



**Collier County, Florida
Board of County
Commissioners**

**Fiscal Year 2022-23
Adopted Budget**

**ADOPTED BUDGET
FY 2022-23
(10/01/2022 - 09/30/2023)**

**BOARD OF COUNTY COMMISSIONERS
COLLIER COUNTY, FLORIDA**

BOARD OF COUNTY COMMISSIONERS

William L. McDaniel, Jr., Chairman
Rick LoCastro, Vice Chairman
Andy Solis, Esq.
Burt L. Saunders
Penny Taylor

CONSTITUTIONAL OFFICERS

Rob Stoneburner, Tax Collector
Abe Skinner, Property Appraiser
Crystal K. Kinzel, Clerk of Courts
Kevin Rambosk, Sheriff
Jennifer Edwards, Supervisor of Elections

APPOINTED OFFICIALS

Amy Patterson, County Manager
Jeffrey Klatzkow, County Attorney

OFFICE OF MANAGEMENT & BUDGET

Christopher Johnson, Interim Director of Corporate Finance and Management Services
Susan Usher, Senior Management/Budget Analyst
Maggie Lopez, Senior Management/Budget Analyst
Laura Zautcke, Senior Management/Budget Analyst
Therese Stanley, Grants Compliance Manager
Debra Windsor, Operations Coordinator



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**Collier County
Florida**

For the Fiscal Year Beginning

October 01, 2021

Christopher P. Morill

Executive Director

Citizens

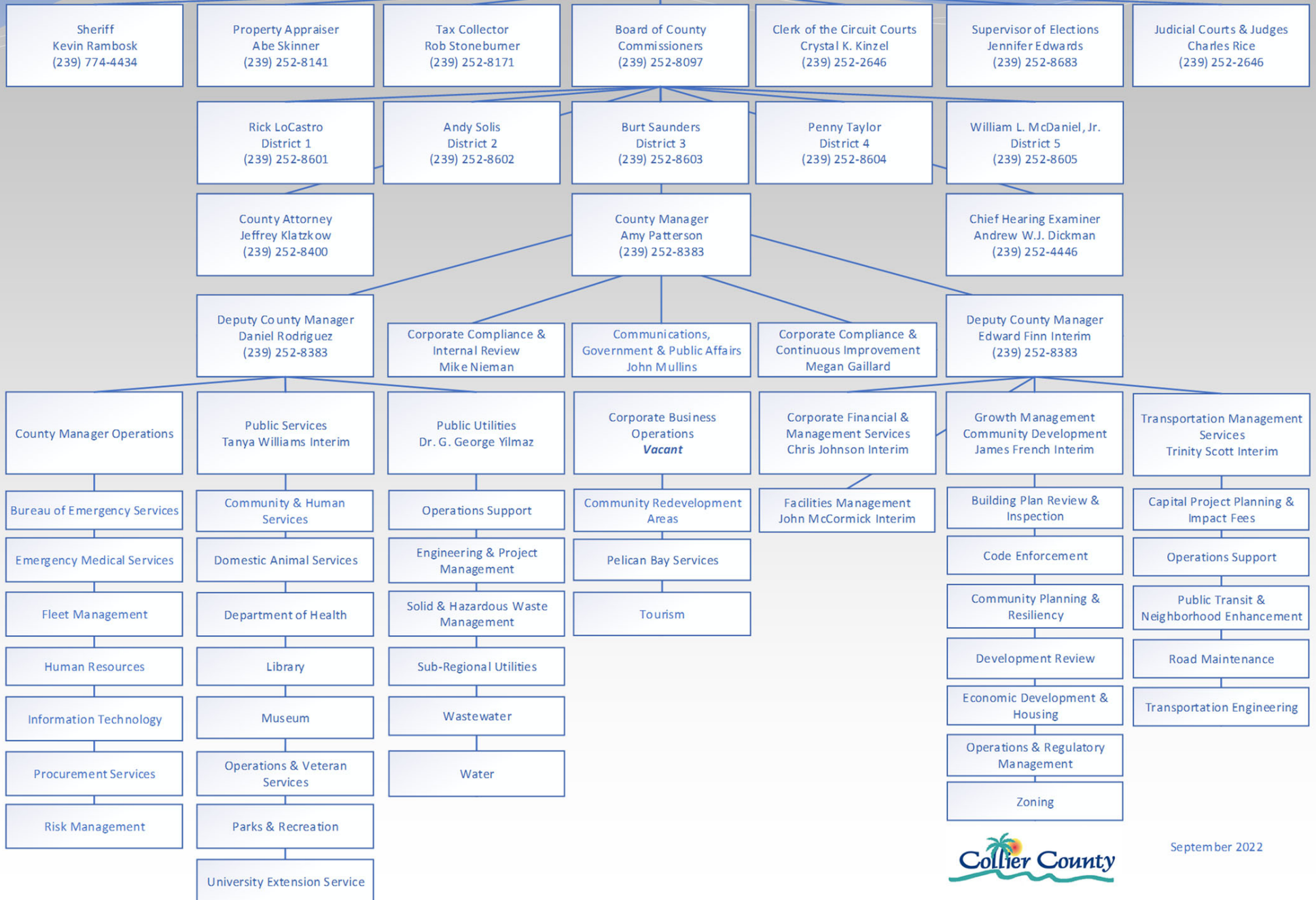


TABLE OF CONTENTS

BUDGET SUMMARY INFORMATION:

FY 2022-23 Adopted Budget Cover..... 1
 FY 2022-23 Introduction Page.....2
 Distinguished Budget Award for Fiscal
 Year Beginning October 1, 2021.....3
 Collier County Organization Chart.....4
 Table of Contents5
 Budget Book Format (how to use this book).....9
 Budget Message From the County Manager.....12
 Economic Overview22
 Budget as a Tactical Financial Tool and Strategic
 Policy Model29
 Budget Policies and Procedures.....37
 Budget Calendar38
 Budget Policies39
 Budget Review Process.....58
 Budget Amendment Process58
 Basis of Accounting and Budgeting59
 Adopted Budget Summaries.....60
 Summary of 3 Yr. Comparative Budget for
 Government Funds63
 Summary of Budget by Fund64
 Fund Structure, Fund Balance and Description
 of Funds Subject to Appropriation.....69
 Estimated Changes in Fund Balance by Fund
 Type.....71
 Major Areas of Spending75
 Revenues.....80
 Property Tax Rates101
 Property Tax Dollars102
 Taxable Property Values.....103
 Employment Summary.....104
 Position Count Summary FY 2022.....105
 Changes in Service.....105
 Employees to Permanent Population.....108

DEPARTMENTAL BUDGETS:

Elected Officials:

Board of County Commissioners:

Organizational Chart..... 1
 Division Description2
 Board of County Commissioners Summary.....3
 Board of County Commissioners (001).....6
 County Attorney Summary.....7
 County Attorney (001).....8
 Legal Aid Society (652).....10
 Other General Administration Summary12
 Other General Administration (001).....13
 Other General Administration (111).....15

Constitutional Officers:

Organizational Chart..... 1
 Division Description2
 Division Summary.....3

Property Appraiser:

Property Appraiser Summary 5
 Property Appraiser (060).....6
 Prop. Appr. Charges Paid by BCC (001)..... 7

Supervisor of Elections:

Supervisor of Elections Summary 8
 Administration (080)..... 9
 Sup. Of Elec. Expenses Paid by BCC (001) 10
 Elections (080)..... 11
 Supervisor of Elections Grants (081) 12

Clerk of Courts:

Clerk of Courts Summary..... 13
 Clerk To The Board (011) 14
 Clerk To The Circuit Court (011)..... 16
 Clerk of County Courts (011) 17
 Recording (011) 18
 Administration (011)..... 20
 Management Information Systems (011) 22
 Clerk of Court Expenses Paid by BCC (001) 23
 Clerk of Courts (011)..... 24

Sheriff:

Summary of Sheriff's Agency 25
 Law Enforcement (040)..... 27
 Law Enforcement Exp. Paid by BCC (001) 28
 Detention and Correction (040)..... 30
 Bailiffs (040) 31
 Sheriff (040) 32
 Sheriff's Grants (115)..... 33
 E-911 Emergency Phone System (199)..... 34
 E-911 Emergency Phone System (611)..... 35
 Confiscated Property Trust (602)..... 37
 Crime Prevention (603)..... 38
 Second Dollar Training (608) 40
 Domestic Violence Trust Fund (609)..... 41
 Juvenile Cyber Safety (618)..... 42
 Justice Federal Equitable Sharing (721)43
 Treasury Federal Equitable Sharing (722)44

Tax Collector:

Tax Collector Summary..... 45
 Tax Collector (070).....46
 Tax Collector Charges Paid by BCC (001)..... 48

Growth Management:

Organizational Chart 1
 Growth Management Description..... 2
 Growth Management Summary 3
 Department Administration Summary 5
 Planning & Regulatory Administration (113) 6
 Planning & Regulatory Administration (131) 8
 FEMA Expenses (111) 10
 Records Management (113) 12
 Addressing & GIS (113)..... 14
 Planning Summary..... 16

Collier County Government
Fiscal Year 2023 Adopted Budget

General Planning Services (111) 18
 Zoning & Land Dev. Review (111) 19
 Zoning & Land Dev. Review (131) 20
 Land Use Hearing Officer (131) 22
 Regulation Summary 24
 Building Review & Permitting (113) 26
 Code Enforcement (111) 29
 Right-of-Way Permit & Inspections (131) 32
 Business Franchise Admin. Element (111) 33
 Utility Regulations (669) 35
 Engineering Services (131) 37
 Environmental Services (111) 39
 Environmental Services (131) 40
 Reserves and Transfers Summary (113) 42
 Community Development (113) 43
 Developer Services Fund (131) 45

Court Related Agencies:

Organizational Chart 1
 Court Related Agencies Description 2
 Court Related Agencies Summary 3
 Court Administration Summary 5
 Court Operations (681) 6
 Parole & Probation (681) 8
 Court Innovations (192) 10
 Teen Court (171) 12
 Drug Abuse Trust Fund (616) 14
 Law Library Fund (640) 15
 Circuit & County Court Judges Summary 17
 Circuit Court Judges (001) 18
 County Court Judges (001) 19
 Public Defender Summary 20
 Public Defender (001) 21
 State Attorney Summary 22
 State Attorney (001) 23
 Guardian Ad Litem Program Summary 25
 Guardian Ad Litem Program (001) 26
 Court Related Technology Summary 27
 Court IT Fee (178) 28

Management Offices:

Organization Chart 1
 Management Offices Description 3
 Management Offices Summary 5
 County Manager Operations Summary 7
 County Manager (001) 11
 Board Related Costs (001) 12
 Office of Management & Budget (OMB) Summary 13
 Office of Management & Budget (001) 14
 OMB - Grant Compliance (001) 16
 OMB - Impact Fee Administration (107) 18
 OMB - Impact Fee Deferral Program (002) 20
 OMB – Affordable Workforce Housing (105) 21
 Communications, Govt. & Public Affairs Summary 22
 Communications, Govt. & Public Affairs (111) 23
 Pelican Bay Services Summary 25
 Pelican Bay Water Management (109) 27
 Pelican Bay Community Beautification (109) 29
 Pelican Bay Reserves and Transfers (109) 31
 Pelican Bay Street Lighting (778) 32
 Pelican Bay Clam Pass Ecosystem (111) 34

Corporate Business Operations Summary 35
 Corporate Business Operations (001) 36
 Administration (001) 37
 Driver Education Grant Program Summary 38
 Driver Education Grant Program (173) 39
 Corporate Compliance & Internal Review 41
 Corporate Compliance & Internal Review (001) 42
 Business & Economic Development Summary 43
 Office of Economic Development (001) 44
 Economic Development Promotional Tools (001) .. 45
 Economic Development (007) 47
 Deepwater Horizon Oil Spill Settlement (757) 49
 Office of the County Manager Grants Summary 50
 County Manager Grants (713/714) 51
 FEMA Events - Grant (727) 52
 Tourist Development Council (TDC) Summary 53
 TDC-Cat. B-Admin. & Disaster Recovery (194) 55
 TDC-Cat. B-Tourism Promotion (184) 57
 TDC-Cat. B-Promotion Reserve & Projects (196) .. 59
 TDC-Category C-Non-County Museum (193) 61
 Sports & Special Events Complex Summary 63
 Sports & Events Complex (759) 64
 Economic Development & Innovation Zones
 Summary 66
 Ave Maria Innovation Zone (182) 67
 Golden Gate City Economic Dev. Zone (782) 69
 I-75 & Collier Blvd Innovation Zone (783) 71
 Bayshore CRA Redevelopment Summary 73
 Bayshore Gateway Triangle (187) 75
 Bayshore CRA Grant & Grant Match (717/718) 77
 Bayshore Beautification MSTU (163) 78
 Bayshore Beautification MSTU Capital (160) 80
 Haldeman Creek MSTU (164) 82
 Immokalee Com. Redev. Agency Summary 84
 Immokalee CRA (186) 86
 Immokalee CRA Grant & Grant Match (715/716) 88
 Immokalee Beautification MSTU (162) 89
 Immokalee CRA-Landscaping – Immokalee
 Road and SR29 (111) 91
 Fleet Management Division Summary 92
 Fleet Management (521) 93
 Fleet Motor Pool Capital Recovery Summary 96
 Fleet Motor Pool Capital Recovery Fund (523) 98
 Water/Sewer Dist. Motor Pool Capital Fund (409) . 101
 Solid Waste Motor Pool Capital Fund (472) 103
 EMS Motor Pool Capital Recovery Fund (491) 105
 Human Resources Division Summary 107
 Human Resources (001) 108
 Information Technology Division Summary 111
 Information Technology (505) 113
 Information Technology Capital (506) 116
 Procurement Services Division Summary 118
 Purchasing (001) 119
 Risk Management Division Summary 121
 Property & Casualty Insurance (516) 122
 Group Health & Life Insurance (517) 124
 Worker's Compensation (518) 126
 Emergency Management Division Summary 128
 Emergency Management Operating (001) 129
 Emergency Relief (003) 132
 800 MHz Radio System (188) 133
 Division of Forestry Services (111) 135
 Medical Examiner (001) 136

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Emergency Services & Fire District Grants..... 138
 Administrative Services Grants (703/704).....139
 Emergency Medical Services EMS Summary.....141
 Emergency Medical Services (EMS) (490)142
 Helicopter Operations (001/490).....145
 EMS Motor Pool and Capital Fund (491)147
 EMS Grant Trust Fund (493/494)148
 Fire Districts Summary.....150
 Ochopee Fire Control District MSTU (146)151
 Goodland Fire District (149).....153

Public Services:

Organizational Chart.....1
 Public Services Description2
 Public Services Summary5
 Administration Summary.....8
 Administration (001).....9
 Operations Veterans Services Division Summary.. 10
 Public Services Operations (001).....11
 Veterans Services (001).....13
 Domestic Animal Services Summary.....14
 Domestic Animal Control (001)15
 Neutered/Spay Trust Fund (610)18
 Domestic Animal Services Donations (180).....20
 Community and Human Services Summary22
 Social Services Program (001)24
 Community Mental Health & LIP Support (001)26
 Affordable Housing Grants (116)28
 Grant Program Support (123)30
 Community Development Block Grant
 and Home Invest. (121)32
 State Housing Incentives Part SHIP (791)33
 Operational Support and Housing (111)34
 Local Provider Participation (169).....35
 Housing Grants (705/706).....36
 Human Services Grants (707/708)38
 Library Summary40
 Library (001)41
 Library Donation – Project Fund (129).....45
 Library Trust Fund (612)47
 Museum Summary.....48
 County Museums (198).....49
 Parks & Recreation Summary.....52
 County Park Facilities & Programs (001).....54
 Parks & Recreation (111).....58
 Golden Gate Community Center (130)61
 Sea Turtle Monitoring (119)64
 Parks & Recreation Donations (607)66
 Conservation Collier Fund (172)68
 Conservation Collier Maintenance (174).....70
 Conservation Collier Projects (179)73
 Pepper Ranch Conservation Bank (673).....75
 Caracara Prairie Management Fund (674)77
 Public Health Division Summary.....79
 Public Health Division (001).....80
 University County Extension, Education and
 Training Summary.....82
 University County Extension, Education and
 Training Center (001).....83
 University Extension Trust Fund (604).....85
 Public Services Grants Summary86
 Public Services Grants (709/710)87

Public Utilities:

Organizational Chart 1
 Public Utilities Description 2
 Public Utilities Summary 6
 County Water/Sewer District Summary 8
 Public Utilities Administration (408)..... 10
 Public Utilities Operations Support (408) 11
 Engineering & Project Management (408) 15
 Tech Support, Logistics & Ops (408) 18
 Water Division (408) 20
 Wastewater Division (408) 23
 Reserves, Interest and Transfers (408)..... 27
 Solid Waste Management Summary..... 31
 Solid Waste Disposal Fund (470)..... 33
 Solid Waste Landfill Closure Costs Fund (471)..... 37
 Solid Waste Disposal Grants Fund (475/476).....39
 Mandatory Trash Collection (473)..... 40
 Facilities Management Division Summary 43
 Facilities Management (001)..... 44
 Contracted Services (001) 46
 Capital Project Management (001) 49
 Real Property Management (001)..... 51
 GAC Land Trust (605)..... 53
 Americans with Disabilities Act (190) 54
 Freedom Memorial (620)..... 55
 Specialized Grants – Facility Mgmt. (701/702)56

Transportation Management Services:

Organizational Chart 1
 Transportation Management Description 2
 Transportation Management Summary 3
 Transportation Operations Summary 7
 Construction & Maintenance Admin. Office (101)... 9
 Project Management Support (101)..... 11
 Transportation Development Review & Concurrency
 Mgt. (101) 13
 Transportation Maint. Road & Bridge (101)..... 15
 Transportation Road Maintenance (111)..... 18
 Traffic Operations Division (101)..... 19
 Transportation Engineering Division (101)..... 22
 Landscaping Summary 26
 Landscaping Operations (112) 27
 Landscape (111)..... 29
 Stormwater Operations Summary 31
 Stormwater Engineering & Operations (103) 32
 Stormwater Maintenance (103)..... 34
 Stormwater Operations Fund (103)..... 36
 Water Pollution Control Summary 38
 Water Pollution Control (114)..... 39
 Coastal Zone Management Summary..... 42
 Coastal Zone Management (111) 43
 Natural Resources Grants (117) 44
 TDC Category A Beach Renourishment/Pass Maint.
 Admin. (185)..... 45
 Airport Operations Summary 47
 Airport Administration (495) 48
 Immokalee Regional Airport (495)..... 49
 Everglades Airport (495) 51
 Marco Island Executive Airport (495) 53
 Airport Fund (495)..... 55

Collier County Government
Fiscal Year 2023 Adopted Budget

Public Transit & Neighborhood Enhancement
 (PTNE) Summary57
 PTNE Administration (001)58
 Collier Area Transit CAT Grant Fund (424).....59
 Collier Area Transit CAT Local Funding (425/426). 61
 Transportation Disadvantaged Enterprise Local
 Funding (427/429).....64
 Transportation Disadvantaged Enterprise Grant
 Fund (428)..... 67
 Metropolitan Planning Org Summary69
 Metropolitan Planning Org MPO (128).....70
 Improvement Districts and MSTU Summary.....72
 MSTU's Operations (111).....74
 Victoria Park Drainage MSTU (134)76
 Naples Production Park (Capital) MST&BU (138) ..78
 Naples Park Drainage MSTU&BU (139).....79
 Naples Prod. Park Maint. MSTU&BU (141)81
 Pine Ridge Industrial Park MSTU&BU (142).....82
 Vanderbilt Beach MSTU (143).....83
 Sabal Palm Road Extension MSTU&BU (151)85
 Lely Golf Estates Beautification MSTU (152).....87
 Golden Gate Beautification MSTU (153).....89
 Hawksridge Pumping System (154).....91
 Radio Road Beautification MSTU (158).....93
 Forest Lakes Roadway & Drainage MSTU (159)....95
 Rock Road MSTU (165).....97
 Vanderbilt Waterways MSTU (168).....99
 Street Lighting Districts (760).....101
 42nd Ave SE MSTU (761).....103

DEBT SERVICE:

Debt Service Organizational Chart 1
 Debt Service Summary Description 2
 Debt Service Summary 5
 General Governmental Debt 16
 2003/2012 & 2005/2014 Gas Tax Revenue
 Bonds (212) 18
 Pine Ridge/Naples Prod. Park Debt (232)20
 Taxable Special Obligation Rev Note 2019 (246)...21
 Euclid & Lakeland Ave Assessment (253).....22
 Forest Lakes Roadway Limited G.O. Bonds (259)..23
 Tourist Development Tax Rev Bond 2018 (270)25
 CRA Taxable Note Series 2017 (287)26
 Special Obligation Bonds/Notes, Series 2017,
 2020A & B and 2022A & B (298) 27
 Commercial Paper (299).....30
 Collier County Water/Sewer Debt Summary.....31
 Collier County Water/Sewer Debt (410).....32

CAPITAL IMPROVEMENT PROGRAM:

Capital Organizational Chart.....1
 Capital Improvement Program Introduction2
 Five-Year Capital Improvement Program.....14
 Capital Improvement Summary21
 Court Maintenance Fee (181).....25
 TDC Beach Park Facilities Capital (183).....26
 TDC Beach Renourishment/Pass Maintenance
 Capital (195)28
 Constitutional Officers Capital (301)31
 County Manager's Capital (301)32
 Public Services Capital (301).....33

Public Utilities Capital (301) 34
 Transportation Management Capital (301)..... 36
 Florida Boating Improvement (303)..... 37
 ATV Settlement Capital Fund (305).....39
 Parks & Recreation Capital Projects (306).....40
 Parks CIP 2020 Bond (308) 42
 Growth Management Project and Capital (309) 44
 Transportation Capital (310) 45
 Road Construction Gas Tax (313)..... 47
 Museum Capital Projects (314)..... 49
 Infrastructure Sales Tax (1 Penny) Capital (318) ...50
 Clam Bay Restoration (320)..... 56
 Pelican Bay Hardscape & Landscape Imp. (322)... 58
 Pelican Bay Commercial Paper Fund (323) 60
 Stormwater Management Capital (325) 61
 Stormwater CIP 2020 Bond (327) 63
 Road Impact Fee Dist. 1 – North Naples (331) 64
 Road Impact Fee Dist. 2 – E. Naples and
 Golden Gate City (333) 65
 Road Impact Fee Dist. 3 – City of Naples (334).... 66
 Road Impact Fee Dist. 4 – Marco Island and
 S. County (336)..... 67
 Road Impact Fee Dist. 6 – Golden Gate
 Estates (338)..... 68
 Road Impact Fee Dist. 5 – Immokalee (339)..... 69
 Road Assessment Receivable (341)..... 70
 Regional Park Impact Fee-Incorp. Area (345)..... 72
 Community & Regional Park Impact Fee (346)..... 73
 EMS Impact Fee (350) 74
 Library Impact Fee (355)..... 76
 Amateur Sports Complex Capital (370)..... 77
 Ochopee Fire Control Impact Fee (372)..... 78
 Correctional Facilities Impact Fee (381)..... 79
 Law Enforcement Impact Fee (385)..... 80
 General Government Bldg. Impact Fee (390) 81
 Water System Development Capital (411) 82
 Water Capital Projects (412) 83
 Sewer System Development Capital (413) 86
 Sewer Capital Projects (414) 87
 County Water/Sewer Capital Funded by
 Rev Bonds (415) 90
 County Water/Sewer Grants (416/417) 91
 County Water/Sewer Special Assessments (418).. 92
 County Water/Sewer Capital Funded by
 Rev Bonds (419)93
 Solid Waste Capital Improvements (474)..... 94
 Airport Capital Fund (496)..... 96
 Airport Grants (498/499) 98
 Transportation Grants (711/712)..... 99
 TDC Capital (758) 101
 Immokalee CRA Capital Fund (786) 103
 Bayshore CRA Capital Projects (787)..... 104
 Major Capital Project Descriptions by Fund 106

BUDGET BY FUND SUMMARY:

Summary of Fund Type and Description of
 Funds Subject to Appropriation 1-112

APPENDIX:

Glossary of Commonly Used Terms..... 2
 Glossary of Commonly Used Acronyms 7
 Statistical Data 10

Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

Please note that page numbering begins with page 1 for each of the six sections and for each of the Departmental Budgets. The electronic page numbering coincides with Budget Summary Section; however, physical page numbering of the remaining five sections does not. Each of the five sections following the Budget Summary starts with page 1. The table of contents does reference the proper page number within each of the sections.

Budget Summary Information

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

Budget Book Format (how to use this book): This area describes the major sections of the Budget Book and what they mean.

Budget Message from the County Manager (transmittal letter): This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

Economic Overview: Provides a brief history of Collier County, demographics and the effect of current economic conditions.

Vision and Strategic Goals: This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes and cycles, and how they affect the budget process.

Budget Policies and Procedures: Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

Adopted Budget Summaries: Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by fund for all County funds.

Summary of Budget by Fund: This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation: This section outlines the County's fund structure, defines fund balances and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Major Areas of Spending: This section summarizes the County’s major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

Revenues: Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

Employment Summary: This final section of the Summary provides information on the current staffing levels, changes in service and historical trends of the number of employees to the permanent population of Collier County.

Departmental Budgets

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2023 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or necessary to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community’s demand for high quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2021 actual results, forecast for FY 2022, and budgets for FY 2023. Performance measures are re-evaluated in conjunction with the County’s strategic planning process and the desire to measure outcome based not only on available resources, but the one and five year strategic planning objectives.

The appropriation unit presentations, i.e. personal services, operating expenses and capital outlay, break out costs in two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2022. The FY 2023 Adopted Budget is compared in the “Percent Change” column to the budget adopted by the Board of County Commissioners for FY 2022. In order to illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2022 is presented. The rationale for projecting FY 2022 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included is FY 2021 actual revenues and expenses that represent one year’s history of financial activity.

Debt Service

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

Capital Improvement Program

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five year projections and detail on each capital project the County has planned and/or underway.

Summary Budget by Fund

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 21, Adopted FY 22, Forecast FY 22 and Adopted FY 23.

Appendix

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Comprehensive Annual Financial Report (CAFR) for the county.



Office of the County Manager Amy Patterson

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

January 25, 2023

To the Honorable Board of County Commissioners, Citizens of Collier County and Consumers of the County's Financial information:

As County Manager, I am proud to provide the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2023.

The budget remains a flexible fiscal expenditure plan consistent with the County's financial and budget philosophy over many years. This approach has proven to be vital while navigating an economic landscape emerging from COVID, which over the past year has ranged from a stable growth economy to an economy that suffered from product shortages, supply line disruptions, worker shortages, and increased inflation. In addition, this approach allowed for a rapid response to the impacts of a late season hurricane, Hurricane Ian, which made landfall on September 28th, 2022 producing high winds and storm surge that devastated the County's local beaches and coastal region. This flexible plan, along with sound financial and budget philosophy, positions the County to cash flow and expend appropriated dollars to restore the community from any natural disaster and to absorb unexpected economic impacts. County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as natural disasters threaten Collier County.

This budget reflects the best efforts of all County Agencies and Constitutional Officers to maintain and where appropriate, enhance existing programs and services within funding guidance for the benefit of our residents, visitors and the general community continuing to fund high priority public health and safety programs, equipment and systems.

Taxable value county-wide has increased for the eleventh (11) consecutive year and is expected to increase once again for the 2023 (FY 2024) tax year. Major general governmental revenue sources like sales tax, state shared revenues, gas taxes and the local option infrastructure sales tax all exceeded forecast for FY 2022 and are trending higher over budget in FY 2023. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if, necessary, to any softening economic condition.

Board directed policy guidance for FY 2023 meant no increase in the General Fund property tax rate which is set at \$3.5645 and maintaining the Unincorporated Area General Fund tax rate at \$.8069. In November 2020, the Conservation Collier Referendum to reestablish the tax levy for the purpose of acquiring, preserving and managing environmentally sensitive lands passed with 76.5% of the vote. Current county wide voter approved millage is set at \$.2500 for ten years. There are currently three (3) county wide levied millage rates – the General Fund, Water Pollution Control, and Conservation Collier. Budget Policy guidance also directed growth in General Fund reserves; fully funded and policy compliant debt management; and continued high priority capital investment. Going forward, these practices in concert with the continued dedication of Collier County's workforce will provide the foundation for sustained quality service and program delivery in an environment where agency competition for limited resources remains the norm.

Four years after passage of the local option infrastructure sales tax by Collier County voters in November 2018, the process and methodology necessary to budget, track, manage and report on all aspects related to collecting and spending tax proceeds as enumerated within the enabling ordinance is in place and numerous transportation, general governmental and community infrastructure projects like extension of Vanderbilt Beach Road east of Collier Boulevard; new and replacement bridges; sidewalks; construction of Big Corkscrew Regional Park; new EMS stations; Mental Health facility, a Sheriff's forensic and evidence facility; improvements to the Domestic Animal Services facility; and other community projects are in various stages of progress. The County expects to collect \$420 million over a period not exceeding seven (7) years to apply toward construction of these projects. These funds cannot be used to fund operational costs of infrastructure.

For FY 2023, the County has appropriated \$718 million dollars toward various general governmental, public utility and other capital project initiatives. This includes \$108.7 million in anticipated collections from the local option infrastructure sales tax. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming online.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bond holders, other County creditors, contractors, state agencies, federal agencies, interested citizens and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the national Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies and Directives are being accomplished.

The following paragraphs provide summaries of key drivers/outcomes in the budget process.

Vision and Strategic Goals

This budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's updated strategic focus areas (underlined) and associated short term and long-term strategic goals, operational initiatives and tactical performance objectives which were endorsed by the Board of County Commissioners in February 2012.

- I. Quality of Place
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified, and growing economy.
- VI. Governance
To sustain public trust and confidence in county government through sound public policy, professional management and active citizen participation.

Collier County is continually striving to achieve the Vision and Strategic Goals utilizing a philosophy branded as "Collier Inc.", which memorializes Collier County's commitment toward establishing a best-in-class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide "best value" amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

State of Taxable Property Valuation and Ad Valorem Taxes

Property taxes comprise 69% of all General Fund revenue sources and 27% of the County's total net budget. With eleven (11) consecutive increases in county-wide taxable value, a millage neutral General Fund tax rate policy positioned the County to capture additional ad valorem dollars totaling \$219.5 million during this period to offset general governmental capital and operating expenditure cuts of \$123 million necessary to recover from a \$24 billion tax base decline and subsequent property tax reduction which occurred during the great recession. Additionally, this millage neutral tax rate policy and accompanying levy increase funded many services at existing and expanded levels in strategic areas which are enjoyed by an expanding population base. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduces predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policy makers. This discussion must center on revenue streams that are not statutorily restricted as to purpose and function but rather can be spent on all general governmental programs or initiatives.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long - term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the corresponding ad valorem revenue associated with taxable value increases to; fund asset and infrastructure replacement/maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the reliance upon this source of funding.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications and building inspections point to short term slowing growth. New construction permitting remains strong but slightly lower than seasonal averages over the past two years. Most of the new permits issued are for one-and two-family residential units.

The adopted General Fund property tax rate of \$3.5645 for FY 2023 is above the statutory rolled back rate of \$3.1321 per \$1,000 of taxable value and this low tax rate compared with other Florida Counties is possible given the County's strong and stable tax base. The State of Florida Statutory General Fund tax rate ceiling is \$10.0000 per \$1,000 of taxable value.

Overall, the County's aggregate adopted millage rate of \$4.4391 exceeds the aggregate rolled back millage rate of \$3.9129. The adopted aggregate millage rate is a product of all property taxes levied under the County's authority including twenty-two (22) MSTU's and other dependent districts levying taxes and does not include debt service levies. Under a millage neutral taxing philosophy within an increasing taxable value environment, the rolled back rate will generally always be lower than the adopted rate.

Budget Development

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns and programs are presented to the Board.

The Board of County Commissioners (BCC) set rigorous budget guidance for FY 2023 requiring no increase in the General Fund tax rate for the fourteenth (14th) consecutive year. The Unincorporated Area General Fund tax rate remains at \$.8069.

FY 2022 Budget Objectives and Outcomes

Staff was able to present a budget that met current program guidance while accomplishing the following noteworthy budget objectives and outcomes;

- Beginning year General Government cash balances protected by strong policy driven reserve levels; conservative budget development principles and; active budget management.
- Millage neutral General Fund tax rate of \$3.5645 generated an additional \$62.6 million in property tax revenue over FY 2022 with 46% of those dollars directed to fund Constitutional Office operations including the Sheriff.
- Sheriff represents 37% of the General Fund millage rate or \$1.3348 per \$1,000 of taxable value.
- General Fund reserves increased each year since FY 2011.
- Reserves across all funds and categories total \$787.1 million or 29% of the gross County budget and this reserve number includes \$244.9 million within the voter approved local option infrastructure sales tax fund.
- Continue capital "pay go" programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, stormwater, parks and recreation, museums, animal services, information technology, and the Constitutional Officers including the Sheriff's agency. FY 2023 general governmental capital transfers increased to \$88.7 million;

upgrade of the Sheriff's automated fingerprint ID system; SAP upgrade; replace & upgrade video monitoring system; County Manager agency and Constitutional Officer facility renovations and; customary capital appropriations in the areas of parks and recreation, transportation and stormwater system improvements, governmental building repair and maintenance, libraries, museums and various administrative back office infrastructure.

- Strategic future capital funding through continued regular appropriations into the capital vehicle and equipment recovery fund; annual contributions to a separate reserve which is earmarked to replace the County's existing and substantial general governmental capital asset investments which totals \$35.8 million in the FY 2023 budget and; continued hardening of infrastructure to withstand natural disasters.
- Enhanced commitment to fund community social services and specialty court services.
- County continues long standing commitment to school safety by continuing to allocate toward the Sheriff's program which places a sworn deputy in every public and charter school.
- Funding to implement a complete structural adjustment to the County's classification and compensation plan as recommended by Evergreen Solution's, the County's consultant, which will bring the County into a much greater competitive position in the municipal and private market plus address the disparity compensation relative to the rise in general cost of living within the County and southwest Florida.
- Maintained with a positive outlook the County's exemplary investment quality credit rating.
- Allocate water, sewer, solid waste and other public utility resources in a conservative approach which strikes a balance between maintaining sufficient policy driven operating and capital reserves, constructs new and replacement capital projects and, maintains strong operational resources all while maintaining a strong cash position and debt coverage ratios.
- Growth management building and planning enterprise resources allocated in a customer focused approach and dedicated toward resourceful operation of all development activities in accordance with state and local regulations.
- All County principal debt and annual debt service is fully funded and policy compliant.

Short Term and Long-Term Debt

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has existed provided a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

As such the County has issued since April 2018, \$463.0 million in general governmental and

enterprise debt to fund several strategic initiatives including

- April 2018 commercial paper draw of \$12 million to purchase 60 acres for construction of an amateur sports complex
- Series 2018 Tourist Development Tax bonds totaling \$62.9 million dated October 2018 to finance construction of amateur sports complex facilities
- Collier County Water/Sewer District revenue bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements servicing the northeast area of Collier County
- Strategic purchase in July 2019 of the Golden Gate Golf Course for \$28 million through a taxable competitive bank loan
- Series 2020 A&B tax exempt and taxable debt in the amount of \$115 million dated October 2020 for strategic eastern lands property acquisition, construction of stormwater facilities and improvements to various park and recreation aquatic facilities
- June 2021 authorization to borrow commercial paper in an amount not to exceed \$10 million for infrastructure and facility improvements within the Pelican Bay MSTU&BU.
- Collier County Water/Sewer District revenue bond dated July 2021 in the amount of \$128.9 million to finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business and field operations.
- July 2022 authorization to borrow commercial paper in an amount not to exceed \$30 million for the construction of the extension of Vanderbilt Beach Road.

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3,071,488 annually with this recurring savings applied toward high priority “pay as you go” operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$66.5 million and represent 3.4% of the County’s net adopted FY 2023 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

General Fund Reserves

The General Fund’s budgeted reserve position (all reserve types) has grown by \$50.2 million since FY 2012 to \$68.4 million. This reserve position represents 12.1% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2023 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters and a buffer against other forms of external agency risk.

Compensation Administration:

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals

1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
2. Supports continuous training, professional development and enhanced career mobility.
3. Recognizes and rewards individual and career achievements.

The following table provides a look at previous Board approved compensation plan adjustments.

Program Component	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
Cost of Living (COLA)	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	2.00%	\$1,200 represents average of 2.2%	Greater of \$1,200 or 2.00%	\$1,000 @ 10/1/21; \$1/HR @8/1/22	8% Staff 6.5% Directors 5% Dept. Head, DCM, CM @10/8/22
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%	Avg. 8.5% @1/1/22	0.00%
Total	\$1,000	2.00%	3.00%	3.00%	3.50%	2.00%	Average of 2.7%	Average of 2.8%	Average of 8.5% +\$3,080	See Above

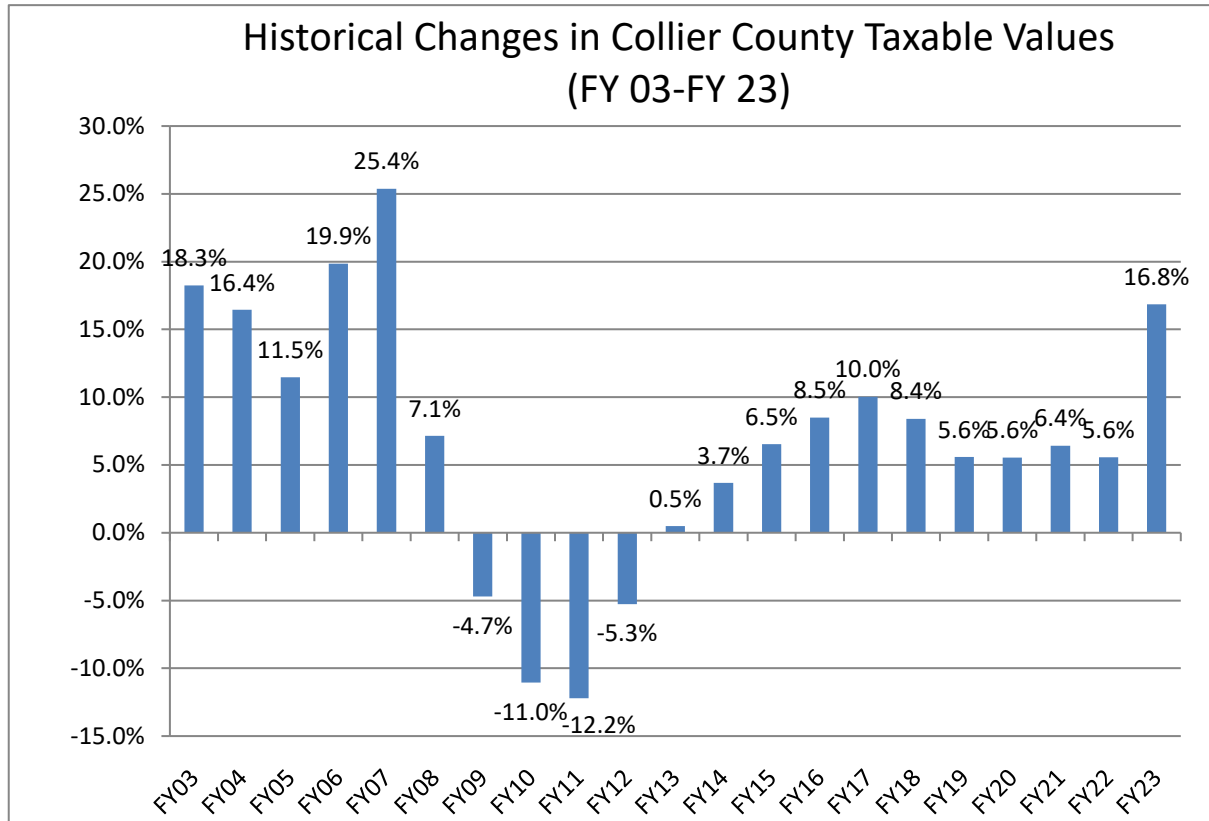
Budget Priorities

Multi-year budget priorities include increasing funding for maintenance and replacement of the County’s vast infrastructure investment while simultaneously appropriating dollars to fund current and expanded capital facilities and operations required to meet the service needs of an expanding resident and visitor base. Budget flexibility will always be necessary as future spending plans are developed to react if necessary when economic conditions change; to protect the community in the event of a natural disaster; and to adapt when new policy and operational standards are enacted. Given the County’s reliance on property tax revenue, any deviation below a millage neutral tax policy should be carefully considered knowing that the economy may slow in the next twenty-four months and knowing the magnitude of investment required to maintain current and future planned infrastructure investment.

Continued critique of business operations and their relationship to the organizational structure is necessary and healthy to strive for maximum operational efficiency and to strengthen internal controls and processes in accordance with best practices

State and Local Economic Conditions/Outlook

Over the next two (2) years, Collier County's taxable could slow to an average of roughly three (3) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides an historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2024 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agencies superior investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

Summary

Collier County Government remains committed to achieving its Vision Statement of being “the best community in America to live, work, and play.” Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2023 budget.

Respectfully submitted,

A handwritten signature in blue ink that reads "Amy Patterson". The signature is written in a cursive, flowing style.

Amy Patterson,
County Manager

Economic Overview

History

Collier County Centennial - In 2023, Collier County will be celebrating 100 years.



Florida Governor Carey A. Hardee (seated on left), Barron Collier (third from right) and Governor D.W. McLeod on far right

Collier County was created on May 8, 1923 when Florida Governor Cary A. Hardee signed Senate Bill 149, Chapter 9362, officially creating Florida State's 62nd county.

Today Collier County encompasses 2,305 square miles of land. It is the second largest county by size in the state of Florida (behind Palm Beach County) as well as bigger than both the states of Rhode Island and Delaware.

Collier County has been a home for southwest Floridians for over 10,000 years. Our earliest residents were the Paleoindians, hunter – gatherers who lived among an abundance of Ice Age megafauna such as Columbian mammoths and saber – toothed cats. These residents enjoyed a dry, temperate grassland and could be considered our area's first snowbirds. Our county was also once part of the Calusa domain, which extended from the Ten Thousand Islands all the way to the far reaches of Charlotte Harbor. The Calusa, or "fierce people," defended our coast from any attempts at Spanish colonization until their eventual demise in the 1700s.



Shows two Seminole children in a camp in Big Cypress

The Seminoles of north Florida made their way to what would become Collier County in the early 1800s, hunting in the high prairies of our northern interior and living in the cypress swamps in the south. While a variety of black, white, and Hispanic settlers found their way into the region throughout the 1850s and 1860s, it was not until the 1870s that permanent settlement began in the towns and communities that would become Everglades City, Marco Island, Immokalee, and Naples.

Politically, Collier County has held many names. When the State of Florida was established in 1845, we were part of Monroe County, with our county seat residing in Key West. In 1887 we were part of the newly formed Lee County, and while a trip to the county seat in Fort Myers was certainly less burdensome than Key West, it still made getting business done difficult for the residents of the southern portion of the county. This relative isolation of these southern communities also slowed their growth considerably, even as the rest of Florida was blossoming by the early 20th century. Naples, Marco, Caxambas, and Everglade could only be accessed easily by boat. A road connecting Immokalee to Fort Myers had only finally opened in 1917. Railroads only went as far as Fort Myers until the mid – 1920s. Despite the isolation, there were many people with money, affluence, and influence who saw the potential of this region and who were ready to make investments in its future.

In 1911, an advertising magnate from Tennessee by way of New York named Barron Giff Collier visited Florida for the first time. He stayed at his friend John Roach's island in the Pine Island Sound off the coast of Lee County, Useppa. Collier quickly became enamored by the beauty and resources — the tourism potential — that the region offered and bought Useppa Island from his friend. Roach also introduced Collier to his property in south Lee County at Deep Lake, a citrus grove with a narrow gauge railroad track that was a little over 10 miles from the town of Everglade. Collier bought that from Roach as well, in 1916. Collier's investment in the region continued, and between 1921 and 1923 alone he accumulated over one million acres of land in south Lee County.

Knowing that his business ventures would be more successful with better transportation options, he had a keen interest in the Tamiami Trail project, which had been initiated by the State Road Department in 1914 to connect the west and east coasts of south Florida. The project was to be financed by the counties that



this road would go through. Unfortunately for Lee County, a large portion of their project required its investment in pricey engineering and construction, and with a relatively small tax base compared to other counties the project quickly ran out of money and steam. Barron Collier, seeing an opportunity to leave a legacy in an area he loved, offered to fund the construction of the Tamiami Trail through the swamps of the Everglades in exchange for a new county to be formed and named in his honor. On May 8th, 1923 Collier County was officially partitioned from Lee County by the Florida State Legislature. The Town of Everglades (now Everglades City) was the original county seat.

Construction site at the Tamiami Trail. Temporary railroad with Ford motor-car

Collier County Historical Events

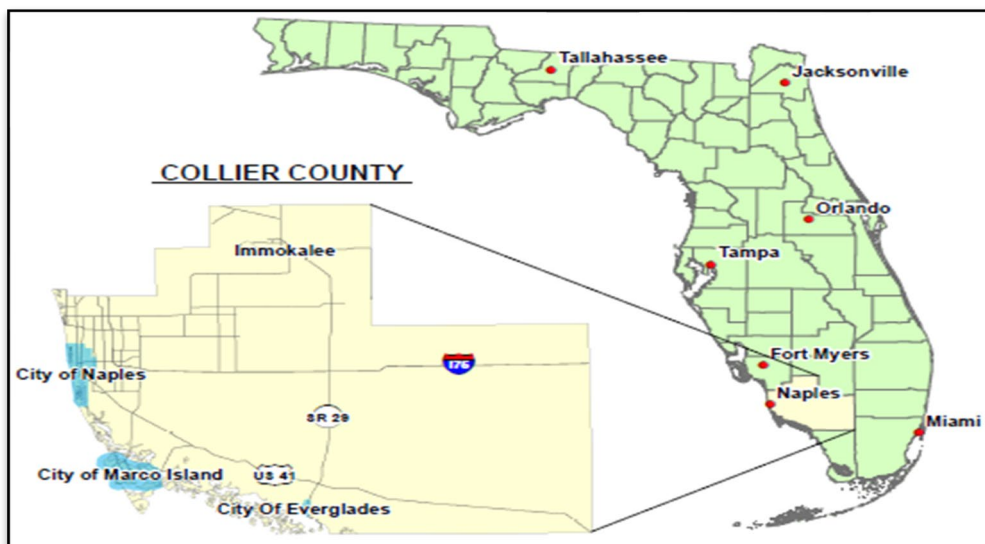
- **April 26th, 1928**- The Tamiami Trail was officially opened to traffic in Everglades, completing the first paved highway between Tampa and Miami.
- **December 23, 1943** – The U.S. Army activated a military base at Naples Army Air Field to train pilots for aerial combat during World War II.
- **March 20th, 1944** – A 5,600-acre tract of land was deeded to the state for preservation as Collier-Seminole State Park.
- **December 6th, 1947**- President Harry S. Truman dedicated Everglades National Park in Everglades City.

Collier County Historical Events - Continued

- **March 20, 1954** – Following extensive logging of the region in the 1940s and 50s, the Corkscrew Cypress Rookery Association was established to acquire and protect the last remaining stand of mature bald cypress in South Florida. This 45-acre tract became the Corkscrew Swamp Sanctuary maintained today under the stewardship of the National Audubon Society.
- **June 9, 1959**- Collier County residents voted to move the County seat from Everglades City to East Naples by a margin of 641 votes.
- **October 13, 1961**- State Representative James Lorenzo Walker and Collier County Commission Chairman Henry B. Watkins, Jr broke ground for the new \$1.6 million County Government Center in East Naples.
- **February 11, 1968**- Everglades Parkway, better known as Alligator Alley, was officially opened to traffic in Collier County.
- **October 11, 1974**- The 93rd U.S Congress approved the establishment of the Big Cypress National Preserve.
- **October 10, 2000**- The Collier County Administration Building at the government center was named in honor of W. Harmon Turner. Turner served as the County's first engineer, public works director and County manager.
- **June 16, 2022**- Collier County's Board of Commissioners names Amy Patterson as the County's first female County Manager.

Map of Collier County

Below is a map of Collier County and its location in relation to the state of Florida.



- **5/25/49** - The Florida State Legislature approved a new charter for Naples, changing it from a town to a city.
- **6/30/53** - By act of the Florida Legislature, the Town of Everglades officially became the City of Everglades.
- **8/29/97** - After five failed attempts at incorporation, Marco Island became Florida's 398th city.

Demographics



Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the April 1, 2022 countywide population projection of 390,912 (extrapolated from 2022 Florida Population Studies estimates and projections prepared by the University of Florida's Bureau of Economic and Business Research (BEBR)). Data from the Collier County Comprehensive Planning Section and BEBR indicates that the County's population will grow by 42,988 by 2030 – an average of 1.8% annually.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 469,000, around twenty percent (20%) higher than the permanent population adjusted to fiscal year. The seasonal population is projected to be approximately 520,000 by the year 2030.

Current U.S. Census data shows Collier County's median age to be 52.7 years compared to the Florida median of 42.8 years and the U.S. median of 38.8 years. The latest available figure from the U.S. Census Bureau for Collier County median household income is \$74,215, which is \$11,062 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for October 2022 was 2.9%. This rate is lower than the October 2022 national unemployment rate of 3.7% and is slightly higher than the statewide unemployment rate of 2.7%. The national, state, and Collier County unemployment rates have dropped in the last year.

Economic Conditions

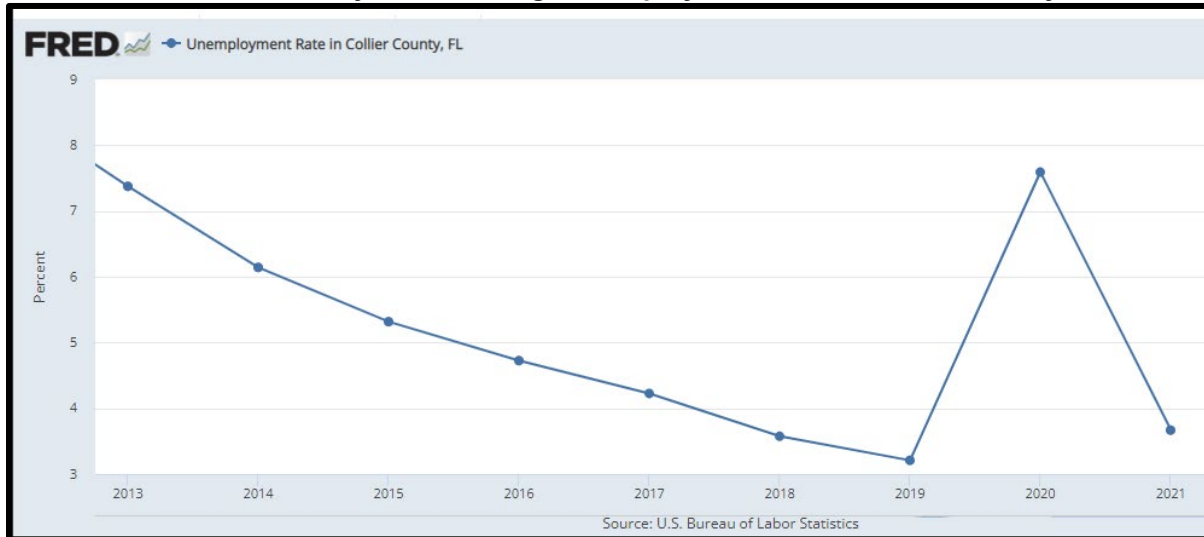
In FY 2013, the Office of Business & Economic Development (OBED) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as **Collier EDO**, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high value-added jobs, increase average wages, improve productivity and growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.



In FY 2021, a \$15 million incentive was approved for the construction of Great Wolf Lodge, set to open in 2026. The first milestone was achieved on time and they are on track to meet the second milestone of 50% completion in May 2023. In addition, Collier EDO manages the Immokalee Culinary Accelerator, a state-of-the-art facility that offers budding culinary businesses over 5,000 square feet to plan, prepare, cook, and package their culinary creations for distribution. The Immokalee Culinary Accelerator is currently serving 11 members and 3 in certification.

The recent economic landscape for the January to December 2022 period ranged from a stable growth economy to an economy that suffered from a lack of affordable housing, product shortages, supply line disruptions, worker shortages, and increased inflation. In addition to the inflation and supply chain issues, Collier County was hit with a late season hurricane, Ian, at the end of September 2022. Ian devastated the local beaches and caused close to \$1 billion in damages. Although the impacts of Hurricane Ian and high inflation are yet to be fully realized, the County’s economy continues to exhibit growth. The County is seeing improved unemployment with a rate lower than state and national averages, bellwether industries performing well; median household income remaining one of the highest in the State; strong real estate market with median home values on the rise; robust new construction permitting and increasing taxable values for the eleventh consecutive year.

Ten Year History of the Average Unemployment Rate for Collier County



A strong resurgence of tourism within the County, increasing 46.7% year over year, has invigorated the local hospitality and restaurant sectors that were devastated by the 2020 economic shutdown. Similar impacts to local government revenues can be seen with increasing sales tax revenues, state shared revenues, gas tax revenues and tourism-development tax revenues. As we usher in 2023 all County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery/mitigation efforts and the ongoing health emergency. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

Steady demand for industrial space continues in Naples and the OBED has initiated a certified sites program to quickly identify and market such sites. Vacancies in industrial space decreased to 1.2% in December 2022. In addition, 100% of under construction properties are already preleased. The county’s manufacturing industry grew from 289 establishments in 2008 to 364 in 2021, led by surgical and medical instruments, wood kitchen cabinets, wire manufacturers, motor generator manufacturers, aircraft engine and engine parts, and commercial bakeries. These establishments generated 5088 jobs with average earnings of \$80,239 in 2022. Naples also is well-positioned to service both the outer Tampa and Miami metros and has started to develop a logistics and warehousing cluster. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. This is further evidenced by the Uline Corporations decision to locate a 1 million square foot distribution center in the City Gate Commerce Park, which is expected to generate approximately 275 jobs once complete in 2023. Amazon has also invested in a last mile distribution center in the area, expected to generate over 100 jobs.

The following table provides a history employment by major industries in Collier County:

Employment by Industry								
Collier County								
Industry	2014	2015	2016	2017	2018	2019	2020	2021
Agriculture, Forestry, Fishing and Hunting	4,321	4,227	3,683	3,703	3,309	2,897	2,830	2,768
Mining, Quarrying, and Oil and Gas Extraction	25	41	44	43	45	20	25	26
Utilities	187	193	181	193	223	210	199	195
Construction	11,923	13,332	14,685	15,094	16,828	17,324	16,856	17,851
Manufacturing	3,309	3,355	3,682	3,840	4,129	4,537	4,811	4,990
Wholesale Trade	3,299	3,238	3,438	3,525	3,793	4,184	4,106	4,264
Retail Trade	19,722	20,605	21,203	21,584	21,753	21,776	20,867	21,451
Transportation and Warehousing	1,318	1,468	1,688	1,645	1,861	1,953	1,828	2,112
Information	1,407	1,431	1,492	1,368	1,273	1,335	1,176	1,075
Finance and Insurance	3,775	3,854	3,938	4,037	4,001	4,132	4,210	4,439
Real Estate and Rental and Leasing	3,442	3,935	3,773	3,966	4,006	4,270	4,064	4,488
Professional and Technical Services	5,230	5,601	5,516	5,486	5,609	5,893	6,083	6,933
Management of Companies and Enterprises	595	524	412	366	358	334	385	444
Administrative and Waste Services	7,765	8,343	9,824	9,551	9,642	10,104	9,879	10,227
Educational Services	1,580	1,756	1,800	1,881	1,927	1,972	1,854	1,983
Health Care and Social Assistance	16,909	17,558	18,875	19,184	19,938	20,547	20,431	21,223
Arts, Entertainment, and Recreation	7,028	7,080	7,382	7,186	7,234	7,099	6,587	7,022
Accommodation and Food Services	18,338	19,070	19,874	20,695	21,692	22,581	18,632	20,405
Other Services, Except Public Administration	5,804	5,952	6,202	6,215	6,435	6,542	6,122	6,580
Unclassified	60	21	12	73	87	111	106	90
Total, all industries	116,034	121,583	127,703	129,634	134,144	137,820	131,050	138,562

Source: Bureau of Labor Statistics, Quarterly Census of Employment and Wages

Source: 2022 Employment and Economic Indicators – Southwest Florida Economic Almanac Series

To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018 and the Golden Gate City Economic Development Zone was authorized in November 2018. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. Flexible zoning overlays that will allow for a reduced timeframe to incorporate any of the qualified targeted industry uses within the underlying zoning districts are in development for the areas.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction and potential elimination of certain federal capital gains taxes.

Sports tourism also is a burgeoning segment of the County’s economy. The East Naples Welcome Center within the East Naples Community Park was completed in early 2022. The park will host the 2023 Minto U.S. Open Pickleball Championship.



Phase one of the new \$100 million Paradise Coast Sports Complex opened in October of 2020 and final completion of phase two is expected in early 2023. Once complete the facility which will contain 21 multipurpose fields, a world class outdoor fitness center, food truck and food pavilion and championship stadium. The complex will not only attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.

In Summary

Collier County, Florida continues to maintain a stable superior investment quality credit rating from all three major rating agencies. In April 2022, Fitch upgraded Collier County's Florida Issuer Default Rating (IDR) to AAA. The upgrade of the IDR to 'AAA' reflects Fitch's expectations for the continuation of strong tax base, population and economic activity growth in the county, reflected in robust revenue, labor force and income gains. The IDR also reflects the county's historically solid operating performance characterized by high independent revenue raising ability, solid expenditure flexibility, and maintenance of sound reserve levels. Standard and Poor's (S&P) last re-affirmed the County issuer credit rating (ICR) of AAA in September 2020 and the County's underlying Special Obligation Non-Ad Valorem Bond Rating of AAA. Likewise, Moody's Investor Services last re-affirmed in September 2020 the stable Aaa issuer credit rating. AAA is the highest rating assigned by the major credit agencies and is an indication that the obligor's capacity to meet its financial commitments on the obligation is extremely strong. The County is one of only a handful of local governments in the State of Florida with the highest credit rating from Fitch, Standard and Poor's and Moody's Investor Services.



Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity; a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades and Ten Thousand Islands. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close proximity of

white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture, and world-class dining throughout the County.

The citizens of Collier County are not the only ones who rank the area highly:

- Naples ranked 12th Best Place to Live in U.S. News & World Report ([Source](#))
- Naples ranked 3rd best city in Florida to start a Business in 2022 ([Source](#))
- Naples ranked 6th Best Place to Retire by U.S. News & World Report and the #1 Safest City ([Source](#))
- Collier county ranked as 5th in Florida for well-being ([Source](#))
- Great golfing location for business executives: with 85 golf courses, Collier County ranks 1st in Florida for golf courses per capita ([Source](#))
- Naples named best beach town to live in. ([Source](#))
- You can breathe safely as Collier county received an A-grade for air quality by the American Lung Association for 2022 ([Source](#))

Collier County is positioned to capture residential, commercial, and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program. Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.



Gordon River Greenway

The Budget as a Tactical Financial Tool and Strategic Policy Model

The annual budget document is considered a single use tactical financial plan which appropriates dollars toward one-year initiatives, activities and projects in furtherance of longer-term policy objectives. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded. While the budget is a tactical tool, components of the budget also program dollars strategically. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters and unforeseen risks are considered critical strategic positions and emphasize the need for careful resource allocation among competing short term and long-term funding priorities. As the County's general governmental and enterprise capital assets grow, regularly resourcing long-term asset maintenance and replacement becomes increasingly important. For FY 2023, \$720.1 million or 26.6% of the County's \$2.7 billion budget represents capital projects and capital reserves.

Vision and Strategic Goals

The budget provides a road map of Collier County's efforts toward meeting its Vision Statement: **"To be the best community in America to live, work, and play."** This is also consistent with the County's strategic focus areas (underlined) and associated short term and long-term strategic goals, operational initiatives and performance objectives all of which were endorsed by the Board of County Commissioners February 2012 as part of their Strategic Plan:

- I. Quality of Place
To preserve and enhance community identity and character – implement and enforce land development regulations that maintain and enhance the health, safety and welfare of our residents, visitors, businesses and natural environment.
- II. Growth Management
To responsibly plan and manage community growth, development, redevelopment, and protect the natural environment.
- III. Community Health, Wellness and Human Services
To improve the quality of life and promote personal wellness, self-reliance and independence.
- IV. Infrastructure and Capital Asset Management
To responsibly plan, construct and maintain the county's critical public infrastructure and capital assets to ensure sustainability for the future.
- V. Economic Development
To support a business climate that promotes a sustainable, diversified and growing economy.
- VI. Governance
To sustain public trust and confidence in County government through sound public policy, professional management and active citizen participation.

The “Collier Inc.” Philosophy

Collier County is working towards the Vision and Strategic Goals utilizing a philosophy branded as “Collier Inc.”, which memorializes Collier County’s commitment toward establishing a best-in-class organization that embraces the innovative tendencies of the private sector with the nuances associated with public sector management. Our goal is to provide “best value” amenities and services at the lowest possible price while improving upon and protecting the characteristics that have made our community a world-renowned destination. The brand recognizes the value of leadership, collaboration and our team members.

Public sector management must continue to be innovative and reinvent itself in order to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For all of these reasons, we continue to be one of the fastest growing metropolitan communities in the nation.

The brand focuses on the following key areas:

- **The Team - Build, Grow, Sustain, and Motivate a World Class Team**

- Recruitment - finding and attracting the highest caliber of talent
- Onboarding - inculcating our corporate values to new hires and taking advantage of their unique skills and experiences
- Career Development & Training - improving technical skills, soft skills, and managerial talent
- Succession Planning - preparing for planned retirements and unexpected departures
- Collaboration & Comradery - encouraging teamwork and celebrating our successes



- **Sustainability - Responsibly Plan, Build, Operate, and Maintain our Infrastructure and Community While Protecting the Natural Environment**

- Land Use - Master planning our communities by balancing entitlements with fair regulations that support long-term vitality
- Physical Resource Management - Managing buildings, grounds, equipment, and vehicles in a manner that optimizes the useful life of the resource
- Integrated Water Resources - conserve potable water, encouraging reuse water, balance flood control and rehydration, and minimize harmful ecological impacts
- Transportation Resources - responsibly plan, build, and maintain roadways, bike/ped facilities, and public transit resources to achieve mobility without sacrificing quality of place
- Business Practices - ensuring that policies and procedures provide quality, value, and transparency but avoid inefficient use of resources



- Waste Management - utilize innovative and alternative methods to responsibly manage and reduce the Counties waste; plan new facilities, and educate the public on the value of recycling
- Natural Resources - support the preservation, conservation, and rehabilitation of the County’s natural environment through education, regulation, and restoration projects
- **Operational Excellence - Leadership Committed to Innovative Solutions using Performance Metrics, Customer Engagement, and Internal Controls to Pursue Excellence**
 - Leadership - Influencing and motivating the team to enthusiastically support the County’s vision
 - Internal Controls - Creating a culture of accountability using systematic measures of checks and balances, automation, and self-correcting actions
 - Innovation - delivering “best-value”, by encouraging creativity and challenging the status-quo; utilizing diverse self-managed teams to develop innovative solutions
- Customer Focus - compassionate Quality Assurance / Quality Control (QA/QC) focused on learning from external and internal customers to improve service to the community
- Performance Management - Plan, execute, monitor, and review measurable goals and objectives
- **Quality of Place - Deliver Services and Amenities That Protect, Promote, and Support Becoming the Best Place in America to Live, Work, and Play**
 - Asset and Infrastructure Management – execute timely and cost-effective repairs, preventative maintenance, and replacements that preserve the integrity and quality of the community
 - Preserve and Enhance Community Identity and Character - implement and enforce land development regulations that maintain and enhance the health, safety, and welfare of our residents, visitors, businesses and natural environment.
 - World Class Facilities - build and operate venues and locations that meet and exceed the community’s expectations
 - Promote Health, Safety, and Wellbeing - provide our residents and visitors access to human services that facilitate healthy lifestyles and housing assistance
 - Destination Promotion - encourage visitation, recreational tourism, eco-tourism, and the relocation of individuals and businesses
 - Economic Vitality and Diversification - promote business friendly conditions that attract, retain, and grow a diverse economic market
- **Fiscal Stewardship - Promote Transparent and Responsible Financial Management Practices and Resource Allocation In Order To Create A Better, Stronger, and More Prosperous County For Residents, Visitors, and Businesses**



- Effective Procurement - deliver “best-value” goods and services in a timely and transparent manner
- Grant Funding and Compliance - seek alternative funding sources with comprehensive oversight to maintain compliance
- Debt Management - ensure that the County’s financing needs and credit payment obligations are met at the lowest possible cost with a prudent degree of risk.
- Revenue Stability and Diversification - seek opportunities to diversify revenues and balance land use categories to minimize the impacts of fluctuating land values
- Reserve Management - maintain reserves based upon limits set through best management practices in order to provide the County with options for responding to unexpected issues and provide a buffer against shocks and other forms of risk.
- Budget Planning - engage elected leadership, through the County Manager and senior leadership team in the process of planning and appropriating available resources among competing operational and capital initiatives in furtherance of the County’s Vision and strategic goals
- Forecasting and Reporting - use timely revenue and expenditure models for financial decision making



Impact of County-Wide Planning Processes on the Budget Development

There are several planning processes that take place throughout the year which influence the development of the annual budget document. To begin with, there are several long-range planning processes such as the Long Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. Each of these reports is provided to the Board of County Commissioners (Board) for their review and approval. These processes are primarily focused on capital programs, budgets and outcomes, and serve as the basis for planning for budgeted capital expenditures.

In addition, the Agency’s strategic planning process has a major impact on the development of the operating budget. The Strategic Plan, originally adopted by the Board for Fiscal Year 2007, experienced substantial changes effective for Fiscal Year 2012, which were re-affirmed during the Board’s Strategic Planning Workshop in February 2014. The Plan includes the Board’s Vision Statement, Mission, Guiding Principles, Motto and six Strategic Focus Areas (SFAs). Copies of the current and prior Fiscal Year Strategic Plans can be found at www.colliergov.net/strategicplan.

Vision: To be the best place in America to live, work, and play.



Mission: To deliver high quality best value public services, programs and facilities to meet the needs of our residents, visitors, and businesses.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

The county utilizes a strategic planning and performance management process in order to achieve tactical, operational and strategic alignment and to provide for meaningful connectivity between plans, budgets and outcomes.

Following is the high-level view of the approach, from a process perspective:



Under this approach, Strategic Planning begins with input from senior staff and citizens. The proposed plan resulting from the strategic planning cycle is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated and acted upon as necessary.

This approach ensures the mission is clear, program and service goals are easily understood, and the resources (including financial and staff levels) applied to each program and goal are readily apparent and their achievements measurable and reportable. This approach directly impacts budget guidance as it provides visual evidence of where resources are required to assure accomplishment of all stated program and governmental goals.

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

Master Mobility Plan (MMP)

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990 the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a number of negative ramifications associated with the separate timing of these two capital improvement processes:

1. Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1st and the bifurcated process did not allow the County to achieve the statutory requirement.
2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
3. The CIE was adopted with 10 month old population projections and 10 month old seasonally adjusted transportation factors.
4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
2. A decision-making process for capital improvements based upon the same financial basis.
3. One document to the Collier County Planning Commission (CCPC) and the BCC.
4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
5. Fewer CCPC and BCC meetings related to capital improvement programming.
6. An eight month, rather than a continuous 12-month capital improvement cycle.
7. Eliminates redundant preparation process across the County organization.

The combination of the two processes in FY 2011 has not led to any negative ramifications from a local or state compliance perspective and continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

Budget Policies and Procedures

The annual budget document is considered a single use tactical financial plan which appropriates dollars toward one-year initiatives, activities and projects in furtherance of longer-term policy objectives. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded. While the budget is a tactical tool, components of the budget also program dollars strategically. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters and unforeseen risks are considered critical strategic positions and emphasize the need for careful resource allocation among the competing short-term and long-term funding priorities.

An additional key factor guiding budget development is Florida Statutes require adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and to individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

Annual Budget Development

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops in order to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all

**Collier County Government
Fiscal Year 2023 Adopted Budget**

of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to final adoption of tax rates and the budget. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

Budget Calendar

Budget formulation, adoption and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs, and to develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

<i>Date</i>	<i>Activity</i>
<i>February/ March</i>	<i>Budget policy, providing broad direction to staff governing the preparation of the FY 2023 budget, is adopted by the Board of County Commissioners.</i>
<i>April/May</i>	<i>County Manager’s Agency departments submit program and appropriation requests.</i>
<i>May 1</i>	<i>Supervisor of Elections, Clerk to the Board, and Sheriff requests budget submitted.</i>
<i>June 1</i>	<i>Property Appraiser budget submitted.</i>
<i>Mid-late June</i>	<i>Board of County Commissioners conducts budget workshops to review the proposed FY 2023 balanced budget.</i>
<i>July</i>	<i>Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.</i>
<i>July</i>	<i>Proposed millage rates (maximum property tax rates to be levied in FY 2023), approved by the BCC and certified to the Property Appraiser.</i>
<i>August 1</i>	<i>Tax Collector budget submitted.</i>
<i>Late August</i>	<i>Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.</i>
<i>September 8</i>	<i>First public hearing on FY 2023 budget conducted.</i>
<i>September 22</i>	<i>Final public hearing on FY 2023 budgets conducted. FY 2023 millage rates and budget adopted by the BCC.</i>
<i>October 1</i>	<i>New fiscal year begins; implementation of FY 2023 adopted budget.</i>

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, “Determination of Millage”, and Chapter 129, County Annual Budget.

Budget Policies

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are “annual budget policies to be adopted”, “continuing budget policies to be reaffirmed” and a “three-year forecast for the General Fund and the Unincorporated Area General Fund”. While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies which may be utilized to address these influences as the budget document and budget planning evolves for FY 2023 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2023:

- A millage neutral General Fund tax rate budget.
- A millage neutral Unincorporated Area General Fund tax rate budget.
- Maintained the County’s exemplary credit rating among all there major rating agencies.
- Implementation of a complete structural adjustment to the County’s classification and compensation plan as recommended by Evergreen Solutions, the County’s consultant, which will bring the County into a much greater competitive position in the municipal and private market plus address disparity compensation relative to the rise in general cost of living within the County and southwest Florida.
- Annual debt service is fully funded and policy compliant.
- General governmental new dollars programmed for capital initiatives total \$88 million; \$14.4 million for continued improvements to the transportation network, \$13.7 million for continued improvements to the stormwater system and \$6.6 million for continued improvements to our parks systems; \$1 million toward the Sheriff’s automated fingerprint ID system; continued facility repair support not covered by the local option sales tax; continued set aside to upgrade the financial and accounting system; improvements to the County’s website.
- Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- Continue focus on building reserves.

Natural Disaster Planning

Since landfall of Hurricane Irma in September 2017, the County has put forth significant effort and resources in a continuing effort to harden critical public safety and utility infrastructure. Financially, the County is always prepared to cash flow and expend appropriated dollars to restore the community from any natural disaster and County leadership remains committed to a value-added coordinated emergency management approach which coalesces all County Agencies and external District partners as future natural disasters threaten Collier County.

As a reminder, to cash flow a natural disaster, three specific budget techniques are utilized. First, in funds where enough cash balance exists, FEMA revenue is budgeted, and corresponding expense budget appropriated anticipating some level of reimbursement in the coming months/years. Note that there is no cash behind budgeting FEMA revenue. Existing and routine incoming fund revenue is relied upon until the receipt of any FEMA deposits. Second, existing capital project budgets are reviewed and re-allocated where appropriate. Third, general governmental and enterprise reserves are drawn down in appropriate and prudent amounts.

The County has spent \$114.4 million recovering from Hurricane Irma. The County has received \$87.3 million in reimbursement revenue consisting of \$65.7 million in FEMA reimbursement and \$21.6 million in insurance reimbursements. Net cost to the County for the natural disaster totals \$27.9 million. The County can expect in the future to front substantial resources recovering from a major natural disaster for 18-24

**Collier County Government
Fiscal Year 2023 Adopted Budget**

months before any reimbursement revenue is received. Debris removal is the most expensive community restoration component generally accounting for 60% to 65% of all recovery costs.

Millage Rates

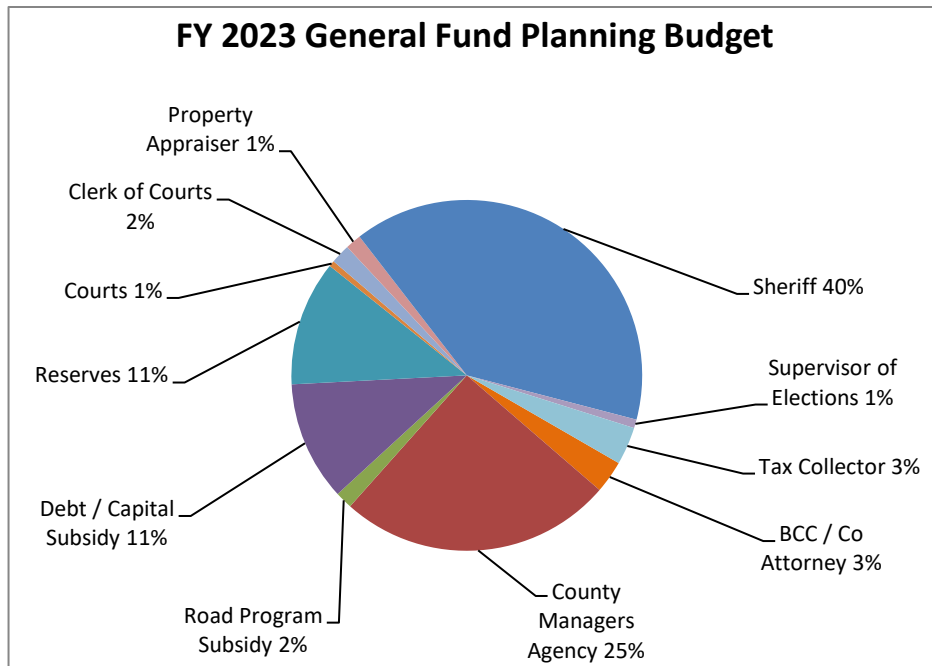
The General Fund and Unincorporated Area General Fund tax or “millage” rate has varied over the years and has been influenced by the taxable value environment and State legislation.

Tax or “millage” rates for the past seventeen (17) years are shown in table form below.

Millage Area	FY 06	FY 07	FY 08	FY 09	FY10-FY16	FY17-FY22	FY 23 Planning
General Fund	\$3.8772	\$3.5790	\$3.1469	\$3.1469	\$3.5645	\$3.5645	\$3.5645
Unincorporated Area General Fund	\$.8069	\$.8069	\$.6912	\$.6912	\$.7161	\$.8069	\$.8069

General Fund Allocations by Agency and Component

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.



Considering that planned transfers to the Constitutional Agencies in FY 2023 account for 47% of total General Fund budgeted expenses and 70% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for statutorily required year ending constitutional officer turn back. This turn back revenue is budgeted and forecast conservatively each year. Constitutional turn back revenue totaled \$10,721,900 and \$38,788,100 respectively across all funds for years ending FY 2020 and FY 2021 respectively. The FY 2021 figure is inflated due to the CARES sub-recipient agreement with the Sheriff which allowed for \$31,000,000 in CARES funds to be earmarked for CCSO salaries freeing up a like amount in turnback funds for flexible general governmental use. For year ending 2021, actual collections exceeded forecast in the General Fund by \$4.7 million to \$38,285,100. The General Fund receives on average 91% to 96% of all turn back revenue.

Revenue Centric Budgets

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds and other operational funds which rely solely on fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

For FY 2023, revenue centric budget parameters for enterprise operations will be tied to working capital guidelines established by GFOA; capital obligations from the capital improvement element (CIE); any rate or fee studies stipulations; priority agency wide expansion initiatives; and statutory or ordinance spending limitations. A critical review of operating and capital reserve levels versus operating and capital appropriations will be discussed during County Manager budget deliberations with an expectation that enough recurring resources are devoted to maintaining the utility asset at a high standard while resources are set aside to protect cash and fulfill our fiduciary responsibility to public protection in the event of a natural disaster.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. Therefore, general governmental departmental spending guidance will not apply.

Certain cost centers or functions have a net cost to the General Fund (001) or Unincorporated Area General Fund (111). In these instances where fee for services offset the ad valorem impact, then the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001) or to the Unincorporated Area General Fund (111). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

Expanded Positions

For FY 2023, Departments will carefully consider expanded positions since proposed operating expenditure guidance will likely require a significant re-prioritization of current FY 2022 budget. Any expanded requests will be limited to new capital facility openings and/or Board directed service level adjustments. All budget to budget expanded positions and programs will be reviewed by the County Manager and his recommendations will be presented as part of FY 2023 budget workshop discussions in June.

Compensation Administration

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

1. Facilitates the hiring and retention of the most knowledgeable, skilled, and experienced employees available.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

2. Supports continuous training, professional development, and enhanced career mobility.
3. Establish equitability in position pay ranges and to rates paid incumbents in those positions
4. Recognizes and rewards individual and team achievements.

The Board on January 25, 2022 approved a recommendation to initiate phase one of a comprehensive overhaul of the County’s classification and compensation plan from Evergreen Solutions intended to advance the above stated goals through rewarding existing employees with an average 8.5% salary increase and further fixing the internal pay plan structure allowing the County Manager’s Agency to become much more competitive in the attraction and retention of skilled talent. The almost \$7.2 million phase one investment in our dedicated and loyal County Manager Agency workforce is considered long overdue and represents a planned initiative to earmark resources keeping Collier County competitive in today’s ever changing employment market.

The Consumer Price Index 12-month percent change from December 2020 to December 2021 is 7.1% for the Miami-Fort Lauderdale area. It is generally believed that this number is artificially high due to supply chain issues, and it is expected that the inflation index will stabilize and shrink by year end. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State’s 67 counties, is also used as a basis for compensation plan recommendations. The most recently published Florida Relative Price Index lists Collier County as having the second highest relative cost of living among the 67 counties in the State.

The Evergreen Classification and Compensation Study is expected to conclude by the end of FY2022, with the intent to implement further recommended changes at the beginning of FY2023. The focus for the remaining phases of the study is to revise the pay structure, create new or revise existing job classifications, establish sound pay practices and provide a solid foundation to re-initiate merit pay. These steps are intended to provide the organization with more flexibility in pay practices and allow the County to maintain a successful, market-based compensation structure for future years.

The recommended FY 2023 compensation adjustment and pay plan maintenance allocation is estimated to total \$10 million for the County Manager’s Agency which is \$6.75 million more than last year’s funding levels.

Program Component	FY 10 – FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
General Wage Adjustment	0.00%	2.00%	\$1,000	2.00% / \$1,000	1.50% / \$1,000	3.00%	2.90%	2.00%	\$1,200 represents average of 2.2%	Greater of \$1,200 or 2.00%	\$1,000 @ 10/1/21; Avg. 8.5% increase @1/1/22	To be Determined
Awards Program	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Pay Plan Maintenance	0.00%	0.00%	0.00%	0.00%	1.50%	0.00%	0.60%	0.00%	0.50%	0.80%	0.00%	0.00%
Total	0.00%	2.00%	\$1,000	2.00%	3.00%	3.00%	3.50%	2.00%	Average of 2.7%	Average of 2.8%	Average of 8.5%	Average TBD

Health Care Program Cost Sharing

The County is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the potential for a statistical claim cost variance of 10% around the expected mean claims cost. Such variance is normal statistically and has its roots in the fact that total medical costs are

extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

There are several goals that guide how the County operates the plan within the small insurance company context. These are:

1. Comply with all legal and regulatory requirements for plan operation
2. Manage plan cost trends to be 30% or more below published trends
3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements and reserves at prudent levels
4. Protect our employees from the economic impacts of illness or injury
5. Prevent illness, when possible, by helping our employees and their spouses become aware of their health, and act on that knowledge

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its own self-funded plan. Nationally, as well as here in Florida, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has the potential to be similarly impacted by these rising costs.

Due to exceptional plan performance over the past 11 years, plan reserves significantly exceed statutory minimums. **Therefore, it is recommended that there be no (0%) rate increase for FY 2023.** It should be noted that employer health insurance contribution increases are absorbed within operating appropriations.

Since 2009, Collier County Government has invested in processes to heighten employees and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last 11 years, participation has been consistently more than 90% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

With the objective of mitigating increases to the plan, the County will continue to emphasize participation in existing wellness program, proper structuring of reinsurance to manage adverse plan impacts and prudent plan management.

Historically, Board budget guidance has suggested that all agencies uniformly share health insurance contributions between employers and employees.

Retirement Rates

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates in the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

Accrued Salary Savings

When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. For FY 2016, this rate was established at 2%. For FY 2023, it is suggested that the attrition rate remain at 2%.

Financing New and Replacement Capital Infrastructure

The issuance of debt for capital improvements is generally considered as a good alternative to pay as you go under the philosophy that future taxpayers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely to existing taxpayers. Further, the low interest rate environment, the County's superior investment quality credit rating, a revenue

Collier County Government
Fiscal Year 2023 Adopted Budget

to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world class capital amenities provide further rationale for issuing strategic debt. Total unaudited general governmental and enterprise principal debt outstanding at 9/30/21 was \$730.4 million and includes recent new debt issues of FY 2018, FY 2019, and FY 2020. Debt outstanding reached a high of \$788 million in FY 2008.

Pursuant to the Collier County Debt Management Policy, several guiding principles have been identified that provide the framework within which the issuance, management, continuing evaluation of and reporting on all debt obligations issued by the County takes place.

Asset Life: The County will consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five (5) years. Debt will be used only to finance capital projects and equipment, except in case of emergency. County debt will generally not be issued for periods exceeding the useful life or average useful lives of the project or projects financed.

Capital Financing: Debt of longer amortization periods will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction.

To the degree possible, the County will rely on specifically generated funds and or grants and contributions from other governments to finance its capital needs on a pay as you go basis. To achieve this, it may become necessary to secure short term (not exceeding 5 years amortization) construction funding. Such financing is anticipated and allows maximum flexibility in CIP implementation.

A decision to issue some component of short or long-term debt is based upon level of service standards, the timing of any capital improvement, ability to execute, the credit market environment, and cost of capital. The County had pursued a strategy in recent history (FY 2008 and prior years) by incurring short term commercial paper loans for capital projects and refinancing that short-term debt with longer term bonds or other long-term credit instruments which match the asset's useful life. Short term commercial paper loans carry a low variable interest rate – with the January 2021 rate currently at 1.31% - and funds can be accessed within about 30-45 days of approving the authorizing resolution.

The advantage of long term competitively issued bonded debt especially in a low interest rate environment is that budget certainty for the cost of credit is achieved. Generally, a project should be ready for construction and proceeds must reasonably be expected to be spent within a three-year window from debt issuance or adverse tax consequences may occur. Long term bonded debt or in the alternative competitively issue bank loans can be issued normally within a ninety (90) day window. The County's current general governmental long-term debt portfolio is comprised of special obligation revenue bond debt under a covenant to budget and appropriate all legally available non- ad valorem revenue. It is anticipated that this type of long- term debt will be used under future new general governmental debt credit scenarios.

Immediate Term New Debt Strategy: Passage of the Local Option Infrastructure Sales Tax does not eliminate the need to finance future infrastructure needs. New debt would be considered as projects are engineered and progressing in the following circumstances.

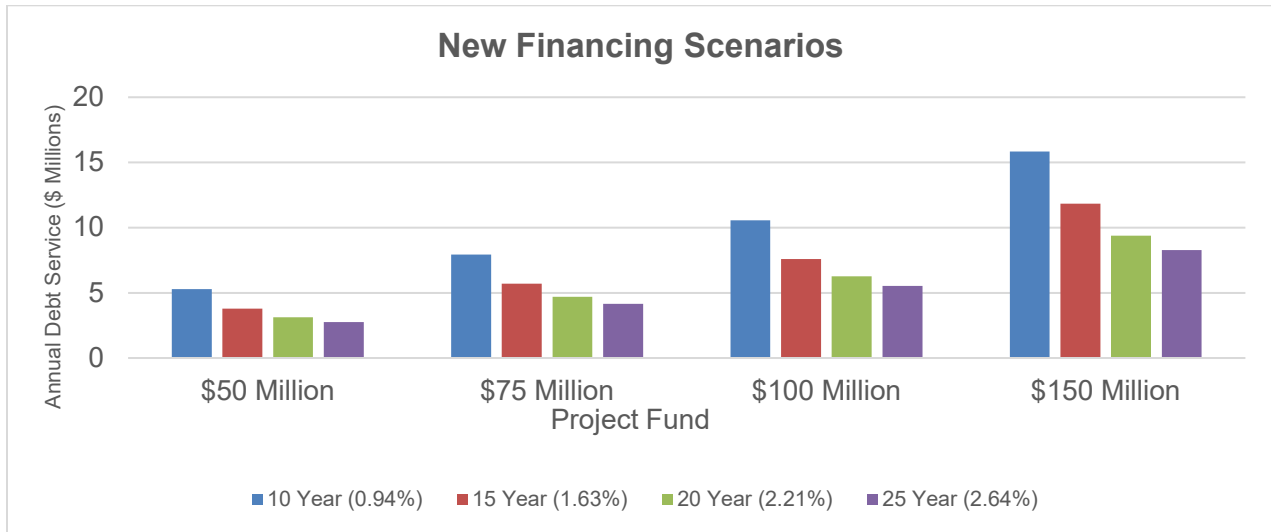
- Financing in the estimated amount up to \$100 million to construct phase 1 (4MGD) of the **Northeast Regional Water Reclamation Facility within the next 5 years**. Further financing for the construction of the first phase (5 MGD) of Northeast Regional Water Treatment Plant is anticipated in the upcoming 10 planning cycle.
- Government Operations Business Park located on County property by the landfill with phase one currently ongoing to prepare the land and underground in the approximate amount up to \$40 million in advance of locating/relocating transportation and stormwater facilities, public utility facilities,

**Collier County Government
Fiscal Year 2023 Adopted Budget**

pollution control facilities, and Sheriff’s evidence facility. Current budget on hand is funding this initial land and underground prep work. The Sheriff evidence facility in the amount of \$33 million is partially funded from the local option infrastructure sales tax. Constructing the facilities including the Sheriff’s evidence facility is estimated to cost \$131 million with the construction phase scheduled to begin in FY 2023. Financing will be required.

- General Sheriff replacement capital improvements based upon a phased prioritized schedule.
- Any gap financing to complete all phases of the Sports Complex and Events Center.
- Gas Tax transportation network improvements.

The following illustrates various long-term financing scenarios, the annual debt service, and the respective interest rates.



Stormwater Management Funding

The budget planning model under a millage neutral tax rate for FY 2023 allocates \$15.8 million from the General Fund and Unincorporated Area General Fund toward cash and carry storm-water infrastructure replacement (\$5.9 million); industry standard maintenance and operations (\$7.7 million); and annual debt service on the November 2020 Special Obligation Revenue Bond Series A \$60 million stormwater component (\$2.2 million). Annual debt service will reduce the cash and carry capital allocation and project engineering and capital implementation is ongoing to spend down bond proceeds on strategic projects intended to update the County’s stormwater system.

Use of Gas Taxes and Future Gas Tax Pledged Debt:

Restructuring of the gas tax debt in FY 2012 and FY 2014 at substantially lower interest costs, reduced debt service by \$1.0 million annually and this additional money has been applied to system maintenance and improvements.

Gas tax dollars which align with the current gas tax ordinances not devoted to paying debt service will be available annually until the debt expires in 2023 and 2025 unless additional wrapped debt after satisfying the adds bond test is issued for identified transportation/road related improvements. Remember that **\$26 million of the \$60 million** set aside as part of the local option infrastructure sales tax initially for construction of new bridges were redirected to fund replacement of existing bridges due to project timing.

One potential strategy for the Board to consider is using the annual available **constitutional** gas tax bond coverage above the add bonds test of 1.35x and apply this marginal additional coverage to issuing wrapped debt in an amount up to \$25 million funding necessary and planned transportation system and road improvements. Paralleling this approach is Board consideration to extending each **local option** gas tax ordinance in the full 12 cent amount which can be accomplished by local authority. The first 11 cents (commonly referred to as the 1 cent to 5 cents and 1 cent to 6 cents series) can be extended by a simple

**Collier County Government
Fiscal Year 2023 Adopted Budget**

majority vote of the Board while the 9th cent requires a super majority vote. The County approved three separate ordinances levying the maximum local option gas taxes of 12 cents for purposes of paying debt service and maintaining the roadway system. All three ordinances which extend for twenty (20) years are set to expire on or about December 31, 2025. Gas taxes are the pledged source of repayment on the current Series 2012 and Series 2014 Gas Tax Refunding Bonds.

The strategy behind an early extension before December of 2025 involves capitalizing on low interest rates; greater coverage ratios; and an extended repayment horizon which increases funding capacity. Proceeds would fund identified Transportation system assets deemed “poor” in the inventory; capacity improvements not funded by the Local Option Infrastructure Sales Tax; and **expansion of the eastern Collier County transportation grid**. Large scale projects identified in the five (5) year CIE which could be financed include Collier Boulevard (Green Boulevard to Main Golden Gate Canal), Vanderbilt Beach Road (16th Street NE to Everglades Boulevard), Goodlette Road (Vanderbilt Beach Road to Immokalee Road) and Wilson Boulevard (Golden Gate Boulevard to Immokalee Road). Interest rates on superior investment quality bonds - like Collier County credit - remain low. These large-scale projects and others identified for completion in the five-year CIE between FY 23 and FY 26 have a projected shortfall in recurring funding approaching \$88,000,000. Specific project engineering schedules will be reviewed during the succeeding 12-month period and the Finance Committee will continue to refine the concept and strategy and further information will be forthcoming.

Previously, the Board directed through policy that all available uncommitted gas taxes will be used to support maintenance of the transportation network and related capital initiatives. Beginning in FY 2019, no general governmental dollars were transferred to the Gas Tax Fund (313). Instead, general governmental dollars will be transferred to Capital Fund (310) supporting the maintenance and improvement of the transportation network. This change was made to specifically track use of gas tax proceeds in accordance with state statutes without any comingling of general governmental money.

Gas taxes collected in FY 2021 from all sources in totaled \$22.9 million. When you consider the payment of annual debt service (\$13.2M), the remaining \$9.7 million is programmed for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in Gas Tax Fund (313) are regular general governmental transfers to Transportation Capital Fund (310). The General Fund capital transfer planned for FY 2023 to Fund (310) is \$9,125,900 which represents an increase of \$308,600 over FY 2022. The Unincorporated Area General Fund transfer planned to Fund (310) for FY 2023 is \$3,000,000 representing no change from FY 2022. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, asset management and traffic control software, and other critical maintenance needs which are not eligible for gas tax funding by statute.

General Fund Debt Contribution and Debt Management

The following table identifies how General Governmental County Wide Capital contributions appropriated within the General Fund were programmed in FY 2021 and planned in FY 2022. General Fund transfers to Stormwater and Transportation System improvements are accounted for separately and not included in this General Capital programming scenario.

General Appropriation	FY 2020	FY 2021	FY 2022	FY 2023
Non-Growth Debt Service	\$3,694,200	\$3,650,400	\$8,908,000	\$7,349,300
Impact Fee Trust Fund Loans	1,040,200	2,192,100	1,832,000	1,987,300
General Governmental Capital Projects	10,591,500	15,592,400	20,743,600	30,720,700
Park's, Museums, and Airport Transfers	4,825,600	4,776,500	7,505,000	5,384,500
Future Capital Replacement Reserve	5,000,000	5,000,000	7,500,000	15,000,000
Total	\$25,151,500	\$31,211,400	\$39,274,000	\$60,441,800

**Collier County Government
Fiscal Year 2023 Adopted Budget**

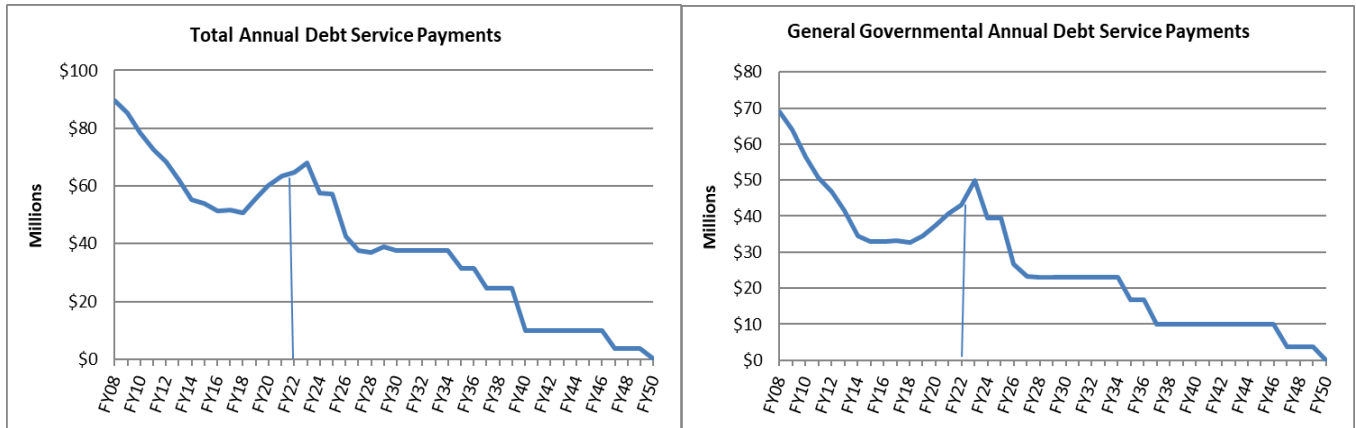
Planned contributions in FY 2023 represent a significant increase from FY 2022 and this allocation may change depending upon Board adopted millage rate policy; changes in the tax base; Board adopted operational service level changes; or other reprioritized initiatives.

