</b>	<b>1,078,500</b>	<b>(1.8%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,121,333</b>	<b>1,097,800</b>	<b>1,049,700</b>	<b>1,078,500</b>	<b>-</b>	<b>1,078,500</b>	<b>(1.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	-	-	200	-	-	-	na
Net Cost General Fund	1,121,333	1,097,800	1,049,500	1,078,500	-	1,078,500	(1.8%)
<b>Total Funding</b>	<b>1,121,333</b>	<b>1,097,800</b>	<b>1,049,700</b>	<b>1,078,500</b>	<b>-</b>	<b>1,078,500</b>	<b>(1.8%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Manager (001)	8.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>8.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager (001)**

**Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Executive Management/Administration</b>	<b>3.00</b>	<b>570,672</b>	<b>-</b>	<b>570,672</b>
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
<b>Efficiency/Management Reviews</b>	<b>2.00</b>	<b>232,228</b>	<b>-</b>	<b>232,228</b>
Provides funding for efficiency/management reviews within the County Manager's Agency, as initially recommended by the Citizen's Productivity Committee.				
Current Level of Service Budget	<b>5.00</b>	<b>802,900</b>	<b>-</b>	<b>802,900</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	846,872	759,200	736,100	751,300	-	751,300	(1.0%)
Operating Expense	16,140	54,500	50,100	51,600	-	51,600	(5.3%)
<b>Net Operating Budget</b>	<b>863,012</b>	<b>813,700</b>	<b>786,200</b>	<b>802,900</b>	<b>-</b>	<b>802,900</b>	<b>(1.3%)</b>
<b>Total Budget</b>	<b>863,012</b>	<b>813,700</b>	<b>786,200</b>	<b>802,900</b>	<b>-</b>	<b>802,900</b>	<b>(1.3%)</b>
<b>Total FTE</b>	<b>8.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	-	-	200	-	-	-	na
Net Cost General Fund	863,012	813,700	786,000	802,900	-	802,900	(1.3%)
<b>Total Funding</b>	<b>863,012</b>	<b>813,700</b>	<b>786,200</b>	<b>802,900</b>	<b>-</b>	<b>802,900</b>	<b>(1.3%)</b>

Forecast FY 2011 - A temporary employee was not utilized for the County Manager's front desk, instead the Office of Management and Budget Executive Secretary moved to the County Manager's office and is performing both jobs (FTE is in Office of Management and Budget).

Current FY 2012 - Personal Services reduction is due to the limited use of a temporary employee for the County Manager's front desk.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**County Manager Operations  
County Manager-Board Related Costs (001)**

**Mission Statement**

This budget provides miscellaneous Board directed activities such as the annual citizen survey, lobbyist activities, and the citizen survey.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Board Directed Activities</b>	-	267,700	-	267,700
Items include lobbyist contract, committee minutes, citizen survey, ICMA Performance Measures, and goal setting.				
<b>Other Board-Related Activities</b>	-	7,900	-	7,900
Items include travel, legal advertising, and operating supplies.				
Current Level of Service Budget	-	275,600	-	275,600

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	258,321	284,100	263,500	275,600	-	275,600	(3.0%)
<b>Net Operating Budget</b>	<b>258,321</b>	<b>284,100</b>	<b>263,500</b>	<b>275,600</b>	-	<b>275,600</b>	<b>(3.0%)</b>
<b>Total Budget</b>	<b>258,321</b>	<b>284,100</b>	<b>263,500</b>	<b>275,600</b>	-	<b>275,600</b>	<b>(3.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	258,321	284,100	263,500	275,600	-	275,600	(3.0%)
<b>Total Funding</b>	<b>258,321</b>	<b>284,100</b>	<b>263,500</b>	<b>275,600</b>	-	<b>275,600</b>	<b>(3.0%)</b>

Budget FY11	Forecast FY11	Current FY12	Justification
\$107,000	\$107,000	\$107,000	Federal Lobbyist
\$ 80,000	\$ 80,000	\$ 80,000	State Lobbyist
\$ 38,000	\$ 39,200	\$ 39,200	Grant Locating On-line Subscription
\$ 3,600	\$ 3,600	\$ 3,600	Lobbyist Tools Software Subscription
\$ 0	\$ 0	\$ 0	Consortium Day
\$ 22,800	\$ 0	\$ 11,800	Survey
\$ 5,500	\$ 5,500	\$ 5,500	ICMA
\$ 1,000	\$ 1,000	\$ 1,300	Benchmarking Consortium
\$ 15,000	\$ 15,000	\$ 15,000	Minutes (Committees)
\$ 4,300	\$ 4,300	\$ 4,300	National Association of Counties Membership
\$ 6,900	\$ 7,900	\$ 7,900	Travel, expert witness, ads, supplies
<b>\$284,100</b>	<b>\$263,500</b>	<b>\$275,600</b>	<b>Total</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	767,905	740,300	725,100	754,900	-	754,900	2.0%
Operating Expense	18,218	112,100	98,000	88,500	-	88,500	(21.1%)
<b>Net Operating Budget</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	<b>-</b>	<b>843,400</b>	<b>(1.1%)</b>
<b>Total Budget</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	<b>-</b>	<b>843,400</b>	<b>(1.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Office of Management & Budget (001)	786,123	852,400	823,100	843,400	-	843,400	(1.1%)
<b>Total Net Budget</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	<b>-</b>	<b>843,400</b>	<b>(1.1%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	<b>-</b>	<b>843,400</b>	<b>(1.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	765	-	-	-	-	-	na
Net Cost General Fund	785,358	852,400	823,100	843,400	-	843,400	(1.1%)
<b>Total Funding</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	<b>-</b>	<b>843,400</b>	<b>(1.1%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Office of Management & Budget (001)	8.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

**Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to departments and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>2.00</b>	<b>258,926</b>	-	<b>258,926</b>
<b>Budget Preparation/Control</b>	<b>5.00</b>	<b>572,474</b>	-	<b>572,474</b>
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects such as on-going efforts to improve functionality of the new financial system.				
<b>Financial Consulting</b>	-	<b>12,000</b>	-	<b>12,000</b>
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget	<b>7.00</b>	<b>843,400</b>	-	<b>843,400</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	9.30	-	-	-
• Maintain a +/- 2% Predictability Factor on the County-Wide Taxable Value Number Based on the June Preliminary Taxable Values (Difference)	2.50	-2.10	-2.10	-2.10
• Maintain a +/-2% Predictability Factor on the Unincorporated Area Taxable Value Number Based on the June Preliminary Taxable Values (Difference)	0.80	-3.50	-3.50	-2.20
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	8.65	16.69	17.66	16.23
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	32.96	25.80	28.32	22.38
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	0.98	1.97	1.97	2.50
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	767,905	740,300	725,100	754,900	-	754,900	2.0%
Operating Expense	18,218	112,100	98,000	88,500	-	88,500	(21.1%)
<b>Net Operating Budget</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	-	<b>843,400</b>	<b>(1.1%)</b>
<b>Total Budget</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	-	<b>843,400</b>	<b>(1.1%)</b>
<b>Total FTE</b>	<b>8.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Office of Management & Budget  
Office of Management & Budget (001)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	765	-	-	-	-	-	na
Net Cost General Fund	785,358	852,400	823,100	843,400	-	843,400	(1.1%)
<b>Total Funding</b>	<b>786,123</b>	<b>852,400</b>	<b>823,100</b>	<b>843,400</b>	-	<b>843,400</b>	<b>(1.1%)</b>

Forecast FY 2011 - Savings in personal services was realized when a vacant position was not filled until mid-December.

Current FY 2012 - Personal Services was reduced slightly due to one FTE, a Grants Accountant transferring out to the Grants Management Department and one FTE, a Project Manager (reclassified to a Senior Budget Analyst) transferring in from Road and Bridge Engineering Department (fund 312).

Operating Expenses have been reduced, extra funding is no longer needed since GovMax version 5 has been implemented successfully.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Dept**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	602,280	608,300	592,100	595,400	-	595,400	(2.1%)
Operating Expense	5,831,290	3,956,700	5,752,400	4,093,500	-	4,093,500	3.5%
Indirect Cost Reimburs	-	78,700	78,700	135,300	-	135,300	71.9%
Remittances	607,668	314,300	307,500	287,300	-	287,300	(8.6%)
<b>Net Operating Budget</b>	<b>7,041,238</b>	<b>4,958,000</b>	<b>6,730,700</b>	<b>5,111,500</b>	-	<b>5,111,500</b>	<b>3.1%</b>
Trans to Tax Collector	100,281	127,800	125,600	127,800	-	127,800	0.0%
Trans to 184 TDC Promo	-	-	-	227,400	-	227,400	na
Trans to 196 TDC Eco Disaster	285,800	344,800	513,000	43,000	-	43,000	(87.5%)
Reserves For Contingencies	-	1,030,800	-	1,000,000	-	1,000,000	(3.0%)
<b>Total Budget</b>	<b>7,427,319</b>	<b>6,461,400</b>	<b>7,369,300</b>	<b>6,509,700</b>	-	<b>6,509,700</b>	<b>0.7%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
TDC Cat C - Non County Museum - Fd (193)	607,668	314,300	307,500	288,500	-	288,500	(8.2%)
TDC Category B - Admin & Disaster Recovery Transfer (194)	820,171	1,057,600	938,300	1,132,000	-	1,132,000	7.0%
TDC Disaster Recovery - Fund (196)	715,886	-	686,500	-	-	-	na
TDC Tourism Promotion - Fund (184)	4,897,513	3,586,100	4,798,400	3,691,000	-	3,691,000	2.9%
<b>Total Net Budget</b>	<b>7,041,238</b>	<b>4,958,000</b>	<b>6,730,700</b>	<b>5,111,500</b>	-	<b>5,111,500</b>	<b>3.1%</b>
<b>Total Transfers and Reserves</b>	<b>386,081</b>	<b>1,503,400</b>	<b>638,600</b>	<b>1,398,200</b>	-	<b>1,398,200</b>	<b>(7.0%)</b>
<b>Total Budget</b>	<b>7,427,319</b>	<b>6,461,400</b>	<b>7,369,300</b>	<b>6,509,700</b>	-	<b>6,509,700</b>	<b>0.7%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tourist Devel Tax	5,014,031	5,089,500	5,016,000	5,089,500	-	5,089,500	0.0%
Intergovernmental Revenues	5,000	-	-	-	-	-	na
Miscellaneous Revenues	35,179	20,000	28,000	20,000	-	20,000	0.0%
Interest/Misc	23,577	5,000	5,700	5,000	-	5,000	0.0%
Trans frm Tax Collector	44,473	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	50,000	1,050,000	50,000	-	50,000	0.0%
Trans fm 194 TDC Prom Fd	285,800	344,800	513,000	270,400	-	270,400	(21.6%)
Trans fm 195 TDC Cap Fd	1,000,000	150,000	150,000	150,000	-	150,000	0.0%
Carry Forward	2,761,600	1,057,500	1,786,800	1,180,200	-	1,180,200	11.6%
Less 5% Required By Law	-	(255,400)	-	(255,400)	-	(255,400)	0.0%
<b>Total Funding</b>	<b>9,169,660</b>	<b>6,461,400</b>	<b>8,549,500</b>	<b>6,509,700</b>	-	<b>6,509,700</b>	<b>0.7%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
TDC Category B - Admin & Disaster Recovery Transfer (194)	7.00	7.00	7.00	7.00	-	7.00	0.0%
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	-	<b>7.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Dept  
TDC Cat C - Non County Museum - Fd (193)**

**Mission Statement**

To provide funding for Non-County Museums.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Non-County Museums</b>	-	296,300	296,300	-
To allocate tourist tax revenues to Non-County Museums consistent with the Tourist Development Plan based on applications received.				
Current Level of Service Budget	-	296,300	296,300	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	-	-	-	1,200	-	1,200	na
Remittances	607,668	314,300	307,500	287,300	-	287,300	(8.6%)
<b>Net Operating Budget</b>	<b>607,668</b>	<b>314,300</b>	<b>307,500</b>	<b>288,500</b>	-	<b>288,500</b>	<b>(8.2%)</b>
Trans to Tax Collector	6,125	7,800	7,800	7,800	-	7,800	0.0%
<b>Total Budget</b>	<b>613,793</b>	<b>322,100</b>	<b>315,300</b>	<b>296,300</b>	-	<b>296,300</b>	<b>(8.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	306,242	310,900	307,000	310,900	-	310,900	0.0%
Interest/Misc	2,432	-	600	-	-	-	na
Trans frm Tax Collector	2,716	-	-	-	-	-	na
Carry Forward	311,000	26,700	8,600	900	-	900	(96.6%)
Less 5% Required By Law	-	(15,500)	-	(15,500)	-	(15,500)	0.0%
<b>Total Funding</b>	<b>622,390</b>	<b>322,100</b>	<b>316,200</b>	<b>296,300</b>	-	<b>296,300</b>	<b>(8.0%)</b>

During FY 2005, this fund was amended via budget amendment to provide for direct deposit of TDC County Owned Museum proceeds into Fund (198), in lieu of the previous method that transferred proceeds from Fund (193). This change allows County owned Museums to receive TDC dollars as they are collected (monthly) and provided staff with a much simpler and direct budgeting methodology with elimination of the transfer.

Forecast FY 2011 - Private remittance expense represents contributions based upon grant requests from one or more of the following non-county owned or operated museum organizations; Naples Botanical Gardens, Children's Museum, Holocaust Museum, Naples Art Association, and Rookery Bay. Eligible grant recipients promote the cultural heritage and historical significance of the County. It is anticipated that sufficient cash will be available to satisfy payouts totaling \$307,500.

Current FY 2012 – With direct transfer of TDC collections to County Owned Museum Fund (198), Fund (193) becomes a depository for Non-County owned Museum grant funding. Non County TDC revenues represent 4.764% of the initial 2-cent tourist tax collected. This percentage changed from 7.764% to 4.764% pursuant to BCC action on April 12, 2005. Non County Owned Museum TDC proceeds are budgeted at \$310,900. Carry forward revenue is projected at \$900. New grant funding totaling \$287,300 is appropriated for FY 2012 and this is based upon collecting 95% of budgeted TDC revenue.

Current funding applications totaling \$287,300 have been received from the Children's Museum, Holocaust Museum, Naples Art Association, Rookery Bay, and the Naples Botanical Garden.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Dept  
TDC Category B - Admin & Disaster Recovery Transfer (194)**

**Mission Statement**

Administration and overhead to facilitate tourism promotion in Collier County in the shoulder season and off-season through advertising, direct marketing and special events.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Administration and Overhead	7.00	1,169,900	1,169,900	-
Transfer to Disaster Recovery Fund (196)	-	43,000	43,000	-
Transfer to Marketing & Promotion Fund (184)	-	227,400	227,400	-
Current Level of Service Budget	<u>7.00</u>	<u>1,440,300</u>	<u>1,440,300</u>	<u>-</u>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	602,280	608,300	592,100	595,400	-	595,400	(2.1%)
Operating Expense	217,891	370,600	267,500	435,500	-	435,500	17.5%
Indirect Cost Reimburs	-	78,700	78,700	101,100	-	101,100	28.5%
<b>Net Operating Budget</b>	<b>820,171</b>	<b>1,057,600</b>	<b>938,300</b>	<b>1,132,000</b>	<b>-</b>	<b>1,132,000</b>	<b>7.0%</b>
Trans to Tax Collector	29,873	37,900	37,400	37,900	-	37,900	0.0%
Trans to 184 TDC Promo	-	-	-	227,400	-	227,400	na
Trans to 196 TDC Eco Disaster	285,800	344,800	513,000	43,000	-	43,000	(87.5%)
<b>Total Budget</b>	<b>1,135,844</b>	<b>1,440,300</b>	<b>1,488,700</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>0.0%</b>
<b>Total FTE</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>7.00</b>	<b>-</b>	<b>7.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	1,493,667	1,516,100	1,495,000	1,516,100	-	1,516,100	0.0%
Miscellaneous Revenues	44	-	-	-	-	-	na
Interest/Misc	3,666	-	-	-	-	-	na
Trans frm Tax Collector	13,248	-	-	-	-	-	na
Carry Forward	19,500	-	(6,300)	-	-	-	na
Less 5% Required By Law	-	(75,800)	-	(75,800)	-	(75,800)	0.0%
<b>Total Funding</b>	<b>1,530,125</b>	<b>1,440,300</b>	<b>1,488,700</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>0.0%</b>

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax – fourth penny – on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) Administrative and Overhead expenses; replenish the Disaster Recovery Fund (196); and provide supplemental dollars to Beach Re-nourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed. Now, all year ending proceeds within Fund 194 will be swept to Disaster Recovery Fund (196) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

Forecast FY 2011 - Staffing is authorized at 7.0 FTE's and personal service expenses are projected slightly below budget. Operating expenses are limited to fund overhead expenses such as contractual services, rent, electricity, indirect and direct county support charges, printing and publications, copying, etc. Operating expenses are forecast below budget.

Office of the County Manager

Tourist Development Council (TDC) Dept

TDC Category B - Admin & Disaster Recovery Transfer (194)

In accordance with ordinance provisions (2011-02), a \$513,000 transfer to Disaster Recovery Fund (196) is programmed at year end - representing the total estimated year ending September 30, 2011 fund balance in Fund (194). As part of continued efforts to augment marketing and promotion of the destination, the Board once again approved use of emergency reserves totaling \$500,000 from Disaster Recovery Fund (196). Consequently, it will be necessary to replenish these emergency reserves and zero dollars will be available for transfer to Marketing and Promotion Fund (184).

Revenue FY 2011 - Total TDC revenue and that component distributed to Fund (194) is forecast at \$1,495,000 or about 98 percent of budget. This forecast is within the 95% budgeted revenue reserve. Tourism revenue from the class action suit brought against Priceline.com was received in February 2011 and totaled \$567,646 across all funds. These proceeds were deposited to each respective tourism fund based upon the category percentage distribution found within Ordinance 2005-43. The modest negative carryforward at year ending 9/30/10 represents expenses posted after the fiscal year close which were received late but required to be posted in FY 2010. Given the practical application of Ordinance 2011-02, forecast carryforward may fluctuate from a modest positive or negative number from one fiscal year to the next.

Current FY 2012 – Personal Services include salaries and benefits supporting seven (7) FTE's. No cost of living adjustments are budgeted. Personal service expenses are down reflecting reduced retirement rates. Operating expenses have increased from the FY 2011 adopted budget due primarily to expenses in other contractual services, dues and memberships, and facility rent. Noteworthy appropriations include; Other contractual services (\$195,400) which includes support for the Chamber's Visitor Specialist as well as sports marketing, Rent (\$66,400) for space at GMD and the film office, Indirect Cost Allocation to the General Fund (\$101,100), IT charges (\$27,700) and standard insurance and fleet charges (\$13,000). An interdepartmental payment for service totaling \$45,000 is budgeted and represents tourism's portion of the Sports Coordinator position.

Total tourism promotion administrative costs including the Tax Collector transfer is budgeted at \$1,169,900. Pursuant to Ordinance 2005-43 as amended within 2011-02, tourism promotion administrative costs shall not exceed 32% of the total amount collected each fiscal year from Category "B" uses (all category "B" uses) and shall be financed solely out of Fund (194). Total FY 12 budgeted overhead within Fund (194) represents 24.8% of forecast FY 11 Category "B" collections (\$4,709,000). Category "B" represents revenue from Fund 194 and Fund 184.

The FY 2012 budgeted transfer to Disaster Recovery Fund (196) totals \$43,000. With this year-end transfer, emergency reserves will total \$1,000,000 and meet the requirements established within ordinance 2011-02. As a result, budgeted dollars programmed to be swept at year-end into Marketing and Promotion Fund (184) total \$227,400.

Revenues represent 23.2% of the initial 2-cent tourist tax levied. Total TDC revenue is projected at \$13.05M with the (194) component equal to \$1,516,100.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Dept  
TDC Disaster Recovery - Fund (196)**

**Mission Statement**

To assist economic recovery in the event of a natural disaster.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Advertising after a Disaster</b>	-	1,000,000	1,000,000	-
To establish a reserve for advertising to be used in the event of a natural disaster.				
Current Level of Service Budget	-	1,000,000	1,000,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	715,886	-	686,500	-	-	-	na
<b>Net Operating Budget</b>	<b>715,886</b>	-	<b>686,500</b>	-	-	-	<b>na</b>
Reserves For Contingencies	-	1,030,800	-	1,000,000	-	1,000,000	(3.0%)
<b>Total Budget</b>	<b>715,886</b>	<b>1,030,800</b>	<b>686,500</b>	<b>1,000,000</b>	-	<b>1,000,000</b>	<b>(3.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	350	-	-	-	-	-	na
Interest/Misc	4,454	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	285,800	344,800	513,000	43,000	-	43,000	(87.5%)
Carry Forward	1,107,500	686,000	1,130,500	957,000	-	957,000	39.5%
<b>Total Funding</b>	<b>1,398,104</b>	<b>1,030,800</b>	<b>1,643,500</b>	<b>1,000,000</b>	-	<b>1,000,000</b>	<b>(3.0%)</b>

Expenses within this fund represent costs to develop the emergency advertising campaign, in order to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County.

In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during the 2004. Similarly, the BCC during FY 09 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 10 under Board authorization recognizing the global economic slowdown. In FY 11, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy.

Current FY 2012 – Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. It is anticipated that all available fund balance at year ending 9/30/11 within Fund (194) projected at \$513,000 will be swept to Fund (196). Beginning FY 12 cash on hand is estimated at \$957,000 and the required year ending FY 12 transfer will therefore total \$43,000. This plan assumes that no further draw on disaster reserves will be required in FY 12.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Tourist Development Council (TDC) Dept  
TDC Tourism Promotion - Fund (184)**

**Mission Statement**

To promote year-round, distinctive, world-class vacation and group meeting experiences, which result in positive economic growth and stability for Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Advertising/Marketing/Promotion</b>	-	3,263,600	3,263,600	-
To allocate tourist tax revenues from the Dedicated 4th penny consistent with the Tourist Development and Marketing Plan.				
<b>Transfer to Tax Collector</b>	-	82,100	82,100	-
<b>Net Transfers From Tourist Tax Funds</b>	-	427,400	427,400	-
<b>Current Level of Service Budget</b>				
	-	3,773,100	3,773,100	-

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Economic Impact - % Increase	3.40	2.00	3.50	4.00
Hotel Room Nights	2,100,000	2,150,000	2,150,000	2,200,000
Number of Visitors	1,383,500	1,400,000	1,400,000	1,450,000

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	4,897,513	3,586,100	4,798,400	3,658,000	-	3,658,000	2.0%
Indirect Cost Reimburs	-	-	-	33,000	-	33,000	na
<b>Net Operating Budget</b>	<b>4,897,513</b>	<b>3,586,100</b>	<b>4,798,400</b>	<b>3,691,000</b>	-	<b>3,691,000</b>	<b>2.9%</b>
Trans to Tax Collector	64,282	82,100	80,400	82,100	-	82,100	0.0%
<b>Total Budget</b>	<b>4,961,795</b>	<b>3,668,200</b>	<b>4,878,800</b>	<b>3,773,100</b>	-	<b>3,773,100</b>	<b>2.9%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	3,214,122	3,262,500	3,214,000	3,262,500	-	3,262,500	0.0%
Intergovernmental Revenues	5,000	-	-	-	-	-	na
Miscellaneous Revenues	34,784	20,000	28,000	20,000	-	20,000	0.0%
Interest/Misc	13,026	5,000	5,100	5,000	-	5,000	0.0%
Trans frm Tax Collector	28,508	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	50,000	1,050,000	50,000	-	50,000	0.0%
Trans fm 194 TDC Prom Fd	-	-	-	227,400	-	227,400	na
Trans fm 195 TDC Cap Fd	1,000,000	150,000	150,000	150,000	-	150,000	0.0%
Carry Forward	1,323,600	344,800	654,000	222,300	-	222,300	(35.5%)
Less 5% Required By Law	-	(164,100)	-	(164,100)	-	(164,100)	0.0%
<b>Total Funding</b>	<b>5,619,041</b>	<b>3,668,200</b>	<b>5,101,100</b>	<b>3,773,100</b>	-	<b>3,773,100</b>	<b>2.9%</b>

The Board of County Commissioners authorized collection of an additional one (1) percent tourist tax – fourth penny – on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) is contained within Ordinance 2011-02

Forecast FY 2011 - TDC collections from the 4th penny are forecast at 98% of budget - well within the 5% revenue reserve. Tourist visitation has been steady during the current season and it is anticipated that enhanced marketing efforts will allow the trend to continue into the

**Office of the County Manager**

**Tourist Development Council (TDC) Dept**

**TDC Tourism Promotion - Fund (184)**

summer season. In an effort to spur destination visitation, the Board authorized the one time transfer of \$1,000,000 from Category "A" Beach Park Facility Fund (183) with these dollars devoted to targeted group marketing and advertising. Additionally, interest income generated within Category "A" funds (183) and (195) will be re-directed to Advertising Fund (184) for this FY and continue for FY 12 and FY 13. These dollar infusions are not permanent and any future dollar expansion of the advertising program above revenue centric levels contained in Marketing Fund (184) require Board action.

Noteworthy operating expense includes paid advertising (\$3,081,600), professional advertising, promotion fees and other contract support services (\$1,516,200), and professional travel (\$80,000) Transfer to the Tax Collector is forecast at \$80,400.

Current FY 2012 - TDC collections within this fund are budgeted at \$3,262,500, which represents no change from the FY 2011 budget.

Without any infusion of dollars from other tourist tax funds, the FY 2012 marketing and advertising program will be sized more traditionally based upon revenues generated from the 4th percent. Upon Board direction, interest earned from all tourist tax funds will be deposited via transfer to Fund (184) in support of marketing and advertising efforts. Interest re-direction will cease after FY 2013 unless extended by Board action. The marketing and promotion program (\$1,919,800) includes the contract with Paradise Advertising at \$1,782,600 and other promotional expenses totaling \$137,200.

Professional Marketing and Advertising Contract Support Services (\$1,478,200) include contracts with Miles Media, Research Data Services, Phase V, Paradise Advertising and other professional media firms in promotion of the Collier County destination. In addition \$90,000 in support is budgeted for Category "B" marketing grants.

Professional travel totals \$108,000 while registration fees are \$160,100. This fund's general insurance contribution totals \$13,200. There are no fund reserves budgeted. The Tax Collector transfer is budgeted at \$82,100.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Communication & Customer Relations Dept**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	819,564	945,400	944,300	968,600	-	968,600	2.5%
Operating Expense	165,419	366,400	300,500	296,800	-	296,800	(19.0%)
Capital Outlay	8,500	10,000	10,000	10,000	-	10,000	0.0%
<b>Net Operating Budget</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>
<b>Total Budget</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Comm & Customer Relations Dept (111)	993,483	1,321,800	1,254,800	1,275,400	-	1,275,400	(3.5%)
<b>Total Net Budget</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	6,010	5,500	5,500	5,500	-	5,500	0.0%
Miscellaneous Revenues	96	-	-	-	-	-	na
Net Cost MSTU General Fund	839,077	1,160,600	1,093,600	1,125,900	-	1,125,900	(3.0%)
Trans fm 001 Gen Fund	148,300	155,700	155,700	144,000	-	144,000	(7.5%)
<b>Total Funding</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Comm & Customer Relations Dept (111)	11.00	12.00	12.00	12.00	-	12.00	0.0%
<b>Total FTE</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>-</b>	<b>12.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Communication & Customer Relations Dept**

**Comm & Customer Relations Dept (111)**

**Mission Statement**

To serve the public by providing accurate and timely information about Collier County Government services and activities utilizing a multi-media approach as well as providing support to internal departments.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	1.00	285,310	-	285,310
Department administration, media relations, website management, emergency information, and special projects.				
<b>Legislative Affairs</b>	1.00	115,996	-	115,996
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
<b>Government Center Switchboard Operations</b>	1.50	75,207	-	75,207
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, walk-ins, and requests for beach parking permits.				
<b>BCC Board Room Meetings and Other Public Meetings</b>	1.00	83,729	-	83,729
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings.				
<b>Publishing – Public Information</b>	1.00	166,267	-	166,267
Produce and distribute news releases. Provide photographic services and printing services for county depts. Produce external newsletter, promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
<b>Channel 97 – TV Production &amp; Programming</b>	2.00	237,147	-	237,147
Produce, film and edit Collier Television programming, PSA's and special events. Audio/visual service for other county depts.				
<b>Publishing – Public Relations</b>	-	2,500	-	2,500
Design and layout of annual report. Develop, design, produce and print publications, brochures, fliers, etc. for county depts. Provide graphic design services for internal departments.				
<b>Citizen Inquiry Tracking and Public Record Requests</b>	1.00	66,621	-	66,621
Respond to citizen inquiries, track and provide reports through AIMS. Process requests filed under the Florida Public Records Law.				
<b>North Collier Government Services Center</b>	3.00	209,200	-	209,200
North Collier Government Services Center personnel accept payment of water and sewer bills, trash container requests, special event tickets at county park facilities, pet licenses, beach parking permits, and community meeting room reservations. In addition, provide information to telephone and e-mail inquiries, and walk-ins.				
<b>Tape Reproduction</b>	0.50	33,423	5,500	27,923
Reproduce meeting and programming DVD's for the public and internal staff.				
<b>Transfers</b>	-	-	144,000	-144,000
Current Level of Service Budget	<b>12.00</b>	<b>1,275,400</b>	<b>149,500</b>	<b>1,125,900</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Communication & Customer Relations Dept  
Comm & Customer Relations Dept (111)**

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
% AIMS constituent contact within five business days	100	100	100	100
% of AIMS issues closed within five business days	88	85	85	85
North Collier Gov't Center % of customers served within 5 minutes (FY average).	93	90	90	90
Website Visitors	1,343,588	1,400,000	1,300,000	1,400,000

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	819,564	945,400	944,300	968,600	-	968,600	2.5%
Operating Expense	165,419	366,400	300,500	296,800	-	296,800	(19.0%)
Capital Outlay	8,500	10,000	10,000	10,000	-	10,000	0.0%
<b>Net Operating Budget</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>
<b>Total Budget</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>
<b>Total FTE</b>	<b>11.00</b>	<b>12.00</b>	<b>12.00</b>	<b>12.00</b>	<b>-</b>	<b>12.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	6,010	5,500	5,500	5,500	-	5,500	0.0%
Miscellaneous Revenues	96	-	-	-	-	-	na
Net Cost MSTU General Fund	839,077	1,160,600	1,093,600	1,125,900	-	1,125,900	(3.0%)
Trans fm 001 Gen Fund	148,300	155,700	155,700	144,000	-	144,000	(7.5%)
<b>Total Funding</b>	<b>993,483</b>	<b>1,321,800</b>	<b>1,254,800</b>	<b>1,275,400</b>	<b>-</b>	<b>1,275,400</b>	<b>(3.5%)</b>

Forecast FY 2011 - Ongoing cost containment efforts will result in savings in operating expenses.

Current FY 2012 - Operating budget reductions primarily include reductions in electricity costs at the Emergency Services Center, printing, advertising, supplies, outside video production and Information Technology (IT) charges.

Capital Outlay of \$10,000 is for the replacement of one printer and one graphics display generator.

Revenue FY 2012 - Revenue of \$5,500 is generated from the sale of copies. Transfer from the General Fund (001) represents the General Fund (001) contribution for Communication and Customer Relations Services provided to the residents of the incorporated areas of the County.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Management Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	845,764	878,100	841,800	797,600	-	797,600	(9.2%)
Operating Expense	213,886	638,900	541,600	614,300	-	614,300	(3.9%)
Remittances	15,968	16,000	16,300	17,000	-	17,000	6.3%
<b>Net Operating Budget</b>	<b>1,075,618</b>	<b>1,533,000</b>	<b>1,399,700</b>	<b>1,428,900</b>	<b>-</b>	<b>1,428,900</b>	<b>(6.8%)</b>
Reserves For Contingencies	-	450,000	-	461,500	-	461,500	2.6%
<b>Total Budget</b>	<b>1,075,618</b>	<b>1,983,000</b>	<b>1,399,700</b>	<b>1,890,400</b>	<b>-</b>	<b>1,890,400</b>	<b>(4.7%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Emergency Disaster Fund (003)	-	50,000	-	50,000	-	50,000	0.0%
Emergency Management Operating (001)	1,075,618	1,483,000	1,399,700	1,378,900	-	1,378,900	(7.0%)
<b>Total Net Budget</b>	<b>1,075,618</b>	<b>1,533,000</b>	<b>1,399,700</b>	<b>1,428,900</b>	<b>-</b>	<b>1,428,900</b>	<b>(6.8%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>450,000</b>	<b>-</b>	<b>461,500</b>	<b>-</b>	<b>461,500</b>	<b>2.6%</b>
<b>Total Budget</b>	<b>1,075,618</b>	<b>1,983,000</b>	<b>1,399,700</b>	<b>1,890,400</b>	<b>-</b>	<b>1,890,400</b>	<b>(4.7%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	68,474	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	145,829	-	681,900	-	-	-	na
Miscellaneous Revenues	30,414	29,700	30,400	30,900	-	30,900	4.0%
Interest/Misc	3,760	-	3,500	3,500	-	3,500	na
Reimb From Other Depts	-	50,000	-	-	-	-	(100.0%)
Net Cost General Fund	830,901	1,403,300	687,400	1,348,000	-	1,348,000	(3.9%)
Carry Forward	500,800	500,000	504,500	508,000	-	508,000	1.6%
<b>Total Funding</b>	<b>1,580,178</b>	<b>1,983,000</b>	<b>1,907,700</b>	<b>1,890,400</b>	<b>-</b>	<b>1,890,400</b>	<b>(4.7%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Emergency Management Operating (001)	9.00	9.00	9.00	9.00	-	9.00	0.0%
<b>Total FTE</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>0.0%</b>

**Office of the County Manager**

**Emergency Management Department**  
**Emergency Management Operating (001)**

**Mission Statement**

The Collier County Department of Emergency Management works to protect the citizens, guests, local agencies and organizations of Collier County from the effects of natural, technological, and terrorism disasters under the guidance of the County Manager. The department receives program guidance from the Department of Homeland Security, Federal Emergency Management Agency and the State's Division of Emergency Management under the Department of Community Affairs. The department maintains a vision of a vibrant and progressive disaster resistant community. Programming and work by the department includes planning for and responding to major emergency events 24 hours a day, 7 days a week. Staff and volunteers work to develop strategies and programs to minimize the effects of disasters on our citizens, guests, and local businesses. The department provides on-scene technical support to public safety organizations, hurricane protection project management, community education, comprehensive disaster preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials contingency planning, and registration of persons with special needs.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead Costs</b>	<b>3.00</b>	<b>848,193</b>	<b>30,900</b>	<b>817,293</b>
Manage all facets of emergency preparedness programming, function as administrative office for Emergency Medical Services, Med Flight, Medical Director, EMSAC and the Ochopee Fire Control/Rescue District, Isles of Capri Fire Control/Rescue District, and as liaison to the District 20 Medical Examiner.				
<b>Special Needs Administration</b>	<b>2.00</b>	<b>181,800</b>	-	<b>181,800</b>
As mandated by the State of Florida, provide and maintain a listing of special needs citizens that may require additional assistance during times of emergency. Facilities such as nursing homes, rest homes, and congregate facilities require their disaster plans to be reviewed annually for compliance.				
<b>Emergency Operations and Planning</b>	<b>4.00</b>	<b>348,907</b>	-	<b>348,907</b>
Emergency Management must maintain a 24 hours, seven days a week, multi-hazard Homeland Security response capability. This includes the emergency operations center and the mobile command vehicle being ready at all times to respond and protect the community prior to, during, and after a natural, technological, terrorist, or pandemic type event. The Department also provides technical assistance in the areas of preparedness, response, mitigation, and recovery to critical infrastructure facilities to ensure disaster resistant and recovery efficiencies. The Emergency Management Department maintains a comprehensive grant seeking and management process which includes supplies and equipment that can deploy quickly to provide basic evacuation and public health and safety resources.				
Current Level of Service Budget	<b>9.00</b>	<b>1,378,900</b>	<b>30,900</b>	<b>1,348,000</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
% Emergency Management Accreditation Program Standards Met	-	-	-	50
% Increase of GIS maps for mapping catalog annually	-	-	-	2
% Meet Fed. mandated NIMS and EMPA training requirements	-	-	-	90
% Nursing/Assisted Living Facilities reviewed within 30 days	-	-	-	95

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Management Department  
Emergency Management Operating (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	845,764	878,100	841,800	797,600	-	797,600	(9.2%)
Operating Expense	213,886	588,900	541,600	564,300	-	564,300	(4.2%)
Remittances	15,968	16,000	16,300	17,000	-	17,000	6.3%
<b>Net Operating Budget</b>	<b>1,075,618</b>	<b>1,483,000</b>	<b>1,399,700</b>	<b>1,378,900</b>	<b>-</b>	<b>1,378,900</b>	<b>(7.0%)</b>
<b>Total Budget</b>	<b>1,075,618</b>	<b>1,483,000</b>	<b>1,399,700</b>	<b>1,378,900</b>	<b>-</b>	<b>1,378,900</b>	<b>(7.0%)</b>
<b>Total FTE</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>9.00</b>	<b>-</b>	<b>9.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	68,474	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	145,829	-	681,900	-	-	-	na
Miscellaneous Revenues	30,414	29,700	30,400	30,900	-	30,900	4.0%
Reimb From Other Depts	-	50,000	-	-	-	-	(100.0%)
Net Cost General Fund	830,901	1,403,300	687,400	1,348,000	-	1,348,000	(3.9%)
<b>Total Funding</b>	<b>1,075,618</b>	<b>1,483,000</b>	<b>1,399,700</b>	<b>1,378,900</b>	<b>-</b>	<b>1,378,900</b>	<b>(7.0%)</b>

The Department of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from affects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration.

Emergency Management staff has also been tasked with grant research, project formulation and grant management, further strengthening disaster resistance. Since 2002 over \$15.2 million dollars in disaster mitigation recovery and emergency planning and training grants have been acquired for all sectors of the locally eligible organizations.

Note: The performance measures are new for FY 2012 and the data is not available for FY 2010 and 2011.

Forecast FY 2011 - Savings in personal services is the result of two long-term employees leaving the Bureau during the year and being replaced with new employees at the starting pay for their classifications.

Operating expenses are forecast at a savings of \$47,300. Emergency Management was able to secure a grant to assist with electricity during the year. Alternatively, there was a line item included in the budget that was a planned reimbursement from other departments. This transfer will not take place as the Department was able to pay the electricity directly from the grant funds.

FEMA payments were received in the amount of \$681,900 from close-out of several Hurricane Wilma projects.

Current FY 2012 - Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida. The decrease in personal services is the result of the starting salaries for replacement employees being substantially lower than the long-term employees and one position was downgraded from an Emergency Management Coordinator to an Emergency Management Technician. Additionally, savings from the retirement rate reduction are included.

Operating costs decreased slightly due to a lower allocation from IT than was assessed during the prior fiscal year.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Management Department  
Emergency Disaster Fund (003)**

**Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Reserves/Interest</b>	-	511,500	511,500	-
Current Level of Service Budget	-	511,500	511,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	50,000	-	50,000	-	50,000	0.0%
<b>Net Operating Budget</b>	-	50,000	-	50,000	-	50,000	0.0%
Reserves For Contingencies	-	450,000	-	461,500	-	461,500	2.6%
<b>Total Budget</b>	-	500,000	-	511,500	-	511,500	2.3%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	3,760	-	3,500	3,500	-	3,500	na
Carry Forward	500,800	500,000	504,500	508,000	-	508,000	1.6%
<b>Total Funding</b>	504,560	500,000	508,000	511,500	-	511,500	2.3%

Current FY 2012 - \$50,000 is appropriated in order to enable a quick response time for the procurement of generators in an emergency. These funds will only be used in the event of an impending emergency, and all unspent funds will remain in the Emergency Disaster Fund (003).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Miscellaneous Grants Fund**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	585	-	-	-	-	-	na
Operating Expense	305,605	-	87,000	-	-	-	na
Capital Outlay	222,330	-	847,900	-	-	-	na
<b>Net Operating Budget</b>	<b>528,519</b>	<b>-</b>	<b>934,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Contingencies	-	15,900	-	15,900	-	15,900	0.0%
<b>Total Budget</b>	<b>528,519</b>	<b>15,900</b>	<b>934,900</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Bureau of Emergency Svs Grants (713/714)	-	-	934,900	-	-	-	na
Miscellaneous Grants Fund (118)	528,519	-	-	-	-	-	na
<b>Total Net Budget</b>	<b>528,519</b>	<b>-</b>	<b>934,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>528,519</b>	<b>15,900</b>	<b>934,900</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	439,297	-	896,300	-	-	-	na
Interest/Misc	1	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	15,900	31,800	15,900	-	15,900	0.0%
Trans fm 144 Isle Of Capri Fire Fd	2,721	-	4,700	-	-	-	na
Trans fm 146 Ochopee Fire Fd	4,615	-	2,100	-	-	-	na
Carry Forward	11,400	-	-	-	-	-	na
<b>Total Funding</b>	<b>458,034</b>	<b>15,900</b>	<b>934,900</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Miscellaneous Grants Fund  
Bureau of Emergency Svcs Grants (713/714)**

**Mission Statement**

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Transfers and Reserves</b>	-	15,900	15,900	-
Current Level of Service Budget	-	15,900	15,900	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	87,000	-	-	-	na
Capital Outlay	-	-	847,900	-	-	-	na
<b>Net Operating Budget</b>	-	-	934,900	-	-	-	na
Reserves For Contingencies	-	15,900	-	15,900	-	15,900	0.0%
<b>Total Budget</b>	-	15,900	934,900	15,900	-	15,900	0.0%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	896,300	-	-	-	na
Interest/Misc	1	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	15,900	31,800	15,900	-	15,900	0.0%
Trans fm 144 Isle Of Capri Fire Fd	-	-	4,700	-	-	-	na
Trans fm 146 Ochopee Fire Fd	4,615	-	2,100	-	-	-	na
<b>Total Funding</b>	4,616	15,900	934,900	15,900	-	15,900	0.0%

Forecast FY 2011 - includes grant awards from the Department of Justice in the amount of \$807,300 for the technology and equipment needs for the Emergency Management Department and \$89,000 from Emergency Management Preparedness Assistance for disaster preparation and training.

Transfer from Isles of Capri Fire District, Ochopee Fire District, and the General Fund were for matching funds required by the grants.

Current FY 2012 - Transfer from the General Fund is the match supporting the grants that are anticipated to be received by the Emergency Management Department.

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Division of Forestry Services**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	27,478	27,500	27,500	27,500	-	27,500	0.0%
<b>Net Operating Budget</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>27,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>27,500</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Division of Forestry Services (111)	27,478	27,500	27,500	27,500	-	27,500	0.0%
<b>Total Net Budget</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>27,500</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>27,500</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
<b>Total Funding</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	<b>-</b>	<b>27,500</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Division of Forestry Services  
Division of Forestry Services (111)**

**Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Forestry Services</b>	-	27,500	-	27,500
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	27,500	-	27,500

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	27,478	27,500	27,500	27,500	-	27,500	0.0%
<b>Net Operating Budget</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	-	<b>27,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	-	<b>27,500</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost MSTU General Fund	27,478	27,500	27,500	27,500	-	27,500	0.0%
<b>Total Funding</b>	<b>27,478</b>	<b>27,500</b>	<b>27,500</b>	<b>27,500</b>	-	<b>27,500</b>	<b>0.0%</b>

Current FY 2012 - Operating expenses represent a State of Florida charge of \$ .07 per acre assessment on 392,538 acres of property that require fire equipment and personnel to suppress and contain brush fires thereon.

This is an unfunded mandate and cannot be reduced to meet current budget guidance.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Medical Examiner**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	1,051,272	1,063,200	1,063,200	1,063,200	-	1,063,200	0.0%
Capital Outlay	49,995	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>-</b>	<b>1,063,200</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>-</b>	<b>1,063,200</b>	<b>0.0%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Medical Examiner (001)	1,101,267	1,063,200	1,063,200	1,063,200	-	1,063,200	0.0%
<b>Total Net Budget</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>-</b>	<b>1,063,200</b>	<b>0.0%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>-</b>	<b>1,063,200</b>	<b>0.0%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	1,400	1,000	800	800	-	800	(20.0%)
Net Cost General Fund	1,099,867	1,062,200	1,062,400	1,062,400	-	1,062,400	0.0%
<b>Total Funding</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>-</b>	<b>1,063,200</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Medical Examiner  
Medical Examiner (001)**

**Mission Statement**

To provide for medico-legal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	-	1,063,200	800	1,062,400
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	1,063,200	800	1,062,400

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	1,051,272	1,063,200	1,063,200	1,063,200	-	1,063,200	0.0%
Capital Outlay	49,995	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	-	<b>1,063,200</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	-	<b>1,063,200</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	1,400	1,000	800	800	-	800	(20.0%)
Net Cost General Fund	1,099,867	1,062,200	1,062,400	1,062,400	-	1,062,400	0.0%
<b>Total Funding</b>	<b>1,101,267</b>	<b>1,063,200</b>	<b>1,063,200</b>	<b>1,063,200</b>	-	<b>1,063,200</b>	<b>0.0%</b>

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.

In many circumstances involving the death of a human being, per Florida Statutes 406.11, "the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney." Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Forecast FY 2011 - The Medical Examiner's Office investigated 3,023 cases in the 2010 calendar year, representing a 12% increase over the prior year. Even with this 12% increase, the Office is holding their operating expenditures to the adopted budget level.

Current FY 2012 - the Medical Examiner's budget was not reduced in order to provide them the means by which to keep up with the ever-increasing work load and electrical demands.

Revenue FY 2012 - Budgeted revenue of \$800 is for fees paid by Naples Community Hospital and the Physicians Regional Pathology group for use of the Medical Examiner's facility to perform autopsies.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Medical Services EMS**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	19,464,479	19,752,200	19,217,900	19,017,500	-	19,017,500	(3.7%)
Operating Expense	4,128,444	4,839,700	4,586,400	4,618,300	-	4,618,300	(4.6%)
Capital Outlay	968,566	95,000	193,600	845,500	-	845,500	790.0%
<b>Net Operating Budget</b>	<b>24,561,488</b>	<b>24,686,900</b>	<b>23,997,900</b>	<b>24,481,300</b>	-	<b>24,481,300</b>	<b>(0.8%)</b>
Trans to 144 Isles of Capri Fire Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Reserves For Contingencies	-	75,000	-	5,400	-	5,400	(92.8%)
Reserves For Capital	-	2,400	-	-	-	-	(100.0%)
Reserve for Attrition	-	(669,400)	-	(630,800)	-	(630,800)	(5.8%)
<b>Total Budget</b>	<b>24,564,488</b>	<b>24,097,900</b>	<b>24,000,900</b>	<b>23,858,900</b>	-	<b>23,858,900</b>	<b>(1.0%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Emergency Medical Services (EMS)(490)	22,996,383	23,259,200	22,354,400	22,294,700	-	22,294,700	(4.1%)
EMS Grant Trust Fund (491/493/494)	175,544	-	194,400	800,000	-	800,000	na
Helicopter Operations (001)	1,389,561	1,427,700	1,449,100	1,386,600	-	1,386,600	(2.9%)
<b>Total Net Budget</b>	<b>24,561,488</b>	<b>24,686,900</b>	<b>23,997,900</b>	<b>24,481,300</b>	-	<b>24,481,300</b>	<b>(0.8%)</b>
<b>Total Transfers and Reserves</b>	<b>3,000</b>	<b>(589,000)</b>	<b>3,000</b>	<b>(622,400)</b>	-	<b>(622,400)</b>	<b>5.7%</b>
<b>Total Budget</b>	<b>24,564,488</b>	<b>24,097,900</b>	<b>24,000,900</b>	<b>23,858,900</b>	-	<b>23,858,900</b>	<b>(1.0%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	125,984	-	-	-	-	-	na
Charges For Services	38,588	18,000	67,300	18,000	-	18,000	0.0%
Ambulance Fees	15,788,059	9,818,000	9,486,000	9,895,000	-	9,895,000	0.8%
Miscellaneous Revenues	93,967	-	-	200	-	200	na
Interest/Misc	32,269	38,000	18,400	20,000	-	20,000	(47.4%)
Reimb From Other Depts	1,215	-	-	-	-	-	na
Net Cost General Fund	1,389,561	1,427,700	1,449,100	1,386,600	-	1,386,600	(2.9%)
Trans fm 001 Gen Fund	10,716,600	11,316,100	11,316,100	12,807,600	-	12,807,600	13.2%
Carry Forward	4,495,900	1,973,800	1,892,300	228,300	-	228,300	(88.4%)
Less 5% Required By Law	-	(493,700)	-	(496,800)	-	(496,800)	0.6%
<b>Total Funding</b>	<b>32,682,144</b>	<b>24,097,900</b>	<b>24,229,200</b>	<b>23,858,900</b>	-	<b>23,858,900</b>	<b>(1.0%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Emergency Medical Services (EMS) (490)	178.00	167.00	167.00	167.00	-	167.00	0.0%
Helicopter Operations (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
<b>Total FTE</b>	<b>183.00</b>	<b>172.00</b>	<b>172.00</b>	<b>172.00</b>	-	<b>172.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

**Mission Statement**

The department of Emergency Medical Services is a single consolidated department that provides paramedic emergency medical care for Naples/Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Department's mission is to provide "World Class" patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>165.00</b>	<b>21,450,807</b>	<b>9,913,200</b>	<b>11,537,607</b>
Advanced Life Support Paramedic Units respond to the communities' 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
<b>EMS Billing and Collection Services</b>	<b>2.00</b>	<b>843,893</b>	<b>-</b>	<b>843,893</b>
Includes two billing staff & ADPI/Intermedix billing and collections contract.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>-622,400</b>	<b>11,759,100</b>	<b>-12,381,500</b>
Current Level of Service Budget	<b>167.00</b>	<b>21,672,300</b>	<b>21,672,300</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Percent of patients found to be in full cardiac arrest that have a pulse upon delivery to a hospital	42	40	42	40
Percent of response times within 12 min. (Rural - EMS)	0.87	0.90	0.87	0.90
Percent of response times within 8 min. (Urban - EMS)	0.82	0.90	0.83	0.90

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	18,721,617	19,131,900	18,549,900	18,377,500	-	18,377,500	(3.9%)
Operating Expense	3,475,030	4,032,300	3,694,200	3,871,700	-	3,871,700	(4.0%)
Capital Outlay	799,736	95,000	110,300	45,500	-	45,500	(52.1%)
<b>Net Operating Budget</b>	<b>22,996,383</b>	<b>23,259,200</b>	<b>22,354,400</b>	<b>22,294,700</b>	<b>-</b>	<b>22,294,700</b>	<b>(4.1%)</b>
Trans to 144 Isles of Capri Fire Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Reserves For Contingencies	-	75,000	-	5,400	-	5,400	(92.8%)
Reserves For Capital	-	2,400	-	-	-	-	(100.0%)
Reserve for Attrition	-	(669,400)	-	(630,800)	-	(630,800)	(5.8%)
<b>Total Budget</b>	<b>22,999,383</b>	<b>22,670,200</b>	<b>22,357,400</b>	<b>21,672,300</b>	<b>-</b>	<b>21,672,300</b>	<b>(4.4%)</b>
<b>Total FTE</b>	<b>178.00</b>	<b>167.00</b>	<b>167.00</b>	<b>167.00</b>	<b>-</b>	<b>167.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Medical Services EMS  
Emergency Medical Services (EMS)(490)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	38,588	18,000	67,300	18,000	-	18,000	0.0%
Ambulance Fees	15,788,059	9,818,000	9,486,000	9,895,000	-	9,895,000	0.8%
Miscellaneous Revenues	93,967	-	-	200	-	200	na
Interest/Misc	30,355	38,000	18,400	20,000	-	20,000	(47.4%)
Reimb From Other Depts	1,215	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,716,600	11,316,100	11,316,100	12,007,600	-	12,007,600	6.1%
Carry Forward	4,386,100	1,973,800	1,697,900	228,300	-	228,300	(88.4%)
Less 5% Required By Law	-	(493,700)	-	(496,800)	-	(496,800)	0.6%
<b>Total Funding</b>	<b>31,054,885</b>	<b>22,670,200</b>	<b>22,585,700</b>	<b>21,672,300</b>	<b>-</b>	<b>21,672,300</b>	<b>(4.4%)</b>

Forecast FY 2011 - Personal services savings were generated predominantly by a lower retirement rate than anticipated during the budget process. Attrition during the year accounted for some savings, however, actual attrition was budgeted at \$669,400 and will not be met. As with most governments and businesses, the economy has severely limited employees' ability to move about the workplace, resulting in most maintaining their current positions.

Operating costs are under budget due to the agency limiting expenditures in all controllable areas. Medical supplies, drugs and minor operating equipment are being purchased in smaller quantities; training and travel are being kept to the required minimums.

Capital costs include minor building repairs to the existing stations, minimal amounts of medical equipment and the replacement of 17 Toughbooks for the ambulances. The upgrade to the medical software systems were incompatible with the older units and funds were moved from operating to capital to pay for these items.

Revenues are projected to be on target with budget with the exception of interest income. Returns are very low and EMS's cash balance is declining as revenues have remained relatively constant while operating expenses continue to grow.

Current FY 2012 - Personal services decreased due to a lower retirement rate included in the current budget.

Operating costs constitute only 17% of the total EMS budget. Of that 17%, 56% is somewhat controllable by staff while the other 44% is allocated for items such as IT, insurances, Fleet Management, and fuel. In order to meet budget compliance, staff decreased their controllable operating expenses as well as continuing the restriction on training and travel to the minimum required by the Medical Director and as allowed by Collier County Human Resources Practices.

Fuel has been decreased from the recommended level of \$518,800 by \$228,000 and maintained in the reserves of the General Fund. Should fuel costs continue to rise, EMS will request approval from the Board of County Commissioners to utilize this fuel reserve.

Capital expenditures include minimal on-going repair and maintenance to EMS station buildings and bay doors.

Fleet has recommended the replacement of seven ambulances and four other operational vehicles. There are insufficient funds to replace all of these vehicles as the total estimated cost at this time is approximately \$1.5 million. Funding for the replacement of four of these ambulances is include in the EMS Trust Fund (491) as a transfer from General Fund.

Ambulance Fee Revenues are projected at a minimal increase. Call volume has increased somewhat, however, actual transports have decreased.

Current FY 2012 Carryforward - continues to decrease and is projected at a 88.4% reduction. Ambulance fee revenues have held fairly constant since FY 06 with only a 7% increase while expenses have increased annually.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Medical Services EMS  
Helicopter Operations (001)**

**Mission Statement**

To provide helicopter air support to both emergency and non emergency governmental agencies in Collier County.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Emergency Helicopter Air Ambulance</b>	<b>5.00</b>	<b>1,386,600</b>	<b>-</b>	<b>1,386,600</b>
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<b>5.00</b>	<b>1,386,600</b>	<b>-</b>	<b>1,386,600</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
% Completed flight without a safety issue (mech. or oper.)	99	100	100	100
% On scene time 15 minutes or less	82	85	90	88
Total Flight Hours	240	320	250	300
Total Helicopter Flights	414	452	419	461
Total Helicopter Flights - Administrative	3	5	3	3
Total Helicopter Flights - Maintenance	14	30	18	20
Total Helicopter Flights - Medical	360	377	360	400
Total Helicopter Flights - Training	37	40	38	38

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	741,562	620,300	668,000	640,000	-	640,000	3.2%
Operating Expense	647,999	807,400	781,100	746,600	-	746,600	(7.5%)
<b>Net Operating Budget</b>	<b>1,389,561</b>	<b>1,427,700</b>	<b>1,449,100</b>	<b>1,386,600</b>	<b>-</b>	<b>1,386,600</b>	<b>(2.9%)</b>
<b>Total Budget</b>	<b>1,389,561</b>	<b>1,427,700</b>	<b>1,449,100</b>	<b>1,386,600</b>	<b>-</b>	<b>1,386,600</b>	<b>(2.9%)</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	<b>-</b>	<b>5.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	1,389,561	1,427,700	1,449,100	1,386,600	-	1,386,600	(2.9%)
<b>Total Funding</b>	<b>1,389,561</b>	<b>1,427,700</b>	<b>1,449,100</b>	<b>1,386,600</b>	<b>-</b>	<b>1,386,600</b>	<b>(2.9%)</b>

Forecast FY 2011 - Personal services are over budget due to an emphasis to bring the aircraft out of a major inspection as soon as possible. The single full-time mechanic/maintenance supervisor worked a greater number of overtime hours than were included in the budget. Additionally, the Training Manager elected early retirement. The Chief Pilot assumed a full flying schedule when a line pilot resigned in the summer of FY 2010. In order to cover sick, vacation, and comp leave (normally performed by the Chief Pilot) the job bank pilot, when available, has been utilized. When not available, off duty pilots are utilized, further depleting the overtime budget.

A new Training Manager was hired in November 2010 (FY 2011) and was cross-trained by the retiring Training Manager. The two month overlap was anticipated, however, unscheduled maintenance events resulting in additional overtime were not.

**Office of the County Manager**

**Emergency Medical Services EMS**

**Helicopter Operations (001)**

FY 2012 - Personnel costs were increased to cover the additional overtime needed in order to facilitate more rapid aircraft turnaround during the planned annual maintenance. Additionally, funding has been included for the job bank pilot. These increases were off-set by savings in the retirement contribution.

Operating costs were reduced in order to meet current budget guidance, specifically the reserve for unplanned repairs and maintenance decreased by \$38,600. It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Emergency Medical Services EMS  
EMS Grant Trust Fund (491/493/494)**

**Mission Statement**

This fund accounts for the collection and disbursement of various EMS State Funds generated primarily from traffic fine revenue.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Capital Replacement</b>	-	800,000	800,000	-
Current Level of Service Budget	-	800,000	800,000	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,300	-	-	-	-	-	na
Operating Expense	5,415	-	111,100	-	-	-	na
Capital Outlay	168,829	-	83,300	800,000	-	800,000	na
<b>Net Operating Budget</b>	<b>175,544</b>	-	<b>194,400</b>	<b>800,000</b>	-	<b>800,000</b>	<b>na</b>
<b>Total Budget</b>	<b>175,544</b>	-	<b>194,400</b>	<b>800,000</b>	-	<b>800,000</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	125,984	-	-	-	-	-	na
Interest/Misc	1,914	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	800,000	-	800,000	na
Carry Forward	109,800	-	194,400	-	-	-	na
<b>Total Funding</b>	<b>237,698</b>	-	<b>194,400</b>	<b>800,000</b>	-	<b>800,000</b>	<b>na</b>

Forecast FY 2011 – Forecast expenditures of \$194,400 are for training and medical equipment entirely funded by EMS State grant funds.

Current FY 2012 - Capital outlay has been established at \$800,000 to purchase four ambulances and one Rapid Response vehicle. Transfer from the General Fund (001) will be made at the time needed to complete the purchases of these vehicles.

This EMS State grant will no longer be budgeted. This is an annual grant and at such time notification is received from the State indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,092,259	1,149,700	1,067,500	1,128,000	-	1,128,000	(1.9%)
Operating Expense	1,079,721	1,280,900	1,230,200	1,298,500	-	1,298,500	1.4%
Indirect Cost Reimburs	124,300	114,500	114,500	89,800	-	89,800	(21.6%)
Capital Outlay	65,898	87,000	47,100	105,000	-	105,000	20.7%
<b>Net Operating Budget</b>	<b>2,362,178</b>	<b>2,632,100</b>	<b>2,459,300</b>	<b>2,621,300</b>	<b>-</b>	<b>2,621,300</b>	<b>(0.4%)</b>
Trans to Property Appraiser	42,230	80,800	46,200	82,200	-	82,200	1.7%
Trans to Tax Collector	56,923	90,900	59,200	93,100	-	93,100	2.4%
Trans to 322 Pel Bay Irr and Land	1,088,400	342,800	342,800	436,500	-	436,500	27.3%
Trans to 408 Water/Sewer Fd	-	-	-	13,400	-	13,400	na
Reserves For Contingencies	-	131,500	-	131,100	-	131,100	(0.3%)
Reserves For Capital	-	634,700	-	814,700	-	814,700	28.4%
Reserve for Attrition	-	-	-	(31,700)	-	(31,700)	na
<b>Total Budget</b>	<b>3,549,731</b>	<b>3,912,800</b>	<b>2,907,500</b>	<b>4,160,600</b>	<b>-</b>	<b>4,160,600</b>	<b>6.3%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Pelican Bay Community Beautification (109)	1,578,764	1,735,900	1,634,100	1,788,900	-	1,788,900	3.1%
Pelican Bay Street Lighting (778)	192,417	246,000	216,400	241,500	-	241,500	(1.8%)
Pelican Bay Water Management (109)	590,996	650,200	608,800	590,900	-	590,900	(9.1%)
<b>Total Net Budget</b>	<b>2,362,178</b>	<b>2,632,100</b>	<b>2,459,300</b>	<b>2,621,300</b>	<b>-</b>	<b>2,621,300</b>	<b>(0.4%)</b>
<b>Total Transfers and Reserves</b>	<b>1,187,553</b>	<b>1,280,700</b>	<b>448,200</b>	<b>1,539,300</b>	<b>-</b>	<b>1,539,300</b>	<b>20.2%</b>
<b>Total Budget</b>	<b>3,549,731</b>	<b>3,912,800</b>	<b>2,907,500</b>	<b>4,160,600</b>	<b>-</b>	<b>4,160,600</b>	<b>6.3%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	275,688	273,200	262,400	436,800	-	436,800	59.9%
Delinquent Ad Valorem Taxes	38	-	-	-	-	-	na
Special Assessments	2,569,738	2,667,000	2,575,000	2,574,100	-	2,574,100	(3.5%)
Charges For Services	-	1,500	500	1,500	-	1,500	0.0%
Miscellaneous Revenues	15,156	-	-	-	-	-	na
Interest/Misc	13,835	12,900	12,900	19,800	-	19,800	53.5%
Trans frm Property Appraiser	318	-	-	-	-	-	na
Trans frm Tax Collector	26,282	-	-	-	-	-	na
Carry Forward	2,030,500	1,112,900	1,336,600	1,279,900	-	1,279,900	15.0%
Less 5% Required By Law	-	(154,700)	-	(151,500)	-	(151,500)	(2.1%)
<b>Total Funding</b>	<b>4,931,555</b>	<b>3,912,800</b>	<b>4,187,400</b>	<b>4,160,600</b>	<b>-</b>	<b>4,160,600</b>	<b>6.3%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Pelican Bay Water Management (109)	1.86	2.19	2.19	2.19	-	2.19	0.0%
Pelican Bay Community Beautification (109)	13.08	12.42	12.42	12.42	-	12.42	0.0%
Pelican Bay Street Lighting (778)	1.06	1.39	1.39	1.39	-	1.39	0.0%
<b>Total FTE</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>16.00</b>	<b>-</b>	<b>16.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Water Management Program</b>	<b>2.19</b>	<b>590,900</b>	<b>667,800</b>	<b>-76,900</b>
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<b>2.19</b>	<b>590,900</b>	<b>667,800</b>	<b>-76,900</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	3,576	3,576	3,576	3,576

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	195,183	175,500	173,200	174,200	-	174,200	(0.7%)
Operating Expense	271,351	352,300	324,400	331,200	-	331,200	(6.0%)
Indirect Cost Reimburs	117,600	108,200	108,200	84,500	-	84,500	(21.9%)
Capital Outlay	6,862	14,200	3,000	1,000	-	1,000	(93.0%)
<b>Net Operating Budget</b>	<b>590,996</b>	<b>650,200</b>	<b>608,800</b>	<b>590,900</b>	<b>-</b>	<b>590,900</b>	<b>(9.1%)</b>
<b>Total Budget</b>	<b>590,996</b>	<b>650,200</b>	<b>608,800</b>	<b>590,900</b>	<b>-</b>	<b>590,900</b>	<b>(9.1%)</b>
<b>Total FTE</b>	<b>1.86</b>	<b>2.19</b>	<b>2.19</b>	<b>2.19</b>	<b>-</b>	<b>2.19</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	715,933	728,400	703,000	666,300	-	666,300	(8.5%)
Charges For Services	-	1,500	500	1,500	-	1,500	0.0%
Miscellaneous Revenues	13,093	-	-	-	-	-	na
Interest/Misc	63	-	-	-	-	-	na
<b>Total Funding</b>	<b>729,090</b>	<b>729,900</b>	<b>703,500</b>	<b>667,800</b>	<b>-</b>	<b>667,800</b>	<b>(8.5%)</b>

Forecast FY 2011 – Operating expenses decreased by \$27,900 mainly due to lower than anticipated costs of \$8,800 for emergency repairs, \$1,200 in office supplies, \$1,000 in clerk recording fees, \$2,300 in contractual public relations services, \$5,000 in lake maintenance supplies, \$1,000 in postage, \$1,000 in trash removal, \$900 in telephones, \$1,500 in plan review, and \$2,600 in interdepartmental payments for maintenance site assessments and insurance fees.

Current FY 2012 – Personal services decreased by \$1,300 due to the new State mandated retirement rates that caused a decrease of \$7,700 and increases of \$3,000 for health insurance and \$3,500 for the health insurance offset and vacation sell-backs..

Operating expenses decreased by \$21,100 due to decreases of \$1,600 for office rent, \$3,500 in IT charges due to a reallocation to the correct

**Office of the County Manager**

**Pelican Bay Services**

**Pelican Bay Water Management (109)**

cost centers, \$2,000 for clerk recording fees, and \$2,600 for trash and horticulture removal. This is offset by increases in fleet charges for fuel and maintenance of \$6,600, and \$1,700 for building repairs and maintenance that were previously budgeted in capital outlay. The interdepartmental payment that was previously budgeted for payment to Collier County Utilities of \$13,400 has been moved out of operating expenses to transfers. This transfer covers the District's portion of the operating cost connected with the Pelican Bay Maintenance Site.

Indirect cost reimbursement decreased by \$23,700.

Capital Outlay consists of \$1,000 for office equipment.

Revenue FY 2012 – The assessment revenue is based on an equivalent residential unit (ERU) of \$87.46 for Water Management, which is \$8.15 less than FY 2011 ERU rate.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services  
Pelican Bay Community Beautification (109)**

**Mission Statement**

To provide for the high quality maintenance of the right-of-way, berms and parks within the Pelican Bay community to ensure an efficient and consistent system in accordance with the standards set by the community.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Beautification Program</b>	<b>12.42</b>	<b>1,788,900</b>	<b>1,907,800</b>	<b>-118,900</b>
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. The Beautification Department is also responsible for street sweeping, street trash pick-up, and a sign maintenance program which includes traffic and entrance signs.				
Current Level of Service Budget	<u><u>12.42</u></u>	<u><u>1,788,900</u></u>	<u><u>1,907,800</u></u>	<u><u>-118,900</u></u>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Boulevards swept - times per year	52	52	52	52
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	4	4	4	4
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	3	3	3	3
Streets swept - single family areas	12	12	12	12

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	809,652	870,100	791,800	849,900	-	849,900	(2.3%)
Operating Expense	716,951	807,200	798,200	836,000	-	836,000	3.6%
Capital Outlay	52,160	58,600	44,100	103,000	-	103,000	75.8%
<b>Net Operating Budget</b>	<b>1,578,764</b>	<b>1,735,900</b>	<b>1,634,100</b>	<b>1,788,900</b>	<b>-</b>	<b>1,788,900</b>	<b>3.1%</b>
<b>Total Budget</b>	<b>1,578,764</b>	<b>1,735,900</b>	<b>1,634,100</b>	<b>1,788,900</b>	<b>-</b>	<b>1,788,900</b>	<b>3.1%</b>
<b>Total FTE</b>	<b>13.08</b>	<b>12.42</b>	<b>12.42</b>	<b>12.42</b>	<b>-</b>	<b>12.42</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	1,853,805	1,938,600	1,872,000	1,907,800	-	1,907,800	(1.6%)
Miscellaneous Revenues	2,063	-	-	-	-	-	na
Interest/Misc	164	-	-	-	-	-	na
<b>Total Funding</b>	<b>1,856,031</b>	<b>1,938,600</b>	<b>1,872,000</b>	<b>1,907,800</b>	<b>-</b>	<b>1,907,800</b>	<b>(1.6%)</b>

Forecast FY 2011 – Personal Services decreased by \$78,300 due to position vacancies and decreased overtime. Operating expenses decreased most notably by \$2,900 for rental equipment, \$10,800 for landscaping materials, \$10,200 for trash and horticultural removal, and other smaller decreases in various operating expenses. Offsetting these decreases were increases of \$24,100 in tree trimming, \$4,100 for temporary labor, \$4,200 for contractual management services, and \$3,900 for equipment repairs and maintenance.

Current FY 2012 – Personal Services had decreases of \$11,700 due to hiring new employees at levels lower than previously budgeted and \$37,200 due to the new State mandated retirement rates. These were offset by increases of \$16,200 for the health insurance offset and vacation sell-back, and \$17,100 for health insurance.

Operating expenses increased by \$7,500 in IT charges due to reallocations among cost centers, \$27,000 for fleet expenditures, \$27,700 for

**Office of the County Manager**

**Pelican Bay Services**

**Pelican Bay Community Beautification (109)**

tree trimming, \$7,400 for emergency maintenance and repairs, \$6,000 for road and bike path repairs, as well as various smaller decreases of other expenditures. Offsetting these increases are decreases of \$47,000 for landscaping materials and smaller amounts in other miscellaneous items.

Capital Outlay consists of \$1,000 for office equipment, \$70,000 for two 1 ton flat bed trucks, and \$32,000 for one ¾ ton utility truck.

Revenue FY 2012 - The assessment revenue is based on an equivalent residential unit (ERU) of \$250.42 for Community Beautification which is \$4.04 less than the FY 2011 ERU rate.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services  
Reserves & Transfers (109)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Reserve &amp; Transfers</b>	-	1,190,500	1,008,100	182,400
<b>Transfers</b>	-	13,400	-	13,400
<b>Current Level of Service Budget</b>				
	-	1,203,900	1,008,100	195,800

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans to Property Appraiser	41,090	75,300	45,000	73,300	-	73,300	(2.7%)
Trans to Tax Collector	51,394	82,500	54,000	79,600	-	79,600	(3.5%)
Trans to 322 Pel Bay Irr and Land	902,000	259,200	259,200	436,500	-	436,500	68.4%
Trans to 408 Water/Sewer Fd	-	-	-	13,400	-	13,400	na
Reserves For Contingencies	-	119,300	-	121,100	-	121,100	1.5%
Reserves For Capital	-	560,600	-	511,700	-	511,700	(8.7%)
Reserve for Attrition	-	-	-	(31,700)	-	(31,700)	na
<b>Total Budget</b>	<b>994,484</b>	<b>1,096,900</b>	<b>358,200</b>	<b>1,203,900</b>	-	<b>1,203,900</b>	<b>9.8%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	11,959	11,700	11,700	15,300	-	15,300	30.8%
Trans frm Property Appraiser	318	-	-	-	-	-	na
Trans frm Tax Collector	23,831	-	-	-	-	-	na
Carry Forward	1,720,100	943,100	1,136,200	1,122,300	-	1,122,300	19.0%
Less 5% Required By Law	-	(140,300)	-	(129,500)	-	(129,500)	(7.7%)
<b>Total Funding</b>	<b>1,756,207</b>	<b>814,500</b>	<b>1,147,900</b>	<b>1,008,100</b>	-	<b>1,008,100</b>	<b>23.8%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services  
Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced functional system that provides a consistently lighted roadway appearance within the community.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Street Lighting Program</b>	<b>1.39</b>	<b>241,500</b>	<b>436,800</b>	<b>-195,300</b>
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>335,400</b>	<b>140,100</b>	<b>195,300</b>
Current Level of Service Budget	<b>1.39</b>	<b>576,900</b>	<b>576,900</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
% of Lights repaired within 24 hours	100	100	100	100
Light posts inspected	26	26	26	26

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	87,423	104,100	102,500	103,900	-	103,900	(0.2%)
Operating Expense	91,418	121,400	107,600	131,300	-	131,300	8.2%
Indirect Cost Reimburs	6,700	6,300	6,300	5,300	-	5,300	(15.9%)
Capital Outlay	6,875	14,200	-	1,000	-	1,000	(93.0%)
<b>Net Operating Budget</b>	<b>192,417</b>	<b>246,000</b>	<b>216,400</b>	<b>241,500</b>	<b>-</b>	<b>241,500</b>	<b>(1.8%)</b>
Trans to Property Appraiser	1,140	5,500	1,200	8,900	-	8,900	61.8%
Trans to Tax Collector	5,529	8,400	5,200	13,500	-	13,500	60.7%
Trans to 322 Pel Bay Irr and Land	186,400	83,600	83,600	-	-	-	(100.0%)
Reserves For Contingencies	-	12,200	-	10,000	-	10,000	(18.0%)
Reserves For Capital	-	74,100	-	303,000	-	303,000	308.9%
<b>Total Budget</b>	<b>385,486</b>	<b>429,800</b>	<b>306,400</b>	<b>576,900</b>	<b>-</b>	<b>576,900</b>	<b>34.2%</b>
<b>Total FTE</b>	<b>1.06</b>	<b>1.39</b>	<b>1.39</b>	<b>1.39</b>	<b>-</b>	<b>1.39</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	275,688	273,200	262,400	436,800	-	436,800	59.9%
Delinquent Ad Valorem Taxes	38	-	-	-	-	-	na
Interest/Misc	1,648	1,200	1,200	4,500	-	4,500	275.0%
Trans frm Tax Collector	2,451	-	-	-	-	-	na
Carry Forward	310,400	169,800	200,400	157,600	-	157,600	(7.2%)
Less 5% Required By Law	-	(14,400)	-	(22,000)	-	(22,000)	52.8%
<b>Total Funding</b>	<b>590,226</b>	<b>429,800</b>	<b>464,000</b>	<b>576,900</b>	<b>-</b>	<b>576,900</b>	<b>34.2%</b>

Forecast FY 2011 – Operating expenses decreased \$13,800 most notably by \$1,600 in savings for telephone and \$9,600 in street light repair and maintenance.

Current FY 2012 – Personal services had a decrease of \$4,400 due to the new retirement rates along with increases of \$2,300 for vacation sell-backs and the health insurance offset, and \$1,900 for health insurance.

**Office of the County Manager**

**Pelican Bay Services  
Pelican Bay Street Lighting (778)**

Operating Expenses had a net increase of \$9,900. This increase is due to increases of \$4,200 in fleet maintenance, labor and fuel charges, \$1,700 for building repairs and maintenance that were previously budgeted in capital outlay, and \$6,100 for additional contractual management services.

Capital Outlay consists of \$1,000 for office equipment.

Revenue FY 2012 - The Pelican Bay Advisory Board requested that this fund be supported by the extension of Ad Valorem taxes totaling \$436,800. This extension would require a millage rate of .0857 based upon taxable value totaling \$5,096,886,665. This is a millage rate increase of .0336, which is for funding of reserves for future construction and improvement of the street light system that have been identified in the Pelican Bay Community Improvement Plan.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Collier County Fire Control**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Indirect Cost Reimburs	1,100	1,700	1,700	1,200	-	1,200	(29.4%)
Remittances	278,473	175,200	175,200	152,000	-	152,000	(13.2%)
<b>Net Operating Budget</b>	<b>279,573</b>	<b>176,900</b>	<b>176,900</b>	<b>153,200</b>	<b>-</b>	<b>153,200</b>	<b>(13.4%)</b>
Trans to Property Appraiser	4,084	4,300	4,300	4,300	-	4,300	0.0%
Trans to Tax Collector	11,248	7,500	7,500	6,400	-	6,400	(14.7%)
Trans to 144 Isles of Capri Fire Fd	97,500	59,900	59,900	51,600	-	51,600	(13.9%)
Trans to 146 Ochopee Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.2%)
<b>Total Budget</b>	<b>535,506</b>	<b>336,200</b>	<b>336,200</b>	<b>291,500</b>	<b>-</b>	<b>291,500</b>	<b>(13.3%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Collier County Fire Control MSTU (148)	279,573	176,900	176,900	153,200	-	153,200	(13.4%)
<b>Total Net Budget</b>	<b>279,573</b>	<b>176,900</b>	<b>176,900</b>	<b>153,200</b>	<b>-</b>	<b>153,200</b>	<b>(13.4%)</b>
<b>Total Transfers and Reserves</b>	<b>255,932</b>	<b>159,300</b>	<b>159,300</b>	<b>138,300</b>	<b>-</b>	<b>138,300</b>	<b>(13.2%)</b>
<b>Total Budget</b>	<b>535,506</b>	<b>336,200</b>	<b>336,200</b>	<b>291,500</b>	<b>-</b>	<b>291,500</b>	<b>(13.3%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	512,467	339,400	322,400	285,400	-	285,400	(15.9%)
Delinquent Ad Valorem Taxes	16,560	-	400	-	-	-	na
Interest/Misc	825	1,100	1,100	1,100	-	1,100	0.0%
Trans frm Property Appraiser	569	-	-	-	-	-	na
Trans frm Tax Collector	4,974	-	-	-	-	-	na
Carry Forward	31,700	12,700	31,600	19,300	-	19,300	52.0%
Less 5% Required By Law	-	(17,000)	-	(14,300)	-	(14,300)	(15.9%)
<b>Total Funding</b>	<b>567,096</b>	<b>336,200</b>	<b>355,500</b>	<b>291,500</b>	<b>-</b>	<b>291,500</b>	<b>(13.3%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Collier County Fire Control  
Collier County Fire Control MSTU (148)**

**Mission Statement**

To provide basic fire protection to the residents of the unincorporated areas of the County located outside the boundaries of existing fire control taxing districts.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead Costs</b>	-	<b>11,900</b>	<b>1,100</b>	<b>10,800</b>
<b>Contracted Fire Protection Service</b>	-	<b>279,600</b>	<b>290,400</b>	<b>-10,800</b>
<p>This district was created pursuant to Chapter 125 of the Florida Statutes by adopting Ordinance No. 84-84, as amended. Fire protection service is delivered by four (4) fire control districts within the County through a contractual service agreement between the respective fire control districts and the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	<b>291,500</b>	<b>291,500</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	1,100	1,700	1,700	1,200	-	1,200	(29.4%)
Remittances	278,473	175,200	175,200	152,000	-	152,000	(13.2%)
<b>Net Operating Budget</b>	<b>279,573</b>	<b>176,900</b>	<b>176,900</b>	<b>153,200</b>	-	<b>153,200</b>	<b>(13.4%)</b>
Trans to Property Appraiser	4,084	4,300	4,300	4,300	-	4,300	0.0%
Trans to Tax Collector	11,248	7,500	7,500	6,400	-	6,400	(14.7%)
Trans to 144 Isles of Capri Fire Fd	97,500	59,900	59,900	51,600	-	51,600	(13.9%)
Trans to 146 Ochopee Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.2%)
<b>Total Budget</b>	<b>535,506</b>	<b>336,200</b>	<b>336,200</b>	<b>291,500</b>	-	<b>291,500</b>	<b>(13.3%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	512,467	339,400	322,400	285,400	-	285,400	(15.9%)
Delinquent Ad Valorem Taxes	16,560	-	400	-	-	-	na
Interest/Misc	825	1,100	1,100	1,100	-	1,100	0.0%
Trans frm Property Appraiser	569	-	-	-	-	-	na
Trans frm Tax Collector	4,974	-	-	-	-	-	na
Carry Forward	31,700	12,700	31,600	19,300	-	19,300	52.0%
Less 5% Required By Law	-	(17,000)	-	(14,300)	-	(14,300)	(15.9%)
<b>Total Funding</b>	<b>567,096</b>	<b>336,200</b>	<b>355,500</b>	<b>291,500</b>	-	<b>291,500</b>	<b>(13.3%)</b>

Current FY 2012 - Fire protection service is provided to the residents of the unincorporated areas of the County that are located outside the boundaries of existing fire control taxing districts through a contractual service agreement between the respective fire control districts and the BCC.

Office of the County Manager

Collier County Fire Control  
Collier County Fire Control MSTU (148)

The remittances for fire service are calculated by taking total ad valorem revenue for the Collier County Fire Control District less collection fees and administrative costs. Half of this amount is divided evenly between the four districts. The other half is divided based on the secondary percentage amounts outlined below.

Fire District	25% shares	Secondary Shares	Percentage	Total Revenue
Isles of Capri	\$34,900	\$16,700	12.01%	\$ 51,600
Ochopee	\$34,900	\$41,100	29.33%	\$76,000
Golden Gate	\$34,900	\$41,100	29.33%	\$76,000
East Naples	\$34,900	\$41,100	29.33%	\$76,000

Revenue FY 2012 - Budgeted ad valorem tax revenue is based on the estimated Collier County Fire Control District taxable value of \$142,696,900 (15.9% net decrease) at a rate of 2.0000 mills. A 2.0000 mill tax levy is the maximum allowed by ordinance, and represents a 0.1999 mill reduction from the Rolled Back Millage Rate of 2.1999.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Isles of Capri Munic'l Fire & Rescue Serv**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	994,285	1,082,100	1,087,000	1,050,600	-	1,050,600	(2.9%)
Operating Expense	184,073	202,800	200,400	195,800	-	195,800	(3.5%)
Indirect Cost Reimburs	41,000	43,400	43,400	44,600	-	44,600	2.8%
Capital Outlay	34,968	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,254,326</b>	<b>1,328,300</b>	<b>1,330,800</b>	<b>1,291,000</b>	<b>-</b>	<b>1,291,000</b>	<b>(2.8%)</b>
Trans to Property Appraiser	10,340	10,800	10,800	10,500	-	10,500	(2.8%)
Trans to Tax Collector	26,456	31,700	20,800	30,700	-	30,700	(3.2%)
Trans to 118 Em Mgt Grant Fd	2,721	-	-	-	-	-	na
Trans to 714 Co Mgr Match	-	-	4,700	-	-	-	na
Reserves For Contingencies	-	68,500	-	66,600	-	66,600	(2.8%)
Reserves For Capital	-	335,200	-	45,400	-	45,400	(86.5%)
Reserve for Attrition	-	(37,700)	-	(35,900)	-	(35,900)	(4.8%)
<b>Total Budget</b>	<b>1,293,843</b>	<b>1,736,800</b>	<b>1,367,100</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Isles of Capri Fire & Rescue (144)	1,254,326	1,328,300	1,330,800	1,291,000	-	1,291,000	(2.8%)
<b>Total Net Budget</b>	<b>1,254,326</b>	<b>1,328,300</b>	<b>1,330,800</b>	<b>1,291,000</b>	<b>-</b>	<b>1,291,000</b>	<b>(2.8%)</b>
<b>Total Transfers and Reserves</b>	<b>39,517</b>	<b>408,500</b>	<b>36,300</b>	<b>117,300</b>	<b>-</b>	<b>117,300</b>	<b>(71.3%)</b>
<b>Total Budget</b>	<b>1,293,843</b>	<b>1,736,800</b>	<b>1,367,100</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	1,275,313	1,122,600	1,066,800	1,031,900	-	1,031,900	(8.1%)
Delinquent Ad Valorem Taxes	851	1,000	1,000	1,000	-	1,000	0.0%
Charges For Services	2,433	500	300	300	-	300	(40.0%)
Miscellaneous Revenues	2,510	1,900	1,900	2,300	-	2,300	21.1%
Interest/Misc	6,500	3,200	3,900	3,400	-	3,400	6.3%
Trans frm Property Appraiser	1,440	-	1,400	1,200	-	1,200	na
Trans frm Tax Collector	11,736	7,500	7,500	7,200	-	7,200	(4.0%)
Trans fm 148 Collier Fire Fd	97,500	59,900	59,900	51,600	-	51,600	(13.9%)
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	521,500	593,700	579,700	358,300	-	358,300	(39.6%)
Less 5% Required By Law	-	(56,500)	-	(51,900)	-	(51,900)	(8.1%)
<b>Total Funding</b>	<b>1,922,783</b>	<b>1,736,800</b>	<b>1,725,400</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Isles of Capri Fire & Rescue (144)	11.00	11.00	11.00	11.00	-	11.00	0.0%
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Isles of Capri Munic'l Fire & Rescue Serv**

**Isles of Capri Fire & Rescue (144)**

**Mission Statement**

To provide for the public safety needs of the Isles of Capri community through the provision of emergency response to fire and rescue calls.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration</b>	<b>2.00</b>	<b>335,358</b>	<b>7,900</b>	<b>327,458</b>
<b>Paid Fire Fighting Services</b>	<b>9.00</b>	<b>998,142</b>	<b>1,093,800</b>	<b>-95,658</b>
Additional fire and rescue is provided by nine (9) full-time firefighters, twenty-four (24) hours per day, seven (7) days per week, to supplement and oversee the volunteer force.				
<b>Reserves</b>	<b>-</b>	<b>74,800</b>	<b>306,600</b>	<b>-231,800</b>
<b>Current Level of Service Budget</b>	<b>11.00</b>	<b>1,408,300</b>	<b>1,408,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
% of Fire Response Times within 4 Minutes, per NFPA	29	-	29	90
% of Marine Responses (both fire & rescue) within 10 Minut	69	-	69	90
% of Rescue Response Times Within 8 Minutes, per NFPA	75	-	75	90

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	994,285	1,082,100	1,087,000	1,050,600	-	1,050,600	(2.9%)
Operating Expense	184,073	202,800	200,400	195,800	-	195,800	(3.5%)
Indirect Cost Reimburs	41,000	43,400	43,400	44,600	-	44,600	2.8%
Capital Outlay	34,968	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,254,326</b>	<b>1,328,300</b>	<b>1,330,800</b>	<b>1,291,000</b>	<b>-</b>	<b>1,291,000</b>	<b>(2.8%)</b>
Trans to Property Appraiser	10,340	10,800	10,800	10,500	-	10,500	(2.8%)
Trans to Tax Collector	26,456	31,700	20,800	30,700	-	30,700	(3.2%)
Trans to 118 Em Mgt Grant Fd	2,721	-	-	-	-	-	na
Trans to 714 Co Mgr Match	-	-	4,700	-	-	-	na
Reserves For Contingencies	-	68,500	-	66,600	-	66,600	(2.8%)
Reserves For Capital	-	335,200	-	45,400	-	45,400	(86.5%)
Reserve for Attrition	-	(37,700)	-	(35,900)	-	(35,900)	(4.8%)
<b>Total Budget</b>	<b>1,293,843</b>	<b>1,736,800</b>	<b>1,367,100</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>
<b>Total FTE</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>11.00</b>	<b>-</b>	<b>11.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Isles of Capri Munic'l Fire & Rescue Serv  
Isles of Capri Fire & Rescue (144)**

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,275,313	1,122,600	1,066,800	1,031,900	-	1,031,900	(8.1%)
Delinquent Ad Valorem Taxes	851	1,000	1,000	1,000	-	1,000	0.0%
Charges For Services	2,433	500	300	300	-	300	(40.0%)
Miscellaneous Revenues	2,510	1,900	1,900	2,300	-	2,300	21.1%
Interest/Misc	6,500	3,200	3,900	3,400	-	3,400	6.3%
Trans frm Property Appraiser	1,440	-	1,400	1,200	-	1,200	na
Trans frm Tax Collector	11,736	7,500	7,500	7,200	-	7,200	(4.0%)
Trans fm 148 Collier Fire Fd	97,500	59,900	59,900	51,600	-	51,600	(13.9%)
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0.0%
Carry Forward	521,500	593,700	579,700	358,300	-	358,300	(39.6%)
Less 5% Required By Law	-	(56,500)	-	(51,900)	-	(51,900)	(8.1%)
<b>Total Funding</b>	<b>1,922,783</b>	<b>1,736,800</b>	<b>1,725,400</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>

Forecast FY 2011 - Operating expenses are decreasing by \$13,300 with a decrease of \$1,700 for telephone service, \$3,000 for equipment repair and maintenance, \$2,400 for uniform purchases, \$2,100 for fleet maintenance parts, \$2,000 for minor operating equipment, \$2,000 for operating supplies, and \$1,600 for training and educational expenses.

A Volunteer Fire Assistance Grant, that is re-applied for every year, of \$4,700 was used to purchase personal safety equipment, thus the transfer to the Bureau of Emergency Services Grant Funds (713/714).

Current FY 2012 - Personal services includes \$62,500 in overtime expense which is composed of \$33,400 for weekly mandatory firefighter overtime, \$18,900 for holiday pay, and \$10,200 for discretionary overtime. Job bank employee expense continues to be incurred in order to meet minimum manning requirements and minimize overtime expenses by utilizing job bank firefighters to cover vacations, sick-time, and training. Additionally there are increases of \$15,100 in health insurance and \$16,700 for vacation sell-backs and health insurance offsets. Offsetting this is a decrease of \$60,500 in retirement.

Operating expenses and indirect costs are decreasing by \$5,800. Some of the major components of this decrease are as follows: \$1,700 for telephone service, \$3,000 for equipment repair and maintenance, \$2,400 for uniform purchases, \$2,000 for minor operating equipment, \$2,000 for operating supplies, \$1,600 for training and educational expenses, and various smaller decreases in several expenses. These decreases are offset by increases of \$4,100 for fleet vehicle maintenance, \$3,700 for fuel and \$1,200 for Indirect Costs.

Budgeted reserves include \$66,600 for contingencies, (\$35,900) for attrition, and \$45,400 for capital outlay.

Revenue FY 2012 - \$1,031,900 in ad valorem tax revenue is based on taxable value of \$515,665,645 (8.1% net decrease) within the district and a tax rate of 2.0000 mills. The Isle of Capri Advisory Board has approved that a rate of 2.0000 mills be assessed in FY 2012. The District's Rolled Back Millage rate is 2.1543 mills, which exceeds the 2.0000 mill maximum tax levy.

Transfer revenue includes Emergency Medical Services in the amount of \$3,000 and Collier County Fire Control District in the amount of \$51,600, which decreased significantly due to a lower taxable value in the District.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Ochopee Fire Control District**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,317,662	1,342,100	1,389,100	1,331,100	-	1,331,100	(0.8%)
Operating Expense	351,594	329,200	311,500	359,700	-	359,700	9.3%
Indirect Cost Reimburs	58,000	51,400	51,400	51,100	-	51,100	(0.6%)
Capital Outlay	15,558	22,000	16,000	11,000	-	11,000	(50.0%)
<b>Net Operating Budget</b>	<b>1,742,814</b>	<b>1,744,700</b>	<b>1,768,000</b>	<b>1,752,900</b>	<b>-</b>	<b>1,752,900</b>	<b>0.5%</b>
Trans to Property Appraiser	14,172	13,600	13,600	11,200	-	11,200	(17.6%)
Trans to Tax Collector	34,473	31,800	31,800	26,700	-	26,700	(16.0%)
Trans to 714 Co Mgr Match	4,615	-	2,100	-	-	-	na
Reserves For Contingencies	-	90,700	-	36,200	-	36,200	(60.1%)
Reserves For Capital	-	32,200	-	-	-	-	(100.0%)
Reserve for Attrition	-	(45,900)	-	(44,800)	-	(44,800)	(2.4%)
<b>Total Budget</b>	<b>1,796,073</b>	<b>1,867,100</b>	<b>1,815,500</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ochopee Fire Control District MSTU (146)	1,742,814	1,744,700	1,768,000	1,752,900	-	1,752,900	0.5%
<b>Total Net Budget</b>	<b>1,742,814</b>	<b>1,744,700</b>	<b>1,768,000</b>	<b>1,752,900</b>	<b>-</b>	<b>1,752,900</b>	<b>0.5%</b>
<b>Total Transfers and Reserves</b>	<b>53,260</b>	<b>122,400</b>	<b>47,500</b>	<b>29,300</b>	<b>-</b>	<b>29,300</b>	<b>(76.1%)</b>
<b>Total Budget</b>	<b>1,796,073</b>	<b>1,867,100</b>	<b>1,815,500</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	1,623,192	1,346,300	1,292,400	1,251,400	-	1,251,400	(7.0%)
Delinquent Ad Valorem Taxes	11,937	2,000	2,000	2,000	-	2,000	0.0%
Charges For Services	3,665	8,000	2,000	1,200	-	1,200	(85.0%)
Miscellaneous Revenues	7,600	-	-	-	-	-	na
Interest/Misc	6,441	10,200	5,200	700	-	700	(93.1%)
Trans frm Property Appraiser	1,974	900	900	900	-	900	0.0%
Trans frm Tax Collector	15,282	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 001 Gen Fund	-	-	-	434,600	-	434,600	na
Trans fm 148 Collier Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.2%)
Carry Forward	511,300	471,400	485,500	69,100	-	69,100	(85.3%)
Less 5% Required By Law	-	(68,300)	-	(62,700)	-	(62,700)	(8.2%)
<b>Total Funding</b>	<b>2,324,491</b>	<b>1,867,100</b>	<b>1,884,600</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ochopee Fire Control District MSTU (146)	15.00	15.00	15.00	15.00	-	15.00	0.0%
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>-</b>	<b>15.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Ochopee Fire Control District  
Ochopee Fire Control District MSTU (146)**

**Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and guests of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b>	<b>3.00</b>	<b>487,463</b>	<b>1,254,100</b>	<b>-766,637</b>
<b>Paid Fire Fighting Services</b>	<b>12.00</b>	<b>1,265,437</b>	<b>3,000</b>	<b>1,262,437</b>
Includes fire rescue service to Chokoloskee Island, Plantation Island, Everglades City, Ochopee, Copeland, Lee Cypress, Port of the Islands, Alligator Alley, U.S. 41 and the contract area of the South Blocks (Collier County Fire Control District) to be delivered by a combination paid/volunteer department.				
<b>Transfers</b>	<b>-</b>	<b>37,900</b>	<b>518,600</b>	<b>-480,700</b>
<b>Reserves</b>	<b>-</b>	<b>-8,600</b>	<b>6,500</b>	<b>-15,100</b>
<b>Current Level of Service Budget</b>	<b>15.00</b>	<b>1,782,200</b>	<b>1,782,200</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
% of fire response times within 4 minutes - Station 60	82	-	91	95
% of fire response times within 4 minutes - Station 61	92	-	94	99
% of fire response times within 4 minutes - Zone 63 (I-75)	-	-	-	-
% of rescue response times within 8 minutes - Station 60	100	-	100	100
% of rescue response times within 8 minutes - Station 61	91	-	96	99
% of rescue response times within 8 minutes - Zone 63	-	-	-	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,317,662	1,342,100	1,389,100	1,331,100	-	1,331,100	(0.8%)
Operating Expense	351,594	329,200	311,500	359,700	-	359,700	9.3%
Indirect Cost Reimburs	58,000	51,400	51,400	51,100	-	51,100	(0.6%)
Capital Outlay	15,558	22,000	16,000	11,000	-	11,000	(50.0%)
<b>Net Operating Budget</b>	<b>1,742,814</b>	<b>1,744,700</b>	<b>1,768,000</b>	<b>1,752,900</b>	<b>-</b>	<b>1,752,900</b>	<b>0.5%</b>
Trans to Property Appraiser	14,172	13,600	13,600	11,200	-	11,200	(17.6%)
Trans to Tax Collector	34,473	31,800	31,800	26,700	-	26,700	(16.0%)
Trans to 714 Co Mgr Match	4,615	-	2,100	-	-	-	na
Reserves For Contingencies	-	90,700	-	36,200	-	36,200	(60.1%)
Reserves For Capital	-	32,200	-	-	-	-	(100.0%)
Reserve for Attrition	-	(45,900)	-	(44,800)	-	(44,800)	(2.4%)
<b>Total Budget</b>	<b>1,796,073</b>	<b>1,867,100</b>	<b>1,815,500</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>
<b>Total FTE</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>15.00</b>	<b>-</b>	<b>15.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Ochopee Fire Control District  
Ochopee Fire Control District MSTU (146)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	1,623,192	1,346,300	1,292,400	1,251,400	-	1,251,400	(7.0%)
Delinquent Ad Valorem Taxes	11,937	2,000	2,000	2,000	-	2,000	0.0%
Charges For Services	3,665	8,000	2,000	1,200	-	1,200	(85.0%)
Miscellaneous Revenues	7,600	-	-	-	-	-	na
Interest/Misc	6,441	10,200	5,200	700	-	700	(93.1%)
Trans frm Property Appraiser	1,974	900	900	900	-	900	0.0%
Trans frm Tax Collector	15,282	9,000	9,000	9,000	-	9,000	0.0%
Trans fm 001 Gen Fund	-	-	-	434,600	-	434,600	na
Trans fm 148 Collier Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.2%)
Carry Forward	511,300	471,400	485,500	69,100	-	69,100	(85.3%)
Less 5% Required By Law	-	(68,300)	-	(62,700)	-	(62,700)	(8.2%)
<b>Total Funding</b>	<b>2,324,491</b>	<b>1,867,100</b>	<b>1,884,600</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>

Forecast FY 2011 - Personal services is increasing by \$47,000 due to higher costs of \$12,000 for overtime. The overtime costs would have been even higher but the Fire District took advantage of lower costs by using job bank employees to keep the overtime down that caused an increase of \$17,700 in other salaries and wages. These increased salary costs also increased retirement by \$14,900.

Operating expenses will decrease by \$17,700. Leading the way are decreases of \$15,900 for engineering inspections for station No.61, \$11,600 for lower costs for the water system at station No. 61, \$3,000 for boat repairs and maintenance, and smaller decreases in numerous other expenses. These are offset by an increase of \$21,800 for fleet repairs and maintenance and \$4,000 for fuel.

A Volunteer Fire Assistance Grant, that is re-applied for every year, of \$2,100 was used to purchase personal safety equipment, thus the transfer to the Bureau of Emergency Services Grant Fund (713/714).

Revenue FY 2011 - There was an increase of \$14,100 in carryforward and a decrease of \$5,000 in interest.

Current FY 2012 - In personal services, higher health insurance rates are causing an increase of \$15,100, other salaries and wages is rising by \$17,700 to take advantage of lower costs by using job bank employees, \$21,400 for vacation sell-backs and health insurance offsets, and there are also higher costs of \$12,200 for overtime which is in line with the forecasted expenditures for FY 2011. Offsetting these increases is a decrease of \$78,500 for retirement due to lower rates.

Operating expenses will increase by \$30,500. Leading the way are increases of \$57,400 for fleet maintenance charges and \$19,700 for fuel charges, both of which the Fire District has very little control over. These are offset by decreases of \$25,000 for other contractual services because engineering inspections for station No. 61 are completed and \$16,000 for personal safety equipment that was budgeted and paid for in FY 2011.

Budgeted reserves include only \$36,200 in reserve for contingencies and a reserve for attrition of (\$44,800). The reduction in reserves was necessary due to the reduction in taxable value in the District and will leave the district with only a small reserve for contingencies in the event of an unplanned expense.

Revenue FY 2012 - The \$1,251,400 in ad valorem tax revenue is based on a 7.0% reduction in taxable value and a 4.0000 mill tax levy. The rolled back millage is 4.2221 mills which exceeds the 4.000 millage maximum tax levy allowed by the current ordinance.

In order to meet the decreased ad valorem funding and the continuing erosion of carryforward, it is necessary to transfer \$434,600 from the general fund. If this action is not taken, crucial fire and rescue services will have to be cut drastically.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Goodland Fire District**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Indirect Cost Reimburs	600	800	800	500	-	500	(37.5%)
Remittances	102,415	99,100	99,100	86,400	-	86,400	(12.8%)
<b>Net Operating Budget</b>	<b>103,015</b>	<b>99,900</b>	<b>99,900</b>	<b>86,900</b>	<b>-</b>	<b>86,900</b>	<b>(13.0%)</b>
Trans to Property Appraiser	838	900	900	900	-	900	0.0%
Trans to Tax Collector	2,796	2,900	2,900	2,500	-	2,500	(13.8%)
<b>Total Budget</b>	<b>106,649</b>	<b>103,700</b>	<b>103,700</b>	<b>90,300</b>	<b>-</b>	<b>90,300</b>	<b>(12.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Goodland Fire District (149)	103,015	99,900	99,900	86,900	-	86,900	(13.0%)
<b>Total Net Budget</b>	<b>103,015</b>	<b>99,900</b>	<b>99,900</b>	<b>86,900</b>	<b>-</b>	<b>86,900</b>	<b>(13.0%)</b>
<b>Total Transfers and Reserves</b>	<b>3,634</b>	<b>3,800</b>	<b>3,800</b>	<b>3,400</b>	<b>-</b>	<b>3,400</b>	<b>(10.5%)</b>
<b>Total Budget</b>	<b>106,649</b>	<b>103,700</b>	<b>103,700</b>	<b>90,300</b>	<b>-</b>	<b>90,300</b>	<b>(12.9%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	107,780	96,900	92,100	93,800	-	93,800	(3.2%)
Delinquent Ad Valorem Taxes	315	-	-	-	-	-	na
Interest/Misc	144	200	200	100	-	100	(50.0%)
Trans frm Property Appraiser	117	-	-	-	-	-	na
Trans frm Tax Collector	1,239	-	-	-	-	-	na
Carry Forward	9,500	11,600	12,500	1,100	-	1,100	(90.5%)
Less 5% Required By Law	-	(5,000)	-	(4,700)	-	(4,700)	(6.0%)
<b>Total Funding</b>	<b>119,096</b>	<b>103,700</b>	<b>104,800</b>	<b>90,300</b>	<b>-</b>	<b>90,300</b>	<b>(12.9%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager**

**Goodland Fire District  
Goodland Fire District (149)**

**Mission Statement**

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead Costs</b>	-	90,300	90,300	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	90,300	90,300	-

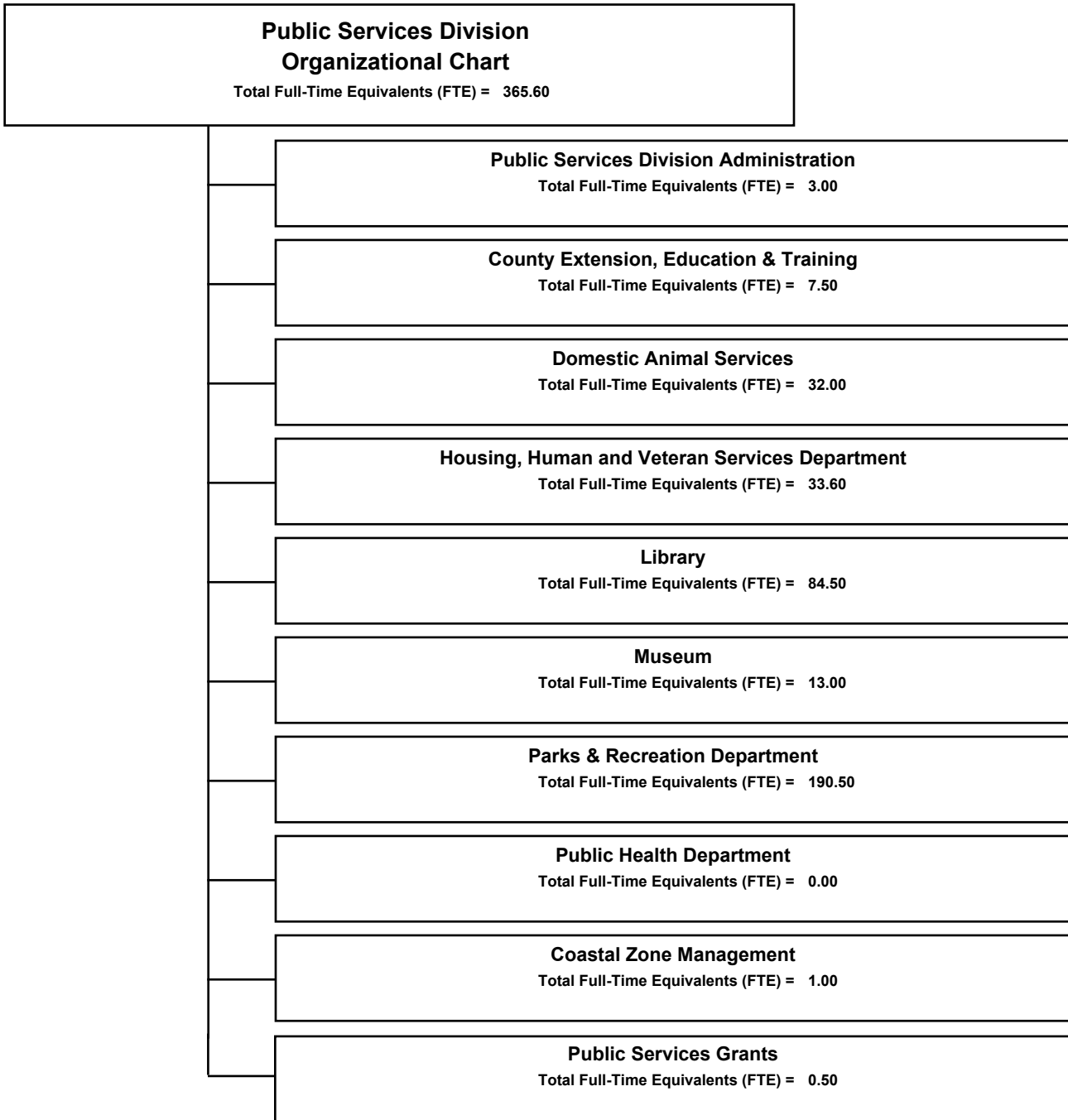
Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	600	800	800	500	-	500	(37.5%)
Remittances	102,415	99,100	99,100	86,400	-	86,400	(12.8%)
<b>Net Operating Budget</b>	<b>103,015</b>	<b>99,900</b>	<b>99,900</b>	<b>86,900</b>	-	<b>86,900</b>	<b>(13.0%)</b>
Trans to Property Appraiser	838	900	900	900	-	900	0.0%
Trans to Tax Collector	2,796	2,900	2,900	2,500	-	2,500	(13.8%)
<b>Total Budget</b>	<b>106,649</b>	<b>103,700</b>	<b>103,700</b>	<b>90,300</b>	-	<b>90,300</b>	<b>(12.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	107,780	96,900	92,100	93,800	-	93,800	(3.2%)
Delinquent Ad Valorem Taxes	315	-	-	-	-	-	na
Interest/Misc	144	200	200	100	-	100	(50.0%)
Trans frm Property Appraiser	117	-	-	-	-	-	na
Trans frm Tax Collector	1,239	-	-	-	-	-	na
Carry Forward	9,500	11,600	12,500	1,100	-	1,100	(90.5%)
Less 5% Required By Law	-	(5,000)	-	(4,700)	-	(4,700)	(6.0%)
<b>Total Funding</b>	<b>119,096</b>	<b>103,700</b>	<b>104,800</b>	<b>90,300</b>	-	<b>90,300</b>	<b>(12.9%)</b>

Current FY 2012 - This MSTU addresses fire protection services for the residents of Goodland. Collier County contracts with the City of Marco Island to provide this service; in FY 2012 the contract amount is estimated to be \$86,400, a reduction of \$12,700 from FY 2011. There is no reserve for contingencies.

Revenue FY 2012 - Budgeted ad valorem is based on Goodland taxable value of \$73,527,409 (net decrease of (3.2%) at 1.2760 mills (the same millage rate as the FY 2011 rate). This rate is 0.0280 mills below the Maximum Millage Rate established by ordinance and 0.0734 below the rolled-back rate.

Public Services Division



## Public Services Division

Marla Ramsey, Administrator

The Public Services Division provides the citizens of Collier County with a wide variety of traditional governmental services that preserve and enhance the quality of life throughout the community. There are seven Departments within the Division including Domestic Animal Services, Housing, Human and Veteran Services, Library, Museum, Parks and Recreation, University Extension Services and Coastal Zone Management. Through contractual arrangements, this Division has oversight responsibilities for the David Lawrence Center and the Public Health Department. The goal of each Department is to exceed our customers' expectations in providing quality services as cost effectively as possible. The total budget appropriation in FY 2012, including transfers and reserves, is \$42,800,700.

Public Services' Departments are funded primarily by ad valorem taxes augmented by various user fees in Domestic Animal Services, Library, Parks and Recreation, and University Extension Services. The Division's fees are reviewed annually to reduce the need for additional ad valorem tax support. Tourist Development Taxes provide funding for the Museums and Coastal Zone Management.

The total number of authorized permanent Full Time Equivalent (FTE) positions in the Division for FY 2012 is 365.6.

### County Extension, Education & Training Department:

The University Extension Services Department offers educational and demonstration services in the areas of Agriculture, Marine Sciences, Urban and Commercial Horticulture, Family Consumer Sciences and 4-H Youth Development. In FY 2010 the Department experienced an increase in requests from homeowners with assistance in gardening and expects this will continue in FY 2012. The 4-H program continues to grow and provides very valuable educational experiences for the community youth.

### Domestic Animal Services Department:

Domestic Animal Services provides protection to the citizens of Collier County from animal-related injury and zoonotic disease, gives temporary shelter to the community's unwanted and/or stray pet population, and promotes responsible pet ownership and humane treatment of animals. In FY 2012 the Department will continue focus on increasing compliance with Collier County's licensing, leash laws, and continued expansion of humane pet population control programs.

### Housing, Human and Veteran Services Department:

The Housing, Human and Veteran Services Department was reorganized in FY 2011. The Director for Veteran Services retired and this Department was consolidated with the Housing and Human Services Department. All services provided to Community Veterans will continue without interruption. Veterans Services assist veterans and their dependents in preparing and pursuing claims and other entitlements. The department has a goal for FY 2012 to maintain 95% success rate in fulfilling transportation requests and continue its community outreach through public presentations.

By leveraging local, state and federal funds, the Department provides a one-stop shop to lower income residents in need, including frail seniors, those seeking assistance with prescriptions and medical care, families striving for home ownership or to maintain their home and non-profits that meet affordable housing and community needs. In FY 2012, the Department will coordinate efforts with community partners to improve access to health care for those who are uninsured and under-insured via a health information technology project. The Department will also be coordinating several Stimulus Grants and a continuation of the Neighborhood Stabilization Program. These programs are aimed at rehabilitation of foreclosed homes and homeless prevention.

### Library Department:

The Library Department's FY 2012 initiatives include maintenance of circulation per capita at or above national average and enhancement of on-line services and materials. The Library Department will continue to maintain the current established hours at the branches and regional facilities for FY 2012.

### Museum Department:

The Museum opened the Naples Depot in FY 2011 and completed the interior restoration of this historic Naples landmark. The exhibit plan will be enlarged and finalized for the Depot's remaining galleries and construction initiated on a number of new displays to expand the Museum's presentation on the importance of transportation to the growth and development of Naples and Collier County. The Marco Island Museum opened in FY 2011 and is a joint project with the Marco Island Historical Society.

## Public Services Division

### Parks and Recreation Department:

The Parks and Recreation Department has consolidated operations and continues their emphasis on providing the same level of service to the Community through increased efficiencies with technology and reorganizing resources. The Department increased Marina operations again in 2010 by opening the Goodland Boating Park Marina. Sun N Fun Lagoon continues to be a popular recreational attraction and recovers 100% of operational expenses with user fees. Goals for FY 2012 will continue to focus on increased cost recovery of recreational programming with user fee revenue targets of 35%.

### Public Health Department:

The Public Health Department continues to coordinate its efforts with the Board of County Commissioners to provide health care and environmental programs for Collier County residents. Additionally, the Department continues to monitor the success of the endeavor to refer all housing that does not meet minimum migrant housing standards to Code Enforcement.

### Coastal Zone Management Department:

The Coastal Zone Management Department is responsible for beach and inlet maintenance and management, planning and delivery of state of the art and cost effective beach park facilities, estuary management and the reefs, channel markers and derelict vessel programs.

The following is a list of telephone numbers for additional information on programs and services provided by the Public Services Division:

252-8468 Administration  
252-8011 Public Information Officer  
455-1031 David Lawrence Center  
252-7387 Domestic Animal Services  
353-4244 Extension, Education & Training Center  
252-8154 Housing, Human and Veteran Services  
252-8387 (Veteran Services Direct Number)  
593-0334 Library  
252-8476 Museum  
252-4000 Parks and Recreation  
252-8200 Public Health Department  
252-5342 Coastal Zone Management

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	23,046,878	22,192,800	24,236,700	21,947,600	-	21,947,600	(1.1%)
Operating Expense	16,799,759	16,983,800	21,598,000	16,609,400	-	16,609,400	(2.2%)
Indirect Cost Reimburs	77,700	151,000	150,600	173,100	-	173,100	14.6%
Capital Outlay	261,495	279,400	1,776,300	287,500	-	287,500	2.9%
Grants and Aid	7,457,969	2,223,700	3,009,800	2,223,700	-	2,223,700	0.0%
Remittances	3,926,101	500,000	20,230,700	500,000	-	500,000	0.0%
<b>Total Net Budget</b>	<b>51,569,901</b>	<b>42,330,700</b>	<b>71,002,100</b>	<b>41,741,300</b>	<b>-</b>	<b>41,741,300</b>	<b>(1.4)%</b>
Trans to Property Appraiser	2,915	3,000	3,000	3,000	-	3,000	0.0%
Trans to Tax Collector	35,331	43,900	36,700	34,300	-	34,300	(21.9%)
Trans to 001 General Fund	59,800	-	-	-	-	-	na
Trans to 708 Hum Serv Match	37,255	123,000	123,000	-	-	-	(100.0%)
Trans to 314 Museum Cap	200,000	100,000	130,000	100,000	-	100,000	0.0%
Reserves For Contingencies	-	504,400	-	395,200	-	395,200	(21.6%)
Reserves For Capital	-	194,800	-	556,200	-	556,200	185.5%
Reserve for Attrition	-	-	-	(29,300)	-	(29,300)	na
<b>Total Budget</b>	<b>51,905,202</b>	<b>43,299,800</b>	<b>71,294,800</b>	<b>42,800,700</b>	<b>-</b>	<b>42,800,700</b>	<b>(1.2)%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Services Division Administration	311,798	349,800	309,800	335,400	-	335,400	(4.1%)
County Extension, Education & Training	627,744	572,600	562,100	563,400	-	563,400	(1.6%)
Domestic Animal Services	2,412,055	2,795,800	2,788,000	2,801,600	-	2,801,600	0.2%
Housing, Human and Veteran Services Department	16,755,949	5,586,000	32,901,000	5,495,900	-	5,495,900	(1.6%)
Library	6,643,783	7,160,900	8,313,300	6,966,000	-	6,966,000	(2.7%)
Museum	1,200,739	1,427,900	1,357,500	1,439,400	-	1,439,400	0.8%
Parks & Recreation Department	20,603,271	22,558,400	21,732,000	22,329,600	-	22,329,600	(1.0%)
Public Health Department	1,749,285	1,666,400	1,650,100	1,651,700	-	1,651,700	(0.9%)
Coastal Zone Management	419,353	212,900	373,600	158,300	-	158,300	(25.6%)
Public Services Grants	845,923	-	1,014,700	-	-	-	na
<b>Total Net Budget</b>	<b>51,569,901</b>	<b>42,330,700</b>	<b>71,002,100</b>	<b>41,741,300</b>	<b>-</b>	<b>41,741,300</b>	<b>(1.4)%</b>
County Extension, Education & Training	-	27,700	-	33,300	-	33,300	20.2%
Domestic Animal Services	-	198,400	-	189,500	-	189,500	(4.5%)
Housing, Human and Veteran Services Department	37,255	299,800	123,000	88,500	-	88,500	(70.5%)
Library	-	115,600	-	470,200	-	470,200	306.7%
Museum	288,084	184,700	158,700	144,900	-	144,900	(21.5%)
Parks & Recreation Department	9,962	142,900	11,000	133,000	-	133,000	(6.9%)
<b>Total Transfers and Reserves</b>	<b>335,301</b>	<b>969,100</b>	<b>292,700</b>	<b>1,059,400</b>	<b>-</b>	<b>1,059,400</b>	<b>9.3%</b>
<b>Total Budget</b>	<b>51,905,202</b>	<b>43,299,800</b>	<b>71,294,800</b>	<b>42,800,700</b>	<b>-</b>	<b>42,800,700</b>	<b>(1.2)%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	348,053	321,300	305,200	279,000	-	279,000	(13.2%)
Delinquent Ad Valorem Taxes	591	-	-	-	-	-	na
Tourist Devel Tax	1,414,214	1,435,500	1,502,400	1,435,500	-	1,435,500	0.0%
Licenses & Permits	322,031	245,500	236,000	258,000	-	258,000	5.1%
Intergovernmental Revenues	12,170,870	20,000	27,267,900	20,000	-	20,000	0.0%
SFWMD/Big Cypress Revenue	49	-	-	-	-	-	na
Charges For Services	7,539,807	8,855,200	8,437,000	9,001,100	-	9,001,100	1.6%
Fines & Forfeitures	320,505	297,200	261,100	277,100	-	277,100	(6.8%)
Miscellaneous Revenues	1,410,254	247,800	477,000	250,300	-	250,300	1.0%
Interest/Misc	33,199	4,000	8,000	6,800	-	6,800	70.0%
Reimb From Other Depts	74,181	57,400	64,500	64,500	-	64,500	12.4%
Trans frm Property Appraiser	406	-	-	-	-	-	na
Trans frm Tax Collector	15,668	-	-	-	-	-	na
Net Cost General Fund	19,266,861	20,732,300	20,378,800	20,297,200	-	20,297,200	(2.1%)
Net Cost MSTU General Fund	8,783,448	9,340,500	9,083,300	9,105,700	-	9,105,700	(2.5%)
Trans fm 001 Gen Fund	161,800	52,700	52,700	87,100	-	87,100	65.3%
Trans fm 111 MSTD Gen Fd	392,700	373,100	373,100	362,000	-	362,000	(3.0%)
Trans fm 123 Svs for Sr Grants	37,255	123,000	123,000	-	-	-	(100.0%)
Trans fm 195 TDC Cap Fd	163,000	164,600	164,600	163,000	-	163,000	(1.0%)
Trans fm 306 Pk & Rec Cap	-	-	31,200	-	-	-	na
Carry Forward	5,309,100	1,133,800	3,828,300	1,299,300	-	1,299,300	14.6%
Less 5% Required By Law	-	(104,100)	-	(105,900)	-	(105,900)	1.7%
<b>Total Funding</b>	<b>57,763,992</b>	<b>43,299,800</b>	<b>72,594,100</b>	<b>42,800,700</b>	<b>-</b>	<b>42,800,700</b>	<b>(1.2%)</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Services Division Administration	3.00	3.00	3.00	3.00	-	3.00	0.0%
County Extension, Education & Training	8.00	8.00	8.00	7.50	-	7.50	(6.3%)
Domestic Animal Services	32.00	32.00	32.00	32.00	-	32.00	0.0%
Housing, Human and Veteran Services Departme	36.10	36.10	36.10	33.60	-	33.60	(6.9%)
Library	86.00	84.50	84.50	84.50	-	84.50	0.0%
Museum	14.00	13.00	13.00	13.00	-	13.00	0.0%
Parks & Recreation Department	204.50	191.00	191.00	190.50	-	190.50	(0.3%)
Coastal Zone Management	2.00	1.00	1.00	1.00	-	1.00	0.0%
Public Services Grants	-	-	-	0.50	-	0.50	na
<b>Total FTE</b>	<b>385.60</b>	<b>368.60</b>	<b>368.60</b>	<b>365.60</b>	<b>-</b>	<b>365.60</b>	<b>(0.8%)</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Public Services Division Administration**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	302,956	329,700	292,400	309,800	-	309,800	(6.0%)
Operating Expense	8,842	20,100	17,400	25,600	-	25,600	27.4%
<b>Net Operating Budget</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>
<b>Total Budget</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Services Administration (001)	311,798	349,800	309,800	335,400	-	335,400	(4.1%)
<b>Total Net Budget</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	311,798	349,800	309,800	335,400	-	335,400	(4.1%)
<b>Total Funding</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Services Administration (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Public Services Division Administration**

**Public Services Administration (001)**

**Mission Statement**

To provide professional management and administration to the seven (7) departments and two (2) contracted agencies within the Division, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration/Overhead</b>	<b>3.00</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<b>3.00</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	302,956	329,700	292,400	309,800	-	309,800	(6.0%)
Operating Expense	8,842	20,100	17,400	25,600	-	25,600	27.4%
<b>Net Operating Budget</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>
<b>Total Budget</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	311,798	349,800	309,800	335,400	-	335,400	(4.1%)
<b>Total Funding</b>	<b>311,798</b>	<b>349,800</b>	<b>309,800</b>	<b>335,400</b>	<b>-</b>	<b>335,400</b>	<b>(4.1%)</b>

Forecast FY 2011 - Personal Services are lower than adopted budget due to the Public Information Coordinator position remaining vacant.

Current FY 2012 - Personal Services are lower than the prior fiscal year due to the long-term Administrative Secretary retiring and the position being filled at a lower rate. Additional savings were generated by the reduction in the retirement rates.

Operating costs are minimal and Administration was finally able to put a small amount back in the budget for training due to the savings in personal services.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**County Extension, Education & Training**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	494,966	423,600	404,000	416,100	-	416,100	(1.8%)
Operating Expense	132,778	149,000	158,100	147,300	-	147,300	(1.1%)
<b>Net Operating Budget</b>	<b>627,744</b>	<b>572,600</b>	<b>562,100</b>	<b>563,400</b>	<b>-</b>	<b>563,400</b>	<b>(1.6%)</b>
Reserves For Contingencies	-	27,700	-	33,300	-	33,300	20.2%
<b>Total Budget</b>	<b>627,744</b>	<b>600,300</b>	<b>562,100</b>	<b>596,700</b>	<b>-</b>	<b>596,700</b>	<b>(0.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Extension, Ed & Training Ct (001)	544,488	552,000	516,800	542,800	-	542,800	(1.7%)
Miscellaneous Grants (116)	67,821	-	26,000	-	-	-	na
University Extension Trust Fund (604)	15,434	20,600	19,300	20,600	-	20,600	0.0%
<b>Total Net Budget</b>	<b>627,744</b>	<b>572,600</b>	<b>562,100</b>	<b>563,400</b>	<b>-</b>	<b>563,400</b>	<b>(1.6%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>27,700</b>	<b>-</b>	<b>33,300</b>	<b>-</b>	<b>33,300</b>	<b>20.2%</b>
<b>Total Budget</b>	<b>627,744</b>	<b>600,300</b>	<b>562,100</b>	<b>596,700</b>	<b>-</b>	<b>596,700</b>	<b>(0.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	15,728	11,400	14,100	11,000	-	11,000	(3.5%)
Miscellaneous Revenues	118,264	24,500	56,200	27,200	-	27,200	11.0%
Interest/Misc	425	-	-	-	-	-	na
Net Cost General Fund	510,932	526,100	488,700	516,900	-	516,900	(1.7%)
Carry Forward	40,700	39,300	45,700	42,600	-	42,600	8.4%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	<b>686,048</b>	<b>600,300</b>	<b>604,700</b>	<b>596,700</b>	<b>-</b>	<b>596,700</b>	<b>(0.6%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Extension, Ed & Training Ct (001)	7.50	7.50	7.50	7.50	-	7.50	0.0%
Miscellaneous Grants (116)	0.50	0.50	0.50	-	-	-	(100.0%)
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>7.50</b>	<b>-</b>	<b>7.50</b>	<b>(6.3%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**County Extension, Education & Training  
County Extension, Ed & Training Ct (001)**

**Mission Statement**

\* To assist Collier County Government in reaching its growth management goals through research based practical education for its employees and the adult and youth population of Collier County.

\* To assist the citizenry to attain knowledge in agriculture, human and natural resources and the life sciences and to make the knowledge accessible to sustain and enhance the quality of life throughout Collier County.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>2.00</b>	<b>199,607</b>	<b>17,700</b>	<b>181,907</b>
Fund for departmental administration/fixed overhead.				
<b>4-H Youth Development</b>	<b>1.50</b>	<b>108,958</b>	<b>-</b>	<b>108,958</b>
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
<b>Horticulture</b>	<b>2.00</b>	<b>107,220</b>	<b>-</b>	<b>107,220</b>
Provides educational programming that addresses care, maintenance and proper landscape and water conservation practices as well as adaptation and use of Best Management Practices (BMP) in landscapes and gardens.				
<b>Agriculture / Marine Science</b>	<b>2.00</b>	<b>127,015</b>	<b>8,200</b>	<b>118,815</b>
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats.				
<b>Current Level of Service Budget</b>	<b>7.50</b>	<b>542,800</b>	<b>25,900</b>	<b>516,900</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
# of Master Gardener Participant Volunteer Hours	5,609	6,000	4,300	4,000
# of Youth Participating in 4-H	9,227	7,500	9,000	9,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	451,194	423,600	390,100	416,100	-	416,100	(1.8%)
Operating Expense	93,294	128,400	126,700	126,700	-	126,700	(1.3%)
<b>Net Operating Budget</b>	<b>544,488</b>	<b>552,000</b>	<b>516,800</b>	<b>542,800</b>	<b>-</b>	<b>542,800</b>	<b>(1.7%)</b>
<b>Total Budget</b>	<b>544,488</b>	<b>552,000</b>	<b>516,800</b>	<b>542,800</b>	<b>-</b>	<b>542,800</b>	<b>(1.7%)</b>
<b>Total FTE</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>7.50</b>	<b>-</b>	<b>7.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	13,640	11,400	11,400	8,700	-	8,700	(23.7%)
Miscellaneous Revenues	19,916	14,500	16,700	17,200	-	17,200	18.6%
Net Cost General Fund	510,932	526,100	488,700	516,900	-	516,900	(1.7%)
<b>Total Funding</b>	<b>544,488</b>	<b>552,000</b>	<b>516,800</b>	<b>542,800</b>	<b>-</b>	<b>542,800</b>	<b>(1.7%)</b>

**Public Services Division**

**County Extension, Education & Training**

**County Extension, Ed & Training Ct (001)**

Forecast FY 2011 - Personal services are below budget due to a long-term extension agent leaving the agency. This is a critical position for the Extension Services and they plan to seek a replacement.

Current FY 2012 - Personal Services are reduced as it is anticipated that the new extension agent will start below the current pay of the long term employee and the retirement rates were reduced.

Operating expenses are being held consistent with the FY 2011 forecast. The University Extension Department has gone through several changes in programs over the past few years in efforts to maintain key services to the community yet reduce costs. The Palm Lethal Yellowing program was eliminated in 2009 for a savings of \$20,000. Additionally, that year, a Multi-county agent position salary was removed, saving an additional \$30,000. In 2010, the County began participating in the Multi-county Agriculture Extension Agents interlocal agreement approved by the Board of County Commissioners on October 13, 2009, via Agenda Item 16D7 with Hendry County and several other local counties to provide professional support to the agricultural community. Current year contribution is \$27,400.

The University Extension Services continues to restrict out-of-county travel, training and education for employees. Additionally, Extension Services continues to promote web based programs, which requires participants to download and print their own project worksheets and training information.

Fleet had recommended the replacement of a 2003 Ford Explorer at a cost of \$28,000 in the prior fiscal year. The University has elected to continue the deferral of this purchase.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**County Extension, Education & Training  
Miscellaneous Grants (116)**

**Mission Statement**

Provide development opportunities for youth in leadership, citizenship, and practical skills as well as other miscellaneous activities needed by the community.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	43,772	-	13,900	-	-	-	na
Operating Expense	24,050	-	12,100	-	-	-	na
<b>Net Operating Budget</b>	<b>67,821</b>	<b>-</b>	<b>26,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>67,821</b>	<b>-</b>	<b>26,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total FTE</b>	<b>0.50</b>	<b>0.50</b>	<b>0.50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	80,332	-	26,000	-	-	-	na
<b>Total Funding</b>	<b>80,332</b>	<b>-</b>	<b>26,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2011 - Personal services and operating expenses are the balance of the FY 2010 grant from the 4-H Foundation as their year end does not coincide with the County's.

Current FY 2012 – Budgets will be entered into the new Grants Management System upon acceptance of the grant award by the Board of County Commissioners and will no longer be presented in this fund. Public Services Grant Fund (709/710) will be used for all future grants. Additionally, the part-time employee was moved to the Public Services Grant Fund.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**County Extension, Education & Training  
University Extension Trust Fund (604)**

**Mission Statement**

Our University Extension Trust was created to designate funds to specific programs within the Extension education plan and these funds will be used in furthering the education mission of the Collier County UF/IFAS Extension.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Departmental Administration / Overhead	-	20,600	12,300	8,300
<b>Reserves</b>	-	33,300	41,600	-8,300
Current Level of Service Budget	-	53,900	53,900	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	15,434	20,600	19,300	20,600	-	20,600	0.0%
<b>Net Operating Budget</b>	15,434	20,600	19,300	20,600	-	20,600	0.0%
Reserves For Contingencies	-	27,700	-	33,300	-	33,300	20.2%
<b>Total Budget</b>	15,434	48,300	19,300	53,900	-	53,900	11.6%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	2,088	-	2,700	2,300	-	2,300	na
Miscellaneous Revenues	18,016	10,000	13,500	10,000	-	10,000	0.0%
Interest/Misc	425	-	-	-	-	-	na
Carry Forward	40,700	39,300	45,700	42,600	-	42,600	8.4%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	61,228	48,300	61,900	53,900	-	53,900	11.6%

Current FY 2012 - Operating expenses are for the promotion and activities for the Master Gardeners Garden Workshop Series and the annual Yard & Garden Show.

Revenues are estimated contributions from private sources based upon historical contribution levels as well as planned receipts from the above two programs, which are donations.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Domestic Animal Services**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,886,123	2,011,300	2,003,600	2,001,000	-	2,001,000	(0.5%)
Operating Expense	525,932	779,100	779,100	759,100	-	759,100	(2.6%)
Capital Outlay	-	5,400	5,300	41,500	-	41,500	668.5%
<b>Net Operating Budget</b>	<b>2,412,055</b>	<b>2,795,800</b>	<b>2,788,000</b>	<b>2,801,600</b>	<b>-</b>	<b>2,801,600</b>	<b>0.2%</b>
Reserves For Contingencies	-	198,400	-	189,500	-	189,500	(4.5%)
<b>Total Budget</b>	<b>2,412,055</b>	<b>2,994,200</b>	<b>2,788,000</b>	<b>2,991,100</b>	<b>-</b>	<b>2,991,100</b>	<b>(0.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Domestic Animal Control (001)	2,381,402	2,731,500	2,723,700	2,729,100	-	2,729,100	(0.1%)
Domestic Animal Services Donations (180)	8,811	16,800	16,800	23,200	-	23,200	38.1%
Neutered/Spay Trust Fund (610)	21,842	47,500	47,500	49,300	-	49,300	3.8%
<b>Total Net Budget</b>	<b>2,412,055</b>	<b>2,795,800</b>	<b>2,788,000</b>	<b>2,801,600</b>	<b>-</b>	<b>2,801,600</b>	<b>0.2%</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>198,400</b>	<b>-</b>	<b>189,500</b>	<b>-</b>	<b>189,500</b>	<b>(4.5%)</b>
<b>Total Budget</b>	<b>2,412,055</b>	<b>2,994,200</b>	<b>2,788,000</b>	<b>2,991,100</b>	<b>-</b>	<b>2,991,100</b>	<b>(0.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	272,031	195,500	236,000	258,000	-	258,000	32.0%
Charges For Services	148,949	167,200	132,700	160,800	-	160,800	(3.8%)
Fines & Forfeitures	7,218	12,200	5,100	5,100	-	5,100	(58.2%)
Miscellaneous Revenues	19,811	20,000	20,000	20,000	-	20,000	0.0%
Interest/Misc	1,729	-	-	-	-	-	na
Net Cost General Fund	1,980,928	2,397,700	2,372,900	2,342,200	-	2,342,200	(2.3%)
Carry Forward	210,600	204,700	229,200	207,900	-	207,900	1.6%
Less 5% Required By Law	-	(3,100)	-	(2,900)	-	(2,900)	(6.5%)
<b>Total Funding</b>	<b>2,641,266</b>	<b>2,994,200</b>	<b>2,995,900</b>	<b>2,991,100</b>	<b>-</b>	<b>2,991,100</b>	<b>(0.1%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Domestic Animal Control (001)	32.00	32.00	32.00	32.00	-	32.00	0.0%
<b>Total FTE</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>-</b>	<b>32.00</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Domestic Animal Services  
Domestic Animal Control (001)**

**Mission Statement**

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>3.00</b>	<b>561,946</b>	<b>-</b>	<b>561,946</b>
Fund Department administration and fixed overhead.				
<b>Enforcement</b>	<b>12.00</b>	<b>946,050</b>	<b>281,100</b>	<b>664,950</b>
Investigate citizen- or agency-initiated inquiries to enforce State and local animal laws, including but not limited to requirement to license; prohibitions against running at large, creating sanitary nuisance, and excessive barking; animal cruelty investigations; animal bite investigations for rabies prevention; and dangerous dog investigations. Assess appropriate penalties for infractions and impound stray animals. Inspect and permit animal-related businesses.				
<b>Animal Care</b>	<b>8.00</b>	<b>644,893</b>	<b>51,300</b>	<b>593,593</b>
Provide basic sanitary, sustenance, and enrichment services to animals in Department custody. Work toward positive outcomes for impounded animals as appropriate. Euthanize impounded animals as appropriate.				
<b>Community Outreach</b>	<b>7.00</b>	<b>405,246</b>	<b>54,500</b>	<b>350,746</b>
Facilitate animal adoption program, volunteer program, special events, and educational outreach efforts.				
<b>Veterinary Clinic</b>	<b>2.00</b>	<b>170,965</b>	<b>-</b>	<b>170,965</b>
Spay/neuter all cats and dogs prior to placement in home after adoption and prior to release to owner upon reclaim unless exempted as contemplated in the animal control ordinance; provide basic medical care to all animals in custody; provide and/or coordinate with outside veterinary clinics advanced medical care for special cases; and Donation Trust Fund cases.				
<b>Current Level of Service Budget</b>				
	<b>32.00</b>	<b>2,729,100</b>	<b>386,900</b>	<b>2,342,200</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
% of Human Rabies Exposure Cases Abated Within 14 Days	-	90	90	90
% Positive Animal Outcomes (adoptions, reclaims, transfers)	36	37	38	39
Animal Intake per 1,000 Population	20	18	19	19
Calls for Service per Officer	980	950	1,000	1,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,886,123	2,011,300	2,003,600	2,001,000	-	2,001,000	(0.5%)
Operating Expense	495,279	714,800	714,800	686,600	-	686,600	(3.9%)
Capital Outlay	-	5,400	5,300	41,500	-	41,500	668.5%
<b>Net Operating Budget</b>	<b>2,381,402</b>	<b>2,731,500</b>	<b>2,723,700</b>	<b>2,729,100</b>	<b>-</b>	<b>2,729,100</b>	<b>(0.1%)</b>
<b>Total Budget</b>	<b>2,381,402</b>	<b>2,731,500</b>	<b>2,723,700</b>	<b>2,729,100</b>	<b>-</b>	<b>2,729,100</b>	<b>(0.1%)</b>
<b>Total FTE</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>32.00</b>	<b>-</b>	<b>32.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Domestic Animal Services  
Domestic Animal Control (001)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	263,231	183,500	231,000	253,000	-	253,000	37.9%
Charges For Services	129,547	138,100	114,700	128,800	-	128,800	(6.7%)
Fines & Forfeitures	7,218	12,200	5,100	5,100	-	5,100	(58.2%)
Miscellaneous Revenues	479	-	-	-	-	-	na
Net Cost General Fund	1,980,928	2,397,700	2,372,900	2,342,200	-	2,342,200	(2.3%)
<b>Total Funding</b>	<b>2,381,402</b>	<b>2,731,500</b>	<b>2,723,700</b>	<b>2,729,100</b>	<b>-</b>	<b>2,729,100</b>	<b>(0.1%)</b>

Forecast FY 2011 - Personal services savings were generated due to personnel movement within the department and subsequent partial-year vacancy in the fiscal technician position.

Current FY 2012 - Personal services are below the prior year due to several employees leaving and their positions being filled at entry level. Additionally, savings resulted from the decrease in retirement rates and workers compensation expense.

Operating expenses are decreased as a result of the continued lower animal intake, which offsets the potential deterioration of service delivery. Further operating expense reductions were achieved by elimination of contingency budgets for repair and maintenance, continuous curtailing of discretionary spending for training, travel, and marketing and by identifying more efficiencies in shelter operations.

Additionally, the contribution of inmate labor by the Sheriff's Department saves DAS approximately \$120,000 annually and the program is essential to shelter operations.

Capital outlay includes funding in the amount of \$6,500 to remodel the customer service counter. Additionally, funding is provided for the purchase of one Ford Conversion Van at a cost of \$35,000. Fleet had recommended this replacement in the prior fiscal year, however, there was insufficient funding.

DAS is deferring the recommended purchase of three more Conversion Vans at a total cost of \$105,000.

Revenues improved as a result of the success of the licensing compliance initiative, which has offset some additional operating expenses.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Domestic Animal Services  
Neutered/Spay Trust Fund (610)**

**Mission Statement**

To sterilize all dogs and cats adopted from Domestic Animal Services as required by F.S. 823.15.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Neutered or Spayed Program</b>	-	49,300	37,000	12,300
Ensure all animals adopted from Domestic Animal Services are neutered or spayed. Collect a required fee to be applied to the total cost of the neuter or spay. Resolution 96-63 established the procedure.				
<b>Reserves</b>	-	130,500	142,800	-12,300
<b>Current Level of Service Budget</b>	-	179,800	179,800	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	21,842	47,500	47,500	49,300	-	49,300	3.8%
<b>Net Operating Budget</b>	<b>21,842</b>	<b>47,500</b>	<b>47,500</b>	<b>49,300</b>	-	<b>49,300</b>	<b>3.8%</b>
Reserves For Contingencies	-	137,300	-	130,500	-	130,500	(5.0%)
<b>Total Budget</b>	<b>21,842</b>	<b>184,800</b>	<b>47,500</b>	<b>179,800</b>	-	<b>179,800</b>	<b>(2.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	8,720	12,000	5,000	5,000	-	5,000	(58.3%)
Charges For Services	19,402	29,100	18,000	32,000	-	32,000	10.0%
Miscellaneous Revenues	1,430	-	-	-	-	-	na
Interest/Misc	1,321	-	-	-	-	-	na
Carry Forward	160,200	145,800	169,200	144,700	-	144,700	(0.8%)
Less 5% Required By Law	-	(2,100)	-	(1,900)	-	(1,900)	(9.5%)
<b>Total Funding</b>	<b>191,073</b>	<b>184,800</b>	<b>192,200</b>	<b>179,800</b>	-	<b>179,800</b>	<b>(2.7%)</b>

Current FY 2012 - This fund collects a specified allocation for each license purchased for non-neutered/spayed animals and from the neuter/spay fees charged for each animal adopted. The operating budget pays outside veterinarians to spay and/or neuter animals prior to their adoption when the DAS clinic cannot accommodate the day's total surgery load or is not in operation due to absences.

Reserves for Contingencies are for covering veterinary expenses with private veterinarians in the event the staff veterinarian is unable to perform the neutering/spaying.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Domestic Animal Services**

**Domestic Animal Services Donations (180)**

**Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Departmental Administration / Overhead	-	23,200	20,000	3,200
<b>Reserves</b>	-	59,000	62,200	-3,200
Current Level of Service Budget	-	82,200	82,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	8,811	16,800	16,800	23,200	-	23,200	38.1%
<b>Net Operating Budget</b>	8,811	16,800	16,800	23,200	-	23,200	38.1%
Reserves For Contingencies	-	61,100	-	59,000	-	59,000	(3.4%)
<b>Total Budget</b>	8,811	77,900	16,800	82,200	-	82,200	5.5%

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	80	-	-	-	-	-	na
Miscellaneous Revenues	17,902	20,000	20,000	20,000	-	20,000	0.0%
Interest/Misc	408	-	-	-	-	-	na
Carry Forward	50,400	58,900	60,000	63,200	-	63,200	7.3%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	68,791	77,900	80,000	82,200	-	82,200	5.5%

Forecast FY 2011 - Reflects operating expenses associated with the DAS signature fund raising event, Howl-A-Day Jubilee. Likewise, the forecast revenues represent funds raised from that event.

Current FY 2012 - Operating expenses reflect Howl-A-Day Jubilee expenses, funding for special medical care for animals in DAS custody, funding for the volunteer-initiated and funded martingale collar training program.

Revenues reflect funds anticipated from Howl-A-Day Jubilee and general donations.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	2,215,660	794,200	3,217,900	747,500	-	747,500	(5.9%)
Operating Expense	4,938,982	3,892,100	8,244,200	3,849,100	-	3,849,100	(1.1%)
Indirect Cost Reimburs	300	400	-	-	-	-	(100.0%)
Capital Outlay	124,834	-	22,800	-	-	-	na
Grants and Aid	6,050,073	899,300	1,685,400	899,300	-	899,300	0.0%
Remittances	3,426,101	-	19,730,700	-	-	-	na
<b>Net Operating Budget</b>	<b>16,755,949</b>	<b>5,586,000</b>	<b>32,901,000</b>	<b>5,495,900</b>	<b>-</b>	<b>5,495,900</b>	<b>(1.6%)</b>
Trans to 708 Hum Serv Match	37,255	123,000	123,000	-	-	-	(100.0%)
Reserves For Contingencies	-	176,800	-	88,500	-	88,500	(49.9%)
<b>Total Budget</b>	<b>16,793,204</b>	<b>5,885,800</b>	<b>33,024,000</b>	<b>5,584,400</b>	<b>-</b>	<b>5,584,400</b>	<b>(5.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Adoption Awareness Vehicle Tags (170)	300	18,400	86,700	18,000	-	18,000	(2.2%)
Community Develop Block Grant & Home Invest(121)	9,185,838	-	5,250,700	-	-	-	na
David Lawrence Center, Inc. (001)	899,300	899,300	899,300	899,300	-	899,300	0.0%
Housing Grants (705/706)	190,832	-	17,757,500	-	-	-	na
Human Services Grants (707/708)	622,215	-	3,306,000	-	-	-	na
Operational Support & Housing (111)	145,855	118,500	118,500	110,300	-	110,300	(6.9%)
Retired & Senior Voluntr Prog RSVP (116)	110,088	-	42,600	-	-	-	na
Services for Seniors Program (123)	1,255,335	-	42,000	-	-	-	na
Social Services Program (001)	3,575,115	4,234,100	4,220,400	4,192,100	-	4,192,100	(1.0%)
State Housing Incentives Part SHIP (191)	463,362	-	878,000	-	-	-	na
Veterans Services (001)	307,709	315,700	299,300	276,200	-	276,200	(12.5%)
<b>Total Net Budget</b>	<b>16,755,949</b>	<b>5,586,000</b>	<b>32,901,000</b>	<b>5,495,900</b>	<b>-</b>	<b>5,495,900</b>	<b>(1.6%)</b>
<b>Total Transfers and Reserves</b>	<b>37,255</b>	<b>299,800</b>	<b>123,000</b>	<b>88,500</b>	<b>-</b>	<b>88,500</b>	<b>(70.5%)</b>
<b>Total Budget</b>	<b>16,793,204</b>	<b>5,885,800</b>	<b>33,024,000</b>	<b>5,584,400</b>	<b>-</b>	<b>5,584,400</b>	<b>(5.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	11,086,205	20,000	26,225,100	20,000	-	20,000	0.0%
Charges For Services	98,599	5,000	4,800	4,200	-	4,200	(16.0%)
Miscellaneous Revenues	743,969	27,000	17,700	17,700	-	17,700	(34.4%)
Interest/Misc	22,695	-	-	-	-	-	na
Net Cost General Fund	4,767,467	5,426,100	5,402,000	5,350,600	-	5,350,600	(1.4%)
Net Cost MSTU General Fund	98,643	109,500	113,000	105,400	-	105,400	(3.7%)
Trans fm 001 Gen Fund	161,800	52,700	52,700	87,100	-	87,100	65.3%
Trans fm 123 Svs for Sr Grants	37,255	123,000	123,000	-	-	-	(100.0%)
Carry Forward	3,291,800	123,500	1,086,100	400	-	400	(99.7%)
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	<b>20,308,433</b>	<b>5,885,800</b>	<b>33,024,400</b>	<b>5,584,400</b>	<b>-</b>	<b>5,584,400</b>	<b>(5.1%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department**

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Social Services Program (001)	5.70	5.70	5.70	5.70	-	5.70	0.0%
Retired & Senior Voluntr Prog RSVP (116)	1.50	1.50	1.50	-	-	-	(100.0%)
Services for Seniors Program (123)	10.95	9.80	9.80	-	-	-	(100.0%)
Community Develop Block Grant & Home Invest(121)	12.95	14.85	14.85	-	-	-	(100.0%)
Operational Support & Housing (111)	2.00	1.25	1.25	1.25	-	1.25	0.0%
Housing Grants (705/706)	-	-	-	14.85	-	14.85	na
Human Services Grants (707/708)	-	-	-	8.80	-	8.80	na
Veterans Services (001)	3.00	3.00	3.00	3.00	-	3.00	0.0%
<b>Total FTE</b>	<b>36.10</b>	<b>36.10</b>	<b>36.10</b>	<b>33.60</b>	<b>-</b>	<b>33.60</b>	<b>(6.9%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department**

**Social Services Program (001)**

**Mission Statement**

Our professional staff provides a range of high quality, medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Administration/Overhead</b>	1.70	243,767	-	243,767
Funding for departmental administration and fixed departmental overhead.				
<b>Medicaid County Billing</b>	0.50	2,129,497	-	2,129,497
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
<b>Indigent Burials and Abused Children Exams</b>	-	134,155	-	134,155
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
<b>Medical Assistance</b>	2.00	1,196,901	17,000	1,179,901
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
<b>Medication Assistance</b>	1.00	352,534	-	352,534
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
<b>Information and Referral</b>	0.50	30,246	-	30,246
As identified in Florida Statute 125.01, provide information to services that meet the needs of the citizens in order to provide assistance.				
<b>Shelter and Welfare</b>	-	105,000	-	105,000
As identified in Florida Statute 125.01, provide assistance to individuals who are temporarily disabled or without income to prevent homelessness or eviction from their home.				

Current Level of Service Budget	<b>5.70</b>	<b>4,192,100</b>	<b>17,000</b>	<b>4,175,100</b>
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Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
# of clients using medical and prescription services	3,550	3,600	1,600	1,200

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Social Services Program (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	432,667	451,300	437,600	448,800	-	448,800	(0.6%)
Operating Expense	3,142,449	3,782,800	3,782,800	3,743,300	-	3,743,300	(1.0%)
<b>Net Operating Budget</b>	<b>3,575,115</b>	<b>4,234,100</b>	<b>4,220,400</b>	<b>4,192,100</b>	<b>-</b>	<b>4,192,100</b>	<b>(1.0%)</b>
<b>Total Budget</b>	<b>3,575,115</b>	<b>4,234,100</b>	<b>4,220,400</b>	<b>4,192,100</b>	<b>-</b>	<b>4,192,100</b>	<b>(1.0%)</b>
<b>Total FTE</b>	<b>5.70</b>	<b>5.70</b>	<b>5.70</b>	<b>5.70</b>	<b>-</b>	<b>5.70</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	14,056	23,000	17,000	17,000	-	17,000	(26.1%)
Net Cost General Fund	3,561,059	4,211,100	4,203,400	4,175,100	-	4,175,100	(0.9%)
<b>Total Funding</b>	<b>3,575,115</b>	<b>4,234,100</b>	<b>4,220,400</b>	<b>4,192,100</b>	<b>-</b>	<b>4,192,100</b>	<b>(1.0%)</b>

Forecast FY 2011 - Personal Services are less than anticipated as the Accounting Supervisor position was open for part of the year and then filled at a lower rate.

Operating expenses are in line with budget, and the Medicaid Hospital line item was increased due to a 31% increase in expenditures FY 2010. The Medicaid Hospital expenses have been extremely volatile and continue to increase as more people become eligible for Medicaid services. Since this is a State mandated service, staff felt it was prudent to plan for the increased costs associated with Medicaid Hospital and increased this line item. In an effort to increase revenue to the State, the Department is now receiving rebills from AHCA as far back as FY 2007.

Revenues are \$6,000 less than budget because of the decrease in new clients served. These revenues are from co-pays collected from clients receiving medical and/or prescription services. Because of the decrease in clients served, it has proportionately decreased the revenues.

Current FY 2012 - Personal services are below prior year due to the change in personnel and reduced retirement rates. These savings are off-set by an increase in health insurance premiums.

Operating costs were reduced to meet budget compliance. In the prior year, State mandated Medicaid Hospital costs were increased, causing a shift in funding away from individual medical and medication assistance, which is continuing this year.

A decrease to Shelter and Welfare for the second consecutive year is included in this budget. County funds that were previously utilized to assist clients requiring shelter assistance have been reduced substantially. This activity is provided for under the stimulus grants designed for shelter assistance.

Note: The Low Income Program (LIP), formerly known as the Upper Payment Limit Program (UPL) will supplement County general funds by providing a 8.0% match to local government dollars. This match decreased substantially from the prior years where it was 15%. Only selected programs within the Medical Assistance Category are eligible for this program. Total County General Fund net cost for these programs is \$169,400 with a LIP funding of \$13,552 for a total contribution of \$182,952.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
David Lawrence Center, Inc. (001)**

**Mission Statement**

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Crisis Stabilization Unit - Adults</b>	-	449,600	-	449,600
Provide brief voluntary and involuntary evaluation and treatment for individuals experiencing a psychiatric crisis in a non-hospital, inpatient mental health unit.				
<b>Medical Services</b>	-	174,700	-	174,700
Help clients achieve and maintain mental and emotional stability through client evaluation and assessment, medication management, and ongoing consultation.				
<b>Detoxification</b>	-	23,600	-	23,600
Provide a short-term medical detoxification program to individuals who voluntarily seek treatment. Individual and group counseling, discharge planning, referrals for sober supports, and aftercare are key elements in the treatment process. The unit currently has 12 beds.				
<b>Comprehensive Community Service Teams</b>	-	251,400	-	251,400
Provide funding for a comprehensive Community Service Team which serves the severe and persistently ill.				
<b>Current Level of Service Budget</b>	-	<b>899,300</b>	-	<b>899,300</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Percent of children who improve their level of functioning. (Applies to Bridges & Case Management)	83	85	85	85
Avg. # of Clients Served for Adult Community Service	-	-	-	82
Avg. Monthly Clients Served for Medical Services	-	-	-	33
Crisis Stabilization Unit avg. mo. # of individuals served	74	60	60	80
Detox average monthly # of individuals served	40	30	30	42

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Grants and Aid	899,300	899,300	899,300	899,300	-	899,300	0.0%
<b>Net Operating Budget</b>	<b>899,300</b>	<b>899,300</b>	<b>899,300</b>	<b>899,300</b>	-	<b>899,300</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>899,300</b>	<b>899,300</b>	<b>899,300</b>	<b>899,300</b>	-	<b>899,300</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost General Fund	899,300	899,300	899,300	899,300	-	899,300	0.0%
<b>Total Funding</b>	<b>899,300</b>	<b>899,300</b>	<b>899,300</b>	<b>899,300</b>	-	<b>899,300</b>	<b>0.0%</b>

**Public Services Division**

**Housing, Human and Veteran Services Department**

**David Lawrence Center, Inc. (001)**

Current FY 2012 – The David Lawrence Center funding from the General Fund (001) was held consistent with the prior year level, as it has been for the past four years.

The Low Income Program (LIP) (formerly referred to as the UPL Program) will supplement County general funds by providing an 8.0% match to local government dollars, which is substantially less than the prior year match of 15%. The County's contribution of \$899,300 will be supplemented by the LIP contribution of \$71,944 for total program funding of \$971,244. Total program funding for FY 2011 was \$1,034,195 signifying a decrease of \$62,951.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Retired & Senior Voluntr Prog RSVP (116)**

**Mission Statement**

The RSVP program is the only link in Collier County to match volunteers with agencies requesting senior volunteers to help serve the needs of the community. As sponsor of the program, Collier County Government is able to implement a more comprehensive volunteer program within County Government thereby reducing salary costs to the County.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	33,022	-	42,600	-	-	-	na
Operating Expense	77,067	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>110,088</b>	<b>-</b>	<b>42,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>110,088</b>	<b>-</b>	<b>42,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total FTE</b>	<b>1.50</b>	<b>1.50</b>	<b>1.50</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	85,178	-	-	-	-	-	na
Charges For Services	58,198	-	-	-	-	-	na
Trans fm 001 Gen Fund	15,400	-	-	-	-	-	na
Carry Forward	237,400	-	42,600	-	-	-	na
<b>Total Funding</b>	<b>396,175</b>	<b>-</b>	<b>42,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2011 - Represents the balance of the RSVP grants in this fund and are targeted to pay partial salaries.

FY 2012 - Grants will no longer be budgeted or processed in this fund. The match required from the General Fund will be budgeted in Human Services Grants Fund (708). The personnel associated with the RSVP program were moved to Human Services Grants Fund (707).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Services for Seniors Program (123)**

**Mission Statement**

To assist those frail, elderly Collier County residents in greatest medical, economic and social need to remain in their homes as long as possible and to improve or maintain their quality of life by preventing premature institutionalization.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	270,200	-	-	-	-	-	na
Operating Expense	886,077	-	42,000	-	-	-	na
Capital Outlay	99,058	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,255,335</b>	<b>-</b>	<b>42,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 708 Hum Serv Match	37,255	123,000	123,000	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,292,590</b>	<b>123,000</b>	<b>165,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
<b>Total FTE</b>	<b>10.95</b>	<b>9.80</b>	<b>9.80</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	1,153,225	-	-	-	-	-	na
Miscellaneous Revenues	30,191	-	-	-	-	-	na
Trans fm 001 Gen Fund	146,400	-	-	-	-	-	na
Carry Forward	143,000	123,000	165,000	-	-	-	(100.0%)
<b>Total Funding</b>	<b>1,472,816</b>	<b>123,000</b>	<b>165,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

Forecast FY 2011 - The total forecast of personal services and operating expenses are the combination of two years of grant funding. The Federal grants operate on the calendar year and State grants are on a July 1 to June 30 fiscal year cycle as opposed to the County's fiscal year. These amounts represent partial dollars that will be spent for Senior grant programs during the 10/11 Fiscal year.

Current FY 2012 - This grant will be processed through the Grants Management System and will no longer be presented in the budget. Personnel and all new grants are in the Human Services Grant Fund (707).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Adoption Awareness Vehicle Tags (170)**

**Mission Statement**

Accounts for the County's portion of Choose Life License Plate sales revenue which is distributed to nongovernmental, not-for-profit agencies that provide free counseling and services to pregnant women who are committed to placing their children for adoption.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Transfers</b>	-	-	1,800	-1,800
<b>Adoption Awareness Counseling</b>	-	18,000	20,000	-2,000
Through a contract with a private non-profit agency, provide free counseling and services to pregnant women who will place their children for adoption.				
<b>Miscellaneous/Reserves/</b>	-	3,200	-600	3,800
Current Level of Service Budget	-	21,200	21,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	18,000	86,700	18,000	-	18,000	0.0%
Indirect Cost Reimburs	300	400	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>300</b>	<b>18,400</b>	<b>86,700</b>	<b>18,000</b>	<b>-</b>	<b>18,000</b>	<b>(2.2%)</b>
Reserves For Contingencies	-	1,100	-	3,200	-	3,200	190.9%
<b>Total Budget</b>	<b>300</b>	<b>19,500</b>	<b>86,700</b>	<b>21,200</b>	<b>-</b>	<b>21,200</b>	<b>8.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	20,000	86,600	20,000	-	20,000	0.0%
Interest/Misc	9	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	1,800	-	1,800	na
Carry Forward	800	500	500	400	-	400	(20.0%)
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
<b>Total Funding</b>	<b>809</b>	<b>19,500</b>	<b>87,100</b>	<b>21,200</b>	<b>-</b>	<b>21,200</b>	<b>8.7%</b>

Forecast FY 2011 – Revenues are the total of the past four year's accumulation of Choose Life license plates. Reconciliation of the program was conducted during the past fiscal year and all accumulated funds received were released to Collier County. The funds were then distributed to the contracted agency to provide counseling and services for pregnant women.

Current FY 2012 – Revenues and expenses are based on projected sales of Choose Life license plates. Funds received are distributed to the contracted agency to provide counseling and services for pregnant women.

The transfer from the General Fund is a one-time reimbursement of indirect cost charges applied to this fund from 2006 to 2010. Per the contract, this is not an allowable charge and will not be charged again.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Community Develop Block Grant & Home Invest(121)**

**Mission Statement**

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	736,081	-	420,800	-	-	-	na
Operating Expense	298,817	-	1,937,500	-	-	-	na
Capital Outlay	25,776	-	22,800	-	-	-	na
Grants and Aid	4,713,326	-	-	-	-	-	na
Remittances	3,411,838	-	2,869,600	-	-	-	na
<b>Net Operating Budget</b>	<b>9,185,838</b>	<b>-</b>	<b>5,250,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>9,185,838</b>	<b>-</b>	<b>5,250,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total FTE</b>	<b>12.95</b>	<b>14.85</b>	<b>14.85</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	9,239,137	-	5,250,700	-	-	-	na
Miscellaneous Revenues	527,270	-	-	-	-	-	na
Carry Forward	(49,800)	-	-	-	-	-	na
<b>Total Funding</b>	<b>9,716,607</b>	<b>-</b>	<b>5,250,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Forecast FY 2011 - The forecast expenses reflect the continuation of some older grants, many of which cover a three-year period.

New grants associated with CDBG will be processed in the new Grants Management System and shown in Housing Grants Funds (705/706). Community Development Block Grant Fund (121) will eventually be closed out as the older grants are closed. All employees were moved to the Housing Grants Fund (705).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
State Housing Incentives Part SHIP (191)**

**Mission Statement**

Increase the supply of affordable housing county-wide by managing the Affordable Housing Trust Fund providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, land acquisition with new construction and demolition with new construction.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	9,173	-	-	-	-	-	na
Operating Expense	2,480	-	91,900	-	-	-	na
Grants and Aid	437,446	-	786,100	-	-	-	na
Remittances	14,263	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>463,362</b>	<b>-</b>	<b>878,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>463,362</b>	<b>-</b>	<b>878,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	151,619	-	-	-	-	-	na
Miscellaneous Revenues	165,040	-	-	-	-	-	na
Interest/Misc	22,637	-	-	-	-	-	na
Carry Forward	2,960,400	-	878,000	-	-	-	na
<b>Total Funding</b>	<b>3,299,696</b>	<b>-</b>	<b>878,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

The SHIP Program was not funded in FY 2010, FY 2011 nor is it planned to be funded in FY 2012. During the FY 2010 State legislative session, \$190 million was raided from the State's Affordable Housing Trust Fund. This budget act required the funds be paid to the general revenue account no later than June 1, 2009. As a result, Florida Housing Finance Corporation was not able to fund the State Housing Initiative Partnership (SHIP) program for FY 2010, FY 2011 or FY 2012. This action removes an estimated \$3 million from the County's affordable housing grant programs.

Staff will continue to administer the existing grants and there are program revenues received in this fund to assist with operating costs. It is possible this program may be funded again in the future.

State Statutes require this fund be maintained separately from all others until all program and or prior grant dollars are spent.

SHIP funded staff were relocated to the Housing Grant Fund (705) in the prior year as the grant activity in that area has expanded.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Operational Support & Housing (111)**

**Mission Statement**

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
Departmental Administration / Overhead	1.25	110,300	4,900	105,400
Current Level of Service Budget	<u>1.25</u>	<u>110,300</u>	<u>4,900</u>	<u>105,400</u>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	95,042	95,700	95,700	88,400	-	88,400	(7.6%)
Operating Expense	50,813	22,800	22,800	21,900	-	21,900	(3.9%)
<b>Net Operating Budget</b>	<b>145,855</b>	<b>118,500</b>	<b>118,500</b>	<b>110,300</b>	<b>-</b>	<b>110,300</b>	<b>(6.9%)</b>
<b>Total Budget</b>	<b>145,855</b>	<b>118,500</b>	<b>118,500</b>	<b>110,300</b>	<b>-</b>	<b>110,300</b>	<b>(6.9%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>1.25</b>	<b>1.25</b>	<b>1.25</b>	<b>-</b>	<b>1.25</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	40,402	5,000	4,800	4,200	-	4,200	(16.0%)
Miscellaneous Revenues	6,810	4,000	700	700	-	700	(82.5%)
Net Cost MSTU General Fund	98,643	109,500	113,000	105,400	-	105,400	(3.7%)
<b>Total Funding</b>	<b>145,855</b>	<b>118,500</b>	<b>118,500</b>	<b>110,300</b>	<b>-</b>	<b>110,300</b>	<b>(6.9%)</b>

Forecast FY 2011 - Revenues continue to be off target due to a decline in impact fee deferral applications and the decreased participation of local banks in the Loan Consortium Program. Local banks have all but ceased participation in the program; rather, banks are approving loans that can be sold to the secondary market.

Current FY 2012 – Funding for this function is provided in part by fees collected from providing credit reports to potential home buyers and Loan Consortium origination fees. Both functions are anticipated to generate total revenue of \$4,900. The balance of funding is borne as a net cost to MSTU Fund (111). There will be no revenues associated with impact fee applications for FY 2012 as the impact fee deferral program remains suspended.

Personal Services include budget for one and one-quarter (1.25) FTE's; one-quarter (1/4) of the Housing Manager position and one Loan Processor. Seventy-five percent (75%) of the Housing Manager's position is being paid from various grants in the Housing Grants Fund (705) and Community Development Block Grant & Home Investment Fund (121).



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Housing Grants (705/706)**

**Mission Statement**

The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead/Projects</b>	<b>14.85</b>	-	-	-
Current Level of Service Budget	<b>14.85</b>	-	-	-

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Foreclosed properties purchased and rehabilitated for sale to low to moderate income families	50	15	13	15
Number of rental assistance to very low and low income households	60	60	60	50
# of Single Family & Multi-Family Properties Renovated	-	-	-	80

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	154,507	-	1,038,700	-	-	-	na
Operating Expense	36,325	-	862,800	-	-	-	na
Remittances	-	-	15,856,000	-	-	-	na
<b>Net Operating Budget</b>	<b>190,832</b>	-	<b>17,757,500</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>190,832</b>	-	<b>17,757,500</b>	-	-	-	<b>na</b>
<b>Total FTE</b>	-	-	-	<b>14.85</b>	-	<b>14.85</b>	na

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	-	17,757,500	-	-	-	na
<b>Total Funding</b>	-	-	<b>17,757,500</b>	-	-	-	na

NOTE: All new grants for CDBG, HUD, NSP, and other Housing related grant programs will be in this fund in the new Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Only required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2011 - These amounts represent new grants received during the fiscal year and carryforward of continuing grant programs as described below.

Current FY 2012 - all FTE were moved from the Community Development Block Grant Fund (121).

**HUD Entitlement Programs**

Collier County is a recipient of entitlement funding based on the demographics of its population and as such, must provide services that meet a national objective for low and moderate income families. The Housing, Human and Veteran Services Department facilitates a competitive grant application process for the dollars received as an entitlement community. During this process, non-profit organizations submit applications requesting assistance in meeting their goals to solve community problems in the areas of affordable housing, neighborhood revitalization, economic diversification and public facility improvement in low-income neighborhoods. At this time, HHVS is administering 78 separate projects approved by the Board of County Commissioners.

## Public Services Division

### Housing, Human and Veteran Services Department

#### Housing Grants (705/706)

The Community Development Block Grant (CDBG) program works to ensure there is an adequate supply of decent affordable housing, to provide services to the most vulnerable persons in our communities, and to create jobs through the expansion and retention of businesses. The HOME Investment Partnership Program (HOME) funds a broad range of eligible activities, housing construction or rehabilitation, tenant-based rental assistance and other housing activities. The Emergency Shelter Grants Program (ESG) provides homeless persons with basic shelter and essential supportive services.

Programs authorized by The McKinney-Vento Homeless Assistance Act are administered by HUD. In turn, HUD awards funds competitively to communities seeking to develop a "Continuum of Care" (CoC) system. Collier County serves as the lead agency for the local CoC and administers four CoC grants with St. Matthew's House, Shelter for Abused Women and Children, Collier County Housing Authority and HMIS.

#### Neighborhood Stabilization Program (NSP)

The Neighborhood Stabilization Program was authorized by Title III of Division B of the Housing and Economic Recovery Act, 2008. The program's total appropriation was \$3.92 billion, of which Collier County was awarded \$7.3 million dollars. The funds are currently being used for the acquisition and rehabilitation of abandoned and foreclosed homes and residential properties. Activities are focused within the areas at greatest risk for further economic deterioration. Factors considered include the percentage of home foreclosures, percentage of homes financed by a subprime mortgage related loan, and those geographical areas likely to face a significant rise in the rate of foreclosures.

#### Neighborhood Stabilization Program 3 (NSP-3)

The Neighborhood Stabilization Program 3 (NSP-3) was authorized by Title III of Division B of the Housing and Economic Recovery Act, 2008. An additional allocation through the Wall Street Reform and Consumer Protection Act of 2010 (Dodd-Frank Act) established the NSP-3. The program's total appropriation was \$1 billion, of which Collier County was awarded approximately \$3.9 million dollars. The funds will be used for the acquisition and rehabilitation of abandoned and foreclosed homes and residential properties. Activities are focused within the areas at greatest risk for further economic deterioration. Factors considered include the percentage of home foreclosures, percentage of homes financed by a subprime mortgage related loan, and those geographical areas likely to face a significant rise in the rate of foreclosures.

#### Stimulus Funding for FY 2010

The County received additional stimulus funds toward two affordable housing initiatives. The Homeless Prevention and Rapid Re-housing Program (HPRP) is geared to provide financial assistance and services to prevent individuals and families from becoming homeless or help those who are experiencing homelessness to be quickly re-housed and stabilized. Of the national HPRP appropriation of \$1.5 billion; Collier County's allocation is \$888,850. The HPRP program provides financial assistance for rent payments, utility assistance, security deposits, credit counseling, and moving assistance to the homeless or those persons who are at risk of becoming homeless.

The Community Development Block Grant – Recovery program (CDBG-R) is part of President Obama's "American Recovery and Reinvestment Act" (Public Law 111-5) which is designed to stimulate the American economy through measures that modernize our infrastructure, jump start American energy independence, expand educational opportunities, preserve/improve health care, provide middle-class tax relief, and help those in need. These two programs were awarded to the County in the latter part of 2009 and are currently being administered by the Housing, Human and Veteran Services Department.

#### Disaster Recovery Initiative 2010

On February 13, 2009 and August 14, 2009, disaster relief funding was made available to Florida by the U.S. Department of Housing and Urban Development, under Title IV of the Robert T. Stafford Disaster Relief and Emergency Assistance Act (42 U.S.C. 5121 et. seq.) for federally declared natural disasters that occurred during 2008. Specifically, in Florida, Congress allocated \$81 million and directed that the funds go to the areas facing the greatest need in recovering from Tropical Storm Fay, Hurricane Gustav and Hurricane Ike. The County has been awarded \$9.9 million in disaster recovery funding associated with Tropical Storm Fay in 2008. The funds will be administered by the Housing, Human and Veteran Services Department. Projects associated with this funding include hurricane hardening for multi-family residential structures, stormwater drainage improvements, and emergency shelter improvements.

#### Disaster Recovery Enhancement Funding (DREF)

The Consolidated Security, Disaster Assistance, and Continuing Appropriations Act, 2009, (Public Law 110-329, approved September 30, 2008) appropriated \$6.5 billion dollars for recovery from 2008 disasters. Funds must be used only for disaster relief, long-term recovery, and restoration of infrastructure, housing and economic revitalization in areas affected by hurricanes, flooding and other natural disasters, for which the President declared a major disaster. Florida received a total of \$81 million dollars, of which Collier County was awarded approximately \$3.3 million dollars; 14 percent of Collier County's total allocation must be used to address affordable rental housing. The grant is expected before 10/1/11.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Human Services Grants (707/708)**

**Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Retired and Senior Volunteer Program (RSVP) Federal Grant</b>	<b>1.00</b>	<b>15,400</b>	<b>12,700</b>	<b>2,700</b>
Grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
<b>Community Care for the Elderly Grant</b>	<b>5.25</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Older Americans' Act</b>	<b>2.55</b>	<b>69,900</b>	<b>72,600</b>	<b>-2,700</b>
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Grants				
<b>Current Level of Service Budget</b>	<b>8.80</b>	<b>85,300</b>	<b>85,300</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
# of Clients Served	1,074	1,025	1,023	1,000
# of Nutritious Meals Served	-	-	50,000	50,000
# of Senior Assessments Completed	-	-	100	100
# of Service Units Provided	153,517	143,000	135,000	135,000
Total Hours of Service to Collier County	6,566	6,166	6,166	6,200
Total Hours Serviced by Volunteers	81,520	68,851	58,690	60,000
Total number of Registered Volunteers	914	765	668	525

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	207,232	-	946,800	-	-	-	na
Operating Expense	414,983	-	1,354,100	-	-	-	na
Remittances	-	-	1,005,100	-	-	-	na
<b>Net Operating Budget</b>	<b>622,215</b>	<b>-</b>	<b>3,306,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Contingencies	-	175,700	-	85,300	-	85,300	(51.5%)
<b>Total Budget</b>	<b>622,215</b>	<b>175,700</b>	<b>3,306,000</b>	<b>85,300</b>	<b>-</b>	<b>85,300</b>	<b>(51.5%)</b>
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>8.80</b>	<b>-</b>	<b>8.80</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	457,045	-	3,130,300	-	-	-	na
Interest/Misc	49	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	52,700	52,700	85,300	-	85,300	61.9%
Trans fm 123 Svs for Sr Grants	37,255	123,000	123,000	-	-	-	(100.0%)
<b>Total Funding</b>	<b>494,350</b>	<b>175,700</b>	<b>3,306,000</b>	<b>85,300</b>	<b>-</b>	<b>85,300</b>	<b>(51.5%)</b>

NOTE: All new grants for Services for Seniors, Human Services, and Retired & Senior Volunteer Programs will be in this fund in the new Grants Management System. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Only required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

**Public Services Division**

**Housing, Human and Veteran Services Department  
Human Services Grants (707/708)**

Forecast FY 2011 - These amounts represent new grants received during the fiscal year as well as the continuation of existing grants from prior year. The transfer in the forecast of \$123,000 from Fund 123, Services for Seniors was to partially close out this fund in the prior year. The money represented several years of accumulated excess grant funds that were not required to be turned back as well as excess General Fund (001) contributions.

Current FY 2012 - The transfer from the General Fund is the required match for the Retired and Senior Volunteer Program (RSVP) in the amount of \$12,700 and a transfer to Community Care for the Elderly in the amount of \$72,600.

The Board of County Commissioners will be presented with the current Seniors programs for their approval prior to the July 1, 2011 start date.

All FTE were moved from the Services for Seniors Fund (123).

Services for Seniors

The Services for Seniors program provides professional case management services for individuals 60 years of age and older, who are at risk for nursing home placement. The Department serves as the lead agency for elder services for Collier County. The services provided include support services, such as personal care, homemaking, supplies, daycare and subsidies to caregivers to enable our frail elderly to age in place. The grant is provided by the Department of Elder Affairs and the Area Agency on Aging.

Nutrition Program

The Department operates a Senior Nutrition Program which provides home delivered meals and operates four congregate meal dining sites throughout Collier County. The dining sites are located in East Naples, Naples, Immokalee and Golden Gate. The nutrition program is supported by funding from the Older Americans Act and Community Development Block Grant (CDBG).

Retired Senior and Volunteer Program

The Retired Senior and Volunteer Program (RSVP) provides volunteer opportunities for individuals 55 years of age and older in Collier County. The program works with over 100 non profit and government agencies to provide this support. Almost 675 RSVP volunteers contribute thousands of hours per year providing needed services throughout the County. The grant of \$40,891 is provided by the Corporation for National and Community Service.

Health Care Access to the Uninsured Grant

The U.S. Department of Health and Human Services, Health Resources and Services Administration (HRSA) grant awarded to Collier County on behalf of the Physician Led Access Network (PLAN) was funded by a Special Congressional Earmark from the United States Department of Health and Human Services for \$594,000.

The purpose of the Outreach Focused Special Congressional Initiative program is to improve health care access to the uninsured in rural areas by increasing marketing, education and outreach. Funds will be used to increase access by implementing a new Primary Care Services Program that will include financial assistance for laboratory services, pharmacy access and the implementation and licensing of a new electronic database tracking system that will allow PLAN and other participating community health providers to identify, serve and track those who qualify for indigent healthcare and other social services.

Safe Havens Visitations Program

The Safe Havens grant in the amount of \$350,000 was awarded from the United States Department of Justice, Office on Violence Against Women in 2009 as a three-year grant. The Collier County Child Advocacy Council (CCCAC) utilizes these funds to improve supervised visitation services, enhance security and expand center services. The CCCAC anticipates serving over 200 children and adult victims of domestic violence each year. The goals are to keep children and adult victims safe, to provide a positive environment for visitation and exchanges and to assist families through their crisis with case management services. Funding for this project will end in September 2012.

Adult Drug Court Discretionary Enhancement Program

The Adult Drug Court Enhancement Program (Drug Court) is funded through the U.S. Department of Justice, Bureau of Justice Assistance. Collier County was allocated \$197,614 to fund the program for two (2) years. Funding will enhance a post-adjudication, court supervised, substance abuse treatment program. The Drug Court team consists of Judge Grieder, David Lawrence Center, Court Administration, State Attorney's office, Public Defender's Office, and the Sheriff Office's Department of Corrections.

**Public Services Division**

**Housing, Human and Veteran Services Department  
Human Services Grants (707/708)**

Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSA)

The Criminal Justice, Mental Health, and Substance Abuse Reinvestment Grant (CJMHSA) is funded through the State of Florida Department of Children and Families. Collier County was allocated \$548,490 over three (3) years with \$182,830 of the total grant amount being awarded beginning with state fiscal year 2010-2011. The program will seek to plan, implement, or expand initiatives that increase public safety, avert increased spending on criminal justice, and improve the accessibility and effectiveness of treatment services. The program serves persons who have a mental illness, substance abuse disorder, or co-occurring mental health and substance abuse disorders and who are in, or at risk of entering, the criminal justice system. The agencies contracted with for this grant include the Collier County Sheriff's Office, David Lawrence Center and National Alliance on Mental Illness (NAMI).

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Housing, Human and Veteran Services Department  
Veterans Services (001)**

**Mission Statement**

To assist veterans and their dependents in preparing and pursuing claims and other entitlements.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Veteran Advocacy</b>	<b>3.00</b>	<b>233,500</b>	-	<b>233,500</b>
To assist veterans and their dependents with service and non-service connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
<b>Transportation System</b>	-	<b>4,000</b>	-	<b>4,000</b>
Transport veterans to VA medical facilities throughout Southern Florida.				
<b>Veterans' Special Events</b>	-	<b>38,700</b>	-	<b>38,700</b>
Provide support to various activities recognizing our Veterans, including the annual 4th of July celebration.				
Current Level of Service Budget				
	<b>3.00</b>	<b>276,200</b>	-	<b>276,200</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	277,738	247,200	235,700	210,300	-	210,300	(14.9%)
Operating Expense	29,971	68,500	63,600	65,900	-	65,900	(3.8%)
<b>Net Operating Budget</b>	<b>307,709</b>	<b>315,700</b>	<b>299,300</b>	<b>276,200</b>	-	<b>276,200</b>	<b>(12.5%)</b>
<b>Total Budget</b>	<b>307,709</b>	<b>315,700</b>	<b>299,300</b>	<b>276,200</b>	-	<b>276,200</b>	<b>(12.5%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	-	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	601	-	-	-	-	-	na
Net Cost General Fund	307,108	315,700	299,300	276,200	-	276,200	(12.5%)
<b>Total Funding</b>	<b>307,709</b>	<b>315,700</b>	<b>299,300</b>	<b>276,200</b>	-	<b>276,200</b>	<b>(12.5%)</b>

Forecast FY 2011 - Personal services are below budget due to the retirement of the Administrative Assistant during the year and subsequent reclassification of that position to a Customer Service Specialist at a substantially lower rate. Forecast includes provisions for payouts for the retiring employee as well.

Current FY 2012 - The Department includes personnel and minor operating expenses to continue all existing services to Veterans.

There were no Fleet recommended vehicle replacements for the program this year.

Expenditures for the Veteran's Fourth of July Celebration were reduced by 3% in accordance with budget guidance.

The net cost to the General Fund decreased substantially due to the retirements of long-term employees and the subsequent reclassification of their existing positions.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Library**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	5,040,453	5,230,800	5,101,100	5,096,600	-	5,096,600	(2.6%)
Operating Expense	1,567,199	1,860,100	1,790,500	1,729,400	-	1,729,400	(7.0%)
Capital Outlay	36,131	70,000	1,421,700	140,000	-	140,000	100.0%
<b>Net Operating Budget</b>	<b>6,643,783</b>	<b>7,160,900</b>	<b>8,313,300</b>	<b>6,966,000</b>	<b>-</b>	<b>6,966,000</b>	<b>(2.7%)</b>
Reserves For Capital	-	115,600	-	470,200	-	470,200	306.7%
<b>Total Budget</b>	<b>6,643,783</b>	<b>7,276,500</b>	<b>8,313,300</b>	<b>7,436,200</b>	<b>-</b>	<b>7,436,200</b>	<b>2.2%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Library (001)	6,600,866	7,070,900	6,871,600	6,896,000	-	6,896,000	(2.5%)
Library Grants (129)	36,567	-	1,351,700	-	-	-	na
Library Trust Fund (612)	6,350	90,000	90,000	70,000	-	70,000	(22.2%)
<b>Total Net Budget</b>	<b>6,643,783</b>	<b>7,160,900</b>	<b>8,313,300</b>	<b>6,966,000</b>	<b>-</b>	<b>6,966,000</b>	<b>(2.7%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>115,600</b>	<b>-</b>	<b>470,200</b>	<b>-</b>	<b>470,200</b>	<b>306.7%</b>
<b>Total Budget</b>	<b>6,643,783</b>	<b>7,276,500</b>	<b>8,313,300</b>	<b>7,436,200</b>	<b>-</b>	<b>7,436,200</b>	<b>2.2%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	206,021	-	204,600	-	-	-	na
Charges For Services	114,569	138,000	142,000	146,000	-	146,000	5.8%
Fines & Forfeitures	279,186	235,000	235,000	235,000	-	235,000	0.0%
Miscellaneous Revenues	232,126	17,000	137,700	37,000	-	37,000	117.6%
Interest/Misc	3,264	-	3,200	3,200	-	3,200	na
Net Cost General Fund	6,171,593	6,697,900	6,494,100	6,515,000	-	6,515,000	(2.7%)
Carry Forward	912,700	189,600	1,598,600	501,900	-	501,900	164.7%
Less 5% Required By Law	-	(1,000)	-	(1,900)	-	(1,900)	90.0%
<b>Total Funding</b>	<b>7,919,458</b>	<b>7,276,500</b>	<b>8,815,200</b>	<b>7,436,200</b>	<b>-</b>	<b>7,436,200</b>	<b>2.2%</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Library (001)	86.00	84.50	84.50	84.50	-	84.50	0.0%
<b>Total FTE</b>	<b>86.00</b>	<b>84.50</b>	<b>84.50</b>	<b>84.50</b>	<b>-</b>	<b>84.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Library  
Library (001)**

**Mission Statement**

To systematically collect, organize and disseminate to the residents of Collier County a select collection of print and non print materials that in a timely fashion satisfy their informational, recreational, cultural and educational needs.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Library Administration</b>	<b>15.50</b>	<b>1,767,600</b>	<b>381,000</b>	<b>1,386,600</b>
<p>The Administration Program for the Collier County Public Library system is located in the Headquarters facility. This program currently consists of six components: General Supervision and Finance, Acquisitions, Technical Services, Data Management, Public Relations and Training/Courier Services among the libraries.</p>				
<b>Headquarters Library</b>	<b>18.50</b>	<b>1,425,500</b>	-	<b>1,425,500</b>
<p>The Headquarters Library program provides a full-service public library to approximately 100,000 citizens living in the northern areas of the County, provides 64 hours of service weekly, and is open seven days a week year round. Services include: reference, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, OverDrive download station, and other special programs and activities. 32.8% of the library usage is from this location.</p>				
<b>Naples Regional Library</b>	<b>17.00</b>	<b>1,349,300</b>	-	<b>1,349,300</b>
<p>The Naples Regional Library program provides a full service public library within the City of Naples, for a total of 56 hours on six days per week. This library, representing 19% of the library usage, houses the largest book collection in the system, includes extensive reference and genealogy collections. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's books and story programs, and other special programs and activities. The Library's Mail-A-Book service to those who cannot visit a library operates from this location.</p>				
<b>Immokalee Branch</b>	<b>4.00</b>	<b>250,400</b>	-	<b>250,400</b>
<p>The Immokalee Branch Library program provides a full service public library to Immokalee and the community of Ave Maria. This library offers specialized information and referral program to the Immokalee residents and all of Collier County. This library is the sole source of public library services in the area, providing 40 hours of service weekly. It is located 25 miles from the Estates Branch and 50 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents about 3% of the library usage.</p>				
<b>Golden Gate Branch</b>	<b>5.50</b>	<b>465,628</b>	-	<b>465,628</b>
<p>The Golden Gate Branch Library program provides a full service public library, with 52 hours of service weekly. Golden Gate Branch is located 12 miles from the Headquarters Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents about 9.5% of library usage.</p>				



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Library  
Library (001)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Marco Island Branch</b>	<b>4.50</b>	<b>299,900</b>	-	<b>299,900</b>
<p>The Marco Island Branch Library program provides a full service public library to the citizens living on Marco Island, the Isles of Capri and Goodland, with 44 hours of service weekly. This library is located on Marco Island and is 15 miles from the East Naples Branch, 13 miles from the new South Regional Library and 23 miles from the Headquarters Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents about 7.6% of library usage, with definite seasonal patterns of usage.</p>				
<b>East Naples Branch</b>	<b>3.50</b>	<b>164,500</b>	-	<b>164,500</b>
<p>The East Naples Branch Library program provides a full service public library to the area residents, with 36 hours of service weekly. This library is located about 10 miles from the Naples Regional Library, 22 miles from the Headquarters Library and 7 miles from the new South Regional. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents about 5.6% of library usage.</p>				
<b>Estates Branch</b>	<b>4.50</b>	<b>277,972</b>	-	<b>277,972</b>
<p>The Estates Branch Library program provides a full service public library, with 36 hours of service weekly. Estates Branch is located 22 miles from the Headquarters Library, 8 miles from the Golden Gate Branch, and 25 miles from the Immokalee Branch Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents about 6.1% of library usage. The Estates Branch has a formal computer lab for use by the public.</p>				
<b>Vanderbilt Beach Branch</b>	<b>2.00</b>	<b>163,800</b>	-	<b>163,800</b>
<p>The Vanderbilt Beach Branch Library program provides a full service public library, with 36 hours of service weekly. Vanderbilt Beach Branch is located 6 miles from the Headquarters Library and 14 miles from the Naples Regional Library. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents 7.3% of library usage.</p>				
<b>South Regional Library</b>	<b>9.50</b>	<b>731,400</b>	-	<b>731,400</b>
<p>The South Regional Library program opened May 2009, and offers a full range of services during 56 hours, six days per week. The library provides Saturday hours to the residents of East Naples and Marco Island. Services include: reference materials, books for home use, magazines, newspapers, DVDs, audio books, public computers, children's book and story programs, and other special programs and activities. This library represents 9.1% of library usage. The South Regional Library has a meeting room that will hold nearly 400 people.</p>				
Current Level of Service Budget	<b>84.50</b>	<b>6,896,000</b>	<b>381,000</b>	<b>6,515,000</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Library  
Library (001)**

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Annual Circulation	2,969,238	3,000,000	2,700,000	2,700,000
Children's Programs per 1,000 Population	6	-	6	6
Network Improvements-replace wireless routers @ 9 libraries	-	9	9	9
Need approximately \$800,000 annually to replace 4% of Library collections, per plan. However, funds are only available for 1% (\$200,000), or approximately 8,000 books.	-	8,000	8,000	8,000

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	5,040,453	5,230,800	5,101,100	5,096,600	-	5,096,600	(2.6%)
Operating Expense	1,553,871	1,840,100	1,770,500	1,729,400	-	1,729,400	(6.0%)
Capital Outlay	6,542	-	-	70,000	-	70,000	na
<b>Net Operating Budget</b>	<b>6,600,866</b>	<b>7,070,900</b>	<b>6,871,600</b>	<b>6,896,000</b>	<b>-</b>	<b>6,896,000</b>	<b>(2.5%)</b>
<b>Total Budget</b>	<b>6,600,866</b>	<b>7,070,900</b>	<b>6,871,600</b>	<b>6,896,000</b>	<b>-</b>	<b>6,896,000</b>	<b>(2.5%)</b>
<b>Total FTE</b>	<b>86.00</b>	<b>84.50</b>	<b>84.50</b>	<b>84.50</b>	<b>-</b>	<b>84.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	114,569	138,000	142,000	146,000	-	146,000	5.8%
Fines & Forfeitures	279,186	235,000	235,000	235,000	-	235,000	0.0%
Miscellaneous Revenues	35,519	-	500	-	-	-	na
Net Cost General Fund	6,171,593	6,697,900	6,494,100	6,515,000	-	6,515,000	(2.7%)
<b>Total Funding</b>	<b>6,600,866</b>	<b>7,070,900</b>	<b>6,871,600</b>	<b>6,896,000</b>	<b>-</b>	<b>6,896,000</b>	<b>(2.5%)</b>

Forecast FY 2011 – Personal services are slightly below budget. Several employees participated in the VSIP program in the prior year. These employees left critical vacancies for the libraries. The library was able to fill some of these positions in order to maintain the current level of service to the Community. The replacement employees were hired at starting salaries, and hire dates were delayed up to two months, creating the savings.

Savings in operating expenses were mainly related to electricity. All branches combined totaled \$53,000 in savings for electrical service.

Current FY 2012 - Personal service levels remained the same as in the prior fiscal year, however, due to the fact that several long-term employees were replaced with new employees at starting salaries, savings of nearly 3% were generated. Additional savings were generated from the reduction in retirement rates, offset somewhat by higher health insurance rates.

Funding for job bank employees has been included to provide additional coverage needed during the winter months and for seasonal help for the summer reading program.

Operating costs continued their decrease primarily due to the total electrical savings of all the branches combined.

This level of operating expense will enable the Library to maintain the current hours at all Library locations.

Capital outlay is included at \$70,000 for the purchase of books. In order to meet current budget guidance, the remaining book purchases for the fiscal year will be made from the State Aid to Libraries grant proceeds and the Library's Trust fund.

Fleet recommended the replacement of a 2002 Ford Explorer for the libraries at a total cost of \$26,000. This purchase will be deferred at this time.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Library  
Library Grants (129)**

**Mission Statement**

To account for funds received from the State of Florida, as State Aid to Libraries and other state and federal grants, for the Collier County Public Library.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	10,828	-	-	-	-	-	na
Capital Outlay	25,739	-	1,351,700	-	-	-	na
<b>Net Operating Budget</b>	<b>36,567</b>	-	<b>1,351,700</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>36,567</b>	-	<b>1,351,700</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	206,021	-	204,600	-	-	-	na
Miscellaneous Revenues	170,069	-	-	-	-	-	na
Carry Forward	484,100	-	1,147,100	-	-	-	na
<b>Total Funding</b>	<b>860,190</b>	-	<b>1,351,700</b>	-	-	-	<b>na</b>

Forecast FY 2011 - Operating expenses are forecast to equal revenues as this is a grant fund. Grant funds roll forward at the close of each year and therefore, carryforward cannot be budgeted in these funds.

This grant allows for carryforward of the balances from year-to-year and the library department is working to supplement County funding for book purchases with these grant funds.

There is no budget presented for FY 2012 as this grant will be processed in the new Grants Management Program at a divisional level. Grant awards will be presented to the Board of County Commissioners and budget amendments will be processed at that time. This grant will be maintained in the Public Services Grants Fund (709/710).

Note: State Aid to Libraries is, by legislative intent, provided to improve library services within the State and is intended to supplement rather than replace local efforts.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Library**

**Library Trust Fund (612)**

**Mission Statement**

To accept and be accountable for donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Library Enhancements</b>	-	70,000	40,200	29,800
Used to fund Library improvements				
<b>Reserves/Transfers</b>	-	470,200	500,000	-29,800
Current Level of Service Budget				
	-	540,200	540,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	2,500	20,000	20,000	-	-	-	(100.0%)
Capital Outlay	3,850	70,000	70,000	70,000	-	70,000	0.0%
<b>Net Operating Budget</b>	<b>6,350</b>	<b>90,000</b>	<b>90,000</b>	<b>70,000</b>	-	<b>70,000</b>	<b>(22.2%)</b>
Reserves For Capital	-	115,600	-	470,200	-	470,200	306.7%
<b>Total Budget</b>	<b>6,350</b>	<b>205,600</b>	<b>90,000</b>	<b>540,200</b>	-	<b>540,200</b>	<b>162.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	26,538	17,000	137,200	37,000	-	37,000	117.6%
Interest/Misc	3,264	-	3,200	3,200	-	3,200	na
Carry Forward	428,600	189,600	451,500	501,900	-	501,900	164.7%
Less 5% Required By Law	-	(1,000)	-	(1,900)	-	(1,900)	90.0%
<b>Total Funding</b>	<b>458,402</b>	<b>205,600</b>	<b>591,900</b>	<b>540,200</b>	-	<b>540,200</b>	<b>162.7%</b>

Forecast FY 2012 - Revenues are from private party donations some of which have specific identification for their use and others that are generally for the betterment of the Public Libraries.

Current FY 2012 – Budgeted funds will be used to purchase library publications and data processing equipment. The reserve for capital is for capital items as designated by the donor or at the discretion of the Library Department.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Museum**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	871,784	928,300	895,500	922,800	-	922,800	(0.6%)
Operating Expense	314,645	439,600	393,600	456,600	-	456,600	3.9%
Indirect Cost Reimburs	-	60,000	60,000	60,000	-	60,000	0.0%
Capital Outlay	14,309	-	8,400	-	-	-	na
<b>Net Operating Budget</b>	<b>1,200,739</b>	<b>1,427,900</b>	<b>1,357,500</b>	<b>1,439,400</b>	<b>-</b>	<b>1,439,400</b>	<b>0.8%</b>
Trans to Tax Collector	28,284	35,900	28,700	28,700	-	28,700	(20.1%)
Trans to 001 General Fund	59,800	-	-	-	-	-	na
Trans to 314 Museum Cap	200,000	100,000	130,000	100,000	-	100,000	0.0%
Reserves For Contingencies	-	48,800	-	45,500	-	45,500	(6.8%)
Reserve for Attrition	-	-	-	(29,300)	-	(29,300)	na
<b>Total Budget</b>	<b>1,488,823</b>	<b>1,612,600</b>	<b>1,516,200</b>	<b>1,584,300</b>	<b>-</b>	<b>1,584,300</b>	<b>(1.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Museum Fund (198)	1,200,739	1,427,900	1,357,500	1,439,400	-	1,439,400	0.8%
<b>Total Net Budget</b>	<b>1,200,739</b>	<b>1,427,900</b>	<b>1,357,500</b>	<b>1,439,400</b>	<b>-</b>	<b>1,439,400</b>	<b>0.8%</b>
<b>Total Transfers and Reserves</b>	<b>288,084</b>	<b>184,700</b>	<b>158,700</b>	<b>144,900</b>	<b>-</b>	<b>144,900</b>	<b>(21.5%)</b>
<b>Total Budget</b>	<b>1,488,823</b>	<b>1,612,600</b>	<b>1,516,200</b>	<b>1,584,300</b>	<b>-</b>	<b>1,584,300</b>	<b>(1.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tourist Devel Tax	1,414,214	1,435,500	1,502,400	1,435,500	-	1,435,500	0.0%
Charges For Services	150	-	500	-	-	-	na
Miscellaneous Revenues	3,935	-	400	-	-	-	na
Interest/Misc	1,156	-	800	-	-	-	na
Trans frm Tax Collector	12,544	-	-	-	-	-	na
Carry Forward	320,900	248,900	232,700	220,600	-	220,600	(11.4%)
Less 5% Required By Law	-	(71,800)	-	(71,800)	-	(71,800)	0.0%
<b>Total Funding</b>	<b>1,752,898</b>	<b>1,612,600</b>	<b>1,736,800</b>	<b>1,584,300</b>	<b>-</b>	<b>1,584,300</b>	<b>(1.8%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Museum Fund (198)	14.00	13.00	13.00	13.00	-	13.00	0.0%
<b>Total FTE</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	<b>-</b>	<b>13.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Museum  
Museum Fund (198)**

**Mission Statement**

To preserve Collier County's non-renewable historical and archaeological resources and promote a fuller public knowledge and appreciation of our community's unique heritage and cultural development through the use of permanent and traveling exhibits, artifact, document and photographic collections, historic sites, visitor tours, historical research, school and educational programs, preservation and historic marker programs, community outreach, lectures, publications, and family-shared cultural events and activities.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Museums &amp; Historic Sites Administration/Overhead</b>	<b>2.00</b>	<b>388,164</b>	<b>1,435,500</b>	<b>-1,047,336</b>
Funding to administer and maintain the Museum's main facility, its historic sites, structures, markers and botanical gardens. To minimize loss and deterioration of the artifact and photographic collections, County documents, maps, records and other non-renewable historical, archeological and cultural resources.				
<b>Collections, Exhibition &amp; Information Services</b>	<b>3.00</b>	<b>346,425</b>	<b>-</b>	<b>346,425</b>
Provide regular operating schedule for public visitation, resources for exhibit research, exhibit development, professional management and conservation of the collections, and maintain permanent exhibits to interpret the history and development of Collier County for both residents and visitors.				
<b>Education &amp; Community Services</b>	<b>1.00</b>	<b>76,111</b>	<b>-</b>	<b>76,111</b>
Provides curriculum-based student programs, volunteer training, outreach activities and lectures to civic groups and organizations, special exhibitions, and family-centered learning experiences such as the Old Florida Festival, Archaeology Fair, Native Plant Exhibition, Tamiami Trail Commemoration, and Roberts Ranch Historical Re-enactment.				
<b>Museum of the Everglades</b>	<b>2.00</b>	<b>173,300</b>	<b>-</b>	<b>173,300</b>
Provide funding to maintain and operate a County Museum branch facility in Everglades City. The restored structure is a nationally recognized and registered historic landmark.				
<b>Roberts Ranch/Immokalee Pioneer Museum</b>	<b>2.00</b>	<b>171,900</b>	<b>-</b>	<b>171,900</b>
Provide funding to develop, maintain and operate a County Museum branch facility at the Roberts Ranch in Immokalee. The restored property is a nationally recognized and registered historic landmark.				
<b>Naples Depot</b>	<b>2.00</b>	<b>187,400</b>	<b>-</b>	<b>187,400</b>
Provide funding to develop, maintain and operate a County Museum branch facility at the Naples Depot.				
<b>Marco Island Museum</b>	<b>1.00</b>	<b>96,100</b>	<b>-</b>	<b>96,100</b>
Provide funding to develop, maintain and operate a County Museum branch facility on Marco Island.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>144,900</b>	<b>148,800</b>	<b>-3,900</b>
Current Level of Service Budget	<b>13.00</b>	<b>1,584,300</b>	<b>1,584,300</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Museum  
Museum Fund (198)**

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
# of Visitors	86,291	100,000	90,000	95,000
# of Visitors per FTE	7,191	8,333	6,923	7,307
% Conversion to LED Lighting	-	5	5	3
% Marco Exhibits Completed	-	10	15	30
% Non-County Visitors	65	67	67	70

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	871,784	928,300	895,500	922,800	-	922,800	(0.6%)
Operating Expense	314,645	439,600	393,600	456,600	-	456,600	3.9%
Indirect Cost Reimburs	-	60,000	60,000	60,000	-	60,000	0.0%
Capital Outlay	14,309	-	8,400	-	-	-	na
<b>Net Operating Budget</b>	<b>1,200,739</b>	<b>1,427,900</b>	<b>1,357,500</b>	<b>1,439,400</b>	-	<b>1,439,400</b>	<b>0.8%</b>
Trans to Tax Collector	28,284	35,900	28,700	28,700	-	28,700	(20.1%)
Trans to 001 General Fund	59,800	-	-	-	-	-	na
Trans to 314 Museum Cap	200,000	100,000	130,000	100,000	-	100,000	0.0%
Reserves For Contingencies	-	48,800	-	45,500	-	45,500	(6.8%)
Reserve for Attrition	-	-	-	(29,300)	-	(29,300)	na
<b>Total Budget</b>	<b>1,488,823</b>	<b>1,612,600</b>	<b>1,516,200</b>	<b>1,584,300</b>	-	<b>1,584,300</b>	<b>(1.8%)</b>
<b>Total FTE</b>	<b>14.00</b>	<b>13.00</b>	<b>13.00</b>	<b>13.00</b>	-	<b>13.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tourist Devel Tax	1,414,214	1,435,500	1,502,400	1,435,500	-	1,435,500	0.0%
Charges For Services	150	-	500	-	-	-	na
Miscellaneous Revenues	3,935	-	400	-	-	-	na
Interest/Misc	1,156	-	800	-	-	-	na
Trans frm Tax Collector	12,544	-	-	-	-	-	na
Carry Forward	320,900	248,900	232,700	220,600	-	220,600	(11.4%)
Less 5% Required By Law	-	(71,800)	-	(71,800)	-	(71,800)	0.0%
<b>Total Funding</b>	<b>1,752,898</b>	<b>1,612,600</b>	<b>1,736,800</b>	<b>1,584,300</b>	-	<b>1,584,300</b>	<b>(1.8%)</b>

Forecast FY 2011 – Forecast personal services expenditures are less than the adopted budget due to a vacant position at the Marco Island Museum for a portion of the year.

Forecast operating expenses are less than the adopted budget because the Naples Depot remained closed for the first quarter of the year for renovation work and installation of the museum's exhibits. Additionally, the Marco Island Museum did not open until the second quarter of FY 2011.

The revenue forecast exceeds the adopted budgeted due to proceeds of a class action law suit in which the Museum received \$62,441.

Current FY 2012 – Personal services decreased due to the change in retirement rates.

Budgeted operating expenses include \$100,000 for marketing, promotion and advertisement, and \$15,000 for temporary traveling exhibits. Also, operating expenses have increased due to adding the Marco Island Museum (\$17,800) and the Naples Depot (\$4,900) to the County's property insurance policy. Additionally, the Museum has reduced operating expenses in several areas in order to provide funding for much needed maintenance and repairs to the historic structures at Robert's Ranch and the Museum of the Everglades. Each of the museums will be allocated \$20,000, which will allow for only the most critical repairs and will prevent more costly repairs in the future.

**Public Services Division**

**Museum  
Museum Fund (198)**

Transfers include \$28,700 to the Tax Collector for revenue collection services; and \$100,000 to the Museum Capital Fund to complete exhibit construction at the Naples Depot, continue exhibit design and development at the Marco Island Museum and to install LED lighting at the Collier County Museum.

Revenue is budgeted based on projections from the first six months of Tourist Tax collections received in FY 2011 and is expected to remain the same in FY 2012.

Based upon anticipated cashflow, the Museums need approximately \$250,000 in carryforward to have sufficient cash to support operations until the Tourist Tax collections reach sufficient levels to replenish cash. Collections trend up beginning in January of each year.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	11,846,090	12,404,900	11,982,200	12,378,600	-	12,378,600	(0.2%)
Operating Expense	8,093,560	9,358,900	8,990,800	9,231,900	-	9,231,900	(1.4%)
Indirect Cost Reimburs	77,400	90,600	90,600	113,100	-	113,100	24.8%
Capital Outlay	86,221	204,000	168,400	106,000	-	106,000	(48.0%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>20,603,271</b>	<b>22,558,400</b>	<b>21,732,000</b>	<b>22,329,600</b>	<b>-</b>	<b>22,329,600</b>	<b>(1.0%)</b>
Trans to Property Appraiser	2,915	3,000	3,000	3,000	-	3,000	0.0%
Trans to Tax Collector	7,046	8,000	8,000	5,600	-	5,600	(30.0%)
Reserves For Contingencies	-	52,700	-	38,400	-	38,400	(27.1%)
Reserves For Capital	-	79,200	-	86,000	-	86,000	8.6%
<b>Total Budget</b>	<b>20,613,232</b>	<b>22,701,300</b>	<b>21,743,000</b>	<b>22,462,600</b>	<b>-</b>	<b>22,462,600</b>	<b>(1.1%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Park Facilities & Programs (001)	9,339,207	10,259,300	9,866,200	10,116,700	-	10,116,700	(1.4%)
Golden Gate Community Center (130)	930,289	1,054,100	942,300	1,070,000	-	1,070,000	1.5%
Parks & Recreation (111)	10,333,775	11,240,000	10,918,500	11,137,900	-	11,137,900	(0.9%)
Parks & Recreation Donations (607)	-	5,000	5,000	5,000	-	5,000	0.0%
<b>Total Net Budget</b>	<b>20,603,271</b>	<b>22,558,400</b>	<b>21,732,000</b>	<b>22,329,600</b>	<b>-</b>	<b>22,329,600</b>	<b>(1.0%)</b>
<b>Total Transfers and Reserves</b>	<b>9,962</b>	<b>142,900</b>	<b>11,000</b>	<b>133,000</b>	<b>-</b>	<b>133,000</b>	<b>(6.9%)</b>
<b>Total Budget</b>	<b>20,613,232</b>	<b>22,701,300</b>	<b>21,743,000</b>	<b>22,462,600</b>	<b>-</b>	<b>22,462,600</b>	<b>(1.1%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	348,053	321,300	305,200	279,000	-	279,000	(13.2%)
Delinquent Ad Valorem Taxes	591	-	-	-	-	-	na
Charges For Services	7,161,812	8,533,600	8,142,900	8,679,100	-	8,679,100	1.7%
Fines & Forfeitures	34,101	50,000	21,000	37,000	-	37,000	(26.0%)
Miscellaneous Revenues	201,121	159,300	162,200	148,400	-	148,400	(6.8%)
Interest/Misc	3,787	4,000	4,000	3,600	-	3,600	(10.0%)
Reimb From Other Depts	74,181	57,400	64,500	64,500	-	64,500	12.4%
Trans frm Property Appraiser	406	-	-	-	-	-	na
Trans frm Tax Collector	3,125	-	-	-	-	-	na
Net Cost General Fund	3,865,887	3,668,300	3,661,200	3,585,400	-	3,585,400	(2.3%)
Net Cost MSTU General Fund	8,356,207	9,068,100	8,757,400	8,842,000	-	8,842,000	(2.5%)
Trans fm 111 MSTD Gen Fd	392,700	373,100	373,100	362,000	-	362,000	(3.0%)
Trans fm 195 TDC Cap Fd	163,000	164,600	164,600	163,000	-	163,000	(1.0%)
Carry Forward	434,800	327,800	412,800	325,900	-	325,900	(0.6%)
Less 5% Required By Law	-	(26,200)	-	(27,300)	-	(27,300)	4.2%
<b>Total Funding</b>	<b>21,039,771</b>	<b>22,701,300</b>	<b>22,068,900</b>	<b>22,462,600</b>	<b>-</b>	<b>22,462,600</b>	<b>(1.1%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Park Facilities & Programs (001)	76.00	73.75	73.75	74.25	-	74.25	0.7%
Parks & Recreation (111)	119.50	108.75	108.75	107.75	-	107.75	(0.9%)
Golden Gate Community Center (130)	9.00	8.50	8.50	8.50	-	8.50	0.0%
<b>Total FTE</b>	<b>204.50</b>	<b>191.00</b>	<b>191.00</b>	<b>190.50</b>	<b>-</b>	<b>190.50</b>	<b>(0.3%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
County Park Facilities & Programs (001)**

**Mission Statement**

To benefit the well-being of the people, community and environment of Collier County.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>2.00</b>	<b>418,445</b>	<b>-</b>	<b>418,445</b>
Oversee County Park facilities and programs including employee, contractual, fiscal and resource management.				
<b>Maintenance</b>	<b>20.00</b>	<b>2,476,805</b>	<b>-</b>	<b>2,476,805</b>
Provide a pleasant, clean, safe and enjoyable environment for park visitors at all assigned parks in order to provide exceptional passive and active recreational experiences. Apply sound management practices and visitor services.				
<b>Recreation Programs</b>	<b>19.80</b>	<b>1,975,051</b>	<b>1,124,600</b>	<b>850,451</b>
Recreation programs include sailing and skiing, adult and youth athletic programs, county-wide special events, ranger/athletic camps, rec plex fitness center, and interpretative programs.				
<b>Aquatics</b>	<b>6.45</b>	<b>1,927,489</b>	<b>1,944,600</b>	<b>-17,111</b>
Promote residents and visitors utilization of the Sun N Fun Lagoon by providing a safe and supervised opportunity for the public to access instructional swimming and general aquatic recreation.				
<b>Parks &amp; Recreation Marina Operations</b>	<b>5.50</b>	<b>1,561,021</b>	<b>1,731,600</b>	<b>-170,579</b>
Provide staff, fuel sales, bait, launching and docking services at County owned marinas.				
<b>Park Rangers</b>	<b>18.50</b>	<b>1,085,689</b>	<b>1,567,500</b>	<b>-481,811</b>
Protect resources, collect revenue and provide assistance to park visitors through high visibility, personal contact and educational programming with park visitors, provide park site visits annually as recorded on daily patrol logs, conduct environmental and biological assessments and provide technical expertise, date and report to local, state, and federal government.				
<b>Sea Turtle Monitoring</b>	<b>2.00</b>	<b>172,200</b>	<b>163,000</b>	<b>9,200</b>
Monitor, report and conduct informational activities required to support beach permit conditions.				
<b>Remittances to Municipalities</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>500,000</b>
Payment to City of Naples for County use of beach parking spaces in City per Interlocal Agreement.				
Current Level of Service Budget	<b>74.25</b>	<b>10,116,700</b>	<b>6,531,300</b>	<b>3,585,400</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Achieve 100% of on-time reporting for sea turtle monitoring	-	-	100	100
Achieve 95% of sea turtle nest marked within 12 hours	-	-	95	95
Increase Boat Launches by 1%	12,525	14,850	14,850	15,000
Increase Fitness Memberships by 1%	5,121	4,000	5,000	5,050
Increase safety in Parks by 1% inc. in Ranger Contacts	-	-	54,670	55,000
Increase Sun N Fun Attendance by 1%	136,473	152,500	152,500	154,025

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
County Park Facilities & Programs (001)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	4,802,388	4,952,500	4,831,300	4,948,300	-	4,948,300	(0.1%)
Operating Expense	4,023,706	4,750,800	4,478,900	4,668,400	-	4,668,400	(1.7%)
Capital Outlay	13,113	56,000	56,000	-	-	-	(100.0%)
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
<b>Net Operating Budget</b>	<b>9,339,207</b>	<b>10,259,300</b>	<b>9,866,200</b>	<b>10,116,700</b>	<b>-</b>	<b>10,116,700</b>	<b>(1.4%)</b>
<b>Total Budget</b>	<b>9,339,207</b>	<b>10,259,300</b>	<b>9,866,200</b>	<b>10,116,700</b>	<b>-</b>	<b>10,116,700</b>	<b>(1.4%)</b>
<b>Total FTE</b>	<b>76.00</b>	<b>73.75</b>	<b>73.75</b>	<b>74.25</b>	<b>-</b>	<b>74.25</b>	<b>0.7%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	5,146,293	6,307,000	5,937,600	6,263,300	-	6,263,300	(0.7%)
Fines & Forfeitures	34,101	50,000	21,000	37,000	-	37,000	(26.0%)
Miscellaneous Revenues	56,504	12,000	17,300	3,500	-	3,500	(70.8%)
Reimb From Other Depts	73,422	57,400	64,500	64,500	-	64,500	12.4%
Net Cost General Fund	3,865,887	3,668,300	3,661,200	3,585,400	-	3,585,400	(2.3%)
Trans fm 195 TDC Cap Fd	163,000	164,600	164,600	163,000	-	163,000	(1.0%)
<b>Total Funding</b>	<b>9,339,207</b>	<b>10,259,300</b>	<b>9,866,200</b>	<b>10,116,700</b>	<b>-</b>	<b>10,116,700</b>	<b>(1.4%)</b>

Forecast FY 2011 - Personal services are forecast slightly below the adopted budget as three and one-half positions were vacated and not filled during the year.

Operating expenses are forecast below the adopted budget to correspond with an anticipated shortfall in revenues. Reductions were made primarily in utilities, travel and maintenance items.

Revenues are forecast to be \$393,100 less than budget. The wet slips at Goodland boating park were not completed as anticipated; wet slips at Cocohatchee River Park Marina had a high vacancy rate; and Port of the Islands Marina dry slips had a high vacancy rate. Food and merchandise sales will not meet revenue expectations. The remaining shortfalls are spread throughout the various parks and represent shortfalls in admissions, facility rentals and recreation camps.

Expenses were reduced to compensate for projected revenue shortfalls.

Current FY 2012 - Personal services demonstrate a minor reduction from the FY 2011 adopted budget. One full time position was vacated and then reduced to a half-time position. Another FTE was moved from MSTD Fund 111, thus the increase of .5 FTE for the County Park Facilities & Programs (001). Other savings were generated by the decrease in retirement contribution.

Operating expenses decreased by \$82,400 from the prior year in conjunction with a corresponding decrease in revenues.

There is no allocation for Capital expenditures.

Total Fleet recommended equipment replacements totaling \$341,000 were deferred. This is the fourth consecutive year for capital equipment deferrals.

Remittances in the amount of \$500,000 reflect one-half of the annual contribution to the City of Naples for reciprocal recreational services identified in the Interlocal Agreement approved by the Board on October 18, 2008.

Revenues for FY 2012 are projected to be below prior fiscal year. The majority of the decreased projections come from reductions at the Marina operations, including bait and food sales.

Park rangers are funded through the General Fund 001. Each year, the Department identifies the specific rangers that work exclusively in Community Parks and a transfer for their salary and benefits is made from the MSTD General Fund 111 to the General Fund 001. The transfer for FY 2012 is \$179,100.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
Parks & Recreation (111)**

**Mission Statement**

To benefit the well-being of the people, community and environment of Collier County.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Departmental Administration/Overhead</b>	<b>14.00</b>	<b>1,497,185</b>	<b>-</b>	<b>1,497,185</b>
Oversee operations including employees, contracts, fiscal, resource management, customer service and marketing.				
<b>Park Maintenance</b>	<b>41.00</b>	<b>5,116,369</b>	<b>-</b>	<b>5,116,369</b>
Protect resources, provide a pleasant, clean, safe, and enjoyable environment for park visitors at all parks to allow quality passive and organized recreational experiences by the public.				
<b>Community Centers/Parks</b>	<b>33.00</b>	<b>2,375,039</b>	<b>738,269</b>	<b>1,636,770</b>
Provide customer service and meeting places for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Aquatics/Fitness</b>	<b>10.75</b>	<b>979,040</b>	<b>396,000</b>	<b>583,040</b>
Promote residents and visitors utilization of the Golden Gate Aquatic and Fitness Complex, and the Immokalee Pool and Fitness Center by providing a safe and supervised opportunity for the public to access instructional swimming, general aquatic recreation and fitness training.				
<b>Childcare/Preschool, After School, No School Days, Vacation</b>	<b>7.00</b>	<b>972,716</b>	<b>1,161,631</b>	<b>-188,915</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year and during the summer months. Provide recreational and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well being.				
<b>Project Management</b>	<b>2.00</b>	<b>197,551</b>	<b>-</b>	<b>197,551</b>
Effectively manage Parks and Recreation construction projects, oversee contractors and manage quality and cost controls.				
<b>Current Level of Service Budget</b>	<b>107.75</b>	<b>11,137,900</b>	<b>2,295,900</b>	<b>8,842,000</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
100% Reporting to CAPRA to maintain accreditation	-	-	100	100
Increase Aquatic Facility Attendance by 1%	46,660	35,000	45,000	45,450
Increase Fee Based Facility Rentals by 2%	8,946	9,200	9,200	9,384
Increase Fee Based Program Registrations by 2%	15,974	15,900	16,000	16,320
Increase Fitness Memberships by 1%	2,793	4,700	3,000	3,030
Maintain 75% or greater of Athletic Field utilization	-	-	75	75

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
Parks & Recreation (111)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	6,581,623	6,933,700	6,706,400	6,901,700	-	6,901,700	(0.5%)
Operating Expense	3,724,683	4,218,300	4,129,700	4,181,700	-	4,181,700	(0.9%)
Capital Outlay	27,468	88,000	82,400	54,500	-	54,500	(38.1%)
<b>Net Operating Budget</b>	<b>10,333,775</b>	<b>11,240,000</b>	<b>10,918,500</b>	<b>11,137,900</b>	<b>-</b>	<b>11,137,900</b>	<b>(0.9%)</b>
<b>Total Budget</b>	<b>10,333,775</b>	<b>11,240,000</b>	<b>10,918,500</b>	<b>11,137,900</b>	<b>-</b>	<b>11,137,900</b>	<b>(0.9%)</b>
<b>Total FTE</b>	<b>119.50</b>	<b>108.75</b>	<b>108.75</b>	<b>107.75</b>	<b>-</b>	<b>107.75</b>	<b>(0.9%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	1,856,786	2,037,100	2,026,200	2,161,000	-	2,161,000	6.1%
Miscellaneous Revenues	120,023	134,800	134,900	134,900	-	134,900	0.1%
Reimb From Other Depts	759	-	-	-	-	-	na
Net Cost MSTU General Fund	8,356,207	9,068,100	8,757,400	8,842,000	-	8,842,000	(2.5%)
<b>Total Funding</b>	<b>10,333,775</b>	<b>11,240,000</b>	<b>10,918,500</b>	<b>11,137,900</b>	<b>-</b>	<b>11,137,900</b>	<b>(0.9%)</b>

Forecast FY 2011 - Personal services are forecast at \$227,300 below FY 2011 adopted budget due to not filling funded vacancies and incurring some additional vacancies during the year.

Operating expenses are forecast at \$88,600 below FY 2011 adopted budget to meet the slightly reduced revenue forecast.

Revenues are down by \$10,800 due to a decreased enrollment with recreation camps and athletic programs. Expenses have been reduced accordingly.

Current FY 2012 - Personal services decreased due to the movement of 1 FTE to County Park Facilities & Programs (001).

Operating expenses decreased due to minimal reductions throughout a variety of the Fund 111 cost centers.

Capital outlay of \$54,500 consists of \$12,000 in fitness equipment and \$4,000 for a sound system at the Golden Gate Aquatic Facilities; a tractor for \$8,000 and a riding mower at \$10,000 at Veterans Community Park; skate park repairs of \$5,000 at East Naples Community Park; replacement of a Sand Pro Dragging Machine at Max Hasse Community Park for \$12,000; and a tiller for \$3,500 for Eagle Lakes Community Park.

In order to meet budget guidance, staff deferred the purchase of Fleet recommended replacement equipment in the amount of \$743,000. This is the fourth consecutive year replacement equipment has been deferred.

Revenues are expected to increase primarily due to instructional classes and new programs being offered at recreation camps.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
Golden Gate Community Center (130)**

**Mission Statement**

To benefit the well-being of the people, community, and environment of Collier County.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Golden Gate Community Center</b>	<b>7.00</b>	<b>815,369</b>	<b>431,600</b>	<b>383,769</b>
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs.				
<b>Childcare/Preschool, Afterschool, No School, Vacation Camp</b>	<b>0.50</b>	<b>60,728</b>	<b>110,800</b>	<b>-50,072</b>
Strive to meet family needs by providing a safe and supervised environment for all children to attend throughout the year. Provide recreational and enrichment experiences for self-esteem, self-reliance, learning, pleasure, health and well being.				
<b>Community Center Maintenance</b>	<b>1.00</b>	<b>196,903</b>	<b>-</b>	<b>196,903</b>
Protect resources, provide a pleasant, clean, safe and enjoyable environment for community center visitors to allow quality passive and organized recreational experiences by the public.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>117,500</b>	<b>648,100</b>	<b>-530,600</b>
<b>Current Level of Service Budget</b>	<b>8.50</b>	<b>1,190,500</b>	<b>1,190,500</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Increase Fee Based Facility Rentals by 2%	610	650	650	663
Increase Fee Based Program Registrations by 2%	2,326	2,400	2,400	2,448

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	462,079	518,700	444,500	528,600	-	528,600	1.9%
Operating Expense	345,171	384,800	377,200	376,800	-	376,800	(2.1%)
Indirect Cost Reimburs	77,400	90,600	90,600	113,100	-	113,100	24.8%
Capital Outlay	45,639	60,000	30,000	51,500	-	51,500	(14.2%)
<b>Net Operating Budget</b>	<b>930,289</b>	<b>1,054,100</b>	<b>942,300</b>	<b>1,070,000</b>	<b>-</b>	<b>1,070,000</b>	<b>1.5%</b>
Trans to Property Appraiser	2,915	3,000	3,000	3,000	-	3,000	0.0%
Trans to Tax Collector	7,046	8,000	8,000	5,600	-	5,600	(30.0%)
Reserves For Contingencies	-	37,000	-	25,900	-	25,900	(30.0%)
Reserves For Capital	-	79,200	-	86,000	-	86,000	8.6%
<b>Total Budget</b>	<b>940,250</b>	<b>1,181,300</b>	<b>953,300</b>	<b>1,190,500</b>	<b>-</b>	<b>1,190,500</b>	<b>0.8%</b>
<b>Total FTE</b>	<b>9.00</b>	<b>8.50</b>	<b>8.50</b>	<b>8.50</b>	<b>-</b>	<b>8.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
Golden Gate Community Center (130)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	348,053	321,300	305,200	279,000	-	279,000	(13.2%)
Delinquent Ad Valorem Taxes	591	-	-	-	-	-	na
Charges For Services	158,733	189,500	179,100	254,800	-	254,800	34.5%
Miscellaneous Revenues	11,921	7,500	5,000	5,000	-	5,000	(33.3%)
Interest/Misc	3,708	4,000	4,000	3,600	-	3,600	(10.0%)
Trans frm Property Appraiser	406	-	-	-	-	-	na
Trans frm Tax Collector	3,125	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	392,700	373,100	373,100	362,000	-	362,000	(3.0%)
Carry Forward	434,800	311,800	400,000	313,100	-	313,100	0.4%
Less 5% Required By Law	-	(25,900)	-	(27,000)	-	(27,000)	4.2%
<b>Total Funding</b>	<b>1,354,037</b>	<b>1,181,300</b>	<b>1,266,400</b>	<b>1,190,500</b>	<b>-</b>	<b>1,190,500</b>	<b>0.8%</b>

Forecast FY 2011 - Personal services are forecast \$74,200 below the FY 2011 adopted budget due to the delay in filling two (2) funded vacancies and incurring some additional vacancies during the year.

Capital Outlay was decreased by \$30,000. Part of the playground renovations will be postponed until the next fiscal year.

Ad Valorem revenues are down approximately 5% due to a diminished level of collections.

Carryforward has increased because the Community Center had a substantial turn-over in personnel in the prior year, resulting in savings over budget. Additionally, the carryforward offsets the reserve for capital replacement of the roof and air conditioning at \$79,200.

FY 2012 - Personal services increased due to the increase in insurance premiums, which was off-set somewhat by the savings generated from the change in retirement rates.

Operating Expenses decreased slightly from the prior year predominantly due to decreases in facility and equipment maintenance.

The indirect cost reimbursement process was changed to reflect just the Golden Gate Community Center direct portion of this fee and the portion that is funded by the MSTD General Fund (111) is paid at a top-level and the transfer from the MSTD General Fund (111) is reduced accordingly. The same methodology was utilized during the current fiscal year. The indirect cost reimbursement allocated to the Golden Gate Community Center Fund (130) increased by \$22,500.

Capital Expenditure of \$51,500 is for the continuation of the playground replacement at the Community Center.

Reserves for contingencies represent two and one-half percent (2.5%) of operating costs plus an additional \$13,600 set aside for the Community Center to utilize for unplanned expenditures. These two amounts were off-set by a reduction of \$11,700 to cover funding increased for vacation sell-back and insurance premium offsets.

Reserves for capital include funding set aside for the purchase of a roof and a new air conditioning system. Current FY 2012 totals \$86,000 which represents \$45,100 for the air conditioning system and \$40,900 for the roof. No additional funding was added for the air conditioner as this accumulation has reached the projected replacement cost.

The budgeted ad valorem tax revenue of \$279,000 represents a tax levy of 0.1990 mills based on current year estimated taxable value of \$1,402,251,385 (8.83% decrease from prior year final). The tax levy represents a millage neutral rate and equates to \$19.90 per \$100,000 of taxable value.

Charges for services increased due to doubling of Cheerleading sessions; Fitness Dance classes and the Voluntary Pre-K programs.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Parks & Recreation Department  
Parks & Recreation Donations (607)**

**Mission Statement**

To provide community based programming for eligible children in Collier County through receipt of charitable donations.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Donations Account</b>	-	5,000	5,000	-
Fund is to collect donations from individuals through direct donations and/or fund raising activities to pay for summer camp programs for children who would otherwise be unable to attend.				
<b>Reserves/Interest/Transfers</b>	-	12,500	12,500	-
Current Level of Service Budget	-	17,500	17,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	5,000	5,000	5,000	-	5,000	0.0%
<b>Net Operating Budget</b>	-	5,000	5,000	5,000	-	5,000	0.0%
Reserves For Contingencies	-	15,700	-	12,500	-	12,500	(20.4%)
<b>Total Budget</b>	-	20,700	5,000	17,500	-	17,500	(15.5%)

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	12,673	5,000	5,000	5,000	-	5,000	0.0%
Interest/Misc	80	-	-	-	-	-	na
Carry Forward	-	16,000	12,800	12,800	-	12,800	(20.0%)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
<b>Total Funding</b>	12,752	20,700	17,800	17,500	-	17,500	(15.5%)

This fund was established at the end of FY 2009 to collect donations from private parties and to collect revenues from fund raising activities.

Expenses for FY 2012 represent approximately six (6) scholarships for twelve (12) weeks of summer camp for eligible children.

Revenues are estimated contributions received based upon the past year and one-half of actual collections.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Public Health Department**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	341,389	342,000	325,700	327,300	-	327,300	(4.3%)
Grants and Aid	1,407,896	1,324,400	1,324,400	1,324,400	-	1,324,400	0.0%
<b>Net Operating Budget</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	<b>-</b>	<b>1,651,700</b>	<b>(0.9%)</b>
<b>Total Budget</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	<b>-</b>	<b>1,651,700</b>	<b>(0.9%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Health Department (001)	1,749,285	1,666,400	1,650,100	1,651,700	-	1,651,700	(0.9%)
<b>Total Net Budget</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	<b>-</b>	<b>1,651,700</b>	<b>(0.9%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	<b>-</b>	<b>1,651,700</b>	<b>(0.9%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	91,029	-	-	-	-	-	na
Net Cost General Fund	1,658,256	1,666,400	1,650,100	1,651,700	-	1,651,700	(0.9%)
<b>Total Funding</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	<b>-</b>	<b>1,651,700</b>	<b>(0.9%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Public Health Department  
Public Health Department (001)**

**Mission Statement**

Protect and promote good health for all in Collier County within a partnership between State of Florida Department of Health and Collier County Board of County Commissioners.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>General Operating &amp; Administrative Costs</b>	-	327,300	-	327,300
<b>Communicable Disease Control</b>	-	481,800	-	481,800
Programs funded by the County include Immunizations; Sexually Transmitted Diseases; AIDS; Tuberculosis; Other Communicable Diseases; and Public Health Preparedness and Response.				
<b>Personal Health (Primary Care)</b>	-	785,700	-	785,700
Programs funded by the County under this category of services include Child Health; Healthy Start Prenatal; Tobacco & Cardiovascular Health Education; School Health; Adult Health; Physicians Led Access Network; and Dental.				
<b>Environmental Health &amp; Engineering</b>	-	56,900	-	56,900
This program was established to provide Health Department Inspectors for the Migrant Housing program in Collier County.				
Current Level of Service Budget	-	1,651,700	-	1,651,700

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
# of Investigations of Potentially Illegal Migrant Housing	51	50	80	50
# of Special Needs Registrants With No Alternate Housing Plans	250	200	200	160
# of TB Tests	1,380	1,100	1,100	1,320

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	341,389	342,000	325,700	327,300	-	327,300	(4.3%)
Grants and Aid	1,407,896	1,324,400	1,324,400	1,324,400	-	1,324,400	0.0%
<b>Net Operating Budget</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	-	<b>1,651,700</b>	<b>(0.9%)</b>
<b>Total Budget</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	-	<b>1,651,700</b>	<b>(0.9%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	91,029	-	-	-	-	-	na
Net Cost General Fund	1,658,256	1,666,400	1,650,100	1,651,700	-	1,651,700	(0.9%)
<b>Total Funding</b>	<b>1,749,285</b>	<b>1,666,400</b>	<b>1,650,100</b>	<b>1,651,700</b>	-	<b>1,651,700</b>	<b>(0.9%)</b>

FY 2011 forecast operating expenses are slightly below budget due to savings in electricity, water and sewer as the County continues to minimize these operating expenses by implementing power and water saving devices throughout the County.

FY 2012 operating costs are virtually fixed as they are for facility rental and utilities. There are three broad categories of health services provided by the Health Department, Communicable Disease Control, Personal Health, and Environmental Health. Fiscal impact was minimized by spreading reductions to programs that did not qualify for an additional Low Income Pool (LIP) match. With the exception of a minor reduction to the Sexually Transmitted Disease program, budget reductions were applied to non-clinical programs.

**Public Services Division**

**Public Health Department**

**Public Health Department (001)**

Fleet had recommended the replacement of a 2001 Ford 8-Passenger Van and a 2003 Ford F-150 Truck for the Public Health Department at a total of \$49,000. These capital replacements will be deferred.

As indicated by the schedules, Public Health program funding has continued to decline for the past three years. LIP funding decreased from a 15% match to an 8% match and State funding has experienced a reduction. In an attempt to minimize the overall impact as much as possible, program funding provided by Collier County is provided at the same level as the previous fiscal year.

Two schedules are included to support Public Health Department activities. A Summary of Current Service Funding Sources and a Schedule of Service Funding and Current Programs.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Collier County Public Health Department  
Summary of Current Service Funding Sources**

<b>Program</b>	<b>County General Revenue</b>	<b>State General Revenue</b>	<b>Fees and Other Revenue</b>	<b>Total</b>
General Operations	\$ 327,300	\$ -	\$ -	\$ 327,300
Communicable Disease Control	481,800	2,926,531	2,334,636	\$ 5,742,967
Personal Health (Primary Care)	785,700	4,043,989	2,804,398	\$ 7,634,087
Environmental Health and Engineering	56,900	156,847	670,291	\$ 884,038
<b>Total</b>	<b>\$ 1,651,700</b>	<b>\$ 7,127,367</b>	<b>\$ 5,809,325</b>	<b>\$ 14,588,392</b>
<b>Percent of Total Funding</b>	<b>11.3%</b>	<b>48.9%</b>	<b>39.8%</b>	

Note: The County's General Fund contribution of \$1,651,700 is 11.3% of the total funding in FY 12 as compared to \$1,666,400 or 11.4% in FY 2011 and \$1,720,100 or 11.7% in FY 2010.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Collier County Public Health Department  
Schedule of Service Funding and Current Programs**

<b>Programs:</b>	<b>FY 2012 Priority</b>	<b>Total FY 2012 Costs</b>	<b>Less Revenues</b>	<b>Net Cost</b>
<b><u>General Operating &amp; Administrative Costs:</u></b>		<b>\$ 327,300</b>	<b>\$ -</b>	<b>\$ 327,300</b>
<b><u>Base Level:</u></b>				
<b><u>Communicable Disease Control:</u></b>				
Programs funded by County:				
Immunization	1	212,422	16,822	195,600
Sexually Transmitted Diseases	6	52,900	-	52,900
AIDS	14	14,661	1,161	13,500
Tuberculosis	3	79,495	6,295	73,200
Communicable Disease	2	126,085	9,985	116,100
Public Health Preparedness and Response	10	30,500	-	30,500
Subtotal		516,062	34,262	481,800
<b><u>Personal Health (Primary Care):</u></b>				
Programs funded by County:				
Child Health	9	102,736	8,136	94,600
Healthy Start Prenatal (Found. for Women's Health)	4	320,044	25,344	294,700
Tobacco & Cardiovascular Health Educator	13	52,800	-	52,800
School Health	11	77,649	6,149	71,500
Adult Health	5	121,741	9,641	112,100
Physicians Led Access Network	8	54,952	4,352	50,600
Dental	7	118,808	9,408	109,400
Subtotal		848,729	63,029	785,700
<b><u>Environmental Health &amp; Engineering:</u></b>				
Water Quality Testing Program	44	-	-	-
Health Department Inspectors – Migrant Housing	12	56,900	-	56,900
Subtotal		56,900	-	56,900
<b>Total General Revenue Funding</b>		<b>\$ 1,748,992</b>	<b>\$ 97,292</b>	<b>\$ 1,651,700</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Coastal Zone Management**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	126,637	70,000	70,000	75,200	-	75,200	7.4%
Operating Expense	292,717	142,900	303,600	83,100	-	83,100	(41.8%)
<b>Net Operating Budget</b>	<b>419,353</b>	<b>212,900</b>	<b>373,600</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>
<b>Total Budget</b>	<b>419,353</b>	<b>212,900</b>	<b>373,600</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Coastal Zone Management (111)	378,598	212,900	212,900	158,300	-	158,300	(25.6%)
Natural Resources Grants (117)	40,755	-	160,700	-	-	-	na
<b>Total Net Budget</b>	<b>419,353</b>	<b>212,900</b>	<b>373,600</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>419,353</b>	<b>212,900</b>	<b>373,600</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	50,000	50,000	-	-	-	-	(100.0%)
Intergovernmental Revenues	79,793	-	-	-	-	-	na
Interest/Misc	142	-	-	-	-	-	na
Net Cost MSTU General Fund	328,598	162,900	212,900	158,300	-	158,300	(2.8%)
Carry Forward	(1,900)	-	160,700	-	-	-	na
<b>Total Funding</b>	<b>456,633</b>	<b>212,900</b>	<b>373,600</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Coastal Zone Management (111)	2.00	1.00	1.00	1.00	-	1.00	0.0%
<b>Total FTE</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Coastal Zone Management  
Coastal Zone Management (111)**

**Mission Statement**

To protect, preserve, and enhance Collier County's pristine coastal ecosystem while providing strategic access to this valuable County amenity for enjoyment by residents and visitors.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Department Adm. and Overhead</b>	<b>1.00</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>
Coastal Zone Management Administration and Overhead.				
Current Level of Service Budget	<b>1.00</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	126,637	70,000	70,000	75,200	-	75,200	7.4%
Operating Expense	251,962	142,900	142,900	83,100	-	83,100	(41.8%)
<b>Net Operating Budget</b>	<b>378,598</b>	<b>212,900</b>	<b>212,900</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>
<b>Total Budget</b>	<b>378,598</b>	<b>212,900</b>	<b>212,900</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>
<b>Total FTE</b>	<b>2.00</b>	<b>1.00</b>	<b>1.00</b>	<b>1.00</b>	<b>-</b>	<b>1.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	50,000	50,000	-	-	-	-	(100.0%)
Net Cost MSTU General Fund	328,598	162,900	212,900	158,300	-	158,300	(2.8%)
<b>Total Funding</b>	<b>378,598</b>	<b>212,900</b>	<b>212,900</b>	<b>158,300</b>	<b>-</b>	<b>158,300</b>	<b>(25.6%)</b>

Forecast FY 2011 - Revenues of \$50,000 will not be collected as the Boater Improvement funding has been moved to the Capital Fund for Parks and Recreation (306).

Current FY 2012 - Personal services include an increase in Workers Compensation of \$5,100.

Operating expenses include funding for the County-wide water quality testing program.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Coastal Zone Management  
Natural Resources Grants (117)**

**Mission Statement**

To procure and administer natural resource grants.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	40,755	-	160,700	-	-	-	na
<b>Net Operating Budget</b>	<b>40,755</b>	<b>-</b>	<b>160,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>40,755</b>	<b>-</b>	<b>160,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	79,793	-	-	-	-	-	na
Interest/Misc	142	-	-	-	-	-	na
Carry Forward	(1,900)	-	160,700	-	-	-	na
<b>Total Funding</b>	<b>78,035</b>	<b>-</b>	<b>160,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Natural Resource Fund (117) budget allocations are approved by budget amendment recognizing that the predominant funding sources are grants and do not coincide with the County's fiscal year.

Forecast FY 2011 - Priority remains upon executing provisions of the October 2006 Derelict Vessel Cooperative Agreement entered into between Collier County and the United States Fish and Wildlife Service. Over a five year period, the USFWS will provide grant funding up to \$250K with Collier County responsible for administering and applying grant funding toward removal of derelict vessels. The current year includes \$93,100 for this program.

Grants from the Fish and Wildlife Service as well as the Florida Boating Improvement Program currently total \$67,600. These are reimbursement grants and upon expenditure of funds, grant draws are requested.

New grants will be budgeted in the Public Services Grant Fund 709 upon presentation to and acceptance by the Board of County Commissioners.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Public Services Grants**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	262,209	-	270,000	-	-	-	na
Operating Expense	583,714	-	595,000	-	-	-	na
Capital Outlay	-	-	149,700	-	-	-	na
<b>Net Operating Budget</b>	<b>845,923</b>	<b>-</b>	<b>1,014,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>845,923</b>	<b>-</b>	<b>1,014,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Services Grants (709/710)	845,923	-	1,014,700	-	-	-	na
<b>Total Net Budget</b>	<b>845,923</b>	<b>-</b>	<b>1,014,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Transfers and Reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>845,923</b>	<b>-</b>	<b>1,014,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	798,852	-	838,200	-	-	-	na
SFWMD/Big Cypress Revenue	49	-	-	-	-	-	na
Miscellaneous Revenues	-	-	82,800	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	31,200	-	-	-	na
Carry Forward	99,500	-	62,500	-	-	-	na
<b>Total Funding</b>	<b>898,401</b>	<b>-</b>	<b>1,014,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Services Grants (709/710)	-	-	-	0.50	-	0.50	na
<b>Total FTE</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>0.50</b>	<b>-</b>	<b>0.50</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Division**

**Public Services Grants**

**Public Services Grants (709/710)**

**Mission Statement**

To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, the Summer Food Program; grants relating to Natural Resources and Coastal Zone Management; as well as others as they are identified, applied for and received.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>4-H Youth Development</b>	<b>0.50</b>	-	-	-
Providing outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training.				
Current Level of Service Budget	<b>0.50</b>	-	-	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	262,209	-	270,000	-	-	-	na
Operating Expense	583,714	-	595,000	-	-	-	na
Capital Outlay	-	-	149,700	-	-	-	na
<b>Net Operating Budget</b>	<b>845,923</b>	-	<b>1,014,700</b>	-	-	-	na
<b>Total Budget</b>	<b>845,923</b>	-	<b>1,014,700</b>	-	-	-	na
<b>Total FTE</b>	-	-	-	<b>0.50</b>	-	<b>0.50</b>	na

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	798,852	-	838,200	-	-	-	na
SFWM/Big Cypress Revenue	49	-	-	-	-	-	na
Miscellaneous Revenues	-	-	82,800	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	31,200	-	-	-	na
Carry Forward	99,500	-	62,500	-	-	-	na
<b>Total Funding</b>	<b>898,401</b>	-	<b>1,014,700</b>	-	-	-	na

Forecast FY 2011 - The 4-H Foundation via United Way contributes each year to the County Extension, Education & Training Department for the operation of the 4-H Program. The contribution in this forecast is in the amount of \$70,800 and is to pay for a part-time 4-H Outreach Coordinator, half the salary of the full-time Outreach Coordinator and some minor operating expenses incurred by the program.

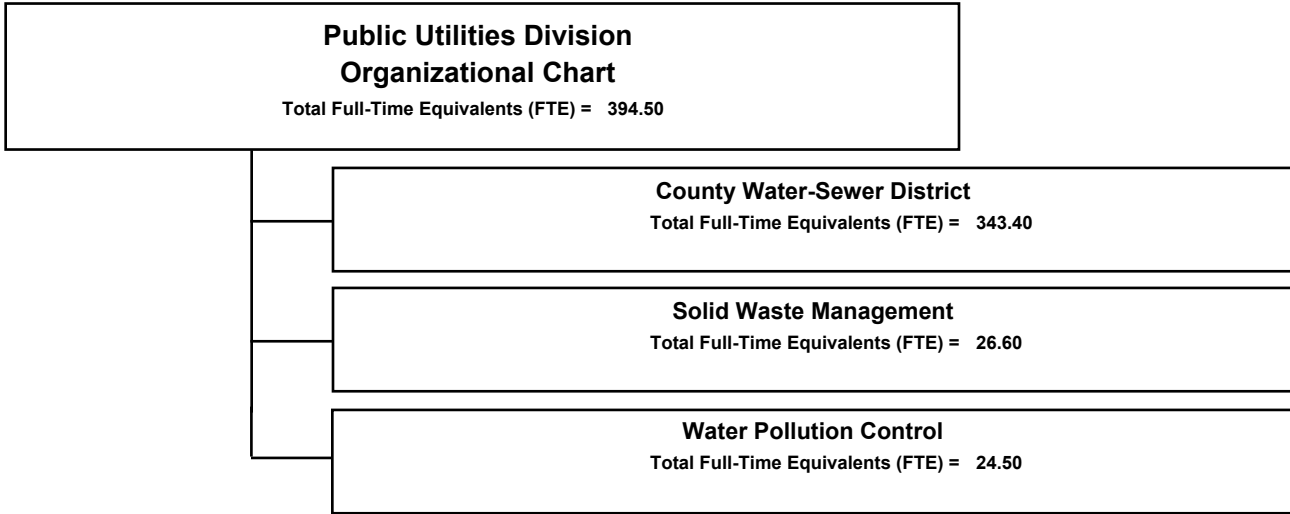
Coastal Zone Management's FY 2010 derelict vessel program from the Florida Fish & Wildlife is represented here at \$13,000.

The Summer Food Grant Program continues to grow due to more children being eligible to participate in the program. During the FY 2010, the grant provided 128,947 breakfasts and 172,004 lunches. It is estimated that the 2011 Summer Program will at least meet if not exceed these numbers. This grant is forecast at \$769,200 with expenditures for personal services and operating equal to this amount.

FEMA Public Safety grant is included at \$161,700 for hurricane shutters with matching funds from Parks and Recreation Capital Fund (306).

Each year, the new grant program will be brought before the Board of County Commissioners for approval and acceptance. At that time, budgets will be put into the new grant management system.

**Public Utilities Division**



## Public Utilities Division

### George Yilmaz, Acting Administrator

The mission of the Public Utilities Division (Division) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Areas of responsibility include Administration, Operations Support, Planning & Project Management, Wastewater, Water, Solid Waste, and Pollution Control and Prevention.

With the exception of the Pollution Control Department, an independent, ad valorem funded program established by County Ordinance 89-20, the Division (specifically, the Collier County Water/Sewer District and the Solid Waste Fund) are enterprise funds. The Division receives no tax revenues or other support from the county's general fund. Customer fees (user rates) for services received – water, wastewater, and solid waste – provide the financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure and facilities, and to sustain compliance with stringent environmental protection and public health standards. The rates must also be sufficient to provide compliance with bond covenants associated with outstanding debt.

Service levels for essential, life-sustaining services of potable water, wastewater treatment, and solid waste management, are set through a combination of consumer demand and regulatory compliance. Our customers pay a monthly fee and/or annual assessment that they expect will provide them services that include

- a supply of high quality potable water at a regular and reliable pressure whenever they turn on a tap;
- transparent sewage treatment services – toilets that flush every time;
- trash (including bulky items), recyclables, and yard waste that disappears from their curbside on a regular and reliable schedule;
- a responsibly managed, "invisible" landfill, with no odors;
- timely, accurate utility bills, and customer service representatives who can quickly and fairly resolve issues; and
- environmental stewardship that conserves and protects the potable water supply for future generations; prevents sewage and other pollutants from fouling the environment; and that protects also the public health, safety, and welfare.

The Division provides these basic, indispensable services on demand twenty-four hours a day, 365 days a year, including holidays, when other government provided services are generally not available.

In addition to meeting consumer demand, the Division must be in compliance at all times with the collective mandates of various federal, state, and local regulations (e.g., Clean Water Act, Safe Drinking Water Act, Water Management District water use restrictions, etc.), and with statutory requirements for fully funding targeted reserves for cash, operating expenses, revenue, and debt service.

To meet the requirements of providing both demand and compliance driven essential services, the Division must maintain an appropriate level of both physical and fiscal resources. The Division prioritizes resource requirements through a unified focus on cost containment and revenue centric decision making that includes monthly monitoring of revenue, cash, and operating expenses. Resource requirements are then vetted and justified through multiple public review processes, including the county's Annual Update and Inventory Report; Water and Wastewater Master Plans; biennial rate studies; and, through the county's Productivity Committee, the Development Services Advisory Committee, and the Board of County Commissioners' 10 year Strategic Plan and budget workshops.

Revenue and cash centric monitoring, and management of operating and capital expenditures, support appropriately funded reserves in accord with bond covenants and statutory requirements. This management of reserves enables the Division to maintain optimal bond ratings with the rating agencies. It also enables the Division to avoid the negative impact of rate shock on the customer by avoiding large rate increases in any given year. In the preparation of the FY12 budget, the Division once again targeted reserves and debt service to remain in compliance with the rating agencies ever more stringent requirements. The topic of reserves and debt service is discussed further in this document.

The Water/Sewer District and Solid Waste Fund are assessed a Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$3.9 million. Indirect and direct charges for services provided by external supported organizations (e.g., County Attorney's Office, Purchasing, Information Technology), and other general local government services approximate \$4.0 million. Division transfers to the General Fund total \$7.9 million.

## Public Utilities Division

Ongoing increases in the cost of supplies and materials continue to apply upward pressure on the cost of doing business. Electricity, chemicals, and fuel combined make up approximately 40 percent of the Water/Sewer District's Operating Expenses. The average annual increase in these costs, since 2003, amounts to 6.8 percent per year. Likewise, insurance, PILT, and direct and indirect charges combine to represent approximately 27 percent of the District's Operating Expenses. The average annual increase in these costs, since 2003, amounts to 7.4 percent per year. Due to the cyclical nature of these costs, user fees are set to respond to these cost increases.

Appropriate resourcing of the Division's mission will ensure compliant services delivered at a level that is expected and demanded by the ratepayers. Avoidance of sub-standard services will ensure compliance with regulatory standards and permit requirements. This budget reflects the Board's approval in February 2011 of the assessment of water-sewer rates. As part of the 2011 Rate Study, the Board accepted staff's recommendation to adopt no water and sewer rate adjustments in FY12 and FY13. Periodic rate assessments preclude the negative impact of rate shock on the customer by avoiding large rate increases in any given year.

### Administration

The Administration Department provides management, policy oversight, administrative, and public information support to the operations and capital improvement programs of the Division. The Administration Department works in concert with the County Manager's Office and other Divisions in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the County's ability to manage and control the rate, and quality of future development. The Department has 3.0 budgeted Full Time Equivalents (FTEs) for FY12. The net operating budget is \$0.4 million. The Department is funded by reimbursements from other Division departments that are funded by water, wastewater and solid waste user fees, and Pollution Control ad valorem funds.

### Operations Support

The Operations Support Department provides sound fiscal assessment and guidance to the Division's operations and capital expenditure programs, pursuant to the development of impact and user fee rate studies, administration of vendor payments, and the payment of various general costs associated with the efficient, reliable, and compliant operations of the Water/Sewer District. Responsibilities include cash planning and management, and the administration of external financing for the Division. Working with the County Finance Committee, the Department operates in support of the county's strategic goal of improving financial planning, management, and reporting processes. As such, the Department is responsible to ensure that external financing is available to support Division wide funding needs. Additionally, the Department provides billing, collection, cashiering, accounting, customer service, and Division-related ordinance education and compliance for approximately 56,000 water wastewater accounts, and approximately 111,000 solid waste accounts. The Department has a staff of 50.0 budgeted FTEs for FY12. The net operating budget is \$11.5 million. The Department is funded by reimbursements from other Division departments that are funded by water, wastewater, and solid waste user fees.

### Planning & Project Management

The Planning & Project Management Department is responsible for the proactive and efficient planning and project management of the Division's capital improvement program, and for supporting the county's strategic goal of developing reliable public infrastructure and asset management processes. The Department has a staff of 20.4 budgeted FTEs for FY12. The net operating budget is \$2.2 million. The Department is funded by reimbursements from other Division departments that are funded by water, wastewater, and solid waste user fees.

### Wastewater Department

The Wastewater Department provides effective management, operation, and maintenance of the Collier County Wastewater system to ensure all facilities operate in regulatory compliance, efficiently meet service level demands, provide a safe work environment, and provide a level of service that meets the expectations of over 56,000 accounts. The Department currently operates two water reclamation facilities with a combined ability to treat approximately 40.1 million gallons of wastewater per day. The Department produces over 5 billion gallons of Irrigation Quality Water per year that is returned to the community for beneficial reuse. The Department has a staff of 144.0 budgeted FTEs for FY12. The net operating budget is \$22.0 million. The Department does not receive tax revenue or other support from the General Fund; it is funded through user fees, impact fees, reclaimed water user fees, and miscellaneous fees for service.

## Public Utilities Division

### Water Department

The Water Department provides potable (drinking) water services to over 56,000 accounts within the Collier County Water/Sewer District and the Goodland Water Sub-district. The Department currently operates two regulatory compliant water treatment facilities with a combined constructed capacity to treat and deliver 52 million gallons of potable water per day (reliable capacity of 46.8 million gallons per day) to efficiently meet service level demands. The Department has a staff of 126.0 budgeted FTEs for FY12. The net operating budget is \$22.9 million. The Department is also responsible for the \$0.1 million operating budget of the Division's Operations Center, and the \$0.5 million operating budget of the Goodland Water Sub-district. The Department does not receive tax revenue or other support from the General Fund; it is funded through user rates, impact fees, meter and backflow device installation charges, and miscellaneous fees for service.

### Solid Waste Management

The Solid Waste Management Department is responsible for managing the efficient and economical balance of public and private services to meet state requirements for solid waste management and disposal. The Department assures permanent responsibility for public health, safety, and preservation of natural resources by utilizing a customer-oriented, environmentally sound, and cost-effective operational approach that provides best-value services. This includes the proper collection and disposal of municipal solid and household hazardous wastes, waste reduction, residential and non-residential recycling programs, and landfill operations. The Department currently operates three hazardous waste collection centers, two scale houses, three recycling centers, and administers solid and household hazardous waste collections and disposal contracts. The Department is also responsible for managing and maintaining funds necessary for the county's landfill closures. The Department has a staff of 26.6 budgeted FTEs for FY12. The net operating budget is \$29.0 million. The Department is funded through landfill tipping fees, residential collection fees, recycling center fees, and state grants.

### Pollution Control

The Pollution Control Department is responsible for proactively planning, developing, and efficiently implementing programs designed to protect the safety, health, and welfare of the community and its environment. This includes the protection of Collier County's groundwater, freshwater, surface water, and other non-tidal water resources from all sources of pollution. Department programs are implemented in compliance with Collier County's Water Pollution Control Ordinance 89 20, the Growth Management Plan, related contracts, agreements and state mandates. The Department has a staff of 24.5 budgeted FTEs for FY12. The net operating budget is \$2.9 million. The Department is funded by ad valorem taxes, and through reimbursement contracts for services with several state and county agencies.

### Reserves

Reserves for the enterprise funds, especially for the Water/Sewer District, must be reviewed in their entirety as a family of funds between the operating fund (408), debt service fund (410) and repair and replacement capital funds (412, 414, and 415) and other capital funds (411, and 413) if inter fund advances are involved. This is due to the linkage between these funds that enables the Division to seek and obtain the best-value funding for projects, as well as facilitating the Board guidance of a revenue centric approach to optimize between operations and capital needs. This approach enables the Division to defer projects when needed based on measured risk and reduce that risk by executing projects when appropriate. The state statutes allow up to 10% of a contingency reserve and up to 20% for cash flow purposes. Furthermore, rating agencies also prefer an adequate contingency reserve, especially in times of economic uncertainty and downward pressure on revenue. The recent lack of trust in the underlying securities and failures of financial institutions, including insurance companies, has prompted the credit rating agencies to tighten up their requirements to earn and maintain a good rating. The Collier County Water/Sewer District maintains reserves to comply with state statutes and maintain its underlying long-term bond rating of AA+ with Fitch, and Aa2 with Moody's.

The Water/Sewer District reserves of \$72.7 million represent \$17.3 million in debt service, \$11.0 million in impact fee funds, and \$17.1 million in operating reserves as recommended by state statute. As such, the total of \$46.9 million represents restricted reserves. Of the remaining \$27.2 million, \$16.7 million is reserved for replacement of assets based on depreciable value, and \$1 million is set as a reserve against commodity inflation. As a result of the severe shortfalls in Impact Fee revenue, the Water/Sewer District has set aside approximately \$9.5 million of User Fee reserves to loan to the Impact Fee funds; this should be sufficient to pay the annual Impact Fee debt service for the next two years.

## Public Utilities Division

The Water/Sewer District loaned approximately \$18.6 million to the General Fund in order to provide adequate funding for the General Government Debt Service Surety requirements. In the year 2011, the General Governmental Fund returned approximately \$2.8 million of the \$18.6 million, due to a refunding, leaving an outstanding advance of \$15.8 million. In addition, the Solid Waste Fund loaned \$4.6 million to the General Fund for the purchase of a building to house government offices in lieu of leased space. In FY10 and FY11, the General Government fund returned a combined \$1.2 million. In FY12, an additional \$0.6 million is programmed to be returned, leaving an outstanding balance of approximately \$3.0 million due to the Solid Waste Fund.

### Debt Service

All debt service incurred for water and wastewater repair and replacement capital projects comprise approximately \$10 million. In addition, there is approximately \$11 million in debt service incurred in the impact fees for debt related to growth projects. Optimization of funding sources is achieved by appropriating the right mix of funding and matching the timing of borrowing to the decision cycles of capital projects. The CCWSD is positioned to meet the demands of growth based on prudent reserve levels and the ability to borrow if necessary. This is monitored by continuous cash flow analysis on a short, intermediate, and long term basis. In addition, capital projects, as outlined in the Board approved Master Plans and the Annual Update Inventory Report are prioritized on a quarterly basis. This combination of analytical business practices is designed to mitigate spikes in the user rate-setting process. For more information on programs within the Public Utilities Division, please contact:

252-2540	Administration
252-2589	Operations Support
252-5390	Planning & Project Management
252-4319	Wastewater Department
252-6245	Water Department
252-2508	Solid Waste Management
252-2502	Pollution Control

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	26,301,539	28,324,700	27,413,900	28,847,800	-	28,847,800	1.8%
Operating Expense	47,433,707	54,943,100	52,470,400	55,928,800	-	55,928,800	1.8%
Indirect Cost Reimburs	1,814,500	1,791,100	1,791,100	2,025,200	-	2,025,200	13.1%
Payment In Lieu of Taxes	3,542,900	3,877,200	3,877,200	3,890,600	-	3,890,600	0.3%
Capital Outlay	729,681	1,134,200	1,301,900	760,400	-	760,400	(33.0%)
<b>Total Net Budget</b>	<b>79,822,328</b>	<b>90,070,300</b>	<b>86,854,500</b>	<b>91,452,800</b>	<b>-</b>	<b>91,452,800</b>	<b>1.5 %</b>
Trans to Property Appraiser	293,523	294,400	294,400	302,200	-	302,200	2.6%
Trans to Tax Collector	151,672	178,300	153,800	158,700	-	158,700	(11.0%)
Trans to 001 General Fund	312,100	385,900	385,900	373,700	-	373,700	(3.2%)
Trans to 113 Com Dev Fd	-	82,100	82,100	-	-	-	(100.0%)
Trans to 131 Plan Serv Fd	-	-	-	82,900	-	82,900	na
Trans to 408 Water/Sewer Fd	1,534,400	1,608,700	1,608,700	1,454,800	-	1,454,800	(9.6%)
Trans to 410 W/S Debt Serv Fd	11,950,500	9,640,000	9,640,000	7,146,400	-	7,146,400	(25.9%)
Trans to 412 W User Fee Cap Fd	19,192,300	13,052,600	13,052,600	24,984,900	-	24,984,900	91.4%
Trans to 414 S User Fee Cap Fd	23,567,700	30,456,100	30,456,100	19,268,900	-	19,268,900	(36.7%)
Trans to 470 Solid Waste Fd	753,600	173,700	173,700	159,600	-	159,600	(8.1%)
Trans to 474 Solid Waste Cap Fd	1,350,000	5,039,000	5,039,000	3,898,700	-	3,898,700	(22.6%)
Reserves For Contingencies	-	7,305,700	-	8,766,000	-	8,766,000	20.0%
Reserves For Capital	-	1,481,400	-	3,099,000	-	3,099,000	109.2%
Reserves For Cash Flow	-	18,337,900	-	18,548,000	-	18,548,000	1.1%
Reserve for Attrition	-	-	-	(929,800)	-	(929,800)	na
<b>Total Budget</b>	<b>138,928,123</b>	<b>178,106,100</b>	<b>147,740,800</b>	<b>178,766,800</b>	<b>-</b>	<b>178,766,800</b>	<b>0.4%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Water-Sewer District	50,354,493	57,856,100	55,574,800	59,099,700	-	59,099,700	2.1%
Goodland Water District	384,838	551,500	523,600	489,400	-	489,400	(11.3%)
Solid Waste Management	26,522,431	28,702,700	28,014,300	28,974,000	-	28,974,000	0.9%
Water Pollution Control	2,560,565	2,960,000	2,741,800	2,889,700	-	2,889,700	(2.4%)
<b>Total Net Budget</b>	<b>79,822,328</b>	<b>90,070,300</b>	<b>86,854,500</b>	<b>91,452,800</b>	<b>-</b>	<b>91,452,800</b>	<b>1.5%</b>
County Water-Sewer District	54,943,400	70,518,500	53,431,900	68,806,900	-	68,806,900	(2.4%)
Goodland Water District	76,200	82,200	82,200	171,200	-	171,200	108.3%
Solid Waste Management	3,957,872	16,491,600	7,166,700	17,627,700	-	17,627,700	6.9%
Water Pollution Control	128,323	943,500	205,500	708,200	-	708,200	(24.9%)
<b>Total Transfers and Reserves</b>	<b>59,105,795</b>	<b>88,035,800</b>	<b>60,886,300</b>	<b>87,314,000</b>	<b>-</b>	<b>87,314,000</b>	<b>(0.8%)</b>
<b>Total Budget</b>	<b>138,928,123</b>	<b>178,106,100</b>	<b>147,740,800</b>	<b>178,766,800</b>	<b>-</b>	<b>178,766,800</b>	<b>0.4%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	1,975,087	1,811,900	1,807,900	1,711,100	-	1,711,100	(5.6%)
Delinquent Ad Valorem Taxes	8,823	-	-	-	-	-	na
Franchise Fees	1,256,283	1,006,700	1,027,800	1,027,800	-	1,027,800	2.1%
Licenses & Permits	585	200	200	200	-	200	0.0%
Special Assessments	3,420	-	-	-	-	-	na
Intergovernmental Revenues	223,097	158,500	180,200	114,000	-	114,000	(28.1%)
FEMA - Fed Emerg Mgt Agency	1,634	-	18,100	-	-	-	na
Charges For Services	11,997,557	11,749,100	11,658,400	12,117,000	-	12,117,000	3.1%
Water Revenue	45,110,377	43,425,000	44,425,000	44,821,600	-	44,821,600	3.2%
Sewer Revenue	50,402,550	50,000,000	51,000,000	51,412,500	-	51,412,500	2.8%
Effluent Revenue	2,600,743	2,710,000	2,687,600	2,808,500	-	2,808,500	3.6%
Mandatory Collection Fees	17,968,350	18,319,000	18,392,200	18,527,700	-	18,527,700	1.1%
Fines & Forfeitures	5,900	15,000	6,200	6,200	-	6,200	(58.7%)
Miscellaneous Revenues	834,498	573,500	1,075,300	571,000	-	571,000	(0.4%)
Interest/Misc	323,926	283,400	158,000	124,400	-	124,400	(56.1%)
Advance/Repay frm 217 Debt Serv	-	-	1,020,700	-	-	-	na
Reimb From Other Depts	5,058,441	5,149,000	4,982,700	5,185,600	-	5,185,600	0.7%
Trans frm Property Appraiser	2,455	-	-	-	-	-	na
Trans frm Tax Collector	67,262	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(37,644,000)	-	(30,110,100)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	-	-	-	13,400	-	13,400	na
Trans fm 114 Pollutn Ctrl Fd	52,700	55,100	55,100	54,500	-	54,500	(1.1%)
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans fm 409 W/S Assessmt Fd	35,000	17,600	17,600	21,600	-	21,600	22.7%
Trans fm 441 Goodland Water	76,200	82,200	82,200	18,600	-	18,600	(77.4%)
Trans fm 470 Solid Waste Fd	253,900	260,400	260,400	217,600	-	217,600	(16.4%)
Trans fm 473 Mand Collct Fd	1,905,200	1,384,700	1,384,700	1,323,700	-	1,323,700	(4.4%)
Trans fm 474 Solid Waste Cap	-	-	1,700	-	-	-	na
Carry Forward	51,434,600	47,245,900	51,853,600	44,979,800	-	44,979,800	(4.8%)
Less 5% Required By Law	-	(6,771,100)	-	(6,920,000)	-	(6,920,000)	2.2%
<b>Total Funding</b>	<b>154,584,588</b>	<b>178,106,100</b>	<b>162,615,500</b>	<b>178,766,800</b>	<b>-</b>	<b>178,766,800</b>	<b>0.4%</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
County Water-Sewer District	343.40	343.40	343.40	343.40	-	343.40	0.0%
Solid Waste Management	26.60	26.60	26.60	26.60	-	26.60	0.0%
Water Pollution Control	24.50	24.50	24.50	24.50	-	24.50	0.0%
<b>Total FTE</b>	<b>394.50</b>	<b>394.50</b>	<b>394.50</b>	<b>394.50</b>	<b>-</b>	<b>394.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	22,897,929	24,488,600	23,972,100	25,051,700	-	25,051,700	2.3%
Operating Expense	22,090,402	27,162,200	25,211,300	27,964,100	-	27,964,100	3.0%
Indirect Cost Reimburs	1,469,500	1,489,400	1,489,400	1,728,700	-	1,728,700	16.1%
Payment In Lieu of Taxes	3,459,500	3,778,100	3,778,100	3,786,500	-	3,786,500	0.2%
Capital Outlay	437,162	937,800	1,123,900	568,700	-	568,700	(39.4%)
<b>Net Operating Budget</b>	<b>50,354,493</b>	<b>57,856,100</b>	<b>55,574,800</b>	<b>59,099,700</b>	-	<b>59,099,700</b>	<b>2.1%</b>
Trans to 001 General Fund	232,900	283,200	283,200	294,600	-	294,600	4.0%
Trans to 410 W/S Debt Serv Fd	11,950,500	9,640,000	9,640,000	7,146,400	-	7,146,400	(25.9%)
Trans to 412 W User Fee Cap Fd	19,192,300	13,052,600	13,052,600	24,984,900	-	24,984,900	91.4%
Trans to 414 S User Fee Cap Fd	23,567,700	30,456,100	30,456,100	19,268,900	-	19,268,900	(36.7%)
Reserves For Contingencies	-	5,522,000	-	5,957,200	-	5,957,200	7.9%
Reserves For Cash Flow	-	11,564,600	-	11,961,600	-	11,961,600	3.4%
Reserve for Attrition	-	-	-	(806,700)	-	(806,700)	na
<b>Total Budget</b>	<b>105,297,893</b>	<b>128,374,600</b>	<b>109,006,700</b>	<b>127,906,600</b>	-	<b>127,906,600</b>	<b>(0.4%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Utilities Administration (408)	364,892	459,600	403,100	419,000	-	419,000	(8.8%)
Public Utilities Financial Operations (408)	10,341,271	11,157,800	11,143,400	11,510,800	-	11,510,800	3.2%
Public Utilities Operations Center (408)	112,728	139,400	137,000	127,300	-	127,300	(8.7%)
Public Utilities Planning & Project Management (408)	1,849,033	2,176,800	1,987,200	2,166,600	-	2,166,600	(0.5%)
Wastewater Department (408)	19,153,995	21,775,800	21,719,100	22,020,600	-	22,020,600	1.1%
Water Department (408)	18,532,575	22,146,700	20,185,000	22,855,400	-	22,855,400	3.2%
<b>Total Net Budget</b>	<b>50,354,493</b>	<b>57,856,100</b>	<b>55,574,800</b>	<b>59,099,700</b>	-	<b>59,099,700</b>	<b>2.1%</b>
<b>Total Transfers and Reserves</b>	<b>54,943,400</b>	<b>70,518,500</b>	<b>53,431,900</b>	<b>68,806,900</b>	-	<b>68,806,900</b>	<b>(2.4%)</b>
<b>Total Budget</b>	<b>105,297,893</b>	<b>128,374,600</b>	<b>109,006,700</b>	<b>127,906,600</b>	-	<b>127,906,600</b>	<b>(0.4%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	5,674	-	20,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,634	-	18,100	-	-	-	na
Charges For Services	2,445,829	2,008,800	2,182,700	2,195,800	-	2,195,800	9.3%
Water Revenue	44,708,762	43,000,000	44,000,000	44,355,600	-	44,355,600	3.2%
Sewer Revenue	50,402,550	50,000,000	51,000,000	51,412,500	-	51,412,500	2.8%
Effluent Revenue	2,600,743	2,710,000	2,687,600	2,808,500	-	2,808,500	3.6%
Fines & Forfeitures	5,900	15,000	6,200	6,200	-	6,200	(58.7%)
Miscellaneous Revenues	648,471	453,500	954,800	516,000	-	516,000	13.8%
Interest/Misc	193,085	240,000	125,800	84,000	-	84,000	(65.0%)
Reimb From Other Depts	24,145	14,600	14,600	-	-	-	(100.0%)
Net Cost Co Water/Sewer Op	(37,644,000)	-	(30,110,100)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	-	-	-	13,400	-	13,400	na
Trans fm 114 Pollutn Ctrl Fd	52,700	55,100	55,100	54,500	-	54,500	(1.1%)
Trans fm 409 W/S Assessmt Fd	35,000	17,600	17,600	21,600	-	21,600	22.7%
Trans fm 441 Goodland Water	76,200	82,200	82,200	18,600	-	18,600	(77.4%)
Trans fm 470 Solid Waste Fd	253,900	260,400	260,400	217,600	-	217,600	(16.4%)
Trans fm 473 Mand Collect Fd	1,151,600	1,211,000	1,211,000	1,164,100	-	1,164,100	(3.9%)
Carry Forward	40,335,700	33,227,700	36,480,200	30,107,100	-	30,107,100	(9.4%)
Less 5% Required By Law	-	(4,921,300)	-	(5,068,900)	-	(5,068,900)	3.0%
<b>Total Funding</b>	<b>105,297,893</b>	<b>128,374,600</b>	<b>109,006,700</b>	<b>127,906,600</b>	-	<b>127,906,600</b>	<b>(0.4%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District**

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Public Utilities Administration (408)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Public Utilities Financial Operations (408)	50.00	50.00	50.00	50.00	-	50.00	0.0%
Public Utilities Planning & Project Management (408)	20.40	20.40	20.40	20.40	-	20.40	0.0%
Wastewater Department (408)	142.00	144.00	144.00	144.00	-	144.00	0.0%
Water Department (408)	128.00	126.00	126.00	126.00	-	126.00	0.0%
<b>Total FTE</b>	<b>343.40</b>	<b>343.40</b>	<b>343.40</b>	<b>343.40</b>	<b>-</b>	<b>343.40</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Public Utilities Administration (408)**

**Mission Statement**

The mission of the Public Utilities Division (Division) is to deliver best value, high quality, and sustainable services that meet customer's expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight and operational support to the operations and capital improvement programs of the Public Utilities Division, including Planning & Project Management, Wastewater Department, Water Department, Solid Waste Department, Pollution Control Department, and Financial Operations including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customer's expectations.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Divisional Administration</b>	<b>3.00</b>	<b>419,000</b>	<b>-</b>	<b>419,000</b>
Provide executive level management, administrative and policy oversight to the six departments and employees within the Public Utilities Division, including division reception, customer support, and public information. Also responsible for the expansion and continued maintenance of all strategic/ business planning for the Public Utilities Division, inter-local and developer agreements and Growth Management Plan compliance.				
Current Level of Service Budget	<b>3.00</b>	<b>419,000</b>	<b>-</b>	<b>419,000</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	325,644	391,800	329,700	341,300	-	341,300	(12.9%)
Operating Expense	39,248	67,800	72,400	76,700	-	76,700	13.1%
Capital Outlay	-	-	1,000	1,000	-	1,000	na
<b>Net Operating Budget</b>	<b>364,892</b>	<b>459,600</b>	<b>403,100</b>	<b>419,000</b>	<b>-</b>	<b>419,000</b>	<b>(8.8%)</b>
<b>Total Budget</b>	<b>364,892</b>	<b>459,600</b>	<b>403,100</b>	<b>419,000</b>	<b>-</b>	<b>419,000</b>	<b>(8.8%)</b>
<b>Total FTE</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>3.00</b>	<b>-</b>	<b>3.00</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	51,937	-	419,300	-	-	-	na
Net Cost Co Water/Sewer Op	312,955	459,600	(16,200)	419,000	-	419,000	(8.8%)
<b>Total Funding</b>	<b>364,892</b>	<b>459,600</b>	<b>403,100</b>	<b>419,000</b>	<b>-</b>	<b>419,000</b>	<b>(8.8%)</b>

Forecast FY 2011 – Personal Services decreased \$62,100. \$45,000 was due to a shift in the strategy to provide as-needed emergency assistance / crisis management from internal job bank (Personal Services) to external contractual (Operating Expenses). \$11,700 was due to voluntarily reduced work hours for the Executive Secretarial position. Operating Expenses increased \$4,600 due to inclusion of reduced funding in Contractual Services for as-needed emergency assistance / crisis management \$14,000, offset by reductions in Electricity \$3,000, Interdepartmental Payment for Services \$2,000, and Water and /Sewer charges \$1,200.