Total loans outstanding to the impact fee trust funds (i.e., EMS, Libraries, Corrections, Law Enforcement and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2023 totals \$104.9 million. Going forward, the level of General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new eligible growth-related general governmental capital projects planned in the areas identified above in this paragraph which are not paid by the Local Option Infrastructure Sales Tax. Current general governmental growth debt which is paid predominately from impact fees expires in FY 2036.

General Fund loans to the Airports began on or about FY 1995 and to date various operational and capital subsidies total \$29.6 million. Recent loans have not been necessary to subsidize operations but to support capital grant matches.

Payment of debt is always a top priority. Under the FY 2023 budget planning scenario dollars allocated will cover all revenue bond debt service.

The cumulative net interest rate of the County's overall debt portfolio has been reduced from approximately 5% to 2.83% and annual principal and interest payments servicing all outstanding County debt (includes enterprise debt) totals \$70.8 million and represents 4.0% of the County's net adopted FY 2022 budget. General governmental debt service represents 2.4% of the County's net adopted FY 2022 budget. The following charts depicts annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.



Collier County's total un-audited principal debt outstanding at 9/30/21 totals \$730.4 million of which \$356.7 million relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt is \$57.8 million below the FY 2008 figure of \$788 million. Principal debt outstanding at 9/30/21 listed above does not include the most recent \$115 million 2020 A&B series issue for stormwater, parks, and strategic property acquisition.

Reserves

General Fund: Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of fund balance – only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such un-planned risk may for example include the potential for a grant award to be rescinded after work on the activity begins.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund and General Fund supported agencies provides the cashflow for most general governmental grant funded activities and is responsible for financing grant related activities in full, should the County default on any grant provisions or a grantor agency cancels, revokes, or de-obligates an award.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks such as revenue shortfalls, natural disasters, and unanticipated expenditures. As such, budgeted reserves serve to protect beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility such as revenue raising ability, stable diverse revenue structure, expenditure flexibility and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the % of reserves against total operating expenses.

Fiscal Year	General Fund Reserves	Unincorporated Area General Fund Reserves	% of General Fund Expenses	% of Unincorporated GF Expenses
2023	\$66,291,300	\$3,188,500	13.1%	4.8%
2022	\$64,856,900	\$4,189,100	13.1%	4.8%
2021	\$56,798,900	\$2,695,500	12.8%	4.4%
2020	\$51,532,900	\$2,340,600	12.1%	3.9%
2019	\$44,481,200	\$2,982,300	11.4%	5.3%
2018	\$40,450,300	\$3,255,000	10.8%	5.5%
2017	\$33,899,700	\$2,432,900	9.6%	4.8%
2016	\$27,890,800	\$1,905,600	8.4%	4.4%
2015	\$26,670,700	\$2,220,100	8.5%	5.6%
2014	\$26,217,400	\$1,715,000	8.9%	4.5%
2013	\$24,844,400	\$1,596,200	8.7%	4.3%
2012	\$18,180,900	\$1,739,500	6.2%	4.5%
2011	\$14,210,200	\$2,925,100	4.7%	7.4%
2010	\$15,569,100	\$3,422,400	4.9%	7.2%
2009	\$17,541,200	\$2,853,500	5.0%	5.8%
2008	\$20,506,000	\$6,336,600	5.5%	12.9%

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position of at least \$120 to \$130 million, budgeted reserves should be a minimum of \$60 million. Otherwise, expense side management of the budget in the form of capital transfer reductions and or reductions in operating transfers may become necessary.

Budget management is always ongoing and more magnified at times when Hurricane events occur.

Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

Florida State Statutes: In all respects, budgeted reserves shall conform to requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and for cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

Comparative Budget Data

Provide comparative budget data using FY 2022 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

Regular Routine Budget Policies for FY 2023

Grant Funded Positions: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

Self-Insurance: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding to be based upon an actuarial based confidence interval of 75%, except for group health to which a confidence interval is not applicable.

Contract Agency Funding: The Board will not fund any non-mandated social service agencies.

Median Maintenance: Recognize the Unincorporated Area General Fund MSTD (111) as the appropriate, dedicated funding source for median beautification maintenance costs.

Carry forward (Fund Balance): All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund carryforward is necessary to meet significant constitutional transfer, public safety and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 67.0% of the total FY 2022 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's credit worthiness. Specific concerns for Florida communities are reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 15% of total General Fund expenditures was recommended by the ratings agencies. Of course, this figure and recommendation was general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

The recommended level of year ending cash in the General Fund should be a **minimum of 15%** of actual expenditures. At year ending September 30, 2021, actual General Fund cash and cash equivalents balance totaled \$128,936,000, an increase of \$15,217,900 over year ending September 30, 2020. The FY 2021 year ending cash position represents approximately 27.6% of actual FY 2021 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2023. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

Impact Fees: Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners, and supported by impact fee studies.

Enterprise Fund Payment In lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2022, the payment in lieu of taxes calculation was based upon a “franchise fee equivalent basis” commonly referred to as a percentage of gross receipts. Six percent (6.0%) of gross receipts of the Water/Sewer District were applied in FY 2022. This method and percentage will continue for FY 2023. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2022 and this method and percentage is planned in FY 2022. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

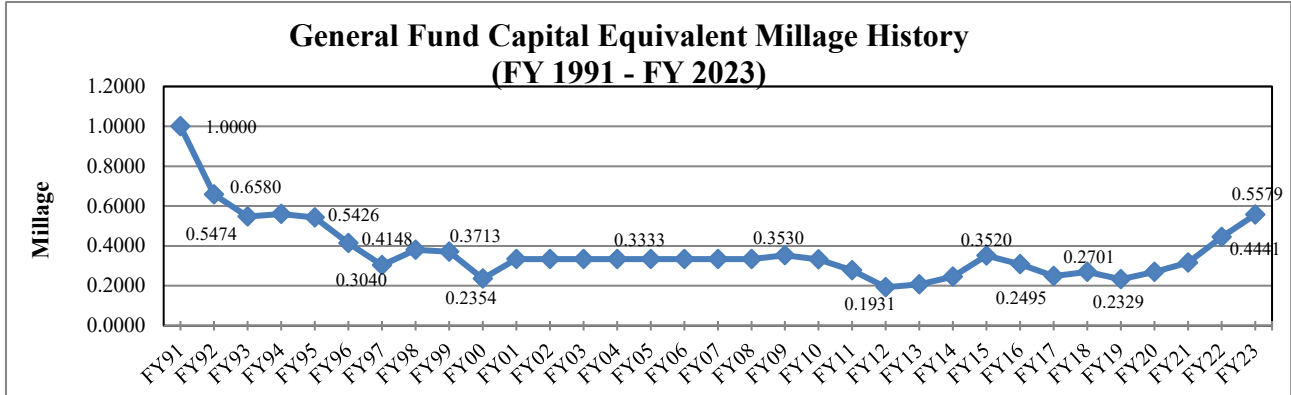
Prior to FY 2013, PILT was based upon the prior year General Fund millage rate multiplied by the prior year gross (non-depreciated) value of property, plant, and equipment.

Debt Service: Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

Interim Financing: Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that debt restructuring for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case-by-case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

Ad Valorem Capital and Debt Funding: Continuation of a General Fund equivalent millage dedicated to ongoing regular general governmental capital projects, debt service and impact fee fund debt loans from the General Fund. The target rate is the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2006 and the value of all loans made now exceed \$105 million.

Capital Improvement Program (CIP) Policies: On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan for water and wastewater CIE projects will be based on projects included in the adopted master plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

Three-Year Budget Projections Ad Valorem Tax Funds (FY 2023 - FY 2025)

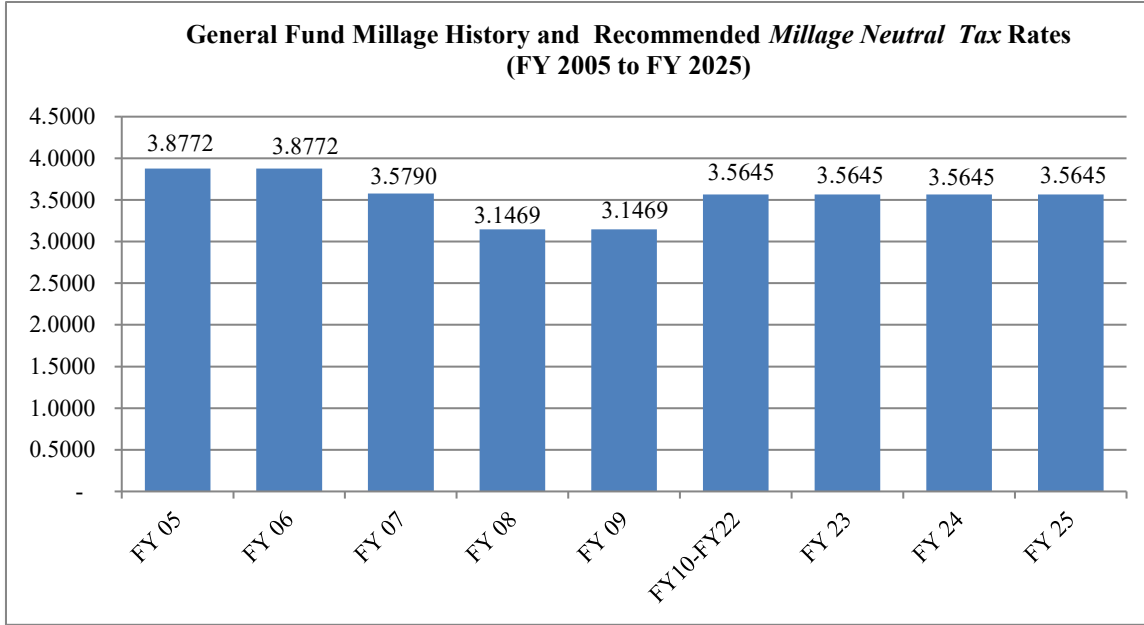
OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001) and the MSTD General Fund (111).

General Fund (001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2023 through FY 2025. These rates do not include any marginal increase which the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase modestly in the future.

**Collier County Government
Fiscal Year 2023 Adopted Budget**



While the County Manager will be recommending a General Fund **millage neutral base operating budget** in FY 2023 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility as well as significant new initiatives and devote additional future dollars which may be generated from an increasing taxable value base to fund these recurring initiatives.

Diversifying the County’s tax base means in large part attempting to reduce risk. Risk of an economic downturn which surely will stagnate resources and organizational risk where the risk of stagnate resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance and general vehicle replacement needs. But there remains substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park’s system infrastructure, constitutional officer capital requirements and other general governmental capital functions like, information technology upgrades, accounting system replacement, and other soft infrastructure needs. Then there is the issue of maintaining existing storm-water infrastructure which for FY 23 will be funded on par consistent with industry standards through general governmental appropriations.

The following tables depict the respective *millage neutral* tax rates for FY 2023, 2024 and 2025 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

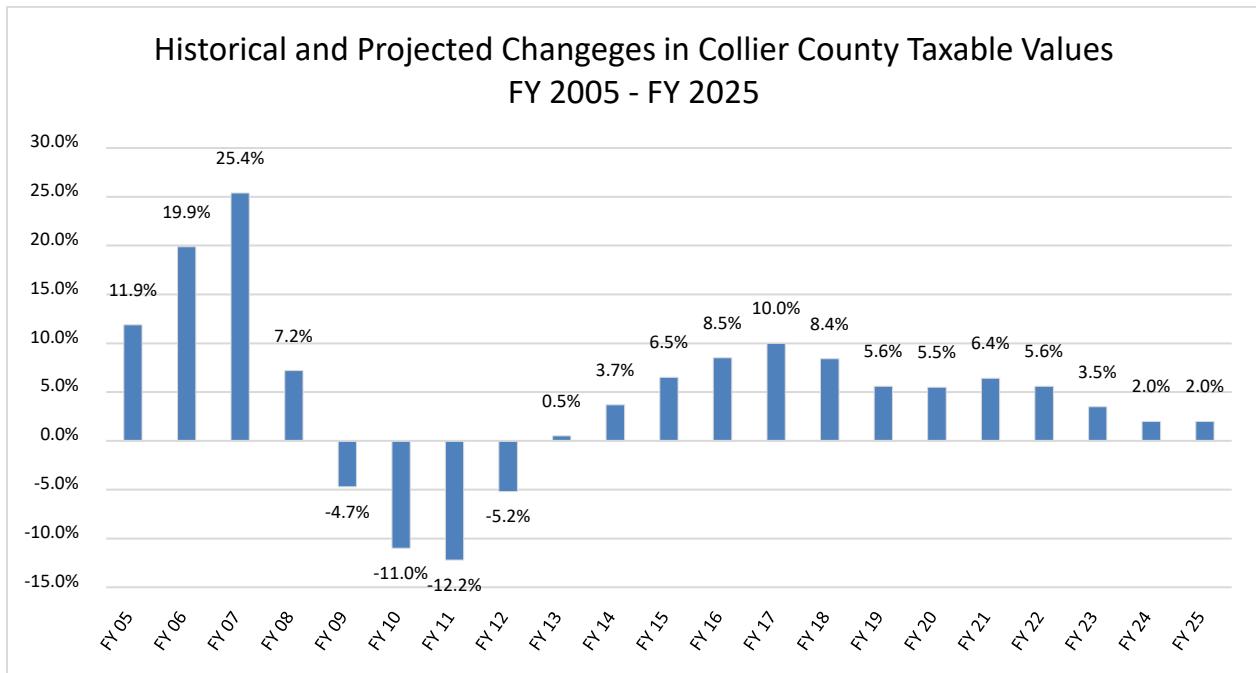
General Fund	FY 23 Adopted and Recommended <i>Operating Millage Neutral</i> Millage Rates	Additional Budgeted Ad Valorem Revenue Projection Each Year
FY 22	3.5645	
FY 23	3.5645	\$12,787,800 @ 3.5% TV Increase
FY 24	3.5645	\$7,723,800 @ 2.0% TV Increase
FY 25	3.5645	\$7,878,200 @ 2.0% TV increase
FY 26	3.5645	

For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance and replacement; replace public safety and general governmental equipment and vehicles and maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is prudent to capture those additional ad valorem dollars generated by an increasing taxable base. New governmental initiatives which always seem to emerge each fiscal year also provide rationale to capture property tax revenue from an increasing base year over year.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it difficult to maintain the extraordinary world class infrastructure investment which this community enjoys. As taxable values begin to slow and investment in County innovation zones and the County and Naples CRA’s grows the margin between rolled back rate and millage neutral will narrow. Thus, maintaining the long-standing millage neutral philosophy must be continued knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone expand services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase 3.5% in FY 2023 (the 2022 tax year). Taxable value in FY 2024 is projected to also increase 2%. The Property Appraiser will provide preliminary taxable value estimates for FY 2023 on June 1, 2022. Actual and assumed changes in County taxable values are as follows:



Notes to Graph - FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value pursuant to BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

FY 2023 Significant Expense Assumptions

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include:

- Allocation for compensation administration – apply phase two Evergreen Solutions recommendations with an approximate allocation across the County Manager Agency totaling \$10,000,000.
- 2% attrition rate on regular salaries assumed in the County Manager’s Agency.
- Motor pool replacement dollars for routine ambulance replacement on schedule.
- \$6,000,000 for general County Manager Agency building maintenance plus an additional \$7,000,000 for roof replacements and major projects and \$2,000,000 for site development for the General Governmental Business Park (GOBP).
- \$15,000,000 allocation toward long-term general governmental asset maintenance reserve

**Collier County Government
Fiscal Year 2023 Adopted Budget**

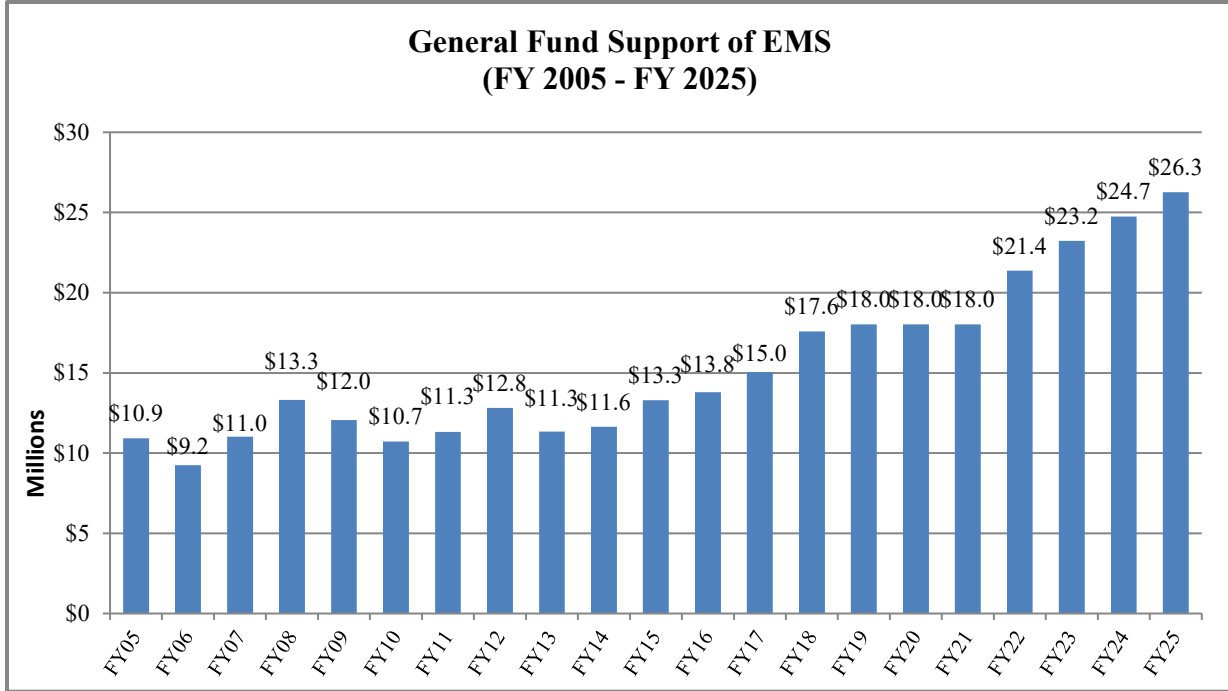
- Continued Social Service and Mental Health Funding.
- General Fund loans to the impact fee trust funds planned at \$1,987,300 which while low compared to previous years should not be viewed as a trend due to the volatility of impact fees.
- Stormwater maintenance, operations, and transfers for capital and debt service payments planned at \$7.7 million.
- General Fund transfer dollars supporting road construction and maintenance funded at \$9.1 million.
- General Fund support of EMS Operations established at \$23,222,000 – up 8.7% from last year reflecting staffing of new facilities planned for opening.
- Full support for Transportation Operations from the General Fund (001) exclusively in the amount of \$23,156,400
- Continued corporate IT capital funding.
- Cash and carry deposit of an additional \$2 million bringing the total to \$6.7 million as the process of evaluating a new accounting system continues.
- Building maintenance funding for Sheriff Facilities totaling \$1,000,000 plus a \$1,000,000 to upgrade AFIS (Automated Fingerprint Identification System).
- Mandates to be absorbed, if possible, within operating budgets, including Constitutional Officers.

Significant Revenue Assumptions

- FY 2022 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2022 forecast totals \$359,525,900 – a reduction of \$13,874,100 from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- A millage neutral position for FY 2023 produces a levy of \$386,187,800.
- Sales tax revenue forecast for FY 2022 is projected conservatively at \$48 million, an increase of \$7 million from the adopted budget. FY 2023 budgeted revenue is planned at \$48,000,000. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing forecast for FY 2022 is projected conservatively at \$12 million. The FY 2023 budget is projected conservatively at \$12,000,000 which is an increase of \$1 million over the adopted 2022 budget.
- Property taxes, sales taxes and revenue sharing deposited in the General Fund represent 92% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2023 \$6,500,000 is planned. Turnback to the General Fund at year ending 2021 totaled \$38,285,100, which included \$31 million in CARES funding for the Sheriff, freeing up General Fund dollars.
- Measures to maintain annual beginning cash balance at between \$120 million and \$130 million is necessary and includes continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2023 is conservatively planned at \$650,000.

EMS Fund

EMS Operations Fund (490) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 50% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. The General Fund subsidy planned for FY 2023 is up \$1,852,500 reflecting an additional seven (7) FTE's required to staff the new Golden Gate facility plus utilities. Historical and projected General Fund support of EMS operations by fiscal year is as follows:



Use of General Fund dollars to support this life/safety function has and continues to be a priority.

Road Construction Program

Board approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to Transportation Capital Fund (310). This transfer is sized annually based upon the anticipated growth in taxable value and the recurring need to fund other strategic capital commitments. Over the past four (4) fiscal years the actual transfer has averaged \$8.9 million annually. With taxable values projected to increase for FY 2023, the General Fund contribution to road construction and maintenance is planned to total \$9.1 million. This transfer is subject to change based upon budget year execution patterns.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this investment. Capital obligations necessitated by state or federal agreement, like JPA's and DCA's will be funded.

FY 2024

A *millage neutral* operating budget in FY 2024 with an increase of 2% in taxable value can continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document with proper budget management. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2024 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2024 analysis signals caution especially when critical variables like taxable value, market conditions and general revenues are difficult to predict. Pursuing a **millage neutral** operating budget in FY 2024 without proper budgeted beginning fund balance would likely result in a \$29.4 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

FY 2025

A **millage neutral** operating budget in FY 2025 coupled with a projected 2% taxable value increase can allow for continued funding of asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve appropriate beginning fund balance.

The following items were included in the FY 2025 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, financial staff manages the budget in real time and will mitigate unplanned equity reductions. But imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with new adopted revenue sources and thus the need for budget flexibility.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

General Fund Trend Analysis

General Fund (001) Analysis

	Adopted Budget FY 2022	Forecast FY 2022	Projected FY 2023 (3.5% Tax Value increase)		Forecast FY 2024 (2% Tax Value increase)		Forecast FY 2025 (2% Tax Value increase)		Forecast FY 2026
Revenues:									
Ad Valorem	373,400,000	359,525,900	-3.7%	372,109,200	3.5%	379,551,500	2.0%	387,142,520	2.0%
Sales Tax	41,000,000	48,000,000	17.1%	48,000,000	0.0%	48,000,000	0.0%	48,000,000	0.0%
Revenue Sharing	11,000,000	12,000,000	9.1%	12,000,000	0.0%	12,000,000	0.0%	12,000,000	0.0%
Other Revenues	39,427,800	41,313,200	4.8%	36,913,400	-10.6%	36,919,400	0.0%	36,925,436	0.0%
Less 5% Required by Law	(22,132,900)	0		0	N/A	0	N/A	0	N/A
Carryforward	96,665,100	128,936,000	33.4%	114,324,500	-11.3%	79,111,100	-30.8%	49,756,400	-37.1%
Total Revenues	539,360,000	589,775,100	9.3%	583,347,100	-1.1%	555,582,000	-4.8%	533,824,356	-3.9%
Expenditures:									
Departments/Divisions	88,613,600	87,410,900	-1.4%	90,321,900	3.3%	90,974,200	0.7%	91,227,800	0.3%
Operating Transfers	66,622,400	67,994,900	2.1%	71,274,400	4.8%	73,098,000	2.6%	75,201,600	2.9%
Debt Service	8,908,000	8,908,000	0.0%	7,349,300	-17.5%	7,343,300	-0.1%	7,344,300	0.0%
Cap - Loans to Impact Fee Fds	1,832,000	1,832,000	0.0%	1,987,300	8.5%	2,278,200	14.6%	2,245,800	-1.4%
Capital Transfers	47,243,700	47,843,700	1.3%	63,002,600	31.7%	56,502,600	-10.3%	57,502,600	1.8%
Constitutional Officers	261,283,400	261,461,100	0.1%	270,300,500	3.4%	275,629,300	2.0%	281,064,200	2.0%
Reserves	64,856,900	0		0	N/A	0	N/A	0	N/A
Total Expenditures	539,360,000	475,450,600	-11.8%	504,236,000	6.1%	505,825,600	0.3%	514,586,300	1.7%
Revenues less Expenditures (Carryforward)		114,324,500		79,111,100		49,756,400		19,238,056	
Amount of Equity (CF) (reduced) increased to balance the budget		(14,611,500)		(35,213,400)		(29,354,700)		(30,518,344)	Total amount of Carryforward/Equity consumed (109,697,944)
Budgeted Reserves				66,291,300		65,531,700		65,732,000	

Budget Review Process

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustment, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates and the finalization of the policy statements. In July, maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

Budget Amendment Process

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels by department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
3. Budget Amendments in the amount of \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) are presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

Basis of Accounting and Budgeting

Basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, expenditures for capital outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

Adopted Budget Summaries

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Collier County FY 2023 Budget Summary

Operating Budget

	FY 21/22	FY 22/23	FY 22/23	FY 22/23	
Division/Agency	Adopted	Current	Expanded	Total	% Change
Board of County Commissioners Operations	1,389,200	1,485,900	0	1,485,900	6.96%
Other General Administration (001)	12,887,400	13,743,700	0	13,743,700	6.64%
Other General Administration (111)	3,647,800	3,914,300	0	3,914,300	7.31%
County Attorney	3,045,400	3,425,100	0	3,425,100	12.47%
Total Board of County Commissioners	20,969,800	22,569,000	0	22,569,000	7.63%
County Manager's Agency:					
Operations (Gen Fd & MSTD Gen Fd):					
Management Offices Operations	65,651,600	68,737,000	1,578,800	70,315,800	7.10%
Growth Management	7,643,300	8,479,800	140,200	8,620,000	12.78%
Public Services Operations	54,242,400	60,651,100	576,200	61,227,300	12.88%
Public Utilities	17,391,800	19,338,700	1,154,500	20,493,200	17.83%
Transportation Management Services Operations	59,476,600	64,167,900	135,300	64,303,200	8.12%
Operations sub-total	204,405,700	221,374,500	3,585,000	224,959,500	10.06%
Revenue Centric Operations:					
Management Offices (TDC, PelBay, CRA, EcoDev, Spts Co	53,191,600	67,999,500	79,700	68,079,200	27.99%
Management Offices (Internal Services - IT, Fleet, Risk Mgt	155,799,700	170,456,500	979,200	171,435,700	10.04%
Management Offices (Fire Districts, Trust Funds)	3,593,600	3,526,200	0	3,526,200	(1.88%)
Growth Mgt (Com Dv, Plan Srv, Utility Reg)	60,866,200	67,567,200	302,300	67,869,500	11.51%
Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds	74,636,100	98,523,900	0	98,523,900	32.01%
Public Utilities	284,871,500	315,790,100	421,800	316,211,900	11.00%
Transportation Mgt Serv (MSTU/BU; Airport, Transit, Polluti	24,422,100	33,967,900	61,700	34,029,600	39.34%
Revenue Centric Operations sub-total	657,380,800	757,831,300	1,844,700	759,676,000	15.56%
Total County Manager Operations	861,786,500	979,205,800	5,429,700	984,635,500	14.26%
Courts & Related Agencies	5,704,500	6,978,100	249,100	7,227,200	26.69%
Constitutional Officers:					
Property Appraiser	9,072,900	10,194,800	0	10,194,800	12.37%
Supervisor of Elections	4,307,100	4,916,800	0	4,916,800	14.16%
Clerk of Courts - Fee Support Operations	4,114,100	4,224,200	60,500	4,284,700	4.15%
Clerk of Courts - General Fund Support	9,365,200	10,371,400	369,300	10,740,700	14.69%
Sheriff	221,560,200	240,950,200	0	240,950,200	8.75%
Tax Collector	26,209,300	28,029,300	0	28,029,300	6.94%
Paid by Board - Constitutional Officers	5,108,800	5,287,700	0	5,287,700	3.50%
Total Constitutional Officers	279,737,600	303,974,400	429,800	304,404,200	8.82%
Grand Total Operating	1,168,198,400	1,312,727,300	6,108,600	1,318,835,900	12.89%
Debt Service					
	FY 21/22	FY 22/23	FY 22/23	FY 22/23	
	Total	Current	Expanded	Total	% Change
General Governmental Debt Service	48,359,700	46,175,800	0	46,175,800	(4.52%)
Public Utilities Debt Service	57,714,800	54,677,300	0	54,677,300	(5.26%)
Grand Total Debt Service	106,074,500	100,853,100	0	100,853,100	(4.92%)
Capital Budget					
	FY 21/22	FY 22/23	FY 22/23	FY 22/23	
	Total	Current	Expanded	Total	% Change
County Manager's Agency:					
Management Offices	265,057,300	305,740,100	0	305,740,100	15.35%
Public Services Capital Projects	42,028,400	44,925,300	0	44,925,300	6.89%
Growth Management Capital	1,951,300	37,400	0	37,400	(98.08%)
Public Utilities Capital Projects	129,611,300	150,135,000	0	150,135,000	15.83%
Transportation Mgt Services Capital Projects	234,015,800	200,978,400	0	200,978,400	(14.12%)
Total County Manager Capital Projects	672,664,100	701,816,200	0	701,816,200	4.33%
Courts & Related Agencies Capital Projects	2,908,000	4,624,200	0	4,624,200	59.02%
Constitutional Officers:					
Clerk of Courts Capital Projects	735,000	0	0	0	(100.00%)
Sheriff Capital Projects	19,380,700	13,684,000	0	13,684,000	(29.39%)
Total Constitutional Officers Capital Projects	20,115,700	13,684,000	0	13,684,000	(31.97%)
Grand Total Capital Budgets	695,687,800	720,124,400	0	720,124,400	3.51%
General Funds (001 & 111) Transfers & Reserves	477,835,800	566,382,400	0	566,382,400	18.53%
Total Gross County Budget	2,447,796,500	2,700,087,200	6,108,600	2,706,195,800	10.56%
Less: Interfund Transfers	693,546,000	743,368,400	2,873,400	746,241,800	7.60%
Total Net County Budget	1,754,250,500	1,956,718,800	3,235,200	1,959,954,000	11.73%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Collier County FY 2023 Budget Summary

Revenues	FY 21/22 Adopted	FY 22/23 Current	FY 22/23 Expanded	FY 22/23 Total	% Change
Property Taxes	465,187,000	542,947,100	0	542,947,100	16.72%
Gas & Sales Tax	63,500,000	70,503,100	0	70,503,100	11.03%
Local Option Infrastructure Sales Tax	87,538,400	108,653,900	0	108,653,900	24.12%
Permits, Fines & Assessments	70,291,200	76,348,900	0	76,348,900	8.62%
Intergovernmental	17,200,900	19,092,800	0	19,092,800	11.00%
Service Charges	293,139,300	313,062,700	0	313,062,700	6.80%
Impact Fees	49,363,000	54,908,000	0	54,908,000	11.23%
Interest/Misc	13,056,700	10,023,700	0	10,023,700	(23.23%)
Loan Proceeds	10,000,000	5,500,000	0	5,500,000	(45.00%)
Carry Forward	737,221,700	814,614,200	3,235,200	817,849,400	10.94%
Internals	109,198,800	112,206,900	0	112,206,900	2.75%
Transfers	584,347,200	631,161,500	2,873,400	634,034,900	8.50%
Less 5% Required by Law	(52,247,700)	(58,935,600)	0	(58,935,600)	12.80%
Total Gross County Budget - Revenues	2,447,796,500	2,700,087,200	6,108,600	2,706,195,800	10.56%
Less Interfund Transfers	693,546,000	743,368,400	2,873,400	746,241,800	7.60%
Total Net County Budget	1,754,250,500	1,956,718,800	3,235,200	1,959,954,000	11.73%

FY 2023 Full Time Equivalent (FTE) Count Summary

Division	FY 21/22 (Funded) Adopted	FY 21/22 (Funded) Forecast	FY 22/23 (Funded) Current	FY 22/23 (Funded) Expanded	FY 22/23 (Funded) Total	% Change
BCC	10.00	10.00	10.00	-	10.00	0.00%
County Attorney	18.00	18.00	18.00	-	18.00	0.00%
Total BCC	28.00	28.00	28.00	-	28.00	0.00%
Management Offices	452.25	464.05	466.05	17.00	483.05	6.81%
Public Services	436.05	443.25	443.25	3.00	446.25	2.34%
Public Utilities	592.00	598.00	596.00	23.00	619.00	4.56%
Growth Management	287.00	296.00	296.00	6.00	302.00	
Transportation	282.00	289.00	289.00	3.00	292.00	3.55%
Total County Manager Agency	2,049.30	2,090.30	2,090.30	52.00	2,142.30	4.54%
Courts & Related Agencies	35.00	35.00	35.00	-	35.00	0.00%
Constitutional Officers:						
Property Appraiser	64.00	64.00	64.00	-	64.00	0.00%
Supervisor of Elections	24.00	24.00	24.00	-	24.00	0.00%
Clerk (Non-State Funded)	114.76	116.72	116.72	2.00	118.72	3.45%
Sheriff	1,427.00	1,435.00	1,435.00	-	1,435.00	0.56%
Tax Collector	167.00	167.00	167.00	-	167.00	0.00%
Total Constitutional Officers	1,796.76	1,806.72	1,806.72	2.00	1,808.72	0.67%
Total of Permanent FTE	3,909.06	3,960.02	3,960.02	54.00	4,014.02	2.69%
Grant Funded-MPO	5.00	5.00	5.00	-	5.00	0.00%
Grant Funded Positions-Housing Gr	16.00	26.00	26.00	-	26.00	62.50%
Grant Funded Positions-Human Ser	19.80	18.80	18.80	-	18.80	(5.05%)
Grant Funded Positions-Sheriff	13.00	11.00	11.00	-	11.00	(15.38%)
Clerk (State Funded)	93.24	97.28	97.28	-	97.28	4.33%
Total Grant and State Funded Positi	147.04	158.08	158.08	-	158.08	7.51%
Grand Total	4,056.10	4,118.10	4,118.10	54.00	4,172.10	2.86%
Total excluding Clerk's State Funded Pos	3,962.86	4,020.82	4,020.82	54.00	4,074.82	
Clerk Position Reconciliation						
Clerk (County Funded)	114.76	116.72	116.72	2.00	118.72	3.45%
Clerk (State Funded)	93.24	97.28	97.28	-	97.28	4.33%
Total Clerk Positions	208.00	214.00	214.00	2.00	216.00	3.85%
Sheriff Position Reconciliation						
Law Enforcement	1,030.00	1,040.00	1,040.00	-	1,040.00	0.97%
Detention/Corrections	348.50	348.50	348.50	-	348.50	0.00%
Judicial (Bailiffs)	41.50	40.50	40.50	-	40.50	(2.41%)
Sheriff Grants Fund (115)	13.00	11.00	11.00	-	11.00	(15.38%)
E-911 Wireless (611)	7.00	6.00	6.00	-	6.00	(14.29%)
Other Funding Sources	-	-	-	-	-	N/A
Total Sheriff Positions	1,440.00	1,446.00	1,446.00	-	1,446.00	0.42%

Collier County Government
Fiscal Year 2023 Adopted Budget

The following schedule provides a view of the actual financial results for FY 2021 and the Adopted Budgets for FY 2022 and FY 2023. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE
BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS
FISCAL YEAR 2023

(Amounts expressed in thousands)

	Governmental Funds		
	FY 2021 Actual (Note 1)	FY 2022 Adopted Budget	FY 2023 Adopted Budget
Revenues			
Taxes	556,387		
Ad Valorem Taxes		465,187	542,947
Local Option Taxes		103,638	124,946
Franchise Fees		33,686	36,700
Licenses, Permits & Impact Fees	79,468	60,150	67,427
Intergovernmental Revenues	174,230	64,469	72,689
Charges for Services	38,570	53,176	58,202
Fines & Forfeitures	2,567	2,042	2,218
Interest Income	1,575	5,705	5,030
Special Assessments	5,610	6,144	6,705
Miscellaneous Revenues	11,851	11,091	10,476
Total Revenue and Sources	870,258	805,288	927,340
Expenditures			
General Government	109,729	134,673	172,521
Public Safety	226,655	269,457	286,198
Physical Environment	21,050	60,001	78,874
Transportation	53,788	121,268	101,590
Economic Environment	13,825	5,705	9,845
Human Services	77,191	15,243	16,325
Culture & Recreation	49,493	79,207	96,934
Debt Service	45,318	42,054	40,997
Capital Outlay (Note 2)	164,344	0	0
Total Expenditures	761,393	727,608	803,284
Excess (deficit) of revenues over (under) expenditures	108,865	77,680	124,056
Other Financing Sources	359,754	426,963	447,715
Other Financing Uses	(256,785)	(497,810)	(562,096)
Net Increase/(Decrease) in Fund Balance	211,834	6,833	9,675
Beginning Fund Balance 10/1	777,929	547,235	611,719
Actual/Recommended Ending Fund Balance at 9/30 (Note 3)	989,763	554,068	621,394

Note (1): This data comes from the Collier County Comprehensive Financial Report (CAFR) and uses accrual based accounting.

Note (2): As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

Note (3): As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Collier County, Florida Fiscal Year 2022/2023 Summary of Budget by Fund				
Fund Title	Fund No.	FY 21/22 Adopted Budget	FY 22/23 Adopted Budget	% Budget Change
General Fund				
General Fund	(001)	539,360,000	635,512,800	17.83%
Utility Impact Fee Deferral Program	(002)	22,800	36,200	58.77%
Emergency Relief	(003)	512,500	576,100	12.41%
Economic Development	(007)	2,403,300	1,201,700	-50.00%
Constitutional Officer Funds:				
Clerk of Circuit Court	(011)	13,479,300	15,025,400	11.47%
Sheriff	(040)	215,552,800	233,874,800	8.50%
Property Appraiser	(060)	9,072,900	10,194,800	12.37%
Tax Collector	(070)	26,209,300	28,029,300	6.94%
Supervisor of Elections	(080)	4,307,100	4,916,800	14.16%
Supervisor of Elections Grants	(081)	0	0	N/A
Subtotal Constitutional Officers		268,621,400	292,041,100	8.72%
Special Revenue Funds				
Transportation	(101)	25,545,500	27,159,000	6.32%
Stormwater Operations	(103)	8,978,700	9,017,100	0.43%
Affordable Housing	(105)	120,300	620,800	416.04%
Impact Fee Administration	(107)	1,583,200	1,740,000	9.90%
Pelican Bay MSTBU	(109)	6,173,200	6,557,200	6.22%
Unincorporated Areas General Fund MSTU	(111)	66,732,100	75,873,000	13.70%
Landscaping Projects	(112)	12,308,500	12,068,800	-1.95%
Community Development	(113)	35,816,600	38,574,300	7.70%
Water Pollution Control	(114)	4,667,400	4,836,700	3.63%
Affordable Housing	(116)	223,400	281,700	26.10%
Natural Resources	(117)	0	0	N/A
Parks & Rec - Sea Turtle Monitoring	(119)	417,400	405,300	-2.90%
Community Development Block Grants	(121)	0	0	N/A
Services for Seniors	(123)	795,700	817,100	2.69%
Metro Planning-MPO	(128)	8,900	8,100	-8.99%
Library E-Rate Program	(129)	66,200	88,100	33.08%
Golden Gate Community Center	(130)	1,692,300	1,988,900	17.53%
Planning Services	(131)	23,683,700	27,965,700	18.08%
Victoria Park Drainage MSTU	(134)	31,100	23,400	-24.76%
Naples Production Park Capital	(138)	6,200	166,500	2585.48%
Naples Park Drainage MSTU&BU	(139)	139,800	152,600	9.16%
Naples Production Park MSTU&BU	(141)	58,300	1,026,600	1660.89%
Pine Ridge Industrial Park MSTU&BU	(142)	1,986,800	2,074,400	4.41%
Vanderbilt Beach Beautification MSTU	(143)	3,737,200	4,892,900	30.92%
Ochopee Fire Control District MSTU	(146)	2,189,700	2,542,500	16.11%
Goodland/Horr's Isle Fire Control District	(149)	141,100	147,200	4.32%
Sabal Palm Road Extension MSTU&BU	(151)	69,700	66,200	-5.02%
Lely Golf Estates Beautification MSTU	(152)	636,300	686,800	7.94%
Golden Gate Beautification MSTU	(153)	1,587,600	1,826,800	15.07%
Hawksridge Stormwater System MSTU	(154)	63,800	70,300	10.19%
Radio Road Beautification MSTU	(158)	519,800	316,000	-39.21%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 21/22 Adopted Budget	FY 22/23 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Forest Lakes Roadway & Drainage MSTU	(159)	1,206,300	1,933,600	60.29%
Bayshore/Avalon Beautification MSTU Proj	(160)	904,800	1,230,300	35.97%
Immokalee Beautification MSTU	(162)	1,518,400	1,453,100	-4.30%
Bayshore Beautification MSTU	(163)	1,701,400	1,833,800	7.78%
Haldeman Creek Dredging MSTU	(164)	856,400	1,043,700	21.87%
Rock Road MSTU	(165)	112,200	127,400	13.55%
Vanderbilt Waterways MSTU	(168)	570,500	873,200	53.06%
Local Provider Participation	(169)	0	0	N/A
Teen Court	(171)	69,400	76,300	9.94%
Conservation Collier	(172)	25,182,400	42,124,400	67.28%
Driver Education	(173)	262,800	286,500	9.02%
Conservation Collier Maintenance	(174)	35,862,500	42,450,600	18.37%
Court IT Fee	(178)	1,572,100	2,435,800	54.94%
Conservation Collier Projects	(179)	155,000	245,000	58.06%
Domestic Animal Services Donations	(180)	574,100	597,400	4.06%
Court Maintenance Fund	(181)	2,908,000	4,624,200	59.02%
Ave Maria Innovation Zone	(182)	562,600	713,000	26.73%
TDC Beach Park Facilities	(183)	1,355,100	2,597,000	91.65%
Tourism Marketing	(184)	14,382,800	21,631,100	50.40%
TDC Engineering	(185)	1,156,200	1,294,600	11.97%
Immokalee Redevelopment CRA	(186)	1,004,500	1,307,400	30.15%
Bayshore/Gateway Triangle CRA	(187)	2,867,800	3,589,600	25.17%
800 MHz Fund	(188)	1,907,100	1,940,600	1.76%
Miscellaneous Florida Statutes	(190)	72,500	46,900	-35.31%
Public Guardianship	(192)	193,000	192,000	-0.52%
Tourist Development (Non-County) Museums	(193)	1,675,700	2,090,700	24.77%
Tourist Development	(194)	1,812,500	2,063,900	13.87%
Tourist Development Beaches Renourishment	(195)	56,658,400	71,876,400	26.86%
Tourist Development Promotion Reserve	(196)	2,002,500	2,007,800	0.26%
Museum	(198)	3,061,300	2,757,700	-9.92%
E-911 Emergency Phone System	(199)	35,300	0	-100.00%
Confiscated Property Trust.	(602)	524,500	518,400	-1.16%
Crime Prevention	(603)	739,500	721,500	-2.43%
University Extension	(604)	37,300	11,700	-68.63%
GAC Land Trust	(605)	708,600	2,014,900	184.35%
Parks and Recreation Donations	(607)	49,200	69,600	41.46%
Law Enforcement Trust	(608)	322,900	386,900	19.82%
Domestic Violence Trust	(609)	474,900	497,000	4.65%
Animal Control Trust	(610)	287,400	235,400	-18.09%
Combined E-911	(611)	3,209,600	4,212,000	31.23%
Library Trust Fund	(612)	301,300	305,700	1.46%
Drug Abuse Trust	(616)	4,500	4,500	0.00%
Juvenile Cyber Safety	(618)	2,500	2,700	8.00%
Freedom Memorial	(620)	19,000	23,900	25.79%
Law Library	(640)	92,500	93,500	1.08%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 21/22 Adopted Budget	FY 22/23 Adopted Budget	% Budget Change
Special Revenue Funds (Cont'd)				
Legal Aid Society	(652)	193,000	193,000	0.00%
Office of Utility Regulation	(669)	1,365,900	1,329,500	-2.66%
Court Administration	(681)	2,969,400	3,212,600	8.19%
Specialized Grants	(701)	0	0	N/A
Specialized Grants Match	(702)	0	0	N/A
Administrative Services Grants	(703)	0	0	N/A
Administrative Services Grants Match	(704)	0	0	N/A
Housing Grants	(705)	0	0	N/A
Housing Grants Match	(706)	16,400	28,600	74.39%
Human Services Grants	(707)	95,000	250,000	163.16%
Human Services Grant Match	(708)	12,200	0	-100.00%
Public Services Grants	(709)	0	0	N/A
Public Services Grant Match	(710)	0	0	N/A
Transportation Grants	(711)	0	0	N/A
Transportation Grant Match	(712)	0	0	N/A
Immokalee CRA Grants	(715)	0	0	N/A
Immokalee CRA Grant Match	(716)	0	0	N/A
Bayshore CRA Grants	(717)	0	0	N/A
Bayshore CRA Grant Match	(718)	0	0	N/A
Justice Federal Equitable Sharing	(721)	196,600	197,200	0.31%
Treasury Federal Equitable Sharing	(722)	501,600	539,700	7.60%
FEMA Events - Grant	(727)	1,000,000	2,000,000	100.00%
Deepwater Horizon Oil Spill Settlement	(757)	2,130,500	2,139,300	0.41%
Tourist Development Capital Projects	(758)	6,634,300	8,123,900	22.45%
Amateur Sports Complex	(759)	5,508,700	6,154,200	11.72%
Collier County Lighting	(760)	1,447,600	1,540,900	6.45%
42nd Ave SE MSTU	(761)	0	2,100	N/A
Pelican Bay Lighting	(778)	1,013,100	874,200	-13.71%
Golden Gate City Economic Develop Zone	(782)	4,031,100	6,359,100	57.75%
I-75 & Collier Blvd Innovation Zone	(783)	916,000	3,432,100	274.68%
Immokalee CRA Capital	(786)	103,600	440,300	325.00%
Bayshore CRA Project Fund	(787)	1,740,500	2,454,600	41.03%
SHIP Grants	(791)	0	0	N/A
Subtotal Special Revenue Funds		398,833,300	485,807,000	21.81%
Debt Service Funds				
Gas Tax Rev Refunding Bds, 2003/12 & 2004	(212)	14,275,500	14,520,300	1.71%
Golden Gate Golf Course SO Bond, 2019	(246)	772,900	2,923,000	278.19%
Euclid and Lakeland	(253)	97,500	97,700	0.21%
Forest Lakes Limited G.O. Bonds, 2007	(259)	0	38,500	N/A
Tourist Develop Tax Revenue Bond, 2018	(270)	6,172,000	6,188,400	0.27%
Bayshore CRA Taxable Note, Series 2017	(287)	0	0	N/A
Special Obligation Bonds	(298)	25,387,500	22,198,600	-12.56%
Commercial Paper Program	(299)	216,500	209,300	-3.33%
Subtotal Debt Service Funds		46,921,900	46,175,800	-1.59%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Summary of Budget by Fund

Fund Title	Fund No.	FY 21/22 Adopted Budget	FY 22/23 Adopted Budget	% Budget Change
Capital Projects Funds				
County-Wide Capital Projects	(301)	44,921,700	77,964,400	73.56%
Boater Improvement Capital Improvement	(303)	541,000	415,000	-23.29%
ATV Settlement	(305)	3,129,000	3,013,100	-3.70%
Parks Capital Improvements	(306)	7,401,300	7,007,900	-5.32%
Park CIP Bond	(308)	10,165,200	8,143,000	-19.89%
Growth Management Capital	(309)	1,951,300	37,400	-98.08%
Growth Management Transportation Capital	(310)	23,735,600	21,076,700	-11.20%
Road Construction	(313)	21,216,000	20,497,100	-3.39%
Museum Capital	(314)	609,100	308,000	-49.43%
Infrastructure Sales Tax (1 Penny) Capital	(318)	213,386,500	244,893,000	14.76%
Clam Bay Restoration	(320)	234,700	205,500	-12.44%
Pelican Bay Irrigation/Landscaping	(322)	5,094,300	2,898,800	-43.10%
Pelican Bay Commercial Paper Capital	(323)	10,000,000	0	-100.00%
Stormwater Capital Improvement Projects	(325)	7,406,300	14,503,000	95.82%
Stormwater CIP Bond	(327)	54,216,000	33,904,200	-37.46%
Road Impact District 1, N Naples	(331)	10,887,100	7,253,500	-33.38%
Road Impact District 2, E Naples & GG City	(333)	13,893,100	3,412,700	-75.44%
Road Impact District 3, City of Naples	(334)	927,100	237,300	-74.40%
Road Impact District 4, S County & Marco	(336)	19,410,400	8,311,600	-57.18%
Road Impact District 6, Golden Gate Estates	(338)	16,230,800	13,488,500	-16.90%
Road Impact District 5, Immokalee Area	(339)	7,598,200	4,804,700	-36.77%
Road Assessment Receivable	(341)	478,500	421,800	-11.85%
Regional Park Impact Fee - Incorporated Area	(345)	1,150,300	1,334,900	16.05%
Community & Regional Park Impact Fee	(346)	15,176,300	20,025,800	31.95%
Emergency Medical Services (EMS) Impact Fee	(350)	1,762,000	863,200	-51.01%
Library Impact Fee	(355)	1,801,100	1,130,600	-37.23%
Amateur Sport Complex	(370)	6,096,100	7,492,400	22.90%
Ochopee Fire Impact Fees	(372)	32,600	70,400	115.95%
Correctional Facilities Impact Fees	(381)	3,635,500	3,735,700	2.76%
Law Enforcement Impact Fees	(385)	3,955,200	4,500,800	13.79%
General Government Building Impact Fee	(390)	8,523,100	7,605,700	-10.76%
Subtotal Capital Funds		515,565,400	519,556,700	0.77%
Enterprise Funds				
County Water/Sewer District Operating	(408)	206,110,500	224,038,600	8.70%
County Water/Sewer Motor Pool Capital	(409)	7,013,500	7,191,400	2.54%
County Water/Sewer Debt Service	(410)	57,714,800	54,677,300	-5.26%
County Water Impact Fees	(411)	15,396,700	11,550,000	-24.98%
County Water Capital Projects	(412)	32,720,000	25,081,800	-23.34%
County Sewer Impact Fees	(413)	16,721,400	18,417,100	10.14%
County Sewer Capital Projects	(414)	29,196,300	34,307,000	17.50%
County Water Sewer Bond Proceeds	(415)	3,730,300	0	-100.00%
County Water/Sewer Grants	(416)	0	0	N/A
County Water/Sewer Grant Match	(417)	0	0	N/A
Special Assessment Districts	(418)	69,300	55,200	-20.35%
County Water Sewer Bonds, Series 2021	(419)	0	811,400	N/A

**Collier County Government
Fiscal Year 2023 Adopted Budget**

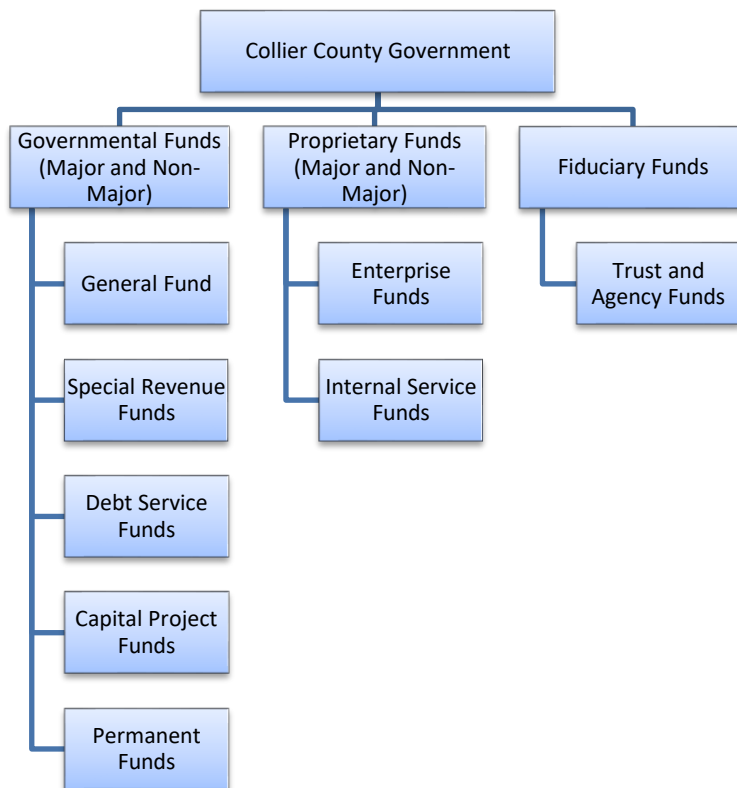
Summary of Budget by Fund

Fund Title	Fund No.	FY 21/22 Adopted Budget	FY 22/23 Adopted Budget	% Budget Change
Enterprise Funds (Cont'd)				
Collier Area Transit (CAT) Grants	(424)	0	0	N/A
Collier Area Transit (CAT) Grant Match	(425)	75,500	588,200	679.07%
Collier Area Transit (CAT) Enhancements	(426)	3,490,100	4,626,800	32.57%
Transportation Disadvantaged	(427)	3,572,200	4,147,600	16.11%
Transportation Disadvantaged Grant	(428)	0	0	N/A
Transportation Disadvantaged Grant Match	(429)	86,900	85,500	-1.61%
Solid Waste Disposal	(470)	33,019,600	38,821,600	17.57%
Landfill Closure & Debris Mission Reserve	(471)	9,028,400	10,055,500	11.38%
Solid Waste Motor Pool Capital	(472)	1,123,300	1,001,400	-10.85%
Mandatory Collection	(473)	35,912,900	41,210,500	14.75%
Solid Waste Capital Projects	(474)	12,084,200	19,087,900	57.96%
Emergency Medical Services (EMS)	(490)	45,352,700	46,614,500	2.78%
EMS Motor Pool and Capital	(491)	7,517,500	6,535,900	-13.06%
EMS Grant	(493)	0	0	N/A
EMS Grant Match	(494)	1,000,000	550,000	-45.00%
Airport Authority Operations	(495)	6,425,300	12,118,600	88.61%
Airport Authority Capital	(496)	804,300	1,140,900	41.85%
Airport Authority Grant	(498)	0	0	N/A
Airport Authority Grant Match	(499)	0	0	N/A
Subtotal Enterprise Funds		528,165,700	562,714,700	6.54%
Internal Service Funds				
Information Technology	(505)	10,570,100	10,780,900	1.99%
Information Technology Capital	(506)	4,585,300	9,122,100	98.94%
Property & Casualty	(516)	12,853,600	18,171,100	41.37%
Group Health	(517)	81,457,800	81,890,900	0.53%
Workers Compensation	(518)	5,560,500	6,047,600	8.76%
Fleet Management	(521)	11,964,900	15,665,500	30.93%
Motor Pool Capital Recovery	(523)	13,153,200	15,028,900	14.26%
Subtotal Internal Service Funds		140,145,400	156,707,000	11.82%
Permanent & Agency Funds				
Pine Ridge/ Naples Production Park, 1993	(232)	1,437,800	0	-100.00%
Pepper Ranch Conservation Bank	(673)	3,995,900	4,072,100	1.91%
Caracara Prairie Preserve	(674)	1,811,100	1,794,600	-0.91%
Subtotal Permanent Funds		7,244,800	5,866,700	-19.02%
Total Budget by Fund		2,447,796,500	2,706,195,800	10.56%
Less:				
Internal Services		109,198,800	112,206,900	2.75%
Interfund Transfers		584,347,200	634,034,900	8.50%
Net County Budget		1,754,250,500	1,959,954,000	11.73%

Fund Structure, Fund Balance and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds’ resources are not available to spend, this would be indicated by “restricting” or “reserving” a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions, has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually with the exception of Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County’s funds can be divided into the following three categories: governmental, proprietary and fiduciary.



A further designation is made between Major and Non-Major.

Major Funds and their descriptions are:

Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- **Bayshore/Gateway and Immokalee CRAs** are Community Redevelopment Agencies established for areas of the County to address specific needs of those areas. The primary revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

- **Infrastructure Sales Tax Fund** is used to account for receipt and expenditure of public infrastructure expenditures funded by the one-cent local government infrastructure surtax approved by the voters.
- **Grants and Shared Revenue Special Revenue Fund** is used to account for the receipt and expenditure of federal, state, and local grants.

Proprietary:

- **Collier County Water and Sewer Fund** is used to account for the operations of the day-to-day operating functions for the County's water collection, distribution and sewer systems. Principal revenues are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.
- **Emergency Medical Services Fund** is used to account for the provision of emergency ambulance and paramedical services used throughout the County. Principal revenue sources are ad valorem taxes and ambulance user fees.

Non-Major Funds include:

Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- **Capital Project Funds** are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.
- **Permanent Funds** are used to account for resources that are legally restricted.

Proprietary:

- **Enterprise Funds** are used to account for operations that are financed and operated in a manner similar to private business enterprise. The intent of the governing body is that all costs of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

Fiduciary Funds:

- **Trust and Agency Funds** are used to account for resources held for the benefit of parties outside of Collier County government. They are assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Estimated Changes in Fund Balance by Fund Type

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of prior year-end fund balance plus budgeted revenue. The difference is budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, disasters, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning of the year operations, as a large part of County revenues are received over the course of a multiple months after the start of each fiscal year.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS
FISCAL YEAR 2023**

(amounts expressed in thousands)

Description	MAJOR					NON-MAJOR		All Other Funds	
	General Fund Grouping (1)	Immokalee CRA	Bayshore CRA	Grants & Shared Revenue	Infrastructure Sales Tax	Other Governmental Funds	Total Governmental Funds	Proprietary Funds	Total All Funds
Beginning Fund Balance 10/1/22	127,961	-	-	3,288	141,102	339,368	611,719	206,131	817,850
Budgeted Revenues:									
Taxes:									
Ad Valorem Taxes	435,976	-	-	-	-	106,971	542,947	-	542,947
Local Gas & Sales Taxes	-	-	-	-	108,654	16,292	124,946	-	124,946
Franchise Fees	-	-	-	-	-	36,700	36,700	2,067	38,767
Licenses, Permits & Impact Fees	342	-	-	-	-	67,085	67,427	16,000	83,427
Intergovernmental Revenue	62,240	-	-	3	-	10,446	72,689	615	73,304
Charges for Services	48,893	-	-	-	-	9,309	58,202	254,860	313,062
Fines & Forfeitures	417	-	-	-	-	1,801	2,218	13	2,231
Interest Income	1,239	14	45	29	600	3,103	5,030	2,258	7,288
Special Assessment	-	-	-	-	-	6,705	6,705	57	6,762
Miscellaneous Revenues	9,347	-	-	-	-	1,129	10,476	893	11,369
Other Financing Sources	242,953	1,734	5,999	1,153	(5,463)	201,339	447,715	236,528	684,243
Total Revenue & Sources	801,407	1,748	6,044	1,185	103,791	460,880	1,375,055	513,291	1,888,346
Total Revenue & Beginning Balance	929,368	1,748	6,044	4,473	244,893	800,248	1,986,774	719,422	2,706,196
Budgeted Expenditures/Expenses:									
General Government	109,933	-	-	8	-	62,580	172,521	723	173,244
Public Safety	236,970	-	-	737	-	48,491	286,198	44,494	330,692
Physical Environment	978	-	-	346	-	77,550	78,874	252,419	331,293
Transportation	608	-	-	-	-	100,982	101,590	18,575	120,165
Economic Environment	1,746	1,122	3,544	-	-	3,433	9,845	37	9,882
Human Services	15,109	-	-	817	-	399	16,325	474	16,799
Culture & Recreation	24,548	-	-	-	-	72,386	96,934	234	97,168
Debt Service	-	-	-	-	-	40,997	40,997	25,528	66,525
Other Financing Sources/Uses	469,927	573	2,484	122	-	88,990	562,096	211,263	773,359
Total Expenditures/Expenses	859,819	1,695	6,028	2,030	-	495,808	1,365,380	553,747	1,919,127
Budgeted Ending Fund Balance:									
Undesignated Reserves	12,092	53	16	192	-	7,802	20,155	21,280	41,435
Designated Reserves (2)	357	-	-	2,251	244,893	285,583	533,084	116,825	649,909
Cash Flow Reserves	57,100	-	-	-	-	11,055	68,155	27,570	95,725
Recommended Ending Fund Balance at 9/30/23	69,549	53	16	2,443	244,893	304,440	621,394	165,675	787,069

(1) General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Emergency Relief and Economic Development Funds.

(2) Designated reserves include a budgeted negative reserve for payroll attrition savings. In the County-wide General Fund, the attrition reserve is the only designated reserve other than cash flow which is identified separately.

Collier County Government
Fiscal Year 2023 Adopted Budget

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2022 to FY 2023 along with a discussion of the significant changes.

SUMMARY OF CHANGES IN BUDGETED ENDING FUND BALANCES									
(amounts expressed in thousands)									
	General Fund Grouping	MAJOR			Infrastructure Sales Tax	NON-MAJOR Aggregate Governmental Funds	All Other Funds		Total All Funds
		Immokalee CRA	Bayshore CRA	Grants & Shared Revenue			All Governmental Funds Total	Proprietary Funds	
Estimated Fund Balance FY22	67,182	30	100	2,282	213,386	271,088	554,068	158,549	712,617
Recommended Fund Balance FY23	69,549	53	16	2,443	244,893	304,440	621,394	165,675	787,069
Dollar change in fund balance	2,367	23	(84)	161	31,507	33,352	67,326	7,126	74,452
% change in fund balance	4%	77%	-84%	7%	15%	12%	12%	4%	10%

Major Governmental Funds: Fund balance increased by \$34.0 million or 12% and include the General Fund Grouping, Immokalee Community Redevelopment Area (CRA), Bayshore CRA, Grants & Shared Revenue, and Infrastructure Sales Tax.

- **General Fund Grouping:** Fund balance increased by \$2.4 million or 4% and is attributable to an increase in the reserve for cash flow which preserves the beginning cash balance needed at the start of the fiscal year.
- **Immokalee CRA:** Fund balance increase of \$22.8 thousand or 77% is attributable to increasing the reserve for contingencies.
- **Bayshore CRA:** Fund balance decrease of \$84.5 thousand or 84% is attributable to decreasing the reserve for contingencies.
- **Grants & Shared Revenue:** Fund balance decrease of \$160.6 thousand or 7% is attributable to increasing the reserve for contingencies.
- **Infrastructure Sales Tax:** Fund balance increased \$31.5 million or 15% and is attributable to increasing the capital reserve. As projects are approved by the committee and contracts are awarded for the projects, the reserve will be decreased and the funds will move into the appropriate project.

Non-Major Aggregate Governmental Funds: Fund balance increase of \$33.4 million or 12% and this aggregate grouping includes Special Revenue, Debt Service and Capital Improvement Funds and Permanent Funds.

- **Capital Projects Funds:** Fund balance decreased by \$3.0 million or 2%.
 - The reserve for capital outlay decreased in Stormwater CIP Bond Fund (327) by \$19.3 million and Pelican Bay Commercial Paper Fund (323) by \$10.0 million as funds were moved from reserves into debt funded projects.
 - Partially offsetting this negative variance, capital cost recovery reserve in County-Wide Capital Fund (301) increased \$18.3 million for future asset maintenance obligations and Road Impact Fee reserves increased \$7.0 million to fund future projects
- **Debt Service Funds:** Fund balance increased by \$288 thousand or 6%. The debt service reserve increased slightly in several funds.
- **Special Revenue Funds:** Fund balance increased by \$37.4 million or 27%.
 - TDC Beach Renourishment & Inlet Management Fund (195) reserves increased \$19.4 million to fund future beach renourishment projects.

Collier County Government
Fiscal Year 2023 Adopted Budget

- Conservation Collier Maintenance Fund (174) reserves increased \$6.0 million. Reserves are accumulated and set aside as dictated by Conservation Collier Ordinance for the preservation, enhancement, restoration, conservation, and maintenance of environmentally sensitive lands.
- Planning Services Fund (131) reserves increased \$2.1 million primarily due to an increase in the reserve for prepaid services due to a large number of new villages coming on-line.
- Golden Gate City Economic Development Zone Fund (782) reserve increased \$2.3 million due to an increase in taxable value. This reserve can only be disbursed upon Board approval consistent with the Economic Development Plan.
- **Permanent Funds:** Fund balance decreased by \$1.4 million or 19%.
 - Pine Ridge / Naples Production Park Fund (232) reserve for debt service decreased \$1.4 million. Debt has been paid back via special assessments and residual balances were moved to Pine Ridge and Naples Production Park operating funds.

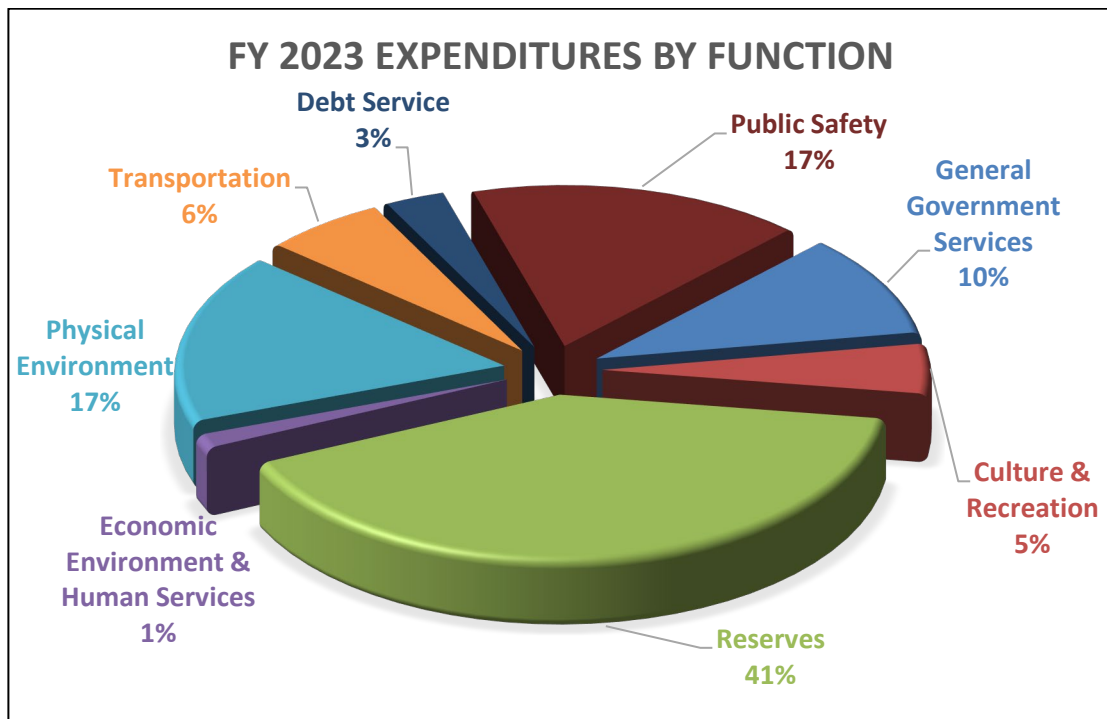
All Other Proprietary Funds: Fund balance decreased \$7.1 million or 4% and include an aggregate of the following with changes of note:

- **Enterprise Funds:** Fund balance increased by \$6.7 million or 6%.
 - Airport reserves for contingencies and capital increased \$2.4 in order to fund capital and operating priorities.
 - EMS fund balance decreased by \$1.0 million primarily due a decrease in capital reserves.
 - The Solid Waste Fund Series increased \$4.6 million primarily due to increases in the reserve for disaster relief (\$1.8 million) and the reserve for cash flow (\$3.1 million).
 - Water/Sewer reserves and Mass Transit reserves remained relatively stable.
- **Internal Service Funds:** Fund balance decreased by \$0.4 million or 1%.

Major Areas of Spending

The following table and graph depict the major functional areas of spending within the Collier County budget:

Functional Area	FY 2023 Adopted Budget	Percent of Total Adopted Budget
General Government Services	\$ 200,363,200	10%
Public Safety	330,691,600	17%
Physical Environment	331,292,900	17%
Transportation	120,163,900	6%
Economic Environment & Human Services	26,681,100	1%
Culture & Recreation	97,168,500	5%
Debt Service	66,524,400	3%
Reserves	787,068,400	41%
Total Net Budget	\$ 1,959,954,000	100%



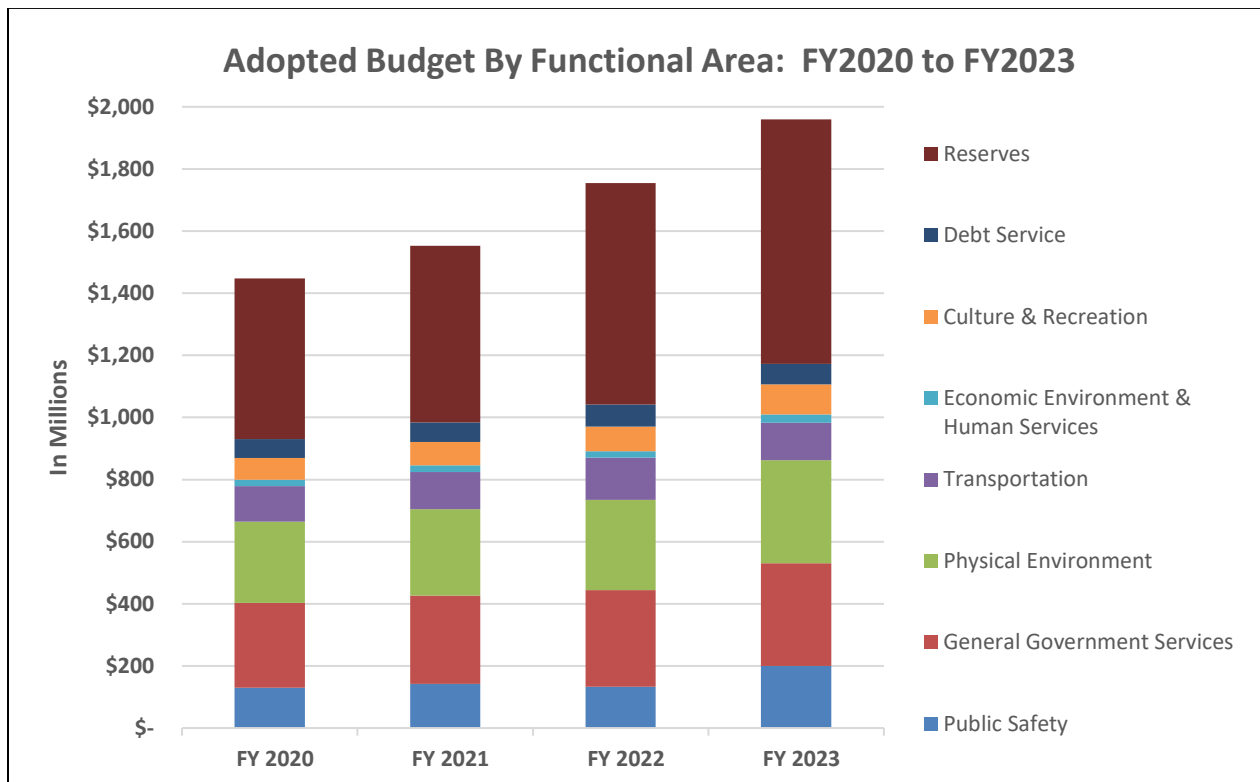
**Collier County Government
Fiscal Year 2023 Adopted Budget**

Summary of Adopted Revenue Sources: FY 2020 through FY 2023

Description (Revenues)	FY 2020	FY 2021	FY 2022	FY 2023	% Change FY22 - 23
	Adopted Budget	Adopted Budget	Adopted Budget	Adopted Budget	
Ad Valorem Taxes	\$ 389,744,300	\$ 414,213,500	\$ 465,187,000	\$ 542,947,100	16.7%
Local Gas & Infrastructure Sales Tax	102,834,400	102,859,200	103,638,400	124,945,700	20.6%
Permits/Fines/Assessments	69,105,100	61,816,000	70,291,200	76,348,900	8.6%
Impact Fees	44,128,000	43,343,000	49,363,000	54,908,000	11.2%
Intergovernmental Revenue	17,045,000	19,070,900	17,200,900	19,092,800	11.0%
Intergovernmental Gas & Sales Tax	47,732,400	44,532,600	47,400,000	54,211,300	14.4%
Service Charges	273,143,400	282,534,500	293,139,300	313,062,700	6.8%
Debt Proceeds/Interest/Misc Revenue	24,164,400	32,580,600	23,056,700	15,523,700	-32.7%
Carry Forward	526,758,700	600,189,400	737,221,700	817,849,400	10.9%
5% Revenue Reserve	(47,356,500)	(48,796,400)	(52,247,700)	(58,935,600)	12.8%
Total Revenue Budget	\$ 1,447,299,200	\$ 1,552,343,300	\$ 1,754,250,500	\$ 1,959,954,000	11.7%

Adopted Expense Budget by Functional Area: FY 2020 through FY 2023

Functional Area	FY 2020	FY 2021	FY 2022	FY 2023	% Change FY22 - 23
	Adopted Budget	Adopted Budget	Adopted Budget	Adopted Budget	
General Government Services	\$ 129,399,600	\$ 141,846,500	\$ 133,339,400	\$ 200,363,200	50.3%
Public Safety	273,582,400	285,085,700	310,555,200	330,691,600	6.5%
Physical Environment	261,470,400	277,407,200	291,220,200	331,292,900	13.8%
Transportation	114,897,100	120,379,000	135,000,400	120,163,900	-11.0%
Economic Env. & Human Services	19,733,100	21,364,800	21,113,800	26,681,100	26.4%
Culture & Recreation	70,632,200	74,717,000	79,568,500	97,168,500	22.1%
Debt Service	60,717,000	63,548,800	70,836,700	66,524,400	-6.1%
Reserves	516,867,400	567,994,300	712,616,300	787,068,400	10.4%
Total Net Budget	\$ 1,447,299,200	\$ 1,552,343,300	\$ 1,754,250,500	\$ 1,959,954,000	11.7%



General Government

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government increased in total appropriations primarily due to increases in the County Wide Capital Improvements Fund for the Golden Gate Golf Course, Government Operations Business Park, and various building repair and maintenance projects (parking lots, air conditioning/heating, electrical, elevator repairs, etc.). General Government amounts to \$200 million, comprising 10% of the entire County net budget.

Public Safety

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. The Public Safety budget increased 6.5% or approximately \$20.1 million. Increases in personnel services which includes twenty-five new FTEs (twelve in EMS, eight in Sheriff, and five in Community Development) drive the increase. Partially offsetting this increase, capital projects in the County Wide Capital Improvements Project Fund decreased \$6.3 million as the jail roof replacement and the purchase of a helicopter were completed in FY 2022. Public Safety amounts to approximately \$331 million, consuming 17% of the FY 2023 County net budget, as this sector of spending remains a priority for Collier County.

Physical Environment

Services in this functional area provide for safe, healthy, and aesthetically clean-living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, Conservation Collier, and Beach Renourishment/Pass Maintenance activities provide most of these services. The Physical Environment budget increased 13.8% or approximately \$40.1 million dollars. The increase relates primarily to the voter approved reestablishment of a not to exceed .25 mill ad valorem levy to fund Conservation Collier's acquisition and management of environmentally sensitive land. In addition, increases in personal services and operating expenses in the Water & Wastewater Operating Fund and Solid Waste Capital Project funding for the East Naples Drop Off Center, the Immokalee Facility Upgrade and Improvements to Resource Recovery Park contributed to the variance. Physical Environment amounts to approximately \$331 million, comprising 17% of the FY 2023 County net budget.

Transportation

This functional area includes maintenance, administration, planning, and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation decreased 11.0% or approximately \$14.8 million dollars over last year. Overall funding for impact fee/growth related projects decreased primarily due to 30.5 million in funding for the Vanderbilt Beach Road Extension project in FY 2022 which was not repeated in FY 2023. Transportation amounts to \$120 million which is 6% of the County net budget.

Economic Environment and Human Services

Services that develop, diversify, expand, and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined increased 26.4% or approximately \$5.6 million dollars over last year. A contractual payment to Great Wolf Lodge, additional funding for Affordable Housing Incentives, and an increase in personal services contributed to variance. Economic Environment and Human Services are approximately 1% of the total County net budget.

Culture & Recreation

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of \$17.6 million brought the total budget to \$97.2 million for this functional area. The increase is primarily attributed to additional funding for the Sports & Special Events Complex and Big Corkscrew Park. In addition, stronger than anticipated Tourism & Development Tax collections provided additional funding in FY23 to promote tourism. Culture & Recreation functions represent 5% of the total County net budget.

Debt Service

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2023 total \$66.5 million or 3% of the total County net budget. This area decreased \$4.3 million due to the final payment of Special Obligation Refunding Revenue Bonds, Series 2010B and County Water & Sewer Refunding Revenue Bonds, Series 2015 in FY 2022. This decrease is partially offset by principal payments commencing in FY 2023 for the Taxable Special Obligation Revenue Note, Series 2019 for the purchase of the Golden Gate Golf Course (previously the debt service payment for this Note was an interest only).

Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that a minimum reserve for contingency within the General Fund and MSTD General Fund be set at 2.5% of operations. In all other funds, the Reserve for contingencies by State statute cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of \$787 million account for 41% of the total FY 2023 County net budget. Appropriations in this area increased by \$74.5 million. The capital outlay reserve of \$244.9 million in the Infrastructure Sales Tax Capital Fund increased \$31.5 million. However, as projects are approved by the committee and contracts are awarded for the projects, the reserve for capital outlay will be decreased and the funds will be moved into appropriate capital project. The reserve for capital outlay also increased by \$18.9 million in TDC Beach Renourishment Fund for future beach renourishment projects and the Capital Cost Recovery Reserve in County Wide-Wide Capital Projects Fund increased by \$18.3 million for future asset maintenance obligations.

Highlighted Summary Changes Between FY23 Tentative (July) Budget and FY23 Adopted Budget

The FY 2023 Adopted Budget is \$65.5 million higher than the Tentative July Budget.

Road and Park Impact Fee Revenues exceeded initial forecasted amounts by \$13.1 million and reserves or capital projects were increased by a like amount

In the General Fund, \$10.0 million in American Rescue Plan (ARP) revenues were received which has been set aside to fund the Collier ARP Grant Program.

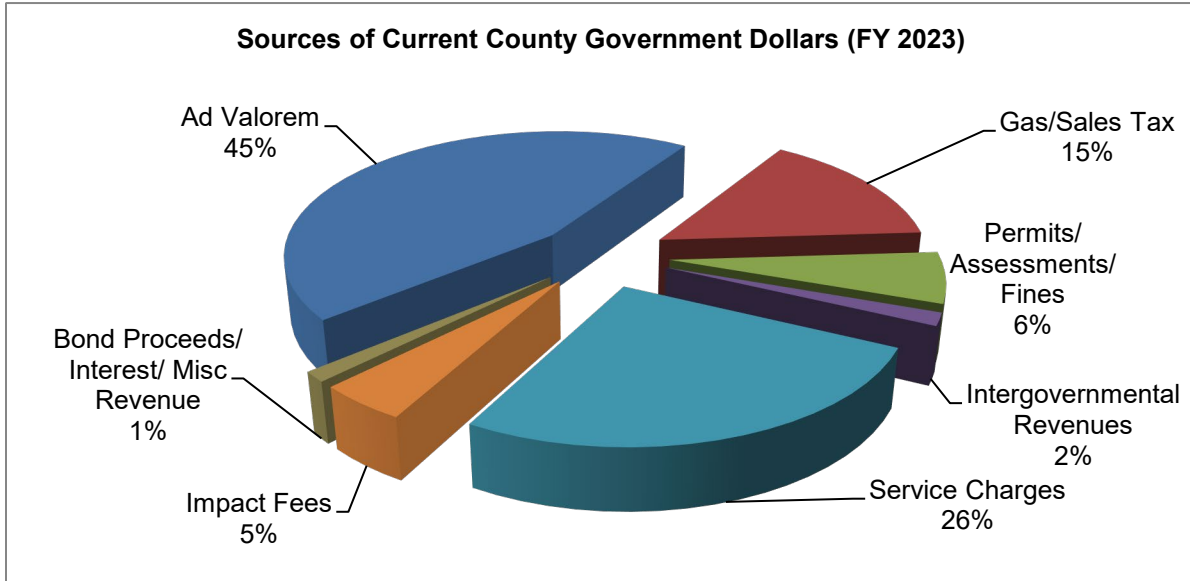
Highlighted Changes Between FY23 Tentative (July) Budget and FY23 Adopted Budget (continued)

Conservation Collier FY 2022 land expenditures were less than initially forecasted by \$12.7 million; expenditures were increased by a like amount in FY 2023.

After the development of the FY2023 (July) Tentative budget the Tax Collector submitted their budget of \$28.0 million on August 1st per state statute.

Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



<u>Description</u>	<u>Budgeted Amount</u>
<u>Current Revenues</u>	
Ad Valorem	\$ 542,947,100
Gas / Sales Tax	179,157,000
Permits / Assessments / Fines	76,348,900
Intergovernmental Revenues	19,092,800
Service Charges	313,062,700
Impact Fees	54,908,000
Bond Proceeds / Interest / Misc Revenue	15,523,700
Revenue Reserve Required by Law	(58,935,600)
Sub-total Current Revenues	\$ 1,142,104,600
Carry forward	817,849,400
Net Total County Revenue Budget	\$ 1,959,954,000
Transfers – Constitutional Officers and Board	\$ 265,034,200
Transfers from General Fund (001)	167,865,900
Transfers from County Water / Sewer (408)	68,114,600
Transfers from Other Funds	133,020,200
Health / Dental / Life / Disability / WC Insurance Billings	46,731,600
Property and Casualty Billings	10,069,500
Fleet and Fuel Billings	22,929,500
Other Internal Billings	32,476,300
Sub – Total Internal Money Shifts	\$ 746,241,800
Gross Total County Revenue Budget	\$ 2,706,195,800

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

Property Taxes

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (001), pollution control programs in the County Pollution Control Fund (114) and land preservation in the Conservation Collier Fund (172). On November 3, 2020, the Collier County electors approved a referendum to reestablish a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a County millage figure.

Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

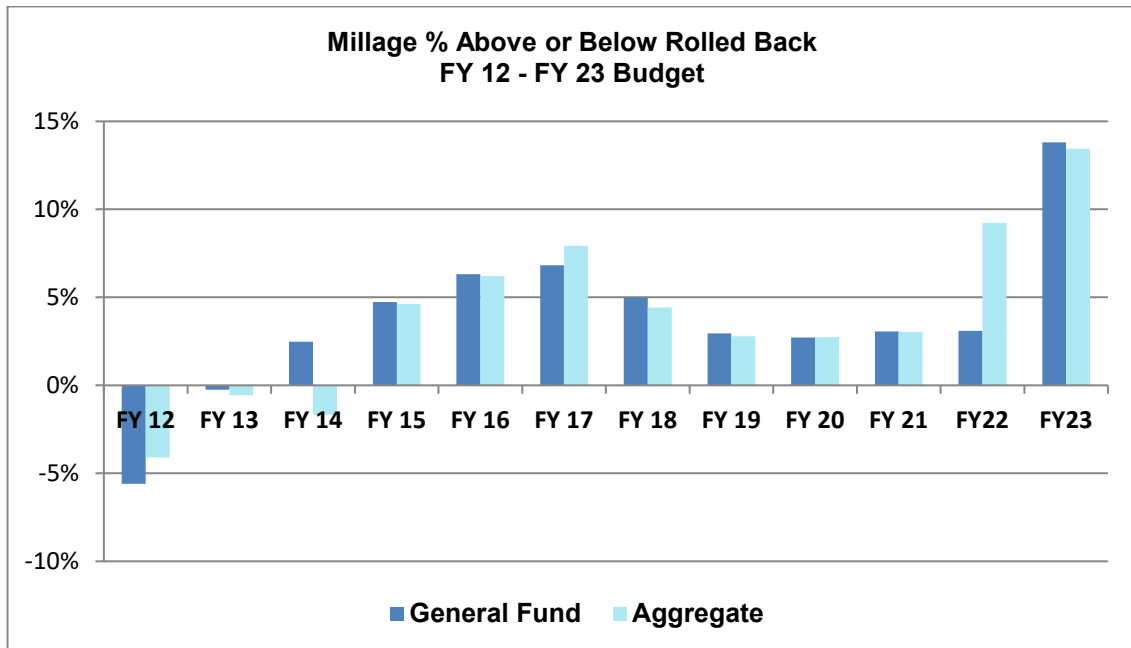
**Collier County Government
Fiscal Year 2023 Adopted Budget**

Millage History

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 12 through FY 23. (Note: A “mill” is equivalent to one dollar per thousand dollars of taxable property value). In FY22, a voter approved tax of .2500 mills for the reinstated Conservation Collier Program drives the aggregate increase.

Millage Percent Above / (Below) Rolled Back Rate

Fiscal Year	General Fund	Aggregate
FY 12	(5.59%)	(4.10%)
FY 13	(0.25%)	(0.56%)
FY 14	2.47%	(1.67%)
FY 15	4.74%	4.63%
FY 16	6.31%	6.21%
FY 17	6.82%	7.93%
FY 18	4.99%	4.43%
FY 19	2.95%	2.78%
FY 20	2.72%	2.73%
FY 21	3.06%	3.04%
FY 22	3.09%	9.23%
FY 23	13.81%	13.45%



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10 mill cap.