Revenue FY 2011 - \$414,000 due to sale of property from CCWSD to Solid Waste Management.

Current FY 2012 – Personal Services are decreasing by \$50,500 primarily due to a shift in strategy for providing as-needed emergency assistance / crisis management from internal job bank (Personal Services) to external contractual (Operating Expenses) \$45,000. There was also a decrease of \$17,500 in retirement due to the new retirement rates. The decreases are somewhat offset by increased costs for Health Insurance of \$4,100 and \$7,000 for vacation sell-backs and health insurance offset. Operating Expenses are increasing \$8,900 due to inclusion of reduced funding in Contractual Services for as-needed emergency assistance / crisis management \$14,000, offset by reductions in Electricity \$3,000, Interdepartmental Payment for Services \$2,000, and Water and Sewer charges \$1,200.

**Public Utilities Division**

**County Water-Sewer District**

**Public Utilities Financial Operations (408)**

**Mission Statement**

The Financial Operations Department provides sound financial analysis, assessment, and guidance to the Public Utilities Division's Operations and capital expenditure programs pursuant to the development of impact and user fee studies, administration of vendor payments, and the payment of various general costs associated with the efficient, reliable and compliant operations of the Collier County Water Sewer District. Responsibilities also include cash planning and management, the administration of external financing for the Division, and calculation and application of water and wastewater impact fees in accordance with the Consolidated Impact Fee Ordinance. This Department works with the County Finance Committee in support of the County's strategic goal of improving financial planning, management, and reporting processes. As such, it is responsible to ensure that optimal internal/external financing is available, at best value, and in a timely manner, to support division wide funding needs. Additionally, the Department provides for billing, collection, cashiering, accounting, customer service, and utility ordinance education and compliance for approximately 56,000 water wastewater accounts, and approximately 111,000 solid waste accounts. The Department has a staff of 50.0 budgeted FTEs for FY 2012. The net operating budget is \$11.4 million. The Department is funded by reimbursements from other Public Utilities departments, which are generated primarily by water, wastewater, and solid waste user fees.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration</b>	3.00	405,733	-	405,733
<p>This program provides for management and oversight of Public Utilities financial operations, including utility billing, payable functions, capital and debt expenditures, utility user and impact fees revenue, and associated rates. Responsibilities include cash planning and management, identifying and securing optimal funding sources, and the administration of external financing for the Division including compliance with bond covenants, and DEP agreements; and development of the financial feasibility portion of the AUIR. Other functions include general business management, State Revolving Fund (SRF) loan management, coordination of audits with external auditors, grant providers, and the DEP, administrative support of the department and Human Resource functions for the division, financial and technical and administrative support of special projects, development of interagency agreements, ordinance development/interpretation, contract administration, analysis of indirect service charges and property tax assessments, and financial reporting and budget development.</p>				
<b>Fiscal Support</b>	4.50	290,921	700	290,221
<p>This program provides for Water, Wastewater, Solid Waste, Administration, Operations Support, and capital projects payables functions, including requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel packages, and coordination between departments, Purchasing, Clerk's Finance, and vendors for resolution of payment issues, as well as performing reporting functions to ensure payables are processed accurately, efficiently, and in compliance with the Prompt Payment Act. It also enforces consistency of practice and process control across the departments, provides fiscal guidance, data, and analysis, and supports all division departments with financial reporting and budget development.</p>				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Public Utilities Financial Operations (408)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Contractual, Legal and Impact Fee Review</b>	2.50	213,746	-	213,746
<p>This program provides for the calculation and application of standard and alternative water and wastewater impact fees, sizing small water meters and coordination with Planning and Project Management on large water meters, response to requests for information or clarification on impact fee assessment, interpretation of ordinance provisions, coordination of ordinance changes, including those to relevant sections of the Consolidated Impact Fee Ordinance, acceptance of new utility infrastructure and associated documentation, maintenance of utility system plans and records for internal and external users including conversion to the County-wide Electronic Content Management Sire system, update and maintenance of the CCWSD GIS boundary, exempt, and exception layers, preparation of water and wastewater concurrency analysis, contribution of data to impact fee studies, preparation of inter-local agreements, coordination of Municipal Service Benefit Unit requests, and coordination with internal departments, other divisions, legal counsel, and customers to resolve internal and external issues.</p>				
<b>Indirect Cost Reimbursement</b>	-	1,728,700	-	1,728,700
<b>IT Charges</b>	-	860,100	-	860,100
<b>Payment in Lieu of Taxes</b>	-	3,786,500	-	3,786,500
<b>Utility Billing &amp; Customer Service - Dept Administration</b>	4.00	767,600	86,400	681,200
<p>Management, control, and performance oversight of client billing, revenue collection, and customer service functions for Water, Wastewater, and Solid Waste Utilities. Core functions include cash collection activities, customer service for the Water/Sewer District and solid waste utilities, customer accounts receivable management, monthly billing, PUD ordinance education and compliance, roll administration for "Municipal Service Benefit Unit" special assessments levied by the County, administration of the solid waste mandatory trash collection contracts, and the County's estoppels program.</p>				
<b>Utility Billing &amp; Customer Service – Client Billing</b>	7.00	986,500	445,300	541,200
<p>Responsible for the billing of all water, wastewater, and irrigation quality services to utility customers. Core functions include monthly service billings, which may include impact fee financing, special assessment financing, pay plan management, backflow device installation charges, FOG (fats, oil and grease); customer account maintenance, accounts receivable management, debit and/or credit adjustments, penalties, and miscellaneous charges; establish new accounts; provide final bills that are the result of property sales or transfer of ownership; and provide daily lock lists for delinquent accounts.</p>				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Public Utilities Financial Operations (408)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Utility Billing &amp; Customer Service – Customer Service</b>	<b>11.00</b>	<b>666,500</b>	<b>-</b>	<b>666,500</b>
<p>Provide customer service that meets expectations to all Public Utility enterprise customers so that 'one call gets it all'. Core customers served include residential and commercial trash collection, water, wastewater, and irrigation quality water customers. Core functions include research and response to customer inquiries; initiation of action on new service requests; initiation of action for final reads on pending property sales and transfers. Call center technology is used to provide responses to approximately 17,000 monthly calls.</p>				
<b>Utility Billing &amp; Customer Service – Ord Education &amp; Compliance</b>	<b>8.00</b>	<b>650,600</b>	<b>6,200</b>	<b>644,400</b>
<p>Provide education and compliance activities for all public utility enterprise ordinances through the recognition and containment of situations when direct threats to public health and safety are involved. Core functions include public education about water-sewer and solid waste ordinances; irrigation regulations with emphasis on South Florida Water Management District's water shortage restrictions; on-site response to residential and commercial customer inquiries and complaints of solid waste collection issues; investigation and resolution of ordinance and utilities standards violations; issuance of Notice of Violations and/or citations for repeat offenders; testifying before the county's Special Master; monitoring the contractor's execution of the solid waste collection services in accordance with the Franchise Agreements; inspection of solid waste franchise hauler vehicles; issuance of exemption certificates and inspection of vehicles transporting trash on county roadways; review of site development plans to ensure adequate solid waste collection facilities are included in the design; and unit count sweeps to determine the correct number of units per parcel for the solid waste special assessment rolls. These activities encompass the unincorporated area of Collier County, Marco Island and Everglades City.</p>				
<b>Billing &amp; Customer Service - Departmental Accounting</b>	<b>10.00</b>	<b>1,153,900</b>	<b>-</b>	<b>1,153,900</b>
<p>Receipting, recording and safeguarding of all customer cash collections for the public utilities enterprise services. Core functions include roll administration for "Municipal Service Benefit Unit" special assessments levied by the County; cashiering and daily balancing; lock box processing; bank draft processing; credit card processing; bank deposits; landfill scale house billing and landfill receivable management; and, miscellaneous billing and receivable management for utility property damaged by private companies and individuals.</p>				
<b>Billing &amp; Customer Service - Estoppel Letters</b>	<b>-</b>	<b>-</b>	<b>26,800</b>	<b>-26,800</b>
<p>Receive, process and return of all estoppel letter requests. Core function is to provide attorneys, title companies, real estate agents, and title closing agents information on County held liens on real property in the County. This information is used for real estate transactions.</p>				
Current Level of Service Budget	<b>50.00</b>	<b>11,510,800</b>	<b>565,400</b>	<b>10,945,400</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Public Utilities Financial Operations (408)**

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Billing # Annual Water/Sewer Utility Bills	625,372	649,000	630,800	636,300
Billing # Utility Bills per FTE	104,229	108,167	105,133	106,043
Customer Service # Annual Calls Received	194,110	198,500	200,000	201,700
Customer Service % Abandon Call Rate	1.63	2.10	1.58	1.54
Fiscal Group # of Invoices / Pay Apps Processed	12,900	13,000	13,500	13,700
Fiscal Group % Rejection by Clerk's Finance	0.13	0.25	0.14	0.25
No.of Residential Solid Waste Curbside Accounts	109,985	110,657	110,948	111,908

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	3,346,030	3,460,200	3,519,000	3,515,600	-	3,515,600	1.6%
Operating Expense	2,059,769	2,376,600	2,307,400	2,448,400	-	2,448,400	3.0%
Indirect Cost Reimburs	1,469,500	1,489,400	1,489,400	1,728,700	-	1,728,700	16.1%
Payment In Lieu of Taxes	3,459,500	3,778,100	3,778,100	3,786,500	-	3,786,500	0.2%
Capital Outlay	6,472	53,500	49,500	31,600	-	31,600	(40.9%)
<b>Net Operating Budget</b>	<b>10,341,271</b>	<b>11,157,800</b>	<b>11,143,400</b>	<b>11,510,800</b>	<b>-</b>	<b>11,510,800</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>10,341,271</b>	<b>11,157,800</b>	<b>11,143,400</b>	<b>11,510,800</b>	<b>-</b>	<b>11,510,800</b>	<b>3.2%</b>
<b>Total FTE</b>	<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>50.00</b>	<b>-</b>	<b>50.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	-	200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	800	-	-	-	na
Charges For Services	571,907	21,000	113,200	113,200	-	113,200	439.0%
Fines & Forfeitures	5,900	15,000	6,200	6,200	-	6,200	(58.7%)
Miscellaneous Revenues	422,418	403,000	450,000	446,000	-	446,000	10.7%
Reimb From Other Depts	6,466	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	9,334,580	10,718,800	10,573,000	10,945,400	-	10,945,400	2.1%
<b>Total Funding</b>	<b>10,341,271</b>	<b>11,157,800</b>	<b>11,143,400</b>	<b>11,510,800</b>	<b>-</b>	<b>11,510,800</b>	<b>3.2%</b>

Forecast FY 2011 – Personal Services increased \$58,800 primarily due to unrealized required budgeted Reserve for Attrition \$48,200. Operating expenses decreased \$69,200. A significant increase of \$105,400 for Bank Fees credit card processing was offset by savings of \$36,100 for reduced IT Billing Hours and \$104,000 in Contractual Services for delayed web payment hosting fees, a shorter than anticipated Ernst & Young audit, and reduced need for funds to scan as-built plans for Electronic Document Management System.

Current FY2012 – Personal Services are increasing by \$55,400 primarily due to increased Health Insurance of \$68,800, a required change in budgeting Attrition Reserve at the fund level of \$48,200, increased budget for vacation sell-back and health insurance offset of \$77,100, and a decrease of \$149,200 for retirement. Operating Expenses are increasing \$319,500 due to Indirect Cost Reimbursement of \$239,300, Bank Fees for credit card processing of \$125,400, and Postage of \$46,700, offset by a decrease of \$86,300 in IT Automation Allocation.

Capital Outlay  
 \$19,000 – 8 Laptop Computers, Replacements (replacing laptops and desktops)  
 \$ 9,600 – 4 Radios, Replacements  
 \$ 3,000 – 2 large monitors for GIS viewing



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District**

**Public Utilities Planning & Project Management (408)**

**Mission Statement**

To deliver projects that meet requirements on-time, on-schedule, at best-value to the satisfaction of our Water, Wastewater, and Solid Waste customers.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Department Management and Performance Oversight</b>	<b>2.00</b>	<b>404,999</b>	-	<b>404,999</b>
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the department's clients, namely, the three public utility enterprise operations within the division: (1) the Water Utility; (2) the Wastewater Utility; and, (3) the Solid Waste Management Utility. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures.</p>				
<b>Water, Solid Waste, and Field Inspection</b>	<b>6.40</b>	<b>647,099</b>	-	<b>647,099</b>
<p>This program provides project and program management services for studying, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the water and solid waste departments. This includes: wellfields, two regional plants, and the distribution system. Also provides field inspection services for projects within all operational departments.</p>				
<b>Wastewater</b>	<b>7.00</b>	<b>686,716</b>	-	<b>686,716</b>
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the wastewater department. This includes: the collections system, two regional plants, and the IQ system.</p>				
<b>Planning Coordination</b>	<b>5.00</b>	<b>427,786</b>	-	<b>427,786</b>
<p>This program is responsible for: the updating and maintenance of the Master Plans, the AUIR and other long-term planning initiatives; tracking capacity; analyzing trends; maintaining present utility facilities such as pipeline and pump stations; and reviewing new development plans to ensure concurrency and master plan compliance. Also coordinates the Utility Standards Manual interfacing with DSAC. Provides project and program management for SCADA and GIS projects. Presently developing programs for asset management, alignment, and verification.</p>				
Current Level of Service Budget	<b>20.40</b>	<b>2,166,600</b>	-	<b>2,166,600</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
% of Active Initiatives on Budget/Schedule Through All Phases	-	-	80	90
% of Active Items on Budget/Schedule Through All Phases	-	-	80	90

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,710,337	1,984,200	1,806,100	1,974,800	-	1,974,800	(0.5%)
Operating Expense	134,949	192,600	181,100	191,800	-	191,800	(0.4%)
Capital Outlay	3,747	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,849,033</b>	<b>2,176,800</b>	<b>1,987,200</b>	<b>2,166,600</b>	-	<b>2,166,600</b>	<b>(0.5%)</b>
<b>Total Budget</b>	<b>1,849,033</b>	<b>2,176,800</b>	<b>1,987,200</b>	<b>2,166,600</b>	-	<b>2,166,600</b>	<b>(0.5%)</b>
<b>Total FTE</b>	<b>20.40</b>	<b>20.40</b>	<b>20.40</b>	<b>20.40</b>	-	<b>20.40</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District**

**Public Utilities Planning & Project Management (408)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	58	-	-	-	-	-	na
Miscellaneous Revenues	61,183	-	-	-	-	-	na
Reimb From Other Depts	1,079	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	1,786,713	2,176,800	1,987,200	2,166,600	-	2,166,600	(0.5%)
<b>Total Funding</b>	<b>1,849,033</b>	<b>2,176,800</b>	<b>1,987,200</b>	<b>2,166,600</b>	<b>-</b>	<b>2,166,600</b>	<b>(0.5%)</b>

Forecast FY 2011 - Personal Services decreased due to the decision to hold vacant the Project Manager for SCADA and fill the Director position and one Principal Project Manager longer than needed to meet budgeted attrition. Operating expenses decreased by \$11,500 due to a Division-wide cost containment plan. The most noteworthy decrease was \$9,000 in travel and training, where the vast majority of job specific certifications and training were available locally and did not require out of State travel (airfare and hotel), \$2,400 for electricity and water, \$3,200 for fleet maintenance charges, \$1,000 in office supplies. Savings were off-set by a \$1,800 increase in fuel charges and \$2,000 increase in other ads for the advertisement of open positions.

Current FY 2012 – Personal Services are decreasing by \$9,400 primarily due to vacant positions being budgeted at a lower rate than the previous incumbents by \$55,300, and retirement by \$95,200. These costs are offset by increased Health Insurance of \$28,000, vacation sell-backs and health insurance offsets of \$28,100, and a required change in budgeting Attrition Reserve at the fund level of \$70,900. Operating Expenses will decrease by \$800 driven primarily by reductions for travel and training costs of \$4,800, electricity and water and sewer costs of \$2,200, promotional costs of \$2,000, and postage of \$500. These savings were somewhat offset by increased costs of \$8,500 for fleet maintenance and fuel charges.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Wastewater Department (408)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Wastewater South Plant - Administration</b>	<b>1.00</b>	<b>263,203</b>	-	<b>263,203</b>
Provide day to day management of the Plant operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				
<b>Wastewater South Plant - Treatment</b>	<b>13.00</b>	<b>2,259,881</b>	-	<b>2,259,881</b>
Provide effective wastewater treatment for reliable reuse production in accordance with all FAC and USEPA rules. Operate the Plant pursuant to the FDEP operating permit conditions with proactive sustained compliance.				
<b>Wastewater South Plant - Maintenance</b>	<b>3.00</b>	<b>516,930</b>	-	<b>516,930</b>
Perform the preventive maintenance of the facility systems and the assets in full accordance with specific operations protocols and the manufacturer's recommendations to ensure best possible operating conditions for the plant, and to preserve the Plant assets.				
<b>Wastewater South Plant - Residuals Production/Disposal</b>	<b>1.00</b>	<b>733,486</b>	-	<b>733,486</b>
Provide residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503, FAC rules 17-7 and 17-640.				
<b>Wastewater Collections - Administration</b>	<b>2.00</b>	<b>544,794</b>	<b>25,000</b>	<b>519,794</b>
Provide day to day management of the wastewater collections system operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				
<b>Wastewater Collections - Pump Stations Operation and Maintenance</b>	<b>28.00</b>	<b>3,792,423</b>	<b>3,900</b>	<b>3,788,523</b>
Perform the preventive maintenance and operate pump stations including the master pump stations in accordance with specific wastewater collections operations protocols and the manufacturer's recommendations to ensure sustained compliance, and to preserve the wastewater collection system assets.				
<b>Wastewater Collections-Transmission Systems Operation and Maint</b>	<b>21.00</b>	<b>1,634,077</b>	-	<b>1,634,077</b>
Perform the preventive maintenance and operate transmission systems including the force-mains, gravity-mains, laterals and clean-outs, in accordance with specific wastewater collections operations protocols to ensure sustained compliance, and to preserve the wastewater collection system assets for reliable and sustainable wastewater service to our customers.				
<b>Wastewater Collections - Odor Control</b>	<b>1.00</b>	<b>1,041,906</b>	-	<b>1,041,906</b>
Perform operations, preventive maintenance, and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems including force-mains and the gravity-mains.				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Wastewater Department (408)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Wastewater Technical Support - Administration</b>	<b>2.00</b>	<b>214,571</b>	-	<b>214,571</b>
Provide management of Geographic Information System (GIS) and in ground utility assets identification and verification program. Perform day to day supervision for the stake and locate function to protect all Utility assets including Water, Wastewater, and Reuse Assets pursuant F.S. 556				
<b>Wastewater Technical Support - Locate Operations</b>	<b>9.00</b>	<b>725,975</b>	-	<b>725,975</b>
Perform Locates function as requested by customers and contractors for all water, sewer, reuse force-mains, gravity-mains, and pipe lines to locate accurately and in a timely manner in accordance with Sunshine State One call system to protect all Utility assets pursuant F.S. 556				
<b>Wastewater Technical Support - GIS/Valves</b>	<b>5.00</b>	<b>373,586</b>	-	<b>373,586</b>
Perform preventive maintains of wastewater valves and provide GIS field verification for accurate mapping of wastewater system and assets to ensure reliability and timely locates of the utility system.				
<b>Wastewater Technical Support - Asset and Inventory Management</b>	<b>2.00</b>	<b>137,768</b>	-	<b>137,768</b>
Perform inventory management, provide requisition of equipment and materials, and conduct internal controls of the inventory for the wastewater department.				
<b>Wastewater Environmental Compliance - Administration</b>	<b>3.00</b>	<b>264,327</b>	<b>61,800</b>	<b>202,527</b>
Provide management to the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater department and the industrial pretreatment Program				
<b>Wastewater Environmental Compliance - Permit Analysis/Lab</b>	<b>5.00</b>	<b>447,468</b>	-	<b>447,468</b>
Provide for regulatory compliance by performing facility compliance analysis, sample groundwater monitor wells, injection wells and supplemental wells, certification and QA/QC pursuant to the FDEP Operating Permits.				
<b>Wastewater Environmental Compliance - Pretreatment</b>	<b>2.00</b>	<b>173,805</b>	<b>265,000</b>	<b>-91,195</b>
Perform the industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lifts stations, and treatment plants, and to provide for regulatory compliance by performing facility audits pursuant to the FDEP Operating Permit Pre-treatment requirements.				
<b>Wastewater Power Systems and Instrumentation - Administration</b>	<b>1.00</b>	<b>111,841</b>	-	<b>111,841</b>
Provide day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance, regulatory compliance, and coordinate with contractors and Project Managers for successful completion of ongoing CIPs. Provide input to wastewater CIPs, Master Planning, and Rate Studies.				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Wastewater Department (408)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Wastewater Power Systems and Instrumentation - Operations Maint</b>	<b>9.00</b>	<b>1,064,259</b>	<b>-</b>	<b>1,064,259</b>

Perform the preventive maintenance and operate wastewater power systems including the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and to preserve the power system assets.

Current Level of Service Budget	<b>144.00</b>	<b>22,020,600</b>	<b>54,920,200</b>	<b>-32,899,600</b>
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<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
% Compliance Forcemain Sewer Field Verification of 21 Aerials	100	100	100	100
% Compliance Gravity Sewer Field Verification of 60 Miles	100	100	100	100
% Compliance of Effluent-Reuse	100	100	100	100
% Compliance of Field Locates	100	100	100	100
% Compliance of Lab Process Control Analyses	100	100	100	100
% Compliance of Pump Stations Planned Maint & Emerg	100	100	100	100
Cost per 1,000 Gallons of Wastewater Treated	3.32	3.96	4.01	4.04
Total Wastewater Treated (Billions of Gal) to Sustain Compliance	5.30	5.50	5.40	5.50

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	9,303,789	9,900,700	10,001,200	10,312,500	-	10,312,500	4.2%
Operating Expense	9,559,985	11,343,300	10,988,300	11,650,100	-	11,650,100	2.7%
Capital Outlay	290,220	531,800	729,600	58,000	-	58,000	(89.1%)
<b>Net Operating Budget</b>	<b>19,153,995</b>	<b>21,775,800</b>	<b>21,719,100</b>	<b>22,020,600</b>	<b>-</b>	<b>22,020,600</b>	<b>1.1%</b>
<b>Total Budget</b>	<b>19,153,995</b>	<b>21,775,800</b>	<b>21,719,100</b>	<b>22,020,600</b>	<b>-</b>	<b>22,020,600</b>	<b>1.1%</b>
<b>Total FTE</b>	<b>142.00</b>	<b>144.00</b>	<b>144.00</b>	<b>144.00</b>	<b>-</b>	<b>144.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	-	100	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	600	-	-	-	na
Charges For Services	822,790	596,300	666,200	679,300	-	679,300	13.9%
Sewer Revenue	50,402,550	50,000,000	51,000,000	51,412,500	-	51,412,500	2.8%
Effluent Revenue	2,600,743	2,710,000	2,687,600	2,808,500	-	2,808,500	3.6%
Miscellaneous Revenues	42,012	34,400	26,100	19,900	-	19,900	(42.2%)
Reimb From Other Depts	16,600	14,600	14,600	-	-	-	(100.0%)
Net Cost Co Water/Sewer Op	(34,730,701)	(31,579,500)	(32,676,100)	(32,899,600)	-	(32,899,600)	4.2%
<b>Total Funding</b>	<b>19,153,995</b>	<b>21,775,800</b>	<b>21,719,100</b>	<b>22,020,600</b>	<b>-</b>	<b>22,020,600</b>	<b>1.1%</b>

Wastewater Department performance is also associated with business growth while sustaining compliance and meeting customer demand. In FY12, Wastewater Department will: (1) Complete 20% of field verification of 409 miles of force main, which have increased from 403 miles in FY10 to 409 miles in FY12 projections, in a 5 year cycle for asset conditions for valves, critical force main laterals, and ARVs. (2) Complete 10% of field verification of 685 miles of gravity main, which have increased from 678 miles in FY10 to 685 miles in FY12 projections, in a 10 year cycle including manholes, critical gravity laterals, and clean out (CO) and laterals. (3) Perform Locates, pursuant to Florida Statute 556, which have increased from 22,273 in FY10 to 24,000 in FY12 projections. (4) Operate a fully NELAC certified laboratory

**Public Utilities Division**

**County Water-Sewer District  
Wastewater Department (408)**

and process compliant QA/QC samples including reports submitted on time for daily, monthly, quarterly, and annually to meet FDEP permit requirements which have increased from 32,099 in FY10 to 36,540 in FY12 projections. (5) Perform planned maintenance and emergency response to all County owned pump stations which have increased from 750 in FY10 to 763 in FY12 projections.

Forecast FY 2011 – Personal Services show an increase over the FY 2011 budget due to not meeting the budgeted attrition. Operating expenses reflect a decrease of \$355,000. The reasons for these decreases are due mainly to (1) better efficiencies and performance, (2) cost containment measures that include deferrals and performing work in-house instead of contracting it out, and (3) decreased non-controllable expenses. The most notable decreases are \$187,000 for electricity, \$165,500 for contractual services related to performing work in-house that would have previously been contracted out, \$67,800 for chemicals, \$59,400 for property insurance, \$21,500 for engineering fees, \$28,000 for interdepartmental payments for services, \$22,000 for water and sewer charges, and \$20,000 for sewer line repair and maintenance. Compensating slightly for these reductions are increases of \$104,900 for utilities parts and repairs due to in-house pump rebuilding, \$40,000 for building repairs and maintenance, and \$18,700 for landscaping maintenance. Capital Outlay is increasing because Fleet Management has recommended that replacement vehicles should not be delayed any longer as it has been for an increase of \$111,000 along with an increase of \$22,800 for other machinery and equipment. Data processing equipment is also increasing by \$63,000 for computer replacements.

Current FY 2012 – The Department continues with a staff of 144.0 budgeted FTEs for FY2012. The \$411,800 or 4.2% increase in the personal services is largely attributable to a health insurance increase of \$198,100 or 12.1% along with the decision to budget attrition at the fund level, \$280,400, instead of in each cost center, increases of \$125,700 in salaries based on career progression certification and licensing, and \$215,800 for vacation sell-back and health insurance offset, while there was a decrease of \$431,000 for retirement. Operating Expenses are increasing by a total of \$306,800. The most notable portions of this projected increase are \$151,600 for fuel for fleet vehicles, \$82,500 for consultation and modeling for cost efficiencies related to a five year permit renewal at the plants, \$31,800 for general insurance, \$69,500 for chemical costs related to the anticipated increase in the price of chemicals, \$70,000 for utilities parts and repairs, \$36,700 for operating supplies, \$20,000 for water and sewer charges, \$10,000 for computer software, and numerous smaller increases in various expense categories. Offsetting the increases is a large decrease of \$137,600 for property insurance.

**Capital Outlay**

\$52,000 - 1997 Ford F-350 Utility Truck with 2 Ton Crane - Replacement  
\$6,000 – Sign Maker for Pump Stations  
\$58,000 - Total Capital Outlay

Revenue FY 2012 - Sewer Revenue will increase by 2.8% or \$1,412,500 from the adopted FY 2011 budget in line with the FY 2011 Forecast as customer billing will be slightly higher. There is no projected rate increase for FY 2012.

Effluent Revenue will increase due to rate increase of 4.5% approved by the BCC on February 8, 2011, Item 8A.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Water Department (408)**

**Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customer's expectations in an operationally excellent environment.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Water Department Administration</b>	8.00	1,504,000	36,300	1,467,700
Provides overall management and direction for Water Department personnel.				
<b>Water Distribution - System Maintenance</b>	12.00	1,496,920	-	1,496,920
Provides system-wide maintenance on the County's transmission and distribution systems.				
<b>Water Distribution - Valve Maintenance – G.I.S.</b>	10.00	900,344	-	900,344
Provides for the maintenance and mapping of system assets to ensure reliability during emergency situations.				
<b>Water Distribution - Administration</b>	3.00	282,409	45,072,000	-44,789,591
Provides on-site supervision and coordination of the Water Distribution System. Provides for customer service, secretarial, and data entry support for section.				
<b>Water Distribution - Large Meter Services</b>	4.00	382,766	161,500	221,266
Provides for the calibration and repair of the County's large meter assemblies to ensure accuracy. Also completes State mandated testing of all cross-connection control devices over 2 inches.				
<b>Water Distribution - Cross Connection Control</b>	5.00	776,856	-	776,856
Provides for inspection, testing, and repair of assemblies maintained by the County (3/4" to 2").				
<b>Water Distribution - Warehouse/Facility Management</b>	3.00	202,462	-	202,462
Provides material procurement and inventory control functions. Also provides for maintenance of warehouse facilities.				
<b>Water Distribution - Construction Services</b>	1.00	61,279	-	61,279
Provides for inspection services for new construction of water mains and services by outside contractors.				
<b>Water Distribution - Meter Maintenance</b>	11.00	1,684,180	-	1,684,180
The meter maintenance program includes the required resources to collect usage data from all potable, irrigation, irrigation quality, and fire meters. The team is also responsible for the repair and maintenance of all system components of the automatic meter reading system.				
<b>Water Distribution - Hydrant Maintenance</b>	2.00	213,741	66,600	147,141
Provides for the inspection and maintenance of the Collier County Water-Sewer District's fire hydrants.				
<b>Water Distribution - Customer Response</b>	4.00	361,043	472,300	-111,257
Provides for first response to all customer requests for service.				
<b>Water Operations - Administration</b>	7.00	838,907	300	838,607
Provides on-site supervision and production management of the County's treatment facilities.				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Water Department (408)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Water Operations - Lime Softening Treatment</b>	<b>11.00</b>	<b>3,019,835</b>	<b>-</b>	<b>3,019,835</b>
Provides for the treatment of potable water utilizing the lime softening process at the South County Regional Water Treatment Plant. Capacity of 12 mgd.				
<b>Water Operations - Reverse Osmosis Treatment</b>	<b>14.00</b>	<b>3,413,094</b>	<b>-</b>	<b>3,413,094</b>
Provides for the treatment of potable water utilizing the reverse osmosis treatment processes at the North and South County Regional Water Treatment Plants. Capacity of 28 mgd.				
<b>Water Operations - Membrane Treatment</b>	<b>8.00</b>	<b>3,209,764</b>	<b>-</b>	<b>3,209,764</b>
Provides for the treatment of potable water utilizing the membrane treatment process at the North County Regional Water Treatment Plant. Capacity of 12 mgd.				
<b>Wellfield - General and Remote Station Maintenance</b>	<b>12.00</b>	<b>3,129,375</b>	<b>-</b>	<b>3,129,375</b>
Perform and/or monitor all required repairs and preventative maintenance at six stations, one ASR system, and three wellfields				
<b>Wellfield - Electrical and Instrumentation</b>	<b>5.00</b>	<b>647,925</b>	<b>-</b>	<b>647,925</b>
Maintenance and operation of electrical and instrumentation systems for six remote stations, one aquifer storage and recovery well, and three wellfields.				
<b>Water Laboratory - Certification and Administration</b>	<b>2.00</b>	<b>355,487</b>	<b>-</b>	<b>355,487</b>
Provides State drinking water certification and on-site supervision and quality control for department's laboratory services				
<b>Water Laboratory - Microbiological Quality Control</b>	<b>2.00</b>	<b>176,646</b>	<b>-</b>	<b>176,646</b>
Provides regulatory compliance through quality control monitoring and protects the public from disease causing micro-organisms by monitoring source and finished water.				
<b>Water Laboratory - Chemical Water Quality Control</b>	<b>2.00</b>	<b>198,367</b>	<b>-</b>	<b>198,367</b>
Provides for regulatory compliance through quality control and monitoring and protects the public from chemical contaminants.				
<b>Current Level of Service Budget</b>	<b>126.00</b>	<b>22,855,400</b>	<b>45,809,000</b>	<b>-22,953,600</b>

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
# of Backflows Tested per Tester	7,085.80	7,327.40	7,574.40	8,174.40
# of Connections per Employee	436.00	439.00	441.30	446.80
% of Lab Tests Passing All State & Fed Regulations	100	100	100	100
% of new meters installed in 10 days	100	100	100	100
% of Water Loss	4	5	5	5
% of Wells Available for Plant Production Use	-	-	-	95
Cost per 1,000 Gallons of water produced (\$)	2.40	2.64	2.45	2.74
Customer Service Calls per 1,000 Customers	-	-	-	40.62
Meter Reads per FTE (3 FTEs)	18,312	18,448	18,532	18,766
Total Water Produced - billions of gallons	7.94	8.40	8.24	8.40



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Water Department (408)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	8,212,128	8,751,700	8,316,100	8,907,500	-	8,907,500	1.8%
Operating Expense	10,183,724	13,042,500	11,525,100	13,469,800	-	13,469,800	3.3%
Capital Outlay	136,723	352,500	343,800	478,100	-	478,100	35.6%
<b>Net Operating Budget</b>	<b>18,532,575</b>	<b>22,146,700</b>	<b>20,185,000</b>	<b>22,855,400</b>	-	<b>22,855,400</b>	<b>3.2%</b>
<b>Total Budget</b>	<b>18,532,575</b>	<b>22,146,700</b>	<b>20,185,000</b>	<b>22,855,400</b>	-	<b>22,855,400</b>	<b>3.2%</b>
<b>Total FTE</b>	<b>128.00</b>	<b>126.00</b>	<b>126.00</b>	<b>126.00</b>	-	<b>126.00</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	3,181	-	20,200	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,634	-	16,700	-	-	-	na
Charges For Services	1,051,074	1,391,500	1,403,300	1,403,300	-	1,403,300	0.8%
Water Revenue	44,708,762	43,000,000	44,000,000	44,355,600	-	44,355,600	3.2%
Miscellaneous Revenues	70,920	16,100	59,400	50,100	-	50,100	211.2%
Net Cost Co Water/Sewer Op	(27,302,997)	(22,260,900)	(25,314,600)	(22,953,600)	-	(22,953,600)	3.1%
<b>Total Funding</b>	<b>18,532,575</b>	<b>22,146,700</b>	<b>20,185,000</b>	<b>22,855,400</b>	-	<b>22,855,400</b>	<b>3.2%</b>

Forecast FY 2011 – Personal expenses forecast a reduction of \$435,600. The Department has had three management positions vacant, one for a period of nine months. All management vacancies will be filled by June 1st. Operating expenses reflect a net decrease of \$1,517,400. The most notable portions of this projected decrease are attributable to the decreases of \$802,900 in electricity and \$598,500 in water treatment chemicals. These reductions are associated with the completion of the degasification and odor control project at the North County Regional Water Treatment Plant and minimal usage of the South Reverse Osmosis Wellfield due to a catastrophic main break. There is also an anticipated \$50,000 decrease in emergency maintenance and repairs due to a reduced number of emergencies than historical data indicated, a decrease of \$33,200 in property Insurance, and \$26,100 for interdepartmental payments.

Current FY 2012 – Personal Services has increased \$155,800 due to increases of \$173,400 for health insurance, \$189,100 for vacation sell-back and health insurance offset, and \$265,300 due to the decision to budget reserve for attrition at the fund level instead of at the cost center level. while decreasing by \$391,500 in retirement, \$60,700 in regular salaries, and \$19,300 in overtime. Operating Expenses increased by \$427,300. At \$208,400 over FY 2011, fuel costs are the most notable increase for FY 2012. Other increases are \$250,000 for the pilot program of hiring an outside firm to test cross connection control devices, \$90,000 for meter replacements, and \$75,400 for fleet maintenance and labor charges. The increases are offset by a decrease of \$92,500 in chemicals and \$82,700 in electricity. The completion of the degasification and odor control project at the North Collier Regional Water Treatment Plant is the main contributor to the decreases. Capital Outlay is being increased to alleviate operating costs for ageing equipment.

**Capital Outlay**

- \$64,000 – 3 Rangers (2) for Cross Connection Control Testing (1), replacements
- \$88,000 – 2 F450s, replacements
- \$22,000 – 1 Cargo Van, replacement
- \$68,000 – 3 F150s, replacements
- \$50,000 – 1 Track-hoe, replacement
- \$20,000 – 1 U Dump Trailer, replacement
- \$10,000 – 2 Trench pumps
- \$10,000 – Electrical Testing Tools, replacements
- \$10,000 – Laptop and Tablet Program
- \$9,500 – 2 Plant Process Computers, Replacements
- \$20,000 – 2 Chemical Feed Pumps, Replacements
- \$5,000 – 1 Air Compressor, Replacement
- \$8,000 – 3 Mud Hogs, 1 Chipping Hammer and 1 Air Compressor, Replacements
- \$24,600 – 1 Air Compressor, 1 Chipping Hammer and 1 Valve Operator, Replacements
- \$54,000 – Parts Over \$1,000 for Various Programs
- \$15,000 - Telemetry Boards Over \$1,000
- \$478,100 – Total Capital Outlay

**Public Utilities Division**

**County Water-Sewer District  
Water Department (408)**

Revenue FY 2012 - Water revenue will increase by 3.2% or \$1,355,600 from the FY 2011 adopted budget in line with the FY 2011 forecast as customer billings will be slightly higher. There is no projected rate increase for FY 2012.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Public Utilities Operations Center (408)**

**Mission Statement**

To provide a consolidated location for the operations of the Water Administration, Wastewater Administration, and Utility Billing and Customer Service Departments of the Public Utilities Division.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Facility Operation and Maintenance</b>	-	127,300	-	127,300
Provides for the operation and maintenance of the Public Utilities Operations Center, including the cost of utilities and services.				
Current Level of Service Budget	-	127,300	-	127,300

<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Cost to maintain Operations Center per square foot (86,400 sq. ft. under air - 5 acres of land - Total 304,200 sq. ft.) (\$)	0.47	0.46	0.45	0.42

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	112,728	139,400	137,000	127,300	-	127,300	(8.7%)
<b>Net Operating Budget</b>	<b>112,728</b>	<b>139,400</b>	<b>137,000</b>	<b>127,300</b>	<b>-</b>	<b>127,300</b>	<b>(8.7%)</b>
<b>Total Budget</b>	<b>112,728</b>	<b>139,400</b>	<b>137,000</b>	<b>127,300</b>	<b>-</b>	<b>127,300</b>	<b>(8.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Net Cost Co Water/Sewer Op	112,728	139,400	137,000	127,300	-	127,300	(8.7%)
<b>Total Funding</b>	<b>112,728</b>	<b>139,400</b>	<b>137,000</b>	<b>127,300</b>	<b>-</b>	<b>127,300</b>	<b>(8.7%)</b>

Forecast FY 2011 – Operating expenditures are \$2,400 lower than budgeted, with the majority of that decrease attributable to lower than anticipated costs of \$4,700 for electricity, and \$2,900 for property insurance. This was offset by increases of \$1,000 for building repairs and maintenance and \$4,000 for operating supplies.

Current FY 2012 – It is anticipated that there will be a decrease of \$12,100 in expenditures compared to the FY 2011 adopted budget. This decrease will be caused primarily by reduced expenditures of \$3,000 for electricity, \$8,800 for property insurance, and \$2,100 for water and sewer. These charges will be offset somewhat by an increase of \$2,000 for telephone charges.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**County Water-Sewer District  
Reserves, Interest and Transfers (408)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Transfers</b>	-	-	13,400	-13,400
<b>Reserves, Interest, and Transfers</b>	-	68,806,900	26,598,600	42,208,300
<b>Current Level of Service Budget</b>				
	-	68,806,900	26,612,000	42,194,900

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans to 001 General Fund	232,900	283,200	283,200	294,600	-	294,600	4.0%
Trans to 410 W/S Debt Serv Fd	11,950,500	9,640,000	9,640,000	7,146,400	-	7,146,400	(25.9%)
Trans to 412 W User Fee Cap Fd	19,192,300	13,052,600	13,052,600	24,984,900	-	24,984,900	91.4%
Trans to 414 S User Fee Cap Fd	23,567,700	30,456,100	30,456,100	19,268,900	-	19,268,900	(36.7%)
Reserves For Contingencies	-	5,522,000	-	5,957,200	-	5,957,200	7.9%
Reserves For Cash Flow	-	11,564,600	-	11,961,600	-	11,961,600	3.4%
Reserve for Attrition	-	-	-	(806,700)	-	(806,700)	na
<b>Total Budget</b>	<b>54,943,400</b>	<b>70,518,500</b>	<b>53,431,900</b>	<b>68,806,900</b>	-	<b>68,806,900</b>	<b>(2.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	193,085	240,000	125,800	84,000	-	84,000	(65.0%)
Net Cost Co Water/Sewer Op	12,845,215	40,345,800	15,199,600	42,194,900	-	42,194,900	4.6%
Trans fm 109 Pel Bay MSTBU	-	-	-	13,400	-	13,400	na
Trans fm 114 Pollutn Ctrl Fd	52,700	55,100	55,100	54,500	-	54,500	(1.1%)
Trans fm 409 W/S Assessmt Fd	35,000	17,600	17,600	21,600	-	21,600	22.7%
Trans fm 441 Goodland Water	76,200	82,200	82,200	18,600	-	18,600	(77.4%)
Trans fm 470 Solid Waste Fd	253,900	260,400	260,400	217,600	-	217,600	(16.4%)
Trans fm 473 Mand Collect Fd	1,151,600	1,211,000	1,211,000	1,164,100	-	1,164,100	(3.9%)
Carry Forward	40,335,700	33,227,700	36,480,200	30,107,100	-	30,107,100	(9.4%)
Less 5% Required By Law	-	(4,921,300)	-	(5,068,900)	-	(5,068,900)	3.0%
<b>Total Funding</b>	<b>54,943,400</b>	<b>70,518,500</b>	<b>53,431,900</b>	<b>68,806,900</b>	-	<b>68,806,900</b>	<b>(2.4%)</b>

Current FY 2012 - The County Water-Sewer District has proactively managed its debt, reserves and transfers to optimize its cash position. Reserves for the enterprise funds, especially for the Water-Sewer Fund has to be reviewed in its entirety as a family of funds between the operating fund (408), debt service fund (410) and Repair and Replacement (R&R) capital funds (412,414,415) and growth related Impact Fee Capital funds (411,413) if inter-fund advances are involved. This is due to the linkage between these funds which enable the utility to seek and obtain the best value funding for the projects as well as facilitate the board guidance of a revenue-centric approach to optimize between operations and capital needs. This approach enables the Division to defer projects when needed based on measured risk and reduce that risk by executing projects when appropriate. The financial policies of the state, and state statutes allow for up to 10% in operating reserves and up to 20% in cash contingency reserves. The Reserve for Contingencies is budgeted at 5% of Operating Expenses. Furthermore, rating agencies also prefer an adequate contingency reserve, especially in times of economic uncertainty and downward pressure on revenue for the utility. The recent freezing of the credit market, lack of trust in the underlying securities, and failures of financial institutions including insurance companies have prompted the credit rating agencies to tighten up their requirements to earn and maintain a good rating. The Public Utilities Division maintains reserves to comply with the state recommendations and maintain its bond rating of AA+ and continues to adhere to the BCC guidance to pay as you go.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Goodland Water District**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	379,238	544,400	516,500	482,600	-	482,600	(11.4%)
Indirect Cost Reimburs	5,600	7,100	7,100	6,800	-	6,800	(4.2%)
<b>Net Operating Budget</b>	<b>384,838</b>	<b>551,500</b>	<b>523,600</b>	<b>489,400</b>	<b>-</b>	<b>489,400</b>	<b>(11.3%)</b>
Trans to 001 General Fund	-	-	-	1,100	-	1,100	na
Trans to 408 Water/Sewer Fd	76,200	82,200	82,200	18,600	-	18,600	(77.4%)
Reserves For Contingencies	-	-	-	25,500	-	25,500	na
Reserves For Capital	-	-	-	24,200	-	24,200	na
Reserves For Cash Flow	-	-	-	101,800	-	101,800	na
<b>Total Budget</b>	<b>461,038</b>	<b>633,700</b>	<b>605,800</b>	<b>660,600</b>	<b>-</b>	<b>660,600</b>	<b>4.2%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Goodland Water District Fund (441)	384,838	551,500	523,600	489,400	-	489,400	(11.3%)
<b>Total Net Budget</b>	<b>384,838</b>	<b>551,500</b>	<b>523,600</b>	<b>489,400</b>	<b>-</b>	<b>489,400</b>	<b>(11.3%)</b>
<b>Total Transfers and Reserves</b>	<b>76,200</b>	<b>82,200</b>	<b>82,200</b>	<b>171,200</b>	<b>-</b>	<b>171,200</b>	<b>108.3%</b>
<b>Total Budget</b>	<b>461,038</b>	<b>633,700</b>	<b>605,800</b>	<b>660,600</b>	<b>-</b>	<b>660,600</b>	<b>4.2%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Water Revenue	401,615	425,000	425,000	466,000	-	466,000	9.6%
Miscellaneous Revenues	1,304	-	-	-	-	-	na
Interest/Misc	2,921	3,000	2,800	2,100	-	2,100	(30.0%)
Carry Forward	419,300	227,100	393,800	215,800	-	215,800	(5.0%)
Less 5% Required By Law	-	(21,400)	-	(23,300)	-	(23,300)	8.9%
<b>Total Funding</b>	<b>825,141</b>	<b>633,700</b>	<b>821,600</b>	<b>660,600</b>	<b>-</b>	<b>660,600</b>	<b>4.2%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Goodland Water District  
Goodland Water District Fund (441)**

**Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customer's expectations in an operationally excellent environment.

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Goodland Operation and Maintenance</b>	-	489,400	468,100	21,300
Operation and Maintenance of Goodland Repump Station and Distribution System				
<b>Reserves</b>	-	151,500	192,500	-41,000
<b>Transfers</b>	-	19,700	-	19,700
<b>Current Level of Service Budget</b>				
	-	660,600	660,600	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	379,238	544,400	516,500	482,600	-	482,600	(11.4%)
Indirect Cost Reimburs	5,600	7,100	7,100	6,800	-	6,800	(4.2%)
<b>Net Operating Budget</b>	<b>384,838</b>	<b>551,500</b>	<b>523,600</b>	<b>489,400</b>	-	<b>489,400</b>	<b>(11.3%)</b>
Trans to 001 General Fund	-	-	-	1,100	-	1,100	na
Trans to 408 Water/Sewer Fd	76,200	82,200	82,200	18,600	-	18,600	(77.4%)
Reserves For Contingencies	-	-	-	25,500	-	25,500	na
Reserves For Capital	-	-	-	24,200	-	24,200	na
Reserves For Cash Flow	-	-	-	101,800	-	101,800	na
<b>Total Budget</b>	<b>461,038</b>	<b>633,700</b>	<b>605,800</b>	<b>660,600</b>	-	<b>660,600</b>	<b>4.2%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Water Revenue	401,615	425,000	425,000	466,000	-	466,000	9.6%
Miscellaneous Revenues	1,304	-	-	-	-	-	na
Interest/Misc	2,921	3,000	2,800	2,100	-	2,100	(30.0%)
Carry Forward	419,300	227,100	393,800	215,800	-	215,800	(5.0%)
Less 5% Required By Law	-	(21,400)	-	(23,300)	-	(23,300)	8.9%
<b>Total Funding</b>	<b>825,141</b>	<b>633,700</b>	<b>821,600</b>	<b>660,600</b>	-	<b>660,600</b>	<b>4.2%</b>

Forecast FY 2011 – Operating expenses reflect a decrease of \$27,900 resulting primarily from the decreased cost of \$47,600 for the purchase of bulk water. This was offset by an increase of \$14,500 for a rate study and \$7,500 for operating supplies.

Current FY 2012 – Operating expenses are projected to decrease by \$62,100, resulting from a \$47,600 decrease in the cost for the purchase of bulk water from Marco Island Utilities because of a decrease in the volume of water purchased, \$7,100 for IT billing hours allocation and \$6,500 in contractual services for repairs and monitoring of security equipment and the rate study that was completed in FY 2011.

Revenue FY 2012 – The projected increase of \$41,000 in water revenue reflects a rate increase of 10%.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,652,837	1,889,200	1,593,000	1,864,200	-	1,864,200	(1.3%)
Operating Expense	24,546,748	26,412,600	26,038,800	26,687,100	-	26,687,100	1.0%
Indirect Cost Reimburs	207,200	173,700	173,700	191,500	-	191,500	10.2%
Payment In Lieu of Taxes	83,400	99,100	99,100	104,100	-	104,100	5.0%
Capital Outlay	32,245	128,100	109,700	127,100	-	127,100	(0.8%)
<b>Net Operating Budget</b>	<b>26,522,431</b>	<b>28,702,700</b>	<b>28,014,300</b>	<b>28,974,000</b>	<b>-</b>	<b>28,974,000</b>	<b>0.9%</b>
Trans to Property Appraiser	275,896	277,900	277,900	286,200	-	286,200	3.0%
Trans to Tax Collector	101,176	110,300	110,300	111,500	-	111,500	1.1%
Trans to 001 General Fund	71,700	94,400	94,400	70,500	-	70,500	(25.3%)
Trans to 408 Water/Sewer Fd	1,405,500	1,471,400	1,471,400	1,381,700	-	1,381,700	(6.1%)
Trans to 470 Solid Waste Fd	753,600	173,700	173,700	159,600	-	159,600	(8.1%)
Trans to 474 Solid Waste Cap Fd	1,350,000	5,039,000	5,039,000	3,898,700	-	3,898,700	(22.6%)
Reserves For Contingencies	-	1,624,400	-	2,630,700	-	2,630,700	61.9%
Reserves For Capital	-	1,327,200	-	2,994,900	-	2,994,900	125.7%
Reserves For Cash Flow	-	6,373,300	-	6,153,400	-	6,153,400	(3.5%)
Reserve for Attrition	-	-	-	(59,500)	-	(59,500)	na
<b>Total Budget</b>	<b>30,480,303</b>	<b>45,194,300</b>	<b>35,181,000</b>	<b>46,601,700</b>	<b>-</b>	<b>46,601,700</b>	<b>3.1%</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Mandatory Trash Collection Fund (473)	15,791,777	16,544,900	16,345,600	16,833,600	-	16,833,600	1.7%
Solid Waste Disposal Fund (470)	10,684,260	12,157,800	11,661,600	12,140,400	-	12,140,400	(0.1%)
Solid Waste Disposal Grants Fund (472/475/476)	46,394	-	7,100	-	-	-	na
<b>Total Net Budget</b>	<b>26,522,431</b>	<b>28,702,700</b>	<b>28,014,300</b>	<b>28,974,000</b>	<b>-</b>	<b>28,974,000</b>	<b>0.9%</b>
<b>Total Transfers and Reserves</b>	<b>3,957,872</b>	<b>16,491,600</b>	<b>7,166,700</b>	<b>17,627,700</b>	<b>-</b>	<b>17,627,700</b>	<b>6.9%</b>
<b>Total Budget</b>	<b>30,480,303</b>	<b>45,194,300</b>	<b>35,181,000</b>	<b>46,601,700</b>	<b>-</b>	<b>46,601,700</b>	<b>3.1%</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Franchise Fees	1,256,283	1,006,700	1,027,800	1,027,800	-	1,027,800	2.1%
Special Assessments	3,420	-	-	-	-	-	na
Intergovernmental Revenues	56,120	-	5,400	-	-	-	na
Charges For Services	9,177,599	9,393,200	9,081,300	9,555,200	-	9,555,200	1.7%
Mandatory Collection Fees	17,968,350	18,319,000	18,392,200	18,527,700	-	18,527,700	1.1%
Miscellaneous Revenues	182,211	120,000	120,000	55,000	-	55,000	(54.2%)
Interest/Misc	111,096	15,600	14,100	23,400	-	23,400	50.0%
Advance/Repay frm 217 Debt Serv	-	-	1,020,700	-	-	-	na
Reimb From Other Depts	4,911,780	5,008,000	4,841,700	5,041,800	-	5,041,800	0.7%
Trans frm Tax Collector	44,868	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans fm 473 Mand Collct Fd	753,600	173,700	173,700	159,600	-	159,600	(8.1%)
Trans fm 474 Solid Waste Cap	-	-	1,700	-	-	-	na
Carry Forward	8,794,500	12,230,700	13,166,000	13,291,600	-	13,291,600	8.7%
Less 5% Required By Law	-	(1,702,600)	-	(1,710,400)	-	(1,710,400)	0.5%
<b>Total Funding</b>	<b>43,889,827</b>	<b>45,194,300</b>	<b>48,474,600</b>	<b>46,601,700</b>	<b>-</b>	<b>46,601,700</b>	<b>3.1%</b>

Collier County Government  
Fiscal Year 2012 Adopted Budget

Public Utilities Division

Solid Waste Management

Department Position Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Solid Waste Disposal Fund (470)	26.60	26.60	26.60	26.60	-	26.60	0.0%
<b>Total FTE</b>	<b>26.60</b>	<b>26.60</b>	<b>26.60</b>	<b>26.60</b>	<b>-</b>	<b>26.60</b>	<b>0.0%</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management  
Solid Waste Disposal Fund (470)**

**Mission Statement**

To provide Collier County with an efficient and economical balance of public and private services to meet federal, state and local regulations for solid waste disposal in a manner that assures public health and safety; reduces the solid waste stream; increases public awareness of recycling; and, adheres to the guiding principles of environmental and growth management compliance, airspace preservation, operational excellence, and best value service.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration</b>	<b>4.60</b>	<b>974,200</b>	<b>-</b>	<b>974,200</b>
Administration of solid waste and hazardous waste collection and disposal including landfill operations, scalehouse operations, recycling and transfer station operations, and contract administration. Management and implementation of the Integrated Solid Waste Management Strategy (ISWMS). Solid and hazardous waste strategic planning including growth management, concurrency compliance, and annual update and inventory reporting (AUIR). Short, intermediate, and long term financial planning. Hurricane and disaster debris management planning. Environmental compliance/reliability improvements of landfills, transfer stations, hazardous waste center and recycling centers. Administrative costs include Payment in Lieu of Taxes, indirect costs, transfers, general insurance, and legal fees.				
<b>Landfill Operations Center/Scalehouse and Recycling Centers</b>	<b>13.00</b>	<b>8,069,300</b>	<b>9,831,500</b>	<b>-1,762,200</b>
Scalehouse operations of Collier County Landfill, Immokalee Transfer Station and operations of Naples, Marco and Immokalee Recycling Centers provide an efficient balance of public and private services to meet State requirements for solid waste disposal. Provide the public with cost effective disposal and recycling alternatives to include reduce and reuse. Provide year round drop off locations for household hazardous waste. Provide the business district drop off locations for disposal of recyclable materials to comply with the Non-Residential Recycling Ordinance 2004-50.				
<b>Waste Reduction and Recycling</b>	<b>5.00</b>	<b>631,900</b>	<b>-</b>	<b>631,900</b>
Responsible for preserving valuable landfill airspace by developing and implementing innovative waste reduction, reuse and recycling programs, while protecting natural resources at best value. Development of continuous marketing, promotion and educational outreach programs maintaining and raising awareness relating to the importance of waste reduction, reuse and recycling for businesses, schools, single family residents, and multi-family residents. Enhancing and reinforcing the Recycling Program through business audits and promoting compliance with the Recycling Ordinance 2009-56. Responsible to comply with FDEP's 75% recycling goal by 2020.				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management  
Solid Waste Disposal Fund (470)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
<b>Environmental Compliance</b>	4.00	1,047,800	-	1,047,800
Ensure environmental compliance with Federal, State and Local regulations for the Collier County Landfill, Immokalee Transfer Station and the closed Collier County Eustis Landfill and Recycling Centers including the Hazardous Waste Collection Centers. Ensure compliance with Landfill and Transfer Station Permit requirements. Ensure environmental compliance in the Collier County Landfill Operations Agreement. Monitor plan for reducing the amount of recyclable materials disposed of in the landfill. Develop and monitor odor control plan for the Collier County Naples Landfill and the Immokalee Transfer Station. Review and implement the debris removal management plan. Manage Collier County hazardous waste collection centers for residents and small businesses. Continue public outreach program for hazardous and universal waste reuse, recycling and proper disposal.				
<b>Solid Waste Disposal</b>	-	1,313,100	4,592,900	-3,279,800
<b>Reserves</b>	-	3,076,700	3,581,500	-504,800
<b>Transfers</b>	-	3,052,500	159,600	2,892,900
Current Level of Service Budget	<u>26.60</u>	<u>18,165,500</u>	<u>18,165,500</u>	<u>-</u>
<b>Program Enhancements</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
Expanded Services Budget	-	-	-	-
Total Adopted Budget	<u>26.60</u>	<u>18,165,500</u>	<u>18,165,500</u>	<u>-</u>
<b>Program Performance Measures</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Budget</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Budget</b>
Average Unit Cost per Ton	41.22	44.40	45.38	44.91
Customer Served at the Recycling Centers	33,228	35,000	35,500	38,800
Diversion Rate (%)	75	71	73	75
FDEP Recycling Rate (%)	39	40	41	42
Household Hazardous Waste (Pounds)	140,000	-	190,000	235,600
Tons Recycled - Collected (FDEP - Includes C&D Recycled)	157,476	171,288	160,642	162,300
Total Program Tons	822,720	902,800	902,800	916,300

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management  
Solid Waste Disposal Fund (470)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,652,837	1,889,200	1,593,000	1,864,200	-	1,864,200	(1.3%)
Operating Expense	8,759,826	9,892,700	9,693,200	9,910,400	-	9,910,400	0.2%
Indirect Cost Reimburs	185,700	173,700	173,700	159,600	-	159,600	(8.1%)
Payment In Lieu of Taxes	83,400	99,100	99,100	104,100	-	104,100	5.0%
Capital Outlay	2,497	103,100	102,600	102,100	-	102,100	(1.0%)
<b>Net Operating Budget</b>	<b>10,684,260</b>	<b>12,157,800</b>	<b>11,661,600</b>	<b>12,140,400</b>	-	<b>12,140,400</b>	<b>(0.1%)</b>
Trans to 001 General Fund	31,500	43,200	43,200	34,600	-	34,600	(19.9%)
Trans to 408 Water/Sewer Fd	253,900	260,400	260,400	217,600	-	217,600	(16.4%)
Trans to 474 Solid Waste Cap Fd	-	3,899,000	3,899,000	2,696,200	-	2,696,200	(30.8%)
Reserves For Contingencies	-	622,000	-	651,400	-	651,400	4.7%
Reserves For Cash Flow	-	2,485,600	-	2,484,800	-	2,484,800	0.0%
Reserve for Attrition	-	-	-	(59,500)	-	(59,500)	na
<b>Total Budget</b>	<b>10,969,660</b>	<b>19,468,000</b>	<b>15,864,200</b>	<b>18,165,500</b>	-	<b>18,165,500</b>	<b>(6.7%)</b>
<b>Total FTE</b>	<b>26.60</b>	<b>26.60</b>	<b>26.60</b>	<b>26.60</b>	-	<b>26.60</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Charges For Services	9,031,002	9,249,200	8,908,700	9,382,600	-	9,382,600	1.4%
Miscellaneous Revenues	127,211	65,000	65,000	-	-	-	(100.0%)
Interest/Misc	21,795	-	-	-	-	-	na
Reimb From Other Depts	4,911,780	5,008,000	4,841,700	5,041,800	-	5,041,800	0.7%
Trans fm 473 Mand Collect Fd	753,600	173,700	173,700	159,600	-	159,600	(8.1%)
Carry Forward	2,384,800	5,696,900	6,179,800	4,302,700	-	4,302,700	(24.5%)
Less 5% Required By Law	-	(724,800)	-	(721,200)	-	(721,200)	(0.5%)
<b>Total Funding</b>	<b>17,230,188</b>	<b>19,468,000</b>	<b>20,168,900</b>	<b>18,165,500</b>	-	<b>18,165,500</b>	<b>(6.7%)</b>

Forecast FY 2011 – Operating expenses decreased by \$199,500. The decrease is due to enhanced odor control through the use of Posi-Shell and soil mix for daily cover.

Revenue FY 2011 - Revenues from the Landfill received from FY2010 through FY2011 are slightly lower, due in part to the reduction of tonnages buried in the Landfill through recycling and waste diversion. Revenues from the Recycling Centers are experiencing a slight increase over the budgeted amount, due in part to the increase in scrap metals and cardboard collected. The Landfill Gas to Energy project is generating \$120,000 in revenue for FY 2011.

Current FY 2012 – Personal services decreased by \$25,000 largely because of the decreases in retirement of \$86,300, and salaries of \$24,900 while there were increases of \$36,600 for health insurance and \$41,500 for vacation sell-backs and the health insurance offset. Net Operating expenses increased by \$17,700 due in part to the increase in cost for the disposal of electronics of \$293,300, an increase in bank charges of \$22,200 due to a higher use of credit cards, and other smaller increases in various operating expenses. These increases in operating costs are offset by savings recognized through a decrease in payments to the landfill contract of \$378,000 for the use of Posi-Shell as an enhanced odor control cover material.

The Neighborhood Clean-Up Program disposal cost for FY 2012 has been budgeted in the amount of \$9,000. Additionally, \$16,000 has been budgeted for disposal costs for the Adopt a Road Program.

Capital Outlay-

- \$ 2,700 – Scale Reader and weight display
- \$ 4,000 – (4) Hardware for weather station SCADA system for odor monitoring
- \$ 1,200 – Hardware replacement for scale and computer interface (Digi-port)
- \$ 3,900 – Forklift attachment for existing Skid Steer for transporting recyclables
- \$ 7,500 – Sweeper attachment with hydraulic steering system for scale and parking lot safety

**Public Utilities Division**

**Solid Waste Management**

**Solid Waste Disposal Fund (470)**

\$45,000 – Skid Steer for the North Collier Recycling Drop-off Center  
\$37,800 - (11) 15 yard collection containers at \$3,436 each for recyclable materials

Total Capital Outlay: \$102,100

The FY 2012 Solid Waste Management Department (Fund 470) budget appropriately funds and maintains a cash reserve equal to 20% of the operating expenses to ensure for sound financial stability in the event of a catastrophic event or unanticipated environmental or contractual liability. In addition, the reserves for contingencies are being budgeted at 5% of operating costs.

Revenue FY 2012 – Revenue from the Landfill and Recycling Center tipping fees and other operating revenue is forecasted to be \$14,584,000. Included in this amount is \$480,000 for the Landfill Gas to Energy Project. This is an increase of \$88,100 from the FY11 Adopted Budget. A mix of higher value material is projected to cross the landfill scales including higher cost for disposal of electronics and other hazardous waste. There is also a decrease in carryforward of \$1,394,200, which is being used to fund the increases in reserves and the transfer to the Solid Waste Capital fund.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management**

**Solid Waste Landfill Closure Costs Fund (471)**

**Mission Statement**

To comply with Florida Department of Environmental Protection's Landfill closure requirements, funds are held in reserve for post closure liabilities, and compliance requirements, to include long-term monitoring.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration</b>	-	<b>2,994,900</b>	<b>2,994,900</b>	-
Closure assessment and long term monitoring.				
Current Level of Service Budget	-	<b>2,994,900</b>	<b>2,994,900</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reserves For Capital	-	1,327,200	-	2,994,900	-	2,994,900	125.7%
<b>Total Budget</b>	-	<b>1,327,200</b>	-	<b>2,994,900</b>	-	<b>2,994,900</b>	<b>125.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	10,675	15,600	14,100	23,400	-	23,400	50.0%
Advance/Repay frm 217 Debt Serv	-	-	1,020,700	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Carry Forward	36,000	681,600	676,700	2,341,500	-	2,341,500	243.5%
<b>Total Funding</b>	<b>676,675</b>	<b>1,327,200</b>	<b>2,341,500</b>	<b>2,994,900</b>	-	<b>2,994,900</b>	<b>125.7%</b>

In FY2010 the Solid Waste Management Department reclaimed cells one and two. The reclamation of these cells allowed for an additional 27 acres of land available for future disposal capacity and reduced the liability for closure costs.

Forecast FY2011 – The Solid Waste Landfill Closure Fund is a reserve for closure for the current and future closed landfill cells that the County is responsible for, which includes Eustis, Immokalee, and Collier County Landfill (cells three and four). Managing and maintaining a closed landfill is an expensive and potentially risky business, especially in an environmentally sensitive area. Therefore, maintaining this current funding level is prudent to cover any costs associated with investigations and/or remediation. The current engineer's estimates on financial assurance to cover the Collier County Landfill and Immokalee Transfer Station total \$28.5 million dollars.

On March 24, 2008, the Board of County Commissioners approved agenda item 16(F)7, to allocate fund balances of the Collier County Solid Waste Landfill Closure accounts to assist the General Governmental Debt Service Funds for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) (Fund 210, Fund 215, and Fund 216, respectively). As a result of the Capital Improvement Revenue Bonds Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bonds insurer's credit ratings, the County was obligated to allocate certain dollars to fund the prudent Reserve Account by March 31, 2009. In FY 2011, \$1,020,700 was transferred back to the Landfill Closure from the Debt Service Reserve Fund (217).

The Board of County Commissioners approved a transfer in the amount of \$4,618,900 to the General Governmental Facilities Impact Fee Fund to purchase the Elks Club and reduce the number of County leases currently in effect. The second of eight repayments was received in January of FY2011 in the amount of \$630,000.

Current FY2012 – The third of eight repayments from the Elks Club will be made from the General Governmental Facilities Impact Fee Fund (390) during FY2012 to Fund (471). \$2,994,900 in reserves will be held within Fund 471 for environmental risks and potential liabilities associated with the unlined landfill cells. A study has been conducted indicating that potential liabilities could exceed the current balance in the fund. Therefore, maintaining this fund is prudent considering the potential liabilities.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management**

**Solid Waste Disposal Grants Fund (472/475/476)**

**Mission Statement**

To obtain available recycling funds from the State of Florida to increase recycling pursuant to Florida State Statutes (F.S. 403.7).

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	16,646	-	-	-	-	-	na
Capital Outlay	29,748	-	7,100	-	-	-	na
<b>Net Operating Budget</b>	<b>46,394</b>	-	<b>7,100</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	<b>46,394</b>	-	<b>7,100</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	56,120	-	5,400	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Trans fm 474 Solid Waste Cap	-	-	1,700	-	-	-	na
Carry Forward	18,700	-	-	-	-	-	na
<b>Total Funding</b>	<b>74,820</b>	-	<b>7,100</b>	-	-	-	<b>na</b>

Current FY 2012 – As a component of cost containment and to continue best value services to the residents of Collier County, the Solid Waste Management staff continues to pursue both Federal and State grants that provide an opportunistic means to fund programs and capital projects. New grant initiatives and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management  
Mandatory Trash Collection Fund (473)**

**Mission Statement**

Protect the health and safety of citizens of Collier County by providing for collection, disposal, and code compliance activities related to the solid waste stream generated in the county.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration</b>	-	486,300	-	486,300
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning and growth management planning. Provide sound accounting standards to the financial operations within the trash collection program.				
<b>Solid Waste Collections - Franchisees</b>	-	16,347,300	19,783,100	-3,435,800
Provide payment to Mandatory Trash Collection franchisees for the number of units served curbside and in accordance with the Mandatory Trash Collection Ordinance and the Solid Waste Franchisee agreements.				
<b>Transfers</b>	-	2,959,800	-	2,959,800
<b>Reserves</b>	-	5,647,900	5,658,200	-10,300
Current Level of Service Budget				
	-	25,441,300	25,441,300	-

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
Curbside Tons Collected	102,463	102,276	98,541	102,621
District 1 - Mandatory Trash Collection Rate	171.26	173.49	173.49	173.49
District 1 - Percentage of Rate Change Over Previous Year	-0.28	1.30	1.30	-
District 2 - Mandatory Trash Collection Rate	163.18	165.28	165.28	165.28
District 2 - Percentage of Rate Change Over Previous Year	0.99	1.29	1.29	-
No. of Residential Curbside Accounts at Year End	109,985	110,657	110,948	111,908

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	15,770,277	16,519,900	16,345,600	16,776,700	-	16,776,700	1.6%
Indirect Cost Reimburs	21,500	-	-	31,900	-	31,900	na
Capital Outlay	-	25,000	-	25,000	-	25,000	0.0%
<b>Net Operating Budget</b>	<b>15,791,777</b>	<b>16,544,900</b>	<b>16,345,600</b>	<b>16,833,600</b>	-	<b>16,833,600</b>	<b>1.7%</b>
Trans to Property Appraiser	275,896	277,900	277,900	286,200	-	286,200	3.0%
Trans to Tax Collector	101,176	110,300	110,300	111,500	-	111,500	1.1%
Trans to 001 General Fund	40,200	51,200	51,200	35,900	-	35,900	(29.9%)
Trans to 408 Water/Sewer Fd	1,151,600	1,211,000	1,211,000	1,164,100	-	1,164,100	(3.9%)
Trans to 470 Solid Waste Fd	753,600	173,700	173,700	159,600	-	159,600	(8.1%)
Trans to 474 Solid Waste Cap Fd	1,350,000	1,140,000	1,140,000	1,202,500	-	1,202,500	5.5%
Reserves For Contingencies	-	1,002,400	-	1,979,300	-	1,979,300	97.5%
Reserves For Cash Flow	-	3,887,700	-	3,668,600	-	3,668,600	(5.6%)
<b>Total Budget</b>	<b>19,464,249</b>	<b>24,399,100</b>	<b>19,309,700</b>	<b>25,441,300</b>	-	<b>25,441,300</b>	<b>4.3%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Solid Waste Management  
Mandatory Trash Collection Fund (473)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Franchise Fees	1,256,283	1,006,700	1,027,800	1,027,800	-	1,027,800	2.1%
Special Assessments	3,420	-	-	-	-	-	na
Charges For Services	146,597	144,000	172,600	172,600	-	172,600	19.9%
Mandatory Collection Fees	17,968,350	18,319,000	18,392,200	18,527,700	-	18,527,700	1.1%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	78,626	-	-	-	-	-	na
Trans frm Tax Collector	44,868	-	-	-	-	-	na
Carry Forward	6,355,000	5,852,200	6,309,500	6,647,400	-	6,647,400	13.6%
Less 5% Required By Law	-	(977,800)	-	(989,200)	-	(989,200)	1.2%
<b>Total Funding</b>	<b>25,908,144</b>	<b>24,399,100</b>	<b>25,957,100</b>	<b>25,441,300</b>	<b>-</b>	<b>25,441,300</b>	<b>4.3%</b>

Forecast FY 2011 – Net Operating Expense is forecasted to be \$199,300 below budget primarily due to lower disposal costs resulting from a 3.7% decrease in residential curbside municipal solid waste tonnage and a 5.2% decrease in residential curbside yard waste tonnage.

Revenue FY 2011 – Forecast revenue is anticipated to be \$1,558,000 higher than budget. The budget is prepared assuming all tax payments are made in November to take full advantage of the 4% discount allowed for tax payments in that month. The bulk of actual tax payments were received in December 2010 and later when a lesser discount is applied to payments. The negative revenue reserve of \$977,800 has not been utilized and contributes to the majority of the favorable variance.

Current FY 2012 – Net Operating Expense is increasing \$288,700, or 1.7% over the FY2011 adopted budget, primarily due to contractual collection payments to the franchise residential curbside contractors for 960 anticipated new residential curbside customers in FY2012. Disposal costs are budgeted to increase \$37,700 as foreclosed homes become occupied and increase the tonnage of residential municipal solid waste, offset by a \$35,600 reduction of IT allocated costs at a lower rate than in FY2011. The reserve for contingencies of \$2,051,200 is primarily for emergency response for disaster recovery.

Revenue FY 2012 – Revenue is budgeted to increase 4.3% or \$1,042,200. An additional 960 new customers are expected to be added to the solid waste assessment roll in FY 2012, contributing \$208,700 to this increase. Carry forward increases \$795,200.

Capital Outlay  
\$25,000 – dedicated server for service roll business application



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Water Pollution Control**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,750,773	1,946,900	1,848,800	1,931,900	-	1,931,900	(0.8%)
Operating Expense	417,318	823,900	703,800	795,000	-	795,000	(3.5%)
Indirect Cost Reimburs	132,200	120,900	120,900	98,200	-	98,200	(18.8%)
Capital Outlay	260,274	68,300	68,300	64,600	-	64,600	(5.4%)
<b>Net Operating Budget</b>	<b>2,560,565</b>	<b>2,960,000</b>	<b>2,741,800</b>	<b>2,889,700</b>	<b>-</b>	<b>2,889,700</b>	<b>(2.4%)</b>
Trans to Property Appraiser	17,627	16,500	16,500	16,000	-	16,000	(3.0%)
Trans to Tax Collector	50,496	68,000	43,500	47,200	-	47,200	(30.6%)
Trans to 001 General Fund	7,500	8,300	8,300	7,500	-	7,500	(9.6%)
Trans to 113 Com Dev Fd	-	82,100	82,100	-	-	-	(100.0%)
Trans to 131 Plan Serv Fd	-	-	-	82,900	-	82,900	na
Trans to 408 Water/Sewer Fd	52,700	55,100	55,100	54,500	-	54,500	(1.1%)
Reserves For Contingencies	-	159,300	-	152,600	-	152,600	(4.2%)
Reserves For Capital	-	154,200	-	79,900	-	79,900	(48.2%)
Reserves For Cash Flow	-	400,000	-	331,200	-	331,200	(17.2%)
Reserve for Attrition	-	-	-	(63,600)	-	(63,600)	na
<b>Total Budget</b>	<b>2,688,888</b>	<b>3,903,500</b>	<b>2,947,300</b>	<b>3,597,900</b>	<b>-</b>	<b>3,597,900</b>	<b>(7.8%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Water Pollution Control Fund (114)	2,560,565	2,960,000	2,741,800	2,889,700	-	2,889,700	(2.4%)
<b>Total Net Budget</b>	<b>2,560,565</b>	<b>2,960,000</b>	<b>2,741,800</b>	<b>2,889,700</b>	<b>-</b>	<b>2,889,700</b>	<b>(2.4%)</b>
<b>Total Transfers and Reserves</b>	<b>128,323</b>	<b>943,500</b>	<b>205,500</b>	<b>708,200</b>	<b>-</b>	<b>708,200</b>	<b>(24.9%)</b>
<b>Total Budget</b>	<b>2,688,888</b>	<b>3,903,500</b>	<b>2,947,300</b>	<b>3,597,900</b>	<b>-</b>	<b>3,597,900</b>	<b>(7.8%)</b>

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	1,975,087	1,811,900	1,807,900	1,711,100	-	1,711,100	(5.6%)
Delinquent Ad Valorem Taxes	8,823	-	-	-	-	-	na
Licenses & Permits	585	200	200	200	-	200	0.0%
Intergovernmental Revenues	161,303	158,500	154,300	114,000	-	114,000	(28.1%)
Charges For Services	374,129	347,100	394,400	366,000	-	366,000	5.4%
Miscellaneous Revenues	2,513	-	500	-	-	-	na
Interest/Misc	16,824	24,800	15,300	14,900	-	14,900	(39.9%)
Reimb From Other Depts	122,516	126,400	126,400	143,800	-	143,800	13.8%
Trans frm Property Appraiser	2,455	-	-	-	-	-	na
Trans frm Tax Collector	22,394	-	-	-	-	-	na
Carry Forward	1,885,100	1,560,400	1,813,600	1,365,300	-	1,365,300	(12.5%)
Less 5% Required By Law	-	(125,800)	-	(117,400)	-	(117,400)	(6.7%)
<b>Total Funding</b>	<b>4,571,728</b>	<b>3,903,500</b>	<b>4,312,600</b>	<b>3,597,900</b>	<b>-</b>	<b>3,597,900</b>	<b>(7.8%)</b>

<b>Department Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Water Pollution Control Fund (114)	24.50	24.50	24.50	24.50	-	24.50	0.0%
<b>Total FTE</b>	<b>24.50</b>	<b>24.50</b>	<b>24.50</b>	<b>24.50</b>	<b>-</b>	<b>24.50</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Water Pollution Control**

**Water Pollution Control Fund (114)**

**Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration</b>	<b>6.50</b>	<b>812,493</b>	<b>1,737,100</b>	<b>-924,607</b>
Leads and manages program activities, provides administrative and technical support, ensures resources (e.g. financial, staffing, contracts, equipment, instrumentation, and supplies) are available to ensure program success, ensures compliance, security, and safety criteria are met, manages assets, approves and authorizes purchasing activities.				
<b>Storage Tank Management</b>	<b>2.00</b>	<b>176,200</b>	<b>114,000</b>	<b>62,200</b>
Primarily funded by Florida Department of Environmental Protection (FDEP) Governmental Contract GC-690 that requires inspections of pollutant storage tank facilities to ensure compliance. Meets the mandates of the WPCO 89-20, and the county's Growth Management Plan (GMP) Conservation and Coastal Management Element (CCME) Objective 9.4.				
<b>Hazardous Waste Compliance Assistance &amp; Mgmt</b>	<b>1.75</b>	<b>211,500</b>	<b>-</b>	<b>211,500</b>
Through onsite hazardous waste and materials compliance assistance verification inspections and program outreach, this program complies with the mandates of the state's Small Quantity Generator Notification and Verification Program (Florida Statute 403.7234); GMP-CCM Element 9.2, 9.2.1 and 9.2.2, Natural Groundwater Aquifer Recharge Sub-Element 4.1; and the Land Development Code (LDC) Section 3.06 Ground Water Protection.				
<b>Water Resources Monitoring</b>	<b>3.00</b>	<b>590,096</b>	<b>137,400</b>	<b>452,696</b>
Monitors Collier County's ground and surface water quality. Includes Eustis Landfill monitoring; South Florida Water Management District (SFWMD) contracts OT061098, 4600001904, and 4600001937; Lake Trafford; Lely Area Stormwater Improvement Project (LASIP) permit monitoring; United States Fish and Wildlife Service Contract; and, red tide sampling and community notification. Ensures the integrity of field samples by remaining in compliance with the Field Sampling Quality Manual; the FDEP's Standard Operating Procedures #DEP-SOP-001/01; GMP-CCM Goal 2 and Goal 3; and, the GMP's Natural Groundwater Aquifer Recharge Objective 3.				
<b>Analytical Services</b>	<b>7.00</b>	<b>891,985</b>	<b>185,300</b>	<b>706,685</b>
Provides analytical, chemical, and biological water quality data that is accurate, precise and reliable. Meets the mandates of the WPCO 89-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-CCME Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference.				

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Water Pollution Control  
Water Pollution Control Fund (114)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Wastewater and Sludge Management</b>	0.50	33,338	200	33,138
Performs compliance inspections of package sewage treatment plants, and regulates the safe and proper transportation and disposal of biosolids within Collier County. Meets the mandates of the WPCO 89-20; the Collier County/FDEP Sewage Treatment Compliance Inspection Agreement; and, the Collier County Sludge Transportation and Disposal Ordinance 87-79.				
<b>Pollution Complaint Investigation</b>	0.75	52,011	-	52,011
Responds, investigates and, if necessary, ensures the proper cleanup associated with pollution complaints. Meets the mandates of the WPCO 89-20.				
<b>Intergovernmental Assistance Program</b>	-	1,100	60,000	-58,900
Provides intergovernmental compliance assistance to Departments in the County Manager's Agency to help ensure environmental regulatory compliance and prevent pollutant releases. Meets the mandates of the WPCO 89-20, and the GMP-CCME Objective 9.4.				
<b>SFWMD Contract OT 061098</b>	2.00	108,300	116,000	-7,700
Monitors Collier County's ground water and prepares annual assessment reports in accordance with the SFWMD contract OT061098. Meets the mandates of the WPCO 89-20, GMP-CCME Objective 3.4, and the Natural Groundwater Aquifer Recharge Sub-Element Objective 3.				
<b>Air Quality Monitoring</b>	1.00	66,277	-	66,277
Assists the state in monitoring air quality in Collier County as required by the GMP-CCME Policy 8.1.4, and the Collier County/FDEP Agreement #MOA100.				
<b>Reserves</b>	-	500,100	1,247,900	-747,800
<b>Transfers/Remittances</b>	-	154,500	-	154,500
Current Level of Service Budget	<b>24.50</b>	<b>3,597,900</b>	<b>3,597,900</b>	<b>-</b>

Program Performance Measures	FY 2010 Actual	FY 2011 Budget	FY 2011 Forecast	FY 2012 Budget
% of Laboratory Analyses Conducted Within Holding Time	99.99	-	99.98	99.98
Number of Laboratory Analyses Performed Per FTE	11,900	-	10,700	11,400
Number of Petroleum Storage Tank Inspections	646	646	796	425
Number of Small Quantity Generator Compliance Inspections	1,042	1,131	1,131	1,000
Number of Water Quality Analyses	63,204	67,673	70,000	74,250
Number of Water Samples Collected	1,478	1,478	1,692	1,640
Responses to Pollution Complaints/Investigations	225	225	180	180

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Utilities Division**

**Water Pollution Control**

**Water Pollution Control Fund (114)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,750,773	1,946,900	1,848,800	1,931,900	-	1,931,900	(0.8%)
Operating Expense	417,318	823,900	703,800	795,000	-	795,000	(3.5%)
Indirect Cost Reimburs	132,200	120,900	120,900	98,200	-	98,200	(18.8%)
Capital Outlay	260,274	68,300	68,300	64,600	-	64,600	(5.4%)
<b>Net Operating Budget</b>	<b>2,560,565</b>	<b>2,960,000</b>	<b>2,741,800</b>	<b>2,889,700</b>	-	<b>2,889,700</b>	<b>(2.4%)</b>
Trans to Property Appraiser	17,627	16,500	16,500	16,000	-	16,000	(3.0%)
Trans to Tax Collector	50,496	68,000	43,500	47,200	-	47,200	(30.6%)
Trans to 001 General Fund	7,500	8,300	8,300	7,500	-	7,500	(9.6%)
Trans to 113 Com Dev Fd	-	82,100	82,100	-	-	-	(100.0%)
Trans to 131 Plan Serv Fd	-	-	-	82,900	-	82,900	na
Trans to 408 Water/Sewer Fd	52,700	55,100	55,100	54,500	-	54,500	(1.1%)
Reserves For Contingencies	-	159,300	-	152,600	-	152,600	(4.2%)
Reserves For Capital	-	154,200	-	79,900	-	79,900	(48.2%)
Reserves For Cash Flow	-	400,000	-	331,200	-	331,200	(17.2%)
Reserve for Attrition	-	-	-	(63,600)	-	(63,600)	na
<b>Total Budget</b>	<b>2,688,888</b>	<b>3,903,500</b>	<b>2,947,300</b>	<b>3,597,900</b>	-	<b>3,597,900</b>	<b>(7.8%)</b>
<b>Total FTE</b>	<b>24.50</b>	<b>24.50</b>	<b>24.50</b>	<b>24.50</b>	-	<b>24.50</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	1,975,087	1,811,900	1,807,900	1,711,100	-	1,711,100	(5.6%)
Delinquent Ad Valorem Taxes	8,823	-	-	-	-	-	na
Licenses & Permits	585	200	200	200	-	200	0.0%
Intergovernmental Revenues	161,303	158,500	154,300	114,000	-	114,000	(28.1%)
Charges For Services	374,129	347,100	394,400	366,000	-	366,000	5.4%
Miscellaneous Revenues	2,513	-	500	-	-	-	na
Interest/Misc	16,824	24,800	15,300	14,900	-	14,900	(39.9%)
Reimb From Other Depts	122,516	126,400	126,400	143,800	-	143,800	13.8%
Trans frm Property Appraiser	2,455	-	-	-	-	-	na
Trans frm Tax Collector	22,394	-	-	-	-	-	na
Carry Forward	1,885,100	1,560,400	1,813,600	1,365,300	-	1,365,300	(12.5%)
Less 5% Required By Law	-	(125,800)	-	(117,400)	-	(117,400)	(6.7%)
<b>Total Funding</b>	<b>4,571,728</b>	<b>3,903,500</b>	<b>4,312,600</b>	<b>3,597,900</b>	-	<b>3,597,900</b>	<b>(7.8%)</b>

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2012 budget, in compliance with FY 2012 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum, and the net operating budget was reduced by 2.4%. Based on a taxable value of \$58,399,698,901, ad valorem revenue decreased by \$100,800. Cost containment savings, contract revenue and carry-forward revenue offsets this decrease in funds from county taxpayers. FY 2012 Ad Valorem taxes represent 47% of the proposed FY 2012 budget, while carry forward and contract revenue reflects the majority of the remaining proposed budget (53%).

Forecast FY 2011 – Personal Services were \$98,100 lower than budgeted due to vacancies during the year. Operating expenses decreased \$120,100. The most notable decreases were \$177,000 for outside lab sourcing that was not required and \$8,600 out of county travel. These were offset by an increase of \$47,400 for minor operating equipment for the lab and field.

Revenue FY 2011 – Carryforward increased by \$253,200 over the adopted FY 2011 budget.

Current FY 2012 – The decrease in Personal Services of \$15,000 is primarily due to the decrease in the retirement rate of \$81,200 and a decrease of \$54,900 in other salaries and wages. These decreases were offset by increases of \$33,000 for health insurance, \$41,000 for vacation sell-back and health insurance offset, and an increase of \$49,600 due to a change in budget policy that required attrition to be budgeted at the fund level versus the cost center level. Operating expenses decreased by \$28,900 with the most notable decreases being

**Public Utilities Division**

**Water Pollution Control**

**Water Pollution Control Fund (114)**

\$58,300 for contractual outside lab services, \$36,100 equipment service contracts, \$7,600 for IT allocations, and \$7,200 for motor pool rental charges. These were slightly offset by increases of \$60,000 for contractual services to provide education to the public about the recently approved fertilizer ordinance, \$9,200 for regular out of county travel and \$11,700 for general insurance. Indirect costs also decreased by \$22,700. Budgeted reserves include \$152,600 for reserve for contingencies, \$79,900 for reserves for capital outlay for replacement of large unbudgeted items such as laboratory equipment or vehicles, and \$331,200 for reserve for cash flow in the event of a natural or man-made disaster.

Capital Outlay

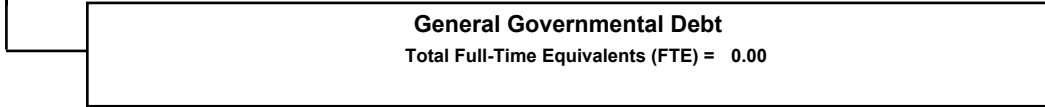
Laboratory Equipment

\$62,000 – Rapid Flow Auto-Analyzer

\$ 2,600 – YSI Sonde Meter/Computer

Revenue FY 2012 - Carryforward decreased by \$71,500 when comparing the FY 2010 Actual with the FY 2011 Forecast. Carryforward continued to decrease by \$448,300, when comparing the FY 2011 Forecast with the proposed FY 2012 budget. Ad valorem funding is also decreasing by \$100,800 or 5.6% from FY 2011 to FY 2012. The contract with Florida Department of Environmental Protection for storage tank inspections has been reduced by \$44,500.

**Debt Service**



## Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or the CRA's existing bank note. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

### Summary of FY 2012 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
2002 Capital Improvement Revenue Bonds	210	\$0	\$0	\$0	\$0	\$0
Series 2003 and 2005 Gas Tax Revenue Bond	212	7,505,000	7,076,900	7,000	7,000	14,595,900
FL Dept of Transportation State Infrastructure Bank (SIB) Loan	213	1,913,500	126,500	3,500	1,000	2,044,500
Series 1994, 2002, and 2003 Capital Improvement Revenue Refunding Bonds	215	1,450,000	1,539,900	3,500	3,000	2,996,400
Series 2005 Capital Improvement and Refunding Revenue Bonds	216	6,110,000	6,433,800	3,500	3,500	12,550,800
2002/2003/2005 Sales Tax Revenue Bond Reserve	217	0	0	0	0	0
Caribbean Gardens Debt Service	220	0	0	0	0	0
1997 Naples Park Area Stormwater Improvement Assessment Bonds	226	0	0	0	0	0
Pine Ridge/Naples Production Park Debt	232	0	0	0	0	0
Forest Lakes Roadway Limited General Obligation Bonds	259	365,000	192,400	3,500	1,000	561,900
Series 2005A, Conservation Collier Limited General Obligation Bonds	272	4,575,000	354,700	3,500	0	4,933,200
2008 Conservation Collier Limited General Obligation Bonds	273	0	0	0	0	0
Bayshore/Gateway Triangle CRA Taxable Note (Fifth Third), Series 2009	287	900,000	699,400	0	5,000	1,604,400
Special Obligation Bonds, Series 2010 and 2010B	298	4,265,000	3,328,400	25,000	20,000	7,638,400
Commercial Paper Debt	299	0	0	0	0	0
County Water /Sewer District Debt	410	<u>12,311,400</u>	<u>9,283,100</u>	<u>30,000</u>	<u>12,000</u>	<u>21,636,500</u>
Total		\$39,394,900	\$29,035,100	\$79,500	\$52,500	\$68,562,000

### Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard &amp; Poor's</u>	<u>Fitch</u>
Series 2002 Capital Improvement Revenue Bond	A2	AA-	AA-
Series 2003 Capital Improvement Revenue Refunding Bond	A2	AA-	AA-
Series 2005 Capital Improvement Revenue Bond	A2	AA-	AA-
Series 2003 and 2005 Gas Tax Revenue Bond	A2	A	AA-
Series 2010 Special Obligation Bond	Aa2	AA	AA
Series 2010B Special Obligation Bond	Aa2	AA	AA
Series 2011 Special Obligation Bond (Sale Date 12/19/2011)	Aa2	AA	AA
Series 2005 Conservation Collier Limited General Obligation Bond	Aa2	-	-
Series 2007 Forest Lakes Roadway Limited General Obligation Bond	Aa2	AA	-
Series 2003B, County Water-Sewer	Aa2	-	AA+
Series 2006, County Water-Sewer	Aa2	-	AA+

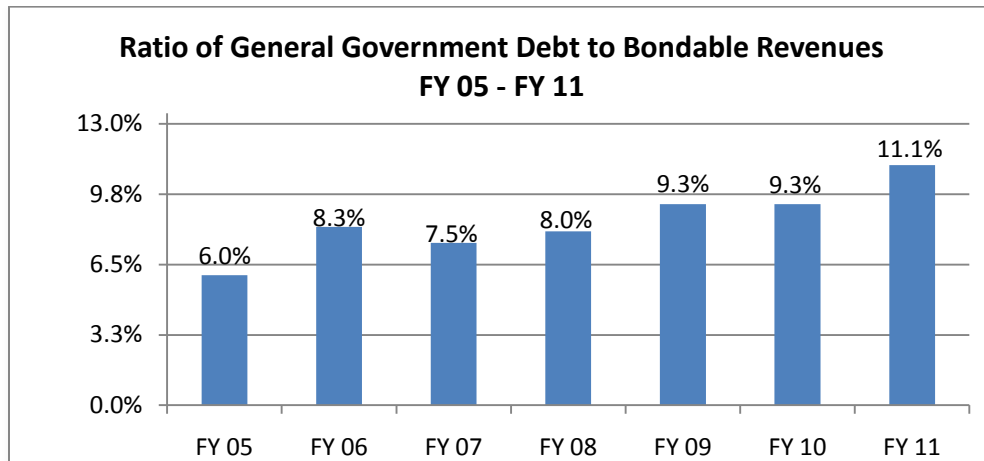
General government debt appropriations, including debt service reserves, amount to \$70.1 million in FY 12, while Utilities (enterprise fund) debt service appropriations amount to \$39.4 million. During FY 08 Collier County experienced insurer rating downgrades on its Series 2002, 2003 and 2005 Capital Improvement Revenue Refunding Bonds. The covenants related to these issues require that in the event of an insurer downgrade below "AAA", by either Moody's or Standard and Poor's, the County must fund a cash reserve to replace the surety within twelve months. By September 30, 2009 Collier County was required to fund the reserve in the amount of \$19,570,778, which represents the maximum remaining annual debt service amount on the outstanding Capital Improvement Bonds. The County used internal borrowings to achieve the required reserve funding.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

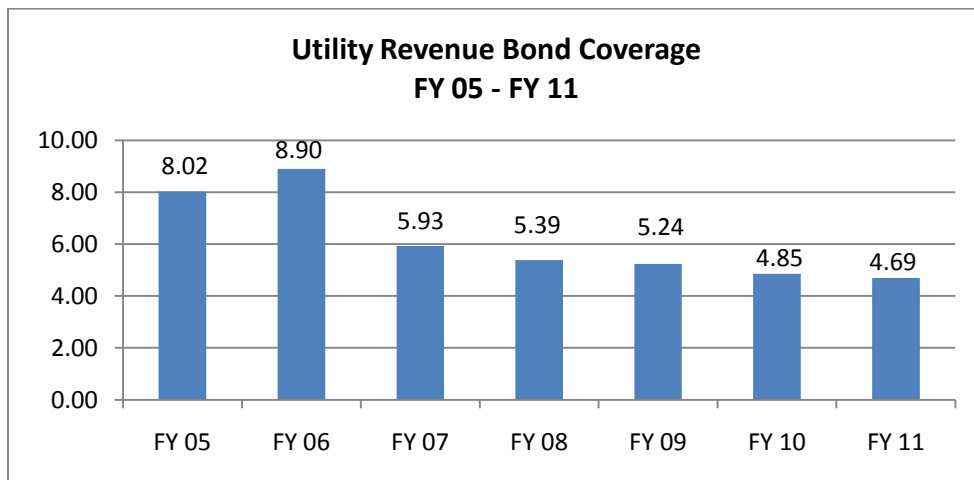
In FY 11, the County refunded the Series 2002 Capital Improvement Revenue Bond into the 2010B Special Obligation Bonds. The 2010B bonds were issued without any reserve fund or reserve insurance policy, therefore releasing \$3.8 million of the \$19.5 million cash reserve set aside for the bond insurer downgrades.

All required principal and interest payments have been made in a timely manner on these bonds and the County's pledged coverage on these bonds is 1.51.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 11.1%. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem. With the early payoff of the State Infrastructure Bank (SIB) Loan in January 2012, we expect that the ratio will drop significantly, approximately by a percent. No additional future long-term bonded debt is contemplated at this time. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.





Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects may be proposed for general obligation bonding. The electorate may be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. The defeat of a referendum on any or all of the projects will result in a lowering of the Level of Service Standard for related facilities. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

### **Bond Refinancing**

The County's Finance Committee, consisting of key County financial management staff and the County's Financial Advisor, explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

The County took advantage of historically low fixed interest rates and on November 30, 2010, the County refunded \$24,620,000 in outstanding Capital Improvement Revenue Bonds, Series 2002, achieving approximately \$1,400,000 in interest savings over the remaining 11 year life on the scheduled amortization. This refunding also eliminated certain bond covenants specific to the 2002 issue required the additional cash reserve fund-up due to the bond insurance market collapse. The result was a \$3,853,476 reduction in the required cash surety fund-up.

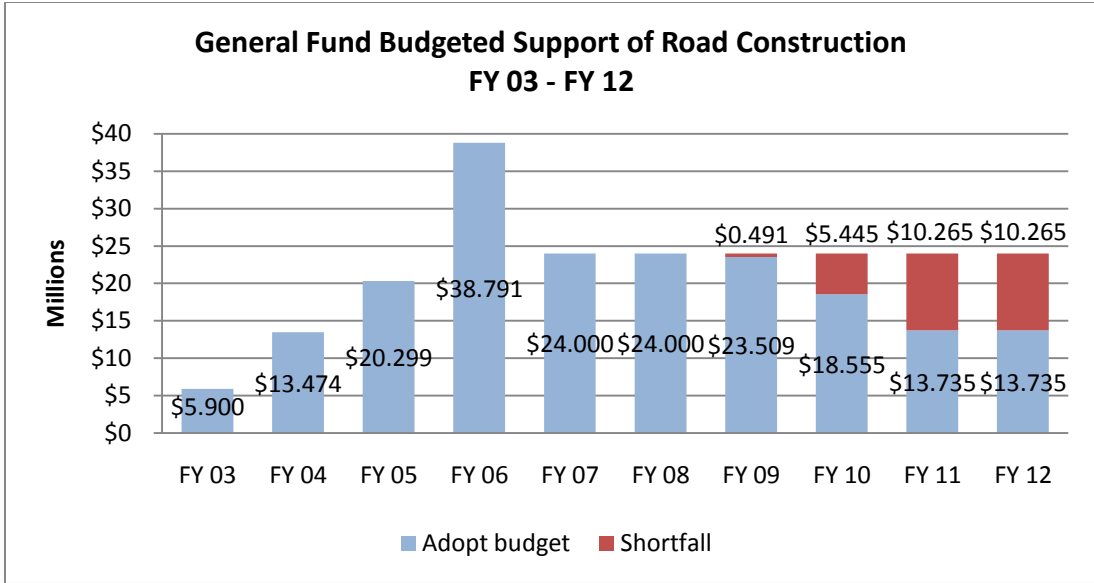
Subsequently on December 19, 2011, the County partially refunded the Capital Improvement Revenue Bonds, Series 2003 and Series 2005, \$25,450,000 and \$70,565,000 respectively, achieving approximately \$4,846,200 in Net Present Value savings. This refunding also eliminated certain bond covenants specific to the 2003 and 2005 issues required the additional cash reserve fund-up due to the bond insurance market collapse. The result was a \$5,315,800 reduction in the required cash surety fund-up.

## **Impact of Bonding on Current and Future Operations**

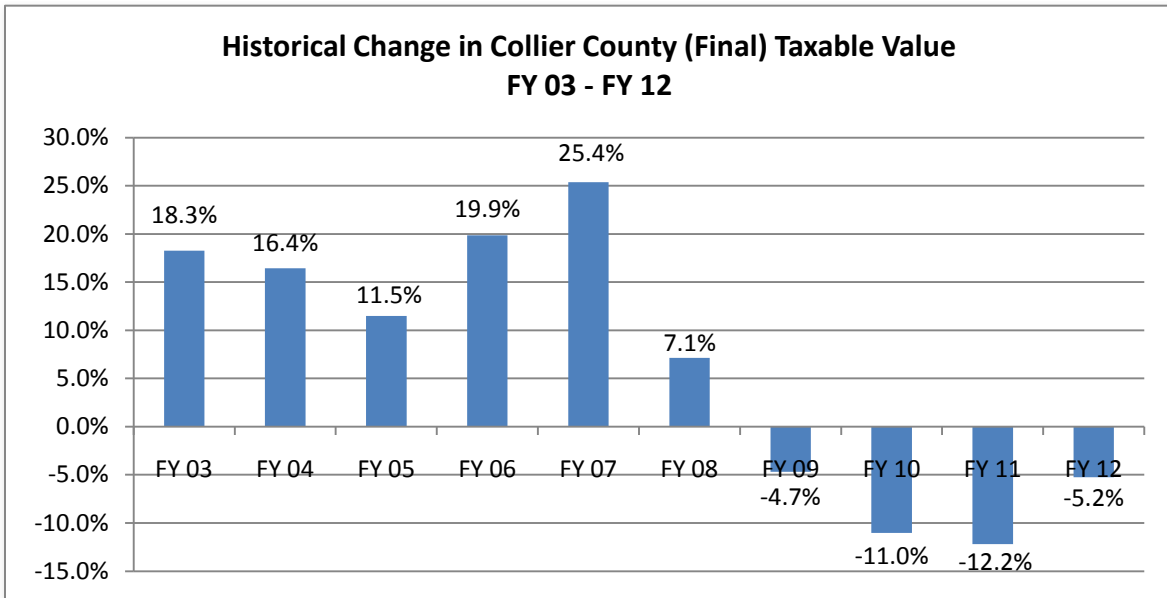
### **Road Construction Program**

The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph. The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. The softening real estate market and declining taxable values has challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and maintenance.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**



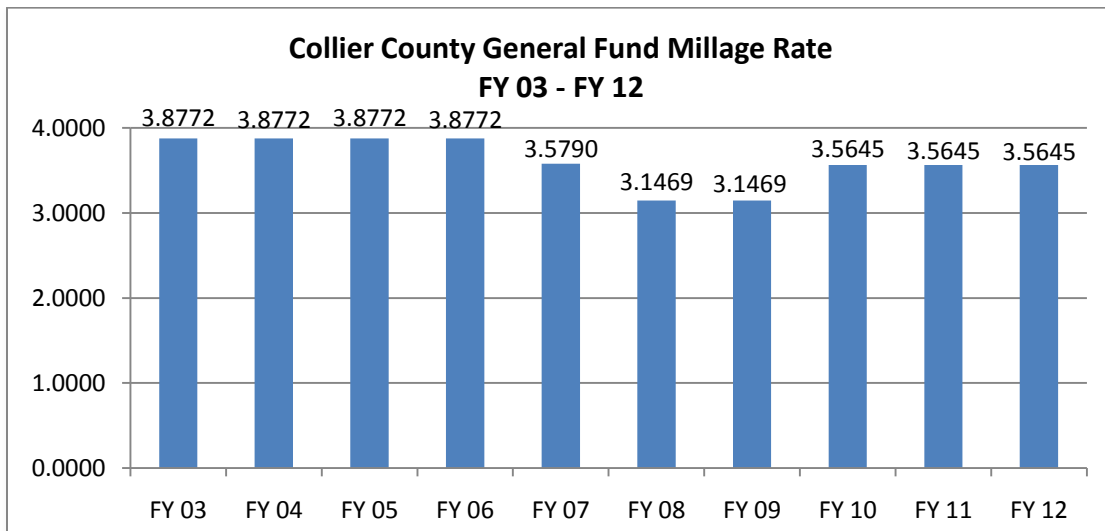
Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the recent downward trend in taxable value will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.



This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06. If the infrastructure sales tax had been approved, there would have been greater flexibility in “rolling back” the millage rate to adjust for the increasing value of existing property.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State

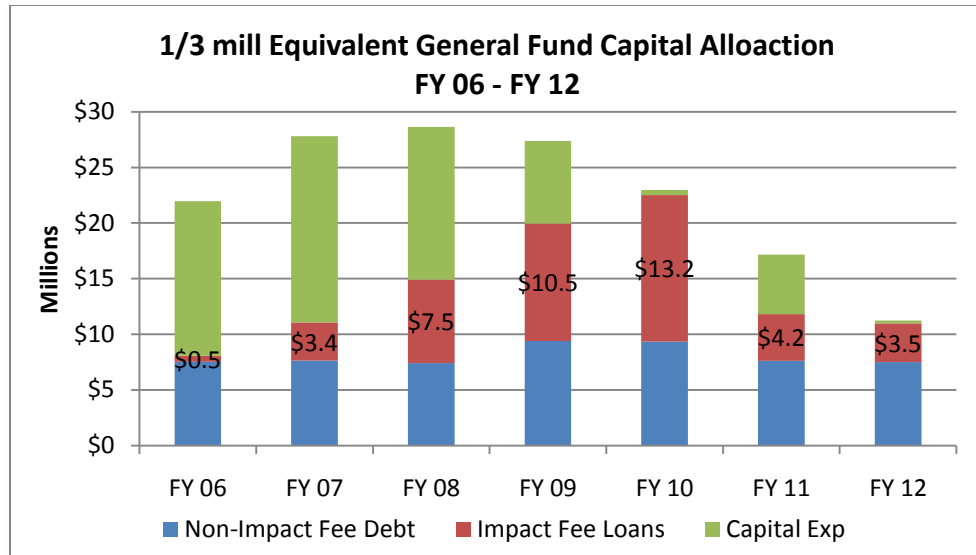
shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid more service cuts. For FY 11 and FY 12, the Board adopted a millage neutral policy guidance – despite the continued downward trend in taxable value.



**General Government Capital Projects**

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects has been the equivalent in dollars to 0.3333 mills, however, in FY 12, it dropped to 0.1931 mills.

Debt service payments for growth related projects financed with Commercial Paper loans and/or capital improvement bonds (series 2002/2003/2005/2010A) were to be paid off with impact fees. Impact fee collections have declined by 82% since FY 07. At this time, impact fee collections are insufficient to meet the required annual debt service payments. Therefore, the General Fund capital projects' .3333 mill equivalent allocation is assisting the impact fee funds with their debt service payments. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002 were refunded into the 2010B Special Obligation Bond reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 12 and the out-years, no new capital projects are planned for commercial paper loans or bond financing.



Sales tax revenue not pledged for debt service is available for general government operations. As a self-imposed restraint to limit impacts to operations, any future sales tax debt to be incurred will be absorbed within the General Fund allocation for capital projects.

The \$368,000 loan proceeds budgeted in FY 12 is to finance additional raw water wells and system redundancy to ensure adequate capacity exists to serve the population that swells during the winter tourist season. These loans will have implications for future water and wastewater user charges, as well as water and wastewater impact fees. User fees support the full operating costs of the system, and impact fees are updated to reflect updated construction costs. In updating water and wastewater master plans, the County works with a utility rate consultant to update the anticipated fee structure for both operating revenues and impact fees. This provides the County Commission with the entire financial picture when approval for the updated master plans is sought.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM OBLIGATIONS**

**SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations for the year ended September 30, 2011:

	<u>000's Omitted</u>					
	October 1, 2010	Additions	Reductions	Premium or Discount/Loss Amortized, net	September 30, 2011	Due within one year
<b>Governmental Activities:</b>						
Bonds and Loans Payable	\$ 470,136	\$ 24,620	\$ (61,522)	\$ -	\$ 433,234	\$ 27,083
Premium/Discount, net	15,186	2,188	-	(1,329)	16,045	-
Deferred Loss	(188)	(1,629)	-	242	(1,575)	-
Capital Lease Obligations	439	-	(170)	-	269	93
Self-Insurance Claims	8,609	-	(967)	-	7,642	5,714
Net OPEB Obligation	1,484	1,752	(1,657)	-	1,579	-
Compensated Absences	21,921	8,719	(7,014)	-	23,626	11,115
<b>Total</b>	<b>\$ 517,587</b>	<b>\$ 35,650</b>	<b>\$ (71,330)</b>	<b>\$ (1,087)</b>	<b>\$ 480,820</b>	<b>\$ 44,005</b>
<b>Business-type Activities:</b>						
Bonds and Loans Payable	\$ 255,219	\$ -	\$ (11,958)	\$ 180	\$ 243,441	\$ 12,288
Notes Payable	72	-	(3)	-	69	69
Capital Lease Obligations	636	-	(249)	-	387	212
Landfill Closure Liability	1,901	-	(77)	-	1,824	-
Compensated Absences	2,656	2,022	(2,138)	-	2,540	1,778
<b>Total</b>	<b>\$ 260,484</b>	<b>\$ 2,022</b>	<b>\$ (14,425)</b>	<b>\$ 180</b>	<b>\$ 248,261</b>	<b>\$ 14,347</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE**

Bonds, loans and notes payable at September 30, 2011 were composed of the following:

<b>GOVERNMENTAL ACTIVITIES</b>	
<b>Governmental Activities Limited General Obligation Bonds</b>	
\$32,815,000 2005A Limited General Obligation Bonds, Conservation Collier Program, due in annual installments of \$3,285,000 to \$4,805,000 through January 1, 2013; interest at 3.00% to 5.00%.	\$ 9,380,000
\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25%.	4,900,000
<b>Total Governmental Activities Limited General Obligation Bonds</b>	<b>\$ 14,280,000</b>
<b>Governmental Activities Revenue Bonds</b>	
\$49,360,000 2003 Capital Improvement and Refunding Revenue Bonds due in annual installments of \$1,130,000 to \$2,570,000 through October 1, 2033; interest at 2.00% to 4.75%.	35,505,000
\$167,200,000 2005 Capital Improvement and Refunding Revenue Bonds due in annual installments of \$2,035,000 to \$7,240,000 through October 1, 2035; interest at 2.25% to 5.00%.	137,820,000
\$102,125,000 2003 Gas Tax Revenue Bonds, due in annual installments of \$1,495,000 to \$6,865,000 through June 1, 2023; interest at 2.00% to 5.25%.	53,615,000
\$96,255,000 2005 Gas Tax Revenue Bonds, due in annual installments of \$445,000 to \$13,985,000 through June 1, 2025; interest at 3.00% to 5.00%.	92,130,000
\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50%.	58,350,000
\$24,620,000 2010B Special Obligation Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00%.	24,620,000
<b>Total Governmental Activities Revenue Bonds</b>	<b>\$ 402,040,000</b>
<b>Governmental Activities Loans and Notes Payable</b>	
\$12,000,000 Florida Department of Transportation State Infrastructure Bank Loan, due in annual installments of \$1,839,148 to \$4,414,096 through October 1, 2012; interest at 2.00%.	\$ 6,327,544
\$13,500,000 Bayshore Gateway Community Redevelopment Agency Taxable Note, due September 1, 2014; monthly variable interest rate of 30-Day LIBOR plus 3.75%.	10,586,000
<b>Total Governmental Activities Loans and Notes Payable</b>	<b>16,913,544</b>
<b>Total Governmental Activities Obligations</b>	<b>\$ 433,233,544</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED**

Unamortized Bond Discount	\$ (349,700)
Unamortized Bond Premium	16,395,329
Deferred Loss on Bond Refunding	(1,575,047)
Governmental Activities Obligations, Net	447,704,126
Less Current Portion of Governmental Activities Obligations	(27,083,449)
Long-Term Portion of Governmental Activities Obligations, Net	<u>\$ 420,620,677</u>
<b>BUSINESS-TYPE ACTIVITIES</b>	
<b>Business-type Activities Revenue Bonds</b>	
\$33,630,000 2003B County Water and Sewer Refunding Revenue Bonds due in annual installments of \$1,410,000 to \$4,125,000 through July 1, 2021; interest at 4.25% to 5.50%.	\$ 25,260,000
\$110,165,000 2006 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,310,000 to \$8,695,000, commencing July 1, 2017 through July 1, 2036; interest at 4.00% to 5.00%.	110,165,000
\$11,727,489 2009 Collier County Water and Sewer Revenue Bonds due in annual installments of \$1,569,324 to \$1,817,005, commencing July 1, 2010 through July 1, 2016; interest at 2.97%.	8,589,008
Total Business-type Activities Revenue Bonds	<u>\$ 144,014,008</u>
<b>Business-Type Activities Loans and Notes Payable</b>	
\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer system development fee credits. Non-interest bearing agreement.	\$ 69,190
\$14,547,667 County Water and Sewer District State Revolving Fund Loan, interest payable at 4.25% payable in 20 semiannual payments commencing October 1, 1992.	1,017,592
\$13,292,898 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.65% payable in 40 semiannual payments commencing January 15, 1999.	5,619,199
\$22,238,677 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing November 15, 2001.	12,521,935
\$5,160,675 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing October 15, 2004.	3,696,726
\$6,560,956 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing January 15, 2005.	4,696,614
\$29,224,004 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.95% payable in 40 semiannual payments commencing June 15, 2006.	<u>\$ 22,805,130</u>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED**

\$10,525,509 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.90% payable in 40 semiannual payments commencing September 15, 2006.	\$ 7,864,415
\$5,445,223 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.92% payable in 40 semiannual payments commencing December 15, 2005.	4,148,056
\$5,188,500 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.74% payable in 40 semiannual payments commencing November 15, 2007.	3,433,393
\$7,123,496 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.75% and 2.64% payable in 40 semiannual payments commencing April 15, 2008.	4,717,559
\$17,577,022 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.64% and 2.79% payable in 40 semiannual payments commencing August 15, 2008.	15,352,731
\$11,637,070 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.64% and 2.79% payable in 40 semiannual payments commencing October 15, 2009.	10,920,381
\$3,294,890 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.79% payable in 40 semiannual payments commencing December 15, 2009.	2,654,643
<b>Total Business-type Activities Loans and Notes Payable</b>	<b>\$ 99,517,564</b>
<b>Total Business-type Activities Obligations</b>	<b>\$ 243,531,572</b>
Unamortized Bond Premium	4,153,097
Deferred Loss on Bond Refunding	(4,174,638)
<b>Business-type Activities Obligations, Net</b>	<b>\$ 243,510,031</b>
Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets	(9,787,165)
Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets	(2,570,056)
<b>Long-Term Portion of Business-type Activities Obligations, Net</b>	<b>\$ 231,152,810</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY**

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities							
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2012	\$ 4,940,000	\$ 546,994	\$ 19,330,000	\$ 18,378,666	\$ 900,000	\$ 699,343	\$ 44,795,003
2013	5,185,000	298,525	19,350,000	17,548,428	900,000	637,476	43,919,429
2014	390,000	163,475	17,485,000	16,744,133	8,786,000	575,608	44,144,216
2015	410,000	147,475	17,685,000	15,942,336	-	-	34,184,811
2016	425,000	130,775	18,525,000	15,094,892	-	-	34,175,667
2017-21	2,390,000	374,700	106,215,000	61,748,714	-	-	170,728,414
2022-26	540,000	11,475	107,445,000	34,873,288	-	-	142,869,763
2027-31	-	-	48,455,000	17,289,016	-	-	65,744,016
2032-36	-	-	47,550,000	5,181,170	-	-	52,731,170
<b>Totals</b>	<b>\$ 14,280,000</b>	<b>\$ 1,673,419</b>	<b>\$ 402,040,000</b>	<b>\$ 202,800,643</b>	<b>\$ 10,586,000</b>	<b>\$ 1,912,427</b>	<b>\$ 633,292,489</b>

Business-type Activities					
Fiscal Year	Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2012	\$ 5,188,936	\$ 6,494,196	\$ 7,168,285	\$ 2,812,095	\$ 21,663,512
2013	5,422,044	6,267,614	6,256,273	2,593,262	20,539,193
2014	5,630,093	6,058,578	6,437,162	2,412,373	20,538,206
2015	5,885,930	5,792,443	6,623,299	2,226,235	20,527,907
2016	3,942,005	5,533,892	6,814,836	2,034,697	18,325,430
2017-21	20,360,000	25,056,139	34,396,584	7,191,648	87,004,371
2022-26	25,410,000	20,004,687	26,610,139	2,645,290	74,670,116
2027-31	32,235,000	13,183,362	5,210,986	195,912	50,825,260
2032-36	39,940,000	5,470,653	-	-	45,410,653
<b>Totals</b>	<b>\$ 144,014,008</b>	<b>\$ 93,861,564</b>	<b>\$ 99,517,564</b>	<b>\$ 22,111,512</b>	<b>\$ 359,504,648</b>

**LEGAL DEBT MARGIN**

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**RESTRICTIVE COVENANTS**

According to the official statements and County resolutions authorizing the issuance of the Series 2003 and 2005 Capital Improvement Revenue and Refunding Revenue Bonds, as well as the Series 2003 and 2005 Gas Tax Revenue Bonds, the issues are payable from and secured by liens on the local government half-cent sales tax and gas tax revenues, respectively.

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT – CONTINUED**

**RESTRICTIVE COVENANTS - CONTINUED**

During fiscal year 2008 Collier County experienced insurer rating downgrades on its Series 2002, 2003 and 2005 Capital Improvement and Refunding Revenue Bonds. The covenants related to these issues require that in the event of an insurer downgrade below “A”, by either Moody’s or Standard and Poor’s, the County must fund a cash reserve to replace the surety within twelve months. By September 30, 2009 Collier County was required to fund the reserve in the amount of \$19,570,777. The County used internal loans to achieve the required reserve funding and a subsequent refinancing of the Series 2002 Capital Improvement Revenue Bonds decreased the cash reserve requirement. See Note 8, Defeased Debt for more information. The current reserve requirement of \$15,717,300 is funded as of September 30, 2011. Interest earned on the reserve is assigned to the funds from which the advances were made and the reserve amount is included in non-current restricted cash, cash equivalents and investments in the Statement of Net Assets. All required principal and interest payments have been made in a timely manner on the Capital Improvement and Revenue Refunding Bonds.

During fiscal year 2011, Collier County issued the Series 2010B Special Obligation Revenue Bonds. According to the official statements and County resolutions authorizing the issuance of these bonds, the County has covenanted and agreed, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment, if necessary, from non-ad valorem revenues amounts sufficient to pay the principal and interest on the Series 2010B Bonds.

Tax increment revenues and a covenant to budget and appropriate from all legally available CRA non-ad valorem revenues is pledged for the repayment of the Bayshore Gateway Community Redevelopment Agency’s taxable note. The average of actual receipts and cash carried forward from the previous year must cover annual debt service requirements by 125%. The agency was in compliance with this covenant for the year ended September 30, 2011.

Water and sewer revenue bonds are payable solely from and secured by a first lien upon and pledge of the net revenues and certain other fees and charges derived from operation of the County’s water and sewer system. The pledge of net revenues derived by the County from the operation of the system does not constitute a lien upon the system or any other property of the County. The covenants of the resolutions authorizing the County Water and Sewer District Bonds, Series 2009, Series 2006 and 2003B include an obligation for the County to fix, establish and maintain such rates and collect such fees, rentals or other charges for the services and facilities of the water and sewer system, and to revise the same whenever necessary, so as to provide in each year net revenues, as defined in the resolutions authorizing the revenue bonds, which together with system development fees and special assessment proceeds received shall be adequate to pay at least 125% of the annual debt service requirements for the Water and Sewer Bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service for the bonds. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 to be set aside in the County Water and Sewer District Funds. The water and sewer funds were in compliance with these covenants for the year ended September 30, 2011.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT – CONTINUED**

**RESTRICTIVE COVENANTS - CONTINUED**

The Collier County Water and Sewer District has several State Revolving Fund loans outstanding with the Florida Department of Environmental Protection. These loans are collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien shall be subordinate in all respects to liens placed upon pledged revenues established by bonded indebtedness. The County Water and Sewer District shall maintain rates and charges for services which together with system development fees sufficient to pay 115% of the annual debt service requirements on the loans, as well as satisfy the coverage requirements of all senior debt obligations. The County Water and Sewer District State Revolving funds were in compliance with these covenants for the year ended September 30, 2011.

**INTEREST CAPITALIZED**

Interest costs on the long-term debt of business-type activities, including capitalized leases, incurred and capitalized during the year ended September 30, 2011 were as follows:

	Total Interest Cost Incurred	Interest Cost Capitalized	Net Interest Expense
Business-type Activities	\$ 9,226,492	\$ 357,390	\$ 8,869,102

Interest expense is shown as a direct expense of the Business-type Activities.

**LEASE OBLIGATIONS**

Capitalized leases payable at September 30, 2011 amounted to \$655,870. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$35,231 to \$329,825 including interest ranging from 4.26% to 7.21% and mature through 2015. As of year end, equipment leased under capital leases in the Governmental Activities had a historical cost of \$1,341,358 and accumulated depreciation of \$1,341,358. Equipment leased under capital leases in the Business-type Activities had a historical cost of \$1,147,591 and accumulated depreciation of \$583,583.

Future minimum capital lease obligations as of September 30, 2011 were as follows:

	Governmental Activities	Business-type Activities	Total
2012	\$ 104,821	\$ 225,004	\$ 329,825
2013	77,920	140,406	218,326
2014	77,920	41,575	119,495
2015	35,231	-	35,231
<b>Total minimum lease payments</b>	<b>295,892</b>	<b>406,985</b>	<b>702,877</b>
<b>Less amount representing interest</b>	<b>(26,833)</b>	<b>(20,174)</b>	<b>(47,007)</b>
<b>Present value of minimum lease payments</b>	<b>\$ 269,059</b>	<b>\$ 386,811</b>	<b>\$ 655,870</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 7 - CONDUIT DEBT OBLIGATIONS**

**COMPONENT UNIT CONDUIT DEBT**

The Industrial Development Authority, Housing Finance Authority, Health Facilities Authority and Educational Facilities Authority, all component units of Collier County, issue debt instruments for the purpose of providing capital financing to independent third parties. Industrial development revenue bonds have been issued to provide financial assistance to public entities for the acquisition and construction of industrial and commercial facilities. Housing revenue bonds have been issued for the purpose of financing the development of multi-family residential rental communities. The health facility revenue bonds were issued to provide financing for the construction of health park facilities. The educational facility revenue bonds were used to provide financing for the construction of educational facilities. These bonds were secured by the financed property, a letter of credit or a corporate guarantee. The primary revenues pledged to pay the debt are those revenues derived from the project or facilities constructed. Neither the issuer, nor the County, is obligated in any manner for repayment of the bonds and as such they are not reported as liabilities in the accompanying financial statements.

As of September 30, 2011 the outstanding principal amount payable on all component unit conduit debt was \$271,017,446 and is made up of the following:

Industrial development revenue bonds	\$ 71,912,446
Housing finance revenue bonds	46,070,000
Health facilities revenue bonds	82,350,000
Educational facilities revenue bonds	<u>70,685,000</u>
Total	<u>\$271,017,446</u>

**NOTE 8 - DEFEASED DEBT**

The County has defeased certain outstanding bonds by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments on the defeased debt. Accordingly, the trust accounts and the defeased bonds are not included in the County's financial statements. At September 30, 2011 the following issues were considered defeased:

	Original Debt	Defeased Bonds
Governmental Activities	Defeased	Outstanding
1986 Capital Improvement Program Revenue Bonds, Sub-Series 5 Mode A	\$ 12,245,000	\$ 3,065,000
2002 Capital Improvement Revenue Bonds	25,200,000	25,200,000
2003 Capital Improvement and Refunding Revenue Bonds	4,360,000	3,960,000
Total Governmental Activities Defeased Debt	<u>\$ 41,805,000</u>	<u>\$ 32,225,000</u>
Business-type Activities	Original Debt	Defeased Bonds
	Defeased	Outstanding
1983 County Water and Sewer District Refunding Bonds	\$ 22,000,000	\$ 1,915,000

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 8 - DEFEASED DEBT – CONTINUED**

On November 30, 2010 Collier County issued the Series 2010B Special Obligation Refunding Revenue Bonds in the par amount of \$24,620,000. These bonds were issued for the purpose of advance refunding all of the County's outstanding Capital Improvement Revenue Bonds, Series 2002. The final maturity of the bonds is October 1, 2021, with interest rates of 3.00% to 5.00%. The refunding achieved a net present value savings of 5.41% on the refunded bonds. The refinancing of the Series 2002 Bonds, and their attendant restrictive covenants, caused the required cash reserve surety replacement relating to the Series 2002, 2003 and 2005 bonds to decrease from \$19,570,777 to \$15,717,300, or \$3,853,477. The advance refunding achieved a net present value savings of 5.41% on the refunded bonds. The Series 2002 bonds have a redemption date of October 1, 2011.

On April 29, 2011 Collier County prepaid the remaining outstanding principal balance of the Series 2008 Conservation Collier Bond in the amount of \$6,919,328, plus a 3.00% prepayment premium. The prepayment achieved a .89% net present value savings on the refunded bonds.