The County has historically collected over 96% of ad valorem taxes levied. For FY 2023, taxes become due and payable in November 2022 with the tax considered delinquent if not paid by April 1, 2023. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

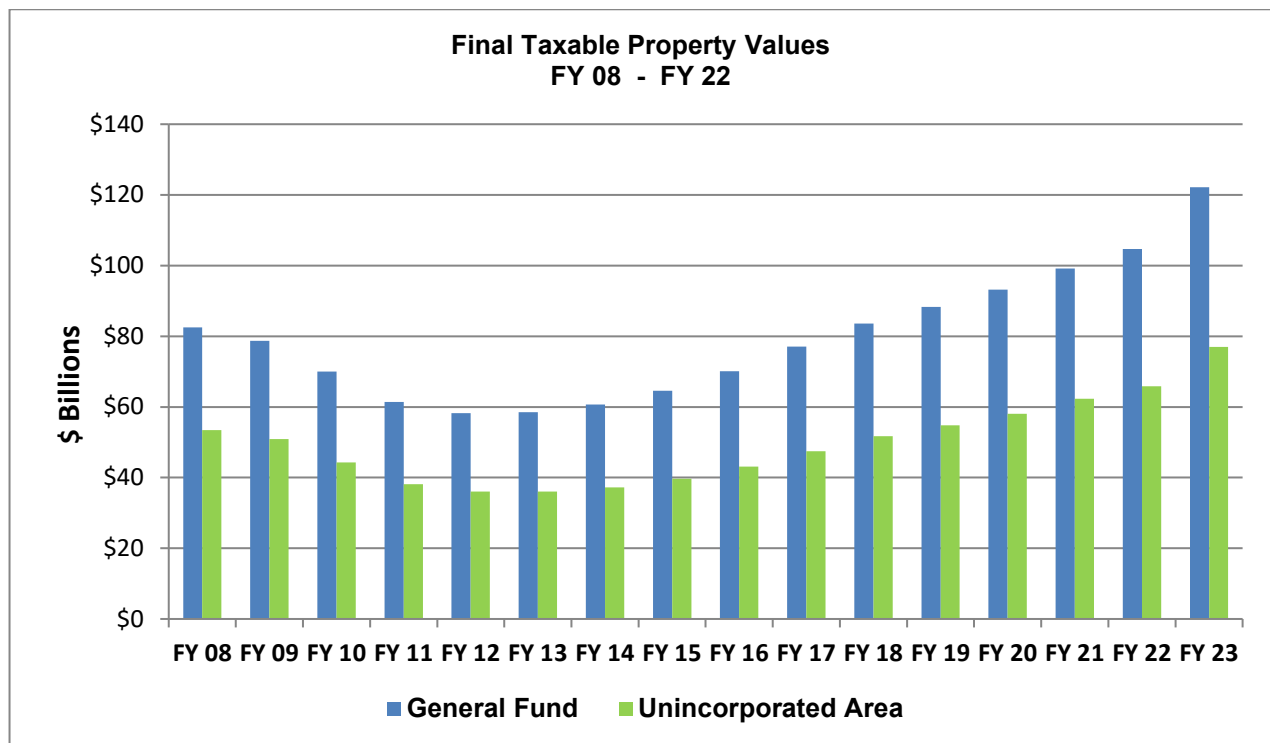
**Collier County Government
Fiscal Year 2023 Adopted Budget**

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

Final Taxable Property Values (000's Omitted)

Millage Area	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
General Fund	64,595,296	70,086,389	77,115,164	83,597,616	88,274,604	93,175,404	99,159,595	104,676,789	122,150,213
Unincorp. Area	39,634,174	43,075,586	47,455,161	51,754,136	54,773,401	58,037,804	62,320,804	65,863,629	77,006,063

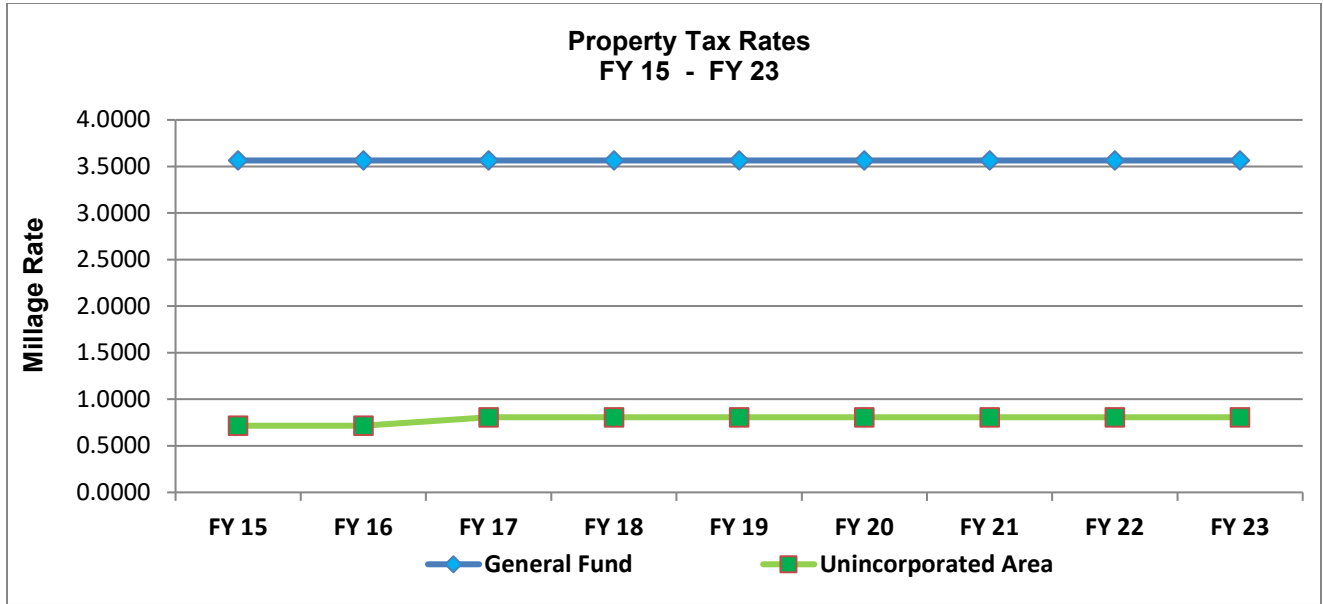
Note: FY 23 values are from the October 2022 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

Property Tax Rates

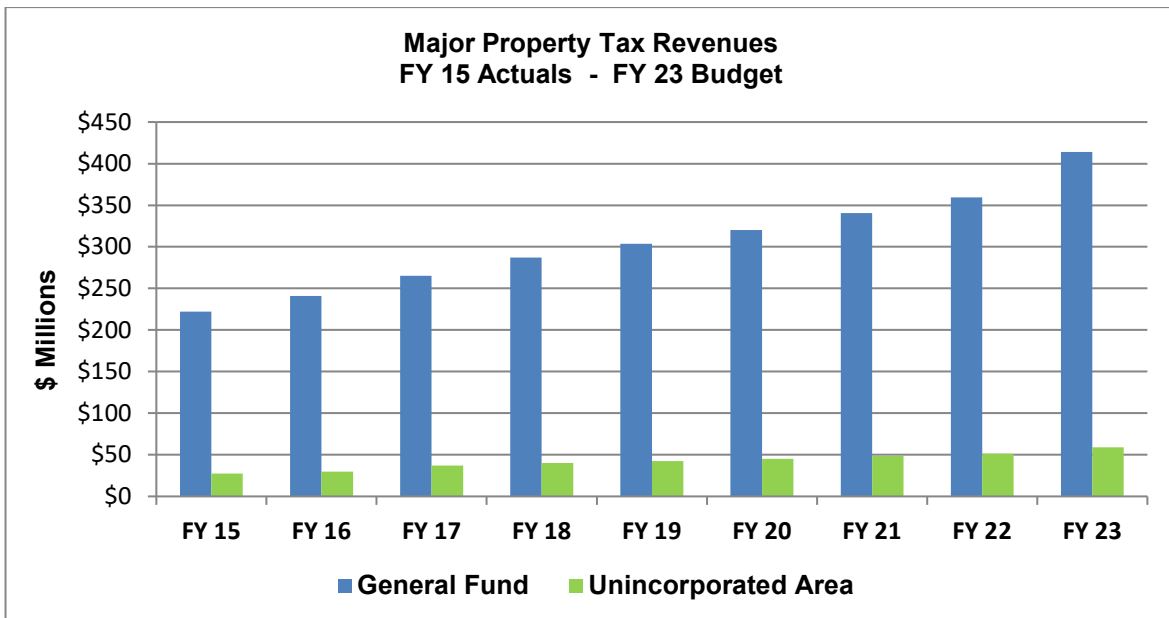
Millage Area	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
General Fund	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645	3.5645
Unincorp. Area	0.7161	0.7161	0.8069	0.8069	0.8069	0.8069	0.8069	0.8069	0.8069



Major Property Tax Revenues (000's Omitted)

Millage Area	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
General Fund	222,090	241,040	265,025	287,105	303,469	320,238	340,698	359,507	414,177
Unincorp. Area	27,377	29,762	36,930	40,227	42,634	45,172	48,464	51,207	59,072

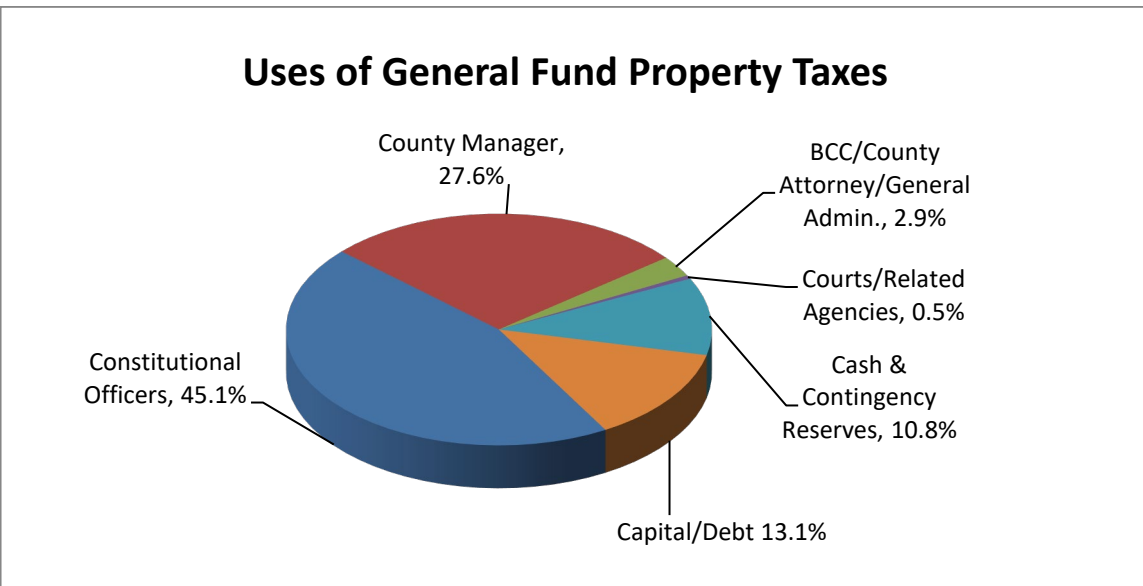
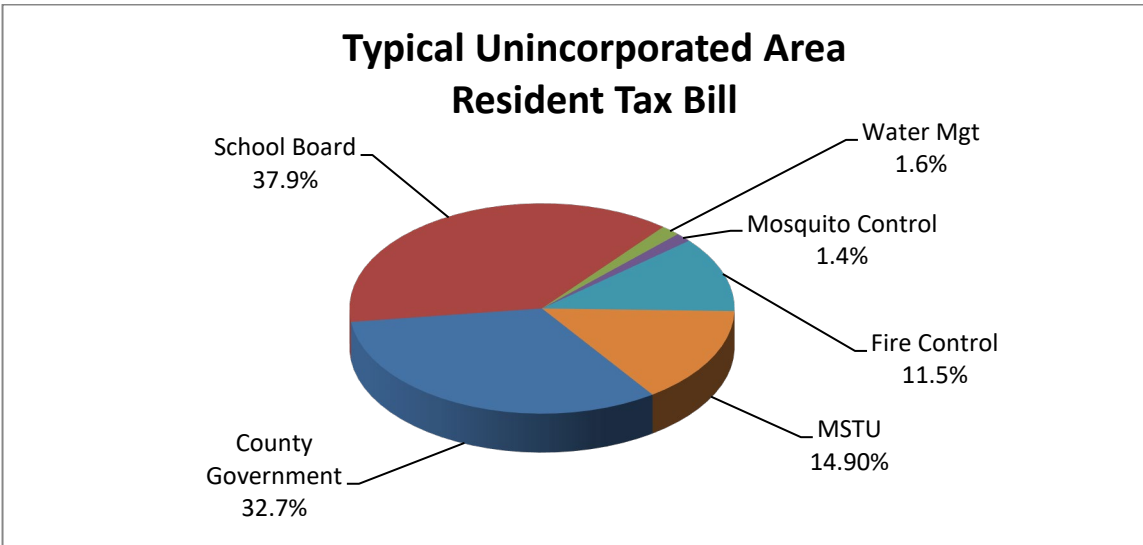
Note: FY 2015 to FY 2022 amounts are actual collections -- FY 2023 is budget amount (less 5% revenue reserve).

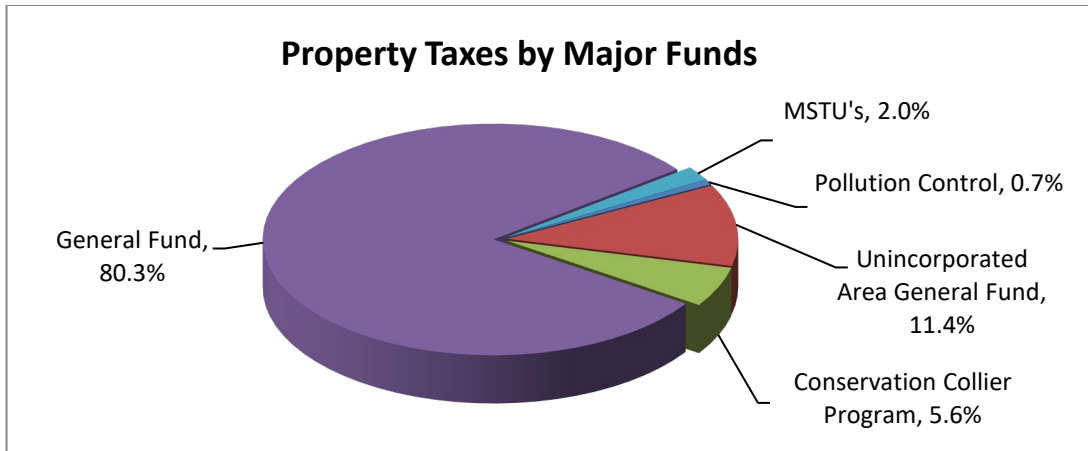


**Collier County Government
Fiscal Year 2023 Adopted Budget**

**A Typical 2022 Tax Bill (for FY 2023)
Per \$100,000 Taxable Value
(Ad Valorem Tax Levies)**

<u>Taxing Authority</u>	<u>Millage Rate</u>	<u>Assessed Tax</u>
County Government (County-wide)	3.8438	\$ 384.38
School Board	4.4590	\$ 445.90
Water Management (SFWMD/BCBB)	0.1926	\$ 19.26
Mosquito Control	0.1609	\$ 16.09
Fire Control	1.3585	\$ 135.85
MSTU's (County levied)	1.7500	\$ 175.00
Total Ad Valorem Taxes	11.7648	\$1,176.48





Other Major Funding Sources

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2023 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

Carry Forward

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 30.22% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest and miscellaneous revenues amount to 0.57% of gross county revenues or \$15,523,700. In FY 2023, \$5.5 million was budgeted for Pelican Bay capital improvements and the remaining balance of \$10,023,700 in interest and miscellaneous revenue, such as leases, insurance company refunds and late fees.

(000's) Omitted	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
Bond/Loan Proceeds, Interest and Misc Revenues	6,746.3	7,312.2	6,493.3	7,068.1	25,023.2	24,164.4	32,580.6	23,056.7	15,523.7

The above amounts reflect the adopted budget

**Collier County Government
Fiscal Year 2023 Adopted Budget**

State Shared Revenues

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. The Florida Department of Revenue projections are also considered in the budget projections proposed by OMB.

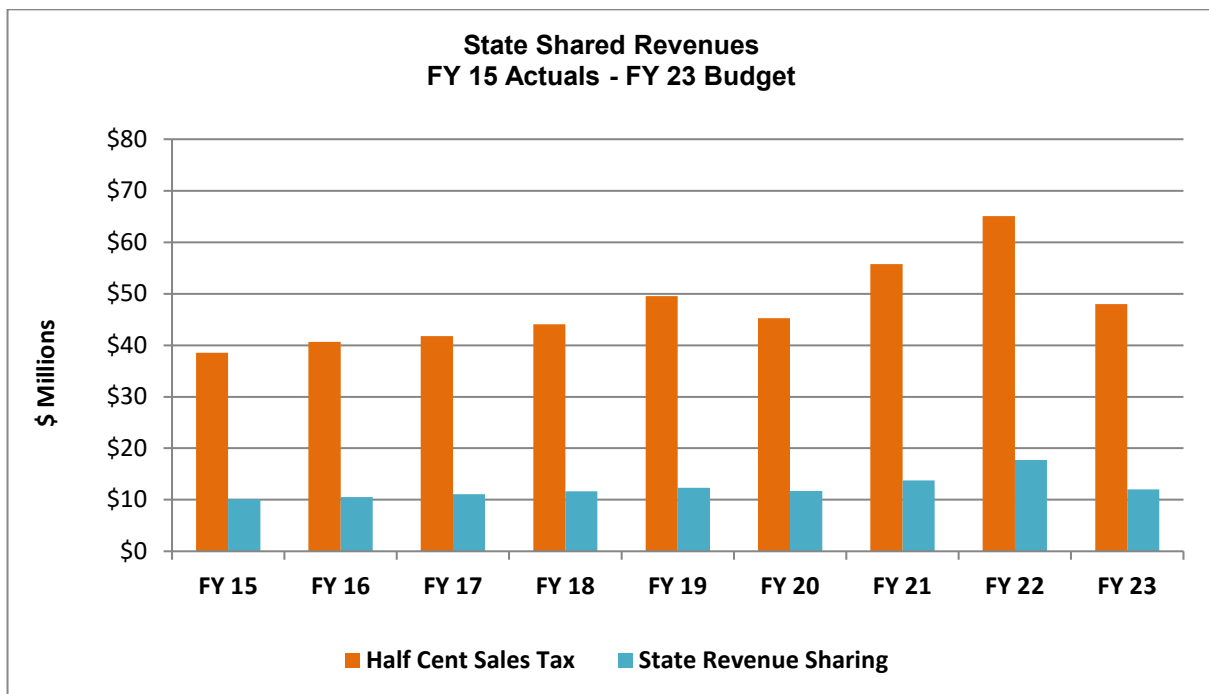
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. Local regular half cent sales tax revenue is the largest non-property tax general governmental revenue source in the General Fund and may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 23, the County is expected to receive a total of \$12,000,000 in State Revenue Sharing proceeds.

State Shared Revenues

Source	FY 15	FY 16	FY 17	FY 18	FY 19 *	FY 20	FY 21	FY 22	FY 23
Half-Cent Sales Tax	38,572.8	40,658.9	41,798.9	44,092.9	49,549.5	45,227.7	55,732.3	65,043.0	48,000.0
State Revenue Sharing	10,084.9	10,516.9	11,091.9	11,673.5	12,315.0	11,707.4	13,775.6	17,758.2	12,000.0
Total	48,657.7	51,175.8	52,890.8	55,766.4	61,864.5	56,935.1	69,507.9	82,801.2	60,000.0

*FY 15 to FY 22 amounts are actual collections - FY 23 is budget amount.
Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.



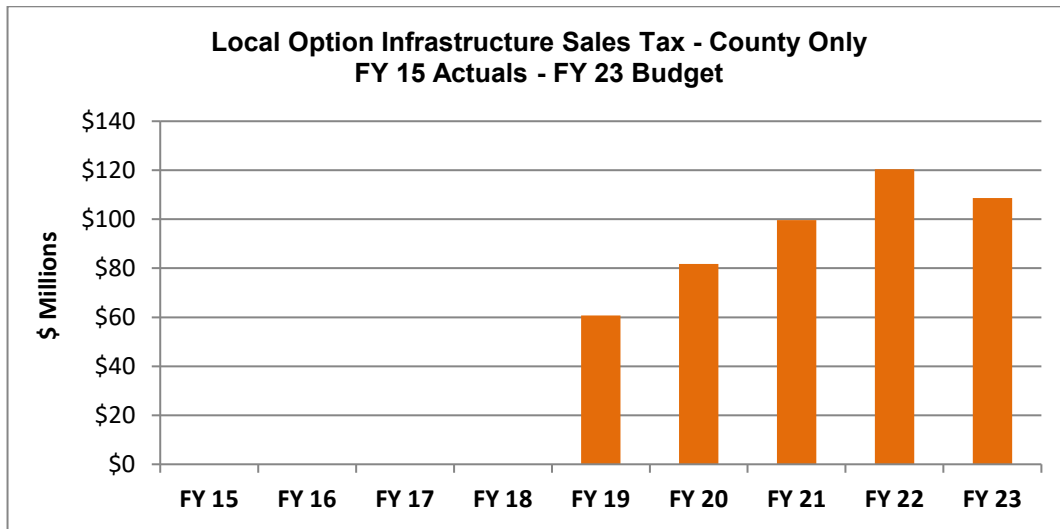
**Collier County Government
Fiscal Year 2023 Adopted Budget**

Collier County Local Option Infrastructure Sales Tax:

The Infrastructure one-cent sales surtax was passed by voters in to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and will sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490 million or on December 31, 2025. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

(000's) Omitted	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23
Infrastructure Sales Tax	0	0	0	0	60,787	81,735	99,588	120,375	108,654

*FY 15 to FY 22 amounts are actual collections - FY 23 is budget amount.
FY 19 are total collections between Jan 2019 – Sept 2019, 9 months



Infrastructure Sales Tax collections (County and Cities)

(000's) Omitted	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23
Collier County	0	0	0	0	60,787.0	81,735.3	99,588.4	120,375.6	108,653.9
City of Naples**	0	0	0	0	3,544.7	4,689.9	5,707.4	6,691.8	5,622.2
City of Marco Island**	0	0	0	0	2,987.9	3,932.5	4,738.0	5,592.8	4,713.8
City of Everglades**	0	0	0	0	76.4	94.4	116.7	135.2	106.4
Total					67,396.0	90,452.1	110,150.5	132,795.4	119,096.3

**FY 19 to FY 22 amounts are actual collections. FY 19 total reflects collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.*

*** FY 23 – estimates provided by the Florida Department of Revenue's Office of Tax Research*

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Collier County Gas Tax Revenue

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7th Cent Gas Tax, and the balance of the County 9th Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 23 gas tax at \$22,503,100. The State of Florida's Department of Revenue's Office of Tax Research provides FY 23 gas tax estimates, and these estimates are considered as budget projection proposed by OMB.

Collier County Gas Tax Revenue (000's omitted)

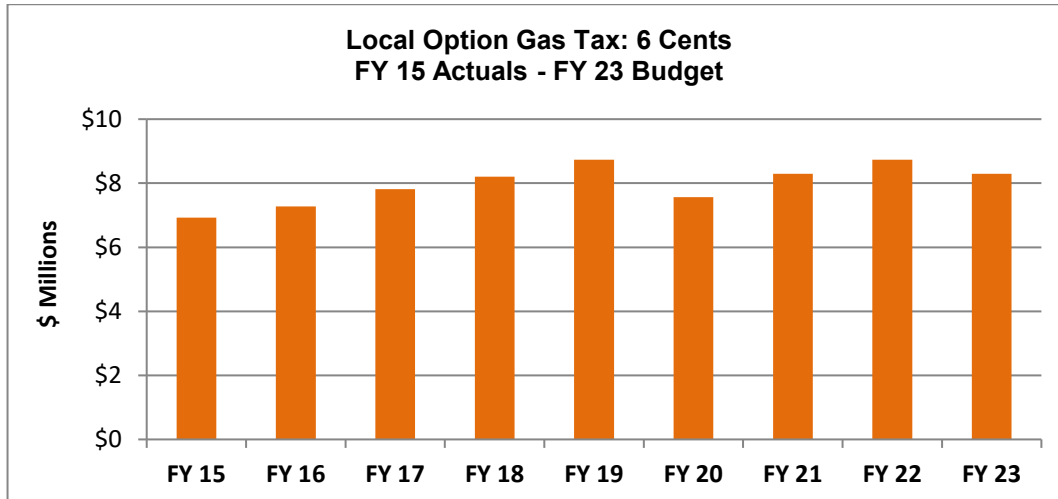
Source	FY 15	FY 16	FY 17	FY 18	FY 19*	FY 20	FY 21	FY 22	FY 23
Local Option Gas Tax (6 Cents)	6,921.2	7,274.7	7,817.7	8,200.5	8,733.2	7,561.2	8,295.7	8,730.8	8,295.6
Constitutional Gas Tax (20%)	824.5	857.0	887.3	918.3	1,019.1	854.6	918.8	968.5	842.2
Constitutional Gas Tax (80%)	3,298.0	3,427.9	3,549.1	3,673.5	4,076.5	3,418.4	3,675.4	3,874.0	3,369.1
County Gas Tax (7th Cent)	1,807.3	1,893.5	1,953.7	2,017.1	2,229.9	1,864.2	2,033.4	2,110.8	2,000.0
Voted Gas Tax (9th Cent)	1,456.8	1,531.1	1,644.8	1,725.3	1,836.4	1,594.2	1,744.2	1,853.0	1,744.1
Local Option Gas Tax (5 Cents)	5,238.9	5,494.0	5,945.9	6,213.9	6,590.0	5,712.3	6,252.2	6,658.7	6,252.1
Total	19,546.7	20,478.2	21,798.5	22,748.6	24,485.1	21,004.9	22,919.7	24,204.8	22,503.1

FY 15 to FY 22 amounts are actual collections--FY 23 is budget amount.

**FY 19 actuals include 13 months of revenue.*

Local Option 6 Cents Gas Tax

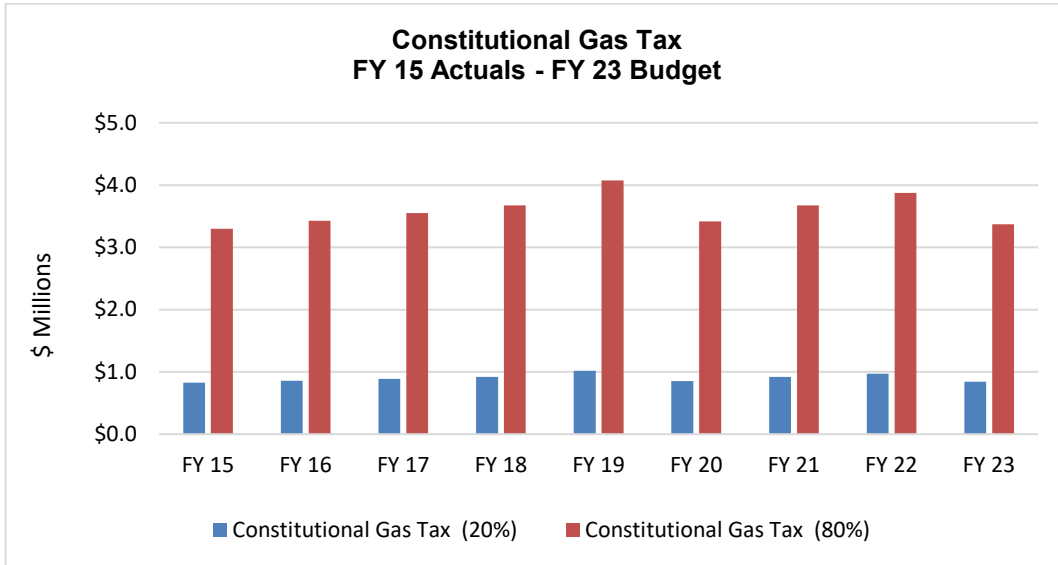
The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-31 extending the levy of an additional six-cent local option gas now expiring on December 31, 2055. In FY 23, the County anticipates receiving \$8,295,600 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

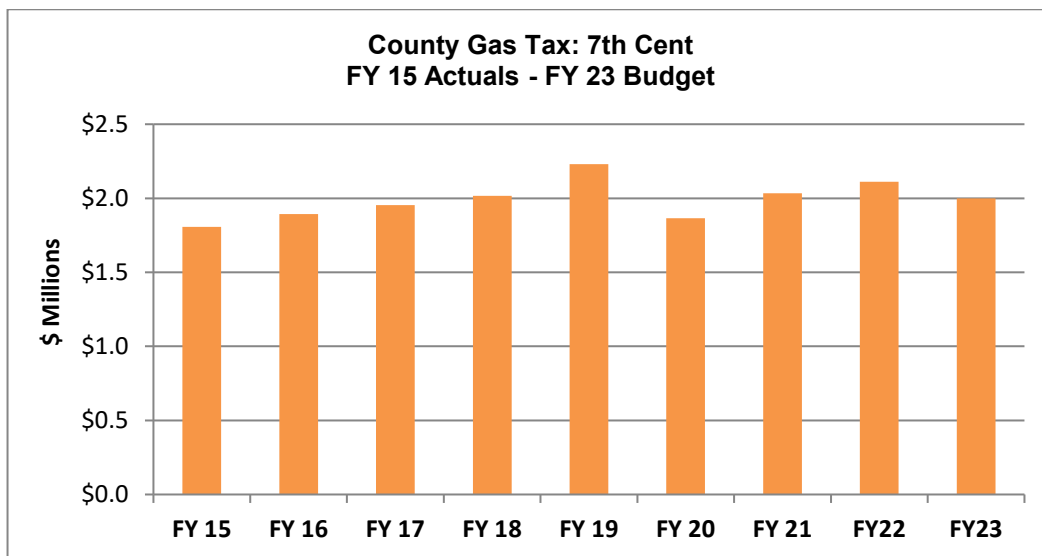
Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,369,100 from the 80% portion and \$842,200 from the 20% portion in FY 23 and will utilize the proceeds to support the road construction program.



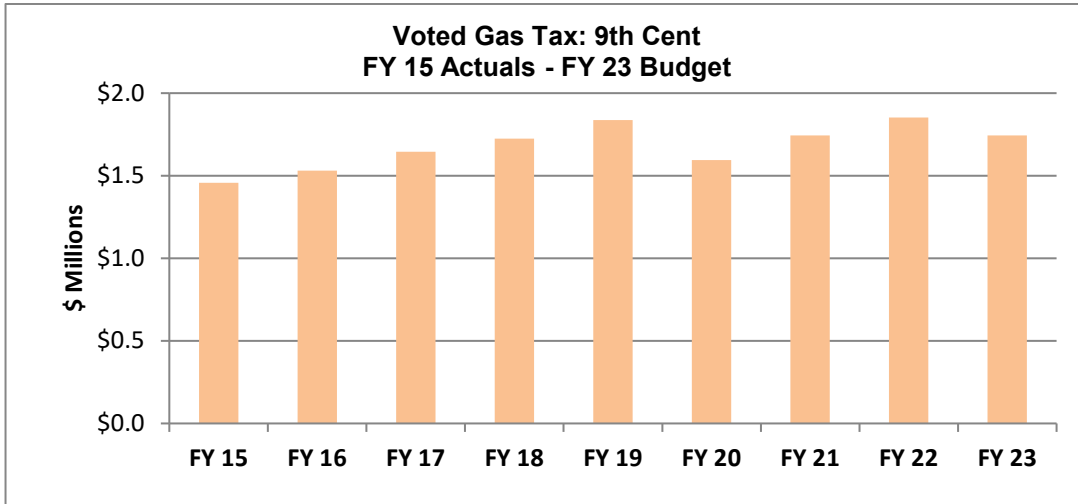
County 7th Cent Gas Tax

Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$2,000,000 from this revenue source in FY 23 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



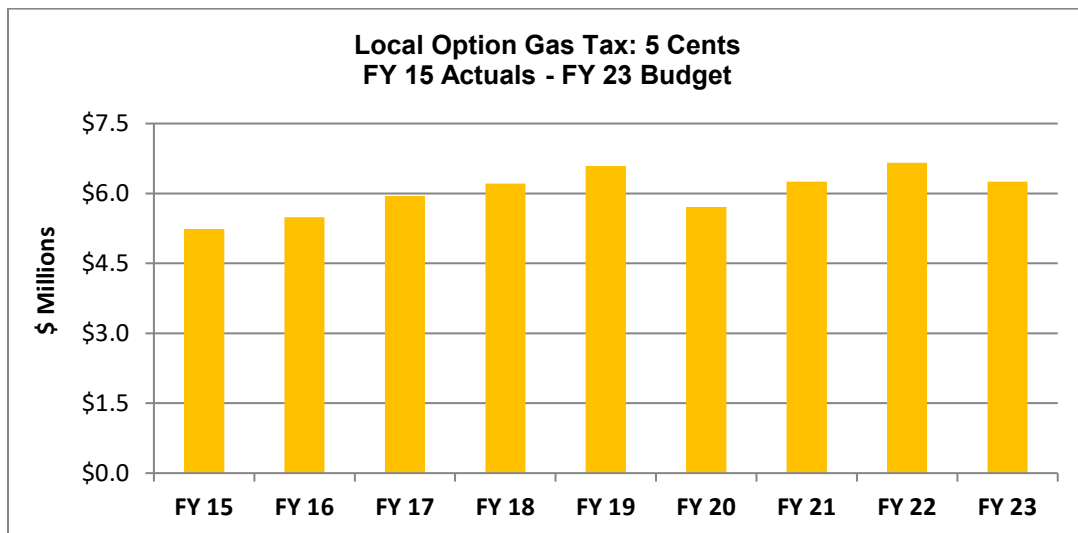
County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-32 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. In FY 23, there is \$1,744,100 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



Local Option 5 Cents Gas Tax

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-30 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. This tax is expected to generate \$6,252,100 in FY 23 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

Collier County Impact Fees

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Impact fee revenues decreased slightly in FY 14 and increased in FY 15 reflecting a change in when impact fees are due. On February 11, 2014, the Board approved Ordinance 2014-04 which changed the timing of the impact fee due upon the issuance of a building permit until the time a certificate of occupancy is issued.

Total impact fee collections (all sources) are estimated to be \$54,908,000 in FY 23.

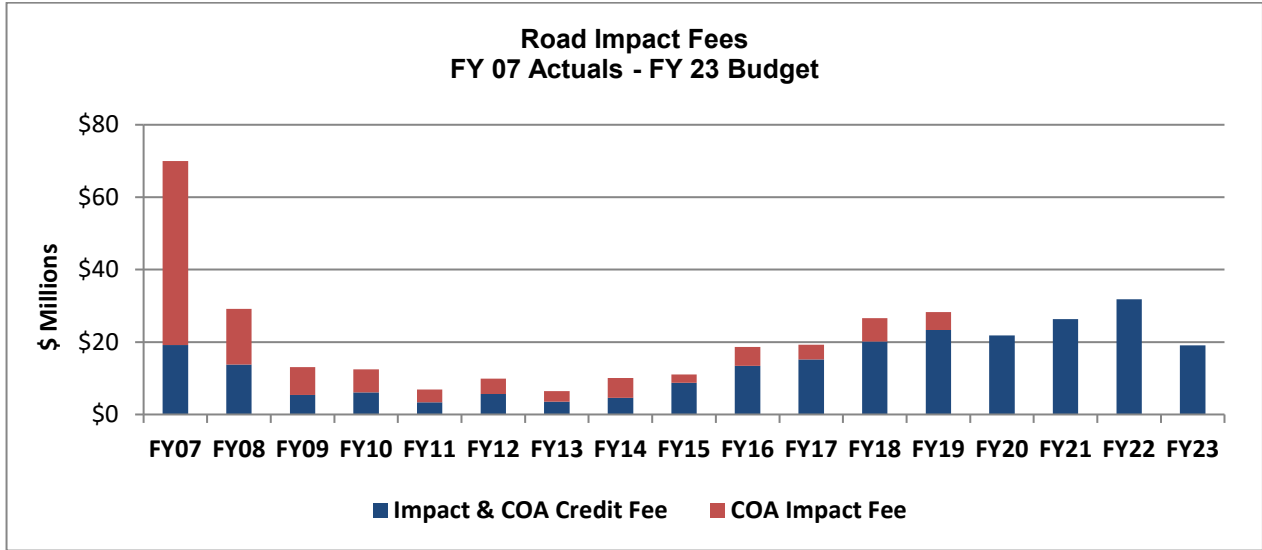
Collier County Impact Fee Revenues (000's omitted)

Source	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY 21	FY 22	FY 23
Road Impact Fees	11,014.5	18,632.7	19,273.7	26,579.3	28,305.8	21,831.2	26,361.1	31,793.2	19,100.0
Regional Parks Incorporated	448.0	343.0	349.8	329.5	349.9	254.6	725.9	585.5	300.0
Reg./Comm. Parks – Unincorp.	7,650.9	8,766.7	8,703.4	10,490.4	11,598.2	11,173.9	10,885.3	13,031.3	11,000.0
EMS	344.5	451.5	371.0	464.4	528.8	531.6	517.1	574.7	500.0
Library	869.3	1,002.4	917.5	1,053.8	1,108.8	1,067.7	1,075.3	1,230.4	1,000.0
Correctional Facilities	1,471.3	1,798.9	1,518.1	1,807.5	1,947.6	1,893.4	1,820.7	2,035.8	1,800.0
Law Enforcement	1,260.6	1,647.1	1,403.5	1,842.8	2,160.5	2,141.0	2,006.2	2,261.9	2,000.0
Government Facilities	2,349.2	2,955.2	2,554.6	3,097.1	3,633.3	3,343.2	3,206.0	3,781.5	3,200.0
Water	6,466.0	6,717.6	6,387.1	7,065.4	7,611.2	7,936.2	8,141.3	9,911.1	8,000.0
Sewer	6,176.9	6,927.6	6,071.3	7,013.6	7,899.5	8,392.6	8,132.2	9,903.3	8,000.0
Isle of Capri Fire	2.9	2.9	0.6	0.0	0.0	0.0	0.0	0.0	0.0
Ochopee Fire	2.2	2.6	6.4	8.5	11.5	14.6	38.7	19.5	8.0
Total	38,056.3	49,248.2	47,557.0	59,752.3	65,155.1	58,580.0	62,909.8	75,128.2	54,908.0

FY 15 to FY 22 amounts are actual collections--FY 23 is budget amount.

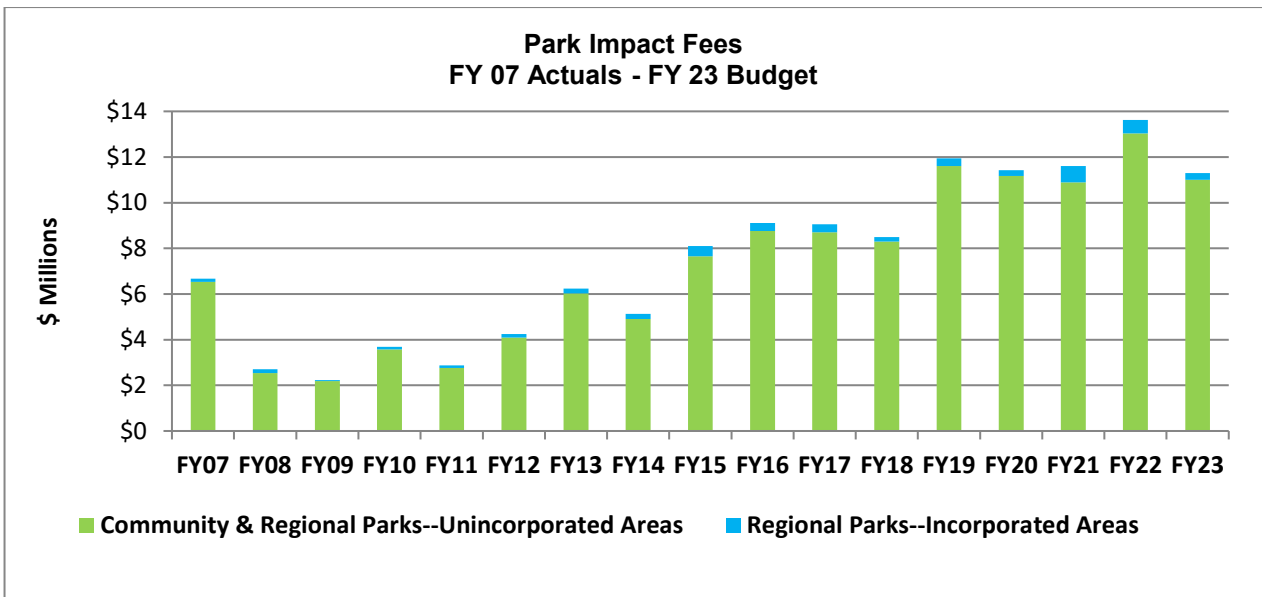
Road Impact Fees

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY20, the law changed (163.31801(3)(e) Florida Statutes) where the County could no longer request upfront (COA) funding. In FY 23, road impact fee revenue is budgeted at a total of \$19,100,000.



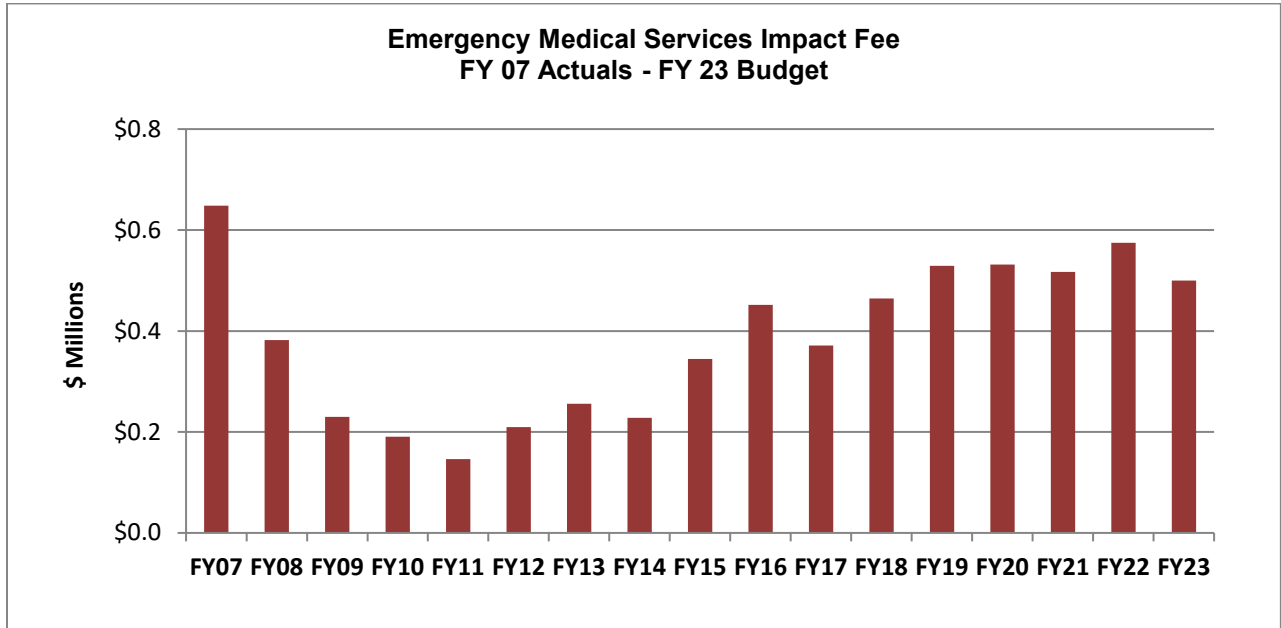
Park Impact Fees

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks—Incorporated Areas and Community and Regional Parks - Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 23, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$300,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$11,000,000.



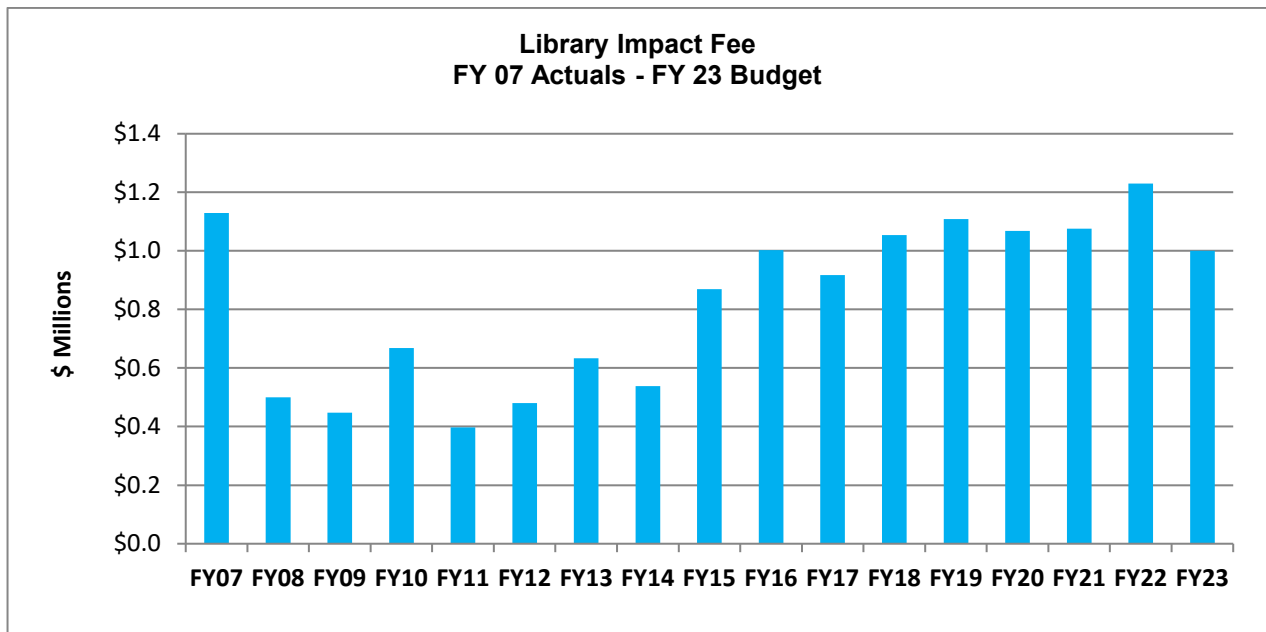
EMS Impact Fees

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 23, EMS impact fee revenue is budgeted at a total of \$500,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



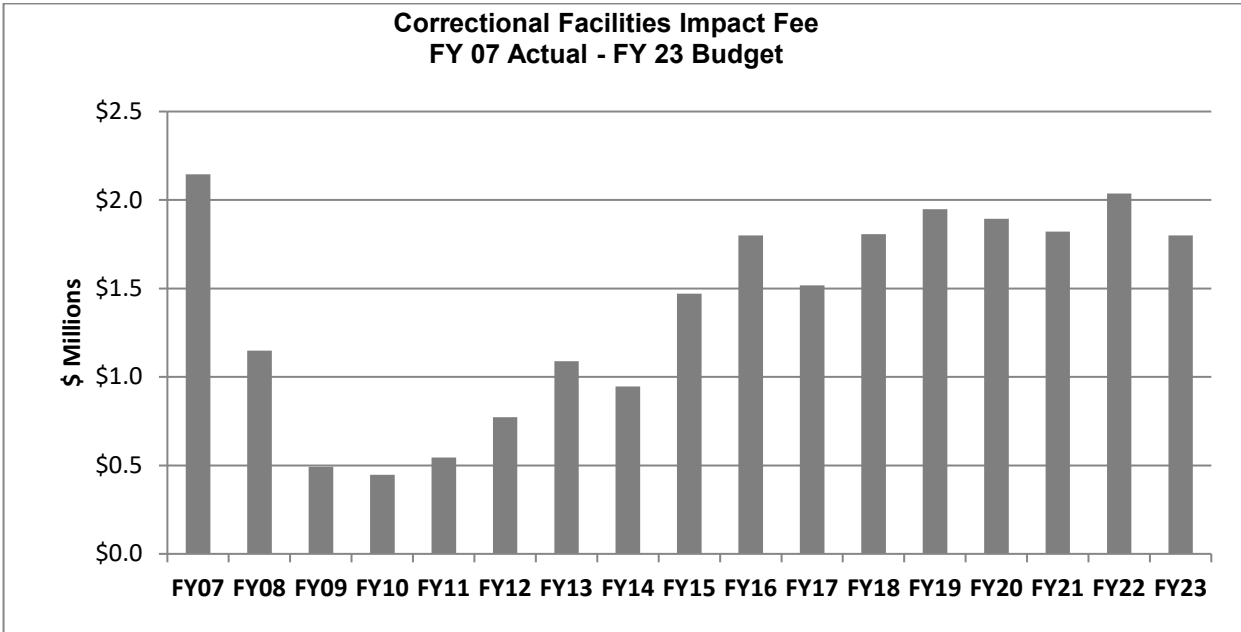
Library Impact Fees

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 23, there is \$1,000,000 budgeted for library impact fee revenue.



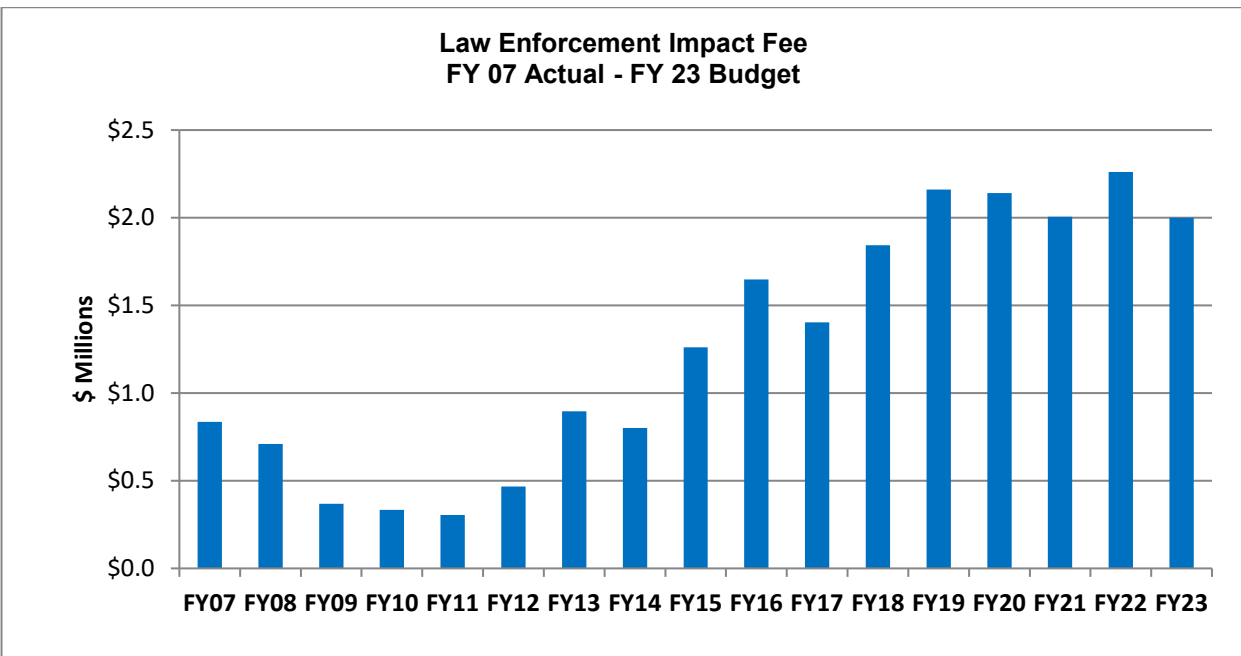
Correctional Facilities Impact Fee

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansions/additions. For FY 23, there is \$1,800,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



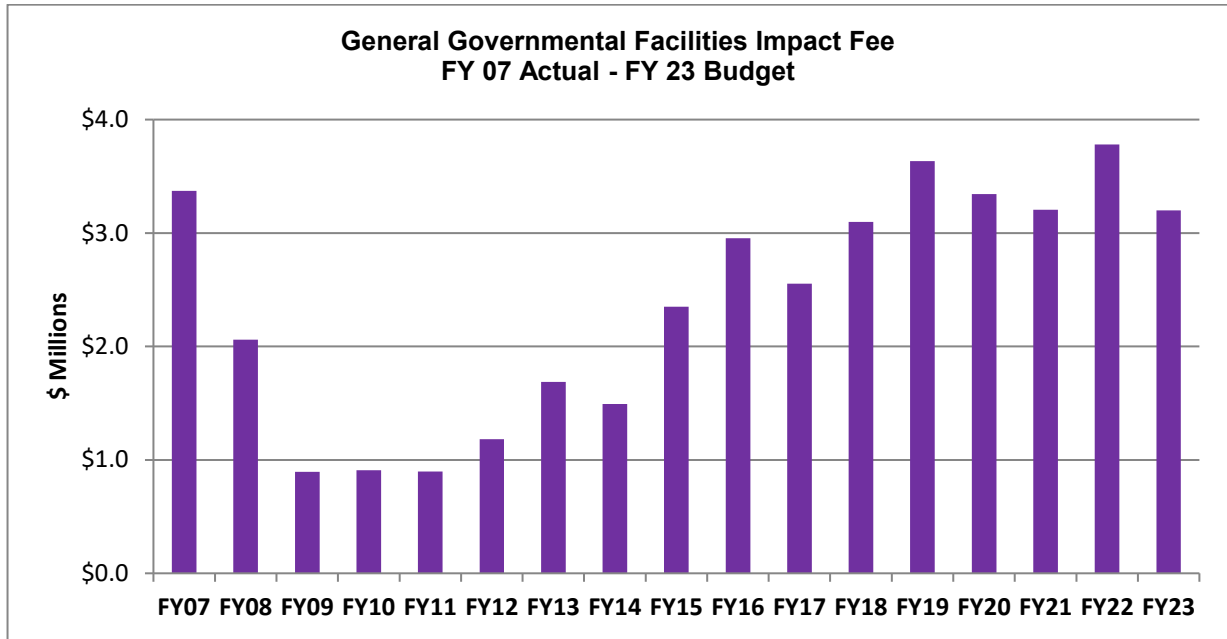
Law Enforcement Impact Fee

The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 23, Law Enforcement impact fee is revenue estimated at \$2,000,000.



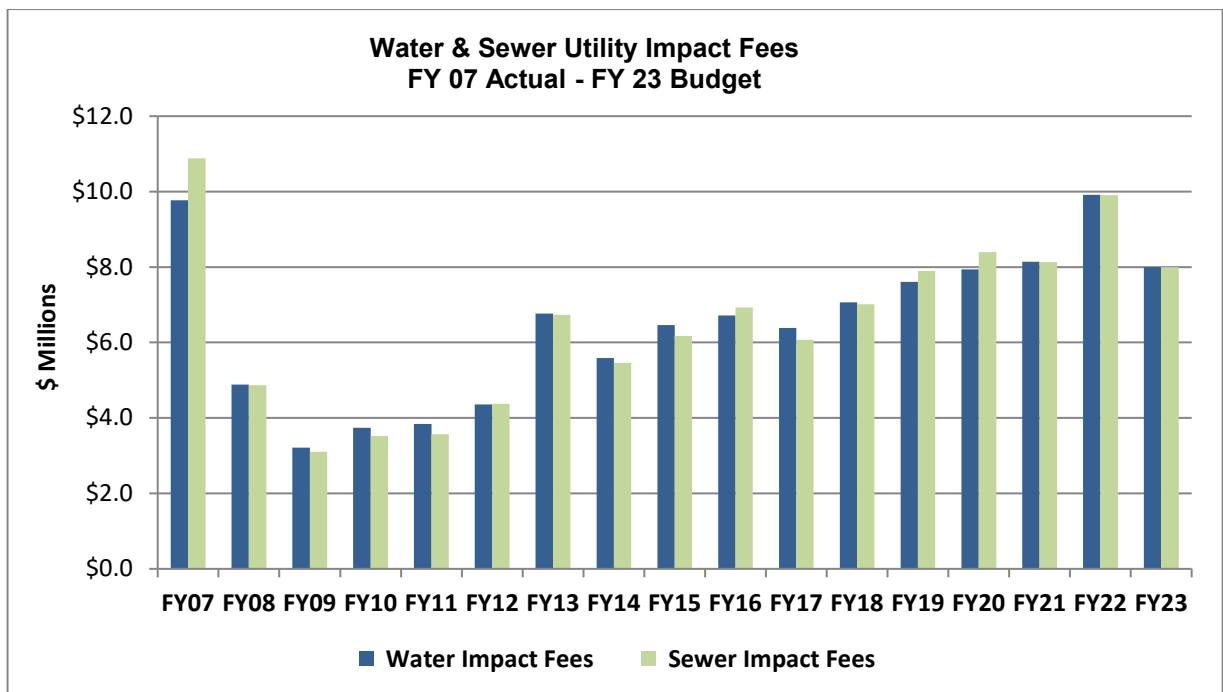
General Governmental Facilities Impact Fee

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 23, General Governmental Facilities impact fee revenue is estimated at \$3,200,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



Water & Sewer Utility Impact Fees

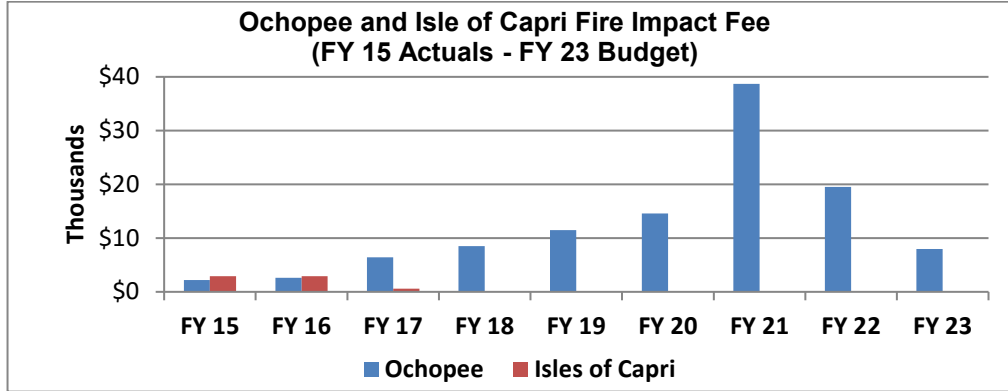
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 23, water impact fees are estimated at \$8,000,000 and sewer impact fees are estimated at \$8,000,000.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

Ochopee/Isles of Capri Fire Impact Fees

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 23, there is \$8,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



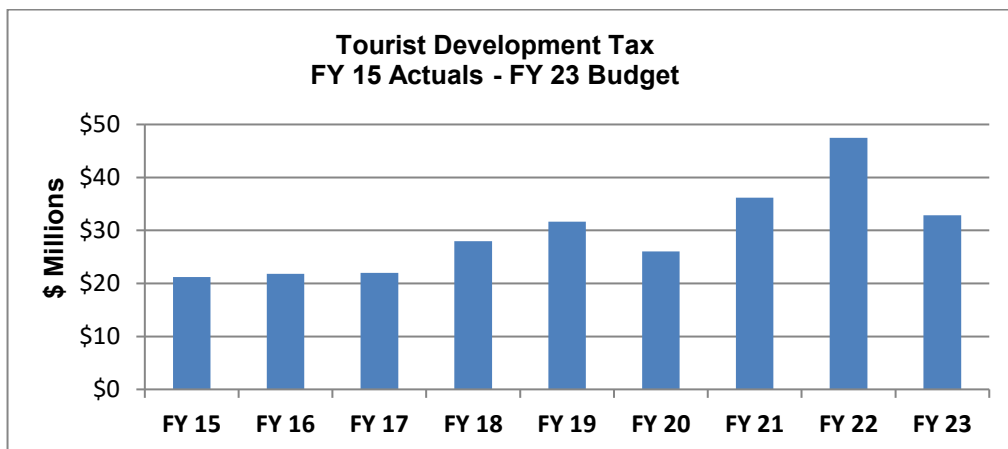
Tourist Development Tax Revenue

Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 23 budgeted revenue is \$32,834,800 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

(000's) Omitted	FY 15	FY 16	FY 17	FY 18	FY 19 *	FY 20	FY 21	FY 22	FY 23
Tourist Development Tax	21,188.2	21,838.3	21,961.4	27,962.5	31,652.5	26,062.3	36,192.1	47,470.5	32,834.8

*FY 15 to FY 22 amounts are actual collections--FY 23 is budget amount.
* FY19 actuals include 13 months of revenue.*



**Collier County Government
Fiscal Year 2023 Adopted Budget**

Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

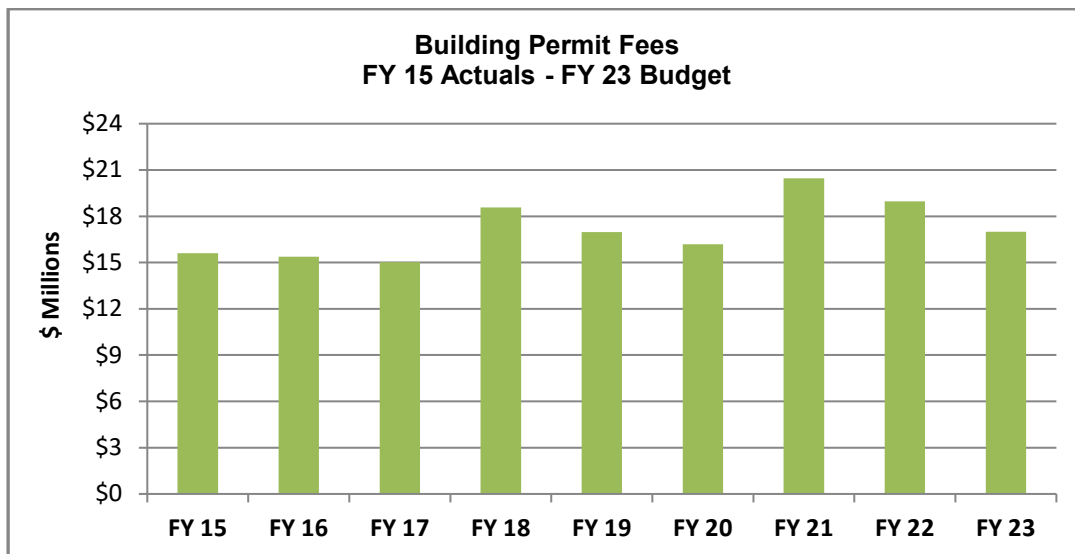
Service Charges/Enterprise Fund Revenues (000's omitted)

Source	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20	FY21	FY22	FY23
Building Permits	15,607.7	15,366.8	15,020.2	18,567.7	16,980.9	16,189.3	20,454.0	18,973.0	17,000.0
Water Revenue	50,744.8	54,652.6	59,643.9	63,899.4	67,987.3	72,269.5	74,410.9	79,198.1	82,100.0
Sewer Revenue	58,857.7	62,944.3	68,904.4	73,735.7	78,864.6	82,379.7	84,613.0	88,703.4	93,400.0
Landfill Tipping	10,514.2	11,444.5	12,865.9	15,381.8	15,036.0	14,478.8	16,337.4	16,536.2	17,345.6
Mandatory Fees	20,393.7	21,552.6	22,362.2	25,050.8	26,242.1	27,456.3	28,651.5	29,903.4	30,930.6
Ambulance Fees	11,963.5	12,049.2	12,238.9	12,811.6	13,388.7	12,891.0	13,415.9	15,660.9	12,500.0
Airport Revenue	3,345.9	3,077.5	3,776.1	3,971.5	4,721.9	5,095.7	7,373.3	9,765.6	8,165.6
Total	171,427.5	181,087.5	194,811.6	213,418.5	223,221.5	230,778.3	245,256.0	258,740.6	261,441.8

Note: FY 15 to FY 22 amounts are actual collections--FY 23 is budget amount.

Building Permit Fees

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma repairs. Based on typical permitting trends, FY 23 building permit revenue was conservatively budgeted at \$17,000,000.

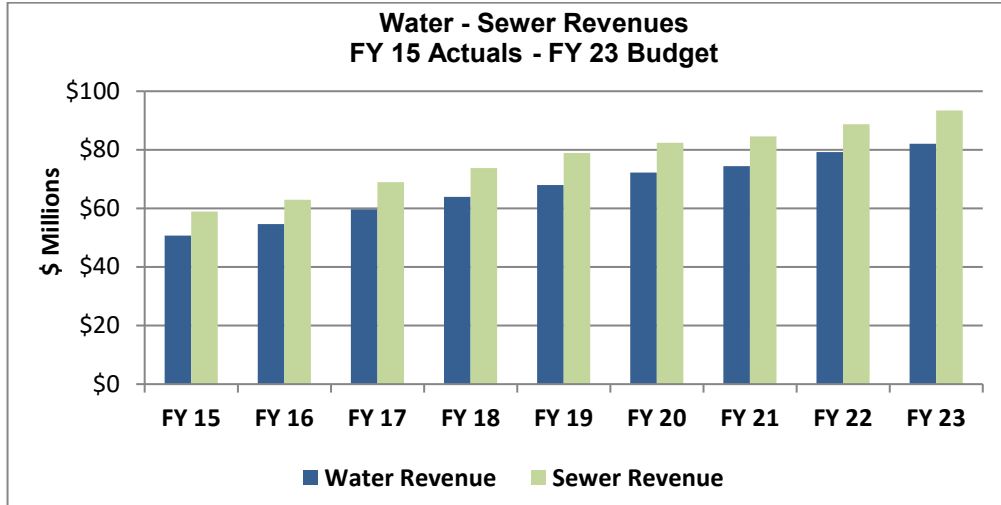


**Collier County Government
Fiscal Year 2023 Adopted Budget**

Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

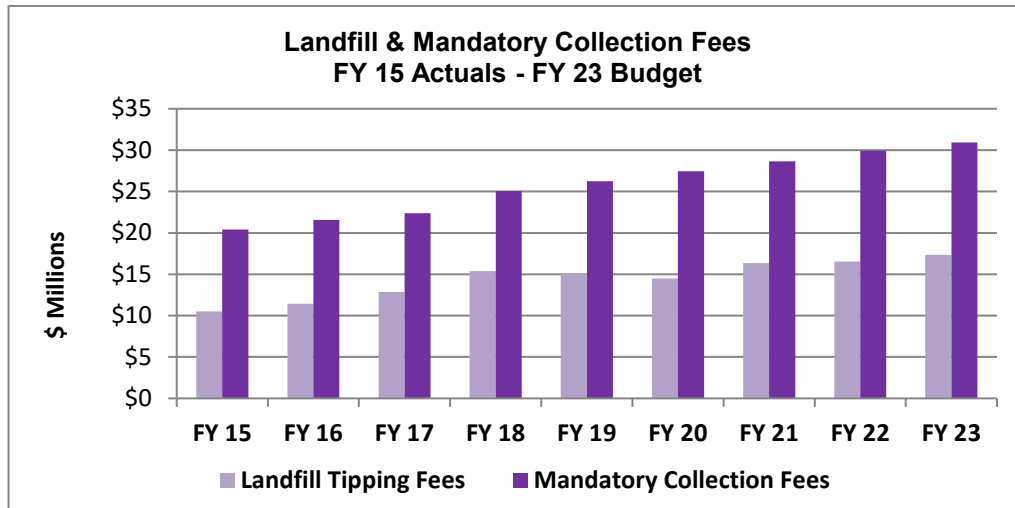
Projected FY 23 water and wastewater revenues are \$82,100,000 and \$93,400,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation.



Landfill/Mandatory Collection Fees

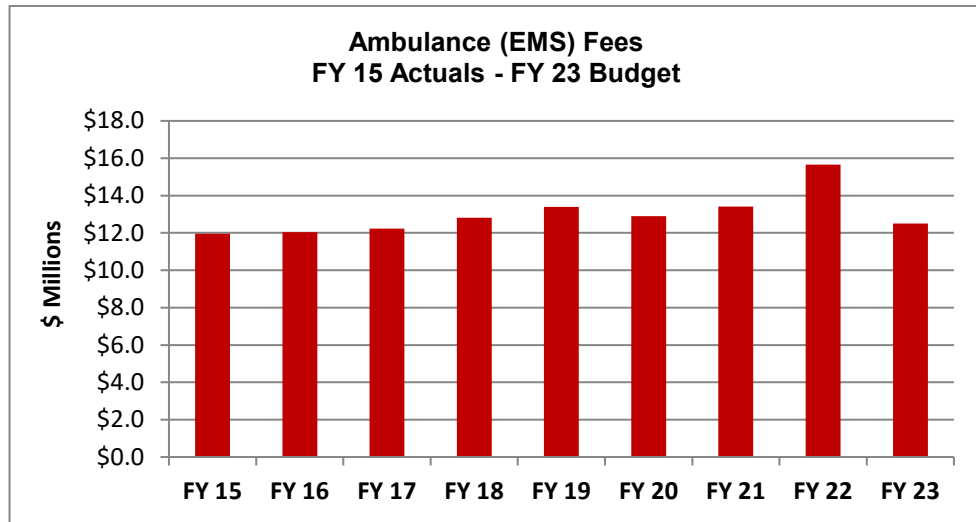
Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$17,345,600 in FY 23. The budget is based on a Landfill tipping fee increase of 3.25%.

Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$30,930,600 in FY 23. To keep pace with contractual CPI increases to collection franchise contracts, landfill tipping fee increases, and general operational cost increases, the mandatory collection fee rates increased by \$4.53 to \$230.82 in Collier County (District 1) and \$7.12 to \$228.09 in Immokalee (District 2). Additionally, 2,000 new customer accounts are budgeted in FY 23.



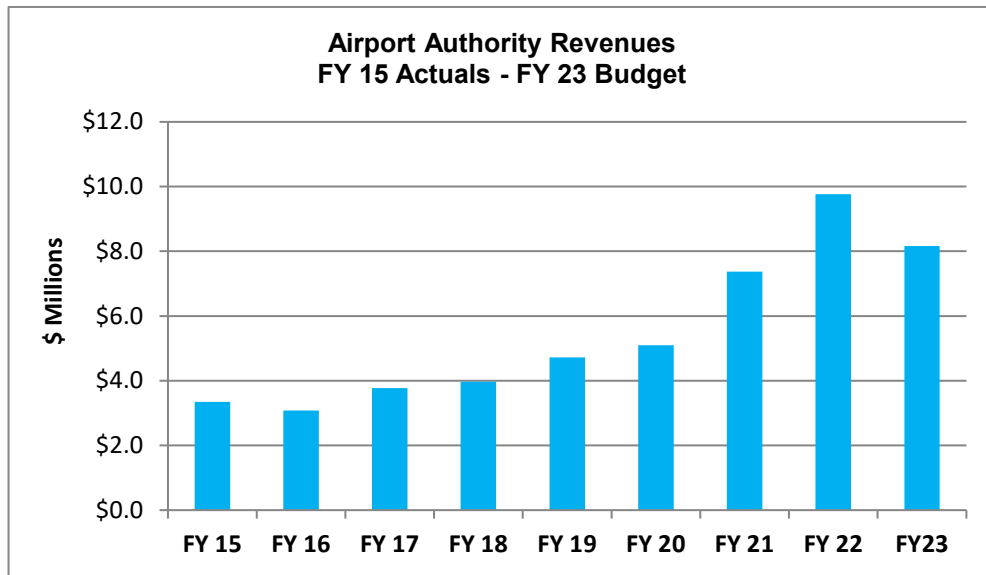
Ambulance (EMS) Fees

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During the course of FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,500,000 in FY 23 based estimated collections projected by the billing service provider.



Airport Authority Revenue

Airport Authority operations primary sources of revenues are from fuel sales, T-hangar leases, aircraft tie-downs, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$6,790,700 in FY 23. Revenues at the Immokalee Regional Airport are planned to be \$1,234,700 while revenue generated at Everglades Airpark is expected to be \$140,900.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
Property Tax Rates
FY 2023 Adopted**

Fund Title	Fund No.	Prior Year Millage Rate	Rolled Back Millage Rate	Proposed Millage Rate	% Change From Rolled Back
County Wide					
General Fund	001	3.5645	3.1321	3.5645	13.81%
Water Pollution Control	114	0.0293	0.0257	0.0293	14.01%
Conservation Collier	172	0.2500	0.2191	0.2500	14.10%
Subtotal County Wide		3.8438	3.3769	3.8438	13.83%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	111	0.8069	0.7127	0.8069	13.22%
Golden Gate Community Center	130	0.1862	0.1658	0.1862	12.30%
Victoria Park Drainage	134	0.3814	0.3319	0.3814	14.91%
Naples Park Drainage	139	0.0049	0.0041	0.0041	0.00%
Vanderbilt Beach MSTU	143	0.5000	0.4391	0.5000	13.87%
Ochopee Fire Control	146	4.0000	3.5470	4.0000	12.77%
Goodland/Horr's Island Fire MSTU	149	1.2760	1.1579	1.2760	10.20%
Sabal Palm Road MSTU	151	0.0000	0.0000	0.0000	n/a
Lely Golf Estates Beautification	152	2.0000	1.7348	2.0000	15.29%
Golden Gate Parkway Beautification	153	0.5000	0.4418	0.5000	13.17%
Hawksridge Stormwater Pumping MSTU	154	0.0354	0.0318	0.0318	0.00%
Radio Road Beautification	158	0.0000	0.0000	0.0000	n/a
Forest Lakes Roadway & Drainage MSTU	159	4.0000	3.5347	4.0000	13.16%
Immokalee Beautification MSTU	162	1.0000	0.9280	1.0000	7.76%
Bayshore Avalon Beautification	163	2.3604	2.0329	2.3604	16.11%
Haldeman Creek Dredging	164	1.0000	0.8357	1.0000	19.66%
Rock Road	165	1.3413	1.4686	1.3413	-8.67%
Vanderbilt Waterways MSTU	168	0.3000	0.2589	0.3000	15.87%
Forest Lakes Debt Service	259	0.0000	0.0000	0.0000	n/a
Blue Sage MSTU	341	3.0000	2.7595	3.0000	8.72%
Collier County Lighting	760	0.1315	0.1154	0.1154	0.00%
42nd Ave SE MSTU	761	0.0000	0.0000	1.0000	n/a
Pelican Bay MSTBU	778	0.0857	0.0764	0.0857	12.17%
Aggregate Millage Rate		4.4408	3.9129	4.4391	13.45%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
Property Tax Dollars
FY 2023 Adopted**

Fund Title	Fund No.	Prior Year Adjusted Tax Dollars	Current Year Rolled Back Tax Dollars	Proposed Tax Dollars	% Change From Rolled Back
County Wide					
General Fund	001	363,575,215	383,088,899	435,975,984	13.81%
Water Pollution Control	114	3,067,030	3,143,381	3,583,699	14.01%
Conservation Collier	172	26,169,197	26,798,243	30,577,640	14.10%
Subtotal County Wide		392,811,442	413,030,523	470,137,323	13.83%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	111	52,051,363	54,922,230	62,181,490	13.22%
Golden Gate Community Center	130	507,193	529,895	595,093	12.30%
Victoria Park Drainage	134	17,053	17,119	19,672	14.91%
Naples Park Drainage	139	8,532	8,557	8,557	0.00%
Vanderbilt Beach MSTU	143	1,488,591	1,494,880	1,702,209	13.87%
Ochopee Fire Control	146	1,374,975	1,387,650	1,564,871	12.77%
Goodland/Horr's Island Fire MSTU	149	131,957	132,237	145,724	10.20%
Sabal Palm Road MSTU	151	0	0	0	n/a
Lely Golf Estates Beautification	152	312,580	312,838	360,662	15.29%
Golden Gate Parkway Beautification	153	533,617	536,711	607,414	13.17%
Hawksridge Stormwater Pumping MSTU	154	2,797	2,842	2,842	0.00%
Radio Road Beautification	158	0	0	0	n/a
Forest Lakes Roadway & Drainage MSTU	159	910,805	911,245	1,031,199	13.16%
Immokalee Beautification MSTU	162	461,239	478,163	515,262	7.76%
Bayshore Avalon Beautification	163	1,426,538	1,469,936	1,706,743	16.11%
Haldeman Creek Dredging	164	151,781	157,632	188,622	19.66%
Rock Road	165	49,919	50,340	45,976	-8.67%
Vanderbilt Waterway's MSTU	168	403,485	407,239	471,887	15.87%
Forest Lakes Debt Service	259	0	0	0	n/a
Blue Sage MSTU	341	14,605	14,605	15,878	8.72%
Collier County Lighting	760	891,858	899,896	899,896	0.00%
42nd Ave SE MSTU	761	0	0	2,332	n/a
Pelican Bay MSTBU	778	660,342	662,753	743,428	12.17%
Total Taxes Levied		454,210,672	477,427,291	542,947,080	
Aggregate Taxes		454,210,672	477,427,291	542,947,080	

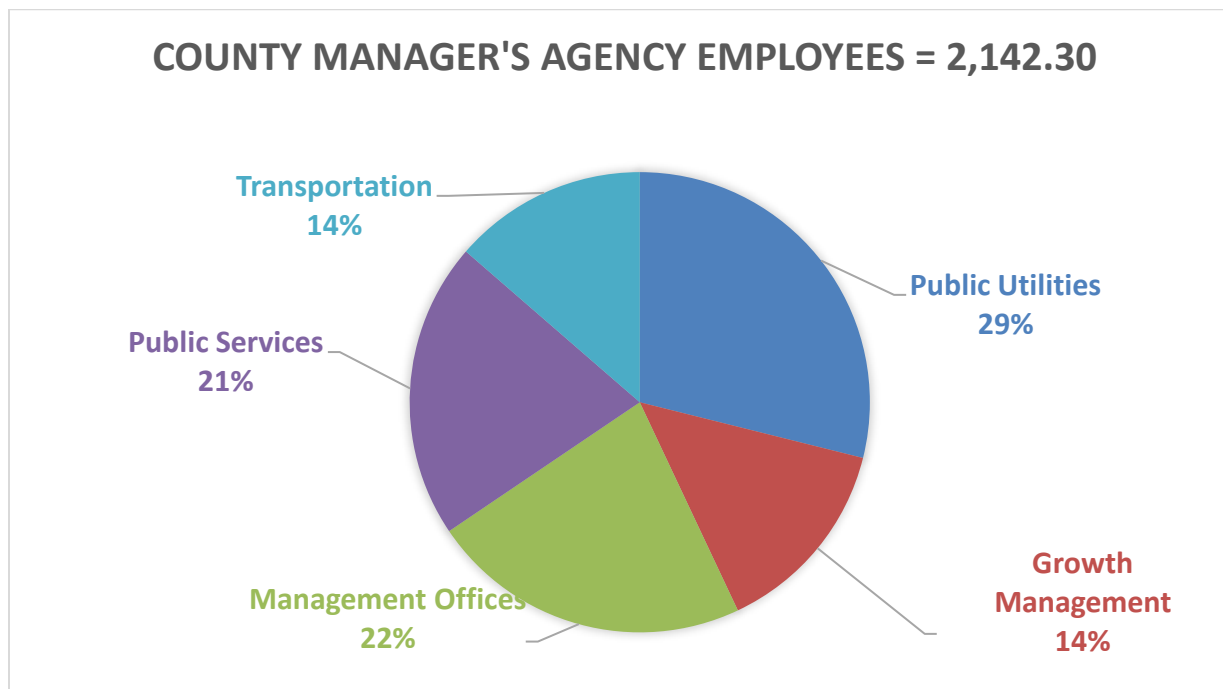
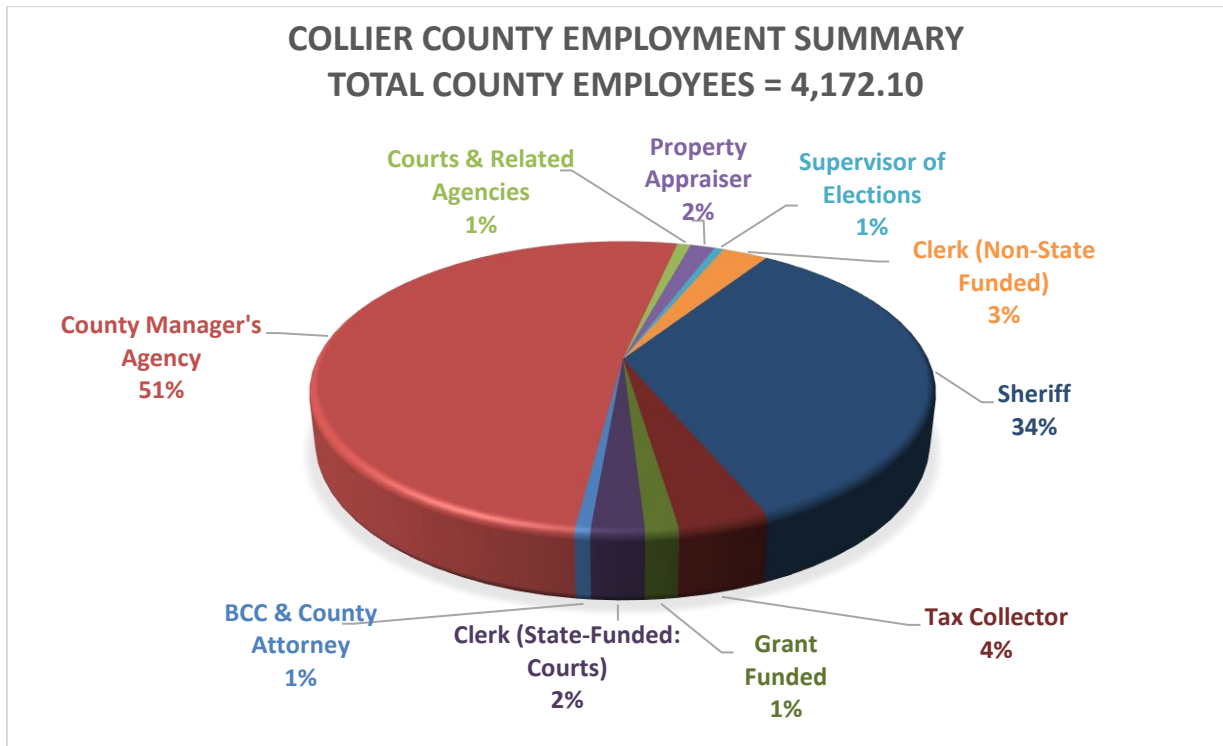
**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
Taxable Property Values
For FY 2023**

Fund Title	Fund No.	Prior Year Final Gross Taxable Value	Current Year Adjusted Taxable Value	Current Year Gross Taxable Value	% Change From Prior Year
County Wide					
General Fund	001	104,676,789,159	119,414,920,095	122,310,558,113	16.85%
Water Pollution Control	114	104,676,789,159	119,414,920,095	122,310,558,113	16.85%
Conservation Collier	172	104,676,789,159	119,414,920,095	122,310,558,113	16.85%
Dependent Districts and MSTU's					
Unincorporated Area General Fund	111	65,863,629,475	74,754,281,490	77,062,200,538	17.00%
Golden Gate Community Center	130	2,723,915,635	3,058,389,870	3,195,990,572	17.33%
Victoria Park Drainage	134	44,710,507	51,380,599	51,579,478	15.36%
Naples Park Drainage	139	1,741,315,329	2,065,665,052	2,087,152,842	19.86%
Vanderbilt Beach MSTU	143	2,977,182,419	3,389,801,393	3,404,417,979	14.35%
Ochopee Fire Control	146	343,743,846	387,647,763	391,217,863	13.81%
Goodland/Horr's Island Fire MSTU	149	103,414,749	113,966,917	114,203,751	10.43%
Sabal Palm Road MSTU	151	75,690,431	85,090,812	113,079,928	49.40%
Lely Golf Estates Beautification	152	156,289,928	180,181,952	180,331,047	15.38%
Golden Gate Parkway Beautification	153	1,067,233,321	1,207,875,939	1,214,827,173	13.83%
Hawksridge Stormwater Pumping MSTU	154	79,013,161	88,039,892	89,385,496	13.13%
Radio Road Beautification	158	1,492,545,736	1,715,382,043	1,752,064,682	17.39%
Forest Lakes Roadway & Drainage MSTU	159	227,701,198	257,672,483	257,799,765	13.22%
Immokalee Beautification MSTU	162	461,239,271	497,010,503	515,262,127	11.71%
Bayshore Avalon Beautification	163	604,362,954	701,723,053	723,073,600	19.64%
Haldeman Creek Dredging	164	151,781,498	181,630,804	188,622,358	24.27%
Rock Road	165	37,216,682	33,990,599	34,277,450	-7.90%
Vanderbilt Waterways MSTU	168	1,344,949,816	1,558,455,461	1,572,957,646	16.95%
Forest Lakes Debt Service	259	227,701,198	257,672,483	257,799,765	13.22%
Blue Sage MSTU	341	4,868,368	5,292,642	5,292,642	8.71%
Collier County Lighting	760	6,782,188,470	7,729,342,735	7,798,060,867	14.98%
42nd Ave SE MSTU	761	0	1,571,671	2,332,091	n/a
Pelican Bay MSTBU	778	7,705,270,161	8,646,947,280	8,674,775,883	12.58%

Employment Summary

The charts below provide a breakdown of the 4,172.10 FTE's funded in the FY 2023 budget, of which, 2,142.30 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded positions and Clerk related operations funded by the State. Personal Services total \$458 million or 23% of the net budget. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

FY 2023 Full Time Equivalent (FTE) Count Summary

Division	FY 21/22 (Funded) Adopted	FY 21/22 (Funded) Forecast	FY 22/23 (Funded) Current	FY 22/23 (Funded) Expanded	FY 22/23 (Funded) Total	Position Change FY22-FY23
BCC	10.00	10.00	10.00	0.00	10.00	0.00
County Attorney	18.00	18.00	18.00	0.00	18.00	0.00
Total BCC	28.00	28.00	28.00	0.00	28.00	0.00
Management Offices	452.25	464.05	466.05	17.00	483.05	30.80
Public Services	436.05	443.25	443.25	3.00	446.25	10.20
Public Utilities	592.00	598.00	596.00	23.00	619.00	27.00
Growth Management	287.00	296.00	296.00	6.00	302.00	15.00
Transportation	282.00	289.00	289.00	3.00	292.00	10.00
Total County Manager Agency	2,049.30	2,090.30	2,090.30	52.00	2,142.30	93.00
Courts & Related Agencies	35.00	35.00	35.00	0.00	35.00	0.00
Constitutional Officers:						
Property Appraiser	64.00	64.00	64.00	0.00	64.00	0.00
Supervisor of Elections	24.00	24.00	24.00	0.00	24.00	0.00
Clerk (Non-State Funded)	114.76	116.72	116.72	2.00	118.72	3.96
Sheriff	1,427.00	1,435.00	1,435.00	0.00	1,435.00	8.00
Tax Collector	167.00	167.00	167.00	0.00	167.00	0.00
Total Constitutional Officers	1,796.76	1,806.72	1,806.72	2.00	1,808.72	11.96
Total of Permanent FTE	3,909.06	3,960.02	3,960.02	54.00	4,014.02	104.96
Grant Funded-MPO	5.00	5.00	5.00	0.00	5.00	0.00
Grant Funded Positions-Housing Grants	16.00	26.00	26.00	0.00	26.00	10.00
Grant Funded Positions-Human Service	19.80	18.80	18.80	0.00	18.80	(1.00)
Grant Funded Positions-Sheriff	13.00	11.00	11.00	0.00	11.00	(2.00)
Clerk (State Funded)	93.24	97.28	97.28	0.00	97.28	4.04
Total Grant and State Funded FTE	147.04	158.08	158.08	0.00	158.08	11.04
Grand Total	4,056.10	4,118.10	4,118.10	54.00	4,172.10	116.00

Changes to Authorized Full Time Equivalent (FTE's) Positions

Board of County Commissioners (BCC) and County Attorney – no changes from prior year.

Management Offices – had a net increase of +30.8 FTE's:

- Added twenty-six positions (+26) in Emergency Medical Services (EMS) (490)
- Added two (+2) positions in Fleet Management (521)
- Added one (+1) position in Sports & Special Events Complex (759).
- Decreased two (-2) positions in Impact Fee Administration (107) which were transferred to Transportation Department, (+1) Stormwater Engineering & Operations (103) and (+1) Stormwater Maintenance (103).
- Increased one (+1) position in Communications, Government & Public Affairs (111) which was transferred from Transportation Department, (-1) Construction & Maintenance Administration Office (101).
- Transferred one (+1) position within the Management Offices Department from (-1) Corporate Business Operations Fund (001) to (+1) Tourism Development Council Fund (194).
- Decreased two tenths (-.2) of a position in Office of Economic Development which was transferred to (+.2) Public Services Department, Social Services Program (001). In addition, twenty-five hundredths of a position was transferred within the Management Offices Department from (-.25) Office of Economic Development to (+.25) Human Resources
- Increased one (+1) position in Property & Casualty Insurance Fund (516) from the Transportation Department, (-1) Maintenance Road & Bridge 101.
- Increased two (+2) positions in Worker's Compensation Fund (518) from the Public Utilities Departments, (+1) Water Division (408) and (+1) Wastewater Division (408).

Courts & Related Agencies – no changes in FTE's from FY22 to FY23.

Public Services Department – had a net increase of ten and two-tenths (+10.2) FTE's:

- Net increase of (0) positions in Public Services Operations (001) where one (+1) position was transferred in from Grants – Housing 705/706 and a position was transferred to (-1) Transportation Department, PTNE Administration (001).
- Increased two-tenths (+.2) of a position in Social Services Program (001) which was transferred in from the Management Offices Department, (-.2) Office of Economic Development (001).
- Added four (+4) positions in County Park Facilities & Programs (001) and transferred in one (+1) position from Transportation Department, Stormwater Maintenance (103).
- Added one (+1) position in Conservation Collier Fund (172).
- Added two (+2) positions in Conservation Collier Fund (173).
- Added one (+1) position in Domestic Animal Control (001).
- Added one (+1) position in Parks & Recreation (111).
- Transferred two positions within Public the Public Services Department from (-2) Parks & Recreation (111) to (+1) County Parks Facilities & Programs (001) and (+1) Public Services Operations (001).

Public Utilities Department – had a net increase of twenty-seven (+27.0) FTE's:

- Added eighteen (+18) facilities positions in (+5) Admin, Technical & Contract Services (001), (+3) Capital Project Management (001), and (+10) in Facilities Management (001).
- Added eleven (+11) Public Utilities positions in (+3) Engineering & Project Management (408), (+3) Operations Support (408), (+1) Technical Support, Logistics and Operations (408), (+3) Water Division (408), and (+1) Wastewater Division (408).
- Decreased one (-1) position in Water Division (408) which was transferred to Management Offices Department, Worker's Compensation (518).
- Decreased one (-1) position in Wastewater Division (408) which was transferred to Management Offices Department, Worker's Compensation (518).
- Transferred one position within the Public Utilities Department to (+1) Water Division (408) from (-1) Wastewater Division (408).
- Transferred one position within the Public Utilities Department to (+1) Engineering & Project Management (408) from (-1) Water Division (408).
- Transferred two positions within the Public Utilities Department from (-2) Capital Project Management (001) to (+1) Facilities Management (001) and (+1) Admin. Technical & Contract Services.

Growth Management Department – had a net increase of fifteen (+15.0) FTE's:

- Added one (+1) position in Zoning & Land Development Review (131)
- Added nine (+9) positions Building Review & Permitting (113).
- Added two (+2) positions in Code Enforcement (111).
- Added three (+3) positions in Engineering Services (131).

Transportation Department – had a net increase of fifteen (+10.0) FTE's:

- Added five (+5) positions in Landscape (111).
- Added three (+3) positions in (+1) Traffic Operations (101), (+1) Stormwater Maintenance, and (+1) Marco Island Executive Airport (495).
- Decreased one (-1) in position Construction & Maintenance Admin Office (101) which was transferred to (+1) Management Offices Department, Communications, Government & Public Affairs (111).
- Decreased one (-1) position in Transportation Maintenance Road and Bridge which was transferred to (+1) Property & Casualty Insurance Fund (516)
- Decreased one (-1) position in Stormwater Maintenance (103) which was transferred to (+1) Public Services Department, County Park Facilities & Programs (001).
- Increased two (+2) position in Stormwater Engineering & Operations (103) from (-2) Management Offices Department, Impact Fee Administration (107).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

- Increased three (+3) position in Public Transit and Neighborhood Administration (001) from (-1) Housing Grants (705/706), (-1) Human Services Grants (707/708), and (-1) Public Services' Department, Operations (001).
- Transferred positions within the Transportation Department from (-1) Transportation Development Review and Concurrency Mgt. (101) to (+1) Stormwater Engineering & Operations (103), and from (-3) Transportation Development Review and Concurrency Mgt. (101) to (+3) Stormwater Maintenance (103).
- Transferred two (-2) positions within the Transportation Department from (-2) Transportation Maintenance Road & Bridge (101) to (+1) Stormwater Engineering & Operations (103) and (+1) Stormwater Maintenance (103).

Constitutional Officers – had an increase of eleven and ninety-six hundredths (+11.96) FTE's:

- Budgeted FTE's remained at FY 2022 levels for the Property Appraiser Fund (060) and the Supervisor of Elections Fund (080).
- The Clerk of Courts (non-state funded) added three and ninety-six hundredths (+3.96) new positions. One and eighty-one hundredths (+1.81) in Accounting, Recording and Satellites, one and sixty-five hundredths (+1.65) in Accounting, Recording and Satellites, one (+1) in Clerk to Board and a decrease of five tenths (-.5) in Management Information Systems.
- The Sheriff's Office non-grant funded operations increased by eight (8) positions. Law Enforcement (040) added eight (+8.0) new positions and transferred in two (+2.0) positions from Sheriff's Grant Fund (115). Bailiffs (040) decreased one (-1) position and Emergency 911 Phone System (611) also decreased by one (-1) position.
- The Tax Collectors budgeted FTE's remained at FY 2022 levels.

Grant and State Funded positions – had a net increase of eleven and four hundredths (+11.04) FTE's:

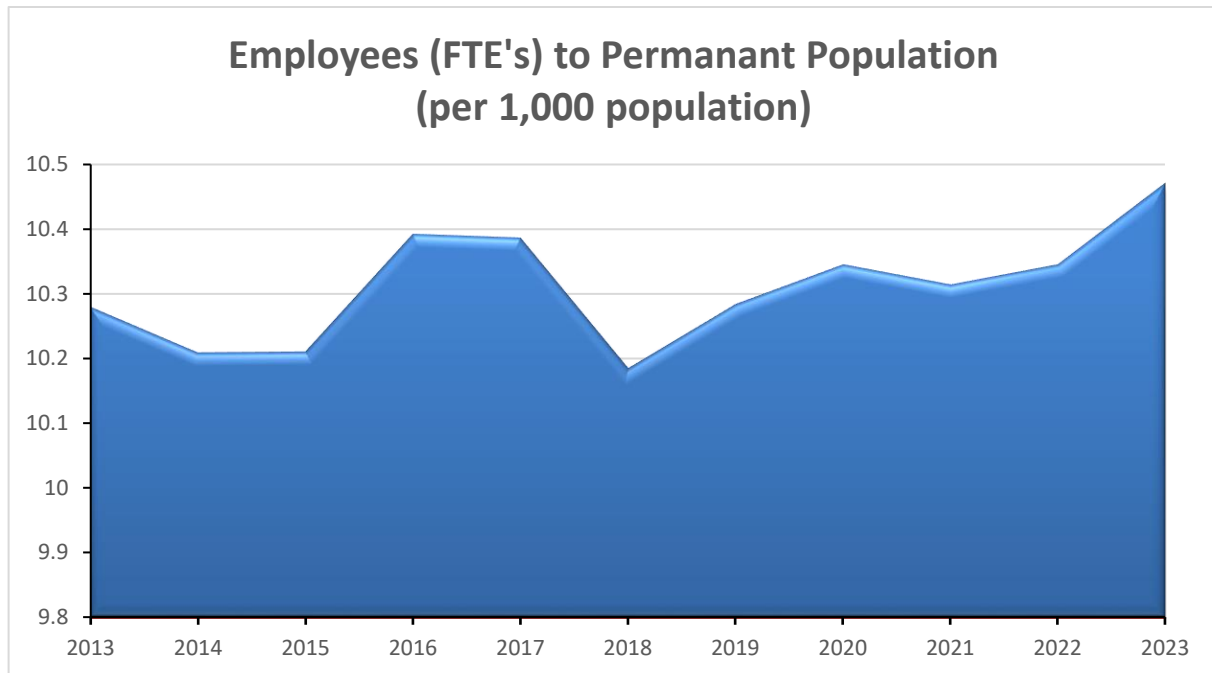
- Increased (+10) positions in Housing Grants Fund (705/706) by adding twelve (+12.0) new positions and transferring one (-1.0) position to Public Services Department's Operations and Veteran Services and one (-1.0) position to Transportation Department's Public Transit and Neighborhood Enhancement Administration (001).
- The Sheriff's Office Grant Fund (115) positions decreased by two (-2) FTEs which were transferred to (+2) Sheriff's non-grant Law Enforcement (040).
- The Human Services Grant Funds (707/708) transferred one (-1) position to (+1) the Transportation Department, Public Transit & Neighborhood Enhancement Administration (001).
- The Clerk (State Funded) positions increased by four and four hundredths (+4.04) positions

Employees to Permanent Population

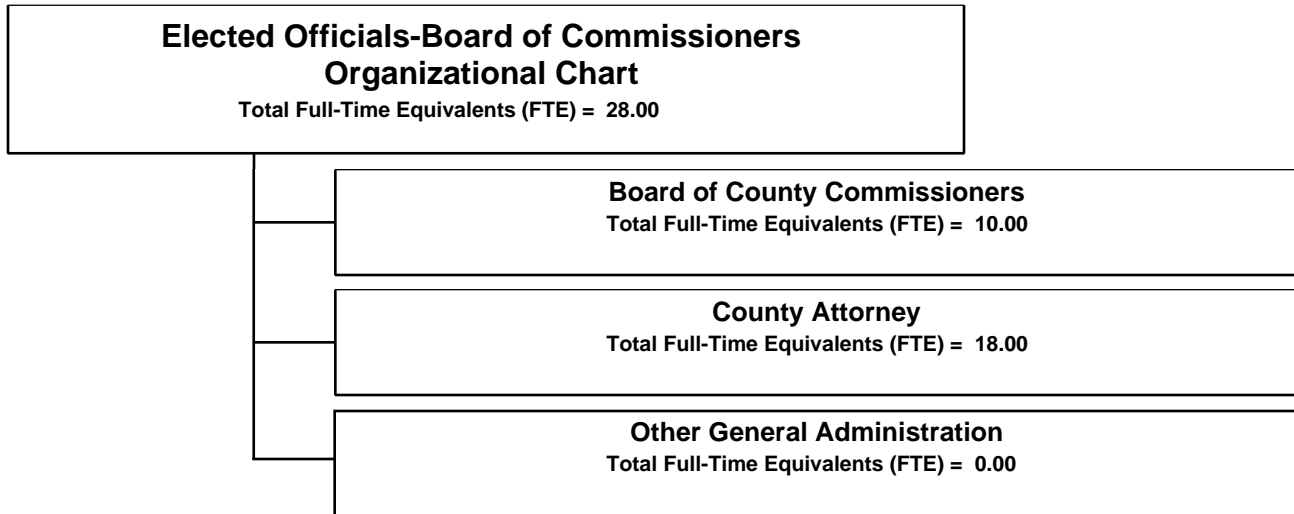
The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last eleven years.

Fiscal Year	County Employees Funded FTE's	Permanent Population*	Employees (FTE's) Per 1,000 Population
2013	3,446	335,223	10.28
2014	3,474	340,293	10.21
2015	3,543	347,002	10.21
2016	3,677	353,836	10.39
2017	3,764	362,409	10.39
2018	3,789	372,027	10.18
2019	3,869	376,229	10.28
2020	3,923	379,216	10.11
2021	3,979	385,793	10.31
2022	4,056	392,070	10.35
2023	4,172	398,449	10.47

* Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.



Elected Officials-Board of Commissioners



Elected Officials-Board of Commissioners

Board of County Commissioners

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare and quality of life for Collier County citizens.

District 1 Rick LoCastro
District 2 Andy Solis, Esq.
District 3 Burt L. Saunders
District 4 Penny Taylor
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners
252-8400 - County Attorney

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,682,856	3,970,600	3,982,200	4,446,300	-	4,446,300	12.0%
Operating Expense	4,044,987	7,812,500	7,272,700	8,140,900	-	8,140,900	4.2%
Indirect Cost Reimburs	2,060,600	1,899,100	1,899,100	1,367,700	-	1,367,700	(28.0)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Remittances	6,735,093	7,277,600	7,277,600	8,604,100	-	8,604,100	18.2%
Total Net Budget	16,523,536	20,969,800	20,441,600	22,569,000	-	22,569,000	7.6%
Total Budget	16,523,536	20,969,800	20,441,600	22,569,000	-	22,569,000	7.6%

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Board of County Commissioners	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
County Attorney	2,706,685	3,045,400	3,068,500	3,425,100	-	3,425,100	12.5%
Other General Administration	12,514,761	16,535,200	16,022,200	17,658,000	-	17,658,000	6.8%
Total Net Budget	16,523,536	20,969,800	20,441,600	22,569,000	-	22,569,000	7.6%
Total Budget	16,523,536	20,969,800	20,441,600	22,569,000	-	22,569,000	7.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	44,424	41,000	43,500	41,000	-	41,000	0.0%
Miscellaneous Revenues	91,588	-	108,800	-	-	-	na
Interest/Misc	378	-	200	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	12,959,623	16,838,000	16,221,500	18,170,700	-	18,170,700	7.9%
Net Cost Unincorp General Fund	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%
Trans fm 001 Gen Fund	151,000	149,900	149,900	145,600	-	145,600	(2.9)%
Carry Forward	7,000	5,100	9,300	9,400	-	9,400	84.3%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	16,532,914	20,969,800	20,451,000	22,569,000	-	22,569,000	7.6%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Board of County Commissioners	10.00	10.00	10.00	10.00	-	10.00	0.0%
County Attorney	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	28.00	28.00	28.00	28.00	-	28.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

Board of County Commissioners

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,234,039	1,270,400	1,260,900	1,365,500	-	1,365,500	7.5%
Operating Expense	68,051	118,800	90,000	120,400	-	120,400	1.3%
Net Operating Budget	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total Budget	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Board Of County Commissioners (001)	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total Net Budget	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total Funding	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Board Of County Commissioners (001)	10.00	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

**Board of County Commissioners
Board Of County Commissioners (001)**

Mission Statement

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	5.00	916,900	-	916,900
Funding for elected leadership serving the public and providing health, safety, welfare, and quality of life benefiting Collier County Citizens and visitors. Creation and coordination of advisory committees.				
Community Relations	5.00	530,600	-	530,600
Includes responding to community needs, attending community functions, proclamations and service awards, citizen requests and inquires.				
Professional Development	-	38,400	-	38,400
Attending state and local conferences and seminars, mileage reimbursement, and organizational development.				
Current Level of Service Budget	10.00	1,485,900	-	1,485,900

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,234,039	1,270,400	1,260,900	1,365,500	-	1,365,500	7.5%
Operating Expense	68,051	118,800	90,000	120,400	-	120,400	1.3%
Net Operating Budget	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total Budget	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total FTE	10.00	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%
Total Funding	1,302,090	1,389,200	1,350,900	1,485,900	-	1,485,900	7.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

County Attorney

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,251,238	2,500,200	2,521,300	2,880,800	-	2,880,800	15.2%
Operating Expense	455,447	535,200	537,200	534,300	-	534,300	(0.2)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	2,706,685	3,045,400	3,068,500	3,425,100	-	3,425,100	12.5%
Total Budget	2,706,685	3,045,400	3,068,500	3,425,100	-	3,425,100	12.5%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Attorney (001)	2,513,685	2,852,400	2,875,500	3,232,100	-	3,232,100	13.3%
Legal Aid Society (652)	193,000	193,000	193,000	193,000	-	193,000	0.0%
Total Net Budget	2,706,685	3,045,400	3,068,500	3,425,100	-	3,425,100	12.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,706,685	3,045,400	3,068,500	3,425,100	-	3,425,100	12.5%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	44,424	41,000	43,500	41,000	-	41,000	0.0%
Interest/Misc	378	-	200	-	-	-	na
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,223,260	2,561,400	2,585,000	2,941,100	-	2,941,100	14.8%
Trans fm 001 Gen Fund	151,000	149,900	149,900	145,600	-	145,600	(2.9)%
Carry Forward	7,000	5,100	9,300	9,400	-	9,400	84.3%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	2,716,062	3,045,400	3,077,900	3,425,100	-	3,425,100	12.5%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Attorney (001)	18.00	18.00	18.00	18.00	-	18.00	0.0%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Mission Statement

To provide quality legal services in a timely, efficient and cost effective manner to the Board of County Commissioners and the County Manager and all County divisions, departments and appointive committees under the Board of County Commissioners. Also to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily-required matters.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	10.60	2,130,900	290,000	1,840,900
To provide minimum level of legally required services to the BCC; represent staff and quasi-judicial boards; represent the Board in litigation cases filed against or by the County; advise staff and prosecute as requested before the Code Enforcement Board and Contractor's Licensing Board.				
Ordinances, Resos, Other Legal Documents, & Legal Opinions	3.95	505,700	-	505,700
Research, draft, and provide legal review of legally binding documents (including massive numbers of contracts). Provide requested legal opinions and interpretations.				
Attendance at Board Meetings	1.35	241,500	-	241,500
Provide legal advice at BCC meetings, workshops, and Community Redevelopment Agency (CRA) meetings.				
Resolve Legal Issues	1.20	200,800	1,000	199,800
Meet, coordinate with, and resolve legal issues raised by the public, constitutional officers, the judiciary, and county staff.				
Advisory Boards	0.90	153,200	-	153,200
Provide legal assistance to the various advisory boards and committees upon request.				
Current Level of Service Budget	18.00	3,232,100	291,000	2,941,100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,251,238	2,500,200	2,521,300	2,880,800	-	2,880,800	15.2%
Operating Expense	262,447	342,200	344,200	341,300	-	341,300	(0.3)%
Capital Outlay	-	10,000	10,000	10,000	-	10,000	0.0%
Net Operating Budget	2,513,685	2,852,400	2,875,500	3,232,100	-	3,232,100	13.3%
Total Budget	2,513,685	2,852,400	2,875,500	3,232,100	-	3,232,100	13.3%
Total FTE	18.00	18.00	18.00	18.00	-	18.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	425	1,000	500	1,000	-	1,000	0.0%
Reimb From Other Depts	290,000	290,000	290,000	290,000	-	290,000	0.0%
Net Cost General Fund	2,223,260	2,561,400	2,585,000	2,941,100	-	2,941,100	14.8%
Total Funding	2,513,685	2,852,400	2,875,500	3,232,100	-	3,232,100	13.3%

Elected Officials-Board of Commissioners

**County Attorney
County Attorney (001)**

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases.

Current FY 2023:

Personal Services are 89.1% of the County Attorney's budget, the increase is a result of the aforementioned mid-year salary adjustment and FY2023 salary adjustments.

Operating expenses are lower due to savings in Information Technology allocations.

Capital expenses are needed to cover the replacement of printers, scanners and laptop computers.

Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management \$290,000 for a total of \$291,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Mission Statement

To provide financial support of the Legal Aid Society operations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Legal Aid Society	-	193,000	193,000	-
To use available revenues to offset the cost of the Legal Aid Society operations.				
Current Level of Service Budget	-	193,000	193,000	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	193,000	193,000	193,000	193,000	-	193,000	0.0%
Net Operating Budget	193,000	193,000	193,000	193,000	-	193,000	0.0%
Total Budget	193,000	193,000	193,000	193,000	-	193,000	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	43,999	40,000	43,000	40,000	-	40,000	0.0%
Interest/Misc	378	-	200	-	-	-	na
Trans fm 001 Gen Fund	151,000	149,900	149,900	145,600	-	145,600	(2.9)%
Carry Forward	7,000	5,100	9,300	9,400	-	9,400	84.3%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	202,378	193,000	202,400	193,000	-	193,000	0.0%

Elected Officials-Board of Commissioners

**County Attorney
Legal Aid Society (652)**

Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount actually collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed upon payment and require a transfer from the General Fund to make up the shortfall.

Current FY 2023:

Operating Expenses includes \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

Other General Administration

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	197,580	200,000	200,000	200,000	-	200,000	0.0%
Operating Expense	3,521,489	7,158,500	6,645,500	7,486,200	-	7,486,200	4.6%
Indirect Cost Reimburs	2,060,600	1,899,100	1,899,100	1,367,700	-	1,367,700	(28.0)%
Remittances	6,735,093	7,277,600	7,277,600	8,604,100	-	8,604,100	18.2%
Net Operating Budget	12,514,761	16,535,200	16,022,200	17,658,000	-	17,658,000	6.8%
Total Budget	12,514,761	16,535,200	16,022,200	17,658,000	-	17,658,000	6.8%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Other General Administration (001)	9,525,861	12,887,400	12,394,400	13,743,700	-	13,743,700	6.6%
Other General Administration (111)	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%
Total Net Budget	12,514,761	16,535,200	16,022,200	17,658,000	-	17,658,000	6.8%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	12,514,761	16,535,200	16,022,200	17,658,000	-	17,658,000	6.8%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	91,588	-	108,800	-	-	-	na
Net Cost General Fund	9,434,273	12,887,400	12,285,600	13,743,700	-	13,743,700	6.6%
Net Cost Unincorp General Fund	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%
Total Funding	12,514,761	16,535,200	16,022,200	17,658,000	-	17,658,000	6.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001)**

Mission Statement

To account for expenses not attributable to a division but the County as a whole.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Juvenile Detention Centers	-	1,841,900	-	1,841,900
Remittance for housing juvenile offenders in state-ran detention centers.				
Naples CRA	-	5,762,200	-	5,762,200
Remittance to the Naples Community Redevelopment Agency (CRA).				
Unemployment	-	200,000	-	200,000
Account for unemployment claim costs.				
Insurance Premiums	-	2,179,600	-	2,179,600
Account for centralized insurance premiums for Divisions within the General Fund.				
Corporate Countywide Costs	-	3,260,000	-	3,260,000
Account for Countywide costs not attributable to a Division such as postage for tax bills, tax deed sales, banking fees, dues and membership for the Florida Association of Counties, utilities for common areas, and unanticipated operational/emergency needs.				
Beach Parking & Recreation Remittance to City of Naples	-	500,000	-	500,000
One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.				
Current Level of Service Budget				<u> -</u> <u> 13,743,700</u> <u> -</u> <u> 13,743,700</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	197,580	200,000	200,000	200,000	-	200,000	0.0%
Operating Expense	3,093,189	5,909,800	5,416,800	5,439,600	-	5,439,600	(8.0)%
Remittances	6,235,093	6,777,600	6,777,600	8,104,100	-	8,104,100	19.6%
Net Operating Budget	9,525,861	12,887,400	12,394,400	13,743,700	-	13,743,700	6.6%
Total Budget	9,525,861	12,887,400	12,394,400	13,743,700	-	13,743,700	6.6%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	91,588	-	108,800	-	-	-	na
Net Cost General Fund	9,434,273	12,887,400	12,285,600	13,743,700	-	13,743,700	6.6%
Total Funding	9,525,861	12,887,400	12,394,400	13,743,700	-	13,743,700	6.6%

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (001)**

Forecast FY 2022:

Personal services budget in this section represents unemployment claims.

Current FY 2023:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking and Collier County's share of the cost of housing and feeding juveniles being held in state-ran Department of Juvenile Justice (DJJ) Detention Centers.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Board of Commissioners

**Other General Administration
Other General Administration (111)**

Mission Statement

To account for expenses not attributable to a division but to the unincorporated area of the County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Countywide Costs	-	1,936,600	-	1,936,600
Account for Countywide costs not attributable to a Division such as utilities for common areas, insurances, information technology needs and centralized costs.				
Indirect Service Charge Payment	-	1,367,700	-	1,367,700
Indirect service charge payment for General Fund provided central services. (Revenue source to the General Fund).				
Misc Reimbursements	-	610,000	-	610,000
Miscellaneous reimbursements, primarily park system contributions to the City of Naples.				
Current Level of Service Budget				
	-	3,914,300	-	3,914,300

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	428,300	1,248,700	1,228,700	2,046,600	-	2,046,600	63.9%
Indirect Cost Reimburs	2,060,600	1,899,100	1,899,100	1,367,700	-	1,367,700	(28.0)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%
Total Budget	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%
Total Funding	2,988,900	3,647,800	3,627,800	3,914,300	-	3,914,300	7.3%

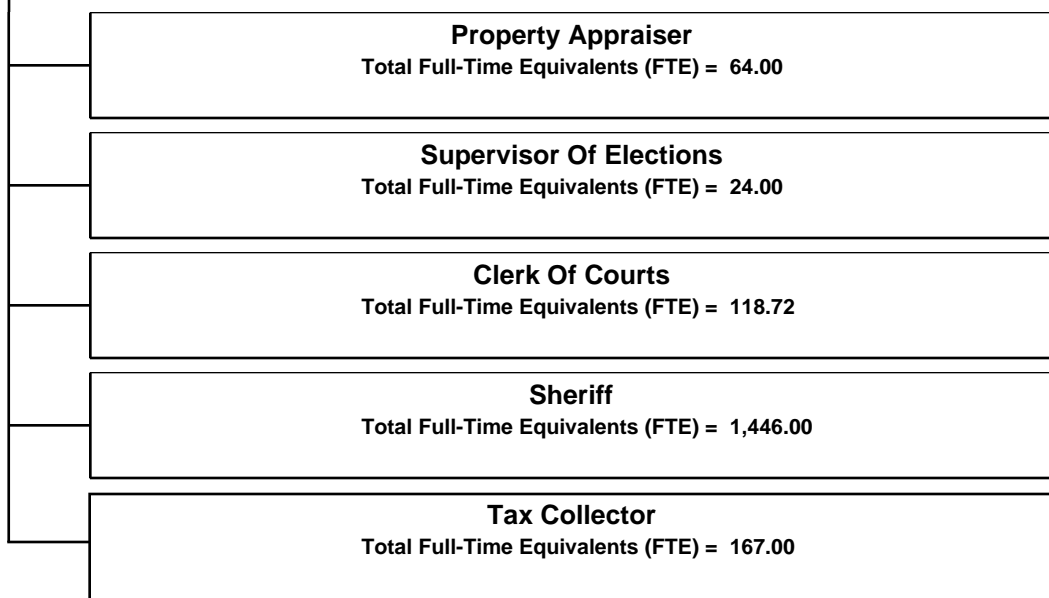
Current FY 2023:

Budgeted remittances reflects one-half of an annual Board approved park system contribution to the City of Naples in the amount of \$500,000.

Elected Officials-Constitutional Officer

Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,819.72



Elected Officials-Constitutional Officer

Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects the public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its own support operations including data processing, finance and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

Property Appraiser

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

Tax Collector

Rob Stoneburner is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, business tax receipts, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are: 252-8172 (Taxes); 252-8177 (Motor Vehicles).

Supervisor of Elections

Jennifer Edwards is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans and coordinates and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

Clerk of the Circuit Court

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder and custodian of all County funds. The Clerk's agency is funded by a combination of fees for service and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	12,612,025	209,066,700	203,135,500	226,872,700	154,600	227,027,300	8.6%
Operating Expense	10,537,731	50,168,600	53,303,200	54,455,300	275,200	54,730,500	9.1%
Capital Outlay	605,893	8,804,500	11,050,400	6,765,300	-	6,765,300	(23.2)%
Remittances	6,500	3,335,900	2,191,600	3,397,000	-	3,397,000	1.8%
Total Net Budget	23,762,149	271,375,700	269,680,700	291,490,300	429,800	291,920,100	7.6%
Distribution of excess fees to Gov't Agencies	-	5,690,400	8,238,000	8,805,700	-	8,805,700	54.7%
Trans to Board	-	-	135,400	-	-	-	na
Trans to 001 General Fund	-	-	71,000	-	-	-	na
Reserve for Contingencies	-	259,900	-	260,100	-	260,100	0.1%
Reserve for Capital	-	2,411,600	-	3,418,300	-	3,418,300	41.7%
Total Budget	23,762,149	279,737,600	278,125,100	303,974,400	429,800	304,404,200	8.8%

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Property Appraiser	173,528	9,281,000	9,254,600	10,410,200	-	10,410,200	12.2%
Supervisor Of Elections	4,241,861	4,399,100	4,409,900	5,012,100	-	5,012,100	13.9%
Clerk Of Courts	13,891,799	14,093,200	14,544,900	15,231,000	429,800	15,660,800	11.1%
Sheriff	5,242,912	222,835,900	221,647,500	241,357,100	-	241,357,100	8.3%
Tax Collector	212,048	20,766,500	19,823,800	19,479,900	-	19,479,900	(6.2)%
Total Net Budget	23,762,149	271,375,700	269,680,700	291,490,300	429,800	291,920,100	7.6%
Supervisor Of Elections	-	-	43,700	-	-	-	na
Clerk Of Courts	-	-	135,400	-	-	-	na
Sheriff	-	2,671,500	27,300	3,678,400	-	3,678,400	37.7%
Tax Collector	-	5,690,400	8,238,000	8,805,700	-	8,805,700	54.7%
Total Transfers and Reserves	-	8,361,900	8,444,400	12,484,100	-	12,484,100	49.3%
Total Budget	23,762,149	279,737,600	278,125,100	303,974,400	429,800	304,404,200	8.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	2,310,713	1,804,000	12,312,900	2,065,100	-	2,065,100	14.5%
FEMA - Fed Emerg Mgt Agency	128,078	-	-	-	-	-	na
Charges For Services	5,408,937	30,327,900	32,372,000	32,550,100	-	32,550,100	7.3%
Fines & Forfeitures	379,333	372,200	522,600	374,600	-	374,600	0.6%
Miscellaneous Revenues	125,986	-	900	-	-	-	na
Interest/Misc	237,681	457,600	374,800	350,900	-	350,900	(23.3)%
Trans frm Board	12,734,400	237,508,100	237,484,700	258,190,900	429,800	258,620,700	8.9%
Trans frm Independ Special District	-	991,000	991,000	1,106,400	-	1,106,400	11.6%
Net Cost General Fund	3,565,462	4,461,700	(5,694,500)	4,727,500	-	4,727,500	6.0%
Carry Forward	4,324,000	4,129,100	4,705,500	4,944,800	-	4,944,800	19.8%
Less 5% Required By Law	-	(314,000)	-	(335,900)	-	(335,900)	7.0%
Total Funding	29,214,589	279,737,600	283,069,900	303,974,400	429,800	304,404,200	8.8%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Property Appraiser	64.00	64.00	64.00	64.00	-	64.00	0.0%
Supervisor Of Elections	23.00	24.00	24.00	24.00	-	24.00	0.0%
Clerk Of Courts	102.56	114.76	116.72	116.72	2.00	118.72	3.5%
Sheriff	1,430.00	1,440.00	1,446.00	1,446.00	-	1,446.00	0.4%
Tax Collector	161.00	167.00	167.00	167.00	-	167.00	0.0%
Total FTE	1,780.56	1,809.76	1,817.72	1,817.72	2.00	1,819.72	0.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Property Appraiser

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	7,130,500	7,130,500	8,054,200	-	8,054,200	13.0%
Operating Expense	173,528	2,115,500	2,089,100	2,321,000	-	2,321,000	9.7%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
Net Operating Budget	173,528	9,281,000	9,254,600	10,410,200	-	10,410,200	12.2%
Total Budget	173,528	9,281,000	9,254,600	10,410,200	-	10,410,200	12.2%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Property Appraiser Fund (060)	-	9,072,900	9,072,900	10,194,800	-	10,194,800	12.4%
Property Appr-Charges Paid By BCC (001)	173,528	208,100	181,700	215,400	-	215,400	3.5%
Total Net Budget	173,528	9,281,000	9,254,600	10,410,200	-	10,410,200	12.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	173,528	9,281,000	9,254,600	10,410,200	-	10,410,200	12.2%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	-	8,081,900	8,081,900	9,088,400	-	9,088,400	12.5%
Trans frm Independ Special District	-	991,000	991,000	1,106,400	-	1,106,400	11.6%
Net Cost General Fund	173,528	208,100	181,700	215,400	-	215,400	3.5%
Total Funding	173,528	9,281,000	9,254,600	10,410,200	-	10,410,200	12.2%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Property Appraiser Fund (060)	64.00	64.00	64.00	64.00	-	64.00	0.0%
Total FTE	64.00	64.00	64.00	64.00	-	64.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appraiser Fund (060)**

Mission Statement

To assess all real and personal property in Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Property Appraiser	64.00	10,194,800	10,194,800	-
Compile and prepare the annual real and personal property tax rolls; mail homestead renewals, take applications for exemptions; process wholly exempt properties such as governments and churches; and identify agricultural classifications				
Current Level of Service Budget	<u>64.00</u>	<u>10,194,800</u>	<u>10,194,800</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	7,130,500	7,130,500	8,054,200	-	8,054,200	13.0%
Operating Expense	-	1,907,400	1,907,400	2,105,600	-	2,105,600	10.4%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.0%
Net Operating Budget	-	9,072,900	9,072,900	10,194,800	-	10,194,800	12.4%
Total Budget	-	9,072,900	9,072,900	10,194,800	-	10,194,800	12.4%
Total FTE	64.00	64.00	64.00	64.00	-	64.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	-	8,081,900	8,081,900	9,088,400	-	9,088,400	12.5%
Trans frm Independ Special District	-	991,000	991,000	1,106,400	-	1,106,400	11.6%
Total Funding	-	9,072,900	9,072,900	10,194,800	-	10,194,800	12.4%

Current FY 2023:

Personal services include appropriations for a planned compensation adjustment.

Operating expenses increased due to other contractual, legal services, postage, printing & binding, office supplies and subscriptions

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Property Appraiser
Property Appr-Charges Paid By BCC (001)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
BCC Paid Expenses	-	215,400	-	215,400
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	215,400	-	215,400

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	173,528	208,100	181,700	215,400	-	215,400	3.5%
Net Operating Budget	173,528	208,100	181,700	215,400	-	215,400	3.5%
Total Budget	173,528	208,100	181,700	215,400	-	215,400	3.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	173,528	208,100	181,700	215,400	-	215,400	3.5%
Total Funding	173,528	208,100	181,700	215,400	-	215,400	3.5%

Forecast FY 2022:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2023:

Increase in operating expenses is due to Info Tech automation allocation, general insurance.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Supervisor Of Elections

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,501,427	2,564,800	2,529,100	3,060,700	-	3,060,700	19.3%
Operating Expense	1,668,688	1,799,300	1,845,800	1,921,400	-	1,921,400	6.8%
Capital Outlay	71,746	35,000	35,000	30,000	-	30,000	(14.3)%
Net Operating Budget	4,241,861	4,399,100	4,409,900	5,012,100	-	5,012,100	13.9%
Trans to 001 General Fund	-	-	43,700	-	-	-	na
Total Budget	4,241,861	4,399,100	4,453,600	5,012,100	-	5,012,100	13.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
SOE-Expenses Paid By BCC (001)	76,800	92,000	87,100	95,300	-	95,300	3.6%
Supervisor Of Elections - Admin (080)	2,661,351	2,814,600	2,778,900	3,236,100	-	3,236,100	15.0%
Supervisor of Elections Grants (081)	113,069	-	59,400	-	-	-	na
Supervisor of Elections-Elections (080)	1,390,642	1,492,500	1,484,500	1,680,700	-	1,680,700	12.6%
Total Net Budget	4,241,861	4,399,100	4,409,900	5,012,100	-	5,012,100	13.9%
Total Transfers and Reserves	-	-	43,700	-	-	-	na
Total Budget	4,241,861	4,399,100	4,453,600	5,012,100	-	5,012,100	13.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	113,008	-	59,400	-	-	-	na
Charges For Services	1,199	-	-	-	-	-	na
Miscellaneous Revenues	668	-	-	-	-	-	na
Interest/Misc	13	-	-	-	-	-	na
Trans frm Board	4,168,500	4,307,100	4,307,100	4,916,800	-	4,916,800	14.2%
Net Cost General Fund	74,933	92,000	87,100	95,300	-	95,300	3.6%
Total Funding	4,358,321	4,399,100	4,453,600	5,012,100	-	5,012,100	13.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Supervisor Of Elections - Admin (080)	23.00	24.00	24.00	24.00	-	24.00	0.0%
Total FTE	23.00	24.00	24.00	24.00	-	24.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor Of Elections - Admin (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

The Supervisor of Elections is responsible for administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing and all candidate filings. In addition, current lists of registered voters, demographic statistics and voter turnout is provided to candidates in accordance with Florida Election law.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration	24.00	3,236,100	4,916,800	-1,680,700
Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.				
Current Level of Service Budget	<u>24.00</u>	<u>3,236,100</u>	<u>4,916,800</u>	<u>-1,680,700</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,224,353	2,337,700	2,302,000	2,752,900	-	2,752,900	17.8%
Operating Expense	365,252	441,900	441,900	453,200	-	453,200	2.6%
Capital Outlay	71,746	35,000	35,000	30,000	-	30,000	(14.3)%
Net Operating Budget	2,661,351	2,814,600	2,778,900	3,236,100	-	3,236,100	15.0%
Trans to 001 General Fund	-	-	43,700	-	-	-	na
Total Budget	2,661,351	2,814,600	2,822,600	3,236,100	-	3,236,100	15.0%
Total FTE	23.00	24.00	24.00	24.00	-	24.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	4,168,500	4,307,100	4,307,100	4,916,800	-	4,916,800	14.2%
Total Funding	4,168,500	4,307,100	4,307,100	4,916,800	-	4,916,800	14.2%

Notes:

The Supervisor of Elections Administration Department is responsible for administering elections, as well as all the duties and tasks associated with elections. The Administration cost center is not affected by fluctuations in the number of elections conducted each year, as is the Elections cost center.

Current FY 2023:

The Administration Department's personal services increased due to salary adjustments and the associated retirement and social security. Capital outlay expenditures include funding for replacement network hardware devices.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
SOE-Expenses Paid By BCC (001)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
BCC Paid Expenses	-	95,300	-	95,300
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	95,300	-	95,300

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	76,800	92,000	87,100	95,300	-	95,300	3.6%
Net Operating Budget	76,800	92,000	87,100	95,300	-	95,300	3.6%
Total Budget	76,800	92,000	87,100	95,300	-	95,300	3.6%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,199	-	-	-	-	-	na
Miscellaneous Revenues	668	-	-	-	-	-	na
Net Cost General Fund	74,933	92,000	87,100	95,300	-	95,300	3.6%
Total Funding	76,800	92,000	87,100	95,300	-	95,300	3.6%

Notes:

The Board of County Commissioners are required to pay for insurances, information technology and some utilities for the Supervisor of Elections. These costs are included here.

Forecast FY 2022:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2023:

Increase in operating expenses is due to Info Tech automation allocation, general insurance.

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections-Elections (080)**

Mission Statement

ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Elections	-	1,680,700	-	1,680,700
Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of election and sample ballots to all county voters. Process all eligible requests for vote-by-mail ballots. Provide current lists of registered voters to candidates and parties. Compile and provide demographic statistics on voter registration and voter turnout to the public, press and all other interested agencies and organizations.				
Current Level of Service Budget	-	1,680,700	-	1,680,700

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	273,522	227,100	227,100	307,800	-	307,800	35.5%
Operating Expense	1,117,120	1,265,400	1,257,400	1,372,900	-	1,372,900	8.5%
Net Operating Budget	1,390,642	1,492,500	1,484,500	1,680,700	-	1,680,700	12.6%
Total Budget	1,390,642	1,492,500	1,484,500	1,680,700	-	1,680,700	12.6%

Current FY 2023:

In FY 2023, Elections personal services is funding the election worker payroll for the November General Election. Operating expenses increased due to a funding a General Election rather than a Primary Election during FY2023.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Supervisor Of Elections
Supervisor of Elections Grants (081)**

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,553	-	-	-	-	-	na
Operating Expense	109,516	-	59,400	-	-	-	na
Net Operating Budget	113,069	-	59,400	-	-	-	na
Total Budget	113,069	-	59,400	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	113,008	-	59,400	-	-	-	na
Interest/Misc	13	-	-	-	-	-	na
Total Funding	113,021	-	59,400	-	-	-	na

Forecast FY 2022:

The forecast includes continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	9,596,063	10,402,400	11,007,300	11,569,700	154,600	11,724,300	12.7%
Operating Expense	3,761,589	3,420,000	3,236,700	3,602,600	275,200	3,877,800	13.4%
Capital Outlay	534,147	270,800	300,900	58,700	-	58,700	(78.3)%
Net Operating Budget	13,891,799	14,093,200	14,544,900	15,231,000	429,800	15,660,800	11.1%
Trans to Board	-	-	135,400	-	-	-	na
Total Budget	13,891,799	14,093,200	14,680,300	15,231,000	429,800	15,660,800	11.1%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Accounting, Recording and Satellites (011)	2,247,760	2,492,200	2,571,100	2,761,000	60,500	2,821,500	13.2%
Administration (011)	646,569	772,400	923,400	1,013,600	-	1,013,600	31.2%
Clerk Of County Courts (011)	17,077	53,900	48,400	50,400	-	50,400	(6.5)%
Clerk To The Board (011)	5,510,225	5,578,900	5,989,400	6,230,800	94,100	6,324,900	13.4%
Clerk To The Circuit Court (011)	174,168	231,900	229,600	233,300	-	233,300	0.6%
COC - Expenses Paid By The BCC (001)	587,859	613,900	591,400	635,400	-	635,400	3.5%
Management Information Systems MIS (011)	4,708,141	4,350,000	4,191,600	4,306,500	275,200	4,581,700	5.3%
Total Net Budget	13,891,799	14,093,200	14,544,900	15,231,000	429,800	15,660,800	11.1%
Total Transfers and Reserves	-	-	135,400	-	-	-	na
Total Budget	13,891,799	14,093,200	14,680,300	15,231,000	429,800	15,660,800	11.1%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	178,140	-	-	-	-	-	na
Charges For Services	5,125,136	4,268,300	4,479,000	4,437,500	-	4,437,500	4.0%
Fines & Forfeitures	35,818	36,000	38,000	40,000	-	40,000	11.1%
Miscellaneous Revenues	51	-	900	-	-	-	na
Interest/Misc	29,256	25,000	28,100	31,100	-	31,100	24.4%
Trans frm Board	8,565,900	9,365,200	9,542,900	10,310,900	429,800	10,740,700	14.7%
Net Cost General Fund	587,859	613,900	591,400	635,400	-	635,400	3.5%
Less 5% Required By Law	-	(215,200)	-	(223,900)	-	(223,900)	4.0%
Total Funding	14,522,160	14,093,200	14,680,300	15,231,000	429,800	15,660,800	11.1%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Clerk To The Board (011)	52.44	59.44	59.44	59.44	1.00	60.44	1.7%
Clerk To The Circuit Court (011)	2.50	2.50	2.50	2.50	-	2.50	0.0%
Accounting, Recording and Satellites (011)	27.57	29.19	29.84	29.84	1.00	30.84	5.7%
Administration (011)	3.55	4.13	5.94	5.94	-	5.94	43.8%
Management Information Systems MIS (011)	16.50	19.50	19.00	19.00	-	19.00	(2.6)%
Total FTE	102.56	114.76	116.72	116.72	2.00	118.72	3.5%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Mission Statement

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Operations Finance	23.44	2,158,600	15,000	2,143,600
To maintain accounts payable, payroll and revenue information to managers, elected officials and financial markets on a timely basis.				
Finance and Accounting	26.00	2,786,400	-	2,786,400
To maintain reporting of relevant financial information to the general public, managers, elected officials, and financial markets on a timely basis, including management of debt and investments, preparation of financial statements.				
Minutes and Records	4.00	471,000	48,000	423,000
Maintenance of BCC minutes and records and the Value Adjustment Board.				
Inspector General (Internal Audit)	6.00	814,800	-	814,800
To provide assurance activities designed to add value and assist the organization in accomplishing its objectives by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, control, and governance processes by providing objective analysis and constructive recommendations.				
Current Level of Service Budget	59.44	6,230,800	63,000	6,167,800
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
One (1) Inspector General	1.00	94,100	-	94,100
Expanded Services Budget	1.00	94,100	-	94,100
Total Adopted Budget	60.44	6,324,900	63,000	6,261,900

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,770,244	5,108,800	5,438,700	5,687,300	94,100	5,781,400	13.2%
Operating Expense	739,981	470,100	550,700	543,500	-	543,500	15.6%
Net Operating Budget	5,510,225	5,578,900	5,989,400	6,230,800	94,100	6,324,900	13.4%
Total Budget	5,510,225	5,578,900	5,989,400	6,230,800	94,100	6,324,900	13.4%
Total FTE	52.44	59.44	59.44	59.44	1.00	60.44	1.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	65,430	54,900	63,800	63,000	-	63,000	14.8%
Total Funding	65,430	54,900	63,800	63,000	-	63,000	14.8%

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Board (011)**

Notes:

This budget includes Finance, Operations, Inspector General and Minutes and Records Divisions.

Current FY 2023:

Personal services increase is due to the change in the wage plan to remain consistent with the Board of County Commissioners implemented plan.

There is one (1) FTE expanded request for an Inspector General position for in field audit review.

Operating expense increased due to other contractual services.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk To The Circuit Court (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Circuit Civil	2.50	195,200	-	195,200
Circuit Felony	-	19,100	-	19,100
Jury	-	9,000	-	9,000
Circuit Probate	-	7,200	-	7,200
Circuit Juvenile	-	2,800	-	2,800
Current Level of Service Budget	<u>2.50</u>	<u>233,300</u>	<u>-</u>	<u>233,300</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	151,000	152,600	152,600	153,600	-	153,600	0.7%
Operating Expense	23,168	79,300	77,000	79,700	-	79,700	0.5%
Net Operating Budget	<u>174,168</u>	<u>231,900</u>	<u>229,600</u>	<u>233,300</u>	<u>-</u>	<u>233,300</u>	<u>0.6%</u>
Total Budget	<u>174,168</u>	<u>231,900</u>	<u>229,600</u>	<u>233,300</u>	<u>-</u>	<u>233,300</u>	<u>0.6%</u>
Total FTE	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>	<u>2.50</u>	<u>-</u>	<u>2.50</u>	<u>0.0%</u>

Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTE's for the BOCC's request of court clerks for the hearing officers.

Forecast FY 2022:

Operating Expenditure are forecasted to be \$2,300 or 0.99% less then the prior adopted budget. Reductions are due to lower operating costs in office equipment.

Current FY 2023:

Operating Expenditures have increased primarily due to office equipment and office furniture.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of County Courts (011)**

Mission Statement

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
County Misdemeanor	-	21,700	-	21,700
County Civil/Small Claims	-	22,200	-	22,200
County Traffic	-	6,500	-	6,500
Current Level of Service Budget	-	<u>50,400</u>	-	<u>50,400</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	17,077	53,900	48,400	50,400	-	50,400	(6.5)%
Net Operating Budget	<u>17,077</u>	<u>53,900</u>	<u>48,400</u>	<u>50,400</u>	-	<u>50,400</u>	<u>(6.5)%</u>
Total Budget	<u>17,077</u>	<u>53,900</u>	<u>48,400</u>	<u>50,400</u>	-	<u>50,400</u>	<u>(6.5)%</u>

Notes:

This budget reflects the County Court Satellites, Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

Forecast FY 2022:

Total expenditures are anticipated to be \$5,500 or 10.20% less than budgeted.

Current FY 2023:

Operating expense decrease is due to reduced office furniture purchases.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (011)

Mission Statement

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, to provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and to maintain historical records.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Clerk's Accounting	3.24	316,400	-	316,400	
To coordinate the financial activities of the Clerk's Office including budgeting, financial transaction processing and financials reporting.					
Recording	19.00	1,775,300	4,282,800	-2,507,500	
To provide on-line computer access to land records for the public. To continue records conversion from microfilm to optical storage and retrieval.					
Records Management	1.60	157,200	-	157,200	
To provide a systematic approach to all phases of records retention and disposal of obsolete records and documentation of compliance with laws, ordinances and other regulations.					
County Satellite Offices	6.00	512,100	40,000	472,100	
Current Level of Service Budget		29.84	2,761,000	4,322,800	-1,561,800
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
One (1) Recording Clerk	1.00	60,500	-	60,500	
Expanded Services Budget		1.00	60,500	-	60,500
Total Adopted Budget		30.84	2,821,500	4,322,800	-1,501,300

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,051,961	2,243,500	2,339,400	2,500,000	60,500	2,560,500	14.1%
Operating Expense	195,799	248,700	231,700	261,000	-	261,000	4.9%
Net Operating Budget	2,247,760	2,492,200	2,571,100	2,761,000	60,500	2,821,500	13.2%
Total Budget	2,247,760	2,492,200	2,571,100	2,761,000	60,500	2,821,500	13.2%
Total FTE	27.57	29.19	29.84	29.84	1.00	30.84	5.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	4,957,936	4,128,400	4,329,500	4,282,800	-	4,282,800	3.7%
Fines & Forfeitures	35,818	36,000	38,000	40,000	-	40,000	11.1%
Total Funding	4,993,754	4,164,400	4,367,500	4,322,800	-	4,322,800	3.8%

Elected Officials-Constitutional Officer

Clerk Of Courts

Accounting, Recording and Satellites (011)

Notes:

This budget is for the operations of the Accounting, Recording, Records Management and Satellite Offices. A re-organization of the departments occurred in FY2022.

Forecast FY 2022:

FTE's increased mid-year by (.65).

Current FY 2023:

Personal service increase is to follow the Board of County Commissioners recommended pay structure. The Recording Department is self-funded and does not require any funding from the Board. Additional revenues offset costs to the Board by \$1,501,300.

Clerk's Accounting is funded 54% by the BOCC the remaining balance is funded through court revenues. Records Management is funded 80% by the BOCC with the remaining funding from court revenues. The Satellite offices are funded 60% by the BOCC with the remaining balance funded through court revenues.

There is one (1) FTE expanded request for a Recording Clerk position for the additional workload from the high volume of property transactions and to support Growth Management processes.

Operating increase is due to postage and data processing equipment.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Mission Statement

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Courts legal and constitutional duties.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Clerk's Administration	4.86	829,500	109,800	719,700
To provide the services required by the Florida Constitution, which includes: Clerk of the Circuit Court, Clerk of the County Court, County Comptroller/Treasurer, County Auditor, County Recorder, and Secretary/Ex-Officio Clerk of the County Commissioners.				
Human Resources	1.08	184,100	-	184,100
To provide employee services for the recruitment, training and retention of employees with the Clerk's office.				
Current Level of Service Budget	<u>5.94</u>	<u>1,013,600</u>	<u>109,800</u>	<u>903,800</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	580,532	587,000	752,100	855,800	-	855,800	45.8%
Operating Expense	66,037	185,400	139,300	157,800	-	157,800	(14.9)%
Capital Outlay	-	-	32,000	-	-	-	na
Net Operating Budget	<u>646,569</u>	<u>772,400</u>	<u>923,400</u>	<u>1,013,600</u>	<u>-</u>	<u>1,013,600</u>	<u>31.2%</u>
Total Budget	<u>646,569</u>	<u>772,400</u>	<u>923,400</u>	<u>1,013,600</u>	<u>-</u>	<u>1,013,600</u>	<u>31.2%</u>
Total FTE	<u>3.55</u>	<u>4.13</u>	<u>5.94</u>	<u>5.94</u>	<u>-</u>	<u>5.94</u>	<u>43.8%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	178,140	-	-	-	-	-	na
Charges For Services	89,116	72,000	72,900	78,700	-	78,700	9.3%
Miscellaneous Revenues	51	-	900	-	-	-	na
Interest/Misc	29,256	25,000	28,100	31,100	-	31,100	24.4%
Total Funding	<u>296,562</u>	<u>97,000</u>	<u>101,900</u>	<u>109,800</u>	<u>-</u>	<u>109,800</u>	<u>13.2%</u>

Elected Officials-Constitutional Officer

**Clerk Of Courts
Administration (011)**

Notes:

This budget includes the Administrative Offices of the Clerk's operations including the Administration and Human Resources departments.

Forecast FY 2022:

FTE's increased mid-year by (1.81).

Current FY 2023:

The budget reflects changes for personal services pay plan maintenance and re-allocations based on FTEs served between court and non-court and mid-year personnel additions.

Operating decreased due to savings in computer software.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

Management Information Systems MIS (011)

Mission Statement

To provide data processing software, hardware and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court and the Supervisor of Elections for SAP financial systems and other processes integrated to SAP.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Information Technology (Management Information Systems)	19.00	4,306,500	13,000	4,293,500
To provide cost-effective and reliable communications support for user divisions to investigate and develop a functional distributed long-range plan.				
Current Level of Service Budget	<u>19.00</u>	<u>4,306,500</u>	<u>13,000</u>	<u>4,293,500</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
SAP software extensions and necessary hardware	-	275,200	-	275,200
Expanded Services Budget	<u>-</u>	<u>275,200</u>	<u>-</u>	<u>275,200</u>
Total Adopted Budget	<u>19.00</u>	<u>4,581,700</u>	<u>13,000</u>	<u>4,568,700</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,042,326	2,310,500	2,324,500	2,373,000	-	2,373,000	2.7%
Operating Expense	2,131,668	1,768,700	1,598,200	1,874,800	275,200	2,150,000	21.6%
Capital Outlay	534,147	270,800	268,900	58,700	-	58,700	(78.3)%
Net Operating Budget	<u>4,708,141</u>	<u>4,350,000</u>	<u>4,191,600</u>	<u>4,306,500</u>	<u>275,200</u>	<u>4,581,700</u>	<u>5.3%</u>
Total Budget	<u>4,708,141</u>	<u>4,350,000</u>	<u>4,191,600</u>	<u>4,306,500</u>	<u>275,200</u>	<u>4,581,700</u>	<u>5.3%</u>
Total FTE	<u>16.50</u>	<u>19.50</u>	<u>19.00</u>	<u>19.00</u>	<u>-</u>	<u>19.00</u>	<u>(2.6)%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	12,655	13,000	12,800	13,000	-	13,000	0.0%
Total Funding	<u>12,655</u>	<u>13,000</u>	<u>12,800</u>	<u>13,000</u>	<u>-</u>	<u>13,000</u>	<u>0.0%</u>

Forecast FY 2022:

FTE's decreased mid-year by (.50).

Current FY 2023:

Expenses are expected to increase as a result of the payroll implementation offset by the shared costs for software and hardware purchases that will be made in conjunction with our public records modernization funds.

The expanded request is for operating and capital costs related to the update with the SAP software.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Clerk Of Courts

COC - Expenses Paid By The BCC (001)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
BCC Paid Expenses	-	635,400	-	635,400
<p>The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.</p>				
Current Level of Service Budget	-	635,400	-	635,400

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	587,859	613,900	591,400	635,400	-	635,400	3.5%
Net Operating Budget	587,859	613,900	591,400	635,400	-	635,400	3.5%
Total Budget	587,859	613,900	591,400	635,400	-	635,400	3.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	587,859	613,900	591,400	635,400	-	635,400	3.5%
Total Funding	587,859	613,900	591,400	635,400	-	635,400	3.5%

Forecast FY 2022:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2023:

Increase in operating expenses is due to Info Tech automation allocation, general insurance and reinsurance premiums.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Clerk Of Courts
Clerk Of Courts (011)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Transfer from the Board of County Commissioners	-	-	10,310,900	-10,310,900
Revenue Reserve	-	-	-223,900	223,900
Current Level of Service Budget	<u>-</u>	<u>-</u>	<u>10,087,000</u>	<u>-10,087,000</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
SAP software extensions and necessary hardware	-	-	275,200	-275,200
One (1) Recording Clerk	-	-	60,500	-60,500
One (1) Inspector General	-	-	94,100	-94,100
Expanded Services Budget	<u>-</u>	<u>-</u>	<u>429,800</u>	<u>-429,800</u>
Total Adopted Budget	<u>-</u>	<u>-</u>	<u>10,516,800</u>	<u>-10,516,800</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to Board	-	-	135,400	-	-	-	na
Total Budget	<u>-</u>	<u>-</u>	<u>135,400</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	8,565,900	9,365,200	9,542,900	10,310,900	429,800	10,740,700	14.7%
Less 5% Required By Law	-	(215,200)	-	(223,900)	-	(223,900)	4.0%
Total Funding	<u>8,565,900</u>	<u>9,150,000</u>	<u>9,542,900</u>	<u>10,087,000</u>	<u>429,800</u>	<u>10,516,800</u>	<u>14.9%</u>

Forecast FY 2022:

The turnback amount is estimated at \$135,400 based on the Forecast figures received from the Clerk of Court's Office.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	514,535	174,725,700	168,425,600	188,243,900	-	188,243,900	7.7%
Operating Expense	4,721,878	39,590,700	43,050,600	43,362,700	-	43,362,700	9.5%
Capital Outlay	-	5,183,600	7,979,700	6,353,500	-	6,353,500	22.6%
Remittances	6,500	3,335,900	2,191,600	3,397,000	-	3,397,000	1.8%
Net Operating Budget	5,242,912	222,835,900	221,647,500	241,357,100	-	241,357,100	8.3%
Trans to 001 General Fund	-	-	27,300	-	-	-	na
Reserve for Contingencies	-	259,900	-	260,100	-	260,100	0.1%
Reserve for Capital	-	2,411,600	-	3,418,300	-	3,418,300	41.7%
Total Budget	5,242,912	225,507,400	221,674,800	245,035,500	-	245,035,500	8.7%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Bailiffs (040)	-	4,826,600	4,701,300	5,609,500	-	5,609,500	16.2%
Confiscated Property Trust Fund (602)	6,500	11,500	15,000	11,500	-	11,500	0.0%
Crime Prevention (603)	80,466	450,000	117,900	450,000	-	450,000	0.0%
Detention & Correction (040)	-	49,918,200	53,053,000	57,169,900	-	57,169,900	14.5%
Domestic Violence Trust Fund (609)	-	50,000	1,300	50,000	-	50,000	0.0%
E-911 Emergency Phone System (199)	-	35,300	35,300	-	-	-	(100.0)%
Emergency 911 Phone System (611)	1,741,396	1,988,400	1,799,200	1,995,900	-	1,995,900	0.4%
Justice Federal Equitable Sharing (721)	-	196,600	-	197,200	-	197,200	0.3%
Juvenile Cyber Safety (618)	-	2,500	-	2,700	-	2,700	8.0%
Law Enforcement (040)	-	160,808,000	157,771,200	171,095,400	-	171,095,400	6.4%
Law Enforcement-Expenses Pd By BCC (001)	3,414,551	3,947,200	3,930,400	4,085,300	-	4,085,300	3.5%
Second Dollar Training (608)	-	100,000	-	150,000	-	150,000	50.0%
Treasury Federal Equitable Sharing (722)	-	501,600	222,900	539,700	-	539,700	7.6%
Total Net Budget	5,242,912	222,835,900	221,647,500	241,357,100	-	241,357,100	8.3%
Total Transfers and Reserves	-	2,671,500	27,300	3,678,400	-	3,678,400	37.7%
Total Budget	5,242,912	225,507,400	221,674,800	245,035,500	-	245,035,500	8.7%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	2,019,565	1,804,000	12,253,500	2,065,100	-	2,065,100	14.5%
FEMA - Fed Emerg Mgt Agency	128,078	-	-	-	-	-	na
Charges For Services	282,601	302,800	300,600	300,500	-	300,500	(0.8)%
Fines & Forfeitures	343,515	336,200	484,600	334,600	-	334,600	(0.5)%
Miscellaneous Revenues	125,268	-	-	-	-	-	na
Interest/Misc	208,411	181,200	107,500	102,600	-	102,600	(43.4)%
Trans frm Board	-	215,552,800	215,552,800	233,874,800	-	233,874,800	8.5%
Net Cost General Fund	2,517,093	3,300,100	(6,784,900)	3,525,100	-	3,525,100	6.8%
Carry Forward	4,324,000	4,129,100	4,705,500	4,944,800	-	4,944,800	19.8%
Less 5% Required By Law	-	(98,800)	-	(112,000)	-	(112,000)	13.4%
Total Funding	9,948,531	225,507,400	226,619,600	245,035,500	-	245,035,500	8.7%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Law Enforcement (040)	1,020.00	1,030.00	1,040.00	1,040.00	-	1,040.00	1.0%
Detention & Correction (040)	348.50	348.50	348.50	348.50	-	348.50	0.0%
Bailiffs (040)	41.50	41.50	40.50	40.50	-	40.50	(2.4)%
Sheriff's Grants Fund (115)	13.00	13.00	11.00	11.00	-	11.00	(15.4)%
Emergency 911 Phone System (611)	7.00	7.00	6.00	6.00	-	6.00	(14.3)%
Total FTE	1,430.00	1,440.00	1,446.00	1,446.00	-	1,446.00	0.4%

Elected Officials-Constitutional Officer

**Sheriff
Law Enforcement (040)**

Mission Statement

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional and proactive services to Collier County in an effective and efficient manner. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to insure the CCSO is an intelligent, rapid, proactive and results oriented agency.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Law Enforcement	1,040.00	171,095,400	-	171,095,400
Maintain Collier County's status as one of the safest counties in the state utilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times.				
Current Level of Service Budget	<u>1,040.00</u>	<u>171,095,400</u>	<u>-</u>	<u>171,095,400</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	130,268,400	122,337,500	136,471,400	-	136,471,400	4.8%
Operating Expense	-	25,356,000	27,737,500	28,295,500	-	28,295,500	11.6%
Capital Outlay	-	5,183,600	7,696,200	6,328,500	-	6,328,500	22.1%
Net Operating Budget	-	160,808,000	157,771,200	171,095,400	-	171,095,400	6.4%
Total Budget	-	160,808,000	157,771,200	171,095,400	-	171,095,400	6.4%
Total FTE	1,020.00	1,030.00	1,040.00	1,040.00	-	1,040.00	1.0%

Forecast FY 2022:

The mid-year increase of ten (10) FTE's is due to two Grant positions being absorbed into Fund 040 from Fund 611 and 8 additional positions for Law Enforcement for the Youth Relations Bureau.

Operating is higher due to Fleet charges and Fuel.

Increase in capital is due to additional items needed for the helicopter over and above the funding in the 301 Funds, vehicles, radios, patrol boat and new consoles for Communications not covered by 611 funds.

Current FY 2023:

The increase in personal services is due to health insurance, retirement rates, overtime and the mid-year addition of 10 FTE's.

Operating costs increased due to an increase in Aviation insurance, building repair and maintenance, advertising, uniforms, fuel and computer software.

Capital increase is for vehicles, radios, patrol boat, ITD equipment and other machinery and equipment.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Expenses Paid by the BCC	-	4,085,300	-	4,085,300
The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.				
Law Enforcement Revenues	-	-	460,200	-460,200
Revenues received from various charges, fines, and fees charged by the Law Enforcement operations of the Sheriff Office. These include Child Support Enforcement, Witness Fees, Filing Fees, and Investigation Costs.				
Detention and Correction Revenues	-	-	100,000	-100,000
Revenues received from Jail Admission fees charged by the Correction operations of the Sheriff's Office.				
Current Level of Service Budget	-	4,085,300	560,200	3,525,100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,414,551	3,947,200	3,930,400	4,085,300	-	4,085,300	3.5%
Net Operating Budget	3,414,551	3,947,200	3,930,400	4,085,300	-	4,085,300	3.5%
Total Budget	3,414,551	3,947,200	3,930,400	4,085,300	-	4,085,300	3.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	78,351	4,000	10,005,000	5,000	-	5,000	25.0%
FEMA - Fed Emerg Mgt Agency	128,078	-	-	-	-	-	na
Charges For Services	211,089	233,100	225,300	225,200	-	225,200	(3.4)%
Fines & Forfeitures	256,571	250,000	400,000	250,000	-	250,000	0.0%
Miscellaneous Revenues	35,274	-	-	-	-	-	na
Interest/Misc	188,095	160,000	85,000	80,000	-	80,000	(50.0)%
Net Cost General Fund	2,517,093	3,300,100	(6,784,900)	3,525,100	-	3,525,100	6.8%
Total Funding	3,414,551	3,947,200	3,930,400	4,085,300	-	4,085,300	3.5%

Elected Officials-Constitutional Officer

Sheriff

Law Enforcement-Expenses Pd By BCC (001)

Forecast FY 2022:

Forecast operating expenditures are generally consistent with the adopted budget.

Current FY 2023:

Increase in operating expenses is due to building repair and maintenance.

Revenues:

The revenues are from various charges, fines and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to off-set the General Fund contribution.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Detention & Correction (040)

Mission Statement

Provide detention and corrections facility for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Detention & Corrections	348.50	57,169,900	-	57,169,900
<p>Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use of non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs.</p>				
Current Level of Service Budget	<u>348.50</u>	<u>57,169,900</u>	<u>-</u>	<u>57,169,900</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	39,822,800	41,552,600	46,336,100	-	46,336,100	16.4%
Operating Expense	-	10,095,400	11,216,900	10,808,800	-	10,808,800	7.1%
Capital Outlay	-	-	283,500	25,000	-	25,000	na
Net Operating Budget	-	49,918,200	53,053,000	57,169,900	-	57,169,900	14.5%
Total Budget	-	49,918,200	53,053,000	57,169,900	-	57,169,900	14.5%
Total FTE	348.50	348.50	348.50	348.50	-	348.50	0.0%

Forecast FY 2022:

Personal services is higher due to health insurance and overtime.

Operating expenses is higher due to medical contracts and building repair and maintenance.

Capital outlay increase is due the purchase of kitchen equipment at Naples Jail Center and laundry equipment for Immokalee Jail Center.

Current FY 2023:

Personal services are higher due to overtime, health insurance and retirement rates.

Operating expenses are higher due to medical contracts,

Capital outlay is for new video visitation software.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Bailiffs (040)**

Mission Statement

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process and other agency units during non-court hours, i.e., weekends and holidays.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Bailiffs	40.50	5,609,500	-	5,609,500
To provide bailiff services to each courtroom and Teen Court. To provide support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends.				
Current Level of Service Budget	<u>40.50</u>	<u>5,609,500</u>	<u>-</u>	<u>5,609,500</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	4,634,500	4,535,500	5,436,400	-	5,436,400	17.3%
Operating Expense	-	192,100	165,800	173,100	-	173,100	(9.9)%
Net Operating Budget	-	4,826,600	4,701,300	5,609,500	-	5,609,500	16.2%
Total Budget	-	4,826,600	4,701,300	5,609,500	-	5,609,500	16.2%
Total FTE	41.50	41.50	40.50	40.50	-	40.50	(2.4)%

Forecast FY 2022:

There was a mid-year reduction of one (1) FTE in Court Liaison.

Current FY 2023:

Personal services increased even with the mid-year reduction of one (1) FTE due to overtime, health insurance and retirement rates.

Operating expense decrease is due to savings in other equipment repair maintenance.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Sheriff (040)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Transfers	-	-	233,874,800	-233,874,800

Current Level of Service Budget - - 233,874,800 -233,874,800

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 General Fund	-	-	27,300	-	-	-	na
Total Budget	<u>-</u>	<u>-</u>	<u>27,300</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	-	215,552,800	215,552,800	233,874,800	-	233,874,800	8.5%
Total Funding	<u>-</u>	<u>215,552,800</u>	<u>215,552,800</u>	<u>233,874,800</u>	<u>-</u>	<u>233,874,800</u>	<u>8.5%</u>

Forecast FY 2022:

The turnback amount is estimated at \$27,300 based on the Forecast figures received from the Sheriff's Office.

Elected Officials-Constitutional Officer

Sheriff

Sheriff's Grants Fund (115)

Mission Statement

To seek grant funds for Collier County Sheriff's Office operations and special programs.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Grants	11.00	-	-	-
Various grant programs administered by the Sheriff's Office.				
Current Level of Service Budget	<u><u>11.00</u></u>	<u><u>-</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
No Data Found.							
Total FTE	<u><u>13.00</u></u>	<u><u>13.00</u></u>	<u><u>11.00</u></u>	<u><u>11.00</u></u>	<u><u>-</u></u>	<u><u>11.00</u></u>	<u><u>(15.4)%</u></u>

Forecast FY 2022:

A mid-year decrease of two (2) Grant FTE's were moved to Fund 040 Law Enforcement due to the grant ending.

Current FY 2023:

Any new grants will be presented to the Board of County Commissioners for approval and budget appropriated at that time.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

E-911 Emergency Phone System (199)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	35,300	35,300	-	-	-	(100.0)%
Net Operating Budget	-	35,300	35,300	-	-	-	(100.0)%
Total Budget	-	35,300	35,300	-	-	-	(100.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	146	200	200	-	-	-	(100.0)%
Carry Forward	34,900	35,100	35,100	-	-	-	(100.0)%
Total Funding	35,046	35,300	35,300	-	-	-	(100.0)%

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Mission Statement

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
E-911 Phone System	6.00	4,212,000	4,212,000	-
Facilitate the ease by which the public can access all emergency agencies (Emergency Medical Service, Fire Department and Sheriff's Office/Police Department). Through public education, increase the use of "911" for actual emergencies and decrease the number of non-emergency requests made on "911" lines. To maintain and continually update this fee-supported database.				
Current Level of Service Budget	<u>6.00</u>	<u>4,212,000</u>	<u>4,212,000</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	437,324	-	-	-	-	-	na
Operating Expense	1,304,073	-	-	-	-	-	na
Remittances	-	1,988,400	1,799,200	1,995,900	-	1,995,900	0.4%
Net Operating Budget	1,741,396	1,988,400	1,799,200	1,995,900	-	1,995,900	0.4%
Reserve for Contingencies	-	198,800	-	199,000	-	199,000	0.1%
Reserve for Capital	-	1,022,400	-	2,017,100	-	2,017,100	97.3%
Total Budget	1,741,396	3,209,600	1,799,200	4,212,000	-	4,212,000	31.2%
Total FTE	7.00	7.00	6.00	6.00	-	6.00	(14.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,930,322	1,800,000	2,000,000	2,060,100	-	2,060,100	14.5%
Miscellaneous Revenues	89,994	-	-	-	-	-	na
Interest/Misc	10,521	11,700	10,700	11,000	-	11,000	(6.0)%
Carry Forward	1,743,500	1,488,500	2,033,000	2,244,500	-	2,244,500	50.8%
Less 5% Required By Law	-	(90,600)	-	(103,600)	-	(103,600)	14.3%
Total Funding	3,774,337	3,209,600	4,043,700	4,212,000	-	4,212,000	31.2%

Elected Officials-Constitutional Officer

Sheriff

Emergency 911 Phone System (611)

Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for operation of the Emergency 911 phone system are now in a consolidated fund.

Forecast FY 2022:

Mid-year FTE's decreased by one (1), two positions were combined into one.

Current FY 2023:

Remittances to the Sheriff of \$1,995,900 is to reimburse the Sheriff's Office for Personal Service (\$549,800), Operating (\$1,394,800) and Capital Outlay (\$51,300) expenditures. Mid-year FTE's decreased by one (1) position.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Confiscated Property Trust Fund (602)

Mission Statement

Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Confiscated Property	-	518,400	518,400	-
To provide funding for various initiatives as listed under Florida Statutes 932.7055.				
Current Level of Service Budget	-	518,400	518,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	6,500	11,500	15,000	11,500	-	11,500	0.0%
Net Operating Budget	6,500	11,500	15,000	11,500	-	11,500	0.0%
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.0%
Reserve for Capital	-	511,900	-	505,800	-	505,800	(1.2)%
Total Budget	6,500	524,500	15,000	518,400	-	518,400	(1.2)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,766	1,400	2,700	2,700	-	2,700	92.9%
Carry Forward	532,800	523,200	528,100	515,800	-	515,800	(1.4)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	534,566	524,500	530,800	518,400	-	518,400	(1.2)%

Notes:

Remittance budget is provided to reimburse the Sheriff's Office for any and all allowable expenses including donations to various organizations.

Current FY 2023:

The Remittances to the Sheriff's Office of \$11,500 includes anticipated donations to the following organizations:

- \$ 5,000 - Boy Scouts of America
- \$ 6,000 - Project Graduation
- \$ 500 - Florida Missing Children Foundation
- \$ 11,500 - Total

Budgeted Transfer to the Sheriff's Grant Fund (115) will be processed once new grants are presented to the Board of County Commissioners for approval.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Mission Statement

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Crime Prevention Fund	-	721,500	721,500	-
To provide funding for crime prevention programs in Collier County, including safe neighborhood programs.				
Current Level of Service Budget	-	721,500	721,500	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	77,211	-	-	-	-	-	na
Operating Expense	3,254	-	-	-	-	-	na
Remittances	-	450,000	117,900	450,000	-	450,000	0.0%
Net Operating Budget	80,466	450,000	117,900	450,000	-	450,000	0.0%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.0%
Reserve for Capital	-	244,500	-	226,500	-	226,500	(7.4)%
Total Budget	80,466	739,500	117,900	721,500	-	721,500	(2.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	71,368	69,700	75,300	75,300	-	75,300	8.0%
Interest/Misc	2,866	3,000	3,500	3,500	-	3,500	16.7%
Carry Forward	692,000	670,400	685,700	646,600	-	646,600	(3.6)%
Less 5% Required By Law	-	(3,600)	-	(3,900)	-	(3,900)	8.3%
Total Funding	766,235	739,500	764,500	721,500	-	721,500	(2.4)%

Elected Officials-Constitutional Officer

**Sheriff
Crime Prevention (603)**

Notes:

Budget is provided to reimburse the Sheriff's Office for any and all allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

Current FY 2023:

Remittances to the Sheriff of \$450,000 is to reimburse the Sheriff's Office for Personal Service (\$150,000), Operation (\$200,000) and Capital Outlay (\$100,000) expenditures.

Budgeted Transfer to the Sheriff's Grant Fund (115) will be processed once new grants are presented to the Board of County Commissioners for approval.

Budgeted revenues assumes \$6,275 in monthly collections.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Second Dollar Training (608)

Mission Statement

Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Second Dollar Training	-	386,900	386,900	-
To provide criminal justice advanced and specialized training and criminal justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible.				
Current Level of Service Budget	-	386,900	386,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	100,000	-	150,000	-	150,000	50.0%
Net Operating Budget	-	100,000	-	150,000	-	150,000	50.0%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.0%
Reserve for Capital	-	212,900	-	226,900	-	226,900	6.6%
Total Budget	-	322,900	-	386,900	-	386,900	19.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	65,284	67,200	65,600	65,600	-	65,600	(2.4)%
Interest/Misc	847	800	1,300	1,300	-	1,300	62.5%
Carry Forward	190,300	258,300	256,400	323,300	-	323,300	25.2%
Less 5% Required By Law	-	(3,400)	-	(3,300)	-	(3,300)	(2.9)%
Total Funding	256,432	322,900	323,300	386,900	-	386,900	19.8%

Current FY 2023:

Remittances to the Sheriff's Office of \$150,000 is for specialized training programs.

Budgeted revenues assumes \$5,466 in monthly collections.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Domestic Violence Trust Fund (609)

Mission Statement

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Domestic Violence	-	497,000	497,000	-
To provide additional training to law enforcement personnel in combating domestic violence. Funding may also be allocated to defray the costs of incarcerating persons sentenced under section 741.283 F.S.				
Current Level of Service Budget	-	497,000	497,000	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	50,000	1,300	50,000	-	50,000	0.0%
Net Operating Budget	-	50,000	1,300	50,000	-	50,000	0.0%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.0%
Reserve for Capital	-	419,900	-	442,000	-	442,000	5.3%
Total Budget	-	474,900	1,300	497,000	-	497,000	4.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	21,660	19,000	19,000	19,000	-	19,000	0.0%
Interest/Misc	1,827	2,000	2,000	2,000	-	2,000	0.0%
Carry Forward	433,900	454,900	457,300	477,000	-	477,000	4.9%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	457,387	474,900	478,300	497,000	-	497,000	4.7%

Current FY 2023:

Budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Sheriff
Juvenile Cyber Safety (618)**

Mission Statement

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Juvenile Cyber Safety	-	2,700	2,700	-
Training program on cyber-safety for minors.				
Current Level of Service Budget	<u>-</u>	<u>2,700</u>	<u>2,700</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	2,500	-	2,700	-	2,700	8.0%
Net Operating Budget	<u>-</u>	<u>2,500</u>	<u>-</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>8.0%</u>
Total Budget	<u>-</u>	<u>2,500</u>	<u>-</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>8.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	144	-	-	-	-	-	na
Interest/Misc	11	-	-	-	-	-	na
Carry Forward	2,500	2,500	2,700	2,700	-	2,700	8.0%
Total Funding	<u>2,655</u>	<u>2,500</u>	<u>2,700</u>	<u>2,700</u>	<u>-</u>	<u>2,700</u>	<u>8.0%</u>

Current FY 2023:

Budget is provided to reimburse the Sheriff's Office in the event a request is made.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Justice Federal Equitable Sharing (721)

Mission Statement

In a letter dated July 15, 2020 signed by the Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Justice Federal Equitable Sharing	-	197,200	197,200	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	197,200	197,200	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	196,600	-	197,200	-	197,200	0.3%
Net Operating Budget	-	196,600	-	197,200	-	197,200	0.3%
Total Budget	-	196,600	-	197,200	-	197,200	0.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	656	600	600	600	-	600	0.0%
Carry Forward	195,400	196,000	196,000	196,600	-	196,600	0.3%
Total Funding	196,056	196,600	196,600	197,200	-	197,200	0.3%

Current FY 2023:

Budget is provided to reimburse the Sheriff's Office.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Sheriff

Treasury Federal Equitable Sharing (722)

Mission Statement

In a letter dated July 15, 2020 signed by the Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Treasury Federal Equitable Sharing	-	539,700	539,700	-
Maintenance and Administration of Federal Equitable Sharing Funds.				
Current Level of Service Budget	-	539,700	539,700	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	501,600	222,900	539,700	-	539,700	7.6%
Net Operating Budget	-	501,600	222,900	539,700	-	539,700	7.6%
Total Budget	-	501,600	222,900	539,700	-	539,700	7.6%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	10,893	-	248,500	-	-	-	na
Interest/Misc	1,676	1,500	1,500	1,500	-	1,500	0.0%
Carry Forward	498,700	500,200	511,200	538,300	-	538,300	7.6%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.0%
Total Funding	511,268	501,600	761,200	539,700	-	539,700	7.6%

Current FY 2023:

Budget is provided to reimburse the Sheriff's Office.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	14,243,300	14,043,000	15,944,200	-	15,944,200	11.9%
Operating Expense	212,048	3,243,100	3,081,000	3,247,600	-	3,247,600	0.1%
Capital Outlay	-	3,280,100	2,699,800	288,100	-	288,100	(91.2)%
Net Operating Budget	212,048	20,766,500	19,823,800	19,479,900	-	19,479,900	(6.2)%
Distribution of excess fees to Gov't Agencies	-	5,690,400	8,238,000	8,805,700	-	8,805,700	54.7%
Total Budget	212,048	26,456,900	28,061,800	28,285,600	-	28,285,600	6.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tax Collector Fund (070)	-	20,518,900	19,593,600	19,223,600	-	19,223,600	(6.3)%
Tax Collector-Charges Paid By BCC (001)	212,048	247,600	230,200	256,300	-	256,300	3.5%
Total Net Budget	212,048	20,766,500	19,823,800	19,479,900	-	19,479,900	(6.2)%
Total Transfers and Reserves	-	5,690,400	8,238,000	8,805,700	-	8,805,700	54.7%
Total Budget	212,048	26,456,900	28,061,800	28,285,600	-	28,285,600	6.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	25,756,800	27,592,400	27,812,100	-	27,812,100	8.0%
Interest/Misc	-	251,400	239,200	217,200	-	217,200	(13.6)%
Trans frm Board	-	201,100	-	-	-	-	(100.0)%
Net Cost General Fund	212,048	247,600	230,200	256,300	-	256,300	3.5%
Total Funding	212,048	26,456,900	28,061,800	28,285,600	-	28,285,600	6.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tax Collector Fund (070)	161.00	167.00	167.00	167.00	-	167.00	0.0%
Total FTE	161.00	167.00	167.00	167.00	-	167.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Mission Statement

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Tax Collector	167.00	19,223,600	28,029,300	-8,805,700
<p>The Tax Collector collects all ad valorem taxes within the County, is the agent of motor vehicle licenses and registrations, issues boat titles and registrations, hunting and fishing licenses and stamps, and business tax receipts.</p>				
Excess Fee Distribution	-	8,805,700	-	8,805,700
<p>Projected excess fee distribution.</p>				
Current Level of Service Budget	<u>167.00</u>	<u>28,029,300</u>	<u>28,029,300</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	14,243,300	14,043,000	15,944,200	-	15,944,200	11.9%
Operating Expense	-	2,995,500	2,850,800	2,991,300	-	2,991,300	(0.1)%
Capital Outlay	-	3,280,100	2,699,800	288,100	-	288,100	(91.2)%
Net Operating Budget	-	20,518,900	19,593,600	19,223,600	-	19,223,600	(6.3)%
Distribution of excess fees to Gov't Agencies	-	5,690,400	8,238,000	8,805,700	-	8,805,700	54.7%
Total Budget	-	26,209,300	27,831,600	28,029,300	-	28,029,300	6.9%
Total FTE	161.00	167.00	167.00	167.00	-	167.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	25,756,800	27,592,400	27,812,100	-	27,812,100	8.0%
Interest/Misc	-	251,400	239,200	217,200	-	217,200	(13.6)%
Trans frm Board	-	201,100	-	-	-	-	(100.0)%
Total Funding	-	26,209,300	27,831,600	28,029,300	-	28,029,300	6.9%

Elected Officials-Constitutional Officer

**Tax Collector
Tax Collector Fund (070)**

Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year in accordance with Florida Statutes.

Current FY 2023:

FTE count increased by six (6) with the addition of customer service representatives for Heritage Bay. Decrease in capital outlay is due to the final year of a three-year build for Heritage Bay with FY22 being the wrap up year.

Currently, our Greentree office has 15 front-line service personnel. The Heritage Bay office will provide for 23 front-line service personnel as well as 2 more drivers' license testing personnel. This new facility will have a drivers' license testing track and we plan on utilizing this facility for more full-service activities than we did at the Greentree location. The Heritage Bay location will totally replace the Greentree location, which will save us approximately \$225,060 annually in facility rental as the building will be owned by the Collier County Board of Commissioners.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Elected Officials-Constitutional Officer

Tax Collector

Tax Collector-Charges Paid By BCC (001)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
BCC Paid Expenses	-	256,300	-	256,300

The Board of County Commission is required by statute to fund expenses associated with the County owned facilities for the Constitutional Officers along with the associated utilities, insurance and maintenance.

Current Level of Service Budget	-	256,300	-	256,300
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Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	212,048	247,600	230,200	256,300	-	256,300	3.5%
Net Operating Budget	212,048	247,600	230,200	256,300	-	256,300	3.5%
Total Budget	212,048	247,600	230,200	256,300	-	256,300	3.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	212,048	247,600	230,200	256,300	-	256,300	3.5%
Total Funding	212,048	247,600	230,200	256,300	-	256,300	3.5%

Forecast FY 2022:

Forecast operating expenditures are generally consistent with the adopted budget.

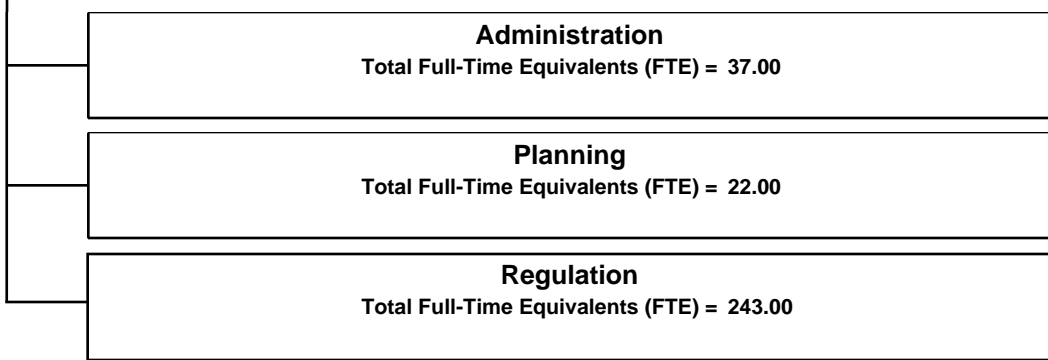
Current FY 2023:

Increase in operating expenses is due to Info Tech automation allocation, general insurance.

Growth Management Community Development Department

Growth Management Community Development Department Organizational Chart

Total Full-Time Equivalents (FTE) = 302.00



Growth Management Community Development Department

Jamie French

As Collier County's population and economy continue to expand, the Growth Management Community Development Department (GMCDD) continues to focus on facilitating community demands. With the mission of balancing mobility, livability, economic vitality, and environmental sensitivity through coordinated planning, regulation, construction, and maintenance programs that protect our community's character, it is paramount that these areas' functions are administrated efficiently for the benefit of both staff and the public they serve.

GMCDD is currently comprised of five divisions: Building Plans Review and Inspections, Code Enforcement, Development Review, Operations & Regulatory Management, and Zoning. The GMCDD budget is approximately \$76 million, primarily administered in enterprise-based funds, with very limited dependence on General Fund contributions. Those sections funded by the General Fund have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners. Reserves in our enterprise funds are well established, as business has been consistent. These reserves include appropriate allowances for fees prepaid for future services owed to the client. We continue to streamline and improve the permitting process and remain at 100% electronic permitting for all the GMCDD business elements. Further initiatives are ongoing to improve the customers' experience when submitting applications and to redesign and simplify application workflows on the Department's public portal.

A new satellite location at Heritage Bay was opened in January 2022 to support walk-in customer needs while performing all permitting and plan review activities. This new office represents the fourth satellite location around the County, which in addition to the main office on Horseshoe Drive, offers our customers flexibility in choosing an in-person office to conduct business.

In coordination with the Collier County Sheriff's Office (CCSO), Collier County Tax Collector, County Attorney's Office, and the Naples Area Board of Realtors, the Department initiated a Board approved Short-term Vacation Rental registration program in an abbreviated time that utilizes the Departments CityView Software with no additional staffing or fee increases. Training was provided to the CCSO and Code Enforcement staff, and there are currently more than 900 registered short-term vacation rental properties.

Our Code Enforcement Division remains committed to the life, safety, and well-being of the community through education, cooperation, and compliance. Our budget is adequately sized to accommodate upcoming land use activities, including current and future restudies, peer reviews to determine fiscal neutrality, master plan implementations, ordinances updates, and LDC amendments.

Since 2010 there have been no requests or approved fee increases for any of the services provided by GMCDD. Instead, the County Manager's Office and our customers continue to challenge the Department to identify efficient dynamic business practices to meet demand. The Board has approved numerous staff-initiated fee decreases resulting from this continued approach to enhancing efficiencies. These fee decreases have resulted in nearly eight million dollars in total savings for the community.

GMCDD is committed to the resiliency and long-term protection of our natural and built environments, including the sustainability and resiliency of our community and economy. Through our efficient business practice efforts, we have been able to maintain a reliable level of service, and as a participating community in the National Flood Insurance Program (NFIP), Collier County continues to retain its current rating as a Class 5 community in the NFIP Community Rating System. With more than two-thirds of the County designated as a Special Flood Hazard Area (SFHA), the County's Class 5 rating has resulted in a 25 percent discount on flood insurance premiums for NFIP policies issued or renewed in a SFHA on or after May 1, 2020. These savings translate into over \$8 million spread among more than 70,000 flood insurance policies within the unincorporated areas of Collier County, second only to Miami-Dade County for the number of most active flood insurance policies. Collier County has continued to be recognized for greater than five years for its higher regulatory standards with consideration to development in the SHFA and has assisted other Florida communities by providing lessons learned and recommended best practices.

GMCDD is anticipating challenges in FY 2023, such as continued material supply chain delays, project cost inflation, and a stressed labor force. The Department will continue to work with vendors to order long lead-time items and services early to mitigate project and delivery time delays. In addition, staff continuously monitors costs and utilizes this data to bid on projects strategically. Our ability to recruit, train, and retain key team members must be a top priority to achieve the County's strategic goals. We will continue to monitor labor costs and the availability of augmenting staff with consultant/vendor assistance to ensure that we are consistent with industry standards and complete strategic objectives.

We appreciate our community, clients, agency partners, the County Attorney's Office, the County Manager's agency, and the Board's continued level of support to the mission but realize that it is the ladies and gentlemen that are employed throughout all aspects of GMCDD that make us successful.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	24,577,504	25,814,600	24,679,900	31,431,600	423,500	31,855,100	23.4%
Operating Expense	10,453,170	16,938,400	15,358,300	20,037,600	19,000	20,056,600	18.4%
Indirect Cost Reimburs	958,000	941,400	941,400	886,900	-	886,900	(5.8)%
Capital Outlay	85,666	402,700	317,500	308,000	-	308,000	(23.5)%
Total Net Budget	36,074,340	44,097,100	41,297,100	52,664,100	442,500	53,106,600	20.4%
Trans to 001 Gen Fd	191,700	197,400	197,400	203,500	-	203,500	3.1%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 301 Co Wide Cap Fd	-	121,400	121,400	121,400	-	121,400	0.0%
Trans to 309 CDES Capital	-	1,872,000	1,872,000	-	-	-	(100.0)%
Trans to 506 IT Capital	-	-	-	1,077,500	-	1,077,500	na
Advance/Repay to 495 Airp Ops	1,056,740	-	-	-	-	-	na
Reserve for Contingencies	-	1,343,700	-	606,100	-	606,100	(54.9)%
Reserve for Prepaid Services	-	7,020,600	-	8,465,500	-	8,465,500	20.6%
Reserve for Capital	-	8,157,400	-	8,068,500	-	8,068,500	(1.1)%
Reserve for Cash Flow	-	5,797,200	-	5,026,000	-	5,026,000	(13.3)%
Reserve for Attrition	-	(343,000)	-	(431,300)	-	(431,300)	25.7%
Total Budget	37,568,481	68,509,500	43,733,600	76,047,000	442,500	76,489,500	11.6%

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Administration	9,856,130	14,442,100	12,516,600	15,701,800	-	15,701,800	8.7%
Planning	2,994,074	4,151,800	3,845,700	5,843,700	-	5,843,700	40.8%
Regulation	23,224,136	25,503,200	24,934,800	31,118,600	442,500	31,561,100	23.8%
Total Net Budget	36,074,340	44,097,100	41,297,100	52,664,100	442,500	53,106,600	20.4%
Regulation	-	1,023,800	-	940,100	-	940,100	(8.2)%
Reserves and Transfers	1,494,140	23,388,600	2,436,500	22,442,800	-	22,442,800	(4.0)%
Total Transfers and Reserves	1,494,140	24,412,400	2,436,500	23,382,900	-	23,382,900	(4.2)%
Total Budget	37,568,481	68,509,500	43,733,600	76,047,000	442,500	76,489,500	11.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	101,762	86,000	115,000	115,000	-	115,000	33.7%
Licenses & Permits	7,756,119	6,264,300	7,432,400	6,876,900	-	6,876,900	9.8%
Building Permits	20,454,000	16,000,000	17,000,000	17,000,000	-	17,000,000	6.3%
Reinspection Fees	2,971,796	2,500,000	3,000,000	3,000,000	-	3,000,000	20.0%
Special Assessments	52,995	20,000	16,000	16,000	-	16,000	(20.0)%
Intergovernmental Revenues	9,552	-	-	-	-	-	na
Charges For Services	4,008,910	3,207,200	3,972,500	3,436,000	-	3,436,000	7.1%
Fines & Forfeitures	341,943	202,800	192,000	172,000	-	172,000	(15.2)%
Miscellaneous Revenues	99,457	73,400	93,600	86,700	-	86,700	18.1%
Interest/Misc	165,378	179,800	195,900	210,900	-	210,900	17.3%
Reimb From Other Depts	470,546	398,000	402,000	414,000	-	414,000	4.0%
Net Cost Unincorp General Fund	5,386,543	6,902,900	6,601,400	7,704,100	140,200	7,844,300	13.6%
Net Cost Community Development	(22,222,165)	-	(18,265,000)	-	-	-	na
Net Cost Planning Services	(16,161,209)	-	(17,032,300)	-	-	-	na
Trans fm 101 Transp Op Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans fm 103 Stormwater Ops	20,000	22,600	22,600	28,800	-	28,800	27.4%
Trans fm 107 Imp Fee Admin	20,000	22,600	22,600	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	573,000	573,000	573,000	573,000	-	573,000	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	35,800	35,800	44,400	-	44,400	24.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	20,000	22,600	22,600	28,700	-	28,700	27.0%
Adv/Repay fm 495 Airport	8,300	523,100	523,100	1,624,800	-	1,624,800	210.6%
Carry Forward	34,548,800	32,757,500	39,802,500	36,109,700	302,300	36,412,000	11.2%
Less 5% Required By Law	-	(1,404,700)	-	(1,522,700)	-	(1,522,700)	8.4%
Total Funding	38,778,927	68,509,500	44,848,300	76,047,000	442,500	76,489,500	11.6%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Administration	37.00	37.00	37.00	37.00	-	37.00	0.0%
Planning	21.00	21.00	22.00	22.00	-	22.00	4.8%
Regulation	230.00	229.00	237.00	237.00	6.00	243.00	6.1%
Total FTE	288.00	287.00	296.00	296.00	6.00	302.00	5.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Administration

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,235,121	3,465,600	3,266,800	4,059,500	-	4,059,500	17.1%
Operating Expense	5,592,942	9,677,400	8,225,700	10,500,000	-	10,500,000	8.5%
Indirect Cost Reimburs	942,400	924,100	924,100	867,300	-	867,300	(6.1)%
Capital Outlay	85,666	375,000	100,000	275,000	-	275,000	(26.7)%
Net Operating Budget	9,856,130	14,442,100	12,516,600	15,701,800	-	15,701,800	8.7%
Total Budget	9,856,130	14,442,100	12,516,600	15,701,800	-	15,701,800	8.7%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Addressing and GIS (113)	496,849	547,300	511,600	609,500	-	609,500	11.4%
Planning & Regulatory Admin/FEMA Expenses (111)	316,403	566,900	341,100	568,300	-	568,300	0.2%
Planning & Regulatory Administration (113)	8,251,812	12,276,900	10,767,200	13,195,300	-	13,195,300	7.5%
Planning & Regulatory Administration (131)	359,421	534,700	465,800	772,500	-	772,500	44.5%
Records Management (113)	431,645	516,300	430,900	556,200	-	556,200	7.7%
Total Net Budget	9,856,130	14,442,100	12,516,600	15,701,800	-	15,701,800	8.7%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	9,856,130	14,442,100	12,516,600	15,701,800	-	15,701,800	8.7%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	2,245,001	1,840,800	1,941,400	1,561,000	-	1,561,000	(15.2)%
Building Permits	20,454,000	16,000,000	17,000,000	17,000,000	-	17,000,000	6.3%
Reinspection Fees	1,969,067	1,800,000	2,000,000	2,000,000	-	2,000,000	11.1%
Intergovernmental Revenues	9,552	-	-	-	-	-	na
Charges For Services	252,115	198,700	263,200	260,000	-	260,000	30.9%
Miscellaneous Revenues	60,209	50,100	51,500	51,500	-	51,500	2.8%
Reimb From Other Depts	306,549	294,000	299,000	311,000	-	311,000	5.8%
Net Cost Unincorp General Fund	316,403	566,900	341,100	568,300	-	568,300	0.2%
Net Cost Community Development	(15,458,981)	(6,374,800)	(9,299,300)	(6,279,400)	-	(6,279,400)	(1.5)%
Net Cost Planning Services	(297,785)	66,400	(80,300)	229,400	-	229,400	245.5%
Total Funding	9,856,130	14,442,100	12,516,600	15,701,800	-	15,701,800	8.7%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Planning & Regulatory Administration (113)	26.00	26.00	26.00	26.00	-	26.00	0.0%
Planning & Regulatory Admin/FEMA Expenses (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Records Management (113)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Addressing and GIS (113)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	37.00	37.00	37.00	37.00	-	37.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (113)

Mission Statement

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration	1.00	10,624,900	20,640,400	-10,015,500
This section includes the funding for the Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.				
Divisional Financial and Systems Management	20.00	2,086,500	-	2,086,500
This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, and acting as liaison to GMD Planning & Regulatory advisory boards.				
Cash Management	5.00	483,900	-	483,900
Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashing services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.				
Current Level of Service Budget				
	26.00	13,195,300	20,640,400	-7,445,100

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
* 99% accuracy rate for cash receipts and deposits by GMD Cashiers	99	99	99	99
• 90% of all phone calls coming through the telephone system will be answered in less than one minute	100	100	100	100
• 90% of citizens coming to the Business Center will wait on average less than 20 minutes	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,362,427	2,572,900	2,430,100	3,038,100	-	3,038,100	18.1%
Operating Expense	5,106,419	8,714,900	7,548,000	9,333,800	-	9,333,800	7.1%
Indirect Cost Reimburs	697,300	689,100	689,100	623,400	-	623,400	(9.5)%
Capital Outlay	85,666	300,000	100,000	200,000	-	200,000	(33.3)%
Net Operating Budget	8,251,812	12,276,900	10,767,200	13,195,300	-	13,195,300	7.5%
Total Budget	8,251,812	12,276,900	10,767,200	13,195,300	-	13,195,300	7.5%
Total FTE	26.00	26.00	26.00	26.00	-	26.00	0.0%

Growth Management Community Development Department

Administration Planning & Regulatory Administration (113)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	1,765,128	1,503,500	1,601,400	1,221,000	-	1,221,000	(18.8)%
Building Permits	20,454,000	16,000,000	17,000,000	17,000,000	-	17,000,000	6.3%
Reinspection Fees	1,969,067	1,800,000	2,000,000	2,000,000	-	2,000,000	11.1%
Intergovernmental Revenues	9,552	-	-	-	-	-	na
Charges For Services	75,339	67,700	57,100	56,900	-	56,900	(16.0)%
Miscellaneous Revenues	59,556	50,100	51,500	51,500	-	51,500	2.8%
Reimb From Other Depts	306,549	294,000	299,000	311,000	-	311,000	5.8%
Net Cost Community Development	(16,387,378)	(7,438,400)	(10,241,800)	(7,445,100)	-	(7,445,100)	0.1%
Total Funding	8,251,812	12,276,900	10,767,200	13,195,300	-	13,195,300	7.5%

Forecast FY 2022:

Personal Services are forecast to be slightly lower than the adopted FY 2022 budget due to vacancies throughout the year.

Operating Expenses are forecast to be lower due to a decrease in contracted services (inability of the professional services vendor to provide qualified candidates to perform building plans review and inspections), a reduction in technology services (land development software provider unable to complete the number of change orders requested), and the digital conversion of land development and building-related documents not operating at full capacity.

Capital Outlay is forecast to be lower due to the deferral of bathroom renovation projects.

Current FY 2023:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113) operations, including funding to support CityView maintenance and development and contracted professional services to meet permitting and inspection-related activities.

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are expected to be higher primarily due to the re-solicitation of the professional services vendor contract and a planned project to replace the antiquated building security card access reader system. This section includes the budget for required building maintenance, digital record conversion of permits and plans, and increased external vendor support for further enhancements to the land development software.

Capital Outlay includes site improvements, renovation of bathrooms, and other required building maintenance and replacement items identified by Facilities Management.

Revenues:

Staff recognizes the continued volatility of development industry activity and will continue to focus on market conditions, capturing efficiencies, and maintaining a conservative approach to business operations and revenue forecasting. Revenue is budgeted to increase in FY 2023 due to the anticipated growth in building and permit activity.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (131)

Mission Statement

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration	-	528,600	-	528,600
This section provides administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards and executive level management to all divisions within Planning and Regulatory Services.				
Fund Level Control	-	243,900	543,100	-299,200
This division provides for the operation of the GMD Planning & Regulation Building including the Divisions within the Department and the associated direct and indirect costs.				
Current Level of Service Budget				
	-	772,500	543,100	229,400

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 100% of all PUD Annual Monitoring Report Notifications will be sent to applicants within 45 days of the due date	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	114,321	284,700	230,800	513,600	-	513,600	80.4%
Indirect Cost Reimburs	245,100	235,000	235,000	243,900	-	243,900	3.8%
Capital Outlay	-	15,000	-	15,000	-	15,000	0.0%
Net Operating Budget	359,421	534,700	465,800	772,500	-	772,500	44.5%
Total Budget	359,421	534,700	465,800	772,500	-	772,500	44.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	479,873	337,300	340,000	340,000	-	340,000	0.8%
Charges For Services	176,713	131,000	206,100	203,100	-	203,100	55.0%
Miscellaneous Revenues	621	-	-	-	-	-	na
Net Cost Planning Services	(297,785)	66,400	(80,300)	229,400	-	229,400	245.5%
Total Funding	359,421	534,700	465,800	772,500	-	772,500	44.5%

Growth Management Community Development Department

Administration

Planning & Regulatory Administration (131)

Forecast FY 2022:

Operating Expenses are forecast to be lower due to the professional service vendor not being able to provide adequate resources.

Current FY 2023:

Overall Expenses are budgeted to be higher due to the re-solicitation of the professional services vendor contract, an additional contracted inspector, increased IT automation allocation costs, and replacement of computers.

Capital Outlay expenditures are budgeted to remain the same as FY 2022.

Revenues:

Revenue is projected to increase in the coming year primarily due to a rise in the number of growth management plan amendment petitions.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Mission Statement

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	1.00	568,300	-	568,300
Provide FEMA representatives with engineering, scientific and topographic data to improve the accuracy of the FEMA flood insurance maps; coordinate the implementation and updating of the County's floodplain management plan; and to oversee the Community Rating System (CRS).				
Current Level of Service Budget	<u>1.00</u>	<u>568,300</u>	<u>-</u>	<u>568,300</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Update County Physical/Map Revisions	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	169,766	171,600	143,600	170,100	-	170,100	(0.9)%
Operating Expense	146,636	395,300	197,500	398,200	-	398,200	0.7%
Net Operating Budget	316,403	566,900	341,100	568,300	-	568,300	0.2%
Total Budget	316,403	566,900	341,100	568,300	-	568,300	0.2%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	316,403	566,900	341,100	568,300	-	568,300	0.2%
Total Funding	316,403	566,900	341,100	568,300	-	568,300	0.2%

Growth Management Community Development Department

Administration

Planning & Regulatory Admin/FEMA Expenses (111)

Notes:

This section assists with maintaining the Community Rating System (CRS) program, contract expenses related to the continuation of Physical Map Revisions 1 and 2, FEMA's Southwest Florida Coastal Flood Study, and responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which is a requirement of the CRS program and needs to be done every five years. The spending in this budget depends on FEMA's ability to complete their reviews submitted by County staff for the Physical Map Revisions and the Coastal Flood Study.

Forecast FY 2022:

Personal Services and Operating Expenses are forecast to be lower due to employee and temporary service contract staff vacancies.