**NOTE 18 – SUBSEQUENT EVENTS**

On January 9, 2012 Collier County issued the Series 2011 Special Obligation Refunding Revenue Bonds in the par amount of \$92,295,000. These bonds were issued for the purpose of advance refunding portions of the County's outstanding Capital Improvement and Refunding Revenue Bonds, Series 2003 and 2005. The final maturity of the Series 2011 bonds is October 1, 2029, with interest rates of 2.50% to 5.00%. The advanced refunding achieved a net present value savings of 5.05% on the refunded bonds. The refinancing of the Series 2003 and 2005 Bonds, and their attendant restrictive covenants, caused the required cash reserve surety replacement relating to the Series 2003 and 2005 bonds to decrease from \$15,717,300 to \$10,401,506, or \$5,315,794. The Series 2003 and 2005 bonds have redemption dates of October 1, 2013 and October 1, 2014, respectively.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,275	9,600	7,000	7,000	-	7,000	(27.1%)
Arbitrage Services	34,428	81,900	52,400	49,500	-	49,500	(39.6%)
Debt Service	60,731,918	33,200	27,029,800	40,500	-	40,500	22.0%
Debt Service - Principal	33,000,427	29,403,600	36,530,500	27,083,500	-	27,083,500	(7.9%)
Debt Service - Interest Expense	20,305,631	21,378,700	20,544,700	19,752,000	-	19,752,000	(7.6%)
<b>Total Net Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8)%</b>
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Trans to Property Appraiser	151,226	134,800	96,400	99,100	-	99,100	(26.5%)
Trans to Tax Collector	205,298	287,100	242,300	152,000	-	152,000	(47.1%)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.0%)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans to 298 Sp Ob Bd '10	-	181,800	184,900	3,000	-	3,000	(98.3%)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	25,332,700	-	20,456,400	-	20,456,400	(19.2%)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.7%
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6)%</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
General Governmental Debt	114,078,678	50,907,000	84,164,400	46,932,500	-	46,932,500	(7.8%)
<b>Total Net Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8)%</b>
General Governmental Debt	2,089,324	29,273,800	7,182,500	23,107,000	-	23,107,000	(21.1%)
<b>Total Transfers and Reserves</b>	<b>2,089,324</b>	<b>29,273,800</b>	<b>7,182,500</b>	<b>23,107,000</b>	<b>-</b>	<b>23,107,000</b>	<b>(21.1)%</b>
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6)%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	9,209,276	9,773,000	9,496,800	5,122,700	-	5,122,700	(47.6%)
Delinquent Ad Valorem Taxes	60,920	40,000	17,900	-	-	-	(100.0%)
Special Assessments	999,395	791,000	990,600	913,300	-	913,300	15.5%
Interest/Misc	48,141	38,400	32,000	22,500	-	22,500	(41.4%)
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans fm Property Appraiser	18,844	-	-	-	-	-	na
Trans fm Tax Collector	91,047	-	-	-	-	-	na
Trans fm 001 Gen Fund	7,880,213	7,568,100	7,624,700	7,509,200	-	7,509,200	(0.8%)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans fm 113 Comm Dev Fd	253,300	253,400	252,000	232,400	-	232,400	(8.3%)
Trans fm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.3%)
Trans fm 306 Pk & Rec Cap	339,000	339,100	337,700	311,600	-	311,600	(8.1%)
Trans fm 313 Gas Tax Cap Fd	16,673,100	16,709,200	16,709,200	15,524,400	-	15,524,400	(7.1%)
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.3%
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Trans fm 350 EMS Cap Fd	1,270,777	693,800	694,800	708,000	-	708,000	2.0%
Trans fm 355 Library Cap Fd	1,436,727	1,198,000	1,195,400	1,148,300	-	1,148,300	(4.1%)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Trans fm 385 Law Enforc Cap Fd	3,020,434	2,615,000	2,615,000	2,655,500	-	2,655,500	1.5%
Trans fm 390 Gen Gov Fac Cap Fd	5,440,659	4,177,800	4,176,800	4,213,800	-	4,213,800	0.9%
Carry Forward	26,945,300	26,610,000	27,029,100	22,715,200	-	22,715,200	(14.6%)
Less 5% Required By Law	-	(531,200)	-	(302,300)	-	(302,300)	(43.1%)
<b>Total Funding</b>	<b>143,187,916</b>	<b>80,180,800</b>	<b>114,062,100</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
<b>Total FTE</b>							<b>0.0%</b>
							<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,275	9,600	7,000	7,000	-	7,000	(27.1%)
Arbitrage Services	34,428	81,900	52,400	49,500	-	49,500	(39.6%)
Debt Service	60,731,918	33,200	27,029,800	40,500	-	40,500	22.0%
Debt Service - Principal	33,000,427	29,403,600	36,530,500	27,083,500	-	27,083,500	(7.9%)
Debt Service - Interest Expense	20,305,631	21,378,700	20,544,700	19,752,000	-	19,752,000	(7.6%)
<b>Net Operating Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8%)</b>
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Trans to Property Appraiser	151,226	134,800	96,400	99,100	-	99,100	(26.5%)
Trans to Tax Collector	205,298	287,100	242,300	152,000	-	152,000	(47.1%)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.0%)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans to 298 Sp Ob Bd '10	-	181,800	184,900	3,000	-	3,000	(98.3%)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	25,332,700	-	20,456,400	-	20,456,400	(19.2%)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.7%
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)	3,003,630	2,997,800	2,997,800	2,996,400	-	2,996,400	0.0%
2002 Capital Improvement Revenue Bond (210)	3,807,312	3,812,500	3,523,400	-	-	-	(100.0%)
2005 Capital Improvement Revenue Refunding Bonds (216)	12,606,784	12,554,600	12,554,600	12,550,800	-	12,550,800	0.0%
Caribbean Gardens General Obligation Debt Service (220)	1,600	3,000	-	-	-	-	(100.0%)
Commercial Paper Debt (299)	6,620,045	-	-	-	-	-	na
CRA Taxable Note (Fifth Third Bank), Series 2009 (287)	1,433,554	1,732,300	1,452,000	1,604,400	-	1,604,400	(7.4%)
Forest Lakes Roadway Limited General Obligation Bonds (259)	561,458	560,300	559,800	561,900	-	561,900	0.3%
Naples Park Drainage Debt Service (226)	192,930	194,300	186,800	7,000	-	7,000	(96.4%)
Series 2003 and Series 2005 Gas Tax Revenue Bonds (212)	14,587,791	14,597,600	14,597,600	14,595,900	-	14,595,900	0.0%
Series 2005a Limited General Obligation Bond (272)	4,943,149	4,936,400	4,700,700	4,933,200	-	4,933,200	(0.1%)
Series 2008 Limited General Obligation Bond (273)	3,554,830	3,615,300	10,690,500	-	-	-	(100.0%)
Special Obligation Bonds, Series 2010 and 2010B (298)	60,725,596	3,858,300	30,856,600	7,638,400	-	7,638,400	98.0%
State Infrastructure Bank (SIB) Loan (213)	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0.0%
<b>Total Net Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8%)</b>
<b>Total Transfers and Reserves</b>	<b>2,089,324</b>	<b>29,273,800</b>	<b>7,182,500</b>	<b>23,107,000</b>	<b>-</b>	<b>23,107,000</b>	<b>(21.1%)</b>
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	9,209,276	9,773,000	9,496,800	5,122,700	-	5,122,700	(47.6%)
Delinquent Ad Valorem Taxes	60,920	40,000	17,900	-	-	-	(100.0%)
Special Assessments	999,395	791,000	990,600	913,300	-	913,300	15.5%
Interest/Misc	48,141	38,400	32,000	22,500	-	22,500	(41.4%)
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans frm Property Appraiser	18,844	-	-	-	-	-	na
Trans frm Tax Collector	91,047	-	-	-	-	-	na
Trans fm 001 Gen Fund	7,880,213	7,568,100	7,624,700	7,509,200	-	7,509,200	(0.8%)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans fm 113 Comm Dev Fd	253,300	253,400	252,000	232,400	-	232,400	(8.3%)
Trans fm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.3%)
Trans fm 306 Pk & Rec Cap	339,000	339,100	337,700	311,600	-	311,600	(8.1%)
Trans fm 313 Gas Tax Cap Fd	16,673,100	16,709,200	16,709,200	15,524,400	-	15,524,400	(7.1%)
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.3%
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Trans fm 350 EMS Cap Fd	1,270,777	693,800	694,800	708,000	-	708,000	2.0%
Trans fm 355 Library Cap Fd	1,436,727	1,198,000	1,195,400	1,148,300	-	1,148,300	(4.1%)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Trans fm 385 Law Enforc Cap Fd	3,020,434	2,615,000	2,615,000	2,655,500	-	2,655,500	1.5%
Trans fm 390 Gen Gov Fac Cap Fd	5,440,659	4,177,800	4,176,800	4,213,800	-	4,213,800	0.9%
Carry Forward	26,945,300	26,610,000	27,029,100	22,715,200	-	22,715,200	(14.6%)
Less 5% Required By Law	-	(531,200)	-	(302,300)	-	(302,300)	(43.1%)
<b>Total Funding</b>	<b>143,187,916</b>	<b>80,180,800</b>	<b>114,062,100</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
2002 Capital Improvement Revenue Bond (210)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	-	2,600	-	-	-	-	(100.0%)
Arbitrage Services	2,374	5,000	2,300	-	-	-	(100.0%)
Debt Service	-	-	321,700	-	-	-	na
Debt Service - Principal	2,435,000	2,540,000	2,540,000	-	-	-	(100.0%)
Debt Service - Interest Expense	1,369,938	1,264,900	659,400	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,807,312</b>	<b>3,812,500</b>	<b>3,523,400</b>	-	-	-	<b>(100.0%)</b>
Trans to 298 Sp Ob Bd '10	-	-	3,100	-	-	-	na
<b>Total Budget</b>	<b>3,807,312</b>	<b>3,812,500</b>	<b>3,526,500</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	30	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,509,100	2,512,600	2,374,500	-	-	-	(100.0%)
Trans fm 113 Comm Dev Fd	253,300	253,400	222,900	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	339,000	339,100	298,700	-	-	-	(100.0%)
Trans fm 350 EMS Cap Fd	13,700	13,700	14,500	-	-	-	(100.0%)
Trans fm 355 Library Cap Fd	472,000	472,200	415,500	-	-	-	(100.0%)
Trans fm 390 Gen Gov Fac Cap Fd	221,400	221,500	195,100	-	-	-	(100.0%)
Carry Forward	4,100	-	5,300	-	-	-	na
<b>Total Funding</b>	<b>3,812,630</b>	<b>3,812,500</b>	<b>3,526,500</b>	-	-	-	<b>(100.0%)</b>

Purpose: Refunding Commercial Paper, major capital projects include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2011: \$0  
 Final Maturity: October 1, 2021  
 Interest Rate: 1.60% - 5.00%  
 Revenue Pledged: Half-Cent Sales Tax

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2003 and Series 2005 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	17,439,400	17,439,400	-
Current Level of Service Budget	-	17,439,400	17,439,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	4,748	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	2,800	7,000	7,000	7,000	-	7,000	0.0%
Debt Service - Principal	6,935,000	7,185,000	7,185,000	7,505,000	-	7,505,000	4.5%
Debt Service - Interest Expense	7,645,243	7,398,600	7,398,600	7,076,900	-	7,076,900	(4.3%)
<b>Net Operating Budget</b>	<b>14,587,791</b>	<b>14,597,600</b>	<b>14,597,600</b>	<b>14,595,900</b>	-	<b>14,595,900</b>	<b>0.0%</b>
Reserves For Debt Service	-	3,965,400	-	2,843,500	-	2,843,500	(28.3%)
<b>Total Budget</b>	<b>14,587,791</b>	<b>18,563,000</b>	<b>14,597,600</b>	<b>17,439,400</b>	-	<b>17,439,400</b>	<b>(6.1%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	12,371	18,000	6,000	4,500	-	4,500	(75.0%)
Trans fm 313 Gas Tax Cap Fd	14,633,100	14,664,600	14,664,600	13,479,900	-	13,479,900	(8.1%)
Carry Forward	3,824,500	3,881,300	3,882,200	3,955,200	-	3,955,200	1.9%
Less 5% Required By Law	-	(900)	-	(200)	-	(200)	(77.8%)
<b>Total Funding</b>	<b>18,469,971</b>	<b>18,563,000</b>	<b>18,552,800</b>	<b>17,439,400</b>	-	<b>17,439,400</b>	<b>(6.1%)</b>

Purpose: 2003 and 2005 Gas Tax Revenue Bonds  
 Principal Outstanding as of September 30, 2011: \$145,745,000  
 Final Maturity: June 1, 2025  
 Interest Rate: 2.00% - 5.25%  
 Revenue Pledged: 5th, 6th, 7th, 9th Cent, and Constitutional Gas Tax

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
State Infrastructure Bank (SIB) Loan (213)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	2,044,500	2,044,500	-
Current Level of Service Budget	-	2,044,500	2,044,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	1,839,148	1,876,000	1,876,000	1,913,500	-	1,913,500	2.0%
Debt Service - Interest Expense	200,852	164,100	164,100	126,500	-	126,500	(22.9%)
<b>Net Operating Budget</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	-	<b>2,044,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	-	<b>2,044,500</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 313 Gas Tax Cap Fd	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0.0%
<b>Total Funding</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	-	<b>2,044,500</b>	<b>0.0%</b>

Purpose: I-75 Ramp, East bound Immokalee Road to I-75, north bound loop and the widening of Immokalee Road from a four-lane to six-lane within the limited access right of way under the I-75 overpass.

Principal Outstanding as of September 30, 2011: \$6,327,545

Final Maturity: October 1, 2012

Interest Rate: 2.00%

Revenue Pledged: Gas Tax Revenues and Impact Fees

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	2,996,400	2,996,400	-
Current Level of Service Budget	-	2,996,400	2,996,400	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,374	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	3,000	3,000	3,000	-	3,000	0.0%
Debt Service - Principal	1,375,000	1,405,000	1,405,000	1,450,000	-	1,450,000	3.2%
Debt Service - Interest Expense	1,626,256	1,586,300	1,586,300	1,539,900	-	1,539,900	(2.9%)
<b>Net Operating Budget</b>	<b>3,003,630</b>	<b>2,997,800</b>	<b>2,997,800</b>	<b>2,996,400</b>	-	<b>2,996,400</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>3,003,630</b>	<b>2,997,800</b>	<b>2,997,800</b>	<b>2,996,400</b>	-	<b>2,996,400</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	7	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,042,500	1,044,100	1,044,100	1,043,400	-	1,043,400	(0.1%)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Carry Forward	15,500	3,100	7,300	4,200	-	4,200	35.5%
<b>Total Funding</b>	<b>3,010,907</b>	<b>2,997,800</b>	<b>3,002,000</b>	<b>2,996,400</b>	-	<b>2,996,400</b>	<b>0.0%</b>

Purpose: Construct the Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt has been defeased - paid off)

Principal Outstanding as of September 30, 2011: \$35,505,000  
 Final Maturity: October 1, 2033  
 Interest Rate: 2.00% - 4.75%  
 Revenue Pledged: Local Government Half Cent Sales Tax

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
2005 Capital Improvement Revenue Refunding Bonds (216)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	12,550,800	12,550,800	-
Current Level of Service Budget	-	12,550,800	12,550,800	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,374	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	2,541	4,200	4,200	3,500	-	3,500	(16.7%)
Debt Service - Principal	5,640,000	5,815,000	5,815,000	6,110,000	-	6,110,000	5.1%
Debt Service - Interest Expense	6,961,869	6,731,900	6,731,900	6,433,800	-	6,433,800	(4.4%)
<b>Net Operating Budget</b>	<b>12,606,784</b>	<b>12,554,600</b>	<b>12,554,600</b>	<b>12,550,800</b>	-	<b>12,550,800</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>12,606,784</b>	<b>12,554,600</b>	<b>12,554,600</b>	<b>12,550,800</b>	-	<b>12,550,800</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	37	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,437,400	3,187,800	3,187,800	3,181,400	-	3,181,400	(0.2%)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.3%
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Trans fm 350 EMS Cap Fd	717,200	311,800	311,800	311,900	-	311,900	0.0%
Trans fm 385 Law Enforc Cap Fd	204,800	755,000	755,000	755,100	-	755,100	0.0%
Trans fm 390 Gen Gov Fac Cap Fd	3,810,300	3,885,700	3,885,700	3,886,300	-	3,886,300	0.0%
Carry Forward	4,600	(3,100)	(100)	3,000	-	3,000	(196.8%)
<b>Total Funding</b>	<b>12,609,937</b>	<b>12,554,600</b>	<b>12,557,600</b>	<b>12,550,800</b>	-	<b>12,550,800</b>	<b>0.0%</b>

Purpose: Construct North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2011: \$137,820,000

Final Maturity: October 1, 2035

Interest Rate: 2.25% - 5.00%

Revenue Pledged: Local Government Half Cent Sales Tax

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
2003 and 2005 Sales Tax Revenue Bonds Reserve (217)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	15,717,400	15,717,400	-
Current Level of Service Budget	-	15,717,400	15,717,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Reserves For Debt Service	-	19,570,800	-	15,717,400	-	15,717,400	(19.7%)
<b>Total Budget</b>	-	19,570,800	3,853,300	15,717,400	-	15,717,400	(19.7%)

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Carry Forward	19,570,700	19,570,800	19,570,700	15,717,400	-	15,717,400	(19.7%)
<b>Total Funding</b>	19,570,700	19,570,800	19,570,700	15,717,400	-	15,717,400	(19.7%)

Balance of contributed funds as of September 30, 2011:  
 \$7,858,662 Fund 412 - Water User Fee Capital Fund  
 \$7,858,662 Fund 414 - Sewer User Fee Capital Fund

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding released approximately \$3.8 million of cash reserved pursuant to the existing bond covenants. The new refunding Bonds were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Caribbean Gardens General Obligation Debt Service (220)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,968	3,000	-	-	-	-	(100.0%)
Debt Service - Interest Expense	(1,368)	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,600</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Trans to Property Appraiser	90,241	-	-	-	-	-	na
Trans to Tax Collector	-	1,200	-	-	-	-	(100.0%)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.0%)
<b>Total Budget</b>	<b>91,841</b>	<b>270,900</b>	<b>254,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	2,174	-	1,900	-	-	-	na
Delinquent Ad Valorem Taxes	38,402	40,000	5,600	-	-	-	(100.0%)
Interest/Misc	1,650	2,000	2,600	-	-	-	(100.0%)
Trans frm Property Appraiser	12,569	-	-	-	-	-	na
Carry Forward	281,200	231,000	244,200	-	-	-	(100.0%)
Less 5% Required By Law	-	(2,100)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>335,994</b>	<b>270,900</b>	<b>254,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

Purpose: Purchase Caribbean Gardens  
Principal Outstanding as of September 30, 2011: \$0  
Final Maturity: October 1, 2015  
Interest Rate: Variable  
Revenue Pledged: Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Naples Park Drainage Debt Service (226)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	124,600	124,600	-
Current Level of Service Budget	-	124,600	124,600	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,000	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	1,000	-	-	-	-	(100.0%)
Debt Service - Principal	165,000	175,000	175,000	-	-	-	(100.0%)
Debt Service - Interest Expense	21,930	11,300	4,800	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>192,930</b>	<b>194,300</b>	<b>186,800</b>	<b>7,000</b>	-	<b>7,000</b>	<b>(96.4%)</b>
Trans to Property Appraiser	1,792	2,500	2,500	2,000	-	2,000	(20.0%)
Trans to Tax Collector	2,260	3,000	2,500	2,500	-	2,500	(16.7%)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	9,100	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>196,982</b>	<b>208,900</b>	<b>191,800</b>	<b>124,600</b>	-	<b>124,600</b>	<b>(40.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	114,318	90,000	110,600	102,000	-	102,000	13.3%
Interest/Misc	1,783	-	700	700	-	700	na
Trans fm Tax Collector	1,006	-	-	-	-	-	na
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.0%)
Carry Forward	185,800	93,400	107,500	27,000	-	27,000	(71.1%)
Less 5% Required By Law	-	(4,500)	-	(5,100)	-	(5,100)	13.3%
<b>Total Funding</b>	<b>302,906</b>	<b>208,900</b>	<b>218,800</b>	<b>124,600</b>	-	<b>124,600</b>	<b>(40.4%)</b>

Purpose: Naples Park Drainage Improvements.

Principal Outstanding as of September 30, 2011: \$0

Final Maturity: September 1, 2012

Interest Rate: 6.45%

Revenue Pledged: Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 will be transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,090.30 to be transferred in FY 2013.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	1,218,000	1,218,000	-
Current Level of Service Budget	-	1,218,000	1,218,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans to Property Appraiser	14,146	17,000	15,000	14,500	-	14,500	(14.7%)
Trans to Tax Collector	17,482	20,000	19,500	19,000	-	19,000	(5.0%)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.7%
<b>Total Budget</b>	<b>824,328</b>	<b>1,507,700</b>	<b>1,395,800</b>	<b>1,218,000</b>	-	<b>1,218,000</b>	<b>(19.2%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	885,077	701,000	880,000	811,300	-	811,300	15.7%
Interest/Misc	7,903	6,000	5,500	6,000	-	6,000	0.0%
Trans frm Tax Collector	7,758	-	-	-	-	-	na
Carry Forward	864,700	835,700	951,900	441,600	-	441,600	(47.2%)
Less 5% Required By Law	-	(35,000)	-	(40,900)	-	(40,900)	16.9%
<b>Total Funding</b>	<b>1,765,438</b>	<b>1,507,700</b>	<b>1,837,400</b>	<b>1,218,000</b>	-	<b>1,218,000</b>	<b>(19.2%)</b>

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.  
Principal Outstanding as of September 30, 2011: \$0  
Final Maturity: October 1, 2013  
Interest Rate: N.A.  
Revenue Pledged: N.A.

The two industrial park MSTU's were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,940) and Naples Production Park Capital Improvement Fund 138 (\$2,776,860). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Forest Lakes Roadway Limited General Obligation Bonds (259)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	934,900	934,900	-
Current Level of Service Budget	-	934,900	934,900	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,374	3,500	3,000	3,500	-	3,500	0.0%
Debt Service	371	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	340,000	350,000	350,000	365,000	-	365,000	4.3%
Debt Service - Interest Expense	218,713	205,800	205,800	192,400	-	192,400	(6.5%)
<b>Net Operating Budget</b>	<b>561,458</b>	<b>560,300</b>	<b>559,800</b>	<b>561,900</b>	-	<b>561,900</b>	<b>0.3%</b>
Trans to Property Appraiser	4,740	6,000	6,000	4,700	-	4,700	(21.7%)
Trans to Tax Collector	11,127	13,700	13,700	11,400	-	11,400	(16.8%)
Reserves For Debt Service	-	55,600	-	301,200	-	301,200	441.7%
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Budget</b>	<b>577,324</b>	<b>635,600</b>	<b>579,500</b>	<b>934,900</b>	-	<b>934,900</b>	<b>47.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	485,878	546,200	524,400	380,600	-	380,600	(30.3%)
Delinquent Ad Valorem Taxes	564	-	-	-	-	-	na
Interest/Misc	1,859	2,000	1,100	1,000	-	1,000	(50.0%)
Trans frm Property Appraiser	660	-	-	-	-	-	na
Trans frm Tax Collector	4,938	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Carry Forward	209,700	114,700	126,300	72,300	-	72,300	(37.0%)
Less 5% Required By Law	-	(27,300)	-	(19,000)	-	(19,000)	(30.4%)
<b>Total Funding</b>	<b>703,600</b>	<b>635,600</b>	<b>651,800</b>	<b>934,900</b>	-	<b>934,900</b>	<b>47.1%</b>

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2011: \$4,900,000  
Final Maturity: January 1, 2022  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

**Forest Lakes MSTU Bond Issue – Spend Down Status**

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. To date approximately \$3.8 million has been spent or is committed toward roadway related improvements including drainage. Construction costs for the various projects are substantially under the original engineers cost estimate due to the current economic environment. The soft construction market has allowed the original project scope to be completed below the engineers cost estimate and it is likely that bond proceeds of approximately \$500,000 will not be spent. This value will be transferred from fund 159 to fund 259 for FY 12 thus reducing the debt service millage rate. During FY 12, a discussion concerning partial defeasance of the General Obligation Debt will be made using unspent bond proceeds.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2005a Limited General Obligation Bond (272)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	6,030,200	6,030,200	-
Current Level of Service Budget	-	6,030,200	6,030,200	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	275	-	-	-	-	-	na
Arbitrage Services	2,374	3,500	2,300	3,500	-	3,500	0.0%
Debt Service - Principal	4,150,000	4,355,000	4,355,000	4,575,000	-	4,575,000	5.1%
Debt Service - Interest Expense	790,500	577,900	343,400	354,700	-	354,700	(38.6%)
<b>Net Operating Budget</b>	<b>4,943,149</b>	<b>4,936,400</b>	<b>4,700,700</b>	<b>4,933,200</b>	-	<b>4,933,200</b>	<b>(0.1%)</b>
Trans to Property Appraiser	40,066	68,400	72,900	77,900	-	77,900	13.9%
Trans to Tax Collector	100,611	132,500	116,000	119,100	-	119,100	(10.1%)
Trans to 174 Conserv Collier Fd	469,600	900,000	680,000	900,000	-	900,000	0.0%
<b>Total Budget</b>	<b>5,553,426</b>	<b>6,037,300</b>	<b>5,569,600</b>	<b>6,030,200</b>	-	<b>6,030,200</b>	<b>(0.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	5,030,268	5,275,100	5,240,800	4,742,100	-	4,742,100	(10.1%)
Delinquent Ad Valorem Taxes	13,779	-	10,000	-	-	-	na
Interest/Misc	7,844	4,300	4,300	4,300	-	4,300	0.0%
Trans frm Property Appraiser	5,615	-	-	-	-	-	na
Trans frm Tax Collector	44,219	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	469,600	900,000	680,000	900,000	-	900,000	0.0%
Carry Forward	237,500	121,700	255,400	620,900	-	620,900	410.2%
Less 5% Required By Law	-	(263,800)	-	(237,100)	-	(237,100)	(10.1%)
<b>Total Funding</b>	<b>5,808,826</b>	<b>6,037,300</b>	<b>6,190,500</b>	<b>6,030,200</b>	-	<b>6,030,200</b>	<b>(0.1%)</b>

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2011: \$9,380,000

Final Maturity: July 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2008 Limited General Obligation Bond (273)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	143,200	143,200	-
Current Level of Service Budget	-	143,200	143,200	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,968	3,900	2,300	-	-	-	(100.0%)
Debt Service - Principal	3,067,279	3,257,600	10,384,500	-	-	-	(100.0%)
Debt Service - Interest Expense	484,583	353,800	303,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,554,830</b>	<b>3,615,300</b>	<b>10,690,500</b>	-	-	-	<b>(100.0%)</b>
Trans to Property Appraiser	242	40,900	-	-	-	-	(100.0%)
Trans to Tax Collector	73,818	116,700	90,600	-	-	-	(100.0%)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	470,500	700,000	510,000	-	-	-	(100.0%)
<b>Total Budget</b>	<b>4,099,391</b>	<b>4,472,900</b>	<b>11,291,100</b>	<b>143,200</b>	-	<b>143,200</b>	<b>(96.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	3,690,956	3,951,700	3,729,700	-	-	-	(100.0%)
Delinquent Ad Valorem Taxes	8,174	-	2,300	-	-	-	na
Interest/Misc	4,440	100	3,300	-	-	-	(100.0%)
Trans frm Tax Collector	33,126	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	470,500	700,000	510,000	-	-	-	(100.0%)
Carry Forward	4,400	18,700	112,200	143,200	-	143,200	665.8%
Less 5% Required By Law	-	(197,600)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>4,211,595</b>	<b>4,472,900</b>	<b>11,434,300</b>	<b>143,200</b>	-	<b>143,200</b>	<b>(96.8%)</b>

Purpose: Fund acquisition of approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier.

Principal Outstanding as of September 30, 2011: \$0  
 Final Maturity: July 1, 2013  
 Interest Rate: 4.138%  
 Revenue Pledged: Voter approved Ad Valorem Taxes

On April 12, 2011, the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008. The bonds were payable from a levy of up to 0.25 mills. Sufficient unused monies have accumulated in the Conservation Collier acquisition fund 172 to allow for the prepayment of bonds in the amount of \$7.1 million, which includes a 3% premium for early prepayment, plus accrued interest. The gross savings realized was \$131,725.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (Fifth Third Bank), Series 2009 (287)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	3,030,200	3,030,200	-
Current Level of Service Budget	-	3,030,200	3,030,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Debt Service	610	6,000	2,000	5,000	-	5,000	(16.7%)
Debt Service - Principal	900,000	900,000	900,000	900,000	-	900,000	0.0%
Debt Service - Interest Expense	532,944	826,300	550,000	699,400	-	699,400	(15.4%)
<b>Net Operating Budget</b>	<b>1,433,554</b>	<b>1,732,300</b>	<b>1,452,000</b>	<b>1,604,400</b>	-	<b>1,604,400</b>	<b>(7.4%)</b>
Reserves For Debt Service	-	1,560,000	-	1,425,800	-	1,425,800	(8.6%)
<b>Total Budget</b>	<b>1,433,554</b>	<b>3,292,300</b>	<b>1,452,000</b>	<b>3,030,200</b>	-	<b>3,030,200</b>	<b>(8.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	9,929	6,000	6,000	6,000	-	6,000	0.0%
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Carry Forward	1,560,900	1,560,900	1,570,200	1,524,200	-	1,524,200	(2.4%)
<b>Total Funding</b>	<b>3,003,773</b>	<b>3,292,300</b>	<b>2,976,200</b>	<b>3,030,200</b>	-	<b>3,030,200</b>	<b>(8.0%)</b>

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Principal Outstanding as of September 30, 2011: \$10,586,000

Final Maturity: September 1, 2014

Interest Rate: Variable based on LIBOR

Revenue Pledged: Tax increment finance revenues

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Special Obligation Bonds, Series 2010 and 2010B (298)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	7,806,900	7,806,900	-
Current Level of Service Budget	-	7,806,900	7,806,900	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	-	45,500	25,000	25,000	-	25,000	(45.1%)
Debt Service	60,725,596	10,000	26,689,900	20,000	-	20,000	100.0%
Debt Service - Principal	-	1,545,000	1,545,000	4,265,000	-	4,265,000	176.1%
Debt Service - Interest Expense	-	2,257,800	2,596,700	3,328,400	-	3,328,400	47.4%
<b>Net Operating Budget</b>	<b>60,725,596</b>	<b>3,858,300</b>	<b>30,856,600</b>	<b>7,638,400</b>	-	<b>7,638,400</b>	<b>98.0%</b>
Reserves For Debt Service	-	171,800	-	168,500	-	168,500	(1.9%)
<b>Total Budget</b>	<b>60,725,596</b>	<b>4,030,100</b>	<b>30,856,600</b>	<b>7,806,900</b>	-	<b>7,806,900</b>	<b>93.7%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	59	-	-	-	-	-	na
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans fm 001 Gen Fund	-	823,600	1,018,300	3,284,400	-	3,284,400	298.8%
Trans fm 113 Comm Dev Fd	-	-	29,100	232,400	-	232,400	na
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.3%)
Trans fm 306 Pk & Rec Cap	-	-	39,000	311,600	-	311,600	na
Trans fm 350 EMS Cap Fd	-	368,300	368,500	396,100	-	396,100	7.5%
Trans fm 355 Library Cap Fd	-	725,800	779,900	1,148,300	-	1,148,300	58.2%
Trans fm 385 Law Enforc Cap Fd	-	1,860,000	1,860,000	1,900,400	-	1,900,400	2.2%
Trans fm 390 Gen Gov Fac Cap Fd	-	70,600	96,000	327,500	-	327,500	363.9%
Carry Forward	-	-	13,700	203,200	-	203,200	na
<b>Total Funding</b>	<b>60,739,299</b>	<b>4,030,100</b>	<b>31,059,800</b>	<b>7,806,900</b>	-	<b>7,806,900</b>	<b>93.7%</b>

Special Obligation Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2011: \$58,350,000

Final Maturity: July 1, 2034

Interest Rate: 3.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non ad valorem revenues

Special Obligation Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond. Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2011: \$24,620,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non ad valorem revenues

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	3,000	3,000	-
Current Level of Service Budget	-	3,000	3,000	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	11,873	-	-	-	-	-	na
Debt Service - Principal	6,154,000	-	-	-	-	-	na
Debt Service - Interest Expense	454,172	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>6,620,045</b>	-	-	-	-	-	<b>na</b>
Trans to 298 Sp Ob Bd '10	-	181,800	181,800	3,000	-	3,000	(98.3%)
<b>Total Budget</b>	<b>6,620,045</b>	<b>181,800</b>	<b>181,800</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(98.3%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	230	-	2,500	-	-	-	na
Trans fm 001 Gen Fund	891,213	-	-	-	-	-	na
Trans fm 350 EMS Cap Fd	539,877	-	-	-	-	-	na
Trans fm 355 Library Cap Fd	964,727	-	-	-	-	-	na
Trans fm 385 Law Enforc Cap Fd	2,815,634	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	1,408,959	-	-	-	-	-	na
Carry Forward	181,700	181,800	182,300	3,000	-	3,000	(98.3%)
<b>Total Funding</b>	<b>6,802,339</b>	<b>181,800</b>	<b>184,800</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(98.3%)</b>

Purpose: Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding (General Government) as of September 30, 2011: \$0

Final Maturity: Varies with each loan

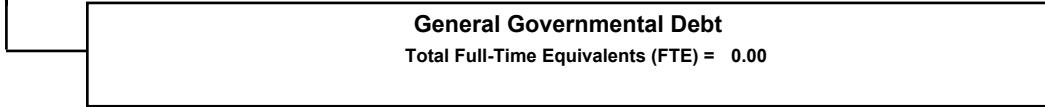
Interest Rate: Variable

Revenue Pledged: Available non ad valorem revenues

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.



**Debt Service**



## Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or the CRA's existing bank note. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

### Summary of FY 2012 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
2002 Capital Improvement Revenue Bonds	210	\$0	\$0	\$0	\$0	\$0
Series 2003 and 2005 Gas Tax Revenue Bond	212	7,505,000	7,076,900	7,000	7,000	14,595,900
FL Dept of Transportation State Infrastructure Bank (SIB) Loan	213	1,913,500	126,500	3,500	1,000	2,044,500
Series 1994, 2002, and 2003 Capital Improvement Revenue Refunding Bonds	215	1,450,000	1,539,900	3,500	3,000	2,996,400
Series 2005 Capital Improvement and Refunding Revenue Bonds	216	6,110,000	6,433,800	3,500	3,500	12,550,800
2002/2003/2005 Sales Tax Revenue Bond Reserve	217	0	0	0	0	0
Caribbean Gardens Debt Service	220	0	0	0	0	0
1997 Naples Park Area Stormwater Improvement Assessment Bonds	226	0	0	0	0	0
Pine Ridge/Naples Production Park Debt	232	0	0	0	0	0
Forest Lakes Roadway Limited General Obligation Bonds	259	365,000	192,400	3,500	1,000	561,900
Series 2005A, Conservation Collier Limited General Obligation Bonds	272	4,575,000	354,700	3,500	0	4,933,200
2008 Conservation Collier Limited General Obligation Bonds	273	0	0	0	0	0
Bayshore/Gateway Triangle CRA Taxable Note (Fifth Third), Series 2009	287	900,000	699,400	0	5,000	1,604,400
Special Obligation Bonds, Series 2010 and 2010B	298	4,265,000	3,328,400	25,000	20,000	7,638,400
Commercial Paper Debt	299	0	0	0	0	0
County Water /Sewer District Debt	410	<u>12,311,400</u>	<u>9,283,100</u>	<u>30,000</u>	<u>12,000</u>	<u>21,636,500</u>
Total		\$39,394,900	\$29,035,100	\$79,500	\$52,500	\$68,562,000

### Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard &amp; Poor's</u>	<u>Fitch</u>
Series 2002 Capital Improvement Revenue Bond	A2	AA-	AA-
Series 2003 Capital Improvement Revenue Refunding Bond	A2	AA-	AA-
Series 2005 Capital Improvement Revenue Bond	A2	AA-	AA-
Series 2003 and 2005 Gas Tax Revenue Bond	A2	A	AA-
Series 2010 Special Obligation Bond	Aa2	AA	AA
Series 2010B Special Obligation Bond	Aa2	AA	AA
Series 2011 Special Obligation Bond (Sale Date 12/19/2011)	Aa2	AA	AA
Series 2005 Conservation Collier Limited General Obligation Bond	Aa2	-	-
Series 2007 Forest Lakes Roadway Limited General Obligation Bond	Aa2	AA	-
Series 2003B, County Water-Sewer	Aa2	-	AA+
Series 2006, County Water-Sewer	Aa2	-	AA+

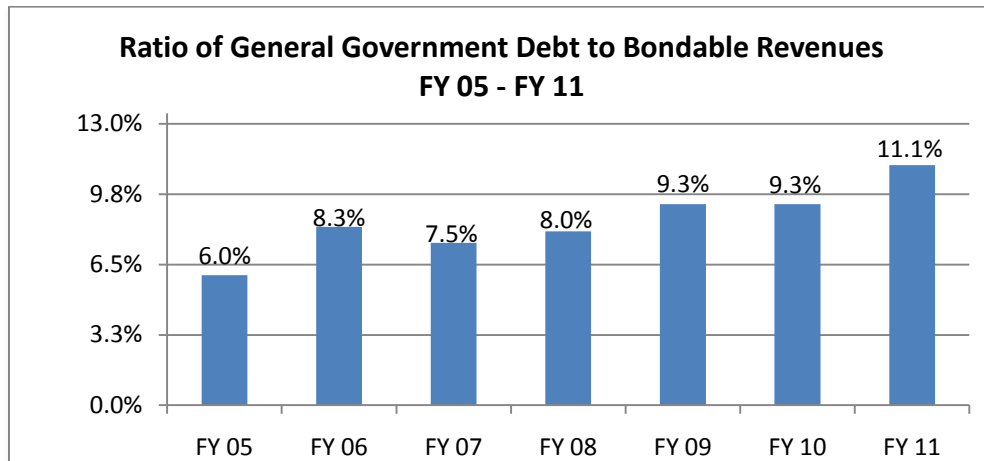
General government debt appropriations, including debt service reserves, amount to \$70.1 million in FY 12, while Utilities (enterprise fund) debt service appropriations amount to \$39.4 million. During FY 08 Collier County experienced insurer rating downgrades on its Series 2002, 2003 and 2005 Capital Improvement Revenue Refunding Bonds. The covenants related to these issues require that in the event of an insurer downgrade below "AAA", by either Moody's or Standard and Poor's, the County must fund a cash reserve to replace the surety within twelve months. By September 30, 2009 Collier County was required to fund the reserve in the amount of \$19,570,778, which represents the maximum remaining annual debt service amount on the outstanding Capital Improvement Bonds. The County used internal borrowings to achieve the required reserve funding.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

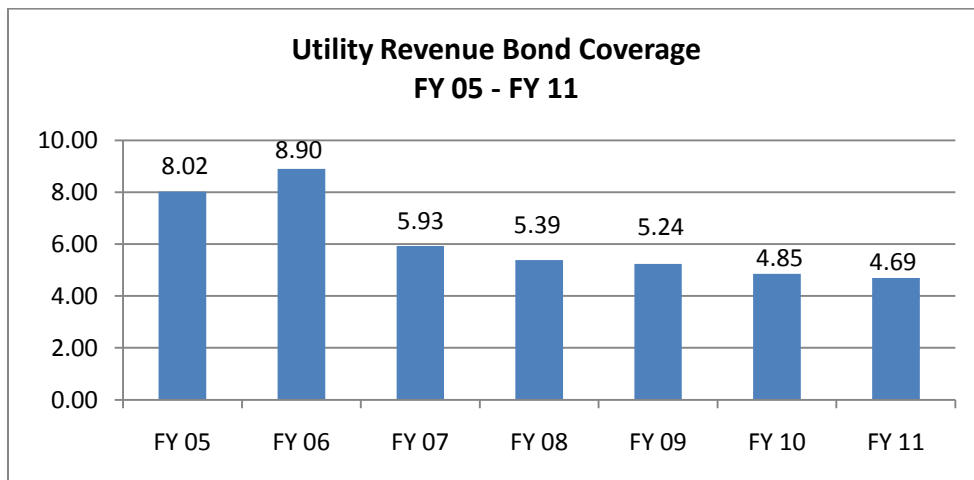
In FY 11, the County refunded the Series 2002 Capital Improvement Revenue Bond into the 2010B Special Obligation Bonds. The 2010B bonds were issued without any reserve fund or reserve insurance policy, therefore releasing \$3.8 million of the \$19.5 million cash reserve set aside for the bond insurer downgrades.

All required principal and interest payments have been made in a timely manner on these bonds and the County's pledged coverage on these bonds is 1.51.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 11.1%. The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem. With the early payoff of the State Infrastructure Bank (SIB) Loan in January 2012, we expect that the ratio will drop significantly, approximately by a percent. No additional future long-term bonded debt is contemplated at this time. The trend in this ratio is depicted below.



The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects may be proposed for general obligation bonding. The electorate may be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. The defeat of a referendum on any or all of the projects will result in a lowering of the Level of Service Standard for related facilities. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

### **Bond Refinancing**

The County's Finance Committee, consisting of key County financial management staff and the County's Financial Advisor, explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

The County took advantage of historically low fixed interest rates and on November 30, 2010, the County refunded \$24,620,000 in outstanding Capital Improvement Revenue Bonds, Series 2002, achieving approximately \$1,400,000 in interest savings over the remaining 11 year life on the scheduled amortization. This refunding also eliminated certain bond covenants specific to the 2002 issue required the additional cash reserve fund-up due to the bond insurance market collapse. The result was a \$3,853,476 reduction in the required cash surety fund-up.

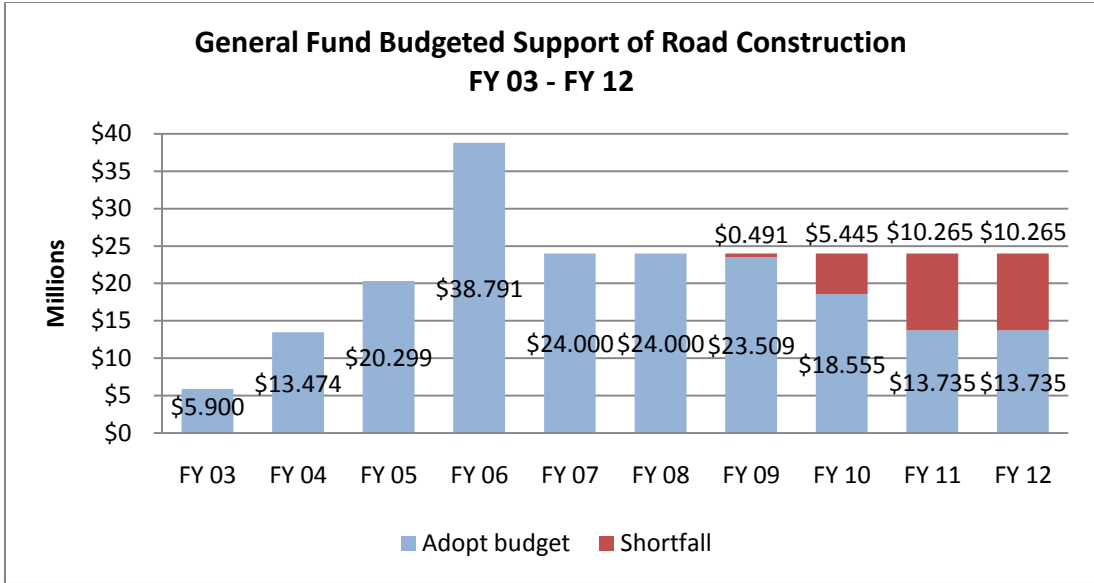
Subsequently on December 19, 2011, the County partially refunded the Capital Improvement Revenue Bonds, Series 2003 and Series 2005, \$25,450,000 and \$70,565,000 respectively, achieving approximately \$4,846,200 in Net Present Value savings. This refunding also eliminated certain bond covenants specific to the 2003 and 2005 issues required the additional cash reserve fund-up due to the bond insurance market collapse. The result was a \$5,315,800 reduction in the required cash surety fund-up.

## **Impact of Bonding on Current and Future Operations**

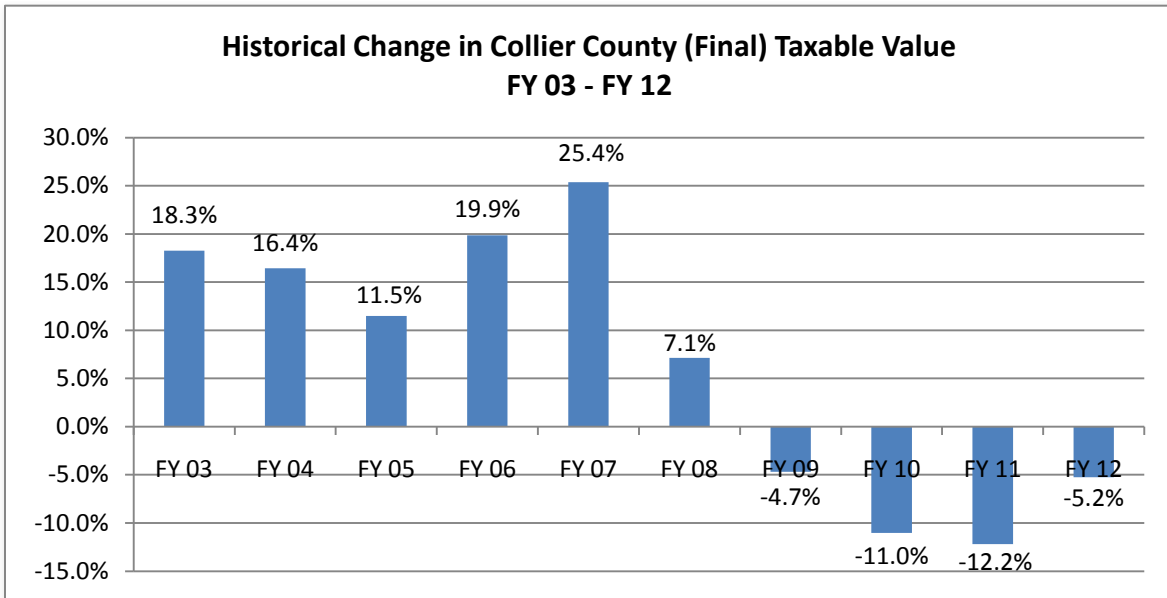
### **Road Construction Program**

The adopted road-financing plan (approved by the Board of County Commissioners following the defeat of an infrastructure sales tax referendum) required bonding all of the County's available gas tax capacity. Gas tax revenues were previously used to fund the road construction program on a pay as you go basis. The Board also committed to using General Fund ad valorem taxes as a revenue stream in the road construction program. The magnitude of the commitment (backfilling for the gas tax revenue now committed to debt repayment) is highlighted in the following graph. The FY 06 General Fund transfer to road construction included \$14.1 million accumulated in reserves over the past few budget cycles, while there were extraordinary increases in taxable value. The General Fund support of the road program was expected to be maintained at \$24.0 million annually, as there will be a large future requirement for road resurfacing due to the level of new lane miles added to the road network in Collier County in recent years, as well as a need to address bridge maintenance in the Golden Gate Estates area. The softening real estate market and declining taxable values has challenged the County's ability to commit General Fund resources – at the proposed \$24 million level – toward roadway construction and maintenance.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**



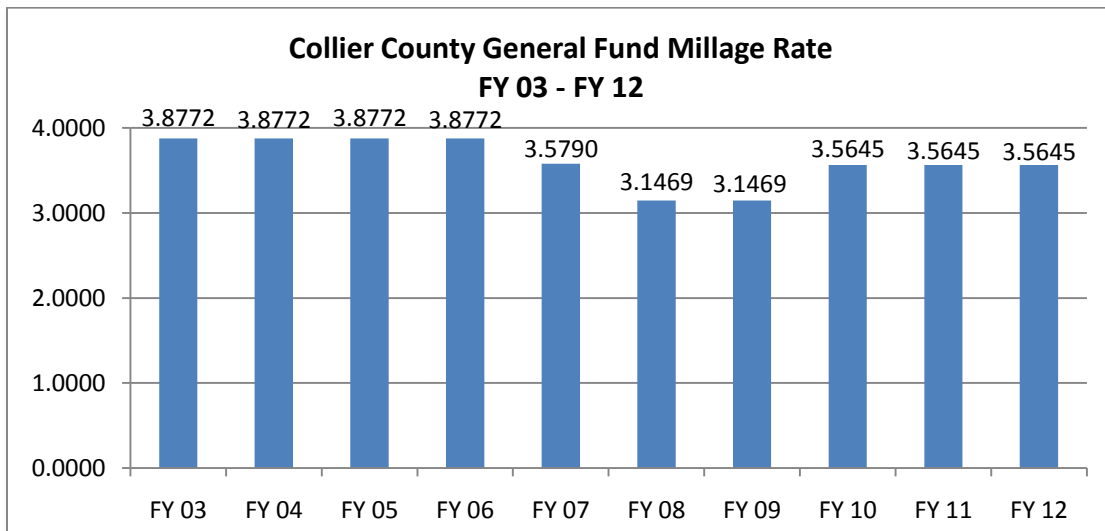
Prior to considering any new or enhanced programs, the Board, in previous budget years, committed to using growth tax revenues from rapidly escalating property values (new construction and increased value of existing properties) to meet the requirements of the road construction program. However, the recent downward trend in taxable value will mean a reduced property tax investment in the road program. The annual change in Collier County taxable value is depicted in the following graph.



This has impacted County operations in a number of ways. In spite of the rapidly escalating property values in Collier County, the General Fund millage rate was maintained at a constant level during the period from FY 03 through FY 06. If the infrastructure sales tax had been approved, there would have been greater flexibility in "rolling back" the millage rate to adjust for the increasing value of existing property.

Due to the magnitude of the increases in taxable value from FY 03 through FY 07, budget policy development in FY 08 emphasized rolling back the millage rate for any increase in taxable value above 10%. The softening of the real estate market resulted in only a 7.1% increase in taxable value in FY 08. However, consistent with the requirements of tax reform legislation, the General Fund millage rate was reduced to 3.1469 in FY 08. For FY 10, faced with another year of County wide taxable value reductions and the prospects of instability in State

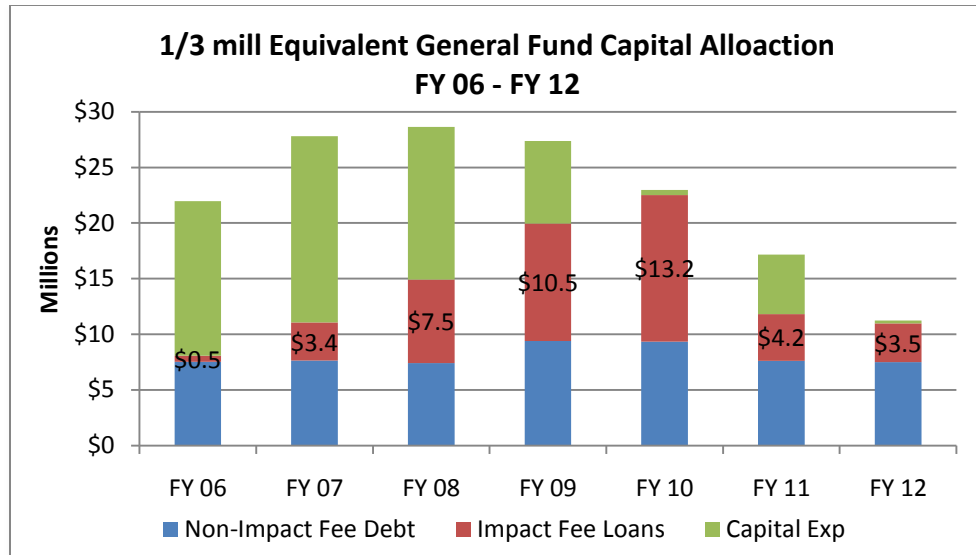
shared revenues and sales tax due to uncertain economic conditions; the Board voted to increase the millage rate to 3.5645 in order to avoid more service cuts. For FY 11 and FY 12, the Board adopted a millage neutral policy guidance – despite the continued downward trend in taxable value.



**General Government Capital Projects**

General government capital projects are included in the General Fund. Projects include renovations to existing facilities and new general government facilities for which there is no established impact fee. The annual funding allocation for General Fund capital projects has been the equivalent in dollars to 0.3333 mills, however, in FY 12, it dropped to 0.1931 mills.

Debt service payments for growth related projects financed with Commercial Paper loans and/or capital improvement bonds (series 2002/2003/2005/2010A) were to be paid off with impact fees. Impact fee collections have declined by 82% since FY 07. At this time, impact fee collections are insufficient to meet the required annual debt service payments. Therefore, the General Fund capital projects’ .3333 mill equivalent allocation is assisting the impact fee funds with their debt service payments. For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002 were refunded into the 2010B Special Obligation Bond reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the General Fund loans. For FY 12 and the out-years, no new capital projects are planned for commercial paper loans or bond financing.



Sales tax revenue not pledged for debt service is available for general government operations. As a self-imposed restraint to limit impacts to operations, any future sales tax debt to be incurred will be absorbed within the General Fund allocation for capital projects.

The \$368,000 loan proceeds budgeted in FY 12 is to finance additional raw water wells and system redundancy to ensure adequate capacity exists to serve the population that swells during the winter tourist season. These loans will have implications for future water and wastewater user charges, as well as water and wastewater impact fees. User fees support the full operating costs of the system, and impact fees are updated to reflect updated construction costs. In updating water and wastewater master plans, the County works with a utility rate consultant to update the anticipated fee structure for both operating revenues and impact fees. This provides the County Commission with the entire financial picture when approval for the updated master plans is sought.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM OBLIGATIONS**

**SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations for the year ended September 30, 2011:

	<u>000's Omitted</u>					
	October 1, 2010	Additions	Reductions	Premium or Discount/Loss Amortized, net	September 30, 2011	Due within one year
<b>Governmental Activities:</b>						
Bonds and Loans Payable	\$ 470,136	\$ 24,620	\$ (61,522)	\$ -	\$ 433,234	\$ 27,083
Premium/Discount, net	15,186	2,188	-	(1,329)	16,045	-
Deferred Loss	(188)	(1,629)	-	242	(1,575)	-
Capital Lease Obligations	439	-	(170)	-	269	93
Self-Insurance Claims	8,609	-	(967)	-	7,642	5,714
Net OPEB Obligation	1,484	1,752	(1,657)	-	1,579	-
Compensated Absences	21,921	8,719	(7,014)	-	23,626	11,115
Total	<u>\$ 517,587</u>	<u>\$ 35,650</u>	<u>\$ (71,330)</u>	<u>\$ (1,087)</u>	<u>\$ 480,820</u>	<u>\$ 44,005</u>
<b>Business-type Activities:</b>						
Bonds and Loans Payable	\$ 255,219	\$ -	\$ (11,958)	\$ 180	\$ 243,441	\$ 12,288
Notes Payable	72	-	(3)	-	69	69
Capital Lease Obligations	636	-	(249)	-	387	212
Landfill Closure Liability	1,901	-	(77)	-	1,824	-
Compensated Absences	2,656	2,022	(2,138)	-	2,540	1,778
Total	<u>\$ 260,484</u>	<u>\$ 2,022</u>	<u>\$ (14,425)</u>	<u>\$ 180</u>	<u>\$ 248,261</u>	<u>\$ 14,347</u>



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE**

Bonds, loans and notes payable at September 30, 2011 were composed of the following:

<b>GOVERNMENTAL ACTIVITIES</b>	
<b>Governmental Activities Limited General Obligation Bonds</b>	
\$32,815,000 2005A Limited General Obligation Bonds, Conservation Collier Program, due in annual installments of \$3,285,000 to \$4,805,000 through January 1, 2013; interest at 3.00% to 5.00%.	\$ 9,380,000
\$6,215,000 2007 Limited General Obligation Bonds, Forest Lakes Roadway and Drainage Municipal Service Taxing Unit, due in installments of \$300,000 to \$540,000 through January 1, 2022; interest at 3.75% to 4.25%.	4,900,000
<b>Total Governmental Activities Limited General Obligation Bonds</b>	<b>\$ 14,280,000</b>
<b>Governmental Activities Revenue Bonds</b>	
\$49,360,000 2003 Capital Improvement and Refunding Revenue Bonds due in annual installments of \$1,130,000 to \$2,570,000 through October 1, 2033; interest at 2.00% to 4.75%.	35,505,000
\$167,200,000 2005 Capital Improvement and Refunding Revenue Bonds due in annual installments of \$2,035,000 to \$7,240,000 through October 1, 2035; interest at 2.25% to 5.00%.	137,820,000
\$102,125,000 2003 Gas Tax Revenue Bonds, due in annual installments of \$1,495,000 to \$6,865,000 through June 1, 2023; interest at 2.00% to 5.25%.	53,615,000
\$96,255,000 2005 Gas Tax Revenue Bonds, due in annual installments of \$445,000 to \$13,985,000 through June 1, 2025; interest at 3.00% to 5.00%.	92,130,000
\$59,895,000 2010 Special Obligation Revenue Bonds, due in annual installments of \$1,545,000 to \$3,860,000 through July 1, 2034; interest at 3.00% to 4.50%.	58,350,000
\$24,620,000 2010B Special Obligation Revenue Bonds, due in annual installments of \$1,830,000 to \$2,630,000 through October 1, 2021; interest at 3.00% to 5.00%.	24,620,000
<b>Total Governmental Activities Revenue Bonds</b>	<b>\$ 402,040,000</b>
<b>Governmental Activities Loans and Notes Payable</b>	
\$12,000,000 Florida Department of Transportation State Infrastructure Bank Loan, due in annual installments of \$1,839,148 to \$4,414,096 through October 1, 2012; interest at 2.00%.	\$ 6,327,544
\$13,500,000 Bayshore Gateway Community Redevelopment Agency Taxable Note, due September 1, 2014; monthly variable interest rate of 30-Day LIBOR plus 3.75%.	10,586,000
<b>Total Governmental Activities Loans and Notes Payable</b>	<b>16,913,544</b>
<b>Total Governmental Activities Obligations</b>	<b>\$ 433,233,544</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED**

Unamortized Bond Discount	\$ (349,700)
Unamortized Bond Premium	16,395,329
Deferred Loss on Bond Refunding	(1,575,047)
Governmental Activities Obligations, Net	447,704,126
Less Current Portion of Governmental Activities Obligations	(27,083,449)
Long-Term Portion of Governmental Activities Obligations, Net	<u>\$ 420,620,677</u>
<b>BUSINESS-TYPE ACTIVITIES</b>	
<b>Business-type Activities Revenue Bonds</b>	
\$33,630,000 2003B County Water and Sewer Refunding Revenue Bonds due in annual installments of \$1,410,000 to \$4,125,000 through July 1, 2021; interest at 4.25% to 5.50%.	\$ 25,260,000
\$110,165,000 2006 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,310,000 to \$8,695,000, commencing July 1, 2017 through July 1, 2036; interest at 4.00% to 5.00%.	110,165,000
\$11,727,489 2009 Collier County Water and Sewer Revenue Bonds due in annual installments of \$1,569,324 to \$1,817,005, commencing July 1, 2010 through July 1, 2016; interest at 2.97%.	8,589,008
Total Business-type Activities Revenue Bonds	<u>\$ 144,014,008</u>
<b>Business-Type Activities Loans and Notes Payable</b>	
\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer system development fee credits. Non-interest bearing agreement.	\$ 69,190
\$14,547,667 County Water and Sewer District State Revolving Fund Loan, interest payable at 4.25% payable in 20 semiannual payments commencing October 1, 1992.	1,017,592
\$13,292,898 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.65% payable in 40 semiannual payments commencing January 15, 1999.	5,619,199
\$22,238,677 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing November 15, 2001.	12,521,935
\$5,160,675 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing October 15, 2004.	3,696,726
\$6,560,956 County Water and Sewer District State Revolving Fund Loan, interest payable at 3.05% payable in 40 semiannual payments commencing January 15, 2005.	4,696,614
\$29,224,004 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.95% payable in 40 semiannual payments commencing June 15, 2006.	<u>\$ 22,805,130</u>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE – CONTINUED**

\$10,525,509 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.90% payable in 40 semiannual payments commencing September 15, 2006.	\$ 7,864,415
\$5,445,223 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.92% payable in 40 semiannual payments commencing December 15, 2005.	4,148,056
\$5,188,500 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.74% payable in 40 semiannual payments commencing November 15, 2007.	3,433,393
\$7,123,496 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.75% and 2.64% payable in 40 semiannual payments commencing April 15, 2008.	4,717,559
\$17,577,022 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.64% and 2.79% payable in 40 semiannual payments commencing August 15, 2008.	15,352,731
\$11,637,070 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.64% and 2.79% payable in 40 semiannual payments commencing October 15, 2009.	10,920,381
\$3,294,890 County Water and Sewer District State Revolving Fund Loan, interest payable at 2.79% payable in 40 semiannual payments commencing December 15, 2009.	2,654,643
<b>Total Business-type Activities Loans and Notes Payable</b>	<b>\$ 99,517,564</b>
<b>Total Business-type Activities Obligations</b>	<b>\$ 243,531,572</b>
Unamortized Bond Premium	4,153,097
Deferred Loss on Bond Refunding	(4,174,638)
<b>Business-type Activities Obligations, Net</b>	<b>\$ 243,510,031</b>
Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets	(9,787,165)
Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets	(2,570,056)
<b>Long-Term Portion of Business-type Activities Obligations, Net</b>	<b>\$ 231,152,810</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT - CONTINUED**

**SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY**

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts and arbitrage rebate liability, are as follows:

Governmental Activities							
Fiscal Year	Limited General Obligation Bonds		Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	Principal	Interest	
2012	\$ 4,940,000	\$ 546,994	\$ 19,330,000	\$ 18,378,666	\$ 900,000	\$ 699,343	\$ 44,795,003
2013	5,185,000	298,525	19,350,000	17,548,428	900,000	637,476	43,919,429
2014	390,000	163,475	17,485,000	16,744,133	8,786,000	575,608	44,144,216
2015	410,000	147,475	17,685,000	15,942,336	-	-	34,184,811
2016	425,000	130,775	18,525,000	15,094,892	-	-	34,175,667
2017-21	2,390,000	374,700	106,215,000	61,748,714	-	-	170,728,414
2022-26	540,000	11,475	107,445,000	34,873,288	-	-	142,869,763
2027-31	-	-	48,455,000	17,289,016	-	-	65,744,016
2032-36	-	-	47,550,000	5,181,170	-	-	52,731,170
<b>Totals</b>	<b>\$ 14,280,000</b>	<b>\$ 1,673,419</b>	<b>\$ 402,040,000</b>	<b>\$ 202,800,643</b>	<b>\$ 10,586,000</b>	<b>\$ 1,912,427</b>	<b>\$ 633,292,489</b>

Business-type Activities					
Fiscal Year	Revenue Bonds		Loans and Notes Payable		Totals
	Principal	Interest	Principal	Interest	
2012	\$ 5,188,936	\$ 6,494,196	\$ 7,168,285	\$ 2,812,095	\$ 21,663,512
2013	5,422,044	6,267,614	6,256,273	2,593,262	20,539,193
2014	5,630,093	6,058,578	6,437,162	2,412,373	20,538,206
2015	5,885,930	5,792,443	6,623,299	2,226,235	20,527,907
2016	3,942,005	5,533,892	6,814,836	2,034,697	18,325,430
2017-21	20,360,000	25,056,139	34,396,584	7,191,648	87,004,371
2022-26	25,410,000	20,004,687	26,610,139	2,645,290	74,670,116
2027-31	32,235,000	13,183,362	5,210,986	195,912	50,825,260
2032-36	39,940,000	5,470,653	-	-	45,410,653
<b>Totals</b>	<b>\$ 144,014,008</b>	<b>\$ 93,861,564</b>	<b>\$ 99,517,564</b>	<b>\$ 22,111,512</b>	<b>\$ 359,504,648</b>

**LEGAL DEBT MARGIN**

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**RESTRICTIVE COVENANTS**

According to the official statements and County resolutions authorizing the issuance of the Series 2003 and 2005 Capital Improvement Revenue and Refunding Revenue Bonds, as well as the Series 2003 and 2005 Gas Tax Revenue Bonds, the issues are payable from and secured by liens on the local government half-cent sales tax and gas tax revenues, respectively.

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT – CONTINUED**

**RESTRICTIVE COVENANTS - CONTINUED**

During fiscal year 2008 Collier County experienced insurer rating downgrades on its Series 2002, 2003 and 2005 Capital Improvement and Refunding Revenue Bonds. The covenants related to these issues require that in the event of an insurer downgrade below “A”, by either Moody’s or Standard and Poor’s, the County must fund a cash reserve to replace the surety within twelve months. By September 30, 2009 Collier County was required to fund the reserve in the amount of \$19,570,777. The County used internal loans to achieve the required reserve funding and a subsequent refinancing of the Series 2002 Capital Improvement Revenue Bonds decreased the cash reserve requirement. See Note 8, Defeased Debt for more information. The current reserve requirement of \$15,717,300 is funded as of September 30, 2011. Interest earned on the reserve is assigned to the funds from which the advances were made and the reserve amount is included in non-current restricted cash, cash equivalents and investments in the Statement of Net Assets. All required principal and interest payments have been made in a timely manner on the Capital Improvement and Revenue Refunding Bonds.

During fiscal year 2011, Collier County issued the Series 2010B Special Obligation Revenue Bonds. According to the official statements and County resolutions authorizing the issuance of these bonds, the County has covenanted and agreed, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment, if necessary, from non-ad valorem revenues amounts sufficient to pay the principal and interest on the Series 2010B Bonds.

Tax increment revenues and a covenant to budget and appropriate from all legally available CRA non-ad valorem revenues is pledged for the repayment of the Bayshore Gateway Community Redevelopment Agency’s taxable note. The average of actual receipts and cash carried forward from the previous year must cover annual debt service requirements by 125%. The agency was in compliance with this covenant for the year ended September 30, 2011.

Water and sewer revenue bonds are payable solely from and secured by a first lien upon and pledge of the net revenues and certain other fees and charges derived from operation of the County's water and sewer system. The pledge of net revenues derived by the County from the operation of the system does not constitute a lien upon the system or any other property of the County. The covenants of the resolutions authorizing the County Water and Sewer District Bonds, Series 2009, Series 2006 and 2003B include an obligation for the County to fix, establish and maintain such rates and collect such fees, rentals or other charges for the services and facilities of the water and sewer system, and to revise the same whenever necessary, so as to provide in each year net revenues, as defined in the resolutions authorizing the revenue bonds, which together with system development fees and special assessment proceeds received shall be adequate to pay at least 125% of the annual debt service requirements for the Water and Sewer Bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service for the bonds. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 to be set aside in the County Water and Sewer District Funds. The water and sewer funds were in compliance with these covenants for the year ended September 30, 2011.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 6 - LONG-TERM DEBT – CONTINUED**

**RESTRICTIVE COVENANTS - CONTINUED**

The Collier County Water and Sewer District has several State Revolving Fund loans outstanding with the Florida Department of Environmental Protection. These loans are collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien shall be subordinate in all respects to liens placed upon pledged revenues established by bonded indebtedness. The County Water and Sewer District shall maintain rates and charges for services which together with system development fees sufficient to pay 115% of the annual debt service requirements on the loans, as well as satisfy the coverage requirements of all senior debt obligations. The County Water and Sewer District State Revolving funds were in compliance with these covenants for the year ended September 30, 2011.

**INTEREST CAPITALIZED**

Interest costs on the long-term debt of business-type activities, including capitalized leases, incurred and capitalized during the year ended September 30, 2011 were as follows:

	Total Interest Cost Incurred	Interest Cost Capitalized	Net Interest Expense
Business-type Activities	\$ 9,226,492	\$ 357,390	\$ 8,869,102

Interest expense is shown as a direct expense of the Business-type Activities.

**LEASE OBLIGATIONS**

Capitalized leases payable at September 30, 2011 amounted to \$655,870. These obligations, which are collateralized by equipment and vehicles, have total annual installments ranging from \$35,231 to \$329,825 including interest ranging from 4.26% to 7.21% and mature through 2015. As of year end, equipment leased under capital leases in the Governmental Activities had a historical cost of \$1,341,358 and accumulated depreciation of \$1,341,358. Equipment leased under capital leases in the Business-type Activities had a historical cost of \$1,147,591 and accumulated depreciation of \$583,583.

Future minimum capital lease obligations as of September 30, 2011 were as follows:

	Governmental Activities	Business-type Activities	Total
2012	\$ 104,821	\$ 225,004	\$ 329,825
2013	77,920	140,406	218,326
2014	77,920	41,575	119,495
2015	35,231	-	35,231
<b>Total minimum lease payments</b>	<b>295,892</b>	<b>406,985</b>	<b>702,877</b>
<b>Less amount representing interest</b>	<b>(26,833)</b>	<b>(20,174)</b>	<b>(47,007)</b>
<b>Present value of minimum lease payments</b>	<b>\$ 269,059</b>	<b>\$ 386,811</b>	<b>\$ 655,870</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 7 - CONDUIT DEBT OBLIGATIONS**

**COMPONENT UNIT CONDUIT DEBT**

The Industrial Development Authority, Housing Finance Authority, Health Facilities Authority and Educational Facilities Authority, all component units of Collier County, issue debt instruments for the purpose of providing capital financing to independent third parties. Industrial development revenue bonds have been issued to provide financial assistance to public entities for the acquisition and construction of industrial and commercial facilities. Housing revenue bonds have been issued for the purpose of financing the development of multi-family residential rental communities. The health facility revenue bonds were issued to provide financing for the construction of health park facilities. The educational facility revenue bonds were used to provide financing for the construction of educational facilities. These bonds were secured by the financed property, a letter of credit or a corporate guarantee. The primary revenues pledged to pay the debt are those revenues derived from the project or facilities constructed. Neither the issuer, nor the County, is obligated in any manner for repayment of the bonds and as such they are not reported as liabilities in the accompanying financial statements.

As of September 30, 2011 the outstanding principal amount payable on all component unit conduit debt was \$271,017,446 and is made up of the following:

Industrial development revenue bonds	\$ 71,912,446
Housing finance revenue bonds	46,070,000
Health facilities revenue bonds	82,350,000
Educational facilities revenue bonds	<u>70,685,000</u>
Total	<u>\$271,017,446</u>

**NOTE 8 - DEFEASED DEBT**

The County has defeased certain outstanding bonds by placing the proceeds of new bonds in irrevocable trusts to provide for all future debt service payments on the defeased debt. Accordingly, the trust accounts and the defeased bonds are not included in the County's financial statements. At September 30, 2011 the following issues were considered defeased:

	Original Debt	Defeased Bonds
Governmental Activities	Defeased	Outstanding
1986 Capital Improvement Program Revenue Bonds, Sub-Series 5 Mode A	\$ 12,245,000	\$ 3,065,000
2002 Capital Improvement Revenue Bonds	25,200,000	25,200,000
2003 Capital Improvement and Refunding Revenue Bonds	4,360,000	3,960,000
Total Governmental Activities Defeased Debt	<u>\$ 41,805,000</u>	<u>\$ 32,225,000</u>
Business-type Activities	Original Debt	Defeased Bonds
	Defeased	Outstanding
1983 County Water and Sewer District Refunding Bonds	\$ 22,000,000	\$ 1,915,000

Collier County, Florida  
Draft Notes to the Financial Statements  
September 30, 2011

**NOTE 8 - DEFEASED DEBT – CONTINUED**

On November 30, 2010 Collier County issued the Series 2010B Special Obligation Refunding Revenue Bonds in the par amount of \$24,620,000. These bonds were issued for the purpose of advance refunding all of the County's outstanding Capital Improvement Revenue Bonds, Series 2002. The final maturity of the bonds is October 1, 2021, with interest rates of 3.00% to 5.00%. The refunding achieved a net present value savings of 5.41% on the refunded bonds. The refinancing of the Series 2002 Bonds, and their attendant restrictive covenants, caused the required cash reserve surety replacement relating to the Series 2002, 2003 and 2005 bonds to decrease from \$19,570,777 to \$15,717,300, or \$3,853,477. The advance refunding achieved a net present value savings of 5.41% on the refunded bonds. The Series 2002 bonds have a redemption date of October 1, 2011.

On April 29, 2011 Collier County prepaid the remaining outstanding principal balance of the Series 2008 Conservation Collier Bond in the amount of \$6,919,328, plus a 3.00% prepayment premium. The prepayment achieved a .89% net present value savings on the refunded bonds.

**NOTE 18 – SUBSEQUENT EVENTS**

On January 9, 2012 Collier County issued the Series 2011 Special Obligation Refunding Revenue Bonds in the par amount of \$92,295,000. These bonds were issued for the purpose of advance refunding portions of the County's outstanding Capital Improvement and Refunding Revenue Bonds, Series 2003 and 2005. The final maturity of the Series 2011 bonds is October 1, 2029, with interest rates of 2.50% to 5.00%. The advanced refunding achieved a net present value savings of 5.05% on the refunded bonds. The refinancing of the Series 2003 and 2005 Bonds, and their attendant restrictive covenants, caused the required cash reserve surety replacement relating to the Series 2003 and 2005 bonds to decrease from \$15,717,300 to \$10,401,506, or \$5,315,794. The Series 2003 and 2005 bonds have redemption dates of October 1, 2013 and October 1, 2014, respectively.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,275	9,600	7,000	7,000	-	7,000	(27.1%)
Arbitrage Services	34,428	81,900	52,400	49,500	-	49,500	(39.6%)
Debt Service	60,731,918	33,200	27,029,800	40,500	-	40,500	22.0%
Debt Service - Principal	33,000,427	29,403,600	36,530,500	27,083,500	-	27,083,500	(7.9%)
Debt Service - Interest Expense	20,305,631	21,378,700	20,544,700	19,752,000	-	19,752,000	(7.6%)
<b>Total Net Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8%)</b>
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Trans to Property Appraiser	151,226	134,800	96,400	99,100	-	99,100	(26.5%)
Trans to Tax Collector	205,298	287,100	242,300	152,000	-	152,000	(47.1%)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.0%)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans to 298 Sp Ob Bd '10	-	181,800	184,900	3,000	-	3,000	(98.3%)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	25,332,700	-	20,456,400	-	20,456,400	(19.2%)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.7%
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
General Governmental Debt	114,078,678	50,907,000	84,164,400	46,932,500	-	46,932,500	(7.8%)
<b>Total Net Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8%)</b>
General Governmental Debt	2,089,324	29,273,800	7,182,500	23,107,000	-	23,107,000	(21.1%)
<b>Total Transfers and Reserves</b>	<b>2,089,324</b>	<b>29,273,800</b>	<b>7,182,500</b>	<b>23,107,000</b>	<b>-</b>	<b>23,107,000</b>	<b>(21.1%)</b>
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	9,209,276	9,773,000	9,496,800	5,122,700	-	5,122,700	(47.6%)
Delinquent Ad Valorem Taxes	60,920	40,000	17,900	-	-	-	(100.0%)
Special Assessments	999,395	791,000	990,600	913,300	-	913,300	15.5%
Interest/Misc	48,141	38,400	32,000	22,500	-	22,500	(41.4%)
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans frm Property Appraiser	18,844	-	-	-	-	-	na
Trans frm Tax Collector	91,047	-	-	-	-	-	na
Trans fm 001 Gen Fund	7,880,213	7,568,100	7,624,700	7,509,200	-	7,509,200	(0.8%)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans fm 113 Comm Dev Fd	253,300	253,400	252,000	232,400	-	232,400	(8.3%)
Trans fm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.3%)
Trans fm 306 Pk & Rec Cap	339,000	339,100	337,700	311,600	-	311,600	(8.1%)
Trans fm 313 Gas Tax Cap Fd	16,673,100	16,709,200	16,709,200	15,524,400	-	15,524,400	(7.1%)
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.3%
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Trans fm 350 EMS Cap Fd	1,270,777	693,800	694,800	708,000	-	708,000	2.0%
Trans fm 355 Library Cap Fd	1,436,727	1,198,000	1,195,400	1,148,300	-	1,148,300	(4.1%)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Trans fm 385 Law Enforc Cap Fd	3,020,434	2,615,000	2,615,000	2,655,500	-	2,655,500	1.5%
Trans fm 390 Gen Gov Fac Cap Fd	5,440,659	4,177,800	4,176,800	4,213,800	-	4,213,800	0.9%
Carry Forward	26,945,300	26,610,000	27,029,100	22,715,200	-	22,715,200	(14.6%)
Less 5% Required By Law	-	(531,200)	-	(302,300)	-	(302,300)	(43.1%)
<b>Total Funding</b>	<b>143,187,916</b>	<b>80,180,800</b>	<b>114,062,100</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
<b>Total FTE</b>							<b>0.0%</b>
							<b>0.0%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,275	9,600	7,000	7,000	-	7,000	(27.1%)
Arbitrage Services	34,428	81,900	52,400	49,500	-	49,500	(39.6%)
Debt Service	60,731,918	33,200	27,029,800	40,500	-	40,500	22.0%
Debt Service - Principal	33,000,427	29,403,600	36,530,500	27,083,500	-	27,083,500	(7.9%)
Debt Service - Interest Expense	20,305,631	21,378,700	20,544,700	19,752,000	-	19,752,000	(7.6%)
<b>Net Operating Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8%)</b>
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Trans to Property Appraiser	151,226	134,800	96,400	99,100	-	99,100	(26.5%)
Trans to Tax Collector	205,298	287,100	242,300	152,000	-	152,000	(47.1%)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.0%)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans to 298 Sp Ob Bd '10	-	181,800	184,900	3,000	-	3,000	(98.3%)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	25,332,700	-	20,456,400	-	20,456,400	(19.2%)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.7%
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

<b>Appropriations by Program</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)	3,003,630	2,997,800	2,997,800	2,996,400	-	2,996,400	0.0%
2002 Capital Improvement Revenue Bond (210)	3,807,312	3,812,500	3,523,400	-	-	-	(100.0%)
2005 Capital Improvement Revenue Refunding Bonds (216)	12,606,784	12,554,600	12,554,600	12,550,800	-	12,550,800	0.0%
Caribbean Gardens General Obligation Debt Service (220)	1,600	3,000	-	-	-	-	(100.0%)
Commercial Paper Debt (299)	6,620,045	-	-	-	-	-	na
CRA Taxable Note (Fifth Third Bank), Series 2009 (287)	1,433,554	1,732,300	1,452,000	1,604,400	-	1,604,400	(7.4%)
Forest Lakes Roadway Limited General Obligation Bonds (259)	561,458	560,300	559,800	561,900	-	561,900	0.3%
Naples Park Drainage Debt Service (226)	192,930	194,300	186,800	7,000	-	7,000	(96.4%)
Series 2003 and Series 2005 Gas Tax Revenue Bonds (212)	14,587,791	14,597,600	14,597,600	14,595,900	-	14,595,900	0.0%
Series 2005a Limited General Obligation Bond (272)	4,943,149	4,936,400	4,700,700	4,933,200	-	4,933,200	(0.1%)
Series 2008 Limited General Obligation Bond (273)	3,554,830	3,615,300	10,690,500	-	-	-	(100.0%)
Special Obligation Bonds, Series 2010 and 2010B (298)	60,725,596	3,858,300	30,856,600	7,638,400	-	7,638,400	98.0%
State Infrastructure Bank (SIB) Loan (213)	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0.0%
<b>Total Net Budget</b>	<b>114,078,678</b>	<b>50,907,000</b>	<b>84,164,400</b>	<b>46,932,500</b>	<b>-</b>	<b>46,932,500</b>	<b>(7.8%)</b>
<b>Total Transfers and Reserves</b>	<b>2,089,324</b>	<b>29,273,800</b>	<b>7,182,500</b>	<b>23,107,000</b>	<b>-</b>	<b>23,107,000</b>	<b>(21.1%)</b>
<b>Total Budget</b>	<b>116,168,001</b>	<b>80,180,800</b>	<b>91,346,900</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt**

<b>Department Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	9,209,276	9,773,000	9,496,800	5,122,700	-	5,122,700	(47.6%)
Delinquent Ad Valorem Taxes	60,920	40,000	17,900	-	-	-	(100.0%)
Special Assessments	999,395	791,000	990,600	913,300	-	913,300	15.5%
Interest/Misc	48,141	38,400	32,000	22,500	-	22,500	(41.4%)
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans frm Property Appraiser	18,844	-	-	-	-	-	na
Trans frm Tax Collector	91,047	-	-	-	-	-	na
Trans fm 001 Gen Fund	7,880,213	7,568,100	7,624,700	7,509,200	-	7,509,200	(0.8%)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans fm 113 Comm Dev Fd	253,300	253,400	252,000	232,400	-	232,400	(8.3%)
Trans fm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	940,100	1,600,000	1,190,000	900,000	-	900,000	(43.8%)
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.3%)
Trans fm 306 Pk & Rec Cap	339,000	339,100	337,700	311,600	-	311,600	(8.1%)
Trans fm 313 Gas Tax Cap Fd	16,673,100	16,709,200	16,709,200	15,524,400	-	15,524,400	(7.1%)
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.0%)
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.3%
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Trans fm 350 EMS Cap Fd	1,270,777	693,800	694,800	708,000	-	708,000	2.0%
Trans fm 355 Library Cap Fd	1,436,727	1,198,000	1,195,400	1,148,300	-	1,148,300	(4.1%)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Trans fm 385 Law Enforc Cap Fd	3,020,434	2,615,000	2,615,000	2,655,500	-	2,655,500	1.5%
Trans fm 390 Gen Gov Fac Cap Fd	5,440,659	4,177,800	4,176,800	4,213,800	-	4,213,800	0.9%
Carry Forward	26,945,300	26,610,000	27,029,100	22,715,200	-	22,715,200	(14.6%)
Less 5% Required By Law	-	(531,200)	-	(302,300)	-	(302,300)	(43.1%)
<b>Total Funding</b>	<b>143,187,916</b>	<b>80,180,800</b>	<b>114,062,100</b>	<b>70,039,500</b>	<b>-</b>	<b>70,039,500</b>	<b>(12.6%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
2002 Capital Improvement Revenue Bond (210)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	-	2,600	-	-	-	-	(100.0%)
Arbitrage Services	2,374	5,000	2,300	-	-	-	(100.0%)
Debt Service	-	-	321,700	-	-	-	na
Debt Service - Principal	2,435,000	2,540,000	2,540,000	-	-	-	(100.0%)
Debt Service - Interest Expense	1,369,938	1,264,900	659,400	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,807,312</b>	<b>3,812,500</b>	<b>3,523,400</b>	-	-	-	<b>(100.0%)</b>
Trans to 298 Sp Ob Bd '10	-	-	3,100	-	-	-	na
<b>Total Budget</b>	<b>3,807,312</b>	<b>3,812,500</b>	<b>3,526,500</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	30	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,509,100	2,512,600	2,374,500	-	-	-	(100.0%)
Trans fm 113 Comm Dev Fd	253,300	253,400	222,900	-	-	-	(100.0%)
Trans fm 306 Pk & Rec Cap	339,000	339,100	298,700	-	-	-	(100.0%)
Trans fm 350 EMS Cap Fd	13,700	13,700	14,500	-	-	-	(100.0%)
Trans fm 355 Library Cap Fd	472,000	472,200	415,500	-	-	-	(100.0%)
Trans fm 390 Gen Gov Fac Cap Fd	221,400	221,500	195,100	-	-	-	(100.0%)
Carry Forward	4,100	-	5,300	-	-	-	na
<b>Total Funding</b>	<b>3,812,630</b>	<b>3,812,500</b>	<b>3,526,500</b>	-	-	-	<b>(100.0%)</b>

Purpose: Refunding Commercial Paper, major capital projects include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2011: \$0  
 Final Maturity: October 1, 2021  
 Interest Rate: 1.60% - 5.00%  
 Revenue Pledged: Half-Cent Sales Tax

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2003 and Series 2005 Gas Tax Revenue Bonds (212)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	17,439,400	17,439,400	-
Current Level of Service Budget	-	17,439,400	17,439,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	4,748	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	2,800	7,000	7,000	7,000	-	7,000	0.0%
Debt Service - Principal	6,935,000	7,185,000	7,185,000	7,505,000	-	7,505,000	4.5%
Debt Service - Interest Expense	7,645,243	7,398,600	7,398,600	7,076,900	-	7,076,900	(4.3%)
<b>Net Operating Budget</b>	<b>14,587,791</b>	<b>14,597,600</b>	<b>14,597,600</b>	<b>14,595,900</b>	-	<b>14,595,900</b>	<b>0.0%</b>
Reserves For Debt Service	-	3,965,400	-	2,843,500	-	2,843,500	(28.3%)
<b>Total Budget</b>	<b>14,587,791</b>	<b>18,563,000</b>	<b>14,597,600</b>	<b>17,439,400</b>	-	<b>17,439,400</b>	<b>(6.1%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	12,371	18,000	6,000	4,500	-	4,500	(75.0%)
Trans fm 313 Gas Tax Cap Fd	14,633,100	14,664,600	14,664,600	13,479,900	-	13,479,900	(8.1%)
Carry Forward	3,824,500	3,881,300	3,882,200	3,955,200	-	3,955,200	1.9%
Less 5% Required By Law	-	(900)	-	(200)	-	(200)	(77.8%)
<b>Total Funding</b>	<b>18,469,971</b>	<b>18,563,000</b>	<b>18,552,800</b>	<b>17,439,400</b>	-	<b>17,439,400</b>	<b>(6.1%)</b>

Purpose: 2003 and 2005 Gas Tax Revenue Bonds  
 Principal Outstanding as of September 30, 2011: \$145,745,000  
 Final Maturity: June 1, 2025  
 Interest Rate: 2.00% - 5.25%  
 Revenue Pledged: 5th, 6th, 7th, 9th Cent, and Constitutional Gas Tax

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
State Infrastructure Bank (SIB) Loan (213)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	2,044,500	2,044,500	-
Current Level of Service Budget	-	2,044,500	2,044,500	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	1,839,148	1,876,000	1,876,000	1,913,500	-	1,913,500	2.0%
Debt Service - Interest Expense	200,852	164,100	164,100	126,500	-	126,500	(22.9%)
<b>Net Operating Budget</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	-	<b>2,044,500</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	-	<b>2,044,500</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 313 Gas Tax Cap Fd	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0.0%
<b>Total Funding</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	-	<b>2,044,500</b>	<b>0.0%</b>

Purpose: I-75 Ramp, East bound Immokalee Road to I-75, north bound loop and the widening of Immokalee Road from a four-lane to six-lane within the limited access right of way under the I-75 overpass.

Principal Outstanding as of September 30, 2011: \$6,327,545

Final Maturity: October 1, 2012

Interest Rate: 2.00%

Revenue Pledged: Gas Tax Revenues and Impact Fees

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
1994 and 2003 Capital Improvement Revenue Refunding Bd (215)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	2,996,400	2,996,400	-
Current Level of Service Budget	-	2,996,400	2,996,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	2,374	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	3,000	3,000	3,000	-	3,000	0.0%
Debt Service - Principal	1,375,000	1,405,000	1,405,000	1,450,000	-	1,450,000	3.2%
Debt Service - Interest Expense	1,626,256	1,586,300	1,586,300	1,539,900	-	1,539,900	(2.9%)
<b>Net Operating Budget</b>	<b>3,003,630</b>	<b>2,997,800</b>	<b>2,997,800</b>	<b>2,996,400</b>	-	<b>2,996,400</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>3,003,630</b>	<b>2,997,800</b>	<b>2,997,800</b>	<b>2,996,400</b>	-	<b>2,996,400</b>	<b>0.0%</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	7	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,042,500	1,044,100	1,044,100	1,043,400	-	1,043,400	(0.1%)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Carry Forward	15,500	3,100	7,300	4,200	-	4,200	35.5%
<b>Total Funding</b>	<b>3,010,907</b>	<b>2,997,800</b>	<b>3,002,000</b>	<b>2,996,400</b>	-	<b>2,996,400</b>	<b>0.0%</b>

Purpose: Construct the Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt has been defeased - paid off)

Principal Outstanding as of September 30, 2011: \$35,505,000  
 Final Maturity: October 1, 2033  
 Interest Rate: 2.00% - 4.75%  
 Revenue Pledged: Local Government Half Cent Sales Tax

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
2005 Capital Improvement Revenue Refunding Bonds (216)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	12,550,800	12,550,800	-
Current Level of Service Budget	-	12,550,800	12,550,800	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,374	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	2,541	4,200	4,200	3,500	-	3,500	(16.7%)
Debt Service - Principal	5,640,000	5,815,000	5,815,000	6,110,000	-	6,110,000	5.1%
Debt Service - Interest Expense	6,961,869	6,731,900	6,731,900	6,433,800	-	6,433,800	(4.4%)
<b>Net Operating Budget</b>	<b>12,606,784</b>	<b>12,554,600</b>	<b>12,554,600</b>	<b>12,550,800</b>	-	<b>12,550,800</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>12,606,784</b>	<b>12,554,600</b>	<b>12,554,600</b>	<b>12,550,800</b>	-	<b>12,550,800</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	37	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,437,400	3,187,800	3,187,800	3,181,400	-	3,181,400	(0.2%)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0.0%
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.3%
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Trans fm 350 EMS Cap Fd	717,200	311,800	311,800	311,900	-	311,900	0.0%
Trans fm 385 Law Enforc Cap Fd	204,800	755,000	755,000	755,100	-	755,100	0.0%
Trans fm 390 Gen Gov Fac Cap Fd	3,810,300	3,885,700	3,885,700	3,886,300	-	3,886,300	0.0%
Carry Forward	4,600	(3,100)	(100)	3,000	-	3,000	(196.8%)
<b>Total Funding</b>	<b>12,609,937</b>	<b>12,554,600</b>	<b>12,557,600</b>	<b>12,550,800</b>	-	<b>12,550,800</b>	<b>0.0%</b>

Purpose: Construct North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, and refinance Commercial Paper debt.

Principal Outstanding as of September 30, 2011: \$137,820,000

Final Maturity: October 1, 2035

Interest Rate: 2.25% - 5.00%

Revenue Pledged: Local Government Half Cent Sales Tax

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
2003 and 2005 Sales Tax Revenue Bonds Reserve (217)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	15,717,400	15,717,400	-
Current Level of Service Budget	-	15,717,400	15,717,400	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Reserves For Debt Service	-	19,570,800	-	15,717,400	-	15,717,400	(19.7%)
<b>Total Budget</b>	-	19,570,800	3,853,300	15,717,400	-	15,717,400	(19.7%)

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Carry Forward	19,570,700	19,570,800	19,570,700	15,717,400	-	15,717,400	(19.7%)
<b>Total Funding</b>	19,570,700	19,570,800	19,570,700	15,717,400	-	15,717,400	(19.7%)

Balance of contributed funds as of September 30, 2011:  
 \$7,858,662 Fund 412 - Water User Fee Capital Fund  
 \$7,858,662 Fund 414 - Sewer User Fee Capital Fund

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deteriorating of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding released approximately \$3.8 million of cash reserved pursuant to the existing bond covenants. The new refunding Bonds were issued without any reserve or reserve insurance policy and are budgeted in fund 298.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Caribbean Gardens General Obligation Debt Service (220)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,968	3,000	-	-	-	-	(100.0%)
Debt Service - Interest Expense	(1,368)	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>1,600</b>	<b>3,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Trans to Property Appraiser	90,241	-	-	-	-	-	na
Trans to Tax Collector	-	1,200	-	-	-	-	(100.0%)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.0%)
<b>Total Budget</b>	<b>91,841</b>	<b>270,900</b>	<b>254,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	2,174	-	1,900	-	-	-	na
Delinquent Ad Valorem Taxes	38,402	40,000	5,600	-	-	-	(100.0%)
Interest/Misc	1,650	2,000	2,600	-	-	-	(100.0%)
Trans frm Property Appraiser	12,569	-	-	-	-	-	na
Carry Forward	281,200	231,000	244,200	-	-	-	(100.0%)
Less 5% Required By Law	-	(2,100)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>335,994</b>	<b>270,900</b>	<b>254,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

Purpose: Purchase Caribbean Gardens  
Principal Outstanding as of September 30, 2011: \$0  
Final Maturity: October 1, 2015  
Interest Rate: Variable  
Revenue Pledged: Ad Valorem Taxes

On November 2, 2004, Collier County voters approved a referendum authorizing the acquisition of certain land, including the land currently used as Caribbean Gardens, for the purpose of ensuring the continued operation of the Caribbean Gardens Zoo, by issuing bonds payable from ad valorem taxes not to exceed 0.15 mills for a period of 10 years. On July 26, 2005, the Board approved a Resolution authorizing a loan from the Commercial Paper Program in an amount not to exceed \$40 million. With our aggressive management of prepaying down principal over 4 years, the loan was paid off in July 2009 and the taxpayers in Collier County were no longer levied 0.15 mills.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Naples Park Drainage Debt Service (226)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	124,600	124,600	-
Current Level of Service Budget	-	124,600	124,600	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,000	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	1,000	-	-	-	-	(100.0%)
Debt Service - Principal	165,000	175,000	175,000	-	-	-	(100.0%)
Debt Service - Interest Expense	21,930	11,300	4,800	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>192,930</b>	<b>194,300</b>	<b>186,800</b>	<b>7,000</b>	-	<b>7,000</b>	<b>(96.4%)</b>
Trans to Property Appraiser	1,792	2,500	2,500	2,000	-	2,000	(20.0%)
Trans to Tax Collector	2,260	3,000	2,500	2,500	-	2,500	(16.7%)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	9,100	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>196,982</b>	<b>208,900</b>	<b>191,800</b>	<b>124,600</b>	-	<b>124,600</b>	<b>(40.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	114,318	90,000	110,600	102,000	-	102,000	13.3%
Interest/Misc	1,783	-	700	700	-	700	na
Trans frm Tax Collector	1,006	-	-	-	-	-	na
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.0%)
Carry Forward	185,800	93,400	107,500	27,000	-	27,000	(71.1%)
Less 5% Required By Law	-	(4,500)	-	(5,100)	-	(5,100)	13.3%
<b>Total Funding</b>	<b>302,906</b>	<b>208,900</b>	<b>218,800</b>	<b>124,600</b>	-	<b>124,600</b>	<b>(40.4%)</b>

Purpose: Naples Park Drainage Improvements.

Principal Outstanding as of September 30, 2011: \$0

Final Maturity: September 1, 2012

Interest Rate: 6.45%

Revenue Pledged: Naples Park Assessment

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. Sufficient assessment proceeds had accumulated in the debt service fund to allow an extraordinary redemption of principal which paid off the bonds. The savings realized from paying off the bonds 7 months early was \$6,556.

On June 22, 2010 the Board approved a work order under Project 69081 for the construction of sidewalk and stormwater drainage improvements along 111th Avenue North and 8th Street North in Naples Park. The work order funding, was provided by the Gas Tax Capital Project Fund 313. The cost of the stormwater drainage component of this project was \$120,090.30. The remaining Naples Park Area Stormwater Improvement Assessment proceeds may be utilized to reimburse the Gas Tax Capital Project Fund 313 for the stormwater drainage component of Project 69081. Accordingly, in FY 2012 \$100,000 will be transferred to the Gas Tax Capital Project Fund 313 with the balance of \$20,090.30 to be transferred in FY 2013.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Pine Ridge/Naples Production Park Debt (232)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	1,218,000	1,218,000	-
Current Level of Service Budget	-	1,218,000	1,218,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans to Property Appraiser	14,146	17,000	15,000	14,500	-	14,500	(14.7%)
Trans to Tax Collector	17,482	20,000	19,500	19,000	-	19,000	(5.0%)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.0%)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.0%)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.7%
<b>Total Budget</b>	<b>824,328</b>	<b>1,507,700</b>	<b>1,395,800</b>	<b>1,218,000</b>	<b>-</b>	<b>1,218,000</b>	<b>(19.2%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	885,077	701,000	880,000	811,300	-	811,300	15.7%
Interest/Misc	7,903	6,000	5,500	6,000	-	6,000	0.0%
Trans frm Tax Collector	7,758	-	-	-	-	-	na
Carry Forward	864,700	835,700	951,900	441,600	-	441,600	(47.2%)
Less 5% Required By Law	-	(35,000)	-	(40,900)	-	(40,900)	16.9%
<b>Total Funding</b>	<b>1,765,438</b>	<b>1,507,700</b>	<b>1,837,400</b>	<b>1,218,000</b>	<b>-</b>	<b>1,218,000</b>	<b>(19.2%)</b>

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.

Principal Outstanding as of September 30, 2011: \$0

Final Maturity: October 1, 2013

Interest Rate: N.A.

Revenue Pledged: N.A.

The two industrial park MSTU's were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16 (B) 12 to move the residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,940) and Naples Production Park Capital Improvement Fund 138 (\$2,776,860). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Forest Lakes Roadway Limited General Obligation Bonds (259)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	934,900	934,900	-
Current Level of Service Budget	-	934,900	934,900	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,374	3,500	3,000	3,500	-	3,500	0.0%
Debt Service	371	1,000	1,000	1,000	-	1,000	0.0%
Debt Service - Principal	340,000	350,000	350,000	365,000	-	365,000	4.3%
Debt Service - Interest Expense	218,713	205,800	205,800	192,400	-	192,400	(6.5%)
<b>Net Operating Budget</b>	<b>561,458</b>	<b>560,300</b>	<b>559,800</b>	<b>561,900</b>	-	<b>561,900</b>	<b>0.3%</b>
Trans to Property Appraiser	4,740	6,000	6,000	4,700	-	4,700	(21.7%)
Trans to Tax Collector	11,127	13,700	13,700	11,400	-	11,400	(16.8%)
Reserves For Debt Service	-	55,600	-	301,200	-	301,200	441.7%
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Budget</b>	<b>577,324</b>	<b>635,600</b>	<b>579,500</b>	<b>934,900</b>	-	<b>934,900</b>	<b>47.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	485,878	546,200	524,400	380,600	-	380,600	(30.3%)
Delinquent Ad Valorem Taxes	564	-	-	-	-	-	na
Interest/Misc	1,859	2,000	1,100	1,000	-	1,000	(50.0%)
Trans frm Property Appraiser	660	-	-	-	-	-	na
Trans frm Tax Collector	4,938	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Carry Forward	209,700	114,700	126,300	72,300	-	72,300	(37.0%)
Less 5% Required By Law	-	(27,300)	-	(19,000)	-	(19,000)	(30.4%)
<b>Total Funding</b>	<b>703,600</b>	<b>635,600</b>	<b>651,800</b>	<b>934,900</b>	-	<b>934,900</b>	<b>47.1%</b>

Purpose: Forest Lakes Roadway Capital Improvements.  
Principal Outstanding as of September 30, 2011: \$4,900,000  
Final Maturity: January 1, 2022  
Interest Rate: 3.75% - 4.25%  
Revenue Pledged: Ad Valorem Taxes

**Forest Lakes MSTU Bond Issue – Spend Down Status**

Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. To date approximately \$3.8 million has been spent or is committed toward roadway related improvements including drainage. Construction costs for the various projects are substantially under the original engineers cost estimate due to the current economic environment. The soft construction market has allowed the original project scope to be completed below the engineers cost estimate and it is likely that bond proceeds of approximately \$500,000 will not be spent. This value will be transferred from fund 159 to fund 259 for FY 12 thus reducing the debt service millage rate. During FY 12, a discussion concerning partial defeasance of the General Obligation Debt will be made using unspent bond proceeds.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2005a Limited General Obligation Bond (272)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	6,030,200	6,030,200	-
Current Level of Service Budget	-	6,030,200	6,030,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	275	-	-	-	-	-	na
Arbitrage Services	2,374	3,500	2,300	3,500	-	3,500	0.0%
Debt Service - Principal	4,150,000	4,355,000	4,355,000	4,575,000	-	4,575,000	5.1%
Debt Service - Interest Expense	790,500	577,900	343,400	354,700	-	354,700	(38.6%)
<b>Net Operating Budget</b>	<b>4,943,149</b>	<b>4,936,400</b>	<b>4,700,700</b>	<b>4,933,200</b>	-	<b>4,933,200</b>	<b>(0.1%)</b>
Trans to Property Appraiser	40,066	68,400	72,900	77,900	-	77,900	13.9%
Trans to Tax Collector	100,611	132,500	116,000	119,100	-	119,100	(10.1%)
Trans to 174 Conserv Collier Fd	469,600	900,000	680,000	900,000	-	900,000	0.0%
<b>Total Budget</b>	<b>5,553,426</b>	<b>6,037,300</b>	<b>5,569,600</b>	<b>6,030,200</b>	-	<b>6,030,200</b>	<b>(0.1%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	5,030,268	5,275,100	5,240,800	4,742,100	-	4,742,100	(10.1%)
Delinquent Ad Valorem Taxes	13,779	-	10,000	-	-	-	na
Interest/Misc	7,844	4,300	4,300	4,300	-	4,300	0.0%
Trans frm Property Appraiser	5,615	-	-	-	-	-	na
Trans frm Tax Collector	44,219	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	469,600	900,000	680,000	900,000	-	900,000	0.0%
Carry Forward	237,500	121,700	255,400	620,900	-	620,900	410.2%
Less 5% Required By Law	-	(263,800)	-	(237,100)	-	(237,100)	(10.1%)
<b>Total Funding</b>	<b>5,808,826</b>	<b>6,037,300</b>	<b>6,190,500</b>	<b>6,030,200</b>	-	<b>6,030,200</b>	<b>(0.1%)</b>

Purpose: Fund acquisition of environmentally sensitive land. Debt service for Conservation Collier.

Principal Outstanding as of September 30, 2011: \$9,380,000

Final Maturity: July 1, 2013

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Voter approved Ad Valorem Taxes

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Series 2008 Limited General Obligation Bond (273)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	143,200	143,200	-
Current Level of Service Budget	-	143,200	143,200	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	2,968	3,900	2,300	-	-	-	(100.0%)
Debt Service - Principal	3,067,279	3,257,600	10,384,500	-	-	-	(100.0%)
Debt Service - Interest Expense	484,583	353,800	303,700	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>3,554,830</b>	<b>3,615,300</b>	<b>10,690,500</b>	-	-	-	<b>(100.0%)</b>
Trans to Property Appraiser	242	40,900	-	-	-	-	(100.0%)
Trans to Tax Collector	73,818	116,700	90,600	-	-	-	(100.0%)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	470,500	700,000	510,000	-	-	-	(100.0%)
<b>Total Budget</b>	<b>4,099,391</b>	<b>4,472,900</b>	<b>11,291,100</b>	<b>143,200</b>	-	<b>143,200</b>	<b>(96.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Ad Valorem Taxes	3,690,956	3,951,700	3,729,700	-	-	-	(100.0%)
Delinquent Ad Valorem Taxes	8,174	-	2,300	-	-	-	na
Interest/Misc	4,440	100	3,300	-	-	-	(100.0%)
Trans frm Tax Collector	33,126	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	470,500	700,000	510,000	-	-	-	(100.0%)
Carry Forward	4,400	18,700	112,200	143,200	-	143,200	665.8%
Less 5% Required By Law	-	(197,600)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>4,211,595</b>	<b>4,472,900</b>	<b>11,434,300</b>	<b>143,200</b>	-	<b>143,200</b>	<b>(96.8%)</b>

Purpose: Fund acquisition of approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier.

Principal Outstanding as of September 30, 2011: \$0  
 Final Maturity: July 1, 2013  
 Interest Rate: 4.138%  
 Revenue Pledged: Voter approved Ad Valorem Taxes

On April 12, 2011, the Board approved the prepayment of the Collier County Limited General Obligation Bond, Series 2008. The bonds were payable from a levy of up to 0.25 mills. Sufficient unused monies have accumulated in the Conservation Collier acquisition fund 172 to allow for the prepayment of bonds in the amount of \$7.1 million, which includes a 3% premium for early prepayment, plus accrued interest. The gross savings realized was \$131,725.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
CRA Taxable Note (Fifth Third Bank), Series 2009 (287)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	3,030,200	3,030,200	-
Current Level of Service Budget	-	3,030,200	3,030,200	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Debt Service	610	6,000	2,000	5,000	-	5,000	(16.7%)
Debt Service - Principal	900,000	900,000	900,000	900,000	-	900,000	0.0%
Debt Service - Interest Expense	532,944	826,300	550,000	699,400	-	699,400	(15.4%)
<b>Net Operating Budget</b>	<b>1,433,554</b>	<b>1,732,300</b>	<b>1,452,000</b>	<b>1,604,400</b>	-	<b>1,604,400</b>	<b>(7.4%)</b>
Reserves For Debt Service	-	1,560,000	-	1,425,800	-	1,425,800	(8.6%)
<b>Total Budget</b>	<b>1,433,554</b>	<b>3,292,300</b>	<b>1,452,000</b>	<b>3,030,200</b>	-	<b>3,030,200</b>	<b>(8.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	9,929	6,000	6,000	6,000	-	6,000	0.0%
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.1%)
Carry Forward	1,560,900	1,560,900	1,570,200	1,524,200	-	1,524,200	(2.4%)
<b>Total Funding</b>	<b>3,003,773</b>	<b>3,292,300</b>	<b>2,976,200</b>	<b>3,030,200</b>	-	<b>3,030,200</b>	<b>(8.0%)</b>

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Principal Outstanding as of September 30, 2011: \$10,586,000

Final Maturity: September 1, 2014

Interest Rate: Variable based on LIBOR

Revenue Pledged: Tax increment finance revenues

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Special Obligation Bonds, Series 2010 and 2010B (298)**

<b>Program Summary</b>	<b>FY 2012 Total FTE</b>	<b>FY 2012 Budget</b>	<b>FY 2012 Revenues</b>	<b>FY 2012 Net Cost</b>
N/A	-	7,806,900	7,806,900	-
Current Level of Service Budget	-	7,806,900	7,806,900	-

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Arbitrage Services	-	45,500	25,000	25,000	-	25,000	(45.1%)
Debt Service	60,725,596	10,000	26,689,900	20,000	-	20,000	100.0%
Debt Service - Principal	-	1,545,000	1,545,000	4,265,000	-	4,265,000	176.1%
Debt Service - Interest Expense	-	2,257,800	2,596,700	3,328,400	-	3,328,400	47.4%
<b>Net Operating Budget</b>	<b>60,725,596</b>	<b>3,858,300</b>	<b>30,856,600</b>	<b>7,638,400</b>	-	<b>7,638,400</b>	<b>98.0%</b>
Reserves For Debt Service	-	171,800	-	168,500	-	168,500	(1.9%)
<b>Total Budget</b>	<b>60,725,596</b>	<b>4,030,100</b>	<b>30,856,600</b>	<b>7,806,900</b>	-	<b>7,806,900</b>	<b>93.7%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	59	-	-	-	-	-	na
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans fm 001 Gen Fund	-	823,600	1,018,300	3,284,400	-	3,284,400	298.8%
Trans fm 113 Comm Dev Fd	-	-	29,100	232,400	-	232,400	na
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.3%)
Trans fm 306 Pk & Rec Cap	-	-	39,000	311,600	-	311,600	na
Trans fm 350 EMS Cap Fd	-	368,300	368,500	396,100	-	396,100	7.5%
Trans fm 355 Library Cap Fd	-	725,800	779,900	1,148,300	-	1,148,300	58.2%
Trans fm 385 Law Enforc Cap Fd	-	1,860,000	1,860,000	1,900,400	-	1,900,400	2.2%
Trans fm 390 Gen Gov Fac Cap Fd	-	70,600	96,000	327,500	-	327,500	363.9%
Carry Forward	-	-	13,700	203,200	-	203,200	na
<b>Total Funding</b>	<b>60,739,299</b>	<b>4,030,100</b>	<b>31,059,800</b>	<b>7,806,900</b>	-	<b>7,806,900</b>	<b>93.7%</b>

Special Obligation Bonds, Series 2010:

Purpose: Refunding Commercial Paper. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2011: \$58,350,000

Final Maturity: July 1, 2034

Interest Rate: 3.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non ad valorem revenues

Special Obligation Bonds, Series 2010B:

Purpose: Refunding 2002 Capital Improvement Bond. Major capital projects funded with the 2002 Capital Improvement Bond include Sheriff's Administration Building, Domestic Animal Services Center Building, Sheriff's Building on Horseshoe Drive, Immokalee Jail renovation, Goodland Boat Launch Land, Lely Barefoot Beach Land, North Naples Satellite Government Offices Building, North Naples Regional Library, Voting Machines (amortized over 10 years), and EMS Helicopter (amortized over 10 years).

Principal Outstanding as of September 30, 2011: \$24,620,000

Final Maturity: October 1, 2021

Interest Rate: 3.00% - 5.00%

Revenue Pledged: Covenant to budget and appropriate non ad valorem revenues

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Debt Service**

**General Governmental Debt  
Commercial Paper Debt (299)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
N/A	-	3,000	3,000	-
Current Level of Service Budget	-	3,000	3,000	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	11,873	-	-	-	-	-	na
Debt Service - Principal	6,154,000	-	-	-	-	-	na
Debt Service - Interest Expense	454,172	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>6,620,045</b>	-	-	-	-	-	<b>na</b>
Trans to 298 Sp Ob Bd '10	-	181,800	181,800	3,000	-	3,000	(98.3%)
<b>Total Budget</b>	<b>6,620,045</b>	<b>181,800</b>	<b>181,800</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(98.3%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	230	-	2,500	-	-	-	na
Trans fm 001 Gen Fund	891,213	-	-	-	-	-	na
Trans fm 350 EMS Cap Fd	539,877	-	-	-	-	-	na
Trans fm 355 Library Cap Fd	964,727	-	-	-	-	-	na
Trans fm 385 Law Enforc Cap Fd	2,815,634	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	1,408,959	-	-	-	-	-	na
Carry Forward	181,700	181,800	182,300	3,000	-	3,000	(98.3%)
<b>Total Funding</b>	<b>6,802,339</b>	<b>181,800</b>	<b>184,800</b>	<b>3,000</b>	-	<b>3,000</b>	<b>(98.3%)</b>

Purpose: Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding (General Government) as of September 30, 2011: \$0

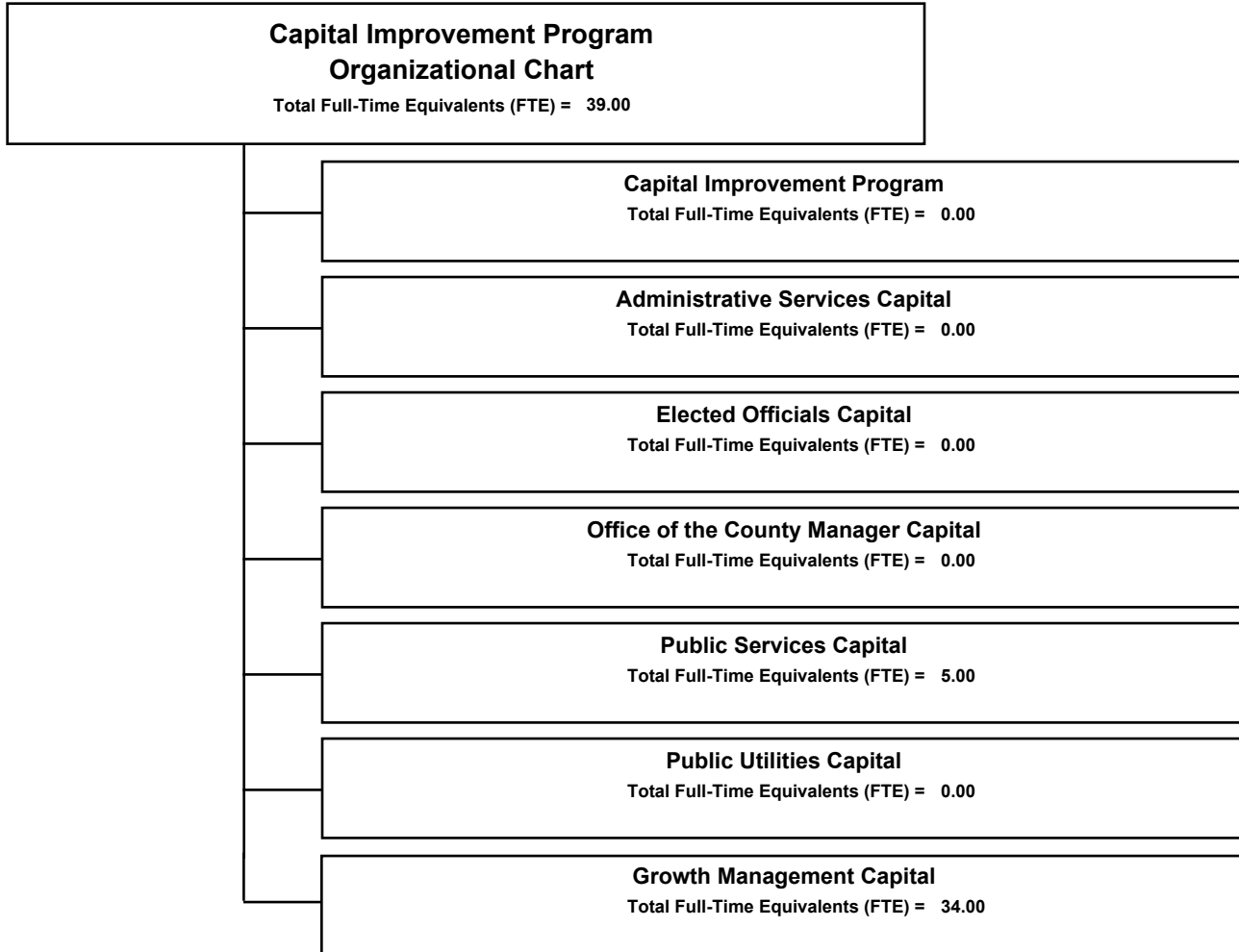
Final Maturity: Varies with each loan

Interest Rate: Variable

Revenue Pledged: Available non ad valorem revenues

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

## Capital Improvement Program



## Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects include county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, and water and sewer utility infrastructure required by the community.

## Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

## Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments identify project needs and together with the appropriate Engineering Department or Facilities Management Department develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

## The FY 12 Capital Improvement Program (CIP)

**Revenue:** The County utilizes several funding sources to meet its capital needs. Road construction is funded by a combination of gas taxes, impact fees, ad valorem, grants, interest and carry forward. Water and sewer utility projects are funded/financed by impact fees, user fees, loan proceeds, interest and carry forward. Solid waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded/financed by impact fees, interest and carry forward.

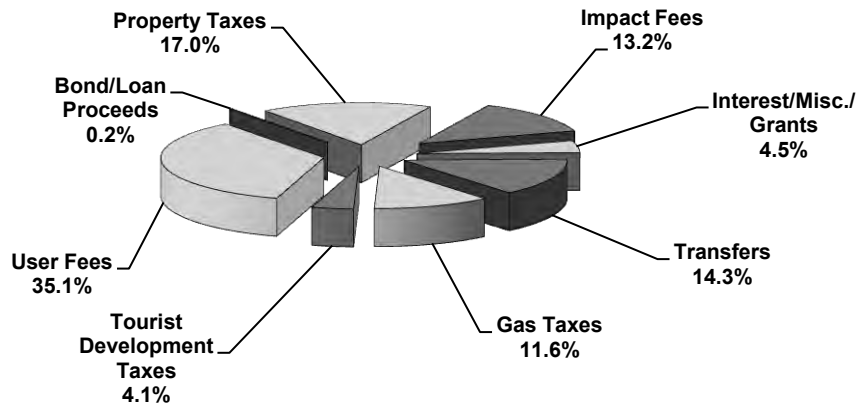
In the past, the County dedicated a portion of its General Fund millage to the construction of capital projects, an equivalent of 1/3 of a mill, however in the current economic down turn, the amount was reduced to 0.1931 of a mill in FY 12. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS helicopters and museum improvements are projects that typically receive funding from this source. Airport Authority projects are funded through a combination of State Department of Transportation grants matched by a local contribution from the General Fund. The County dedicates a separate portion of the General Fund millage to construct stormwater management projects. This dedicated revenue stream allows the Stormwater Department to apply for various Federal and State grants.

**Collier County Government  
Fiscal Year 2012 Adopted Budget – Capital Improvement Program**

In the current economy, the County has substantially scaled back its capital program. Since FY 07, Impact fees collections have dropped by more than 75%, growth related capital projects are no longer needed within the 5-year window or they have been deferred. Over the past few years, many growth related projects have been constructed from impact fee revenues, most have been financed. With this down turn in impact fee collections, the impact fee revenue stream is not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation is being used to cover any Impact Fee Debt Service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund.

The FY 12 CIP includes total revenues of \$157,638,900 as shown below.

**FY 12 CIP Funding Sources**

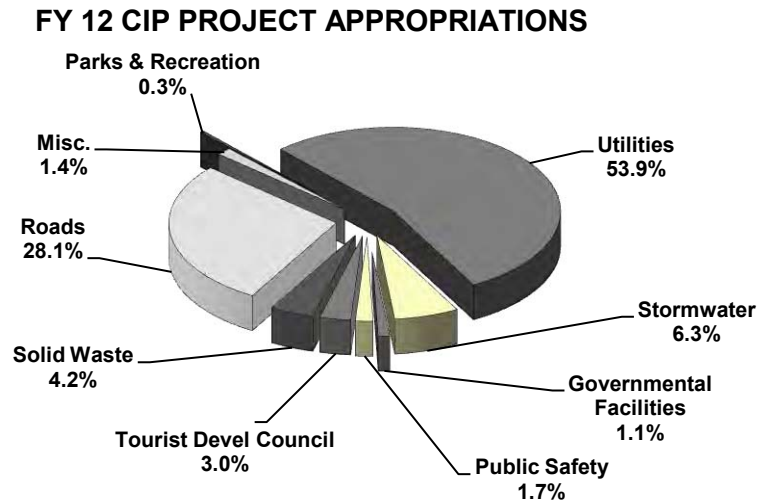


**FY 12 CIP REVENUE**

<b>Gas Taxes</b>	\$18,300,000
<b>Tourist Development Taxes</b>	6,525,100
<b>User Fees</b>	55,298,900
<b>Bond/Loan Proceeds</b>	368,000
<b>Property Taxes</b>	26,795,400
<b>Impact Fees</b>	20,764,500
<b>Transfers</b>	22,479,600
<b>Interest/Misc./Grants</b>	7,107,400
<b>Total</b>	<u>157,638,900</u>
<b>Carry forward</b>	142,324,900
<b>Revenue Reserve</b>	<u>(2,622,300)</u>
<b>Net FY 2011 CIP Revenue</b>	\$297,341,500

**Collier County Government  
Fiscal Year 2012 Adopted Budget – Capital Improvement Program**

**Appropriations:** FY 12 Capital Improvement Program appropriations include \$101,333,300 in planned project expenditures, reserves of \$110,513,400, debt service funding of \$52,798,100, transfers of \$24,705,100 and \$7,991,600 in miscellaneous operating costs, including indirect cost reimbursements to the General Fund, Transportation's Engineering Departments' operating expenses and impact fee refunds. The allocation of FY 12 CIP project appropriations is shown below.



**FY 12 CIP APPROPRIATIONS**

<b>Governmental Facilities</b>	\$ 1,125,900
<b>Tourist Development Council</b>	3,019,500
<b>Stormwater Management.</b>	6,333,800
<b>Parks &amp; Recreation</b>	352,000
<b>Roads</b>	28,483,100
<b>Utilities</b>	54,571,800
<b>Solid Waste</b>	4,302,500
<b>Public Safety</b>	1,711,900
<b>Misc.*</b>	1,432,800
<b>Project Total</b>	<u>101,333,300</u>
<b>Reserves/Debt/Misc.</b>	<u>196,008,200</u>
<b>Total Appropriations</b>	\$297,341,500

\*Misc. includes Library \$160,000, Clam Bay Restoration \$148,600, Pelican Bay Capital Landscape & Irrigation Improvements \$759,700, Museum Capital Improvements \$162,000, Airport Authority \$167,000, and Freedom Memorial \$35,500.

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**FY 12 CAPITAL IMPROVEMENT PROGRAM (CIP)  
SUMMARY OF CAPITAL PROJECT FUNDING  
(In Thousands)**

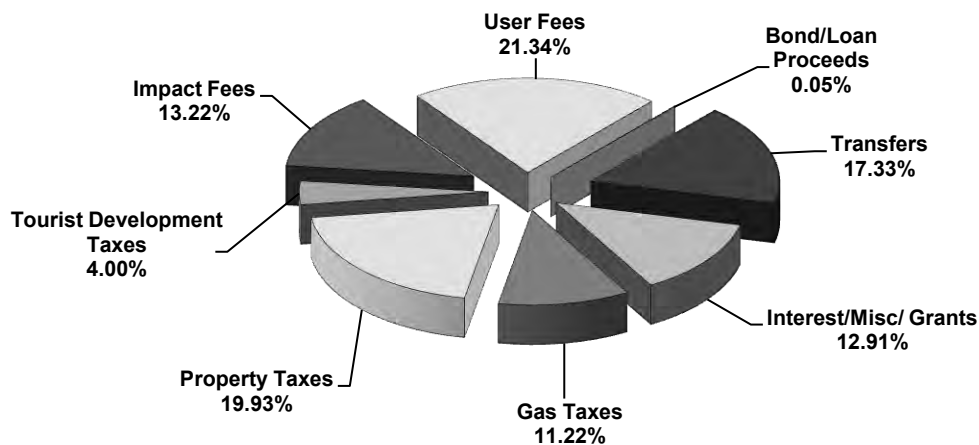
Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Library Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Trans. Projects (Cap Proj Fd)	EMS Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	Airport Authority Projects (Enterprise Fd)	FY2012 Total CIP
General Government	-	1,125.9	-	-	-	-	-	-	-	-	-	1,125.9
Public Safety	-	1,711.9	-	-	-	-	-	-	-	-	-	1,711.9
Physical Environment	1,859.4	-	-	-	6,333.8	-	-	908.3	-	-	-	9,101.5
Transportation	-	-	-	-	-	28,483.1	-	-	-	-	-	28,483.1
Culture & Recreation	1,160.1	154.2	5.8	352.0	-	-	-	197.5	-	-	-	1,869.6
Utilities Water	-	-	-	-	-	-	-	-	28,085.7	-	-	28,085.7
Utilities Wastewater	-	-	-	-	-	-	-	-	26,486.1	-	-	26,486.1
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	4,302.5	-	4,302.5
Airport Authority	-	-	-	-	-	-	-	-	-	-	167.0	167.0
<b>Project Expenditures:</b>	<b>3,019.5</b>	<b>2,992.0</b>	<b>5.8</b>	<b>352.0</b>	<b>6,333.8</b>	<b>28,483.1</b>	<b>-</b>	<b>1,105.8</b>	<b>54,571.8</b>	<b>4,302.5</b>	<b>167.0</b>	<b>101,333.3</b>
Operating Costs/Reimb	627.3	200.0	20.0	200.0	1,214.0	4,994.0	50.0	226.3	460.0	-	-	7,991.6
Impact Fee Refunds	-	-	-	-	-	-	-	-	-	-	-	-
Transfers	1,252.1	3,840.4	-	12.0	-	7,769.1	-	23.6	11,557.9	-	250.0	24,705.1
Debt Service	-	4,843.8	1,148.3	3,423.1	939.7	15,524.4	708.0	4,604.3	21,606.5	-	-	52,798.1
Reserves	24,939.1	6,058.0	935.3	8,422.5	(18.4)	10,696.7	208.5	2,897.6	55,600.6	76.6	696.9	110,513.4
<b>Non-Project Expenditures:</b>	<b>26,818.5</b>	<b>14,942.2</b>	<b>2,103.6</b>	<b>12,057.6</b>	<b>2,135.3</b>	<b>38,984.2</b>	<b>966.5</b>	<b>7,751.8</b>	<b>89,225.0</b>	<b>76.6</b>	<b>946.9</b>	<b>196,008.2</b>
<b>Total Expenditures:</b>	<b>29,838.0</b>	<b>17,934.2</b>	<b>2,109.4</b>	<b>12,409.6</b>	<b>8,469.1</b>	<b>67,467.3</b>	<b>966.5</b>	<b>8,857.6</b>	<b>143,796.8</b>	<b>4,379.1</b>	<b>1,113.9</b>	<b>297,341.5</b>
Revenue	TDC & Cons	Co-Wide Cap	Library	Parks	Stormwater	Trans.	EMS	Misc.	Utilities	Solid Waste	Airport Authority	FY2012 Total
Ad Valorem Taxes	-	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax	6,525.1	-	-	-	-	-	-	-	-	-	-	6,525.1
Impact Fees	-	725.7	415.8	2,238.0	-	10,475.1	154.3	755.6	6,000.0	-	-	20,764.5
Gas Taxes	-	-	-	-	-	18,300.0	-	-	-	-	-	18,300.0
Assessments	-	-	-	-	-	-	-	459.0	-	-	-	459.0
Tfrs Property Taxes (001)	-	4,360.6	-	-	6,965.8	13,735.0	-	1,700.0	-	-	-	26,761.4
Tfrs Property Taxes (111)	-	-	-	-	-	-	-	34.0	-	-	-	34.0
Tfrs User Fees (408)	-	-	-	-	-	-	-	-	51,400.2	-	-	51,400.2
Tfrs (Other Funds)	726.0	1,906.6	-	250.0	-	5,958.3	426.9	1,682.2	11,528.1	3,898.7	-	26,376.8
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	368.0	-	-	368.0
Grants/Contributions	-	-	-	412.0	1,000.0	2,000.0	-	-	-	-	-	3,412.0
Interest/Miscellaneous	251.5	1,164.6	15.9	95.0	33.7	770.9	5.0	88.2	669.4	30.0	113.7	3,237.9
Carry Forward	22,661.7	9,871.2	1,699.2	9,551.9	521.2	17,805.2	388.3	4,204.1	74,164.3	451.9	1,005.9	142,324.9
Revenue Reserve	(326.3)	(94.5)	(21.5)	(137.3)	(51.6)	(1,577.2)	(8.0)	(65.5)	(333.2)	(1.5)	(5.7)	(2,622.3)
<b>Total Revenue:</b>	<b>29,838.0</b>	<b>17,934.2</b>	<b>2,109.4</b>	<b>12,409.6</b>	<b>8,469.1</b>	<b>67,467.3</b>	<b>966.5</b>	<b>8,857.6</b>	<b>143,796.8</b>	<b>4,379.1</b>	<b>1,113.9</b>	<b>297,341.5</b>



## The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

**Revenue:** The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Road construction is funded through a combination of local and state gas taxes, impact fees, interest, and funds carried forward. Water and sewer utility projects are funded by impact fees, user fees, interim bond and loan proceeds, interest and funds carried forward. EMS, Library, Park, Fire, Law Enforcement, Correctional, and General Governmental facilities projects are partially or completely funded through impact fees, interest and funds carried forward. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Solid waste landfill projects are funded by landfill tipping fees. The five-year CIE revenue sources listed below represent the funding for the FY 12 - FY 16 CIP/CIE.

**FIVE-YEAR CIP/CIE PLANNED REVENUE**



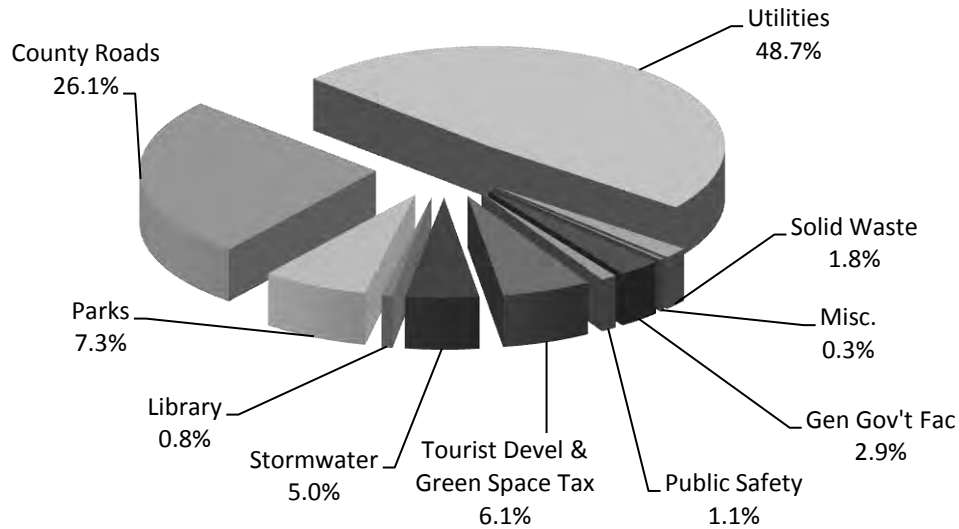
**FIVE-YEAR CIP/CIE PLANNED REVENUE**

Gas Taxes	\$91,500,000
Property Taxes	162,450,200
Tourist Development Tax	32,625,500
Impact Fees	107,782,700
User Fees	173,961,900
Bond/Loan Proceeds	368,000
Transfers	141,273,800
Interest/Misc./Grants	105,227,000
<b>TOTAL REVENUE</b>	<b>\$815,189,100</b>
Carry Forward	142,324,900
Reserves/Non-Project Expenses	(15,096,100)
<b>TOTAL PROJECT FUNDING</b>	<b>\$942,417,900</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget – Capital Improvement Program**

**Appropriations:** The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$536,975,400. The five-year CIE is summarized below.

**FIVE-YEAR CIP/CIE PLANNED PROJECTS**



**FIVE-YEAR CIP/CIE PLANNED PROJECTS**

<b>Governmental Facilities</b>	15,825,900
<b>Public Safety</b>	8,936,800
<b>Tourist Development &amp; Green Space</b>	25,779,500
<b>Stormwater Management.</b>	24,505,100
<b>Library</b>	3,720,800
<b>Parks &amp; Recreation</b>	33,504,000
<b>Roads</b>	154,076,100
<b>Utilities</b>	175,256,800
<b>Solid Waste</b>	18,952,500
<b>Misc.*</b>	2,116,200
<b>Project Total</b>	<u>462,673,700</u>
<b>Reserves/Debt/Misc./ Operating</b>	<u>479,744,300</u>
<b>Total Appropriations</b>	<u>942,418,000</u>

\*Misc. includes Clam Bay Restoration \$148,600, Pelican Bay Capital Landscape & Irrigation Improvements \$759,700, Museum Capital Improvements \$162,000, Freedom Memorial \$128,900 and Airport Improvements \$917,000.

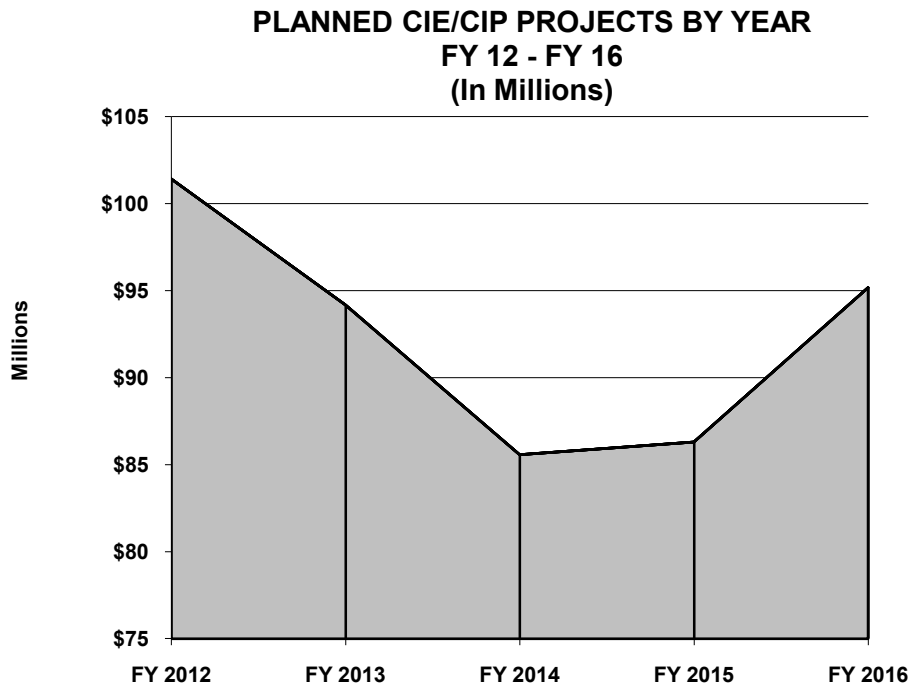
**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**FY 12 - 16 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)  
SUMMARY OF CAPITAL PROJECT FUNDING  
(In Thousands)**

Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Library Projects	Parks Projects	Stormwater Projects	Trans. Projects	EMS Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	Airport Authority Projects	FY 12 - 16 CIP/CIE Expenses
General Government	-	15,825.9	-	-	-	-	-	-	-	-	-	15,825.9
Public Safety	-	6,195.7	-	-	-	-	2,741.1	-	-	-	-	8,936.8
Physical Environment	16,221.4	-	-	-	24,505.1	-	-	908.3	-	-	-	41,634.8
Transportation	-	-	-	-	-	154,076.1	-	-	-	-	-	154,076.1
Culture & Recreation	9,558.1	3,426.6	294.1	33,504.0	-	-	-	290.9	-	-	-	47,073.8
Utilities Water	-	-	-	-	-	-	-	-	73,440.7	-	-	73,440.7
Utilities Wastewater	-	-	-	-	-	-	-	-	101,816.1	-	-	101,816.1
Solid Waste Landfill	-	-	-	-	-	-	-	-	-	18,952.5	-	18,952.5
Airport Authority	-	-	-	-	-	-	-	-	-	-	917.0	917.0
<b>Project Expenditures:</b>	<b>25,779.5</b>	<b>25,448.2</b>	<b>294.1</b>	<b>33,504.0</b>	<b>24,505.1</b>	<b>154,076.1</b>	<b>2,741.1</b>	<b>1,199.2</b>	<b>175,256.8</b>	<b>18,952.5</b>	<b>917.0</b>	<b>462,673.7</b>
Operating Costs	3,136.5	600.0	100.0	-	6,070.0	22,994.0	-	226.3	2,300.0	-	280.0	35,706.8
Impact Fee Refunds	-	-	60.0	320.0	-	400.0	-	200.0	-	-	-	980.0
Transfers	6,260.5	34,478.0	-	60.0	-	34,698.3	-	23.6	56,213.1	-	-	131,733.5
Debt Service	-	26,812.2	5,798.1	15,856.2	4,697.1	73,851.4	2,590.8	22,456.1	103,748.7	-	-	255,810.6
Reserves	24,939.1	6,058.0	935.3	8,422.5	(18.4)	10,696.7	208.5	2,897.6	600.6	76.6	696.9	55,513.4
<b>Non-Project Expenditures:</b>	<b>34,336.1</b>	<b>67,948.2</b>	<b>6,893.4</b>	<b>24,658.7</b>	<b>10,748.7</b>	<b>142,640.4</b>	<b>2,799.3</b>	<b>25,803.6</b>	<b>162,862.4</b>	<b>76.6</b>	<b>976.9</b>	<b>479,744.3</b>
<b>Total Expenditures:</b>	<b>60,115.6</b>	<b>93,396.4</b>	<b>7,187.5</b>	<b>58,162.7</b>	<b>35,253.8</b>	<b>296,716.5</b>	<b>5,540.4</b>	<b>27,002.8</b>	<b>338,119.2</b>	<b>19,029.1</b>	<b>1,893.9</b>	<b>942,418.0</b>
Revenue	TDC & Land	Govt. Fac.	Library	Parks	Stormwater Projects	Trans.	EMS	Misc.	Utilities	Solid Waste	Airport Authority	FY 12 - 16 CIP/CIE Revenues
Ad Valorem	-	-	-	-	-	-	-	-	-	-	-	-
Tourist Development Tax (TDC)	32,625.5	-	-	-	-	-	-	-	-	-	-	32,625.5
Impact Fees	-	3,852.9	2,207.4	11,881.8	-	53,155.1	819.2	4,011.5	31,854.8	-	-	107,782.7
Assessments	-	-	-	-	-	-	-	459.0	-	-	-	459.0
Gas Taxes	-	-	-	-	-	91,500.0	-	-	-	-	-	91,500.0
Transfers Property Taxes (001)	-	55,981.0	-	-	29,751.2	68,675.0	-	6,800.0	-	-	750.0	161,957.2
Transfers Property Taxes (111)	-	-	-	-	-	-	-	34.0	-	-	-	34.0
Transfers (Other Funds)	3,630.0	18,352.1	3,315.7	1,659.8	-	23,958.3	4,350.1	11,275.8	56,183.3	18,548.7	-	141,273.8
Transfers User Fees (408)	-	-	-	-	-	-	-	-	173,961.9	-	-	173,961.9
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	368.0	-	-	368.0
Grants/Contributions	1,721.1	-	-	35,212.0	5,000.0	45,656.1	-	-	-	-	-	87,589.2
Interest/Miscellaneous	1,257.5	5,823.0	79.5	475.0	243.6	5,770.9	25.0	441.0	3,347.0	30.0	145.3	17,637.8
Carry Forward	22,661.7	9,871.2	1,699.2	9,551.9	521.2	17,805.2	388.3	4,204.1	74,164.3	451.9	1,005.9	142,324.9
Revenue Reserve	(1,780.2)	(483.8)	(114.3)	(617.8)	(262.2)	(9,804.1)	(42.2)	(222.6)	(1,760.1)	(1.5)	(7.3)	(15,096.1)
<b>Total Revenue:</b>	<b>60,115.6</b>	<b>93,396.4</b>	<b>7,187.5</b>	<b>58,162.7</b>	<b>35,253.8</b>	<b>296,716.5</b>	<b>5,540.4</b>	<b>27,002.8</b>	<b>338,119.2</b>	<b>19,029.1</b>	<b>1,893.9</b>	<b>942,417.9</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget – Capital Improvement Program**

**Planned Project Expenditures:** Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.



<b>FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR</b>	
<b>FY 2012</b>	\$ 101,426,700
<b>FY 2013</b>	94,184,900
<b>FY 2014</b>	85,578,300
<b>FY 2015</b>	86,306,000
<b>FY 2016</b>	95,177,800
<b>Project Total</b>	<u>\$462,673,700</u>

## **Operational Impact of the CIP/CIE**

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Budget appropriations lapse at the end of the fiscal year, however, capital appropriations are re-budgeted (carryover funding) until the project is finished and capitalized. Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, may result in additional operating costs or savings in future years. For example, while construction of a new fire station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget, beginning in the year that the facility is anticipated to become operational. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

As the economy and growth has slowed the Board of County Commissioners has earmarked virtually all capital funding to maintenance and replacement projects. These replacement projects in some cases may create operating efficiencies or future cost avoidance; however, these impacts are not presently quantifiable and are believed to be marginal.