Current FY 2023:

Personal services and Operating Expenses are anticipated to be in line with the adopted FY 2022 budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Administration
Records Management (113)**

Mission Statement

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Records Management/Information Desk/Digital Conv	4.00	556,200	-	556,200
Management/maintenance of permitting records and timely response to public records requests as required by the Department of State Records Management and Florida Statutes. Information Desk support of Division in the Business Center by reception, directing calls, and taking and receiving messages, and customer service duties as required. Digital conversion, document imaging of hardcopy to electronic, of all vertical construction permit documents.				
Current Level of Service Budget	<u>4.00</u>	<u>556,200</u>	<u>-</u>	<u>556,200</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 95% of Archived Records Request will have file available to customer within 5 business days	50	70	70	70
• 95% of the Public Records Request will be responded to requestor and notify all departments within 1 business day	60	70	70	70

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	260,256	258,300	259,600	308,500	-	308,500	19.4%
Operating Expense	171,389	198,000	171,300	187,700	-	187,700	(5.2)%
Capital Outlay	-	60,000	-	60,000	-	60,000	0.0%
Net Operating Budget	431,645	516,300	430,900	556,200	-	556,200	7.7%
Total Budget	431,645	516,300	430,900	556,200	-	556,200	7.7%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	33	-	-	-	-	-	na
Net Cost Community Development	431,612	516,300	430,900	556,200	-	556,200	7.7%
Total Funding	431,645	516,300	430,900	556,200	-	556,200	7.7%

Growth Management Community Development Department

**Administration
Records Management (113)**

Forecast FY 2022:

Personal Services are forecast to be in line with the adopted FY 2022 budget.

Operating Expenses are forecast to be lower due to reduced storage costs as records are scanned and destroyed as part of the data conversion project.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be lower due to the IT capital allocation costs being charged at the Fund level.

Capital Outlay includes wide-bodied scanners to aid in the digitizing project.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Administration
Addressing and GIS (113)**

Mission Statement

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
GIS/Mapping	4.00	420,600	-	420,600
Maintain, edit and update the County's Official Zoning Atlas computer files. Provide technical support to Engineering, Zoning and Comprehensive Planning Divisions, including rezone exhibits/property owner lists and support for the County's Growth Management Plan. Provide Technical and GIS/CAD support for the County's Growth Management Plan. Provide Technical and GIS/CAD support to other divisions within the Department and on a contract or as needed basis, to divisions outside the Department and the public. Maintain, edit and update the GIS/911 Addressing database for utilization by all County agencies.				
Petition Support and Addressing Compliance Enforcement	2.00	188,900	-	188,900
Clerical, technical and site review support of petition processing and legal address assignment for all proposed projects during Site Development Plan and subdivision review processes. Coordinates with E911, EMS, Sheriff, Property Appraiser, Fire Districts and other service providers to eliminate duplicate names and ensure compliance through enforcement of the E911 Addressing Ordinance.				
Current Level of Service Budget	6.00	609,500	-	609,500

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 100% of all new Subdivision Plats & Rezone Petitions/Ordinances mapped within 60 days of recording	100	100	100	100
• 100% of the reviews completed within their established timelines	100	100	100	100
• 100% of all changes to the GIS/911 Addressing database will be updating the data files within 3 business days	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	442,671	462,800	433,500	542,800	-	542,800	17.3%
Operating Expense	54,178	84,500	78,100	66,700	-	66,700	(21.1)%
Net Operating Budget	496,849	547,300	511,600	609,500	-	609,500	11.4%
Total Budget	496,849	547,300	511,600	609,500	-	609,500	11.4%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

Growth Management Community Development Department

Administration Addressing and GIS (113)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	64	-	-	-	-	-	na
Net Cost Community Development	496,786	547,300	511,600	609,500	-	609,500	11.4%
Total Funding	496,849	547,300	511,600	609,500	-	609,500	11.4%

Forecast FY 2022:

Personal Services are forecast to be lower due to an employee vacancy.

Operating Expenses are forecast to decrease as software licenses are consolidated.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be lower due to the IT capital allocation costs being charged at the Fund level and lower IT automation allocation costs.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Planning

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,090,021	2,253,800	2,065,500	2,894,300	-	2,894,300	28.4%
Operating Expense	904,053	1,885,300	1,768,200	2,941,400	-	2,941,400	56.0%
Capital Outlay	-	12,700	12,000	8,000	-	8,000	(37.0)%
Net Operating Budget	2,994,074	4,151,800	3,845,700	5,843,700	-	5,843,700	40.8%
Total Budget	2,994,074	4,151,800	3,845,700	5,843,700	-	5,843,700	40.8%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
General Planning Services (111)	1,468,991	1,732,700	1,724,900	1,992,900	-	1,992,900	15.0%
Land Use Hearing Officer (131)	170,046	226,900	232,700	315,500	-	315,500	39.0%
Zoning & Land Development Review (111)	59,321	94,600	91,300	115,100	-	115,100	21.7%
Zoning & Land Development Review (131)	1,295,716	2,097,600	1,796,800	3,420,200	-	3,420,200	63.1%
Total Net Budget	2,994,074	4,151,800	3,845,700	5,843,700	-	5,843,700	40.8%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,994,074	4,151,800	3,845,700	5,843,700	-	5,843,700	40.8%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	1,123,978	905,700	1,164,600	1,093,000	-	1,093,000	20.7%
Charges For Services	2,991,529	2,408,000	2,906,300	2,523,000	-	2,523,000	4.8%
Net Cost Unincorp General Fund	1,522,562	1,824,000	1,794,200	2,086,000	-	2,086,000	14.4%
Net Cost Planning Services	(2,706,495)	(1,048,400)	(2,081,900)	79,200	-	79,200	(107.6)%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	2,994,074	4,151,800	3,845,700	5,843,700	-	5,843,700	40.8%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
General Planning Services (111)	9.00	9.00	9.00	9.00	-	9.00	0.0%
Zoning & Land Development Review (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Zoning & Land Development Review (131)	10.00	10.00	11.00	11.00	-	11.00	10.0%
Land Use Hearing Officer (131)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	21.00	21.00	22.00	22.00	-	22.00	4.8%

Growth Management Community Development Department

Planning General Planning Services (111)

Mission Statement

It is this section’s responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County’s Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	1,130,000	12,500	1,117,500
<p>Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.</p>				
Growth Management Plan (GMP) Preparation and Updates	4.00	511,500	-	511,500
<p>Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).</p>				
Special Planning Projects and Studies	3.00	351,400	9,500	341,900
<p>Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.</p>				
Current Level of Service Budget	<u>9.00</u>	<u>1,992,900</u>	<u>22,000</u>	<u>1,970,900</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Planning
General Planning Services (111)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 90% of Comprehensive Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,044,624	1,088,500	1,045,600	1,315,400	-	1,315,400	20.8%
Operating Expense	424,367	644,200	679,300	677,500	-	677,500	5.2%
Net Operating Budget	1,468,991	1,732,700	1,724,900	1,992,900	-	1,992,900	15.0%
Total Budget	1,468,991	1,732,700	1,724,900	1,992,900	-	1,992,900	15.0%
Total FTE	9.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	2,250	2,300	17,000	17,000	-	17,000	639.1%
Charges For Services	3,500	1,000	5,000	5,000	-	5,000	400.0%
Net Cost Unincorp General Fund	1,463,241	1,729,400	1,702,900	1,970,900	-	1,970,900	14.0%
Total Funding	1,468,991	1,732,700	1,724,900	1,992,900	-	1,992,900	15.0%

Forecast FY 2022:

Personal Services are forecast to be in line with the adopted FY 2022 budget.

Operating Expenses are forecast to be higher than the adopted budget due to professional services used to complete the redistricting project that began in FY 2021.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be higher due to an anticipated increase in consulting services for Board-directed special geographical studies, a hydrogeological enhancement study, the telecommunication ordinance update, continued updates to the Collier County Interactive Growth Model, and consulting services to assist with petition and LDC amendment reviews.

Growth Management Community Development Department

Planning

Zoning & Land Development Review (111)

Mission Statement

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statute and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and resources of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Plan Review and Petition Processing	1.00	115,100	-	115,100
Coordinate and process site plan reviews and selected land use petitions; processing of administrative variances, zoning certificates and temporary use permits not processed in the Business Center. Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code and processing amendments as directed by the BCC.				
Current Level of Service Budget	<u>1.00</u>	<u>115,100</u>	<u>-</u>	<u>115,100</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 90% of Planning reviews will be completed within established target dates	85	85	85	85

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	52,625	77,800	75,900	99,000	-	99,000	27.2%
Operating Expense	6,697	4,100	3,400	8,100	-	8,100	97.6%
Capital Outlay	-	12,700	12,000	8,000	-	8,000	(37.0)%
Net Operating Budget	59,321	94,600	91,300	115,100	-	115,100	21.7%
Total Budget	59,321	94,600	91,300	115,100	-	115,100	21.7%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	59,321	94,600	91,300	115,100	-	115,100	21.7%
Total Funding	59,321	94,600	91,300	115,100	-	115,100	21.7%

Forecast FY 2022:

Personal Services and Operating Expenses are forecast to be in line with the adopted FY 2022 budget.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be higher due to IT automation allocation costs.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Planning

Zoning & Land Development Review (131)

Mission Statement

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	1.00	2,016,300	25,300	1,991,000
Oversee all divisional functions, including personnel matters, customer service standards and operational functions for the Division of Zoning and Land Development Review.				
Zoning Petitions Review and Processing	9.00	1,305,900	629,500	676,400
Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations.				
Site Plan Review	1.00	98,000	2,939,200	-2,841,200
Review site plans; review plats; support in processing land development petitions; provide additional support and backup for Customer Service Counter at the Business Center; assist Building Division in review of Commercial Building Permits; Implementation of the Land Development Code.				
Current Level of Service Budget	11.00	3,420,200	3,594,000	-173,800

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 90% of Planning reviews will be completed within established target dates	90	90	90	90

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	976,754	1,030,600	888,600	1,329,500	-	1,329,500	29.0%
Operating Expense	318,962	1,067,000	908,200	2,090,700	-	2,090,700	95.9%
Net Operating Budget	1,295,716	2,097,600	1,796,800	3,420,200	-	3,420,200	63.1%
Total Budget	1,295,716	2,097,600	1,796,800	3,420,200	-	3,420,200	63.1%
Total FTE	10.00	10.00	11.00	11.00	-	11.00	10.0%

Growth Management Community Development Department

Planning Zoning & Land Development Review (131)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	1,121,728	903,400	1,147,600	1,076,000	-	1,076,000	19.1%
Charges For Services	2,988,029	2,407,000	2,901,300	2,518,000	-	2,518,000	4.6%
Net Cost Planning Services	(2,814,041)	(1,212,800)	(2,252,100)	(173,800)	-	(173,800)	(85.7)%
Total Funding	1,295,716	2,097,600	1,796,800	3,420,200	-	3,420,200	63.1%

Forecast FY 2022:

Personal Services are forecast to be lower due to several employee vacancies.

Operating Expenses are forecast to be lower due to budgeted projects, such as peer reviews and studies, that have been delayed.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases, FY 2023 salary adjustments, and the midyear addition of a Principal Planner approved by the Board 3/8/22, agenda item 11.C.

Operating Expenses are budgeted to be higher due to an anticipated increase in consulting services for peer reviews to determine fiscal neutrality, petition and LDC amendment reviews, professional engineering and architectural services, and potential traffic impact studies for zoning petitions.

Revenues:

Revenue is projected to increase in the coming year primarily due to an anticipated rise in the number of subdivision reviews and planned unit development petitions.

Growth Management Community Development Department

**Planning
Land Use Hearing Officer (131)**

Mission Statement

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Land Use Hearing Officer	1.00	315,500	62,500	253,000

This section provides issuance of various land use development orders such as Appeals of Type III Decisions, Variances, Minor Conditional Uses, Boat Lift Canopies and Boat Facility Extensions, review and analysis of proposed GMP and LDC amendments, review and analysis of various site planning deviations; reviews, considers and analyzes staff reports and public testimony relating to zoning and land use petitions, conducts public hearings and renders written decisions; and coordinates and cooperates with various state and federal agencies, other Board divisions and departments and the County Attorney's Office.

Current Level of Service Budget	1.00	315,500	62,500	253,000
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Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	16,018	56,900	55,400	150,400	-	150,400	164.3%
Operating Expense	154,028	170,000	177,300	165,100	-	165,100	(2.9)%
Net Operating Budget	170,046	226,900	232,700	315,500	-	315,500	39.0%
Total Budget	170,046	226,900	232,700	315,500	-	315,500	39.0%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Planning Services	107,546	164,400	170,200	253,000	-	253,000	53.9%
Trans fm 111 Unincorp Gen Fd	62,500	62,500	62,500	62,500	-	62,500	0.0%
Total Funding	170,046	226,900	232,700	315,500	-	315,500	39.0%

Growth Management Community Development Department

**Planning
Land Use Hearing Officer (131)**

Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

The Hearing Examiner position was switched from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner beginning July 14, 2021.

Forecast FY 2022:

Personal Services and Operating Expenses are forecast to be in line with the FY 2022 adopted budget.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be lower due to the IT capital allocation costs being charged at the Fund level.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Regulation

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	19,252,362	20,095,200	19,347,600	24,477,800	423,500	24,901,300	23.9%
Operating Expense	3,956,174	5,375,700	5,364,400	6,596,200	19,000	6,615,200	23.1%
Indirect Cost Reimburs	15,600	17,300	17,300	19,600	-	19,600	13.3%
Capital Outlay	-	15,000	205,500	25,000	-	25,000	66.7%
Net Operating Budget	23,224,136	25,503,200	24,934,800	31,118,600	442,500	31,561,100	23.8%
Trans to 506 IT Capital	-	-	-	8,600	-	8,600	na
Reserve for Contingencies	-	23,000	-	16,500	-	16,500	(28.3)%
Reserve for Capital	-	977,900	-	889,000	-	889,000	(9.1)%
Reserve for Cash Flow	-	27,400	-	31,300	-	31,300	14.2%
Reserve for Attrition	-	(4,500)	-	(5,300)	-	(5,300)	17.8%
Total Budget	23,224,136	26,527,000	24,934,800	32,058,700	442,500	32,501,200	22.5%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Building Review & Permitting (113)	13,378,169	14,279,100	13,836,000	17,095,000	302,300	17,397,300	21.8%
Business Franchise Administration Element (111)	156,941	282,900	286,000	301,900	-	301,900	6.7%
Code Enforcement (111)	4,298,272	4,728,700	4,871,000	5,242,700	140,200	5,382,900	13.8%
Engineering Services (131)	3,204,167	3,732,100	3,593,100	5,483,400	-	5,483,400	46.9%
Environmental Services (111)	215,486	237,500	237,300	258,900	-	258,900	9.0%
Planning / Environmental Services (131)	1,356,596	1,522,800	1,418,000	1,910,000	-	1,910,000	25.4%
Right-of-way Permit & Inspections (131)	360,744	378,000	373,200	437,300	-	437,300	15.7%
Utility Regulations Fund (669)	253,760	342,100	320,200	389,400	-	389,400	13.8%
Total Net Budget	23,224,136	25,503,200	24,934,800	31,118,600	442,500	31,561,100	23.8%
Total Transfers and Reserves	-	1,023,800	-	940,100	-	940,100	(8.2)%
Total Budget	23,224,136	26,527,000	24,934,800	32,058,700	442,500	32,501,200	22.5%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	101,762	86,000	115,000	115,000	-	115,000	33.7%
Licenses & Permits	4,387,140	3,517,800	4,326,400	4,222,900	-	4,222,900	20.0%
Reinspection Fees	1,002,729	700,000	1,000,000	1,000,000	-	1,000,000	42.9%
Special Assessments	52,995	20,000	16,000	16,000	-	16,000	(20.0)%
Charges For Services	765,266	600,500	803,000	653,000	-	653,000	8.7%
Fines & Forfeitures	341,943	202,800	192,000	172,000	-	172,000	(15.2)%
Miscellaneous Revenues	39,247	23,300	42,100	35,200	-	35,200	51.1%
Interest/Misc	4,944	4,800	5,900	5,900	-	5,900	22.9%
Reimb From Other Depts	163,997	104,000	103,000	103,000	-	103,000	(1.0)%
Net Cost Unincorp General Fund	3,547,578	4,512,000	4,466,100	5,049,800	140,200	5,190,000	15.0%
Net Cost Community Development	13,374,132	14,275,100	13,830,100	17,092,000	302,300	17,394,300	21.9%
Net Cost Planning Services	(604,651)	1,305,600	(64,100)	2,485,300	-	2,485,300	90.4%
Carry Forward	1,257,500	1,179,700	1,214,000	1,114,700	-	1,114,700	(5.5)%
Less 5% Required By Law	-	(4,600)	-	(6,100)	-	(6,100)	32.6%
Total Funding	24,434,583	26,527,000	26,049,500	32,058,700	442,500	32,501,200	22.5%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Regulation

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Building Review & Permitting (113)	143.00	144.00	149.00	149.00	4.00	153.00	6.3%
Code Enforcement (111)	42.00	40.00	40.00	40.00	2.00	42.00	5.0%
Right-of-way Permit & Inspections (131)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Business Franchise Administration Element (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Utility Regulations Fund (669)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Engineering Services (131)	24.00	24.00	27.00	27.00	-	27.00	12.5%
Environmental Services (111)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Planning / Environmental Services (131)	13.00	13.00	13.00	13.00	-	13.00	0.0%
Total FTE	230.00	229.00	237.00	237.00	6.00	243.00	6.1%

Growth Management Community Development Department

Regulation Building Review & Permitting (113)

Mission Statement

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	900,385	-	900,385
Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments.				
Building Permit Processing	27.00	2,372,715	-	2,372,715
Provide review and assistance to customers with the processing of building permits and related building code inquires.				
Inspections and Plans Review	111.00	13,008,100	3,000	13,005,100
Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)				
Contractor Licensing	9.00	813,800	-	813,800
Regulate local and State licensing requirements. Investigate complaints within 24 hours and cite unlicensed contractors.				
Current Level of Service Budget	<u>149.00</u>	<u>17,095,000</u>	<u>3,000</u>	<u>17,092,000</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
4 FTE's - Heritage Bay	4.00	302,300	-	302,300
2 Planning Technicians 1 Planner 1 Plans Reviewer The FTE's will provide planning services at the new Heritage Bay Facility.				
Expanded Services Budget	<u>4.00</u>	<u>302,300</u>	<u>-</u>	<u>302,300</u>
Total Adopted Budget	<u>153.00</u>	<u>17,397,300</u>	<u>3,000</u>	<u>17,394,300</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Regulation
Building Review & Permitting (113)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 100% of all Stand-Up Review applications and Land Use inquiries shall be completed within established timelines	90	90	90	90
• 100% of the time, a meeting with staff will be offered to the applicant, as well as the property owner, to arrange for a meeting with all plan reviewers associated with those areas of concerns, to aid with the resolution of all outstanding issues identified	100	100	100	100
• 80% of the recommended number of inspections per inspector per day will be within the measure outlined by the ISO and the Florida Benchmark Consortium	70	70	70	70
• 85% licensing officers conduct 12 site inspections per day	50	50	50	50
• 90% licensed activity/complaint requests are addressed within three business days	100	100	100	100
• 90% of Land Use applications shall be processed within the established timelines	100	100	100	100
• 90% of Zoning Certificates and Temporary Use applications shall be processed within the established timelines	100	100	100	100
• 100% of Contractor Licensing shall have renewal notices to all Licensed contractor one month prior to expiration date	100	100	100	100
• 90% of Contractors Licenses shall be completed within 5 business days	100	100	100	100
• 90% of Contractor Licenses that require advisory board review and approval shall be completed within 45 business days	80	80	80	80
• 95% of building inspections will be inspected within the next business day	90	90	90	95
• 95% of building permit applications and reviews shall be completed by required target date	60	60	60	60

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	11,714,675	12,305,700	11,750,600	15,089,600	290,300	15,379,900	25.0%
Operating Expense	1,663,494	1,973,400	1,915,400	2,005,400	12,000	2,017,400	2.2%
Capital Outlay	-	-	170,000	-	-	-	na
Net Operating Budget	13,378,169	14,279,100	13,836,000	17,095,000	302,300	17,397,300	21.8%
Total Budget	13,378,169	14,279,100	13,836,000	17,095,000	302,300	17,397,300	21.8%
Total FTE	143.00	144.00	149.00	149.00	4.00	153.00	6.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	40	-	-	-	-	-	na
Miscellaneous Revenues	-	-	2,900	-	-	-	na
Reimb From Other Depts	3,997	4,000	3,000	3,000	-	3,000	(25.0)%
Net Cost Community Development	13,374,132	14,275,100	13,830,100	17,092,000	302,300	17,394,300	21.9%
Total Funding	13,378,169	14,279,100	13,836,000	17,095,000	302,300	17,397,300	21.8%

Growth Management Community Development Department

Regulation

Building Review & Permitting (113)

Forecast FY 2022:

Personal Services are forecast to be lower than the adopted FY 2022 budget due to employee vacancies, mostly Building Inspectors and Plans Reviewers.

Operating Expenses are forecast to be in line with the FY 2022 adopted budget.

Capital Outlay forecast is to cover the expense of four vehicles for four Building Inspector positions added midyear.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases, FY 2023 salary adjustments, and the midyear addition of four Building Inspectors and one Plans Reviewer approved by the Board on 3/8/22, agenda item 11.C. In addition, two Planning Technicians, one Planner, and one Plans Reviewer are included as expanded positions to provide planning and permitting services at the Heritage Bay facility that opened to the public at the beginning of 2022.

Operating Expenses are budgeted to be lower due to the IT capital allocation costs being charged at the Fund level.

Growth Management Community Development Department

**Regulation
Code Enforcement (111)**

Mission Statement

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	4.00	1,195,600	92,200	1,103,400
Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.				
Golden Gate Area Investigators	5.00	881,800	-	881,800
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
East Naples Area Investigators	7.00	709,600	-	709,600
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
North Naples Area Investigators	7.00	525,900	-	525,900
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Immokalee/Copeland Area Investigators	7.00	602,000	-	602,000
Seek voluntary compliance with the Collier County codes and ordinances to prevent blight and ensure health, safety and welfare of the community members.				
Operations Section	6.00	966,100	40,500	925,600
Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors.				
Code Enforcement Board & Special Magistrate Hearing Section	2.00	221,500	-	221,500
Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.				
Citations Office/Lien Search	2.00	140,200	586,000	-445,800
Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.				
Current Level of Service Budget	<u>40.00</u>	<u>5,242,700</u>	<u>718,700</u>	<u>4,524,000</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Regulation
Code Enforcement (111)**

Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
2 FTE's Code Enforcement	2.00	140,200	-	140,200
Two code enforcement investigators to increase capacity and service level for enforcement of the new short term vacation rental ordinance 2021-45.				
Expanded Services Budget	<u>2.00</u>	<u>140,200</u>	<u>-</u>	<u>140,200</u>
Total Adopted Budget	<u>42.00</u>	<u>5,382,900</u>	<u>718,700</u>	<u>4,664,200</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 90% of open Code cases, on initial report, by community members and conduct site visit within 5 days.	90	90	90	90
• 100% of lien search and payoff requests processed within 3 business days	70	90	70	90
• 40% (= or >) of Code cases closed with voluntary compliance	40	40	40	40
• Conduct 50 Community Task Force meetings, 20 meet and greet events, 20 clean-up events, and/or neighborhood vacant home sweeps, and participate in the Summer High School Internship program by hosting at least one intern.	70	100	90	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,219,698	3,220,700	3,376,600	3,689,600	133,200	3,822,800	18.7%
Operating Expense	1,078,574	1,508,000	1,494,400	1,543,100	7,000	1,550,100	2.8%
Capital Outlay	-	-	-	10,000	-	10,000	na
Net Operating Budget	<u>4,298,272</u>	<u>4,728,700</u>	<u>4,871,000</u>	<u>5,242,700</u>	<u>140,200</u>	<u>5,382,900</u>	<u>13.8%</u>
Total Budget	<u>4,298,272</u>	<u>4,728,700</u>	<u>4,871,000</u>	<u>5,242,700</u>	<u>140,200</u>	<u>5,382,900</u>	<u>13.8%</u>
Total FTE	<u>42.00</u>	<u>40.00</u>	<u>40.00</u>	<u>40.00</u>	<u>2.00</u>	<u>42.00</u>	<u>5.0%</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Regulation
Code Enforcement (111)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	750	1,000	1,000	500	-	500	(50.0)%
Special Assessments	52,995	20,000	16,000	16,000	-	16,000	(20.0)%
Charges For Services	630,427	490,000	680,000	530,000	-	530,000	8.2%
Fines & Forfeitures	341,943	202,800	192,000	172,000	-	172,000	(15.2)%
Miscellaneous Revenues	1,654	300	200	200	-	200	(33.3)%
Reimb From Other Depts	60,000	-	-	-	-	-	na
Net Cost Unincorp General Fund	3,210,503	4,014,600	3,981,800	4,524,000	140,200	4,664,200	16.2%
Total Funding	4,298,272	4,728,700	4,871,000	5,242,700	140,200	5,382,900	13.8%

Notes:

Code Enforcement is a community health, safety, and welfare-focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

Forecast FY 2022:

Personal Services are forecast to be higher due to midyear Board approved salary increases.

Operating Expenses are forecast to be lower due to temporary staffing vacancies.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases, FY 2023 salary adjustments, and the addition of two Senior Code Enforcement Investigator expanded positions to enforce the Short-Term Vacation Rental Ordinance 2021-45, which became effective on January 3, 2022.

Operating Expenses are budgeted to be in line with the FY 2022 adopted budget.

Capital Outlay budget includes the purchase of a noise meter.

Revenues:

Revenue is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate assessed judgments and is budgeted to be in line with the adopted FY 2022 budget.

Growth Management Community Development Department

**Regulation
Right-of-way Permit & Inspections (131)**

Mission Statement

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Right-of-Way Permit Processing and Inspections	3.00	437,300	900,000	-462,700
This section provides review, issuance and inspection of all right-of-way permit applications to ensure compliance with all applicable codes and regulations including Maintenance of Traffic for all permits as needed.				
Current Level of Service Budget	<u>3.00</u>	<u>437,300</u>	<u>900,000</u>	<u>-462,700</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Percent of right-of-way inspections will be completed	90	90	90	90
• Percent of right-of-way reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	322,783	332,200	329,300	391,100	-	391,100	17.7%
Operating Expense	37,961	45,800	43,900	46,200	-	46,200	0.9%
Net Operating Budget	360,744	378,000	373,200	437,300	-	437,300	15.7%
Total Budget	360,744	378,000	373,200	437,300	-	437,300	15.7%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	928,155	800,000	900,000	900,000	-	900,000	12.5%
Net Cost Planning Services	(567,411)	(422,000)	(526,800)	(462,700)	-	(462,700)	9.6%
Total Funding	360,744	378,000	373,200	437,300	-	437,300	15.7%

Forecast FY 2022:

Personal Services and Operating Expenses are forecast to be in line with the adopted FY 2022 budget.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be in line with the adopted FY 2022 budget.

Revenues:

Revenues are budgeted to increase due to the rising demand for right-of-way permits and inspections.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Regulation

Business Franchise Administration Element (111)

Mission Statement

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead/Customer Service	1.00	301,900	35,000	266,900
To administer telecommunications licenses and cable franchises operating in unincorporated Collier County while monitoring quality of service and customer service issues.				
Current Level of Service Budget	<u>1.00</u>	<u>301,900</u>	<u>35,000</u>	<u>266,900</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 100% of Cable Franchise and Electric Utility customer inquiries will be responded to within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	51,741	56,600	60,700	75,200	-	75,200	32.9%
Operating Expense	105,200	226,300	225,300	226,700	-	226,700	0.2%
Net Operating Budget	156,941	282,900	286,000	301,900	-	301,900	6.7%
Total Budget	156,941	282,900	286,000	301,900	-	301,900	6.7%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	35,352	23,000	35,000	35,000	-	35,000	52.2%
Net Cost Unincorp General Fund	121,589	259,900	251,000	266,900	-	266,900	2.7%
Total Funding	156,941	282,900	286,000	301,900	-	301,900	6.7%

Growth Management Community Development Department

Regulation

Business Franchise Administration Element (111)

Forecast FY 2022:

Personal Services are forecast to be higher due to midyear Board approved salary increases.

Operating Expenses are forecast to be in line with the adopted FY 2022 budget.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be in line with the adopted FY 2022 budget.

This budget includes an interdepartmental service payment for program administration and oversight by the Utilities Regulation Fund (669) staff.

Revenues:

Revenues are budgeted to increase to reflect historical payments for communication tower leases.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Regulation
Utility Regulations Fund (669)**

Mission Statement

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Divisional Administration and Enforcement	1.50	293,300	276,000	17,300	
Divisional administration and enforcement of enabling ordinance and supplemental rules of the Board regarding water, bulk water, and wastewater utility regulation of investor-owned utilities; to provide administrative support to the Collier County Water and Wastewater Authority; to review, audit, and make recommendations as appropriate regarding territorial boundaries, rate tariffs, rate investigations, and standard operating procedures of utilities subject to local regulation.					
Customer Service	0.50	104,700	96,600	8,100	
To provide timely research and resolution of customer inquiries regarding utility service, billing, customer relations, as related to private utilities under regulatory jurisdiction of the Board of County Commissioners.					
Reserves	-	931,500	956,900	-25,400	
Contingencies may include health, safety and welfare issues connected with operation and maintenance of privately owned utilities should the Collier County Water and Wastewater Authority or the BCC be appointed by the Court as receiver of utilities that are in financial distress or abandoned.					
Current Level of Service Budget		<u>2.00</u>	<u>1,329,500</u>	<u>1,329,500</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 100% of private utilities customer inquiries will be responded to within 1 business day	100	100	100	100
• 100% of reported violations shall be processed within 1 business day	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	216,444	255,300	246,200	299,000	-	299,000	17.1%
Operating Expense	21,716	69,500	56,700	70,800	-	70,800	1.9%
Indirect Cost Reimburs	15,600	17,300	17,300	19,600	-	19,600	13.3%
Net Operating Budget	253,760	342,100	320,200	389,400	-	389,400	13.8%
Trans to 506 IT Capital	-	-	-	8,600	-	8,600	na
Reserve for Contingencies	-	23,000	-	16,500	-	16,500	(28.3)%
Reserve for Capital	-	977,900	-	889,000	-	889,000	(9.1)%
Reserve for Cash Flow	-	27,400	-	31,300	-	31,300	14.2%
Reserve for Attrition	-	(4,500)	-	(5,300)	-	(5,300)	17.8%
Total Budget	253,760	1,365,900	320,200	1,329,500	-	1,329,500	(2.7)%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Regulation
Utility Regulations Fund (669)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	101,762	86,000	115,000	115,000	-	115,000	33.7%
Interest/Misc	4,944	4,800	5,900	5,900	-	5,900	22.9%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.0%
Carry Forward	1,257,500	1,179,700	1,214,000	1,114,700	-	1,114,700	(5.5)%
Less 5% Required By Law	-	(4,600)	-	(6,100)	-	(6,100)	32.6%
Total Funding	1,464,207	1,365,900	1,434,900	1,329,500	-	1,329,500	(2.7)%

Forecast FY 2022:

Personal Services are forecast to be lower due to an employee vacancy.

Operating Expenses are forecast to be lower due to lower than anticipated contractor expenses for rate cases.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be in line with the adopted FY 2022 budget.

Revenues:

This fund is a revenue-centric operation that receives franchise fees for regulatory duties and an interdepartmental reimbursement for administrative work performed by programmed staff. Revenues for the remaining two utilities regulated by this section, Ave Maria Utility Company and North Marco Utility Company, are expected to increase, primarily due to Ave Maria's growth in its customer base.

Growth Management Community Development Department

**Regulation
Engineering Services (131)**

Mission Statement

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	2,056,800	380,000	1,676,800
Fund for division administration and fixed divisional overhead.				
Engineering Review	20.00	2,488,700	429,000	2,059,700
Program staff includes the County Engineer, Section Manager of the Engineering Review and Inspection Section, and the County Surveyor. Provides for the technical review and approval of plans for subdivisions, SDP's, SIP's and insubstantial changes; processes and issues excavation permits, blasting permits, lot-line adjustments, easement vacations and other minor approvals. Processes requests for utility conveyances. Manages preliminary and final acceptances of subdivisions, including the processing of performance securities.				
Engineering Inspections	7.00	937,900	3,500,000	-2,562,100
Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for drainage and landscaping, features not required by the Florida Building Code. Conducts well inspections.				
Current Level of Service Budget	<u>27.00</u>	<u>5,483,400</u>	<u>4,309,000</u>	<u>1,174,400</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 90% of Engineering Building Inspections will be inspected within the next business day	90	90	90	90
• 95% of Engineering reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,336,167	2,466,400	2,223,700	3,242,700	-	3,242,700	31.5%
Operating Expense	868,001	1,250,700	1,333,900	2,225,700	-	2,225,700	78.0%
Capital Outlay	-	15,000	35,500	15,000	-	15,000	0.0%
Net Operating Budget	<u>3,204,167</u>	<u>3,732,100</u>	<u>3,593,100</u>	<u>5,483,400</u>	-	<u>5,483,400</u>	<u>46.9%</u>
Total Budget	<u>3,204,167</u>	<u>3,732,100</u>	<u>3,593,100</u>	<u>5,483,400</u>	-	<u>5,483,400</u>	<u>46.9%</u>
Total FTE	<u>24.00</u>	<u>24.00</u>	<u>27.00</u>	<u>27.00</u>	-	<u>27.00</u>	<u>12.5%</u>

Growth Management Community Development Department

Regulation Engineering Services (131)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	3,443,035	2,700,900	3,408,000	3,305,000	-	3,305,000	22.4%
Reinspection Fees	1,002,729	700,000	1,000,000	1,000,000	-	1,000,000	42.9%
Charges For Services	5,994	5,000	4,000	4,000	-	4,000	(20.0)%
Miscellaneous Revenues	2,241	-	-	-	-	-	na
Net Cost Planning Services	(1,249,832)	326,200	(818,900)	1,174,400	-	1,174,400	260.0%
Total Funding	3,204,167	3,732,100	3,593,100	5,483,400	-	5,483,400	46.9%

Forecast FY 2022:

Personal Services are forecast to decrease due to several employee vacancies.

Operating Expenses are forecast to increase due to the addition of a contracted engineering inspector.

Capital Outlay is forecast to cover the expense of one vehicle for a Senior Field Inspector position added midyear.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases, FY 2023 salary adjustments, and the midyear addition of a Senior Project Manager (licensed), a Senior Field Inspector, and a Planner approved by the Board on 3/8/22, agenda item 11.C.

Overall Expenses are budgeted to be higher due to the re-solicitation of the professional services vendor contract and the planned addition of four contracted engineering inspectors.

Revenues:

Revenue is budgeted to increase in FY 2023 due to the anticipated growth in subdivision and utility permit and inspection fees.

Growth Management Community Development Department

**Regulation
Environmental Services (111)**

Mission Statement

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Environmental Planning and Permitting Support	2.00	258,900	-	258,900
<p>This section provides implementation, coordination and revision to the GMP Conservation and Coastal Management Element, GMP consistency reviews, LDC amendment, support, review of Stewardship Sending Area (SSA) applications and TDR Restoration Plans; Development and maintenance of GIS environmental data and support to the Environmental Review Section as necessary; Implementation of the Watershed Management Plans as directed by the BCC, support and data analysis for the Growth Management Plan revisions and other efforts.</p>				
Current Level of Service Budget	<u>2.00</u>	<u>258,900</u>	<u>-</u>	<u>258,900</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	201,866	204,700	208,400	226,000	-	226,000	10.4%
Operating Expense	13,620	32,800	28,900	32,900	-	32,900	0.3%
Net Operating Budget	<u>215,486</u>	<u>237,500</u>	<u>237,300</u>	<u>258,900</u>	<u>-</u>	<u>258,900</u>	<u>9.0%</u>
Total Budget	<u>215,486</u>	<u>237,500</u>	<u>237,300</u>	<u>258,900</u>	<u>-</u>	<u>258,900</u>	<u>9.0%</u>
Total FTE	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	4,000	-	-	-	na
Net Cost Unincorp General Fund	215,486	237,500	233,300	258,900	-	258,900	9.0%
Total Funding	<u>215,486</u>	<u>237,500</u>	<u>237,300</u>	<u>258,900</u>	<u>-</u>	<u>258,900</u>	<u>9.0%</u>

Forecast FY 2022:

Personal Services are forecast to be higher due to midyear Board approved salary increases.

Operating Expenses are forecast to be in line with the FY 2022 adopted budget.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Operating Expenses are budgeted to be in line with the FY 2022 adopted budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Regulation

Planning / Environmental Services (131)

Mission Statement

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	1.00	299,000	-	299,000
Funding for divisional administration and fixed overhead is budgeted in Fund 131.				
Planning / Environmental Review and Permitting	9.00	1,337,800	136,400	1,201,400
This section provides issuance of various land development and environmental permits; Review of land use petitions and site development plans for planning and environmental compliance with the LDC and GMP; Provides technical support and coordination for the respective public hearings.				
Environmental Planning and Support Services	3.00	273,200	-	273,200
This section provides support to the Business Center for environmental reviews, development and maintenance of GIS environmental data; Support to the Environmental Review Section as necessary.				
Current Level of Service Budget				
	13.00	1,910,000	136,400	1,773,600

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
*% of reviews will be completed within established target date	95	95	95	95

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,188,988	1,253,600	1,152,100	1,464,600	-	1,464,600	16.8%
Operating Expense	167,608	269,200	265,900	445,400	-	445,400	65.5%
Net Operating Budget	1,356,596	1,522,800	1,418,000	1,910,000	-	1,910,000	25.4%
Total Budget	1,356,596	1,522,800	1,418,000	1,910,000	-	1,910,000	25.4%
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	15,200	15,900	17,400	17,400	-	17,400	9.4%
Charges For Services	128,804	105,500	119,000	119,000	-	119,000	12.8%
Net Cost Planning Services	1,212,592	1,401,400	1,281,600	1,773,600	-	1,773,600	26.6%
Total Funding	1,356,596	1,522,800	1,418,000	1,910,000	-	1,910,000	25.4%

Growth Management Community Development Department

Regulation

Planning / Environmental Services (131)

Forecast FY 2022:

Personal Services are forecast to be lower due to several employee vacancies.

Operating Expenses are forecast to be in line with the FY 2022 adopted budget.

Current FY 2023:

Personal services are budgeted higher due to FY 2022 midyear Board approved salary increases and FY 2023 salary adjustments.

Overall Expenses are budgeted to be higher due to the re-solicitation of the professional services vendor contract and an additional contracted inspector.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

Reserves and Transfers

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 Gen Fd	191,700	197,400	197,400	203,500	-	203,500	3.1%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 301 Co Wide Cap Fd	-	121,400	121,400	121,400	-	121,400	0.0%
Trans to 309 CDES Capital	-	1,872,000	1,872,000	-	-	-	(100.0)%
Trans to 506 IT Capital	-	-	-	1,068,900	-	1,068,900	na
Advance/Repay to 495 Airp Ops	1,056,740	-	-	-	-	-	na
Reserve for Contingencies	-	1,320,700	-	589,600	-	589,600	(55.4)%
Reserve for Prepaid Services	-	7,020,600	-	8,465,500	-	8,465,500	20.6%
Reserve for Capital	-	7,179,500	-	7,179,500	-	7,179,500	0.0%
Reserve for Cash Flow	-	5,769,800	-	4,994,700	-	4,994,700	(13.4)%
Reserve for Attrition	-	(338,500)	-	(426,000)	-	(426,000)	25.8%
Total Budget	1,494,140	23,388,600	2,436,500	22,442,800	-	22,442,800	(4.0)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	1,494,140	23,388,600	2,436,500	22,442,800	-	22,442,800	(4.0)%
Total Budget	1,494,140	23,388,600	2,436,500	22,442,800	-	22,442,800	(4.0)%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	160,434	175,000	190,000	205,000	-	205,000	17.1%
Net Cost Community Development	(20,137,316)	(7,900,300)	(22,795,800)	(10,812,600)	(302,300)	(11,114,900)	40.7%
Net Cost Planning Services	(12,552,278)	(323,600)	(14,806,000)	(2,793,900)	-	(2,793,900)	763.4%
Trans fm 101 Transp Op Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans fm 103 Stormwater Ops	20,000	22,600	22,600	28,800	-	28,800	27.4%
Trans fm 107 Imp Fee Admin	20,000	22,600	22,600	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	510,500	510,500	510,500	510,500	-	510,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	35,800	35,800	44,400	-	44,400	24.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	20,000	22,600	22,600	28,700	-	28,700	27.0%
Adv/Repay fm 495 Airport	8,300	523,100	523,100	1,624,800	-	1,624,800	210.6%
Carry Forward	33,291,300	31,577,800	38,588,500	34,995,000	302,300	35,297,300	11.8%
Less 5% Required By Law	-	(1,400,100)	-	(1,516,600)	-	(1,516,600)	8.3%
Total Funding	1,494,140	23,388,600	2,436,500	22,442,800	-	22,442,800	(4.0)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Reserves and Transfers
Community Development Fund (113)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves, Transfers & Interest	-	6,816,000	17,628,600	-10,812,600
Reserves, Transfers & Interest				
Current Level of Service Budget	-	6,816,000	17,628,600	-10,812,600
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
4 FTE's - Heritage Bay	-	-	302,300	-302,300
2 Planning Technicians 1 Planner 1 Plans Reviewer The FTE's will provide planning services at the new Heritage Bay Facility.				
Expanded Services Budget	-	-	302,300	-302,300
Total Adopted Budget	-	6,816,000	17,930,900	-11,114,900

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 Gen Fd	185,300	185,100	185,100	189,900	-	189,900	2.6%
Trans to 301 Co Wide Cap Fd	-	121,400	121,400	121,400	-	121,400	0.0%
Trans to 506 IT Capital	-	-	-	891,700	-	891,700	na
Reserve for Contingencies	-	896,100	-	382,700	-	382,700	(57.3)%
Reserve for Prepaid Services	-	2,793,500	-	2,646,000	-	2,646,000	(5.3)%
Reserve for Cash Flow	-	4,457,300	-	2,905,000	-	2,905,000	(34.8)%
Reserve for Attrition	-	(256,400)	-	(320,700)	-	(320,700)	25.1%
Total Budget	185,300	8,197,000	306,500	6,816,000	-	6,816,000	(16.8)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	94,816	110,000	120,000	120,000	-	120,000	9.1%
Net Cost Community Development	(20,137,316)	(7,900,300)	(22,795,800)	(10,812,600)	(302,300)	(11,114,900)	40.7%
Trans fm 101 Transp Op Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans fm 103 Stormwater Ops	20,000	22,600	22,600	28,800	-	28,800	27.4%
Trans fm 107 Imp Fee Admin	20,000	22,600	22,600	-	-	-	(100.0)%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.0%
Trans fm 114 Pollutn Ctrl Fd	33,200	35,800	35,800	44,400	-	44,400	24.0%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans fm 185 Beach Ren Ops	20,000	22,600	22,600	28,700	-	28,700	27.0%
Carry Forward	19,661,100	16,399,100	22,402,600	17,962,700	302,300	18,265,000	11.4%
Less 5% Required By Law	-	(991,500)	-	(1,038,200)	-	(1,038,200)	4.7%
Total Funding	185,300	8,197,000	306,500	6,816,000	-	6,816,000	(16.8)%

Growth Management Community Development Department

**Reserves and Transfers
Community Development Fund (113)**

Current FY 2023:

Transfer to the General Fund (001) includes the following:

\$22,000 cost share for Human Resources software and training materials for recruitment, on-boarding, pay study, career development and succession planning, cost to Community Development is based on FTE count.

\$82,700 cost share of Human Resources position.

\$85,200 to fund a dedicated Facilities Management Project Manager for Community Development to coordinate and execute various repairs and capital improvements needed.

Transfer to County Wide Capital Fund (301) is for an upgrade to the County's video monitoring system.

Revenues:

The Community Development Fund (113) rents space (and collects commensurate revenue via transfer) to the following divisions occupying the East Horseshoe building not part of (113) operations:

Transportation Planning Fund (101)

Stormwater Operations (103)

MSTD General Fund (111) which includes: Code Enforcement, Comprehensive Planning, Zoning & Land Development, Natural Resources, and Cable Administration.

Pollution Control Fund (114)

Development Services Fund (131) which includes: Planning & Zoning, Engineering, Hearing Examiner, and Environmental Planning

TDC Beach Renourishment/Pass Maintenance Administration Fund (185)

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Department

**Reserves and Transfers
Developer Services Fund (131)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves, Transfers & Interest	-	15,626,800	18,420,700	-2,793,900
Reserves, Transfers & Interest				
Current Level of Service Budget	-	15,626,800	18,420,700	-2,793,900

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 Gen Fd	6,400	12,300	12,300	13,600	-	13,600	10.6%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.0%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.0%
Trans to 309 CDES Capital	-	1,872,000	1,872,000	-	-	-	(100.0)%
Trans to 506 IT Capital	-	-	-	177,200	-	177,200	na
Advance/Repay to 495 Airp Ops	1,056,740	-	-	-	-	-	na
Reserve for Contingencies	-	424,600	-	206,900	-	206,900	(51.3)%
Reserve for Prepaid Services	-	4,227,100	-	5,819,500	-	5,819,500	37.7%
Reserve for Capital	-	7,179,500	-	7,179,500	-	7,179,500	0.0%
Reserve for Cash Flow	-	1,312,500	-	2,089,700	-	2,089,700	59.2%
Reserve for Attrition	-	(82,100)	-	(105,300)	-	(105,300)	28.3%
Total Budget	1,308,840	15,191,600	2,130,000	15,626,800	-	15,626,800	2.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	65,618	65,000	70,000	85,000	-	85,000	30.8%
Net Cost Planning Services	(12,552,278)	(323,600)	(14,806,000)	(2,793,900)	-	(2,793,900)	763.4%
Trans fm 111 Unincorp Gen Fd	157,000	157,000	157,000	157,000	-	157,000	0.0%
Adv/Repay fm 495 Airport	8,300	523,100	523,100	1,624,800	-	1,624,800	210.6%
Carry Forward	13,630,200	15,178,700	16,185,900	17,032,300	-	17,032,300	12.2%
Less 5% Required By Law	-	(408,600)	-	(478,400)	-	(478,400)	17.1%
Total Funding	1,308,840	15,191,600	2,130,000	15,626,800	-	15,626,800	2.9%

Growth Management Community Development Department

**Reserves and Transfers
Developer Services Fund (131)**

Current FY 2023:

A transfer to the General Fund (001) is for Human Resources to purchase software and training materials for recruitment, onboarding, pay study, career development and succession planning, cost to Community Development is based on FTE count.

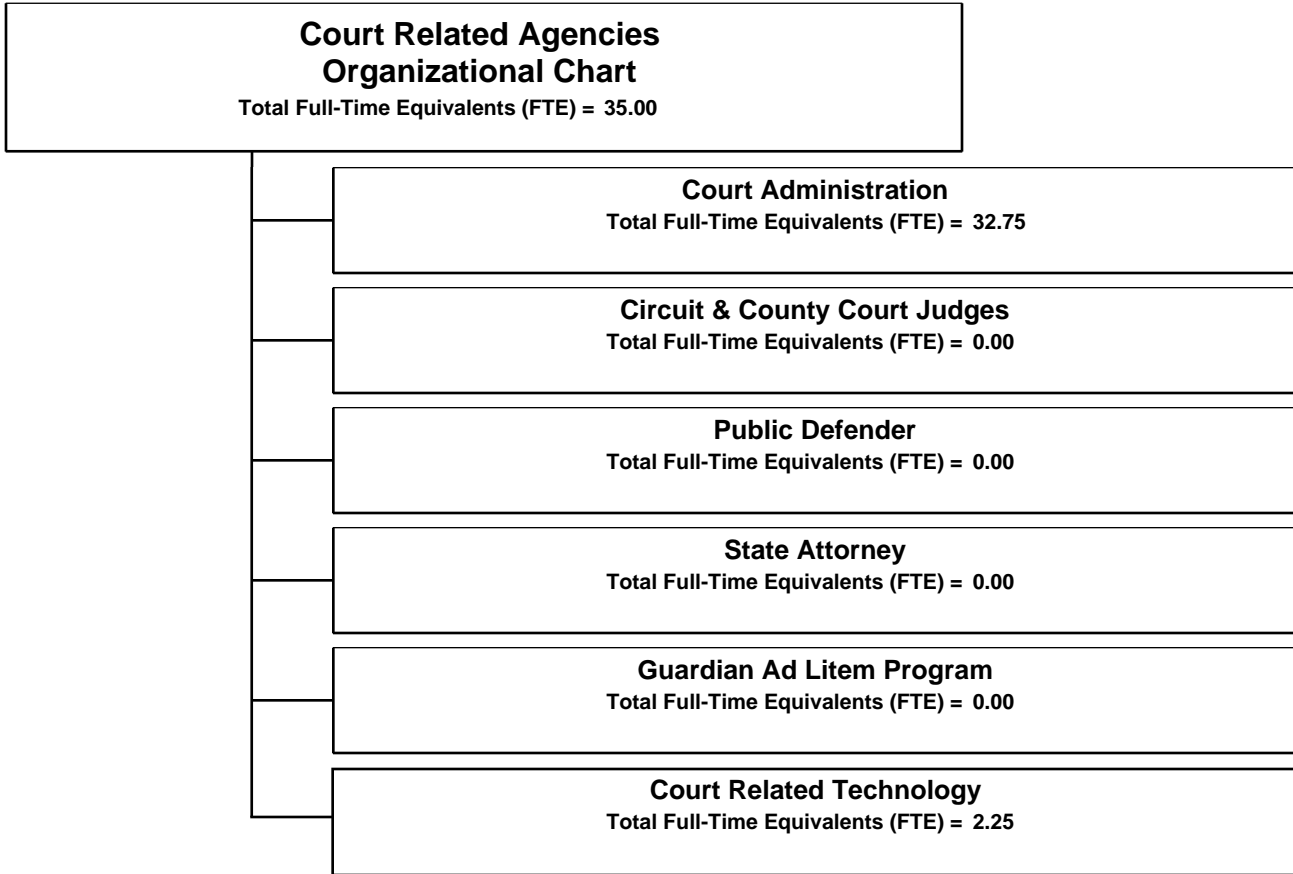
Transfers to the MSTD General Fund (111) within Comp Planning and Community Development Fund (113) are for operational support.

Reserve for Prepaid Services increased due to the large number of new villages coming on-line. Reserve for Cash Flow is approximately two months of expenses.

Revenues:

The Transfer from MSTD General Fund (111) is to support PUD Monitoring & 25% of Hearing Examiner costs.

Court Related Agencies



Court Related Agencies

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY2023 including transfers and reserves, is \$7,227,200.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

1. Facilities – construction, lease, maintenance, and security of: buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
2. Utilities – electricity, gas, water and wastewater services and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
3. Communication services – telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long distance toll charges.
4. Computer network systems and equipment – computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
5. Courier messenger and subpoena services.
6. Auxiliary aids and services which are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009 as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$960,000 in revenue for FY 2023. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004 as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to, or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2023. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2023 budget is anticipated to provide \$1,000,000 in revenues.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,514,707	2,695,600	2,725,700	2,957,000	-	2,957,000	9.7%
Operating Expense	2,094,676	2,510,600	2,493,900	2,794,400	249,100	3,043,500	21.2%
Indirect Cost Reimburs	18,000	32,100	32,100	20,500	-	20,500	(36.1)%
Capital Outlay	10,263	57,200	38,700	36,000	-	36,000	(37.1)%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Total Net Budget	4,640,646	5,298,500	5,293,400	5,810,900	249,100	6,060,000	14.4%
Trans to 171 Teen Court	62,300	13,200	13,200	6,000	-	6,000	(54.5)%
Trans to 192 Court Innov	151,700	149,600	149,600	142,900	-	142,900	(4.5)%
Trans to 640 Law Lib	30,600	38,900	38,900	42,100	-	42,100	8.2%
Reserve for Contingencies	-	75,900	-	82,600	-	82,600	8.8%
Reserve for Capital	-	163,400	-	938,900	-	938,900	474.6%
Reserve for Attrition	-	(35,000)	-	(45,300)	-	(45,300)	29.4%
Total Budget	4,885,246	5,704,500	5,495,100	6,978,100	249,100	7,227,200	26.7%

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Court Administration	2,919,290	3,120,700	3,147,500	3,383,400	-	3,383,400	8.4%
Circuit & County Court Judges	50,363	67,300	64,100	68,000	-	68,000	1.0%
Public Defender	362,969	309,400	309,400	377,700	-	377,700	22.1%
State Attorney	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Guardian Ad Litem Program	1,471	4,600	2,000	4,600	-	4,600	0.0%
Court Related Technology	879,771	1,374,200	1,326,800	1,464,100	-	1,464,100	6.5%
Total Net Budget	4,640,646	5,298,500	5,293,400	5,810,900	249,100	6,060,000	14.4%
Court Administration	244,600	208,100	201,700	195,500	-	195,500	(6.1)%
Court Related Technology	-	197,900	-	971,700	-	971,700	391.0%
Total Transfers and Reserves	244,600	406,000	201,700	1,167,200	-	1,167,200	187.5%
Total Budget	4,885,246	5,704,500	5,495,100	6,978,100	249,100	7,227,200	26.7%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,693,039	1,080,000	1,303,000	1,190,000	-	1,190,000	10.2%
Fines & Forfeitures	593,284	484,500	715,800	584,500	-	584,500	20.6%
Miscellaneous Revenues	13,090	-	-	-	-	-	na
Interest/Misc	7,291	4,700	6,400	4,700	-	4,700	0.0%
Net Cost General Fund	841,561	803,600	819,100	963,400	249,100	1,212,500	50.9%
Trans fm 001 Gen Fund	2,258,000	2,269,300	2,269,300	2,208,000	-	2,208,000	(2.7)%
Trans fm 681 Court Admin	244,600	201,700	201,700	191,000	-	191,000	(5.3)%
Carry Forward	1,339,800	939,200	2,105,300	1,925,500	-	1,925,500	105.0%
Less 5% Required By Law	-	(78,500)	-	(89,000)	-	(89,000)	13.4%
Total Funding	6,990,665	5,704,500	7,420,600	6,978,100	249,100	7,227,200	26.7%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Court Administration	32.75	32.75	32.75	32.75	-	32.75	0.0%
Court Related Technology	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	35.00	35.00	35.00	35.00	-	35.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Court Administration

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,380,309	2,535,900	2,562,900	2,775,900	-	2,775,900	9.5%
Operating Expense	535,980	575,800	576,100	598,500	-	598,500	3.9%
Capital Outlay	-	6,000	5,500	6,000	-	6,000	0.0%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	2,919,290	3,120,700	3,147,500	3,383,400	-	3,383,400	8.4%
Trans to 171 Teen Court	62,300	13,200	13,200	6,000	-	6,000	(54.5)%
Trans to 192 Court Innov	151,700	149,600	149,600	142,900	-	142,900	(4.5)%
Trans to 640 Law Lib	30,600	38,900	38,900	42,100	-	42,100	8.2%
Reserve for Contingencies	-	41,400	-	46,100	-	46,100	11.4%
Reserve for Attrition	-	(35,000)	-	(41,600)	-	(41,600)	18.9%
Total Budget	3,163,890	3,328,800	3,349,200	3,578,900	-	3,578,900	7.5%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Court Innovations (192)	192,000	193,000	192,000	192,000	-	192,000	(0.5)%
Court Operations (681)	1,082,594	1,106,800	1,115,300	1,218,200	-	1,218,200	10.1%
Law Library Fund (640)	85,309	92,500	92,500	93,500	-	93,500	1.1%
Parole & Probation (681)	1,495,863	1,659,000	1,677,700	1,803,400	-	1,803,400	8.7%
Teen Court Fund (171)	63,524	69,400	70,000	76,300	-	76,300	9.9%
Total Net Budget	2,919,290	3,120,700	3,147,500	3,383,400	-	3,383,400	8.4%
Total Transfers and Reserves	244,600	208,100	201,700	195,500	-	195,500	(6.1)%
Total Budget	3,163,890	3,328,800	3,349,200	3,578,900	-	3,578,900	7.5%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	200,739	180,000	203,000	190,000	-	190,000	5.6%
Fines & Forfeitures	593,260	484,500	715,800	584,500	-	584,500	20.6%
Miscellaneous Revenues	11,515	-	-	-	-	-	na
Interest/Misc	2,065	500	1,200	500	-	500	0.0%
Trans fm 001 Gen Fund	2,258,000	2,269,300	2,269,300	2,208,000	-	2,208,000	(2.7)%
Trans fm 681 Court Admin	244,600	201,700	201,700	191,000	-	191,000	(5.3)%
Carry Forward	255,700	226,100	401,900	443,700	-	443,700	96.2%
Less 5% Required By Law	-	(33,300)	-	(38,800)	-	(38,800)	16.5%
Total Funding	3,565,880	3,328,800	3,792,900	3,578,900	-	3,578,900	7.5%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Court Operations (681)	11.75	11.75	11.75	11.75	-	11.75	0.0%
Parole & Probation (681)	20.00	20.00	20.00	20.00	-	20.00	0.0%
Teen Court Fund (171)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	32.75	32.75	32.75	32.75	-	32.75	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Mission Statement

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	9.75	1,092,600	-	1,092,600
<p>Court Administration staff is required to administer all courtroom operations. To maintain current levels of service to the citizens of Collier County, the court administration needs to maintain clerical staff to assist in courtroom operations and work with county and circuit divisions on court related issues. This includes, but is not limited to: courtroom operations, building maintenance, BCC and budget issues, purchasing and finance issues, and some court costs. Court costs include Court Reporter costs, Court Appointed Attorney costs, and expert and regular witness costs.</p>				
Court Related Programs	2.00	125,600	-	125,600
<p>These programs include the Citizen's Foster Care Review Panel, which provides a valuable service to the Juvenile/Family Law area.</p>				
Reserves and Transfers	-	191,000	2,558,100	-2,367,100
Current Level of Service Budget	11.75	1,409,200	2,558,100	-1,148,900

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	875,528	888,600	895,800	985,700	-	985,700	10.9%
Operating Expense	207,067	212,200	214,000	226,500	-	226,500	6.7%
Capital Outlay	-	6,000	5,500	6,000	-	6,000	0.0%
Net Operating Budget	1,082,594	1,106,800	1,115,300	1,218,200	-	1,218,200	10.1%
Trans to 171 Teen Court	62,300	13,200	13,200	6,000	-	6,000	(54.5)%
Trans to 192 Court Innov	151,700	149,600	149,600	142,900	-	142,900	(4.5)%
Trans to 640 Law Lib	30,600	38,900	38,900	42,100	-	42,100	8.2%
Reserve for Contingencies	-	36,900	-	41,600	-	41,600	12.7%
Reserve for Attrition	-	(35,000)	-	(41,600)	-	(41,600)	18.9%
Total Budget	1,327,194	1,310,400	1,317,000	1,409,200	-	1,409,200	7.5%
Total FTE	11.75	11.75	11.75	11.75	-	11.75	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Court Operations (681)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	11,515	-	-	-	-	-	na
Interest/Misc	1,566	500	1,000	500	-	500	0.0%
Trans fm 001 Gen Fund	2,258,000	2,269,300	2,269,300	2,208,000	-	2,208,000	(2.7)%
Carry Forward	207,000	182,400	317,000	382,400	-	382,400	109.6%
Less 5% Required By Law	-	(27,300)	-	(32,800)	-	(32,800)	20.1%
Total Funding	2,478,081	2,424,900	2,587,300	2,558,100	-	2,558,100	5.5%

Forecast FY 2022:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program and the Law Library. All planned transfers will proceed as budgeted.

Current FY 2023:

Personal Service increase is due to a pay adjustment for recruitment and retention.

The Operating Expense increased due to other contractual services and postage.

Transfer to (171) Teen Court in the amount of \$6,000 and a Transfer to (192) Court Innovations in the amount of \$142,900 covers the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640) will receive a transfer in the amount of \$42,100 during the current year to aid in their operations.

Revenues:

The General Fund (001) transfer decreased (2.7)% and is a result of a slight rise in revenue due to the number of arrests and court filings in Collier County.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Mission Statement

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary, and abide by established case law and Florida Statutes in the performance of duties.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	11.00	1,162,900	654,500	508,400
Provide supervision to sentenced misdemeanor defendants placed on probation, including court ordered intensive supervision in the community, maintenance of a Community Service Program, and monitoring offender compliance with public service placements. Arrest and/or issue warrants on probation violators. Monitor collection and distribution of restitution payments by court ordered probationers to victims.				
Support Services	9.00	640,500	-	640,500
Provide minimal phone coverage, customer service and technical support to Naples and Immokalee offices, necessary to handle rising and more complex caseloads.				
Current Level of Service Budget				
	20.00	1,803,400	654,500	1,148,900

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average Cases Supervised Monthly	700	600	604	600
Cases on Supervised Probation	800	700	777	800
VOP Affidavits Issued (Annual)	600	500	533	500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,445,879	1,584,800	1,603,600	1,721,000	-	1,721,000	8.6%
Operating Expense	49,984	74,200	74,100	82,400	-	82,400	11.1%
Net Operating Budget	1,495,863	1,659,000	1,677,700	1,803,400	-	1,803,400	8.7%
Total Budget	1,495,863	1,659,000	1,677,700	1,803,400	-	1,803,400	8.7%
Total FTE	20.00	20.00	20.00	20.00	-	20.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	156,740	140,000	160,000	150,000	-	150,000	7.1%
Fines & Forfeitures	505,262	404,500	629,800	504,500	-	504,500	24.7%
Total Funding	662,002	544,500	789,800	654,500	-	654,500	20.2%

Court Related Agencies

**Court Administration
Parole & Probation (681)**

Forecast FY 2022:

Personal Services is higher due to a mid-year pay adjustment.

Current FY 2023:

Personal Services increase is due to a pay adjustment for recruitment and retention.

Operating Expense has increased due to IT charges, Fleet maintenance and Fuel.

Revenues:

Revenue has increased due to more arrests, more people being placed on probation and from cases getting resolved from back log due to the pandemic.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Court Innovations (192)**

Mission Statement

Provide guardianship services to indigent, incapacitated adults.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Guardianship Services	-	192,000	192,000	-
Through a contract, guardianship services are provided to incapacitated, indigent adults.				
Current Level of Service Budget	-	192,000	192,000	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	192,000	193,000	192,000	192,000	-	192,000	(0.5)%
Net Operating Budget	192,000	193,000	192,000	192,000	-	192,000	(0.5)%
Total Budget	192,000	193,000	192,000	192,000	-	192,000	(0.5)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	43,999	40,000	43,000	40,000	-	40,000	0.0%
Interest/Misc	108	-	-	-	-	-	na
Trans fm 681 Court Admin	151,700	149,600	149,600	142,900	-	142,900	(4.5)%
Carry Forward	6,700	5,400	10,500	11,100	-	11,100	105.6%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	202,507	193,000	203,100	192,000	-	192,000	(0.5)%

Court Related Agencies

Court Administration Court Innovations (192)

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

Forecast FY 2022:

Revenue is based upon actual collections received through April 2022.

Per County Ordinance 04-42, any funds remaining in Teen Court (171), Law Library (640) and the Legal Aid Society (652) are to be returned to the Court Innovations Fund (192). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

Current FY 2023:

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted in the amount of \$142,900 from Court Administration Fund (681). Funding is from Probation fees (681) and the balance is from General Fund (001).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Mission Statement

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	1.00	73,300	76,300	-3,000
The program operates with a coordinator and volunteers to provide a diversionary program for first-time juvenile misdemeanor offenders and uses peer jurors. Court education programs for student volunteers are also provided.				
Scholarships	-	3,000	-	3,000
College scholarships in the amount of \$1,000 are competitively awarded to 3 of the students who are Teen Court participants.				
Current Level of Service Budget	<u>1.00</u>	<u>76,300</u>	<u>76,300</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Number of Adult Volunteer Hours	405	450	108	200
Number of Adult Volunteers	34	45	10	15
Number of Adult Volunteers in Mentor Conferences		35	4	5
Number of Cases Conducted by Teen Court	37	50	30	40
Number of Cases Declined by Teen Court	2	5	3	5
Number of High School Volunteers in Peer Support Meetings	117	130	-	-
Number of Law Student Mentors	9	12	4	5
Number of Mentor Conferences	7	10	6	7
Number of Peer Support Meetings		12	-	-
Number of Student Volunteer Hours	2,592	3,000	851	1,000
Number of Student Volunteers	121	150	50	75
Number of Teen Court Youth Participants in Mentor Conferences		16	2	5
Number of Teen Court Youth Participants in Peer Support Meetings		9	-	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	58,903	62,500	63,500	69,200	-	69,200	10.7%
Operating Expense	1,621	3,900	3,500	4,100	-	4,100	5.1%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.0%
Net Operating Budget	63,524	69,400	70,000	76,300	-	76,300	9.9%
Total Budget	63,524	69,400	70,000	76,300	-	76,300	9.9%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Teen Court Fund (171)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	43,999	40,000	43,000	40,000	-	40,000	0.0%
Interest/Misc	166	-	100	-	-	-	na
Trans fm 681 Court Admin	62,300	13,200	13,200	6,000	-	6,000	(54.5)%
Carry Forward	3,100	18,200	46,000	32,300	-	32,300	77.5%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	109,566	69,400	102,300	76,300	-	76,300	9.9%

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010 via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

Forecast FY 2022:

Revenue is based upon actual collections received through April 2022.

Personal Services increased due to a mid-year pay adjustment.

Current FY 2023:

Personal Services increase is due to a pay adjustment for recruitment and retention.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program and three \$1,000 Scholarships to be awarded to program participants.

Revenues:

Current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681) in the amount of \$6,000 to keep the program active. Court Administration funding is from Probation Fees (681) and the balance is from General Fund (001).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Drug Abuse Trust Fund (616)**

Mission Statement

Imposition by the courts of additional assessment against drug offenders, pursuant to F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers	-	4,500	4,500	-
Current Level of Service Budget	-	4,500	4,500	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Contingencies	-	4,500	-	4,500	-	4,500	0.0%
Total Budget	-	4,500	-	4,500	-	4,500	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	19	-	-	-	-	-	na
Carry Forward	4,500	4,500	4,500	4,500	-	4,500	0.0%
Total Funding	4,519	4,500	4,500	4,500	-	4,500	0.0%

Forecast FY 2022:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

Current FY 2023:

Residual cash contained in this fund is budgeted in reserves.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Mission Statement

To provide legal materials to the legal community and the public.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Law Library	-	93,500	93,500	-
Current Level of Service Budget	<u>-</u>	<u>93,500</u>	<u>93,500</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	85,309	92,500	92,500	93,500	-	93,500	1.1%
Net Operating Budget	85,309	92,500	92,500	93,500	-	93,500	1.1%
Total Budget	85,309	92,500	92,500	93,500	-	93,500	1.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	43,999	40,000	43,000	40,000	-	40,000	0.0%
Interest/Misc	206	-	100	-	-	-	na
Trans fm 681 Court Admin	30,600	38,900	38,900	42,100	-	42,100	8.2%
Carry Forward	34,400	15,600	23,900	13,400	-	13,400	(14.1)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.0%
Total Funding	109,205	92,500	105,900	93,500	-	93,500	1.1%

Court Related Agencies

**Court Administration
Law Library Fund (640)**

Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

Forecast FY 2022:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2022.

Current FY 2023:

The request from the Law Library for operating costs of \$93,500 will be fully funded as Court Administration will provide a transfer in the amount of \$42,100 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities and electronic Westlaw access.

Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681) in the amount of \$42,100 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001) transfer.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	50,363	67,300	64,100	68,000	-	68,000	1.0%
Net Operating Budget	50,363	67,300	64,100	68,000	-	68,000	1.0%
Total Budget	50,363	67,300	64,100	68,000	-	68,000	1.0%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Circuit Court Judges (001)	35,101	40,300	38,300	40,400	-	40,400	0.2%
County Court Judges (001)	15,262	27,000	25,800	27,600	-	27,600	2.2%
Total Net Budget	50,363	67,300	64,100	68,000	-	68,000	1.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	50,363	67,300	64,100	68,000	-	68,000	1.0%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	24	-	-	-	-	-	na
Net Cost General Fund	50,339	67,300	64,100	68,000	-	68,000	1.0%
Total Funding	50,363	67,300	64,100	68,000	-	68,000	1.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Circuit & County Court Judges

Circuit Court Judges (001)

Mission Statement

Judge Foster handles 45% and Judge Mañalich handle 55% of Criminal cases. Judge Brodie, Judge Krier, and Judge Hayes handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Cohen and Judge McGowan both preside over 50% each of Circuit Domestic Violence, Domestic Relations. Judge McFee presides over 100% of Juvenile Dependency/Delinquency and Truancy Court cases. Judge Foster also presides over 100% of Veterans Court and Mental Health Court cases.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Operating Costs	-	40,400	-	40,400
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for Circuit Court Judges. This budget provides for incidental expenses incurred by the Circuit Court Judges.</p>				
Current Level of Service Budget	-	40,400	-	40,400

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	35,101	40,300	38,300	40,400	-	40,400	0.2%
Net Operating Budget	35,101	40,300	38,300	40,400	-	40,400	0.2%
Total Budget	35,101	40,300	38,300	40,400	-	40,400	0.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	35,101	40,300	38,300	40,400	-	40,400	0.2%
Total Funding	35,101	40,300	38,300	40,400	-	40,400	0.2%

Current FY 2023:

Operating Expense for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services and security are paid for by the Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Circuit & County Court Judges
County Court Judges (001)**

Mission Statement

All County Judges, except Judge Martin handle 20% of the County Criminal, 20% of the Small Claims cases, and 5% of Civil County court cases for Naples and Immokalee. Judge Martin's presides over the remaining 75% of civil county court cases and 100% of Drug Court cases with the caveat that any cases initially assigned to Judge Martin involving Jerry Berry and/or Donald Day are randomly distributed to the other five (5) Judges.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Operating Costs	-	27,600	-	27,600
<p>Counties are required to provide and maintain office space, utilities, basic communication services, and security for County Court Judges. This budget provides for incidental expenses incurred by the County Court Judges.</p>				
Current Level of Service Budget	-	27,600	-	27,600

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	15,262	27,000	25,800	27,600	-	27,600	2.2%
Net Operating Budget	15,262	27,000	25,800	27,600	-	27,600	2.2%
Total Budget	15,262	27,000	25,800	27,600	-	27,600	2.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	24	-	-	-	-	-	na
Net Cost General Fund	15,238	27,000	25,800	27,600	-	27,600	2.2%
Total Funding	15,262	27,000	25,800	27,600	-	27,600	2.2%

Current FY 2023:

Operating Expense for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services and security are paid for by Collier County Facilities Management Division.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Public Defender

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	362,969	309,400	309,400	377,700	-	377,700	22.1%
Net Operating Budget	362,969	309,400	309,400	377,700	-	377,700	22.1%
Total Budget	362,969	309,400	309,400	377,700	-	377,700	22.1%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Defender (001)	362,969	309,400	309,400	377,700	-	377,700	22.1%
Total Net Budget	362,969	309,400	309,400	377,700	-	377,700	22.1%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	362,969	309,400	309,400	377,700	-	377,700	22.1%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	362,969	309,400	309,400	377,700	-	377,700	22.1%
Total Funding	362,969	309,400	309,400	377,700	-	377,700	22.1%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Public Defender
Public Defender (001)**

Mission Statement

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Public Defender	-	377,700	-	377,700
State law requires counties within their judicial circuits to provide the Public Defender with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	<u>377,700</u>	-	<u>377,700</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	362,969	309,400	309,400	377,700	-	377,700	22.1%
Net Operating Budget	<u>362,969</u>	<u>309,400</u>	<u>309,400</u>	<u>377,700</u>	-	<u>377,700</u>	<u>22.1%</u>
Total Budget	<u>362,969</u>	<u>309,400</u>	<u>309,400</u>	<u>377,700</u>	-	<u>377,700</u>	<u>22.1%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	362,969	309,400	309,400	377,700	-	377,700	22.1%
Total Funding	<u>362,969</u>	<u>309,400</u>	<u>309,400</u>	<u>377,700</u>	-	<u>377,700</u>	<u>22.1%</u>

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2023:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients in order to move their cases efficiently and effectively through the judicial system in Collier County. This fiscal year includes a pay adjustment for recruitment and retention after remaining flat for many years.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

State Attorney

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Net Operating Budget	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Total Budget	426,782	422,300	443,600	513,100	249,100	762,200	80.5%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
State Attorney (001)	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Total Net Budget	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	426,782	422,300	443,600	513,100	249,100	762,200	80.5%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Total Funding	426,782	422,300	443,600	513,100	249,100	762,200	80.5%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**State Attorney
State Attorney (001)**

Mission Statement

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
State Attorney	-	513,100	-	513,100
State law requires counties within their judicial circuits to provide the State Attorney with office space, utilities, telephone services, custodial services, and communication services as may be necessary for the proper and efficient functioning of the office.				
Current Level of Service Budget	-	513,100	-	513,100
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Three positions for the Narcotics and Vice Unit	-	249,100	-	249,100
Establish a specialized team to support the circuit wide Narcotics Enforcement Task Force (NETFORCE) to ensure successful prosecution of narcotics arrests. Team will include three positions, one Assistant State Attorney, one Investigator and one Legal Assistant.				
Expanded Services Budget	-	249,100	-	249,100
Total Adopted Budget	-	762,200	-	762,200

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Net Operating Budget	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Total Budget	426,782	422,300	443,600	513,100	249,100	762,200	80.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	426,782	422,300	443,600	513,100	249,100	762,200	80.5%
Total Funding	426,782	422,300	443,600	513,100	249,100	762,200	80.5%

Court Related Agencies

**State Attorney
State Attorney (001)**

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements.

Current FY 2023:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, Paralegal, a Clerk, one Specialty Courts Coordinator and one Prosecutor working with Specialty Courts. This fiscal year includes a pay adjustment for recruitment and retention after remaining flat for many years.

The State Attorney is requesting funding for the addition of three positions for the Narcotics and Vice Unit; the positions are one Assistant State Attorney, one Investigator and one Legal Assistant; the addition of these positions is reflected in the increase to operating expenses.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Guardian Ad Litem Program

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,471	4,600	2,000	4,600	-	4,600	0.0%
Net Operating Budget	1,471	4,600	2,000	4,600	-	4,600	0.0%
Total Budget	1,471	4,600	2,000	4,600	-	4,600	0.0%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Guardian Ad Litem Program (001)	1,471	4,600	2,000	4,600	-	4,600	0.0%
Total Net Budget	1,471	4,600	2,000	4,600	-	4,600	0.0%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,471	4,600	2,000	4,600	-	4,600	0.0%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,471	4,600	2,000	4,600	-	4,600	0.0%
Total Funding	1,471	4,600	2,000	4,600	-	4,600	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Guardian Ad Litem Program
Guardian Ad Litem Program (001)**

Mission Statement

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Guardian Ad Litem	-	4,600	-	4,600
Current Level of Service Budget	<u>-</u>	<u>4,600</u>	<u>-</u>	<u>4,600</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,471	4,600	2,000	4,600	-	4,600	0.0%
Net Operating Budget	1,471	4,600	2,000	4,600	-	4,600	0.0%
Total Budget	1,471	4,600	2,000	4,600	-	4,600	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,471	4,600	2,000	4,600	-	4,600	0.0%
Total Funding	1,471	4,600	2,000	4,600	-	4,600	0.0%

Notes:

Pursuant to the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

Current FY 2023:

Rent, utilities, security and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001). Technology needs are paid for by the Court IT Fee Fund (178).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

Court Related Technology

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	134,398	159,700	162,800	181,100	-	181,100	13.4%
Operating Expense	717,110	1,131,200	1,098,700	1,232,500	-	1,232,500	9.0%
Indirect Cost Reimburs	18,000	32,100	32,100	20,500	-	20,500	(36.1)%
Capital Outlay	10,263	51,200	33,200	30,000	-	30,000	(41.4)%
Net Operating Budget	879,771	1,374,200	1,326,800	1,464,100	-	1,464,100	6.5%
Reserve for Contingencies	-	34,500	-	36,500	-	36,500	5.8%
Reserve for Capital	-	163,400	-	938,900	-	938,900	474.6%
Reserve for Attrition	-	-	-	(3,700)	-	(3,700)	na
Total Budget	879,771	1,572,100	1,326,800	2,435,800	-	2,435,800	54.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Court Information Technology (IT) Fee (178)	879,771	1,374,200	1,326,800	1,464,100	-	1,464,100	6.5%
Total Net Budget	879,771	1,374,200	1,326,800	1,464,100	-	1,464,100	6.5%
Total Transfers and Reserves	-	197,900	-	971,700	-	971,700	391.0%
Total Budget	879,771	1,572,100	1,326,800	2,435,800	-	2,435,800	54.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,492,300	900,000	1,100,000	1,000,000	-	1,000,000	11.1%
Miscellaneous Revenues	1,575	-	-	-	-	-	na
Interest/Misc	5,226	4,200	5,200	4,200	-	4,200	0.0%
Carry Forward	1,084,100	713,100	1,703,400	1,481,800	-	1,481,800	107.8%
Less 5% Required By Law	-	(45,200)	-	(50,200)	-	(50,200)	11.1%
Total Funding	2,583,201	1,572,100	2,808,600	2,435,800	-	2,435,800	54.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Court Information Technology (IT) Fee (178)	2.25	2.25	2.25	2.25	-	2.25	0.0%
Total FTE	2.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178)**

Mission Statement

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney and public defender in accordance with s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
CJIS Cost Sharing	-	332,700	1,004,200	-671,500	
Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs.					
Court Administration IT Costs	2.25	542,700	-	542,700	
IT related costs for Collier County Court Administration					
Probation Department IT Costs	-	26,700	-	26,700	
IT related costs for the Parole Division in Collier County.					
Circuit and County Court Judges IT Costs	-	40,800	-	40,800	
IT related costs for the Circuit Court and Collier County Court Judges.					
State Attorney IT Costs	-	215,500	-	215,500	
IT related costs for the State Attorney's offices.					
Public Defender IT Costs	-	235,100	-	235,100	
IT related costs for the Public Defender's office.					
Guardian Ad Litem IT Costs	-	70,600	-	70,600	
IT related costs for the Guardian Ad Litem office.					
Reserves and Transfers	-	971,700	1,431,600	-459,900	
Current Level of Service Budget		<u>2.25</u>	<u>2,435,800</u>	<u>2,435,800</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	134,398	159,700	162,800	181,100	-	181,100	13.4%
Operating Expense	717,110	1,131,200	1,098,700	1,232,500	-	1,232,500	9.0%
Indirect Cost Reimburs	18,000	32,100	32,100	20,500	-	20,500	(36.1)%
Capital Outlay	10,263	51,200	33,200	30,000	-	30,000	(41.4)%
Net Operating Budget	879,771	1,374,200	1,326,800	1,464,100	-	1,464,100	6.5%
Reserve for Contingencies	-	34,500	-	36,500	-	36,500	5.8%
Reserve for Capital	-	163,400	-	938,900	-	938,900	474.6%
Reserve for Attrition	-	-	-	(3,700)	-	(3,700)	na
Total Budget	879,771	1,572,100	1,326,800	2,435,800	-	2,435,800	54.9%
Total FTE	2.25	2.25	2.25	2.25	-	2.25	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Court Related Agencies

**Court Related Technology
Court Information Technology (IT) Fee (178)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,492,300	900,000	1,100,000	1,000,000	-	1,000,000	11.1%
Miscellaneous Revenues	1,575	-	-	-	-	-	na
Interest/Misc	5,226	4,200	5,200	4,200	-	4,200	0.0%
Carry Forward	1,084,100	713,100	1,703,400	1,481,800	-	1,481,800	107.8%
Less 5% Required By Law	-	(45,200)	-	(50,200)	-	(50,200)	11.1%
Total Funding	2,583,201	1,572,100	2,808,600	2,435,800	-	2,435,800	54.9%

Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

Forecast FY 2022:

Personal Services increased due to a mid-year pay adjustment. Operating expenses are lower due to savings in telephone system support and cable tv. Capital Outlay is lower due to savings in data processing equipment.

Revenues are based upon actual collections through April 2022.

Current FY 2023:

Personal Service increase is due to a pay adjustment for recruitment and retention.

Operating Expenses have increased due to Information Technology allocations and other contractual services.

Capital Outlay has decreased due to savings in data processing equipment.

Reserves have increased due to high revenue received related to the increase in home sales.

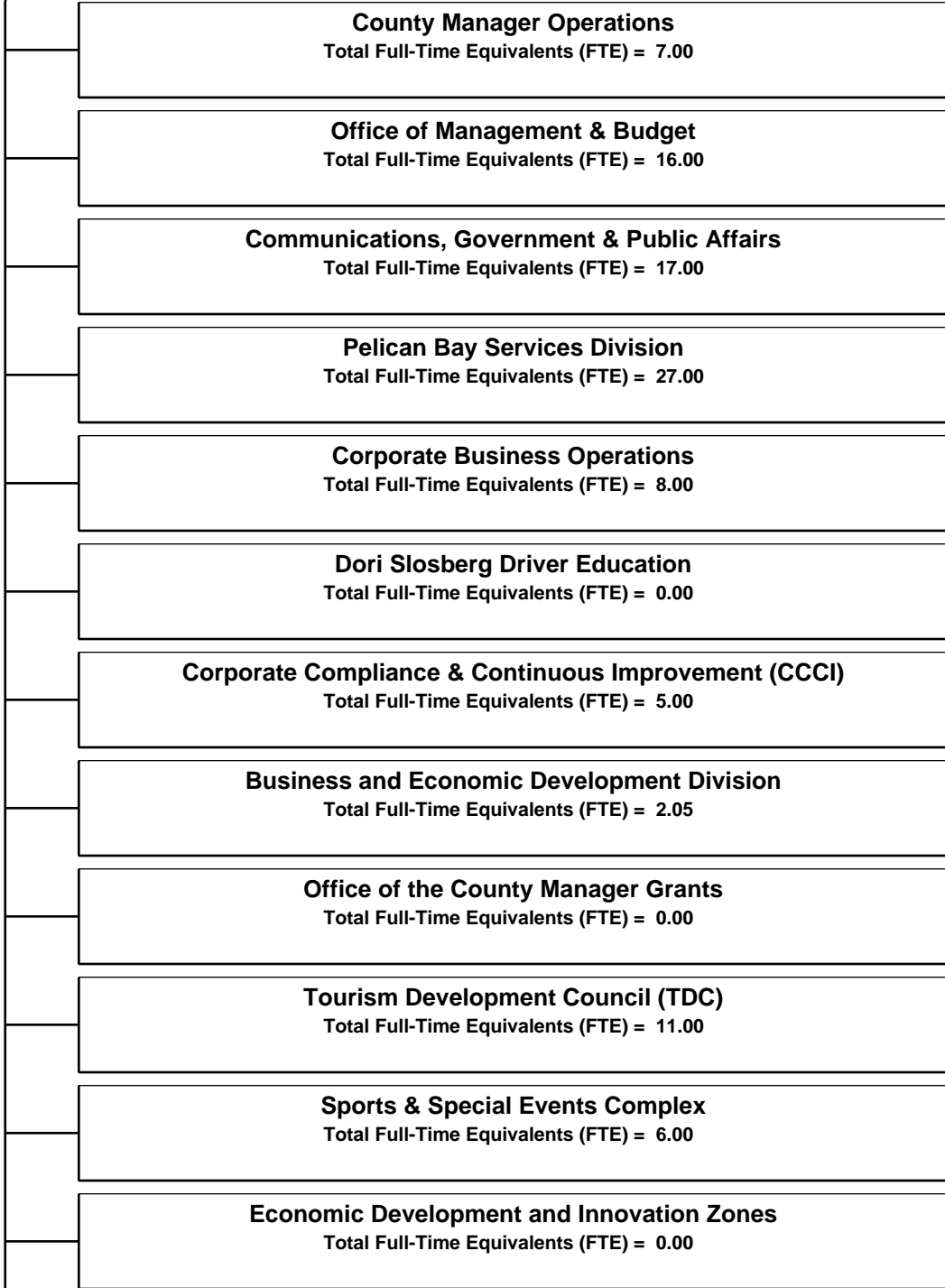
Revenues:

The number of documents being recorded has increased due to home sales being up.

Office of the County Manager

Office of the County Manager
Organizational Chart

Total Full-Time Equivalents (FTE) = 483.05



Office of the County Manager

	Bayshore Community Redevelopment Agency (CRA) Total Full-Time Equivalents (FTE) = 4.00
	Immokalee Community Redevelopment Agency (CRA) Total Full-Time Equivalents (FTE) = 2.00
	Fleet Management Division Total Full-Time Equivalents (FTE) = 30.00
	Motor Pool Capital Recovery Program Total Full-Time Equivalents (FTE) = 1.00
	Human Resources Division Total Full-Time Equivalents (FTE) = 19.00
	Information Technology Division Total Full-Time Equivalents (FTE) = 46.00
	Procurement Services Division Total Full-Time Equivalents (FTE) = 24.00
	Risk Management Division Total Full-Time Equivalents (FTE) = 17.00
	Bureau Of Emergency Services Division Total Full-Time Equivalents (FTE) = 13.00
	Emergency Services & Fire District Grants Total Full-Time Equivalents (FTE) = 0.00
	Emergency Medical Services (EMS) Total Full-Time Equivalents (FTE) = 253.00

Office of the County Manager

Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

Executive Management Offices

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section and the Office of Management and Budget.

The phone numbers for these offices are:

252-8383 - County Manager's Office

252-8973 - Office of Management and Budget

Tourism

The Naples, Marco Island, Everglades Convention & Visitors Bureau (CVB) is the official source for area travel and tourism information about Florida's Paradise Coast. It is responsible for marketing and promoting Collier County as a premiere vacation and meeting destination, highlighting key assets of the County including our renowned Gulf of Mexico white sand beaches, shopping, and dining. Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax levied on hotel rooms and short-term rentals in Collier County.

For more information on Tourism, please call 252-2402.

Sports & Special Events Complex

The Paradise Coast Sports and Special Events Complex, opened in Summer 2020, features professional-level synthetic turf fields, on-site recreation and entertainment options with high quality concessions. Construction funding is supported with Tourist Development Taxes with the General Fund supporting land acquisition and operating dollars.

For more information, please call 252-2402.

Pelican Bay Services

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements.

For more information on Pelican Bay Services, please call 252-1355.

Office of Business & Economic Development

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting the business climate in Collier County.

Collier County Accelerator Project

The Collier County Accelerator Project consists of the Florida Culinary Accelerator at Immokalee. The Culinary Accelerator focuses on jump starting local food-based businesses at a location that houses commercial kitchen space. The University of Florida has an existing partnership with the Culinary Accelerator.

For more information on the Office of Business & Economic Development program, please call 252-8358.

Community Redevelopment Agency

Under Collier County's Community Redevelopment Agency there are two (2) Community Redevelopment Component Areas: The Bayshore/Gateway Triangle Community Redevelopment Area and the Immokalee Community Redevelopment Area. Each exists and utilizes professional staff to plan, promote and implement area re-development and infrastructure improvements. The primary source of funding for CRA activities is tax increment revenue.

For more information on the Bayshore/Gateway Triangle CRA, please call 252-8844.

For more information on the Immokalee CRA, please call 867-0028.

Administrative Services

Provides the essential business support functions to all departments and divisions that allow Collier County government to execute its projects and programs, performing at the highest level through all challenges. Manages and resources the County's planning and response to hurricanes, wildfires, pandemics, or any other threats to the welfare of residents and visitors to Collier County year-round.

Office of the County Manager

Our primary and essential services include:

- **Emergency Management that provides a centralized incident command and effective response in preparation for, during and after a major disaster**
- **World-class and award-winning emergency medical services, treatment and transportation**
- **Accurate, timely and useful information about agency plans, services, projects, events, and programs**
- **Safety Programs and Services for the public and for our employees**
- **Procurement services that competitively procure best value goods and services**
- **Human resource services to build and maintain a superior workforce**
- **Fleet management services that ensure our teams are there and properly equipped when our customers need them**
- **State-of-the-art communications, automation, and information technology**
- **Document management services that deliver the right document to the right person at the right time**

Our success is aligned with the success of the agency and we aspire every day to reach the goals laid out by the Board of Commissioners to provide a consistent and high level of service no matter the circumstances.

For more information on services within the Administrative Services area, please contact:

252-2277 Fleet Management
252-8460 Human Resources
252-8794 Information Technology
252-8407 Procurement Services
252-8461 Risk Management
252-8383 Communications, Government & Public Affairs
252-6832 Records Management
252-3600 Emergency Management & 800 MHz Radio
252-3740 Emergency Medical Services

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	48,059,461	54,041,700	54,077,800	59,040,000	1,772,900	60,812,900	12.5%
Operating Expense	101,000,996	108,890,600	106,322,800	130,763,400	-	130,763,400	20.1%
Indirect Cost Reimburs	497,500	540,900	540,900	556,700	-	556,700	2.9%
Capital Outlay	15,720,685	15,522,200	30,054,700	18,619,100	864,800	19,483,900	25.5%
Grants and Aid	-	-	500,000	100	-	100	na
Remittances	3,008,111	3,555,100	3,364,500	7,079,900	-	7,079,900	99.1%
Total Net Budget	168,286,753	182,550,500	194,860,700	216,059,200	2,637,700	218,696,900	19.8%
Trans to Property Appraiser	30,621	130,800	117,200	121,300	-	121,300	(7.3)%
Trans to Tax Collector	433,835	466,400	610,700	548,300	-	548,300	17.6%
Trans to 001 Gen Fd	1,523,700	1,503,500	503,500	516,900	-	516,900	(65.6)%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	-	-	-	(100.0)%
Trans to 160 Baysh Beau MSTU Proj	791,600	904,800	904,800	557,300	-	557,300	(38.4)%
Trans to 186 Immok Redev Fd	85,000	92,800	92,800	92,800	-	92,800	0.0%
Trans to 187 Bayshore Redev Fd	210,900	210,900	210,900	221,700	-	221,700	5.1%
Trans to 188 800 MHz Fd	400,000	300,000	300,000	-	-	-	(100.0)%
Trans to 194 TDC Prom	1,501,900	1,784,400	1,784,400	1,784,400	-	1,784,400	0.0%
Trans to 196 TDC Eco Disaster	-	796,900	796,900	-	-	-	(100.0)%
Trans to 287 CRA Loan	3,071,500	-	-	-	-	-	na
Trans to 301 Co Wide Cap Fd	-	127,400	127,400	127,200	-	127,200	(0.2)%
Trans to 322 Pel Bay Irr and Land	2,061,800	440,000	440,000	397,700	-	397,700	(9.6)%
Trans to 408 Water/Sewer Fd	23,100	21,000	21,000	17,600	-	17,600	(16.2)%
Trans to 409 W/S MP Fd	14,600	-	-	-	-	-	na
Trans to 491 EMS MP&Cap	-	1,508,000	1,508,000	500,000	-	500,000	(66.8)%
Trans to 493 EMS Grant	1,936	-	-	-	-	-	na
Trans to 494 EMS Grants	39,886	1,000,000	70,100	55,000	-	55,000	(94.5)%
Trans to 506 IT Capital	1,134,500	-	-	96,400	-	96,400	na
Trans to 523 Motor Pool Cap	41,500	41,200	41,200	43,700	-	43,700	6.1%
Trans to 716 Im CRA Match	235,769	-	-	-	-	-	na
Trans to 759 Sports Complex	470,900	473,300	473,300	478,100	-	478,100	1.0%
Trans to 786 Imm CRA Cap	-	97,600	461,900	434,200	-	434,200	344.9%
Trans to 787 Baysh CRA Projects	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.6%
Advance/Repay to 111 Unincrp Gen Fd	30,000	90,000	90,000	-	-	-	(100.0)%
Advance/Repay to 187 Baysh CRA	-	554,600	-	-	-	-	(100.0)%
Reserve for Contingencies	-	1,964,300	-	2,294,700	-	2,294,700	16.8%
Reserve for Salary Adj.	-	-	-	181,400	-	181,400	na
Reserve for Capital	-	7,923,900	-	8,279,800	-	8,279,800	4.5%
Reserve for Future Capital Replacements	-	414,200	-	648,800	-	648,800	56.6%
Reserve for Motor Pool Cap	-	9,076,200	-	8,432,700	-	8,432,700	(7.1)%
Reserve for Gen Fd Motor Pool Cap	-	1,970,000	-	1,841,600	-	1,841,600	(6.5)%
Reserve for Transp Motor Pool Cap	-	4,414,000	-	3,801,400	-	3,801,400	(13.9)%
Reserve for Stormwater MP Cap	-	462,500	-	518,100	-	518,100	12.0%
Reserve for MSTU Gen Fd MP Cap	-	1,172,000	-	1,088,000	-	1,088,000	(7.2)%
Reserve for Com Dev/Planning MP Cap	-	1,231,600	-	1,153,600	-	1,153,600	(6.3)%
Reserve for Pollut Ctr Motor Pool Cap	-	95,400	-	63,600	-	63,600	(33.3)%
Reserve for Int Serv Fd Motor Pool Cap	-	97,300	-	89,200	-	89,200	(8.3)%
Restricted for Unfunded Requests	-	10,584,000	-	12,155,100	-	12,155,100	14.8%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserve for Catastrophic Event	-	1,412,500	-	2,476,100	-	2,476,100	75.3%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Insurance	-	37,897,100	-	38,455,900	-	38,455,900	1.5%
Reserve for Cash Flow	-	3,073,800	-	3,190,600	-	3,190,600	3.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Attrition	-	(586,100)	-	(634,400)	-	(634,400)	8.2%
Total Budget	183,609,800	278,236,500	206,220,400	310,719,200	2,637,700	313,356,900	12.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Manager Operations	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%
Office of Management & Budget	2,244,152	2,829,700	2,379,200	3,309,700	-	3,309,700	17.0%
Communications, Government & Public Affairs	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%
Pelican Bay Services Division	4,646,832	5,133,100	5,231,100	5,264,400	-	5,264,400	2.6%
Corporate Business Operations	1,238,369	900,300	890,700	971,400	-	971,400	7.9%
Dori Slosberg Driver Education	141,800	162,800	162,800	175,800	-	175,800	8.0%
Corporate Compliance & Continuous Improvement (CCI)	517,662	592,700	657,900	742,900	-	742,900	25.3%
Business and Economic Development Division	1,670,670	1,361,200	1,955,800	1,319,800	-	1,319,800	(3.0)%
Tourism Development Council (TDC)	9,251,614	13,445,200	12,033,500	21,916,700	-	21,916,700	63.0%
Sports & Special Events Complex	3,220,532	4,977,700	4,511,700	5,143,800	79,700	5,223,500	4.9%
Economic Development and Innovation Zones	129,837	8,000	-	2,408,000	-	2,408,000	30,000.0%
Bayshore Community Redevelopment Agency (CRA)	6,134,396	1,937,000	4,497,300	3,022,400	-	3,022,400	56.0%
Immokalee Community Redevelopment Agency (CRA)	1,646,804	1,850,500	1,599,900	2,133,900	-	2,133,900	15.3%
Fleet Management Division	9,305,185	10,458,100	11,754,800	14,785,900	114,400	14,900,300	42.5%
Motor Pool Capital Recovery Program	2,128,214	8,092,300	19,398,400	10,595,100	864,800	11,459,900	41.6%
Human Resources Division	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%
Information Technology Division	13,127,035	14,686,100	16,713,100	18,255,200	-	18,255,200	24.3%
Procurement Services Division	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%
Risk Management Division	60,030,215	60,898,200	57,342,500	67,577,100	-	67,577,100	11.0%
Bureau Of Emergency Services Division	5,270,817	6,039,900	5,845,400	6,634,800	-	6,634,800	9.8%
Emergency Services & Fire District Grants	240,577	-	251,600	-	-	-	na
Emergency Medical Services (EMS)	37,751,491	38,612,600	39,238,000	39,490,600	1,578,800	41,069,400	6.4%
Fire Districts	1,951,106	2,005,900	2,005,900	2,364,800	-	2,364,800	17.9%
Total Net Budget	168,286,753	182,550,500	194,860,700	216,059,200	2,637,700	218,696,900	19.8%
Office of Management & Budget	63,000	326,900	45,400	695,200	-	695,200	112.7%
Pelican Bay Services Division	2,184,159	2,203,200	694,400	2,317,000	-	2,317,000	5.2%
Dori Slosberg Driver Education	-	100,000	-	110,700	-	110,700	10.7%
Business and Economic Development Division	126,200	4,168,600	126,200	2,972,200	-	2,972,200	(28.7)%
Office of the County Manager Grants	-	1,000,000	-	2,000,000	-	2,000,000	100.0%
Tourism Development Council (TDC)	2,414,524	6,428,300	3,623,900	5,876,800	-	5,876,800	(8.6)%
Sports & Special Events Complex	-	531,000	-	930,700	-	930,700	75.3%
Economic Development and Innovation Zones	-	5,501,700	-	8,096,200	-	8,096,200	47.2%
Bayshore Community Redevelopment Agency (CRA)	7,293,834	4,393,400	3,926,300	4,675,000	-	4,675,000	6.4%
Immokalee Community Redevelopment Agency (CRA)	490,734	890,400	787,700	846,900	-	846,900	(4.9)%
Fleet Management Division	-	1,506,800	113,600	765,200	-	765,200	(49.2)%
Motor Pool Capital Recovery Program	56,100	18,450,900	41,200	16,883,500	-	16,883,500	(8.5)%
Information Technology Division	1,534,500	469,300	300,000	1,647,800	-	1,647,800	251.1%
Risk Management Division	1,076,600	38,973,700	76,600	38,532,500	-	38,532,500	(1.1)%
Bureau Of Emergency Services Division	-	412,500	-	476,100	-	476,100	15.4%
Emergency Medical Services (EMS)	41,823	10,004,400	1,578,100	7,509,300	-	7,509,300	(24.9)%
Fire Districts	41,575	324,900	46,300	324,900	-	324,900	0.0%
Total Transfers and Reserves	15,323,047	95,686,000	11,359,700	94,660,000	-	94,660,000	(1.1)%
Total Budget	183,609,800	278,236,500	206,220,400	310,719,200	2,637,700	313,356,900	12.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	3,683,059	4,207,800	4,039,600	4,864,600	-	4,864,600	15.6%
Delinquent Ad Valorem Taxes	119,257	-	500	-	-	-	na
Tourist Devel Tax	13,619,360	10,883,200	16,047,700	12,171,500	-	12,171,500	11.8%
Licenses & Permits	577,526	210,000	210,000	210,000	-	210,000	0.0%
Special Assessments	4,075,210	3,971,000	3,812,100	4,903,400	-	4,903,400	23.5%
Intergovernmental Revenues	2,295,345	500,000	2,207,800	995,000	-	995,000	99.0%
Charges For Services	1,058,982	952,900	2,229,500	2,813,600	-	2,813,600	195.3%
Ambulance Fees	19,181,264	12,363,300	12,363,300	12,500,000	-	12,500,000	1.1%
Miscellaneous Revenues	11,244,490	538,100	2,612,600	549,100	-	549,100	2.0%
Interest/Misc	610,246	757,500	783,300	672,300	-	672,300	(11.2)%
Impact Fees	18,577	-	10,000	-	-	-	na
Reimb From Other Depts	29,408,913	14,094,500	14,147,300	10,666,500	-	10,666,500	(24.3)%
Property & Casualty Billings	9,393,800	9,773,400	9,773,400	10,069,500	-	10,069,500	3.0%
Group Health Billings	40,616,239	40,100,000	40,500,000	40,500,000	-	40,500,000	1.0%
Dental & Vision Billings	2,217,892	2,275,000	2,245,000	2,423,000	-	2,423,000	6.5%
Life Insurance Billings	416,103	456,900	456,900	490,000	-	490,000	7.2%
Short Term Disability Billings	582,654	570,000	605,000	623,000	-	623,000	9.3%
Long Term Disability Billings	639,958	725,000	725,000	775,000	-	775,000	6.9%
Workers Comp Billings	1,905,993	1,874,300	1,874,300	1,920,600	-	1,920,600	2.5%
Fleet Revenue Billings	6,127,372	6,052,200	5,718,200	6,948,600	-	6,948,600	14.8%
Motor Pool Cap Recovery Billing	8,914,800	9,442,100	9,442,100	8,674,700	-	8,674,700	(8.1)%
Fuel Sale Rev Billings	3,172,776	3,880,100	4,623,600	7,306,200	-	7,306,200	88.3%
Trans frm Property Appraiser	75,046	1,700	1,700	1,800	-	1,800	5.9%
Trans frm Tax Collector	61,020	10,600	10,600	11,700	-	11,700	10.4%
Net Cost General Fund	12,292,924	13,865,000	13,330,600	15,726,000	-	15,726,000	13.4%
Net Cost Unincorp General Fund	1,636,372	2,103,600	2,133,200	2,509,800	-	2,509,800	19.3%
Trans fm 001 Gen Fund	12,896,001	32,590,000	29,680,400	45,289,300	2,300,600	47,589,900	46.0%
Trans fm 007 Eco Dev	126,200	126,200	126,200	126,200	-	126,200	0.0%
Trans fm 101 Transp Op Fd	-	-	-	-	38,000	38,000	na
Trans fm 103 Stormwater Ops	-	-	-	-	50,000	50,000	na
Trans fm 109 Pel Bay MSTBU	-	-	-	37,100	-	37,100	na
Trans fm 111 Unincorp Gen Fd	1,020,800	1,157,700	1,157,700	2,109,900	-	2,109,900	82.2%
Trans fm 113 Comm Dev Fd	100,100	99,900	99,900	996,400	-	996,400	897.4%
Trans fm 114 Pollutn Ctrl Fd	-	-	-	121,700	-	121,700	na
Trans fm 130 GG Com Ctr	-	-	-	42,900	-	42,900	na
Trans fm 131 Dev Serv Fd	6,400	12,300	12,300	190,800	-	190,800	1,451.2%
Trans fm 162 Immokalee Beaut Fd	87,503	92,800	92,800	92,800	-	92,800	0.0%
Trans fm 163 Baysh/Av Beaut Fd	917,100	1,030,300	1,030,300	682,800	-	682,800	(33.7)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 174 Conserv Collier Maint	-	-	-	31,100	-	31,100	na
Trans fm 184 TDC Promo	1,972,800	3,054,600	3,054,600	2,262,500	-	2,262,500	(25.9)%
Trans fm 185 Beach Ren Ops	-	-	-	17,800	-	17,800	na
Trans fm 186 Immok Redevel Fd	361,166	127,900	127,900	138,700	-	138,700	8.4%
Trans fm 187 Bayshore Redevel Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 194 TDC Prom Fd	170,300	170,300	170,300	229,600	-	229,600	34.8%
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	34,100	-	34,100	0.0%
Trans fm 408 Water / Sewer Fd	584,800	265,400	265,400	2,112,700	55,000	2,167,700	716.8%
Trans fm 409 W/S MP Fd	28,500	28,300	28,300	30,900	-	30,900	9.2%
Trans fm 470 Solid Waste Fd	4,500	2,200	2,200	199,500	-	199,500	8,968.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 472 Sol Waste MP	19,800	5,100	5,100	5,100	-	5,100	0.0%
Trans fm 473 Mand Collct Fd	-	-	-	33,500	-	33,500	na
Trans fm 490 EMS Fd	41,823	2,508,000	1,578,100	555,000	-	555,000	(77.9)%
Trans fm 491 EMS MP&Cap	7,800	7,800	7,800	7,700	-	7,700	(1.3)%
Trans fm 495 Airport Op Fd	-	-	-	48,400	-	48,400	na
Trans fm 505 IT Ops	1,534,500	300,000	300,000	-	-	-	(100.0)%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.0%
Trans fm 669 Utility Fee	-	-	-	8,600	-	8,600	na
Adv/Repay fm 001 Gen Fd	-	-	-	2,000,000	-	2,000,000	na
Adv/Repay fm 160 Baysh	-	554,600	-	-	-	-	(100.0)%
Carry Forward	123,401,500	98,337,800	125,508,100	106,912,000	194,100	107,106,100	8.9%
Less 5% Required By Law	-	(2,018,700)	-	(2,065,500)	-	(2,065,500)	2.3%
Total Funding	317,402,570	278,236,500	313,326,500	310,719,200	2,637,700	313,356,900	12.6%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Manager Operations	7.00	7.00	7.00	7.00	-	7.00	0.0%
Office of Management & Budget	18.00	18.00	17.00	16.00	-	16.00	(11.1)%
Communications, Government & Public	15.00	16.00	17.00	17.00	-	17.00	6.3%
Pelican Bay Services Division	27.00	27.00	27.00	27.00	-	27.00	0.0%
Corporate Business Operations	9.00	9.00	8.00	8.00	-	8.00	(11.1)%
Corporate Compliance & Continuous	5.00	5.00	5.00	5.00	-	5.00	0.0%
Business and Economic Development	2.50	2.50	2.05	2.05	-	2.05	(18.0)%
Tourism Development Council (TDC)	11.00	10.00	11.00	11.00	-	11.00	10.0%
Sports & Special Events Complex	5.00	5.00	5.00	5.00	1.00	6.00	20.0%
Bayshore Community Redevelopment	4.00	4.00	4.00	4.00	-	4.00	0.0%
Immokalee Community Redevelopment	2.00	2.00	2.00	2.00	-	2.00	0.0%
Fleet Management Division	28.00	28.00	28.00	28.00	2.00	30.00	7.1%
Motor Pool Capital Recovery Program	1.00	1.00	1.00	1.00	-	1.00	0.0%
Human Resources Division	18.75	18.75	19.00	19.00	-	19.00	1.3%
Information Technology Division	46.00	46.00	46.00	46.00	-	46.00	0.0%
Procurement Services Division	23.00	24.00	24.00	24.00	-	24.00	0.0%
Risk Management Division	14.00	14.00	14.00	17.00	-	17.00	21.4%
Bureau Of Emergency Services Division	13.00	13.00	13.00	13.00	-	13.00	0.0%
Emergency Medical Services (EMS)	202.00	202.00	214.00	214.00	14.00	228.00	12.9%
Total FTE	451.25	452.25	464.05	466.05	17.00	483.05	6.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

County Manager Operations

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,403,135	1,378,800	1,268,600	1,610,300	-	1,610,300	16.8%
Operating Expense	250,398	396,300	315,200	400,200	-	400,200	1.0%
Net Operating Budget	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%
Total Budget	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Manager (001)	1,450,036	1,482,200	1,344,000	1,714,700	-	1,714,700	15.7%
County Manager-Board Related Costs (001)	203,497	292,900	239,800	295,800	-	295,800	1.0%
Total Net Budget	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%
Total Funding	1,653,533	1,775,100	1,583,800	2,010,500	-	2,010,500	13.3%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Manager (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager (001)**

Mission Statement

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Executive Management/Administration	6.00	1,539,176	-	1,539,176
Carry out directives and policies of the BCC, prepare annual budget, direct and oversee all aspects of County programs and projects.				
Legislative Affairs	1.00	175,524	-	175,524
Monitor, track, and report on state and federal legislative priorities of the Board of County Commissioners				
Current Level of Service Budget	7.00	1,714,700	-	1,714,700

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,403,135	1,378,800	1,268,600	1,610,300	-	1,610,300	16.8%
Operating Expense	46,901	103,400	75,400	104,400	-	104,400	1.0%
Net Operating Budget	1,450,036	1,482,200	1,344,000	1,714,700	-	1,714,700	15.7%
Total Budget	1,450,036	1,482,200	1,344,000	1,714,700	-	1,714,700	15.7%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,450,036	1,482,200	1,344,000	1,714,700	-	1,714,700	15.7%
Total Funding	1,450,036	1,482,200	1,344,000	1,714,700	-	1,714,700	15.7%

Forecast FY 2022:

Personal service forecast is lower due to vacancies throughout the year offset by Board-approved midyear salary increases. Operating expenditures are forecast lower than adopted budget due to savings in travel and office supplies.

Current FY 2023:

Personal service budget increase is a result of the aforementioned midyear salary adjustments. A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments. Operating expenditures are generally consistent with the FY2022 adopted budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**County Manager Operations
County Manager-Board Related Costs (001)**

Mission Statement

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Board Directed Activities	-	285,800	-	285,800
Items include lobbyist contract, membership dues and goal setting.				
Other Board-Related Activities	-	10,000	-	10,000
Items include travel and legal advertising.				
Current Level of Service Budget	-	295,800	-	295,800

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	203,497	292,900	239,800	295,800	-	295,800	1.0%
Net Operating Budget	203,497	292,900	239,800	295,800	-	295,800	1.0%
Total Budget	203,497	292,900	239,800	295,800	-	295,800	1.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	203,497	292,900	239,800	295,800	-	295,800	1.0%
Total Funding	203,497	292,900	239,800	295,800	-	295,800	1.0%

Current FY 2023:

The budget supports County-Wide initiatives such as lobbyist activities, membership and dues.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Office of Management & Budget

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,909,484	2,071,500	1,764,700	2,039,700	-	2,039,700	(1.5)%
Operating Expense	293,668	575,600	553,200	566,700	-	566,700	(1.5)%
Indirect Cost Reimburs	41,000	57,300	57,300	82,500	-	82,500	44.0%
Capital Outlay	-	5,000	4,000	-	-	-	(100.0)%
Grants and Aid	-	-	-	100	-	100	na
Remittances	-	120,300	-	620,700	-	620,700	416.0%
Net Operating Budget	2,244,152	2,829,700	2,379,200	3,309,700	-	3,309,700	17.0%
Trans to 001 Gen Fd	43,000	22,800	22,800	36,200	-	36,200	58.8%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	-	-	-	(100.0)%
Reserve for Contingencies	-	20,000	-	63,300	-	63,300	216.5%
Reserve for Capital	-	61,500	-	395,700	-	395,700	543.4%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	2,307,152	3,156,600	2,424,600	4,004,900	-	4,004,900	26.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Affordable Workforce Housing (105)	-	120,300	-	620,800	-	620,800	416.0%
Grant Compliance (001)	573,762	616,200	463,300	669,500	-	669,500	8.6%
Impact Fee Administration (107)	903,542	1,279,100	1,063,400	1,081,000	-	1,081,000	(15.5)%
Office of Management & Budget (001)	766,848	814,100	852,500	938,400	-	938,400	15.3%
Total Net Budget	2,244,152	2,829,700	2,379,200	3,309,700	-	3,309,700	17.0%
Total Transfers and Reserves	63,000	326,900	45,400	695,200	-	695,200	112.7%
Total Budget	2,307,152	3,156,600	2,424,600	4,004,900	-	4,004,900	26.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	577,526	210,000	210,000	210,000	-	210,000	0.0%
Charges For Services	214,360	85,000	85,000	85,000	-	85,000	0.0%
Interest/Misc	11,230	7,000	11,600	7,000	-	7,000	0.0%
Impact Fees	17,244	-	10,000	-	-	-	na
Reimb From Other Depts	37,500	50,000	50,000	50,000	-	50,000	0.0%
Trans frm Tax Collector	2	-	-	-	-	-	na
Net Cost General Fund	1,340,610	1,430,300	1,315,800	1,607,900	-	1,607,900	12.4%
Trans fm 001 Gen Fund	-	-	-	500,000	-	500,000	na
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,608,000	1,123,400	1,767,800	1,294,100	-	1,294,100	15.2%
Less 5% Required By Law	-	(17,600)	-	(17,600)	-	(17,600)	0.0%
Total Funding	4,074,971	3,156,600	3,718,700	4,004,900	-	4,004,900	26.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Office of Management & Budget (001)	6.00	6.00	6.00	6.00	-	6.00	0.0%
Grant Compliance (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Impact Fee Administration (107)	7.00	7.00	6.00	5.00	-	5.00	(28.6)%
Total FTE	18.00	18.00	17.00	16.00	-	16.00	(11.1)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Mission Statement

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	388,202	-	388,202
Budget Preparation/Control	4.00	534,798	-	534,798
Includes preparation of the Collier County budget in compliance with the Florida Truth in Millage Act. Also includes preparation and presentation of program and line-item budgets, review of fiscal impact statements in executive summaries, coordination of the indirect cost allocation plan preparation, and special projects.				
Financial Consulting	-	15,400	-	15,400
Provides funding for the County's Financial Advisor contract and for the preparation of the indirect cost allocation plan.				
Current Level of Service Budget	6.00	938,400	-	938,400

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Adhere to Collier BCC Debt Management Policy for Annual General Governmental Debt not to Exceed 13% of Total General Governmental Bondable Revenues	6.1	6.7	6.4	5.9
• Maintain a General Fund Target of Unrestricted Beginning Cash Balance of between 10% and 20% of Operating Expenses	24.2	17.9	27.3	19.2
• Maintain an Unincorporated MSTD General Fund Target of Unrestricted Beginning Cash Balance at 20% of Operating Expenses	12.1	11.1	16.6	11.1
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the General Fund	2.3	2.5	2.3	2.7
• Maintain Budgeted Contingency Reserves at 2.5% of Net General Governmental Operating Expenses in the Unincorporated MSTD General Fund	1.8	2	1	2.3
• Maintain General Corporate Bond Rating of at Least AA+	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	718,555	740,200	783,300	863,800	-	863,800	16.7%
Operating Expense	48,293	73,900	69,200	74,600	-	74,600	0.9%
Net Operating Budget	766,848	814,100	852,500	938,400	-	938,400	15.3%
Total Budget	766,848	814,100	852,500	938,400	-	938,400	15.3%
Total FTE	6.00	6.00	6.00	6.00	-	6.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Office of Management & Budget (001)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	766,848	814,100	852,500	938,400	-	938,400	15.3%
Total Funding	766,848	814,100	852,500	938,400	-	938,400	15.3%

Forecast FY 2022:

Personal Service expense is forecast over budget, reflecting Board-approved midyear salary increases.

Current FY 2023:

Personal services reflect the aforementioned Board-approved midyear salary adjustments. A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Mission Statement

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Grant Coordination and Compliance	5.00	669,500	-	669,500
<p>To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.</p>				
Current Level of Service Budget	<u>5.00</u>	<u>669,500</u>	<u>-</u>	<u>669,500</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Number of Active Grants per Audit Schedule	152	150	140	140
Number of Grant Programs with Audit Findings	1	1	1	1
Total Grant Dollars Expended (in millions)	97	75	100	75

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	506,012	546,200	393,600	598,800	-	598,800	9.6%
Operating Expense	67,751	70,000	69,700	70,700	-	70,700	1.0%
Net Operating Budget	573,762	616,200	463,300	669,500	-	669,500	8.6%
Total Budget	573,762	616,200	463,300	669,500	-	669,500	8.6%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	573,762	616,200	463,300	669,500	-	669,500	8.6%
Total Funding	573,762	616,200	463,300	669,500	-	669,500	8.6%

Office of the County Manager

**Office of Management & Budget
Grant Compliance (001)**

Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

Forecast FY 2022:

Personal service forecast is lower due to vacancies throughout the year offset by Board-approved midyear salary increases. Operating expenditures are generally consistent with the adopted budget.

Current FY 2023:

Personal service budget increase is a result of the aforementioned midyear salary adjustments. A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Mission Statement

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Impact Fee Administration	5.00	1,081,000	1,750,600	-669,600
Review building permits and assess County Impact Fees within the time guidelines of the Growth Management Department Performance Standards. Perform impact fee calculations with less than 1% of assessments requiring subsequent refunds due to calculation errors. Calculate estimates, maintain account ledgers and generally oversee the Certificate of Public Facility Adequacy process. Administer all regulations set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, which is Chapter 74 of the Collier County Code of Laws and Ordinances, including update studies, indexing of fees, and all other Impact Fee related issues. Operational expenses will be partially funded by the Impact Fee Trust Funds as set forth by the Collier County Consolidated Impact Fee Ordinance, 2001-13, as amended, Section 74-203.				
Reserves, Transfers, and Interest	-	659,000	-10,600	669,600
Current Level of Service Budget	<u>5.00</u>	<u>1,740,000</u>	<u>1,740,000</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Impact Fees # of Completed Permits/W-S Letters	7,400	8,000	7,300	6,800
• Impact fee reviews for assessment of the Collier County Impact Fees completed within established deadline	100	100	100	100
• Perform impact fee calculations within 1% or less of assessments requiring subsequent refunds due to calculation errors	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	684,917	785,100	587,800	577,100	-	577,100	(26.5)%
Operating Expense	177,624	431,700	414,300	421,400	-	421,400	(2.4)%
Indirect Cost Reimburs	41,000	57,300	57,300	82,500	-	82,500	44.0%
Capital Outlay	-	5,000	4,000	-	-	-	(100.0)%
Net Operating Budget	903,542	1,279,100	1,063,400	1,081,000	-	1,081,000	(15.5)%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	-	-	-	(100.0)%
Reserve for Contingencies	-	20,000	-	63,300	-	63,300	216.5%
Reserve for Capital	-	61,500	-	395,700	-	395,700	543.4%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.0%
Total Budget	923,542	1,583,200	1,086,000	1,740,000	-	1,740,000	9.9%
Total FTE	7.00	7.00	6.00	5.00	-	5.00	(28.6)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Administration (107)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	577,526	210,000	210,000	210,000	-	210,000	0.0%
Charges For Services	214,360	85,000	85,000	85,000	-	85,000	0.0%
Interest/Misc	6,247	7,000	7,000	7,000	-	7,000	0.0%
Reimb From Other Depts	37,500	50,000	50,000	50,000	-	50,000	0.0%
Trans frm Tax Collector	2	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.0%
Carry Forward	1,422,000	980,300	1,602,600	1,137,100	-	1,137,100	16.0%
Less 5% Required By Law	-	(17,600)	-	(17,600)	-	(17,600)	0.0%
Total Funding	2,526,135	1,583,200	2,223,100	1,740,000	-	1,740,000	9.9%

Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations; this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds, Certificate of Public Facility Adequacy Fees (COA fees), a corporate support transfer from MSTD General Fund (111), and various administrative fees related to impact fees.

Forecast FY 2022:

Personal services forecast reflects savings from a midyear transfer of one (1) Operational Analyst FTE to Stormwater Engineering and Operations (103) and a vacancy within the division offset by the Board-approved midyear salary increases.

Current FY 2023:

The decrease in personal services reflects the midyear transfer of one (1) FTE previously mentioned and the transfer of one (1) Director FTE to Stormwater Engineering and Operations (103) in FY 2023 offset by the aforementioned midyear salary adjustments. A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Impact Fee Deferral Program (002)**

Mission Statement

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Impact Fee Deferral Program	-	36,200	36,200	-
Current Level of Service Budget	-	36,200	36,200	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 Gen Fd	43,000	22,800	22,800	36,200	-	36,200	58.8%
Total Budget	43,000	22,800	22,800	36,200	-	36,200	58.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	4,466	-	4,600	-	-	-	na
Impact Fees	17,244	-	10,000	-	-	-	na
Carry Forward	65,700	22,800	44,400	36,200	-	36,200	58.8%
Total Funding	87,410	22,800	59,000	36,200	-	36,200	58.8%

Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

Forecast FY 2022:

On September 30, 2021, the audited balance of outstanding Impact Fee Deferrals was \$1,492,848.60. This represents 247 owner occupied dwellings made up of 228 condo units and 19 single family homes that are still in the program.

For owner occupied units, the deferred impact fees shall become due and payable when the dwelling is sold, refinanced, or the owner loses the homestead exemption. This program also was offered to rental dwelling units, however deferred impact fees had to be paid off 6-years and 9-months after the execution of the impact fee deferral agreement by the County. There are no outstanding rental dwelling unit impact fee deferrals remaining in the program.

Current FY 2023:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2022. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of Management & Budget
Affordable Workforce Housing (105)**

Mission Statement

This fund was established to further affordable workforce housing initiatives.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Affordable Workforce Housing	-	120,800	120,800	-
Affordable Housing Incentives	-	500,000	500,000	-
To provide flexible funding for affordable workforce housing which may be leveraged against public and private funding sources.				
Current Level of Service Budget	-	<u>620,800</u>	<u>620,800</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Grants and Aid	-	-	-	100	-	100	na
Remittances	-	120,300	-	620,700	-	620,700	416.0%
Net Operating Budget	-	120,300	-	620,800	-	620,800	416.0%
Total Budget	-	120,300	-	620,800	-	620,800	416.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	517	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	-	-	500,000	-	500,000	na
Carry Forward	120,300	120,300	120,800	120,800	-	120,800	0.4%
Total Funding	120,817	120,300	120,800	620,800	-	620,800	416.0%

Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

Current FY 2023:

The General Fund transfer of \$500,000 will be used for Affordable Housing Incentives. The program will assist various projects and target workforce sectors and varying income levels. The awards may be leveraged against public and private funding sources.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Communications, Government & Public Affairs

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,149,961	1,376,400	1,463,200	1,745,000	-	1,745,000	26.8%
Operating Expense	246,032	382,600	355,400	427,900	-	427,900	11.8%
Capital Outlay	15,822	30,000	-	20,000	-	20,000	(33.3)%
Net Operating Budget	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%
Total Budget	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Communications, Government & Public Affairs (111)	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%
Total Net Budget	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,278	1,000	1,000	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,775	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,281,362	1,660,600	1,690,200	2,064,500	-	2,064,500	24.3%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
Total Funding	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Communications, Government & Public Affairs (111)	15.00	16.00	17.00	17.00	-	17.00	6.3%
Total FTE	15.00	16.00	17.00	17.00	-	17.00	6.3%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Communications, Government & Public Affairs
Communications, Government & Public Affairs (111)**

Mission Statement

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	5.00	1,064,600	-	1,064,600
Division administration, media relations, website management, emergency information, special projects and public record requests.				
Collier 311 Operations	4.00	281,000	-	281,000
The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.				
BCC Board Room Meetings and Other Public Meetings	3.00	349,300	-	349,300
Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.				
Community Outreach - Public Information	5.00	498,000	-	498,000
Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.				
Disc Reproduction	-	-	1,000	-1,000
Reproduce meeting and programming DVD's for the public and internal staff.				
Transfers	-	-	127,400	-127,400
Current Level of Service Budget	<u>17.00</u>	<u>2,192,900</u>	<u>128,400</u>	<u>2,064,500</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Number of 311 Information Calls		24,470	41,993	43,493
Number of Public Record Requests processed		339	198	400
Social Media Impressions (in millions)	27	27.2	30	30
Website Visitors (in millions)	8	4.2	2.1	5.5

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Communications, Government & Public Affairs
Communications, Government & Public Affairs (111)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,149,961	1,376,400	1,463,200	1,745,000	-	1,745,000	26.8%
Operating Expense	246,032	382,600	355,400	427,900	-	427,900	11.8%
Capital Outlay	15,822	30,000	-	20,000	-	20,000	(33.3)%
Net Operating Budget	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%
Total Budget	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%
Total FTE	15.00	16.00	17.00	17.00	-	17.00	6.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,278	1,000	1,000	1,000	-	1,000	0.0%
Miscellaneous Revenues	1,775	-	-	-	-	-	na
Net Cost Unincorp General Fund	1,281,362	1,660,600	1,690,200	2,064,500	-	2,064,500	24.3%
Trans fm 001 Gen Fund	127,400	127,400	127,400	127,400	-	127,400	0.0%
Total Funding	1,411,815	1,789,000	1,818,600	2,192,900	-	2,192,900	22.6%

Forecast FY 2022:

Increase in Personal expenses is due to Board-approved midyear salary adjustments and a mid-year of one (1) FTE change from Fund 101 Transportation to Fund 111 to Communications.

Operating expenses is lower due to savings in other contractual, printing, marketing & promotional, copying charges and minor office furniture.

Current FY 2023:

Personal services budget increased as a result of the aforementioned midyear salary adjustments, FY23 approved salary adjustments, and the midyear change in FY22 of one (1) FTE change from Fund 101 Transportation to Fund 111 to Communications.

Operating expense decrease is due to savings in IT Capital Allocation.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,066,228	2,154,500	2,270,700	2,355,200	-	2,355,200	9.3%
Operating Expense	2,293,346	2,498,700	2,490,500	2,650,800	-	2,650,800	6.1%
Indirect Cost Reimburs	131,400	145,900	145,900	159,400	-	159,400	9.3%
Capital Outlay	155,858	334,000	324,000	99,000	-	99,000	(70.4)%
Net Operating Budget	4,646,832	5,133,100	5,231,100	5,264,400	-	5,264,400	2.6%
Trans to Property Appraiser	5,067	97,000	87,000	88,000	-	88,000	(9.3)%
Trans to Tax Collector	94,192	147,700	137,700	137,900	-	137,900	(6.6)%
Trans to 301 Co Wide Cap Fd	-	8,700	8,700	8,700	-	8,700	0.0%
Trans to 322 Pel Bay Irr and Land	2,061,800	440,000	440,000	397,700	-	397,700	(9.6)%
Trans to 408 Water/Sewer Fd	23,100	21,000	21,000	17,600	-	17,600	(16.2)%
Trans to 506 IT Capital	-	-	-	37,100	-	37,100	na
Reserve for Contingencies	-	170,400	-	119,900	-	119,900	(29.6)%
Reserve for Salary Adj.	-	-	-	173,900	-	173,900	na
Reserve for Capital	-	147,600	-	160,500	-	160,500	8.7%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	514,700	-	515,000	-	515,000	0.1%
Reserve for Attrition	-	(43,900)	-	(39,300)	-	(39,300)	(10.5)%
Total Budget	6,830,990	7,336,300	5,925,500	7,581,400	-	7,581,400	3.3%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	120,551	150,000	150,000	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	3,185,665	3,387,600	3,500,200	3,523,200	-	3,523,200	4.0%
Pelican Bay Street Lighting (778)	240,646	456,600	462,600	337,800	-	337,800	(26.0)%
Pelican Bay Water Management (109)	1,099,969	1,138,900	1,118,300	1,253,400	-	1,253,400	10.1%
Total Net Budget	4,646,832	5,133,100	5,231,100	5,264,400	-	5,264,400	2.6%
Total Transfers and Reserves	2,184,159	2,203,200	694,400	2,317,000	-	2,317,000	5.2%
Total Budget	6,830,990	7,336,300	5,925,500	7,581,400	-	7,581,400	3.3%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	629,977	660,900	634,500	743,400	-	743,400	12.5%
Delinquent Ad Valorem Taxes	2,270	-	-	-	-	-	na
Special Assessments	4,075,210	3,971,000	3,812,100	4,903,400	-	4,903,400	23.5%
Miscellaneous Revenues	102,500	54,200	54,200	55,700	-	55,700	2.8%
Interest/Misc	24,795	26,700	18,400	21,500	-	21,500	(19.5)%
Trans frm Property Appraiser	73,018	-	-	-	-	-	na
Trans frm Tax Collector	37,112	-	-	-	-	-	na
Net Cost Unincorp General Fund	120,551	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	34,100	-	34,100	0.0%
Carry Forward	4,913,400	2,675,300	3,181,900	1,959,700	-	1,959,700	(26.7)%
Less 5% Required By Law	-	(235,900)	-	(286,400)	-	(286,400)	21.4%
Total Funding	10,012,934	7,336,300	7,885,200	7,581,400	-	7,581,400	3.3%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Pelican Bay Services Division

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Pelican Bay Water Management (109)	3.86	3.86	3.86	3.86	-	3.86	0.0%
Pelican Bay Community Beautification (109)	22.08	22.08	22.08	22.08	-	22.08	0.0%
Pelican Bay Street Lighting (778)	1.06	1.06	1.06	1.06	-	1.06	0.0%
Total FTE	27.00	27.00	27.00	27.00	-	27.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Mission Statement

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to ensure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Water Management Program	3.86	1,253,400	1,449,600	-196,200
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<u>3.86</u>	<u>1,253,400</u>	<u>1,449,600</u>	<u>-196,200</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Forty-three lakes maintained/treated - times per year	52	52	52	52
Inspection & Repair of Pipes and Structures - times per year	4	4	4	4
Water quality testing - number of parameters	52	52	52	52

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	356,020	369,900	405,900	401,500	-	401,500	8.5%
Operating Expense	622,549	632,400	576,300	691,400	-	691,400	9.3%
Indirect Cost Reimburs	121,400	136,100	136,100	150,000	-	150,000	10.2%
Capital Outlay	-	500	-	10,500	-	10,500	2,000.0%
Net Operating Budget	<u>1,099,969</u>	<u>1,138,900</u>	<u>1,118,300</u>	<u>1,253,400</u>	<u>-</u>	<u>1,253,400</u>	<u>10.1%</u>
Total Budget	<u>1,099,969</u>	<u>1,138,900</u>	<u>1,118,300</u>	<u>1,253,400</u>	<u>-</u>	<u>1,253,400</u>	<u>10.1%</u>
Total FTE	<u>3.86</u>	<u>3.86</u>	<u>3.86</u>	<u>3.86</u>	<u>-</u>	<u>3.86</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	905,104	949,000	911,000	1,431,200	-	1,431,200	50.8%
Miscellaneous Revenues	34,000	17,900	17,900	18,400	-	18,400	2.8%
Interest/Misc	96	-	-	-	-	-	na
Total Funding	<u>939,200</u>	<u>966,900</u>	<u>928,900</u>	<u>1,449,600</u>	<u>-</u>	<u>1,449,600</u>	<u>49.9%</u>

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Water Management (109)**

Forecast FY 2022:

Personal Services are forecasted to be higher due to the Evergreen compensation study recommendations and subsequent midyear Board approved salary increases.

Operating Expense forecast is lower than budget primarily due to engineering fees, flood control, chemicals and temporary labor being less than anticipated.

Current FY 2023:

Personal Services are budgeted to be higher due to the FY 2022 midyear salary increases and FY 2023 salary adjustments.

Operating Expenses are higher than FY 2022 primarily due to increases in fleet charges and flood control. Other operating costs have also increased in FY 2023 as a result of inflation.

Revenues:

Special assessment revenue funding water management activities increased from \$123.91 to \$186.84 per equivalent which will raise \$1,431,200. The total ERU's increased by 1.0 to 7,659.90 in FY 2023. A lower carry forward, as well as, increases in operating and personal services has created the need for an increase in assessment.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Mission Statement

The Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem. This includes mowing, trimming, plantings, seasonal flowers and holiday decorations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Beautification Program	22.08	3,523,200	3,490,600	32,600
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds two times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u>22.08</u>	<u>3,523,200</u>	<u>3,490,600</u>	<u>32,600</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	12	12	12	12
Mulch application - times per year	1	1	1	1

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,622,920	1,679,100	1,757,500	1,840,100	-	1,840,100	9.6%
Operating Expense	1,406,886	1,531,500	1,570,700	1,595,100	-	1,595,100	4.2%
Capital Outlay	155,858	177,000	172,000	88,000	-	88,000	(50.3)%
Net Operating Budget	3,185,665	3,387,600	3,500,200	3,523,200	-	3,523,200	4.0%
Total Budget	3,185,665	3,387,600	3,500,200	3,523,200	-	3,523,200	4.0%
Total FTE	22.08	22.08	22.08	22.08	-	22.08	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	3,170,106	3,022,000	2,901,100	3,472,200	-	3,472,200	14.9%
Miscellaneous Revenues	68,500	17,900	17,900	18,400	-	18,400	2.8%
Interest/Misc	336	-	-	-	-	-	na
Total Funding	3,238,943	3,039,900	2,919,000	3,490,600	-	3,490,600	14.8%

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Community Beautification (109)**

Forecast FY 2022:

Personal Services are forecasted to be higher due to the Evergreen compensation study recommendations and subsequent compensation increase in January.

Operation Expenses are forecasted to be higher primarily due to increases in other contractual services and landscape maintenance related to inflation and higher costs of goods and services.

Current FY 2023:

Personal Services are higher due to the Evergreen compensation study recommendations and subsequent compensation increases.

Operating Expenses are budgeted higher due to anticipated increases in fleet charges, flood control and other contractual services due to inflation increases in the costs of goods and services.

Capital outlay for FY 2023 includes the replacement of two utility vehicles, three 52" riding mowers, and two stand-on mowers. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division's recommendations of replacement.

Revenues:

Special assessment revenue funding for community beautification increased from \$394.57 to \$453.30 which raises \$3,472,200. The per equivalent residential unit (ERU) increased by 1.0 to 7659.9 in FY 2023.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Reserves & Transfers (109)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserve & Transfers	-	1,780,600	1,617,000	163,600

Current Level of Service Budget - 1,780,600 1,617,000 163,600

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to Property Appraiser	5,067	85,000	75,000	80,000	-	80,000	(5.9)%
Trans to Tax Collector	81,504	130,700	120,700	120,000	-	120,000	(8.2)%
Trans to 301 Co Wide Cap Fd	-	8,700	8,700	8,700	-	8,700	0.0%
Trans to 408 Water/Sewer Fd	23,100	21,000	21,000	17,600	-	17,600	(16.2)%
Trans to 506 IT Capital	-	-	-	37,100	-	37,100	na
Reserve for Contingencies	-	159,000	-	108,500	-	108,500	(31.8)%
Reserve for Salary Adj.	-	-	-	162,500	-	162,500	na
Reserve for Capital	-	111,200	-	110,500	-	110,500	(0.6)%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.0%
Reserve for Cash Flow	-	475,000	-	475,000	-	475,000	0.0%
Reserve for Attrition	-	(43,900)	-	(39,300)	-	(39,300)	(10.5)%
Total Budget	109,671	1,646,700	225,400	1,780,600	-	1,780,600	8.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	17,353	23,100	16,000	20,000	-	20,000	(13.4)%
Trans frm Property Appraiser	73,018	-	-	-	-	-	na
Trans frm Tax Collector	32,667	-	-	-	-	-	na
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	34,100	-	34,100	0.0%
Carry Forward	2,816,900	2,311,000	2,756,900	1,811,000	-	1,811,000	(21.6)%
Less 5% Required By Law	-	(201,800)	-	(248,100)	-	(248,100)	22.9%
Total Funding	2,974,037	2,166,400	2,807,000	1,617,000	-	1,617,000	(25.4)%

Current FY 2023:

Overall, special assessment revenue budgeted within this Fund increased from \$518.48 to \$640.14 per equivalent residential unit. Available fund reserves decreased in FY 2023 from \$1,401,300 to \$1,354,700 (excluding the Reserve for Salary Adjustment). A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments. The Division budgeted cash flow reserves to cover 5-6 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2022.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Mission Statement

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Street Lighting Program	1.06	337,800	702,700	-364,900
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
Reserves/Transfers	-	536,400	171,500	364,900
Current Level of Service Budget	<u>1.06</u>	<u>874,200</u>	<u>874,200</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of Light posts inspected weekly	100	100	100	100
% of Lights repaired within 24 hours	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	87,287	105,500	107,300	113,600	-	113,600	7.7%
Operating Expense	143,359	184,800	193,500	214,300	-	214,300	16.0%
Indirect Cost Reimburs	10,000	9,800	9,800	9,400	-	9,400	(4.1)%
Capital Outlay	-	156,500	152,000	500	-	500	(99.7)%
Net Operating Budget	240,646	456,600	462,600	337,800	-	337,800	(26.0)%
Trans to Property Appraiser	-	12,000	12,000	8,000	-	8,000	(33.3)%
Trans to Tax Collector	12,688	17,000	17,000	17,900	-	17,900	5.3%
Trans to 322 Pel Bay Irr and Land	2,061,800	440,000	440,000	397,700	-	397,700	(9.6)%
Reserve for Contingencies	-	11,400	-	11,400	-	11,400	0.0%
Reserve for Salary Adj.	-	-	-	11,400	-	11,400	na
Reserve for Capital	-	36,400	-	50,000	-	50,000	37.4%
Reserve for Cash Flow	-	39,700	-	40,000	-	40,000	0.8%
Total Budget	2,315,134	1,013,100	931,600	874,200	-	874,200	(13.7)%
Total FTE	1.06	1.06	1.06	1.06	-	1.06	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay Street Lighting (778)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	629,977	660,900	634,500	743,400	-	743,400	12.5%
Delinquent Ad Valorem Taxes	2,270	-	-	-	-	-	na
Miscellaneous Revenues	-	18,400	18,400	18,900	-	18,900	2.7%
Interest/Misc	7,011	3,600	2,400	1,500	-	1,500	(58.3)%
Trans frm Tax Collector	4,446	-	-	-	-	-	na
Carry Forward	2,096,500	364,300	425,000	148,700	-	148,700	(59.2)%
Less 5% Required By Law	-	(34,100)	-	(38,300)	-	(38,300)	12.3%
Total Funding	2,740,204	1,013,100	1,080,300	874,200	-	874,200	(13.7)%

Forecast FY 2022:

Personal Services are forecasted to be higher due to the Evergreen compensation study recommendations and subsequent compensation increase in January.

Operating Expenses are forecasted only slightly higher than the FY 2022 Budget due to lower than anticipated needs of electrical contractors and light bulbs and ballast expenditures.

Current FY 2023:

Personal Services increase in accordance with the Evergreen compensation study. A salary reserve has been established at the fund level for estimated FY2023 salary adjustments.

Operating Expenses are budgeted higher than FY 2022 due to increased costs of goods and services. Excess dollars are transferred to the Capital Project Fund (322) to fund various projects. The street lights have LED bulbs which require less frequent maintenance and replacement.

Revenues:

This fund had a millage rate of .0857 in FY 2022 and the rate remains unchanged for FY 2023 in accordance with the advisory committee recommendation. Estimated taxable value for this district totals \$8,674,775,883 which represents a 12.58% increase over last year. Property taxes total \$743,400.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Pelican Bay Services Division
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Mission Statement

To provide funding assistance towards the management of the Clam Bay Estuary.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Clam Pass Ecosystem Enhancement	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	120,551	150,000	150,000	150,000	-	150,000	0.0%
Net Operating Budget	120,551	150,000	150,000	150,000	-	150,000	0.0%
Total Budget	120,551	150,000	150,000	150,000	-	150,000	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	120,551	150,000	150,000	150,000	-	150,000	0.0%
Total Funding	120,551	150,000	150,000	150,000	-	150,000	0.0%

Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary. Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with the management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

Current FY 2023:

In FY 2023, a phased removal of the exotic plant, Scaevola, is budgeted which will commence and continue over several years.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Corporate Business Operations

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,166,206	804,000	780,500	875,500	-	875,500	8.9%
Operating Expense	72,163	96,300	110,200	95,900	-	95,900	(0.4)%
Net Operating Budget	1,238,369	900,300	890,700	971,400	-	971,400	7.9%
Total Budget	1,238,369	900,300	890,700	971,400	-	971,400	7.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Administrative Services Admin (001)	601,450	-	26,300	-	-	-	na
Corporate Business Operations (001)	636,919	900,300	864,400	971,400	-	971,400	7.9%
Total Net Budget	1,238,369	900,300	890,700	971,400	-	971,400	7.9%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,238,369	900,300	890,700	971,400	-	971,400	7.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	834,269	496,200	486,600	567,300	-	567,300	14.3%
Trans fm 007 Eco Dev	126,200	126,200	126,200	126,200	-	126,200	0.0%
Trans fm 186 Immok Redev Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 187 Bayshore Redev Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 194 TDC Prom Fd	170,300	170,300	170,300	170,300	-	170,300	0.0%
Total Funding	1,238,369	900,300	890,700	971,400	-	971,400	7.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Corporate Business Operations (001)	9.00	9.00	8.00	8.00	-	8.00	(11.1)%
Total FTE	9.00	9.00	8.00	8.00	-	8.00	(11.1)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Corporate Business Operations
Corporate Business Operations (001)**

Mission Statement

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Tourism, Sports Complex, Bayshore & Immokalee CRAs and Economic Development functions.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Corporate Business Operations	8.00	971,400	404,100	567,300
Provides financial and business operations management for the Tourism Division, Immokalee and Bayshore CRA's, the Sports Complex and the Office of Economic Development.				
Current Level of Service Budget	<u>8.00</u>	<u>971,400</u>	<u>404,100</u>	<u>567,300</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	600,554	804,000	780,500	875,500	-	875,500	8.9%
Operating Expense	36,365	96,300	83,900	95,900	-	95,900	(0.4)%
Net Operating Budget	636,919	900,300	864,400	971,400	-	971,400	7.9%
Total Budget	636,919	900,300	864,400	971,400	-	971,400	7.9%
Total FTE	9.00	9.00	8.00	8.00	-	8.00	(11.1)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	232,819	496,200	460,300	567,300	-	567,300	14.3%
Trans fm 007 Eco Dev	126,200	126,200	126,200	126,200	-	126,200	0.0%
Trans fm 186 Immok Redev Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 187 Bayshore Redev Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans fm 194 TDC Prom Fd	170,300	170,300	170,300	170,300	-	170,300	0.0%
Total Funding	636,919	900,300	864,400	971,400	-	971,400	7.9%

Forecast FY 2022:

Personal services is forecast slightly lower than FY 2022 budget due to the midyear transfer of the Arts and Culture Manager to TDC Category B - Promotion Administration Fund (194) partially offset by the mid-year pay plan adjustment. Operating expense forecast saving are due to a reduction in out of county travel and training.

Current FY 2023:

The Corporate Business Operations personal services are budgeted higher than the prior year due to the aforementioned mid-year pay adjustment and FY23 salary adjustments. This increase is partially offset by the mid-year transfer of the Arts and Culture Manager to the TDC. Operating expenses are in line with the FY 2022 adopted budget.

Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Corporate Business Operations
Administrative Services Admin (001)**

Mission Statement

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	565,653	-	-	-	-	-	na
Operating Expense	35,798	-	26,300	-	-	-	na
Net Operating Budget	601,450	-	26,300	-	-	-	na
Total Budget	601,450	-	26,300	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	601,450	-	26,300	-	-	-	na
Total Funding	601,450	-	26,300	-	-	-	na

Forecast FY 2022:

An FY 2021 reorganization resulted in the transfer of all staff and related expenses to various departments within the Office of the County Manger. FY 2022 forecast includes budget roll expenses related to office renovations.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Dori Slosberg Driver Education

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	800	1,000	1,000	800	-	800	(20.0)%
Remittances	141,000	161,800	161,800	175,000	-	175,000	8.2%
Net Operating Budget	141,800	162,800	162,800	175,800	-	175,800	8.0%
Reserve for Contingencies	-	16,000	-	75,600	-	75,600	372.5%
Reserve for Capital	-	52,000	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	32,000	-	35,100	-	35,100	9.7%
Total Budget	141,800	262,800	162,800	286,500	-	286,500	9.0%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Driver Education Grant Fund (173)	141,800	162,800	162,800	175,800	-	175,800	8.0%
Total Net Budget	141,800	162,800	162,800	175,800	-	175,800	8.0%
Total Transfers and Reserves	-	100,000	-	110,700	-	110,700	10.7%
Total Budget	141,800	262,800	162,800	286,500	-	286,500	9.0%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	156,642	137,000	137,000	155,000	-	155,000	13.1%
Interest/Misc	762	500	400	500	-	500	0.0%
Carry Forward	148,600	132,200	164,200	138,800	-	138,800	5.0%
Less 5% Required By Law	-	(6,900)	-	(7,800)	-	(7,800)	13.0%
Total Funding	306,004	262,800	301,600	286,500	-	286,500	9.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Mission Statement

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Drivers Education Grant Program	-	285,700	286,500	-800
<p>All funds collected, pursuant to Collier County Ordinance 2007-39, will be used exclusively to fund the direct expenses of driver education programs in Collier County schools. Eligible direct education expenses include the purchase of goods and services, including, but not limited to, driver education course materials, vehicles exclusively used for driver education programs, driver simulators, and salaries of driver education instructors.</p>				
Divisional Administration/Overhead	-	800	-	800
<p>Funding for Divisional Administration and fixed Divisional overhead.</p>				
Current Level of Service Budget	-	286,500	286,500	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	800	1,000	1,000	800	-	800	(20.0)%
Remittances	141,000	161,800	161,800	175,000	-	175,000	8.2%
Net Operating Budget	141,800	162,800	162,800	175,800	-	175,800	8.0%
Reserve for Contingencies	-	16,000	-	75,600	-	75,600	372.5%
Reserve for Capital	-	52,000	-	-	-	-	(100.0)%
Reserve for Cash Flow	-	32,000	-	35,100	-	35,100	9.7%
Total Budget	141,800	262,800	162,800	286,500	-	286,500	9.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	156,642	137,000	137,000	155,000	-	155,000	13.1%
Interest/Misc	762	500	400	500	-	500	0.0%
Carry Forward	148,600	132,200	164,200	138,800	-	138,800	5.0%
Less 5% Required By Law	-	(6,900)	-	(7,800)	-	(7,800)	13.0%
Total Funding	306,004	262,800	301,600	286,500	-	286,500	9.0%

Office of the County Manager

**Dori Slosberg Driver Education
Driver Education Grant Fund (173)**

Forecast FY 2022:

The forecast remittance of \$161,800 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

Current FY 2023:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$800 to the General Fund (001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

Revenues:

The current surcharge assessed is \$5 per violation, pursuant to Ordinance 2007-39. Total revenue in this budget is based on a 12-month average monthly collection of \$12,917.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Corporate Compliance & Continuous Improvement (CCCI)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	474,244	552,200	636,500	702,800	-	702,800	27.3%
Operating Expense	43,419	40,500	21,400	40,100	-	40,100	(1.0)%
Net Operating Budget	517,662	592,700	657,900	742,900	-	742,900	25.3%
Total Budget	517,662	592,700	657,900	742,900	-	742,900	25.3%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Corporate Compliance & Continuous Improvement (001)	517,662	592,700	657,900	742,900	-	742,900	25.3%
Total Net Budget	517,662	592,700	657,900	742,900	-	742,900	25.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	517,662	592,700	657,900	742,900	-	742,900	25.3%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	517,662	592,700	657,900	742,900	-	742,900	25.3%
Total Funding	517,662	592,700	657,900	742,900	-	742,900	25.3%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Corporate Compliance & Continuous Improvement (001)	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Corporate Compliance & Continuous Improvement (CCCI)
Corporate Compliance & Continuous Improvement (001)**

Mission Statement

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Compliance and Performance Reviews	5.00	742,900	-	742,900
To provide funding to review performance and compliance within the various Divisions under the County Manager's Agency.				
Current Level of Service Budget	<u>5.00</u>	<u>742,900</u>	<u>-</u>	<u>742,900</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	474,244	552,200	636,500	702,800	-	702,800	27.3%
Operating Expense	43,419	40,500	21,400	40,100	-	40,100	(1.0)%
Net Operating Budget	<u>517,662</u>	<u>592,700</u>	<u>657,900</u>	<u>742,900</u>	<u>-</u>	<u>742,900</u>	<u>25.3%</u>
Total Budget	<u>517,662</u>	<u>592,700</u>	<u>657,900</u>	<u>742,900</u>	<u>-</u>	<u>742,900</u>	<u>25.3%</u>
Total FTE	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>-</u>	<u>5.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	517,662	592,700	657,900	742,900	-	742,900	25.3%
Total Funding	<u>517,662</u>	<u>592,700</u>	<u>657,900</u>	<u>742,900</u>	<u>-</u>	<u>742,900</u>	<u>25.3%</u>

Forecast FY 2022:

Forecast personnel services increased as a result of midyear pay plan adjustments and interim position assignments. Operating expense is forecast lower due to savings in out of county travel and training.

Current FY 2023:

Personal services increase is a result of the aforementioned midyear pay plan adjustments and FY23 salary adjustments. FY 2023 operating expenses are in line with the FY 2022 adopted budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Business and Economic Development Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	191,663	253,900	234,400	225,000	-	225,000	(11.4)%
Operating Expense	756,781	437,100	621,500	422,400	-	422,400	(3.4)%
Indirect Cost Reimburs	8,000	19,700	19,700	21,900	-	21,900	11.2%
Capital Outlay	32,955	-	-	-	-	-	na
Grants and Aid	-	-	500,000	-	-	-	na
Remittances	681,271	650,500	580,200	650,500	-	650,500	0.0%
Net Operating Budget	1,670,670	1,361,200	1,955,800	1,319,800	-	1,319,800	(3.0)%
Trans to 001 Gen Fd	126,200	126,200	126,200	126,200	-	126,200	0.0%
Reserve for Contingencies	-	18,300	-	-	-	-	(100.0)%
Reserve for Salary Adj.	-	-	-	7,500	-	7,500	na
Restricted for Unfunded Requests	-	4,024,100	-	2,838,500	-	2,838,500	(29.5)%
Total Budget	1,796,870	5,529,800	2,082,000	4,292,000	-	4,292,000	(22.4)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Economic Development (007)	741,887	365,200	1,355,100	368,800	-	368,800	1.0%
Economic Development Promotional Tools (001)	773,659	750,500	427,300	750,500	-	750,500	0.0%
Office of Economic Development (001)	155,125	245,500	173,400	200,500	-	200,500	(18.3)%
Total Net Budget	1,670,670	1,361,200	1,955,800	1,319,800	-	1,319,800	(3.0)%
Total Transfers and Reserves	126,200	4,168,600	126,200	2,972,200	-	2,972,200	(28.7)%
Total Budget	1,796,870	5,529,800	2,082,000	4,292,000	-	4,292,000	(22.4)%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	500,000	500,000	500,000	-	500,000	0.0%
Charges For Services	105,644	46,000	44,500	51,000	-	51,000	10.9%
Miscellaneous Revenues	24,131	-	-	-	-	-	na
Interest/Misc	18,036	23,500	10,800	12,300	-	12,300	(47.7)%
Net Cost General Fund	928,783	996,000	600,700	951,000	-	951,000	(4.5)%
Carry Forward	4,452,300	3,992,800	3,732,000	2,806,000	-	2,806,000	(29.7)%
Less 5% Required By Law	-	(28,500)	-	(28,300)	-	(28,300)	(0.7)%
Total Funding	5,528,896	5,529,800	4,888,000	4,292,000	-	4,292,000	(22.4)%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Office of Economic Development (001)	1.50	1.50	1.05	1.05	-	1.05	(30.0)%
Economic Development (007)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	2.50	2.50	2.05	2.05	-	2.05	(18.0)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Office of Economic Development (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Office of Economic Development Operating Budget	1.05	200,500	-	200,500
The Office of Economic Development functions as the primary County interface for economic development including effective management of related programs and incentives.				
Current Level of Service Budget	<u>1.05</u>	<u>200,500</u>	<u>-</u>	<u>200,500</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	78,631	140,400	85,300	103,500	-	103,500	(26.3)%
Operating Expense	76,494	105,100	88,100	97,000	-	97,000	(7.7)%
Net Operating Budget	<u>155,125</u>	<u>245,500</u>	<u>173,400</u>	<u>200,500</u>	<u>-</u>	<u>200,500</u>	<u>(18.3)%</u>
Total Budget	<u>155,125</u>	<u>245,500</u>	<u>173,400</u>	<u>200,500</u>	<u>-</u>	<u>200,500</u>	<u>(18.3)%</u>
Total FTE	<u>1.50</u>	<u>1.50</u>	<u>1.05</u>	<u>1.05</u>	<u>-</u>	<u>1.05</u>	<u>(30.0)%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	155,125	245,500	173,400	200,500	-	200,500	(18.3)%
Total Funding	<u>155,125</u>	<u>245,500</u>	<u>173,400</u>	<u>200,500</u>	<u>-</u>	<u>200,500</u>	<u>(18.3)%</u>

Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

Forecast FY 2022:

The personal services forecast reflects savings from a vacant position and the reduction of .45 of an FTE (.25 FTE to Human Resource (001) and .20 FTE to Social Services Program (001)). Savings were offset slightly by midyear salary adjustments. Operating expense is forecast lower as a result of savings in temporary labor.

Current FY 2023:

FY 2023 personal services budget decreased as a result of the aforementioned reduction of .45 of an FTE offset slightly by the midyear salary adjustments. Operating expense is budgeted slightly lower due to IT capital budgeted at the fund level and a decrease in temporary labor.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Economic Development Partnerships	-	175,000	-	175,000
Provides for payments to economic development partners including the Greater Naples Chamber of Commerce and the Early Learning Coalition.				
Economic Development Incentives	-	575,500	-	575,500
Provides funding for incentive programs geared towards high-wage targeted industries locating or expanding in Collier County				
Current Level of Service Budget	-	<u>750,500</u>	-	<u>750,500</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	92,388	100,000	102,300	100,000	-	100,000	0.0%
Remittances	681,271	650,500	325,000	650,500	-	650,500	0.0%
Net Operating Budget	<u>773,659</u>	<u>750,500</u>	<u>427,300</u>	<u>750,500</u>	-	<u>750,500</u>	<u>0.0%</u>
Total Budget	<u>773,659</u>	<u>750,500</u>	<u>427,300</u>	<u>750,500</u>	-	<u>750,500</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	773,659	750,500	427,300	750,500	-	750,500	0.0%
Total Funding	<u>773,659</u>	<u>750,500</u>	<u>427,300</u>	<u>750,500</u>	-	<u>750,500</u>	<u>0.0%</u>

Office of the County Manager

**Business and Economic Development Division
Economic Development Promotional Tools (001)**

Notes:

This budget provides for economic development partnership and incentive payments including an allowance for new incentives. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Forecast FY 2022:

Chamber of Commerce – Partnership for Collier's Future \$102,300
Early Learning Coalition \$108,200
Arthrex QTI \$122,000
First Bank CID \$76,000
Summit BIGPI \$18,800

Total: \$427,300

Current FY 2023:

Chamber of Commerce – Partnership for Collier's Future \$100,000
Early Learning Coalition \$75,000
Arthrex QTI \$112,000
First Bank CID \$38,000
Summit BIGPI \$37,500
Allowance: \$388,000

Total: \$750,500

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Collier County Business Accelerator Program	1.00	376,300	376,300	-
Collier County Business Accelerator & Florida Culinary Accelerator @ Immokalee operating budget.				
Reserves, Transfers, and Interest	-	825,400	825,400	-
Current Level of Service Budget	1.00	1,201,700	1,201,700	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	113,033	113,500	149,100	121,500	-	121,500	7.0%
Operating Expense	587,899	232,000	431,100	225,400	-	225,400	(2.8)%
Indirect Cost Reimburs	8,000	19,700	19,700	21,900	-	21,900	11.2%
Capital Outlay	32,955	-	-	-	-	-	na
Grants and Aid	-	-	500,000	-	-	-	na
Remittances	-	-	255,200	-	-	-	na
Net Operating Budget	741,887	365,200	1,355,100	368,800	-	368,800	1.0%
Trans to 001 Gen Fd	126,200	126,200	126,200	126,200	-	126,200	0.0%
Reserve for Contingencies	-	18,300	-	-	-	-	(100.0)%
Reserve for Salary Adj.	-	-	-	7,500	-	7,500	na
Restricted for Unfunded Requests	-	1,893,600	-	699,200	-	699,200	(63.1)%
Total Budget	868,087	2,403,300	1,481,300	1,201,700	-	1,201,700	(50.0)%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	500,000	500,000	500,000	-	500,000	0.0%
Charges For Services	105,644	46,000	44,500	51,000	-	51,000	10.9%
Miscellaneous Revenues	24,131	-	-	-	-	-	na
Interest/Misc	9,240	12,000	-	-	-	-	(100.0)%
Carry Forward	2,344,200	1,873,200	1,615,100	678,300	-	678,300	(63.8)%
Less 5% Required By Law	-	(27,900)	-	(27,600)	-	(27,600)	(1.1)%
Total Funding	2,483,216	2,403,300	2,159,600	1,201,700	-	1,201,700	(50.0)%

Office of the County Manager

**Business and Economic Development Division
Economic Development (007)**

Notes:

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 2012 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include fees and charges related to the Accelerator program.

Forecast FY 2022:

Forecast expenditures are operational funding for the Culinary Accelerator @ Immokalee. During the year, an Executive Summary was signed by the BCC for a housing project by the Immokalee Foundation that was entered as Payment in Lieu of Impact Fees for \$500,000.

Current FY 2023:

The budget reflects ongoing funding for the Culinary Accelerator @ Immokalee. The Current FY 2023 Personal and Operating Expense total is a 1% increase to the Adopted FY 2022 Personal and Operating Expense total.

Revenues:

The budget anticipates revenue sharing of \$500,000 from gaming proceeds. Accelerator program revenue is budgeted at \$51,000.

Historical gaming receipts:

FY 12 - \$265,088
FY 13 - \$313,631
FY 14 - \$491,171
FY 15 - \$504,510
FY 16 - \$582,788
FY 17 - \$510,122
FY 18 - \$890,584
FY 19 - \$879,700
FY 20 - \$635,490
FY 21 - \$0

Total - \$5,073,084

On April 7, 2010, Florida's Governor and the Seminole Tribe of Florida executed a gaming compact, which was subsequently ratified by the Legislature and later approved by the U.S. Secretary of the Interior. The compact allows for select gaming activity in tribal facilities and requires the Tribe to make payments to the State for the privilege of conducting gaming activity in seven facilities located in Broward, Collier, Glades, Hendry, and Hillsborough counties. Three percent of the monies paid by the Tribe to the State are designated as the local government share and distributed to select county and municipal governments in those counties where the tribal gaming facilities are located.

The 2010 gaming compact expired and the Tribe ceased revenue sharing with the state after making its April 2020 payment.

A new gaming compact, executed by the Governor and the Tribe on April 23, 2021, as amended on May 17, 2021, was ratified by the Legislature and later approved by the U.S. Department of the Interior. The new compact was struck down in federal court in November 2021. The Seminole Tribe is currently appealing the decision and has reverted back to the 2010 gaming compact. All monies paid by the Tribe to the State are deposited into the State General Revenue Fund, with three percent of those monies designated as the local government share, Collier's share is split between the Immokalee Fire District receiving 25% and the Board receiving 75% derived from the Seminole Indian Casino in Immokalee.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Business and Economic Development Division
Deepwater Horizon Oil Spill Settlement (757)**

Mission Statement

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Deepwater Settlement	-	2,139,300	2,139,300	-
Current Level of Service Budget				
	-	2,139,300	2,139,300	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Restricted for Unfunded Requests	-	2,130,500	-	2,139,300	-	2,139,300	0.4%
Total Budget	-	2,130,500	-	2,139,300	-	2,139,300	0.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	8,796	11,500	10,800	12,300	-	12,300	7.0%
Carry Forward	2,108,100	2,119,600	2,116,900	2,127,700	-	2,127,700	0.4%
Less 5% Required By Law	-	(600)	-	(700)	-	(700)	16.7%
Total Funding	2,116,896	2,130,500	2,127,700	2,139,300	-	2,139,300	0.4%

Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; Environmental restoration of coastal areas damaged by the oil spill; Economic incentives; and Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Office of the County Manager Grants

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Catastrophic Event	-	1,000,000	-	2,000,000	-	2,000,000	100.0%
Total Budget	-	1,000,000	-	2,000,000	-	2,000,000	100.0%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Total Net Budget	-	-	-	-	-	-	na
Total Transfers and Reserves	-	1,000,000	-	2,000,000	-	2,000,000	100.0%
Total Budget	-	1,000,000	-	2,000,000	-	2,000,000	100.0%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	(15,370)	-	-	-	-	-	na
Interest/Misc	158	-	-	-	-	-	na
Trans fm 001 Gen Fund	-	1,000,000	-	2,000,000	-	2,000,000	100.0%
Total Funding	(15,212)	1,000,000	-	2,000,000	-	2,000,000	100.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
County Manager Grants (713/714)**

Mission Statement

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	(15,370)	-	-	-	-	-	na
Interest/Misc	158	-	-	-	-	-	na
Total Funding	(15,212)	-	-	-	-	-	na

Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

Forecast FY 2022:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast primarily reflects red tide crisis recovery grants. The forecast is a mechanical balancing of the budget not a spending plan.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Office of the County Manager Grants
FEMA Events - Grant (727)**

Mission Statement

To account for FEMA related events for the General Governmental Divisions, not including Solid Waste debris or Water/Sewer District activities.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserve/Transfer/Interest	-	2,000,000	2,000,000	-
Current Level of Service Budget	-	<u>2,000,000</u>	<u>2,000,000</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Catastrophic Event	-	1,000,000	-	2,000,000	-	2,000,000	100.0%
Total Budget	-	<u>1,000,000</u>	-	<u>2,000,000</u>	-	<u>2,000,000</u>	<u>100.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	-	1,000,000	-	2,000,000	-	2,000,000	100.0%
Total Funding	-	<u>1,000,000</u>	-	<u>2,000,000</u>	-	<u>2,000,000</u>	<u>100.0%</u>

Notes:

Once the Board declares a State of Emergency, budget amendments will be prepared for all of the Departments so that all the Divisions within the Departments have funding to prepare for the event and make necessary repairs.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Tourism Development Council (TDC)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	981,560	992,500	955,600	1,284,700	-	1,284,700	29.4%
Operating Expense	7,841,163	11,695,300	10,320,500	19,652,400	-	19,652,400	68.0%
Indirect Cost Reimburs	179,100	157,400	157,400	129,600	-	129,600	(17.7)%
Remittances	249,791	600,000	600,000	850,000	-	850,000	41.7%
Net Operating Budget	9,251,614	13,445,200	12,033,500	21,916,700	-	21,916,700	63.0%
Trans to Tax Collector	271,424	239,600	393,900	323,800	-	323,800	35.1%
Trans to 001 Gen Fd	170,300	170,300	170,300	170,300	-	170,300	0.0%
Trans to 194 TDC Prom	1,501,900	1,784,400	1,784,400	1,784,400	-	1,784,400	0.0%
Trans to 196 TDC Eco Disaster	-	796,900	796,900	-	-	-	(100.0)%
Trans to 301 Co Wide Cap Fd	-	5,100	5,100	5,100	-	5,100	0.0%
Trans to 506 IT Capital	-	-	-	59,300	-	59,300	na
Trans to 759 Sports Complex	470,900	473,300	473,300	478,100	-	478,100	1.0%
Reserve for Contingencies	-	397,700	-	306,700	-	306,700	(22.9)%
Reserve for Capital	-	21,300	-	50,000	-	50,000	134.7%
Restricted for Unfunded Requests	-	1,058,200	-	1,220,400	-	1,220,400	15.3%
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Reserve for Attrition	-	(18,500)	-	(21,300)	-	(21,300)	15.1%
Total Budget	11,666,138	19,873,500	15,657,400	27,793,500	-	27,793,500	39.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
TDC Category B - Promotion Administration - Fund (194)	1,439,484	1,485,800	1,398,200	1,751,100	-	1,751,100	17.9%
TDC Category B Promotion Reserve & Projects - Fund (196)	1,200	502,500	502,500	500,500	-	500,500	(0.4)%
TDC Category B Tourism Promotion - Fund (184)	7,557,540	10,852,100	9,528,000	18,813,600	-	18,813,600	73.4%
TDC Category C Non County Museum - Fund (193)	253,391	604,800	604,800	851,500	-	851,500	40.8%
Total Net Budget	9,251,614	13,445,200	12,033,500	21,916,700	-	21,916,700	63.0%
Total Transfers and Reserves	2,414,524	6,428,300	3,623,900	5,876,800	-	5,876,800	(8.6)%
Total Budget	11,666,138	19,873,500	15,657,400	27,793,500	-	27,793,500	39.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	13,619,360	10,883,200	16,047,700	12,171,500	-	12,171,500	11.8%
Miscellaneous Revenues	82,485	-	-	-	-	-	na
Interest/Misc	29,151	31,000	48,800	36,500	-	36,500	17.7%
Reimb From Other Depts	1,037,677	-	-	-	-	-	na
Trans fm 184 TDC Promo	1,501,900	2,581,300	2,581,300	1,784,400	-	1,784,400	(30.9)%
Carry Forward	6,788,100	6,923,900	11,391,300	14,411,700	-	14,411,700	108.1%
Less 5% Required By Law	-	(545,900)	-	(610,600)	-	(610,600)	11.9%
Total Funding	23,058,672	19,873,500	30,069,100	27,793,500	-	27,793,500	39.9%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Tourism Development Council (TDC)

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
TDC Category B - Promotion Administration - Fund (194)	11.00	10.00	11.00	11.00	-	11.00	10.0%
Total FTE	11.00	10.00	11.00	11.00	-	11.00	10.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B - Promotion Administration - Fund (194)

Mission Statement

To promote year-round distinctive, world-class vacation, group meeting, sports and entertainment events, resulting in positive economic and job growth and stability to Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves & Transfers	-	-33,400	-	-33,400
TDC Management, Marketing & Promotion	11.00	1,900,100	1,782,600	117,500
Manage TDC marketing and promotional programs, sales, and public relations.				
Reserves & Transfers	-	197,200	281,300	-84,100
Current Level of Service Budget	11.00	2,063,900	2,063,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	981,560	992,500	955,600	1,284,700	-	1,284,700	29.4%
Operating Expense	387,123	438,800	388,100	419,400	-	419,400	(4.4)%
Indirect Cost Reimburs	70,800	54,500	54,500	47,000	-	47,000	(13.8)%
Net Operating Budget	1,439,484	1,485,800	1,398,200	1,751,100	-	1,751,100	17.9%
Trans to 001 Gen Fd	170,300	170,300	170,300	170,300	-	170,300	0.0%
Trans to 301 Co Wide Cap Fd	-	5,100	5,100	5,100	-	5,100	0.0%
Trans to 506 IT Capital	-	-	-	59,300	-	59,300	na
Reserve for Contingencies	-	148,500	-	49,400	-	49,400	(66.7)%
Reserve for Capital	-	21,300	-	50,000	-	50,000	134.7%
Reserve for Attrition	-	(18,500)	-	(21,300)	-	(21,300)	15.1%
Total Budget	1,609,784	1,812,500	1,573,600	2,063,900	-	2,063,900	13.9%
Total FTE	11.00	10.00	11.00	11.00	-	11.00	10.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	71	-	-	-	-	-	na
Interest/Misc	1,098	-	1,600	-	-	-	na
Trans fm 184 TDC Promo	1,501,900	1,784,400	1,784,400	1,784,400	-	1,784,400	0.0%
Carry Forward	175,100	28,100	67,100	279,500	-	279,500	894.7%
Total Funding	1,678,169	1,812,500	1,853,100	2,063,900	-	2,063,900	13.9%

Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195) and Beach Park Facility (Fund 183) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194 swept to Disaster Recovery Fund (196) in an

Office of the County Manager

amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184) will receive all remaining swept dollars.

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 2014 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 2016 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 2017, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 2020 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE. In FY 2021 1 position, a Tourism Sales Specialist f was realigned midyear to the Communications and Customer Relations Division bringing the position count to 10.00.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. Changes also included eliminating reference to a specific

Forecast FY 2022:

Personal Services are forecast lower than FY 2022 budget due to a vacancies offset by the midyear addition of one (1) FTE, an Arts and Culture Manager, from the Corporate Business Operation (001) and a midyear pay adjustment.

Current FY 2023:

The position count is increased by the position realignment noted above. Personal Services increases reflect the aforementioned midyear salary increases, and FY23 salary adjustments. Budgeted tourism promotion management & administrative costs total \$1,751,100 representing approximately 15.3% of budgeted TDT destination promotion collections of \$11,544,000. Ordinance 2005-43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184). A transfer of \$1,784,400 from fund (184) to support fund (194) is provided. The overall FY 2023 Tourist Development Tax revenue budget is \$32.8 million, approximately 10% above the prior year budget.

Budgeted Tourist Development Tax (TDT) Collections
Beach Park Facilities Fund 183 - \$1,175,500
Tourism Promotion Fund 184 - \$11,544,400
TDC Museums Fund 193 - \$627,100
Beach Renourishment Fund 195 - \$12,799,000
County Museums Fund 198 - \$2,000,000
Tourism Capital Projects Fund 758 - \$4,688,800
Total TDT Revenue - \$32,834,800

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category B Tourism Promotion - Fund (184)**

Mission Statement

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Contracted Private Sector Marketing Services	-	2,163,800	-	2,163,800
Sports Events & Venue Support	-	488,100	-	488,100
Direct Sales (Show Registration & Travel)	-	362,500	-	362,500
Group Meeting Support	-	1,466,000	-	1,466,000
Destination Marketing, Promotion & Sponsorships	-	14,693,800	-	14,693,800
Insurance & Indirect Costs	-	117,500	-	117,500
Reserves & Transfers	-	2,339,400	21,631,100	-19,291,700
Current Level of Service Budget	-	21,631,100	21,631,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	7,453,940	10,754,300	9,430,200	18,732,900	-	18,732,900	74.2%
Indirect Cost Reimburs	103,600	97,800	97,800	80,700	-	80,700	(17.5)%
Net Operating Budget	7,557,540	10,852,100	9,528,000	18,813,600	-	18,813,600	73.4%
Trans to Tax Collector	257,630	226,900	381,200	305,000	-	305,000	34.4%
Trans to 194 TDC Prom	1,501,900	1,784,400	1,784,400	1,784,400	-	1,784,400	0.0%
Trans to 196 TDC Eco Disaster	-	796,900	796,900	-	-	-	(100.0)%
Trans to 759 Sports Complex	470,900	473,300	473,300	478,100	-	478,100	1.0%
Reserve for Contingencies	-	249,200	-	250,000	-	250,000	0.3%
Total Budget	9,787,970	14,382,800	12,963,800	21,631,100	-	21,631,100	50.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	12,929,683	10,313,100	15,249,100	11,544,400	-	11,544,400	11.9%
Miscellaneous Revenues	82,414	-	-	-	-	-	na
Interest/Misc	16,312	20,000	34,500	24,500	-	24,500	22.5%
Reimb From Other Depts	1,037,677	-	-	-	-	-	na
Carry Forward	4,042,800	4,566,400	8,320,900	10,640,700	-	10,640,700	133.0%
Less 5% Required By Law	-	(516,700)	-	(578,500)	-	(578,500)	12.0%
Total Funding	18,108,886	14,382,800	23,604,500	21,631,100	-	21,631,100	50.4%

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category B Tourism Promotion - Fund (184)**

Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194) into TDC Tourism Promotion Fund (184) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183) became 3.58%. And the distribution to non-County Museum Fund (193) became 1.91%. These changes were incorporated into the FY 2018 budget.

Forecast FY 2022:

Forecast expenditures are projected lower than budget reflecting some marketing and promotion savings.

Forecast transfers:

\$ 381,200 to Tax Collector

\$1,784,400 to Fund (194) - supports TDC Management and Administration

\$ 473,300 to Fund (759) - supports Sports & Special Events Complex management and promotion

Current FY 2023:

The promotion net operating budget is established 74% higher than last year's budget. The increase is supported by funds carried forward that were generated by better than expected TDT collections in FY 2021 and FY 2022. Marketing Grants to Non-Profits include: Florida Stone Crabbers Association \$25,000, Gulfshore Opera \$10,000, Marco Island Historical Society \$45,000 and The Naples Players \$20,000.

Budgeted transfers:

\$ 305,000 to Tax Collector

\$1,784,400 to Fund (194) - supports TDC Management and Administration

\$ 478,100 to Fund (759) - supports Sports & Special Events Complex management and promotion

A contingency reserve of \$250,000 is programmed.

Revenues:

The portion of TDT revenue allocated to Tourism Promotion is \$11,544,400. This amount is approximately 11.9% above the prior year budget. This revenue source supports both Tourism Promotion Fund (184) and the TDC Management & Administration Fund (194).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category B Promotion Reserve & Projects - Fund (196)**

Mission Statement

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Post Disaster Stimulus Reserves & Transfers	-	2,007,800	2,007,800	-
Funds maintained in reserve for stimulus promotion and public relations campaigns to be used in wake of a disaster.				
Current Level of Service Budget	-	2,007,800	2,007,800	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	502,200	502,200	500,100	-	500,100	(0.4)%
Indirect Cost Reimburs	1,100	300	300	400	-	400	33.3%
Net Operating Budget	1,200	502,500	502,500	500,500	-	500,500	(0.4)%
Reserve for Contingencies	-	-	-	7,300	-	7,300	na
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.0%
Total Budget	1,200	2,002,500	502,500	2,007,800	-	2,007,800	0.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	7,047	7,000	7,200	7,500	-	7,500	7.1%
Trans fm 184 TDC Promo	-	796,900	796,900	-	-	-	(100.0)%
Carry Forward	1,693,200	1,199,000	1,699,100	2,000,700	-	2,000,700	66.9%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	1,700,247	2,002,500	2,503,200	2,007,800	-	2,007,800	0.3%

Office of the County Manager

Tourism Development Council (TDC)

TDC Category B Promotion Reserve & Projects - Fund (196)

Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 2018 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 2018 adopted budget. Emergency spending for Covid-19 recovery has been authorized as part of the FY 2021 budget and FY 2022 budget is being requested in the FY 2023 budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 2009 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 2010 under Board authorization recognizing the global economic slowdown. In FY 2011, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY 2019, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

Forecast FY 2022:

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery post Covid-19.

Current FY 2023:

The FY 2023 budget has been prepared with a \$500,000 appropriation for ongoing Covid-19 related tourism recovery efforts and a reserve budget of \$1,500,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category C Non County Museum - Fund (193)**

Mission Statement

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Grant Distributions to Non-County Museums	-	850,000	730,800	119,200
Tourist Development Council grant program that provides marketing and promotion funding to Non-County Museums.				
Reserves, Transfers & Misc. Overhead	-	1,240,700	1,359,900	-119,200
Current Level of Service Budget				
	-	2,090,700	2,090,700	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	3,600	4,800	4,800	1,500	-	1,500	(68.8)%
Remittances	249,791	600,000	600,000	850,000	-	850,000	41.7%
Net Operating Budget	253,391	604,800	604,800	851,500	-	851,500	40.8%
Trans to Tax Collector	13,794	12,700	12,700	18,800	-	18,800	48.0%
Restricted for Unfunded Requests	-	1,058,200	-	1,220,400	-	1,220,400	15.3%
Total Budget	267,185	1,675,700	617,500	2,090,700	-	2,090,700	24.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	689,677	570,100	798,600	627,100	-	627,100	10.0%
Interest/Misc	4,694	4,000	5,500	4,500	-	4,500	12.5%
Carry Forward	877,000	1,130,400	1,304,200	1,490,800	-	1,490,800	31.9%
Less 5% Required By Law	-	(28,800)	-	(31,700)	-	(31,700)	10.1%
Total Funding	1,571,371	1,675,700	2,108,300	2,090,700	-	2,090,700	24.8%

Office of the County Manager

**Tourism Development Council (TDC)
TDC Category C Non County Museum - Fund (193)**

Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198) in lieu of the previous method that deposited all Museum proceeds into Fund (193) and transferred a portion out to County Museums Fund (198). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2022:

The forecast includes grant awards of \$600,000.

Current FY 2023:

The proposed grant award budget is \$850,000. Approved grants include Artis Naples \$150,000, Golisano Children's Museum of Naples \$78,500, Gulfshore Playhouse \$20,000, Holocaust Museum \$30,000, Marco Island Center of the Arts \$10,500, Naples Art Association \$100,000, Naples Art District 48,500, Naples Botanical Gardens \$200,000 and Opera Naples \$35,000. \$177,500 is currently unassigned.

A reserve for unfunded requests of 1,220,400 has been established for FY 2023.

Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193) is \$627,100 approximately 10% above the prior year budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Sports & Special Events Complex

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	371,709	446,600	396,900	510,200	79,700	589,900	32.1%
Operating Expense	2,407,278	3,753,400	3,614,800	3,837,300	-	3,837,300	2.2%
Indirect Cost Reimburs	-	-	-	36,300	-	36,300	na
Capital Outlay	441,545	777,700	500,000	760,000	-	760,000	(2.3)%
Net Operating Budget	3,220,532	4,977,700	4,511,700	5,143,800	79,700	5,223,500	4.9%
Reserve for Contingencies	-	-	-	125,000	-	125,000	na
Reserve for Future Capital Replacements	-	414,200	-	648,800	-	648,800	56.6%
Reserve for Motor Pool Cap	-	116,800	-	156,900	-	156,900	34.3%
Total Budget	3,220,532	5,508,700	4,511,700	6,074,500	79,700	6,154,200	11.7%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Sports & Events Complex (759)	3,220,532	4,977,700	4,511,700	5,143,800	79,700	5,223,500	4.9%
Total Net Budget	3,220,532	4,977,700	4,511,700	5,143,800	79,700	5,223,500	4.9%
Total Transfers and Reserves	-	531,000	-	930,700	-	930,700	75.3%
Total Budget	3,220,532	5,508,700	4,511,700	6,074,500	79,700	6,154,200	11.7%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	-	1,200,000	1,550,000	-	1,550,000	na
Miscellaneous Revenues	1,415	-	-	-	-	-	na
Interest/Misc	15,617	15,000	16,800	16,800	-	16,800	12.0%
Trans fm 001 Gen Fund	2,784,000	3,029,100	899,500	3,029,100	-	3,029,100	0.0%
Trans fm 184 TDC Promo	470,900	473,300	473,300	478,100	-	478,100	1.0%
Carry Forward	3,030,600	1,992,100	3,080,700	1,078,900	79,700	1,158,600	(41.8)%
Less 5% Required By Law	-	(800)	-	(78,400)	-	(78,400)	9,700.0%
Total Funding	6,302,532	5,508,700	5,670,300	6,074,500	79,700	6,154,200	11.7%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Sports & Events Complex (759)	5.00	5.00	5.00	5.00	1.00	6.00	20.0%
Total FTE	5.00	5.00	5.00	5.00	1.00	6.00	20.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Sports & Special Events Complex
Sports & Events Complex (759)**

Mission Statement

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Sports & Events Complex Promotion and Management	-	2,113,000	2,104,700	8,300
Sports & Events Complex Maintenance and Operations	5.00	3,030,800	2,997,400	33,400
Reserves/Transfers	-	930,700	972,400	-41,700
Current Level of Service Budget	<u>5.00</u>	<u>6,074,500</u>	<u>6,074,500</u>	<u>-</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Sports Complex Accountant	1.00	79,700	79,700	-
This proposal is for one (1) FTE to manage sports complex vendor contracts to ensure the timely processing of required documentation.				
Expanded Services Budget	<u>1.00</u>	<u>79,700</u>	<u>79,700</u>	<u>-</u>
Total Adopted Budget	<u>6.00</u>	<u>6,154,200</u>	<u>6,154,200</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	371,709	446,600	396,900	510,200	79,700	589,900	32.1%
Operating Expense	2,407,278	3,753,400	3,614,800	3,837,300	-	3,837,300	2.2%
Indirect Cost Reimburs	-	-	-	36,300	-	36,300	na
Capital Outlay	441,545	777,700	500,000	760,000	-	760,000	(2.3)%
Net Operating Budget	<u>3,220,532</u>	<u>4,977,700</u>	<u>4,511,700</u>	<u>5,143,800</u>	<u>79,700</u>	<u>5,223,500</u>	<u>4.9%</u>
Reserve for Contingencies	-	-	-	125,000	-	125,000	na
Reserve for Future Capital Replacements	-	414,200	-	648,800	-	648,800	56.6%
Reserve for Motor Pool Cap	-	116,800	-	156,900	-	156,900	34.3%
Total Budget	<u>3,220,532</u>	<u>5,508,700</u>	<u>4,511,700</u>	<u>6,074,500</u>	<u>79,700</u>	<u>6,154,200</u>	<u>11.7%</u>
Total FTE	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>5.00</u>	<u>1.00</u>	<u>6.00</u>	<u>20.0%</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Sports & Special Events Complex
Sports & Events Complex (759)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	-	1,200,000	1,550,000	-	1,550,000	na
Miscellaneous Revenues	1,415	-	-	-	-	-	na
Interest/Misc	15,617	15,000	16,800	16,800	-	16,800	12.0%
Trans fm 001 Gen Fund	2,784,000	3,029,100	899,500	3,029,100	-	3,029,100	0.0%
Trans fm 184 TDC Promo	470,900	473,300	473,300	478,100	-	478,100	1.0%
Carry Forward	3,030,600	1,992,100	3,080,700	1,078,900	79,700	1,158,600	(41.8)%
Less 5% Required By Law	-	(800)	-	(78,400)	-	(78,400)	9,700.0%
Total Funding	6,302,532	5,508,700	5,670,300	6,074,500	79,700	6,154,200	11.7%

Forecast FY 2022:

Forecast expenditures reflect expected facility management, operations & maintenance expenses as well as acquisition of fixtures and equipment.

Current FY 2023:

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing to provide general facility maintenance. Also provided in the budget is funding carry forward for fixtures and equipment acquisition. FY 2023 personal services increase due to the addition of one (1) FTE Accountant and a Board-approved salary increase.

Revenues:

Funding is provided through operational and event revenues with an ongoing operational transfers from the General Fund and Tourist Development Tax Promotion Fund (184). FY 2023 operational revenues are expected to increase to \$1,550,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Economic Development and Innovation Zones

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	129,837	8,000	-	8,000	-	8,000	0.0%
Remittances	-	-	-	2,400,000	-	2,400,000	na
Net Operating Budget	129,837	8,000	-	2,408,000	-	2,408,000	30,000.0%
Restricted for Unfunded Requests	-	5,501,700	-	8,096,200	-	8,096,200	47.2%
Total Budget	129,837	5,509,700	-	10,504,200	-	10,504,200	90.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ave Maria Innovation Zone (182)	-	6,000	-	6,000	-	6,000	0.0%
Golden Gate City Economic Development Zone (782)	86,837	1,000	-	1,000	-	1,000	0.0%
I-75 & Collier Blvd Innovation Zone (783)	43,000	1,000	-	2,401,000	-	2,401,000	240,000.0%
Total Net Budget	129,837	8,000	-	2,408,000	-	2,408,000	30,000.0%
Total Transfers and Reserves	-	5,501,700	-	8,096,200	-	8,096,200	47.2%
Total Budget	129,837	5,509,700	-	10,504,200	-	10,504,200	90.6%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	10,536	8,000	15,900	16,100	-	16,100	101.3%
Trans fm 001 Gen Fund	1,584,200	1,823,400	1,823,400	2,406,300	-	2,406,300	32.0%
Trans fm 111 Unincorp Gen Fd	358,700	412,800	412,800	544,900	-	544,900	32.0%
Adv/Repay fm 001 Gen Fd	-	-	-	2,000,000	-	2,000,000	na
Carry Forward	1,462,200	3,266,100	3,285,700	5,537,800	-	5,537,800	69.6%
Less 5% Required By Law	-	(600)	-	(900)	-	(900)	50.0%
Total Funding	3,415,636	5,509,700	5,537,800	10,504,200	-	10,504,200	90.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Economic Development and Innovation Zones
Ave Maria Innovation Zone (182)**

Mission Statement

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Economic Development Plan Implementation (182)	-	713,000	713,000	-
Current Level of Service Budget	-	713,000	713,000	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	6,000	-	6,000	-	6,000	0.0%
Net Operating Budget	-	6,000	-	6,000	-	6,000	0.0%
Restricted for Unfunded Requests	-	556,600	-	707,000	-	707,000	27.0%
Total Budget	-	562,600	-	713,000	-	713,000	26.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,595	2,000	2,100	2,200	-	2,200	10.0%
Trans fm 001 Gen Fund	92,500	105,100	105,100	119,400	-	119,400	13.6%
Trans fm 111 Unincorp Gen Fd	21,000	23,800	23,800	27,100	-	27,100	13.9%
Carry Forward	318,400	431,900	433,500	564,500	-	564,500	30.7%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	433,495	562,600	564,500	713,000	-	713,000	26.7%

Office of the County Manager

**Economic Development and Innovation Zones
Ave Maria Innovation Zone (182)**

Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to construction of structures to serve targeted business. All payments must be approved in advance by the Board.

The base tax increment year is the 2014 tax year or FY 2015. The base year taxable value is \$26,647,219. The first year of tax increment deposit was FY 2017.

Current FY 2023:

Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$699,000 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$62,848,475, a 9% increase, and the related tax increment value by which the tax increment revenue is derived is \$36,201,256. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$122,600 and \$27,800 respectively. Year over year TIF revenue is increased by \$9,600 or 16.7% to \$150,400.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782)**

Mission Statement

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Economic Development Plan Implementation (782)	-	6,359,100	6,359,100	-
Current Level of Service Budget	-	<u>6,359,100</u>	<u>6,359,100</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	86,837	1,000	-	1,000	-	1,000	0.0%
Net Operating Budget	86,837	1,000	-	1,000	-	1,000	0.0%
Restricted for Unfunded Requests	-	4,030,100	-	6,358,100	-	6,358,100	57.8%
Total Budget	86,837	4,031,100	-	6,359,100	-	6,359,100	57.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	7,223	5,000	13,800	13,900	-	13,900	178.0%
Trans fm 001 Gen Fund	1,177,700	1,423,200	1,423,200	1,867,600	-	1,867,600	31.2%
Trans fm 111 Unincorp Gen Fd	266,600	322,200	322,200	422,800	-	422,800	31.2%
Carry Forward	931,700	2,281,000	2,296,300	4,055,500	-	4,055,500	77.8%
Less 5% Required By Law	-	(300)	-	(700)	-	(700)	133.3%
Total Funding	2,383,223	4,031,100	4,055,500	6,359,100	-	6,359,100	57.8%

Office of the County Manager

**Economic Development and Innovation Zones
Golden Gate City Economic Development Zone (782)**

Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2015 tax year or FY 2016. The base year taxable value is \$544,953,538 the first year of tax increment deposit was FY 2020.