## **Capital Budget Presentation**

The capital improvement section of the budget book is organized into two sections. The first section is comprised of schedules that summarize the FY 12 CIP by department or functional area. The second section presents the FY 12 - FY 16 CIP/CIE planning period.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	4,333,418	3,806,900	3,859,700	3,810,200	-	3,810,200	0.1%
Operating Expense	37,352,885	1,876,900	5,090,500	5,231,400	-	5,231,400	178.7%
Indirect Cost Reimburs	137,300	600,700	608,000	292,900	-	292,900	(51.2%)
Arbitrage Services	9,496	30,000	30,000	30,000	-	30,000	0.0%
Capital Outlay	54,112,397	59,986,000	297,335,800	98,935,400	-	98,935,400	64.9%
Debt Service	110,789	12,000	12,000	12,000	-	12,000	0.0%
Debt Service - Principal	12,193,202	11,825,800	11,825,800	12,311,400	-	12,311,400	4.1%
Debt Service - Interest Expense	9,978,575	9,765,500	9,765,500	9,283,100	-	9,283,100	(4.9%)
Remittances	1,216,030	1,000,000	1,000,000	1,025,000	-	1,025,000	2.5%
<b>Total Net Budget</b>	<b>119,444,093</b>	<b>88,903,800</b>	<b>329,527,300</b>	<b>130,931,400</b>	<b>-</b>	<b>130,931,400</b>	<b>47.3 %</b>
Advance/Repay to 226 Nap Pk D	-	30,000	-	-	-	-	(100.0%)
Advance/Repay to 314 Museum	150,000	-	-	-	-	-	na
Advance/Repay to 350 EMS IF	1,174,600	-	-	426,900	-	426,900	na
Advance/Repay to 355 Lib IF	1,171,300	-	-	-	-	-	na
Advance/Repay to 381 Correctional	2,355,600	1,810,100	1,810,100	1,145,700	-	1,145,700	(36.7%)
Advance/Repay to 385 Law Enf	1,593,800	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	6,894,600	2,389,800	2,389,800	1,906,600	-	1,906,600	(20.2%)
Advance/Repay to 413 Sew IF	5,500,000	5,500,000	5,500,000	-	-	-	(100.0%)
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0.0%
Advance/Repay to 496 Airp Cap	133,850	-	-	-	-	-	na
Advance/Repay to 497 Airp Im Cap	-	-	50,000	-	-	-	na
Trans to Property Appraiser	11,772	16,600	16,050	22,550	-	22,550	35.8%
Trans to Tax Collector	153,510	197,800	195,350	206,750	-	206,750	4.5%
Trans to 001 General Fund	393,600	396,900	1,451,300	401,100	-	401,100	1.1%
Trans to 001 Gen Fd	-	-	-	250,000	-	250,000	na
Trans to 163 Baysh/Av Beaut Fd	78,125	-	-	-	-	-	na
Trans to 184 TDC Promo	1,000,000	200,000	1,200,000	200,000	-	200,000	0.0%
Trans to 185 TDC Eng	-	-	-	726,000	-	726,000	na
Trans to 186 Immok Redev Fd	317,341	-	-	-	-	-	na
Trans to 710 Pub Serv Match	-	-	31,200	-	-	-	na
Trans to 712 Transp Match	39,329	-	716,400	3,228,600	-	3,228,600	na
Trans to 210 Debt Serv Fd	1,046,100	1,046,500	923,800	-	-	-	(100.0%)
Trans to 212 Debt Serv Fd	14,633,100	14,664,600	14,664,600	13,479,900	-	13,479,900	(8.1%)
Trans to 213 SIB Loan	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0.0%
Trans to 215 Debt Serv Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Trans to 216 Debt Serv Fd	8,804,700	9,008,000	9,008,000	9,004,500	-	9,004,500	0.0%
Trans to 298 Sp Ob Bd '10	-	3,024,700	3,143,400	4,083,900	-	4,083,900	35.0%
Trans to 299 Debt Serv Fd	5,729,196	-	-	-	-	-	na
Trans to 312 Gas Tax Op Fd	3,301,300	3,263,100	3,263,100	2,629,700	-	2,629,700	(19.4%)
Trans to 313 Gas Tax Cap Fd	-	-	-	500	-	500	na
Trans to 314 Museum Cap	50,000	-	-	-	-	-	na
Trans to 322 Pel Bay Irr and Land	-	65,000	65,000	-	-	-	(100.0%)
Trans to 408 Water/Sewer Fd	35,000	17,600	17,600	21,600	-	21,600	22.7%
Trans to 410 W/S Debt Serv Fd	11,072,424	11,135,800	11,135,800	11,160,100	-	11,160,100	0.2%
Trans to 411 W Impact Fee Cap Fd	5,839,056	-	-	-	-	-	na
Trans to 412 W User Fee Cap Fd	452,618	368,000	-	368,000	-	368,000	0.0%
Trans to 417 PU Grant Fd	-	-	2,112,000	-	-	-	na
Trans to 426 CAT Mass Transit Fd	1,778,000	1,900,900	3,337,700	1,672,700	-	1,672,700	(12.0%)
Trans to 476 Solid Waste Grants	-	-	1,700	-	-	-	na
Trans to 497 Airp Im Cap	-	-	224,600	-	-	-	na
Trans to 499 Airp Grant Match	-	191,000	263,500	-	-	-	(100.0%)
Trans to 506 IT Capital	-	-	-	361,200	-	361,200	na
Reserves For Contingencies	-	15,531,100	45,300	16,996,500	-	16,996,500	9.4%
Reserve for Reimb to State	-	-	-	3,400,000	-	3,400,000	na

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

Reserve for Eagle Lake Grant Match	-	-	-	425,000	-	425,000	na
Reserves For Debt Service	-	28,390,200	-	24,610,300	-	24,610,300	(13.3%)
Reserve for Future Debt Service	-	-	-	4,949,100	-	4,949,100	na
Reserves For Capital	-	70,987,400	-	60,224,600	-	60,224,600	(15.2%)
Reserves For Cash Flow	-	250,000	-	-	-	-	(100.0%)
Reserve for Attrition	-	-	-	(115,000)	-	(115,000)	na
<b>Total Budget</b>	<b>197,775,914</b>	<b>263,914,100</b>	<b>395,718,800</b>	<b>297,341,500</b>	<b>-</b>	<b>297,341,500</b>	<b>12.7%</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Appropriations by Department</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Airport Authority Capital	1,539,073	-	8,643,300	167,000	-	167,000	na
Courts Related Capital	131,329	-	1,914,100	-	-	-	na
Public Utilities Debt Service	22,302,512	21,713,300	21,713,300	21,716,500	-	21,716,500	0.0%
Administrative Services Capital	10,147,552	772,500	6,341,300	1,168,100	-	1,168,100	51.2%
Sheriff Capital	888,670	225,000	510,300	225,000	-	225,000	0.0%
Constitutional Officers Capital	1,815,515	63,700	4,303,800	1,769,700	-	1,769,700	2,678.2%
Emergency Medical Services Capital	84,843	70,000	131,100	50,000	-	50,000	(28.6%)
Ochopee Fire Capital	2,014	-	1,700	300	-	300	na
Isle of Capri Fire Capital	98,338	-	104,000	1,000	-	1,000	na
Pelican Bay Capital	333,450	550,000	2,869,200	908,300	-	908,300	65.1%
County Manager's Capital	49,287	516,000	599,800	100,000	-	100,000	(80.6%)
Parks and Recreation Capital	5,371,696	300,000	16,054,900	552,000	-	552,000	84.0%
TDC Capital	2,192,390	7,639,900	18,807,300	3,646,800	-	3,646,800	(52.3%)
Library Capital	1,475,894	86,600	2,033,000	25,800	-	25,800	(70.2%)
Museum Capital	698,425	100,000	938,800	162,000	-	162,000	62.0%
Public Services Division Capital	631,928	-	362,200	154,200	-	154,200	na
County Water / Sewer Capital	18,003,369	23,415,000	82,550,600	54,921,800	-	54,921,800	134.6%
Solid Waste Capital	1,559,015	5,059,000	11,019,600	4,302,500	-	4,302,500	(15.0%)
Transportation Capital	43,508,801	20,682,200	136,172,200	33,477,100	-	33,477,100	61.9%
Stormwater Capital	8,295,020	7,423,800	13,209,600	7,547,800	-	7,547,800	1.7%
Freedom Memorial Capital	135,019	128,900	159,600	35,500	-	35,500	(72.5%)
Growth Management Capital	179,952	157,900	1,087,600	-	-	-	(100.0%)
<b>Total Net Budget</b>	<b>119,444,093</b>	<b>88,903,800</b>	<b>329,527,300</b>	<b>130,931,400</b>	<b>-</b>	<b>130,931,400</b>	<b>47.3%</b>
Airport Authority Capital	133,850	947,100	583,400	946,900	-	946,900	0.0%
Courts Related Capital	-	1,212,800	-	2,361,300	-	2,361,300	94.7%
Public Utilities Debt Service	6,311,628	20,402,500	29,800	17,707,900	-	17,707,900	(13.2%)
Administrative Services Capital	12,965,259	11,241,800	7,196,600	10,808,300	-	10,808,300	(3.9%)
Sheriff Capital	4,973,334	7,719,600	4,565,600	7,476,000	-	7,476,000	(3.2%)
Constitutional Officers Capital	3,949,400	2,110,100	1,810,100	1,145,700	-	1,145,700	(45.7%)
Emergency Medical Services Capital	1,270,777	993,300	694,800	916,500	-	916,500	(7.7%)
Ochopee Fire Capital	-	4,100	-	6,200	-	6,200	51.2%
Isle of Capri Fire Capital	-	33,900	-	3,500	-	3,500	(89.7%)
Pelican Bay Capital	5,422	228,200	72,800	39,500	-	39,500	(82.7%)
County Manager's Capital	1,174,600	-	-	426,900	-	426,900	na
Parks and Recreation Capital	3,528,210	7,518,600	3,496,900	11,857,600	-	11,857,600	57.7%
TDC Capital	1,291,565	16,699,400	1,525,600	26,191,200	-	26,191,200	56.8%
Library Capital	1,436,727	2,575,100	1,195,400	2,083,600	-	2,083,600	(19.1%)
Museum Capital	-	9,300	-	300	-	300	(96.8%)
Public Services Division Capital	1,321,300	-	-	-	-	-	na
County Water / Sewer Capital	16,608,054	72,489,100	18,766,200	49,450,600	-	49,450,600	(31.8%)
Solid Waste Capital	-	190,400	1,700	76,600	-	76,600	(59.8%)
Transportation Capital	22,061,125	29,671,400	24,596,700	33,990,200	-	33,990,200	14.6%
Stormwater Capital	1,300,570	956,200	1,655,900	921,300	-	921,300	(3.6%)
Freedom Memorial Capital	-	7,400	-	-	-	-	(100.0%)
<b>Total Transfers and Reserves</b>	<b>78,331,821</b>	<b>175,010,300</b>	<b>66,191,500</b>	<b>166,410,100</b>	<b>-</b>	<b>166,410,100</b>	<b>(4.9%)</b>
<b>Total Budget</b>	<b>197,775,914</b>	<b>263,914,100</b>	<b>395,718,800</b>	<b>297,341,500</b>	<b>-</b>	<b>297,341,500</b>	<b>12.7%</b>



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Local Gas Taxes	12,895,300	12,543,600	12,817,900	12,817,900	-	12,817,900	2.2%
Tourist Devel Tax	6,428,245	6,525,100	6,220,400	6,525,100	-	6,525,100	0.0%
Licenses & Permits	192,208	422,200	418,000	412,000	-	412,000	(2.4%)
Special Assessments	121,787	156,600	166,900	459,000	-	459,000	193.1%
Intergovernmental Revenues	2,649,803	8,424,100	15,931,100	2,000,000	-	2,000,000	(76.3%)
Gas Taxes	5,519,824	5,456,400	5,482,100	5,482,100	-	5,482,100	0.5%
SFWMD/Big Cypress Revenue	2,727,329	1,000,000	2,763,000	1,000,000	-	1,000,000	0.0%
FEMA - Fed Emerg Mgt Agency	9,731,561	-	187,300	-	-	-	na
Charges For Services	179,344	93,700	-	113,700	-	113,700	21.3%
Fines & Forfeitures	1,132,754	1,088,000	1,090,000	1,090,000	-	1,090,000	0.2%
Miscellaneous Revenues	2,348,077	35,500	349,100	87,400	-	87,400	146.2%
Interest/Misc	2,969,708	2,815,600	2,040,700	1,944,800	-	1,944,800	(30.9%)
Impact Fees	24,785,421	15,937,000	14,400,000	13,057,100	-	13,057,100	(18.1%)
Deferred Impact Fees	1,167,700	-	229,200	2,971,400	-	2,971,400	na
COA Impact Fees	320,903	3,400,000	4,330,000	4,736,000	-	4,736,000	39.3%
Other Financing Sources	-	-	-	500	-	500	na
SRF Loan Proceeds	6,291,674	368,000	-	368,000	-	368,000	0.0%
Bond Proceeds	41,047	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	2,439,900	2,330,000	2,330,000	2,330,000	-	2,330,000	0.0%
Advance/Repay fm 131 Planning	-	250,000	250,000	250,000	-	250,000	0.0%
Advance/Repay fm 217 Debt Serv	-	-	2,832,600	-	-	-	na
Advance/Repay fm 301 Cap Proj	13,189,900	4,199,900	4,199,900	3,479,200	-	3,479,200	(17.2%)
Advance/Repay fm 496 Airport Cap	-	-	133,900	-	-	-	na
Reimb From Other Depts	96,148	-	340,900	1,500	-	1,500	na
Trans fm Tax Collector	98,670	-	-	-	-	-	na
Trans fm 001 Gen Fund	20,410,899	29,412,400	21,512,700	24,431,400	-	24,431,400	(16.9%)
Trans fm 109 Pel Bay MSTBU	902,000	259,200	259,200	436,500	-	436,500	68.4%
Trans fm 111 MSTD Gen Fd	488,000	74,000	74,000	34,000	-	34,000	(54.1%)
Trans fm 112 Landscape Cap	-	-	12,300	-	-	-	na
Trans fm 113 Comm Dev Fd	-	200,000	200,000	-	-	-	(100.0%)
Trans fm 186 Immok Redevel Fd	200,000	-	-	-	-	-	na
Trans fm 195 TDC Cap Fd	-	-	-	726,000	-	726,000	na
Trans fm 198 Museum Fd	200,000	100,000	130,000	100,000	-	100,000	0.0%
Trans fm 778 Pel Bay Lighting	186,400	83,600	83,600	-	-	-	(100.0%)
Trans fm 226 Naples Pk Debt Serv	-	-	-	100,000	-	100,000	na
Trans fm 301 Co Wide Cap	150,000	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	50,000	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	3,301,300	3,263,100	3,263,100	2,629,700	-	2,629,700	(19.4%)
Trans fm 320 Clam Bay Cap Fd	-	65,000	65,000	-	-	-	(100.0%)
Trans fm 325 Stormwater Cap Fd	39,329	-	716,400	-	-	-	na
Trans fm 336 Road Im Fee	-	-	-	3,228,600	-	3,228,600	na
Trans fm 408 Water / Sewer Fd	54,710,500	53,148,700	53,148,700	51,400,200	-	51,400,200	(3.3%)
Trans fm 410 W/S Debt Serv Fd	6,291,674	368,000	-	368,000	-	368,000	0.0%
Trans fm 411 W Impact Fee Cap Fd	5,548,324	5,517,800	5,517,800	5,675,900	-	5,675,900	2.9%
Trans fm 413 S Impact Fee Cap Fd	5,524,100	5,618,000	5,618,000	5,484,200	-	5,484,200	(2.4%)
Trans fm 414 Sewer Cap	5,500,000	5,500,000	7,612,000	-	-	-	(100.0%)
Trans fm 470 Solid Waste Fd	-	3,899,000	3,899,000	2,696,200	-	2,696,200	(30.8%)
Trans fm 473 Mand Collect Fd	1,350,000	1,140,000	1,140,000	1,202,500	-	1,202,500	5.5%
Trans fm 496 Airport Grants	-	191,000	351,700	-	-	-	(100.0%)
Trans fm 497 Airport Cap Fd	133,850	-	35,000	-	-	-	na
Carry Forward	347,695,652	92,443,600	357,892,200	142,324,900	-	142,324,900	54.0%
Less 5% Required By Law	-	(2,415,000)	-	(2,622,300)	-	(2,622,300)	8.6%
<b>Total Funding</b>	<b>548,009,329</b>	<b>263,914,100</b>	<b>538,043,700</b>	<b>297,341,500</b>	<b>-</b>	<b>297,341,500</b>	<b>12.7%</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

<b>Division Position Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
TDC Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
Transportation Capital	27.00	27.00	27.00	22.50	-	22.50	(16.7%)
Stormwater Capital	8.00	8.00	8.00	11.50	-	11.50	43.8%
<b>Total FTE</b>	<b>40.00</b>	<b>40.00</b>	<b>40.00</b>	<b>39.00</b>	<b>-</b>	<b>39.00</b>	<b>(2.5%)</b>

<b>CIP Summary by Project Category</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Airport Authority	947,100	9,663,783	9,226,700	1,113,900	-	-	-	-
County Extension, Education, & Training	-	20,762	20,800	-	-	-	-	-
Court Related Capital	1,212,800	3,129,122	1,914,100	2,361,300	-	-	-	-
Emergency Medical Services	1,338,300	1,399,388	1,100,900	1,393,400	-	-	-	-
Facilities Management	12,014,300	18,006,397	11,779,800	11,976,400	-	-	-	-
Growth Management	157,900	1,110,392	1,087,600	-	-	-	-	-
Information Technology Capital	-	1,778,004	1,778,100	-	-	-	-	-
Isle of Capri Fire	33,900	104,035	104,000	4,500	-	-	-	-
Libraries	2,661,700	5,103,722	3,569,800	2,263,600	-	-	-	-
Museum	109,300	887,557	938,800	162,300	-	-	-	-
Ochopee Fire Control	4,100	6,279	1,700	6,500	-	-	-	-
Office of Management & Budget	241,000	324,777	324,800	100,000	-	-	-	-
Parks & Recreation	7,818,600	27,395,196	19,551,800	12,409,600	-	-	-	-
Pelican Bay Capital	778,200	2,979,406	2,942,000	947,800	-	-	-	-
Sheriff Office	10,118,400	16,723,112	10,859,100	10,558,600	-	-	-	-
Solid Waste Capital	5,249,400	11,503,594	11,021,300	4,379,100	-	-	-	-
Stormwater	7,150,100	14,961,339	14,955,000	7,273,500	-	-	-	-
Supervisor of Elections	-	339,758	339,800	57,800	-	-	-	-
Tourist Development Council - Beaches (195)	19,092,900	24,299,193	8,103,100	26,966,100	-	-	-	-
Tourist Development Council - Park Beaches (183)	5,246,400	12,254,053	12,229,800	2,144,400	-	-	-	-
Transportation	47,185,400	178,904,605	156,447,900	64,767,400	-	-	-	-
Water / Sewer District Capital	95,904,100	152,024,774	101,316,100	104,372,400	-	-	-	-
<b>Total Project Budget</b>	<b>217,263,900</b>	<b>482,919,249</b>	<b>369,613,000</b>	<b>253,258,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Court Maintenance Fee Fund (181)**

**Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	111,289	-	-	-	-	-	na
Capital Outlay	20,041	-	1,914,100	-	-	-	na
<b>Net Operating Budget</b>	<b>131,329</b>	<b>-</b>	<b>1,914,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Contingencies	-	1,212,800	-	-	-	-	(100.0%)
Reserves For Capital	-	-	-	2,361,300	-	2,361,300	na
<b>Total Budget</b>	<b>131,329</b>	<b>1,212,800</b>	<b>1,914,100</b>	<b>2,361,300</b>	<b>-</b>	<b>2,361,300</b>	<b>94.7%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Fines & Forfeitures	1,132,754	1,088,000	1,090,000	1,090,000	-	1,090,000	0.2%
Interest/Misc	9,961	9,000	9,000	9,000	-	9,000	0.0%
Carry Forward	1,120,900	170,200	2,132,300	1,317,200	-	1,317,200	673.9%
Less 5% Required By Law	-	(54,400)	-	(54,900)	-	(54,900)	0.9%
<b>Total Funding</b>	<b>2,263,615</b>	<b>1,212,800</b>	<b>3,231,300</b>	<b>2,361,300</b>	<b>-</b>	<b>2,361,300</b>	<b>94.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Court Related Capital								
Courthouse Fire Alarm	-	9,329	9,200	-	-	-	-	-
Courthouse HVAC	-	170,475	170,500	-	-	-	-	-
Fac Small Projects	-	66,000	66,000	-	-	-	-	-
Redesign 5th and 6th Floor Courthouse	-	1,638,728	1,638,700	-	-	-	-	-
Replace carpet 1st, 2nd, 3rd floor hearing and courtrooms	-	1,334	-	-	-	-	-	-
Replace knee wall	-	30,457	29,700	-	-	-	-	-
X-fers/Reserves - Fund 181	1,212,800	1,212,800	-	2,361,300	-	-	-	-
Court Related Capital	1,212,800	3,129,122	1,914,100	2,361,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,212,800</b>	<b>3,129,122</b>	<b>1,914,100</b>	<b>2,361,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Park Beaches Fund (183)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	463,552	-	-	-	-	-	na
Indirect Cost Reimburs	-	-	7,300	9,100	-	9,100	na
Capital Outlay	113,372	5,142,600	11,120,800	1,025,000	-	1,025,000	(80.1%)
<b>Net Operating Budget</b>	<b>576,924</b>	<b>5,142,600</b>	<b>11,128,100</b>	<b>1,034,100</b>	-	<b>1,034,100</b>	<b>(79.9%)</b>
Trans to Tax Collector	42,426	53,800	51,700	53,800	-	53,800	0.0%
Trans to 184 TDC Promo	-	50,000	1,050,000	50,000	-	50,000	0.0%
Reserves For Contingencies	-	-	-	56,500	-	56,500	na
Reserves For Capital	-	-	-	950,000	-	950,000	na
<b>Total Budget</b>	<b>619,350</b>	<b>5,246,400</b>	<b>12,229,800</b>	<b>2,144,400</b>	-	<b>2,144,400</b>	<b>(59.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tourist Devel Tax	2,121,321	2,153,300	2,067,200	2,153,300	-	2,153,300	0.0%
Miscellaneous Revenues	-	-	12,900	-	-	-	na
Interest/Misc	66,504	50,000	50,200	50,000	-	50,000	0.0%
Trans frm Tax Collector	18,815	-	-	-	-	-	na
Carry Forward	8,561,000	3,150,800	10,148,300	48,800	-	48,800	(98.5%)
Less 5% Required By Law	-	(107,700)	-	(107,700)	-	(107,700)	0.0%
<b>Total Funding</b>	<b>10,767,640</b>	<b>5,246,400</b>	<b>12,278,600</b>	<b>2,144,400</b>	-	<b>2,144,400</b>	<b>(59.1%)</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Park Beaches Fund (183)**

CIP Category / Project Title	FY 2011 Adopted	FY 2011 Amended	FY 2011 Forecasted	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
Tourist Development Council - Park Beaches (183)								
Barefoot ADA Ramp Rework	-	-	-	20,000	-	-	-	-
Barefoot Beach - Third Parking Lot Reshell	-	688	48,500	-	-	-	-	-
Barefoot Beach Parking Improvement	-	-	-	150,000	-	-	-	-
Barefoot Engineering and Permit	-	-	-	25,000	-	-	-	-
Barefoot Entrance Sign	-	-	-	20,000	-	-	-	-
Barefoot Tiki Roof Repair	-	-	-	20,000	-	-	-	-
Barefoot Toll Booth Chemical Toilet	-	-	-	40,000	-	-	-	-
Barefoot Toll Booth Replacement	-	-	-	150,000	-	-	-	-
Beach Access Trolley	125,000	125,000	125,000	-	-	-	-	-
Clam Pass Southern Boardwalk	-	1,623,536	1,623,500	-	-	-	-	-
Conner Park Expansion	-	7,703	4,000	-	-	-	-	-
Conner Park Shelter and Bathroom	-	-	-	50,000	-	-	-	-
Delnor Wiggins State Park Entrance	-	750,000	750,000	-	-	-	-	-
General Beach Access Property Acquisition	3,304,300	2,304,300	2,304,300	-	-	-	-	-
General Beach Access Property Improvements	1,000,000	1,000,000	1,000,000	-	-	-	-	-
Marco Beach Bathroom & Access Imp	100,000	100,000	100,000	-	-	-	-	-
Master Meters for Beach Parks	-	2,585	-	-	-	-	-	-
New Clam Bay Facility Turnaround and Park	-	-	-	500,000	-	-	-	-
Operating Project 183	7,300	7,300	7,300	9,100	-	-	-	-
Remaining Vanderbilt Beach Access	-	650,000	650,000	-	-	-	-	-
Seagate Access Bathroom	-	-	-	50,000	-	-	-	-
Tigertail Beach Playground Equipment	-	2	-	-	-	-	-	-
Tigertail Restroom and Pedestrian Boardwalk	-	2,235,495	2,187,000	-	-	-	-	-
Vanderbilt Beach Access Number 8	230,000	1,088,186	1,088,200	-	-	-	-	-
Vanderbilt Pedestrian Access Number 3	-	17,333	2,200	-	-	-	-	-
Vanderbilt Restroom Expansion Rework	376,000	1,238,126	1,238,100	-	-	-	-	-
X-fers/Reserves - Fund 183	103,800	1,103,800	1,101,700	1,110,300	-	-	-	-
Tourist Development Council - Park Beaches (183)	5,246,400	12,254,053	12,229,800	2,144,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,246,400</b>	<b>12,254,053</b>	<b>12,229,800</b>	<b>2,144,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Beach Park Facility Fund (183) was authorized by the Board of County Commissioners in December, 2005 providing a mechanism to budget and account for revenues and corresponding expenses associated with beach access and beach park facility initiatives. This action was pursuant to BCC funding guidelines and the necessity to budget and financially account for this important public purpose.

Forecast FY 2011 – Forecast revenue includes a substantial growing carry forward from fiscal year ending 2010 equal to \$10,148,300 plus annual tourist tax revenue in the amount of \$2,067,200 which is deposited directly in to Fund (183). Fund balance from year ending 2009 to 2010 grew by \$1,587,300 and reflects the timing and payouts of active projects versus budget.

Current FY 2012 - Substantial appropriations had been earmarked previously and will carry forward to pursue acquisition of additional beach access property. New projects include improving access to Barefoot Beach and Clam Bay. Fund revenues include one third of Category A Tourist Tax collections pursuant to policy guidelines, modest interest income which is transferred to tourism advertising fund (184) pursuant to Board action and carry forward revenue. Tourist tax revenue is projected at FY 2011 levels.

## Capital Improvement Program

### TDC Beach Renourishment/Pass Maintenance Admin. & Overhead (185)

**Mission Statement**

To provide management and administration over beach renourishment projects, beach and pass monitoring and maintenance as well as beach park facility projects.

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	-	-	460,700	-	460,700	na
Operating Expense	-	-	-	49,800	-	49,800	na
Indirect Cost Reimburs	-	-	-	107,700	-	107,700	na
<b>Net Operating Budget</b>	-	-	-	<b>618,200</b>	-	<b>618,200</b>	<b>na</b>
Trans to Tax Collector	-	-	-	109,300	-	109,300	na
<b>Total Budget</b>	-	-	-	<b>727,500</b>	-	<b>727,500</b>	<b>na</b>
<b>Total FTE</b>	-	-	-	<b>5.00</b>	-	<b>5.00</b>	na
Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reimb From Other Depts	-	-	-	1,500	-	1,500	na
Trans fm 195 TDC Cap Fd	-	-	-	726,000	-	726,000	na
<b>Total Funding</b>	-	-	-	<b>727,500</b>	-	<b>727,500</b>	na

This budget was previously part of TDC Beach Capital Fund (195). To aid accountability and grant compliance TDC administration, engineering, monitoring and project management functions are now budgeted separately in TDC Beach Renourishment/Pass Maintenance Admin. & Overhead Fund (185).

Current FY 2012 - Personal services are based upon a complement of five (5) funded FTEs. Projects include beach & pass permit and compliance monitoring, pass maintenance, beach renourishment initiatives and beach park facilities. Budgeted projects are summarized on the budget page for Beach Capital Fund (195) and Park Beaches Fund (183).

Revenue FY 2012 – Funding for this program is provided by Category A TDC funds transferred from TDC Beach Capital Fund (195).

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Beach Capital (195)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	464,529	460,800	492,600	-	-	-	(100.0%)
Operating Expense	1,067,103	43,900	63,600	210,100	-	210,100	378.6%
Indirect Cost Reimburs	-	117,700	117,700	-	-	-	(100.0%)
Capital Outlay	83,834	1,874,900	7,005,300	1,759,400	-	1,759,400	(6.2%)
Remittances	-	-	-	25,000	-	25,000	na
<b>Net Operating Budget</b>	<b>1,615,466</b>	<b>2,497,300</b>	<b>7,679,200</b>	<b>1,994,500</b>	-	<b>1,994,500</b>	<b>(20.1%)</b>
Trans to Tax Collector	86,138	109,300	109,300	-	-	-	(100.0%)
Trans to 001 General Fund	163,000	164,600	164,600	163,000	-	163,000	(1.0%)
Trans to 184 TDC Promo	1,000,000	150,000	150,000	150,000	-	150,000	0.0%
Trans to 185 TDC Eng	-	-	-	726,000	-	726,000	na
Reserves For Contingencies	-	146,000	-	3,453,600	-	3,453,600	2,265.5%
Reserve for Reimb to State	-	-	-	3,400,000	-	3,400,000	na
Reserves For Capital	-	16,025,700	-	17,079,000	-	17,079,000	6.6%
<b>Total Budget</b>	<b>2,864,605</b>	<b>19,092,900</b>	<b>8,103,100</b>	<b>26,966,100</b>	-	<b>26,966,100</b>	<b>41.2%</b>
<b>Total FTE</b>	<b>5.00</b>	<b>5.00</b>	<b>5.00</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Tourist Devel Tax	4,306,924	4,371,800	4,153,200	4,371,800	-	4,371,800	0.0%
Intergovernmental Revenues	122,225	2,892,000	-	-	-	-	(100.0%)
FEMA - Fed Emerg Mgt Agency	9,731,561	-	-	-	-	-	na
Miscellaneous Revenues	28,148	-	4,700	50,000	-	50,000	na
Interest/Misc	111,657	150,000	150,000	150,000	-	150,000	0.0%
Reimb From Other Depts	5,563	-	1,900	-	-	-	na
Trans frm Tax Collector	38,201	-	-	-	-	-	na
Carry Forward	15,103,300	11,897,700	26,406,200	22,612,900	-	22,612,900	90.1%
Less 5% Required By Law	-	(218,600)	-	(218,600)	-	(218,600)	0.0%
<b>Total Funding</b>	<b>29,447,578</b>	<b>19,092,900</b>	<b>30,716,000</b>	<b>26,966,100</b>	-	<b>26,966,100</b>	<b>41.2%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**TDC Beach Capital (195)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Tourist Development Council - Beaches (195)								
Beach Cleaning Operations	135,000	211,507	211,500	135,100	-	-	-	-
Beach Tilling	17,500	17,500	18,900	17,500	-	-	-	-
Breakwaters & Jetties of South Beach	-	750,000	750,000	-	-	-	-	-
City Beach Cleaning Operations	75,900	150,940	150,900	-	-	-	-	-
City/County Beach Monitoring	260,000	260,000	260,000	260,000	-	-	-	-
Clam Pass Beach Renourishment	-	50,016	50,000	-	-	-	-	-
Clam Pass Ebb Tide S	-	92,888	92,900	-	-	-	-	-
Clam Pass Water Quality Modeling	50,000	50,000	-	-	-	-	-	-
Co Beach Analysis & Design	300,000	300,000	300,000	-	-	-	-	-
Collier Beach Design/ Permitting	-	140,000	140,000	600,000	-	-	-	-
County/Naples Beach Renourishment	-	196,195	196,200	76,900	-	-	-	-
Doctor's Pass Jetty Re-build	-	250,000	250,000	-	-	-	-	-
Doctor's Pass Maintenance Dredging	-	26,910	26,900	-	-	-	-	-
FEMA Hurricane	-	22,244	22,200	-	-	-	-	-
Hideaway Beach Erosion Control Structures	-	1,200,000	1,200,000	-	-	-	-	-
Laser Grading North Marco Beach	-	-	-	20,000	-	-	-	-
Marco Beach Breakwater Analysis/Design	150,000	150,000	150,000	300,000	-	-	-	-
Marco Breakwater Design/Permitting	-	195,197	195,200	-	-	-	-	-
Naples Conceptual Drainage Design	-	41,322	41,300	-	-	-	-	-
Naples Pier Annualized Repair and Maintenance	55,000	110,000	110,000	55,000	-	-	-	-
Near Shore Hard bottom Monitoring	-	60,787	60,800	30,000	-	-	-	-
North Truck Haul Renourishment	-	1,365,968	1,366,000	350,000	-	-	-	-
TDC Administration	628,900	654,732	680,400	-	-	-	-	-
Tigartail Beach & Sand Placement Study	-	44,799	44,800	25,000	-	-	-	-
Tigertail Walkway Design	-	26,357	26,400	-	-	-	-	-
Vand. Beach Parking Garage	-	247,943	234,900	-	-	-	-	-
Vegetation Repairs - Exotic Removal	75,000	80,640	80,600	75,000	-	-	-	-
Wiggins Pass Dredging	750,000	750,639	762,300	50,000	-	-	-	-
Wiggins Pass Master Plan Eng & Permitting	-	131,797	131,800	-	-	-	-	-
Wiggins Pass Modeling	-	125,181	125,200	-	-	-	-	-
X-fers/Reserves - Fund 195	16,595,600	16,595,632	423,900	24,971,600	-	-	-	-
Tourist Development Council - Beaches (195)	19,092,900	24,299,193	8,103,100	26,966,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>19,092,900</b>	<b>24,299,193</b>	<b>8,103,100</b>	<b>26,966,100</b>	-	-	-	-



## Capital Improvement Program

### TDC Beach Capital (195)

During FY 2006, the Board of County Commissioners authorized the segregation of funds collected for beach access/beach park facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to beach park facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for beach access initiatives. As a result the Beach Park Facilities Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to beach park facilities projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related reserves. Beach renourishment/pass maintenance was consolidated under a new Coastal Zone Management function during FY 07 with management responsibility under the Public Services Division.

Forecast FY 2011 - Personal Services are projected over budget reflecting the use of job bank personnel to assist with beach cleaning and FEMA grant record keeping. Other salary expense should be offset partially by the separation of one (1) FTE mid-year. This is one of the few capital funds that contain personal service and operating expense which is subject to project roll. The roll from FY 2010 into FY 2011 totaled \$12,300.

Project Expenses and Transfers FY 2011 – Noteworthy project appropriations in FY 2011 included Wiggins Pass Dredging. Funding was also concentrated in the areas of beach maintenance activities and permit compliance monitoring. Transfers include: \$150,000 interest income re-direct to support tourism advertising and promotion; the Sea Turtle Monitoring program at \$164,600, and \$109,300 to offset tax collector expense.

Forecast Revenue FY 2011 – Total tourist tax collections across all categories are forecast within the 5% revenue reserve. While this funds current cash position is strong and unrestricted cash reserves exist, policy set aside dollars alone are not sufficient to fully fund the next scheduled major renourishment in FY 2014 without the benefit of State and Federal storm reimbursement dollars. During FY 2010, a \$9.7 million FEMA reimbursement was received which provided an infusion of cash to offset the next scheduled renourishment. While reserves in FY 2012 will be increased as a result of this FEMA reimbursement, \$3,400,000 in FY 2012 reserves will be designated for potential reimbursement to the State.

The forecast FY 2011 transfer from Tourism Fund (194) pursuant to Ordinance 2005-43 totals \$0. Category "A" funds will no longer be the beneficiary of residual dollars swept from Tourism Fund (194) pursuant to ordinance 2011-02.

Current FY 2012 – The TDC Coastal Zone Management budget identified under TDC Administration Project (90020) has been moved from this fund and put into TDC Beach Renourishment/Pass Maintenance Administration & Overhead Fund (185). This revision is designed to aid accountability and TDC grant compliance. Including positions and related operating expenses including Tax Collector fees and indirect service charge the total budget moved to Fund (185) is \$727,500.

Projects budgeted for FY 2012 reflect required permit and compliance monitoring, pass maintenance and major beach renourishment preliminary design and permitting initiatives. Other related expenditures include a transfer of \$163,000 to the General Fund (001) for Sea Turtle Monitoring and a transfer of \$726,000 to the TDC Beach Engineering Fund (185) to support engineering and project management activities. Programmed reserves include \$5,000,000 in catastrophe reserves, \$12,000,000 in major beach renourishment reserves, \$79,000 for Category D pier reserves, \$3,400,000 to pay any anticipated state reimbursement and \$3,453,600 in unrestricted reserves.

Revenue FY 2012 – Anticipated revenues include tourist development taxes (2/3rd's of Category A) budgeted at \$4,371,800, \$22,612,900 in projected year ending 2011 fund balance, \$150,000 in interest income which will be transferred to tourism advertising fund (184) pursuant to Board action based upon actual interest income postings.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Administrative Services Capital**

**Administrative Services Capital  
County Wide Capital Project Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	77,318	-	-	-	-	-	na
Operating Expense	3,070,559	-	-	-	-	-	na
Capital Outlay	4,061,583	647,500	4,374,300	947,000	-	947,000	46.3%
<b>Net Operating Budget</b>	<b>7,209,460</b>	<b>647,500</b>	<b>4,374,300</b>	<b>947,000</b>	<b>-</b>	<b>947,000</b>	<b>46.3%</b>
Advance/Repay to 390 Gov't Fac	6,894,600	2,389,800	2,389,800	1,906,600	-	1,906,600	(20.2%)
Trans to 506 IT Capital	-	-	-	361,200	-	361,200	na
Reserves For Contingencies	-	500,000	-	800,000	-	800,000	60.0%
<b>Total Budget</b>	<b>14,104,060</b>	<b>3,537,300</b>	<b>6,764,100</b>	<b>4,014,800</b>	<b>-</b>	<b>4,014,800</b>	<b>13.5%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	(23,046)	-	3,000	-	-	-	na
Interest/Misc	121,641	-	35,600	35,600	-	35,600	na
Trans fm 001 Gen Fund	3,796,800	6,837,300	6,837,300	367,800	-	367,800	(94.6%)
Carry Forward	6,908,700	(3,300,000)	3,501,400	3,613,200	-	3,613,200	(209.5%)
Less 5% Required By Law	-	-	-	(1,800)	-	(1,800)	na
<b>Total Funding</b>	<b>10,804,095</b>	<b>3,537,300</b>	<b>10,377,300</b>	<b>4,014,800</b>	<b>-</b>	<b>4,014,800</b>	<b>13.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Facilities Management</b>								
A/C Repairs	300,500	540,014	540,000	679,000	-	-	-	-
Admin Bldg (F) Renovations	-	172,017	172,000	-	-	-	-	-
Courthouse Annex floors 1-7	-	217,554	217,600	-	-	-	-	-
Courthouse Repairs/Renovations	-	307,323	307,300	-	-	-	-	-
General Building Repairs	157,000	772,456	1,022,500	268,000	-	-	-	-
Paint Plan	-	21,751	21,800	-	-	-	-	-
Parking Deck & Traffic Improve	-	1,310	1,300	-	-	-	-	-
Reroofing Projects	190,000	336,085	336,100	-	-	-	-	-
September 11th Memorial	-	1,452	1,500	-	-	-	-	-
Sewer Upgrades & Complex Upgrades	-	5,228	5,200	-	-	-	-	-
X-fers/Reserves - Fund 301 - Admin Serv	2,889,800	4,709,337	2,389,800	3,067,800	-	-	-	-
<b>Facilities Management</b>	<b>3,537,300</b>	<b>7,084,526</b>	<b>5,015,100</b>	<b>4,014,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Information Technology Capital</b>								
Enterprise Content Mgt (ECM)	-	58,170	58,200	-	-	-	-	-
Fiber Network Construction	-	153,535	153,500	-	-	-	-	-
Financial Mgmt System (SAP)	-	388,250	388,200	-	-	-	-	-
Geographic Info System (GIS)	-	52,674	52,700	-	-	-	-	-
Hurricane & Pandemic Mitigation	-	28,187	28,200	-	-	-	-	-
Network Test Equipment	-	23,065	23,100	-	-	-	-	-
Technology Improve Program	-	298,047	298,100	-	-	-	-	-
Telephone System Upgrade	-	517,744	517,700	-	-	-	-	-
Vehicle/Personnel locating system	-	229,274	229,300	-	-	-	-	-
<b>Information Technology Capital</b>	<b>-</b>	<b>1,748,945</b>	<b>1,749,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>3,537,300</b>	<b>8,833,471</b>	<b>6,764,100</b>	<b>4,014,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Elected Officials Capital**

**Constitutional Officers Capital  
County Wide Capital Project Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	520,578	-	-	-	-	-	na
Capital Outlay	1,294,936	63,700	4,303,800	1,769,700	-	1,769,700	2,678.2%
<b>Net Operating Budget</b>	<b>1,815,515</b>	<b>63,700</b>	<b>4,303,800</b>	<b>1,769,700</b>	-	<b>1,769,700</b>	<b>2,678.2%</b>
Advance/Repay to 381 Correctional	2,355,600	1,810,100	1,810,100	1,145,700	-	1,145,700	(36.7%)
Advance/Repay to 385 Law Enf	1,593,800	-	-	-	-	-	na
Reserves For Contingencies	-	300,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>5,764,915</b>	<b>2,173,800</b>	<b>6,113,900</b>	<b>2,915,400</b>	-	<b>2,915,400</b>	<b>34.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	77,900	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,949,400	2,173,800	2,173,800	2,681,700	-	2,681,700	23.4%
Carry Forward	7,933,152	-	4,173,800	233,700	-	233,700	na
<b>Total Funding</b>	<b>11,960,452</b>	<b>2,173,800</b>	<b>6,347,600</b>	<b>2,915,400</b>	-	<b>2,915,400</b>	<b>34.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Sheriff Office</b>								
Building J Renovation/Repair	63,700	65,995	66,000	1,060,000	-	-	-	-
Naples Jail Expansion	-	48,411	48,400	-	-	-	-	-
Records Mgt System	-	3,849,573	3,849,600	651,900	-	-	-	-
X-fers/Reserves - Fund 301 - Sheriff	2,110,100	4,065,600	1,810,100	1,145,700	-	-	-	-
Sheriff Office	2,173,800	8,029,580	5,774,100	2,857,600	-	-	-	-
<b>Supervisor of Elections</b>								
New Voting Machines	-	148,006	148,000	57,800	-	-	-	-
SOE Mail Machine	-	191,752	191,800	-	-	-	-	-
Supervisor of Elections	-	339,758	339,800	57,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,173,800</b>	<b>8,369,337</b>	<b>6,113,900</b>	<b>2,915,400</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Office of the County Manager Capital**

**County Manager's Capital  
County-Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	49,287	-	-	-	-	-	na
Capital Outlay	-	516,000	599,800	100,000	-	100,000	(80.6%)
<b>Net Operating Budget</b>	<b>49,287</b>	<b>516,000</b>	<b>599,800</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>(80.6%)</b>
Advance/Repay to 350 EMS IF	1,174,600	-	-	426,900	-	426,900	na
<b>Total Budget</b>	<b>1,223,887</b>	<b>516,000</b>	<b>599,800</b>	<b>526,900</b>	<b>-</b>	<b>526,900</b>	<b>2.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans fm 001 Gen Fund	1,174,600	516,000	516,000	526,900	-	526,900	2.1%
Carry Forward	133,100	-	83,800	-	-	-	na
<b>Total Funding</b>	<b>1,307,700</b>	<b>516,000</b>	<b>599,800</b>	<b>526,900</b>	<b>-</b>	<b>526,900</b>	<b>2.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Emergency Medical Services								
Helicopter Transmission Overhaul	275,000	275,000	275,000	-	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	-	-	0	426,900	-	-	-	-
Emergency Medical Services	275,000	275,000	275,000	426,900	-	-	-	-
Office of Management & Budget								
GovMax Software	241,000	324,777	324,800	100,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>516,000</b>	<b>599,777</b>	<b>599,800</b>	<b>526,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Public Services Capital**

**Public Services Division Capital  
County Wide Capital Projects Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	13,843	-	-	-	-	-	na
Capital Outlay	618,085	-	362,200	154,200	-	154,200	na
<b>Net Operating Budget</b>	<b>631,928</b>	-	<b>362,200</b>	<b>154,200</b>	-	<b>154,200</b>	<b>na</b>
Advance/Repay to 314 Museum	150,000	-	-	-	-	-	na
Advance/Repay to 355 Lib IF	1,171,300	-	-	-	-	-	na
<b>Total Budget</b>	<b>1,953,228</b>	-	<b>362,200</b>	<b>154,200</b>	-	<b>154,200</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans fm 001 Gen Fund	1,171,300	-	-	154,200	-	154,200	na
Carry Forward	1,144,200	-	362,200	-	-	-	na
<b>Total Funding</b>	<b>2,315,500</b>	-	<b>362,200</b>	<b>154,200</b>	-	<b>154,200</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
County Extension, Education, & Training								
Horticulture Learning Center	-	20,762	20,800	-	-	-	-	-
Libraries								
Library Books, Pubs. & Library Materials	-	341,448	341,400	154,200	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>362,210</b>	<b>362,200</b>	<b>154,200</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Growth Management Capital**

**Stormwater Capital  
County-Wide Capital Project Fund (301)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	16,120	-	-	-	-	-	na
Capital Outlay	-	-	32,200	-	-	-	na
<b>Net Operating Budget</b>	<b>16,120</b>	<b>-</b>	<b>32,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
<b>Total Budget</b>	<b>16,120</b>	<b>-</b>	<b>32,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Carry Forward	48,400	-	32,200	-	-	-	na
<b>Total Funding</b>	<b>48,400</b>	<b>-</b>	<b>32,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Information Technology Capital								
Geographic Info System (GIS)	-	28,373	28,400	-	-	-	-	-
Stormwater								
Lely Area Stormwater Improvements	-	3,830	3,800	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>32,204</b>	<b>32,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Parks & Recreation Capital Projects (306)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	1,148,500	-	-	-	-	-	na
Capital Outlay	843,891	300,000	11,349,900	300,000	-	300,000	0.0%
<b>Net Operating Budget</b>	<b>1,992,391</b>	<b>300,000</b>	<b>11,349,900</b>	<b>300,000</b>	<b>-</b>	<b>300,000</b>	<b>0.0%</b>
Trans to Tax Collector	10,710	12,000	12,000	12,000	-	12,000	0.0%
Trans to 710 Pub Serv Match	-	-	31,200	-	-	-	na
Trans to 210 Debt Serv Fd	339,000	339,100	298,700	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	-	-	39,000	311,600	-	311,600	na
Trans to 314 Museum Cap	50,000	-	-	-	-	-	na
Reserves For Contingencies	-	151,300	-	62,400	-	62,400	(58.8%)
Reserves For Capital	-	-	-	313,800	-	313,800	na
<b>Total Budget</b>	<b>2,392,101</b>	<b>802,400</b>	<b>11,730,800</b>	<b>999,800</b>	<b>-</b>	<b>999,800</b>	<b>24.6%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	497,174	422,200	418,000	412,000	-	412,000	(2.4%)
Intergovernmental Revenues	135,611	-	-	-	-	-	na
Charges For Services	29,131	-	-	-	-	-	na
Miscellaneous Revenues	62,454	-	51,400	-	-	-	na
Interest/Misc	87,070	80,000	43,000	43,000	-	43,000	(46.3%)
Advance/Repay frm 131 Planning	-	250,000	250,000	250,000	-	250,000	0.0%
Reimb From Other Depts	90,585	-	300,000	-	-	-	na
Trans frm Tax Collector	36,374	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	453,000	-	-	-	-	-	na
Carry Forward	11,986,700	71,300	10,986,000	317,600	-	317,600	345.4%
Less 5% Required By Law	-	(21,100)	-	(22,800)	-	(22,800)	8.1%
<b>Total Funding</b>	<b>13,378,098</b>	<b>802,400</b>	<b>12,048,400</b>	<b>999,800</b>	<b>-</b>	<b>999,800</b>	<b>24.6%</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Parks & Recreation								
951 Boat ramp Expansion (FLBI)	-	20,736	20,700	-	-	-	-	-
Barefoot Beach Outparcel	-	13,106	13,100	-	-	-	-	-
Bayview Pk Parking	-	30,259	30,300	-	-	-	-	-
Bayview Pk replace playground equip	-	14,248	14,200	-	-	-	-	-
Bayview Pk Replacement Dock (FLBI)	-	3,995	4,000	-	-	-	-	-
Big Corkscrew Island Regional Pk	-	-	-	125,000	-	-	-	-
Big Corkscrew Island-Rd Access	-	12,953	13,000	-	-	-	-	-
Boater Characterization Study	-	10,000	10,000	-	-	-	-	-
Caxambas Conversion	-	219	200	-	-	-	-	-
Caxambas Dock & Seawall Repair (FLBI)	-	15,447	15,400	-	-	-	-	-
Caxambas Gas Tank In	-	2,529	2,500	-	-	-	-	-
Caxambas Initial Rem	-	4,007	4,000	-	-	-	-	-
Cocohatchee Pk repair dock	-	12,615	12,600	-	-	-	-	-
Cocohatchee Pk repairs	-	14,000	14,000	-	-	-	-	-
E Naples Com Pk Pavilions	-	49,160	49,200	-	-	-	-	-
E Naples Com Pk resurface parking lot	-	48,946	49,000	-	-	-	-	-
Eagle Lake Comm Ctr	-	-	-	125,000	-	-	-	-
Eagle Lake signage & regrade ball field	-	6,504	6,500	-	-	-	-	-
Everglades City Park Improvements	-	25	-	-	-	-	-	-
Exotics Removal	-	61,530	61,500	-	-	-	-	-
Fencing Repairs	-	31,455	31,500	-	-	-	-	-
Freedom Park	-	11,000	11,000	-	-	-	-	-
Golden Gate Com Ctr Replace Bleachers	-	4,312	4,300	-	-	-	-	-
Golden Gate Com Park	-	60	100	-	-	-	-	-
Golden Gate Com Pk new dugouts	-	588	600	-	-	-	-	-
Golden Gate Com Pk regrade field	-	3,779	3,800	-	-	-	-	-
Golden Gate Com Pk replace field light control ctr	-	30,000	30,000	-	-	-	-	-
Goodland Boat Ramp	-	185,719	185,700	-	-	-	-	-
Gordon River Greenway Pk	-	8,228,061	8,228,000	-	-	-	-	-
Immok Sports Complex	-	83,687	83,700	-	-	-	-	-
Immok Sports Complex improve field drainage	-	70,233	70,200	-	-	-	-	-
Immok Sports Complex Pool Heaters	-	64,362	64,400	-	-	-	-	-
Immok Sports Complex replace floor	-	7,532	7,500	-	-	-	-	-
Immokalee Airport Park	-	41,921	41,900	-	-	-	-	-
Max Hasse Comm Ctr expansion	250,000	550,000	550,000	-	-	-	-	-
NCRP pump replace, resurface Lazy River	-	71,556	71,600	-	-	-	-	-
Parks Master Plan	-	55,647	55,700	-	-	-	-	-
Pelican Bay irrigation by tennis courts	-	195,696	195,700	-	-	-	-	-
Pelican Bay replace & resurface	-	26,524	26,500	-	-	-	-	-
Port of the Isles	-	53,170	53,200	-	-	-	-	-
Port of the Isles Boat Ramp	-	39,842	39,800	-	-	-	-	-
Port of the Isles Dry Storage Area	-	140,017	140,000	-	-	-	-	-
Port of the Isles Fuel Tank Removal	-	11,023	11,000	-	-	-	-	-
Pulling Boat Park	-	700,000	700,000	-	-	-	-	-
Security Cameras at various locations	-	22,925	22,900	-	-	-	-	-
Skate Park	-	40,000	40,000	-	-	-	-	-
Starcher Park drainage & tennis courts	-	15,566	15,600	-	-	-	-	-
Starcher Park replace fence	-	7,968	8,000	-	-	-	-	-
Submerged Land lease Cocohatchee	-	2,043	2,000	-	-	-	-	-
Sugden Pk repave parking area	-	20,000	20,000	-	-	-	-	-



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Parks & Recreation Capital Projects (306)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Parks & Recreation								
Sugden Pk-2 water ski structures & interpreter ctr	-	7,565	7,600	-	-	-	-	-
Veterans Pk improvements	-	20,000	20,000	-	-	-	-	-
Veterans Pk irrigation & drainage	-	4,527	4,500	-	-	-	-	-
Vineyards Pk improvements	-	209,220	209,200	-	-	-	-	-
Waterway Marker Maintenance	50,000	73,742	73,700	50,000	-	-	-	-
X-fers/Reserves - Fund 306	502,400	533,627	380,900	699,800	-	-	-	-
Parks & Recreation	802,400	11,883,644	11,730,800	999,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>802,400</b>	<b>11,883,644</b>	<b>11,730,800</b>	<b>999,800</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Library Capital Projects Fund (307)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	27,463	-	-	-	-	-	na
Capital Outlay	744,091	6,600	463,200	5,800	-	5,800	(12.1%)
<b>Net Operating Budget</b>	<b>771,555</b>	<b>6,600</b>	<b>463,200</b>	<b>5,800</b>	<b>-</b>	<b>5,800</b>	<b>(12.1%)</b>
<b>Total Budget</b>	<b>771,555</b>	<b>6,600</b>	<b>463,200</b>	<b>5,800</b>	<b>-</b>	<b>5,800</b>	<b>(12.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	500,000	-	-	-	-	-	na
Interest/Misc	5,219	-	2,900	2,900	-	2,900	na
Carry Forward	729,700	6,600	463,300	3,000	-	3,000	(54.5%)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
<b>Total Funding</b>	<b>1,234,919</b>	<b>6,600</b>	<b>466,200</b>	<b>5,800</b>	<b>-</b>	<b>5,800</b>	<b>(12.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Libraries								
Rose Hall Auditorium	6,600	463,186	463,200	5,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>6,600</b>	<b>463,186</b>	<b>463,200</b>	<b>5,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Growth Management Capital Fund (310)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	179,952	-	529,400	-	-	-	na
Capital Outlay	-	157,900	558,200	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>179,952</b>	<b>157,900</b>	<b>1,087,600</b>	-	-	-	<b>(100.0%)</b>
<b>Total Budget</b>	<b>179,952</b>	<b>157,900</b>	<b>1,087,600</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	4,779	-	2,600	-	-	-	na
Trans fm 001 Gen Fund	-	-	400,300	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	39,000	39,000	-	-	-	(100.0%)
Trans fm 113 Comm Dev Fd	-	200,000	200,000	-	-	-	(100.0%)
Carry Forward	620,800	(81,100)	445,700	-	-	-	(100.0%)
<b>Total Funding</b>	<b>625,579</b>	<b>157,900</b>	<b>1,087,600</b>	-	-	-	<b>(100.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Growth Management								
Flood Plain Mapping	-	400,300	400,300	-	-	-	-	-
Operating Project 310	157,900	710,092	687,300	-	-	-	-	-
Growth Management	157,900	1,110,392	1,087,600	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>157,900</b>	<b>1,110,392</b>	<b>1,087,600</b>	-	-	-	-	-

Fund (310) provides capital budget for the Growth Management Municipal Software Project - currently know as City View - as well as general building improvements. The Fund was initially set up in FY 2004 with revenues via transfer from Fund (113) and \$2,500,000 in commercial paper loan proceeds for the software project. Fund (113) has transferred a total of \$3,437,700 to this capital fund.

This capital budget was amended during fiscal year 2007 pursuant to BCC action removing \$1,000,000 from programmed CDES building improvements and returning these funds to Fund (310) reserves. Expenses connected with building improvements since fund inception total \$1,152,602. Fund transfers out during FY 2008 and FY 2009 total \$1,390,000 with \$1,130,000 returned to Fund (113). The remaining dollars covered salaries connected with work on the software project.

Forecast FY 2011 - Appropriations are dedicated to completion of the City View software project. In addition, the Board approved the transfer of \$400,250 from General Fund reserves to establish a project appropriation in this fund in order to re-evaluate the FEMA designated floodplain using the 2010 LiDAR maps.

Current FY 2012 - It is anticipated that the all components of the City View system will go live in FY 2011. Any residual project appropriation will be closed out and returned to Fund (113).

It is anticipated that this fund will be used to expend developer proceeds (cash bonds or credit letters) deposited to guarantee completion of subdivision improvements. Funds on deposit in Fund (670) will be transferred and budgeted within separate funded programs within this capital fund.

## Capital Improvement Program

### Transportation Engineering Dept (312)

**Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure that the Department roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Administration/Overhead</b> Includes management, administration and fiscal support for the Transportation Engineering and Construction Management (TECM) section which is necessary to support Capital Improvement Element (CIE) and Master Plan projects.	5.00	496,474	-	496,474
<b>Traffic Engineering/In-House Design</b> The Traffic Engineering / In-House Design section is responsible for safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design projects. Staff also provides design of sidewalks and bus shelters.	4.00	473,032	-	473,032
<b>Roadway/Bridge Design Project Management</b> The primary function of the Roadway / Bridge Project Management section is to manage the consultant's design of highway and bridge projects, provide oversight during construction and certification.	3.00	402,179	-	402,179
<b>Construction Engineering and Inspection (CEI)</b> The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.	7.00	725,031	-	725,031
<b>Right-of-Way Acquisition</b> The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.	3.50	307,884	-	307,884
<b>General Overhead Costs</b> Includes the indirect service charge, insurance and IT interdepartmental billing paid to the General Fund.	-	309,400	-	309,400
<b>Reserves / Transfers</b>	-	-14,100	2,699,900	-2,714,000
Current Level of Service Budget	<b>22.50</b>	<b>2,699,900</b>	<b>2,699,900</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	2,863,647	2,525,100	2,544,900	2,237,700	-	2,237,700	(11.4%)
Operating Expense	219,115	302,100	274,700	319,000	-	319,000	5.6%
Indirect Cost Reimburs	137,300	483,000	483,000	157,300	-	157,300	(67.4%)
Capital Outlay	16,067	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>3,236,129</b>	<b>3,310,200</b>	<b>3,302,600</b>	<b>2,714,000</b>	<b>-</b>	<b>2,714,000</b>	<b>(18.0%)</b>
Reserves For Contingencies	-	158,000	-	62,600	-	62,600	(60.4%)
Reserve for Attrition	-	-	-	(76,700)	-	(76,700)	na
<b>Total Budget</b>	<b>3,236,129</b>	<b>3,468,200</b>	<b>3,302,600</b>	<b>2,699,900</b>	<b>-</b>	<b>2,699,900</b>	<b>(22.2%)</b>
<b>Total FTE</b>	<b>27.00</b>	<b>27.00</b>	<b>27.00</b>	<b>22.50</b>	<b>-</b>	<b>22.50</b>	<b>(16.7%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Transportation Engineering Dept (312)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	433	-	-	-	-	-	na
Interest/Misc	3,956	3,600	1,500	1,000	-	1,000	(72.2%)
Trans fm 313 Gas Tax Cap Fd	3,301,300	3,263,100	3,263,100	2,629,700	-	2,629,700	(19.4%)
Carry Forward	159,500	201,700	107,200	69,200	-	69,200	(65.7%)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>3,465,189</b>	<b>3,468,200</b>	<b>3,371,800</b>	<b>2,699,900</b>	<b>-</b>	<b>2,699,900</b>	<b>(22.2%)</b>

Forecast FY 2011 - No major variances are anticipated for the fiscal year.

Current FY 2012 - Personal Services FTE count was reduced by 4.5 FTE's. One FTE, a Project Manager position was moved to the Office of Management and Budget. In the Right-of-Way section, one FTE was transferred and five (5) positions were split 50/50 between Stormwater (fund 324) and Road and Bridge (fund 312) to assist in the purchase of right-of-way for the Lely Area Stormwater Improvement Project (LASIP).

Operating cost increased due to the net effect of fuel costs increasing by \$16,100, IT charges increasing by \$25,200, and general operating cost decreased from transferring 4.5 FTE's to other departments. Indirect cost went down by \$325,700, the largest component of this is the use and support from the County Attorney's office in settling construction lawsuits.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Construction - Gas Tax Fund (313)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	88,782	-	-	-	-	-	na
Operating Expense	4,522,003	50,000	-	-	-	-	(100.0%)
Capital Outlay	12,747,184	8,050,000	67,042,000	16,202,000	-	16,202,000	101.3%
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
<b>Net Operating Budget</b>	<b>18,357,968</b>	<b>9,100,000</b>	<b>68,042,000</b>	<b>17,202,000</b>	-	<b>17,202,000</b>	<b>89.0%</b>
Trans to 001 General Fund	230,600	232,300	232,300	238,100	-	238,100	2.5%
Trans to 163 Baysh/Av Beaut Fd	78,125	-	-	-	-	-	na
Trans to 212 Debt Serv Fd	14,633,100	14,664,600	14,664,600	13,479,900	-	13,479,900	(8.1%)
Trans to 213 SIB Loan	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0.0%
Trans to 312 Gas Tax Op Fd	3,301,300	3,263,100	3,263,100	2,629,700	-	2,629,700	(19.4%)
Trans to 426 CAT Mass Transit Fd	1,778,000	1,900,900	3,337,700	1,672,700	-	1,672,700	(12.0%)
Reserves For Contingencies	-	4,289,300	-	3,726,700	-	3,726,700	(13.1%)
Reserves For Capital	-	-	-	805,500	-	805,500	na
<b>Total Budget</b>	<b>40,419,093</b>	<b>35,494,800</b>	<b>91,584,300</b>	<b>41,799,100</b>	-	<b>41,799,100</b>	<b>17.8%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Local Gas Taxes	12,895,300	12,543,600	12,817,900	12,817,900	-	12,817,900	2.2%
Intergovernmental Revenues	1,656,512	5,532,100	5,532,000	2,000,000	-	2,000,000	(63.8%)
Gas Taxes	5,519,824	5,456,400	5,482,100	5,482,100	-	5,482,100	0.5%
Charges For Services	150,201	-	-	-	-	-	na
Miscellaneous Revenues	678,094	-	-	-	-	-	na
Interest/Misc	644,721	612,300	385,000	350,000	-	350,000	(42.8%)
Other Financing Sources	-	-	-	500	-	500	na
Trans fm 001 Gen Fund	2,908,099	13,735,000	5,435,000	13,735,000	-	13,735,000	0.0%
Trans fm 226 Naples Pk Debt Serv	-	-	-	100,000	-	100,000	na
Carry Forward	83,911,000	(1,454,000)	70,278,400	8,346,100	-	8,346,100	(674.0%)
Less 5% Required By Law	-	(930,600)	-	(1,032,500)	-	(1,032,500)	10.9%
<b>Total Funding</b>	<b>108,363,750</b>	<b>35,494,800</b>	<b>99,930,400</b>	<b>41,799,100</b>	-	<b>41,799,100</b>	<b>17.8%</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Construction - Gas Tax Fund (313)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Advanced ROW	50,000	4,032,428	2,632,500	50,000	-	-	-	-
Asset Management	-	30,045	30,100	250,000	-	-	-	-
Bike Pathways	250,000	2,493,941	2,494,000	465,000	-	-	-	-
Boxed Pathway Funds	-	500,000	-	-	-	-	-	-
Bridge Structure Repairs and Construction	-	5,148,713	5,148,700	5,100,000	-	-	-	-
Collection / Minor Arterial Roads	-	237,669	237,700	-	-	-	-	-
Collier Blvd, Davis to GG Main Canal	-	17,674,370	15,974,400	-	-	-	-	-
Congestion Mgt	-	356,368	356,400	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	156,833	156,900	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	381,395	381,400	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,277,190	1,277,200	2,000,000	-	-	-	-
CR951, GG Blvd to Immok Rd	-	75,177	75,200	-	-	-	-	-
Davis Blvd, Radio Rd to CR951	-	6,225,147	6,225,200	-	-	-	-	-
Dynamic Message Signs	-	526,598	526,600	-	-	-	-	-
Enhanced Planning Consultant Services	200,000	507,228	307,300	200,000	-	-	-	-
Everglades Lighting	-	18,798	18,800	-	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	-	818,849	818,900	-	-	-	-	-
I-75 & Everglades Interchange Study	200,000	544,696	544,700	-	-	-	-	-
Immokalee Rd Greenway	-	81,223	81,300	-	-	-	-	-
Immokalee Rd, CR951 to 43rd Ave NE	-	430,909	30,900	-	-	-	-	-
Immokalee Rd, US41 to I-75	-	1,344,343	1,344,400	-	-	-	-	-
Intersection Safety	2,500,000	4,026,289	4,026,300	2,400,000	-	-	-	-
Lely Mitigation trailhead facility for pathway	-	178,658	178,700	-	-	-	-	-
Livingston Greenways (path between RSH/Radio)	-	442,155	442,200	-	-	-	-	-
Logan Blvd, Pine Ridge to Immok	-	232,992	233,000	-	-	-	-	-
Marco Island Projects	1,000,000	1,000,000	1,000,000	1,000,000	-	-	-	-
Northbrooke Widening	-	39,546	39,600	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	8,938,732	8,938,700	137,000	-	-	-	-
Operating Project 313	50,000	346,675	-	-	-	-	-	-
PUD Monitoring	-	467,129	17,200	-	-	-	-	-
PUD Monitoring / Traffic counts	-	232,007	232,000	-	-	-	-	-
Randall Blvd, Immok to Everglades	-	547,155	547,200	-	-	-	-	-
Rattlesnake Polly to CR951	-	3,462,913	2,812,900	-	-	-	-	-
Reconstruction/Resurfacing	-	270,130	270,200	500,000	-	-	-	-
Road Refurbishing	3,100,000	3,246,651	3,247,000	3,600,000	-	-	-	-
Santa Barbara Blvd Ext, Davis Blvd to Rattlesnake Hamm	-	1,331,609	781,600	-	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	50	100	-	-	-	-	-
SCOOT Airport Road N	-	57,572	57,600	-	-	-	-	-
SCOOT Split Cycle	-	130,777	130,800	-	-	-	-	-
Shoulder Safety Prog	-	145,200	145,200	-	-	-	-	-
Sign Retroreflectivity Requirements	-	-	-	150,000	-	-	-	-
Traffic Calming/Studies	250,000	836,409	586,400	-	-	-	-	-
Traffic Info System Review	-	228,575	228,600	-	-	-	-	-
Traffic Mgt Boxes	-	320	300	-	-	-	-	-
Traffic Signal Timing Analysis	-	66,030	66,100	-	-	-	-	-
Traffic Signals	1,000,000	1,396,494	1,396,500	1,350,000	-	-	-	-
Transit Enhancement/Planning Fund	-	459,114	459,200	-	-	-	-	-
Turnlane & Intersection Improvements	-	1,902,860	1,902,900	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	3,955	4,000	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Construction - Gas Tax Fund (313)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Vanderbilt Bch, Airport to CR951	500,000	923,923	923,900	-	-	-	-	-
Vanderbilt Drive Imp	-	711,187	711,200	-	-	-	-	-
X-fers/Reserves - Fund 313	26,394,800	30,464,274	23,542,300	24,597,100	-	-	-	-
Transportation	35,494,800	104,951,299	91,584,300	41,799,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>35,494,800</b>	<b>104,951,299</b>	<b>91,584,300</b>	<b>41,799,100</b>	-	-	-	-



**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Museum Capital Projects Fund (314)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	514,321	-	-	-	-	-	na
Capital Outlay	184,104	100,000	938,800	162,000	-	162,000	62.0%
<b>Net Operating Budget</b>	<b>698,425</b>	<b>100,000</b>	<b>938,800</b>	<b>162,000</b>	<b>-</b>	<b>162,000</b>	<b>62.0%</b>
Reserves For Contingencies	-	9,300	-	300	-	300	(96.8%)
<b>Total Budget</b>	<b>698,425</b>	<b>109,300</b>	<b>938,800</b>	<b>162,300</b>	<b>-</b>	<b>162,300</b>	<b>48.5%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	-	-	62,000	-	-	-	na
Interest/Misc	7,465	500	11,500	10,500	-	10,500	2,000.0%
Trans fm 198 Museum Fd	200,000	100,000	130,000	100,000	-	100,000	0.0%
Trans fm 301 Co Wide Cap	150,000	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	50,000	-	-	-	-	-	na
Carry Forward	1,078,500	8,800	787,600	52,300	-	52,300	494.3%
Less 5% Required By Law	-	-	-	(500)	-	(500)	na
<b>Total Funding</b>	<b>1,485,965</b>	<b>109,300</b>	<b>991,100</b>	<b>162,300</b>	<b>-</b>	<b>162,300</b>	<b>48.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Museum								
Exhibit Development	-	446,817	510,100	12,000	-	-	-	-
Marco Museum	100,000	300,000	300,000	110,000	-	-	-	-
Museum Lighting	-	-	20,000	40,000	-	-	-	-
Naples Depot Restoration	-	131,441	108,700	-	-	-	-	-
X-fers/Reserves - Fund 314	9,300	9,300	-	300	-	-	-	-
Museum	109,300	887,557	938,800	162,300	-	-	-	-
<b>Program Total Project Budget</b>	<b>109,300</b>	<b>887,557</b>	<b>938,800</b>	<b>162,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Clam Bay Restoration (320)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	103,566	-	118,000	148,600	-	148,600	na
Capital Outlay	-	149,000	282,900	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>103,566</b>	<b>149,000</b>	<b>400,900</b>	<b>148,600</b>	<b>-</b>	<b>148,600</b>	<b>(0.3%)</b>
Trans to Property Appraiser	1,535	700	700	2,600	-	2,600	271.4%
Trans to Tax Collector	1,971	1,100	1,100	3,900	-	3,900	254.5%
Trans to 322 Pel Bay Irr and Land	-	65,000	65,000	-	-	-	(100.0%)
Reserves For Contingencies	-	155,000	-	15,900	-	15,900	(89.7%)
<b>Total Budget</b>	<b>107,072</b>	<b>370,800</b>	<b>467,700</b>	<b>171,000</b>	<b>-</b>	<b>171,000</b>	<b>(53.9%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	98,543	35,000	33,200	127,100	-	127,100	263.1%
Interest/Misc	3,303	1,300	2,700	700	-	700	(46.2%)
Trans frm Tax Collector	314	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	35,000	35,000	35,000	34,000	-	34,000	(2.9%)
Carry Forward	382,600	301,300	412,700	15,900	-	15,900	(94.7%)
Less 5% Required By Law	-	(1,800)	-	(6,700)	-	(6,700)	272.2%
<b>Total Funding</b>	<b>519,760</b>	<b>370,800</b>	<b>483,600</b>	<b>171,000</b>	<b>-</b>	<b>171,000</b>	<b>(53.9%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Pelican Bay Capital								
Clam Bay Ecosystem Enhancements	-	36,300	154,300	-	-	-	-	-
Clam Bay Restoration	149,000	246,619	246,600	148,600	-	-	-	-
X-fers/Reserves - Fund 320	221,800	221,800	66,800	22,400	-	-	-	-
Pelican Bay Capital	370,800	504,719	467,700	171,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>370,800</b>	<b>504,719</b>	<b>467,700</b>	<b>171,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2011 - Expenditures are increasing due to work on the south berm for \$118,000

Current FY 2012 – One project will be funded this year for the continued mangrove maintenance program at a cost of \$148,600.00

Revenue FY 2012 – The total assessment revenue is based on an equivalent residential unit (ERU) charge of \$398.13, which is a \$27.50 increase over the FY 2011 ERU rate. The portion of the special assessment in Clam Bay Restoration is \$16.68 versus FY 2011's assessment of \$4.59, which is an increase of 363%, in addition to a transfer of \$34,000 from the County Unincorporated Fund 111.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Pelican Bay Hardscape & Landscape Improvements (322)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	229,884	-	-	759,700	-	759,700	na
Capital Outlay	-	401,000	2,468,300	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>229,884</b>	<b>401,000</b>	<b>2,468,300</b>	<b>759,700</b>	<b>-</b>	<b>759,700</b>	<b>89.5%</b>
Trans to Property Appraiser	838	2,500	2,200	6,800	-	6,800	172.0%
Trans to Tax Collector	1,078	3,800	3,800	10,300	-	10,300	171.1%
Reserves For Contingencies	-	100	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>231,800</b>	<b>407,400</b>	<b>2,474,300</b>	<b>776,800</b>	<b>-</b>	<b>776,800</b>	<b>90.7%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	53,899	121,600	115,700	331,900	-	331,900	172.9%
Interest/Misc	15,958	7,700	7,700	19,500	-	19,500	153.2%
Trans fm 109 Pel Bay MSTBU	902,000	259,200	259,200	436,500	-	436,500	68.4%
Trans fm 778 Pel Bay Lighting	186,400	83,600	83,600	-	-	-	(100.0%)
Trans fm 320 Clam Bay Cap Fd	-	65,000	65,000	-	-	-	(100.0%)
Carry Forward	1,023,000	(123,300)	1,949,500	6,400	-	6,400	(105.2%)
Less 5% Required By Law	-	(6,400)	-	(17,500)	-	(17,500)	173.4%
<b>Total Funding</b>	<b>2,181,257</b>	<b>407,400</b>	<b>2,480,700</b>	<b>776,800</b>	<b>-</b>	<b>776,800</b>	<b>90.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Pelican Bay Capital								
Pelican Bay Hardscape Upgrades	401,000	2,445,512	2,445,500	624,700	-	-	-	-
Pelican Bay Lake Bank Enhance	-	22,776	22,800	85,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	-	-	-	50,000	-	-	-	-
X-fers/Reserves - Fund 322	6,400	6,400	6,000	17,100	-	-	-	-
Pelican Bay Capital	407,400	2,474,687	2,474,300	776,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>407,400</b>	<b>2,474,687</b>	<b>2,474,300</b>	<b>776,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

Forecast FY 2011 - Expenditures are increasing due to increases of \$2,044,500 for the Community Improvement Project which will add crosswalks while also enhancing existing crosswalks and pathways and renovate medians and turn lanes for safety improvements. Lake bank enhancements are also being done for \$22,800.

Current FY 2012 – includes \$50,000 for Traffic Sign Renovation program; \$85,000 for Lake Bank Enhancements in addition to \$624,700 for Pelican Bay Hardscape Upgrades being utilized for the Community Improvement Plan (CIP).

Revenue FY 2012 - The total assessment revenue is based on an equivalent residential unit (ERU) charge of \$398.13, which is a \$27.50 increase over FY 2011 ERU rate. The portion of the special assessment in Pelican Bay Hardscape and Landscape Improvement is \$43.56 versus FY 2011's assessment of \$15.96, which is an increase of 273% due to the funding requirements necessary to meet the PBSB board's schedule for projects included in the Community Improvement Plan (CIP).

## Capital Improvement Program

### Stormwater Management Operating Department (324)

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Departmental Fiscal Support/Overhead</b>	<b>1.00</b>	<b>175,496</b>	<b>-</b>	<b>175,496</b>
Funding for departmental fiscal support, indirect service charge, insurance and IT interdepartment billing paid to the General Fund. This program provides the base of operations for all other programs within the Stormwater Management Department. This program also coordinates and distributes information to all other staff within the Stormwater Management Department to provide a quick response to public calls and complaints related to localized flooding, encroachments, and other drainage matters.				
<b>NPDES/GIS</b>	<b>2.00</b>	<b>204,455</b>	<b>-</b>	<b>204,455</b>
Funding is for the continued development of the federally mandated National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer System (MS4) Phase II Stormwater program. This program will also utilize the in-house graphical capabilities of both staff and equipment to develop maintain stormwater facility Geographical Information System (GIS) database information.				
<b>Watershed Master Planning</b>	<b>1.00</b>	<b>129,215</b>	<b>-</b>	<b>129,215</b>
Funding of the long range planning effort provides the blueprint for future stormwater infrastructure upgrades and environmental restoration projects. Planning includes programming conceptual projects designed to reduce flooding and stormwater pollutant loading to sensitive receiving waters. Comprehensive watershed management-based planning includes prioritizing potential projects placed in a GIS database considering factors such as joint funding opportunities, aggressive interagency coordination, integration with review of public and private sector development projects, land use planning, local mitigation banking, Growth Management Plan requirements and AUIR/CIE processes. Planning provides a comprehensive needs analysis to better understand necessary future funding needs and program strategies.				
<b>Stormwater Capital Project/Consultant Management</b>	<b>2.00</b>	<b>219,322</b>	<b>-</b>	<b>219,322</b>
Funding is for the management of Stormwater planning and design projects utilizing the services of professional consultants. This program includes managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain or improve level of service for flood protection, water quality and groundwater recharge.				
<b>Construction Engineering and Inspection (CEI) Management</b>	<b>1.00</b>	<b>101,038</b>	<b>-</b>	<b>101,038</b>
Funding for the CEI of Stormwater management capital improvement projects by staff engineering personnel. Provides oversight, inspection services during construction and certification.				
<b>Right-of-Way Acquisition</b>	<b>4.50</b>	<b>384,474</b>	<b>-</b>	<b>384,474</b>
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for Stormwater projects through negotiation and/or condemnation.				
<b>Reserves / Transfers</b>	<b>-</b>	<b>-18,400</b>	<b>1,195,600</b>	<b>-1,214,000</b>
Current Level of Service Budget	<b>11.50</b>	<b>1,195,600</b>	<b>1,195,600</b>	<b>-</b>

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	755,677	821,000	822,200	1,111,800	-	1,111,800	35.4%
Operating Expense	60,918	96,100	78,300	83,400	-	83,400	(13.2%)
Indirect Cost Reimburs	-	-	-	18,800	-	18,800	na
Capital Outlay	2,929	2,500	-	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>819,524</b>	<b>919,600</b>	<b>900,500</b>	<b>1,214,000</b>	<b>-</b>	<b>1,214,000</b>	<b>32.0%</b>
Reserves For Contingencies	-	10,300	-	19,900	-	19,900	93.2%
Reserve for Attrition	-	-	-	(38,300)	-	(38,300)	na
<b>Total Budget</b>	<b>819,524</b>	<b>929,900</b>	<b>900,500</b>	<b>1,195,600</b>	<b>-</b>	<b>1,195,600</b>	<b>28.6%</b>
<b>Total FTE</b>	<b>8.00</b>	<b>8.00</b>	<b>8.00</b>	<b>11.50</b>	<b>-</b>	<b>11.50</b>	<b>43.8%</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Stormwater Management Operating Department (324)**

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	1,060	1,000	700	700	-	700	(30.0%)
Trans fm 001 Gen Fund	605,900	876,400	876,400	1,177,600	-	1,177,600	34.4%
Carry Forward	286,100	52,500	40,700	17,300	-	17,300	(67.0%)
<b>Total Funding</b>	<b>893,060</b>	<b>929,900</b>	<b>917,800</b>	<b>1,195,600</b>	<b>-</b>	<b>1,195,600</b>	<b>28.6%</b>

Forecast FY 2011 – No major variances are anticipated for the fiscal year.

Current FY 2012 - Personal service increased due to the shifting of personnel. One FTE was transferred and five (5) positions were split 50/50 between Stormwater and Transportation Engineering Department (fund 312) to assist in the purchase of right-of-way for the Lely Area Stormwater Improvement Project (LASIP). The Environmental Resource Permit to construct LASIP, which was issued jointly by the US Army Corps of Engineers and the South Florida Water Management District, will expire on July 25, 2015.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Stormwater Management Capital (325)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	2,860,345	-	-	-	-	-	na
Capital Outlay	4,549,031	6,504,200	12,276,900	6,333,800	-	6,333,800	(2.6%)
Remittances	50,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>7,459,376</b>	<b>6,504,200</b>	<b>12,276,900</b>	<b>6,333,800</b>	<b>-</b>	<b>6,333,800</b>	<b>(2.6%)</b>
Trans to 186 Immok Redev Fd	317,341	-	-	-	-	-	na
Trans to 712 Transp Match	39,329	-	716,400	-	-	-	na
Trans to 216 Debt Serv Fd	943,900	939,500	939,500	939,700	-	939,700	0.0%
Reserves For Contingencies	-	6,400	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>8,759,946</b>	<b>7,450,100</b>	<b>13,932,800</b>	<b>7,273,500</b>	<b>-</b>	<b>7,273,500</b>	<b>(2.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	264,656	-	-	-	-	-	na
SFWM/Big Cypress Revenue	2,400,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	13	-	-	-	-	-	na
Interest/Misc	60,247	50,000	33,000	33,000	-	33,000	(34.0%)
Trans fm 001 Gen Fund	6,804,800	5,273,900	5,273,900	5,788,200	-	5,788,200	9.8%
Trans fm 186 Immok Redev Fd	200,000	-	-	-	-	-	na
Carry Forward	7,160,000	1,178,700	8,129,800	503,900	-	503,900	(57.2%)
Less 5% Required By Law	-	(52,500)	-	(51,600)	-	(51,600)	(1.7%)
<b>Total Funding</b>	<b>16,889,716</b>	<b>7,450,100</b>	<b>14,436,700</b>	<b>7,273,500</b>	<b>-</b>	<b>7,273,500</b>	<b>(2.4%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Stormwater</b>								
County Wide Stormwater Improve	-	-	-	1,000,000	-	-	-	-
Freedom Park (Water Quality)	100,000	253,670	253,700	50,000	-	-	-	-
Gateway Triangle Improvements	-	2,234,134	2,234,100	200,000	-	-	-	-
Global Positioning System Equip	-	4,883	4,900	-	-	-	-	-
Golden Gate City Outfall Replacements	-	435,286	435,300	-	-	-	-	-
Lely Area Stormwater Improvements	5,404,200	7,637,474	7,637,500	4,503,800	-	-	-	-
NPDES MS4 Program	-	-	-	100,000	-	-	-	-
Secondary System Repair	200,000	250,951	251,000	240,000	-	-	-	-
Stormwater Master Plan Update	300,000	365,055	365,100	40,000	-	-	-	-
Swale Maintenance & Repair	200,000	307,193	307,200	200,000	-	-	-	-
Twin Lakes Interconnect	-	2,415	2,400	-	-	-	-	-
West Eustis Ave SW Improve	-	338,548	338,500	-	-	-	-	-
X-fers/Reserves - Fund 325	945,900	1,662,300	1,655,900	939,700	-	-	-	-
Stormwater	7,150,100	13,491,909	13,485,600	7,273,500	-	-	-	-
<b>Transportation</b>								
Collection / Minor Arterial Roads	300,000	447,154	447,200	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>7,450,100</b>	<b>13,939,063</b>	<b>13,932,800</b>	<b>7,273,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 1 - North Naples (331)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	644,274	300,000	706,100	630,000	-	630,000	110.0%
Capital Outlay	3,984,844	1,226,000	16,007,600	2,650,000	-	2,650,000	116.2%
<b>Net Operating Budget</b>	<b>4,629,118</b>	<b>1,526,000</b>	<b>16,713,700</b>	<b>3,280,000</b>	<b>-</b>	<b>3,280,000</b>	<b>114.9%</b>
Reserves For Contingencies	-	321,300	-	124,200	-	124,200	(61.3%)
<b>Total Budget</b>	<b>4,629,118</b>	<b>1,847,300</b>	<b>16,713,700</b>	<b>3,404,200</b>	<b>-</b>	<b>3,404,200</b>	<b>84.3%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	(97,738)	-	-	-	-	-	na
Miscellaneous Revenues	27	-	-	-	-	-	na
Interest/Misc	140,763	160,000	103,000	103,000	-	103,000	(35.6%)
Impact Fees	1,348,742	800,000	1,000,000	1,044,000	-	1,044,000	30.5%
Deferred Impact Fees	-	-	-	1,232,100	-	1,232,100	na
COA Impact Fees	(138,424)	400,000	700,000	304,000	-	304,000	(24.0%)
Carry Forward	19,143,100	555,300	15,765,900	855,200	-	855,200	54.0%
Less 5% Required By Law	-	(68,000)	-	(134,100)	-	(134,100)	97.2%
<b>Total Funding</b>	<b>20,396,470</b>	<b>1,847,300</b>	<b>17,568,900</b>	<b>3,404,200</b>	<b>-</b>	<b>3,404,200</b>	<b>84.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
CR951, GG Blvd to Green Blvd	826,000	1,565,814	1,565,800	2,650,000	-	-	-	-
CR951, GG Blvd to Immok Rd	-	67,823	67,900	-	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	400,000	2,214,655	2,214,700	-	-	-	-	-
Immokalee Rd, CR951 to 43rd Ave NE	-	27,774	27,800	-	-	-	-	-
Immokalee Rd, US41 to I-75	-	8,693	8,700	-	-	-	-	-
Northbrooke Widening	-	79,208	79,200	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	7,669,977	7,670,000	-	-	-	-	-
Operating Project 331	300,000	706,116	706,100	630,000	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	1,576,996	1,577,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	2,763,732	2,763,800	-	-	-	-	-
Vanderbilt Bch, Airport to CR951	-	32,615	32,700	-	-	-	-	-
X-fers/Reserves - Fund 331	321,300	374,170	-	124,200	-	-	-	-
Transportation	1,847,300	17,087,572	16,713,700	3,404,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,847,300</b>	<b>17,087,572</b>	<b>16,713,700</b>	<b>3,404,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 2 - East Naples & GG City (333)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	168,340	100,000	370,100	300,000	-	300,000	200.0%
Capital Outlay	5,384,082	1,745,500	4,960,200	-	-	-	(100.0%)
<b>Net Operating Budget</b>	<b>5,552,422</b>	<b>1,845,500</b>	<b>5,330,300</b>	<b>300,000</b>	<b>-</b>	<b>300,000</b>	<b>(83.7%)</b>
Reserves For Contingencies	-	636,100	-	30,000	-	30,000	(95.3%)
Reserves For Capital	-	-	-	1,046,800	-	1,046,800	na
<b>Total Budget</b>	<b>5,552,422</b>	<b>2,481,600</b>	<b>5,330,300</b>	<b>1,376,800</b>	<b>-</b>	<b>1,376,800</b>	<b>(44.5%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	(177,243)	-	-	-	-	-	na
Interest/Misc	64,544	70,000	36,400	36,400	-	36,400	(48.0%)
Impact Fees	2,676,266	1,500,000	900,000	840,000	-	840,000	(44.0%)
Deferred Impact Fees	533,867	-	-	-	-	-	na
COA Impact Fees	(634,062)	500,000	375,000	237,000	-	237,000	(52.6%)
Carry Forward	7,431,000	515,100	4,338,000	319,100	-	319,100	(38.1%)
Less 5% Required By Law	-	(103,500)	-	(55,700)	-	(55,700)	(46.2%)
<b>Total Funding</b>	<b>9,894,371</b>	<b>2,481,600</b>	<b>5,649,400</b>	<b>1,376,800</b>	<b>-</b>	<b>1,376,800</b>	<b>(44.5%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Collier Blvd, Davis to GG Main Canal	-	701,548	701,600	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	665,688	665,700	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	51,528	51,500	-	-	-	-	-
CR951, GG Blvd to Green Blvd	1,545,500	1,545,500	1,545,500	-	-	-	-	-
Davis Blvd, Radio Rd to CR951	-	1,000,000	1,000,000	-	-	-	-	-
Golden Gate Pky, Airport to Santa Barb	200,000	232,296	232,300	-	-	-	-	-
Operating Project 333	100,000	370,138	370,100	300,000	-	-	-	-
Santa Barbara Blvd Ext, Davis Blvd to Rattlesnake Hamm	-	36,672	36,700	-	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	232,953	233,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	493,835	493,900	-	-	-	-	-
X-fers/Reserves - Fund 333	636,100	859,136	-	1,076,800	-	-	-	-
Transportation	2,481,600	6,189,292	5,330,300	1,376,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,481,600</b>	<b>6,189,292</b>	<b>5,330,300</b>	<b>1,376,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 3 - City of Naples (334)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	28,626	-	459,100	200,000	-	200,000	na
Capital Outlay	486	-	21,700	-	-	-	na
<b>Net Operating Budget</b>	<b>29,112</b>	<b>-</b>	<b>480,800</b>	<b>200,000</b>	<b>-</b>	<b>200,000</b>	<b>na</b>
Reserves For Contingencies	-	161,700	-	20,000	-	20,000	(87.6%)
Reserves For Capital	-	-	-	144,200	-	144,200	na
<b>Total Budget</b>	<b>29,112</b>	<b>161,700</b>	<b>480,800</b>	<b>364,200</b>	<b>-</b>	<b>364,200</b>	<b>125.2%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	8,920	6,500	6,000	6,000	-	6,000	(7.7%)
Impact Fees	-	-	100,000	100,000	-	100,000	na
Carry Forward	658,500	155,500	638,300	263,500	-	263,500	69.5%
Less 5% Required By Law	-	(300)	-	(5,300)	-	(5,300)	1,666.7%
<b>Total Funding</b>	<b>667,420</b>	<b>161,700</b>	<b>744,300</b>	<b>364,200</b>	<b>-</b>	<b>364,200</b>	<b>125.2%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Operating Project 334	-	459,116	459,100	200,000	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	21,655	21,700	-	-	-	-	-
X-fers/Reserves - Fund 334	161,700	161,700	-	164,200	-	-	-	-
Transportation	161,700	642,470	480,800	364,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>161,700</b>	<b>642,470</b>	<b>480,800</b>	<b>364,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 4 - Marco Island & S County (336)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	1,134,025	-	156,700	400,000	-	400,000	na
Capital Outlay	1,155,729	572,000	14,834,700	3,981,100	-	3,981,100	596.0%
<b>Net Operating Budget</b>	<b>2,289,753</b>	<b>572,000</b>	<b>14,991,400</b>	<b>4,381,100</b>	<b>-</b>	<b>4,381,100</b>	<b>665.9%</b>
Trans to 712 Transp Match	-	-	-	3,228,600	-	3,228,600	na
Reserves For Contingencies	-	-	-	677,700	-	677,700	na
<b>Total Budget</b>	<b>2,289,753</b>	<b>572,000</b>	<b>14,991,400</b>	<b>8,287,400</b>	<b>-</b>	<b>8,287,400</b>	<b>1,348.8%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	(9,587)	-	-	-	-	-	na
Miscellaneous Revenues	30,539	-	-	-	-	-	na
Interest/Misc	132,064	152,000	105,000	105,000	-	105,000	(30.9%)
Impact Fees	3,621,238	2,330,000	1,000,000	900,000	-	900,000	(61.4%)
Deferred Impact Fees	6,211	-	-	-	-	-	na
COA Impact Fees	(326,502)	1,000,000	1,730,000	3,620,000	-	3,620,000	262.0%
Carry Forward	14,886,300	(2,776,300)	16,050,000	3,893,600	-	3,893,600	(240.2%)
Less 5% Required By Law	-	(133,700)	-	(231,200)	-	(231,200)	72.9%
<b>Total Funding</b>	<b>18,340,265</b>	<b>572,000</b>	<b>18,885,000</b>	<b>8,287,400</b>	<b>-</b>	<b>8,287,400</b>	<b>1,348.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Collier Blvd, Davis to GG Main Canal	-	1,374,027	1,374,100	-	-	-	-	-
County Barn Rd, Rattlesnake to Davis	-	104,633	104,700	-	-	-	-	-
CR951, Davis Blvd to N of I-75 by GG Canal	-	1,415,725	1,415,700	-	-	-	-	-
Davis Blvd, Radio Rd to CR951	-	7,253,575	7,253,600	-	-	-	-	-
Operating Project 336	-	156,747	156,700	400,000	-	-	-	-
Rattlesnake Polly to CR951	-	497,910	498,000	-	-	-	-	-
Santa Barbara Blvd Ext, Davis Blvd to Rattlesnake Hamm	-	12,714	12,800	-	-	-	-	-
Santa Barbara, Davis to Pine Ridge	-	103,176	103,200	-	-	-	-	-
US 41/SR 951 Consortium	572,000	4,072,587	4,072,600	7,209,700	-	-	-	-
X-fers/Reserves - Fund 336	-	4,355,500	-	677,700	-	-	-	-
Transportation	572,000	19,346,594	14,991,400	8,287,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>572,000</b>	<b>19,346,594</b>	<b>14,991,400</b>	<b>8,287,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 6 - Golden Gate Estates (338)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	160,457	300,000	428,600	650,000	-	650,000	116.7%
Capital Outlay	4,973,330	3,928,500	14,342,200	4,650,000	-	4,650,000	18.4%
<b>Net Operating Budget</b>	<b>5,133,787</b>	<b>4,228,500</b>	<b>14,770,800</b>	<b>5,300,000</b>	-	<b>5,300,000</b>	<b>25.3%</b>
Reserves For Contingencies	-	1,305,100	-	269,500	-	269,500	(79.4%)
<b>Total Budget</b>	<b>5,133,787</b>	<b>5,533,600</b>	<b>14,770,800</b>	<b>5,569,500</b>	-	<b>5,569,500</b>	<b>0.6%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	(26,038)	-	-	-	-	-	na
Interest/Misc	150,963	160,000	113,000	113,000	-	113,000	(29.4%)
Impact Fees	2,967,461	2,000,000	500,000	400,000	-	400,000	(80.0%)
Deferred Impact Fees	123,689	-	-	-	-	-	na
COA Impact Fees	1,749,903	700,000	1,400,000	475,000	-	475,000	(32.1%)
Carry Forward	17,566,500	2,816,600	17,388,700	4,630,900	-	4,630,900	64.4%
Less 5% Required By Law	-	(143,000)	-	(49,400)	-	(49,400)	(65.5%)
<b>Total Funding</b>	<b>22,532,477</b>	<b>5,533,600</b>	<b>19,401,700</b>	<b>5,569,500</b>	-	<b>5,569,500</b>	<b>0.6%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Bridge Structure Repairs and Construction	2,300,000	2,498,085	2,498,100	-	-	-	-	-
CR951, GG Blvd to Green Blvd	628,500	1,542,712	1,542,700	1,800,000	-	-	-	-
Golden Gate Blvd, Wilson to Desoto	1,000,000	2,226,258	2,226,300	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	6,946,733	6,946,700	300,000	-	-	-	-
Operating Project 338	300,000	428,647	428,600	650,000	-	-	-	-
Randall Blvd, Immok to Everglades	-	137,206	137,200	-	-	-	-	-
Tree Farm-Woodcrest	-	-	-	2,550,000	-	-	-	-
Vanderbilt Bch Ext, CR951 to Wilson	-	991,207	991,200	-	-	-	-	-
X-fers/Reserves - Fund 338	1,305,100	2,889,513	-	269,500	-	-	-	-
Transportation	5,533,600	17,660,362	14,770,800	5,569,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,533,600</b>	<b>17,660,362</b>	<b>14,770,800</b>	<b>5,569,500</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Impact Fee District 5 - Immokalee (339)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	688,219	100,000	385,400	100,000	-	100,000	0.0%
Capital Outlay	3,261,756	-	7,634,900	-	-	-	na
<b>Net Operating Budget</b>	<b>3,949,974</b>	<b>100,000</b>	<b>8,020,300</b>	<b>100,000</b>	<b>-</b>	<b>100,000</b>	<b>0.0%</b>
Trans to 001 General Fund	-	-	1,054,400	-	-	-	na
Reserves For Contingencies	-	299,400	-	10,000	-	10,000	(96.7%)
Reserves For Capital	-	-	-	219,100	-	219,100	na
<b>Total Budget</b>	<b>3,949,974</b>	<b>399,400</b>	<b>9,074,700</b>	<b>329,100</b>	<b>-</b>	<b>329,100</b>	<b>(17.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Licenses & Permits	(20,398)	-	-	-	-	-	na
Interest/Misc	87,775	85,000	54,000	54,000	-	54,000	(36.5%)
Impact Fees	968,505	800,000	400,000	300,000	-	300,000	(62.5%)
Deferred Impact Fees	14,529	-	-	923,000	-	923,000	na
COA Impact Fees	(131,210)	800,000	125,000	100,000	-	100,000	(87.5%)
Carry Forward	10,559,100	(1,201,300)	7,516,700	(979,000)	-	(979,000)	(18.5%)
Less 5% Required By Law	-	(84,300)	-	(68,900)	-	(68,900)	(18.3%)
<b>Total Funding</b>	<b>11,478,301</b>	<b>399,400</b>	<b>8,095,700</b>	<b>329,100</b>	<b>-</b>	<b>329,100</b>	<b>(17.6%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
Golden Gate Blvd, Wilson to Desoto	-	125,796	125,800	-	-	-	-	-
Oil Well Rd, Immok Rd to Everglades	-	7,509,086	7,509,100	-	-	-	-	-
Operating Project 339	100,000	385,378	385,400	100,000	-	-	-	-
X-fers/Reserves - Fund 339	299,400	1,104,500	1,054,400	229,100	-	-	-	-
Transportation	399,400	9,124,760	9,074,700	329,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>399,400</b>	<b>9,124,760</b>	<b>9,074,700</b>	<b>329,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Road Assessment Receivable Fund (341)**

**Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Advance/Repay to 226 Nap Pk D	-	30,000	-	-	-	-	(100.0%)
Reserves For Capital	-	365,000	-	408,000	-	408,000	11.8%
<b>Total Budget</b>	<b>-</b>	<b>395,000</b>	<b>-</b>	<b>408,000</b>	<b>-</b>	<b>408,000</b>	<b>3.3%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	1,550	-	-	-	-	-	na
Interest/Misc	2,973	1,000	2,000	2,000	-	2,000	100.0%
Carry Forward	391,100	394,100	404,100	406,100	-	406,100	3.0%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>395,623</b>	<b>395,000</b>	<b>406,100</b>	<b>408,000</b>	<b>-</b>	<b>408,000</b>	<b>3.3%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
X-fers/Reserves - Fund 341	395,000	395,000	-	408,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>395,000</b>	<b>395,000</b>	<b>-</b>	<b>408,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Regional Pk Impact Fee-Incorp Area (345)**

**Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	1,659	-	48,400	-	-	-	na
<b>Net Operating Budget</b>	<b>1,659</b>	<b>-</b>	<b>48,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Trans to 216 Debt Serv Fd	116,100	43,200	43,200	90,000	-	90,000	108.3%
Reserves For Capital	-	79,000	-	75,100	-	75,100	(4.9%)
<b>Total Budget</b>	<b>117,759</b>	<b>122,200</b>	<b>91,600</b>	<b>165,100</b>	<b>-</b>	<b>165,100</b>	<b>35.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	558	400	500	500	-	500	25.0%
Impact Fees	103,565	50,000	50,000	50,000	-	50,000	0.0%
Carry Forward	158,500	74,300	158,200	117,100	-	117,100	57.6%
Less 5% Required By Law	-	(2,500)	-	(2,500)	-	(2,500)	0.0%
<b>Total Funding</b>	<b>262,623</b>	<b>122,200</b>	<b>208,700</b>	<b>165,100</b>	<b>-</b>	<b>165,100</b>	<b>35.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Parks & Recreation								
Operating Project 345	-	48,419	48,400	-	-	-	-	-
X-fers/Reserves - Fund 345	122,200	122,200	43,200	165,100	-	-	-	-
Parks & Recreation	122,200	170,619	91,600	165,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>122,200</b>	<b>170,619</b>	<b>91,600</b>	<b>165,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Community & Regional Pk Impact Fee (346)**

**Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	2,921,370	-	262,500	252,000	-	252,000	na
Capital Outlay	438,909	-	4,220,400	-	-	-	na
<b>Net Operating Budget</b>	<b>3,360,279</b>	<b>-</b>	<b>4,482,900</b>	<b>252,000</b>	<b>-</b>	<b>252,000</b>	<b>na</b>
Trans to 216 Debt Serv Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.7%)
Reserves For Contingencies	-	1,301,500	-	369,000	-	369,000	(71.6%)
Reserve for Eagle Lake Grant Match	-	-	-	425,000	-	425,000	na
Reserves For Debt Service	-	2,337,300	-	2,379,200	-	2,379,200	1.8%
Reserve for Future Debt Service	-	-	-	3,790,700	-	3,790,700	na
Reserves For Capital	-	-	-	825,000	-	825,000	na
<b>Total Budget</b>	<b>6,372,679</b>	<b>6,711,600</b>	<b>7,555,700</b>	<b>11,062,400</b>	<b>-</b>	<b>11,062,400</b>	<b>64.8%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	29,400	-	-	-	-	-	na
Miscellaneous Revenues	-	-	1,800	-	-	-	na
Interest/Misc	107,933	85,500	75,000	50,000	-	50,000	(41.5%)
Impact Fees	3,442,612	1,675,000	2,500,000	1,635,000	-	1,635,000	(2.4%)
Deferred Impact Fees	336,822	-	151,000	553,000	-	553,000	na
COA Impact Fees	(198,801)	-	-	-	-	-	na
Carry Forward	16,438,800	5,034,800	13,764,200	8,936,300	-	8,936,300	77.5%
Less 5% Required By Law	-	(83,700)	-	(111,900)	-	(111,900)	33.7%
<b>Total Funding</b>	<b>20,156,766</b>	<b>6,711,600</b>	<b>16,492,000</b>	<b>11,062,400</b>	<b>-</b>	<b>11,062,400</b>	<b>64.8%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Parks &amp; Recreation</b>								
Bayview Pk Parking	-	881,682	881,700	-	-	-	-	-
Big Corkscrew Island Regional Pk	-	424,375	424,400	-	-	-	-	-
E Naples Com Pk new Soccer field	-	99	100	-	-	-	-	-
Eagle Lake Comm Ctr	-	-	-	425,000	-	-	-	-
Golden Gate Estates Com Pk	-	4,282	4,300	-	-	-	-	-
Goodland Boat Ramp	-	489,954	490,000	18,600	-	-	-	-
Immok S Pk construct com ctr	-	1,053,168	1,053,200	9,300	-	-	-	-
Manatee Park Comm Park	-	25,669	25,700	-	-	-	-	-
Mar Good Resort Renovations	-	1,222,346	1,222,400	7,400	-	-	-	-
North Collier Regional Park	-	58,519	58,500	-	-	-	-	-
Operating Project 346	-	262,473	262,500	200,000	-	-	-	-
Sugden Pk-2 water ski structures & interpreter ctr	-	60,037	60,100	16,700	-	-	-	-
X-fers/Reserves - Fund 346	6,711,600	10,502,248	3,072,800	10,385,400	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>6,711,600</b>	<b>14,984,852</b>	<b>7,555,700</b>	<b>11,062,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>6,711,600</b>	<b>14,984,852</b>	<b>7,555,700</b>	<b>11,062,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital Improvement Program

### Community & Regional Pk Impact Fee (346)

#### Impact Fee Revenue Budget FY 2011:

Generally impact fee revenue for the upcoming year is budgeted on historical activity and certain assumptions. In the first six months of FY 2010, residential impact fee collections trended slightly higher than in FY 2009, however, staff felt that this increase was not sustainable, therefore, the FY 2011 budget was framed around the FY 2009 actual impact fee collections. As a result, and not knowing the final collection totals for FY 2010, the FY 2011 budget was sized on actual residential collections in FY 2009 which amounted to \$1,671,654.

#### Forecast FY 2011.

The impact fee collections for the first 6 months of FY 2011 exceeded projections. Based upon six months of actual impact fee collections, change in the impact fee rates in September, and current permitting activity and forecasts, the projected collections for FY 2011 are estimated at \$2,500,000.

On September 28, 2010, the Board approved a decrease in the Community and Regional Park impact fee. The average decrease was 4.7% for Community Parks and 11.9% for Regional Parks for residential land uses.

#### Current FY 2012:

Based upon the current trend (first six months of FY 2010) of residential activity and the change in the impact fee rates adopted in September, the projected revenue for FY 2012 is \$1,635,000. Two large impact fee deferrals are due in FY 2012 in the amount of \$553,029.

A new account was created, Reserve for Future Debt Service in the amount of \$3,790,700. On April 26, 2011, the Board authorized the reallocation of funding from various projects which were completed under-budget and diverted funding from other projects which will be in the planning phase for sometime due to the current economic environment and placed this funding into a reserve to assure that debt service payments could be covered solely from impact fees (not loans from the General Fund) at least through FY 2014.



**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**EMS Impact Fee Fund (350)**

**Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	50,033	70,000	116,100	50,000	-	50,000	(28.6%)
Capital Outlay	34,810	-	15,000	-	-	-	na
<b>Net Operating Budget</b>	<b>84,843</b>	<b>70,000</b>	<b>131,100</b>	<b>50,000</b>	<b>-</b>	<b>50,000</b>	<b>(28.6%)</b>
Trans to 210 Debt Serv Fd	13,700	13,700	14,500	-	-	-	(100.0%)
Trans to 216 Debt Serv Fd	717,200	311,800	311,800	311,900	-	311,900	0.0%
Trans to 298 Sp Ob Bd '10	-	368,300	368,500	396,100	-	396,100	7.5%
Trans to 299 Debt Serv Fd	539,877	-	-	-	-	-	na
Reserves For Contingencies	-	25,900	-	-	-	-	(100.0%)
Reserves For Debt Service	-	273,600	-	208,500	-	208,500	(23.8%)
<b>Total Budget</b>	<b>1,355,620</b>	<b>1,063,300</b>	<b>825,900</b>	<b>966,500</b>	<b>-</b>	<b>966,500</b>	<b>(9.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	10,204	8,100	5,000	5,000	-	5,000	(38.3%)
Impact Fees	160,725	80,000	110,000	105,000	-	105,000	31.3%
Deferred Impact Fees	29,799	-	17,100	49,300	-	49,300	na
Advance/Repay frm 301 Cap Proj	1,174,600	-	-	426,900	-	426,900	na
Carry Forward	1,062,700	979,600	1,082,100	388,300	-	388,300	(60.4%)
Less 5% Required By Law	-	(4,400)	-	(8,000)	-	(8,000)	81.8%
<b>Total Funding</b>	<b>2,438,028</b>	<b>1,063,300</b>	<b>1,214,200</b>	<b>966,500</b>	<b>-</b>	<b>966,500</b>	<b>(9.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Emergency Medical Services								
ALS units, County-Wide	-	15,007	15,000	-	-	-	-	-
Operating Project 350	70,000	116,081	116,100	50,000	-	-	-	-
X-fers/Reserves - Fund 350	993,300	993,300	694,800	916,500	-	-	-	-
Emergency Medical Services	1,063,300	1,124,388	825,900	966,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>1,063,300</b>	<b>1,124,388</b>	<b>825,900</b>	<b>966,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital Improvement Program

### EMS Impact Fee Fund (350)

#### Impact Fee Revenue Budget FY 2011:

Generally impact fee revenue for the upcoming year is budgeted on historical activity and certain assumptions. In the first six months of FY 2010, residential impact fee collections trended slightly higher than in FY 2009, however, staff felt that this increase was not sustainable, therefore, the FY 2011 budget was framed around the FY 2009 actual impact fee collections. For the same six months in FY 2010, commercial impact fee collections dropped to a new low, consisting of only 4% of the total impact fee revenues collected within this fund. As a result, and not knowing the final collection totals for FY 2010, the FY 2011 budget was sized on actual residential collections in FY 2009 which amounted to \$78,373.

#### Forecast FY 2011.

The impact fee collections for the first 6 months of FY 2011 exceeded projections. Based upon six months of actual impact fee collections, change in the impact fee rates in October, and current permitting activity and forecasts, the projected collections for FY 2011 are estimated at \$110,000.

On October 26, 2010, the Board approved a decrease in the Emergency Medical Services impact fee. The average decrease was 25% for residential land uses and a 32% decrease for commercial/non residential land uses.

#### Current FY 2012:

Based upon the current trend (first six months of FY 2010) of residential and commercial activity and the change in the impact fee rates adopted in October, the projected revenue for FY 2012 is \$105,000. Two large impact fee deferrals are due in FY 2012 in the amount of \$49,290.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Library Impact Fee Fund (355)**

**Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	80,354	80,000	94,400	20,000	-	20,000	(75.0%)
Capital Outlay	623,985	-	1,475,400	-	-	-	na
<b>Net Operating Budget</b>	<b>704,339</b>	<b>80,000</b>	<b>1,569,800</b>	<b>20,000</b>	<b>-</b>	<b>20,000</b>	<b>(75.0%)</b>
Trans to 210 Debt Serv Fd	472,000	472,200	415,500	-	-	-	(100.0%)
Trans to 298 Sp Ob Bd '10	-	725,800	779,900	1,148,300	-	1,148,300	58.2%
Trans to 299 Debt Serv Fd	964,727	-	-	-	-	-	na
Reserves For Contingencies	-	774,500	-	116,800	-	116,800	(84.9%)
Reserves For Debt Service	-	602,600	-	376,500	-	376,500	(37.5%)
Reserve for Future Debt Service	-	-	-	442,000	-	442,000	na
<b>Total Budget</b>	<b>2,141,065</b>	<b>2,655,100</b>	<b>2,765,200</b>	<b>2,103,600</b>	<b>-</b>	<b>2,103,600</b>	<b>(20.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	50,000	-	200,000	-	-	-	na
Interest/Misc	31,108	9,000	13,000	13,000	-	13,000	44.4%
Impact Fees	597,814	320,000	370,000	330,000	-	330,000	3.1%
Deferred Impact Fees	70,752	-	39,400	85,800	-	85,800	na
Advance/Repay frm 301 Cap Proj	1,171,300	-	-	-	-	-	na
Carry Forward	4,060,400	2,342,500	3,839,000	1,696,200	-	1,696,200	(27.6%)
Less 5% Required By Law	-	(16,400)	-	(21,400)	-	(21,400)	30.5%
<b>Total Funding</b>	<b>5,981,374</b>	<b>2,655,100</b>	<b>4,461,400</b>	<b>2,103,600</b>	<b>-</b>	<b>2,103,600</b>	<b>(20.8%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Libraries								
Books, Pubs & Library Mat 355	-	1,000,370	1,000,400	-	-	-	-	-
Golden Gate Library Expansion	-	870	900	-	-	-	-	-
Operating Project 355	80,000	94,448	94,400	20,000	-	-	-	-
South County Regional Library	-	474,138	474,100	-	-	-	-	-
X-fers/Reserves - Fund 355	2,575,100	2,729,262	1,195,400	2,083,600	-	-	-	-
Libraries	2,655,100	4,299,088	2,765,200	2,103,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>2,655,100</b>	<b>4,299,088</b>	<b>2,765,200</b>	<b>2,103,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital Improvement Program

### Library Impact Fee Fund (355)

#### Impact Fee Revenue Budget FY 2011:

Generally impact fee revenue for the upcoming year is budgeted on historical activity and certain assumptions. In the first six months of FY 2010, residential impact fee collections trended slightly higher than in FY 2009, however, staff felt that this increase was not sustainable, therefore, the FY 2011 budget was framed around the FY 2009 actual impact fee collections. As a result, and not knowing the final collection totals for FY 2010, the FY 2011 budget was sized on actual residential collections in FY 2009 which amounted to \$315,816.

#### Forecast FY 2011.

The impact fee collections for the first 6 months of FY 2011 exceeded projections. Based upon six months of actual impact fee collections, change in the impact fee rates in December, and current permitting activity and forecasts, the projected collections for FY 2011 are estimated at \$370,000.

On December 14, 2010, the Board approved a decrease in the Library impact fee. The average decrease was between 44% and 62% depending on the residential land use.

State of Florida approved a \$500,000 construction grant for the South Regional Library. The South Regional Library received \$300,000 in FY 2009, \$150,000 on March 4, 2011 and with the balance of \$50,000 is Forecast to be received in FY 2011.

#### Current FY 2012:

Based upon the current trend (first six months of FY 2010) of residential and commercial activity and the change in the impact fee rates adopted in December, the projected revenue for FY 2012 is \$330,000. Two large impact fee deferrals are due in FY 2012 in the amount of \$85,803.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Naples & Urban Collier Community Park Impact Fee (368)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	8,720	-	-	-	-	-	na
Capital Outlay	8,648	-	173,700	-	-	-	na
<b>Net Operating Budget</b>	<b>17,367</b>	<b>-</b>	<b>173,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Capital	-	182,400	-	182,300	-	182,300	(0.1%)
<b>Total Budget</b>	<b>17,367</b>	<b>182,400</b>	<b>173,700</b>	<b>182,300</b>	<b>-</b>	<b>182,300</b>	<b>(0.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	2,918	2,500	1,500	1,500	-	1,500	(40.0%)
Carry Forward	368,300	180,100	353,100	180,900	-	180,900	0.4%
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0%)
<b>Total Funding</b>	<b>371,218</b>	<b>182,400</b>	<b>354,600</b>	<b>182,300</b>	<b>-</b>	<b>182,300</b>	<b>(0.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Parks &amp; Recreation</b>								
E Naples Com Pk new Soccer field	-	178	200	-	-	-	-	-
Golden Gate Com Pk Bike/Walk Path	-	173,503	173,500	-	-	-	-	-
X-fers/Reserves - Fund 368	182,400	182,400	-	182,300	-	-	-	-
<b>Parks &amp; Recreation</b>	<b>182,400</b>	<b>356,081</b>	<b>173,700</b>	<b>182,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>182,400</b>	<b>356,081</b>	<b>173,700</b>	<b>182,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Ochopee Fire Control Impact Fee (372)**

**Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	2,014	-	1,700	300	-	300	na
<b>Net Operating Budget</b>	<b>2,014</b>	<b>-</b>	<b>1,700</b>	<b>300</b>	<b>-</b>	<b>300</b>	<b>na</b>
Reserves For Capital	-	4,100	-	6,200	-	6,200	51.2%
<b>Total Budget</b>	<b>2,014</b>	<b>4,100</b>	<b>1,700</b>	<b>6,500</b>	<b>-</b>	<b>6,500</b>	<b>58.5%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	78	-	100	100	-	100	na
Impact Fees	1,053	1,000	1,700	1,000	-	1,000	0.0%
Carry Forward	6,300	3,200	5,400	5,500	-	5,500	71.9%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>7,431</b>	<b>4,100</b>	<b>7,200</b>	<b>6,500</b>	<b>-</b>	<b>6,500</b>	<b>58.5%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Ochopee Fire Control								
Operating Project 372	-	1,693	1,700	300	-	-	-	-
X-fers/Reserves - Fund 372	4,100	4,586	-	6,200	-	-	-	-
Ochopee Fire Control	4,100	6,279	1,700	6,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>4,100</b>	<b>6,279</b>	<b>1,700</b>	<b>6,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Isles of Capri Fire Impact Fee (373)**

**Mission Statement**

Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	15,897	-	1,200	1,000	-	1,000	na
Capital Outlay	82,441	-	102,800	-	-	-	na
<b>Net Operating Budget</b>	<b>98,338</b>	<b>-</b>	<b>104,000</b>	<b>1,000</b>	<b>-</b>	<b>1,000</b>	<b>na</b>
Reserves For Capital	-	33,900	-	3,500	-	3,500	(89.7%)
<b>Total Budget</b>	<b>98,338</b>	<b>33,900</b>	<b>104,000</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>(86.7%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	1,476	-	500	100	-	100	na
Impact Fees	1,007	1,000	-	1,000	-	1,000	0.0%
Carry Forward	202,800	33,000	107,000	3,500	-	3,500	(89.4%)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
<b>Total Funding</b>	<b>205,283</b>	<b>33,900</b>	<b>107,500</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>(86.7%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Isle of Capri Fire								
Boat Dock	-	102,785	102,800	-	-	-	-	-
Operating Project 373	-	1,250	1,200	1,000	-	-	-	-
X-fers/Reserves - Fund 373	33,900	-	-	3,500	-	-	-	-
Isle of Capri Fire	33,900	104,035	104,000	4,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>33,900</b>	<b>104,035</b>	<b>104,000</b>	<b>4,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Correctional Facilities Impact Fee (381)**

**Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	41,312	100,000	153,100	115,000	-	115,000	15.0%
Capital Outlay	220,755	-	95,100	-	-	-	na
<b>Net Operating Budget</b>	<b>262,066</b>	<b>100,000</b>	<b>248,200</b>	<b>115,000</b>	<b>-</b>	<b>115,000</b>	<b>15.0%</b>
Trans to 215 Debt Serv Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.1%)
Reserves For Contingencies	-	64,800	-	17,400	-	17,400	(73.1%)
Reserves For Debt Service	-	1,343,800	-	1,356,600	-	1,356,600	1.0%
<b>Total Budget</b>	<b>2,214,966</b>	<b>3,459,200</b>	<b>2,198,800</b>	<b>3,437,800</b>	<b>-</b>	<b>3,437,800</b>	<b>(0.6%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	13,318	9,000	7,000	7,000	-	7,000	(22.2%)
Impact Fees	409,558	152,000	398,300	398,300	-	398,300	162.0%
Deferred Impact Fees	36,859	-	21,700	62,500	-	62,500	na
Advance/Repay frm 301 Cap Proj	2,355,600	1,810,100	1,810,100	1,145,700	-	1,145,700	(36.7%)
Carry Forward	1,209,400	1,496,100	1,809,400	1,847,700	-	1,847,700	23.5%
Less 5% Required By Law	-	(8,000)	-	(23,400)	-	(23,400)	192.5%
<b>Total Funding</b>	<b>4,024,735</b>	<b>3,459,200</b>	<b>4,046,500</b>	<b>3,437,800</b>	<b>-</b>	<b>3,437,800</b>	<b>(0.6%)</b>

CIP Category / Project Title	FY 2011 Adopted	FY 2011 Amended	FY 2011 Forecasted	FY 2012 Budget	FY 2013 Budget	FY 2014 Budget	FY 2015 Budget	FY 2016 Budget
Sheriff Office								
Naples Jail Expansion	-	95,139	95,100	-	-	-	-	-
Operating Project 381	100,000	153,128	153,100	115,000	-	-	-	-
X-fers/Reserves - Fund 381	3,359,200	3,507,770	1,950,600	3,322,800	-	-	-	-
Sheriff Office	3,459,200	3,756,037	2,198,800	3,437,800	-	-	-	-
<b>Program Total Project Budget</b>	<b>3,459,200</b>	<b>3,756,037</b>	<b>2,198,800</b>	<b>3,437,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Impact Fee Revenue Budget FY 2011:**

Generally impact fee revenue for the upcoming year is budgeted on historical activity and certain assumptions. In the first six months of FY 2010, residential impact fee collections trended slightly higher than in FY 2009, however, staff felt that this increase was not sustainable, therefore, the FY 2011 budget was framed around the FY 2009 actual impact fee collections. For the same six months in FY 2010, commercial impact fee collections dropped to a new low, consisting of only 5.6% of the total impact fee revenues collected within this fund. As a result, and not knowing the final collection totals for FY 2010, the FY 2011 budget was sized on actual residential collections in FY 2009 which amounted to \$151,222.

**Forecast FY 2011.**

The impact fee collections for the first 6 months of FY 2011 exceeded projections. Based upon six months of actual impact fee collections and current permitting activity and forecasts, the projected collections for FY 2011 are estimated at \$398,300.

On February 22, 2011, the Board approved maintaining the Correctional Facilities impact fee at the current rate rather than to increase them.

**Current FY 2012:**

Based upon the current trend (first six months of FY 2010) of residential and commercial activity, the projected revenue for FY 2012 is \$398,300. Two large impact fee deferrals are due in FY 2012 in the amount of \$62,529.



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Law Enforcement Impact Fee (385)**

**Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	161,760	125,000	144,900	110,000	-	110,000	(12.0%)
Capital Outlay	464,844	-	117,200	-	-	-	na
<b>Net Operating Budget</b>	<b>626,604</b>	<b>125,000</b>	<b>262,100</b>	<b>110,000</b>	<b>-</b>	<b>110,000</b>	<b>(12.0%)</b>
Trans to 216 Debt Serv Fd	204,800	755,000	755,000	755,100	-	755,100	0.0%
Trans to 298 Sp Ob Bd '10	-	1,860,000	1,860,000	1,900,400	-	1,900,400	2.2%
Trans to 299 Debt Serv Fd	2,815,634	-	-	-	-	-	na
Reserves For Contingencies	-	823,900	-	276,500	-	276,500	(66.4%)
Reserves For Debt Service	-	921,500	-	504,800	-	504,800	(45.2%)
Reserve for Future Debt Service	-	-	-	716,400	-	716,400	na
<b>Total Budget</b>	<b>3,647,038</b>	<b>4,485,400</b>	<b>2,877,100</b>	<b>4,263,200</b>	<b>-</b>	<b>4,263,200</b>	<b>(5.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	-	-	101,300	-	-	-	na
Interest/Misc	29,285	9,000	12,900	12,900	-	12,900	43.3%
Impact Fees	329,852	175,000	245,000	292,800	-	292,800	67.3%
Deferred Impact Fees	3,489	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	1,700,000	1,700,000	1,700,000	1,700,000	-	1,700,000	0.0%
Advance/Repay fm 301 Cap Proj	1,593,800	-	-	-	-	-	na
Carry Forward	3,081,500	2,610,600	3,090,700	2,272,800	-	2,272,800	(12.9%)
Less 5% Required By Law	-	(9,200)	-	(15,300)	-	(15,300)	66.3%
<b>Total Funding</b>	<b>6,737,926</b>	<b>4,485,400</b>	<b>5,149,900</b>	<b>4,263,200</b>	<b>-</b>	<b>4,263,200</b>	<b>(5.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Sheriff Office								
Fleet Facility	-	99,473	99,500	-	-	-	-	-
Operating Project 385	125,000	144,852	144,900	110,000	-	-	-	-
Sheriff's Special Operations Facility	-	17,641	17,700	-	-	-	-	-
X-fers/Reserves - Fund 385	4,360,400	4,666,400	2,615,000	4,153,200	-	-	-	-
Sheriff Office	4,485,400	4,928,366	2,877,100	4,263,200	-	-	-	-
<b>Program Total Project Budget</b>	<b>4,485,400</b>	<b>4,928,366</b>	<b>2,877,100</b>	<b>4,263,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital Improvement Program

### Law Enforcement Impact Fee (385)

#### Impact Fee Revenue Budget FY 2011:

Generally impact fee revenue for the upcoming year is budgeted on historical activity and certain assumptions. In the first six months of FY 2010, residential impact fee collections trended slightly higher than in FY 2009, however, staff felt that this increase was not sustainable, therefore, the FY 2011 budget was framed around the FY 2009 actual impact fee collections. For the same six months in FY 2010, commercial impact fee collections dropped to a new low, consisting of only 4.5% of the total impact fee revenues collected within this fund. As a result, and not knowing the final collection totals for FY 2010, the FY 2011 budget was sized on actual residential collections in FY 2009 which amounted to \$174,296.

#### Forecast FY 2011.

The impact fee collections for the first 6 months of FY 2011 exceeded projections. Based upon six months of actual impact fee collections, change in the impact fee rates in December, and current permitting activity and forecasts, the projected collections for FY 2011 are estimated at \$245,000.

On December 14, 2010 the Board approved a three year phase in of a revised Law Enforcement Impact Fee. In year one, commencing in December 2010, the impact fee was set at 60% of the approved fee thereby resulting in an immediate reduction of the fee. In December 2011 the fee will be set at 80% the approved fee and in December 2013 the fee will be set at 100% of the approved fee.

#### Current FY 2012:

Based upon the current trend (first six months of FY 2010) of residential and commercial activity and the change in the impact fee rates adopted in December, the projected revenue for FY 2012 is \$292,800.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**General Governmental Buildings Impact Fee (390)**

**Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	824,733	125,000	227,100	200,000	-	200,000	60.0%
Capital Outlay	2,113,359	-	1,739,900	21,100	-	21,100	na
<b>Net Operating Budget</b>	<b>2,938,092</b>	<b>125,000</b>	<b>1,967,000</b>	<b>221,100</b>	<b>-</b>	<b>221,100</b>	<b>76.9%</b>
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0.0%
Trans to 210 Debt Serv Fd	221,400	221,500	195,100	-	-	-	(100.0%)
Trans to 216 Debt Serv Fd	3,810,300	3,885,700	3,885,700	3,886,300	-	3,886,300	0.0%
Trans to 298 Sp Ob Bd '10	-	70,600	96,000	327,500	-	327,500	363.9%
Trans to 299 Debt Serv Fd	1,408,959	-	-	-	-	-	na
Reserves For Contingencies	-	337,500	-	122,100	-	122,100	(63.8%)
Reserves For Debt Service	-	3,206,700	-	2,774,600	-	2,774,600	(13.5%)
<b>Total Budget</b>	<b>9,008,751</b>	<b>8,477,000</b>	<b>6,773,800</b>	<b>7,961,600</b>	<b>-</b>	<b>7,961,600</b>	<b>(6.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	-	-	21,100	-	-	-	na
Interest/Misc	71,317	25,000	45,000	30,000	-	30,000	20.0%
Impact Fees	900,568	453,000	825,000	660,000	-	660,000	45.7%
Deferred Impact Fees	8,833	-	-	65,700	-	65,700	na
Advance/Repay fm 001 Gen Fd	630,000	630,000	630,000	630,000	-	630,000	0.0%
Advance/Repay frm 301 Cap Proj	6,894,600	2,389,800	2,389,800	1,906,600	-	1,906,600	(20.2%)
Carry Forward	8,073,900	5,003,100	7,570,000	4,707,100	-	4,707,100	(5.9%)
Less 5% Required By Law	-	(23,900)	-	(37,800)	-	(37,800)	58.2%
<b>Total Funding</b>	<b>16,579,217</b>	<b>8,477,000</b>	<b>11,480,900</b>	<b>7,961,600</b>	<b>-</b>	<b>7,961,600</b>	<b>(6.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Facilities Management								
Courthouse Annex floors 1-7	-	1,235,564	1,235,600	-	-	-	-	-
Emergency Services HQ & Ops Ctr	-	420,621	420,600	-	-	-	-	-
Operating Project 390	125,000	144,773	227,100	200,000	-	-	-	-
Property Appraiser's Bldg on Radio Rd	-	74,618	74,600	21,100	-	-	-	-
X-fers/Reserves - Fund 390	8,352,000	9,046,295	4,806,800	7,740,500	-	-	-	-
Facilities Management	8,477,000	10,921,871	6,764,700	7,961,600	-	-	-	-
Sheriff Office								
Fleet Facility	-	9,130	9,100	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>8,477,000</b>	<b>10,931,001</b>	<b>6,773,800</b>	<b>7,961,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital Improvement Program

### General Governmental Buildings Impact Fee (390)

#### Impact Fee Revenue Budget FY 2011:

Generally impact fee revenue for the upcoming year is budgeted on historical activity and certain assumptions. In the first six months of FY 2010, residential impact fee collections trended slightly higher than in FY 2009, however, staff felt that this increase was not sustainable, therefore, the FY 2011 budget was framed around the FY 2009 actual impact fee collections. For the same six months in FY 2010, commercial impact fee collections dropped to a new low, consisting of only 5.2% of the total impact fee revenues collected within this fund. As a result, and not knowing the final collection totals for FY 2010, the FY 2011 budget was sized on actual residential collections in FY 2009 which amounted to \$453,195.

#### Forecast FY 2011.

The impact fee collections for the first 6 months of FY 2011 exceeded projections. Based upon six months of actual impact fee collections, change in the impact fee rates in December, and current permitting activity and forecasts, the projected collections for FY 2011 are estimated at \$825,000.

On December 14, 2010, the Board approved a decrease in the General Governmental Facilities impact fee. The average decrease was 17% for residential land uses and a 25% decrease for commercial/non residential land uses.

#### Current FY 2012:

Based upon the current trend (first six months of FY 2010) of residential and commercial activity and the change in the impact fee rates adopted in December, the projected revenue for FY 2012 is \$669,000. Two large impact fee deferrals are due in FY 2012 in the amount of \$65,640.