Current FY 2023:

Ordinance 2018-56 puts restrictions on the amount of tax increment revenue deposited. The tax increment payment is subject to annual appropriation by the Board. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$6,255,800 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the Innovation Zone is \$1,071,836,733 an 11% increase, and the related tax increment value by which the tax increment revenue is derived is \$526,883,195. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$1,784,200 and \$403,900 respectively. Year over year TIF revenue is increased by \$442,700 or 25% to \$2,188,100.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783)**

Mission Statement

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Economic Development Plan Implementation (783)	-	3,432,100	3,432,100	-
Current Level of Service Budget	-	<u>3,432,100</u>	<u>3,432,100</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	43,000	1,000	-	1,000	-	1,000	0.0%
Remittances	-	-	-	2,400,000	-	2,400,000	na
Net Operating Budget	43,000	1,000	-	2,401,000	-	2,401,000	240,000.0%
Restricted for Unfunded Requests	-	915,000	-	1,031,100	-	1,031,100	12.7%
Total Budget	43,000	916,000	-	3,432,100	-	3,432,100	274.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,718	1,000	-	-	-	-	(100.0)%
Trans fm 001 Gen Fund	314,000	295,100	295,100	419,300	-	419,300	42.1%
Trans fm 111 Unincorp Gen Fd	71,100	66,800	66,800	95,000	-	95,000	42.2%
Adv/Repay fm 001 Gen Fd	-	-	-	2,000,000	-	2,000,000	na
Carry Forward	212,100	553,200	555,900	917,800	-	917,800	65.9%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.0)%
Total Funding	598,918	916,000	917,800	3,432,100	-	3,432,100	274.7%

Office of the County Manager

**Economic Development and Innovation Zones
I-75 & Collier Blvd Innovation Zone (783)**

Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. All payments must be approved in advance by the Board.

The base tax increment year is the 2016 tax year or FY 17. The base year taxable value is \$189,049,645. The first year of tax increment deposit was FY 2020.

Current FY 2023:

Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. Operating expense includes a modest allowance for administrative services and funding of \$2,400,000 for contractual milestone payments to Great Wolf Lodge. The reserve for unfunded requests totals \$1,010,000 and can only be disbursed upon Board approval consistent with the Economic Development Plan.

Revenues:

Primary revenue sources are a loan from General Fund (001) in the amount of \$2,000,000, Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. Taxable value within the innovation zone is \$307,775,641, a 11.4% increase from last year's budget tax value. The tax increment value through which the tax increment revenue is derived is \$118,725,996. The TIF transfers from the General Fund and Unincorporated Area General Fund representing 95% of the increment total \$402,100 and \$91,100 respectively. Year over year TIF revenue is increased by \$131,300 or 36% to \$493,200.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	410,725	453,800	453,800	539,800	-	539,800	19.0%
Operating Expense	1,120,517	1,104,100	988,500	2,345,200	-	2,345,200	112.4%
Indirect Cost Reimburs	66,400	74,100	74,100	62,400	-	62,400	(15.8)%
Capital Outlay	4,536,755	305,000	2,980,900	75,000	-	75,000	(75.4)%
Net Operating Budget	6,134,396	1,937,000	4,497,300	3,022,400	-	3,022,400	56.0%
Trans to Property Appraiser	10,963	14,100	14,100	14,800	-	14,800	5.0%
Trans to Tax Collector	29,170	33,800	33,800	39,900	-	39,900	18.0%
Trans to 001 Gen Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans to 160 Baysh Beau MSTU Proj	791,600	904,800	904,800	557,300	-	557,300	(38.4)%
Trans to 187 Bayshore Redev Fd	136,800	136,800	136,800	136,800	-	136,800	0.0%
Trans to 287 CRA Loan	3,071,500	-	-	-	-	-	na
Trans to 787 Baysh CRA Projects	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.6%
Advance/Repay to 187 Baysh CRA	-	554,600	-	-	-	-	(100.0)%
Reserve for Contingencies	-	154,600	-	50,500	-	50,500	(67.3)%
Reserve for Capital	-	823,800	-	1,390,700	-	1,390,700	68.8%
Total Budget	13,428,230	6,330,400	8,423,600	7,697,400	-	7,697,400	21.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Bayshore Beautification MSTU (163)	276,205	573,900	477,500	732,400	-	732,400	27.6%
Bayshore Beautification MSTU Capital (160)	4,499,553	305,000	2,992,500	1,179,600	-	1,179,600	286.8%
Bayshore CRA Grant and Grant Match (717/718)	651,721	-	-	-	-	-	na
Bayshore/Gateway Triangle Redevelopment (CRA) (187)	706,117	996,900	1,016,900	1,089,100	-	1,089,100	9.2%
Haldeman Creek MSTU (164)	800	61,200	10,400	21,300	-	21,300	(65.2)%
Total Net Budget	6,134,396	1,937,000	4,497,300	3,022,400	-	3,022,400	56.0%
Total Transfers and Reserves	7,293,834	4,393,400	3,926,300	4,675,000	-	4,675,000	6.4%
Total Budget	13,428,230	6,330,400	8,423,600	7,697,400	-	7,697,400	21.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Bayshore Community Redevelopment Agency (CRA)

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,345,139	1,577,300	1,514,200	1,895,300	-	1,895,300	20.2%
Delinquent Ad Valorem Taxes	29,375	-	-	-	-	-	na
Intergovernmental Revenues	722,572	-	-	-	-	-	na
Miscellaneous Revenues	6,554,411	-	-	-	-	-	na
Interest/Misc	46,516	23,000	40,000	40,800	-	40,800	77.4%
Reimb From Other Depts	487,070	-	-	-	-	-	na
Trans frm Property Appraiser	870	-	-	-	-	-	na
Trans frm Tax Collector	10,221	-	-	-	-	-	na
Trans fm 001 Gen Fund	1,915,000	2,188,000	2,188,000	2,730,700	-	2,730,700	24.8%
Trans fm 111 Unincorp Gen Fd	433,500	495,300	495,300	618,200	-	618,200	24.8%
Trans fm 163 Baysh/Av Beaut Fd	917,100	1,030,300	1,030,300	682,800	-	682,800	(33.7)%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	74,100	74,100	74,100	84,900	-	84,900	14.6%
Adv/Repay fm 160 Baysh	-	554,600	-	-	-	-	(100.0)%
Carry Forward	7,988,400	456,800	4,800,900	1,730,500	-	1,730,500	278.8%
Less 5% Required By Law	-	(80,300)	-	(97,100)	-	(97,100)	20.9%
Total Funding	20,535,574	6,330,400	10,154,100	7,697,400	-	7,697,400	21.6%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Bayshore/Gateway Triangle Redevelopment (CRA) (187)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelopment (CRA) (187)**

Mission Statement

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
CRA Implementation	2.80	941,900	886,100	55,800
Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.				
Project & MSTU Management	1.20	147,200	147,200	-
Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residential buildings.				
Reserves & Transfers	-	2,500,500	2,556,300	-55,800
Current Level of Service Budget	4.00	3,589,600	3,589,600	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	410,725	453,800	453,800	539,800	-	539,800	19.0%
Operating Expense	234,893	476,100	496,100	445,600	-	445,600	(6.4)%
Indirect Cost Reimburs	60,500	67,000	67,000	53,700	-	53,700	(19.9)%
Capital Outlay	-	-	-	50,000	-	50,000	na
Net Operating Budget	706,117	996,900	1,016,900	1,089,100	-	1,089,100	9.2%
Trans to 001 Gen Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans to 287 CRA Loan	3,071,500	-	-	-	-	-	na
Trans to 787 Baysh CRA Projects	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.6%
Reserve for Contingencies	-	100,000	-	15,500	-	15,500	(84.5)%
Total Budget	7,031,417	2,867,800	3,853,700	3,589,600	-	3,589,600	25.2%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore/Gateway Triangle Redevelopment (CRA) (187)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	6,501,537	-	-	-	-	-	na
Interest/Misc	17,994	20,000	19,800	20,000	-	20,000	0.0%
Trans fm 001 Gen Fund	1,915,000	2,188,000	2,188,000	2,730,700	-	2,730,700	24.8%
Trans fm 111 Unincorp Gen Fd	433,500	495,300	495,300	618,200	-	618,200	24.8%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.0%
Trans fm 186 Immok Redev Fd	74,100	74,100	74,100	84,900	-	84,900	14.6%
Adv/Repay fm 160 Baysh	-	554,600	-	-	-	-	(100.0)%
Carry Forward	1,195,300	(600,000)	939,700	-	-	-	(100.0)%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	10,274,231	2,867,800	3,853,700	3,589,600	-	3,589,600	25.2%

Notes:

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note was ten (10) years with a final maturity of March 1, 2027. In November 2020 the Mini-Triangle property was sold and approximately \$3,071,500 of the proceeds were used to pay off the remaining loan balance.

Forecast FY 2022:

The personal services forecast reflects modest savings from position vacancies offset by midyear salary adjustments. Forecast operating expenses are in line with the budget as amended. The forecast for Capital Outlay includes carryforward of the contract relative to relocation of the cell tower that was located on the Mini-Triangle property.

In November 2020 the Mini-Triangle property was sold and approximately \$3,071,500 of the proceeds were used to pay off the remaining loan balance. Accordingly, the transfer to Debt Service that had been a regular part of the CRA budget is no longer needed.

Current FY 2023:

The personal service budget increase is a result of the aforementioned midyear salary adjustment and FY23 salary adjustments. Operating expense budget provides general operating expenses. Transfers include a transfer to Bayshore CRA Capital Fund (787) in the amount of \$2,431,200 and a transfer to the General Fund for pro-rata support of the Corporate Business Operations Division.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$1,069,950,179 and the related tax increment value by which the tax increment revenue is derived is \$781,869,073. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment are \$2,730,700 and \$618,200 respectively. Year over year TIF revenue is increased by \$563,800 or 21% to \$3,247,100.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore CRA Grant and Grant Match (717/718)**

Mission Statement

To account for grants managed by the Bayshore Gateway Triangle CRA.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	651,721	-	-	-	-	-	na
Net Operating Budget	651,721	-	-	-	-	-	na
Total Budget	651,721	-	-	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	722,572	-	-	-	-	-	na
Interest/Misc	1	-	-	-	-	-	na
Reimb From Other Depts	487,070	-	-	-	-	-	na
Total Funding	1,209,642	-	-	-	-	-	na

Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Current FY 2023:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
MSTU Operations & Maintenance	-	732,400	776,600	-44,200
Reserves/Transfers/Interest	-	1,101,400	1,057,200	44,200
Current Level of Service Budget	-	1,833,800	1,833,800	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	271,005	567,400	471,000	699,200	-	699,200	23.2%
Indirect Cost Reimburs	5,200	6,500	6,500	8,200	-	8,200	26.2%
Capital Outlay	-	-	-	25,000	-	25,000	na
Net Operating Budget	276,205	573,900	477,500	732,400	-	732,400	27.6%
Trans to Property Appraiser	9,892	12,600	12,600	13,000	-	13,000	3.2%
Trans to Tax Collector	26,036	30,000	30,000	35,200	-	35,200	17.3%
Trans to 160 Baysh Beau MSTU Proj	791,600	904,800	904,800	557,300	-	557,300	(38.4)%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.0%
Reserve for Contingencies	-	54,600	-	35,000	-	35,000	(35.9)%
Reserve for Capital	-	-	-	335,400	-	335,400	na
Total Budget	1,229,234	1,701,400	1,550,400	1,833,800	-	1,833,800	7.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,218,430	1,425,500	1,368,500	1,706,700	-	1,706,700	19.7%
Delinquent Ad Valorem Taxes	24,353	-	-	-	-	-	na
Interest/Misc	2,896	-	3,200	3,200	-	3,200	na
Trans frm Property Appraiser	785	-	-	-	-	-	na
Trans frm Tax Collector	9,123	-	-	-	-	-	na
Carry Forward	362,000	347,200	388,300	209,600	-	209,600	(39.6)%
Less 5% Required By Law	-	(71,300)	-	(85,700)	-	(85,700)	20.2%
Total Funding	1,617,587	1,701,400	1,760,000	1,833,800	-	1,833,800	7.8%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU (163)**

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a millage neutral position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from millage neutral to tax neutral depending upon program requirements and taxable values upon advisory board recommendation.

Forecast FY 2022:

Forecast expenses are modestly under budget. The transfer to Bayshore Beautification MSTU Project Fund (160) provides funding for Bayshore Beautification projects.

Current FY 2023:

MSTU roadway maintenance, operating contracts and utilities expenses are higher than the prior year reflecting increases in maintenance cost associated with the Thomasson Drive Beautification and Bayshore Drive Parking projects. The transfer to Bayshore Beautification MSTU Project Fund (160) provides funding for Bayshore Beautification projects.

Revenues:

Taxable value is \$704,314,182, an increase of 16.54% over last year. The rolled back rate for this district is 2.0802 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 2.3604 which will generate \$1,706,700 in property taxes.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160)**

Mission Statement

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
MSTU Capital Improvements	-	1,179,600	1,179,600	-
Reserves/Transfers/Interest	-	50,700	50,700	-
Current Level of Service Budget	-	1,230,300	1,230,300	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	614,519	-	11,600	1,179,600	-	1,179,600	na
Capital Outlay	3,885,034	305,000	2,980,900	-	-	-	(100.0)%
Net Operating Budget	4,499,553	305,000	2,992,500	1,179,600	-	1,179,600	286.8%
Advance/Repay to 187 Baysh CRA	-	554,600	-	-	-	-	(100.0)%
Reserve for Capital	-	45,200	-	50,700	-	50,700	12.2%
Total Budget	4,499,553	904,800	2,992,500	1,230,300	-	1,230,300	36.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	42,818	-	-	-	-	-	na
Interest/Misc	22,798	-	13,900	14,200	-	14,200	na
Trans fm 163 Baysh/Av Beaut Fd	791,600	904,800	904,800	557,300	-	557,300	(38.4)%
Carry Forward	5,821,100	-	2,733,400	659,600	-	659,600	na
Less 5% Required By Law	-	-	-	(800)	-	(800)	na
Total Funding	6,678,316	904,800	3,652,100	1,230,300	-	1,230,300	36.0%

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Bayshore Beautification MSTU Capital (160)**

Notes:

Fund 160 provides for capital project budgeting of Bayshore Beautification MSTU projects.

Forecast FY 2022:

The forecast budget includes funding for the following projects:

50171 - Hamilton Ave Parking - \$1,855,000
50172 - Thomasson Drive Landscape - \$480,500
50173 - Bayshore S Landscape - \$66,600
50174 - Bayshore N Landscape - \$590,400

Current FY 2023:

The budget includes funding for the following projects:

50174 - Bayshore N Landscape - \$1,179,600

Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Mission Statement

Provide for maintenance Dredging and maintenance of navigational channel markers within the defined boundary.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
MSTU Operations & Maintenance	-	32,600	32,600	-
Reserves/Transfers/Interest	-	1,011,100	1,011,100	-
Current Level of Service Budget	-	<u>1,043,700</u>	<u>1,043,700</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	60,600	9,800	20,800	-	20,800	(65.7)%
Indirect Cost Reimburs	700	600	600	500	-	500	(16.7)%
Net Operating Budget	800	61,200	10,400	21,300	-	21,300	(65.2)%
Trans to Property Appraiser	1,071	1,500	1,500	1,800	-	1,800	20.0%
Trans to Tax Collector	3,135	3,800	3,800	4,700	-	4,700	23.7%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.0%
Reserve for Capital	-	778,600	-	1,004,600	-	1,004,600	29.0%
Total Budget	<u>16,306</u>	<u>856,400</u>	<u>27,000</u>	<u>1,043,700</u>	-	<u>1,043,700</u>	<u>21.9%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	126,709	151,800	145,700	188,600	-	188,600	24.2%
Delinquent Ad Valorem Taxes	5,022	-	-	-	-	-	na
Miscellaneous Revenues	10,056	-	-	-	-	-	na
Interest/Misc	2,827	3,000	3,100	3,400	-	3,400	13.3%
Trans frm Property Appraiser	85	-	-	-	-	-	na
Trans frm Tax Collector	1,098	-	-	-	-	-	na
Carry Forward	610,000	709,600	739,500	861,300	-	861,300	21.4%
Less 5% Required By Law	-	(8,000)	-	(9,600)	-	(9,600)	20.0%
Total Funding	<u>755,797</u>	<u>856,400</u>	<u>888,300</u>	<u>1,043,700</u>	-	<u>1,043,700</u>	<u>21.9%</u>

Office of the County Manager

**Bayshore Community Redevelopment Agency (CRA)
Haldeman Creek MSTU (164)**

Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway CRA staff.

Forecast FY 2022:

Forecast expenses includes consulting services to assesses future dredging needs.

Current FY 2023:

The budget includes contractual services and other expenses of \$20,800. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$1,004,600

Revenues:

Taxable value is \$186,898,167, an increase of 23.14% over last year. The rolled back rate for this district is 0.8385 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 1.0000 which will generate \$188,600 in property taxes.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	207,644	195,200	196,100	239,500	-	239,500	22.7%
Operating Expense	549,417	1,025,400	1,273,900	930,700	-	930,700	(9.2)%
Indirect Cost Reimburs	51,400	54,900	54,900	33,200	-	33,200	(39.5)%
Capital Outlay	838,344	575,000	75,000	930,500	-	930,500	61.8%
Net Operating Budget	1,646,804	1,850,500	1,599,900	2,133,900	-	2,133,900	15.3%
Trans to Property Appraiser	3,272	4,400	4,400	4,500	-	4,500	2.3%
Trans to Tax Collector	8,793	10,700	10,700	10,800	-	10,800	0.9%
Trans to 001 Gen Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans to 186 Immok Redev Fd	85,000	92,800	92,800	92,800	-	92,800	0.0%
Trans to 187 Bayshore Redev Fd	74,100	74,100	74,100	84,900	-	84,900	14.6%
Trans to 716 Im CRA Match	235,769	-	-	-	-	-	na
Trans to 786 Imm CRA Cap	-	97,600	461,900	434,200	-	434,200	344.9%
Advance/Repay to 111 Unincrp Gen Fd	30,000	90,000	90,000	-	-	-	(100.0)%
Reserve for Contingencies	-	30,300	-	53,100	-	53,100	75.2%
Reserve for Capital	-	436,700	-	112,800	-	112,800	(74.2)%
Total Budget	2,137,538	2,740,900	2,387,600	2,980,800	-	2,980,800	8.8%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Immokalee Beautification MSTU (162)	174,211	973,800	692,100	1,232,200	-	1,232,200	26.5%
Immokalee Community Redevelopment Agency (CRA) (186)	454,478	658,700	689,800	681,400	-	681,400	3.4%
Immokalee CRA Grant and Grant Match (715/716)	811,134	-	-	-	-	-	na
Landscaping - Immokalee Rd & State Road 29 (111)	206,981	218,000	218,000	220,300	-	220,300	1.1%
Total Net Budget	1,646,804	1,850,500	1,599,900	2,133,900	-	2,133,900	15.3%
Total Transfers and Reserves	490,734	890,400	787,700	846,900	-	846,900	(4.9)%
Total Budget	2,137,538	2,740,900	2,387,600	2,980,800	-	2,980,800	8.8%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	391,047	460,800	442,400	515,300	-	515,300	11.8%
Delinquent Ad Valorem Taxes	23,624	-	-	-	-	-	na
Miscellaneous Revenues	20,653	-	-	-	-	-	na
Interest/Misc	11,731	11,300	13,800	14,200	-	14,200	25.7%
Impact Fees	1,334	-	-	-	-	-	na
Reimb From Other Depts	608,729	-	-	-	-	-	na
Trans frm Property Appraiser	260	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	-	-	-	-	na
Net Cost Unincorp General Fund	206,981	218,000	218,000	220,300	-	220,300	1.1%
Trans fm 001 Gen Fund	728,400	821,100	821,100	984,800	-	984,800	19.9%
Trans fm 111 Unincorp Gen Fd	164,900	185,900	185,900	223,000	-	223,000	20.0%
Trans fm 162 Immokalee Beaut Fd	87,503	92,800	92,800	92,800	-	92,800	0.0%
Trans fm 186 Immok Redev Fd	233,266	-	-	-	-	-	na
Carry Forward	2,341,100	974,700	1,570,600	957,000	-	957,000	(1.8)%
Less 5% Required By Law	-	(23,700)	-	(26,600)	-	(26,600)	12.2%
Total Funding	4,822,610	2,740,900	3,344,600	2,980,800	-	2,980,800	8.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Immokalee Community Redevelopment Agency (CRA) (186)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)**

Mission Statement

To support the efforts of the Board of County Commissioners, which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
CRA Implementation	1.00	659,900	638,900	21,000
Monitor, update and implement the Immokalee Component Section of the Collier County Community Redevelopment Plan.				
Immokalee Beautification MSTU Management	1.00	106,400	106,400	-
Manage Immokalee Beautification MSTU & SR 29 ROW Improvements & related projects				
Reserves, Transfers & Interest	-	541,100	562,100	-21,000
Current Level of Service Budget	2.00	1,307,400	1,307,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	207,644	195,200	196,100	239,500	-	239,500	22.7%
Operating Expense	183,829	336,300	366,500	281,600	-	281,600	(16.3)%
Indirect Cost Reimburs	49,400	52,200	52,200	29,800	-	29,800	(42.9)%
Capital Outlay	13,605	75,000	75,000	130,500	-	130,500	74.0%
Net Operating Budget	454,478	658,700	689,800	681,400	-	681,400	3.4%
Trans to 001 Gen Fd	53,800	53,800	53,800	53,800	-	53,800	0.0%
Trans to 187 Bayshore Redev Fd	74,100	74,100	74,100	84,900	-	84,900	14.6%
Trans to 716 Im CRA Match	233,266	-	-	-	-	-	na
Trans to 786 Imm CRA Cap	-	97,600	461,900	434,200	-	434,200	344.9%
Advance/Repay to 111 Unincrp Gen Fd	30,000	90,000	90,000	-	-	-	(100.0)%
Reserve for Contingencies	-	30,300	-	53,100	-	53,100	75.2%
Total Budget	845,644	1,004,500	1,369,600	1,307,400	-	1,307,400	30.2%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,308	6,300	7,000	7,200	-	7,200	14.3%
Impact Fees	1,334	-	-	-	-	-	na
Trans fm 001 Gen Fund	728,400	821,100	821,100	984,800	-	984,800	19.9%
Trans fm 111 Unincorp Gen Fd	164,900	185,900	185,900	223,000	-	223,000	20.0%
Trans fm 162 Immokalee Beaut Fd	85,000	92,800	92,800	92,800	-	92,800	0.0%
Carry Forward	1,203,600	(101,300)	262,800	-	-	-	(100.0)%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
Total Funding	2,189,542	1,004,500	1,369,600	1,307,400	-	1,307,400	30.2%

Office of the County Manager

Immokalee Community Redevelopment Agency (CRA)
Immokalee Community Redevelopment Agency (CRA) (186)

Notes:

The Board of County Commissioners (BCC) on April 24, 2007 approved the establishment of an Immokalee CRA office with an Executive Director and two support staff. On March 9, 2010 the Board established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. Commencing in FY 2013, the Board moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

The CRA has been repaying the Unincorporated Area General Fund (111) \$30,000 per year since FY 2016 relative to a Business Development Center Grant refunding of \$268,900. Repayment was completed in FY 2022 with a final payment of \$90,000.

Forecast FY 2022:

Operating expenses are forecast slightly above adopted budget as a result of contractual work carried forward from FY 2021. The transfer between Immokalee CRA Fund (186) and Unincorporated Area General Fund (111) of \$90,000 will complete the repayment.

A capital project fund, (786), has been established for the Immokalee CRA to the capital fund was approved by the Board in Sept 14, 2021 to establish individual capital projects. An FY 2022 transfer of \$97,600 forecast.

Current FY 2023:

Personal services budget increase are a result of midyear salary adjustments and the Countywide pay plan adjustments for FY23. Budget reductions in operating expenses include a reduction to contractual services. A transfer to the General Fund is provided to support the Corporate Business Operations Division. Transfers between Bayshore CRA Fund (187) and Immokalee CRA Fund (186) are programmed to allocate the cost of personnel shared between the two CRA operations. The FY 2023 transfer to Immokalee CRA Capital Fund (786) is programmed at \$434,200.

Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment. Taxable value within the Immokalee CRA is \$440,953,201 and the related tax increment value by which the tax increment revenue is derived is \$292,307,611. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$984,800 and \$223,00 respectively. Year over year TIF revenue is increased by \$207,000 or 20.6% to \$1,214,000

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee CRA Grant and Grant Match (715/716)**

Mission Statement

To account for grants managed by the Immokalee CRA.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	811,134	-	-	-	-	-	na
Net Operating Budget	811,134	-	-	-	-	-	na
Total Budget	811,134	-	-	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reimb From Other Depts	608,729	-	-	-	-	-	na
Trans fm 162 Immokalee Beaut Fd	2,503	-	-	-	-	-	na
Trans fm 186 Immok Redev Fd	233,266	-	-	-	-	-	na
Total Funding	844,497	-	-	-	-	-	na

Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Current FY 2023:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The major objective is to maintain the completed improvements, and complete future improvements on SR 29 in accordance with the Master Plan established for this Beautification District and FDOT approvals.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
MSTU Operations & Maintenance	-	1,232,200	1,232,200	-
Reserves/Transfers/Interest	-	220,900	220,900	-
Current Level of Service Budget	-	<u>1,453,100</u>	<u>1,453,100</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	158,606	471,100	689,400	428,800	-	428,800	(9.0)%
Indirect Cost Reimburs	2,000	2,700	2,700	3,400	-	3,400	25.9%
Capital Outlay	13,605	500,000	-	800,000	-	800,000	60.0%
Net Operating Budget	174,211	973,800	692,100	1,232,200	-	1,232,200	26.5%
Trans to Property Appraiser	3,272	4,400	4,400	4,500	-	4,500	2.3%
Trans to Tax Collector	8,793	10,700	10,700	10,800	-	10,800	0.9%
Trans to 186 Immok Redev Fd	85,000	92,800	92,800	92,800	-	92,800	0.0%
Trans to 716 Im CRA Match	2,503	-	-	-	-	-	na
Reserve for Capital	-	436,700	-	112,800	-	112,800	(74.2)%
Total Budget	273,779	1,518,400	800,000	1,453,100	-	1,453,100	(4.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	391,047	460,800	442,400	515,300	-	515,300	11.8%
Delinquent Ad Valorem Taxes	23,624	-	-	-	-	-	na
Miscellaneous Revenues	20,653	-	-	-	-	-	na
Interest/Misc	5,423	5,000	6,800	7,000	-	7,000	40.0%
Trans frm Property Appraiser	260	-	-	-	-	-	na
Trans frm Tax Collector	3,083	-	-	-	-	-	na
Carry Forward	1,137,500	1,076,000	1,307,800	957,000	-	957,000	(11.1)%
Less 5% Required By Law	-	(23,400)	-	(26,200)	-	(26,200)	12.0%
Total Funding	1,581,590	1,518,400	1,757,000	1,453,100	-	1,453,100	(4.3)%

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Immokalee Beautification MSTU (162)**

Forecast FY 2022:

Forecast expense is lower than adopted budget due to an anticipated FY 2023 start of the Main Street Streetscape Project.

Current FY 2023:

The budget provides for ongoing management and maintenance as well as a project budget of \$800,000 for hardscape and landscape improvements on Main Street and First Street. Notable operating expense decreases include contractual services \$50,000. A transfer of \$92,800 supports project management provided by Immokalee CRA staff. A capital reserve of \$112,800 is provided.

Revenues:

Taxable value is \$516,226,171, an increase of 11.92% over last year's final taxable value. The rolled back rate for this district is 0.9336 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$515,300 in property tax revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Immokalee Community Redevelopment Agency (CRA)
Landscaping - Immokalee Rd & State Road 29 (111)**

Mission Statement

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Immokalee Roadway Beautification Management	-	220,300	-	220,300
This program provides funding for landscape maintenance contractors and operational costs required for maintenance of the landscaped and non-landscaped medians and roadways for Immokalee Road and SR 29 in the Immokalee area.				
Current Level of Service Budget	-	220,300	-	220,300

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	206,981	218,000	218,000	220,300	-	220,300	1.1%
Net Operating Budget	206,981	218,000	218,000	220,300	-	220,300	1.1%
Total Budget	206,981	218,000	218,000	220,300	-	220,300	1.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	206,981	218,000	218,000	220,300	-	220,300	1.1%
Total Funding	206,981	218,000	218,000	220,300	-	220,300	1.1%

Notes:

In mid FY 2012, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 2013, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

Forecast FY 2022:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

Current FY 2023:

Planned maintenance expenditures are consistent with the prior year budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Fleet Management Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,510,187	2,523,100	2,869,000	2,947,600	114,400	3,062,000	21.4%
Operating Expense	6,571,304	7,770,000	8,675,600	11,448,300	-	11,448,300	47.3%
Capital Outlay	223,694	165,000	210,200	390,000	-	390,000	136.4%
Net Operating Budget	9,305,185	10,458,100	11,754,800	14,785,900	114,400	14,900,300	42.5%
Trans to 301 Co Wide Cap Fd	-	113,600	113,600	113,400	-	113,400	(0.2)%
Reserve for Contingencies	-	248,600	-	227,000	-	227,000	(8.7)%
Reserve for Cash Flow	-	1,187,200	-	474,000	-	474,000	(60.1)%
Reserve for Attrition	-	(42,600)	-	(49,200)	-	(49,200)	15.5%
Total Budget	9,305,185	11,964,900	11,868,400	15,551,100	114,400	15,665,500	30.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fleet Management (521)	9,305,185	10,458,100	11,754,800	14,785,900	114,400	14,900,300	42.5%
Total Net Budget	9,305,185	10,458,100	11,754,800	14,785,900	114,400	14,900,300	42.5%
Total Transfers and Reserves	-	1,506,800	113,600	765,200	-	765,200	(49.2)%
Total Budget	9,305,185	11,964,900	11,868,400	15,551,100	114,400	15,665,500	30.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	284,864	402,300	461,800	672,600	-	672,600	67.2%
Miscellaneous Revenues	39,034	5,700	33,800	5,700	-	5,700	0.0%
Interest/Misc	6,488	-	-	-	-	-	na
Fleet Revenue Billings	6,059,427	6,052,200	5,718,200	6,948,600	-	6,948,600	14.8%
Fuel Sale Rev Billings	3,172,776	3,880,100	4,623,600	7,306,200	-	7,306,200	88.3%
Trans fm 001 Gen Fund	-	-	200,000	-	-	-	na
Carry Forward	1,340,000	1,645,000	1,597,400	652,000	114,400	766,400	(53.4)%
Less 5% Required By Law	-	(20,400)	-	(34,000)	-	(34,000)	66.7%
Total Funding	10,902,588	11,964,900	12,634,800	15,551,100	114,400	15,665,500	30.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fleet Management (521)	28.00	28.00	28.00	28.00	2.00	30.00	7.1%
Total FTE	28.00	28.00	28.00	28.00	2.00	30.00	7.1%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Fleet Management Division
Fleet Management (521)**

Mission Statement

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, vehicle rental and fueling services.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Divisional Administration/Overhead	1.50	817,200	-	817,200	
Funding for Divisional Administration and fixed Divisional overhead.					
Maintenance, Repair, and Acquisition	24.50	6,050,600	7,574,400	-1,523,800	
Maintain County vehicles and equipment in excellent operating condition with a minimum 93% availability rate.					
Fuel Services	2.00	7,918,100	7,976,700	-58,600	
Ensure cost effective, dependable, and timely fuel services are provided for County vehicles, equipment, and emergency generators. Refueling stations maintained to exceed 99% availability.					
Reserves / Transfers / Interest	-	765,200	-	765,200	
Maintain sufficient reserve funds to cover contingency and cash flow requirements.					
Current Level of Service Budget		<u>28.00</u>	<u>15,551,100</u>	<u>15,551,100</u>	<u>-</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Two (2) Fleet Services Technician	2.00	114,400	114,400	-	
Expanded Services Budget		<u>2.00</u>	<u>114,400</u>	<u>114,400</u>	<u>-</u>
Total Adopted Budget		<u>30.00</u>	<u>15,665,500</u>	<u>15,665,500</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Availability of Fleet Equipment (as a %)	96.7	96	96.87	96
Number of Work Orders Completed	8,872	8,500	8,700	8,500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,510,187	2,523,100	2,869,000	2,947,600	114,400	3,062,000	21.4%
Operating Expense	6,571,304	7,770,000	8,675,600	11,448,300	-	11,448,300	47.3%
Capital Outlay	223,694	165,000	210,200	390,000	-	390,000	136.4%
Net Operating Budget	9,305,185	10,458,100	11,754,800	14,785,900	114,400	14,900,300	42.5%
Trans to 301 Co Wide Cap Fd	-	113,600	113,600	113,400	-	113,400	(0.2)%
Reserve for Contingencies	-	248,600	-	227,000	-	227,000	(8.7)%
Reserve for Cash Flow	-	1,187,200	-	474,000	-	474,000	(60.1)%
Reserve for Attrition	-	(42,600)	-	(49,200)	-	(49,200)	15.5%
Total Budget	9,305,185	11,964,900	11,868,400	15,551,100	114,400	15,665,500	30.9%
Total FTE	28.00	28.00	28.00	28.00	2.00	30.00	7.1%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Fleet Management Division
Fleet Management (521)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	284,864	402,300	461,800	672,600	-	672,600	67.2%
Miscellaneous Revenues	39,034	5,700	33,800	5,700	-	5,700	0.0%
Interest/Misc	6,488	-	-	-	-	-	na
Fleet Revenue Billings	6,059,427	6,052,200	5,718,200	6,948,600	-	6,948,600	14.8%
Fuel Sale Rev Billings	3,172,776	3,880,100	4,623,600	7,306,200	-	7,306,200	88.3%
Trans fm 001 Gen Fund	-	-	200,000	-	-	-	na
Carry Forward	1,340,000	1,645,000	1,597,400	652,000	114,400	766,400	(53.4)%
Less 5% Required By Law	-	(20,400)	-	(34,000)	-	(34,000)	66.7%
Total Funding	10,902,588	11,964,900	12,634,800	15,551,100	114,400	15,665,500	30.9%

Office of the County Manager

Fleet Management Division
Fleet Management (521)

Forecast FY 2022:

Personal Services increased due to a mid-year pay adjustment.

The budgeted amount for fuel in FY 2022 was \$2.80 per gallon; however with the unanticipated sharp increase in fuel prices beginning March 2022, we are estimating fuel prices to average \$3.70 through the last half of the current fiscal year. The cost difference of about \$800,000 will require a mid-year budget amendment in both expenses and revenues.

The costs of parts are forecast to be approximately \$283,000 more than budgeted in both expenses and revenues due to inflation and increased stock orders to counter anticipated shortages caused by the circumstances of COVID-19. The cost differences will require a mid-year budget amendment.

Revenues from motor pool rentals are forecast to be approximately \$30,000 less than budgeted. Staff shortages and limited travel are suspected to be the main causes.

Current FY 2023:

Personal services budget increased as a result of the aforementioned mid-year salary adjustments. Two (2) expanded FTE's (Fleet Service Technicians) have been requested.

Fleet Management's FY 2023 budgeted operating expenditures will increase over FY 2022 with major outliers being increases in fuel costs, repair parts costs, and personnel costs. The budget includes shop equipment maintenance and replacement.

The fuel budget contains \$74,000 for fuel tank painting/maintenance and \$24,000 for maintenance and support of the new FuelMaster fuel control system.

FY 2023 Capital Outlay

- Replace 18 year-old fuel truck (\$250,000).
- Replace shop lifts & equipment (\$140,000).

Service Level:

With implementation of a post-recession vehicle and equipment replacement program, Fleet Management has started to see shorter downtimes; however since FY 2016, 254 on-road vehicles and over 650 equipment items have been added to Fleet Management's workload with no increase in personnel to support the increases. To date, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 96% availability rate, but as the fleet continues to grow more personnel will be required to maintain satisfactory availability.

Revenues:

Labor revenue is based on \$95.00 per hour for vehicles and heavy equipment maintenance, and \$85.00 per hour for small equipment repair. Parts revenue assumes \$2,568,200 in sales which includes a 24.6% markup to cover overhead costs. Sublet revenue assumes \$450,000 reimbursement including a 23.4% markup for overhead, plus County car wash revenues. Motor Pool mileage revenue is estimated at \$85,000. Fuel sale revenue is based on 1,425,100 gallons at \$4.13 per gallon (includes a \$0.127 per gallon markup) and 133,500 gallons at \$4.00 per gallon for outside agency agreements.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Motor Pool Capital Recovery Program

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	93,296	95,400	102,400	103,000	-	103,000	8.0%
Operating Expense	6,109	7,200	32,100	44,400	-	44,400	516.7%
Capital Outlay	2,028,809	7,989,700	19,263,900	10,447,700	864,800	11,312,500	41.6%
Net Operating Budget	2,128,214	8,092,300	19,398,400	10,595,100	864,800	11,459,900	41.6%
Trans to 409 W/S MP Fd	14,600	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	41,500	41,200	41,200	43,700	-	43,700	6.1%
Reserve for Contingencies	-	7,500	-	8,500	-	8,500	13.3%
Reserve for Motor Pool Cap	-	8,959,400	-	8,275,800	-	8,275,800	(7.6)%
Reserve for Gen Fd Motor Pool Cap	-	1,970,000	-	1,841,600	-	1,841,600	(6.5)%
Reserve for Transp Motor Pool Cap	-	4,414,000	-	3,801,400	-	3,801,400	(13.9)%
Reserve for Stormwater MP Cap	-	462,500	-	518,100	-	518,100	12.0%
Reserve for MSTU Gen Fd MP Cap	-	1,172,000	-	1,088,000	-	1,088,000	(7.2)%
Reserve for Com Dev/Planning MP Cap	-	1,231,600	-	1,153,600	-	1,153,600	(6.3)%
Reserve for Pollut Ctr Motor Pool Cap	-	95,400	-	63,600	-	63,600	(33.3)%
Reserve for Int Serv Fd Motor Pool Cap	-	97,300	-	89,200	-	89,200	(8.3)%
Total Budget	2,184,314	26,543,200	19,439,600	27,478,600	864,800	28,343,400	6.8%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
EMS Motor Pool Capital Recovery Fund (491)	35,528	1,688,000	3,284,200	2,002,200	-	2,002,200	18.6%
Motor Pool Capital Recovery Fund (523)	782,057	3,710,400	11,002,200	5,663,600	809,800	6,473,400	74.5%
Solid Waste Motor Pool Capital Recovery Fund (472)	-	406,700	973,900	420,200	-	420,200	3.3%
Water/Sewer District Motor Pool Capital Recovery Fund (409)	1,310,628	2,287,200	4,138,100	2,509,100	55,000	2,564,100	12.1%
Total Net Budget	2,128,214	8,092,300	19,398,400	10,595,100	864,800	11,459,900	41.6%
Total Transfers and Reserves	56,100	18,450,900	41,200	16,883,500	-	16,883,500	(8.5)%
Total Budget	2,184,314	26,543,200	19,439,600	27,478,600	864,800	28,343,400	6.8%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	644,443	-	99,100	-	-	-	na
Interest/Misc	95,846	142,400	101,100	105,800	-	105,800	(25.7)%
Reimb From Other Depts	-	-	127,300	-	-	-	na
Fleet Revenue Billings	67,945	-	-	-	-	-	na
Motor Pool Cap Recovery Billing	8,914,800	9,442,100	9,442,100	8,674,700	-	8,674,700	(8.1)%
Trans fm 001 Gen Fund	216,100	-	-	-	721,800	721,800	na
Trans fm 101 Transp Op Fd	-	-	-	-	38,000	38,000	na
Trans fm 103 Stormwater Ops	-	-	-	-	50,000	50,000	na
Trans fm 408 Water / Sewer Fd	-	-	-	-	55,000	55,000	na
Trans fm 409 W/S MP Fd	28,500	28,300	28,300	30,900	-	30,900	9.2%
Trans fm 472 Sol Waste MP	19,800	5,100	5,100	5,100	-	5,100	0.0%
Trans fm 491 EMS MP&Cap	7,800	7,800	7,800	7,700	-	7,700	(1.3)%
Carry Forward	20,477,400	16,924,700	28,288,500	18,659,700	-	18,659,700	10.3%
Less 5% Required By Law	-	(7,200)	-	(5,300)	-	(5,300)	(26.4)%
Total Funding	30,472,634	26,543,200	38,099,300	27,478,600	864,800	28,343,400	6.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Motor Pool Capital Recovery Program

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Motor Pool Capital Recovery Fund (523)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Mission Statement

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472), and EMS Motor Pool Fund (491).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Motor Pool Capital Program	1.00	14,219,100	14,219,100	-
As determined by Fleet, the replacement of County vehicles and heavy equipment financed by charging the user divisions an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	<u>1.00</u>	<u>14,219,100</u>	<u>14,219,100</u>	<u>-</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 Ford Transit Connect for MS - Locates	-	38,000	38,000	-
This proposal provides appropriate vehicle support for the Maintenance Specialist proposed to be added in FY 2023.				
1 Ford F-250 for Stormwater Maintenance Inspector	-	50,000	50,000	-
This proposal provides appropriate vehicle, a Ford F-250 Super Duty Crew Cab for Stormwater Inspector proposed to be added in FY 2023.				
1 Ford F-150 - IMM Park Ranger	-	42,000	42,000	-
This proposal provides appropriate vehicle support for the Park Ranger dedicated to Immokalee proposed to be added in FY 2023.				
1 Animal Control Officer Van	-	94,800	94,800	-
This proposal provides appropriate vehicle support for the Animal Control Officer proposed to be added in FY 2023.				
Maximize Vehicle Support for Maintenance Staff	-	455,000	455,000	-
This proposal will maximize the efficiency and effectiveness of trade workers by providing appropriate vehicle support to allow each trade worker to operate independently and provide maximum area coverage and assignment flexibility to effectively respond to proactive and reactive service needs. Acquire five (5) Transit vans and replace two (2) recycled/loaned surplus vehicles being utilized by restoration and HVAC.				
Acquire Two Transit Vans for VMS/Access Security Trade Workers	-	130,000	130,000	-
This proposal provides appropriate vehicle support for the two low Voltage systems Trade Workers proposed to be added in FY 23.				
Expanded Services Budget	<u>-</u>	<u>809,800</u>	<u>809,800</u>	<u>-</u>
Total Adopted Budget	<u>1.00</u>	<u>15,028,900</u>	<u>15,028,900</u>	<u>-</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
(001) Gen Fd Average age of vehicles (in years)	5.39	6.39	5.91	6.91
(001) Gen Fd Number of vehicles in motor pool	140	149	152	152
(101/103) Transp Serv Average age of vehicles (in years)	5.66	6.66	6.4	7.4
(101/103) Transp Serv Number of vehicles in motor pool	166	166	172	172
(111) Unincorp Gen Fd Average age of vehicles (in yrs)	4.66	5.66	5.61	6.61
(111) Unincorp Gen Fd Number of vehicles in pool	88	88	89	89
(113) Com Dev Fd Average age of vehicles (in years)	4.97	5.97	5.92	6.92
(113) Com Dev Number of vehicles in motor pool	96	96	97	97
(131) Planning Srv Average age of vehicles (in years)	5.94	6.94	6.94	7.94
(131) Planning Srv Number of vehicles in pool	16	16	16	16
Average age of other fund vehicles (in years)	5.77	6.77	6.77	7.77
Number of other fund vehicles in motor pool	17	17	17	17
Total replacement value of MP assets in Fund 523 (in millions)	40.2	40.2	41.5	41.5

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	93,296	95,400	102,400	103,000	-	103,000	8.0%
Operating Expense	6,109	7,200	32,100	44,400	-	44,400	516.7%
Capital Outlay	682,652	3,607,800	10,867,700	5,516,200	809,800	6,326,000	75.3%
Net Operating Budget	782,057	3,710,400	11,002,200	5,663,600	809,800	6,473,400	74.5%
Reserve for Gen Fd Motor Pool Cap	-	1,970,000	-	1,841,600	-	1,841,600	(6.5)%
Reserve for Transp Motor Pool Cap	-	4,414,000	-	3,801,400	-	3,801,400	(13.9)%
Reserve for Stormwater MP Cap	-	462,500	-	518,100	-	518,100	12.0%
Reserve for MSTU Gen Fd MP Cap	-	1,172,000	-	1,088,000	-	1,088,000	(7.2)%
Reserve for Com Dev/Planning MP Cap	-	1,231,600	-	1,153,600	-	1,153,600	(6.3)%
Reserve for Pollut Ctr Motor Pool Cap	-	95,400	-	63,600	-	63,600	(33.3)%
Reserve for Int Serv Fd Motor Pool Cap	-	97,300	-	89,200	-	89,200	(8.3)%
Total Budget	782,057	13,153,200	11,002,200	14,219,100	809,800	15,028,900	14.3%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	381,243	-	31,600	-	-	-	na
Interest/Misc	56,209	100,000	60,000	60,000	-	60,000	(40.0)%
Reimb From Other Depts	-	-	127,300	-	-	-	na
Fleet Revenue Billings	67,945	-	-	-	-	-	na
Motor Pool Cap Recovery Billing	4,626,300	4,962,400	4,962,400	4,536,800	-	4,536,800	(8.6)%
Trans fm 001 Gen Fund	216,100	-	-	-	721,800	721,800	na
Trans fm 101 Transp Op Fd	-	-	-	-	38,000	38,000	na
Trans fm 103 Stormwater Ops	-	-	-	-	50,000	50,000	na
Trans fm 409 W/S MP Fd	28,500	28,300	28,300	30,900	-	30,900	9.2%
Trans fm 472 Sol Waste MP	5,200	5,100	5,100	5,100	-	5,100	0.0%
Trans fm 491 EMS MP&Cap	7,800	7,800	7,800	7,700	-	7,700	(1.3)%
Carry Forward	10,754,100	8,054,600	15,361,300	9,581,600	-	9,581,600	19.0%
Less 5% Required By Law	-	(5,000)	-	(3,000)	-	(3,000)	(40.0)%
Total Funding	16,143,397	13,153,200	20,583,800	14,219,100	809,800	15,028,900	14.3%

Office of the County Manager

**Motor Pool Capital Recovery Program
Motor Pool Capital Recovery Fund (523)**

Notes:

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge Fund 101 which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments. One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 891 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2023.

The Reserve levels is set at 100% for Stormwater Operations Fund (103) so large pieces of equipment and vehicles may be replaced. For the remaining funds, the Reserves have been set at 200% of the annual motor pool billings. The goal is to grow all these reserves to 200% of the annual motor pool capital recovery billings to establish a level of program flexibility not afforded by the 100% or 150% level. For the other participating Funds in the program, their reserve levels have been budgeted at 200% of the annual motor pool billings, to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery Billings (revenue) in the amount of \$4,536,800 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409, 472, 491) are transferring in the following amounts:

\$30,900 from the Water/Sewer Motor Pool Fund 409 (to support 247 vehicles in the program)

\$ 5,100 from the Solid Water Motor Pool Fund 472 (to support 40 vehicles in the program)

\$ 7,700 from the EMS Motor Pool Fund 491 (to support 61 vehicles in the program)

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Motor Pool Capital Recovery Program
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Mission Statement

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472), EMS Motor Pool Fund (491); and the General Governmental Motor Pool Fund (523).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Motor Pool Capital Program	-	7,136,400	7,136,400	-
As determined by Fleet, the purchase of new and replacement County Water / Sewer District vehicles and heavy equipment financed by charging the County Water / Sewer District an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	7,136,400	7,136,400	-
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Ford F150 Super Crew Cab for PUD Fac Mgt Inspector	-	55,000	55,000	-
Ford F150 Super Crew Cab				
Expanded Services Budget	-	55,000	55,000	-
Total Adopted Budget	-	7,191,400	7,191,400	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average age of Water/Sewer vehicles (in years)	5.28	6.28	5.76	6.76
Number of Water/Sewer vehicles in motor pool	226	226	247	247
Total replacement value of MP assets in Fund 409 (in millions)	18.5	18.5	21.5	21.5

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	1,310,628	2,287,200	4,138,100	2,509,100	55,000	2,564,100	12.1%
Net Operating Budget	1,310,628	2,287,200	4,138,100	2,509,100	55,000	2,564,100	12.1%
Trans to 523 Motor Pool Cap	28,500	28,300	28,300	30,900	-	30,900	9.2%
Reserve for Motor Pool Cap	-	4,698,000	-	4,596,400	-	4,596,400	(2.2)%
Total Budget	1,339,128	7,013,500	4,166,400	7,136,400	55,000	7,191,400	2.5%

Office of the County Manager

**Motor Pool Capital Recovery Program
Water/Sewer District Motor Pool Capital Recovery Fund (409)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	161,950	-	67,500	-	-	-	na
Interest/Misc	26,784	29,000	27,500	32,500	-	32,500	12.1%
Motor Pool Cap Recovery Billing	2,230,200	2,349,000	2,349,000	2,298,200	-	2,298,200	(2.2)%
Trans fm 408 Water / Sewer Fd	-	-	-	-	55,000	55,000	na
Trans fm 472 Sol Waste MP	14,600	-	-	-	-	-	na
Carry Forward	5,435,200	4,637,000	6,529,700	4,807,300	-	4,807,300	3.7%
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.7%
Total Funding	7,868,734	7,013,500	8,973,700	7,136,400	55,000	7,191,400	2.5%

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408) have been transferred into Motor Pool Capital Fund (409) to add clarity and improve accountability over these important operational assets.

Forecast FY 2022:

Miscellaneous Revenue in the amount of \$67,500 is from several auctions held in the spring/summer of 2022, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

In FY 2021, a vehicle was transferred from the Solid Waste motor pool to the Water/Sewer motor pool. This vehicle had 2 years worth of capital recovery in the amount of \$14,600 which was transferred in (revenue) from the Solid Waste motor pool fund 472.

Current FY 2023:

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department decided on which vehicles should be replaced in FY 2023.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$30,900 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,298,200 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund 409; EMS Motor Pool fund 491; and the General Governmental Motor Pool replacement program is in fund 523.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Motor Pool Capital Program	-	1,001,400	1,001,400	-
As determined by Fleet, the purchase of new and replacement Solid Waste vehicles and heavy equipment financed by charging the Solid Waste division an annual replacement charge based upon the estimated life of the vehicle and heavy equipment.				
Current Level of Service Budget	-	1,001,400	1,001,400	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average age of Solid Waste vehicles (in years)	4.88	5.88	6.1	7.1
Number of Solid Waste vehicles in motor pool.	40	40	40	40
Total replacement value of MP assets in Fund 472 (in millions)	2.5	2.5	2.5	2.5

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	406,700	973,900	420,200	-	420,200	3.3%
Net Operating Budget	-	406,700	973,900	420,200	-	420,200	3.3%
Trans to 409 W/S MP Fd	14,600	-	-	-	-	-	na
Trans to 523 Motor Pool Cap	5,200	5,100	5,100	5,100	-	5,100	0.0%
Reserve for Contingencies	-	7,500	-	8,500	-	8,500	13.3%
Reserve for Motor Pool Cap	-	704,000	-	567,600	-	567,600	(19.4)%
Total Budget	19,800	1,123,300	979,000	1,001,400	-	1,001,400	(10.9)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	61,000	-	-	-	-	-	na
Interest/Misc	4,653	5,200	5,400	5,200	-	5,200	0.0%
Motor Pool Cap Recovery Billing	345,200	352,000	352,000	283,800	-	283,800	(19.4)%
Carry Forward	943,200	766,400	1,334,300	712,700	-	712,700	(7.0)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	1,354,053	1,123,300	1,691,700	1,001,400	-	1,001,400	(10.9)%

Office of the County Manager

**Motor Pool Capital Recovery Program
Solid Waste Motor Pool Capital Recovery Fund (472)**

Notes:

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/473) have been transferred into Motor Pool Capital Fund (472) to add clarity and improve accountability over these important operational assets.

Forecast FY 2022:

In FY 2021, a vehicle was transferred from the Solid Waste motor pool to the Water/Sewer motor pool. This vehicle had 2 years worth of capital recovery in the amount of \$14,600 which was moved to the Water/Sewer motor pool fund 409.

Current FY 2023:

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division decided on which vehicles should be replaced in FY 2023.

An administrative charge is calculated based on the number vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$5,100 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$283,800 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409), Solid Waste Motor Pool Fund (472); and General Governmental Motor Pool Fund (523).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Motor Pool Capital Program	-	5,121,700	5,121,700	-

As determined by Fleet, the replacement of Emergency Medical Services (EMS) vehicles and ambulances financed by charging EMS an annual replacement charge based upon the estimated life of the vehicle and ambulances.

Current Level of Service Budget	-	5,121,700	5,121,700	-
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Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average age of motor pool ambulances (in years)	5.23	6.23	5.9	6.9
Average age of other EMS vehicles (in years)	6.08	7.08	6.77	7.77
Number of ambulances in motor pool	44	44	42	42
Number of ambulances over 10 yrs old	2	6	4	8
Number of other EMS vehicles in motor pool	18	18	19	19
Total replacement value of MP assets in Fund 491 (in millions)	14.1	14.1	13.6	13.6

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	35,528	1,688,000	3,284,200	2,002,200	-	2,002,200	18.6%
Net Operating Budget	35,528	1,688,000	3,284,200	2,002,200	-	2,002,200	18.6%
Trans to 523 Motor Pool Cap	7,800	7,800	7,800	7,700	-	7,700	(1.3)%
Reserve for Motor Pool Cap	-	3,557,400	-	3,111,800	-	3,111,800	(12.5)%
Total Budget	43,328	5,253,200	3,292,000	5,121,700	-	5,121,700	(2.5)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	40,250	-	-	-	-	-	na
Interest/Misc	8,200	8,200	8,200	8,100	-	8,100	(1.2)%
Motor Pool Cap Recovery Billing	1,713,100	1,778,700	1,778,700	1,555,900	-	1,555,900	(12.5)%
Carry Forward	3,344,900	3,466,700	5,063,200	3,558,100	-	3,558,100	2.6%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	5,106,450	5,253,200	6,850,100	5,121,700	-	5,121,700	(2.5)%

Office of the County Manager

**Motor Pool Capital Recovery Program
EMS Motor Pool Capital Recovery Fund (491)**

Notes:

All vehicle purchases for the Emergency Medical Services Fund (490) have been transferred into this Motor Pool Capital Fund (491) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

Current FY 2023:

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division decided on which vehicles should be replaced in FY 2022.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523) to administer the program. The total amount of administrative charge is calculated at \$7,700 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments and other program changes.

Revenues:

The Motor Pool Capital Recovery billings (revenue) in the amount of \$1,555,900 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Human Resources Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,649,531	1,788,600	1,684,100	2,042,100	-	2,042,100	14.2%
Operating Expense	572,271	697,300	614,500	707,200	-	707,200	1.4%
Net Operating Budget	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%
Total Budget	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Human Resources (001)	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%
Total Net Budget	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	84	-	-	-	-	-	na
Net Cost General Fund	1,976,618	2,310,900	2,123,600	2,563,300	-	2,563,300	10.9%
Trans fm 111 Unincorp Gen Fd	13,700	13,700	13,700	15,000	-	15,000	9.5%
Trans fm 113 Comm Dev Fd	100,100	99,900	99,900	104,700	-	104,700	4.8%
Trans fm 131 Dev Serv Fd	6,400	12,300	12,300	13,600	-	13,600	10.6%
Trans fm 408 Water / Sewer Fd	120,400	46,900	46,900	50,200	-	50,200	7.0%
Trans fm 470 Solid Waste Fd	4,500	2,200	2,200	2,500	-	2,500	13.6%
Total Funding	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Human Resources (001)	18.75	18.75	19.00	19.00	-	19.00	1.3%
Total FTE	18.75	18.75	19.00	19.00	-	19.00	1.3%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Human Resources Division
Human Resources (001)**

Mission Statement

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that “Exceeds the Expectations” of our customers, supports our employees, and demonstrates unquestionable ethical values.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Administration	1.00	456,930	-	456,930
Plan, organize and direct the activities, staff and resources of the Human Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.				
Employee Relations	1.00	111,700	-	111,700
Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.				
Talent Acquisition	5.00	519,070	186,000	333,070
Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complete necessary post-offer processes for newly hired associates.				
Operations	6.00	736,500	-	736,500
Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence.				
Talent Development	3.00	434,900	-	434,900
Provide the right training programs, at the right time, in the right place to meet all of our employees’ needs, to continue the professional growth and development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.				
Total Rewards	3.00	490,200	-	490,200
Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for management to attract and retain employees, and to drive performance that exceeds our customers’ expectations.				
Current Level of Service Budget	19.00	2,749,300	186,000	2,563,300

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Human Resources Division
Human Resources (001)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Cost per hour for County-sponsored training	15.59	16.5	10.39	11
Number of classifications in approved pay plan	354	365	332	365
Number of days to fill positions	66.9	62	75.6	62
Percent of external new hires here at one year of employment	83.3	84	78.2	84
Percent of positions filled internally vs. externally	45.3	45	50.5	45

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,649,531	1,788,600	1,684,100	2,042,100	-	2,042,100	14.2%
Operating Expense	572,271	697,300	614,500	707,200	-	707,200	1.4%
Net Operating Budget	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%
Total Budget	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%
Total FTE	18.75	18.75	19.00	19.00	-	19.00	1.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	84	-	-	-	-	-	na
Net Cost General Fund	1,976,618	2,310,900	2,123,600	2,563,300	-	2,563,300	10.9%
Trans fm 111 Unincorp Gen Fd	13,700	13,700	13,700	15,000	-	15,000	9.5%
Trans fm 113 Comm Dev Fd	100,100	99,900	99,900	104,700	-	104,700	4.8%
Trans fm 131 Dev Serv Fd	6,400	12,300	12,300	13,600	-	13,600	10.6%
Trans fm 408 Water / Sewer Fd	120,400	46,900	46,900	50,200	-	50,200	7.0%
Trans fm 470 Solid Waste Fd	4,500	2,200	2,200	2,500	-	2,500	13.6%
Total Funding	2,221,801	2,485,900	2,298,600	2,749,300	-	2,749,300	10.6%

Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development and training.

The Human Resources team continues to adapt operational processes and practices to make sure the needs of the organization are supported. The County's continuing and crucial objectives of attracting, retaining, and developing a highly skilled workforce are a key focus for the division.

In Talent Development, New Employee Orientation (NEO) continues in an on-line format, though consideration is being given to transition to a hybrid model during 2023 that would combine a classroom-based component with an assigned curriculum through Collier University. Between April 2021 and March 2022, over 300 new and returning employees completed the online NEO curriculum at the start of their employment with the County.

At the latter part of 2021, the County's web-based learning management system, Collier University, was re-branded with the addition of Performance Management. County staff now have access to PALM (Performance and Learning Management) for nearly 2,300 virtual professional development and technical courses that build the knowledge, skills and abilities of employees to accomplish their work and achieve their potential. The Performance Management side of the portal has automated the annual evaluation process. Evaluations are initiated right after a new hire has started employment, with the supervisor providing Key Result Areas on which the individual will be measured. The same process occurs for all other employees with an annual performance cycle. Electronic notifications are issued when it is time for the next step (KRA acknowledgement, self-appraisal completion, approvals) to be started. The first full performance cycle for the entire organization is anticipated to be completed at the end of FY2022.

Office of the County Manager

With openings resulting from attrition and retirements, employees in the Talent Acquisition section coordinated the recruitment for 592 vacancies (an increase of 27% from the prior year's job postings) that occurred between April 2021 and March 2022, working with hiring divisions to select candidates to fill the openings. Numbers of applicants continue to decline compared to the pre-COVID period; the agency received just over 9,100 applications for posted positions. Job seekers have many options available to them in the current labor market. Coupled with lack of affordable local housing, it has been increasingly challenging to fill some positions in the agency.

At the direction of the County Manager, with support of the Board of County Commissioners, the Total Rewards team contracted with an outside consulting firm, Evergreen Solutions LLC, hired to review our classification and compensation plan. The objective of the initiative is to develop and implement an updated compensation plan to assist the County in competitively recruiting and retaining a high-performing work force while motivating employee work performance. After the initial project phases, based on assessment of employee feedback, analysis of current conditions and market data, a mid-year compensation adjustment was unanimously approved by the Board of County Commissioners on January 25, 2022, retroactive to January 1, 2022. Employees across the County continue to participate in the multi-phase project, which is expected to be finalized and, upon approval by the County Manager and BCC, is anticipated to be implemented at the start of FY2023. The remaining phases of the study will focus on revising the pay structure and establishing sound pay practices that will allow the County to maintain a successful, market-based compensation structure for future years.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. Though slowly, and in consideration of the health and safety of employees, the County is starting to return to in-person recognition events for years of service awards.

Forecast FY 2022:

The personal services forecast reflects savings from vacancies offset slightly by mid-year salary adjustments. Mid-year a .25 FTE was moved from Fund 001 Business & Economic Development to Fund 001 Human Resources. Operating expenses are under budget due to savings in training and educational expenditures and food operating supplies.

Current FY 2023:

Personal services budget increased as a result of the aforementioned midyear salary adjustments, FY2023 salary adjustments and the transfer of a .25 FTE from Business & Economic Development to Human Resources. Operating Expenses are slightly higher for FY2023 due to Information Technology capital allocation and automation cost increases. There are also modest adjustments for contractual services that will be engaged to provide technical support for HR systems used across the organization as well as for employee recognition expenditures.

Revenues:

The transfer from Community Development Funds (111/113/131) are in support of HR Cost Share as well as of the Human Resources Strategist dedicated to the Growth Management Department. Transfer from Public Utilities Water/Sewer Funds (408/470) are in support of HR Cost Share.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Information Technology Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,428,251	4,715,500	4,350,300	5,405,500	-	5,405,500	14.6%
Operating Expense	7,643,096	6,001,100	7,213,000	7,112,700	-	7,112,700	18.5%
Capital Outlay	1,055,689	3,969,500	5,149,800	5,737,000	-	5,737,000	44.5%
Net Operating Budget	13,127,035	14,686,100	16,713,100	18,255,200	-	18,255,200	24.3%
Trans to 188 800 MHz Fd	400,000	300,000	300,000	-	-	-	(100.0)%
Trans to 506 IT Capital	1,134,500	-	-	-	-	-	na
Reserve for Contingencies	-	81,100	-	117,100	-	117,100	44.4%
Reserve for Capital	-	169,300	-	777,100	-	777,100	359.0%
Reserve for Cash Flow	-	-	-	841,500	-	841,500	na
Reserve for Attrition	-	(81,100)	-	(87,900)	-	(87,900)	8.4%
Total Budget	14,661,535	15,155,400	17,013,100	19,903,000	-	19,903,000	31.3%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Information Technology Capital (506)	4,107,999	4,416,000	7,025,300	8,345,000	-	8,345,000	89.0%
Information Technology Division (505)	9,019,036	10,270,100	9,687,800	9,910,200	-	9,910,200	(3.5)%
Total Net Budget	13,127,035	14,686,100	16,713,100	18,255,200	-	18,255,200	24.3%
Total Transfers and Reserves	1,534,500	469,300	300,000	1,647,800	-	1,647,800	251.1%
Total Budget	14,661,535	15,155,400	17,013,100	19,903,000	-	19,903,000	31.3%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	1,466	-	500	-	-	-	na
Interest/Misc	25,025	6,600	21,200	3,000	-	3,000	(54.5)%
Reimb From Other Depts	11,424,851	13,976,400	13,895,000	10,511,500	-	10,511,500	(24.8)%
Trans fm 001 Gen Fund	-	500,000	500,000	3,981,600	-	3,981,600	696.3%
Trans fm 109 Pel Bay MSTBU	-	-	-	37,100	-	37,100	na
Trans fm 111 Unincorp Gen Fd	-	-	-	658,800	-	658,800	na
Trans fm 113 Comm Dev Fd	-	-	-	891,700	-	891,700	na
Trans fm 114 Pollutn Ctrl Fd	-	-	-	121,700	-	121,700	na
Trans fm 130 GG Com Ctr	-	-	-	42,900	-	42,900	na
Trans fm 131 Dev Serv Fd	-	-	-	177,200	-	177,200	na
Trans fm 174 Conserv Collier Maint	-	-	-	31,100	-	31,100	na
Trans fm 185 Beach Ren Ops	-	-	-	17,800	-	17,800	na
Trans fm 194 TDC Prom Fd	-	-	-	59,300	-	59,300	na
Trans fm 408 Water / Sewer Fd	245,900	-	-	1,844,000	-	1,844,000	na
Trans fm 470 Solid Waste Fd	-	-	-	197,000	-	197,000	na
Trans fm 473 Mand Collct Fd	-	-	-	33,500	-	33,500	na
Trans fm 495 Airport Op Fd	-	-	-	48,400	-	48,400	na
Trans fm 505 IT Ops	1,134,500	-	-	-	-	-	na
Trans fm 669 Utility Fee	-	-	-	8,600	-	8,600	na
Carry Forward	5,774,200	974,700	3,944,400	1,348,000	-	1,348,000	38.3%
Less 5% Required By Law	-	(302,300)	-	(110,200)	-	(110,200)	(63.5)%
Total Funding	18,605,942	15,155,400	18,361,100	19,903,000	-	19,903,000	31.3%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Information Technology Division

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Information Technology Division (505)	46.00	46.00	46.00	46.00	-	46.00	0.0%
Total FTE	46.00	46.00	46.00	46.00	-	46.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Information Technology Division
Information Technology Division (505)**

Mission Statement

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	3.00	539,600	8,311,800	-7,772,200
Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.				
Security Administration	5.00	590,758	-	590,758
Define security standards and policies necessary to protect the information assets of Collier County, to ensure confidentiality of information, integrity of data, systems and operations, technical compliance for HIPAA, and to maintain business continuity plan for the BCC. Develop strategies for the protection of information assets; establish proactive programs to meet the division's regulatory, legal, and fiduciary responsibilities.				
IT Service Desk	8.00	1,044,200	-	1,044,200
The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices and maintains inventory control of technology related equipment and assets.				
Applications	10.00	1,261,600	2,199,700	-938,100
The I.T. Applications Team provides services involved in the acquisition, implementation, and support of dedicated and network connectivity projects.				
Development	9.00	1,086,100	-	1,086,100
Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focused on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications.				
IT Cybersecurity	6.00	826,700	-	826,700
IT Cybersecurity programs designed to identify, protect against, enhance resiliency in the face of, and counter cyber threats to Collier County's information systems and interests.				
Maintenance And Renewal	-	3,771,100	-	3,771,100
All maintenance, software licensing and renewal contracts to support the Agency's IT infrastructure, including but not limited to Microsoft Enterprise Agreements, Cisco Enterprise Agreements, etc.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Information Technology Division
Information Technology Division (505)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Hosting	5.00	790,142	-	790,142
Provides BCC customers support for Exchange, Enterprise Vault, AD, Servers, Data Storage, Backups (servers and data), Faxing, Skype/Teams, VDI, Email Security, DNS, RDS, Account Archiving etc. Manages Public Records and DA requests etc.				
Reserves/Transfers	-	870,700	269,400	601,300
Current Level of Service Budget	46.00	10,780,900	10,780,900	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
QA/QC (Scale 5 Best 1 Worst)	4.86	4.75	4.89	4.89
Spot Resolution %	74	75	71	72
Total Enterprise Incidents	100	150	88	90
Total Work Orders Processed	18,500	18,000	18,707	18,800

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,428,251	4,715,500	4,350,300	5,405,500	-	5,405,500	14.6%
Operating Expense	4,604,576	5,541,100	5,337,500	4,492,700	-	4,492,700	(18.9)%
Capital Outlay	(13,790)	13,500	-	12,000	-	12,000	(11.1)%
Net Operating Budget	9,019,036	10,270,100	9,687,800	9,910,200	-	9,910,200	(3.5)%
Trans to 188 800 MHz Fd	400,000	300,000	300,000	-	-	-	(100.0)%
Trans to 506 IT Capital	1,134,500	-	-	-	-	-	na
Reserve for Contingencies	-	81,100	-	117,100	-	117,100	44.4%
Reserve for Cash Flow	-	-	-	841,500	-	841,500	na
Reserve for Attrition	-	(81,100)	-	(87,900)	-	(87,900)	8.4%
Total Budget	10,553,536	10,570,100	9,987,800	10,780,900	-	10,780,900	2.0%
Total FTE	46.00	46.00	46.00	46.00	-	46.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	1,466	-	-	-	-	-	na
Interest/Misc	7,589	3,000	5,200	3,000	-	3,000	0.0%
Reimb From Other Depts	9,470,651	10,114,100	10,032,700	10,511,500	-	10,511,500	3.9%
Trans fm 408 Water / Sewer Fd	245,900	-	-	-	-	-	na
Carry Forward	1,154,500	562,100	326,500	376,600	-	376,600	(33.0)%
Less 5% Required By Law	-	(109,100)	-	(110,200)	-	(110,200)	1.0%
Total Funding	10,880,106	10,570,100	10,364,400	10,780,900	-	10,780,900	2.0%

Office of the County Manager

**Information Technology Division
Information Technology Division (505)**

Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption based unit costs. Specialty professional services for each Division are funded directly. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

Forecast FY 2022:

The personal services forecast reflects savings from vacancies offset slightly by midyear salary adjustments.

Operating expenses decreased due to savings in other training, temporary labor, postage, out of county travel and office supplies.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments.

Operating expense includes data processing equipment repair & maintenance which include among others (APC Symetra, Cisco Smartnet, Enterprise Vault, Hyland & Sire software, MESA Enterprise, MESA Office 365, MESA Windows E3, NetApp – SAN Maintenance, Net Brain Maintenance, SIEM, Symantec MSS, VMware Enterprise, VSAN Disks, Zoom, Zscaler).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Information Technology Division
Information Technology Capital (506)**

Mission Statement

To fund the replacement and or enhancements of existing IT capital infrastructure and computers and to fund the infrastructure to accommodate new requirements and services.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
IT Capital Program	-	8,622,100	8,622,100	-
CM Initiative IT Capital	-	500,000	500,000	-
Current Level of Service Budget	-	9,122,100	9,122,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,038,520	460,000	1,875,500	2,620,000	-	2,620,000	469.6%
Capital Outlay	1,069,479	3,956,000	5,149,800	5,725,000	-	5,725,000	44.7%
Net Operating Budget	4,107,999	4,416,000	7,025,300	8,345,000	-	8,345,000	89.0%
Reserve for Capital	-	169,300	-	777,100	-	777,100	359.0%
Total Budget	4,107,999	4,585,300	7,025,300	9,122,100	-	9,122,100	98.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	500	-	-	-	na
Interest/Misc	17,436	3,600	16,000	-	-	-	(100.0)%
Reimb From Other Depts	1,954,200	3,862,300	3,862,300	-	-	-	(100.0)%
Trans fm 001 Gen Fund	-	500,000	500,000	3,981,600	-	3,981,600	696.3%
Trans fm 109 Pel Bay MSTBU	-	-	-	37,100	-	37,100	na
Trans fm 111 Unincorp Gen Fd	-	-	-	658,800	-	658,800	na
Trans fm 113 Comm Dev Fd	-	-	-	891,700	-	891,700	na
Trans fm 114 Pollutn Ctrl Fd	-	-	-	121,700	-	121,700	na
Trans fm 130 GG Com Ctr	-	-	-	42,900	-	42,900	na
Trans fm 131 Dev Serv Fd	-	-	-	177,200	-	177,200	na
Trans fm 174 Conserv Collier Maint	-	-	-	31,100	-	31,100	na
Trans fm 185 Beach Ren Ops	-	-	-	17,800	-	17,800	na
Trans fm 194 TDC Prom Fd	-	-	-	59,300	-	59,300	na
Trans fm 408 Water / Sewer Fd	-	-	-	1,844,000	-	1,844,000	na
Trans fm 470 Solid Waste Fd	-	-	-	197,000	-	197,000	na
Trans fm 473 Mand Collct Fd	-	-	-	33,500	-	33,500	na
Trans fm 495 Airport Op Fd	-	-	-	48,400	-	48,400	na
Trans fm 505 IT Ops	1,134,500	-	-	-	-	-	na
Trans fm 669 Utility Fee	-	-	-	8,600	-	8,600	na
Carry Forward	4,619,700	412,600	3,617,900	971,400	-	971,400	135.4%
Less 5% Required By Law	-	(193,200)	-	-	-	-	(100.0)%
Total Funding	7,725,836	4,585,300	7,996,700	9,122,100	-	9,122,100	98.9%

Office of the County Manager

Information Technology Division
Information Technology Capital (506)

Forecast FY 2022:

The IT Division has, among others, the following capital outlay projects underway: VDI NetBackup, Cisco ISE Deployment, APC AC Units, New Disk Shelves, Agency Network Edge replacements, Cisco ISE Deployment, Total: \$4,426,000

The increase in operating and capital expense forecast over budgeted levels is due to funds rolling over from the previous fiscal year.

Current FY 2023:

Operating expenses include PC replacement, APC Symetra Data Center UPS, AC equipment and Data Center battery replacement, APC warranty extension - monitors, Fiber MAN Locates, Change Auditor/workstation auditing, Cisco Smartnet, Crowd Strike Falcon subscription/identity protections, IBM MAAS 360, KnowBe4, NNT, Password management, Security Pen test, Two-Factor authentication, Veritas Net backup maintenance, VSAN disks (storage) for both clusters for 20% growth, VSAN Ram for both clusters for 20% growth, Zscaler. Total \$2,620,000

Capital outlay includes the following projects:

\$	500,000	County Manager Initiatives
\$	100,000	SAN Switch Software License
\$	30,000	EOL Server Replacement
\$	50,000	APC AC Units
\$	50,000	Infrastructure APC
\$	60,000	Cloud Extending
\$	120,000	SAN Controllers Replacement
\$	120,000	APC 250Kva UPS
\$	120,000	Veritas BU Shelves
\$	150,000	New Disk Shelves
\$	200,000	NetOps Professional Services
\$	200,000	Hosting Outsourcing Monitoring
\$	225,000	Infrastructure APC
\$	1,000,000	SAN Storage Snap Lock/Vault
\$	150,000	Fiber/conduit installation
\$	160,000	Contract Net Admin for 1 year
\$	400,000	Agency Network Edge replacements FY23
\$	80,000	Spare Cisco phone and lic
\$	300,000	Patch Management as a Service (PMaaS)
\$	100,000	Network Multicast Collier tv
\$	50,000	OTDR
\$	500,000	VSAN PAAS
\$	10,000	Data Center tools boxes (F,ESC)
\$	600,000	Next Generation Firewalls (NGFW)
\$	150,000	Cybersecurity Professional Services
\$	150,000	Cybersecurity Zero Trust Assessment
\$	150,000	Cloud Access Security Broker (CASB)
\$	5,725,000	Total

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Procurement Services Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,098,534	2,212,000	2,326,100	2,597,700	-	2,597,700	17.4%
Operating Expense	253,761	297,200	364,000	376,500	-	376,500	26.7%
Capital Outlay	-	-	-	20,000	-	20,000	na
Net Operating Budget	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%
Total Budget	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Purchasing Division (001)	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%
Total Net Budget	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	242,338	80,000	33,100	105,000	-	105,000	31.3%
Net Cost General Fund	2,033,357	2,352,600	2,580,400	2,812,600	-	2,812,600	19.6%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.0%
Total Funding	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Purchasing Division (001)	23.00	24.00	24.00	24.00	-	24.00	0.0%
Total FTE	23.00	24.00	24.00	24.00	-	24.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Procurement Services Division
Purchasing Division (001)**

Mission Statement

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	726,000	105,000	621,000
Procurement Support Services	18.00	1,927,200	76,600	1,850,600
Prepare, issue and administer formal sealed bid and proposal processes and oversee the management of resultant contracts; negotiate, process, and issue other service related agreements; review and authorize contract modifications and report action to the Board; manage dispute resolution process between vendors/contractors/consultants and division staff; assist in the development and maintenance of acquisition planning and sourcing activities; review and approve executive summaries; provide outreach to vendor community through supporting the County's Online Bidding System, training, and trade fair attendance.				
General Operations Support Services	4.00	341,000	-	341,000
SAP production, PCard production and support, training and support, mail pick-up and delivery, and surplus property transfer and sales.				
Current Level of Service Budget	24.00	2,994,200	181,600	2,812,600

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average number of days to complete a solicitation	200	190	190	180
Average number of days to process a purchase order	2	2	2	2
Number of contracts issued	550	600	171	460
Number of protests	2	1	1	1
Number of purchase orders	8,400	8,000	4,914	7,900
Number of solicitations	300	350	145	310

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,098,534	2,212,000	2,326,100	2,597,700	-	2,597,700	17.4%
Operating Expense	253,761	297,200	364,000	376,500	-	376,500	26.7%
Capital Outlay	-	-	-	20,000	-	20,000	na
Net Operating Budget	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%
Total Budget	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%
Total FTE	23.00	24.00	24.00	24.00	-	24.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Procurement Services Division
Purchasing Division (001)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	242,338	80,000	33,100	105,000	-	105,000	31.3%
Net Cost General Fund	2,033,357	2,352,600	2,580,400	2,812,600	-	2,812,600	19.6%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.0%
Total Funding	2,352,295	2,509,200	2,690,100	2,994,200	-	2,994,200	19.3%

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases.

Operating expenses increased due to legal fees.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments.

Operating expenses increased due to IT automation allocation.

Capital expense budget is for data processing equipment.

Revenues:

Transfer from Property & Casualty Insurance Fund (516) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Risk Management Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,349,748	1,413,900	1,380,900	1,916,000	-	1,916,000	35.5%
Operating Expense	58,648,112	59,433,300	55,953,600	65,629,500	-	65,629,500	10.4%
Capital Outlay	32,355	51,000	8,000	31,600	-	31,600	(38.0)%
Net Operating Budget	60,030,215	60,898,200	57,342,500	67,577,100	-	67,577,100	11.0%
Trans to 001 Gen Fd	1,076,600	1,076,600	76,600	76,600	-	76,600	(92.9)%
Reserve for Insurance	-	37,897,100	-	38,455,900	-	38,455,900	1.5%
Total Budget	61,106,815	99,871,900	57,419,100	106,109,600	-	106,109,600	6.2%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Group Health & Life Insurance Fund (517)	48,700,560	48,810,500	47,232,000	54,812,300	-	54,812,300	12.3%
Property & Casualty Insurance Fund (516)	9,908,910	10,275,200	8,721,200	10,672,200	-	10,672,200	3.9%
Worker's Compensation Fund (518)	1,420,746	1,812,500	1,389,300	2,092,600	-	2,092,600	15.5%
Total Net Budget	60,030,215	60,898,200	57,342,500	67,577,100	-	67,577,100	11.0%
Total Transfers and Reserves	1,076,600	38,973,700	76,600	38,532,500	-	38,532,500	(1.1)%
Total Budget	61,106,815	99,871,900	57,419,100	106,109,600	-	106,109,600	6.2%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	3,314,491	200,000	2,200,000	200,000	-	200,000	0.0%
Interest/Misc	207,236	434,700	408,200	371,300	-	371,300	(14.6)%
Property & Casualty Billings	9,393,800	9,773,400	9,773,400	10,069,500	-	10,069,500	3.0%
Group Health Billings	40,616,239	40,100,000	40,500,000	40,500,000	-	40,500,000	1.0%
Dental & Vision Billings	2,217,892	2,275,000	2,245,000	2,423,000	-	2,423,000	6.5%
Life Insurance Billings	416,103	456,900	456,900	490,000	-	490,000	7.2%
Short Term Disability Billings	582,654	570,000	605,000	623,000	-	623,000	9.3%
Long Term Disability Billings	639,958	725,000	725,000	775,000	-	775,000	6.9%
Workers Comp Billings	1,905,993	1,874,300	1,874,300	1,920,600	-	1,920,600	2.5%
Trans fm 001 Gen Fund	-	-	-	4,000,000	-	4,000,000	na
Carry Forward	44,782,100	43,494,400	43,397,100	44,765,800	-	44,765,800	2.9%
Less 5% Required By Law	-	(31,800)	-	(28,600)	-	(28,600)	(10.1)%
Total Funding	104,076,466	99,871,900	102,184,900	106,109,600	-	106,109,600	6.2%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Property & Casualty Insurance Fund (516)	4.00	4.00	4.00	5.00	-	5.00	25.0%
Group Health & Life Insurance Fund (517)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Worker's Compensation Fund (518)	3.00	3.00	3.00	5.00	-	5.00	66.7%
Total FTE	14.00	14.00	14.00	17.00	-	17.00	21.4%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Property and Casualty Insurance Program	3.00	10,469,700	10,315,000	154,700
To provide Property and Casualty Insurance, Risk Financing Services, Claims Management, and Loss Control services to County Divisions and Constitutional Agencies pursuant to Florida Statutes Chapter 768.28.				
Safety and Loss Control Program	2.00	274,900	-	274,900
To develop Occupational Safety and Health Programs to prevent injury and illness to employees arising out of the work environment and to third parties. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928; Florida Department of Transportation Maintenance of Traffic requirements.				
Reserve for Claims Payment/Contingency	-	7,426,500	5,856,100	1,570,400
Reserves / Transfers	-	-	2,000,000	-2,000,000
Current Level of Service Budget	5.00	18,171,100	18,171,100	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
AVG # Days to Close Auto Physical Damage Claim	75	75	90	80
AVG # Days to Close Property Claim (excludes IRMA)	69	70	95	90
AVG # of Days From Incurred Date to Report Date - Property & Auto	10	14	5	5

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	340,406	366,100	363,300	542,300	-	542,300	48.1%
Operating Expense	9,568,504	9,883,100	8,349,900	10,104,900	-	10,104,900	2.2%
Capital Outlay	-	26,000	8,000	25,000	-	25,000	(3.8)%
Net Operating Budget	9,908,910	10,275,200	8,721,200	10,672,200	-	10,672,200	3.9%
Trans to 001 Gen Fd	76,600	76,600	76,600	76,600	-	76,600	0.0%
Reserve for Insurance	-	2,501,800	-	7,422,300	-	7,422,300	196.7%
Total Budget	9,985,510	12,853,600	8,797,800	18,171,100	-	18,171,100	41.4%
Total FTE	4.00	4.00	4.00	5.00	-	5.00	25.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Risk Management Division
Property & Casualty Insurance Fund (516)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	2,855,700	200,000	100,000	200,000	-	200,000	0.0%
Interest/Misc	15,976	28,600	28,600	58,400	-	58,400	104.2%
Property & Casualty Billings	9,393,800	9,773,400	9,773,400	10,069,500	-	10,069,500	3.0%
Trans fm 001 Gen Fund	-	-	-	2,000,000	-	2,000,000	na
Carry Forward	2,471,900	2,863,000	4,751,900	5,856,100	-	5,856,100	104.5%
Less 5% Required By Law	-	(11,400)	-	(12,900)	-	(12,900)	13.2%
Total Funding	14,737,376	12,853,600	14,653,900	18,171,100	-	18,171,100	41.4%

Forecast FY 2022:

Premium revenues are projected to meet budget. FY 2021 Carryforward was greater than anticipated due to settlement recoveries from Excess Carriers related to Hurricane IRMA that occurred in FY 2021. Hence, FY 2022 Carryforward exceeded estimates.

The personal services forecast reflects savings from a vacancy offset slightly by midyear salary adjustments.

Claims and Operating expenditures are expected to be within budget.

Current FY 2023:

Personal Services expenditures are high due to the transfer of one (1) Safety Coordinator from Transportation Operations Fund 101 and an increase as a result of the aforementioned midyear salary adjustments and FY2023 salary adjustments.

The Operating Budget is up 2.2% due to an anticipated increase in reinsurance premiums.

A transfer to the General Fund of \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to assure the compliance by vendors with contractual insurance requirements.

Revenues:

Total Fund Revenues are up due to greater than anticipated carryforward resulting from settlement recoveries received from Excess Carriers related to Hurricane IRMA in FY 2021 as well as lower than anticipated claims costs in FY 2022. Allocated property and casualty premiums for FY 2023 are up 3% due to expected growth in ratable exposures as well as potential rate increases in the Cyber and Aviation coverage lines.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	526,100	-	526,100
Group Health Insurance Program To provide group health insurance benefits to eligible employees and their dependents.	2.00	49,626,600	40,906,200	8,720,400
Group Disability Insurance Program To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.	-	1,177,500	1,398,000	-220,500
Group Life Insurance Program To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.	-	515,000	490,000	25,000
Group Dental Insurance Program To provide dental insurance benefits to eligible employees and their dependents.	-	2,034,600	2,275,000	-240,400
Wellness Program To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity.	3.00	932,500	-	932,500
Reserve for Claims Payment/Contingency	-	27,078,600	34,821,700	-7,743,100
Reserves / Transfers	-	-	2,000,000	-2,000,000
Current Level of Service Budget	7.00	81,890,900	81,890,900	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Healthy Bucks Program Attendance	8,530	10,151	7,500	9,000
Members Exceeding \$25,000 in Claims per 100 Employees	0.23	0.25	0.55	0.6
Number of Healthy Bucks Participants	658	936	800	825
Percent of Members Testing Positive for Cotanine	8	7.5	7.5	8.5
Percent of Members who met Select Plan Qualifiers	92	95	95	97
Percentage of clean claims processed in less than 15 days	97	97	92	91
Percentage of Enrollment in Take Charge Diabetes Program	55	47	47	30

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Risk Management Division
Group Health & Life Insurance Fund (517)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	754,160	768,300	760,600	853,100	-	853,100	11.0%
Operating Expense	47,914,045	48,017,200	46,471,400	53,952,600	-	53,952,600	12.4%
Capital Outlay	32,355	25,000	-	6,600	-	6,600	(73.6)%
Net Operating Budget	48,700,560	48,810,500	47,232,000	54,812,300	-	54,812,300	12.3%
Trans to 001 Gen Fd	1,000,000	1,000,000	-	-	-	-	(100.0)%
Reserve for Insurance	-	31,647,300	-	27,078,600	-	27,078,600	(14.4)%
Total Budget	49,700,560	81,457,800	47,232,000	81,890,900	-	81,890,900	0.5%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	423,531	-	2,100,000	-	-	-	na
Interest/Misc	177,575	369,600	369,600	271,800	-	271,800	(26.5)%
Group Health Billings	40,616,239	40,100,000	40,500,000	40,500,000	-	40,500,000	1.0%
Dental & Vision Billings	2,217,892	2,275,000	2,245,000	2,423,000	-	2,423,000	6.5%
Life Insurance Billings	416,103	456,900	456,900	490,000	-	490,000	7.2%
Short Term Disability Billings	582,654	570,000	605,000	623,000	-	623,000	9.3%
Long Term Disability Billings	639,958	725,000	725,000	775,000	-	775,000	6.9%
Trans fm 001 Gen Fund	-	-	-	2,000,000	-	2,000,000	na
Carry Forward	39,251,400	36,979,800	35,052,200	34,821,700	-	34,821,700	(5.8)%
Less 5% Required By Law	-	(18,500)	-	(13,600)	-	(13,600)	(26.5)%
Total Funding	84,325,351	81,457,800	82,053,700	81,890,900	-	81,890,900	0.5%

Forecast FY 2022:

Revenues from premiums are projected to meet budget.

The personal services forecast reflects savings from vacancies offset slightly by midyear salary adjustments.

Operating Expenditures are forecast to exceed budget due to an increase in the number of catastrophic claimants.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments.

The Operating Budget is up 12.4% due to an increase in expected health claims costs and reinsurance costs per the recommendation of the County's actuarial firm.

Revenues:

Allocated premium rates across the organization for Health insurance and Dental insurance remain unchanged in FY 2023. Life insurance, Long Term Disability, and Short-Term Disability rates reflect the results of program marketing that occurred in FY 2021 and are expected to increase 7.2% to 9.3% due to increases in the rate and increased ratable payroll.

Carryforward is expected to decrease 25.3% due to the need to fund an increase in catastrophic losses in FY 2021 and FY 2022. However, the Plan remains fully funded and compliant with Department of Insurance requirements.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Risk Management Division
Worker's Compensation Fund (518)**

Mission Statement

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Workers' Compensation Insurance & Subrogation Program	1.00	1,476,700	1,959,600	-482,900
To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property.				
Safety and Loss Control Program	3.00	423,500	-	423,500
To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standards utilized are in conformance with OSHA standards CFR 1910 and 1928.				
Occupational Health Program	1.00	192,400	-	192,400
To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medical care to injured employees within protocols; to assist in case management.				
Reserve for Claims Payment/Contingency	-	3,984,500	4,088,000	-103,500
Reserves / Transfers	-	-29,500	-	-29,500
Current Level of Service Budget	5.00	6,047,600	6,047,600	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of Employees Participating in Monthly Safety Training	93	90	96	97
% of Mandatory Drug Testing Completed	100	100	100	100
% of OSHA/EHS Compliance Audits Completed vs Scheduled	100	100	100	100
% of WC Root Cause Analysis Completed in <10 Days	100	100	100	100
Accidents per 100 Employees	4.69	5.5	5	4
AVG # of Days From Incurred Date to Report Date	2.7	2	2	1
AVG # of Days to Close a Medical Only Claim	20	36	70	60
Lost Time Claims Exceeding 7 Days	6	6	5	5
Subrogation Dollars Collected	500,000	570,000	500,000	550,000
Total Workers' Compensation Premium as a Percentage of Reportable Payroll	1.29	1.23	1.23	1.3

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Risk Management Division
Worker's Compensation Fund (518)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	255,182	279,500	257,000	520,600	-	520,600	86.3%
Operating Expense	1,165,563	1,533,000	1,132,300	1,572,000	-	1,572,000	2.5%
Net Operating Budget	1,420,746	1,812,500	1,389,300	2,092,600	-	2,092,600	15.5%
Reserve for Insurance	-	3,748,000	-	3,955,000	-	3,955,000	5.5%
Total Budget	1,420,746	5,560,500	1,389,300	6,047,600	-	6,047,600	8.8%
Total FTE	3.00	3.00	3.00	5.00	-	5.00	66.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	35,260	-	-	-	-	-	na
Interest/Misc	13,685	36,500	10,000	41,100	-	41,100	12.6%
Workers Comp Billings	1,905,993	1,874,300	1,874,300	1,920,600	-	1,920,600	2.5%
Carry Forward	3,058,800	3,651,600	3,593,000	4,088,000	-	4,088,000	12.0%
Less 5% Required By Law	-	(1,900)	-	(2,100)	-	(2,100)	10.5%
Total Funding	5,013,738	5,560,500	5,477,300	6,047,600	-	6,047,600	8.8%

Forecast FY 2022:

Revenues from premiums are projected to meet budget. FY 2021 Carryforward slightly lower than FY2022 adopted budget due to lower than anticipated claims costs.

The personal services forecast reflects savings from vacancies offset slightly by midyear salary adjustments.

Operating expenditures are expected to be within budget and claims expenditures are expected to be 26% below budget.

Current FY 2023:

Personal Services expenditures are high due to the transfer of two (2) Environmental Safety and Health FTEs from Public Utilities Fund 408 and an increase as a result of the aforementioned midyear salary increases and FY2023 salary adjustments.

The Operating Budget is expected to increase by 2.5% due to higher ratable payroll resulting in a moderate increase in reinsurance premiums.

Revenues:

Workers' Compensation Billings increase 2.5% due to higher reinsurance costs resulting in higher ratable payroll. Premiums reflects an Experience Modification rate of .58, which is 42% below Manual Rates, including overhead. Workers' Compensation costs are approximately 1.2% of total payroll costs.