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water/Sewer Special Assessment (409)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Trans to Property Appraiser	274	600	350	350	-	350	(41.7%)
Trans to Tax Collector	357	800	450	450	-	450	(43.8%)
Trans to 408 Water/Sewer Fd	35,000	17,600	17,600	21,600	-	21,600	22.7%
<b>Total Budget</b>	<b>35,630</b>	<b>19,000</b>	<b>18,400</b>	<b>22,400</b>	<b>-</b>	<b>22,400</b>	<b>17.9%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	3,478	-	18,000	-	-	-	na
Interest/Misc	156	100	3,200	100	-	100	0.0%
Trans frm Tax Collector	162	-	-	-	-	-	na
Carry Forward	37,000	18,900	19,500	22,300	-	22,300	18.0%
<b>Total Funding</b>	<b>40,796</b>	<b>19,000</b>	<b>40,700</b>	<b>22,400</b>	<b>-</b>	<b>22,400</b>	<b>17.9%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
X-Transfers/Reserves/Interest - Fd 409	19,000	19,581	18,400	22,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>19,000</b>	<b>19,581</b>	<b>18,400</b>	<b>22,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water/Sewer Debt Service (410)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Loan Proceeds</b>	-	368,000	368,000	-
<b>2003B Refunding Revenue Bonds</b> Due in annual installments through July 1, 2021. Principal and interest are payable from the net operating revenues & special assessment collections.	-	4,835,050	-	4,835,050
<b>2006 County Water &amp; Sewer Revenue Bond</b> Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & System Development fees.	-	4,974,052	4,036,200	937,852
<b>2009 Refunding Revenue Bond</b> Due in annual installments through July 1, 2016. Principal and interest are payable from the net operating revenues & special assessment collections.	-	1,874,030	-	1,874,030
<b>State Revolving Fund Loan - East / South Sewer System</b> Repayable in 20 annual installments commencing October 1, 1992. Principal and interest are payable from special assessment collections.	-	1,060,599	-	1,060,599
<b>State Revolving Fund Loan - SCWRF Odor Control</b> Repayable in 40 semi-annual installments commencing January 15, 1999. Principal and interest are payable from net operating revenues.	-	886,480	-	886,480
<b>State Revolving Fund Loan - NCWRF 5 mgd Expansion</b> Repayable in 40 semi-annual installments commencing November 15, 2001. Principal and interest are payable from sewer system development fees.	-	1,463,311	1,463,311	-
<b>State Revolving Fund Loan - NCWRF Expand to 30.6 mgd</b> Repayable in 40 semi-annual installments commencing October 15, 2004. Principal and interest are payable from sewer system development fees.	-	346,589	346,589	-
<b>State Revolving Fund Loan - NCWRF Flow Equalization</b> Repayable in 40 semi-annual installments commencing January 15, 2005. Principal and interest are payable from sewer system development fees.	-	440,334	440,334	-
<b>State Revolving Fund Loan - NCWRF Expansion Liquid Stream</b> Repayable in 40 semi-annual installments commencing June 15, 2006. Principal and interest are payable from sewer system development fees.	-	1,944,449	1,944,449	-
<b>State Revolving Fund Loan - NCWRF Expansion Solid Stream</b> Repayable in 40 semi-annual installments commencing September 15, 2006. Principal and interest are payable from sewer system development fees.	-	668,242	668,242	-
<b>State Revolving Fund Loan - Goodlette FM &amp; MPS 1.03</b> Repayable in 40 semi-annual installments commencing December 15, 2005. Principal and interest are payable from sewer system development fees.	-	363,094	363,094	-
<b>State Revolving Fund Loan - Reuse ASR Wells</b> Repayable in 40 semi-annual installments commencing November 15, 2007. Principal and interest are payable from net sewer operating revenues.	-	266,494	-	266,494
<b>State Revolving Fund Loan-Lower Hawthorn Wells, Pumps &amp; etc</b> Repayable in 40 semi-annual installments commencing April 15, 2008. Principal and interest are payable from net sewer operating revenues.	-	357,597	-	357,597
<b>State Revolving Fund Loan - 12 MGD RO Plant Expansion</b> Repayable in 40 semi-annual installments commencing August 15, 2008. Principal and interest are payable from water system development fees.	-	1,142,291	1,142,291	-
<b>State Revolving Fund Loan - South County Wellfield Expansion</b> Repayable in 40 semi-annual installments commencing October 15, 2009. Principal and interest are payable from water system development fees.	-	755,635	755,635	-
<b>State Revolving Fund Loan - Wells 34 and 37</b> Repayable in 40 semi-annual installments commencing December 15, 2009. Principal and interest are payable from net water operating revenues.	-	216,079	-	216,079
<b>Overhead/Admin Fees, Reserves, Interest, and Transfers</b>	-	17,462,074	27,896,255	-10,434,181
Current Level of Service Budget	-	39,424,400	39,424,400	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water/Sewer Debt Service (410)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	10,450	80,000	80,000	80,000	-	80,000	0.0%
Arbitrage Services	9,496	30,000	30,000	30,000	-	30,000	0.0%
Debt Service	110,789	12,000	12,000	12,000	-	12,000	0.0%
Debt Service - Principal	12,193,202	11,825,800	11,825,800	12,311,400	-	12,311,400	4.1%
Debt Service - Interest Expense	9,978,575	9,765,500	9,765,500	9,283,100	-	9,283,100	(4.9%)
<b>Net Operating Budget</b>	<b>22,302,512</b>	<b>21,713,300</b>	<b>21,713,300</b>	<b>21,716,500</b>	-	<b>21,716,500</b>	<b>0.0%</b>
Trans to Property Appraiser	9,125	12,800	12,800	12,800	-	12,800	0.0%
Trans to Tax Collector	10,829	17,000	17,000	17,000	-	17,000	0.0%
Trans to 411 W Impact Fee Cap Fd	5,839,056	-	-	-	-	-	na
Trans to 412 W User Fee Cap Fd	452,618	368,000	-	368,000	-	368,000	0.0%
Reserves For Debt Service	-	19,704,700	-	17,010,100	-	17,010,100	(13.7%)
Reserves For Capital	-	300,000	-	300,000	-	300,000	0.0%
<b>Total Budget</b>	<b>28,614,140</b>	<b>42,115,800</b>	<b>21,743,100</b>	<b>39,424,400</b>	-	<b>39,424,400</b>	<b>(6.4%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Special Assessments	(35,683)	-	-	-	-	-	na
Interest/Misc	148,310	150,000	100,000	100,000	-	100,000	(33.3%)
SRF Loan Proceeds	6,291,674	368,000	-	368,000	-	368,000	0.0%
Bond Proceeds	41,047	-	-	-	-	-	na
Trans frm Tax Collector	4,804	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	11,950,500	9,640,000	9,640,000	7,146,400	-	7,146,400	(25.9%)
Trans fm 411 W Impact Fee Cap Fd	5,548,324	5,517,800	5,517,800	5,675,900	-	5,675,900	2.9%
Trans fm 413 S Impact Fee Cap Fd	5,524,100	5,618,000	5,618,000	5,484,200	-	5,484,200	(2.4%)
Carry Forward	20,070,200	20,829,500	21,522,200	20,654,900	-	20,654,900	(0.8%)
Less 5% Required By Law	-	(7,500)	-	(5,000)	-	(5,000)	(33.3%)
<b>Total Funding</b>	<b>49,543,275</b>	<b>42,115,800</b>	<b>42,398,000</b>	<b>39,424,400</b>	-	<b>39,424,400</b>	<b>(6.4%)</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water System Development Capital Fund (411)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	596,020	-	225,800	200,000	-	200,000	na
Capital Outlay	830,111	222,500	3,013,700	87,500	-	87,500	(60.7%)
<b>Net Operating Budget</b>	<b>1,426,131</b>	<b>222,500</b>	<b>3,239,500</b>	<b>287,500</b>	-	<b>287,500</b>	<b>29.2%</b>
Trans to 410 W/S Debt Serv Fd	5,548,324	5,517,800	5,517,800	5,675,900	-	5,675,900	2.9%
Reserves For Contingencies	-	200,000	-	596,300	-	596,300	198.1%
Reserves For Capital	-	5,985,800	-	4,676,400	-	4,676,400	(21.9%)
<b>Total Budget</b>	<b>6,974,455</b>	<b>11,926,100</b>	<b>8,757,300</b>	<b>11,236,100</b>	-	<b>11,236,100</b>	<b>(5.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	777,077	-	-	-	-	-	na
Interest/Misc	91,537	100,000	70,000	70,000	-	70,000	(30.0%)
Impact Fees	3,740,688	2,800,000	3,000,000	3,000,000	-	3,000,000	7.1%
Deferred Impact Fees	1,275	-	-	-	-	-	na
Trans fm 410 W/S Debt Serv Fd	5,839,056	-	-	-	-	-	na
Carry Forward	10,077,500	9,171,100	14,006,900	8,319,600	-	8,319,600	(9.3%)
Less 5% Required By Law	-	(145,000)	-	(153,500)	-	(153,500)	5.9%
<b>Total Funding</b>	<b>20,527,133</b>	<b>11,926,100</b>	<b>17,076,900</b>	<b>11,236,100</b>	-	<b>11,236,100</b>	<b>(5.8%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
Annual Update and Inventory Report	2,500	2,500	2,500	-	-	-	-	-
Collier County Utility Standards	-	2,754	2,800	2,500	-	-	-	-
Evaluation of Orangetree Utility System	-	435,655	435,700	-	-	-	-	-
Financial Services	15,000	60,273	60,300	15,000	-	-	-	-
Grant Applications	-	2,500	2,500	-	-	-	-	-
Growth Management Plan Update	30,000	30,000	30,000	-	-	-	-	-
LDC Review and Amendment	-	-	-	5,000	-	-	-	-
Master Plans	100,000	100,000	100,000	-	-	-	-	-
NCRWTP High TDS Reverse Osmosis	-	118,054	118,100	-	-	-	-	-
NERWTP Design and Construction	7,500	17,500	17,500	7,500	-	-	-	-
NERWTP Land (Orange Tree)	-	3,763	3,800	-	-	-	-	-
NERWTP Phase 1B Wellfield Expansion	-	3,000	3,000	-	-	-	-	-
NERWTP Wellfield Study	7,500	17,500	17,500	7,500	-	-	-	-
Northeast Project Mgmt/Oversight	25,000	38,184	38,200	15,000	-	-	-	-
Operating Project 411	-	225,759	225,800	200,000	-	-	-	-
SCRWTP 20 MGD Wellfield Expansion	-	2,051,339	2,051,300	-	-	-	-	-
SERWTP Wellfield Study	-	3,000	3,000	-	-	-	-	-
System Hydraulic Analysis	35,000	127,460	127,500	35,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 411	11,703,600	11,357,898	5,517,800	10,948,600	-	-	-	-
Water / Sewer District Capital	11,926,100	14,597,140	8,757,300	11,236,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>11,926,100</b>	<b>14,597,140</b>	<b>8,757,300</b>	<b>11,236,100</b>	-	-	-	-



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Capital Projects (412)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	1,869	-	-	-	-	-	na
Operating Expense	5,971,893	-	-	7,400	-	7,400	na
Capital Outlay	77,548	6,887,500	31,315,800	27,990,800	-	27,990,800	306.4%
<b>Net Operating Budget</b>	<b>6,051,310</b>	<b>6,887,500</b>	<b>31,315,800</b>	<b>27,998,200</b>	-	<b>27,998,200</b>	<b>306.5%</b>
Reserves For Contingencies	-	344,400	-	2,799,000	-	2,799,000	712.7%
Reserves For Capital	-	24,242,900	-	10,796,700	-	10,796,700	(55.5%)
<b>Total Budget</b>	<b>6,051,310</b>	<b>31,474,800</b>	<b>31,315,800</b>	<b>41,593,900</b>	-	<b>41,593,900</b>	<b>32.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	268,917	300,000	200,000	200,000	-	200,000	(33.3%)
Advance/Repay frm 217 Debt Serv	-	-	1,416,300	-	-	-	na
Trans fm 408 Water / Sewer Fd	19,192,300	13,052,600	13,052,600	24,984,900	-	24,984,900	91.4%
Trans fm 410 W/S Debt Serv Fd	452,618	368,000	-	368,000	-	368,000	0.0%
Carry Forward	18,835,400	17,769,200	32,697,900	16,051,000	-	16,051,000	(9.7%)
Less 5% Required By Law	-	(15,000)	-	(10,000)	-	(10,000)	(33.3%)
<b>Total Funding</b>	<b>38,749,235</b>	<b>31,474,800</b>	<b>47,366,800</b>	<b>41,593,900</b>	-	<b>41,593,900</b>	<b>32.1%</b>

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Capital Projects (412)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
10 Year Water Supply Plan	100,000	124,748	124,700	-	-	-	-	-
Annual Update and Inventory Report	2,500	2,500	2,500	-	-	-	-	-
Asset Alignment	25,000	26,029	26,000	25,000	-	-	-	-
Asset Management-Water	300,000	350,070	350,100	300,000	-	-	-	-
Automated Meter Reading System	200,000	200,000	200,000	-	-	-	-	-
Collier County Utility Standards	2,500	3,146	3,100	2,500	-	-	-	-
Cross Connection Control Program	1,500,000	1,992,517	1,992,500	-	-	-	-	-
Distribution Renewal and Replacement	1,500,000	4,613,880	4,613,900	1,500,000	-	-	-	-
Distribution Storage TSP	230,000	424,805	424,800	250,000	-	-	-	-
Distribution Warehouse	-	5,605	5,600	-	-	-	-	-
Energy Efficiency Enhancements	-	26,172	26,200	-	-	-	-	-
Energy Efficiency Study/Implementation	75,000	150,000	150,000	75,000	-	-	-	-
Facility Reliability Improvements	-	5,024	5,000	-	-	-	-	-
FDOT Utility Relocations-Water	150,000	5,000,467	5,000,500	4,500,000	-	-	-	-
Financial Services	30,000	87,869	87,900	30,000	-	-	-	-
Fire Hydrant Replacement	300,000	509,053	509,100	300,000	-	-	-	-
Fire Line Metering	100,000	100,000	100,000	100,000	-	-	-	-
General Legal Svs	-	29,205	29,200	-	-	-	-	-
Generator Upgrades	-	1,334,489	1,334,500	1,000,000	-	-	-	-
GIS Layers WSD-WTR	-	8,366	8,400	-	-	-	-	-
GMD Utility Relocations-Water	-	19,451	19,500	935,000	-	-	-	-
Grant Applications	2,500	2,500	2,500	-	-	-	-	-
Isles of Capri Re-pump Station Rehab	50,000	-	-	-	-	-	-	-
Legal Services	-	828,171	828,200	-	-	-	-	-
Master Plans	100,000	100,000	100,000	-	-	-	-	-
Meter Renewal and Replacement	300,000	389,940	389,900	1,000,000	-	-	-	-
NCRWTP High TDS Reverse Osmosis	-	3,104,429	3,104,400	-	-	-	-	-
NCRWTP Modifications	-	38,293	38,300	-	-	-	-	-
NCRWTP Piping Modifications	150,000	150,000	150,000	100,000	-	-	-	-
NCRWTP RO Membrane/Interstage Booster	250,000	250,000	250,000	2,000,000	-	-	-	-
NCRWTP RO Wellfield Reliability	-	51,076	51,100	-	-	-	-	-
NCRWTP Technical Support Program	200,000	807,532	807,500	220,000	-	-	-	-
NCRWTP-Variable Frequency Drives	250,000	1,191,171	1,191,200	1,000,000	-	-	-	-
Permit Data Base	-	150,000	150,000	7,400	-	-	-	-
Physical/Cyber Security-Water	250,000	417,249	417,200	250,000	-	-	-	-
Primary Transmission System Rehab	-	906,620	906,600	-	-	-	-	-
PUD Operations Center TSP	-	-	-	200,000	-	-	-	-
SCRWTP Deep Injection Well	-	-	-	1,500,000	-	-	-	-
SCRWTP Odor Control Waste Disposal	-	116,409	116,400	500,000	-	-	-	-
SCRWTP Reactor Rehabilitation	100,000	100,000	100,000	500,000	-	-	-	-
SCRWTP Technical Support Program	200,000	292,156	292,200	215,000	-	-	-	-
Security Renovations - PUD Ops Ctr	-	15,243	15,200	-	-	-	-	-
South RO Wellfield Restoration	-	5,995,563	5,995,600	5,000,000	-	-	-	-
State Revolving Fund	30,000	54,932	54,900	30,000	-	-	-	-
System Enhancements-Billing/Cust Svc	50,000	243,266	243,300	82,000	-	-	-	-
Tamiami Wellfield Reliability Replace	-	1,242	1,200	-	-	-	-	-
Utility Management System	20,000	20,000	20,000	156,300	-	-	-	-
Vanderbilt Drive Water Main	-	-	-	5,000,000	-	-	-	-
Water Distri Telemetry - remote location	-	18,222	18,200	-	-	-	-	-
Water Facility Lightning Protection	105,000	105,000	105,000	75,000	-	-	-	-
Water Power Systems TSP	15,000	15,000	15,000	70,000	-	-	-	-
Water SCADA and Instrumentation	300,000	328,896	328,900	300,000	-	-	-	-

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Capital Projects (412)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
Water SCADA Software	-	21,477	21,500	-	-	-	-	-
Wellfield Management Program	-	587,990	588,000	150,000	-	-	-	-
Wellfield SCADA TSP	-	-	-	125,000	-	-	-	-
Wellfield/Raw Water Booster PS TSP	-	-	-	500,000	-	-	-	-
X-Transfers/Reserves/Interest - Fd 412	24,587,300	18,534,022	-	13,595,700	-	-	-	-
Water / Sewer District Capital	31,474,800	49,849,795	31,315,800	41,593,900	-	-	-	-
<b>Program Total Project Budget</b>	<b>31,474,800</b>	<b>49,849,795</b>	<b>31,315,800</b>	<b>41,593,900</b>	-	-	-	-

On March 24, 2009, item 16(F)7 and again on September 29, 2009, item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital accounts to assist the General Governmental Debt Service Funds for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) (fund 210, fund 215, fund 216 respectively). As a result of the Capital Improvement Revenue Bonds Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain dollars to fund the parity Reserve Account by November 30, 2009. As of September 30, 2011, the outstanding balance of this loan in the Water Capital Project Fund 412 is \$7,858,651.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer System Development Capital Fund (413)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	108,034	-	160,300	150,000	-	150,000	na
Capital Outlay	34,073	395,000	1,702,800	117,500	-	117,500	(70.3%)
<b>Net Operating Budget</b>	<b>142,107</b>	<b>395,000</b>	<b>1,863,100</b>	<b>267,500</b>	-	<b>267,500</b>	<b>(32.3%)</b>
Trans to 410 W/S Debt Serv Fd	5,524,100	5,618,000	5,618,000	5,484,200	-	5,484,200	(2.4%)
Reserves For Contingencies	-	300,000	-	575,000	-	575,000	91.7%
Reserves For Capital	-	5,305,800	-	5,159,900	-	5,159,900	(2.7%)
<b>Total Budget</b>	<b>5,666,207</b>	<b>11,618,800</b>	<b>7,481,100</b>	<b>11,486,600</b>	-	<b>11,486,600</b>	<b>(1.1%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	43,245	50,000	45,000	45,000	-	45,000	(10.0%)
Impact Fees	3,515,768	2,800,000	3,000,000	3,000,000	-	3,000,000	7.1%
Deferred Impact Fees	1,575	-	-	-	-	-	na
Trans fm 414 Sewer Cap	5,500,000	5,500,000	5,500,000	-	-	-	(100.0%)
Carry Forward	3,755,400	3,411,300	7,529,900	8,593,800	-	8,593,800	151.9%
Less 5% Required By Law	-	(142,500)	-	(152,200)	-	(152,200)	6.8%
<b>Total Funding</b>	<b>12,815,988</b>	<b>11,618,800</b>	<b>16,074,900</b>	<b>11,486,600</b>	-	<b>11,486,600</b>	<b>(1.1%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Water / Sewer District Capital</b>								
Annual Update and Inventory Report	2,500	3,764	3,800	-	-	-	-	-
Collier County Utility Standards	-	4,960	5,000	-	-	-	-	-
CR951 - FM upsize RSH Road	-	40,149	40,100	-	-	-	-	-
Evaluation of Orangetree Utility System	50,000	197,167	197,200	-	-	-	-	-
Financial Services	15,000	58,870	58,900	15,000	-	-	-	-
Grant Applications	-	2,500	2,500	-	-	-	-	-
Growth Management Plan Update	30,000	30,000	30,000	-	-	-	-	-
LDC Review and Amendment	-	5,000	5,000	5,000	-	-	-	-
Master Plans	200,000	206,060	206,100	-	-	-	-	-
NCWRF Expa. to 30.6 MGD-Phase 1	-	558,685	558,700	-	-	-	-	-
NEWRF Design and Construction	7,500	17,500	17,500	7,500	-	-	-	-
NEWRF-Land Acquisition (Orange Tree)	-	5,246	5,200	-	-	-	-	-
Northeast Project Mgmt/Oversight	25,000	47,133	47,100	25,000	-	-	-	-
Operating Project 413	-	160,326	160,300	150,000	-	-	-	-
SBR Sewer Interconnect, Radio to VBR	-	19,447	19,400	-	-	-	-	-
SERWRF Land Acquisition	-	8,324	8,300	-	-	-	-	-
State Revolving Fund	30,000	90,000	90,000	30,000	-	-	-	-
System Hydraulic Analysis	35,000	87,460	87,500	35,000	-	-	-	-
VBR FM, Logan to Goodlette	-	320,487	320,500	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 413	11,223,800	11,830,290	5,618,000	11,219,100	-	-	-	-
<b>Water / Sewer District Capital</b>	<b>11,618,800</b>	<b>13,693,369</b>	<b>7,481,100</b>	<b>11,486,600</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>11,618,800</b>	<b>13,693,369</b>	<b>7,481,100</b>	<b>11,486,600</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer Capital Projects (414)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	6,874,486	-	-	23,300	-	23,300	na
Capital Outlay	1,018,664	15,910,000	41,986,700	26,345,300	-	26,345,300	65.6%
<b>Net Operating Budget</b>	<b>7,893,150</b>	<b>15,910,000</b>	<b>41,986,700</b>	<b>26,368,600</b>	-	<b>26,368,600</b>	<b>65.7%</b>
Advance/Repay to 413 Sew IF	5,500,000	5,500,000	5,500,000	-	-	-	(100.0%)
Trans to 417 PU Grant Fd	-	-	2,112,000	-	-	-	na
Reserves For Contingencies	-	1,000,000	-	2,637,000	-	2,637,000	163.7%
Reserves For Capital	-	18,455,400	-	10,958,800	-	10,958,800	(40.6%)
<b>Total Budget</b>	<b>13,393,150</b>	<b>40,865,400</b>	<b>49,598,700</b>	<b>39,964,400</b>	-	<b>39,964,400</b>	<b>(2.2%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	210,000	-	-	-	-	-	na
Interest/Misc	321,037	400,000	250,000	250,000	-	250,000	(37.5%)
Advance/Repay frm 217 Debt Serv	-	-	1,416,300	-	-	-	na
Trans fm 408 Water / Sewer Fd	23,567,700	30,456,100	30,456,100	19,268,900	-	19,268,900	(36.7%)
Carry Forward	27,276,700	10,029,300	37,934,300	20,458,000	-	20,458,000	104.0%
Less 5% Required By Law	-	(20,000)	-	(12,500)	-	(12,500)	(37.5%)
<b>Total Funding</b>	<b>51,375,437</b>	<b>40,865,400</b>	<b>70,056,700</b>	<b>39,964,400</b>	-	<b>39,964,400</b>	<b>(2.2%)</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer Capital Projects (414)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Information Technology Capital								
Financial Mgmt System (SAP)	-	669	700	-	-	-	-	-
Water / Sewer District Capital								
Annual Update and Inventory Report	2,500	2,500	2,500	-	-	-	-	-
Asset Alignment	25,000	25,330	25,300	25,000	-	-	-	-
Asset Management-Wastewater	300,000	352,625	352,600	300,000	-	-	-	-
Collection Syst. Odor/Corrosion Control	-	208	200	-	-	-	-	-
Collections Lightning Protection	650,000	650,000	650,000	475,000	-	-	-	-
Collections Power Systems TSP	200,000	200,000	200,000	200,000	-	-	-	-
Collections System TSP	-	36,001	36,000	-	-	-	-	-
Collections Telemetry/SCADA	350,000	1,022,092	1,022,100	100,000	-	-	-	-
Collier County I & I Implementation	-	709,323	709,300	-	-	-	-	-
Collier County Utility Standards	2,500	3,213	3,200	2,500	-	-	-	-
Decommission of Pelican Bay WRF	-	13,012	13,000	-	-	-	-	-
Eagle Lakes Nature Interpretive Ctr	-	809	800	-	-	-	-	-
Energy Efficiency Enhancements	-	26,197	26,200	-	-	-	-	-
Energy Efficiency Study/Implementation	75,000	150,000	150,000	75,000	-	-	-	-
FDOT Utility Relocations-Wastewater	150,000	1,371,285	1,371,300	1,500,000	-	-	-	-
Financial Services	30,000	73,362	73,400	30,000	-	-	-	-
Force Main Transmission Systems TSP	1,620,000	1,620,000	1,620,000	1,620,000	-	-	-	-
GIS Layers WSD-WTR	-	7,083	7,100	-	-	-	-	-
GMD Utility Relocations-Wastewater	-	19,517	19,500	55,000	-	-	-	-
Grant Applications	-	-	-	2,500	-	-	-	-
Gravity Transmission Systems TSP	1,460,000	1,460,000	1,460,000	1,460,000	-	-	-	-
IQ Booster Pump Station	-	19,719	19,700	-	-	-	-	-
IQ Power Systems TSP	100,000	100,000	100,000	100,000	-	-	-	-
IQ System SCADA TSP	350,000	350,000	350,000	1,850,000	-	-	-	-
IQ Water Lightning Protection	40,000	40,000	40,000	40,000	-	-	-	-
IQ Water Source Integration	-	419,012	419,000	700,000	-	-	-	-
IQ Water System TSP	250,000	255,694	255,700	950,000	-	-	-	-
Irrigation Quality SCADA Improvements	-	80,271	80,300	-	-	-	-	-
Irrigation Quality Water ASR	200,000	568,393	568,400	-	-	-	-	-
Legal Services	100,000	100,000	100,000	100,000	-	-	-	-
Lift Station Emergency Power	-	35,985	36,000	-	-	-	-	-
Lift Station Facility Rehab	-	766,871	766,900	-	-	-	-	-
Lift Station Mechanical Improvements	-	5,443,869	5,443,900	-	-	-	-	-
Lift Station Odor/Corrosion Control	-	280,584	280,600	-	-	-	-	-
Lift Station Secondary Force Mains	-	60,286	60,300	-	-	-	-	-
Lift Stations TSP	2,600,000	2,600,000	2,600,000	2,600,000	-	-	-	-
Master Plans	200,000	235,000	235,000	-	-	-	-	-
Master Pump Station TSP	3,400,000	3,270,000	3,270,000	3,400,000	-	-	-	-
NCWRF Expa. to 30.6 MGD-Phase 1	-	11,065,809	11,065,800	-	-	-	-	-
NCWRF Hydraulic Eval Chlorine Contact Basins	-	49,700	49,700	-	-	-	-	-
NCWRF Orbal Bleach System	-	329,349	329,300	-	-	-	-	-
NCWRF Power Systems TSP	270,000	270,000	270,000	550,000	-	-	-	-
NCWRF Rehab	-	6,202	6,200	-	-	-	-	-
NCWRF SCADA TSP	50,000	100,000	100,000	200,000	-	-	-	-
NCWRF Treatment Systems TSP	1,500,000	2,417,834	2,417,800	1,000,000	-	-	-	-
NCWRF-Sludge Holding Tank Replacement	-	-	-	3,500,000	-	-	-	-
Neighborhood Enhancement Program	-	1,263,555	1,263,500	-	-	-	-	-
North County I&I Implementation	-	36,597	36,600	-	-	-	-	-
Pelican Bay Irrigation	-	10,329	10,300	-	-	-	-	-

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Sewer Capital Projects (414)**

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
Physical/Cyber Security-Wastewater	50,000	100,000	100,000	50,000	-	-	-	-
PU Operations Center	-	48,862	48,900	-	-	-	-	-
SCWRF Capacity Analysis & Process	-	87,584	87,600	-	-	-	-	-
SCWRF Compliance Assurance Project	-	-	-	4,000,000	-	-	-	-
SCWRF Deep Injec. Well Pressure Sys	-	64,666	64,700	-	-	-	-	-
SCWRF Power Systems TSP	225,000	225,000	225,000	200,000	-	-	-	-
SCWRF Process Control	-	104,920	104,900	-	-	-	-	-
SCWRF Rehab	-	47,460	47,500	-	-	-	-	-
SCWRF SCADA TSP	50,000	50,000	50,000	200,000	-	-	-	-
SCWRF Treatment Systems TSP	1,200,000	1,688,612	1,688,600	600,000	-	-	-	-
SCWRF WW Lab Area Renovation	-	10,433	10,400	-	-	-	-	-
SCWRF-Lightning Protection	400,000	400,000	400,000	200,000	-	-	-	-
Security Renovations - PUD Ops Ctr	-	5,991	6,000	-	-	-	-	-
Sewer Line Rehabilitation	-	955,695	955,700	-	-	-	-	-
South (Eagle Lake) Recl Storage Ponds	-	16,612	16,600	-	-	-	-	-
System Enhancements-Billing/Cust Svc	40,000	169,841	169,800	82,000	-	-	-	-
Utility Management System	20,000	20,000	20,000	156,300	-	-	-	-
Wastewater SCADA	-	52,175	52,200	-	-	-	-	-
WW SCADA Software and Licensing	-	20,642	20,600	45,300	-	-	-	-
Wyndemere Rehab	-	12	-	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 414	24,955,400	27,647,749	7,612,000	13,595,800	-	-	-	-
Water / Sewer District Capital	40,865,400	69,633,870	49,598,000	39,964,400	-	-	-	-
<b>Program Total Project Budget</b>	<b>40,865,400</b>	<b>69,634,539</b>	<b>49,598,700</b>	<b>39,964,400</b>	-	-	-	-

On March 24, 2009, item 16(F)7 and again on September 29,2009, item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital accounts to assist the General Governmental Debt Service Funds for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) (fund 210, fund 215, fund 216 respectively). As a result of the Capital Improvement Revenue Bonds Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain dollars to fund the parity Reserve Account by November 30, 2009. As of September 30, 2011, the outstanding balance of this loan in the Wastewater Capital Project Fund 414 is \$7,858,651.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water/Sewer Capital Funded by 2006 Bond (415)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	340,415	-	-	-	-	-	na
Capital Outlay	2,150,256	-	1,045,500	-	-	-	na
<b>Net Operating Budget</b>	<b>2,490,671</b>	<b>-</b>	<b>1,045,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Contingencies	-	-	-	69,000	-	69,000	na
<b>Total Budget</b>	<b>2,490,671</b>	<b>-</b>	<b>1,045,500</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	25,034	6,000	12,000	4,300	-	4,300	(28.3%)
Carry Forward	3,563,900	(5,700)	1,098,200	64,700	-	64,700	(1,235.1%)
Less 5% Required By Law	-	(300)	-	-	-	-	(100.0%)
<b>Total Funding</b>	<b>3,588,934</b>	<b>-</b>	<b>1,110,200</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
NERWTP Design and Construction	-	184,358	184,400	-	-	-	-	-
NEWRF Design and Construction	-	252,638	252,600	-	-	-	-	-
Pump Station Improvements	-	5,945	6,000	-	-	-	-	-
SCRWTP 20 MGD Wellfield Expansion	-	602,482	602,500	-	-	-	-	-
X-Transfers/Reserves/Interest - Fd 415	-	85,597	-	69,000	-	-	-	-
Water / Sewer District Capital	-	1,131,020	1,045,500	69,000	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>1,131,020</b>	<b>1,045,500</b>	<b>69,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Sewer Grants (416/417)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Capital Outlay	-	-	3,100,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>3,100,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>3,100,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
SFWMMD/Big Cypress Revenue	288,000	-	988,000	-	-	-	na
Interest/Misc	7	-	-	-	-	-	na
Trans fm 414 Sewer Cap	-	-	2,112,000	-	-	-	na
<b>Total Funding</b>	<b>288,007</b>	-	<b>3,100,000</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
IQ Booster Pump Station	-	1,300,000	1,300,000	-	-	-	-	-
NCWRF Expa. to 30.6 MGD-Phase 1	-	1,800,000	1,800,000	-	-	-	-	-
Water / Sewer District Capital	-	3,100,000	3,100,000	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>3,100,000</b>	<b>3,100,000</b>	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**County Water Sewer Grants (416/417)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Capital Outlay	-	-	3,100,000	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>3,100,000</b>	-	-	-	<b>na</b>
<b>Total Budget</b>	-	-	<b>3,100,000</b>	-	-	-	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
SFWMND/Big Cypress Revenue	288,000	-	988,000	-	-	-	na
Interest/Misc	7	-	-	-	-	-	na
Trans fm 414 Sewer Cap	-	-	2,112,000	-	-	-	na
<b>Total Funding</b>	<b>288,007</b>	-	<b>3,100,000</b>	-	-	-	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Water / Sewer District Capital								
IQ Booster Pump Station	-	1,300,000	1,300,000	-	-	-	-	-
NCWRF Expa. to 30.6 MGD-Phase 1	-	1,800,000	1,800,000	-	-	-	-	-
Water / Sewer District Capital	-	3,100,000	3,100,000	-	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>3,100,000</b>	<b>3,100,000</b>	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Solid Waste Capital Improvements (474)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	14,718	-	-	-	-	-	na
Operating Expense	899,252	-	-	-	-	-	na
Capital Outlay	645,045	5,059,000	11,019,600	4,302,500	-	4,302,500	(15.0%)
<b>Net Operating Budget</b>	<b>1,559,015</b>	<b>5,059,000</b>	<b>11,019,600</b>	<b>4,302,500</b>	-	<b>4,302,500</b>	<b>(15.0%)</b>
Trans to 476 Solid Waste Grants	-	-	1,700	-	-	-	na
Reserves For Contingencies	-	190,400	-	76,600	-	76,600	(59.8%)
<b>Total Budget</b>	<b>1,559,015</b>	<b>5,249,400</b>	<b>11,021,300</b>	<b>4,379,100</b>	-	<b>4,379,100</b>	<b>(16.6%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Miscellaneous Revenues	102	-	-	-	-	-	na
Interest/Misc	50,283	60,000	32,000	30,000	-	30,000	(50.0%)
Trans fm 470 Solid Waste Fd	-	3,899,000	3,899,000	2,696,200	-	2,696,200	(30.8%)
Trans fm 473 Mand Collect Fd	1,350,000	1,140,000	1,140,000	1,202,500	-	1,202,500	5.5%
Carry Forward	6,564,800	153,400	6,402,200	451,900	-	451,900	194.6%
Less 5% Required By Law	-	(3,000)	-	(1,500)	-	(1,500)	(50.0%)
<b>Total Funding</b>	<b>7,965,185</b>	<b>5,249,400</b>	<b>11,473,200</b>	<b>4,379,100</b>	-	<b>4,379,100</b>	<b>(16.6%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Information Technology Capital								
Financial Mgmt System (SAP)	-	16	-	-	-	-	-	-
Solid Waste Capital								
Collier County Landfill Technical Support	1,000,000	1,323,641	1,323,600	250,000	-	-	-	-
Expansion of Landfill	150,000	192,875	192,900	500,000	-	-	-	-
Growth Management Plan Update	50,000	69,415	69,400	-	-	-	-	-
Hammerhead Program	500,000	1,634,508	1,634,500	500,000	-	-	-	-
Landfill Airspace Recovery	250,000	1,125,568	1,125,600	750,000	-	-	-	-
Landfill Cells 1 & 2 Restoration	-	526,060	526,100	-	-	-	-	-
Landfill Gas to Energy	100,000	217,076	217,100	100,000	-	-	-	-
Leachate Management System	100,000	509,910	509,900	300,000	-	-	-	-
North Naples Recycling Center	1,000,000	2,920,431	2,920,400	-	-	-	-	-
Northeast Recycling Center	-	-	-	500,000	-	-	-	-
Recycling Center Technical Support	500,000	651,201	651,200	500,000	-	-	-	-
Resource Recovery Park	269,000	506,775	506,800	500,000	-	-	-	-
Solid Waste Driveway Program	230,000	392,399	392,400	200,000	-	-	-	-
System Upgrades-Solid Waste Cust Svc	-	39,702	39,700	15,000	-	-	-	-
Unmanned Recycling Facility	750,000	750,000	750,000	-	-	-	-	-
Utility Management System	160,000	160,000	160,000	187,500	-	-	-	-
X-Transfer/Reserve/Interest-Fd 474	190,400	484,035	1,700	76,600	-	-	-	-
Solid Waste Capital	5,249,400	11,503,594	11,021,300	4,379,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>5,249,400</b>	<b>11,503,610</b>	<b>11,021,300</b>	<b>4,379,100</b>	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Airport Authority Capital Fund (496)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	173,661	-	-	167,000	-	167,000	na
Capital Outlay	1,063,988	-	337,800	-	-	-	na
<b>Net Operating Budget</b>	<b>1,237,649</b>	<b>-</b>	<b>337,800</b>	<b>167,000</b>	<b>-</b>	<b>167,000</b>	<b>na</b>
Advance/Repay to 497 Airp Im Cap	-	-	50,000	-	-	-	na
Trans to 001 Gen Fd	-	-	-	250,000	-	250,000	na
Trans to 497 Airp Im Cap	-	-	224,600	-	-	-	na
Trans to 499 Airp Grant Match	-	191,000	211,000	-	-	-	(100.0%)
Reserves For Contingencies	-	-	45,300	12,500	-	12,500	na
Reserves For Capital	-	-	-	130,900	-	130,900	na
Reserves For Cash Flow	-	250,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>1,237,649</b>	<b>441,000</b>	<b>868,700</b>	<b>560,400</b>	<b>-</b>	<b>560,400</b>	<b>27.1%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	320,303	-	262,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	187,300	-	-	-	na
Charges For Services	-	-	-	20,000	-	20,000	na
Interest/Misc	8,479	-	4,800	-	-	-	na
Advance/Repay fm 001 Gen Fd	109,900	-	-	-	-	-	na
Trans fm 497 Airport Cap Fd	133,850	-	-	-	-	-	na
Carry Forward	1,724,700	441,000	955,200	541,400	-	541,400	22.8%
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>2,297,233</b>	<b>441,000</b>	<b>1,410,100</b>	<b>560,400</b>	<b>-</b>	<b>560,400</b>	<b>27.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
<b>Airport Authority</b>								
Ev Hurricane Wilma damage Dwelling	-	103,954	83,900	-	-	-	-	-
Ev Hurricane Wilma damage Hanger	-	2,867	190,700	-	-	-	-	-
MI Land Acquisition	-	27,000	27,000	-	-	-	-	-
MI Mitigation Maint and Monitoring	-	-	-	167,000	-	-	-	-
MI Ph #1 Surcharge/Construction of Taxiway	-	41,808	41,800	-	-	-	-	-
MI Ph #2 Surcharge/Construction of Taxiway	-	61,583	11,600	-	-	-	-	-
MI Ph #3 Construction of Taxiway	-	300,775	300,800	-	-	-	-	-
MI South Taxiway	-	1,882	1,900	-	-	-	-	-
X-fers/Reserves - Fund 496	441,000	486,310	211,000	393,400	-	-	-	-
<b>Airport Authority</b>	<b>441,000</b>	<b>1,026,179</b>	<b>868,700</b>	<b>560,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Program Total Project Budget</b>	<b>441,000</b>	<b>1,026,179</b>	<b>868,700</b>	<b>560,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

The Reserve for Cash Flow of \$250,000 is no longer needed and will be returned to the General Fund. All future grants will be managed through the Grants Management System in funds 498 and 499.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Immokalee Airport Capital Improvement Fund (497)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Operating Expense	246,882	-	-	-	-	-	na
Capital Outlay	54,543	-	1,605,800	-	-	-	na
<b>Net Operating Budget</b>	<b>301,425</b>	<b>-</b>	<b>1,605,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Advance/Repay to 496 Airp Cap	133,850	-	-	-	-	-	na
Trans to 499 Airp Grant Match	-	-	52,500	-	-	-	na
Reserves For Contingencies	-	315,100	-	-	-	-	(100.0%)
Reserves For Capital	-	-	-	553,500	-	553,500	na
<b>Total Budget</b>	<b>435,275</b>	<b>315,100</b>	<b>1,658,300</b>	<b>553,500</b>	<b>-</b>	<b>553,500</b>	<b>75.7%</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	71,096	-	469,500	-	-	-	na
Charges For Services	-	93,700	-	93,700	-	93,700	0.0%
Interest/Misc	11,901	-	7,900	-	-	-	na
Advance/Repay frm 496 Airport Cap	-	-	133,900	-	-	-	na
Trans fm 496 Airport Grants	-	-	140,700	-	-	-	na
Carry Forward	1,897,300	226,100	1,370,800	464,500	-	464,500	105.4%
Less 5% Required By Law	-	(4,700)	-	(4,700)	-	(4,700)	0.0%
<b>Total Funding</b>	<b>1,980,296</b>	<b>315,100</b>	<b>2,122,800</b>	<b>553,500</b>	<b>-</b>	<b>553,500</b>	<b>75.7%</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Airport Authority								
Im Airport PUD	-	8,761	8,800	-	-	-	-	-
Im Development USDA Incubator Grant	-	1,341,387	1,341,400	-	-	-	-	-
Im ERP Phase II	-	114,433	126,200	-	-	-	-	-
Im ERP Phase IIA	-	55,029	55,000	-	-	-	-	-
Im Land Acquisition for Runway Extension	-	68,160	68,200	-	-	-	-	-
Im Rehab 18/36 Lights	-	-	6,200	-	-	-	-	-
X-fers/Reserves - Fund 497	315,100	350,100	52,500	553,500	-	-	-	-
Airport Authority	315,100	1,937,870	1,658,300	553,500	-	-	-	-
<b>Program Total Project Budget</b>	<b>315,100</b>	<b>1,937,870</b>	<b>1,658,300</b>	<b>553,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Capital Improvement Program

### Immokalee Airport Capital Improvement Fund (497)

Per the 3/29/2006 BCC Workshop with the Airport Authority and Economic Development Council, the General Fund (001) is to allocate \$750,000 per year for a total allocation of \$3,000,000 to be used as match money for grants to expand the Immokalee airport (expand runway, instrumentation, resurfacing old runways and lighting). Below is a schedule of where the General Fund allocation has been distributed.

\$ 105,905 Taxiway C project (expended).  
\$ 115,965 Land acquisition for runway extension (expended and budgeted)  
\$1,015,000 match for the USDA grant to construct a 20,000 sq ft manufacturing facility at the Airport (grant is for \$495,000)  
\$ 4,332 match for the Apron Expansion (grant is for \$71,095.75)  
\$ 174,345 Airport PUD (expended and budgeted)  
\$ 232,420 ERP Phase II (expended and budgeted)  
\$ 70,230 ERP Phase IIA (expended and budgeted)  
\$ 0 Transfer to fund 496 - to cash-flow Hurricane Wilma damages to the Everglades Hangers  
\$ 0 Transfer to fund 496 - to cash-flow Hurricane Wilma damages to the Everglades Sheriff Dwelling.  
\$ 58,730 Transfer to fund 499 - Grant for Immok 18/36 lights  
\$1,776,927 Total amount allocated to projects.

\$2,250,000 total General Fund support for Immokalee Airport from fiscal year 2007 to fiscal year 2009.

Due to the budget constraints of the County, the fourth and final payment of \$750,000 will be deferred to future years.

On or about January 2012, the 20,000 square foot manufacturing building which will be constructed with the use of the USDA grant and local money will be completed. The rent collected will be used to replenish the local money (\$1,015,000) used to construct the building so that Airport improvements can be made as intended by the above agreement.

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Airport Authority Grants (498/499)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Capital Outlay	-	-	6,699,700	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>6,699,700</b>	-	-	-	<b>na</b>
Reserves For Contingencies	-	191,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	-	<b>191,000</b>	<b>6,699,700</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	-	6,450,200	-	-	-	na
Miscellaneous Revenues	3,208	-	3,500	-	-	-	na
Interest/Misc	97	-	-	-	-	-	na
Trans fm 496 Airport Grants	-	191,000	211,000	-	-	-	(100.0%)
Trans fm 497 Airport Cap Fd	-	-	35,000	-	-	-	na
<b>Total Funding</b>	<b>3,305</b>	<b>191,000</b>	<b>6,699,700</b>	-	-	-	<b>(100.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Airport Authority								
FAC Internship Grant	-	3,500	3,500	-	-	-	-	-
Im Rehab 18/36 Lights	-	175,000	175,000	-	-	-	-	-
MI FAA Taxiway Construction	-	6,461,234	6,461,200	-	-	-	-	-
MI Security Upgrades	-	60,000	60,000	-	-	-	-	-
X-fers/Reserves - Fund 499	191,000	-	-	-	-	-	-	-
Airport Authority	191,000	6,699,734	6,699,700	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>191,000</b>	<b>6,699,734</b>	<b>6,699,700</b>	-	-	-	-	-

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Airport Authority Grants (498/499)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Capital Outlay	-	-	6,699,700	-	-	-	na
<b>Net Operating Budget</b>	-	-	<b>6,699,700</b>	-	-	-	<b>na</b>
Reserves For Contingencies	-	191,000	-	-	-	-	(100.0%)
<b>Total Budget</b>	-	<b>191,000</b>	<b>6,699,700</b>	-	-	-	<b>(100.0%)</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	-	6,450,200	-	-	-	na
Miscellaneous Revenues	3,208	-	3,500	-	-	-	na
Interest/Misc	97	-	-	-	-	-	na
Trans fm 496 Airport Grants	-	191,000	211,000	-	-	-	(100.0%)
Trans fm 497 Airport Cap Fd	-	-	35,000	-	-	-	na
<b>Total Funding</b>	<b>3,305</b>	<b>191,000</b>	<b>6,699,700</b>	-	-	-	<b>(100.0%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Airport Authority								
FAC Internship Grant	-	3,500	3,500	-	-	-	-	-
Im Rehab 18/36 Lights	-	175,000	175,000	-	-	-	-	-
MI FAA Taxiway Construction	-	6,461,234	6,461,200	-	-	-	-	-
MI Security Upgrades	-	60,000	60,000	-	-	-	-	-
X-fers/Reserves - Fund 499	191,000	-	-	-	-	-	-	-
Airport Authority	191,000	6,699,734	6,699,700	-	-	-	-	-
<b>Program Total Project Budget</b>	<b>191,000</b>	<b>6,699,734</b>	<b>6,699,700</b>	-	-	-	-	-



**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Freedom Memorial (620)**

Program Summary	FY 2012 Total FTE	FY 2012 Budget	FY 2012 Revenues	FY 2012 Net Cost
<b>Memorial Design &amp; Construction</b>	-	<b>35,500</b>	<b>37,400</b>	<b>-1,900</b>
<b>Reserves</b>	-	-	<b>-1,900</b>	<b>1,900</b>
Current Level of Service Budget	-	<b>35,500</b>	<b>35,500</b>	-

Program Budgetary Cost Summary	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	2,631	4,800	5,000	4,800	-	4,800	0.0%
Capital Outlay	132,388	124,100	154,600	30,700	-	30,700	(75.3%)
<b>Net Operating Budget</b>	<b>135,019</b>	<b>128,900</b>	<b>159,600</b>	<b>35,500</b>	-	<b>35,500</b>	<b>(72.5%)</b>
Reserves For Capital	-	7,400	-	-	-	-	(100.0%)
<b>Total Budget</b>	<b>135,019</b>	<b>136,300</b>	<b>159,600</b>	<b>35,500</b>	-	<b>35,500</b>	<b>(74.0%)</b>

Program Funding Sources	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	29,180	35,500	87,400	37,400	-	37,400	5.4%
Interest/Misc	729	1,100	400	-	-	-	(100.0%)
Reimb From Other Depts	-	-	39,000	-	-	-	na
Carry Forward	137,900	102,000	32,800	-	-	-	(100.0%)
Less 5% Required By Law	-	(2,300)	-	(1,900)	-	(1,900)	(17.4%)
<b>Total Funding</b>	<b>167,809</b>	<b>136,300</b>	<b>159,600</b>	<b>35,500</b>	-	<b>35,500</b>	<b>(74.0%)</b>

Forecast FY 2011: Carry forward represents grants and donations received in prior fiscal years. Forecast miscellaneous revenues are based on average monthly collections plus a one-time-only donation of \$50,000 and are attributable to sales of memorial bricks and donations. The \$39,000 reimbursement from other departments was from the Tourist Development Council. Capital Outlay is for the second stage of construction of the Memorial, including flag portions, the walkway, fountain & a lighted flagpole.

Current FY 2012: Capital Outlay of \$30,700 represents continuation of the second stage of construction for the Memorial. Revenue is based on average monthly collections for the past twelve months less a one-time donation of \$50,000.

Revenue FY 2012 - Projected revenue is lower due to a decrease in the amount of carry forward, no TDC funding being available, and a one-time donation of \$50,000 in FY 2011. If donations come in at a greater pace than in the past, budget amendments will be submitted to the BCC for approval and funds will be appropriated for completion of this memorial to honor our nation's fallen heroes.

Note: The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road.

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Countryside Privacy Wall (630)**

**Mission Statement**

This fund will be used to segregate Countryside Master Association, Inc. prepayment for their cost of a (privacy) wall. The County is constructing two sound attenuation walls and Countryside is paying for the construction cost of a privacy wall, so that one continuous wall can be erected along the entire Santa Barbara Boulevard frontage. On July 25, 2006, item 16(B)13, the Board approved accepting the payment of \$914,000 from Countryside, it was agreed that this payment will earn interest, that the accrued interest as well as any remaining construction money will be returned to Countryside once the work is completed and final payment to the contractor has been made.

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Remittances	166,030	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>166,030</b>	-	-	-	-	-	<b>na</b>
Trans to 313 Gas Tax Cap Fd	-	-	-	500	-	500	na
<b>Total Budget</b>	<b>166,030</b>	-	-	<b>500</b>	-	<b>500</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Interest/Misc	233	-	100	-	-	-	na
Carry Forward	166,000	-	400	500	-	500	na
<b>Total Funding</b>	<b>166,233</b>	-	<b>500</b>	<b>500</b>	-	<b>500</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Transportation								
X-fers/Reserves - Fund 630	-	5,435	-	500	-	-	-	-
<b>Program Total Project Budget</b>	-	<b>5,435</b>	-	<b>500</b>	-	-	-	-

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program**

**Transportation Grants (711/712)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Personal Services	66,878	-	-	-	-	-	na
Operating Expense	18,972	-	-	-	-	-	na
Capital Outlay	78,658	-	4,520,300	-	-	-	na
<b>Net Operating Budget</b>	<b>164,508</b>	<b>-</b>	<b>4,520,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Reserves For Capital	-	-	-	3,228,600	-	3,228,600	na
<b>Total Budget</b>	<b>164,508</b>	<b>-</b>	<b>4,520,300</b>	<b>3,228,600</b>	<b>-</b>	<b>3,228,600</b>	<b>na</b>

<b>Program Funding Sources</b>	<b>FY 2010 Actual</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Forecast</b>	<b>FY 2012 Current</b>	<b>FY 2012 Expanded</b>	<b>FY 2012 Adopted</b>	<b>FY 2012 Change</b>
Intergovernmental Revenues	-	-	3,016,600	-	-	-	na
SFWM/Big Cypress Revenue	39,329	-	775,000	-	-	-	na
Interest/Misc	8	-	-	-	-	-	na
Trans fm 112 Landscape Cap	-	-	12,300	-	-	-	na
Trans fm 325 Stormwater Cap Fd	39,329	-	716,400	-	-	-	na
Trans fm 336 Road Im Fee	-	-	-	3,228,600	-	3,228,600	na
<b>Total Funding</b>	<b>78,666</b>	<b>-</b>	<b>4,520,300</b>	<b>3,228,600</b>	<b>-</b>	<b>3,228,600</b>	<b>na</b>

<b>CIP Category / Project Title</b>	<b>FY 2011 Adopted</b>	<b>FY 2011 Amended</b>	<b>FY 2011 Forecasted</b>	<b>FY 2012 Budget</b>	<b>FY 2013 Budget</b>	<b>FY 2014 Budget</b>	<b>FY 2015 Budget</b>	<b>FY 2016 Budget</b>
Stormwater								
Lely Area Stormwater Improvements	-	1,465,600	1,465,600	-	-	-	-	-
Transportation								
Boston Ave Sidewalks	-	358,800	358,800	-	-	-	-	-
CR 846, Immokalee Rd	-	950,000	950,000	-	-	-	-	-
Landscape Asset Mgt Collections	-	24,500	24,600	-	-	-	-	-
MPO Transit Disadvantage Planning	-	17,226	17,200	-	-	-	-	-
MPO Unified Planning Work Prog	-	564,141	564,100	-	-	-	-	-
N Golden Gate Estates Flow way	-	75,000	75,000	-	-	-	-	-
Pedestrian or Bicycle, I-75 & Immok Rd	-	315,000	315,000	-	-	-	-	-
SR29 @ Lake Trafford Rd Int Improvement	-	750,000	750,000	-	-	-	-	-
X-fers/Reserves - Fund 712	-	-	-	3,228,600	-	-	-	-
Transportation	-	3,054,667	3,054,700	3,228,600	-	-	-	-
<b>Program Total Project Budget</b>	<b>-</b>	<b>4,520,267</b>	<b>4,520,300</b>	<b>3,228,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 12-FY 16**

**FY 12 Capital Improvement Program (CIP) &  
FY 12 - FY 16 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 183, 185, 195		Department: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 12 Adopted Budget	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	70003	Tigartail Beach & Sand Placement Study	25.0					25.0
	80096	Collier Beach Design/Permitting	600.0					600.0
	80166	Marco Beach Breakwater Analysis/Design	300.0					300.0
	80171	Beach Tilling	17.5					17.5
	80203	Laser Grading North Marco Beach	20.0					20.0
	88030	North Truck Haul Renourishment	350.0					350.0
	90033	Near Shore Hard bottom monitoring	30.0					30.0
	90044	Vegetation Repairs - Exotic Removal	75.0					75.0
	90096	Naples Pier Annualized Repair & Maintenance	55.0					55.0
	90522	Wiggins Pass Dredging	50.0					50.0
	90527	County/Naples Beach Renourishment	76.9					76.9
	90536	City/county Beach Monitoring	260.0					260.0
	TBD	Other TDC capital projects	-	3,590.5	3,590.5	3,590.5	3,590.5	14,362.0
	<b>Subtotal Physical Environment</b>		<b>1,859.4</b>	<b>3,590.5</b>	<b>3,590.5</b>	<b>3,590.5</b>	<b>3,590.5</b>	<b>16,221.4</b>
	80186	Barefoot Engineering and Permit	25.0					25.0
	80187	New Clam Bay Facility Turnaround & Park	500.0					500.0
	80188	Seagate Access Bathroom	50.0					50.0
	80189	Connor Park Shelter & Bathroom	50.0					50.0
	80190	Barefoot Toll Booth Replacement	150.0					150.0
	80191	Barefoot Toll Booth Chemical Toilet	40.0					40.0
	80192	Barefoot Tiki Roof Repair	20.0					20.0
	80193	Barefoot Entrance Sign	20.0					20.0
	80194	Barefoot Beach Parking Improvement	150.0					150.0
	80195	Barefoot ADA Ramp Rework	20.0					20.0
	90533	Beach Cleaning Operations	135.1					135.1
	TBD	Other TDC capital projects	-	2,099.5	2,099.5	2,099.5	2,099.5	8,398.0
	<b>Subtotal Culture &amp; Recreation</b>		<b>1,160.1</b>	<b>2,099.5</b>	<b>2,099.5</b>	<b>2,099.5</b>	<b>2,099.5</b>	<b>9,558.1</b>
	<b>TOTAL TOURIST DEVELOPMENT &amp; CONSERVE COLL</b>		<b>3,019.5</b>	<b>5,690.0</b>	<b>5,690.0</b>	<b>5,690.0</b>	<b>5,690.0</b>	<b>25,779.5</b>

Fund: 181, 301, 390		Department: County-Wide Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 12 Adopted (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	500011	GovMax Budgeting Software	100.0	100.0	100.0	100.0	100.0	500.0
	50019	New Voting Machines	57.8					57.8
	52013	Property Appraisers Bldg	21.1					21.1
	TBD	Large Repair/Maintenance items	947.0	2,000.0	2,500.0	3,000.0	3,500.0	11,947.0
	various	Other Courthouse related projects (fd 181)		750.0	800.0	850.0	900.0	3,300.0
	<b>Subtotal General Government</b>		<b>1,125.9</b>	<b>2,850.0</b>	<b>3,400.0</b>	<b>3,950.0</b>	<b>4,500.0</b>	<b>15,825.9</b>
	53011	Records Management System	651.9	651.9	651.9			1,955.7
	53172	Jail repairs and renovations	1,060.0	1,060.0	1,060.0	1,060.0		4,240.0
	<b>Subtotal Public Safety Projects</b>		<b>1,711.9</b>	<b>1,711.9</b>	<b>1,711.9</b>	<b>1,060.0</b>	-	<b>6,195.7</b>
	54001	Replacement Library Books, Pub & Materials	154.2	796.6	810.4	825.0	840.5	3,426.6
	<b>Subtotal Culture &amp; Recreation</b>		<b>154.2</b>	<b>796.6</b>	<b>810.4</b>	<b>825.0</b>	<b>840.5</b>	<b>3,426.6</b>
	<b>TOTAL GOVERNMENT FACILITIES PROJECTS</b>		<b>2,992.0</b>	<b>5,358.5</b>	<b>5,922.3</b>	<b>5,835.0</b>	<b>5,340.5</b>	<b>25,448.2</b>

Fund: 307 & 355		Department: Library						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 12 Adopted (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	54001	Books, Pubs & Library Materials (Growth)	-	-	-	-	288.3	288.3
	54004	Rose Hall Auditorium	5.8					5.8
	<b>TOTAL LIBRARY PROJECTS</b>		<b>5.8</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>288.3</b>	<b>294.1</b>

Fund: 306, 345, 346, 365, 368		Department: Parks and Recreation						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 12 Adopted (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	80007	Sugden Pk	16.7					16.7
	80024	Mar Good	7.4					7.4
	80039	Big Corkscrew Island Regional Park land	125.0	690.0		12,214.0		13,029.0
	80085	Immok South Park	9.3					9.3
	80130	Waterway marker maintenance	50.0					50.0
	80184	Eagle Lake Community Center	125.0					125.0
	80611	Goodland Boat Ramp	18.6					18.6
	TBD	FPL Greenway Trail		8,625.0				8,625.0
	TBD	Isle of Capri		1,773.0				1,773.0
	TBD	Pepper Ranch					9,850.0	9,850.0
	<b>TOTAL PARKS AND RECREATION PROJECTS</b>		<b>352.0</b>	<b>11,088.0</b>	<b>-</b>	<b>12,214.0</b>	<b>9,850.0</b>	<b>33,504.0</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 12-FY 16**

**FY 12 Capital Improvement Program (CIP) &  
FY 12 - FY 16 Capital Improvement Element (CIE)  
(In Thousands)**

<b>Fund: 325 Department: Stormwater Projects</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
51018	51018	Gordon River Water Quality Park	50.0	50.0	50.0	50.0	50.0	250.0
51101	51101	Lely Area Stormwater Improvements	4,503.8	3,847.9	3,848.5	3,959.5	3,995.4	20,155.1
	51144	Stormwater Master Plan	40.0	150.0	150.0	150.0	150.0	640.0
51803	51803	Gateway Triangle Improvements	200.0					200.0
	60093	Swale Maint & Repair	200.0	200.0	200.0	200.0	200.0	1,000.0
	60094	County Wide Swale Improvements	240.0	130.0	130.0	130.0	130.0	760.0
	60117	County Wide Stormwater Improvement	1,000.0					1,000.0
	60121	NPDES/TMDL	100.0	100.0	100.0	100.0	100.0	500.0
<b>TOTAL STORMWATER</b>			<b>6,333.8</b>	<b>4,477.9</b>	<b>4,478.5</b>	<b>4,589.5</b>	<b>4,625.4</b>	<b>24,505.1</b>

<b>Fund: 313, 331, 333, 334, 336, 338, 339 Department: Transportation</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
60027	60027	Golden Gate Parkway, Airport to Santa Barbara		-	-	-	-	-
60040	60040	Golden Gate Blvd, Wilson-Desoto		1,800.0	-	6,000.0	3,500.0	11,300.0
	60044	Oil Well Rd - Immk to Eglades & Camp Keais to	437.0	-	-	-	1,500.0	1,937.0
60116	60116	US41 / SR951 (Intersection/Resurfacing)	3,981.1	18,810.0	-	-	-	22,791.1
60168	60168	Vanderbilt Beach Rd/Collier Blvd-Wilson		200.0	200.0	1,300.0	3,000.0	4,700.0
	61001	Tree Farm - Woodcrest	2,550.0					2,550.0
68056	68056	Collier Blvd, Golden Gate Blvd to Green Blvd	6,450.0	3,500.0	22,000.0		-	31,950.0
	60016	Intersection Safety/Capacity Improve	2,400.0	2,400.0	2,250.0	2,150.0	2,000.0	11,200.0
	60037	Asset Management	250.0	-	-	-	-	250.0
	60077	Road Refurbishing	3,600.0	3,100.0	3,100.0	3,600.0	3,100.0	16,500.0
	60109	Enhance Planning Consultants	200.0	-	-	-	-	200.0
	60163	Traffic Calming		50.0	50.0	50.0	50.0	200.0
	60172	New Traffic Signals	1,350.0	1,000.0	1,000.0	1,250.0	750.0	5,350.0
	60173	Reconstruction / Resurfacing	500.0					500.0
	60183	Sign Retroreflectivity Requirements	150.0	250.0	250.0	250.0	250.0	1,150.0
	68066	Bridge Repairs/Improvements	5,100.0	2,300.0	4,800.0	6,500.0	6,000.0	24,700.0
	69081	Pathways/Sidewalks Bike Lanes	465.0	460.0	100.0	100.0	100.0	1,225.0
60003	60003	Collector Roads/Minor Arterial Roads	-	6,453.0	1,955.0	1,955.0	1,960.0	12,323.0
	60114	Marco Island Projects	1,000.0	1,000.0	1,000.0	1,000.0	1,000.0	5,000.0
60171	60171	Advanced 'Right Of Way' acquisition	50.0	50.0	50.0	50.0	50.0	250.0
<b>TOTAL COLLIER COUNTY TRANSPORTATION CIP</b>			<b>28,483.1</b>	<b>41,373.0</b>	<b>36,755.0</b>	<b>24,205.0</b>	<b>23,260.0</b>	<b>154,076.1</b>

<b>Fund: 350 &amp; 351 Department: Emergency Medical Services</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
		New EMS station	-	-	-	-	2,741.1	2,741.1
<b>TOTAL EMS PROJECTS</b>			<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>2,741.1</b>	<b>2,741.1</b>

<b>Fund: 314 Department: (Misc) Museum Improvement Fund</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted 5-yr plan	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	50402	Exhibit Development	12.0	-	-	-	-	12.0
	80155	Marco Museum	110.0	-	-	-	-	110.0
	80196	Museum Lighting	40.0					40.0
<b>TOTAL MUSEUM IMPROVEMENTS</b>			<b>162.0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>162.0</b>

<b>Fund: 320 Department: (Misc) Pelican Bay - Clam Pass Restoration</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	51100	Clam Bay Restoration	148.6	-	-	-	-	148.6
<b>TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORA</b>			<b>148.6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>148.6</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 12-FY 16**

**FY 12 Capital Improvement Program (CIP) &  
FY 12 - FY 16 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 322 Department: (Misc) Pelican Bay - Capital Improvement Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	50066	Pelican bay hardscape Upgrades	624.7	-	-	-	-	624.7
	50103	Pelican Bay Traffic Sign Renovation	50.0	-	-	-	-	50.0
	51026	Pelican Bay Lake Bank Enhancement	85.0	-	-	-	-	85.0
<b>TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN</b>			<b>759.7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>759.7</b>

Fund: 620 Department: (Misc) Freedom Memorial								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 Adopted	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	TBD	Freedom Memorial	128.9	-	-	-	-	128.9
<b>TOTAL LAW ENFORCEMENT (Public Safety)</b>			<b>128.9</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>128.9</b>

Fund: 411, 412, 415 Department: Utilities Water								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 ADOPTED 2008 Mplan	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE**	FY 16 CIP/CIE**	FY 12-16 TOTAL
** In the 2008 Master Plan, Projects are shown in 5-year increments after 2013. To arrive at a dollar value in the 2014 & 2015 column, each project lump sum amt was divided by 5 (years).								
	70899	NERWTP Wellfield	7.5	7.5	7.5	7.5	7.5	37.5
	71002	NCRWTP High TDS RO Design, Construction a	-	-	-	-	2,500.0	2,500.0
	70902	NERWTP - New 7.5 MGD Water Treatment Pla	7.5	7.5	7.5	7.5	7.5	37.5
	75012	Project Management/Oversight of NE Program	15.0	25.0	25.0	25.0	25.0	115.0
	75018	Financial Services	15.0	15.0	15.0	15.0	15.0	75.0
	75009	Grant Applications - Water	-	2.5	2.5	2.5	2.5	10.0
	75019	AUIR Update	-	2.5	2.5	2.5	2.5	10.0
	70202	County Utilities Standards	2.5	2.5	2.5	2.5	2.5	12.5
	75020	LDC Review and Amendment	5.0	5.0	5.0	5.0	5.0	25.0
	70031	Water Master Plan Updates	-	-	100.0	-	-	100.0
	75017	PUD Hydraulic Analysis	35.0	35.0	35.0	35.0	35.0	175.0
	70010	Water Meter Renewal & Replacement	1,000.0	300.0	2,300.0	2,300.0	2,300.0	8,200.0
	70014	Asset Alignment and Verification	25.0	25.0	25.0	25.0	25.0	125.0
	70018	Permit Data Base	7.4	-	-	-	-	7.4
	70019	Cross-Connection Control Program	-	1,500.0	1,500.0	1,500.0	1,500.0	6,000.0
	70020	SCRWTP Odor Control	500.0	-	-	-	-	500.0
	70021	Energy Efficiency Studies	75.0	75.0	75.0	75.0	75.0	375.0
	70023	Fire Hydrant Replacement	300.0	300.0	300.0	300.0	300.0	1,500.0
	70030	South RO Wellfield Repair	5,000.0	-	-	-	-	5,000.0
	70031	Water Master Plan Updates	-	-	100.0	-	-	100.0
	70032	NCRWTP Piping Modifications	100.0	-	-	-	-	100.0
	70034	SCRWTP Reactors Rehab	500.0	-	-	-	-	500.0
	70036	Fire Line Metering	100.0	400.0	400.0	400.0	400.0	1,700.0
	70038	Water Power Systems	70.0	105.0	25.0	90.0	75.0	365.0
	70041	Water Lightning Protection	75.0	35.0	25.0	25.0	25.0	185.0
	70042	Utility Ordinance Enforcement Application	156.3	-	-	-	-	156.3
	70045	FDOT Joint Project Agreements - Water	4,500.0	1,450.0	2,550.0	-	-	8,500.0
	70069	NCRWTP Emergency Generator Rehab	1,000.0	-	-	-	-	1,000.0
	70071	CCDOT Utility Relocates	935.0	75.0	2,050.0	75.0	825.0	3,960.0
	70084	Wellfield SCADA	125.0	-	-	-	-	125.0
	70085	Wellfield/Raw Water Booster PS T/S	500.0	-	-	-	-	500.0
	70086	PUD Op Center Garage Rehab	200.0	-	-	-	-	200.0
	70087	Vanderbilt Drive WM Rehab	5,000.0	-	-	-	-	5,000.0
	70088	SCRWTP Deep Injection Well	1,500.0	-	-	-	-	1,500.0
	70202	County Utilities Standards	2.5	2.5	2.5	2.5	2.5	12.5
	70882	Billing System	82.0	50.0	50.0	50.0	50.0	282.0
	71002	NCRWTP High TDS RO Design, Construction a	-	-	-	-	2,500.0	2,500.0
	71009	Security Upgrades	250.0	250.0	250.0	250.0	250.0	1,250.0
	71010	Distribution System Renewal and Replacement	1,500.0	1,500.0	1,500.0	1,500.0	1,500.0	7,500.0
	71012	Asset Management	300.0	400.0	400.0	400.0	400.0	1,900.0
	71047	10-Year Water Supply Plan	-	-	-	-	100.0	100.0
	71055	Water System SCADA/Telemetry Improvement	300.0	300.0	300.0	300.0	300.0	1,500.0
	71057	NCRWTP RO Membrane Replacement/Intersta	2,000.0	-	-	-	-	2,000.0
	71058	Water Legal Services	-	100.0	100.0	100.0	100.0	400.0
	71063	NCRWTP - VFD Upgrades	1,000.0	-	-	-	-	1,000.0
	71065	SCRWTP Technical Support Projects	215.0	210.0	270.0	235.0	200.0	1,130.0
	71066	NCRWTP Technical Support Projects	220.0	200.0	230.0	200.0	200.0	1,050.0
	71067	Wellfield Technical Support Projects	250.0	200.0	200.0	200.0	200.0	1,050.0
	72520	NCRWTP Nanofilter Replacement	-	-	-	1,000.0	-	1,000.0
	74310	SRF Procurement - Water	30.0	30.0	30.0	30.0	30.0	150.0
	75005	Wellfield Program Management	150.0	150.0	150.0	150.0	150.0	750.0
	75009	Grant Applications - Water	-	2.5	2.5	2.5	2.5	10.0
	75018	Financial Services	30.0	30.0	30.0	30.0	30.0	150.0
	75019	AUIR Update	-	2.5	2.5	2.5	2.5	10.0
	2008-1	SCRWTP RO Membrane Replacement	-	-	-	1,000.0	-	1,000.0
<b>TOTAL WATER PROJECTS</b>			<b>28,085.7</b>	<b>7,795.0</b>	<b>13,070.0</b>	<b>10,345.0</b>	<b>14,145.0</b>	<b>73,440.7</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 12-FY 16**

**FY 12 Capital Improvement Program (CIP) &  
FY 12 - FY 16 Capital Improvement Element (CIE)  
(In Thousands)**

Fund: 413, 414, 415		Department: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 ADOPTED 2008 Mplan	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE**	FY 16 CIP/CIE**	FY 12-16 TOTAL
** In the 2008 Master Plan, Projects are shown in 5-year increments after 2013. To arrive at a dollar value in the 2014 & 2015 column, each project lump sum amt was divided by 5 (years).								
	70014	Asset Alignment and Verification	25.0	25.0	25.0	25.0	25.0	125.0
	70021	Energy Efficiency Studies	75.0	75.0	75.0	75.0	75.0	375.0
	70026	MIT and Deep Injection Well Pressure System	-	125.0	-	-	-	125.0
	70031	Wastewater Master Plan Updates	-	-	100.0	-	-	100.0
	70031	Master Plan Updates	-	-	200.0	-	-	200.0
	70042	Utility Ordinance Enforcement Application	156.3	-	-	-	-	156.3
	70043	Gravity Systems Technical Support	1,460.0	1,460.0	1,460.0	1,460.0	1,460.0	7,300.0
	70044	Force Main Technical Support	1,620.0	1,620.0	1,620.0	1,620.0	1,620.0	8,100.0
	70046	Lift Stations/Sub-Master Pump Stations Techni	2,600.0	2,600.0	2,600.0	2,600.0	2,600.0	13,000.0
	70050	Master Stations (Civil/Mechanical/Environmental) Technical Support	3,400.0	3,400.0	3,400.0	3,400.0	3,400.0	17,000.0
	70051	Collections Power Systems Technical Support	200.0	80.0	80.0	75.0	75.0	510.0
	70053	NCWRF Power System Technical Support	550.0	235.0	300.0	195.0	200.0	1,480.0
	70055	SCWRF Power System Technical Support	200.0	185.0	200.0	95.0	200.0	880.0
	70056	IQ Power Systems Technical Support	100.0	100.0	100.0	100.0	100.0	500.0
	70060	NCWRF SCADA & Instrumentation	200.0	40.0	40.0	50.0	50.0	380.0
	70061	SCWRF SCADA & Instrumentation	200.0	25.0	25.0	50.0	50.0	350.0
	70062	IQ System SCADA/Telemetry Upgrades	1,850.0	200.0	200.0	20.0	20.0	2,290.0
	70064	Collections Lightning Protection (MPS)	475.0	-	-	-	-	475.0
	70079	SCWRF Lightning Protection	200.0	-	-	-	-	200.0
	70080	IQ Water Lightning Protection	40.0	40.0	40.0	40.0	40.0	200.0
	70089	SCWRF CAP Project	4,000.0	-	-	-	-	4,000.0
	70091	NCWRF BTG Phase 1 (EQ tank and OC)	3,500.0	-	-	-	-	3,500.0
	70202	County Utilities Standards	-	2.5	2.5	2.5	2.5	10.0
	70202	County Utilities Standards	2.5	2.5	2.5	2.5	2.5	12.5
	71058	Wastewater Legal Services	100.0	100.0	100.0	100.0	100.0	500.0
	72001	SEWRF Land Acquisition	-	5.0	5.0	5.0	5.0	20.0
	72505	Security Upgrades	50.0	50.0	50.0	50.0	50.0	250.0
	72516	IQ Water Master Plan Updates	-	-	100.0	-	-	100.0
	72541	WW SCADA Software & Support Renewals	45.3	-	-	-	-	45.3
	73045	FDOT Joint Project Agreements - Sewer	1,500.0	250.0	750.0	-	-	2,500.0
	73065	CCDOT Utility Relocates	55.0	25.0	450.0	25.0	275.0	830.0
	73156	NEWRF - Design & Construction (construction)	7.5	7.5	7.5	7.5	7.5	37.5
	73165	Asset Management	300.0	400.0	400.0	400.0	400.0	1,900.0
	73922	Wastewater Collections System SCADA/Telem	100.0	75.0	5.0	5.0	5.0	190.0
	73944	Billing System	82.0	50.0	50.0	50.0	50.0	282.0
	73950	NCWRF Bridge the Gap	-	-	-	5,700.0	12,000.0	17,700.0
	73968	NCWRF Technical Support Projects	1,000.0	1,500.0	1,500.0	1,500.0	1,500.0	7,000.0
	73969	SCWRF Technical Support Projects	600.0	1,200.0	1,200.0	1,200.0	1,200.0	5,400.0
	74030	IQ Water ASR	-	25.0	25.0	25.0	25.0	100.0
	74310	SRF Procurement	30.0	30.0	30.0	30.0	30.0	150.0
	74401	IQ Water Technical Support Projects	950.0	250.0	250.0	250.0	250.0	1,950.0
	74405	IQ Water Source Integration	700.0	-	-	-	-	700.0
	75009	Grant Applications - Wastewater	-	2.5	2.5	2.5	2.5	10.0
	75009	Grant Applications - Wastewater	2.5	2.5	2.5	2.5	2.5	12.5
	75012	Project Management/Oversight of NE Program	25.0	25.0	25.0	25.0	25.0	125.0
	75017	PUD Hydraulic Analysis	35.0	35.0	35.0	35.0	35.0	175.0
	75018	Financial Services	15.0	15.0	15.0	15.0	15.0	75.0
	75018	Financial Services	30.0	30.0	30.0	30.0	30.0	150.0
	75019	AUIR Update	-	2.5	2.5	2.5	2.5	10.0
	75019	AUIR Update	-	2.5	2.5	2.5	2.5	10.0
	75020	LDC Review and Amendment	5.0	5.0	5.0	5.0	5.0	25.0
	2010-15	NCWRF Lightning Protection	-	100.0	100.0	100.0	-	300.0
<b>TOTAL WASTEWATER PROJECTS</b>			<b>26,486.1</b>	<b>14,402.5</b>	<b>15,612.5</b>	<b>19,377.5</b>	<b>25,937.5</b>	<b>101,816.1</b>

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section II: 5-Year CIP/CIE FY 12-FY 16**

**FY 12 Capital Improvement Program (CIP) &  
FY 12 - FY 16 Capital Improvement Element (CIE)  
(In Thousands)**

<b>Fund: 474 Department: Solid Waste</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 ADOPTED (AUIR 11/2010)	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	59001	Trash Collection / Disposal Driveway	200.0	150.0	150.0	150.0	150.0	800.0
	59003	Recycling centers improvements	500.0	150.0	150.0	150.0	150.0	1,100.0
	59004	Landfill Gas to Energy	100.0	-	-	-	-	100.0
	59005	Solid Waste Scale House	250.0	150.0	150.0	150.0	150.0	850.0
	59007	Resource Recovery Park	500.0	500.0	500.0	750.0	1,000.0	3,250.0
	59009	Northeast Recycle Center	500.0	1,200.0	500.0	-	-	2,200.0
	59012	South Expansion of Landfill	500.0	-	250.0	-	-	750.0
	59015	Airspace Recovery Reserve	750.0	750.0	750.0	750.0	750.0	3,750.0
	59019	SW Customer Service Enhancement	15.0	-	-	-	-	15.0
	59020	Leachate Line	300.0	-	-	-	-	300.0
	59023	Unmanned Recycle Facility	-	250.0	-	-	250.0	500.0
	59024	Hammerhead Program	500.0	600.0	600.0	600.0	600.0	2,900.0
	70081	Utility Ordinance Enforcement Software Applica	187.5	-	-	-	-	187.5
TBD		Immokalee Recycle Center	-	-	250.0	1,250.0	250.0	1,750.0
TBD		Everglades City Recycle Center	-	-	500.0	-	-	500.0
<b>TOTAL SOLID WASTE PROJECTS</b>			<b>4,302.5</b>	<b>3,750.0</b>	<b>3,800.0</b>	<b>3,800.0</b>	<b>3,300.0</b>	<b>18,952.5</b>

<b>Fund: 496 &amp; 497 Department: Airport Authority</b>								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 12 ADOPTED	FY 13 CIP/CIE	FY 14 CIP/CIE	FY 15 CIP/CIE	FY 16 CIP/CIE	FY 12-16 TOTAL
	50088	Marco, Mitigation Maintenance & Monitoring	167.0	-	-	-	-	167.0
		Immokalee Airport Improvements	-	250.0	250.0	250.0	-	750.0
<b>TOTAL AIRPORT AUTHORITY PROJECTS</b>			<b>167.0</b>	<b>250.0</b>	<b>250.0</b>	<b>250.0</b>	<b>-</b>	<b>917.0</b>

<b>TOTAL CIP PROJECT EXPENSES</b>	<b>101,426.7</b>	<b>94,184.9</b>	<b>85,578.3</b>	<b>86,306.0</b>	<b>95,177.8</b>	<b>462,673.7</b>
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**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section I: FY 2012 Capital Improvement Program**

**FY 2012 Description of Major Capital Projects by Fund**  
(\$1 Million Budget and Greater)

<u>Project Number</u>	<u>Project Name</u>	<u>Description</u>	<u>FY 2012 Budget</u>
<b>County Wide Capital Improvements Fund (181, 301, 390)</b>			
53172	Jail Repairs and Renovations	Major repairs and/or replacement of the Heating/Ventilation/Air Conditioning system. This project is for the old jail and the costs of \$4,242,000, are based on preliminary cost projections. An engineering study is underway to detail the corrections and replacements required. The project will be budgeted and the work will be broken out into four phases.	\$ 1,060,000
<b>Stormwater Management Capital Fund (325)</b>			
51101	Lely Area Stormwater Improve Proj	Proposed major improvements to the Lely Canal, Lely Branch Canal, and Lely-Manor Canal Systems in the East Naples area. The Environmental Resource Permit to construct Lely Area Stormwater Improvement Project (LASIP), which was issued jointly by the US Army Corps of Engineers and the South Florida Water Management District, will expire on July 25, 2015.	\$ 4,503,800
60117	County Wide Stormwater Improvements	Various small-scope stormwater repair/reconstruction projects intended to improve conveyance and retention.	\$ 1,000,000
<b>Transportation Capital Fund (313, 331-340)</b>			
60116	US 41/SR 951 Consortium	Design and construction at-grade improvements in the footprint of a future overpass of CR951 (Collier Boulevard) over US-41 (Tamiami Trail East), including PD&E Study, right-of-way acquisition, at-grade design and construction, permitting and mitigation; and future overpass design. The project is being funded by four (4) different funding sources. A developer contribution agreement (DCA) in the amount of \$8.2 million plus money from Florida Dept of Transportation (grant money) in the amount of \$7.8 million plus a CIGP PLUS grant in the amount of \$3,228,593 which will require a local match (impact fees) of a like amount of \$3,228,593. The DCA and the Transfer to the Transportation Grant Match Fund 712 is budgeted in FY 2012. Both grants will be budgeted in the Transportation Grant Funds 711/712 when all the preliminary work is completed.	\$ 3,981,100
61001	Tree Farm-Woodcrest	This is an alternative local roadway network that provides controlled access and establishes a grid system east of Collier Blvd and south of Immokalee Road. Funding for this project was obtained from the collection of surety from a defaulted developer contribution agreement (DCA). These funds are prepaid impact fees and specifically earmarked for this project unless an updated DCA is approved by the Board.	\$ 2,550,000
68056	CR951, GG Blvd to Green Blvd	Collier Boulevard, Green Boulevard to Golden Gate Boulevard: Convert existing 4-lane divided roadway to 6-lanes (2.0 miles), including intersection improvements at both Green Boulevard and Pine Ridge Road/White Boulevard Intersections. Design, Permitting, and ROW.	\$ 6,450,000
60016	Intersection Safety	Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	\$ 2,400,000
60077	Road Refurbishing	Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public.	\$ 3,600,000

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section I: FY 2012 Capital Improvement Program**

**FY 2012 Description of Major Capital Projects by Fund**  
(\$1 Million Budget and Greater)

<u>Project Number</u>	<u>Project Name</u>	<u>Description</u>	<u>FY 2012 Budget</u>
<b>Transportation Capital Fund (313, 331-340) - Continued</b>			
60172	Traffic Signals	Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	\$ 1,350,000
66066	Bridge Repair/Improvements	Countywide Bridge Repair & Maintenance	\$ 5,100,000
60114	Marco Island Projects	An interlocal agreement between the City of Marco Island and Collier County to allow \$1,000,000 to be transferred to the City of Marco Island for 15 years with an annual transfer of \$500,000 on March 31 and June 30 of each year. Contract period FY03-FY17.	\$ 1,000,000

**Water Capital Projects Funds (411, 413, 415)**

70019	Meter Renewal and Replacement	Purpose: This multi year project consists of replacing water meters that have failed or have reached the end of their useful life and have decreased accuracy. There are approximately 55,800 meters in the system that record water usage, and are thus the source of revenue for the utility. Accurate, reliable results are required by statute and ordinance, and demanded by our customers. Approximately 600 to 825 meters are replaced annually to meet statutory requirements. Additionally, every five years, major overhauls are completed. The meters are recalibrated and have parts replaced to restore their accuracy rating per the American Water Works Association standard. Method: Procure and install meters. End State: Remain in compliance with Florida Administrative Code 62 555, Ordinance 201 73, and sustain an accurate measurement of customer water usage.	\$ 1,000,000
70030	South RO Wellfield Restoration	Purpose: Rehabilitate the existing south reverse osmosis (RO) wellfield transmission system to utilize well production capacity as originally constructed. Method: Competitively bid construction activities and utilize original designers at no cost to the Collier County Water Sewer District. Obtain professional services through the County Attorney's Office to obtain full cost recovery. End State: A fully functioning wellfield system with capability to supply raw brackish water to the RO treatment process.	\$ 5,000,000
70045	FDOT Utility Relocations - Water	Purpose: Plan, design, and relocate Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) road construction projects. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility relocations to maintain compliance and provide reliable services.	\$ 4,500,000

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section I: FY 2012 Capital Improvement Program**

**FY 2012 Description of Major Capital Projects by Fund  
(\$1 Million Budget and Greater)**

<u>Project Number</u>	<u>Project Name</u>	<u>Description</u>	<u>FY 2012 Budget</u>
<b>Water Capital Projects Funds (411, 413, 415)</b>			
70069	Generator Upgrades	Purpose: Rehabilitate and replace two of the four generators and related switchgear at the North County Regional Water Treatment Plant. Generators and their switchgear are required to maintain compliance and meet demand during storm events when power is frequently disrupted. The existing switchgear is beyond its useful life and has shown significant degradation in reliability over the past several years. The first phase is being implemented in FY11 and FY12 to replace the switchgear increasing the reliability of the standby power and power transfer systems at the plant. The four sets of switchgear, transfer and cross connect systems will provide the ability for all electrical loads within the plant to be served by one of four independent electrical sources, two generator sources, and two utility sources. This flexibility does not exist today. The second phase in FY12 will provide an extensive rebuild of the two oldest (1992) of the four generators. Method: Design of the switchgear is complete, and will be started in FY11. Subsequent replacement of generator components will follow in FY12 and FY13 utilizing fixed-term contracts. End State: Ensure reliable operations and compliance during power outages.	\$ 1,000,000
70087	Vanderbilt Drive Water Main	Purpose: This project will replace 1.2 miles of existing 6-inch asbestos cement pipe that was installed in 1966, 3.4 miles of existing 12-inch cast iron water main installed in 1972, and appurtenances that have reached the end of their design life. Coordinate this work with other county divisions performing work within the same project area. Method: Procure design services and construction through competitive negotiation and bidding per county purchasing policies. End State: Continue proactive maintenance and replacement of the water distribution system to sustain compliance and meet the demand with reliability.	\$ 5,000,000
70088	SCRWTP Deep Injection Well	Purpose: Restore the failing casing pipe for the South County Regional Water Treatment Plant Deep Injection Well #1. This well allows the disposal of components removed from the treatment of raw water, and is one of two wells at the plant for this purpose. The wells are constantly used in tandem to ensure a reliable system as required by the Florida Department of Environmental Protection-approved contingency planning. Deep Injection Well #2 is being restored to full functionality in FY11. Method: Permitting and design through existing fixed-term contracts and construction through a competitive bidding process. End State: Remain within permitted compliance and achieve reliability of disposal options.	\$ 1,500,000

**Collier County Government  
Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section I: FY 2012 Capital Improvement Program**

**FY 2012 Description of Major Capital Projects by Fund  
(>\$1 Million Budget and Greater)**

<u>Project Number</u>	<u>Project Name</u>	<u>Description</u>	<u>FY 2012 Budget</u>
<b>Water Capital Projects Funds (411, 413, 415)</b>			
71010	Distribution Renewal and Replacement	Purpose: A multi-year program that provides replacement of water mains and meters in several areas of the water distribution system that have reached the end of their useful life, that are inadequately sized to support fire-fighting requirements, or have elevated maintenance costs. There are 880-miles of water piping, with plans to rehabilitate or replace an average of 3-miles per year, on a prioritized basis, including the replacement of asbestos-concrete pipe, valves that are no longer operational, and meters that require replacement. Method: Utilize existing fixed-term underground and engineering services contracts for the design and installation of new system components; also competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system.	\$ 1,500,000
71057	NCRWTP RO Membrane/Interstage Booster	Purpose: Increase the efficiency and the recovery rate of the North County Regional Water Treatment Plant Reverse Osmosis (RO) treatment units, replace membranes that are beyond their useful life, and reduce pumping costs. The project includes a coordinated design of interstage booster pumps and new membrane filters that are optimized with piping and pump redesign to improve efficiency of energy usage and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.	\$ 2,000,000
71063	NCRWTP-Variable Frequency Drives	Purpose: Systematically replace 25 obsolete variable frequency drives (VFDs) at the North County Regional Water Treatment Plant. Three VFDs were replaced in FY10. Six VFDs are being replaced in FY11. The replacement of 10 VFDs is planned for FY12, with the remaining six in FY13. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiencies, and maintain reliability.	\$ 1,000,000

**Wastewater Capital Projects Funds (412, 414, 415) continued**

73045	FDOT Utility Relocations-Wastewater	Purpose: Plan, design, and relocate Collier County Water-Sewer District infrastructure driven by Florida Department of Transportation (FDOT) road construction projects. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the FDOT. End State: Coordinated utility relocations to maintain compliance and provide reliable services.	\$ 1,500,000
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**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section I: FY 2012 Capital Improvement Program**

**FY 2012 Description of Major Capital Projects by Fund**  
(\$1 Million Budget and Greater)

<u>Project Number</u>	<u>Project Name</u>	<u>Description</u>	<u>FY 2012 Budget</u>
<b>Wastewater Capital Projects Funds (412, 414, 415) continued</b>			
70044	Force Main Transmission Systems TSP	Purpose: Restore and rehabilitate aging sewage force-mains within the Collier County Water-Sewer District network of 409-miles of pipe and 663 air-release valves through a Technical Support Program to maintain compliance and meet operational needs. This is a multi-year program that includes the renewal of 3-miles of piping and 140 air-release vales per year on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational needs.	\$ 1,620,000
70043	Gravity Transmission Systems TSP	Purpose: Restore and rehabilitate aging sewage gravity-mains within the Collier County Water-Sewer District network of 685-miles of pipe and 16,408 manholes through a Technical Support Program to maintain compliance and to meet operational needs. Minimize infiltration and inflow of storm and ground water into the wastewater treatment system by restoring or replacing manholes, and lining or replacing underground pipes and laterals. This is a multi-year program that includes the renewal of 5-miles of piping and 100 manholes per year on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational needs.	\$ 1,460,000
70062	IQ System SCADA TSP	Purpose: Provide telemetry communications and supervisory control and data acquisition (SCADA) systems at eight remote Irrigation Quality (IQ) water sites in order to more accurately and efficiently manage and comply with contractual terms and conditions, including allotments of IQ water delivered per FDEP permits. Also, restore and rehabilitate the SCADA systems in other portions of the IQ system through a Technical Support Program to eliminate obsolescence of existing programmable logic controllers (PLCs) and various pieces of instrumentation used to monitor and control the process. This is a multi-year project that will increase reliability, sustainability, and operational efficiency. There are 51 PLCs in the IQ system with an average of five being replaced per year. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational needs.	\$ 1,850,000
70046	Lift Stations TSP	Purpose: Restore and rehabilitate high-priority lift stations and sub-master pump stations within the installed-base of 750+ locations. This is a multi-year program that includes the renewal of 10 stations per year, including mechanical, electrical, and civil areas such as pumps, motors, pipes, wet wells, odor control, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational needs.	\$ 2,600,000
70050	Master Pump Station TSP	Purpose: Restore and rehabilitate high-priority master pump stations within the installed-base of 20 locations through a Technical Support Program to maintain compliance and meet operational needs. Because of operational and seasonal constraints, only one or two stations may be rehabilitated within a fiscal year, including mechanical, electrical, and civil areas such as pumps, pipes, wet wells, odor control, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational needs.	\$ 3,400,000

**Collier County Government**  
**Fiscal Year 2012 Adopted Budget - Capital Improvement Program**

**Section I: FY 2012 Capital Improvement Program**

**FY 2012 Description of Major Capital Projects by Fund**  
(\$1 Million Budget and Greater)

<u>Project Number</u>	<u>Project Name</u>	<u>Description</u>	<u>FY 2012 Budget</u>
<b>Wastewater Capital Projects Funds (412, 414, 415) continued</b>			
73968	NCWRF Treatment Systems TSP	Purpose: Provide planned repairs and modifications needed to meet demand and remain in compliance at the North County Water Reclamation Facility through a multi-year Technical Support Program. This facility is densely packed onto 76-acres and treats approximately 3 billion gallons of wastewater per year. Two separate treatment processes (MLE and Orbal) each produce Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include pretreatment building with five channels, 12 MLE aeration basins, three orbal oxidation ditches, nine clarifiers, 28 filters, and 10 disinfection chambers. There are also four mechanical screens and grit chambers, four odor control units, seven blowers, 200 pumps, 150 valves, 40 flow meters, 32 analyzers, eight chemical storage/distribution systems, four IQ water storage ponds, five belt presses, and four holding tanks. Projects this fiscal year include the restoration and rehabilitation of Filter #2, chemical piping, and three valves. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain reliability.	\$ 1,000,000
70091	NCWRF-Sludge Holding Tank Replacement	Purpose: Construct a Sludge Holding Tank to ensure adequate ability to effectively treat steady-state and peak flows. The new tank replaces an aged steel sludge storage tank that has reached the end of its useful life. The new Sludge Holding Tank will meet the capacity requirements for the current 24.1 MGD rating as required by FDEP. Without sustaining the current capacity of 24.1 MGD, the Utility will be in conflict with FDEP permit requirements, as well as the AUIR concurrency model. Method: Competitive bids. End State: Compliantly, effectively, and efficiently treat all incoming sewage with reliability and sustainability.	\$ 3,500,000
70089	SCWRF Compliance Assurance Project	Purpose: This is a combination of nine major projects targeted at sustaining regulatory compliance with the FDEP at the South County Water Reclamation Facility. 1) Replace Grit Classifiers: Due to uneven flows inherent to the system, grit accumulates and needs to be removed to maintain FDEP-rated capacity. By replacing the grit classifiers and their wash system with more efficient technologies, grit accumulation will be greatly diminished, and grit maintenance costs of approximately \$100,000 per year will be largely alleviated. 2) Flow Meters: Add flow meters and instrumentation on the return mixed liquor process to prevent downstream biological process issues and process upsets. 3) Plant Service Water: Increase the size of water lines used to continually clean and flush the various treatment processes so each retains their rated capacities. 4) Flow Gates: Add motorized operation to gates for operator safety. 5) Grinder/Washer/Compactor: Replace equipment that exhibits continual and costly high failure rates. 6) Jet Mixing: Increase mixing to maintain design hydraulic capacity. 7) Plant Pump Station: Size station capacity to match all contributing flows. 8) Overflow Pipe: Add an overflow pipe to the reject pond to prevent bank erosion during storm conditions. 9) Odor Control: Improve the reliability of the odor control systems to prevent odors from reaching neighboring residents. Method: Fixed-term contracts and competitive bids. End State: Maintain regulatory compliance, meet customer demand, and achieve operational cost savings	\$ 4,000,000

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**General Fund (001)**

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	27,600,356	27,817,600	27,145,600	27,414,600	-	27,414,600	(1.45)
Operating Expense	29,434,992	33,446,400	34,156,700	31,649,900	-	31,649,900	(5.37)
Capital Outlay	222,392	179,900	179,800	222,500	-	222,500	23.68
Grants and Aid	2,307,196	2,223,700	2,223,700	2,223,700	-	2,223,700	0
Remittances	5,252,854	5,331,200	4,288,000	5,152,000	-	5,152,000	(3.36)
Advance/Repay to 385 Law Enf	1,700,000	1,700,000	1,700,000	1,700,000	-	1,700,000	0
Advance/Repay to 390 Gov't Fac	630,000	630,000	630,000	630,000	-	630,000	0
Advance/Repay to 495 Airp Ops	447,600	527,000	527,000	538,000	-	538,000	2.09
Advance/Repay to 496 Airp Cap	109,900	-	-	-	-	-	na
Trans to Clerk Of Courts	5,273,500	5,009,900	5,273,200	5,238,000	-	5,238,000	4.55
Trans to Sheriff	143,215,700	136,054,900	136,054,900	131,973,300	-	131,973,300	(3.00)
Trans to Property Appraiser	5,208,438	5,337,000	5,337,000	5,241,000	-	5,241,000	(1.80)
Trans to Tax Collector	11,904,548	13,000,000	13,000,000	12,610,000	-	12,610,000	(3.00)
Trans to Superv of Elections	3,244,700	3,082,300	3,082,300	3,540,500	-	3,540,500	14.87
Trans to 002 Afford Hous Fd	29,580	-	-	-	-	-	na
Trans to 101 Transp Op Fd	7,695,296	12,889,500	12,971,400	12,366,900	-	12,366,900	(4.05)
Trans to 111 Unincorp Gen Fd	148,300	155,700	155,700	144,000	-	144,000	(7.51)
Trans to 113 Com Dev Fd	11,600	-	-	-	-	-	na
Trans to 116 Misc Grant Fd	15,400	-	-	-	-	-	na
Trans to 123 Serv for Sr Fd	146,400	-	-	-	-	-	na
Trans to 146 Ochopee Fire Fd	-	-	-	434,600	-	434,600	na
Trans to 170 Adoption Aware	-	-	-	1,800	-	1,800	na
Trans to 186 Immok Redev Fd	465,700	383,400	383,400	295,300	-	295,300	(22.98)
Trans to 187 Bayshore Redev Fd	1,576,300	1,089,000	1,089,000	829,500	-	829,500	(23.83)
Trans to 188 800 MHz Fd	473,400	542,400	542,400	558,900	-	558,900	3.04
Trans to 708 Hum Serv Match	-	52,700	52,700	85,300	-	85,300	61.86
Trans to 714 Co Mgr Match	-	15,900	31,800	15,900	-	15,900	0
Trans to 210 Debt Serv Fd	2,509,100	2,512,600	2,374,500	-	-	-	(100.00)
Trans to 215 Debt Serv Fd	1,042,500	1,044,100	1,044,100	1,043,400	-	1,043,400	(0.07)
Trans to 216 Debt Serv Fd	3,437,400	3,187,800	3,187,800	3,181,400	-	3,181,400	(0.20)
Trans to 298 Sp Ob Bd '10	-	823,600	1,018,300	3,284,400	-	3,284,400	298.79
Trans to 299 Debt Serv Fd	891,213	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	10,092,100	9,527,100	9,527,100	3,730,600	-	3,730,600	(60.84)
Trans to 310 Growth Mgmt Cap	-	-	400,300	-	-	-	na
Trans to 313 Gas Tax Cap Fd	2,908,099	13,657,000	5,435,000	13,735,000	-	13,735,000	0.57
Trans to 324 Stormw Op Fd	605,900	876,400	876,400	1,177,600	-	1,177,600	34.37
Trans to 325 Stormw Cap Fd	6,804,800	5,273,900	5,273,900	5,788,200	-	5,788,200	9.75
Trans to 426 CAT Mass Transit Fd	583,500	554,300	-	-	-	-	(100.00)
Trans to 427 Transp Disadv Fd	1,721,700	1,800,900	1,853,000	2,501,900	-	2,501,900	38.92
Trans to 490 EMS Fd	10,716,600	11,316,100	11,316,100	12,007,600	-	12,007,600	6.11
Trans to 491 EMS Grant Fd	-	-	-	800,000	-	800,000	na
Trans to 505 IT Ops	1,661,142	-	-	-	-	-	na
Trans to 652 Leg Aid Soc	29,900	-	37,100	39,000	-	39,000	na
Trans to 681 Court Services	1,242,900	1,199,200	1,199,200	1,131,900	-	1,131,900	(5.61)
Reserves For Contingencies	-	5,210,200	-	6,454,700	-	6,454,700	23.89
Reserves For Cash Flow	-	9,000,000	-	12,600,000	-	12,600,000	40.00
Reserve for Attrition	-	-	-	(873,800)	-	(873,800)	na
<b>Total Appropriations</b>	<b>291,361,005</b>	<b>315,451,700</b>	<b>292,367,400</b>	<b>309,467,600</b>	<b>-</b>	<b>309,467,600</b>	<b>(1.9%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**General Fund (001)**

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost General Fund	(61,410,281)	-	(47,784,100)	-	-	-	na
Ad Valorem Taxes	240,094,963	220,436,100	210,649,000	208,165,700	-	208,165,700	(5.57)
Delinquent Ad Valorem Taxes	974,070	800,000	550,000	800,000	-	800,000	0
Tax Deed Sales	2,354	-	3,400	-	-	-	na
Licenses & Permits	263,231	183,500	231,000	253,000	-	253,000	37.87
Intergovernmental Revenues	920,211	764,700	1,175,700	754,700	-	754,700	(1.31)
State Revenue Sharing	7,507,543	7,048,500	7,700,000	7,400,000	-	7,400,000	4.99
State Sales Tax	26,926,904	25,400,000	27,900,000	27,000,000	-	27,000,000	6.30
FEMA - Fed Emerg Mgt Agency	145,829	-	681,900	-	-	-	na
Fed Payment In Lieu of Taxes	1,229,064	700,000	1,240,000	700,000	-	700,000	0
Charges For Services	9,909,522	11,390,200	10,915,200	11,251,700	-	11,251,700	(1.22)
Fines & Forfeitures	2,568,833	1,184,000	1,141,100	1,157,100	-	1,157,100	(2.27)
Miscellaneous Revenues	693,786	420,300	241,100	291,600	-	291,600	(30.62)
Interest/Misc	825,059	825,000	725,000	800,000	-	800,000	(3.03)
Indirect Service Charge	5,929,600	6,472,700	6,472,700	6,466,400	-	6,466,400	(0.10)
Advance/Repay frm 496 Airport Cap	-	-	-	250,000	-	250,000	na
Reimb From Other Depts	852,564	675,000	634,000	627,800	-	627,800	(6.99)
Trans frm Clerk of Courts	1,393,543	-	500,000	500,000	-	500,000	na
Trans frm Property Appraiser	725,469	150,000	300,000	300,000	-	300,000	100.00
Trans frm Sheriff	1,700,045	-	-	-	-	-	na
Trans frm Tax Collector	7,122,337	6,000,000	6,000,000	6,000,000	-	6,000,000	0
Trans frm Superv Of Elections	188,660	-	75,000	-	-	-	na
Trans fm 002 Def Im Fee	-	-	-	3,300	-	3,300	na
Trans fm 111 MSTD Gen Fd	498,100	302,800	302,800	272,000	-	272,000	(10.17)
Trans fm 113 Comm Dev Fd	92,900	85,900	85,900	92,900	-	92,900	8.15
Trans fm 114 Pollutn Ctrl Fd	7,500	8,300	8,300	7,500	-	7,500	(9.64)
Trans fm 118 Misc Grants	-	-	1,054,400	-	-	-	na
Trans fm 195 TDC Cap Fd	163,000	164,600	164,600	163,000	-	163,000	(0.97)
Trans fm 198 Museum Fd	59,800	-	-	-	-	-	na
Trans fm 220 Debt Service	-	266,700	254,300	-	-	-	(100.00)
Trans fm 313 Gas Tax Cap Fd	230,600	232,300	232,300	238,100	-	238,100	2.50
Trans fm 408 Water / Sewer Fd	232,900	283,200	283,200	294,600	-	294,600	4.03
Trans fm 441 Goodland Water	-	-	-	1,100	-	1,100	na
Trans fm 470 Solid Waste Fd	31,500	43,200	43,200	34,600	-	34,600	(19.91)
Trans fm 473 Mand Collect Fd	40,200	51,200	51,200	35,900	-	35,900	(29.88)
Trans fm 516 Prop & Cas Ins	850,000	-	-	76,100	-	76,100	na
Trans fm 518 Workers Comp	850,000	850,000	850,000	850,000	-	850,000	0
Carry Forward	39,741,200	44,318,500	59,686,200	47,786,100	-	47,786,100	7.82
Less 5% Required By Law	-	(13,605,000)	-	(13,105,600)	-	(13,105,600)	(3.67)
<b>Total Funding</b>	<b>291,361,005</b>	<b>315,451,700</b>	<b>292,367,400</b>	<b>309,467,600</b>	<b>-</b>	<b>309,467,600</b>	<b>(1.9%)</b>

**Impact Fee Deferral Program (002)**

Fund Type: **General Fund**

Description: **Provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Grants and Aid	141,400	-	-	-	-	-	na
Trans to 001 General Fund	-	-	-	3,300	-	3,300	na
<b>Total Appropriations</b>	<b>141,400</b>	<b>-</b>	<b>-</b>	<b>3,300</b>	<b>-</b>	<b>3,300</b>	<b>na</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	383	-	-	-	-	-	na
Deferred Impact Fees	111,668	-	500	-	-	-	na
Trans fm 001 Gen Fund	29,580	-	-	-	-	-	na
Carry Forward	1,615,000	-	2,800	3,300	-	3,300	na
<b>Total Funding</b>	<b>1,756,630</b>	<b>-</b>	<b>3,300</b>	<b>3,300</b>	<b>-</b>	<b>3,300</b>	<b>na</b>



**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Emergency Relief Fund (003)**

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	50,000	-	50,000	-	50,000	0
Reserves For Contingencies	-	450,000	-	461,500	-	461,500	2.56
<b>Total Appropriations</b>	<b>-</b>	<b>500,000</b>	<b>-</b>	<b>511,500</b>	<b>-</b>	<b>511,500</b>	<b>2.3%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	3,760	-	3,500	3,500	-	3,500	na
Carry Forward	500,800	500,000	504,500	508,000	-	508,000	1.60
<b>Total Funding</b>	<b>504,560</b>	<b>500,000</b>	<b>508,000</b>	<b>511,500</b>	<b>-</b>	<b>511,500</b>	<b>2.3%</b>

**Economic Development (007)**

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	-	-	-	50,000	-	50,000	na
Reserves For Contingencies	-	-	-	277,800	-	277,800	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>327,800</b>	<b>-</b>	<b>327,800</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	-	330,000	-	330,000	na
Interest/Misc	-	-	-	15,000	-	15,000	na
Less 5% Required By Law	-	-	-	(17,200)	-	(17,200)	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>327,800</b>	<b>-</b>	<b>327,800</b>	<b>na</b>

**Clerk of Courts (011)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	5,604,900	5,707,300	5,700,700	-	5,700,700	1.71
Operating Expense	-	1,605,500	1,513,300	1,337,400	-	1,337,400	(16.70)
Capital Outlay	-	116,600	119,600	392,300	-	392,300	236.45
Trans to 001 General Fund	-	-	299,100	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>7,327,000</b>	<b>7,639,300</b>	<b>7,430,400</b>	<b>-</b>	<b>7,430,400</b>	<b>1.4%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	2,407,500	2,273,100	2,282,500	-	2,282,500	(5.19)
Miscellaneous Revenues	-	200	-	200	-	200	0
Interest/Misc	-	30,000	93,000	25,000	-	25,000	(16.67)
Trans frm Board	-	5,009,900	5,273,200	5,238,000	-	5,238,000	4.55
Less 5% Required By Law	-	(120,600)	-	(115,300)	-	(115,300)	(4.39)
<b>Total Funding</b>	<b>-</b>	<b>7,327,000</b>	<b>7,639,300</b>	<b>7,430,400</b>	<b>-</b>	<b>7,430,400</b>	<b>1.4%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Sheriff (040)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	114,506,000	112,987,700	107,656,200	-	107,656,200	(5.98)
Operating Expense	-	21,548,900	22,266,500	23,390,600	-	23,390,600	8.55
Capital Outlay	-	-	484,200	926,500	-	926,500	na
Trans to 001 General Fund	-	-	316,500	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>136,054,900</b>	<b>136,054,900</b>	<b>131,973,300</b>	<b>-</b>	<b>131,973,300</b>	<b>(3.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans frm Board	-	136,054,900	136,054,900	131,973,300	-	131,973,300	(3.00)
<b>Total Funding</b>	<b>-</b>	<b>136,054,900</b>	<b>136,054,900</b>	<b>131,973,300</b>	<b>-</b>	<b>131,973,300</b>	<b>(3.0%)</b>

**Property Appraiser (060)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	5,162,900	5,162,900	4,984,100	-	4,984,100	(3.46)
Operating Expense	-	1,339,400	1,339,400	1,358,300	-	1,358,300	1.41
Capital Outlay	-	50,000	50,000	25,000	-	25,000	(50.00)
<b>Total Appropriations</b>	<b>-</b>	<b>6,552,300</b>	<b>6,552,300</b>	<b>6,367,400</b>	<b>-</b>	<b>6,367,400</b>	<b>(2.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans frm Board	-	5,819,500	5,819,500	5,923,400	-	5,923,400	1.79
Trans frm Independ Special District	-	732,800	732,800	444,000	-	444,000	(39.41)
<b>Total Funding</b>	<b>-</b>	<b>6,552,300</b>	<b>6,552,300</b>	<b>6,367,400</b>	<b>-</b>	<b>6,367,400</b>	<b>(2.8%)</b>

**Tax Collector (070)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	9,592,600	9,175,100	9,241,500	-	9,241,500	(3.66)
Operating Expense	-	2,106,400	1,617,300	2,091,900	-	2,091,900	(0.69)
Capital Outlay	-	38,400	36,500	39,800	-	39,800	3.65
Grants and Aid	-	7,559,200	7,594,100	6,062,800	-	6,062,800	(19.80)
<b>Total Appropriations</b>	<b>-</b>	<b>19,296,600</b>	<b>18,423,000</b>	<b>17,436,000</b>	<b>-</b>	<b>17,436,000</b>	<b>(9.6%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	18,872,100	18,120,200	17,161,000	-	17,161,000	(9.07)
Interest/Misc	-	424,500	302,800	275,000	-	275,000	(35.22)
<b>Total Funding</b>	<b>-</b>	<b>19,296,600</b>	<b>18,423,000</b>	<b>17,436,000</b>	<b>-</b>	<b>17,436,000</b>	<b>(9.6%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Supervisor of Elections (080)**

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	1,959,800	1,959,800	2,043,900	-	2,043,900	4.29
Operating Expense	-	1,112,900	1,111,400	1,483,600	-	1,483,600	33.31
Capital Outlay	-	12,400	12,400	14,000	-	14,000	12.90
<b>Total Appropriations</b>	<b>-</b>	<b>3,085,100</b>	<b>3,083,600</b>	<b>3,541,500</b>	<b>-</b>	<b>3,541,500</b>	<b>14.8%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	-	2,800	1,300	1,000	-	1,000	(64.29)
Trans frm Board	-	3,082,300	3,082,300	3,540,500	-	3,540,500	14.87
<b>Total Funding</b>	<b>-</b>	<b>3,085,100</b>	<b>3,083,600</b>	<b>3,541,500</b>	<b>-</b>	<b>3,541,500</b>	<b>14.8%</b>

**Supervisor of Elections Grant Fund (081)**

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	154,900	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>154,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Carry Forward	-	-	154,900	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>154,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Transportation Services (101)**

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding sources are subsidies from the General Fund and the MSTD General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	11,272,598	10,475,700	10,602,200	10,112,500	-	10,112,500	(3.47)
Operating Expense	7,603,978	8,179,500	7,637,300	7,456,400	-	7,456,400	(8.84)
Indirect Cost Reimburs	558,200	476,200	476,200	508,400	-	508,400	6.76
Capital Outlay	302,227	40,000	125,700	33,000	-	33,000	(17.50)
Trans to 102 ROW Permit	-	-	140,900	-	-	-	na
Trans to 216 Debt Serv Fd	363,200	361,900	361,900	361,900	-	361,900	0
Reserves For Contingencies	-	153,300	-	300,900	-	300,900	96.28
Reserve for Attrition	-	-	-	(317,900)	-	(317,900)	na
<b>Total Appropriations</b>	<b>20,100,204</b>	<b>19,686,600</b>	<b>19,344,200</b>	<b>18,455,200</b>	<b>-</b>	<b>18,455,200</b>	<b>(6.3%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost Road and Bridge	(2,307,565)	-	(1,124,000)	-	-	-	na
Licenses & Permits	397,325	130,000	-	-	-	-	(100.00)
Intergovernmental Revenues	1,962,597	2,172,600	2,197,100	1,815,600	-	1,815,600	(16.43)
Charges For Services	9,160	9,000	9,000	9,000	-	9,000	0
Miscellaneous Revenues	117,596	49,000	303,900	82,200	-	82,200	67.76
Interest/Misc	20,369	25,000	18,600	-	-	-	(100.00)
Reimb From Other Depts	163,180	114,500	120,000	110,000	-	110,000	(3.93)
Trans fm 001 Gen Fund	7,695,296	12,971,400	12,971,400	12,366,900	-	12,366,900	(4.66)
Trans fm 107 Imp Fee Admin	18,745	-	-	75,000	-	75,000	na
Trans fm 111 MSTD Gen Fd	8,786,900	2,912,800	2,912,800	2,825,400	-	2,825,400	(3.00)
Trans fm 131 Dev Serv Fd	50,000	75,000	75,000	75,000	-	75,000	0
Carry Forward	3,186,600	1,257,500	1,860,400	1,124,000	-	1,124,000	(10.62)
Less 5% Required By Law	-	(30,200)	-	(27,900)	-	(27,900)	(7.62)
<b>Total Funding</b>	<b>20,100,204</b>	<b>19,686,600</b>	<b>19,344,200</b>	<b>18,455,200</b>	<b>-</b>	<b>18,455,200</b>	<b>(6.3%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Right of Way Permitting (102)**

Fund Type: **Special Revenue**

Description: **To provide a fast, efficient process for the review and issuing of right-of-way permits in compliance with Florida Administrative Code Rule 14. To inspect all structures under construction to ensure compliance with the codes and regulations adopted by the Board of County Commissioners and as set forth in the governing ordinance.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	227,000	227,000	328,800	-	328,800	44.85
Operating Expense	-	65,600	65,600	48,500	-	48,500	(26.07)
Reserves For Contingencies	-	-	-	18,900	-	18,900	na
Reserves For Cash Flow	-	-	-	53,100	-	53,100	na
<b>Total Appropriations</b>	<b>-</b>	<b>292,600</b>	<b>292,600</b>	<b>449,300</b>	<b>-</b>	<b>449,300</b>	<b>53.6%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	-	308,000	308,000	308,000	-	308,000	0
Interest/Misc	-	-	400	-	-	-	na
Trans fm 101 Transp Op Fd	-	-	140,900	-	-	-	na
Carry Forward	-	-	-	156,700	-	156,700	na
Less 5% Required By Law	-	(15,400)	-	(15,400)	-	(15,400)	0
<b>Total Funding</b>	<b>-</b>	<b>292,600</b>	<b>449,300</b>	<b>449,300</b>	<b>-</b>	<b>449,300</b>	<b>53.6%</b>

**Affordable Housing (105)**

Fund Type: **Special Revenue**

Description: **The mission of the Collier County Housing, Human and Veteran Services Department's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	19,261	-	-	-	-	-	na
Interest/Misc	5,476	-	-	-	-	-	na
Carry Forward	555,700	-	579,100	-	-	-	na
<b>Total Funding</b>	<b>580,437</b>	<b>-</b>	<b>579,100</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Housing Density Bonus (106)**

Fund Type: **Special Revenue**

Description: **To account for proceeds from affordable housing units sold in excess of 5% annual increase in value over the original purchase price per Collier County Land Development Code 2.06.04(A). Expenditures are to be used to promote additional affordable housing programs within the County.**

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	170	-	-	-	-	-	na
Carry Forward	22,600	-	-	-	-	-	na
<b>Total Funding</b>	<b>22,770</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Impact Fee Administration (107)**

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	343,775	371,200	370,400	368,700	-	368,700	(0.67)
Operating Expense	74,761	218,800	74,000	130,300	-	130,300	(40.45)
Indirect Cost Reimburs	-	11,600	11,600	36,500	-	36,500	214.66
Trans to 101 Transp Op Fd	18,745	-	-	75,000	-	75,000	na
Trans to 113 Com Dev Fd	17,400	-	-	-	-	-	na
Reserves For Contingencies	-	30,100	-	30,500	-	30,500	1.33
Reserves For Capital	-	87,200	-	421,300	-	421,300	383.14
Reserves For Cash Flow	-	90,200	-	78,900	-	78,900	(12.53)
<b>Total Appropriations</b>	<b>454,680</b>	<b>809,100</b>	<b>456,000</b>	<b>1,141,200</b>	<b>-</b>	<b>1,141,200</b>	<b>41.0%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	107,522	100,000	138,100	120,000	-	120,000	20.00
Charges For Services	70,708	80,000	63,900	45,000	-	45,000	(43.75)
Fines & Forfeitures	1,000	-	-	-	-	-	na
Interest/Misc	773	-	1,000	-	-	-	na
Reimb From Other Depts	280,031	264,000	322,200	265,000	-	265,000	0.38
Trans fm 111 MSTD Gen Fd	100,000	100,000	100,000	100,000	-	100,000	0
Trans fm 113 Comm Dev Fd	40,000	-	-	80,000	-	80,000	na
Trans fm 131 Dev Serv Fd	75,000	75,000	75,000	75,000	-	75,000	0
Carry Forward	-	190,100	220,300	464,500	-	464,500	144.35
Less 5% Required By Law	-	-	-	(8,300)	-	(8,300)	na
<b>Total Funding</b>	<b>675,034</b>	<b>809,100</b>	<b>920,500</b>	<b>1,141,200</b>	<b>-</b>	<b>1,141,200</b>	<b>41.0%</b>

**Pelican Bay Beautification MSTBU (109)**

Fund Type: **Special Revenue**

Description: **Provides street lighting, water management, ambient noise management, extraordinary law enforcement service and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,004,835	1,045,600	965,000	1,024,100	-	1,024,100	(2.06)
Operating Expense	988,302	1,159,500	1,122,600	1,167,200	-	1,167,200	0.66
Indirect Cost Reimburs	117,600	108,200	108,200	84,500	-	84,500	(21.90)
Capital Outlay	59,023	72,800	47,100	104,000	-	104,000	42.86
Trans to Property Appraiser	41,090	75,300	45,000	73,300	-	73,300	(2.66)
Trans to Tax Collector	51,394	82,500	54,000	79,600	-	79,600	(3.52)
Trans to 322 Pel Bay Irr and Land	902,000	259,200	259,200	436,500	-	436,500	68.40
Trans to 408 Water/Sewer Fd	-	-	-	13,400	-	13,400	na
Reserves For Contingencies	-	119,300	-	121,100	-	121,100	1.51
Reserves For Capital	-	560,600	-	511,700	-	511,700	(8.72)
Reserve for Attrition	-	-	-	(31,700)	-	(31,700)	na
<b>Total Appropriations</b>	<b>3,164,244</b>	<b>3,483,000</b>	<b>2,601,100</b>	<b>3,583,700</b>	<b>-</b>	<b>3,583,700</b>	<b>2.9%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	2,569,738	2,667,000	2,575,000	2,574,100	-	2,574,100	(3.48)
Charges For Services	-	1,500	500	1,500	-	1,500	0
Miscellaneous Revenues	15,156	-	-	-	-	-	na
Interest/Misc	12,187	11,700	11,700	15,300	-	15,300	30.77
Trans fm Property Appraiser	318	-	-	-	-	-	na
Trans fm Tax Collector	23,831	-	-	-	-	-	na
Carry Forward	1,720,100	943,100	1,136,200	1,122,300	-	1,122,300	19.00
Less 5% Required By Law	-	(140,300)	-	(129,500)	-	(129,500)	(7.70)
<b>Total Funding</b>	<b>4,341,329</b>	<b>3,483,000</b>	<b>3,723,400</b>	<b>3,583,700</b>	<b>-</b>	<b>3,583,700</b>	<b>2.9%</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**MSTU General Fund - Unincorporated Areas (111)**

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	13,828,072	14,432,600	14,109,100	14,352,200	-	14,352,200	(0.56)
Operating Expense	14,500,868	17,111,700	16,583,300	16,397,600	-	16,397,600	(4.17)
Indirect Cost Reimburs	2,157,000	1,967,900	1,967,900	2,122,800	-	2,122,800	7.87
Capital Outlay	115,901	98,000	96,400	144,500	-	144,500	47.45
Remittances	500,000	500,000	500,000	500,000	-	500,000	0
Trans to Property Appraiser	268,888	255,000	255,000	247,400	-	247,400	(2.98)
Trans to Tax Collector	716,052	650,000	650,000	630,500	-	630,500	(3.00)
Trans to 001 General Fund	498,100	302,800	302,800	272,000	-	272,000	(10.17)
Trans to 101 Transp Op Fd	8,786,900	2,912,800	2,912,800	2,825,400	-	2,825,400	(3.00)
Trans to 107 Impact Fee Admin	100,000	100,000	100,000	100,000	-	100,000	0
Trans to 113 Com Dev Fd	316,800	285,100	285,100	356,400	-	356,400	25.01
Trans to 128/712 MPO Fd	10,222	5,000	5,000	5,000	-	5,000	0
Trans to 130 GG Com Ctr Fd	392,700	373,100	373,100	362,000	-	362,000	(2.98)
Trans to 131 Plan Serv Fd	157,000	157,000	157,000	157,000	-	157,000	0
Trans to 186 Immok Redev Fd	94,900	77,000	77,000	59,300	-	59,300	(22.99)
Trans to 187 Bayshore Redev Fd	316,700	218,800	218,800	166,600	-	166,600	(23.86)
Trans to 306 Parks Cap Fd	453,000	-	-	-	-	-	na
Trans to 310 Growth Mgmt Cap	-	39,000	39,000	-	-	-	(100.00)
Trans to 320 Clam Bay Cap Fd	35,000	35,000	35,000	34,000	-	34,000	(2.86)
Trans to 505 IT Ops	553,200	-	-	-	-	-	na
Reserves For Contingencies	-	925,100	-	205,400	-	205,400	(77.80)
Reserves For Cash Flow	-	2,000,000	-	2,000,000	-	2,000,000	0
Reserve for Attrition	-	-	-	(465,900)	-	(465,900)	na
<b>Total Appropriations</b>	<b>43,801,303</b>	<b>42,445,900</b>	<b>38,667,300</b>	<b>40,472,200</b>	<b>-</b>	<b>40,472,200</b>	<b>(4.6%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost MSTU General Fund	(10,155,344)	-	(6,720,600)	-	-	-	na
Ad Valorem Taxes	30,513,754	27,528,600	26,152,200	25,900,900	-	25,900,900	(5.91)
Delinquent Ad Valorem Taxes	204,684	150,000	150,000	150,000	-	150,000	0
Communications Services Tax	5,545,415	5,800,000	5,200,000	5,335,100	-	5,335,100	(8.02)
Licenses & Permits	922,001	615,500	572,100	572,100	-	572,100	(7.05)
Special Assessments	8,509	8,000	17,500	3,000	-	3,000	(62.50)
Charges For Services	2,475,872	2,360,200	2,334,400	2,367,800	-	2,367,800	0.32
Fines & Forfeitures	319,798	272,500	213,400	165,900	-	165,900	(39.12)
Miscellaneous Revenues	160,525	162,800	319,900	155,600	-	155,600	(4.42)
Interest/Misc	141,898	50,000	100,000	50,000	-	50,000	0
Reimb From Other Depts	24,079	-	-	-	-	-	na
Trans frm Property Appraiser	37,453	100,000	100,000	100,000	-	100,000	0
Trans frm Tax Collector	322,660	100,000	100,000	100,000	-	100,000	0
Trans fm 001 Gen Fund	148,300	155,700	155,700	144,000	-	144,000	(7.51)
Trans fm 112 Landscape Cap	-	55,100	55,100	150,000	-	150,000	172.23
Trans fm 131 Dev Serv Fd	116,100	75,000	75,000	75,000	-	75,000	0
Trans fm 136 G Gate Beaut Fd	12,700	26,800	26,800	26,800	-	26,800	0
Trans fm 143 Vander Beaut Fd	23,000	32,000	32,000	40,000	-	40,000	25.00
Trans fm 158 Radio Rd Beaut Fd	23,700	26,600	26,600	26,600	-	26,600	0
Trans fm 151 Sable Palm Rd Ex Fd	2,400	4,500	4,500	4,500	-	4,500	0
Trans fm 152 Lely Golf Beaut Fd	23,700	24,800	24,800	24,800	-	24,800	0
Trans fm 159 Forest Lake Fd	23,700	29,200	29,200	29,200	-	29,200	0
Trans fm 162 Immokalee Beaut Fd	23,700	33,600	33,600	33,600	-	33,600	0
Trans fm 165 Rock Rd	2,400	5,300	5,300	5,300	-	5,300	0
Trans fm 166 Radio Rd East MSTU	-	26,500	26,500	26,500	-	26,500	0
Carry Forward	12,880,300	6,650,600	9,633,300	6,720,600	-	6,720,600	1.05
Less 5% Required By Law	-	(1,847,400)	-	(1,735,100)	-	(1,735,100)	(6.08)
<b>Total Funding</b>	<b>43,801,303</b>	<b>42,445,900</b>	<b>38,667,300</b>	<b>40,472,200</b>	<b>-</b>	<b>40,472,200</b>	<b>(4.6%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**MSTD Landscaping Projects (112)**

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services include capital improvement projects for landscaping roadsides on selected County roadways.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	203,383	-	365,600	30,800	-	30,800	na
Indirect Cost Reimburs	65,200	57,900	57,900	4,800	-	4,800	(91.71)
Capital Outlay	1,743,886	-	-	-	-	-	na
Trans to 111 Unincorp Gen Fd	-	55,100	55,100	150,000	-	150,000	172.23
Trans to 712 Transp Match	-	-	12,300	-	-	-	na
Reserves For Contingencies	-	-	-	18,600	-	18,600	na
Reserves For Capital	-	-	-	236,500	-	236,500	na
<b>Total Appropriations</b>	<b>2,012,469</b>	<b>113,000</b>	<b>490,900</b>	<b>440,700</b>	<b>-</b>	<b>440,700</b>	<b>290.0%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	233,191	-	312,900	-	-	-	na
Charges For Services	2,297	-	-	-	-	-	na
Miscellaneous Revenues	45,995	-	28,000	-	-	-	na
Interest/Misc	11,824	-	4,200	-	-	-	na
Carry Forward	2,304,000	113,000	586,500	440,700	-	440,700	290.00
<b>Total Funding</b>	<b>2,597,307</b>	<b>113,000</b>	<b>931,600</b>	<b>440,700</b>	<b>-</b>	<b>440,700</b>	<b>290.0%</b>

**Community Development (113)**

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	5,593,876	5,952,500	5,783,200	5,876,200	-	5,876,200	(1.28)
Operating Expense	1,287,588	1,780,700	1,651,700	2,103,100	-	2,103,100	18.11
Indirect Cost Reimburs	456,400	376,900	376,900	268,200	-	268,200	(28.84)
Capital Outlay	7,733	26,500	26,500	67,500	-	67,500	154.72
Trans to 001 General Fund	92,900	85,900	85,900	92,900	-	92,900	8.15
Trans to 107 Impact Fee Admin	40,000	-	-	80,000	-	80,000	na
Trans to 210 Debt Serv Fd	253,300	253,400	222,900	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	-	29,100	232,400	-	232,400	na
Trans to 310 Growth Mgmt Cap	-	200,000	200,000	-	-	-	(100.00)
Trans to 669 Utility Trust	-	-	-	30,000	-	30,000	na
Reserves For Contingencies	-	110,800	-	437,500	-	437,500	294.86
Reserves For Capital	-	-	-	747,700	-	747,700	na
Reserves For Cash Flow	-	-	-	860,300	-	860,300	na
Reserve for Attrition	-	-	-	(192,100)	-	(192,100)	na
<b>Total Appropriations</b>	<b>7,731,797</b>	<b>8,786,700</b>	<b>8,376,200</b>	<b>10,603,700</b>	<b>-</b>	<b>10,603,700</b>	<b>20.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost Community Development	(2,850,234)	-	(2,621,400)	-	-	-	na
Licenses & Permits	1,012,390	984,000	1,059,600	1,107,000	-	1,107,000	12.50
Building Permits	6,041,080	5,094,000	6,132,000	6,135,000	-	6,135,000	20.44
Reinspection Fees	386,650	434,000	380,000	380,000	-	380,000	(12.44)
Charges For Services	78,138	281,000	65,000	60,100	-	60,100	(78.61)
Miscellaneous Revenues	100,850	92,000	73,500	58,100	-	58,100	(36.85)
Interest/Misc	17,830	21,000	22,700	23,100	-	23,100	10.00
Reimb From Other Depts	374,594	400,000	243,500	185,000	-	185,000	(53.75)
Trans fm 001 Gen Fund	11,600	-	-	-	-	-	na
Trans fm 107 Imp Fee Admin	17,400	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	316,800	285,100	285,100	356,400	-	356,400	25.01
Trans fm 114 Pollutn Ctrl Fd	-	82,100	82,100	-	-	-	(100.00)
Trans fm 131 Dev Serv Fd	-	75,000	75,000	75,000	-	75,000	0
Carry Forward	2,224,700	1,383,800	2,579,100	2,621,400	-	2,621,400	89.43
Less 5% Required By Law	-	(345,300)	-	(397,400)	-	(397,400)	15.09
<b>Total Funding</b>	<b>7,731,797</b>	<b>8,786,700</b>	<b>8,376,200</b>	<b>10,603,700</b>	<b>-</b>	<b>10,603,700</b>	<b>20.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Water Pollution Control (114)**

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,750,773	1,946,900	1,848,800	1,931,900	-	1,931,900	(0.77)
Operating Expense	417,318	823,900	703,800	795,000	-	795,000	(3.51)
Indirect Cost Reimburs	132,200	120,900	120,900	98,200	-	98,200	(18.78)
Capital Outlay	260,274	68,300	68,300	64,600	-	64,600	(5.42)
Trans to Property Appraiser	17,627	16,500	16,500	16,000	-	16,000	(3.03)
Trans to Tax Collector	50,496	68,000	43,500	47,200	-	47,200	(30.59)
Trans to 001 General Fund	7,500	8,300	8,300	7,500	-	7,500	(9.64)
Trans to 113 Com Dev Fd	-	82,100	82,100	-	-	-	(100.00)
Trans to 131 Plan Serv Fd	-	-	-	82,900	-	82,900	na
Trans to 408 Water/Sewer Fd	52,700	55,100	55,100	54,500	-	54,500	(1.09)
Reserves For Contingencies	-	159,300	-	152,600	-	152,600	(4.21)
Reserves For Capital	-	154,200	-	79,900	-	79,900	(48.18)
Reserves For Cash Flow	-	400,000	-	331,200	-	331,200	(17.20)
Reserve for Attrition	-	-	-	(63,600)	-	(63,600)	na
<b>Total Appropriations</b>	<b>2,688,888</b>	<b>3,903,500</b>	<b>2,947,300</b>	<b>3,597,900</b>	<b>-</b>	<b>3,597,900</b>	<b>(7.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,975,087	1,811,900	1,807,900	1,711,100	-	1,711,100	(5.56)
Delinquent Ad Valorem Taxes	8,823	-	-	-	-	-	na
Licenses & Permits	585	200	200	200	-	200	0
Intergovernmental Revenues	161,303	158,500	154,300	114,000	-	114,000	(28.08)
Charges For Services	374,129	347,100	394,400	366,000	-	366,000	5.45
Miscellaneous Revenues	2,513	-	500	-	-	-	na
Interest/Misc	16,824	24,800	15,300	14,900	-	14,900	(39.92)
Reimb From Other Depts	122,516	126,400	126,400	143,800	-	143,800	13.77
Trans frm Property Appraiser	2,455	-	-	-	-	-	na
Trans frm Tax Collector	22,394	-	-	-	-	-	na
Carry Forward	1,885,100	1,560,400	1,813,600	1,365,300	-	1,365,300	(12.50)
Less 5% Required By Law	-	(125,800)	-	(117,400)	-	(117,400)	(6.68)
<b>Total Funding</b>	<b>4,571,728</b>	<b>3,903,500</b>	<b>4,312,600</b>	<b>3,597,900</b>	<b>-</b>	<b>3,597,900</b>	<b>(7.8%)</b>

**Sheriff Grants (115)**

Fund Type: **Special Revenue**

Description: **This fund includes Sheriff's grants such as local law enforcement and victim's assistance.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	442,444	881,200	2,045,200	1,002,000	-	1,002,000	13.71
<b>Total Appropriations</b>	<b>442,444</b>	<b>881,200</b>	<b>2,045,200</b>	<b>1,002,000</b>	<b>-</b>	<b>1,002,000</b>	<b>13.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	416,523	703,200	2,018,600	734,000	-	734,000	4.38
Interest/Misc	(2,193)	-	-	-	-	-	na
Trans fm 602 Confiscatd Prop	25,921	178,000	17,000	268,000	-	268,000	50.56
Carry Forward	16,500	-	9,600	-	-	-	na
<b>Total Funding</b>	<b>456,751</b>	<b>881,200</b>	<b>2,045,200</b>	<b>1,002,000</b>	<b>-</b>	<b>1,002,000</b>	<b>13.7%</b>



**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Miscellaneous Grants (116)**

Fund Type: **Special Revenue**

Description: **The County administers a number of miscellaneous grants including Collier County Extension Services grants, Retired Senior Volunteers grants, and Marco Affordable Housing grants.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	76,793	-	56,500	-	-	-	na
Operating Expense	101,116	-	12,100	-	-	-	na
<b>Total Appropriations</b>	<b>177,909</b>	<b>-</b>	<b>68,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	85,178	-	-	-	-	-	na
Charges For Services	58,198	-	-	-	-	-	na
Miscellaneous Revenues	80,332	-	26,000	-	-	-	na
Trans fm 001 Gen Fund	15,400	-	-	-	-	-	na
Carry Forward	237,400	-	42,600	-	-	-	na
<b>Total Funding</b>	<b>476,507</b>	<b>-</b>	<b>68,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Natural Resources (117)**

Fund Type: **Special Revenue**

Description: **This fund accounts for Federal and State grants obtained to protect, conserve and restore Collier County's natural resources.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	40,755	-	160,700	-	-	-	na
<b>Total Appropriations</b>	<b>40,755</b>	<b>-</b>	<b>160,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	79,793	-	-	-	-	-	na
Interest/Misc	142	-	-	-	-	-	na
Carry Forward	(1,900)	-	160,700	-	-	-	na
<b>Total Funding</b>	<b>78,035</b>	<b>-</b>	<b>160,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Emergency Management Grants (118)**

Fund Type: **Special Revenue**

Description: **This fund is established for Emergency Management grants received from the State of Florida, the Department of Homeland Security and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	585	-	-	-	-	-	na
Operating Expense	305,605	-	-	-	-	-	na
Capital Outlay	222,330	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>528,519</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	439,297	-	-	-	-	-	na
Trans fm 144 Isle Of Capri Fire Fd	2,721	-	-	-	-	-	na
Carry Forward	11,400	-	-	-	-	-	na
<b>Total Funding</b>	<b>453,418</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Parks And Recreation Food Service Grant (119)**

Fund Type: **Special Revenue**

Description: **This fund is used to collect the grant funds and monitor disbursements for the Summer Food Grant Program.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	262,209	-	-	-	-	-	na
Operating Expense	583,714	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>845,923</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	798,852	-	-	-	-	-	na
SFWMD/Big Cypress Revenue	49	-	-	-	-	-	na
Carry Forward	99,500	-	-	-	-	-	na
<b>Total Funding</b>	<b>898,401</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Community Development Block Grants (121)**

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	736,081	-	420,800	-	-	-	na
Operating Expense	298,817	-	1,937,500	-	-	-	na
Capital Outlay	25,776	-	22,800	-	-	-	na
Grants and Aid	4,713,326	-	-	-	-	-	na
Remittances	3,411,838	-	2,869,600	-	-	-	na
<b>Total Appropriations</b>	<b>9,185,838</b>	<b>-</b>	<b>5,250,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	9,239,137	-	5,250,700	-	-	-	na
Miscellaneous Revenues	527,270	-	-	-	-	-	na
Carry Forward	(49,800)	-	-	-	-	-	na
<b>Total Funding</b>	<b>9,716,607</b>	<b>-</b>	<b>5,250,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Services for Seniors - County Aging Program (123)**

Fund Type: **Special Revenue**

Description: **Fund was established to monitor grants and other revenues specifically intended to provide assistance to elderly Collier County Residents.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	270,200	-	-	-	-	-	na
Operating Expense	886,077	-	42,000	-	-	-	na
Capital Outlay	99,058	-	-	-	-	-	na
Trans to 708 Hum Serv Match	37,255	123,000	123,000	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>1,292,590</b>	<b>123,000</b>	<b>165,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	1,153,225	-	-	-	-	-	na
Miscellaneous Revenues	30,191	-	-	-	-	-	na
Trans fm 001 Gen Fund	146,400	-	-	-	-	-	na
Carry Forward	143,000	123,000	165,000	-	-	-	(100.00)
<b>Total Funding</b>	<b>1,472,816</b>	<b>123,000</b>	<b>165,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**ARRA Grants (125)**

Fund Type: **Special Revenue**

Description: **To account for the American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	60,593	-	-	-	-	-	na
Operating Expense	240,159	-	-	-	-	-	na
Capital Outlay	1,129,977	-	-	-	-	-	na
Remittances	164,812	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>1,595,541</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	393,209	-	-	-	-	-	na
Interest/Misc	218	-	-	-	-	-	na
Carry Forward	11,300	-	-	-	-	-	na
<b>Total Funding</b>	<b>404,727</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**MPO Grants (128)**

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	277,241	-	-	-	-	-	na
Operating Expense	394,584	-	5,000	-	-	-	na
Remittances	152,452	-	-	-	-	-	na
Reserves For Contingencies	-	5,000	-	5,000	-	5,000	0
<b>Total Appropriations</b>	<b>824,277</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>0 %</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	574,028	-	-	-	-	-	na
Interest/Misc	2,496	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	10,222	5,000	5,000	5,000	-	5,000	0
Carry Forward	47,000	-	-	-	-	-	na
<b>Total Funding</b>	<b>633,746</b>	<b>5,000</b>	<b>5,000</b>	<b>5,000</b>	<b>-</b>	<b>5,000</b>	<b>0 %</b>

**Library Grants (129)**

Fund Type: **Special Revenue**

Description: **This fund monitors state and federal grants intended specifically for the enhancement of public libraries.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	10,828	-	-	-	-	-	na
Capital Outlay	25,739	-	1,351,700	-	-	-	na
<b>Total Appropriations</b>	<b>36,567</b>	<b>-</b>	<b>1,351,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	206,021	-	204,600	-	-	-	na
Miscellaneous Revenues	170,069	-	-	-	-	-	na
Carry Forward	484,100	-	1,147,100	-	-	-	na
<b>Total Funding</b>	<b>860,190</b>	<b>-</b>	<b>1,351,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Golden Gate Community Center (130)**

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the MSTD General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	462,079	518,700	444,500	528,600	-	528,600	1.91
Operating Expense	345,171	384,800	377,200	376,800	-	376,800	(2.08)
Indirect Cost Reimburs	77,400	90,600	90,600	113,100	-	113,100	24.83
Capital Outlay	45,639	60,000	30,000	51,500	-	51,500	(14.17)
Trans to Property Appraiser	2,915	3,000	3,000	3,000	-	3,000	0
Trans to Tax Collector	7,046	8,000	8,000	5,600	-	5,600	(30.00)
Reserves For Contingencies	-	37,000	-	25,900	-	25,900	(30.00)
Reserves For Capital	-	79,200	-	86,000	-	86,000	8.59
<b>Total Appropriations</b>	<b>940,250</b>	<b>1,181,300</b>	<b>953,300</b>	<b>1,190,500</b>	-	<b>1,190,500</b>	<b>0.8%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	348,053	321,300	305,200	279,000	-	279,000	(13.17)
Delinquent Ad Valorem Taxes	591	-	-	-	-	-	na
Charges For Services	158,733	189,500	179,100	254,800	-	254,800	34.46
Miscellaneous Revenues	11,921	7,500	5,000	5,000	-	5,000	(33.33)
Interest/Misc	3,708	4,000	4,000	3,600	-	3,600	(10.00)
Trans frm Property Appraiser	406	-	-	-	-	-	na
Trans frm Tax Collector	3,125	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	392,700	373,100	373,100	362,000	-	362,000	(2.98)
Carry Forward	434,800	311,800	400,000	313,100	-	313,100	0.42
Less 5% Required By Law	-	(25,900)	-	(27,000)	-	(27,000)	4.25
<b>Total Funding</b>	<b>1,354,037</b>	<b>1,181,300</b>	<b>1,266,400</b>	<b>1,190,500</b>	-	<b>1,190,500</b>	<b>0.8%</b>

**Planning Services (131)**

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	2,178,416	1,376,500	1,216,300	1,312,500	-	1,312,500	(4.65)
Operating Expense	339,804	380,300	147,600	332,900	-	332,900	(12.46)
Indirect Cost Reimburs	-	340,300	340,300	272,900	-	272,900	(19.81)
Advance/Repay to 306 Pk & Rec	-	250,000	250,000	250,000	-	250,000	0
Trans to 101 Transp Op Fd	50,000	75,000	75,000	75,000	-	75,000	0
Trans to 107 Impact Fee Admin	75,000	75,000	75,000	75,000	-	75,000	0
Trans to 111 Unincorp Gen Fd	116,100	75,000	75,000	75,000	-	75,000	0
Trans to 113 Com Dev Fd	-	75,000	75,000	75,000	-	75,000	0
Reserves For Contingencies	-	132,400	-	123,400	-	123,400	(6.80)
Reserves For Debt Service	-	317,600	-	966,100	-	966,100	204.19
Reserves For Capital	-	-	-	284,900	-	284,900	na
Reserve for Attrition	-	-	-	(43,900)	-	(43,900)	na
<b>Total Appropriations</b>	<b>2,759,320</b>	<b>3,097,100</b>	<b>2,254,200</b>	<b>3,798,800</b>	-	<b>3,798,800</b>	<b>22.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Net Cost Planning Services	(1,206,750)	-	(1,343,100)	-	-	-	na
Licenses & Permits	1,080,185	960,000	909,000	909,000	-	909,000	(5.31)
Reinspection Fees	232,185	190,000	196,000	196,000	-	196,000	3.16
Charges For Services	1,248,109	1,148,000	1,225,000	1,215,000	-	1,215,000	5.84
Miscellaneous Revenues	4,447	-	-	-	-	-	na
Interest/Misc	5,990	-	9,400	11,800	-	11,800	na
Reimb From Other Depts	142,254	50,000	38,400	-	-	-	(100.00)
Trans fm 111 MSTD Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0
Trans fm 114 Pollutn Ctrl Fd	-	-	-	82,900	-	82,900	na
Carry Forward	1,095,900	709,500	1,062,500	1,343,100	-	1,343,100	89.30
Less 5% Required By Law	-	(117,400)	-	(116,000)	-	(116,000)	(1.19)
<b>Total Funding</b>	<b>2,759,320</b>	<b>3,097,100</b>	<b>2,254,200</b>	<b>3,798,800</b>	-	<b>3,798,800</b>	<b>22.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Pine Ridge Industrial Park MST&BU (132)**

Fund Type: **Special Revenue**

Description: **Funds used to provide for roadway drainage improvements within the Pine Ridge Industrial Park.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	78	-	-	-	-	-	na
Operating Expense	69,320	-	-	1,700	-	1,700	na
Indirect Cost Reimburs	-	-	600	2,500	-	2,500	na
Capital Outlay	61,521	748,100	4,421,700	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>130,918</b>	<b>748,100</b>	<b>4,422,300</b>	<b>4,200</b>	<b>-</b>	<b>4,200</b>	<b>(99.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 232 PR Ind & N Prod Pk	436,000	748,100	748,100	-	-	-	(100.00)
Carry Forward	3,374,000	-	3,678,400	4,200	-	4,200	na
<b>Total Funding</b>	<b>3,810,000</b>	<b>748,100</b>	<b>4,426,500</b>	<b>4,200</b>	<b>-</b>	<b>4,200</b>	<b>(99.4%)</b>

**Victoria Park Drainage MSTU (134)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	1,645	3,600	2,900	2,500	-	2,500	(30.56)
Indirect Cost Reimburs	1,100	1,200	1,200	900	-	900	(25.00)
Capital Outlay	-	40,400	28,000	20,700	-	20,700	(48.76)
Trans to Property Appraiser	102	200	200	200	-	200	0
Trans to Tax Collector	53	100	100	100	-	100	0
Reserves For Contingencies	-	4,900	-	2,400	-	2,400	(51.02)
Reserves For Capital	-	-	-	2,500	-	2,500	na
<b>Total Appropriations</b>	<b>2,899</b>	<b>50,400</b>	<b>32,400</b>	<b>29,300</b>	<b>-</b>	<b>29,300</b>	<b>(41.9%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,760	1,200	1,100	1,200	-	1,200	0
Interest/Misc	447	-	200	-	-	-	na
Trans fm Property Appraiser	15	-	-	-	-	-	na
Trans fm Tax Collector	18	-	-	-	-	-	na
Carry Forward	60,000	49,300	59,300	28,200	-	28,200	(42.80)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>62,240</b>	<b>50,400</b>	<b>60,600</b>	<b>29,300</b>	<b>-</b>	<b>29,300</b>	<b>(41.9%)</b>

**Naples Production Park MST&BU Fund (138)**

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	517	-	-	100	-	100	na
Operating Expense	96,683	-	-	-	-	-	na
Indirect Cost Reimburs	-	600	600	2,600	-	2,600	333.33
Capital Outlay	34,453	612,600	3,558,800	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>131,654</b>	<b>613,200</b>	<b>3,559,400</b>	<b>2,700</b>	<b>-</b>	<b>2,700</b>	<b>(99.6%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 232 PR Ind & N Prod Pk	356,700	613,200	613,200	-	-	-	(100.00)
Carry Forward	2,726,100	-	2,948,900	2,700	-	2,700	na
<b>Total Funding</b>	<b>3,082,800</b>	<b>613,200</b>	<b>3,562,100</b>	<b>2,700</b>	<b>-</b>	<b>2,700</b>	<b>(99.6%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Naples Park Drainage MSTU&BU (139)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage systems.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	47,000	10,000	49,700	-	49,700	5.74
Indirect Cost Reimburs	700	800	800	500	-	500	(37.50)
Trans to Property Appraiser	78	100	100	100	-	100	0
Trans to Tax Collector	201	300	300	200	-	200	(33.33)
Reserves For Contingencies	-	1,700	-	1,200	-	1,200	(29.41)
<b>Total Appropriations</b>	<b>979</b>	<b>49,900</b>	<b>11,200</b>	<b>51,700</b>	<b>-</b>	<b>51,700</b>	<b>3.6%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	9,851	8,300	7,700	7,800	-	7,800	(6.02)
Delinquent Ad Valorem Taxes	82	-	-	-	-	-	na
Interest/Misc	322	200	500	-	-	-	(100.00)
Trans frm Property Appraiser	11	-	-	-	-	-	na
Trans frm Tax Collector	90	-	-	-	-	-	na
Carry Forward	37,900	41,800	47,300	44,300	-	44,300	5.98
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0
<b>Total Funding</b>	<b>48,256</b>	<b>49,900</b>	<b>55,500</b>	<b>51,700</b>	<b>-</b>	<b>51,700</b>	<b>3.6%</b>

**Pine Ridge Industrial Park Maintenance MSTU&BU (140)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include maintenance of drainage system.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	8,424	400	-	300	-	300	(25.00)
Indirect Cost Reimburs	700	700	700	300	-	300	(57.14)
Trans to Property Appraiser	-	100	-	100	-	100	0
<b>Total Appropriations</b>	<b>9,124</b>	<b>1,200</b>	<b>700</b>	<b>700</b>	<b>-</b>	<b>700</b>	<b>(41.7%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	7	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	1	-	-	-	-	-	na
Interest/Misc	38	-	-	-	-	-	na
Carry Forward	10,500	1,200	1,400	700	-	700	(41.67)
<b>Total Funding</b>	<b>10,546</b>	<b>1,200</b>	<b>1,400</b>	<b>700</b>	<b>-</b>	<b>700</b>	<b>(41.7%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Naples Production Park Maintenance MSTU&BU (141)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	24,200	-	53,300	-	53,300	120.25
Indirect Cost Reimburs	700	600	600	300	-	300	(50.00)
Trans to Property Appraiser	(15)	100	-	500	-	500	400.00
Reserves For Contingencies	-	1,000	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>685</b>	<b>25,900</b>	<b>600</b>	<b>54,100</b>	<b>-</b>	<b>54,100</b>	<b>108.9%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	34	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	16	-	-	-	-	-	na
Interest/Misc	21,070	-	8,600	-	-	-	na
Carry Forward	25,700	25,900	46,100	54,100	-	54,100	108.88
<b>Total Funding</b>	<b>46,819</b>	<b>25,900</b>	<b>54,700</b>	<b>54,100</b>	<b>-</b>	<b>54,100</b>	<b>108.9%</b>

**Pine Ridge Industrial Park MSTU&BU (142)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	1,600	2,300	2,300	1,100	-	1,100	(52.17)
Capital Outlay	-	1,780,700	-	1,797,000	-	1,797,000	0.92
<b>Total Appropriations</b>	<b>1,600</b>	<b>1,783,000</b>	<b>2,300</b>	<b>1,798,100</b>	<b>-</b>	<b>1,798,100</b>	<b>0.8%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	39,104	10,000	6,600	5,000	-	5,000	(50.00)
Carry Forward	1,751,600	1,773,500	1,789,100	1,793,400	-	1,793,400	1.12
Less 5% Required By Law	-	(500)	-	(300)	-	(300)	(40.00)
<b>Total Funding</b>	<b>1,790,704</b>	<b>1,783,000</b>	<b>1,795,700</b>	<b>1,798,100</b>	<b>-</b>	<b>1,798,100</b>	<b>0.8%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Vanderbilt Beach MSTU (143)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	186,866	276,800	342,700	512,200	-	512,200	85.04
Indirect Cost Reimburs	10,000	8,000	8,000	11,200	-	11,200	40.00
Capital Outlay	315,615	5,672,700	2,300,000	3,662,500	-	3,662,500	(35.44)
Trans to Property Appraiser	7,451	7,900	7,900	8,600	-	8,600	8.86
Trans to Tax Collector	19,077	25,100	25,100	24,000	-	24,000	(4.38)
Trans to 111 Unincorp Gen Fd	23,000	32,000	32,000	40,000	-	40,000	25.00
Reserves For Contingencies	-	9,000	-	-	-	-	(100.00)
Reserves For Capital	-	-	-	17,500	-	17,500	na
<b>Total Appropriations</b>	<b>562,008</b>	<b>6,031,500</b>	<b>2,715,700</b>	<b>4,276,000</b>	<b>-</b>	<b>4,276,000</b>	<b>(29.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	942,491	1,003,900	963,700	958,300	-	958,300	(4.54)
Delinquent Ad Valorem Taxes	4,916	-	-	-	-	-	na
Interest/Misc	38,135	15,000	20,000	15,100	-	15,100	0.67
Trans frm Property Appraiser	1,038	-	-	-	-	-	na
Trans frm Tax Collector	8,458	-	-	-	-	-	na
Carry Forward	4,650,200	5,063,500	5,083,300	3,351,300	-	3,351,300	(33.81)
Less 5% Required By Law	-	(50,900)	-	(48,700)	-	(48,700)	(4.32)
<b>Total Funding</b>	<b>5,645,238</b>	<b>6,031,500</b>	<b>6,067,000</b>	<b>4,276,000</b>	<b>-</b>	<b>4,276,000</b>	<b>(29.1%)</b>

**Isle of Capri Fire Control District (144)**

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of the Isle of Capri.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	994,285	1,082,100	1,087,000	1,050,600	-	1,050,600	(2.91)
Operating Expense	184,073	202,800	200,400	195,800	-	195,800	(3.45)
Indirect Cost Reimburs	41,000	43,400	43,400	44,600	-	44,600	2.76
Capital Outlay	34,968	-	-	-	-	-	na
Trans to Property Appraiser	10,340	10,800	10,800	10,500	-	10,500	(2.78)
Trans to Tax Collector	26,456	31,700	20,800	30,700	-	30,700	(3.15)
Trans to 118 Em Mgt Grant Fd	2,721	-	-	-	-	-	na
Trans to 714 Co Mgr Match	-	-	4,700	-	-	-	na
Reserves For Contingencies	-	68,500	-	66,600	-	66,600	(2.77)
Reserves For Capital	-	335,200	-	45,400	-	45,400	(86.46)
Reserve for Attrition	-	(37,700)	-	(35,900)	-	(35,900)	(4.77)
<b>Total Appropriations</b>	<b>1,293,843</b>	<b>1,736,800</b>	<b>1,367,100</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,275,313	1,122,600	1,066,800	1,031,900	-	1,031,900	(8.08)
Delinquent Ad Valorem Taxes	851	1,000	1,000	1,000	-	1,000	0
Charges For Services	2,433	500	300	300	-	300	(40.00)
Miscellaneous Revenues	2,510	1,900	1,900	2,300	-	2,300	21.05
Interest/Misc	6,500	3,200	3,900	3,400	-	3,400	6.25
Trans frm Property Appraiser	1,440	-	1,400	1,200	-	1,200	na
Trans frm Tax Collector	11,736	7,500	7,500	7,200	-	7,200	(4.00)
Trans fm 148 Collier Fire Fd	97,500	59,900	59,900	51,600	-	51,600	(13.86)
Trans fm 490 EMS Fd	3,000	3,000	3,000	3,000	-	3,000	0
Carry Forward	521,500	593,700	579,700	358,300	-	358,300	(39.65)
Less 5% Required By Law	-	(56,500)	-	(51,900)	-	(51,900)	(8.14)
<b>Total Funding</b>	<b>1,922,783</b>	<b>1,736,800</b>	<b>1,725,400</b>	<b>1,408,300</b>	<b>-</b>	<b>1,408,300</b>	<b>(18.9%)</b>



**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Ochopee Fire Control District (146)**

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Ochopee.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,317,662	1,342,100	1,389,100	1,331,100	-	1,331,100	(0.82)
Operating Expense	351,594	329,200	311,500	359,700	-	359,700	9.26
Indirect Cost Reimburs	58,000	51,400	51,400	51,100	-	51,100	(0.58)
Capital Outlay	15,558	22,000	16,000	11,000	-	11,000	(50.00)
Trans to Property Appraiser	14,172	13,600	13,600	11,200	-	11,200	(17.65)
Trans to Tax Collector	34,473	31,800	31,800	26,700	-	26,700	(16.04)
Trans to 714 Co Mgr Match	4,615	-	2,100	-	-	-	na
Reserves For Contingencies	-	90,700	-	36,200	-	36,200	(60.09)
Reserves For Capital	-	32,200	-	-	-	-	(100.00)
Reserve for Attrition	-	(45,900)	-	(44,800)	-	(44,800)	(2.40)
<b>Total Appropriations</b>	<b>1,796,073</b>	<b>1,867,100</b>	<b>1,815,500</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	1,623,192	1,346,300	1,292,400	1,251,400	-	1,251,400	(7.05)
Delinquent Ad Valorem Taxes	11,937	2,000	2,000	2,000	-	2,000	0
Charges For Services	3,665	8,000	2,000	1,200	-	1,200	(85.00)
Miscellaneous Revenues	7,600	-	-	-	-	-	na
Interest/Misc	6,441	10,200	5,200	700	-	700	(93.14)
Trans frm Property Appraiser	1,974	900	900	900	-	900	0
Trans frm Tax Collector	15,282	9,000	9,000	9,000	-	9,000	0
Trans fm 001 Gen Fund	-	-	-	434,600	-	434,600	na
Trans fm 148 Collier Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.24)
Carry Forward	511,300	471,400	485,500	69,100	-	69,100	(85.34)
Less 5% Required By Law	-	(68,300)	-	(62,700)	-	(62,700)	(8.20)
<b>Total Funding</b>	<b>2,324,491</b>	<b>1,867,100</b>	<b>1,884,600</b>	<b>1,782,200</b>	<b>-</b>	<b>1,782,200</b>	<b>(4.5%)</b>

**Collier County Fire Control MSTD (148)**

Fund Type: **Special Revenue**

Description: **The Collier County Fire Control District provides fire protection to unincorporated area residents located outside the boundaries of existing fire control districts through contractual agreements with local fire departments. Funding is provided by ad valorem taxes.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	1,100	1,700	1,700	1,200	-	1,200	(29.41)
Remittances	278,473	175,200	175,200	152,000	-	152,000	(13.24)
Trans to Property Appraiser	4,084	4,300	4,300	4,300	-	4,300	0
Trans to Tax Collector	11,248	7,500	7,500	6,400	-	6,400	(14.67)
Trans to 144 Isles of Capri Fire Fd	97,500	59,900	59,900	51,600	-	51,600	(13.86)
Trans to 146 Ochopee Fire Fd	143,100	87,600	87,600	76,000	-	76,000	(13.24)
<b>Total Appropriations</b>	<b>535,506</b>	<b>336,200</b>	<b>336,200</b>	<b>291,500</b>	<b>-</b>	<b>291,500</b>	<b>(13.3%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	512,467	339,400	322,400	285,400	-	285,400	(15.91)
Delinquent Ad Valorem Taxes	16,560	-	400	-	-	-	na
Interest/Misc	825	1,100	1,100	1,100	-	1,100	0
Trans frm Property Appraiser	569	-	-	-	-	-	na
Trans frm Tax Collector	4,974	-	-	-	-	-	na
Carry Forward	31,700	12,700	31,600	19,300	-	19,300	51.97
Less 5% Required By Law	-	(17,000)	-	(14,300)	-	(14,300)	(15.88)
<b>Total Funding</b>	<b>567,096</b>	<b>336,200</b>	<b>355,500</b>	<b>291,500</b>	<b>-</b>	<b>291,500</b>	<b>(13.3%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Goodland/Horr's Island Fire District (149)**

Fund Type: **Special Revenue**

Description: **This fire district is a MSTU supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Indirect Cost Reimburs	600	800	800	500	-	500	(37.50)
Remittances	102,415	99,100	99,100	86,400	-	86,400	(12.82)
Trans to Property Appraiser	838	900	900	900	-	900	0
Trans to Tax Collector	2,796	2,900	2,900	2,500	-	2,500	(13.79)
<b>Total Appropriations</b>	<b>106,649</b>	<b>103,700</b>	<b>103,700</b>	<b>90,300</b>	-	<b>90,300</b>	<b>(12.9%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	107,780	96,900	92,100	93,800	-	93,800	(3.20)
Delinquent Ad Valorem Taxes	315	-	-	-	-	-	na
Interest/Misc	144	200	200	100	-	100	(50.00)
Trans frm Property Appraiser	117	-	-	-	-	-	na
Trans frm Tax Collector	1,239	-	-	-	-	-	na
Carry Forward	9,500	11,600	12,500	1,100	-	1,100	(90.52)
Less 5% Required By Law	-	(5,000)	-	(4,700)	-	(4,700)	(6.00)
<b>Total Funding</b>	<b>119,096</b>	<b>103,700</b>	<b>104,800</b>	<b>90,300</b>	-	<b>90,300</b>	<b>(12.9%)</b>

**Sabal Palm Road Extension MSTU&BU (151)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTU&BU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	1,500	1,500	-	1,500	na
Indirect Cost Reimburs	600	800	800	3,300	-	3,300	312.50
Capital Outlay	48,440	198,500	50,000	192,800	-	192,800	(2.87)
Trans to Property Appraiser	349	400	400	400	-	400	0
Trans to Tax Collector	1,266	100	100	100	-	100	0
Trans to 111 Unincorp Gen Fd	2,400	4,500	4,500	4,500	-	4,500	0
<b>Total Appropriations</b>	<b>53,054</b>	<b>204,300</b>	<b>57,300</b>	<b>202,600</b>	-	<b>202,600</b>	<b>(0.8%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	42,188	1,400	1,100	1,000	-	1,000	(28.57)
Delinquent Ad Valorem Taxes	4,856	-	-	-	-	-	na
Interest/Misc	2,052	1,000	800	-	-	-	(100.00)
Trans frm Property Appraiser	48	-	-	-	-	-	na
Trans frm Tax Collector	557	-	-	-	-	-	na
Carry Forward	260,500	202,100	257,100	201,700	-	201,700	(0.20)
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)
<b>Total Funding</b>	<b>310,201</b>	<b>204,300</b>	<b>259,000</b>	<b>202,600</b>	-	<b>202,600</b>	<b>(0.8%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Lely Golf Estates Beautification MSTU (152)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	132,846	140,800	138,300	136,200	-	136,200	(3.27)
Indirect Cost Reimburs	8,100	6,100	6,100	10,600	-	10,600	73.77
Capital Outlay	35,312	70,000	150,000	114,900	-	114,900	64.14
Trans to Property Appraiser	1,867	2,000	2,000	2,000	-	2,000	0
Trans to Tax Collector	5,638	5,200	5,100	4,800	-	4,800	(7.69)
Trans to 111 Unincorp Gen Fd	23,700	24,800	24,800	24,800	-	24,800	0
Reserves For Contingencies	-	3,300	-	-	-	-	(100.00)
Reserves for Insurance	-	400,000	-	215,100	-	215,100	(46.23)
<b>Total Appropriations</b>	<b>207,463</b>	<b>652,200</b>	<b>326,300</b>	<b>508,400</b>	<b>-</b>	<b>508,400</b>	<b>(22.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	231,918	209,400	201,000	191,400	-	191,400	(8.60)
Miscellaneous Revenues	436	-	-	-	-	-	na
Interest/Misc	3,706	1,000	1,900	1,000	-	1,000	0
Trans frm Property Appraiser	260	-	-	-	-	-	na
Trans frm Tax Collector	2,496	-	-	-	-	-	na
Carry Forward	417,600	452,300	449,000	325,600	-	325,600	(28.01)
Less 5% Required By Law	-	(10,500)	-	(9,600)	-	(9,600)	(8.57)
<b>Total Funding</b>	<b>656,417</b>	<b>652,200</b>	<b>651,900</b>	<b>508,400</b>	<b>-</b>	<b>508,400</b>	<b>(22.0%)</b>

**Golden Gate Beautification MSTU (153)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	173,476	283,300	269,300	340,900	-	340,900	20.33
Indirect Cost Reimburs	5,400	19,100	19,100	4,200	-	4,200	(78.01)
Capital Outlay	75,137	1,468,100	985,000	523,000	-	523,000	(64.38)
Trans to Property Appraiser	3,566	3,500	3,500	3,500	-	3,500	0
Trans to Tax Collector	7,913	7,000	6,700	6,100	-	6,100	(12.86)
Trans to 111 Unincorp Gen Fd	12,700	26,800	26,800	26,800	-	26,800	0
Reserves For Contingencies	-	12,000	-	2,700	-	2,700	(77.50)
<b>Total Appropriations</b>	<b>278,192</b>	<b>1,819,800</b>	<b>1,310,400</b>	<b>907,200</b>	<b>-</b>	<b>907,200</b>	<b>(50.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	383,826	278,000	266,800	243,600	-	243,600	(12.37)
Delinquent Ad Valorem Taxes	302	-	500	-	-	-	na
Interest/Misc	12,826	5,500	6,600	1,000	-	1,000	(81.82)
Trans frm Property Appraiser	496	-	-	-	-	-	na
Trans frm Tax Collector	3,511	-	-	-	-	-	na
Carry Forward	1,588,600	1,550,500	1,711,300	674,800	-	674,800	(56.48)
Less 5% Required By Law	-	(14,200)	-	(12,200)	-	(12,200)	(14.08)
<b>Total Funding</b>	<b>1,989,563</b>	<b>1,819,800</b>	<b>1,985,200</b>	<b>907,200</b>	<b>-</b>	<b>907,200</b>	<b>(50.1%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Hawksridge Stormwater Pumping System (154)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include operation and maintenance of stormwater pumping improvements within the Hawksridge PUD.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	321	2,400	500	-	-	-	(100.00)
Indirect Cost Reimburs	800	800	800	700	-	700	(12.50)
Capital Outlay	-	40,000	10,000	52,500	-	52,500	31.25
Trans to Property Appraiser	57	100	100	100	-	100	0
Trans to Tax Collector	203	200	200	200	-	200	0
Reserves For Contingencies	-	22,500	-	4,700	-	4,700	(79.11)
<b>Total Appropriations</b>	<b>1,380</b>	<b>66,000</b>	<b>11,600</b>	<b>58,200</b>		<b>58,200</b>	<b>(11.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	7,123	2,900	2,700	2,800	-	2,800	(3.45)
Interest/Misc	460	300	-	-	-	-	(100.00)
Trans frm Property Appraiser	8	-	-	-	-	-	na
Trans frm Tax Collector	90	-	-	-	-	-	na
Carry Forward	58,100	62,900	64,400	55,500	-	55,500	(11.76)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>65,781</b>	<b>66,000</b>	<b>67,100</b>	<b>58,200</b>		<b>58,200</b>	<b>(11.8%)</b>

**Chokoloskee Island Fund (157)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include waterline improvements.**

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	32	-	-	-	-	-	na
Carry Forward	4,200	-	-	-	-	-	na
<b>Total Funding</b>	<b>4,232</b>						<b>na</b>

**Radio Road Beautification (158)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	117,042	177,100	125,500	143,900	-	143,900	(18.75)
Indirect Cost Reimburs	15,200	4,300	4,300	7,200	-	7,200	67.44
Capital Outlay	591,188	446,500	200,000	519,000	-	519,000	16.24
Trans to Property Appraiser	2,328	2,500	2,500	2,700	-	2,700	8.00
Trans to Tax Collector	6,028	7,700	7,500	7,700	-	7,700	0
Trans to 111 Unincorp Gen Fd	23,700	26,600	26,600	26,600	-	26,600	0
Reserves For Contingencies	-	2,400	-	3,200	-	3,200	33.33
<b>Total Appropriations</b>	<b>755,485</b>	<b>667,100</b>	<b>366,400</b>	<b>710,300</b>		<b>710,300</b>	<b>6.5%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	295,206	307,700	295,000	307,600	-	307,600	(0.03)
Delinquent Ad Valorem Taxes	641	-	100	-	-	-	na
Interest/Misc	7,543	3,500	3,100	1,000	-	1,000	(71.43)
Trans frm Property Appraiser	324	-	-	-	-	-	na
Trans frm Tax Collector	2,676	-	-	-	-	-	na
Carry Forward	934,500	371,500	485,400	417,200	-	417,200	12.30
Less 5% Required By Law	-	(15,600)	-	(15,500)	-	(15,500)	(0.64)
<b>Total Funding</b>	<b>1,240,890</b>	<b>667,100</b>	<b>783,600</b>	<b>710,300</b>		<b>710,300</b>	<b>6.5%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Forest Lakes Roadway & Drainage MSTU (159)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway, drainage, and beautification improvements and maintenance.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	139,810	325,500	95,800	213,100	-	213,100	(34.53)
Indirect Cost Reimburs	9,200	27,200	27,200	15,000	-	15,000	(44.85)
Capital Outlay	1,097,687	1,500,000	1,331,400	1,688,800	-	1,688,800	12.59
Trans to Property Appraiser	1,732	1,700	1,700	3,200	-	3,200	88.24
Trans to Tax Collector	4,524	1,000	1,000	3,800	-	3,800	280.00
Trans to 111 Unincorp Gen Fd	23,700	29,200	29,200	29,200	-	29,200	0
Trans to 259 Forest Lakes	-	-	-	500,000	-	500,000	na
Reserves For Capital	-	2,448,600	-	1,468,300	-	1,468,300	(40.04)
<b>Total Appropriations</b>	<b>1,276,654</b>	<b>4,333,200</b>	<b>1,486,300</b>	<b>3,921,400</b>	<b>-</b>	<b>3,921,400</b>	<b>(9.5%)</b>
	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>
<b>Revenue</b>	<b>Actual</b>	<b>Adopted</b>	<b>Forecast</b>	<b>Current</b>	<b>Expanded</b>	<b>Adopted</b>	<b>Change</b>
Ad Valorem Taxes	197,983	38,100	36,600	151,600	-	151,600	297.90
Delinquent Ad Valorem Taxes	256	-	-	-	-	-	na
Interest/Misc	46,160	20,000	16,700	5,000	-	5,000	(75.00)
Trans frm Property Appraiser	241	-	-	-	-	-	na
Trans frm Tax Collector	2,002	-	-	-	-	-	na
Carry Forward	6,235,700	4,278,000	5,205,700	3,772,700	-	3,772,700	(11.81)
Less 5% Required By Law	-	(2,900)	-	(7,900)	-	(7,900)	172.41
<b>Total Funding</b>	<b>6,482,342</b>	<b>4,333,200</b>	<b>5,259,000</b>	<b>3,921,400</b>	<b>-</b>	<b>3,921,400</b>	<b>(9.5%)</b>

**Immokalee Beautification (162)**

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	156,902	201,500	265,000	217,600	-	217,600	7.99
Indirect Cost Reimburs	8,400	3,800	3,800	4,100	-	4,100	7.89
Capital Outlay	67,205	621,400	195,000	568,300	-	568,300	(8.55)
Trans to Property Appraiser	2,386	2,600	2,600	2,800	-	2,800	7.69
Trans to Tax Collector	6,382	9,100	8,000	7,600	-	7,600	(16.48)
Trans to 111 Unincorp Gen Fd	23,700	33,600	33,600	33,600	-	33,600	0
Reserves For Contingencies	-	10,200	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>264,975</b>	<b>882,200</b>	<b>508,000</b>	<b>834,000</b>	<b>-</b>	<b>834,000</b>	<b>(5.5%)</b>
	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>
<b>Revenue</b>	<b>Actual</b>	<b>Adopted</b>	<b>Forecast</b>	<b>Current</b>	<b>Expanded</b>	<b>Adopted</b>	<b>Change</b>
Ad Valorem Taxes	295,358	364,000	300,000	305,700	-	305,700	(16.02)
Delinquent Ad Valorem Taxes	8,730	-	1,800	-	-	-	na
Interest/Misc	6,234	1,000	3,100	1,000	-	1,000	0
Trans frm Property Appraiser	332	-	-	-	-	-	na
Trans frm Tax Collector	2,828	-	-	-	-	-	na
Carry Forward	697,300	535,500	745,800	542,700	-	542,700	1.34
Less 5% Required By Law	-	(18,300)	-	(15,400)	-	(15,400)	(15.85)
<b>Total Funding</b>	<b>1,010,783</b>	<b>882,200</b>	<b>1,050,700</b>	<b>834,000</b>	<b>-</b>	<b>834,000</b>	<b>(5.5%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Bayshore/Avalon Beautification (163)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	247,349	665,800	385,600	1,162,600	-	1,162,600	74.62
Indirect Cost Reimburs	7,600	9,700	9,700	12,400	-	12,400	27.84
Capital Outlay	-	3,237,200	300,000	3,345,800	-	3,345,800	3.35
Trans to Property Appraiser	6,571	7,100	7,100	7,400	-	7,400	4.23
Trans to Tax Collector	17,821	22,100	21,000	21,800	-	21,800	(1.36)
Trans to 187 Bayshore Redev Fd	55,320	122,500	122,500	125,500	-	125,500	2.45
Reserves For Contingencies	-	6,100	-	6,000	-	6,000	(1.64)
<b>Total Appropriations</b>	<b>334,661</b>	<b>4,070,500</b>	<b>845,900</b>	<b>4,681,500</b>	<b>-</b>	<b>4,681,500</b>	<b>15.0%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	846,043	883,900	836,700	871,700	-	871,700	(1.38)
Delinquent Ad Valorem Taxes	4,926	-	400	-	-	-	na
Intergovernmental Revenues	69,409	-	-	-	-	-	na
Miscellaneous Revenues	-	-	2,100	-	-	-	na
Interest/Misc	26,571	10,000	13,100	10,000	-	10,000	0
Trans frm Property Appraiser	915	-	-	-	-	-	na
Trans frm Tax Collector	7,902	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	78,125	-	-	-	-	-	na
Carry Forward	3,138,300	3,221,300	3,837,500	3,843,900	-	3,843,900	19.33
Less 5% Required By Law	-	(44,700)	-	(44,100)	-	(44,100)	(1.34)
<b>Total Funding</b>	<b>4,172,192</b>	<b>4,070,500</b>	<b>4,689,800</b>	<b>4,681,500</b>	<b>-</b>	<b>4,681,500</b>	<b>15.0%</b>

**Haldeman Creek MSTU (164)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	26,000	4,100	26,100	-	26,100	0.38
Indirect Cost Reimburs	-	800	800	500	-	500	(37.50)
Trans to Property Appraiser	494	500	500	500	-	500	0
Trans to Tax Collector	1,247	1,300	1,300	1,300	-	1,300	0
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0
Reserves For Contingencies	-	83,100	-	4,000	-	4,000	(95.19)
Reserves For Capital	-	-	-	112,100	-	112,100	na
<b>Total Appropriations</b>	<b>13,041</b>	<b>123,000</b>	<b>18,000</b>	<b>155,800</b>	<b>-</b>	<b>155,800</b>	<b>26.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	49,871	51,500	49,000	51,500	-	51,500	0
Interest/Misc	389	-	700	-	-	-	na
Trans frm Property Appraiser	68	-	-	-	-	-	na
Trans frm Tax Collector	557	-	-	-	-	-	na
Carry Forward	37,400	74,100	75,200	106,900	-	106,900	44.26
Less 5% Required By Law	-	(2,600)	-	(2,600)	-	(2,600)	0
<b>Total Funding</b>	<b>88,285</b>	<b>123,000</b>	<b>124,900</b>	<b>155,800</b>	<b>-</b>	<b>155,800</b>	<b>26.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Rock Road MSTU (165)**

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the BCC to create a special taxing district. Services provided in this MSTU include roadway and drainage improvements and maintenance.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	30,506	34,800	30,900	23,500	-	23,500	(32.47)
Indirect Cost Reimburs	-	600	600	600	-	600	0
Trans to Property Appraiser	274	400	400	400	-	400	0
Trans to Tax Collector	1,085	800	800	700	-	700	(12.50)
Trans to 111 Unincorp Gen Fd	2,400	5,300	5,300	5,300	-	5,300	0
<b>Total Appropriations</b>	<b>34,265</b>	<b>41,900</b>	<b>38,000</b>	<b>30,500</b>	<b>-</b>	<b>30,500</b>	<b>(27.2%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	36,767	31,100	29,000	26,500	-	26,500	(14.79)
Delinquent Ad Valorem Taxes	1,617	-	1,700	-	-	-	na
Interest/Misc	103	-	100	100	-	100	na
Trans frm Property Appraiser	38	-	-	-	-	-	na
Trans frm Tax Collector	485	-	-	-	-	-	na
Carry Forward	7,700	12,400	12,400	5,200	-	5,200	(58.06)
Less 5% Required By Law	-	(1,600)	-	(1,300)	-	(1,300)	(18.75)
<b>Total Funding</b>	<b>46,710</b>	<b>41,900</b>	<b>43,200</b>	<b>30,500</b>	<b>-</b>	<b>30,500</b>	<b>(27.2%)</b>

**Radio Road East Beautification MSTU (166)**

Fund Type: **Special Revenue**

Description: **The Radio Road East Beautification Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing landscape improvement within the Unit.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	56,000	51,400	47,600	-	47,600	(15.00)
Trans to Property Appraiser	-	3,000	3,000	3,000	-	3,000	0
Trans to Tax Collector	-	3,800	3,800	4,000	-	4,000	5.26
Trans to 111 Unincorp Gen Fd	-	26,500	26,500	26,500	-	26,500	0
Reserves For Contingencies	-	-	-	8,100	-	8,100	na
Reserves For Capital	-	56,300	-	123,800	-	123,800	119.89
<b>Total Appropriations</b>	<b>-</b>	<b>145,600</b>	<b>84,700</b>	<b>213,000</b>	<b>-</b>	<b>213,000</b>	<b>46.3%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	-	153,300	147,200	158,200	-	158,200	3.20
Interest/Misc	-	-	200	-	-	-	na
Carry Forward	-	-	-	62,700	-	62,700	na
Less 5% Required By Law	-	(7,700)	-	(7,900)	-	(7,900)	2.60
<b>Total Funding</b>	<b>-</b>	<b>145,600</b>	<b>147,400</b>	<b>213,000</b>	<b>-</b>	<b>213,000</b>	<b>46.3%</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Adoption Awareness Vehicle Tags (170)**

Fund Type: **Special Revenue**

Description: **Accounts for the County's portion of Choose Life License Plate sales revenue which is distributed to nongovernmental, not-for-profit agencies that provide free counseling and services to pregnant women who are committed to placing their children for adoption**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	18,000	86,700	18,000	-	18,000	0
Indirect Cost Reimburs	300	400	-	-	-	-	(100.00)
Reserves For Contingencies	-	1,100	-	3,200	-	3,200	190.91
<b>Total Appropriations</b>	<b>300</b>	<b>19,500</b>	<b>86,700</b>	<b>21,200</b>	<b>-</b>	<b>21,200</b>	<b>8.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	20,000	86,600	20,000	-	20,000	0
Interest/Misc	9	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	1,800	-	1,800	na
Carry Forward	800	500	500	400	-	400	(20.00)
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0
<b>Total Funding</b>	<b>809</b>	<b>19,500</b>	<b>87,100</b>	<b>21,200</b>	<b>-</b>	<b>21,200</b>	<b>8.7%</b>

**Teen Court (171)**

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	72,358	73,900	73,900	73,900	-	73,900	0
Operating Expense	1,868	4,500	3,300	3,400	-	3,400	(24.44)
Indirect Cost Reimburs	3,300	3,600	3,600	-	-	-	(100.00)
Trans to 192 Court Innov	-	-	4,900	-	-	-	na
Reserves For Contingencies	-	2,100	-	3,100	-	3,100	47.62
<b>Total Appropriations</b>	<b>77,526</b>	<b>84,100</b>	<b>85,700</b>	<b>80,400</b>	<b>-</b>	<b>80,400</b>	<b>(4.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	38,344	75,200	73,000	73,000	-	73,000	(2.93)
Interest/Misc	14	-	-	-	-	-	na
Trans fm 175 Juv Assess Ctr	11,491	-	-	-	-	-	na
Trans fm 681 Court Admin	24,500	12,700	12,700	11,100	-	11,100	(12.60)
Carry Forward	10,700	-	-	-	-	-	na
Less 5% Required By Law	-	(3,800)	-	(3,700)	-	(3,700)	(2.63)
<b>Total Funding</b>	<b>85,049</b>	<b>84,100</b>	<b>85,700</b>	<b>80,400</b>	<b>-</b>	<b>80,400</b>	<b>(4.4%)</b>



**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Conservation Collier - Land Acquisition (172)**

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	303,157	313,600	312,800	312,900	-	312,900	(0.22)
Operating Expense	179,570	309,600	411,500	93,600	-	93,600	(69.77)
Indirect Cost Reimburs	66,500	35,100	35,100	21,800	-	21,800	(37.89)
Capital Outlay	571,775	2,967,200	213,000	-	-	-	(100.00)
Trans to Property Appraiser	99,806	68,800	68,800	60,000	-	60,000	(12.79)
Trans to Tax Collector	173,567	196,500	134,400	134,400	-	134,400	(31.60)
Trans to 174 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.01)
Trans to 273 Conserv Collier '08	-	-	7,076,800	-	-	-	na
Reserves For Contingencies	-	431,300	-	330,200	-	330,200	(23.44)
Reserves For Debt Service	-	717,600	-	-	-	-	(100.00)
Reserves For Capital	-	1,800,000	-	3,215,200	-	3,215,200	78.62
<b>Total Appropriations</b>	<b>3,904,775</b>	<b>12,942,800</b>	<b>12,446,300</b>	<b>10,148,600</b>	<b>-</b>	<b>10,148,600</b>	<b>(21.6%)</b>

Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Ad Valorem Taxes	8,130,451	6,233,700	5,883,500	9,857,900	-	9,857,900	58.14
Delinquent Ad Valorem Taxes	48,094	-	6,800	-	-	-	na
Interest/Misc	48,313	105,800	64,400	7,400	-	7,400	(93.01)
Trans frm Property Appraiser	13,902	7,000	7,000	7,000	-	7,000	0
Trans frm Tax Collector	76,959	84,000	84,000	84,000	-	84,000	0
Trans fm 273 Conservation Collier	-	-	-	143,200	-	143,200	na
Carry Forward	2,540,600	6,824,000	6,942,600	542,000	-	542,000	(92.06)
Less 5% Required By Law	-	(311,700)	-	(492,900)	-	(492,900)	58.13
<b>Total Funding</b>	<b>10,858,318</b>	<b>12,942,800</b>	<b>12,988,300</b>	<b>10,148,600</b>	<b>-</b>	<b>10,148,600</b>	<b>(21.6%)</b>

**Driver Education (173)**

Fund Type: **Special Revenue**

Description: **Established in FY 04, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions – excluding parking violations – filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Indirect Cost Reimburs	700	800	800	500	-	500	(37.50)
Remittances	201,800	196,200	196,200	184,000	-	184,000	(6.22)
Reserves For Contingencies	-	117,000	-	114,200	-	114,200	(2.39)
<b>Total Appropriations</b>	<b>202,500</b>	<b>314,000</b>	<b>197,000</b>	<b>298,700</b>	<b>-</b>	<b>298,700</b>	<b>(4.9%)</b>

Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	191,222	189,600	187,900	184,800	-	184,800	(2.53)
Interest/Misc	1,307	1,300	1,300	1,200	-	1,200	(7.69)
Carry Forward	139,800	132,600	129,800	122,000	-	122,000	(7.99)
Less 5% Required By Law	-	(9,500)	-	(9,300)	-	(9,300)	(2.11)
<b>Total Funding</b>	<b>332,329</b>	<b>314,000</b>	<b>319,000</b>	<b>298,700</b>	<b>-</b>	<b>298,700</b>	<b>(4.9%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Conservation Collier Maintenance (174)**

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	390,689	2,169,200	761,400	395,100	-	395,100	(81.79)
Indirect Cost Reimburs	17,300	30,000	30,000	24,900	-	24,900	(17.00)
Capital Outlay	2,989	115,000	2,600	3,355,000	-	3,355,000	2,817.39
Trans to 704 Ad Serv Grant Match	-	-	137,600	-	-	-	na
Trans to 272 Debt Serv Fd	469,600	900,000	680,000	900,000	-	900,000	0
Trans to 273 Conserv Collier '08	470,500	700,000	510,000	-	-	-	(100.00)
Reserves For Contingencies	-	115,700	-	18,300	-	18,300	(84.18)
Reserves For Capital	-	20,205,400	-	22,491,300	-	22,491,300	11.31
<b>Total Appropriations</b>	<b>1,351,078</b>	<b>24,235,300</b>	<b>2,121,600</b>	<b>27,184,600</b>	<b>-</b>	<b>27,184,600</b>	<b>12.2%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	23,749	7,500	5,300	5,300	-	5,300	(29.33)
Interest/Misc	106,997	163,600	144,300	201,100	-	201,100	22.92
Reimb From Other Depts	8,500	6,000	-	-	-	-	(100.00)
Trans fm 172 Conserv Collier Fd	2,510,400	6,103,100	4,193,900	5,980,500	-	5,980,500	(2.01)
Trans fm 272 Conserv Co GO Bd	469,600	900,000	680,000	900,000	-	900,000	0
Trans fm 273 Conservation Collier	470,500	700,000	510,000	-	-	-	(100.00)
Carry Forward	14,163,200	16,364,000	16,695,900	20,107,800	-	20,107,800	22.88
Less 5% Required By Law	-	(8,900)	-	(10,100)	-	(10,100)	13.48
<b>Total Funding</b>	<b>17,752,946</b>	<b>24,235,300</b>	<b>22,229,400</b>	<b>27,184,600</b>	<b>-</b>	<b>27,184,600</b>	<b>12.2%</b>

**Juvenile Assessment Center Fund (175)**

Fund Type: **Special Revenue**

Description: **Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Proceeds are earmarked to fund specialized court system programming, including the Juvenile Assessment Center.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	300	-	-	-	-	-	na
Trans to 171 Teen Court	11,491	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>11,791</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	38,344	-	-	-	-	-	na
Interest/Misc	90	-	-	-	-	-	na
Carry Forward	4,300	-	-	-	-	-	na
<b>Total Funding</b>	<b>42,734</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Court Information Technology Fee (178)**

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	455,830	623,300	556,900	652,100	-	652,100	4.62
Indirect Cost Reimburs	1,400	1,400	1,400	9,700	-	9,700	592.86
Capital Outlay	65,299	112,600	60,400	63,400	-	63,400	(43.69)
Reserves For Contingencies	-	38,900	-	36,300	-	36,300	(6.68)
Reserves For Capital	-	-	-	206,500	-	206,500	na
<b>Total Appropriations</b>	<b>522,529</b>	<b>776,200</b>	<b>618,700</b>	<b>968,000</b>	<b>-</b>	<b>968,000</b>	<b>24.7%</b>
	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>
<b>Revenue</b>	<b>Actual</b>	<b>Adopted</b>	<b>Forecast</b>	<b>Current</b>	<b>Expanded</b>	<b>Adopted</b>	<b>Change</b>
Charges For Services	630,272	600,000	623,000	600,000	-	600,000	0
Interest/Misc	3,237	-	3,300	3,300	-	3,300	na
Carry Forward	270,800	206,200	387,100	394,700	-	394,700	91.42
Less 5% Required By Law	-	(30,000)	-	(30,000)	-	(30,000)	0
<b>Total Funding</b>	<b>904,309</b>	<b>776,200</b>	<b>1,013,400</b>	<b>968,000</b>	<b>-</b>	<b>968,000</b>	<b>24.7%</b>

**Domestic Animal Services Donations (180)**

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	8,811	16,800	16,800	23,200	-	23,200	38.10
Reserves For Contingencies	-	61,100	-	59,000	-	59,000	(3.44)
<b>Total Appropriations</b>	<b>8,811</b>	<b>77,900</b>	<b>16,800</b>	<b>82,200</b>	<b>-</b>	<b>82,200</b>	<b>5.5%</b>
	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>
<b>Revenue</b>	<b>Actual</b>	<b>Adopted</b>	<b>Forecast</b>	<b>Current</b>	<b>Expanded</b>	<b>Adopted</b>	<b>Change</b>
Licenses & Permits	80	-	-	-	-	-	na
Miscellaneous Revenues	17,902	20,000	20,000	20,000	-	20,000	0
Interest/Misc	408	-	-	-	-	-	na
Carry Forward	50,400	58,900	60,000	63,200	-	63,200	7.30
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0
<b>Total Funding</b>	<b>68,791</b>	<b>77,900</b>	<b>80,000</b>	<b>82,200</b>	<b>-</b>	<b>82,200</b>	<b>5.5%</b>

**Court Maintenance Fund (181)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	111,289	-	-	-	-	-	na
Capital Outlay	20,041	-	1,914,100	-	-	-	na
Reserves For Contingencies	-	1,212,800	-	-	-	-	(100.00)
Reserves For Capital	-	-	-	2,361,300	-	2,361,300	na
<b>Total Appropriations</b>	<b>131,329</b>	<b>1,212,800</b>	<b>1,914,100</b>	<b>2,361,300</b>	<b>-</b>	<b>2,361,300</b>	<b>94.7%</b>
	<b>FY 2010</b>	<b>FY 2011</b>	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>	<b>FY 2012</b>
<b>Revenue</b>	<b>Actual</b>	<b>Adopted</b>	<b>Forecast</b>	<b>Current</b>	<b>Expanded</b>	<b>Adopted</b>	<b>Change</b>
Fines & Forfeitures	1,132,754	1,088,000	1,090,000	1,090,000	-	1,090,000	0.18
Interest/Misc	9,961	9,000	9,000	9,000	-	9,000	0
Carry Forward	1,120,900	170,200	2,132,300	1,317,200	-	1,317,200	673.91
Less 5% Required By Law	-	(54,400)	-	(54,900)	-	(54,900)	0.92
<b>Total Funding</b>	<b>2,263,615</b>	<b>1,212,800</b>	<b>3,231,300</b>	<b>2,361,300</b>	<b>-</b>	<b>2,361,300</b>	<b>94.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**TDC Beach Park Facilities (183)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of Tourist Development dollars devoted to funding beach access projects throughout Collier County. Funding is provided by 1/3 of all Category A TDC dollars.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	463,552	-	-	-	-	-	na
Indirect Cost Reimburs	-	-	7,300	9,100	-	9,100	na
Capital Outlay	113,372	5,142,600	11,120,800	1,025,000	-	1,025,000	(80.07)
Trans to Tax Collector	42,426	53,800	51,700	53,800	-	53,800	0
Trans to 184 TDC Promo	-	50,000	1,050,000	50,000	-	50,000	0
Reserves For Contingencies	-	-	-	56,500	-	56,500	na
Reserves For Capital	-	-	-	950,000	-	950,000	na
<b>Total Appropriations</b>	<b>619,350</b>	<b>5,246,400</b>	<b>12,229,800</b>	<b>2,144,400</b>		<b>2,144,400</b>	<b>(59.1%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Tourist Devel Tax	2,121,321	2,153,300	2,067,200	2,153,300	-	2,153,300	0
Miscellaneous Revenues	-	-	12,900	-	-	-	na
Interest/Misc	66,504	50,000	50,200	50,000	-	50,000	0
Trans frm Tax Collector	18,815	-	-	-	-	-	na
Carry Forward	8,561,000	3,150,800	10,148,300	48,800	-	48,800	(98.45)
Less 5% Required By Law	-	(107,700)	-	(107,700)	-	(107,700)	0
<b>Total Funding</b>	<b>10,767,640</b>	<b>5,246,400</b>	<b>12,278,600</b>	<b>2,144,400</b>		<b>2,144,400</b>	<b>(59.1%)</b>

**TDC Tourism Promotion Fund (184)**

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marking and promotion activities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	4,897,513	3,586,100	4,798,400	3,658,000	-	3,658,000	2.00
Indirect Cost Reimburs	-	-	-	33,000	-	33,000	na
Trans to Tax Collector	64,282	82,100	80,400	82,100	-	82,100	0
<b>Total Appropriations</b>	<b>4,961,795</b>	<b>3,668,200</b>	<b>4,878,800</b>	<b>3,773,100</b>		<b>3,773,100</b>	<b>2.9%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Tourist Devel Tax	3,214,122	3,262,500	3,214,000	3,262,500	-	3,262,500	0
Intergovernmental Revenues	5,000	-	-	-	-	-	na
Miscellaneous Revenues	34,784	20,000	28,000	20,000	-	20,000	0
Interest/Misc	13,026	5,000	5,100	5,000	-	5,000	0
Trans frm Tax Collector	28,508	-	-	-	-	-	na
Trans fm 183 TDC Beach Pk	-	50,000	1,050,000	50,000	-	50,000	0
Trans fm 194 TDC Prom Fd	-	-	-	227,400	-	227,400	na
Trans fm 195 TDC Cap Fd	1,000,000	150,000	150,000	150,000	-	150,000	0
Carry Forward	1,323,600	344,800	654,000	222,300	-	222,300	(35.53)
Less 5% Required By Law	-	(164,100)	-	(164,100)	-	(164,100)	0
<b>Total Funding</b>	<b>5,619,041</b>	<b>3,668,200</b>	<b>5,101,100</b>	<b>3,773,100</b>		<b>3,773,100</b>	<b>2.9%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**TDC - Engineering (185)**

Fund Type: **Special Revenue**

Description: **This fund was created to provide for management and administration of Tourist Development Tax (TDC) Category A funded beach renourishment projects, beach and pass monitoring and maintenance as well as beach park facilities projects. The principal source of funding is a transfer from TDC Beach Renourishment Fund 195.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	-	-	460,700	-	460,700	na
Operating Expense	-	-	-	49,800	-	49,800	na
Indirect Cost Reimburs	-	-	-	107,700	-	107,700	na
Trans to Tax Collector	-	-	-	109,300	-	109,300	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>727,500</b>	<b>-</b>	<b>727,500</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reimb From Other Depts	-	-	-	1,500	-	1,500	na
Trans fm 195 TDC Cap Fd	-	-	-	726,000	-	726,000	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>727,500</b>	<b>-</b>	<b>727,500</b>	<b>na</b>

**Immokalee Redevelopment (186)**

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	260,148	350,000	321,400	389,500	-	389,500	11.29
Operating Expense	393,136	237,500	500,200	343,500	-	343,500	44.63
Indirect Cost Reimburs	23,500	34,600	34,600	47,200	-	47,200	36.42
Capital Outlay	376,176	200,000	100,000	5,000	-	5,000	(97.50)
Grants and Aid	284,987	200,000	78,400	143,000	-	143,000	(28.50)
Remittances	200,000	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	200,000	-	-	-	-	-	na
Reserves For Contingencies	-	75,000	-	46,400	-	46,400	(38.13)
Reserves For Capital	-	648,000	-	124,700	-	124,700	(80.76)
<b>Total Appropriations</b>	<b>1,737,947</b>	<b>1,745,100</b>	<b>1,034,600</b>	<b>1,099,300</b>	<b>-</b>	<b>1,099,300</b>	<b>(37.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	1,975	-	-	-	-	-	na
Miscellaneous Revenues	2,800	-	-	-	-	-	na
Interest/Misc	15,356	5,000	6,000	5,000	-	5,000	0
Reimb From Other Depts	2,230	-	-	-	-	-	na
Trans fm 001 Gen Fund	465,700	383,400	383,400	295,300	-	295,300	(22.98)
Trans fm 111 MSTD Gen Fd	94,900	77,000	77,000	59,300	-	59,300	(22.99)
Trans fm 325 Stormwater Cap Fd	317,341	-	-	-	-	-	na
Carry Forward	2,157,800	1,280,000	1,308,200	740,000	-	740,000	(42.19)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0
<b>Total Funding</b>	<b>3,058,102</b>	<b>1,745,100</b>	<b>1,774,600</b>	<b>1,099,300</b>	<b>-</b>	<b>1,099,300</b>	<b>(37.0%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Bayshore/Gateway Triangle Redevelopment (187)**

Fund Type: **Special Revenue**

Description: **Established in FY 01 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	404,692	481,900	494,300	493,300	-	493,300	2.37
Operating Expense	729,948	748,800	426,900	639,200	-	639,200	(14.64)
Indirect Cost Reimburs	58,900	42,800	42,800	66,600	-	66,600	55.61
Capital Outlay	-	1,500,000	-	-	-	-	(100.00)
Grants and Aid	20,770	400,000	220,000	426,600	-	426,600	6.65
Debt Service - Principal	1,114,000	-	-	-	-	-	na
Trans to 287 CRA Loan	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.06)
Reserves For Contingencies	-	100,000	-	118,000	-	118,000	18.00
Reserves For Capital	-	46,800	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>3,761,253</b>	<b>5,045,700</b>	<b>2,584,000</b>	<b>3,243,700</b>	<b>-</b>	<b>3,243,700</b>	<b>(35.7%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	-	-	100,000	-	-	-	na
Miscellaneous Revenues	382,417	350,000	365,000	365,000	-	365,000	4.29
Interest/Misc	31,789	10,000	10,000	10,000	-	10,000	0
Trans fm 001 Gen Fund	1,576,300	1,089,000	1,089,000	829,500	-	829,500	(23.83)
Trans fm 111 MSTD Gen Fd	316,700	218,800	218,800	166,600	-	166,600	(23.86)
Trans fm 163 Baysh/Av Beaut Fd	55,320	122,500	122,500	125,500	-	125,500	2.45
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0
Carry Forward	3,807,800	3,244,100	2,403,200	1,735,800	-	1,735,800	(46.49)
<b>Total Funding</b>	<b>6,181,626</b>	<b>5,045,700</b>	<b>4,319,800</b>	<b>3,243,700</b>	<b>-</b>	<b>3,243,700</b>	<b>(35.7%)</b>

**800 MHz Intergovernmental Radio Communication Program (188)**

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	1,075,895	1,189,200	1,127,800	1,176,500	-	1,176,500	(1.07)
Indirect Cost Reimburs	-	15,700	15,700	23,200	-	23,200	47.77
<b>Total Appropriations</b>	<b>1,075,895</b>	<b>1,204,900</b>	<b>1,143,500</b>	<b>1,199,700</b>	<b>-</b>	<b>1,199,700</b>	<b>(0.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	326,109	334,300	312,900	314,000	-	314,000	(6.07)
Miscellaneous Revenues	116,701	118,300	115,200	117,000	-	117,000	(1.10)
Interest/Misc	1,340	2,200	1,000	1,100	-	1,100	(50.00)
Reimb From Other Depts	118,154	140,000	155,000	145,000	-	145,000	3.57
Trans fm 001 Gen Fund	473,400	542,400	542,400	558,900	-	558,900	3.04
Carry Forward	146,600	97,300	109,600	92,600	-	92,600	(4.83)
Less 5% Required By Law	-	(29,600)	-	(28,900)	-	(28,900)	(2.36)
<b>Total Funding</b>	<b>1,182,304</b>	<b>1,204,900</b>	<b>1,236,100</b>	<b>1,199,700</b>	<b>-</b>	<b>1,199,700</b>	<b>(0.4%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**E911 Wireless Emergency Phone System (189)**

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	-	82,000	1,315,400	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>-</b>	<b>82,000</b>	<b>1,315,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	9,804	29,000	9,900	-	-	-	(100.00)
Carry Forward	1,295,700	53,000	1,305,500	-	-	-	(100.00)
<b>Total Funding</b>	<b>1,305,504</b>	<b>82,000</b>	<b>1,315,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Miscellaneous Florida Statutes Fund (190)**

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	578	48,900	30,000	91,500	-	91,500	87.12
<b>Total Appropriations</b>	<b>578</b>	<b>48,900</b>	<b>30,000</b>	<b>91,500</b>	<b>-</b>	<b>91,500</b>	<b>87.1%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	24,549	23,800	23,800	24,000	-	24,000	0.84
Interest/Misc	416	700	700	700	-	700	0
Carry Forward	49,200	25,600	73,500	68,000	-	68,000	165.63
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0
<b>Total Funding</b>	<b>74,165</b>	<b>48,900</b>	<b>98,000</b>	<b>91,500</b>	<b>-</b>	<b>91,500</b>	<b>87.1%</b>

**State Housing Incentive Partnership (191)**

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	9,173	-	-	-	-	-	na
Operating Expense	2,480	-	91,900	-	-	-	na
Grants and Aid	437,446	-	786,100	-	-	-	na
Remittances	14,263	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>463,362</b>	<b>-</b>	<b>878,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	151,619	-	-	-	-	-	na
Miscellaneous Revenues	165,040	-	-	-	-	-	na
Interest/Misc	22,637	-	-	-	-	-	na
Carry Forward	2,960,400	-	878,000	-	-	-	na
<b>Total Funding</b>	<b>3,299,696</b>	<b>-</b>	<b>878,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Court Innovations (192)**

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	191,600	193,000	193,000	193,000	-	193,000	0
Reserves For Contingencies	-	9,700	-	4,900	-	4,900	(49.48)
<b>Total Appropriations</b>	<b>191,600</b>	<b>202,700</b>	<b>193,000</b>	<b>197,900</b>	<b>-</b>	<b>197,900</b>	<b>(2.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	76,687	75,000	73,000	73,000	-	73,000	(2.67)
Interest/Misc	645	-	500	-	-	-	na
Trans fm 171 Teen Court Fd	-	-	4,900	-	-	-	na
Trans fm 640 Law Lib	7,561	-	1,200	-	-	-	na
Trans fm 681 Court Admin	38,000	56,700	56,700	99,400	-	99,400	75.31
Carry Forward	54,400	74,800	85,900	29,200	-	29,200	(60.96)
Less 5% Required By Law	-	(3,800)	-	(3,700)	-	(3,700)	(2.63)
<b>Total Funding</b>	<b>177,293</b>	<b>202,700</b>	<b>222,200</b>	<b>197,900</b>	<b>-</b>	<b>197,900</b>	<b>(2.4%)</b>

**TDC Category C - Non County Museum (193)**

Fund Type: **Special Revenue**

Description: **This fund distributes monies on a grant request basis to non-county museum facilities. The tourist tax is 4% and is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Indirect Cost Reimburs	-	-	-	1,200	-	1,200	na
Remittances	607,668	314,300	307,500	287,300	-	287,300	(8.59)
Trans to Tax Collector	6,125	7,800	7,800	7,800	-	7,800	0
<b>Total Appropriations</b>	<b>613,793</b>	<b>322,100</b>	<b>315,300</b>	<b>296,300</b>	<b>-</b>	<b>296,300</b>	<b>(8.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	306,242	310,900	307,000	310,900	-	310,900	0
Interest/Misc	2,432	-	600	-	-	-	na
Trans fm Tax Collector	2,716	-	-	-	-	-	na
Carry Forward	311,000	26,700	8,600	900	-	900	(96.63)
Less 5% Required By Law	-	(15,500)	-	(15,500)	-	(15,500)	0
<b>Total Funding</b>	<b>622,390</b>	<b>322,100</b>	<b>316,200</b>	<b>296,300</b>	<b>-</b>	<b>296,300</b>	<b>(8.0%)</b>



**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**TDC - Administration & Disaster Recovery Transfer (194)**

Fund Type: **Special Revenue**

Description: **This fund was established to monitor special events and promotion of the County. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	602,280	608,300	592,100	595,400	-	595,400	(2.12)
Operating Expense	217,891	370,600	267,500	435,500	-	435,500	17.51
Indirect Cost Reimburs	-	78,700	78,700	101,100	-	101,100	28.46
Trans to Tax Collector	29,873	37,900	37,400	37,900	-	37,900	0
Trans to 184 TDC Promo	-	-	-	227,400	-	227,400	na
Trans to 196 TDC Eco Disaster	285,800	344,800	513,000	43,000	-	43,000	(87.53)
<b>Total Appropriations</b>	<b>1,135,844</b>	<b>1,440,300</b>	<b>1,488,700</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>0 %</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	1,493,667	1,516,100	1,495,000	1,516,100	-	1,516,100	0
Miscellaneous Revenues	44	-	-	-	-	-	na
Interest/Misc	3,666	-	-	-	-	-	na
Trans frm Tax Collector	13,248	-	-	-	-	-	na
Carry Forward	19,500	-	(6,300)	-	-	-	na
Less 5% Required By Law	-	(75,800)	-	(75,800)	-	(75,800)	0
<b>Total Funding</b>	<b>1,530,125</b>	<b>1,440,300</b>	<b>1,488,700</b>	<b>1,440,300</b>	<b>-</b>	<b>1,440,300</b>	<b>0 %</b>

**TDC - Beach Renourishment (195)**

Fund Type: **Special Revenue**

Description: **This fund is dedicated to beach renourishment activities. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	464,529	460,800	492,600	-	-	-	(100.00)
Operating Expense	1,067,103	43,900	63,600	210,100	-	210,100	378.59
Indirect Cost Reimburs	-	117,700	117,700	-	-	-	(100.00)
Capital Outlay	83,834	1,874,900	7,005,300	1,759,400	-	1,759,400	(6.16)
Remittances	-	-	-	25,000	-	25,000	na
Trans to Tax Collector	86,138	109,300	109,300	-	-	-	(100.00)
Trans to 001 General Fund	163,000	164,600	164,600	163,000	-	163,000	(0.97)
Trans to 184 TDC Promo	1,000,000	150,000	150,000	150,000	-	150,000	0
Trans to 185 TDC Eng	-	-	-	726,000	-	726,000	na
Reserves For Contingencies	-	146,000	-	3,453,600	-	3,453,600	2,265.48
Reserve for Reimb to State	-	-	-	3,400,000	-	3,400,000	na
Reserves For Capital	-	16,025,700	-	17,079,000	-	17,079,000	6.57
<b>Total Appropriations</b>	<b>2,864,605</b>	<b>19,092,900</b>	<b>8,103,100</b>	<b>26,966,100</b>	<b>-</b>	<b>26,966,100</b>	<b>41.2%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	4,306,924	4,371,800	4,153,200	4,371,800	-	4,371,800	0
Intergovernmental Revenues	122,225	2,892,000	-	-	-	-	(100.00)
FEMA - Fed Emerg Mgt Agency	9,731,561	-	-	-	-	-	na
Miscellaneous Revenues	28,148	-	4,700	50,000	-	50,000	na
Interest/Misc	111,657	150,000	150,000	150,000	-	150,000	0
Reimb From Other Depts	5,563	-	1,900	-	-	-	na
Trans frm Tax Collector	38,201	-	-	-	-	-	na
Carry Forward	15,103,300	11,897,700	26,406,200	22,612,900	-	22,612,900	90.06
Less 5% Required By Law	-	(218,600)	-	(218,600)	-	(218,600)	0
<b>Total Funding</b>	<b>29,447,578</b>	<b>19,092,900</b>	<b>30,716,000</b>	<b>26,966,100</b>	<b>-</b>	<b>26,966,100</b>	<b>41.2%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**TDC - Disaster Recovery (196)**

Fund Type: **Special Revenue**

Description: **This fund was established to promote and regenerate tourism after a natural disaster. The tourist tax is 4% and is levied against short-term (6 months or less) rentals that include hotel and motel rooms, condominiums and houses, campgrounds, and other lodgings.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	715,886	-	686,500	-	-	-	na
Reserves For Contingencies	-	1,030,800	-	1,000,000	-	1,000,000	(2.99)
<b>Total Appropriations</b>	<b>715,886</b>	<b>1,030,800</b>	<b>686,500</b>	<b>1,000,000</b>	<b>-</b>	<b>1,000,000</b>	<b>(3.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	350	-	-	-	-	-	na
Interest/Misc	4,454	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	285,800	344,800	513,000	43,000	-	43,000	(87.53)
Carry Forward	1,107,500	686,000	1,130,500	957,000	-	957,000	39.50
<b>Total Funding</b>	<b>1,398,104</b>	<b>1,030,800</b>	<b>1,643,500</b>	<b>1,000,000</b>	<b>-</b>	<b>1,000,000</b>	<b>(3.0%)</b>

**Museum (198)**

Fund Type: **Special Revenue**

Description: **Established for operations of the Collier County Museum. The principal funding source is tourist tax revenues.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	871,784	928,300	895,500	922,800	-	922,800	(0.59)
Operating Expense	314,645	439,600	393,600	456,600	-	456,600	3.87
Indirect Cost Reimburs	-	60,000	60,000	60,000	-	60,000	0
Capital Outlay	14,309	-	8,400	-	-	-	na
Trans to Tax Collector	28,284	35,900	28,700	28,700	-	28,700	(20.06)
Trans to 001 General Fund	59,800	-	-	-	-	-	na
Trans to 314 Museum Cap	200,000	100,000	130,000	100,000	-	100,000	0
Reserves For Contingencies	-	48,800	-	45,500	-	45,500	(6.76)
Reserve for Attrition	-	-	-	(29,300)	-	(29,300)	na
<b>Total Appropriations</b>	<b>1,488,823</b>	<b>1,612,600</b>	<b>1,516,200</b>	<b>1,584,300</b>	<b>-</b>	<b>1,584,300</b>	<b>(1.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Tourist Devel Tax	1,414,214	1,435,500	1,502,400	1,435,500	-	1,435,500	0
Charges For Services	150	-	500	-	-	-	na
Miscellaneous Revenues	3,935	-	400	-	-	-	na
Interest/Misc	1,156	-	800	-	-	-	na
Trans frm Tax Collector	12,544	-	-	-	-	-	na
Carry Forward	320,900	248,900	232,700	220,600	-	220,600	(11.37)
Less 5% Required By Law	-	(71,800)	-	(71,800)	-	(71,800)	0
<b>Total Funding</b>	<b>1,752,898</b>	<b>1,612,600</b>	<b>1,736,800</b>	<b>1,584,300</b>	<b>-</b>	<b>1,584,300</b>	<b>(1.8%)</b>

**911 Emergency Phone System Enhancement (199)**

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	7,305	940,100	265,600	931,400	-	931,400	(0.93)
<b>Total Appropriations</b>	<b>7,305</b>	<b>940,100</b>	<b>265,600</b>	<b>931,400</b>	<b>-</b>	<b>931,400</b>	<b>(0.9%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	8,853	14,000	9,300	8,000	-	8,000	(42.86)
Carry Forward	1,178,200	926,100	1,179,700	923,400	-	923,400	(0.29)
<b>Total Funding</b>	<b>1,187,053</b>	<b>940,100</b>	<b>1,189,000</b>	<b>931,400</b>	<b>-</b>	<b>931,400</b>	<b>(0.9%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Sales Tax Revenue Bonds, Series 2002 (210)**

Fund Type: **Debt Service**

Description: **This bond proceeds were used for several construction projects, purchase of the Lely Barefoot Beach land, the Goodland Boat Launch Park land, and major capital items. The revenue pledged is the half-cent sales tax, with final maturity in October 2021.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	2,600	-	-	-	-	(100.00)
Arbitrage Services	2,374	5,000	2,300	-	-	-	(100.00)
Debt Service	-	-	321,700	-	-	-	na
Debt Service - Principal	2,435,000	2,540,000	2,540,000	-	-	-	(100.00)
Debt Service - Interest Expense	1,369,938	1,264,900	659,400	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	-	3,100	-	-	-	na
<b>Total Appropriations</b>	<b>3,807,312</b>	<b>3,812,500</b>	<b>3,526,500</b>	-	-	-	<b>(100.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	30	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,509,100	2,512,600	2,374,500	-	-	-	(100.00)
Trans fm 113 Comm Dev Fd	253,300	253,400	222,900	-	-	-	(100.00)
Trans fm 306 Pk & Rec Cap	339,000	339,100	298,700	-	-	-	(100.00)
Trans fm 350 EMS Cap Fd	13,700	13,700	14,500	-	-	-	(100.00)
Trans fm 355 Library Cap Fd	472,000	472,200	415,500	-	-	-	(100.00)
Trans fm 390 Gen Gov Fac Cap Fd	221,400	221,500	195,100	-	-	-	(100.00)
Carry Forward	4,100	-	5,300	-	-	-	na
<b>Total Funding</b>	<b>3,812,630</b>	<b>3,812,500</b>	<b>3,526,500</b>	-	-	-	<b>(100.0%)</b>

**Gas Tax Revenue Refunding Bonds, Series 2003/2005 (212)**

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2003 refunded the 1995 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5th Cent, 6th Cent, 7th Cent and 9th Cent Gas taxes with final maturity in June 2025.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	4,748	7,000	7,000	7,000	-	7,000	0
Debt Service	2,800	7,000	7,000	7,000	-	7,000	0
Debt Service - Principal	6,935,000	7,185,000	7,185,000	7,505,000	-	7,505,000	4.45
Debt Service - Interest Expense	7,645,243	7,398,600	7,398,600	7,076,900	-	7,076,900	(4.35)
Reserves For Debt Service	-	3,965,400	-	2,843,500	-	2,843,500	(28.29)
<b>Total Appropriations</b>	<b>14,587,791</b>	<b>18,563,000</b>	<b>14,597,600</b>	<b>17,439,400</b>	-	<b>17,439,400</b>	<b>(6.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	12,371	18,000	6,000	4,500	-	4,500	(75.00)
Trans fm 313 Gas Tax Cap Fd	14,633,100	14,664,600	14,664,600	13,479,900	-	13,479,900	(8.08)
Carry Forward	3,824,500	3,881,300	3,882,200	3,955,200	-	3,955,200	1.90
Less 5% Required By Law	-	(900)	-	(200)	-	(200)	(77.78)
<b>Total Funding</b>	<b>18,469,971</b>	<b>18,563,000</b>	<b>18,552,800</b>	<b>17,439,400</b>	-	<b>17,439,400</b>	<b>(6.1%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**State Infrastructure Bank (SIB) Loan (213)**

Fund Type: **Debt Service**

Description: **The Board of County Commissioners approved the State Infrastructure Bank (SIB) Loan on February 27, 2007, agenda item 10E; with a final maturity on October 2012. The loan proceeds were used to construct the eastbound Immokalee to I-75 northbound loop and to widen Immokalee Road from four to six lanes within the limited access right of way under the I-75 overpass.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0
Debt Service	-	1,000	1,000	1,000	-	1,000	0
Debt Service - Principal	1,839,148	1,876,000	1,876,000	1,913,500	-	1,913,500	2.00
Debt Service - Interest Expense	200,852	164,100	164,100	126,500	-	126,500	(22.91)
<b>Total Appropriations</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	<b>-</b>	<b>2,044,500</b>	<b>0 %</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Trans fm 313 Gas Tax Cap Fd	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0
<b>Total Funding</b>	<b>2,040,000</b>	<b>2,044,600</b>	<b>2,044,600</b>	<b>2,044,500</b>	<b>-</b>	<b>2,044,500</b>	<b>0 %</b>

**Sales Tax Revenue Refunding Bonds, Series 2003 (215)**

Fund Type: **Debt Service**

Description: **These bonds refunded the 1986 sales tax bonds and financed the construction of the Development Services Building expansion/parking garage and Jail expansion/parking garage improvements. The revenue pledged is the half-cent sales tax, with final maturity in October 2033.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Arbitrage Services	2,374	3,500	3,500	3,500	-	3,500	0
Debt Service	-	3,000	3,000	3,000	-	3,000	0
Debt Service - Principal	1,375,000	1,405,000	1,405,000	1,450,000	-	1,450,000	3.20
Debt Service - Interest Expense	1,626,256	1,586,300	1,586,300	1,539,900	-	1,539,900	(2.93)
<b>Total Appropriations</b>	<b>3,003,630</b>	<b>2,997,800</b>	<b>2,997,800</b>	<b>2,996,400</b>	<b>-</b>	<b>2,996,400</b>	<b>0 %</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	7	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,042,500	1,044,100	1,044,100	1,043,400	-	1,043,400	(0.07)
Trans fm 381 Correctional Cap Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.09)
Carry Forward	15,500	3,100	7,300	4,200	-	4,200	35.48
<b>Total Funding</b>	<b>3,010,907</b>	<b>2,997,800</b>	<b>3,002,000</b>	<b>2,996,400</b>	<b>-</b>	<b>2,996,400</b>	<b>0 %</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Sales Tax Revenue Refunding Bonds, Series 2005 (216)**

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, EOC and refinance Commercial Paper principal outstanding as of September 30, 2005. The revenue pledged is the half-cent sales tax, with final maturity in October 2035.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	2,374	3,500	3,500	3,500	-	3,500	0
Debt Service	2,541	4,200	4,200	3,500	-	3,500	(16.67)
Debt Service - Principal	5,640,000	5,815,000	5,815,000	6,110,000	-	6,110,000	5.07
Debt Service - Interest Expense	6,961,869	6,731,900	6,731,900	6,433,800	-	6,433,800	(4.43)
<b>Total Appropriations</b>	<b>12,606,784</b>	<b>12,554,600</b>	<b>12,554,600</b>	<b>12,550,800</b>	<b>-</b>	<b>12,550,800</b>	<b>0 %</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	37	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,437,400	3,187,800	3,187,800	3,181,400	-	3,181,400	(0.20)
Trans fm 101 Transp Op Fd	363,200	361,900	361,900	361,900	-	361,900	0
Trans fm 325 Stormwater Cap Fd	943,900	939,500	939,500	939,700	-	939,700	0.02
Trans fm 345 Pk & Rec Cap	116,100	43,200	43,200	90,000	-	90,000	108.33
Trans fm 346 Pks Unincorp Cap Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.67)
Trans fm 350 EMS Cap Fd	717,200	311,800	311,800	311,900	-	311,900	0.03
Trans fm 385 Law Enforc Cap Fd	204,800	755,000	755,000	755,100	-	755,100	0.01
Trans fm 390 Gen Gov Fac Cap Fd	3,810,300	3,885,700	3,885,700	3,886,300	-	3,886,300	0.02
Carry Forward	4,600	(3,100)	(100)	3,000	-	3,000	(196.77)
<b>Total Funding</b>	<b>12,609,937</b>	<b>12,554,600</b>	<b>12,557,600</b>	<b>12,550,800</b>	<b>-</b>	<b>12,550,800</b>	<b>0 %</b>

**Sales Tax Revenue Bonds Reserve, Series 2002/2003/2005 (217)**

Fund Type: **Debt Service**

Description: **Based on the Debt Service Reserve requirements for the County's Capital Improvement Revenue Bonds (Series 2002/2003/2005) and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate money for the parity Reserve Account. On March 24, 2009, agenda item 16(F)7, the Board approved funding the parity Reserve Account in the amount of \$8,026,972. On September 29, 2009, agenda item 16(F)5, the Board approved funding the balance in the amount of \$11,543,806, for a total of \$19,570,778. The monies allocated to fund the Reserve Account came from undesignated fund balances in the Collier County Water/Sewer District Capital and Solid Waste funds.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Advance/Repay to 412 Water Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 414 Sewer Cap	-	-	1,416,300	-	-	-	na
Advance/Repay to 471 S Waste	-	-	1,020,700	-	-	-	na
Reserves For Debt Service	-	19,570,800	-	15,717,400	-	15,717,400	(19.69)
<b>Total Appropriations</b>	<b>-</b>	<b>19,570,800</b>	<b>3,853,300</b>	<b>15,717,400</b>	<b>-</b>	<b>15,717,400</b>	<b>(19.7%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Carry Forward	19,570,700	19,570,800	19,570,700	15,717,400	-	15,717,400	(19.69)
<b>Total Funding</b>	<b>19,570,700</b>	<b>19,570,800</b>	<b>19,570,700</b>	<b>15,717,400</b>	<b>-</b>	<b>15,717,400</b>	<b>(19.7%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Caribbean Gardens General Obligation Bond Fund (220)**

Fund Type: **Debt Service**

Description: **Fund the purchase of Caribbean Gardens.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	2,968	3,000	-	-	-	-	(100.00)
Debt Service - Interest Expense	(1,368)	-	-	-	-	-	na
Trans to Property Appraiser	90,241	-	-	-	-	-	na
Trans to Tax Collector	-	1,200	-	-	-	-	(100.00)
Trans to 001 General Fund	-	266,700	254,300	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>91,841</b>	<b>270,900</b>	<b>254,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	2,174	-	1,900	-	-	-	na
Delinquent Ad Valorem Taxes	38,402	40,000	5,600	-	-	-	(100.00)
Interest/Misc	1,650	2,000	2,600	-	-	-	(100.00)
Trans frm Property Appraiser	12,569	-	-	-	-	-	na
Carry Forward	281,200	231,000	244,200	-	-	-	(100.00)
Less 5% Required By Law	-	(2,100)	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>335,994</b>	<b>270,900</b>	<b>254,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Naples Park Drainage Assessment Bonds, Series 1997 (226)**

Fund Type: **Debt Service**

Description: **Ordinance 95-44 amended Ordinance 86-37 to provide for the assessment of the benefited properties in the Naples Park Area for the design, construct and finance drainage and ditch enclosures in the vicinity of 91st / 92nd Avenue and 8th Street. The revenue pledged is a special assessment to the property owners within the MSBU, with final maturity in September 2012.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	6,000	7,000	7,000	7,000	-	7,000	0
Debt Service	-	1,000	-	-	-	-	(100.00)
Debt Service - Principal	165,000	175,000	175,000	-	-	-	(100.00)
Debt Service - Interest Expense	21,930	11,300	4,800	-	-	-	(100.00)
Trans to Property Appraiser	1,792	2,500	2,500	2,000	-	2,000	(20.00)
Trans to Tax Collector	2,260	3,000	2,500	2,500	-	2,500	(16.67)
Trans to 313 Gas Tax Cap Fd	-	-	-	100,000	-	100,000	na
Reserves For Contingencies	-	-	-	13,100	-	13,100	na
Reserves For Debt Service	-	9,100	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>196,982</b>	<b>208,900</b>	<b>191,800</b>	<b>124,600</b>	<b>-</b>	<b>124,600</b>	<b>(40.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	114,318	90,000	110,600	102,000	-	102,000	13.33
Interest/Misc	1,783	-	700	700	-	700	na
Trans frm Tax Collector	1,006	-	-	-	-	-	na
Trans fm 341 Rd Assess	-	30,000	-	-	-	-	(100.00)
Carry Forward	185,800	93,400	107,500	27,000	-	27,000	(71.09)
Less 5% Required By Law	-	(4,500)	-	(5,100)	-	(5,100)	13.33
<b>Total Funding</b>	<b>302,906</b>	<b>208,900</b>	<b>218,800</b>	<b>124,600</b>	<b>-</b>	<b>124,600</b>	<b>(40.4%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)**

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans to Property Appraiser	14,146	17,000	15,000	14,500	-	14,500	(14.71)
Trans to Tax Collector	17,482	20,000	19,500	19,000	-	19,000	(5.00)
Trans to 132 Pine Ridge	436,000	748,100	748,100	-	-	-	(100.00)
Trans to 138 Naples Prod Pk	356,700	613,200	613,200	-	-	-	(100.00)
Reserves For Capital	-	109,400	-	1,184,500	-	1,184,500	982.72
<b>Total Appropriations</b>	<b>824,328</b>	<b>1,507,700</b>	<b>1,395,800</b>	<b>1,218,000</b>	<b>-</b>	<b>1,218,000</b>	<b>(19.2%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	885,077	701,000	880,000	811,300	-	811,300	15.73
Interest/Misc	7,903	6,000	5,500	6,000	-	6,000	0
Trans frm Tax Collector	7,758	-	-	-	-	-	na
Carry Forward	864,700	835,700	951,900	441,600	-	441,600	(47.16)
Less 5% Required By Law	-	(35,000)	-	(40,900)	-	(40,900)	16.86
<b>Total Funding</b>	<b>1,765,438</b>	<b>1,507,700</b>	<b>1,837,400</b>	<b>1,218,000</b>	<b>-</b>	<b>1,218,000</b>	<b>(19.2%)</b>

**Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)**

Fund Type: **Debt Service**

Description: **This special assessment bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	2,374	3,500	3,000	3,500	-	3,500	0
Debt Service	371	1,000	1,000	1,000	-	1,000	0
Debt Service - Principal	340,000	350,000	350,000	365,000	-	365,000	4.29
Debt Service - Interest Expense	218,713	205,800	205,800	192,400	-	192,400	(6.51)
Trans to Property Appraiser	4,740	6,000	6,000	4,700	-	4,700	(21.67)
Trans to Tax Collector	11,127	13,700	13,700	11,400	-	11,400	(16.79)
Reserves For Debt Service	-	55,600	-	301,200	-	301,200	441.73
Reserves For Cash Flow	-	-	-	55,700	-	55,700	na
<b>Total Appropriations</b>	<b>577,324</b>	<b>635,600</b>	<b>579,500</b>	<b>934,900</b>	<b>-</b>	<b>934,900</b>	<b>47.1%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	485,878	546,200	524,400	380,600	-	380,600	(30.32)
Delinquent Ad Valorem Taxes	564	-	-	-	-	-	na
Interest/Misc	1,859	2,000	1,100	1,000	-	1,000	(50.00)
Trans frm Property Appraiser	660	-	-	-	-	-	na
Trans frm Tax Collector	4,938	-	-	-	-	-	na
Trans frm 159 Forest Lake Fd	-	-	-	500,000	-	500,000	na
Carry Forward	209,700	114,700	126,300	72,300	-	72,300	(36.97)
Less 5% Required By Law	-	(27,300)	-	(19,000)	-	(19,000)	(30.40)
<b>Total Funding</b>	<b>703,600</b>	<b>635,600</b>	<b>651,800</b>	<b>934,900</b>	<b>-</b>	<b>934,900</b>	<b>47.1%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Conservation Collier Limited General Obligation Bonds, Series 2005A (272)**

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase environmentally sensitive land for Conservation Collier, bond service is through January 1, 2013.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	275	-	-	-	-	-	na
Arbitrage Services	2,374	3,500	2,300	3,500	-	3,500	0
Debt Service - Principal	4,150,000	4,355,000	4,355,000	4,575,000	-	4,575,000	5.05
Debt Service - Interest Expense	790,500	577,900	343,400	354,700	-	354,700	(38.62)
Trans to Property Appraiser	40,066	68,400	72,900	77,900	-	77,900	13.89
Trans to Tax Collector	100,611	132,500	116,000	119,100	-	119,100	(10.11)
Trans to 174 Conserv Collier Fd	469,600	900,000	680,000	900,000	-	900,000	0
<b>Total Appropriations</b>	<b>5,553,426</b>	<b>6,037,300</b>	<b>5,569,600</b>	<b>6,030,200</b>		<b>6,030,200</b>	<b>(0.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	5,030,268	5,275,100	5,240,800	4,742,100	-	4,742,100	(10.10)
Delinquent Ad Valorem Taxes	13,779	-	10,000	-	-	-	na
Interest/Misc	7,844	4,300	4,300	4,300	-	4,300	0
Trans frm Property Appraiser	5,615	-	-	-	-	-	na
Trans frm Tax Collector	44,219	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	469,600	900,000	680,000	900,000	-	900,000	0
Carry Forward	237,500	121,700	255,400	620,900	-	620,900	410.19
Less 5% Required By Law	-	(263,800)	-	(237,100)	-	(237,100)	(10.12)
<b>Total Funding</b>	<b>5,808,826</b>	<b>6,037,300</b>	<b>6,190,500</b>	<b>6,030,200</b>		<b>6,030,200</b>	<b>(0.1%)</b>

**Conservation Collier Limited General Obligation Bonds, Series 2008 (273)**

Fund Type: **Debt Service**

Description: **Voter approved debt to purchase approximately 2,511 acres of environmentally sensitive real property located in the Lake Trafford Area, commonly known as Pepper Ranch, for Conservation Collier. On April 12, 2011 the prepayment of bond service (previously through January 1, 2013) was approved.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	2,968	3,900	2,300	-	-	-	(100.00)
Debt Service - Principal	3,067,279	3,257,600	10,384,500	-	-	-	(100.00)
Debt Service - Interest Expense	484,583	353,800	303,700	-	-	-	(100.00)
Trans to Property Appraiser	242	40,900	-	-	-	-	(100.00)
Trans to Tax Collector	73,818	116,700	90,600	-	-	-	(100.00)
Trans to 172 Conserv Collier	-	-	-	143,200	-	143,200	na
Trans to 174 Conserv Collier Fd	470,500	700,000	510,000	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>4,099,391</b>	<b>4,472,900</b>	<b>11,291,100</b>	<b>143,200</b>		<b>143,200</b>	<b>(96.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	3,690,956	3,951,700	3,729,700	-	-	-	(100.00)
Delinquent Ad Valorem Taxes	8,174	-	2,300	-	-	-	na
Interest/Misc	4,440	100	3,300	-	-	-	(100.00)
Trans frm Tax Collector	33,126	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	-	-	7,076,800	-	-	-	na
Trans fm 174 Conserv Collier Maint	470,500	700,000	510,000	-	-	-	(100.00)
Carry Forward	4,400	18,700	112,200	143,200	-	143,200	665.78
Less 5% Required By Law	-	(197,600)	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>4,211,595</b>	<b>4,472,900</b>	<b>11,434,300</b>	<b>143,200</b>		<b>143,200</b>	<b>(96.8%)</b>



**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**CRA Taxable Note (Fifth Third Bank), Series 2009 (287)**

Fund Type: **Debt Service**

Description: **This Line of Credit, with final maturity in September 2014 was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Debt Service	610	6,000	2,000	5,000	-	5,000	(16.67)
Debt Service - Principal	900,000	900,000	900,000	900,000	-	900,000	0
Debt Service - Interest Expense	532,944	826,300	550,000	699,400	-	699,400	(15.36)
Reserves For Debt Service	-	1,560,000	-	1,425,800	-	1,425,800	(8.60)
<b>Total Appropriations</b>	<b>1,433,554</b>	<b>3,292,300</b>	<b>1,452,000</b>	<b>3,030,200</b>	<b>-</b>	<b>3,030,200</b>	<b>(8.0%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	9,929	6,000	6,000	6,000	-	6,000	0
Trans fm 187 Bayshore Redev Fd	1,432,944	1,725,400	1,400,000	1,500,000	-	1,500,000	(13.06)
Carry Forward	1,560,900	1,560,900	1,570,200	1,524,200	-	1,524,200	(2.35)
<b>Total Funding</b>	<b>3,003,773</b>	<b>3,292,300</b>	<b>2,976,200</b>	<b>3,030,200</b>	<b>-</b>	<b>3,030,200</b>	<b>(8.0%)</b>

**Special Obligation Bonds, Series 2010 and 2010B (298)**

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. The 2010 bonds are payable through July 1, 2034 and the proceeds were used to refinance Commercial Paper principal. The 2010B bonds are payable through October 1, 2022 and the proceeds were used to refund the 2002 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Arbitrage Services	-	45,500	25,000	25,000	-	25,000	(45.05)
Debt Service	60,725,596	10,000	26,689,900	20,000	-	20,000	100.00
Debt Service - Principal	-	1,545,000	1,545,000	4,265,000	-	4,265,000	176.05
Debt Service - Interest Expense	-	2,257,800	2,596,700	3,328,400	-	3,328,400	47.42
Reserves For Debt Service	-	171,800	-	168,500	-	168,500	(1.92)
<b>Total Appropriations</b>	<b>60,725,596</b>	<b>4,030,100</b>	<b>30,856,600</b>	<b>7,806,900</b>	<b>-</b>	<b>7,806,900</b>	<b>93.7%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	59	-	-	-	-	-	na
Bond Proceeds	60,739,241	-	26,670,400	-	-	-	na
Trans fm 001 Gen Fund	-	823,600	1,018,300	3,284,400	-	3,284,400	298.79
Trans fm 113 Comm Dev Fd	-	-	29,100	232,400	-	232,400	na
Trans fm 210 Debt Serv	-	-	3,100	-	-	-	na
Trans fm 299 Debt Service	-	181,800	181,800	3,000	-	3,000	(98.35)
Trans fm 306 Pk & Rec Cap	-	-	39,000	311,600	-	311,600	na
Trans fm 350 EMS Cap Fd	-	368,300	368,500	396,100	-	396,100	7.55
Trans fm 355 Library Cap Fd	-	725,800	779,900	1,148,300	-	1,148,300	58.21
Trans fm 385 Law Enforc Cap Fd	-	1,860,000	1,860,000	1,900,400	-	1,900,400	2.17
Trans fm 390 Gen Gov Fac Cap Fd	-	70,600	96,000	327,500	-	327,500	363.88
Carry Forward	-	-	13,700	203,200	-	203,200	na
<b>Total Funding</b>	<b>60,739,299</b>	<b>4,030,100</b>	<b>31,059,800</b>	<b>7,806,900</b>	<b>-</b>	<b>7,806,900</b>	<b>93.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**5% Commercial Paper Loan (299)**

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including the Golden Gate Estates Library construction and the County beach renourishment project. The repayment source is available non ad valorem revenues**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Arbitrage Services	11,873	-	-	-	-	-	na
Debt Service - Principal	6,154,000	-	-	-	-	-	na
Debt Service - Interest Expense	454,172	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	181,800	181,800	3,000	-	3,000	(98.35)
<b>Total Appropriations</b>	<b>6,620,045</b>	<b>181,800</b>	<b>181,800</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>(98.3%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	230	-	2,500	-	-	-	na
Trans fm 001 Gen Fund	891,213	-	-	-	-	-	na
Trans fm 350 EMS Cap Fd	539,877	-	-	-	-	-	na
Trans fm 355 Library Cap Fd	964,727	-	-	-	-	-	na
Trans fm 385 Law Enforc Cap Fd	2,815,634	-	-	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	1,408,959	-	-	-	-	-	na
Carry Forward	181,700	181,800	182,300	3,000	-	3,000	(98.35)
<b>Total Funding</b>	<b>6,802,339</b>	<b>181,800</b>	<b>184,800</b>	<b>3,000</b>	<b>-</b>	<b>3,000</b>	<b>(98.3%)</b>

**County-Wide Capital Projects (301)**

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	77,318	-	-	-	-	-	na
Operating Expense	3,670,388	-	-	-	-	-	na
Capital Outlay	5,974,604	1,227,200	9,672,300	2,970,900	-	2,970,900	142.09
Advance/Repay to 314 Museum	150,000	-	-	-	-	-	na
Advance/Repay to 350 EMS IF	1,174,600	-	-	426,900	-	426,900	na
Advance/Repay to 355 Lib IF	1,171,300	-	-	-	-	-	na
Advance/Repay to 381 Correctional	2,355,600	1,810,100	1,810,100	1,145,700	-	1,145,700	(36.71)
Advance/Repay to 385 Law Enf	1,593,800	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	6,894,600	2,389,800	2,389,800	1,906,600	-	1,906,600	(20.22)
Trans to 506 IT Capital	-	-	-	361,200	-	361,200	na
Reserves For Contingencies	-	800,000	-	800,000	-	800,000	0
<b>Total Appropriations</b>	<b>23,062,210</b>	<b>6,227,100</b>	<b>13,872,200</b>	<b>7,611,300</b>	<b>-</b>	<b>7,611,300</b>	<b>22.2%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	54,854	-	3,000	-	-	-	na
Interest/Misc	121,641	-	35,600	35,600	-	35,600	na
Trans fm 001 Gen Fund	10,092,100	9,527,100	9,527,100	3,730,600	-	3,730,600	(60.84)
Carry Forward	16,167,552	(3,300,000)	8,153,400	3,846,900	-	3,846,900	(216.57)
Less 5% Required By Law	-	-	-	(1,800)	-	(1,800)	na
<b>Total Funding</b>	<b>26,436,147</b>	<b>6,227,100</b>	<b>17,719,100</b>	<b>7,611,300</b>	<b>-</b>	<b>7,611,300</b>	<b>22.2%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Parks Ad Valorem Capital Projects (306)**

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001), Unincorporated General Fund MSTD (111) and Boater Improvement / Vessel Registration Fees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	1,148,500	-	-	-	-	-	na
Capital Outlay	843,891	300,000	11,349,900	300,000	-	300,000	0
Trans to Tax Collector	10,710	12,000	12,000	12,000	-	12,000	0
Trans to 710 Pub Serv Match	-	-	31,200	-	-	-	na
Trans to 210 Debt Serv Fd	339,000	339,100	298,700	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	-	39,000	311,600	-	311,600	na
Trans to 314 Museum Cap	50,000	-	-	-	-	-	na
Reserves For Contingencies	-	151,300	-	62,400	-	62,400	(58.76)
Reserves For Capital	-	-	-	313,800	-	313,800	na
<b>Total Appropriations</b>	<b>2,392,101</b>	<b>802,400</b>	<b>11,730,800</b>	<b>999,800</b>	<b>-</b>	<b>999,800</b>	<b>24.6%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	497,174	422,200	418,000	412,000	-	412,000	(2.42)
Intergovernmental Revenues	135,611	-	-	-	-	-	na
Charges For Services	29,131	-	-	-	-	-	na
Miscellaneous Revenues	62,454	-	51,400	-	-	-	na
Interest/Misc	87,070	80,000	43,000	43,000	-	43,000	(46.25)
Advance/Repay frm 131 Planning	-	250,000	250,000	250,000	-	250,000	0
Reimb From Other Depts	90,585	-	300,000	-	-	-	na
Trans frm Tax Collector	36,374	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	453,000	-	-	-	-	-	na
Carry Forward	11,986,700	71,300	10,986,000	317,600	-	317,600	345.44
Less 5% Required By Law	-	(21,100)	-	(22,800)	-	(22,800)	8.06
<b>Total Funding</b>	<b>13,378,098</b>	<b>802,400</b>	<b>12,048,400</b>	<b>999,800</b>	<b>-</b>	<b>999,800</b>	<b>24.6%</b>

**Library Capital Projects (307)**

Fund Type: **Capital Projects**

Description: **Accounts for contributions from individuals and organizations for the expansion of the Marco Island Library.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	27,463	-	-	-	-	-	na
Capital Outlay	744,091	6,600	463,200	5,800	-	5,800	(12.12)
<b>Total Appropriations</b>	<b>771,555</b>	<b>6,600</b>	<b>463,200</b>	<b>5,800</b>	<b>-</b>	<b>5,800</b>	<b>(12.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	500,000	-	-	-	-	-	na
Interest/Misc	5,219	-	2,900	2,900	-	2,900	na
Carry Forward	729,700	6,600	463,300	3,000	-	3,000	(54.55)
Less 5% Required By Law	-	-	-	(100)	-	(100)	na
<b>Total Funding</b>	<b>1,234,919</b>	<b>6,600</b>	<b>466,200</b>	<b>5,800</b>	<b>-</b>	<b>5,800</b>	<b>(12.1%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Growth Management Capital (310)**

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	179,952	-	529,400	-	-	-	na
Capital Outlay	-	157,900	558,200	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>179,952</b>	<b>157,900</b>	<b>1,087,600</b>	-	-	-	<b>(100.0%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	4,779	-	2,600	-	-	-	na
Trans fm 001 Gen Fund	-	-	400,300	-	-	-	na
Trans fm 111 MSTD Gen Fd	-	39,000	39,000	-	-	-	(100.00)
Trans fm 113 Comm Dev Fd	-	200,000	200,000	-	-	-	(100.00)
Carry Forward	620,800	(81,100)	445,700	-	-	-	(100.00)
<b>Total Funding</b>	<b>625,579</b>	<b>157,900</b>	<b>1,087,600</b>	-	-	-	<b>(100.0%)</b>

**Gas Tax - Engineering Operations (312)**

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in funding the personnel involved with the road capital construction program, planning, right-of-way acquisition, design, permitting, and project management. The principal revenue source is a transfer from the Gas Tax Road Construction Fund (313).**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	2,863,647	2,525,100	2,544,900	2,237,700	-	2,237,700	(11.38)
Operating Expense	219,115	302,100	274,700	319,000	-	319,000	5.59
Indirect Cost Reimburs	137,300	483,000	483,000	157,300	-	157,300	(67.43)
Capital Outlay	16,067	-	-	-	-	-	na
Reserves For Contingencies	-	158,000	-	62,600	-	62,600	(60.38)
Reserve for Attrition	-	-	-	(76,700)	-	(76,700)	na
<b>Total Appropriations</b>	<b>3,236,129</b>	<b>3,468,200</b>	<b>3,302,600</b>	<b>2,699,900</b>	-	<b>2,699,900</b>	<b>(22.2%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Miscellaneous Revenues	433	-	-	-	-	-	na
Interest/Misc	3,956	3,600	1,500	1,000	-	1,000	(72.22)
Trans fm 313 Gas Tax Cap Fd	3,301,300	3,263,100	3,263,100	2,629,700	-	2,629,700	(19.41)
Carry Forward	159,500	201,700	107,200	69,200	-	69,200	(65.69)
Less 5% Required By Law	-	(200)	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>3,465,189</b>	<b>3,468,200</b>	<b>3,371,800</b>	<b>2,699,900</b>	-	<b>2,699,900</b>	<b>(22.2%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Gas Tax - Road Construction (313)**

Fund Type: **Capital Projects**

Description: **These are the principal funds utilized in the road capital construction program. The principal revenue source is gas tax revenue and a transfer from the General Fund (001).**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	88,782	-	-	-	-	-	na
Operating Expense	4,522,003	50,000	-	-	-	-	(100.00)
Capital Outlay	12,747,184	8,050,000	67,042,000	16,202,000	-	16,202,000	101.27
Remittances	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Trans to 001 General Fund	230,600	232,300	232,300	238,100	-	238,100	2.50
Trans to 163 Baysh/Av Beaut Fd	78,125	-	-	-	-	-	na
Trans to 212 Debt Serv Fd	14,633,100	14,664,600	14,664,600	13,479,900	-	13,479,900	(8.08)
Trans to 213 SIB Loan	2,040,000	2,044,600	2,044,600	2,044,500	-	2,044,500	0
Trans to 312 Gas Tax Op Fd	3,301,300	3,263,100	3,263,100	2,629,700	-	2,629,700	(19.41)
Trans to 426 CAT Mass Transit Fd	1,778,000	1,900,900	3,337,700	1,672,700	-	1,672,700	(12.00)
Reserves For Contingencies	-	4,289,300	-	3,726,700	-	3,726,700	(13.12)
Reserves For Capital	-	-	-	805,500	-	805,500	na
<b>Total Appropriations</b>	<b>40,419,093</b>	<b>35,494,800</b>	<b>91,584,300</b>	<b>41,799,100</b>		<b>41,799,100</b>	<b>17.8%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Local Gas Taxes	12,895,300	12,543,600	12,817,900	12,817,900	-	12,817,900	2.19
Intergovernmental Revenues	1,656,512	5,532,100	5,532,000	2,000,000	-	2,000,000	(63.85)
Gas Taxes	5,519,824	5,456,400	5,482,100	5,482,100	-	5,482,100	0.47
Charges For Services	150,201	-	-	-	-	-	na
Miscellaneous Revenues	678,094	-	-	-	-	-	na
Interest/Misc	644,721	612,300	385,000	350,000	-	350,000	(42.84)
Other Financing Sources	-	-	-	500	-	500	na
Trans fm 001 Gen Fund	2,908,099	13,735,000	5,435,000	13,735,000	-	13,735,000	0
Trans fm 226 Naples Pk Debt Serv	-	-	-	100,000	-	100,000	na
Carry Forward	83,911,000	(1,454,000)	70,278,400	8,346,100	-	8,346,100	(674.01)
Less 5% Required By Law	-	(930,600)	-	(1,032,500)	-	(1,032,500)	10.95
<b>Total Funding</b>	<b>108,363,750</b>	<b>35,494,800</b>	<b>99,930,400</b>	<b>41,799,100</b>		<b>41,799,100</b>	<b>17.8%</b>

**Museum Capital Fund (314)**

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfer from the Museum Fund 198 (funded by Tourist Development (TDC)) and donations.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	514,321	-	-	-	-	-	na
Capital Outlay	184,104	100,000	938,800	162,000	-	162,000	62.00
Reserves For Contingencies	-	9,300	-	300	-	300	(96.77)
<b>Total Appropriations</b>	<b>698,425</b>	<b>109,300</b>	<b>938,800</b>	<b>162,300</b>		<b>162,300</b>	<b>48.5%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	-	62,000	-	-	-	na
Interest/Misc	7,465	500	11,500	10,500	-	10,500	2,000.00
Trans fm 198 Museum Fd	200,000	100,000	130,000	100,000	-	100,000	0
Trans fm 301 Co Wide Cap	150,000	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	50,000	-	-	-	-	-	na
Carry Forward	1,078,500	8,800	787,600	52,300	-	52,300	494.32
Less 5% Required By Law	-	-	-	(500)	-	(500)	na
<b>Total Funding</b>	<b>1,485,965</b>	<b>109,300</b>	<b>991,100</b>	<b>162,300</b>		<b>162,300</b>	<b>48.5%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Clam Bay Restoration (320)**

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	103,566	-	118,000	148,600	-	148,600	na
Capital Outlay	-	149,000	282,900	-	-	-	(100.00)
Trans to Property Appraiser	1,535	700	700	2,600	-	2,600	271.43
Trans to Tax Collector	1,971	1,100	1,100	3,900	-	3,900	254.55
Trans to 322 Pel Bay Irr and Land	-	65,000	65,000	-	-	-	(100.00)
Reserves For Contingencies	-	155,000	-	15,900	-	15,900	(89.74)
<b>Total Appropriations</b>	<b>107,072</b>	<b>370,800</b>	<b>467,700</b>	<b>171,000</b>	<b>-</b>	<b>171,000</b>	<b>(53.9%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	98,543	35,000	33,200	127,100	-	127,100	263.14
Interest/Misc	3,303	1,300	2,700	700	-	700	(46.15)
Trans fm Tax Collector	314	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	35,000	35,000	35,000	34,000	-	34,000	(2.86)
Carry Forward	382,600	301,300	412,700	15,900	-	15,900	(94.72)
Less 5% Required By Law	-	(1,800)	-	(6,700)	-	(6,700)	272.22
<b>Total Funding</b>	<b>519,760</b>	<b>370,800</b>	<b>483,600</b>	<b>171,000</b>	<b>-</b>	<b>171,000</b>	<b>(53.9%)</b>

**Pelican Bay Irrigation & Landscape (322)**

Fund Type: **Capital Projects**

Description: **Established to upgrade the existing irrigation system and landscaping. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	229,884	-	-	759,700	-	759,700	na
Capital Outlay	-	401,000	2,468,300	-	-	-	(100.00)
Trans to Property Appraiser	838	2,500	2,200	6,800	-	6,800	172.00
Trans to Tax Collector	1,078	3,800	3,800	10,300	-	10,300	171.05
Reserves For Contingencies	-	100	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>231,800</b>	<b>407,400</b>	<b>2,474,300</b>	<b>776,800</b>	<b>-</b>	<b>776,800</b>	<b>90.7%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	53,899	121,600	115,700	331,900	-	331,900	172.94
Interest/Misc	15,958	7,700	7,700	19,500	-	19,500	153.25
Trans fm 109 Pel Bay MSTBU	902,000	259,200	259,200	436,500	-	436,500	68.40
Trans fm 778 Pel Bay Lighting	186,400	83,600	83,600	-	-	-	(100.00)
Trans fm 320 Clam Bay Cap Fd	-	65,000	65,000	-	-	-	(100.00)
Carry Forward	1,023,000	(123,300)	1,949,500	6,400	-	6,400	(105.19)
Less 5% Required By Law	-	(6,400)	-	(17,500)	-	(17,500)	173.44
<b>Total Funding</b>	<b>2,181,257</b>	<b>407,400</b>	<b>2,480,700</b>	<b>776,800</b>	<b>-</b>	<b>776,800</b>	<b>90.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Stormwater Operations (324)**

Fund Type: **Capital Projects**

Description: **Accounts for personnel involved in Stormwater capital projects, including but not limited to, right-of-way, permitting, engineering and project management. The principal funding source is a transfer from the General Fund (001); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	755,677	821,000	822,200	1,111,800	-	1,111,800	35.42
Operating Expense	60,918	96,100	78,300	83,400	-	83,400	(13.22)
Indirect Cost Reimburs	-	-	-	18,800	-	18,800	na
Capital Outlay	2,929	2,500	-	-	-	-	(100.00)
Reserves For Contingencies	-	10,300	-	19,900	-	19,900	93.20
Reserve for Attrition	-	-	-	(38,300)	-	(38,300)	na
<b>Total Appropriations</b>	<b>819,524</b>	<b>929,900</b>	<b>900,500</b>	<b>1,195,600</b>	<b>-</b>	<b>1,195,600</b>	<b>28.6%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	1,060	1,000	700	700	-	700	(30.00)
Trans fm 001 Gen Fund	605,900	876,400	876,400	1,177,600	-	1,177,600	34.37
Carry Forward	286,100	52,500	40,700	17,300	-	17,300	(67.05)
<b>Total Funding</b>	<b>893,060</b>	<b>929,900</b>	<b>917,800</b>	<b>1,195,600</b>	<b>-</b>	<b>1,195,600</b>	<b>28.6%</b>

**Stormwater Capital Projects (325)**

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is a transfer from the General Fund (001); the total transfer to fund 324 and 325 is not to exceed the equivalent of 0.15 mills.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	2,860,345	-	-	-	-	-	na
Capital Outlay	4,549,031	6,504,200	12,276,900	6,333,800	-	6,333,800	(2.62)
Remittances	50,000	-	-	-	-	-	na
Trans to 186 Immok Redev Fd	317,341	-	-	-	-	-	na
Trans to 712 Transp Match	39,329	-	716,400	-	-	-	na
Trans to 216 Debt Serv Fd	943,900	939,500	939,500	939,700	-	939,700	0.02
Reserves For Contingencies	-	6,400	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>8,759,946</b>	<b>7,450,100</b>	<b>13,932,800</b>	<b>7,273,500</b>	<b>-</b>	<b>7,273,500</b>	<b>(2.4%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	264,656	-	-	-	-	-	na
SFWMD/Big Cypress Revenue	2,400,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0
Charges For Services	13	-	-	-	-	-	na
Interest/Misc	60,247	50,000	33,000	33,000	-	33,000	(34.00)
Trans fm 001 Gen Fund	6,804,800	5,273,900	5,273,900	5,788,200	-	5,788,200	9.75
Trans fm 186 Immok Redev Fd	200,000	-	-	-	-	-	na
Carry Forward	7,160,000	1,178,700	8,129,800	503,900	-	503,900	(57.25)
Less 5% Required By Law	-	(52,500)	-	(51,600)	-	(51,600)	(1.71)
<b>Total Funding</b>	<b>16,889,716</b>	<b>7,450,100</b>	<b>14,436,700</b>	<b>7,273,500</b>	<b>-</b>	<b>7,273,500</b>	<b>(2.4%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Road Impact Fee - District 1, North Naples (331)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	644,274	300,000	706,100	630,000	-	630,000	110.00
Capital Outlay	3,984,844	1,226,000	16,007,600	2,650,000	-	2,650,000	116.15
Reserves For Contingencies	-	321,300	-	124,200	-	124,200	(61.34)
<b>Total Appropriations</b>	<b>4,629,118</b>	<b>1,847,300</b>	<b>16,713,700</b>	<b>3,404,200</b>	<b>-</b>	<b>3,404,200</b>	<b>84.3%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	(97,738)	-	-	-	-	-	na
Miscellaneous Revenues	27	-	-	-	-	-	na
Interest/Misc	140,763	160,000	103,000	103,000	-	103,000	(35.63)
Impact Fees	1,348,742	800,000	1,000,000	1,044,000	-	1,044,000	30.50
Deferred Impact Fees	-	-	-	1,232,100	-	1,232,100	na
COA Impact Fees	(138,424)	400,000	700,000	304,000	-	304,000	(24.00)
Carry Forward	19,143,100	555,300	15,765,900	855,200	-	855,200	54.01
Less 5% Required By Law	-	(68,000)	-	(134,100)	-	(134,100)	97.21
<b>Total Funding</b>	<b>20,396,470</b>	<b>1,847,300</b>	<b>17,568,900</b>	<b>3,404,200</b>	<b>-</b>	<b>3,404,200</b>	<b>84.3%</b>

**Road Impact Fee - District 2, East Naples & Golden Gate City (333)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	168,340	100,000	370,100	300,000	-	300,000	200.00
Capital Outlay	5,384,082	1,745,500	4,960,200	-	-	-	(100.00)
Reserves For Contingencies	-	636,100	-	30,000	-	30,000	(95.28)
Reserves For Capital	-	-	-	1,046,800	-	1,046,800	na
<b>Total Appropriations</b>	<b>5,552,422</b>	<b>2,481,600</b>	<b>5,330,300</b>	<b>1,376,800</b>	<b>-</b>	<b>1,376,800</b>	<b>(44.5%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	(177,243)	-	-	-	-	-	na
Interest/Misc	64,544	70,000	36,400	36,400	-	36,400	(48.00)
Impact Fees	2,676,266	1,500,000	900,000	840,000	-	840,000	(44.00)
Deferred Impact Fees	533,867	-	-	-	-	-	na
COA Impact Fees	(634,062)	500,000	375,000	237,000	-	237,000	(52.60)
Carry Forward	7,431,000	515,100	4,338,000	319,100	-	319,100	(38.05)
Less 5% Required By Law	-	(103,500)	-	(55,700)	-	(55,700)	(46.18)
<b>Total Funding</b>	<b>9,894,371</b>	<b>2,481,600</b>	<b>5,649,400</b>	<b>1,376,800</b>	<b>-</b>	<b>1,376,800</b>	<b>(44.5%)</b>



**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Road Impact Fee - District 3, City of Naples (334)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	28,626	-	459,100	200,000	-	200,000	na
Capital Outlay	486	-	21,700	-	-	-	na
Reserves For Contingencies	-	161,700	-	20,000	-	20,000	(87.63)
Reserves For Capital	-	-	-	144,200	-	144,200	na
<b>Total Appropriations</b>	<b>29,112</b>	<b>161,700</b>	<b>480,800</b>	<b>364,200</b>	<b>-</b>	<b>364,200</b>	<b>125.2%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	8,920	6,500	6,000	6,000	-	6,000	(7.69)
Impact Fees	-	-	100,000	100,000	-	100,000	na
Carry Forward	658,500	155,500	638,300	263,500	-	263,500	69.45
Less 5% Required By Law	-	(300)	-	(5,300)	-	(5,300)	1,666.67
<b>Total Funding</b>	<b>667,420</b>	<b>161,700</b>	<b>744,300</b>	<b>364,200</b>	<b>-</b>	<b>364,200</b>	<b>125.2%</b>

**Road Impact Fee - District 4, South County & Marco Island (336)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,134,025	-	156,700	400,000	-	400,000	na
Capital Outlay	1,155,729	572,000	14,834,700	3,981,100	-	3,981,100	596.00
Trans to 712 Transp Match	-	-	-	3,228,600	-	3,228,600	na
Reserves For Contingencies	-	-	-	677,700	-	677,700	na
<b>Total Appropriations</b>	<b>2,289,753</b>	<b>572,000</b>	<b>14,991,400</b>	<b>8,287,400</b>	<b>-</b>	<b>8,287,400</b>	<b>1,348.8%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Licenses & Permits	(9,587)	-	-	-	-	-	na
Miscellaneous Revenues	30,539	-	-	-	-	-	na
Interest/Misc	132,064	152,000	105,000	105,000	-	105,000	(30.92)
Impact Fees	3,621,238	2,330,000	1,000,000	900,000	-	900,000	(61.37)
Deferred Impact Fees	6,211	-	-	-	-	-	na
COA Impact Fees	(326,502)	1,000,000	1,730,000	3,620,000	-	3,620,000	262.00
Carry Forward	14,886,300	(2,776,300)	16,050,000	3,893,600	-	3,893,600	(240.24)
Less 5% Required By Law	-	(133,700)	-	(231,200)	-	(231,200)	72.92
<b>Total Funding</b>	<b>18,340,265</b>	<b>572,000</b>	<b>18,885,000</b>	<b>8,287,400</b>	<b>-</b>	<b>8,287,400</b>	<b>1,348.8%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Road Impact Fee - District 6, Golden Gate Estates (338)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	160,457	300,000	428,600	650,000	-	650,000	116.67
Capital Outlay	4,973,330	3,928,500	14,342,200	4,650,000	-	4,650,000	18.37
Reserves For Contingencies	-	1,305,100	-	269,500	-	269,500	(79.35)
<b>Total Appropriations</b>	<b>5,133,787</b>	<b>5,533,600</b>	<b>14,770,800</b>	<b>5,569,500</b>	<b>-</b>	<b>5,569,500</b>	<b>0.6%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	(26,038)	-	-	-	-	-	na
Interest/Misc	150,963	160,000	113,000	113,000	-	113,000	(29.38)
Impact Fees	2,967,461	2,000,000	500,000	400,000	-	400,000	(80.00)
Deferred Impact Fees	123,689	-	-	-	-	-	na
COA Impact Fees	1,749,903	700,000	1,400,000	475,000	-	475,000	(32.14)
Carry Forward	17,566,500	2,816,600	17,388,700	4,630,900	-	4,630,900	64.41
Less 5% Required By Law	-	(143,000)	-	(49,400)	-	(49,400)	(65.45)
<b>Total Funding</b>	<b>22,532,477</b>	<b>5,533,600</b>	<b>19,401,700</b>	<b>5,569,500</b>	<b>-</b>	<b>5,569,500</b>	<b>0.6%</b>

**Road Impact Fee - District 5, Immokalee Area (339)**

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	688,219	100,000	385,400	100,000	-	100,000	0
Capital Outlay	3,261,756	-	7,634,900	-	-	-	na
Trans to 001 General Fund	-	-	1,054,400	-	-	-	na
Reserves For Contingencies	-	299,400	-	10,000	-	10,000	(96.66)
Reserves For Capital	-	-	-	219,100	-	219,100	na
<b>Total Appropriations</b>	<b>3,949,974</b>	<b>399,400</b>	<b>9,074,700</b>	<b>329,100</b>	<b>-</b>	<b>329,100</b>	<b>(17.6%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Licenses & Permits	(20,398)	-	-	-	-	-	na
Interest/Misc	87,775	85,000	54,000	54,000	-	54,000	(36.47)
Impact Fees	968,505	800,000	400,000	300,000	-	300,000	(62.50)
Deferred Impact Fees	14,529	-	-	923,000	-	923,000	na
COA Impact Fees	(131,210)	800,000	125,000	100,000	-	100,000	(87.50)
Carry Forward	10,559,100	(1,201,300)	7,516,700	(979,000)	-	(979,000)	(18.50)
Less 5% Required By Law	-	(84,300)	-	(68,900)	-	(68,900)	(18.27)
<b>Total Funding</b>	<b>11,478,301</b>	<b>399,400</b>	<b>8,095,700</b>	<b>329,100</b>	<b>-</b>	<b>329,100</b>	<b>(17.6%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Road Assessments - Receivable (341)**

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Advance/Repay to 226 Nap Pk D	-	30,000	-	-	-	-	(100.00)
Reserves For Capital	-	365,000	-	408,000	-	408,000	11.78
<b>Total Appropriations</b>	<b>-</b>	<b>395,000</b>	<b>-</b>	<b>408,000</b>	<b>-</b>	<b>408,000</b>	<b>3.3%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Special Assessments	1,550	-	-	-	-	-	na
Interest/Misc	2,973	1,000	2,000	2,000	-	2,000	100.00
Carry Forward	391,100	394,100	404,100	406,100	-	406,100	3.04
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>395,623</b>	<b>395,000</b>	<b>406,100</b>	<b>408,000</b>	<b>-</b>	<b>408,000</b>	<b>3.3%</b>

**Regional Park Impact Fee - Incorporated Areas (345)**

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land, buildings and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	1,659	-	48,400	-	-	-	na
Trans to 216 Debt Serv Fd	116,100	43,200	43,200	90,000	-	90,000	108.33
Reserves For Capital	-	79,000	-	75,100	-	75,100	(4.94)
<b>Total Appropriations</b>	<b>117,759</b>	<b>122,200</b>	<b>91,600</b>	<b>165,100</b>	<b>-</b>	<b>165,100</b>	<b>35.1%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	558	400	500	500	-	500	25.00
Impact Fees	103,565	50,000	50,000	50,000	-	50,000	0
Carry Forward	158,500	74,300	158,200	117,100	-	117,100	57.60
Less 5% Required By Law	-	(2,500)	-	(2,500)	-	(2,500)	0
<b>Total Funding</b>	<b>262,623</b>	<b>122,200</b>	<b>208,700</b>	<b>165,100</b>	<b>-</b>	<b>165,100</b>	<b>35.1%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Community & Regional Parks Impact Fee - Unincorporated Area (346)**

Fund Type: **Capital Projects**

Description: **Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities and capital equipment. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	2,921,370	-	262,500	252,000	-	252,000	na
Capital Outlay	438,909	-	4,220,400	-	-	-	na
Trans to 216 Debt Serv Fd	3,012,400	3,072,800	3,072,800	3,021,500	-	3,021,500	(1.67)
Reserves For Contingencies	-	1,301,500	-	369,000	-	369,000	(71.65)
Reserve for Eagle Lake Grant Match	-	-	-	425,000	-	425,000	na
Reserves For Debt Service	-	2,337,300	-	2,379,200	-	2,379,200	1.79
Reserve for Future Debt Service	-	-	-	3,790,700	-	3,790,700	na
Reserves For Capital	-	-	-	825,000	-	825,000	na
<b>Total Appropriations</b>	<b>6,372,679</b>	<b>6,711,600</b>	<b>7,555,700</b>	<b>11,062,400</b>	<b>-</b>	<b>11,062,400</b>	<b>64.8%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	29,400	-	-	-	-	-	na
Miscellaneous Revenues	-	-	1,800	-	-	-	na
Interest/Misc	107,933	85,500	75,000	50,000	-	50,000	(41.52)
Impact Fees	3,442,612	1,675,000	2,500,000	1,635,000	-	1,635,000	(2.39)
Deferred Impact Fees	336,822	-	151,000	553,000	-	553,000	na
COA Impact Fees	(198,801)	-	-	-	-	-	na
Carry Forward	16,438,800	5,034,800	13,764,200	8,936,300	-	8,936,300	77.49
Less 5% Required By Law	-	(83,700)	-	(111,900)	-	(111,900)	33.69
<b>Total Funding</b>	<b>20,156,766</b>	<b>6,711,600</b>	<b>16,492,000</b>	<b>11,062,400</b>	<b>-</b>	<b>11,062,400</b>	<b>64.8%</b>

**Emergency Medical Services Impact Fees (350)**

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and capital equipment. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	50,033	70,000	116,100	50,000	-	50,000	(28.57)
Capital Outlay	34,810	-	15,000	-	-	-	na
Trans to 210 Debt Serv Fd	13,700	13,700	14,500	-	-	-	(100.00)
Trans to 216 Debt Serv Fd	717,200	311,800	311,800	311,900	-	311,900	0.03
Trans to 298 Sp Ob Bd '10	-	368,300	368,500	396,100	-	396,100	7.55
Trans to 299 Debt Serv Fd	539,877	-	-	-	-	-	na
Reserves For Contingencies	-	25,900	-	-	-	-	(100.00)
Reserves For Debt Service	-	273,600	-	208,500	-	208,500	(23.79)
<b>Total Appropriations</b>	<b>1,355,620</b>	<b>1,063,300</b>	<b>825,900</b>	<b>966,500</b>	<b>-</b>	<b>966,500</b>	<b>(9.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	10,204	8,100	5,000	5,000	-	5,000	(38.27)
Impact Fees	160,725	80,000	110,000	105,000	-	105,000	31.25
Deferred Impact Fees	29,799	-	17,100	49,300	-	49,300	na
Advance/Repay frm 301 Cap Proj	1,174,600	-	-	426,900	-	426,900	na
Carry Forward	1,062,700	979,600	1,082,100	388,300	-	388,300	(60.36)
Less 5% Required By Law	-	(4,400)	-	(8,000)	-	(8,000)	81.82
<b>Total Funding</b>	<b>2,438,028</b>	<b>1,063,300</b>	<b>1,214,200</b>	<b>966,500</b>	<b>-</b>	<b>966,500</b>	<b>(9.1%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Library System Impact Fee (355)**

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction, capital equipment and books. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	80,354	80,000	94,400	20,000	-	20,000	(75.00)
Capital Outlay	623,985	-	1,475,400	-	-	-	na
Trans to 210 Debt Serv Fd	472,000	472,200	415,500	-	-	-	(100.00)
Trans to 298 Sp Ob Bd '10	-	725,800	779,900	1,148,300	-	1,148,300	58.21
Trans to 299 Debt Serv Fd	964,727	-	-	-	-	-	na
Reserves For Contingencies	-	774,500	-	116,800	-	116,800	(84.92)
Reserves For Debt Service	-	602,600	-	376,500	-	376,500	(37.52)
Reserve for Future Debt Service	-	-	-	442,000	-	442,000	na
<b>Total Appropriations</b>	<b>2,141,065</b>	<b>2,655,100</b>	<b>2,765,200</b>	<b>2,103,600</b>	<b>-</b>	<b>2,103,600</b>	<b>(20.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	50,000	-	200,000	-	-	-	na
Interest/Misc	31,108	9,000	13,000	13,000	-	13,000	44.44
Impact Fees	597,814	320,000	370,000	330,000	-	330,000	3.13
Deferred Impact Fees	70,752	-	39,400	85,800	-	85,800	na
Advance/Repay frm 301 Cap Proj	1,171,300	-	-	-	-	-	na
Carry Forward	4,060,400	2,342,500	3,839,000	1,696,200	-	1,696,200	(27.59)
Less 5% Required By Law	-	(16,400)	-	(21,400)	-	(21,400)	30.49
<b>Total Funding</b>	<b>5,981,374</b>	<b>2,655,100</b>	<b>4,461,400</b>	<b>2,103,600</b>	<b>-</b>	<b>2,103,600</b>	<b>(20.8%)</b>

**Community Park Impact Fee - Naples & Urban Collier (368)**

Fund Type: **Capital Projects**

Description: **Collier County's Community Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related community parks facilities and capital. Impact fees were assessed and collected on residential new construction permits, however, in May 1999, this impact fee was repealed and replaced with the Community Park Impact Fee and Regional Parks Impact Fee - Unincorporated which is accounted for in fund 346. The last deposit made to this fund was in FY 2006, for an impact fee deferral.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	8,720	-	-	-	-	-	na
Capital Outlay	8,648	-	173,700	-	-	-	na
Reserves For Capital	-	182,400	-	182,300	-	182,300	(0.05)
<b>Total Appropriations</b>	<b>17,367</b>	<b>182,400</b>	<b>173,700</b>	<b>182,300</b>	<b>-</b>	<b>182,300</b>	<b>(0.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	2,918	2,500	1,500	1,500	-	1,500	(40.00)
Carry Forward	368,300	180,100	353,100	180,900	-	180,900	0.44
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)
<b>Total Funding</b>	<b>371,218</b>	<b>182,400</b>	<b>354,600</b>	<b>182,300</b>	<b>-</b>	<b>182,300</b>	<b>(0.1%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Ochopee Fire Control District Impact Fee (372)**

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	2,014	-	1,700	300	-	300	na
Reserves For Capital	-	4,100	-	6,200	-	6,200	51.22
<b>Total Appropriations</b>	<b>2,014</b>	<b>4,100</b>	<b>1,700</b>	<b>6,500</b>	<b>-</b>	<b>6,500</b>	<b>58.5%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	78	-	100	100	-	100	na
Impact Fees	1,053	1,000	1,700	1,000	-	1,000	0
Carry Forward	6,300	3,200	5,400	5,500	-	5,500	71.88
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>7,431</b>	<b>4,100</b>	<b>7,200</b>	<b>6,500</b>	<b>-</b>	<b>6,500</b>	<b>58.5%</b>

**Isle of Capri Fire District Impact Fee (373)**

Fund Type: **Capital Projects**

Description: **Isle of Capri Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and capital equipment.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	15,897	-	1,200	1,000	-	1,000	na
Capital Outlay	82,441	-	102,800	-	-	-	na
Reserves For Capital	-	33,900	-	3,500	-	3,500	(89.68)
<b>Total Appropriations</b>	<b>98,338</b>	<b>33,900</b>	<b>104,000</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>(86.7%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	1,476	-	500	100	-	100	na
Impact Fees	1,007	1,000	-	1,000	-	1,000	0
Carry Forward	202,800	33,000	107,000	3,500	-	3,500	(89.39)
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0
<b>Total Funding</b>	<b>205,283</b>	<b>33,900</b>	<b>107,500</b>	<b>4,500</b>	<b>-</b>	<b>4,500</b>	<b>(86.7%)</b>

**Correctional Facilities Impact Fee (381)**

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities and capital equipment.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	41,312	100,000	153,100	115,000	-	115,000	15.00
Capital Outlay	220,755	-	95,100	-	-	-	na
Trans to 215 Debt Serv Fd	1,952,900	1,950,600	1,950,600	1,948,800	-	1,948,800	(0.09)
Reserves For Contingencies	-	64,800	-	17,400	-	17,400	(73.15)
Reserves For Debt Service	-	1,343,800	-	1,356,600	-	1,356,600	0.95
<b>Total Appropriations</b>	<b>2,214,966</b>	<b>3,459,200</b>	<b>2,198,800</b>	<b>3,437,800</b>	<b>-</b>	<b>3,437,800</b>	<b>(0.6%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	13,318	9,000	7,000	7,000	-	7,000	(22.22)
Impact Fees	409,558	152,000	398,300	398,300	-	398,300	162.04
Deferred Impact Fees	36,859	-	21,700	62,500	-	62,500	na
Advance/Repay frm 301 Cap Proj	2,355,600	1,810,100	1,810,100	1,145,700	-	1,145,700	(36.71)
Carry Forward	1,209,400	1,496,100	1,809,400	1,847,700	-	1,847,700	23.50
Less 5% Required By Law	-	(8,000)	-	(23,400)	-	(23,400)	192.50
<b>Total Funding</b>	<b>4,024,735</b>	<b>3,459,200</b>	<b>4,046,500</b>	<b>3,437,800</b>	<b>-</b>	<b>3,437,800</b>	<b>(0.6%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Law Enforcement Impact Fee (385)**

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and capital equipment.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	161,760	125,000	144,900	110,000	-	110,000	(12.00)
Capital Outlay	464,844	-	117,200	-	-	-	na
Trans to 216 Debt Serv Fd	204,800	755,000	755,000	755,100	-	755,100	0.01
Trans to 298 Sp Ob Bd '10	-	1,860,000	1,860,000	1,900,400	-	1,900,400	2.17
Trans to 299 Debt Serv Fd	2,815,634	-	-	-	-	-	na
Reserves For Contingencies	-	823,900	-	276,500	-	276,500	(66.44)
Reserves For Debt Service	-	921,500	-	504,800	-	504,800	(45.22)
Reserve for Future Debt Service	-	-	-	716,400	-	716,400	na
<b>Total Appropriations</b>	<b>3,647,038</b>	<b>4,485,400</b>	<b>2,877,100</b>	<b>4,263,200</b>	<b>-</b>	<b>4,263,200</b>	<b>(5.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	-	101,300	-	-	-	na
Interest/Misc	29,285	9,000	12,900	12,900	-	12,900	43.33
Impact Fees	329,852	175,000	245,000	292,800	-	292,800	67.31
Deferred Impact Fees	3,489	-	-	-	-	-	na
Advance/Repay fm 001 Gen Fd	1,700,000	1,700,000	1,700,000	1,700,000	-	1,700,000	0
Advance/Repay frm 301 Cap Proj	1,593,800	-	-	-	-	-	na
Carry Forward	3,081,500	2,610,600	3,090,700	2,272,800	-	2,272,800	(12.94)
Less 5% Required By Law	-	(9,200)	-	(15,300)	-	(15,300)	66.30
<b>Total Funding</b>	<b>6,737,926</b>	<b>4,485,400</b>	<b>5,149,900</b>	<b>4,263,200</b>	<b>-</b>	<b>4,263,200</b>	<b>(5.0%)</b>

**General Government Building Impact Fee (390)**

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	824,733	125,000	227,100	200,000	-	200,000	60.00
Capital Outlay	2,113,359	-	1,739,900	21,100	-	21,100	na
Advance/Repay to 471 S Waste	630,000	630,000	630,000	630,000	-	630,000	0
Trans to 210 Debt Serv Fd	221,400	221,500	195,100	-	-	-	(100.00)
Trans to 216 Debt Serv Fd	3,810,300	3,885,700	3,885,700	3,886,300	-	3,886,300	0.02
Trans to 298 Sp Ob Bd '10	-	70,600	96,000	327,500	-	327,500	363.88
Trans to 299 Debt Serv Fd	1,408,959	-	-	-	-	-	na
Reserves For Contingencies	-	337,500	-	122,100	-	122,100	(63.82)
Reserves For Debt Service	-	3,206,700	-	2,774,600	-	2,774,600	(13.47)
<b>Total Appropriations</b>	<b>9,008,751</b>	<b>8,477,000</b>	<b>6,773,800</b>	<b>7,961,600</b>	<b>-</b>	<b>7,961,600</b>	<b>(6.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	-	21,100	-	-	-	na
Interest/Misc	71,317	25,000	45,000	30,000	-	30,000	20.00
Impact Fees	900,568	453,000	825,000	660,000	-	660,000	45.70
Deferred Impact Fees	8,833	-	-	65,700	-	65,700	na
Advance/Repay fm 001 Gen Fd	630,000	630,000	630,000	630,000	-	630,000	0
Advance/Repay frm 301 Cap Proj	6,894,600	2,389,800	2,389,800	1,906,600	-	1,906,600	(20.22)
Carry Forward	8,073,900	5,003,100	7,570,000	4,707,100	-	4,707,100	(5.92)
Less 5% Required By Law	-	(23,900)	-	(37,800)	-	(37,800)	58.16
<b>Total Funding</b>	<b>16,579,217</b>	<b>8,477,000</b>	<b>11,480,900</b>	<b>7,961,600</b>	<b>-</b>	<b>7,961,600</b>	<b>(6.1%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**County Water/Sewer District Operations (408)**

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	22,897,929	24,488,600	23,972,100	25,051,700	-	25,051,700	2.30
Operating Expense	22,090,402	27,162,200	25,211,300	27,964,100	-	27,964,100	2.95
Indirect Cost Reimburs	1,469,500	1,489,400	1,489,400	1,728,700	-	1,728,700	16.07
Payment In Lieu of Taxes	3,459,500	3,778,100	3,778,100	3,786,500	-	3,786,500	0.22
Capital Outlay	437,162	937,800	1,123,900	568,700	-	568,700	(39.36)
Trans to 001 General Fund	232,900	283,200	283,200	294,600	-	294,600	4.03
Trans to 410 W/S Debt Serv Fd	11,950,500	9,640,000	9,640,000	7,146,400	-	7,146,400	(25.87)
Trans to 412 W User Fee Cap Fd	19,192,300	13,052,600	13,052,600	24,984,900	-	24,984,900	91.42
Trans to 414 S User Fee Cap Fd	23,567,700	30,456,100	30,456,100	19,268,900	-	19,268,900	(36.73)
Reserves For Contingencies	-	5,522,000	-	5,957,200	-	5,957,200	7.88
Reserves For Cash Flow	-	11,564,600	-	11,961,600	-	11,961,600	3.43
Reserve for Attrition	-	-	-	(806,700)	-	(806,700)	na
<b>Total Appropriations</b>	<b>105,297,893</b>	<b>128,374,600</b>	<b>109,006,700</b>	<b>127,906,600</b>		<b>127,906,600</b>	<b>(0.4%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	5,674	-	20,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	1,634	-	18,100	-	-	-	na
Charges For Services	2,445,829	2,008,800	2,182,700	2,195,800	-	2,195,800	9.31
Water Revenue	44,708,762	43,000,000	44,000,000	44,355,600	-	44,355,600	3.15
Sewer Revenue	50,402,550	50,000,000	51,000,000	51,412,500	-	51,412,500	2.83
Effluent Revenue	2,600,743	2,710,000	2,687,600	2,808,500	-	2,808,500	3.63
Fines & Forfeitures	5,900	15,000	6,200	6,200	-	6,200	(58.67)
Miscellaneous Revenues	648,471	453,500	954,800	516,000	-	516,000	13.78
Interest/Misc	193,085	240,000	125,800	84,000	-	84,000	(65.00)
Reimb From Other Depts	24,145	14,600	14,600	-	-	-	(100.00)
Trans fm 109 Pel Bay MSTBU	-	-	-	13,400	-	13,400	na
Net Cost Co Water/Sewer Op	(37,644,000)	-	(30,110,100)	-	-	-	na
Trans fm 114 Pollutn Ctrl Fd	52,700	55,100	55,100	54,500	-	54,500	(1.09)
Trans fm 409 W/S Assessmt Fd	35,000	17,600	17,600	21,600	-	21,600	22.73
Trans fm 441 Goodland Water	76,200	82,200	82,200	18,600	-	18,600	(77.37)
Trans fm 470 Solid Waste Fd	253,900	260,400	260,400	217,600	-	217,600	(16.44)
Trans fm 473 Mand Collect Fd	1,151,600	1,211,000	1,211,000	1,164,100	-	1,164,100	(3.87)
Carry Forward	40,335,700	33,227,700	36,480,200	30,107,100	-	30,107,100	(9.39)
Less 5% Required By Law	-	(4,921,300)	-	(5,068,900)	-	(5,068,900)	3.00
<b>Total Funding</b>	<b>105,297,893</b>	<b>128,374,600</b>	<b>109,006,700</b>	<b>127,906,600</b>		<b>127,906,600</b>	<b>(0.4%)</b>

**Water/Sewer Special Assessment (409)**

Fund Type: **Enterprise**

Description: **This fund serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Trans to Property Appraiser	274	600	350	350	-	350	(41.67)
Trans to Tax Collector	357	800	450	450	-	450	(43.75)
Trans to 408 Water/Sewer Fd	35,000	17,600	17,600	21,600	-	21,600	22.73
<b>Total Appropriations</b>	<b>35,630</b>	<b>19,000</b>	<b>18,400</b>	<b>22,400</b>		<b>22,400</b>	<b>17.9%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Special Assessments	3,478	-	18,000	-	-	-	na
Interest/Misc	156	100	3,200	100	-	100	0
Trans frm Tax Collector	162	-	-	-	-	-	na
Carry Forward	37,000	18,900	19,500	22,300	-	22,300	17.99
<b>Total Funding</b>	<b>40,796</b>	<b>19,000</b>	<b>40,700</b>	<b>22,400</b>		<b>22,400</b>	<b>17.9%</b>



**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**County Water/Sewer District Debt Service (410)**

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are carryforward, operating transfers, and assessments.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	10,450	80,000	80,000	80,000	-	80,000	0
Arbitrage Services	9,496	30,000	30,000	30,000	-	30,000	0
Debt Service	110,789	12,000	12,000	12,000	-	12,000	0
Debt Service - Principal	12,193,202	11,825,800	11,825,800	12,311,400	-	12,311,400	4.11
Debt Service - Interest Expense	9,978,575	9,765,500	9,765,500	9,283,100	-	9,283,100	(4.94)
Trans to Property Appraiser	9,125	12,800	12,800	12,800	-	12,800	0
Trans to Tax Collector	10,829	17,000	17,000	17,000	-	17,000	0
Trans to 411 W Impact Fee Cap Fd	5,839,056	-	-	-	-	-	na
Trans to 412 W User Fee Cap Fd	452,618	368,000	-	368,000	-	368,000	0
Reserves For Debt Service	-	19,704,700	-	17,010,100	-	17,010,100	(13.67)
Reserves For Capital	-	300,000	-	300,000	-	300,000	0
<b>Total Appropriations</b>	<b>28,614,140</b>	<b>42,115,800</b>	<b>21,743,100</b>	<b>39,424,400</b>	<b>-</b>	<b>39,424,400</b>	<b>(6.4%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Special Assessments	(35,683)	-	-	-	-	-	na
Interest/Misc	148,310	150,000	100,000	100,000	-	100,000	(33.33)
SRF Loan Proceeds	6,291,674	368,000	-	368,000	-	368,000	0
Bond Proceeds	41,047	-	-	-	-	-	na
Trans frm Tax Collector	4,804	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	11,950,500	9,640,000	9,640,000	7,146,400	-	7,146,400	(25.87)
Trans fm 411 W Impact Fee Cap Fd	5,548,324	5,517,800	5,517,800	5,675,900	-	5,675,900	2.87
Trans fm 413 S Impact Fee Cap Fd	5,524,100	5,618,000	5,618,000	5,484,200	-	5,484,200	(2.38)
Carry Forward	20,070,200	20,829,500	21,522,200	20,654,900	-	20,654,900	(0.84)
Less 5% Required By Law	-	(7,500)	-	(5,000)	-	(5,000)	(33.33)
<b>Total Funding</b>	<b>49,543,275</b>	<b>42,115,800</b>	<b>42,398,000</b>	<b>39,424,400</b>	<b>-</b>	<b>39,424,400</b>	<b>(6.4%)</b>

**County Water Impact Fees (411)**

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development charges.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	596,020	-	225,800	200,000	-	200,000	na
Capital Outlay	830,111	222,500	3,013,700	87,500	-	87,500	(60.67)
Trans to 410 W/S Debt Serv Fd	5,548,324	5,517,800	5,517,800	5,675,900	-	5,675,900	2.87
Reserves For Contingencies	-	200,000	-	596,300	-	596,300	198.15
Reserves For Capital	-	5,985,800	-	4,676,400	-	4,676,400	(21.88)
<b>Total Appropriations</b>	<b>6,974,455</b>	<b>11,926,100</b>	<b>8,757,300</b>	<b>11,236,100</b>	<b>-</b>	<b>11,236,100</b>	<b>(5.8%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	777,077	-	-	-	-	-	na
Interest/Misc	91,537	100,000	70,000	70,000	-	70,000	(30.00)
Impact Fees	3,740,688	2,800,000	3,000,000	3,000,000	-	3,000,000	7.14
Deferred Impact Fees	1,275	-	-	-	-	-	na
Trans fm 410 W/S Debt Serv Fd	5,839,056	-	-	-	-	-	na
Carry Forward	10,077,500	9,171,100	14,006,900	8,319,600	-	8,319,600	(9.28)
Less 5% Required By Law	-	(145,000)	-	(153,500)	-	(153,500)	5.86
<b>Total Funding</b>	<b>20,527,133</b>	<b>11,926,100</b>	<b>17,076,900</b>	<b>11,236,100</b>	<b>-</b>	<b>11,236,100</b>	<b>(5.8%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**County Water User Fees Capital (412)**

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,869	-	-	-	-	-	na
Operating Expense	5,971,893	-	-	7,400	-	7,400	na
Capital Outlay	77,548	6,887,500	31,315,800	27,990,800	-	27,990,800	306.40
Reserves For Contingencies	-	344,400	-	2,799,000	-	2,799,000	712.72
Reserves For Capital	-	24,242,900	-	10,796,700	-	10,796,700	(55.46)
<b>Total Appropriations</b>	<b>6,051,310</b>	<b>31,474,800</b>	<b>31,315,800</b>	<b>41,593,900</b>	<b>-</b>	<b>41,593,900</b>	<b>32.1%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	268,917	300,000	200,000	200,000	-	200,000	(33.33)
Advance/Repay frm 217 Debt Serv	-	-	1,416,300	-	-	-	na
Trans fm 408 Water / Sewer Fd	19,192,300	13,052,600	13,052,600	24,984,900	-	24,984,900	91.42
Trans fm 410 W/S Debt Serv Fd	452,618	368,000	-	368,000	-	368,000	0
Carry Forward	18,835,400	17,769,200	32,697,900	16,051,000	-	16,051,000	(9.67)
Less 5% Required By Law	-	(15,000)	-	(10,000)	-	(10,000)	(33.33)
<b>Total Funding</b>	<b>38,749,235</b>	<b>31,474,800</b>	<b>47,366,800</b>	<b>41,593,900</b>	<b>-</b>	<b>41,593,900</b>	<b>32.1%</b>

**County Sewer Impact Fees (413)**

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development charges.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	108,034	-	160,300	150,000	-	150,000	na
Capital Outlay	34,073	395,000	1,702,800	117,500	-	117,500	(70.25)
Trans to 410 W/S Debt Serv Fd	5,524,100	5,618,000	5,618,000	5,484,200	-	5,484,200	(2.38)
Reserves For Contingencies	-	300,000	-	575,000	-	575,000	91.67
Reserves For Capital	-	5,305,800	-	5,159,900	-	5,159,900	(2.75)
<b>Total Appropriations</b>	<b>5,666,207</b>	<b>11,618,800</b>	<b>7,481,100</b>	<b>11,486,600</b>	<b>-</b>	<b>11,486,600</b>	<b>(1.1%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	43,245	50,000	45,000	45,000	-	45,000	(10.00)
Impact Fees	3,515,768	2,800,000	3,000,000	3,000,000	-	3,000,000	7.14
Deferred Impact Fees	1,575	-	-	-	-	-	na
Trans fm 414 Sewer Cap	5,500,000	5,500,000	5,500,000	-	-	-	(100.00)
Carry Forward	3,755,400	3,411,300	7,529,900	8,593,800	-	8,593,800	151.92
Less 5% Required By Law	-	(142,500)	-	(152,200)	-	(152,200)	6.81
<b>Total Funding</b>	<b>12,815,988</b>	<b>11,618,800</b>	<b>16,074,900</b>	<b>11,486,600</b>	<b>-</b>	<b>11,486,600</b>	<b>(1.1%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**County Sewer User Fees Capital (414)**

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	6,874,486	-	-	23,300	-	23,300	na
Capital Outlay	1,018,664	15,910,000	41,986,700	26,345,300	-	26,345,300	65.59
Advance/Repay to 413 Sew IF	5,500,000	5,500,000	5,500,000	-	-	-	(100.00)
Trans to 417 PU Grant Fd	-	-	2,112,000	-	-	-	na
Reserves For Contingencies	-	1,000,000	-	2,637,000	-	2,637,000	163.70
Reserves For Capital	-	18,455,400	-	10,958,800	-	10,958,800	(40.62)
<b>Total Appropriations</b>	<b>13,393,150</b>	<b>40,865,400</b>	<b>49,598,700</b>	<b>39,964,400</b>	<b>-</b>	<b>39,964,400</b>	<b>(2.2%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	210,000	-	-	-	-	-	na
Interest/Misc	321,037	400,000	250,000	250,000	-	250,000	(37.50)
Advance/Repay frm 217 Debt Serv	-	-	1,416,300	-	-	-	na
Trans fm 408 Water / Sewer Fd	23,567,700	30,456,100	30,456,100	19,268,900	-	19,268,900	(36.73)
Carry Forward	27,276,700	10,029,300	37,934,300	20,458,000	-	20,458,000	103.98
Less 5% Required By Law	-	(20,000)	-	(12,500)	-	(12,500)	(37.50)
<b>Total Funding</b>	<b>51,375,437</b>	<b>40,865,400</b>	<b>70,056,700</b>	<b>39,964,400</b>	<b>-</b>	<b>39,964,400</b>	<b>(2.2%)</b>

**County Water Sewer Bond Proceeds (415)**

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In December 2006, the County Water-Sewer District issued Revenue Bonds, Series 2006, to refund two Commercial Paper Loans in the total amount of \$26.9 million and finance water/sewer capital improvements in the amount of \$76.3 million.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	340,415	-	-	-	-	-	na
Capital Outlay	2,150,256	-	1,045,500	-	-	-	na
Reserves For Contingencies	-	-	-	69,000	-	69,000	na
<b>Total Appropriations</b>	<b>2,490,671</b>	<b>-</b>	<b>1,045,500</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	25,034	6,000	12,000	4,300	-	4,300	(28.33)
Carry Forward	3,563,900	(5,700)	1,098,200	64,700	-	64,700	(1,235.09)
Less 5% Required By Law	-	(300)	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>3,588,934</b>	<b>-</b>	<b>1,110,200</b>	<b>69,000</b>	<b>-</b>	<b>69,000</b>	<b>na</b>

**County Water Sewer Grants (416)**

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	-	-	988,000	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>988,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
SFWMD/Big Cypress Revenue	288,000	-	988,000	-	-	-	na
Interest/Misc	7	-	-	-	-	-	na
<b>Total Funding</b>	<b>288,007</b>	<b>-</b>	<b>988,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**County Water Sewer Grant Match (417)**

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	-	-	2,112,000	-	-	-	na
<b>Total Appropriations</b>	-	-	<b>2,112,000</b>	-	-	-	na
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 414 Sewer Cap	-	-	2,112,000	-	-	-	na
<b>Total Funding</b>	-	-	<b>2,112,000</b>	-	-	-	na

**Collier Area Transit (CAT) Grant (424)**

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	1,420,700	-	-	-	na
Capital Outlay	-	-	1,268,600	-	-	-	na
<b>Total Appropriations</b>	-	-	<b>2,689,300</b>	-	-	-	na
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	2,646,900	-	-	-	na
Miscellaneous Revenues	-	-	42,400	-	-	-	na
<b>Total Funding</b>	-	-	<b>2,689,300</b>	-	-	-	na

**Collier Area Transit (CAT) Grant Match (425)**

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	350,300	477,500	477,500	-	477,500	36.31
Capital Outlay	-	-	1,436,800	-	-	-	na
<b>Total Appropriations</b>	-	<b>350,300</b>	<b>1,914,300</b>	<b>477,500</b>	-	<b>477,500</b>	<b>36.3%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	26	-	-	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	350,300	1,787,100	477,500	-	477,500	36.31
Trans fm 426 CAT Transit	-	-	127,200	-	-	-	na
<b>Total Funding</b>	<b>26</b>	<b>350,300</b>	<b>1,914,300</b>	<b>477,500</b>	-	<b>477,500</b>	<b>36.3%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Collier Area Transit (CAT) Enhancements (426)**

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	107,408	112,700	112,700	189,100	-	189,100	67.79
Operating Expense	5,141,113	3,167,400	2,350,500	2,619,300	-	2,619,300	(17.30)
Capital Outlay	1,334,933	-	7,100	-	-	-	na
Trans to 426 CAT Mass Transit Fd	-	-	127,200	-	-	-	na
Reserves For Contingencies	-	-	-	207,400	-	207,400	na
<b>Total Appropriations</b>	<b>6,583,454</b>	<b>3,280,100</b>	<b>2,597,500</b>	<b>3,015,800</b>	<b>-</b>	<b>3,015,800</b>	<b>(8.1%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	3,236,248	-	-	-	-	-	na
Charges For Services	1,057,841	966,800	1,182,800	1,182,800	-	1,182,800	22.34
Miscellaneous Revenues	2,972	-	-	-	-	-	na
Interest/Misc	3,152	-	-	-	-	-	na
Trans fm 001 Gen Fund	583,500	554,300	-	-	-	-	(100.00)
Trans fm 313 Gas Tax Cap Fd	1,778,000	1,550,600	1,550,600	1,195,200	-	1,195,200	(22.92)
Trans fm 427 Transp Disadv	(61,160)	-	-	-	-	-	na
Carry Forward	238,900	208,400	561,100	697,000	-	697,000	234.45
Less 5% Required By Law	-	-	-	(59,200)	-	(59,200)	na
<b>Total Funding</b>	<b>6,839,453</b>	<b>3,280,100</b>	<b>3,294,500</b>	<b>3,015,800</b>	<b>-</b>	<b>3,015,800</b>	<b>(8.1%)</b>

**Transportation Disadvantaged (427)**

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	-	-	56,800	-	56,800	na
Operating Expense	2,831,530	2,210,100	2,142,700	2,417,500	-	2,417,500	9.38
Capital Outlay	7,911	-	1,100	-	-	-	na
Trans to 426 CAT Mass Transit Fd	(61,160)	-	-	-	-	-	na
Trans to 427 Transp Disadv Fd	16,331	-	66,300	-	-	-	na
<b>Total Appropriations</b>	<b>2,794,612</b>	<b>2,210,100</b>	<b>2,210,100</b>	<b>2,474,300</b>	<b>-</b>	<b>2,474,300</b>	<b>12.0%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	1,079,047	-	-	-	-	-	na
Charges For Services	107,279	113,200	113,000	113,000	-	113,000	(0.18)
Miscellaneous Revenues	2,190	-	13,000	-	-	-	na
Interest/Misc	533	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,721,700	1,800,900	1,800,900	2,449,800	-	2,449,800	36.03
Carry Forward	280,200	296,000	194,700	(88,500)	-	(88,500)	(129.90)
<b>Total Funding</b>	<b>3,190,950</b>	<b>2,210,100</b>	<b>2,121,600</b>	<b>2,474,300</b>	<b>-</b>	<b>2,474,300</b>	<b>12.0%</b>

**Transportation Disadvantaged Grant (428)**

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	146,982	-	440,500	-	-	-	na
<b>Total Appropriations</b>	<b>146,982</b>	<b>-</b>	<b>440,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	440,500	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>440,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Transportation Disadvantaged Grant Match (429)**

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	16,331	-	63,400	-	-	-	na
Capital Outlay	-	-	26,100	-	-	-	na
Reserves For Contingencies	-	-	-	52,100	-	52,100	na
<b>Total Appropriations</b>	<b>16,331</b>	<b>-</b>	<b>89,500</b>	<b>52,100</b>	<b>-</b>	<b>52,100</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	-	23,200	-	-	-	na
Interest/Misc	24	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	52,100	-	52,100	na
Trans fm 427 Transp Disadv	16,331	-	66,300	-	-	-	na
<b>Total Funding</b>	<b>16,355</b>	<b>-</b>	<b>89,500</b>	<b>52,100</b>	<b>-</b>	<b>52,100</b>	<b>na</b>

**Goodland Water District (441)**

Fund Type: **Enterprise**

Description: **Provides water service to the residents of Goodland.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	379,238	544,400	516,500	482,600	-	482,600	(11.35)
Indirect Cost Reimburs	5,600	7,100	7,100	6,800	-	6,800	(4.23)
Trans to 001 General Fund	-	-	-	1,100	-	1,100	na
Trans to 408 Water/Sewer Fd	76,200	82,200	82,200	18,600	-	18,600	(77.37)
Reserves For Contingencies	-	-	-	25,500	-	25,500	na
Reserves For Capital	-	-	-	24,200	-	24,200	na
Reserves For Cash Flow	-	-	-	101,800	-	101,800	na
<b>Total Appropriations</b>	<b>461,038</b>	<b>633,700</b>	<b>605,800</b>	<b>660,600</b>	<b>-</b>	<b>660,600</b>	<b>4.2%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Water Revenue	401,615	425,000	425,000	466,000	-	466,000	9.65
Miscellaneous Revenues	1,304	-	-	-	-	-	na
Interest/Misc	2,921	3,000	2,800	2,100	-	2,100	(30.00)
Carry Forward	419,300	227,100	393,800	215,800	-	215,800	(4.98)
Less 5% Required By Law	-	(21,400)	-	(23,300)	-	(23,300)	8.88
<b>Total Funding</b>	<b>825,141</b>	<b>633,700</b>	<b>821,600</b>	<b>660,600</b>	<b>-</b>	<b>660,600</b>	<b>4.2%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Solid Waste Disposal (470)**

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,652,837	1,889,200	1,593,000	1,864,200	-	1,864,200	(1.32)
Operating Expense	8,759,826	9,892,700	9,693,200	9,910,400	-	9,910,400	0.18
Indirect Cost Reimburs	185,700	173,700	173,700	159,600	-	159,600	(8.12)
Payment In Lieu of Taxes	83,400	99,100	99,100	104,100	-	104,100	5.05
Capital Outlay	2,497	103,100	102,600	102,100	-	102,100	(0.97)
Trans to 001 General Fund	31,500	43,200	43,200	34,600	-	34,600	(19.91)
Trans to 408 Water/Sewer Fd	253,900	260,400	260,400	217,600	-	217,600	(16.44)
Trans to 474 Solid Waste Cap Fd	-	3,899,000	3,899,000	2,696,200	-	2,696,200	(30.85)
Reserves For Contingencies	-	622,000	-	651,400	-	651,400	4.73
Reserves For Cash Flow	-	2,485,600	-	2,484,800	-	2,484,800	(0.03)
Reserve for Attrition	-	-	-	(59,500)	-	(59,500)	na
<b>Total Appropriations</b>	<b>10,969,660</b>	<b>19,468,000</b>	<b>15,864,200</b>	<b>18,165,500</b>	-	<b>18,165,500</b>	<b>(6.7%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	9,031,002	9,249,200	8,908,700	9,382,600	-	9,382,600	1.44
Miscellaneous Revenues	127,211	65,000	65,000	-	-	-	(100.00)
Interest/Misc	21,795	-	-	-	-	-	na
Reimb From Other Depts	4,911,780	5,008,000	4,841,700	5,041,800	-	5,041,800	0.67
Trans fm 473 Mand Collect Fd	753,600	173,700	173,700	159,600	-	159,600	(8.12)
Carry Forward	2,384,800	5,696,900	6,179,800	4,302,700	-	4,302,700	(24.47)
Less 5% Required By Law	-	(724,800)	-	(721,200)	-	(721,200)	(0.50)
<b>Total Funding</b>	<b>17,230,188</b>	<b>19,468,000</b>	<b>20,168,900</b>	<b>18,165,500</b>	-	<b>18,165,500</b>	<b>(6.7%)</b>

**Solid Waste - Landfill Closure (471)**

Fund Type: **Enterprise**

Description: **Provides for the eventual closure of currently active landfill cells and for the perpetual care of closed cells.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reserves For Capital	-	1,327,200	-	2,994,900	-	2,994,900	125.66
<b>Total Appropriations</b>	<b>-</b>	<b>1,327,200</b>	<b>-</b>	<b>2,994,900</b>	<b>-</b>	<b>2,994,900</b>	<b>125.7%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	10,675	15,600	14,100	23,400	-	23,400	50.00
Advance/Repay frm 217 Debt Serv	-	-	1,020,700	-	-	-	na
Trans fm 390 Gen Gov Fac Cap Fd	630,000	630,000	630,000	630,000	-	630,000	0
Carry Forward	36,000	681,600	676,700	2,341,500	-	2,341,500	243.53
<b>Total Funding</b>	<b>676,675</b>	<b>1,327,200</b>	<b>2,341,500</b>	<b>2,994,900</b>	<b>-</b>	<b>2,994,900</b>	<b>125.7%</b>

**Solid Waste Disposal Grants (472)**

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	16,646	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>16,646</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	56,120	-	-	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
Carry Forward	18,700	-	-	-	-	-	na
<b>Total Funding</b>	<b>74,820</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Mandatory Trash Collection (473)**

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collections fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	15,770,277	16,519,900	16,345,600	16,776,700	-	16,776,700	1.55
Indirect Cost Reimburs	21,500	-	-	31,900	-	31,900	na
Capital Outlay	-	25,000	-	25,000	-	25,000	0
Trans to Property Appraiser	275,896	277,900	277,900	286,200	-	286,200	2.99
Trans to Tax Collector	101,176	110,300	110,300	111,500	-	111,500	1.09
Trans to 001 General Fund	40,200	51,200	51,200	35,900	-	35,900	(29.88)
Trans to 408 Water/Sewer Fd	1,151,600	1,211,000	1,211,000	1,164,100	-	1,164,100	(3.87)
Trans to 470 Solid Waste Fd	753,600	173,700	173,700	159,600	-	159,600	(8.12)
Trans to 474 Solid Waste Cap Fd	1,350,000	1,140,000	1,140,000	1,202,500	-	1,202,500	5.48
Reserves For Contingencies	-	1,002,400	-	1,979,300	-	1,979,300	97.46
Reserves For Cash Flow	-	3,887,700	-	3,668,600	-	3,668,600	(5.64)
<b>Total Appropriations</b>	<b>19,464,249</b>	<b>24,399,100</b>	<b>19,309,700</b>	<b>25,441,300</b>	-	<b>25,441,300</b>	<b>4.3%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Franchise Fees	1,256,283	1,006,700	1,027,800	1,027,800	-	1,027,800	2.10
Special Assessments	3,420	-	-	-	-	-	na
Charges For Services	146,597	144,000	172,600	172,600	-	172,600	19.86
Mandatory Collection Fees	17,968,350	18,319,000	18,392,200	18,527,700	-	18,527,700	1.14
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0
Interest/Misc	78,626	-	-	-	-	-	na
Trans frm Tax Collector	44,868	-	-	-	-	-	na
Carry Forward	6,355,000	5,852,200	6,309,500	6,647,400	-	6,647,400	13.59
Less 5% Required By Law	-	(977,800)	-	(989,200)	-	(989,200)	1.17
<b>Total Funding</b>	<b>25,908,144</b>	<b>24,399,100</b>	<b>25,957,100</b>	<b>25,441,300</b>	-	<b>25,441,300</b>	<b>4.3%</b>

**Solid Waste Capital Projects (474)**

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	14,718	-	-	-	-	-	na
Operating Expense	899,252	-	-	-	-	-	na
Capital Outlay	645,045	5,059,000	11,019,600	4,302,500	-	4,302,500	(14.95)
Trans to 476 Solid Waste Grants	-	-	1,700	-	-	-	na
Reserves For Contingencies	-	190,400	-	76,600	-	76,600	(59.77)
<b>Total Appropriations</b>	<b>1,559,015</b>	<b>5,249,400</b>	<b>11,021,300</b>	<b>4,379,100</b>	-	<b>4,379,100</b>	<b>(16.6%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	102	-	-	-	-	-	na
Interest/Misc	50,283	60,000	32,000	30,000	-	30,000	(50.00)
Trans fm 470 Solid Waste Fd	-	3,899,000	3,899,000	2,696,200	-	2,696,200	(30.85)
Trans fm 473 Mand Collect Fd	1,350,000	1,140,000	1,140,000	1,202,500	-	1,202,500	5.48
Carry Forward	6,564,800	153,400	6,402,200	451,900	-	451,900	194.59
Less 5% Required By Law	-	(3,000)	-	(1,500)	-	(1,500)	(50.00)
<b>Total Funding</b>	<b>7,965,185</b>	<b>5,249,400</b>	<b>11,473,200</b>	<b>4,379,100</b>	-	<b>4,379,100</b>	<b>(16.6%)</b>



**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Solid Waste Grants (475)**

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	29,748	-	5,400	-	-	-	na
<b>Total Appropriations</b>	<b>29,748</b>	<b>-</b>	<b>5,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	5,400	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>5,400</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Solid Waste Grant Match (476)**

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track required grant matching dollars.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	-	-	1,700	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>1,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 474 Solid Waste Cap	-	-	1,700	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>1,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Emergency Medical Services (490)**

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	18,721,617	19,131,900	18,549,900	18,377,500	-	18,377,500	(3.94)
Operating Expense	3,475,030	4,032,300	3,694,200	3,871,700	-	3,871,700	(3.98)
Capital Outlay	799,736	95,000	110,300	45,500	-	45,500	(52.11)
Trans to 144 Isles of Capri Fire Fd	3,000	3,000	3,000	3,000	-	3,000	0
Reserves For Contingencies	-	75,000	-	5,400	-	5,400	(92.80)
Reserves For Capital	-	2,400	-	-	-	-	(100.00)
Reserve for Attrition	-	(669,400)	-	(630,800)	-	(630,800)	(5.77)
<b>Total Appropriations</b>	<b>22,999,383</b>	<b>22,670,200</b>	<b>22,357,400</b>	<b>21,672,300</b>	<b>-</b>	<b>21,672,300</b>	<b>(4.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	38,588	18,000	67,300	18,000	-	18,000	0
Ambulance Fees	15,788,059	9,818,000	9,486,000	9,895,000	-	9,895,000	0.78
Miscellaneous Revenues	93,967	-	-	200	-	200	na
Interest/Misc	30,355	38,000	18,400	20,000	-	20,000	(47.37)
Reimb From Other Depts	1,215	-	-	-	-	-	na
Trans fm 001 Gen Fund	10,716,600	11,316,100	11,316,100	12,007,600	-	12,007,600	6.11
Carry Forward	4,386,100	1,973,800	1,697,900	228,300	-	228,300	(88.43)
Less 5% Required By Law	-	(493,700)	-	(496,800)	-	(496,800)	0.63
<b>Total Funding</b>	<b>31,054,885</b>	<b>22,670,200</b>	<b>22,585,700</b>	<b>21,672,300</b>	<b>-</b>	<b>21,672,300</b>	<b>(4.4%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Emergency Medical Services Grants (491)**

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by EMS along with the matching contributions and associated expenditures.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,300	-	-	-	-	-	na
Operating Expense	5,415	-	111,100	-	-	-	na
Capital Outlay	168,829	-	83,300	800,000	-	800,000	na
<b>Total Appropriations</b>	<b>175,544</b>	<b>-</b>	<b>194,400</b>	<b>800,000</b>	<b>-</b>	<b>800,000</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	125,984	-	-	-	-	-	na
Interest/Misc	1,914	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	800,000	-	800,000	na
Carry Forward	109,800	-	194,400	-	-	-	na
<b>Total Funding</b>	<b>237,698</b>	<b>-</b>	<b>194,400</b>	<b>800,000</b>	<b>-</b>	<b>800,000</b>	<b>na</b>

**Collier County Airport Authority (495)**

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue sources include airport user fees and a subsidy from the General Fund. The long-range goal is to make the airports self-sufficient.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,014,764	1,139,200	1,132,100	1,116,200	-	1,116,200	(2.02)
Operating Expense	592,553	647,000	626,200	611,000	-	611,000	(5.56)
Indirect Cost Reimburs	171,800	136,700	136,700	186,200	-	186,200	36.21
Aviation Fuel	1,223,799	1,335,600	1,903,900	2,271,400	-	2,271,400	70.07
Capital Outlay	14,808	6,500	-	8,000	-	8,000	23.08
<b>Total Appropriations</b>	<b>3,017,723</b>	<b>3,265,000</b>	<b>3,798,900</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	486,286	500,600	516,200	598,100	-	598,100	19.48
Aviation Fuel Sales	2,014,820	2,269,400	2,725,900	3,151,200	-	3,151,200	38.86
Miscellaneous Revenues	12,216	2,600	9,400	4,700	-	4,700	80.77
Interest/Misc	2,146	3,000	3,000	1,000	-	1,000	(66.67)
Advance/Repay fm 001 Gen Fd	447,600	527,000	527,000	538,000	-	538,000	2.09
Reimb From Other Depts	1,948	-	-	-	-	-	na
Carry Forward	198,800	101,000	104,900	87,500	-	87,500	(13.37)
Less 5% Required By Law	-	(138,600)	-	(187,700)	-	(187,700)	35.43
<b>Total Funding</b>	<b>3,163,816</b>	<b>3,265,000</b>	<b>3,886,400</b>	<b>4,192,800</b>	<b>-</b>	<b>4,192,800</b>	<b>28.4%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Airport Capital (496)**

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	173,661	-	-	167,000	-	167,000	na
Capital Outlay	1,063,988	-	337,800	-	-	-	na
Advance/Repay to 497 Airp Im Cap	-	-	50,000	-	-	-	na
Trans to 001 Gen Fd	-	-	-	250,000	-	250,000	na
Trans to 497 Airp Im Cap	-	-	224,600	-	-	-	na
Trans to 499 Airp Grant Match	-	191,000	211,000	-	-	-	(100.00)
Reserves For Contingencies	-	-	45,300	12,500	-	12,500	na
Reserves For Capital	-	-	-	130,900	-	130,900	na
Reserves For Cash Flow	-	250,000	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>1,237,649</b>	<b>441,000</b>	<b>868,700</b>	<b>560,400</b>	-	<b>560,400</b>	<b>27.1%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	320,303	-	262,800	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	187,300	-	-	-	na
Charges For Services	-	-	-	20,000	-	20,000	na
Interest/Misc	8,479	-	4,800	-	-	-	na
Advance/Repay fm 001 Gen Fd	109,900	-	-	-	-	-	na
Trans fm 497 Airport Cap Fd	133,850	-	-	-	-	-	na
Carry Forward	1,724,700	441,000	955,200	541,400	-	541,400	22.77
Less 5% Required By Law	-	-	-	(1,000)	-	(1,000)	na
<b>Total Funding</b>	<b>2,297,233</b>	<b>441,000</b>	<b>1,410,100</b>	<b>560,400</b>	-	<b>560,400</b>	<b>27.1%</b>

**Immokalee Airport Capital Improvements (497)**

Fund Type: **Enterprise**

Description: **Accounts for major capital projects/improvements at the Immokalee airport site. The General Fund has allocated \$2,250,000 as match money for various federal and state grants for the expansion of the Immokalee Airport.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	246,882	-	-	-	-	-	na
Capital Outlay	54,543	-	1,605,800	-	-	-	na
Advance/Repay to 496 Airp Cap	133,850	-	-	-	-	-	na
Trans to 499 Airp Grant Match	-	-	52,500	-	-	-	na
Reserves For Contingencies	-	315,100	-	-	-	-	(100.00)
Reserves For Capital	-	-	-	553,500	-	553,500	na
<b>Total Appropriations</b>	<b>435,275</b>	<b>315,100</b>	<b>1,658,300</b>	<b>553,500</b>	-	<b>553,500</b>	<b>75.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	71,096	-	469,500	-	-	-	na
Charges For Services	-	93,700	-	93,700	-	93,700	0
Interest/Misc	11,901	-	7,900	-	-	-	na
Advance/Repay frm 496 Airport Cap	-	-	133,900	-	-	-	na
Trans fm 496 Airport Grants	-	-	140,700	-	-	-	na
Carry Forward	1,897,300	226,100	1,370,800	464,500	-	464,500	105.44
Less 5% Required By Law	-	(4,700)	-	(4,700)	-	(4,700)	0
<b>Total Funding</b>	<b>1,980,296</b>	<b>315,100</b>	<b>2,122,800</b>	<b>553,500</b>	-	<b>553,500</b>	<b>75.7%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Airport Grant (498)**

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	-	-	6,453,700	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>6,453,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	6,450,200	-	-	-	na
Miscellaneous Revenues	3,208	-	3,500	-	-	-	na
Interest/Misc	-	-	-	-	-	-	na
<b>Total Funding</b>	<b>3,208</b>	<b>-</b>	<b>6,453,700</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Airport Grant Match (499)**

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	-	-	246,000	-	-	-	na
Reserves For Contingencies	-	191,000	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>-</b>	<b>191,000</b>	<b>246,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	97	-	-	-	-	-	na
Trans fm 496 Airport Grants	-	191,000	211,000	-	-	-	(100.00)
Trans fm 497 Airport Cap Fd	-	-	35,000	-	-	-	na
<b>Total Funding</b>	<b>97</b>	<b>191,000</b>	<b>246,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Information Technology (505)**

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	3,445,089	3,389,000	3,334,500	3,366,600	-	3,366,600	(0.66)
Operating Expense	1,441,296	2,325,900	2,353,700	2,329,700	-	2,329,700	0.16
Capital Outlay	50,463	-	-	-	-	-	na
Reserves For Contingencies	-	132,900	-	284,800	-	284,800	114.30
Reserves For Cash Flow	-	-	-	30,800	-	30,800	na
Reserve for Attrition	-	-	-	(114,600)	-	(114,600)	na
<b>Total Appropriations</b>	<b>4,936,848</b>	<b>5,847,800</b>	<b>5,688,200</b>	<b>5,897,300</b>	<b>-</b>	<b>5,897,300</b>	<b>0.8%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	2,151	80,900	66,200	74,900	-	74,900	(7.42)
Interest/Misc	12,462	-	2,700	3,800	-	3,800	na
Reimb From Other Depts	2,974,905	5,766,900	5,728,500	5,492,400	-	5,492,400	(4.76)
Trans fm 001 Gen Fund	1,661,142	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	553,200	-	-	-	-	-	na
Carry Forward	-	-	267,000	376,200	-	376,200	na
Less 5% Required By Law	-	-	-	(50,000)	-	(50,000)	na
<b>Total Funding</b>	<b>5,203,860</b>	<b>5,847,800</b>	<b>6,064,400</b>	<b>5,897,300</b>	<b>-</b>	<b>5,897,300</b>	<b>0.8%</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Information Technology Capital (506)**

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	-	213,100	-	213,100	na
Capital Outlay	-	325,800	325,800	494,300	-	494,300	51.72
<b>Total Appropriations</b>	<b>-</b>	<b>325,800</b>	<b>325,800</b>	<b>707,400</b>	<b>-</b>	<b>707,400</b>	<b>117.1%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reimb From Other Depts	-	325,800	325,800	346,200	-	346,200	6.26
Trans fm 301 Co Wide Cap	-	-	-	361,200	-	361,200	na
<b>Total Funding</b>	<b>-</b>	<b>325,800</b>	<b>325,800</b>	<b>707,400</b>	<b>-</b>	<b>707,400</b>	<b>117.1%</b>

**Property & Casualty Insurance Fund (516)**

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	274,507	357,300	351,200	355,800	-	355,800	(0.42)
Operating Expense	5,679,924	5,980,600	5,582,800	5,818,300	-	5,818,300	(2.71)
Property & Casualty Claims	958,137	1,200,000	900,000	1,100,000	-	1,100,000	(8.33)
Capital Outlay	-	-	41,600	-	-	-	na
Trans to 001 General Fund	850,000	-	-	76,100	-	76,100	na
Reserves For Contingencies	-	316,900	-	300,000	-	300,000	(5.33)
Reserves for Insurance	-	4,542,100	-	4,201,600	-	4,201,600	(7.50)
<b>Total Appropriations</b>	<b>7,762,568</b>	<b>12,396,900</b>	<b>6,875,600</b>	<b>11,851,800</b>	<b>-</b>	<b>11,851,800</b>	<b>(4.4%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	113,115	-	-	-	-	-	na
Interest/Misc	35,718	40,800	45,400	49,600	-	49,600	21.57
Property & Casualty Billings	5,688,643	6,916,700	7,246,600	6,843,200	-	6,843,200	(1.06)
Carry Forward	6,478,700	5,439,400	4,542,600	4,959,000	-	4,959,000	(8.83)
<b>Total Funding</b>	<b>12,316,177</b>	<b>12,396,900</b>	<b>11,834,600</b>	<b>11,851,800</b>	<b>-</b>	<b>11,851,800</b>	<b>(4.4%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Group Health & Life Insurance Fund (517)**

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	561,196	496,400	496,400	493,000	-	493,000	(0.68)
Operating Expense	32,091,118	31,724,300	32,095,500	32,585,100	-	32,585,100	2.71
Short Term Disability Ins	467,560	410,000	373,800	413,800	-	413,800	0.93
Long Term Disability Ins	622,048	350,000	338,400	340,000	-	340,000	(2.86)
Capital Outlay	5,400	-	-	-	-	-	na
Reserves For Contingencies	-	447,400	-	406,000	-	406,000	(9.25)
Reserves for Insurance	-	14,527,600	-	13,326,900	-	13,326,900	(8.26)
<b>Total Appropriations</b>	<b>33,747,321</b>	<b>47,955,700</b>	<b>33,304,100</b>	<b>47,564,800</b>	<b>-</b>	<b>47,564,800</b>	<b>(0.8%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	1,116,400	250,000	190,000	-	-	-	(100.00)
Interest/Misc	151,396	177,800	172,800	137,400	-	137,400	(22.72)
Group Health Billings	26,561,435	26,580,800	26,310,000	30,509,500	-	30,509,500	14.78
Dental Billings	1,097,410	1,822,200	1,730,500	1,817,100	-	1,817,100	(0.28)
Life Insurance Billings	429,252	600,000	615,000	614,200	-	614,200	2.37
Short Term Disability Billings	245,436	402,100	402,100	402,100	-	402,100	0
Long Term Disability Billings	225,241	345,000	345,000	345,000	-	345,000	0
Carry Forward	21,194,300	17,777,800	17,278,200	13,739,500	-	13,739,500	(22.72)
<b>Total Funding</b>	<b>51,020,869</b>	<b>47,955,700</b>	<b>47,043,600</b>	<b>47,564,800</b>	<b>-</b>	<b>47,564,800</b>	<b>(0.8%)</b>

**Worker's Compensation Insurance Fund (518)**

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	267,531	273,000	269,200	271,400	-	271,400	(0.59)
Operating Expense	576,788	700,700	510,700	599,100	-	599,100	(14.50)
Workers Comp Ins	300,550	900,000	400,000	800,000	-	800,000	(11.11)
Capital Outlay	4	28,100	32,000	-	-	-	(100.00)
Trans to 001 General Fund	850,000	850,000	850,000	850,000	-	850,000	0
Reserves For Contingencies	-	50,100	-	76,400	-	76,400	52.50
Reserves for Insurance	-	3,500,800	-	3,893,600	-	3,893,600	11.22
<b>Total Appropriations</b>	<b>1,994,874</b>	<b>6,302,700</b>	<b>2,061,900</b>	<b>6,490,500</b>	<b>-</b>	<b>6,490,500</b>	<b>3.0%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	17,427	-	-	-	-	-	na
Interest/Misc	29,969	32,200	48,600	47,600	-	47,600	47.83
Workers Comp Billings	2,289,991	1,980,400	1,911,900	1,681,900	-	1,681,900	(15.07)
Carry Forward	4,531,500	4,290,100	4,862,400	4,761,000	-	4,761,000	10.98
<b>Total Funding</b>	<b>6,868,888</b>	<b>6,302,700</b>	<b>6,822,900</b>	<b>6,490,500</b>	<b>-</b>	<b>6,490,500</b>	<b>3.0%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Fleet Management (521)**

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	1,953,507	2,059,000	2,106,500	2,100,600	-	2,100,600	2.02
Operating Expense	5,350,479	6,415,800	6,539,200	8,565,400	-	8,565,400	33.50
Capital Outlay	41,055	84,800	97,700	20,000	-	20,000	(76.42)
Reserves For Contingencies	-	163,100	-	180,300	-	180,300	10.55
Reserve for Attrition	-	-	-	(69,400)	-	(69,400)	na
<b>Total Appropriations</b>	<b>7,345,042</b>	<b>8,722,700</b>	<b>8,743,400</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	352,786	463,400	463,400	680,300	-	680,300	46.81
Miscellaneous Revenues	27,112	-	6,000	6,000	-	6,000	na
Interest/Misc	6,748	-	-	-	-	-	na
Fleet Revenue Billings	3,930,780	3,880,700	4,055,400	4,623,000	-	4,623,000	19.13
Fuel Sale Rev Billings	2,983,992	3,713,900	3,713,900	5,342,900	-	5,342,900	43.86
Carry Forward	755,600	664,700	649,400	144,700	-	144,700	(78.23)
<b>Total Funding</b>	<b>8,057,019</b>	<b>8,722,700</b>	<b>8,888,100</b>	<b>10,796,900</b>	<b>-</b>	<b>10,796,900</b>	<b>23.8%</b>

**Sheriff Confiscated Property Trust Fund (602)**

Fund Type: **Trust & Agency**

Description: **Florida Statutes authorize proceeds from confiscated property to be used for school resource officers, crime prevention, safe neighborhoods, drug abuse education and prevention programs, or other law enforcement purposes.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	69,000	31,000	37,000	31,000	-	31,000	0
Trans to 115 Sheriff Grant Fd	25,921	178,000	17,000	268,000	-	268,000	50.56
Reserves For Contingencies	-	14,800	-	400,900	-	400,900	2,608.78
<b>Total Appropriations</b>	<b>94,921</b>	<b>223,800</b>	<b>54,000</b>	<b>699,900</b>	<b>-</b>	<b>699,900</b>	<b>212.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	45,173	-	11,600	-	-	-	na
Interest/Misc	5,711	-	8,700	-	-	-	na
Carry Forward	777,600	223,800	733,600	699,900	-	699,900	212.73
<b>Total Funding</b>	<b>828,484</b>	<b>223,800</b>	<b>753,900</b>	<b>699,900</b>	<b>-</b>	<b>699,900</b>	<b>212.7%</b>

**Crime Prevention Trust Fund (603)**

Fund Type: **Trust & Agency**

Description: **Trust fund established to monitor funds designated for crime prevention.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	43,814	70,000	50,000	100,000	-	100,000	42.86
Operating Expense	6,089	300,000	150,000	300,000	-	300,000	0
Reserves For Contingencies	-	450,300	-	638,200	-	638,200	41.73
<b>Total Appropriations</b>	<b>49,902</b>	<b>820,300</b>	<b>200,000</b>	<b>1,038,200</b>	<b>-</b>	<b>1,038,200</b>	<b>26.6%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	106,406	-	108,100	-	-	-	na
Interest/Misc	8,003	-	8,400	-	-	-	na
Carry Forward	1,057,200	820,300	1,121,700	1,038,200	-	1,038,200	26.56
<b>Total Funding</b>	<b>1,171,609</b>	<b>820,300</b>	<b>1,238,200</b>	<b>1,038,200</b>	<b>-</b>	<b>1,038,200</b>	<b>26.6%</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**University Extension Trust Fund (604)**

Fund Type: **Trust & Agency**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	15,434	20,600	19,300	20,600	-	20,600	0
Reserves For Contingencies	-	27,700	-	33,300	-	33,300	20.22
<b>Total Appropriations</b>	<b>15,434</b>	<b>48,300</b>	<b>19,300</b>	<b>53,900</b>	<b>-</b>	<b>53,900</b>	<b>11.6%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	2,088	-	2,700	2,300	-	2,300	na
Miscellaneous Revenues	18,016	10,000	13,500	10,000	-	10,000	0
Interest/Misc	425	-	-	-	-	-	na
Carry Forward	40,700	39,300	45,700	42,600	-	42,600	8.40
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0
<b>Total Funding</b>	<b>61,228</b>	<b>48,300</b>	<b>61,900</b>	<b>53,900</b>	<b>-</b>	<b>53,900</b>	<b>11.6%</b>

**GAC Trust Land Sales (605)**

Fund Type: **Trust & Agency**

Description: **GAC Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	33	1,800	700	700	-	700	(61.11)
Remittances	86,353	-	325,000	-	-	-	na
Reserves For Capital	-	1,542,400	-	1,131,900	-	1,131,900	(26.61)
<b>Total Appropriations</b>	<b>86,387</b>	<b>1,544,200</b>	<b>325,700</b>	<b>1,132,600</b>	<b>-</b>	<b>1,132,600</b>	<b>(26.7%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	-	151,700	16,500	16,500	-	16,500	(89.12)
Interest/Misc	10,876	22,300	10,500	8,100	-	8,100	(63.68)
Carry Forward	1,483,400	1,378,900	1,407,900	1,109,200	-	1,109,200	(19.56)
Less 5% Required By Law	-	(8,700)	-	(1,200)	-	(1,200)	(86.21)
<b>Total Funding</b>	<b>1,494,276</b>	<b>1,544,200</b>	<b>1,434,900</b>	<b>1,132,600</b>	<b>-</b>	<b>1,132,600</b>	<b>(26.7%)</b>

**Parks & Recreation Donations (607)**

Fund Type: **Trust & Agency**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	5,000	5,000	5,000	-	5,000	0
Reserves For Contingencies	-	15,700	-	12,500	-	12,500	(20.38)
<b>Total Appropriations</b>	<b>-</b>	<b>20,700</b>	<b>5,000</b>	<b>17,500</b>	<b>-</b>	<b>17,500</b>	<b>(15.5%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	12,673	5,000	5,000	5,000	-	5,000	0
Interest/Misc	80	-	-	-	-	-	na
Carry Forward	-	16,000	12,800	12,800	-	12,800	(20.00)
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0
<b>Total Funding</b>	<b>12,752</b>	<b>20,700</b>	<b>17,800</b>	<b>17,500</b>	<b>-</b>	<b>17,500</b>	<b>(15.5%)</b>



**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Law Enforcement Trust Fund (608)**

Fund Type: **Trust & Agency**

Description: **Florida Statutes authorize that two of every three dollars generated from court costs assessed from any fines or other penalties may be used for specialized law enforcement training.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	49,776	150,000	31,000	150,000	-	150,000	0
Reserves For Contingencies	-	621,500	-	671,500	-	671,500	8.05
<b>Total Appropriations</b>	<b>49,776</b>	<b>771,500</b>	<b>31,000</b>	<b>821,500</b>	<b>-</b>	<b>821,500</b>	<b>6.5%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Fines & Forfeitures	73,923	65,000	71,100	65,000	-	65,000	0
Interest/Misc	5,027	12,000	10,200	12,000	-	12,000	0
Carry Forward	665,000	697,700	694,200	744,500	-	744,500	6.71
Less 5% Required By Law	-	(3,200)	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>743,949</b>	<b>771,500</b>	<b>775,500</b>	<b>821,500</b>	<b>-</b>	<b>821,500</b>	<b>6.5%</b>

**Domestic Violence Trust Fund (609)**

Fund Type: **Trust & Agency**

Description: **Trust fund established to monitor funds designated for domestic violence prevention.**

Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Fines & Forfeitures	23,818	-	-	-	-	-	na
Interest/Misc	1,912	-	-	-	-	-	na
Carry Forward	250,600	-	276,300	-	-	-	na
<b>Total Funding</b>	<b>276,330</b>	<b>-</b>	<b>276,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Animal Control Neuter / Spay Trust Fund (610)**

Fund Type: **Trust & Agency**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	21,842	47,500	47,500	49,300	-	49,300	3.79
Reserves For Contingencies	-	137,300	-	130,500	-	130,500	(4.95)
<b>Total Appropriations</b>	<b>21,842</b>	<b>184,800</b>	<b>47,500</b>	<b>179,800</b>	<b>-</b>	<b>179,800</b>	<b>(2.7%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Licenses & Permits	8,720	12,000	5,000	5,000	-	5,000	(58.33)
Charges For Services	19,402	29,100	18,000	32,000	-	32,000	9.97
Miscellaneous Revenues	1,430	-	-	-	-	-	na
Interest/Misc	1,321	-	-	-	-	-	na
Carry Forward	160,200	145,800	169,200	144,700	-	144,700	(0.75)
Less 5% Required By Law	-	(2,100)	-	(1,900)	-	(1,900)	(9.52)
<b>Total Funding</b>	<b>191,073</b>	<b>184,800</b>	<b>192,200</b>	<b>179,800</b>	<b>-</b>	<b>179,800</b>	<b>(2.7%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Combined 911 System (611)**

Fund Type: **Trust & Agency**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	818,292	649,500	612,000	655,900	-	655,900	0.99
Operating Expense	898,774	904,400	904,400	948,000	-	948,000	4.82
Capital Outlay	-	15,000	-	165,000	-	165,000	1,000.00
Reserves For Contingencies	-	1,413,500	-	1,990,600	-	1,990,600	40.83
<b>Total Appropriations</b>	<b>1,717,065</b>	<b>2,982,400</b>	<b>1,516,400</b>	<b>3,759,500</b>	<b>-</b>	<b>3,759,500</b>	<b>26.1%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Franchise Fees	1,746,375	1,920,000	1,970,000	1,970,000	-	1,970,000	2.60
Interest/Misc	11,076	15,000	12,400	12,000	-	12,000	(20.00)
Carry Forward	1,487,400	1,143,400	1,390,800	1,856,800	-	1,856,800	62.39
Less 5% Required By Law	-	(96,000)	-	(79,300)	-	(79,300)	(17.40)
<b>Total Funding</b>	<b>3,244,850</b>	<b>2,982,400</b>	<b>3,373,200</b>	<b>3,759,500</b>	<b>-</b>	<b>3,759,500</b>	<b>26.1%</b>

**Library Trust Fund (612)**

Fund Type: **Trust & Agency**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	2,500	20,000	20,000	-	-	-	(100.00)
Capital Outlay	3,850	70,000	70,000	70,000	-	70,000	0
Reserves For Capital	-	115,600	-	470,200	-	470,200	306.75
<b>Total Appropriations</b>	<b>6,350</b>	<b>205,600</b>	<b>90,000</b>	<b>540,200</b>	<b>-</b>	<b>540,200</b>	<b>162.7%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	26,538	17,000	137,200	37,000	-	37,000	117.65
Interest/Misc	3,264	-	3,200	3,200	-	3,200	na
Carry Forward	428,600	189,600	451,500	501,900	-	501,900	164.72
Less 5% Required By Law	-	(1,000)	-	(1,900)	-	(1,900)	90.00
<b>Total Funding</b>	<b>458,402</b>	<b>205,600</b>	<b>591,900</b>	<b>540,200</b>	<b>-</b>	<b>540,200</b>	<b>162.7%</b>

**County Drug Abuse Trust (616)**

Fund Type: **Trust & Agency**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Reserves For Contingencies	-	3,800	-	3,500	-	3,500	(7.89)
<b>Total Appropriations</b>	<b>-</b>	<b>3,800</b>	<b>-</b>	<b>3,500</b>	<b>-</b>	<b>3,500</b>	<b>(7.9%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Fines & Forfeitures	53	200	-	-	-	-	(100.00)
Interest/Misc	31	-	-	-	-	-	na
Carry Forward	3,400	3,600	3,500	3,500	-	3,500	(2.78)
<b>Total Funding</b>	<b>3,484</b>	<b>3,800</b>	<b>3,500</b>	<b>3,500</b>	<b>-</b>	<b>3,500</b>	<b>(7.9%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Freedom Memorial Trust Fund (620)**

Fund Type: **Trust & Agency**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	2,631	4,800	5,000	4,800	-	4,800	0
Capital Outlay	132,388	124,100	154,600	30,700	-	30,700	(75.26)
Reserves For Capital	-	7,400	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>135,019</b>	<b>136,300</b>	<b>159,600</b>	<b>35,500</b>	<b>-</b>	<b>35,500</b>	<b>(74.0%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Miscellaneous Revenues	29,180	35,500	87,400	37,400	-	37,400	5.35
Interest/Misc	729	1,100	400	-	-	-	(100.00)
Reimb From Other Depts	-	-	39,000	-	-	-	na
Carry Forward	137,900	102,000	32,800	-	-	-	(100.00)
Less 5% Required By Law	-	(2,300)	-	(1,900)	-	(1,900)	(17.39)
<b>Total Funding</b>	<b>167,809</b>	<b>136,300</b>	<b>159,600</b>	<b>35,500</b>	<b>-</b>	<b>35,500</b>	<b>(74.0%)</b>

**Countryside Privacy Wall (630)**

Fund Type: **Trust & Agency**

Description: **This fund will be used to segregate Countryside Master Association, Inc. prepayment for their cost of a (privacy) wall. The County is constructing two sound attenuation walls and Countryside is paying for the construction cost of a privacy wall, so that one continuous wall can be erected along the entire Santa Barbara Boulevard frontage. On July 25, 2006, item 16(B)13, the Board approved accepting the payment of \$914,000 from Countryside, that this payment will earn interest, that the accrued interest as well as any remaining construction money will be returned to Countryside once the work is completed and final payment to the contractor has been made.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Remittances	166,030	-	-	-	-	-	na
Trans to 313 Gas Tax Cap Fd	-	-	-	500	-	500	na
<b>Total Appropriations</b>	<b>166,030</b>	<b>-</b>	<b>-</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>na</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	233	-	100	-	-	-	na
Carry Forward	166,000	-	400	500	-	500	na
<b>Total Funding</b>	<b>166,233</b>	<b>-</b>	<b>500</b>	<b>500</b>	<b>-</b>	<b>500</b>	<b>na</b>

**Law Library (640)**

Fund Type: **Trust & Agency**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	69,227	71,800	71,800	69,500	-	69,500	(3.20)
Trans to 192 Court Innov	7,561	-	1,200	-	-	-	na
Reserves For Contingencies	-	-	-	300	-	300	na
<b>Total Appropriations</b>	<b>76,787</b>	<b>71,800</b>	<b>73,000</b>	<b>69,800</b>	<b>-</b>	<b>69,800</b>	<b>(2.8%)</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	76,688	75,000	73,000	73,000	-	73,000	(2.67)
Interest/Misc	111	-	-	-	-	-	na
Carry Forward	27,900	600	500	500	-	500	(16.67)
Less 5% Required By Law	-	(3,800)	-	(3,700)	-	(3,700)	(2.63)
<b>Total Funding</b>	<b>104,699</b>	<b>71,800</b>	<b>73,500</b>	<b>69,800</b>	<b>-</b>	<b>69,800</b>	<b>(2.8%)</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Legal Aid Society (652)**

Fund Type: **Trust & Agency**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	108,310	71,200	108,400	108,400	-	108,400	52.25
<b>Total Appropriations</b>	<b>108,310</b>	<b>71,200</b>	<b>108,400</b>	<b>108,400</b>	<b>-</b>	<b>108,400</b>	<b>52.2%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Charges For Services	76,688	75,000	73,100	73,000	-	73,000	(2.67)
Interest/Misc	242	-	-	-	-	-	na
Trans fm 001 Gen Fund	29,900	-	34,700	39,000	-	39,000	na
Carry Forward	44,000	-	600	-	-	-	na
Less 5% Required By Law	-	(3,800)	-	(3,600)	-	(3,600)	(5.26)
<b>Total Funding</b>	<b>150,829</b>	<b>71,200</b>	<b>108,400</b>	<b>108,400</b>	<b>-</b>	<b>108,400</b>	<b>52.2%</b>

**Office of Utility Regulation Fee Trust (669)**

Fund Type: **Trust & Agency**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	293,547	308,600	306,800	305,200	-	305,200	(1.10)
Operating Expense	9,815	50,400	28,800	48,600	-	48,600	(3.57)
Indirect Cost Reimburs	22,800	10,400	10,400	11,700	-	11,700	12.50
Capital Outlay	-	-	3,000	-	-	-	na
Reserves For Contingencies	-	18,500	-	18,300	-	18,300	(1.08)
Reserves For Capital	-	528,000	-	672,000	-	672,000	27.27
Reserves For Cash Flow	-	55,400	-	53,700	-	53,700	(3.07)
<b>Total Appropriations</b>	<b>326,162</b>	<b>971,300</b>	<b>349,000</b>	<b>1,109,500</b>	<b>-</b>	<b>1,109,500</b>	<b>14.2%</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Franchise Fees	257,874	240,000	240,000	240,000	-	240,000	0
Miscellaneous Revenues	220	-	-	-	-	-	na
Interest/Misc	4,634	1,000	2,500	-	-	-	(100.00)
Reimb From Other Depts	104,000	130,000	160,000	130,000	-	130,000	0
Trans fm 113 Comm Dev Fd	-	-	-	30,000	-	30,000	na
Carry Forward	623,800	600,300	653,000	709,500	-	709,500	18.19
<b>Total Funding</b>	<b>990,529</b>	<b>971,300</b>	<b>1,055,500</b>	<b>1,109,500</b>	<b>-</b>	<b>1,109,500</b>	<b>14.2%</b>

**Deposit Fund (670)**

Fund Type: **Trust & Agency**

Description: **Fund 670 is the depository for all County surety and subdivision improvement bonds. The County occasionally is required to access these bonds to pay for improvements not completed by developers in accordance with County codes or local PUD agreements. Fund would be transferred from Fund 670 to the appropriate County operating fund where improvement expense would be paid.**

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	22,480	-	-	-	-	-	na
Carry Forward	(31,100)	-	(8,700)	-	-	-	na
<b>Total Funding</b>	<b>(8,620)</b>	<b>-</b>	<b>(8,700)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Caracara Prairie Preserve (674)**

Fund Type: **Trust & Agency**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Reserves For Capital	-	644,800	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>-</b>	<b>644,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Interest/Misc	-	6,300	-	-	-	-	(100.00)
Carry Forward	-	638,500	-	-	-	-	(100.00)
<b>Total Funding</b>	<b>-</b>	<b>644,800</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>

**Court Administration (681)**

Fund Type: **Trust & Agency**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Personal Services	2,065,680	1,964,000	2,005,700	2,011,200	-	2,011,200	2.40
Operating Expense	276,179	343,200	296,100	273,500	-	273,500	(20.31)
Capital Outlay	18,200	6,500	4,700	5,000	-	5,000	(23.08)
Trans to 171 Teen Court	24,500	12,700	12,700	11,100	-	11,100	(12.60)
Trans to 192 Court Innov	38,000	56,700	56,700	99,400	-	99,400	75.31
Reserves For Contingencies	-	-	-	85,200	-	85,200	na
Reserve for Attrition	-	-	-	(64,900)	-	(64,900)	na
<b>Total Appropriations</b>	<b>2,422,559</b>	<b>2,383,100</b>	<b>2,375,900</b>	<b>2,420,500</b>	<b>-</b>	<b>2,420,500</b>	<b>1.6%</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Charges For Services	155,395	165,000	165,000	165,000	-	165,000	0
Fines & Forfeitures	1,071,027	1,037,500	1,037,500	1,037,500	-	1,037,500	0
Miscellaneous Revenues	8,069	-	-	-	-	-	na
Interest/Misc	741	1,000	1,000	1,000	-	1,000	0
Trans fm 001 Gen Fund	1,242,900	1,199,200	1,199,200	1,131,900	-	1,131,900	(5.61)
Carry Forward	145,000	40,500	118,400	145,200	-	145,200	258.52
Less 5% Required By Law	-	(60,100)	-	(60,100)	-	(60,100)	0
<b>Total Funding</b>	<b>2,623,132</b>	<b>2,383,100</b>	<b>2,521,100</b>	<b>2,420,500</b>	<b>-</b>	<b>2,420,500</b>	<b>1.6%</b>

**Administrative Services Grants (703)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Division.**

Appropriation Unit	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Operating Expense	-	-	75,000	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010	FY 2011	FY 2011	FY 2012	FY 2012	FY 2012	FY 2012
	Actual	Adopted	Forecast	Current	Expanded	Adopted	Change
Intergovernmental Revenues	-	-	75,000	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>75,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Administrative Services Grants Match (704)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Division grants.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	-	-	137,600	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>137,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 174 Conserv Collier Maint	-	-	137,600	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>137,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Housing Grants (705)**

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	154,507	-	1,038,700	-	-	-	na
Operating Expense	36,325	-	862,800	-	-	-	na
Remittances	-	-	15,856,000	-	-	-	na
<b>Total Appropriations</b>	<b>190,832</b>	<b>-</b>	<b>17,757,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	17,757,500	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>17,757,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Human Services Grant (707)**

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	171,596	-	818,700	-	-	-	na
Operating Expense	413,364	-	1,306,500	-	-	-	na
Remittances	-	-	1,005,100	-	-	-	na
<b>Total Appropriations</b>	<b>584,960</b>	<b>-</b>	<b>3,130,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	457,045	-	3,130,300	-	-	-	na
<b>Total Funding</b>	<b>457,045</b>	<b>-</b>	<b>3,130,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Human Services Grant Match (708)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	35,636	-	128,100	-	-	-	na
Operating Expense	1,619	-	47,600	-	-	-	na
Reserves For Contingencies	-	175,700	-	85,300	-	85,300	(51.45)
<b>Total Appropriations</b>	<b>37,255</b>	<b>175,700</b>	<b>175,700</b>	<b>85,300</b>	<b>-</b>	<b>85,300</b>	<b>(51.5%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	49	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	52,700	52,700	85,300	-	85,300	61.86
Trans fm 123 Svs for Sr Grants	37,255	123,000	123,000	-	-	-	(100.00)
<b>Total Funding</b>	<b>37,304</b>	<b>175,700</b>	<b>175,700</b>	<b>85,300</b>	<b>-</b>	<b>85,300</b>	<b>(51.5%)</b>

**Public Services Grant (709)**

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, the Summer Food Program; grants relating to Natural Resources and Coastal Zone Management, as well as others as they are identified, applied for and received.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	-	-	270,000	-	-	-	na
Operating Expense	-	-	595,000	-	-	-	na
Capital Outlay	-	-	118,500	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>983,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	838,200	-	-	-	na
Miscellaneous Revenues	-	-	82,800	-	-	-	na
Carry Forward	-	-	62,500	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>983,500</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Public Services Grant Match (710)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	-	-	31,200	-	-	-	na
<b>Total Appropriations</b>	<b>-</b>	<b>-</b>	<b>31,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Trans fm 306 Pk & Rec Cap	-	-	31,200	-	-	-	na
<b>Total Funding</b>	<b>-</b>	<b>-</b>	<b>31,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Government  
Fiscal Year 2012 Fund Budget Summary**

**Transportation Grants (711)**

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for Road and Transportation related projects.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	66,878	-	-	-	-	-	na
Operating Expense	18,972	-	-	-	-	-	na
Capital Outlay	39,329	-	3,791,600	-	-	-	na
<b>Total Appropriations</b>	<b>125,179</b>	<b>-</b>	<b>3,791,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	-	-	3,016,600	-	-	-	na
SFWMD/Big Cypress Revenue	39,329	-	775,000	-	-	-	na
<b>Total Funding</b>	<b>39,329</b>	<b>-</b>	<b>3,791,600</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Transportation Grant Match (712)**

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Transportation related grants.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Capital Outlay	39,329	-	728,700	-	-	-	na
Reserves For Capital	-	-	-	3,228,600	-	3,228,600	na
<b>Total Appropriations</b>	<b>39,329</b>	<b>-</b>	<b>728,700</b>	<b>3,228,600</b>	<b>-</b>	<b>3,228,600</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	8	-	-	-	-	-	na
Trans fm 112 Landscape Cap	-	-	12,300	-	-	-	na
Trans fm 325 Stormwater Cap Fd	39,329	-	716,400	-	-	-	na
Trans fm 336 Road Im Fee	-	-	-	3,228,600	-	3,228,600	na
<b>Total Funding</b>	<b>39,337</b>	<b>-</b>	<b>728,700</b>	<b>3,228,600</b>	<b>-</b>	<b>3,228,600</b>	<b>na</b>

**Bureau of Emergency Services Grants (713)**

Fund Type: **Special Revenue**

Description: **To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	4,615	-	48,400	-	-	-	na
Capital Outlay	-	-	847,900	-	-	-	na
<b>Total Appropriations</b>	<b>4,615</b>	<b>-</b>	<b>896,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	4,615	-	896,300	-	-	-	na
Miscellaneous Revenues	5,000	-	-	-	-	-	na
<b>Total Funding</b>	<b>9,615</b>	<b>-</b>	<b>896,300</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>



**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Bureau of Emergency Services Grant Match (714)**

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	4,615	-	38,600	-	-	-	na
Reserves For Contingencies	-	15,900	-	15,900	-	15,900	0
<b>Total Appropriations</b>	<b>4,615</b>	<b>15,900</b>	<b>38,600</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>0 %</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Interest/Misc	1	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	15,900	31,800	15,900	-	15,900	0
Trans fm 144 Isle Of Capri Fire Fd	-	-	4,700	-	-	-	na
Trans fm 146 Ochopee Fire Fd	4,615	-	2,100	-	-	-	na
<b>Total Funding</b>	<b>4,616</b>	<b>15,900</b>	<b>38,600</b>	<b>15,900</b>	<b>-</b>	<b>15,900</b>	<b>0 %</b>

**ARRA Grants (725)**

Fund Type: **Special Revenue**

Description: **To pursue American Recovery and Reinvestment Act of 2009 (ARRA) funding for purposes of stimulating the economy and create and save jobs while ensuring accountability and transparency by accurate reporting and proper management of grants.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	26,798	-	-	-	-	-	na
Operating Expense	394,000	-	-	-	-	-	na
Capital Outlay	424,432	-	-	-	-	-	na
<b>Total Appropriations</b>	<b>845,230</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Intergovernmental Revenues	781,929	-	-	-	-	-	na
<b>Total Funding</b>	<b>781,929</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>na</b>

**Collier County Street Lighting District (760)**

Fund Type: **Special Revenue**

Description: **The principal revenue source within this fund is ad valorem taxes.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Operating Expense	600,586	644,600	602,600	588,300	-	588,300	(8.73)
Indirect Cost Reimburs	1,700	2,800	2,800	2,800	-	2,800	0
Trans to Property Appraiser	4,314	4,600	4,600	4,900	-	4,900	6.52
Trans to Tax Collector	10,957	14,300	13,600	11,400	-	11,400	(20.28)
Reserves For Contingencies	-	900	-	-	-	-	(100.00)
<b>Total Appropriations</b>	<b>617,557</b>	<b>667,200</b>	<b>623,600</b>	<b>607,400</b>	<b>-</b>	<b>607,400</b>	<b>(9.0%)</b>
Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	547,029	576,500	544,200	570,300	-	570,300	(1.08)
Delinquent Ad Valorem Taxes	1,975	-	300	-	-	-	na
Miscellaneous Revenues	1,760	-	-	-	-	-	na
Interest/Misc	2,477	1,000	1,200	300	-	300	(70.00)
Trans fm Property Appraiser	601	-	-	-	-	-	na
Trans fm Tax Collector	4,858	-	-	-	-	-	na
Carry Forward	202,000	118,500	143,200	65,300	-	65,300	(44.89)
Less 5% Required By Law	-	(28,800)	-	(28,500)	-	(28,500)	(1.04)
<b>Total Funding</b>	<b>760,699</b>	<b>667,200</b>	<b>688,900</b>	<b>607,400</b>	<b>-</b>	<b>607,400</b>	<b>(9.0%)</b>

**Collier County Government**  
**Fiscal Year 2012 Fund Budget Summary**

**Pelican Bay Street Lighting District (778)**

Fund Type: **Special Revenue**

Description: **The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Personal Services	87,423	104,100	102,500	103,900	-	103,900	(0.19)
Operating Expense	91,418	121,400	107,600	131,300	-	131,300	8.15
Indirect Cost Reimburs	6,700	6,300	6,300	5,300	-	5,300	(15.87)
Capital Outlay	6,875	14,200	-	1,000	-	1,000	(92.96)
Trans to Property Appraiser	1,140	5,500	1,200	8,900	-	8,900	61.82
Trans to Tax Collector	5,529	8,400	5,200	13,500	-	13,500	60.71
Trans to 322 Pel Bay Irr and Land	186,400	83,600	83,600	-	-	-	(100.00)
Reserves For Contingencies	-	12,200	-	10,000	-	10,000	(18.03)
Reserves For Capital	-	74,100	-	303,000	-	303,000	308.91
<b>Total Appropriations</b>	<b>385,486</b>	<b>429,800</b>	<b>306,400</b>	<b>576,900</b>	<b>-</b>	<b>576,900</b>	<b>34.2%</b>

Revenue	FY 2010 Actual	FY 2011 Adopted	FY 2011 Forecast	FY 2012 Current	FY 2012 Expanded	FY 2012 Adopted	FY 2012 Change
Ad Valorem Taxes	275,688	273,200	262,400	436,800	-	436,800	59.88
Delinquent Ad Valorem Taxes	38	-	-	-	-	-	na
Interest/Misc	1,648	1,200	1,200	4,500	-	4,500	275.00
Trans frm Tax Collector	2,451	-	-	-	-	-	na
Carry Forward	310,400	169,800	200,400	157,600	-	157,600	(7.18)
Less 5% Required By Law	-	(14,400)	-	(22,000)	-	(22,000)	52.78
<b>Total Funding</b>	<b>590,226</b>	<b>429,800</b>	<b>464,000</b>	<b>576,900</b>	<b>-</b>	<b>576,900</b>	<b>34.2%</b>

## Appendix to the Collier County Adopted Budget Fiscal Year 2011-2012

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2011-2012. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 8
Statistical Data*	Page 11

\*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2010-2011 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2012. As such, the statistical data from the CAFR for the Fiscal Year 2009-2010 has been included.

## Glossary of Commonly Used Terms

**2007 State of Florida Property Tax Limiting Legislation:** Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

**2008 State of Florida Property Tax Limiting Legislation:** This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

### -A-

**Accrual Basis:** The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**Adopted Budget:** The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

**Ad Valorem Tax:** A tax based on the value of real or tangible personal property.

**Agency:** A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

**Aggregate Millage Rate:** A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

**Amendment 1 (State-wide voter referendum on January 29, 2008):** Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

**Appropriation:** An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

**Appropriation Unit:** A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

**Article V:** The portion of the Florida Constitution that covers funding for the judicial system.

**Arbitrage:** In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

**Arbitrage Services:** Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

**Assessed Valuation:** The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

**-B-**

**Balanced Budget:** A budget in which revenues equal expenditures.

**Board of County Commissioners (BCC):** The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

**Bond:** A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

**Budget:** A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

**Budget Highlights:** Explanations of changes or major issues affecting the budget.

**Budget Amendment:** A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

**-C-**

**Capital Improvement:** The new construction of, or improvements to existing, buildings, roads or other long-lived facilities.

**Capital Improvement Element (CIE):** The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

**Capital Lease:** Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

**Capital Outlay:** Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

**Capitalization:** The process of converting capital fixed assets from expenses to assets.

**Carry Forward:** (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

**Commercial Paper:** A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

**Community Redevelopment Agency (CRA) Bank Loan:** Specialized competitive bank financing benefiting the County's Bayshore/Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

**Constitutional Officers:** Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector, Supervisor of Elections, Sheriff and Clerk of the Court.

**Contingency Reserve:** Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

**Contract Agencies:** Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

**Contributions:** A grant provided by the County to another government or

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

non-profit agency which provides services to Collier County residents.

**Current Service:** An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

**-D-**

**Debt Service:** Payment of interest, principal and other associated costs to County creditors.

**Deficit:** The excess of expenditures over revenues during a fiscal year.

**Department:** The basic organizational unit of the County, which provides a specific service.

**Depreciation:** Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

**Division:** An organizational unit composed of departments that are responsible for a major governmental function.

**-E-**

**Enterprise Fund:** A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

**Expanded Service:** A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

**Expenditure:** Money spent to receive a good or service.

**-F-**

**Fiduciary Funds:** Trust or Agency funds that account for assets held by the County as a trustee or agent for

individuals, private organizations and other governmental units.

**Fiscal Year:** A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

**Fixed Asset:** Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

**Full-Time Equivalent (FTE):** The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

**Fund:** A financial unit used to account for activities of a similar purpose or with a common revenue source.

**Fund Balance:** (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

**-G-**

**General Fund:** The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

**General Long Term Debt:** The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

**General Obligation Bonds:** Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**Goals:** Written statements that reflect the broad, general purpose of a program.

**Governmental Fund:** A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital Funds and Debt Service Funds are all types of Governmental Funds.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

**-H-**

**Homestead Exemption:** A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

**-I-**

**Impact Fees:** Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

**Indirect Service Charge:** Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

**Infrastructure:** The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

**Internal Service Fund:** A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

**-J-**

**Job Bank Employee:** Pool of temporary pre-qualified employees maintained by the County and

available for hire by various County Divisions, Agencies and Constitutional Offices.

**-L-**

**Levy:** To impose a tax, special assessment or charge.

**Line Item Budget:** A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

**-M-**

**Mandate:** Any action or responsibility required by law or so ordered by a court.

**Mill:** One thousandth of one dollar. One tenth of one cent.

**Millage Neutral:** A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

**Millage Rate:** The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

**Modified Accrual:** A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Service Taxing District (MSTD):** A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

**MSTD General Fund:** The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

**-O-**

**Object Code:** A numerical code identifying a basic revenue or expense account (line item).

**Objectives:** Specific items to be accomplished in the short term (year).

**Ombudsman:** A government official charged with investigating citizens' complaints against the government.

**Operating Budget:** The total budget for on-going operations.

**Operating Expenses:** Appropriation unit accounting for most non-salary costs to provide on-going services.

**-P-**

**Personal Services:** Appropriation unit accounting for employee salary and fringe benefit costs.

**Program Budget:** A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

**Property Tax (Ad Valorem Tax):** A tax levied on the value of real or tangible personal property.

**Proprietary Funds:** Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

**-R-**

**Referendum:** The submission of a proposed public measure to direct popular vote.

**Reserve:** Money set aside or saved for future use or a specific purpose.

**Revenue:** Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

**Revenue Bonds:** Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

**Rolled Back Rate:** The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

**-S-**

**Special Revenue Funds:** Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

**Special Master:** A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is authorized to hear and decide cases involving violations of local codes and ordinances.

**Strategic Planning:** A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

**-T-**

**Tax Increment Financing (TIF):** Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

**Tax Neutral:** A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.



**Tax Roll:** The list of properties, and their values, subject to tax for the coming year.

**Tentative Budget:** The proposed budget subject to revision and final adoption by the Board of County Commissioners.

**Transfer:** Money moved from one fund to another.

**Trust Fund:** A fund used to account for assets held in a trustee capacity.

**-U-**

**Unfunded Requirement (UFR):** Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

**User Fees:** Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

## Glossary of Commonly Used Acronyms

### -A-

**ACE:** Agency Wide Calendar and E-mail  
**ADA:** Americans with Disabilities Act  
**AED:** Automatic External Defibrillator  
**AHCA:** Agency for Health Care Administration  
**AIMS:** Agency Wide Issue Management System  
**ALS:** Advanced Life Support  
**APU:** Auxiliary Power Unit  
**ASR:** Aquifer Storage and Recovery  
**ASUG:** SAP User's Group  
**ATMS:** Advanced Traffic Management System  
**AUIR:** Annual Update and Inventory Report  
**AV:** Aviation

### -B-

**BA:** Budget Amendment  
**BCB:** Big Cypress Basin  
**BCC:** Board of County Commissioners

### -C-

**CAD:** Computer Aided Design  
**CAFR:** Comprehensive Annual Financial Report  
**CAT:** Collier Area Transit  
**CBOD:** Carbonaceous Biochemical Oxygen Demand  
**CCFCD:** Collier County Fire Control District  
**CCR:** Communication and Customer Relations  
**CCTV:** Collier County Television  
**CDBG:** Community Development Block Grant  
**CDES:** Community Development and Environmental Services  
**CDPlus:** Community Development Plus (Permitting software application)  
**CEB:** Code Enforcement Board  
**CERT:** Community Emergency Response Teams

**CIE:** Capital Improvement Element  
**CIP:** Capital Improvement Program  
**CJIS:** Criminal Justice Information System  
**COA:** Certificate of Adequate Public Facilities  
**COLA:** Cost of Living Adjustment  
**COPS:** Community Oriented Policing Services  
**CR:** County Road  
**CRS:** Community Rating System  
**CRA:** Community Redevelopment Agency  
**CRM:** Customer Relationship Management

### -D-

**DCA:** Department of Community Affairs  
**DP:** Data Processing  
**DRI:** Development of Regional Impact  
**DUI-DOT:** Driving Under the Influence – Department of Transportation

### -E-

**EAC:** Environmental Advisory Council  
**EMS:** Emergency Medical Services  
**ERTS:** Electronic Radio Transmission System  
**ERU:** Equivalent Residential Unit

### -F-

**FAA:** Federal Aviation Administration  
**FAC:** Florida Association of Counties  
**FDEP:** Florida Department of Environmental Protection  
**FDOT:** Florida Department of Transportation  
**FDNR:** Florida Department of Natural Resources  
**FEMA:** Federal Emergency Management Agency  
**FOG:** Fat, Oil, and Grease  
**FPL:** Florida Power & Light

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**FTE:** Full Time Equivalent

**FY:** Fiscal Year

**-G-**

**GAAP:** Generally Accepted Accounting Principles

**GFOA:** Government Finance Officers Association

**GGCC:** Golden Gate Community Center

**GIS:** Geographical Information System

**GMP:** Growth Management Plan

**GPS:** Global Positioning System

**-H-**

**HAVA:** Help America Vote Act

**HCE:** Health Care for the Elderly

**HCRA:** Health Care Responsibility Act

**HUI:** Housing and Urban Improvement

**-I-**

**IAQ:** Indoor Air Quality

**ICMA:** International City/County Management Association

**IT:** Information Technology

**IQ:** Irrigation Quality

**-L-**

**LDC:** Land Development Code

**LIP:** Low Income Program

**-M-**

**MCSE:** Microsoft Certified Systems Engineer

**MGD:** Million Gallons per Day

**MIS:** Management Information System

**MOT:** Maintenance of Traffic

**MOU:** Memorandum of Understanding

**MPO:** Metropolitan Planning Organization

**MRP:** Maintenance Rating Program

**MSBU:** Municipal Services Benefit Unit

**MSTBU:** Municipal Services Taxing and Benefit Unit

**MSTD:** Municipal Services Taxing District

**MSTU:** Municipal Services Taxing Unit

**-N-**

**NCH:** Naples Community Hospital

**NCRP:** North Collier Regional Park

**NCRWRF:** North County Regional Water Reclamation Facility

**NCWRF:** North County Water Reclamation Facility

**NELAC:** National Environmental Laboratory Accreditation Conference

**NIM:** Neighborhood Information Meeting

**NIMS:** National Incident Management System

**NPDES:** National Pollutant Discharge Elimination System

**NVRA:** National Voter Registration Act of 1993 (aka Motor Voter Act)

**-O-**

**OMB:** Office of Management and Budget

**OSHA:** Occupational Safety and Health Administration

**-P-**

**PA:** Property Appraiser

**PC:** Personal Computer

**PILT:** Payment in Lieu of Taxes

**PLAN:** Physician Led Access Network

**PSA:** Public Service Announcement

**PTI:** Public Technologies Incorporated

**PUD:** Planned Unit Development

**-Q-**

**QA/QC:** Quality Assurance/Quality Control

**QTI:** Qualified Target Industries

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**-R-**

**RCP:** Radio Communications Program  
**RFP:** Request for Proposal  
**RLSA:** Rural Land Stewardship Area  
**ROW:** Right-of-Way  
**RSVP:** Retired and Senior Volunteer Program

**-S-**

**SAN:** Storage Area Network  
**SAP:** Systems Application Project (The County's financial management system)  
**SAVE:** Support, Alimony, Visitation and Enforcement  
**SCADA:** Supervisory Control and Data Acquisition System  
**SCOOT:** Split, Cycle and Offset Optimization Technique (traffic system)  
**SCRWRF:** South County Regional Water Reclamation Facility  
**SCRWTP:** South County Regional Water Treatment Plant  
**SCWRF:** South County Water Reclamation Facility  
**SFWMD:** South Florida Water Management District  
**SHIP:** State Housing Initiative Program  
**SONET:** Synchronous Optimal Network  
**SQG:** Small Quantity Generator  
**SR:** State Road  
**SRF:** State Revolving Fund  
**SFWMD:** Southwest Florida Water Management District

**-T-**

**TC:** Tax Collector  
**TCMA:** Transportation Concurrency Management Area  
**TD:** Transportation Disadvantaged  
**TDC:** Tourist Development Council

**TDR:** Transfer of Development Rights  
**TDS:** Total Dissolved Solids  
**TECM:** Transportation Engineering and Construction Management  
**TRIM:** Truth in Millage

**-U-**

**UBCS:** Utility Billing Customer Service  
**UF/IFAS:** University of Florida Institute of Food and Agricultural Sciences  
**UFR:** Unfunded Requirement  
**UPS:** Uninterruptible Power Source  
**USEPA:** United States Environmental Protection Agency

**-V-**

**VA:** Veterans Administration  
**VHF:** Very High Frequency  
**VOCA:** Victim of Crime Act  
**VSIP:** Voluntary Separation Incentive Program

**-W-**

**WIC:** Women, Infants, Children  
**WTP:** Water Treatment Plant  
**WWTP:** Wastewater Treatment Plant

**Statistical Section**  
(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

CONTENTS	PAGE
<b>FINANCIAL TRENDS</b>	
These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.	
Net assets by component	12
Change in net assets	13
Governmental activities tax revenues by source	15
Fund balances of governmental funds	16
Changes in fund balance of governmental funds	17
<b>REVENUE CAPACITY</b>	
These schedules contain information to help the reader assess the County's most significant local revenue source, the Property Tax.	
Assessed value and estimated actual value of taxable property	18
Property Tax Rates – All direct and overlapping governments	19
Principal Taxpayers County-wide	20
Property Tax levies and collections	21
<b>DEBT CAPACITY</b>	
These schedules present information to help reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	
Ratios of outstanding debt by type	22
Ratios of general bonded debt outstanding	23
Legal debt margin information	24
Direct and overlapping governmental activities debt	24
Pledged-revenue coverage	25
<b>DEMOGRAPHIC AND ECONOMIC INFORMATION</b>	
These schedules offer demographic and economic indicators to help the rear understand the environment within which the County's financial activities take place.	
Demographic and economic statistics	26
Principal employers	27
<b>OPERATING INFORMATION</b>	
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	
Full-time equivalent County employees by function	28
Operating indicators by function	29
Capital Asset statistics by function/program	30

*Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year. The County implemented GASB 34 for fiscal year 2002. Schedules presenting government-wide information include information beginning in that fiscal year.*

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA**

**NET ASSETS BY COMPONENT**

**LAST NINE FISCAL YEARS (1)**

(accrual basis of accounting)

(amounts expressed in thousands)

(unaudited)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Governmental Activities:</b>									
Invested in capital assets, net of related debt	\$ 1,169,052	\$ 1,131,617	\$ 1,032,553	\$ 881,941	\$ 682,738	\$ 581,064	\$ 511,101	\$ 455,255	\$ 387,956
Restricted	232,571	240,247	295,012	244,746	205,403	148,587	142,306	103,280	83,292
Unrestricted	189,911	192,442	199,031	317,821	318,092	275,815	175,297	104,170	96,360
Total governmental activities net assets	<u>\$ 1,591,534</u>	<u>\$ 1,564,306</u>	<u>\$ 1,526,596</u>	<u>\$ 1,444,508</u>	<u>\$ 1,206,233</u>	<u>\$ 1,005,466</u>	<u>\$ 828,704</u>	<u>\$ 662,705</u>	<u>\$ 567,608</u>
<b>Business-type Activities:</b>									
Invested in capital assets, net of related debt	\$ 635,702	\$ 653,320	\$ 658,865	\$ 630,015	\$ 595,722	\$ 542,574	\$ 519,320	\$ 479,705	\$ 401,329
Restricted	37,795	31,227	30,165	30,746	28,087	21,243	11,642	12,045	9,968
Unrestricted	169,514	149,422	113,761	83,038	77,206	90,608	77,563	80,307	132,908
Total business-type activities net assets	<u>\$ 843,011</u>	<u>\$ 833,969</u>	<u>\$ 802,791</u>	<u>\$ 743,799</u>	<u>\$ 701,015</u>	<u>\$ 654,425</u>	<u>\$ 608,525</u>	<u>\$ 572,057</u>	<u>\$ 544,205</u>
<b>Primary Government:</b>									
Invested in capital assets, net of related debt	\$ 1,804,754	\$ 1,784,937	\$ 1,691,418	\$ 1,511,956	\$ 1,278,460	\$ 1,123,638	\$ 1,030,421	\$ 934,960	\$ 789,285
Restricted	270,366	271,474	325,177	275,492	233,490	169,830	153,948	115,325	93,260
Unrestricted	359,425	341,864	312,792	400,859	395,298	366,423	252,860	184,477	229,268
Total primary government net assets	<u>\$ 2,434,545</u>	<u>\$ 2,398,275</u>	<u>\$ 2,329,387</u>	<u>\$ 2,188,307</u>	<u>\$ 1,907,248</u>	<u>\$ 1,659,891</u>	<u>\$ 1,437,229</u>	<u>\$ 1,234,762</u>	<u>\$ 1,111,813</u>

(1) Only nine fiscal years are available due to the implementation of GASB 34 in fiscal year 2002.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET ASSETS  
LAST NINE FISCAL YEARS (1)  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)**

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Expenses</b>									
<b>Governmental activities:</b>									
General government	\$ 100,483	\$ 113,906	\$ 112,720	\$ 110,814	\$ 100,219	\$ 85,182	\$ 81,150	\$ 67,885	\$ 66,635
Public safety	179,276	182,962	183,288	182,821	187,945	140,761	133,930	114,207	103,718
Transportation	76,603	64,601	65,980	54,198	48,986	43,714	33,970	35,255	28,718
Culture and recreation	46,871	45,727	43,435	41,595	34,348	30,329	25,405	25,640	31,809
Other activities	40,937	45,367	49,135	44,500	35,838	31,713	24,110	24,528	29,288
Interest on long-term debt	19,475	20,492	21,446	21,779	25,841	14,507	8,566	5,697	3,109
Total governmental activities expenses	<u>463,645</u>	<u>473,055</u>	<u>476,004</u>	<u>455,707</u>	<u>433,177</u>	<u>346,206</u>	<u>307,131</u>	<u>273,212</u>	<u>263,277</u>
<b>Business-type activities:</b>									
Water and Sewer	103,272	90,042	85,503	89,908	77,049	64,044	60,723	57,248	51,547
Solid Waste	27,416	30,774	30,024	32,033	32,920	24,420	23,036	20,317	21,210
Airport Authority	4,382	3,895	5,082	4,296	3,978	3,625	3,346	3,027	3,020
Mass Transit	9,617	8,974	9,419	7,761	6,000	-	-	-	-
Emergency Medical Services	28,767	28,645	30,160	27,305	22,541	20,887	19,114	18,279	14,653
Total business-type activities expenses	<u>173,454</u>	<u>162,330</u>	<u>160,188</u>	<u>161,303</u>	<u>142,488</u>	<u>112,976</u>	<u>106,219</u>	<u>98,871</u>	<u>90,430</u>
Total primary government expenses	<u>\$ 637,099</u>	<u>\$ 635,385</u>	<u>\$ 636,192</u>	<u>\$ 617,010</u>	<u>\$ 575,665</u>	<u>\$ 459,182</u>	<u>\$ 413,350</u>	<u>\$ 372,083</u>	<u>\$ 353,707</u>
<b>Program Revenues</b>									
<b>Governmental activities:</b>									
Charges for services:									
General government	\$ 29,281	\$ 32,257	\$ 36,468	\$ 46,380	\$ 47,178	\$ 45,433	\$ 37,967	\$ 26,188	\$ 20,418
Public safety	16,385	11,940	12,545	14,293	20,547	18,392	15,127	16,811	15,205
Transportation	829	3,101	3,936	1,902	1,733	667	959	3,423	639
Culture and recreation	8,267	9,830	8,429	7,494	5,878	5,050	4,416	4,151	3,637
Other activities	1,557	1,620	7,541	2,395	2,938	2,869	2,114	2,556	3,268
Operating Grants and Contributions	31,884	21,948	20,202	27,309	43,062	15,151	19,760	10,008	12,531
Capital Grants and Contributions	25,762	24,867	52,303	122,327	99,068	104,711	97,370	55,979	35,332
Total governmental activities program revenues	<u>113,965</u>	<u>105,563</u>	<u>141,424</u>	<u>222,100</u>	<u>220,404</u>	<u>192,273</u>	<u>177,713</u>	<u>119,116</u>	<u>91,030</u>
<b>Business-type activities:</b>									
Charges for services:									
Water and Sewer	101,062	104,927	100,030	92,091	81,088	73,686	65,151	58,955	50,455
Solid Waste	33,568	32,922	36,495	33,864	33,713	23,661	21,938	20,698	21,121
Airport Authority	2,519	2,353	3,547	2,860	2,459	2,288	1,878	1,580	1,425
Mass Transit	1,145	1,101	1,074	1,153	814	-	-	-	-
Emergency Medical Services	16,453	15,281	16,167	14,823	14,326	12,855	10,904	7,912	6,783
Operating Grants and Contributions	4,448	3,235	4,393	2,657	3,138	165	31	59	116
Capital Grants and Contributions	10,385	18,147	23,333	32,647	36,496	30,490	32,040	26,325	31,458
Total business-type activities program revenues	<u>169,580</u>	<u>177,966</u>	<u>185,039</u>	<u>180,095</u>	<u>172,034</u>	<u>143,145</u>	<u>131,942</u>	<u>115,529</u>	<u>111,358</u>
Total primary government program revenues	<u>283,545</u>	<u>283,529</u>	<u>326,463</u>	<u>402,195</u>	<u>392,438</u>	<u>335,418</u>	<u>309,655</u>	<u>234,645</u>	<u>202,388</u>
Net (expense)/revenue:									
Governmental activities	(349,680)	(367,492)	(334,580)	(233,607)	(212,773)	(153,933)	(129,418)	(154,096)	(172,247)
Business-type activities	(3,874)	15,636	24,851	18,792	29,546	30,169	25,723	16,658	20,928
Total primary government net expense	<u>\$ (353,554)</u>	<u>\$ (351,856)</u>	<u>\$ (309,729)</u>	<u>\$ (214,815)</u>	<u>\$ (183,227)</u>	<u>\$ (123,764)</u>	<u>\$ (103,695)</u>	<u>\$ (137,438)</u>	<u>\$ (151,319)</u>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGE IN NET ASSETS  
LAST NINE FISCAL YEARS (CONTINUED)**  
(accrual basis of accounting)  
(amounts expressed in thousands)  
(unaudited)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>General Revenues and Other Changes in Net Assets</b>									
<b>Governmental Activities:</b>									
Taxes									
Property taxes	\$ 299,389	\$ 313,290	\$ 327,245	\$ 345,054	\$ 293,240	\$ 237,452	\$ 213,353	\$ 174,291	\$ 147,753
Gas taxes	18,415	18,456	18,860	19,598	20,028	20,127	19,887	17,731	17,333
Sales taxes	26,927	26,779	30,004	32,568	34,671	32,949	31,323	27,846	26,611
Tourist taxes	12,857	12,345	14,796	14,228	13,629	10,484	9,720	8,377	8,184
Other taxes	10,039	12,241	4,051	8,754	9,142	7,089	5,796	5,604	4,893
State revenue sharing	7,854	7,927	8,976	9,652	9,410	8,555	7,973	7,190	6,811
Interest income	4,665	11,455	33,730	48,931	36,388	13,952	6,403	11,169	14,142
Miscellaneous	8,022	12,066	10,642	8,223	10,261	10,671	8,491	3,525	6,409
Special item - registry bond	-	3,239	(3,288)	-	-	-	-	-	-
Transfers, net	(11,259)	(12,596)	(28,348)	(15,126)	(13,229)	(10,584)	(7,529)	(6,540)	(15,703)
<b>Total governmental activities</b>	<b>376,909</b>	<b>405,202</b>	<b>416,668</b>	<b>471,882</b>	<b>413,540</b>	<b>330,695</b>	<b>295,417</b>	<b>249,193</b>	<b>216,433</b>
<b>Business-type Activities:</b>									
Interest income	1,569	2,395	5,716	8,246	3,815	5,147	2,931	4,057	7,873
Miscellaneous	88	551	77	620	-	-	285	597	799
Transfers, net	11,259	12,596	28,348	15,126	13,229	10,584	7,529	6,540	15,703
<b>Total business-type activities</b>	<b>12,916</b>	<b>15,542</b>	<b>34,141</b>	<b>23,992</b>	<b>17,044</b>	<b>15,731</b>	<b>10,745</b>	<b>11,194</b>	<b>24,375</b>
<b>Total primary government</b>	<b>\$ 389,825</b>	<b>\$ 420,744</b>	<b>\$ 450,809</b>	<b>\$ 495,874</b>	<b>\$ 430,584</b>	<b>\$ 346,426</b>	<b>\$ 306,162</b>	<b>\$ 260,387</b>	<b>\$ 240,808</b>
<b>Change in Net Assets</b>									
Governmental activities	\$ 27,229	\$ 37,710	\$ 82,088	\$ 238,275	\$ 200,767	\$ 176,762	\$ 165,999	\$ 95,097	\$ 44,186
Business-type activities	9,042	31,178	58,992	42,784	46,590	45,900	36,468	27,852	45,303
<b>Total primary government</b>	<b>\$ 36,271</b>	<b>\$ 68,888</b>	<b>\$ 141,080</b>	<b>\$ 281,059</b>	<b>\$ 247,357</b>	<b>\$ 222,662</b>	<b>\$ 202,467</b>	<b>\$ 122,949</b>	<b>\$ 89,489</b>

(1) Only nine fiscal years are available due to the implementation of GASB 34 in fiscal year 2002.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE  
LAST NINE FISCAL YEARS**  
(amounts expressed in thousands)  
(unaudited)

<u>Fiscal Year</u>	<u>Property Tax</u>	<u>Gas Tax</u>	<u>Sales Tax</u>	<u>Tourist Tax</u>	<u>Other Taxes (1)</u>	<u>Total</u>
2002	\$ 147,753	\$ 17,333	\$ 26,611	\$ 8,184	\$ 4,893	\$ 204,774
2003	174,291	17,731	27,846	8,377	5,604	233,849
2004	213,353	19,887	31,323	9,720	5,796	280,079
2005	237,452	20,127	32,949	10,484	7,089	308,101
2006	293,240	20,028	34,671	13,629	9,142	370,710
2007	345,054	19,598	32,568	14,228	8,754	420,202
2008	327,245	18,860	30,004	14,796	4,051	394,956
2009	313,290	18,456	26,779	12,345	12,241	383,111
2010	299,389	18,415	26,927	12,857	10,039	367,627

(1) Pursuant to the Uniform Accounting System direction from the State of Florida, the Communications Services Tax was shown with fees, fines and charges for services for fiscal year 2008, this changed in 2009.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
FUND BALANCES OF GOVERNMENTAL FUNDS**

**LAST NINE FISCAL YEARS**

(modified accrual basis of accounting)

(amounts expressed in thousands)

(unaudited)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>General fund</b>									
Reserved	\$ 11,642	\$ 8,962	\$ 6,602	\$ 3,706	\$ 963	\$ 363	\$ 468	\$ 894	\$ 980
Unreserved	<u>59,705</u>	<u>38,924</u>	<u>61,953</u>	<u>77,619</u>	<u>65,938</u>	<u>58,891</u>	<u>52,836</u>	<u>40,537</u>	<u>27,812</u>
Total general fund	<u>\$ 71,347</u>	<u>\$ 47,886</u>	<u>\$ 68,555</u>	<u>\$ 81,325</u>	<u>\$ 66,901</u>	<u>\$ 59,254</u>	<u>\$ 53,304</u>	<u>\$ 41,431</u>	<u>\$ 28,792</u>
<b>All other governmental funds</b>									
Reserved	\$130,823	\$105,991	\$142,728	\$294,512	\$197,303	\$212,521	\$131,531	\$ 79,643	\$ 33,547
Unreserved, reported in:									
Special revenue funds	126,636	114,208	128,966	124,213	117,489	105,721	72,943	48,558	57,317
Debt service funds	2,026	1,587	1,951	2,621	5,634	3,891	4,389	4,405	4,653
Capital projects funds	<u>79,384</u>	<u>140,544</u>	<u>160,736</u>	<u>107,888</u>	<u>258,851</u>	<u>253,578</u>	<u>109,503</u>	<u>114,467</u>	<u>23,923</u>
Total all other governmental funds	<u>\$338,869</u>	<u>\$362,330</u>	<u>\$434,381</u>	<u>\$529,234</u>	<u>\$579,277</u>	<u>\$575,711</u>	<u>\$318,366</u>	<u>\$247,073</u>	<u>\$119,440</u>

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
LAST NINE FISCAL YEARS**

(modified accrual basis of accounting)

(amounts expressed in thousands)

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Revenues:</b>									
Taxes	\$333,554	\$348,780	\$ 357,656	\$380,983	\$327,605	\$268,536	\$242,562	\$200,398	\$172,991
Licenses, permits and impact fees	28,920	25,950	54,052	100,329	96,335	96,844	87,021	76,172	47,027
Intergovernmental	86,445	69,883	77,452	93,186	113,128	74,537	71,554	64,352	57,485
Charges for services	27,122	35,928	40,699	46,127	43,083	41,451	31,383	27,444	22,082
Fines and forfeitures	5,730	5,916	3,786	4,081	4,835	4,407	6,848	6,854	6,112
Interest income	4,306	11,256	33,580	48,262	36,182	13,975	6,605	11,124	18,132
Special assessments	2,848	2,853	2,942	3,240	1,264	3,680	2,643	2,390	2,516
Miscellaneous	6,380	11,344	10,667	7,337	9,074	9,922	8,490	7,713	5,607
Total revenues	<u>495,305</u>	<u>511,910</u>	<u>580,834</u>	<u>683,545</u>	<u>631,506</u>	<u>513,352</u>	<u>457,106</u>	<u>396,447</u>	<u>331,952</u>
<b>Expenditures:</b>									
Current:									
General government	82,409	95,689	96,898	96,483	83,821	73,992	67,831	65,095	61,137
Public safety	165,017	168,592	175,743	168,602	177,933	135,110	124,276	116,572	104,234
Physical environment	9,974	10,608	9,314	11,760	9,799	11,644	5,958	9,528	12,056
Transportation	43,677	41,171	48,253	39,105	33,735	32,911	24,273	28,116	20,295
Economic environment	11,122	12,125	12,619	10,241	4,719	5,981	6,439	6,945	6,632
Human services	12,116	11,277	12,855	12,237	11,819	11,810	9,576	9,721	8,343
Culture and recreation	37,569	37,212	36,456	35,325	29,172	26,238	23,145	22,449	22,543
Debt service:									
Principal	34,274	48,085	43,080	36,144	20,977	14,374	14,247	8,585	29,243
Interest and other fiscal charges	21,231	21,614	21,981	22,468	22,569	14,304	10,049	6,925	4,856
Capital outlay	69,809	176,681	285,809	290,581	255,569	174,640	170,145	78,201	96,952
Total expenditures	<u>487,198</u>	<u>623,054</u>	<u>743,008</u>	<u>722,946</u>	<u>650,113</u>	<u>501,004</u>	<u>455,939</u>	<u>352,137</u>	<u>366,291</u>
Excess (deficit) of revenues over (under) expenditures	<u>8,107</u>	<u>(111,144)</u>	<u>(162,174)</u>	<u>(39,401)</u>	<u>(18,607)</u>	<u>12,348</u>	<u>1,167</u>	<u>44,310</u>	<u>(34,339)</u>
<b>Other financing sources (uses):</b>									
Bonds issued	59,895	13,244	6,215	-	-	296,270	49,360	102,125	47,430
Premiums on bonds issued	844	-	31	-	-	16,785	-	4,703	-
Payment to refunding escrow	(59,893)	-	-	(4,500)	-	(60,027)	(5,078)	(3,658)	-
Capital leases	-	-	-	-	1,048	16	-	-	28
Loans issued	-	13,500	69,391	22,390	40,466	8,000	45,245	-	8,250
Sale of capital assets	248	301	245	365	940	-	-	-	-
Insurance proceeds	310	753	208	885	792	-	-	-	-
Transfers in	105,394	143,275	144,824	166,113	154,580	97,632	84,508	57,020	37,685
Transfers out	(114,905)	(155,888)	(163,075)	(181,471)	(168,006)	(107,729)	(92,036)	(64,228)	(53,517)
Total other financing sources (uses)	<u>(8,107)</u>	<u>15,185</u>	<u>57,839</u>	<u>3,782</u>	<u>29,820</u>	<u>250,947</u>	<u>81,999</u>	<u>95,962</u>	<u>39,876</u>
Special item - registry bond	-	3,239	(3,288)	-	-	-	-	-	-
Net change in fund balances	<u>\$ -</u>	<u>\$ (92,720)</u>	<u>\$ (107,623)</u>	<u>\$ (35,619)</u>	<u>\$ 11,213</u>	<u>\$ 263,295</u>	<u>\$ 83,166</u>	<u>\$ 140,272</u>	<u>\$ 5,537</u>
Debt service as a percentage of noncapital expenditures	13.30%	15.61%	14.23%	13.56%	11.04%	8.79%	8.50%	5.66%	12.66%

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY  
LAST NINE FISCAL YEARS  
(amounts expressed in thousands)  
(unaudited)**

<b>Fiscal Year Ended September 30,</b>	<b>Residential Property</b>	<b>Personal Property</b>	<b>Centrally Assessed Property</b>	<b>Less: Tax Exempt</b>	<b>Total Taxable Assessed Value</b>	<b>Total Direct Tax Rate</b>	<b>Estimated Actual Taxable Value</b>	<b>Assessed Value<sup>1</sup> as a Percentage of Actual Value</b>
2002	\$ 36,089,299	\$ 1,651,435	\$ 110	\$ 4,345,843	\$ 33,395,001	13.0881	\$ 37,740,844	100%
2003	42,635,220	1,770,370	113	4,915,279	39,490,424	12.8418	44,405,703	100%
2004	49,712,793	1,802,265	117	5,529,447	45,985,728	12.6800	51,515,175	100%
2005	55,370,248	1,820,777	127	5,928,339	51,262,813	12.3711	57,191,152	100%
2006	66,375,040	1,956,646	143	6,890,007	61,441,822	12.2586	68,331,829	100%
2007	82,909,061	2,156,726	202	8,023,791	77,042,198	11.5139	85,065,989	100%
2008	88,819,491	2,321,048	226	8,575,874	82,564,891	10.7366	91,140,765	100%
2009	86,949,935	2,430,996	202	10,718,166	78,662,967	10.3120	89,381,133	100%
2010	77,359,174	2,444,323	202	9,826,950	69,976,749	10.9869	79,803,699	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

<sup>1</sup>The basis of assessed value required by the state is 100% of actual value.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA  
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS  
LAST NINE FISCAL YEARS  
(unaudited)**

Fiscal Year	Collier County				Other		Total
	General Fund	Special Revenue Funds	Debt Service Funds	Total	County School District	Independent Districts	
2002	3.8772	0.6670	0.0256	4.5698	7.1370	1.3813	13.0881
2003	3.8772	0.6767	0.0215	4.5754	6.9110	1.3554	12.8418
2004	3.8772	0.9226	0.0000	4.7998	6.5240	1.3562	12.6800
2005	3.8772	0.9177	0.0000	4.7949	6.2200	1.3562	12.3711
2006	3.8772	0.9161	0.1500	4.9433	5.9730	1.3423	12.2586
2007	3.5790	0.8470	0.2226	4.6486	5.5250	1.3403	11.5139
2008	3.1469	0.7362	0.2233	4.1064	5.3510	1.2792	10.7366
2009	3.1469	0.7528	0.2249	4.1246	4.9090	1.2784	10.3120
2010	3.5645	0.7225	0.1366	4.4236	5.2390	1.3243	10.9869

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PRINCIPAL TAXPAYERS COUNTY-WIDE**

**2010 TAX ROLL**

(amounts expressed in thousands)

(unaudited)

Owner/Taxpayer	2010			2001		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
Florida Power & Light Company	\$ 2,537,374	1	0.31%	\$ 1,712,165	1	0.44%
HHR Naples LLC	1,492,811	2	0.18%	-	-	-
<sup>1</sup> Century Link	1,156,394	3	0.14%	1,645,999	2	0.43%
City National Bank of Miami	925,737	4	0.11%	1,152,193	4	0.30%
Lee County Electric	827,470	5	0.10%	-	-	-
Naples HMA, Inc.	812,779	6	0.10%	-	-	-
The Moorings, Inc.	779,467	7	0.10%	-	-	-
Coastland Center Joint Venture	759,221	8	0.09%	1,117,938	5	0.29%
Wal-Mart Stores East LP	757,599	9	0.09%	-	-	-
Collier HMA Inc	749,390	10	0.09%	-	-	-
HMC BN LTD Partnership	-	-	-	1,538,867	3	0.40%
Collier Development Corporation	-	-	-	803,532	6	0.21%
Marco Island Utilities	-	-	-	702,886	7	0.18%
Lutgert TR, Raymond L	-	-	-	646,527	8	0.17%
CC-Naples Inc	-	-	-	617,213	9	0.16%
Naples Golf & Beach Club Inc	-	-	-	575,325	10	0.15%
<b>Total</b>	<b>\$ 10,798,242</b>		<b>1.31%</b>	<b>\$ 10,512,645</b>		<b>2.73%</b>
<b>Total Property Taxes Levied</b>	<b>\$ 816,058,399</b>			<b>\$ 386,654,045</b>		

Amounts for taxpayers with similar names have not been combined.  
Source: Property Appraiser's taxpayer listing in order of taxes levied.  
Property Appraiser Recapitulation Report.

<sup>1</sup> Century Link was Sprint in 1998

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PROPERTY TAX LEVIES AND COLLECTIONS  
LAST NINE FISCAL YEARS**

(amounts expressed in thousands)  
(unaudited)

Fiscal Year Ended September 30	Total Tax Levy for Fiscal Year	Collected within the Fiscal Year of the Levy		Collections in Subsequent Years	Total Collections to Date	
		Amount	Percentage of Levy		Amount	Percentage of Levy
2002	\$ 157,744	\$ 146,033	92.6%	\$ 136	\$ 146,169	92.7%
2003	185,633	174,116	93.8%	325	174,441	94.0%
2004	225,773	213,009	94.3%	240	213,249	94.5%
2005	251,772	237,184	94.2%	98	237,282	94.2%
2006	307,068	293,129	95.5%	109	293,238	95.5%
2007	362,568	344,945	95.1%	1,522	346,467	95.6%
2008	343,906	325,722	94.7%	1,191	326,913	95.1%
2009	329,070	312,096	94.8%	2,546	314,642	95.6%
2010	314,176	297,953	94.8%	-	297,953	94.8%

Source: Tax Collector Annual Report

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
RATIOS OF OUTSTANDING DEBT BY TYPE  
LAST NINE FISCAL YEARS**

(amounts expressed in thousands)  
(unaudited)

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income <sup>1</sup>	Per Capita <sup>1</sup>
	General Obligation Bonds	Revenue Bonds	Loans and Notes Payable	Capital Leases	Revenue Bonds	Loans and Notes Payable	Capital Leases			
2002	\$ 795	\$85,185	\$ 9,256	\$ 791	\$78,725	\$ 40,369	\$ 327	\$ 215,448	0.00%	1
2003	-	176,775	8,486	279	71,505	55,335	165	312,545	0.00%	1
2004	-	208,980	51,649	108	66,860	74,545	73	402,215	0.00%	1
2005	32,815	444,375	14,030	82	62,515	113,067	25	666,909	0.01%	2
2006	29,530	429,735	51,546	1,029	58,060	124,629	-	694,529	0.01%	2
2007	25,815	409,620	57,331	897	163,630	106,932	68	764,293	0.01%	2
2008	27,830	394,145	103,461	752	158,885	103,903	618	789,594	0.00%	3
2009	36,719	377,940	89,590	599	153,980	106,935	492	766,255	0.00%	2
2010	29,162	421,285	19,689	439	148,983	106,509	636	726,703	0.00%	2

<sup>1</sup>See the Schedule of Demographic and Economic Statistics for personal income and population data.



**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
RATIOS OF GENERAL BONDED DEBT OUTSTANDING  
LAST NINE FISCAL YEARS  
(unaudited)**

Fiscal Year	General Obligation Bonds	Less: Amounts Available in Debt Service Fund	Total	Percentage of Estimated Actual Taxable Value <sup>1</sup> of Property	Per Capita <sup>2</sup>
2002	\$ 795,000	\$ 76,461	\$ 718,539	0.002%	3
2003	-	-	-	-	-
2004	-	-	-	-	-
2005	32,815,000	21,935	32,793,065	0.057%	107
2006	29,530,000	22,576	29,507,424	0.043%	90
2007	25,815,000	4,312	25,810,688	0.030%	77
2008	27,830,000	374,496	27,455,504	0.030%	82
2009	36,719,204	451,641	36,267,563	0.041%	109
2010	29,161,925	496,997	28,664,928	0.036%	86

<sup>1</sup>See the Schedule of Assessed Value and Estimated Actual Value of Taxable Property for property value data.

<sup>2</sup>See the Schedule of Demographic and Economic Statistics population data.

COLLIER COUNTY, FLORIDA

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**LEGAL DEBT MARGIN INFORMATION**  
**AS OF SEPTEMBER 30, 2010**  
(unaudited)

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

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**DIRECT AND OVERLAPPING GOVERNMENTAL ACTIVITIES DEBT**  
**AS OF SEPTEMBER 30, 2010**  
(unaudited)

<u>Governmental Entity</u>	<u>Net Debt Outstanding</u> (1)	<u>Percentage Applicable to This Governmental Unit</u>
<u>Direct Debt:</u>		
Debt repaid with property taxes: County	\$ 28,664,928	100.00%

Overlapping:

Overlapping debt for governmental entities within Collier County is not presented.

(1) Excludes amounts available in Debt Service Funds for payment of interest and principal.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PLEDGED-REVENUE COVERAGE  
LAST NINE FISCAL YEARS**

(amounts expressed in thousands)

(unaudited)

**Governmental Activities:**

Fiscal Year	Sales Tax Bonds				Gas Tax Bonds				Special Assessment Bonds(4)			
	Sales Tax Collections	Debt Service		Coverage	Gas Tax Collections	Debt Service		Coverage	Special Assessment Collections	Debt Service		Coverage
		Principal	Interest			Principal	Interest			Principal	Interest	
2002	\$ 26,611	\$ 1,870	\$ 2,184	6.56	\$ 17,333	\$ 355	\$ 193	31.63	\$ 195	\$ 100	\$ 99	0.98
2003	27,846	3,745	3,516	3.84	17,731	1,495	964	7.21	177	105	92	0.90
2004	31,323	4,690	4,101	3.56	19,887	5,485	4,013	2.09	168	115	85	0.84
2005	32,949	5,790	5,656	2.88	20,127	5,590	3,903	2.12	176	120	78	0.89
2006	34,671	6,665	12,690	1.79	20,029	6,490	8,091	1.37	117	130	70	0.59
2007	32,568	9,315	11,059	1.60	19,598	6,305	8,274	1.34	126	135	62	0.64
2008	30,004	8,840	10,547	1.55	18,860	6,490	8,089	1.29	120	145	53	0.61
2009	26,779	9,205	10,235	1.38	18,456	6,660	7,922	1.27	120	340	44	0.31
2010	26,927	9,450	9,958	1.39	18,415	6,935	7,645	1.26	114	165	22	0.61

**Business-type Activities:**

Fiscal Year	Water and Sewer Revenue Bonds						Special Assessment Bonds				
	Water/ Sewer Charges and Other(1)	Less: Operating Expenses(2)	Net Available Revenue	Debt Service		Coverage(3)	Special Assessment Collections	Debt Service			
				Principal	Interest			Principal	Interest	Coverage	
2002	\$ 57,972	\$ 31,530	\$ 26,442	\$ 4,065	\$ 4,326	3.15	\$ 1,539	\$ 440	\$ 43	35.79	
2003	63,114	35,227	27,887	4,280	4,051	3.35	1,278	-	-	N/A	
2004	69,028	39,174	29,854	4,645	3,043	3.88	1,217	-	-	N/A	
2005	78,499	44,227	34,272	4,345	2,955	4.69	1,185	-	-	N/A	
2006	84,262	49,563	34,699	4,455	2,833	4.76	988	-	-	N/A	
2007	98,140	57,669	40,471	4,595	5,436	4.03	821	-	-	N/A	
2008	105,416	49,707	55,709	4,745	7,527	4.54	660	-	-	N/A	
2009	107,127	49,766	57,361	4,905	7,358	4.68	614	-	-	N/A	
2010	101,830	50,893	50,937	5,274	6,843	4.20	569	-	-	N/A	

(1) Operating revenues plus other income; gain on disposal of assets and investment market value, capital grants and contributions and transfers in are not included.

(2) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets and investment market value, interest expense and transfers out are not included.

(3) Net available revenue divided by total bonded debt service requirements for the County Water and Sewer District.

**COLLIER COUNTY, FLORIDA  
DEMOGRAPHIC AND ECONOMIC STATISTICS  
LAST NINE FISCAL YEARS  
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income(2)	Median Age(3)	School Enrollment(4)	Unemployment Rate(5)
2002	264,475	\$ 10,197,520,000	\$ 40,121	40.5	37,110	4.2%
2003	284,918	10,940,352,000	41,269	44.1	38,196	4.7%
2004	292,466	11,601,373,000	42,050	45.2	40,416	3.9%
2005	306,186	11,878,015,000	41,513	45.6	41,232	3.6%
2006	326,658	12,711,343,000	42,846	44.7	43,000	2.7%
2007	333,858	15,236,905,000	49,492	44.5	42,722	3.5%
2008	332,854	17,990,169,000	57,446	44.8	42,711	5.5%
2009	333,032	19,846,737,000	63,276	45.1	42,822	10.0%
2010	331,800	19,739,453,000	62,559	45.2	43,142	12.2%

Sources: (1) [www.fred.labormarketinfo.com](http://www.fred.labormarketinfo.com)  
(2) [www.fred.labormarketinfo.com](http://www.fred.labormarketinfo.com)  
(3) Florida Statistical Abstract (Table 1.51)  
(4) Collier County School Board, based on full time equivalent enrollment  
(5) [www.fred.labormarketinfo.com](http://www.fred.labormarketinfo.com)

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
PRINCIPAL EMPLOYERS  
(Unaudited)**

Employer	2010			2011		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
NCH Healthcare System	5,000	1	4.75%	2,200	3	2.01%
Collier County Public Schools	4,728	2	4.49%	4,153	1	3.79%
Publix Supermarkets	3,246	3	3.09%	1,900	4	1.73%
Marriott Corporation	2,328	4	2.21%	-	-	-
Collier County Government (excl. Sheriff)	2,200	5	2.09%	2,993	2	2.73%
Wal-Mart	1,715	6	1.63%	-	-	-
Collier County Sheriff's Office	1,383	7	1.31%	1,076	5	0.98%
Winn Dixie Stores, Inc.	1,014	8	0.96%	900	6	0.82%
Home Depot	1,012	9	0.96%	-	-	-
Gargiulo Inc.	800	10	0.76%	-	-	-
Ritz Carlton Hotel	-	-	-	870	7	0.79%
Registry Resort	-	-	-	750	9	0.68%
Bentley Resort	-	-	-	400	10	0.37%
Marco Island Resort & Golf Club	-	-	-	843	8	0.77%
Other employers	81,761		77.75%	93,463		85.33%
Totals	105,187		100.00%	109,548		100.00%

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION  
LAST SEVEN FISCAL YEARS\*  
(unaudited)**

	Fiscal Year						
	2010	2009	2008	2007	2006	2005	2004
<b>Function:</b>							
General government	1,163	1,182	1,127	1,300	1,264	1,225	1,126
Public safety	1,087	1,103	1,118	1,117	1,144	1,000	987
Physical environment	61	64	65	73	67	57	58
Transportation	206	234	254	268	244	265	253
Economic environment	27	23	22	18	16	15	15
Human services	47	44	47	52	53	55	48
Culture and recreation	306	317	335	397	389	337	335
Water and Sewer	325	310	309	336	312	297	288
Solid Waste	25	22	22	23	27	26	23
Airport Authority	15	16	14	15	13	13	14
Emergency Medical Services	165	168	168	188	167	158	161
<b>Total</b>	<b>3,427</b>	<b>3,483</b>	<b>3,481</b>	<b>3,787</b>	<b>3,696</b>	<b>3,448</b>	<b>3,308</b>

\* Information prior to fiscal year 2004 is not available.  
Total includes full time employees and temporary employees.

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
OPERATING INDICATORS BY FUNCTION  
LAST NINE FISCAL YEARS  
(unaudited)**

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Function:</b>									
Police:									
Physical arrests	13,310	15,671	20,226	22,028	25,657	17,214	14,788	13,506	11,423
Parking violations	1,283	1,297	843	1,753	2,124	1,372	2,115	1,468	1,678
Traffic violations	22,051	28,308	49,831	64,372	58,242	56,056	50,883	39,869	39,342
Fire:									
Fires reported	498	533	586	590	654	353	262	153	153
Emergency responses	1,231	1,169	1,213	1,148	1,539	1,652	1,056	868	668
Number of calls answered	1,767	1,733	1,840	1,779	2,235	2,049	1,360	1,072	858
Transportation:									
Collier Area Transit ridership	1,064,910	1,109,710	1,166,358	1,180,147	1,052,536	951,601	627,824	475,820	324,037
Street resurfacing (lane miles)	85	97	52	44	47	22	53	70	81
Culture and recreation:									
Beach parking stickers issued	98,093	132,218	80,542	76,344	54,074	57,875	42,000	30,000	20,000
Library circulation	2,969,238	3,034,439	3,000,394	2,916,523	2,722,539	2,853,926	2,877,230	2,788,262	2,485,314
Water:									
New connections	909	704	553	1,593	1,897	2,597	2,910	1,592	2,923
Wastewater:									
Average daily sewage treatment (thousands of gallons)	14,326,000	13,769,205	15,558,000	15,583,055	17,310,468	17,095,890	16,526,027	15,616,438	15,342,466

Police-Collier County Sheriff Department  
 Fire-Collier County Fire Control District  
 Transportation-Collier County Alternative Transportation Department  
 Transportation-Collier County Growth Mangement-Road and Bridge  
 Culture and Recreation-Collier County Park and Recreation Department  
 Culture and Recreation-Collier CountyPublic Library  
 Water-Collier County Utility Billing  
 Waterwater-Collier County Wastewater Department

**Collier County Government  
Fiscal Year 2012 Adopted Budget**

**COLLIER COUNTY, FLORIDA  
CAPITAL ASSET STATISTICS BY FUNCTION  
LAST NINE FISCAL YEARS  
(unaudited)**

	Fiscal Year								
	2010	2009	2008	2007	2006	2005	2004	2003	2002
<b>Function:</b>									
Public Safety:									
Police stations	7	7	7	7	7	7	7	7	7
Patrol units	275	275	275	275	272	260	253	256	257
Fire:									
Fire stations	3	3	2	2	2	2	2	2	2
Highways and streets:									
9 Streets (miles)	1,184	1,184	1,184	1,147	1,147	1,149	1,121	1,210	1,463
4 Streetlights	4,701	4,485	3,767	3,987	3,620	3,327	3,075	2,758	2,378
Traffic signals	283	283	224	216	200	198	196	193	181
Culture and recreation:									
7 Parks acreage	1473	1,473	1,440	1,436	1,527	1,486	1,396	1,549	1,546
7 Parks	59	59	56	55	47	47	46	46	44
6 Swimming pools	8	8	7	7	7	3	2	2	2
7 Tennis courts	45	45	45	45	45	43	43	43	43
6 Community centers	8	8	8	8	8	7	6	6	6
3 Libraries	10	10	9	9	9	9	9	9	9
3 Number of volumes in libraries	797,823	797,978	647,484	769,717	651,592	556,737	583,684	539,887	456,233
Water:									
5 Number of water and sewer customers	51,796	51,499	51,136	59,257	57,664	55,767	53,170	50,260	48,668
8 Water mains (miles)	886	886	870	860	682	685	668	646	639
2 Maximum daily capacity (per 1,000 gallons)	28,368,000	33,339,865	30,956,261	36,116,725	34,673,000	31,940,118	31,342,779	34,243,600	31,902,378
Wastewater:									
1 Sanitary sewers (miles)	1095	1,081	1,053	871	798	802	784	763	755
1 Primary and secondary drainage facilities	303	303	303	303	303	311	311	311	311
Police-Collier County Sheriff Department									
Fire-Collier County Fire Control District									
4 Highway and Streets-Collier County Growth Management Division- Traffic Operations									
9 Highway and Streets-Collier County Growth Mangement-Road and Bridge									
Highway and Streets-Collier County Growth Mangement-Transportation Engineering									
3 Culture and Recreation-Collier County Public Library									
6 Culture and Recreation-Collier County Parks and Recreation									
7 Culture and Recreation -AUIR 2010 Collier County Comprehensive Planning									
2 Water-Collier County Water Department									
5 Water-Collier County Utility Billing									
8 Water-Collier County Public Utilities Division									
1 Wastewater-Collier County Growth Management Division									
1 Wastewater-Collier County Utilitites Finance Operations									