Total Revenues are up 8.8% due to higher than anticipated Carryforward resulting from favorable claims experience in fiscal years 2020 through 2022.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Bureau Of Emergency Services Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,252,117	1,432,600	1,419,100	1,647,400	-	1,647,400	15.0%
Operating Expense	3,925,938	4,335,100	4,254,000	4,864,900	-	4,864,900	12.2%
Indirect Cost Reimburs	10,200	21,600	21,600	22,900	-	22,900	6.0%
Capital Outlay	58,021	225,000	125,100	73,000	-	73,000	(67.6)%
Remittances	24,541	25,600	25,600	26,600	-	26,600	3.9%
Net Operating Budget	5,270,817	6,039,900	5,845,400	6,634,800	-	6,634,800	9.8%
Reserve for Catastrophic Event	-	412,500	-	476,100	-	476,100	15.4%
Total Budget	5,270,817	6,452,400	5,845,400	7,110,900	-	7,110,900	10.2%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
800 MHz Radio System Fund (188)	1,551,827	1,907,100	1,731,700	1,940,600	-	1,940,600	1.8%
Division of Forestry Services (111)	27,478	75,000	75,000	75,000	-	75,000	0.0%
Emergency Management Operating (001)	1,791,845	2,055,200	2,122,700	2,450,100	-	2,450,100	19.2%
Emergency Relief (003)	23,656	100,000	10,000	100,000	-	100,000	0.0%
Medical Examiner (001)	1,876,011	1,902,600	1,906,000	2,069,100	-	2,069,100	8.8%
Total Net Budget	5,270,817	6,039,900	5,845,400	6,634,800	-	6,634,800	9.8%
Total Transfers and Reserves	-	412,500	-	476,100	-	476,100	15.4%
Total Budget	5,270,817	6,452,400	5,845,400	7,110,900	-	7,110,900	10.2%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	5,204	-	-	-	-	-	na
Charges For Services	296,109	281,600	300,200	299,000	-	299,000	6.2%
Miscellaneous Revenues	161,614	197,000	191,900	182,700	-	182,700	(7.3)%
Interest/Misc	3,570	3,300	1,600	2,000	-	2,000	(39.4)%
Reimb From Other Depts	659,163	68,100	75,000	105,000	-	105,000	54.2%
Net Cost General Fund	3,008,092	3,911,200	3,981,800	4,470,500	-	4,470,500	14.3%
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
Trans fm 001 Gen Fund	417,100	1,166,400	1,166,400	1,226,700	-	1,226,700	5.2%
Trans fm 505 IT Ops	400,000	300,000	300,000	-	-	-	(100.0)%
Carry Forward	800,500	471,600	525,300	771,800	-	771,800	63.7%
Less 5% Required By Law	-	(21,800)	-	(21,800)	-	(21,800)	0.0%
Total Funding	5,778,830	6,452,400	6,617,200	7,110,900	-	7,110,900	10.2%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Emergency Management Operating (001)	11.00	11.00	11.00	11.00	-	11.00	0.0%
800 MHz Radio System Fund (188)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	13.00	13.00	13.00	13.00	-	13.00	0.0%

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Management Operating (001)**

Mission Statement

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State’s Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home and other critical infra-structure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and state mandated registration and case-need evaluation for persons with special needs.

<u>Program Summary</u>	<u>FY 2023 Total FTE</u>	<u>FY 2023 Budget</u>	<u>FY 2023 Revenues</u>	<u>FY 2023 Net Cost</u>
Divisional Administration/Overhead	3.00	1,022,100	1,300	1,020,800
Manage all facets of emergency preparedness programming, function as the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the District 20 Medical Examiner.				
Special Needs Administration	1.00	111,600	-	111,600
As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.				
Emergency Operations and Planning	7.00	1,269,000	-	1,269,000
Emergency Management must maintain a 24-hour, 7-day a week multi-hazard Homeland Security response and consequence management capability. This effort includes ensuring the reliability and capability of the emergency operations center, mobile command vehicle, various communication sets, and other field deployable assets to be ready at all times to respond, protect, and mitigate the effects to the community prior to, during, and after a natural, technological, terrorist, pandemic, or community crisis event. The Division provides technical assistance and hosts numerous multi-agency training forums and exercises in a multi-hazard environment to ensure that all efforts to prepare for, respond to, recover, and mitigate from the effects of a disaster or local emergency are efficient and effective. The Emergency Management Division actively seeks grant opportunities to acquire funds to help mitigate against future emergencies, build local capability with supplies and equipment, and support a broad range of public safety and public health concerns and agencies.				
National Incident Management Systems	-	47,400	47,400	-
Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offset by revenue from tower lease revenue shared with the Golden Gate Fire District.				
Current Level of Service Budget	<u>11.00</u>	<u>2,450,100</u>	<u>48,700</u>	<u>2,401,400</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Management Operating (001)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% Increase of GIS maps for mapping catalog annually	90	100	100	100
% Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants	89	90	91	93
% Nursing/Assisted Living Facilities reviewed within 60 days	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,054,511	1,218,700	1,221,700	1,421,300	-	1,421,300	16.6%
Operating Expense	701,799	810,900	850,300	1,002,200	-	1,002,200	23.6%
Capital Outlay	10,995	-	25,100	-	-	-	na
Remittances	24,541	25,600	25,600	26,600	-	26,600	3.9%
Net Operating Budget	1,791,845	2,055,200	2,122,700	2,450,100	-	2,450,100	19.2%
Total Budget	1,791,845	2,055,200	2,122,700	2,450,100	-	2,450,100	19.2%
Total FTE	11.00	11.00	11.00	11.00	-	11.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	5,204	-	-	-	-	-	na
Miscellaneous Revenues	49,577	46,600	46,900	48,700	-	48,700	4.5%
Reimb From Other Depts	604,983	-	-	-	-	-	na
Net Cost General Fund	1,132,081	2,008,600	2,075,800	2,401,400	-	2,401,400	19.6%
Total Funding	1,791,845	2,055,200	2,122,700	2,450,100	-	2,450,100	19.2%

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Management Operating (001)**

Notes:

Collier County continues to maintain one of the smallest, albeit nationally recognized, emergency management organizations by population and threat hazard in the State of Florida.

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from effects of local emergencies and regional and national threats. The program is established in the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, and Administration. Emergency Management staff has also been tasked with grant research, project formulation and grant management, toward strengthening disaster resistance via mitigation efforts.

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases.

Operating expenses are higher due to other contractual services.

Capital outlay increase is due to the refurbishment of currently owned equipment.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments.

Operating expenses are higher due to Info Tech automation allocation, electricity, fleet charges and fuel.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Emergency Relief (003)**

Mission Statement

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Pre-Event Procurement	-	100,000	-	100,000
Budget is appropriated in order to enable quick response time for the procurement of generators and other equipment necessary in the event of an impending emergency.				
Reserves/Interest	-	476,100	576,100	-100,000
Current Level of Service Budget				
	-	576,100	576,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	23,656	100,000	10,000	100,000	-	100,000	0.0%
Net Operating Budget	23,656	100,000	10,000	100,000	-	100,000	0.0%
Reserve for Catastrophic Event	-	412,500	-	476,100	-	476,100	15.4%
Total Budget	23,656	512,500	10,000	576,100	-	576,100	12.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,255	2,300	600	1,000	-	1,000	(56.5)%
Trans fm 001 Gen Fund	-	300,000	300,000	-	-	-	(100.0)%
Carry Forward	289,700	210,400	284,600	575,200	-	575,200	173.4%
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0)%
Total Funding	290,955	512,500	585,200	576,100	-	576,100	12.4%

Current FY 2023:

\$100,000 is appropriated in order to enable a quick response time for the procurement of generators and like equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003). Reserves for Catastrophic events was increased due to the transfer from General Fund (001).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
800 MHz Radio System Fund (188)**

Mission Statement

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
800 MHz Radio System Maintenance	2.00	1,940,600	1,940,600	-
To provide operational costs of the 800 MHz system including monthly utility costs and lease payments for tower sites, as well as periodic maintenance of on-site components.				
Current Level of Service Budget	<u>2.00</u>	<u>1,940,600</u>	<u>1,940,600</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	197,607	213,900	197,400	226,100	-	226,100	5.7%
Operating Expense	1,296,994	1,446,600	1,412,700	1,618,600	-	1,618,600	11.9%
Indirect Cost Reimburs	10,200	21,600	21,600	22,900	-	22,900	6.0%
Capital Outlay	47,026	225,000	100,000	73,000	-	73,000	(67.6)%
Net Operating Budget	<u>1,551,827</u>	<u>1,907,100</u>	<u>1,731,700</u>	<u>1,940,600</u>	<u>-</u>	<u>1,940,600</u>	<u>1.8%</u>
Total Budget	<u>1,551,827</u>	<u>1,907,100</u>	<u>1,731,700</u>	<u>1,940,600</u>	<u>-</u>	<u>1,940,600</u>	<u>1.8%</u>
Total FTE	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	296,109	281,600	300,200	299,000	-	299,000	6.2%
Miscellaneous Revenues	112,036	150,400	145,000	134,000	-	134,000	(10.9)%
Interest/Misc	2,315	1,000	1,000	1,000	-	1,000	0.0%
Reimb From Other Depts	54,180	68,100	75,000	105,000	-	105,000	54.2%
Trans fm 001 Gen Fund	417,100	866,400	866,400	1,226,700	-	1,226,700	41.6%
Trans fm 505 IT Ops	400,000	300,000	300,000	-	-	-	(100.0)%
Carry Forward	510,800	261,200	240,700	196,600	-	196,600	(24.7)%
Less 5% Required By Law	-	(21,600)	-	(21,700)	-	(21,700)	0.5%
Total Funding	<u>1,792,541</u>	<u>1,907,100</u>	<u>1,928,300</u>	<u>1,940,600</u>	<u>-</u>	<u>1,940,600</u>	<u>1.8%</u>

Office of the County Manager

**Bureau Of Emergency Services Division
800 MHz Radio System Fund (188)**

Forecast FY 2022:

Radio system maintenance costs reflect the expiration of the final warranty phases for the P25 system upgrade.

Tower lease payments increase annually based on lease terms and lease modifications reflecting changes in antennas systems

Personal services forecast reflects a midyear salary adjustment but has not increased salaries due to an FTE moving from full-time to part-time and then mid-year moving from part-time to retirement.

Capital outlay reflects replacement of ancillary radio system components not included in the P25 upgrade.

Current FY 2023:

Personal services budget includes the aforementioned midyear salary adjustments and FY2023 salary adjustments but is not reflected in the personal services budget due to a long term employee retiring and the position being filled at a lower rate of pay.

FY 2023 P25 system maintenance expenses reflect costs outlined in contract 15-6409 approved in 2015 for the P25 system. The contract included 10 years warranty/maintenance cover for core system components.

Expenses for maintenance services provided to divisions for terminal equipment (mobile and portable radios) is offset with revenue from divisions and external agencies on the system

Tower lease payments increase annually based on lease terms.

Capital outlay reflects replacement of ancillary radio system components not included in the P25 upgrade.

Revenues:

Charges for service include \$29,000 for mobile and portable radio maintenance provided to non-BCC customers, and \$270,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines.

Miscellaneous revenue consists of income from radio tower lease agreements, and reimbursements from divisions for radio mobile and portable radio equipment maintenance.

Tower lease revenue includes an annual payment of \$85,600 for shared use of County sites for the State of Florida radio system. The lease agreement with L3 Harris expired in March 2022. The Florida Department of Management Services has assumed responsibility for this lease agreement and it will be renegotiated.

Transfer from General Fund (001) is to support the 800 MHz Radio System Fund (188).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Division of Forestry Services (111)**

Mission Statement

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Forestry Services	-	75,000	-	75,000
To make provision for fire protection, based on \$.07 x 392,538 acres assessment of property that requires fire equipment and personnel to suppress and contain brush fires.				
Current Level of Service Budget	-	75,000	-	75,000

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	27,478	75,000	75,000	75,000	-	75,000	0.0%
Net Operating Budget	27,478	75,000	75,000	75,000	-	75,000	0.0%
Total Budget	27,478	75,000	75,000	75,000	-	75,000	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	27,478	75,000	75,000	75,000	-	75,000	0.0%
Total Funding	27,478	75,000	75,000	75,000	-	75,000	0.0%

Current FY 2023:

Operating expenses represent a State of Florida mandated charge of \$.07 per acre assessment on 392,538 acres of property (\$27,477.66) that require fire equipment and personnel to suppress and contain brush fires thereon. An additional \$47,522.34 was added per the request to add additional funding at the May 9, 2017 regular BCC Meeting and shall be paid to the Florida Forestry Arson Alert Association fund for the Caloosahatchee Forestry Center's work within Collier County.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Bureau Of Emergency Services Division
Medical Examiner (001)**

Mission Statement

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	2,069,100	-	2,069,100
Funding for Administrative and Operating Costs: The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner.				
Current Level of Service Budget	-	2,069,100	-	2,069,100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,876,011	1,902,600	1,906,000	2,069,100	-	2,069,100	8.8%
Net Operating Budget	1,876,011	1,902,600	1,906,000	2,069,100	-	2,069,100	8.8%
Total Budget	1,876,011	1,902,600	1,906,000	2,069,100	-	2,069,100	8.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,876,011	1,902,600	1,906,000	2,069,100	-	2,069,100	8.8%
Total Funding	1,876,011	1,902,600	1,906,000	2,069,100	-	2,069,100	8.8%

Office of the County Manager

**Bureau Of Emergency Services Division
Medical Examiner (001)**

Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

Forecast FY 2022:

The Medical Examiner's Office investigated 5,345 cases in the 2021 calendar year which represented a 6.1% increase over that of 2020.

Cost increases due to supply shortages and the rising price of fuel have driven up the prices of PPE and autopsy supplies significantly, from over 25% to more than 160%. Lab costs continue to rise due to additional testing requirements from synthetic opioid analogs and drug use patterns. The number of cases requiring toxicology testing is anticipated to continue to increase. Toxicology tests are required by Florida law in all cases of violent deaths, suspected drug intoxications, homicide, suicide, deaths involving children, drowning, motor vehicle and other accidental deaths, deaths from unknown causes, in all unidentified individuals, and in certain natural deaths.

Services and costs of operational and administrative services and supplies, costs associated with the performance of autopsies and cause of death determinations, and all other costs and fees are continuously negotiated to achieve cost reductions while maintaining or improving standards.

Current FY 2023:

The proposed budget reflects an 8.8% increase from the 2022-2023 fiscal year budget which includes the following Operating Expenses: \$653,700 operational expenses including toxicology tests, lab costs, hardware/software replacement, FPL and other utilities, morgue supplies and services, consultant fees, recurring building expenses; \$1,353,900 for payroll including taxes and benefits. Additionally, \$11,200 is allocated for info tech automation and \$50,300 for insurance – general, property, and liability insurance. Total - \$2,069,100.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures and statutory-mandated operational duties, autopsy and administrative supplies, costs and fees and continues to negotiate reductions in costs wherever possible.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Emergency Services & Fire District Grants

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	93,134	-	74,900	-	-	-	na
Capital Outlay	147,444	-	176,700	-	-	-	na
Net Operating Budget	240,577	-	251,600	-	-	-	na
Total Budget	240,577	-	251,600	-	-	-	na

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Administrative Services Grants (703/704)	240,577	-	251,600	-	-	-	na
Total Net Budget	240,577	-	251,600	-	-	-	na
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	240,577	-	251,600	-	-	-	na

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	266,423	-	231,600	-	-	-	na
Trans fm 001 Gen Fund	4,903	-	20,000	-	-	-	na
Total Funding	271,326	-	251,600	-	-	-	na

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Emergency Services & Fire District Grants
Administrative Services Grants (703/704)**

Mission Statement

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	93,134	-	74,900	-	-	-	na
Capital Outlay	147,444	-	176,700	-	-	-	na
Net Operating Budget	240,577	-	251,600	-	-	-	na
Total Budget	240,577	-	251,600	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	266,423	-	231,600	-	-	-	na
Trans fm 001 Gen Fund	4,903	-	20,000	-	-	-	na
Total Funding	271,326	-	251,600	-	-	-	na

Office of the County Manager

**Emergency Services & Fire District Grants
Administrative Services Grants (703/704)**

Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

Forecast FY 2022:

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY 2022:

\$105,800 EMPA 2021-2022 - 33747
\$111,900 EMPG 2021-2022 G0267 - 33748
\$ 13,900 EMPG ARPA – 33770
\$ 6,100 EMPG 2021-2022 - 33748
\$ 13,900 EMPG-ARPA 2021-2022

Grand Total: \$251,600

Revenues:

A General Fund (001) transfer of \$6,100 has been budgeted to meet the required local share of EMPG 2021-2022 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program. A General Fund (001) transfer of \$13,900 has been budgeted to meet the required local share of EMPG-ARPA 2021-2022 which is set at 100%.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Emergency Medical Services (EMS)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	24,345,239	29,181,200	29,524,900	30,253,000	1,578,800	31,831,800	9.1%
Operating Expense	7,283,254	8,336,100	8,476,000	9,202,300	-	9,202,300	10.4%
Capital Outlay	6,153,395	1,095,300	1,237,100	35,300	-	35,300	(96.8)%
Remittances	(30,397)	-	-	-	-	-	na
Net Operating Budget	37,751,491	38,612,600	39,238,000	39,490,600	1,578,800	41,069,400	6.4%
Trans to 491 EMS MP&Cap	-	1,508,000	1,508,000	500,000	-	500,000	(66.8)%
Trans to 493 EMS Grant	1,936	-	-	-	-	-	na
Trans to 494 EMS Grants	39,886	1,000,000	70,100	55,000	-	55,000	(94.5)%
Reserve for Contingencies	-	819,800	-	1,148,000	-	1,148,000	40.0%
Reserve for Capital	-	6,211,700	-	5,393,000	-	5,393,000	(13.2)%
Reserve for Cash Flow	-	864,900	-	850,000	-	850,000	(1.7)%
Reserve for Attrition	-	(400,000)	-	(436,700)	-	(436,700)	9.2%
Total Budget	37,793,314	48,617,000	40,816,100	46,999,900	1,578,800	48,578,700	(0.1)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Emergency Medical Services (EMS)(490)	29,490,228	34,293,200	34,892,200	36,598,200	1,578,800	38,177,000	11.3%
EMS Grant Trust Fund (493/494)	743,729	1,000,000	936,800	550,000	-	550,000	(45.0)%
EMS Motor Pool and Capital Fund (491)	6,102,072	1,220,000	1,366,800	-	-	-	(100.0)%
Helicopter Operations 490	1,415,463	2,099,400	2,042,200	2,342,400	-	2,342,400	11.6%
Total Net Budget	37,751,491	38,612,600	39,238,000	39,490,600	1,578,800	41,069,400	6.4%
Total Transfers and Reserves	41,823	10,004,400	1,578,100	7,509,300	-	7,509,300	(24.9)%
Total Budget	37,793,314	48,617,000	40,816,100	46,999,900	1,578,800	48,578,700	(0.1)%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,301,146	-	1,476,200	495,000	-	495,000	na
Ambulance Fees	19,181,264	12,363,300	12,363,300	12,500,000	-	12,500,000	1.1%
Miscellaneous Revenues	69,105	-	-	-	-	-	na
Interest/Misc	98,271	23,500	71,600	23,500	-	23,500	0.0%
Reimb From Other Depts	15,153,925	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,553,798	21,369,500	21,369,500	23,737,600	1,578,800	25,316,400	18.5%
Trans fm 490 EMS Fd	41,823	2,508,000	1,578,100	555,000	-	555,000	(77.9)%
Carry Forward	16,956,700	12,972,100	14,272,400	10,315,000	-	10,315,000	(20.5)%
Less 5% Required By Law	-	(619,400)	-	(626,200)	-	(626,200)	1.1%
Total Funding	57,356,030	48,617,000	51,131,100	46,999,900	1,578,800	48,578,700	(0.1)%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Emergency Medical Services (EMS)(490)	196.00	196.00	208.00	208.00	14.00	222.00	13.3%
Helicopter Operations 490	6.00	6.00	6.00	6.00	-	6.00	0.0%
Total FTE	202.00	202.00	214.00	214.00	14.00	228.00	12.9%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Emergency Medical Services (EMS)
Emergency Medical Services (EMS)(490)**

Mission Statement

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community in an efficient and cost-effective manner.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	206.00	35,879,200	12,500,000	23,379,200
Advanced Life Support Paramedic Units respond to the communities 911 medical emergencies to provide care 24 hours a day, 7 days a week. EMS also provides for the treatment and inter-facility transportation of patients requiring advanced care.				
EMS Billing and Collection Services	2.00	719,000	-	719,000
Includes two and one-half billing staff plus EMS billing and collections contract and bank fees.				
Reserves/Transfers	-	6,095,100	32,535,700	-26,440,600
Current Level of Service Budget	<u>208.00</u>	<u>42,693,300</u>	<u>45,035,700</u>	<u>-2,342,400</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
7 FTE's (Paramedic II) to staff ambulance for Desoto & Golden Gate	7.00	789,400	789,400	-
Add employees for planned growth unit and to aid in response times in Golden Gate Estates. Overall EMS call volume increase from FY 20 to FY 21 is 10.13%. Call volume increase in Golden Gate Estates from FY 20 to FY 21 is 16.77%. An additional ambulance is warranted to meet the response times, demand in call volume, and population. This is a new facility soon to be under construction.				
7 FTE's (Paramedic II) to staff additional ambulance in East Naples	7.00	789,400	789,400	-
Add employees to staff additional ambulance in East Naples Station 75 located at Santa Barbara and Davis. This station is the busiest EMS Zone in Collier County. Current response time in this area is 8 minutes or less 90% of the time. The expected response time is 8 minutes or less 90% of the time. The increase in overall call volume has led to an increase in response time due to demand. An additional ambulance is warranted to meet the response time, demand in call volume and population.				
Expanded Services Budget	<u>14.00</u>	<u>1,578,800</u>	<u>1,578,800</u>	<u>-</u>
Total Adopted Budget	<u>222.00</u>	<u>44,272,100</u>	<u>46,614,500</u>	<u>-2,342,400</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of response times within 12 min. (Rural-EMS).	90	95	95	90
% of response times within 8 min. (Urban-EMS)	90	90	90	90
% patients in full cardiac arrest that have a pulse	40	42	42	36
Number of calls for service	42,744	45,000	45,000	48,000
Number of patient transports	29,380	31,000	31,000	29,000

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Emergency Medical Services (EMS)
Emergency Medical Services (EMS)(490)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	23,016,505	27,252,500	27,886,400	28,578,000	1,578,800	30,156,800	10.7%
Operating Expense	6,473,722	7,020,400	6,985,500	7,999,900	-	7,999,900	14.0%
Capital Outlay	-	20,300	20,300	20,300	-	20,300	0.0%
Net Operating Budget	29,490,228	34,293,200	34,892,200	36,598,200	1,578,800	38,177,000	11.3%
Trans to 491 EMS MP&Cap	-	1,508,000	1,508,000	500,000	-	500,000	(66.8)%
Trans to 493 EMS Grant	1,936	-	-	-	-	-	na
Trans to 494 EMS Grants	39,886	1,000,000	70,100	55,000	-	55,000	(94.5)%
Reserve for Contingencies	-	697,800	-	1,148,000	-	1,148,000	64.5%
Reserve for Capital	-	5,289,400	-	3,978,800	-	3,978,800	(24.8)%
Reserve for Cash Flow	-	864,900	-	850,000	-	850,000	(1.7)%
Reserve for Attrition	-	(400,000)	-	(436,700)	-	(436,700)	9.2%
Total Budget	29,532,050	43,253,300	36,470,300	42,693,300	1,578,800	44,272,100	2.4%
Total FTE	196.00	196.00	208.00	208.00	14.00	222.00	13.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	892,295	-	619,300	-	-	-	na
Ambulance Fees	19,181,264	12,363,300	12,363,300	12,500,000	-	12,500,000	1.1%
Miscellaneous Revenues	69,097	-	-	-	-	-	na
Interest/Misc	74,180	-	40,500	-	-	-	na
Reimb From Other Depts	14,608,509	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,553,798	21,369,500	21,369,500	23,737,600	1,578,800	25,316,400	18.5%
Carry Forward	10,150,000	12,238,100	13,543,000	9,423,100	-	9,423,100	(23.0)%
Less 5% Required By Law	-	(618,200)	-	(625,000)	-	(625,000)	1.1%
Total Funding	49,529,143	45,352,700	47,935,600	45,035,700	1,578,800	46,614,500	2.8%

Office of the County Manager

**Emergency Medical Services (EMS)
Emergency Medical Services (EMS)(490)**

Forecast FY 2022:

Personal Service increase is due to a Collective Bargaining Agreement between Collier County and Collier EMS/Fire Bargaining Unit that was approved by the Board on 07/13/21 Item 16F9, this was to fix an outdated EMS pay plan to compete with outside agency first responders. However, the amount of overtime has increased. The addition of twelve (12) EMT II positions were approved by the Board on 04/12/22 Item 11D.

Operating Expenses are expected to be within budget.

Current FY 2023:

Personal Service increase is due to a Collective Bargaining Agreement between Collier County and Collier EMS/Fire Bargaining Unit that was approved by the Board on 07/13/21 Item 16F9, this was to fix an outdated EMS pay plan to compete with outside agency first responders. And the addition of twelve (12) FTE's that were approved by the Board on 04/12/22 Item 11D. A total of fourteen (14) expanded FTE's have been requested (7 FTEs Paramedic II for Desoto & Golden Gate) and (7 FTEs Paramedic II for East Naples). A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments.

Operating expenses are similar to FY 2022 with slight increases in areas in medication and equipment expenses, needed training software, patient care reporting access software, and equipment maintenance agreements. Other increased costs are for Information Technology expenses and Intergovernmental Transfers to The Agency For Health Care Administration that will be reimbursed later in FY 2023.

Reserve for Capital is to support future capital needs and includes funding put aside for upcoming discussions for an inter-local agreement with Immokalee.

Transfer to Fund 491 is to fund EMS capital purchases approved by the Board of County Commissioners. Transfer to Fund 494 EMS Grants is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

Revenues:

Collections are anticipated to be similar with or higher than FY 2022. The patient mix and level of service have changed somewhat, but even an increase in call volume will have modest effect on collections. This is due to Medicare and Medicaid. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on level of service. Because nearly 60% of our charges are Medicare patients and 10% Medicaid patients, there would be no impact on collections for 70% of our charges.

Transfer from General Fund 001 has increased to support the EMS union contract and additional personal to address staffing needs.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Emergency Medical Services (EMS)
Helicopter Operations 490**

Mission Statement

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Emergency Helicopter Air Ambulance	6.00	2,342,400	-	2,342,400
Provide emergency helicopter ALS air ambulance support 24 hours a day, 7 days a week within Collier County. Provide emergency support to neighboring counties in accordance with established mutual aid agreements. Provide emergency inter-facility transfers. Attend maintenance and flight training courses and evaluation to meet FAA maintenance and pilot guidelines and standards.				
Current Level of Service Budget	<u>6.00</u>	<u>2,342,400</u>	<u>-</u>	<u>2,342,400</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% completed flight without a safety issue (mech. or oper.)	95	98	96	98
% on scene time 15 minutes or less	95	95	98	95
Program In-Service %	75	98	90	98
Total flight hours	300	320		
Total helicopter flights	415	445	355	395
Total helicopter flights - administrative	18	15	10	10
Total helicopter flights - maintenance	32	30	15	15
Total helicopter flights - medical	285	350	270	300
Total helicopter flights - training	80	70	60	70

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	883,318	928,700	919,700	1,125,000	-	1,125,000	21.1%
Operating Expense	532,144	1,165,700	1,122,500	1,202,400	-	1,202,400	3.1%
Capital Outlay	-	5,000	-	15,000	-	15,000	200.0%
Net Operating Budget	<u>1,415,463</u>	<u>2,099,400</u>	<u>2,042,200</u>	<u>2,342,400</u>	<u>-</u>	<u>2,342,400</u>	<u>11.6%</u>
Total Budget	<u>1,415,463</u>	<u>2,099,400</u>	<u>2,042,200</u>	<u>2,342,400</u>	<u>-</u>	<u>2,342,400</u>	<u>11.6%</u>
Total FTE	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>6.00</u>	<u>-</u>	<u>6.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	8	-	-	-	-	-	na
Reimb From Other Depts	545,416	-	-	-	-	-	na
Total Funding	<u>545,423</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>na</u>

Office of the County Manager

**Emergency Medical Services (EMS)
Helicopter Operations 490**

Forecast FY 2022:

The personal services forecast reflects savings from vacancies offset slightly by Board-approved midyear salary increases.

Operating Expenses are expected to be within budget.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments.

Since the economy has recovered MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the original aircraft and the addition of the new aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

The maintenance department is in the process of filling a vacant mechanic position. Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY 2023 budget.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Emergency Medical Services (EMS)
EMS Motor Pool and Capital Fund (491)**

Mission Statement

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves / Transfers / Interest	-	1,414,200	1,414,200	-
Current Level of Service Budget	-	1,414,200	1,414,200	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	14,700	150,000	150,000	-	-	-	(100.0)%
Capital Outlay	6,087,372	1,070,000	1,216,800	-	-	-	(100.0)%
Net Operating Budget	6,102,072	1,220,000	1,366,800	-	-	-	(100.0)%
Reserve for Contingencies	-	122,000	-	-	-	-	(100.0)%
Reserve for Capital	-	922,300	-	1,414,200	-	1,414,200	53.3%
Total Budget	6,102,072	2,264,300	1,366,800	1,414,200	-	1,414,200	(37.5)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	22,523	23,500	23,500	23,500	-	23,500	0.0%
Trans fm 490 EMS Fd	-	1,508,000	1,508,000	500,000	-	500,000	(66.8)%
Carry Forward	6,806,700	734,000	727,200	891,900	-	891,900	21.5%
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
Total Funding	6,829,223	2,264,300	2,258,700	1,414,200	-	1,414,200	(37.5)%

Current FY 2023:

Capital outlay includes the following projects:

- \$414,200 Reserve for Capital Outlay EMS
- \$500,000 Reserve for Future Capital Replacements
- \$500,000 Reserve for Helicopter Replacement

A helicopter replacement reserve has been established and will be funded \$500,000 per year.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Emergency Medical Services (EMS)
EMS Grant Trust Fund (493/494)**

Mission Statement

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
EMS State Funds	-	550,000	495,000	55,000
Reserves/Transfers	-	-	55,000	-55,000
Current Level of Service Budget	<u>-</u>	<u>550,000</u>	<u>550,000</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	445,415	1,000,000	718,800	550,000	-	550,000	(45.0)%
Operating Expense	262,687	-	218,000	-	-	-	na
Capital Outlay	66,023	-	-	-	-	-	na
Remittances	(30,397)	-	-	-	-	-	na
Net Operating Budget	<u>743,729</u>	<u>1,000,000</u>	<u>936,800</u>	<u>550,000</u>	<u>-</u>	<u>550,000</u>	<u>(45.0)%</u>
Total Budget	<u>743,729</u>	<u>1,000,000</u>	<u>936,800</u>	<u>550,000</u>	<u>-</u>	<u>550,000</u>	<u>(45.0)%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	408,850	-	856,900	495,000	-	495,000	na
Interest/Misc	1,568	-	7,600	-	-	-	na
Trans fm 490 EMS Fd	41,823	1,000,000	70,100	55,000	-	55,000	(94.5)%
Carry Forward	-	-	2,200	-	-	-	na
Total Funding	<u>452,241</u>	<u>1,000,000</u>	<u>936,800</u>	<u>550,000</u>	<u>-</u>	<u>550,000</u>	<u>(45.0)%</u>

Office of the County Manager

**Emergency Medical Services (EMS)
EMS Grant Trust Fund (493/494)**

Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

Forecast FY 2022:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$218,000 EMS Cnty Grant Pgrm – 33655
\$718,800 FDOT Fire Station - 33356
Grand Total - \$936,800

Current FY 2023:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

Revenues:

Transfer from Fund 490 EMS is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Fire Districts

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	9,200	9,000	9,000	7,700	-	7,700	(14.4)%
Remittances	1,941,906	1,996,900	1,996,900	2,357,100	-	2,357,100	18.0%
Net Operating Budget	1,951,106	2,005,900	2,005,900	2,364,800	-	2,364,800	17.9%
Trans to Property Appraiser	11,319	15,300	11,700	14,000	-	14,000	(8.5)%
Trans to Tax Collector	30,256	34,600	34,600	35,900	-	35,900	3.8%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
Total Budget	1,992,680	2,330,800	2,052,200	2,689,700	-	2,689,700	15.4%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Goodland Fire District (149)	113,447	135,800	135,800	141,900	-	141,900	4.5%
Ochopee Fire Control District MSTU (146)	1,837,658	1,870,100	1,870,100	2,222,900	-	2,222,900	18.9%
Total Net Budget	1,951,106	2,005,900	2,005,900	2,364,800	-	2,364,800	17.9%
Total Transfers and Reserves	41,575	324,900	46,300	324,900	-	324,900	0.0%
Total Budget	1,992,680	2,330,800	2,052,200	2,689,700	-	2,689,700	15.4%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,316,896	1,508,800	1,448,500	1,710,600	-	1,710,600	13.4%
Delinquent Ad Valorem Taxes	63,988	-	500	-	-	-	na
Miscellaneous Revenues	-	1,200	-	-	-	-	(100.0)%
Interest/Misc	5,279	1,000	3,100	1,000	-	1,000	0.0%
Trans frm Property Appraiser	899	1,700	1,700	1,800	-	1,800	5.9%
Trans frm Tax Collector	10,601	10,600	10,600	11,700	-	11,700	10.4%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	537,900	318,000	507,900	485,200	-	485,200	52.6%
Less 5% Required By Law	-	(75,600)	-	(85,700)	-	(85,700)	13.4%
Total Funding	2,500,662	2,330,800	2,537,400	2,689,700	-	2,689,700	15.4%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

Fire Districts

Ochopee Fire Control District MSTU (146)

Mission Statement

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Remittance to Greater Naples Fire District	-	2,222,900	1,564,900	658,000
Per an intergovernmental management agreement between the Board and Greater Naples Fire District, Greater Naples is to provide management services over Ochopee Fire Control District until the end of the agreement or until Ochopee is consolidated into Greater Naples.				
Reserves, transfers and interest	-	319,600	977,600	-658,000
Current Level of Service Budget	-	2,542,500	2,542,500	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	8,200	8,000	8,000	6,700	-	6,700	(16.3)%
Remittances	1,829,458	1,862,100	1,862,100	2,216,200	-	2,216,200	19.0%
Net Operating Budget	1,837,658	1,870,100	1,870,100	2,222,900	-	2,222,900	18.9%
Trans to Property Appraiser	10,402	13,400	10,700	12,300	-	12,300	(8.2)%
Trans to Tax Collector	27,269	31,200	31,200	32,300	-	32,300	3.5%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.0%
Total Budget	1,875,329	2,189,700	1,912,000	2,542,500	-	2,542,500	16.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,205,459	1,376,200	1,321,200	1,564,900	-	1,564,900	13.7%
Delinquent Ad Valorem Taxes	57,980	-	500	-	-	-	na
Miscellaneous Revenues	-	1,200	-	-	-	-	(100.0)%
Interest/Misc	5,030	1,000	3,000	1,000	-	1,000	0.0%
Trans frm Property Appraiser	826	1,700	1,700	1,800	-	1,800	5.9%
Trans frm Tax Collector	9,555	10,600	10,600	11,700	-	11,700	10.4%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.0%
Carry Forward	517,600	302,800	486,200	476,300	-	476,300	57.3%
Less 5% Required By Law	-	(68,900)	-	(78,300)	-	(78,300)	13.6%
Total Funding	2,361,549	2,189,700	2,388,300	2,542,500	-	2,542,500	16.1%

Office of the County Manager

Fire Districts

Ochopee Fire Control District MSTU (146)

Notes:

It remains the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process is governed by an intergovernmental management agreement which the BCC originally adopted on 9/13/16 Item 11B effective 11/1/16. This original management agreement extended through 9/30/19. Primarily due to challenges in securing a permanent funding source for Station 63 the Greater Naples and Ochopee Fire District did not consolidate by 09/30/19. The BCC adopted on 03/24/20 Item 16.E.3 a new agreement effective 03/10/20. This management agreement extends through 09/30/2033. Greater Naples agrees to initiate legislation to expand the Greater Naples' boundaries to include the Ochopee Fire Control District ("consolidation") no later than the 2022 Florida legislative session. In FY 2022 Greater Naples attempted to take legislation to expand the Greater Naples boundaries to include the Ochopee Fire Control District (consolidation) but it did not pass.

Currently discussions are ongoing between the parties to revise the legislative timelines because an annexation and consolidation bill was not introduced in the 2021 legislative session and was attempted at the 2022 legislative session but failed to pass. Further changes to the management agreement covering service subsidies are also being considered.

Current FY 2023:

Remittances to Others is to cover the monthly payment to Greater Naples, except for the Indirect cost reimbursement of \$6,700.

Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$391,217,863 which represents a 13.81% increase from FY 2022. A 4.0000 mill tax levy is proposed and is decreased 0.5000 mills per the intergovernmental management agreement that the BCC approved on 09/13/16 which states that when the loan to Collier County is paid in full the millage rate will be reduced to 4.0 mills. This levy will provide an estimated \$1,564,900 in tax revenues. The rolled back rate is a millage of 3.5470.

In spite of the increase in millage, in order to maintain minimum service levels due to years of decreased ad valorem funding and decreased carry forward from previous years, it is necessary to transfer \$565,100 from the General Fund. This transfer represents a portion of PILT tax revenue which is used to offset the loss of tax base due to the preponderance of federal lands within the District.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Office of the County Manager

**Fire Districts
Goodland Fire District (149)**

Mission Statement

To provide basic fire protection to the residents of Goodland.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	147,200	147,200	-
<p>This district was created, pursuant to Chapter 125 of the Florida Statutes, by adopting Ordinance No. 98-114 as amended. Fire protection service is delivered by the Marco Island Fire Control District through a contractual service agreement with the BCC. This service is funded by an MSTU at a millage not to exceed 2.0 mills on the properties that are located within the District boundaries.</p>				
Current Level of Service Budget	-	147,200	147,200	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.0%
Remittances	112,447	134,800	134,800	140,900	-	140,900	4.5%
Net Operating Budget	113,447	135,800	135,800	141,900	-	141,900	4.5%
Trans to Property Appraiser	917	1,900	1,000	1,700	-	1,700	(10.5)%
Trans to Tax Collector	2,987	3,400	3,400	3,600	-	3,600	5.9%
Total Budget	117,351	141,100	140,200	147,200	-	147,200	4.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	111,438	132,600	127,300	145,700	-	145,700	9.9%
Delinquent Ad Valorem Taxes	6,008	-	-	-	-	-	na
Interest/Misc	249	-	100	-	-	-	na
Trans frm Property Appraiser	72	-	-	-	-	-	na
Trans frm Tax Collector	1,047	-	-	-	-	-	na
Carry Forward	20,300	15,200	21,700	8,900	-	8,900	(41.4)%
Less 5% Required By Law	-	(6,700)	-	(7,400)	-	(7,400)	10.4%
Total Funding	139,114	141,100	149,100	147,200	-	147,200	4.3%

Current FY 2023:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY 2022, it is estimated that the contract amount will be \$140,900. There are no reserves for contingencies.

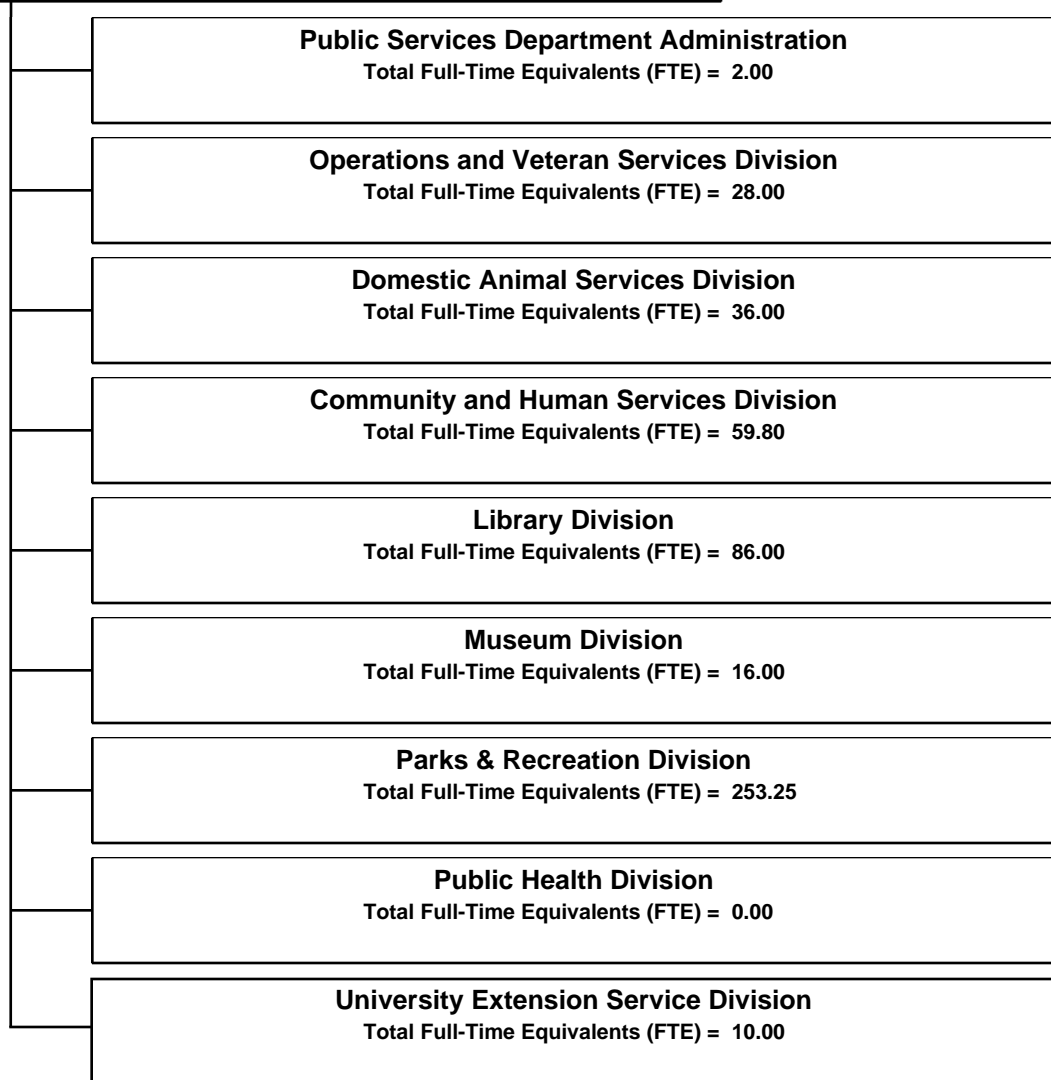
Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$114,203,751 which represents a 10.43% increase from FY 2022. A 1.2760 mill tax levy is planned and will provide an estimated \$140,900 in tax revenues. The rolled back rate is a millage of 1.1579.

Public Services Department

Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 491.05



Public Services Department

Tanya Williams

The Public Services Department provides the citizens of Collier County with a wide variety of governmental services that preserve and enhance the quality of life throughout the community. The Department includes a small administrative staff, and the following divisions: Department Administration, Community & Human Services, Domestic Animal Services, Library, Museum, Operations & Veteran Services, Parks & Recreation, and University Extension Services. Through contractual arrangements, this Department has oversight responsibilities for the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing high quality services as cost-effectively as possible. The total budget appropriation in FY 2023 (including expanded requests, transfers, and reserves) is \$159.75M. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 23 is 491.05.

Department Administration

This Division provides management, policy oversight, and strategic planning for the programs, services, operations, and capital improvement programs of the Department. The Administration Division coordinates closely with the County Manager's Office and other Departments in support of the County's strategic goals as they relate to providing premier services and facilities for the enjoyment and use of the public. The Division has a staff of 2 budgeted FTE's for FY 2023 with a net operating budget of \$397,800.

Community and Human Services Division

Community and Human Services is dedicated to improving the wellbeing, financial security, and critical needs of the Collier County community through collaborative partnerships and direct services. The division is made up of four operational units: Housing, Social Services, Aging & Adult Services and Grant Services. The Division has been creating solutions for a stronger community by serving those most in need, particularly those low-income families, with a network of partner agencies and managing over 100 contracts and grants. The Division is responsible for grant administration of all grants awarded to the Public Services Department. Community and Human Services helps Collier County residents obtain access to medical and pharmacy care, energy assistance, housing, and food services. The Division helps to connect residents to community resources and provide grant assistance to those agencies who assist those experiencing homelessness, or need housing, seniors, and victims of violence. The Division is successfully continuing to manage the pandemic response grants for the County and is anticipated to assist more than 3000 individuals and businesses. The Division's mission is "One Project, One Home and One Person at a Time". The Division administers over \$200M in grant funding with 59.8 FTE's, and a net operating budget of \$9.72 million.

Domestic Animal Services Division

This Division protects the citizens and animals of Collier County by keeping the area free of strays and complying with state and local ordinances and regulations through education and enforcement, ensures public and animal health and safety by investigating animal-related complaints, including animal-related injuries and diseases, increases public awareness, and promotes responsible pet ownership and humane treatment of animals. Annually, the Division typically takes in and cares for over 3,500 animals. In FY 2023, the Division will continue to maintain a live release rate in excess of 95%, by adhering to evolving best practices in the animal welfare field and implementing programs and services, available to the public, to enhance and preserve the human animal bond. To assist in achieving its mission, the Division calls upon many dedicated volunteers, and operates an active animal fostering program. The Division has a staff of 36 budgeted FTE's for FY 2023 with a net operating budget of \$4.48 million.

Library Division

The Library Division is responsible for providing annually over 26,400 operational hours across 10 libraries with access to relevant, high-quality materials and resources to meet the varied informational and recreational needs of Collier County residents and visitors. The Library system serves over 1.2 million visitors annually and circulates over 2.5 million titles physically and electronically on an annual basis. The Division actively addresses the broadening scope of the digital divide by providing citizens access to high-speed internet through WiFi and computer accessibility options. To meet the Division's mission to provide educational environments, facilitate community engagement, and cultivate life-long learning to maintain a thriving Collier County, in FY 2023 citizens have access to essential Division programs including a managed collection of over 670,000 print and electronic materials, 200 computers and iPads, over 2,500 virtual and in-person program offerings, interlibrary loan services, and homebound services through the Mail-A-Book Program. The Division has a staff of 86 budgeted FTEs for FY 2023 with a net operating budget of \$9.17 million.

Museum Division

The museum system is dedicated to providing residents and visitors an enjoyable informal education on the natural and human history of Collier County. The system consists of five museum locations, one historic cemetery, and in total, cares for 19 historic buildings, 13 historic structures, more than twelve non-historic buildings and structures, and over 21 acres of

Public Services Department

land. Two locations are designated as locally historically significant by the Board of County Commissioners and three locations are on the National Register of Historic Places. Each museum brings a unique aspect of Collier County's history to life through permanent exhibits, temporary exhibitions, programs, lectures, and special events. The museum collection contains tens of thousands of documents, photographs, and artifacts.

The museums received 93,909 visitors in 2019. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum through 2026. The Division has a staff of 16 budgeted FTEs for FY 2023 with a net operating budget of \$2.60 million.

Operations and Veteran Services Division

The Operations and Veteran Services Division provides a wide variety of services to achieve professional financial and operational management of the entire Department. The Division develops an annual operating and capital budget in excess of \$140M, oversees procurement and contractual management, performs financial management of revenues, expenses and projects, leads financial planning and modeling, and maintains long range capital plans. This Division is also focused on department wide technology planning and oversight, enterprise asset management (EAM) where we are currently tracking in excess of 8,000 individual assets, internal controls, and advancement of business processes and reporting capabilities. In these roles, the Division works collaboratively with internal and external stakeholders and decisions are driven by community needs. The Division supports the Department with media relations and promotional activities to make visible our department's exceptional array of programs and services.

The Veteran Services team provides advocacy and support services to over 3,000 veterans per year and is committed to serving all of the nearly 30,000 veterans and their families that call Collier County home. Collier County Veteran Services prides itself on commitment to Veterans who have sacrificed for the safety of our nation and is committed to assisting them with claims for earned benefits and many other services. The Veteran Services unit includes three certified Veteran Services Officers to assist veterans and their dependents filing for disability compensation, non-service-connected pensions, appeals burial benefits, education benefits, health benefits, survivor's benefits, and other support, and to provide outreach services to inform veterans of potential benefits.

The Division has a staff of 28 budgeted FTE's for FY 2023 with a net operating budget of \$2.98 million.

Parks and Recreation Division

The Parks and Recreation Division is a nationally accredited agency and has held accreditation through the Commission for Accreditation of Parks and Recreation Agencies (CAPRA) for the last 18 years. The Division maintains a high level of service at 28 regional, 18 community and 18 neighborhood parks throughout Collier County. In addition, the Division provides support for 21 preserves through the Conservation Collier program as well as ongoing acquisition of additional preserve lands.

Collier Parks are diverse with something for everyone. The parks and amenities provide for both passive and active recreation opportunities by which leisure and recreation experiences, and the various unique environments, enhance the well-being and quality of life for participants. There are many opportunities to enjoy the incredible beauty of southwest Florida's natural resources including beaches, preserves, lakes, greenways, blueways, and gulf access for boating. Recreation facilities are equally diverse and include community centers, sports fields, special event areas, fitness centers, playgrounds, gymnasiums, aquatic centers, dog parks, hockey rink, skate parks, BMX bike track and a pickleball complex that is home to the Pickleball US Open. In addition, a wide array of recreational programs is offered in a variety of categories: arts & culture, athletics & sports, adaptive-inclusive recreation, aquatics & water sports, childcare & camps, environmental education, fitness & exercise, and social events. Over 250 different programs are offered by the Division each year for families, youth, adults, and seniors. Park visitation is expected to exceed 2.6 million visitors this year.

The Division maintains a rigorous capital projects portfolio to ensure that these wonderful community assets are well maintained. The FY 2023 capital project plan focuses on execution of repairs and upgrades at existing community and regional parks with an emphasis on aquatic facilities and athletic fields, including expenditure of \$20 million of previously budgeted bond funding to continue investment in our Parks system. In 2023, the Division will see two new facilities in their first full year of operation: Big Corkscrew Island Regional Park located in Golden Gate Estates and the Caxambas Community Center located in Marco Island. These new additions will increase the Division's overall staffing to 253.25 FTE's and a net operating budget of \$68.20 million.

Public Health Division

The Florida Department of Health in Collier County (DOH-Collier) continues to coordinate its efforts with the Board of County Commissioners to provide public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to ensure the safety of our residents and visitors alike. DOH-Collier provides essential public health services to more than 398,000 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant, and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 270,272 individual public health services excluding over 282,000 doses of COVID-19 vaccine administered throughout the County. The main facility is located at the government complex in

Public Services Department

Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2023 with a net operating budget of \$1.87 million.

University of Florida Extension Services Division

The University Extension Services Division, also known as “UF/IFAS Extension Collier County”, provides research-based educational programs; a wide array of resources; and specialized training to residents of Collier County. Program areas include: Agriculture (Sustainable Food Systems); Marine Sciences and Natural Resources (Sea Grant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers, and plant clinics); Commercial Horticulture (including specialized landscape professional training and plant/pest identification); Family Nutrition Program (nutrition education for SNAP eligible participants); and 4-H Youth Development where youth “learn by doing”. UES provides virtual, in person, and hybrid learning opportunities for the community. Over 80,000 participants are impacted at learning events annually. Hundreds of field and office consultations are conducted for residents by our subject matter experts each year. The Cooperative Extension is a county, state and federal partnership legislated in 1914. The Division has a staff of 10 budgeted FTE’s for FY 2023 with a County net operating budget of \$960,500.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	30,365,675	31,075,800	39,918,100	37,430,200	176,200	37,606,400	21.0%
Operating Expense	24,926,921	22,345,100	34,628,900	23,136,100	400,000	23,536,100	5.3%
Indirect Cost Reimburs	472,300	472,300	472,300	516,900	-	516,900	9.4%
Capital Outlay	506,801	14,374,000	5,043,000	33,610,200	-	33,610,200	133.8%
Grants and Aid	54,782,032	4,599,000	109,868,100	4,605,400	-	4,605,400	0.1%
Remittances	46,037,570	500,000	12,902,800	500,000	-	500,000	0.0%
Total Net Budget	157,091,299	73,366,200	202,833,200	99,798,800	576,200	100,375,000	36.8%
Trans to Property Appraiser	3,523	229,500	229,500	234,800	-	234,800	2.3%
Trans to Tax Collector	50,129	588,700	588,700	665,700	-	665,700	13.1%
Trans to 001 Gen Fd	415,946	387,900	387,900	467,600	-	467,600	20.5%
Trans to 111 Unincorp Gen Fd	830,800	695,900	695,900	664,600	-	664,600	(4.5)%
Trans to 116 Afford Housg	223,400	223,400	223,400	281,700	-	281,700	26.1%
Trans to 119 Sea Turtle	133,000	133,000	133,000	133,000	-	133,000	0.0%
Trans to 123 Grant Prog Support	45,260,502	795,700	795,700	817,100	-	817,100	2.7%
Trans to 172 Conserv Collier	335,300	-	-	-	-	-	na
Trans to 174 Conserv Collier Maint	-	9,728,900	9,728,900	7,262,200	-	7,262,200	(25.4)%
Trans to 179 Conserv Collier Proj	-	155,000	155,000	244,100	-	244,100	57.5%
Trans to 301 Co Wide Cap Fd	5,000,000	-	-	-	-	-	na
Trans to 314 Museum Cap	214,326	400,000	400,000	110,000	-	110,000	(72.5)%
Trans to 412 W User Fee Cap Fd	3,000,000	-	-	-	-	-	na
Trans to 414 S User Fee Cap Fd	7,000,000	-	-	-	-	-	na
Trans to 506 IT Capital	-	-	-	74,000	-	74,000	na
Trans to 673 Pepper Rch	3,001,300	-	-	-	-	-	na
Trans to 706 Housing Grants	28,332	16,400	43,900	28,600	-	28,600	74.4%
Trans to 708 Hum Serv Match	2,593	12,200	37,500	-	-	-	(100.0)%
Trans to 710 Pub Serv Match	-	-	56,400	-	-	-	na
Reserve for Contingencies	-	389,900	-	358,400	-	358,400	(8.1)%
Reserve for Salary Adj.	-	-	-	26,400	-	26,400	na
Reserve for Escrow	-	5,700,000	-	5,771,400	-	5,771,400	1.3%
Reserve for Capital	-	690,500	-	749,400	-	749,400	8.5%
Restricted for Unfunded Requests	-	35,386,300	-	41,512,600	-	41,512,600	17.3%
Reserve for Attrition	-	(21,000)	-	(25,400)	-	(25,400)	21.0%
Total Budget	222,590,451	128,878,500	216,309,000	159,175,000	576,200	159,751,200	24.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Department Administration	393,251	373,500	387,500	397,800	-	397,800	6.5%
Operations and Veteran Services Division	1,867,708	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%
Domestic Animal Services Division	3,775,800	3,690,700	3,737,100	4,413,600	61,700	4,475,300	21.3%
Community and Human Services Division	112,339,296	9,255,000	144,426,600	9,722,100	-	9,722,100	5.0%
Library Division	7,777,026	8,294,400	9,374,700	9,168,600	-	9,168,600	10.5%
Museum Division	2,070,201	2,435,700	2,446,400	2,600,600	-	2,600,600	6.8%
Parks & Recreation Division	25,675,929	44,145,400	33,852,500	67,692,200	514,500	68,206,700	54.5%
Public Health Division	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
University Extension Service Division	769,361	857,200	876,600	960,500	-	960,500	12.1%
Public Services Grants	607,695	-	3,589,400	-	-	-	na
Total Net Budget	157,091,299	73,366,200	202,833,200	99,798,800	576,200	100,375,000	36.8%
Domestic Animal Services Division	-	690,300	-	697,600	-	697,600	1.1%
Community and Human Services Division	60,514,827	1,076,300	1,100,500	1,309,300	-	1,309,300	21.6%
Library Division	-	66,100	44,000	88,100	-	88,100	33.3%
Museum Division	255,290	625,600	440,000	157,100	-	157,100	(74.9)%
Parks & Recreation Division	4,729,035	53,054,000	11,888,900	57,123,700	-	57,123,700	7.7%
University Extension Service Division	-	-	-	400	-	400	na
Public Services Grants	-	-	2,400	-	-	-	na
Total Transfers and Reserves	65,499,151	55,512,300	13,475,800	59,376,200	-	59,376,200	7.0%
Total Budget	222,590,451	128,878,500	216,309,000	159,175,000	576,200	159,751,200	24.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	447,489	26,695,900	25,628,000	31,172,700	-	31,172,700	16.8%
Delinquent Ad Valorem Taxes	6,306	-	-	-	-	-	na
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Licenses & Permits	417,236	423,400	362,900	391,600	-	391,600	(7.5)%
Special Assessments	-	-	9,327,900	-	-	-	na
Intergovernmental Revenues	111,610,588	-	123,936,500	-	-	-	na
Charges For Services	6,477,952	7,680,700	7,801,200	8,177,700	-	8,177,700	6.5%
Fines & Forfeitures	136,471	172,100	136,300	127,000	-	127,000	(26.2)%
Miscellaneous Revenues	1,938,181	480,400	1,234,700	482,600	-	482,600	0.5%
Interest/Misc	242,066	454,200	217,000	414,300	-	414,300	(8.8)%
Reimb From Other Depts	773,708	29,000	-	-	-	-	(100.0)%
Trans frm Property Appraiser	280	-	-	-	-	-	na
Trans frm Tax Collector	3,213	-	-	-	-	-	na
Net Cost General Fund	75,235,136	33,944,600	33,785,400	38,361,600	176,200	38,537,800	13.5%
Net Cost Unincorp General Fund	10,222,746	10,953,300	12,935,700	12,413,500	400,000	12,813,500	17.0%
Trans fm 001 Gen Fund	46,880,943	2,181,700	2,290,800	2,217,000	-	2,217,000	1.6%
Trans fm 111 Unincorp Gen Fd	1,244,313	969,700	969,700	1,055,200	-	1,055,200	8.8%
Trans fm 119 P&R Grants	-	19,600	19,600	18,000	-	18,000	(8.2)%
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 172 Conserv Collier Fd	-	9,761,500	9,761,500	7,310,200	-	7,310,200	(25.1)%
Trans fm 174 Conserv Collier Maint	3,336,600	155,000	165,000	244,100	-	244,100	57.5%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans fm 306 Pk & Rec Cap	-	-	31,400	-	-	-	na
Trans fm 314 Museum Cap	4,735	-	86,500	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 707/708 Human Srv Grants	95,000	95,000	95,000	105,000	-	105,000	10.5%
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Carry Forward	36,580,400	34,175,600	40,950,000	56,214,200	-	56,214,200	64.5%
Less 5% Required By Law	-	(1,484,900)	-	(1,701,400)	-	(1,701,400)	14.6%
Total Funding	297,825,065	128,878,500	272,523,200	159,175,000	576,200	159,751,200	24.0%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Department Administration	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operations and Veteran Services Division	14.00	27.00	28.00	28.00	-	28.00	3.7%
Domestic Animal Services Division	35.00	35.00	35.00	35.00	1.00	36.00	2.9%
Community and Human Services Division	48.60	50.60	59.80	59.80	-	59.80	18.2%
Library Division	88.50	86.00	86.00	86.00	-	86.00	0.0%
Museum Division	16.00	16.00	16.00	16.00	-	16.00	0.0%
Parks & Recreation Division	257.50	245.25	251.25	251.25	2.00	253.25	3.3%
University Extension Service Division	9.50	10.00	10.00	10.00	-	10.00	0.0%
Public Services Grants	0.50	-	-	-	-	-	na
Total FTE	471.60	471.85	488.05	488.05	3.00	491.05	4.1%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Public Services Department Administration

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	373,275	345,600	361,600	362,800	-	362,800	5.0%
Operating Expense	19,976	27,900	25,900	35,000	-	35,000	25.4%
Net Operating Budget	393,251	373,500	387,500	397,800	-	397,800	6.5%
Total Budget	393,251	373,500	387,500	397,800	-	397,800	6.5%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Administration (001)	393,251	373,500	387,500	397,800	-	397,800	6.5%
Total Net Budget	393,251	373,500	387,500	397,800	-	397,800	6.5%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	393,251	373,500	387,500	397,800	-	397,800	6.5%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	393,251	373,500	387,500	397,800	-	397,800	6.5%
Total Funding	393,251	373,500	387,500	397,800	-	397,800	6.5%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Administration (001)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Public Services Department Administration
Public Services Administration (001)**

Mission Statement

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Department Administration	2.00	397,800	-	397,800
To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.				
Current Level of Service Budget	<u>2.00</u>	<u>397,800</u>	<u>-</u>	<u>397,800</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	373,275	345,600	361,600	362,800	-	362,800	5.0%
Operating Expense	19,976	27,900	25,900	35,000	-	35,000	25.4%
Net Operating Budget	<u>393,251</u>	<u>373,500</u>	<u>387,500</u>	<u>397,800</u>	<u>-</u>	<u>397,800</u>	<u>6.5%</u>
Total Budget	<u>393,251</u>	<u>373,500</u>	<u>387,500</u>	<u>397,800</u>	<u>-</u>	<u>397,800</u>	<u>6.5%</u>
Total FTE	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>2.00</u>	<u>-</u>	<u>2.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	393,251	373,500	387,500	397,800	-	397,800	6.5%
Total Funding	<u>393,251</u>	<u>373,500</u>	<u>387,500</u>	<u>397,800</u>	<u>-</u>	<u>397,800</u>	<u>6.5%</u>

Forecast FY 2022:

The personal services forecast increase reflects the transition to the current Public Services Department Head and Board-approved midyear salary increases.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary adjustments, FY2023 salary adjustments and the appointment of a new Public Services administrator. Operating expense increases reflect information technology expenditure adjustments.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,641,305	2,285,300	2,161,000	2,737,500	-	2,737,500	19.8%
Operating Expense	226,403	163,900	242,300	239,300	-	239,300	46.0%
Capital Outlay	-	2,600	2,600	-	-	-	(100.0)%
Net Operating Budget	1,867,708	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%
Total Budget	1,867,708	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Operations (001)	1,553,011	2,074,400	2,064,600	2,550,900	-	2,550,900	23.0%
Veterans Services (001)	314,696	377,400	341,300	425,900	-	425,900	12.9%
Total Net Budget	1,867,708	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,867,708	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	7,225	-	-	-	-	-	na
Net Cost General Fund	1,860,483	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%
Total Funding	1,867,708	2,451,800	2,405,900	2,976,800	-	2,976,800	21.4%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Operations (001)	10.00	23.00	24.00	24.00	-	24.00	4.3%
Veterans Services (001)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Total FTE	14.00	27.00	28.00	28.00	-	28.00	3.7%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Mission Statement

The Operations Division focuses on professional financial and operational management for the Department, including budget development, financial planning and oversight, procurement and contract management, capital and long range planning, enterprise asset management, marketing and communications, technology and process improvement, and general quality control.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Public Services Operations Mgt	24.00	2,550,900	-	2,550,900
Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.				
Current Level of Service Budget	24.00	2,550,900	-	2,550,900

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Physical Assets Managed in Enterprise Asset Management System	8,750	9,300	8,266	9,300
Social Media Reach (encompasses all views, likes, comments, shares, etc. on Facebook, Twitter, Instagram, Pinterest, and YouTube)	8,129,646	8,500,000	8,536,128	8,900,000

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,390,558	1,969,500	1,879,800	2,361,800	-	2,361,800	19.9%
Operating Expense	162,453	102,300	182,200	189,100	-	189,100	84.8%
Capital Outlay	-	2,600	2,600	-	-	-	(100.0)%
Net Operating Budget	1,553,011	2,074,400	2,064,600	2,550,900	-	2,550,900	23.0%
Total Budget	1,553,011	2,074,400	2,064,600	2,550,900	-	2,550,900	23.0%
Total FTE	10.00	23.00	24.00	24.00	-	24.00	4.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	7,225	-	-	-	-	-	na
Net Cost General Fund	1,545,786	2,074,400	2,064,600	2,550,900	-	2,550,900	23.0%
Total Funding	1,553,011	2,074,400	2,064,600	2,550,900	-	2,550,900	23.0%

Public Services Department

Operations and Veteran Services Division

Public Services Operations (001)

Forecast FY 2022:

Personal services forecast reflects savings from the midyear transfer of one (1) FTE to Public Transportation and Neighborhood Enhancement Admin (001) and various vacancies within the division offset by the addition of two (2) FTE's, one from Parks and Recreation (111) and one from Housing Grants (705/706) and Board-approved midyear salary increases. Operating expense increase reflects temporary staff expenditures to cover vacancies.

Current FY 2023:

Personal services budget increases in the division budget reflect the aforementioned transfers, midyear salary increases, FY2023 salary adjustments and funding for a temporary employee position.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Operations and Veteran Services Division
Veterans Services (001)**

Mission Statement

To reach out to and compassionately serve all veterans and their dependents and identify and file for earned benefits such as disability compensation, non-service connected pensions, burial, education, health and survivors benefits, as well as connect them with other support services available in our community.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Veteran Advocacy	4.00	416,200	-	416,200
To assist approximately 3,000 veterans and their dependents with service and non-service-connected claims against the Veteran's Administration (VA). To provide information and assistance in obtaining other federal, state and local benefits.				
Veterans' Special Events	-	9,700	-	9,700
Provide support to various activities recognizing our Veterans, including Veteran's Day, Memorial Day, and the annual 4th of July celebration.				
Current Level of Service Budget				
	<u>4.00</u>	<u>425,900</u>	<u>-</u>	<u>425,900</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Client Appointments with Veteran Service Officer	3,253	3,250	3,225	3,250
Serve 95% of veterans requesting services within 5 working days	92	95	95	95

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	250,747	315,800	281,200	375,700	-	375,700	19.0%
Operating Expense	63,949	61,600	60,100	50,200	-	50,200	(18.5)%
Net Operating Budget	314,696	377,400	341,300	425,900	-	425,900	12.9%
Total Budget	314,696	377,400	341,300	425,900	-	425,900	12.9%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	314,696	377,400	341,300	425,900	-	425,900	12.9%
Total Funding	314,696	377,400	341,300	425,900	-	425,900	12.9%

Forecast FY 2022:

Personal services forecast reflects saving from a position vacancy offset by Board-approved midyear salary increases.

Current FY 2023:

Personal services budget increases in the division budget reflect the aforementioned midyear salary increases and FY2023 salary adjustments . The modest reduction in operating is due to IT related cost.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,315,252	2,424,400	2,272,400	3,026,200	61,700	3,087,900	27.4%
Operating Expense	1,456,182	1,266,300	1,464,700	1,387,400	-	1,387,400	9.6%
Capital Outlay	4,367	-	-	-	-	-	na
Net Operating Budget	3,775,800	3,690,700	3,737,100	4,413,600	61,700	4,475,300	21.3%
Reserve for Contingencies	-	15,900	-	6,700	-	6,700	(57.9)%
Restricted for Unfunded Requests	-	674,400	-	690,900	-	690,900	2.4%
Total Budget	3,775,800	4,381,000	3,737,100	5,111,200	61,700	5,172,900	18.1%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Domestic Animal Control (001)	3,617,838	3,519,500	3,518,300	4,278,400	61,700	4,340,100	23.3%
Domestic Animal Services Donations (180)	91,823	59,500	88,100	54,400	-	54,400	(8.6)%
Neutered/Spay Trust Fund (610)	66,140	111,700	130,700	80,800	-	80,800	(27.7)%
Total Net Budget	3,775,800	3,690,700	3,737,100	4,413,600	61,700	4,475,300	21.3%
Total Transfers and Reserves	-	690,300	-	697,600	-	697,600	1.1%
Total Budget	3,775,800	4,381,000	3,737,100	5,111,200	61,700	5,172,900	18.1%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	417,236	423,400	362,900	391,600	-	391,600	(7.5)%
Charges For Services	143,159	151,100	125,100	150,100	-	150,100	(0.7)%
Fines & Forfeitures	42,744	21,600	32,300	22,000	-	22,000	1.9%
Miscellaneous Revenues	486,413	50,000	54,700	69,500	-	69,500	39.0%
Interest/Misc	2,356	3,600	3,500	7,900	-	7,900	119.4%
Net Cost General Fund	3,060,567	3,009,500	3,068,300	3,778,400	61,700	3,840,100	27.6%
Carry Forward	412,500	728,900	789,100	698,800	-	698,800	(4.1)%
Less 5% Required By Law	-	(7,100)	-	(7,100)	-	(7,100)	0.0%
Total Funding	4,564,974	4,381,000	4,435,900	5,111,200	61,700	5,172,900	18.1%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Domestic Animal Control (001)	35.00	35.00	35.00	35.00	1.00	36.00	2.9%
Total FTE	35.00	35.00	35.00	35.00	1.00	36.00	2.9%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Mission Statement

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	604,700	-	604,700
Funding for Divisional administration and fixed divisional overhead expenses. Oversee operations including employees, contracts, projects, fiscal and resource management, internal controls, public record requests, and coordinates the Animal Services Advisory Board meetings. The DAS administrative coordination, community collaboration and oversight of all operations has led to a 97% Live Release Rate in FY2021.				
Enforcement	12.00	1,261,000	373,300	887,700
Prioritize, dispatch, and investigate animal-related complaints, including but not limited to aggressive animals and animal bites, dangerous dog investigations, animal cruelty and neglect, and nuisance complaints involving animals at-large, barking, and sanitary nuisance. Impound injured, neglected, and animals found at-large. Investigate and inspect animal-related businesses, animal-related organizations, and breeders, and issue annual operational permits. Verify compliance with requirements to license and vaccinate for rabies prevention. Issue appropriate penalties for violations; process and coordinate Division's citations for payment, appeals, and record liens and orders with Collier County Clerk of Circuit Court. Responded to 11,621 animal related service calls in FY2021.				
Animal Care	14.00	1,243,200	63,500	1,179,700
Maintain the well-being of impounded animals including livestock by executing cleaning and sanitization protocols and administering preventatives and vaccines to control disease while working towards positive outcomes to include adoptions, rescue networking, return-to-home, and return to owner services. Process adoption requests and provide adoption counseling, assist pet owners in the reunification of their lost pets, provide education to the public about responsible pet ownership and animal-related laws. Accept incoming animals through the Admissions Center, as allowed in Collier County Animal Control Ordinance, by impounding stray animals, scheduling, and admitting owner surrender and owner request euthanasia appointments; evaluate animals for best individual outcome. The shelter admitted 5,341 animals during FY2021.				
Community Outreach	3.00	291,300	25,500	265,800
Recruit, manage and train volunteers. Increase Division visibility in the community by promoting programs and services through social and other media platforms and marketing campaigns. Leverage social media presence to publicize lost pets and increase number of animals reunited with their owner. Promote special needs adoptions to save the lives of hard-to-place animals. Announce adoption promotions, upcoming events, and press releases. Facilitate animal foster program, by maintaining open communication with foster families, scheduling needed medical care with clinic operations, and coordinating with potential adopters. Community outreach in FY21 allowed 1443 animals to be adopted into new homes and reunited 710 animals with their owner's during FY21.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Veterinary Clinic	4.00	878,200	37,700	840,500
Provide exceptional medical care for our shelter animals to include emergency, lifesaving veterinary care for injured animals, impounded at the Division. Sterilize all cats, dogs, and rabbits prior to placement in home or release to owner upon reclaim. Perform non-routine surgical procedures to improve the quality of life for shelter animals. Provide medical care to all animals in custody to ensure the health and wellbeing of the shelter population. Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases.				
Current Level of Service Budget	<u>35.00</u>	<u>4,278,400</u>	<u>500,000</u>	<u>3,778,400</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Animal Control Officer - Immokalee	1.00	61,700	-	61,700
This proposal includes one Animal Control Officer to provide additional field coverage in the Immokalee area.				
Expanded Services Budget	<u>1.00</u>	<u>61,700</u>	<u>-</u>	<u>61,700</u>
Total Adopted Budget	<u>36.00</u>	<u>4,340,100</u>	<u>500,000</u>	<u>3,840,100</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of spay/neuter surgeries performed in-house	67.4	85	50	80
Animal Live Release Rate (%) (adoptions, reclaims, transfers)	97	95	95	97
Compliance rate of Notices to Comply issued for mandatory County Rabies/License Tag and rabies vaccination	85	70	85	87
Volunteer Donated Service Hours	13,700	17,000	17,000	17,500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,315,252	2,424,400	2,272,400	3,026,200	61,700	3,087,900	27.4%
Operating Expense	1,302,586	1,095,100	1,245,900	1,252,200	-	1,252,200	14.3%
Net Operating Budget	<u>3,617,838</u>	<u>3,519,500</u>	<u>3,518,300</u>	<u>4,278,400</u>	<u>61,700</u>	<u>4,340,100</u>	<u>23.3%</u>
Total Budget	<u>3,617,838</u>	<u>3,519,500</u>	<u>3,518,300</u>	<u>4,278,400</u>	<u>61,700</u>	<u>4,340,100</u>	<u>23.3%</u>
Total FTE	<u>35.00</u>	<u>35.00</u>	<u>35.00</u>	<u>35.00</u>	<u>1.00</u>	<u>36.00</u>	<u>2.9%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	371,576	363,400	306,700	342,000	-	342,000	(5.9)%
Charges For Services	116,221	125,000	111,000	136,000	-	136,000	8.8%
Fines & Forfeitures	42,744	21,600	32,300	22,000	-	22,000	1.9%
Miscellaneous Revenues	26,731	-	-	-	-	-	na
Net Cost General Fund	3,060,567	3,009,500	3,068,300	3,778,400	61,700	3,840,100	27.6%
Total Funding	<u>3,617,838</u>	<u>3,519,500</u>	<u>3,518,300</u>	<u>4,278,400</u>	<u>61,700</u>	<u>4,340,100</u>	<u>23.3%</u>

Public Services Department

Domestic Animal Services Division

Domestic Animal Control (001)

Notes:

The Division outsourced our licensing program in FY 2020 to include data entry, renewals, and management. To compensate for the cost of this service, the Division increased license fees from \$10.00 to \$15.00. The Division also implemented a three-year license. In the area of adoptions, the Division offers adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. The Division has implemented a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

Forecast FY 2022:

Forecast expenditures for personal services are lower than budgeted levels due to vacancies throughout the year offset slightly by Board-approved midyear salary increases. Operating expenses are forecast above budget due increases in temporary labor, electricity, building maintenance and animal food. Revenue projections are slightly below budgeted levels.

Current FY 2023:

Personal services increases reflect the aforementioned midyear salary increases, FY2023 salary adjustments and the addition of one (1) expanded FTE, an Animal Control Officer. Additional operating budget has been added to cover the utilities, food, shelter and drugs costs. Capital outlay includes the expanded purchases of a new van for the additional Animal Control Officer.

In past years kennel maintenance was provided through a Collier County Sheriff's Office work program. DAS has employed temporary labor since COVID started and the Collier County Sheriff's Office stopped providing Trustees to assist with kennel cleaning. The provision of this services has been discontinued as CCSO has no plans to continue the Trustee Labor program. DAS will continue to employ temporary labor to properly clean and sanitize animal holding areas per current ASV Standards and the Current Animal Control Ordinance. The additional cost of temporary kennel maintenance staff has been absorbed by other expenditure controls.

Revenues:

Revenues are budgeted modestly lower than the prior year to reflect actual historical revenue trends.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Neutered/Spay Trust Fund (610)**

Mission Statement

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Neutered or Spayed Program	-	80,800	80,800	-
Ensure all animals adopted to new families or reclaimed by their owners from Domestic Animal Services are sterilized prior to adoption or release. Accept donations from the public to support the program in accordance with Resolution 2017-104.				
Reserves	-	154,600	154,600	-
Current Level of Service Budget	-	235,400	235,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	66,140	111,700	130,700	80,800	-	80,800	(27.7)%
Net Operating Budget	66,140	111,700	130,700	80,800	-	80,800	(27.7)%
Reserve for Contingencies	-	10,000	-	4,000	-	4,000	(60.0)%
Restricted for Unfunded Requests	-	165,700	-	150,600	-	150,600	(9.1)%
Total Budget	66,140	287,400	130,700	235,400	-	235,400	(18.1)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	45,660	60,000	56,200	49,600	-	49,600	(17.3)%
Charges For Services	26,938	26,100	14,100	14,100	-	14,100	(46.0)%
Miscellaneous Revenues	2,409	-	-	-	-	-	na
Interest/Misc	953	1,000	1,200	2,300	-	2,300	130.0%
Carry Forward	222,100	204,800	231,900	172,700	-	172,700	(15.7)%
Less 5% Required By Law	-	(4,500)	-	(3,300)	-	(3,300)	(26.7)%
Total Funding	298,060	287,400	303,400	235,400	-	235,400	(18.1)%

Public Services Department

Domestic Animal Services Division

Neutered/Spay Trust Fund (610)

Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners. The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

Current FY 2023:

The operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or reclaim when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget will also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services. Reserves are held for use as required to meet the goals of the neutering/spaying program. The operating budget is reduced to mirror anticipated revenues.

Revenues:

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106. The revenue budget is lower in FY 2023 to better reflect historical actuals.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Mission Statement

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County in accordance with Resolution 2006-026.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Animal Care	-	5,600	5,600	-
<p>Maintain the well-being of impounded animals including livestock by executing cleaning and sanitization protocols and administering preventatives and vaccines to control disease while working towards positive outcomes to include adoptions, rescue networking, return-to-home, and return to owner services. Process adoption requests and provide adoption counseling, assist pet owners in the reunification of their lost pets, provide education to the public about responsible pet ownership and animal-related laws. Accept incoming animals through the Admissions Center, as allowed in Collier County Animal Control Ordinance, by impounding stray animals, scheduling, and admitting owner surrender and owner request euthanasia appointments; evaluate animals for best individual outcome. The shelter admitted 5,341 animals during FY2021.</p>				
Event Support and Other Uses	-	1,500	1,500	-
<p>Provides for special event support and donor specified uses. Supplement Divisions foster care program.</p>				
Animal Care - Special Medical Care	-	47,300	47,300	-
<p>Coordinate and consult with outside veterinary clinics and specialists to provide advanced medical care for special cases. Provide lifesaving emergency care afterhours, weekends, and holidays to stabilize and monitor medically compromised animals.</p>				
Reserves	-	543,000	543,000	-
Current Level of Service Budget				
	-	597,400	597,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	87,456	59,500	88,100	54,400	-	54,400	(8.6)%
Capital Outlay	4,367	-	-	-	-	-	na
Net Operating Budget	91,823	59,500	88,100	54,400	-	54,400	(8.6)%
Reserve for Contingencies	-	5,900	-	2,700	-	2,700	(54.2)%
Restricted for Unfunded Requests	-	508,700	-	540,300	-	540,300	6.2%
Total Budget	91,823	574,100	88,100	597,400	-	597,400	4.1%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Domestic Animal Services Division
Domestic Animal Services Donations (180)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	457,274	50,000	54,700	69,500	-	69,500	39.0%
Interest/Misc	1,403	2,600	2,300	5,600	-	5,600	115.4%
Carry Forward	190,400	524,100	557,200	526,100	-	526,100	0.4%
Less 5% Required By Law	-	(2,600)	-	(3,800)	-	(3,800)	46.2%
Total Funding	649,076	574,100	614,200	597,400	-	597,400	4.1%

Forecast FY 2022:

Reflects operating expenses in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

Current FY 2023:

Operating expenses are in compliance with Resolution No. 2006-026 for animals in DAS custody.

Revenues:

The revenue budget reflects estimated funds raised from special events and general donations as well as fund balance carried forward and is adjusted upward to reflect historical actuals.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Community and Human Services Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,081,931	2,209,300	10,508,000	2,545,300	-	2,545,300	15.2%
Operating Expense	9,429,262	3,937,000	13,112,500	4,067,300	-	4,067,300	3.3%
Capital Outlay	-	5,600	31,100	-	-	-	(100.0)%
Grants and Aid	53,290,532	3,103,100	108,372,200	3,109,500	-	3,109,500	0.2%
Remittances	45,537,570	-	12,402,800	-	-	-	na
Net Operating Budget	112,339,296	9,255,000	144,426,600	9,722,100	-	9,722,100	5.0%
Trans to 116 Afford Housg	223,400	223,400	223,400	281,700	-	281,700	26.1%
Trans to 123 Grant Prog Support	45,260,502	795,700	795,700	817,100	-	817,100	2.7%
Trans to 301 Co Wide Cap Fd	5,000,000	-	-	-	-	-	na
Trans to 412 W User Fee Cap Fd	3,000,000	-	-	-	-	-	na
Trans to 414 S User Fee Cap Fd	7,000,000	-	-	-	-	-	na
Trans to 706 Housing Grants	28,332	16,400	43,900	28,600	-	28,600	74.4%
Trans to 708 Hum Serv Match	2,593	12,200	37,500	-	-	-	(100.0)%
Reserve for Contingencies	-	28,600	-	173,600	-	173,600	507.0%
Reserve for Salary Adj.	-	-	-	8,300	-	8,300	na
Total Budget	172,854,123	10,331,300	145,527,100	11,031,400	-	11,031,400	6.8%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Affordable Housing (116)	214,229	223,400	912,000	273,400	-	273,400	22.4%
Community Develop Block Grant & Home Invest (121)	-	-	7,500	-	-	-	na
Community Mental Health & LIP Support (001)	3,059,500	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Grant Program Support (123)	26,730,780	795,700	4,560,500	817,100	-	817,100	2.7%
Housing Grants (705/706)	6,471,969	-	113,870,100	-	-	-	na
Human Services Grants (707/708)	68,208,763	-	4,896,600	-	-	-	na
Local Provider Participation (169)	-	-	9,327,900	-	-	-	na
Operational Support & Housing (111)	101,800	116,700	120,900	132,000	-	132,000	13.1%
Social Services Program (001)	4,757,341	5,059,700	4,996,200	5,440,100	-	5,440,100	7.5%
State Housing Incentive Partnership SHIP (791)	2,794,915	-	2,675,400	-	-	-	na
Total Net Budget	112,339,296	9,255,000	144,426,600	9,722,100	-	9,722,100	5.0%
Total Transfers and Reserves	60,514,827	1,076,300	1,100,500	1,309,300	-	1,309,300	21.6%
Total Budget	172,854,123	10,331,300	145,527,100	11,031,400	-	11,031,400	6.8%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	-	-	9,327,900	-	-	-	na
Intergovernmental Revenues	111,486,922	-	121,173,000	-	-	-	na
Charges For Services	336,800	15,000	15,000	17,400	-	17,400	16.0%
Miscellaneous Revenues	702,832	-	518,500	1,500	-	1,500	na
Interest/Misc	89,206	-	14,200	-	-	-	na
Net Cost General Fund	53,235,263	9,071,900	9,061,200	9,520,500	-	9,520,500	4.9%
Net Cost Unincorp General Fund	85,000	101,700	105,900	114,600	-	114,600	12.7%
Trans fm 001 Gen Fund	45,420,146	952,700	1,005,500	1,022,400	-	1,022,400	7.3%
Trans fm 707/708 Human Srv Grants	95,000	95,000	95,000	105,000	-	105,000	10.5%
Carry Forward	589,200	95,000	4,460,900	250,000	-	250,000	163.2%
Total Funding	212,040,369	10,331,300	145,777,100	11,031,400	-	11,031,400	6.8%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Community and Human Services Division

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Social Services Program (001)	12.80	12.80	13.00	13.00	-	13.00	1.6%
Affordable Housing (116)	1.00	1.00	1.00	1.00	-	1.00	0.0%
State Housing Incentive Partnership SHIP (791)	2.00	2.00	2.00	2.00	-	2.00	0.0%
Operational Support & Housing (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Housing Grants (705/706)	12.00	14.00	24.00	24.00	-	24.00	71.4%
Human Services Grants (707/708)	19.80	19.80	18.80	18.80	-	18.80	(5.1)%
Total FTE	48.60	50.60	59.80	59.80	-	59.80	18.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Community and Human Services Division

Social Services Program (001)

Mission Statement

Our professional staff provides a range of medical case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304(5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	11.00	1,759,400	1,500	1,757,900
Funding for divisional administration and fixed divisional overhead to include monitoring and compliance oversight.				
Medicaid County Billing	-	3,300,000	-	3,300,000
Medicaid County expenses for Inpatient Hospital and Nursing Home care determined by Florida Statute 409.915.				
Indigent Burials and Abused Children Exams	-	100,000	-	100,000
Provide burial/cremation services to Collier County residents, as required by Florida Statute 406.50, and medical exams to residents as required by Florida Statute 39.304(5).				
Medical Assistance	2.00	270,700	-	270,700
As identified in Florida Statute 125.01, provide one-time emergency financial assistance to persons in order to return them to self-sufficiency, self-supporting, productive members of Collier County. Out-of-County Hospital Care as determined by Florida Statute 154.301 and Health Care Responsibility Act (HCRA).				
Medication Assistance	-	10,000	-	10,000
As identified in Florida Statute 125.01, provide short-term assistance to elderly, poverty level, uninsured county residents to alleviate illness and prolonged disabilities.				
Program Support via Transfers	-	1,022,400	-	1,022,400
General Fund support of CHS grant funded positions and operating costs for which grant funding for program administration and delivery are exhausted, insufficient or unallowable, Affordable Housing operating expense funding and Housing and Human Services grant Matches.				
Current Level of Service Budget	<u>13.00</u>	<u>6,462,500</u>	<u>1,500</u>	<u>6,461,000</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Social Services Program (001)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,040,161	1,221,500	1,285,800	1,514,900	-	1,514,900	24.0%
Operating Expense	3,717,180	3,838,200	3,710,400	3,925,200	-	3,925,200	2.3%
Net Operating Budget	4,757,341	5,059,700	4,996,200	5,440,100	-	5,440,100	7.5%
Trans to 116 Afford Housg	223,400	223,400	223,400	281,700	-	281,700	26.1%
Trans to 123 Grant Prog Support	45,165,502	700,700	700,700	712,100	-	712,100	1.6%
Trans to 706 Housing Grants	28,332	16,400	43,900	28,600	-	28,600	74.4%
Trans to 708 Hum Serv Match	2,593	12,200	37,500	-	-	-	(100.0)%
Total Budget	50,177,168	6,012,400	6,001,700	6,462,500	-	6,462,500	7.5%
Total FTE	12.80	12.80	13.00	13.00	-	13.00	1.6%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	1,405	-	-	1,500	-	1,500	na
Net Cost General Fund	50,175,763	6,012,400	6,001,700	6,461,000	-	6,461,000	7.5%
Total Funding	50,177,168	6,012,400	6,001,700	6,462,500	-	6,462,500	7.5%

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases and the hardening of a Case Manager position to full time (.2 FTE from Economic Development (001)).

Current FY 2023:

Personal services reflect the aforementioned midyear salary increases, FY2023 salary adjustments and the addition of .2 FTE. Within the operating expense category the County's estimated Medicaid payment allocation accounts for \$3,300,000 of budgeted expenditures. Other expenditures include transfers to support Affordable Housing Trust Fund (116) operating expenses, a transfer to Fund (123) to support grant program personnel costs when grant funding is exhausted, insufficient, or unallowable and transfers to Housing and Human Services grant fund (706) to provide matching funds for grant programs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Mental Health & LIP Support (001)**

Mission Statement

To provide for the local match requirement as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health centers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
LIP Remittance to Agency for Health Care Admin (AHCA)	-	723,500	-	723,500
Program in which local governments and public hospitals transfer funds to the Agency for Health Care Administration (AHCA) to help fund the Medicaid Low Income Pool (LIP) program. Funds received by the AHCA are then used to draw down funds from the federal government as "match" funding to provide additional healthcare services for low-income individuals.				
Mental Health Medical Services-David Lawrence Center	-	2,336,000	-	2,336,000
Pursuant to Florida Statute, Section 394.76(9) (a) and (b), contract between Collier County and the David Lawrence Center for mental health and substance abuse services.				
Current Level of Service Budget	<u>-</u>	<u>3,059,500</u>	<u>-</u>	<u>3,059,500</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# of SAMH Clients Served	6,790	6,250	6,528	6,528

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Grants and Aid	3,059,500	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Net Operating Budget	<u>3,059,500</u>	<u>3,059,500</u>	<u>3,059,500</u>	<u>3,059,500</u>	<u>-</u>	<u>3,059,500</u>	<u>0.0%</u>
Total Budget	<u>3,059,500</u>	<u>3,059,500</u>	<u>3,059,500</u>	<u>3,059,500</u>	<u>-</u>	<u>3,059,500</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	3,059,500	3,059,500	3,059,500	3,059,500	-	3,059,500	0.0%
Total Funding	<u>3,059,500</u>	<u>3,059,500</u>	<u>3,059,500</u>	<u>3,059,500</u>	<u>-</u>	<u>3,059,500</u>	<u>0.0%</u>

Public Services Department

**Community and Human Services Division
Community Mental Health & LIP Support (001)**

Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and pursuant to Florida Statute, Section 394.76(9) (a) and (b). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

Forecast FY 2022:

\$2,336,000 is provided by contract directly to the David Lawrence Center for mental health and substance abuse services. The outcome from LIP participation is a \$723,500 pool of funding is expected to be generated and utilized to support healthcare services.

Current FY 2023:

The proposed budget of \$3,059,500 includes a LIP match of \$723,500. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76 (9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive \$2,336,000 for mental health and substance abuse services.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Mission Statement

The mission of Collier County Community and Human Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to increase the supply of affordable housing through developer engagement, assist with large scale County projects: Golden Gate Golf Course and utilization of the one cent infrastructure surtax funding to secure land for future affordable housing development. Staff continue to address all aspects of the Community Housing Plan. Activities also include the management of the Local Housing Trust Fund.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Affordable Housing	1.00	281,700	281,700	-
Pursuant to Resolution 18-82 establish a Local Affordable Housing Trust Fund to accept donations and other designated revenue sources to meet community need for affordable housing.				
Current Level of Service Budget	<u>1.00</u>	<u>281,700</u>	<u>281,700</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of timely reviews of Development Planning applications for affordable housing	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	64,622	105,300	138,000	111,500	-	111,500	5.9%
Operating Expense	101,607	74,500	127,700	111,900	-	111,900	50.2%
Grants and Aid	48,000	43,600	646,300	50,000	-	50,000	14.7%
Net Operating Budget	214,229	223,400	912,000	273,400	-	273,400	22.4%
Reserve for Salary Adj.	-	-	-	8,300	-	8,300	na
Total Budget	214,229	223,400	912,000	281,700	-	281,700	26.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	320,000	-	-	-	-	-	na
Interest/Misc	1,840	-	-	-	-	-	na
Trans fm 001 Gen Fund	223,400	223,400	223,400	281,700	-	281,700	26.1%
Carry Forward	357,600	-	688,600	-	-	-	na
Total Funding	902,840	223,400	912,000	281,700	-	281,700	26.1%

Public Services Department

**Community and Human Services Division
Affordable Housing (116)**

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases. Operating costs include consulting services for a marketing and public relations campaign. Funding is provided through existing funds carried forward and an operating transfer from the General Fund. Funding of \$688,600 is carried forward and budgeted for housing program assistance.

Current FY 2023:

The FY 2023 budget provides staffing for affordable housing planning and implementation and is funded through a transfer from the General Fund. Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments. Operating expense increase is primarily due to other contractual services. Grants and Aid increased with \$50,000 budgeted in program assistance for FY 2023 for the Local Housing Trust Fund for the Land Trust.

Revenues:

The core operating budget is supported by a transfer from the General Fund. Affordable Housing program revenue from surplus land sales and housing density bonus refunds is budgeted as received.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Grant Program Support (123)**

Mission Statement

To assist Collier County residents in greatest medical, economic, and social need.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Un-reimbursed Grant Related Costs	-	712,100	712,100	-
General Fund support of CHS grant funded positions and operating costs for which grant contract budgets for program administration and delivery are exhausted, insufficient or unallowable.				
Senior Choice Reinvestment	-	105,000	105,000	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
Current Level of Service Budget	-	817,100	817,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,476,246	786,300	816,000	807,400	-	807,400	2.7%
Operating Expense	2,143,803	3,800	3,452,000	9,700	-	9,700	155.3%
Capital Outlay	-	5,600	11,100	-	-	-	(100.0)%
Grants and Aid	22,233,507	-	-	-	-	-	na
Remittances	877,224	-	281,400	-	-	-	na
Net Operating Budget	26,730,780	795,700	4,560,500	817,100	-	817,100	2.7%
Trans to 301 Co Wide Cap Fd	5,000,000	-	-	-	-	-	na
Trans to 412 W User Fee Cap Fd	3,000,000	-	-	-	-	-	na
Trans to 414 S User Fee Cap Fd	7,000,000	-	-	-	-	-	na
Total Budget	41,730,780	795,700	4,560,500	817,100	-	817,100	2.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	9,225	-	-	-	-	-	na
Interest/Misc	3,173	-	-	-	-	-	na
Trans fm 001 Gen Fund	45,165,502	700,700	700,700	712,100	-	712,100	1.6%
Trans fm 707/708 Human Srv Grants	95,000	95,000	95,000	105,000	-	105,000	10.5%
Carry Forward	224,100	-	3,764,800	-	-	-	na
Total Funding	45,497,000	795,700	4,560,500	817,100	-	817,100	2.7%

Public Services Department

**Community and Human Services Division
Grant Program Support (123)**

Notes:

The budget illustrated on this page provides funding for two separate programs. The first, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

Forecast FY 2022:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program and CARES Act eligible operating expenditures.

Current FY 2023:

This current budget includes a General Fund supported budget of \$712,100 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also provided are anticipated Senior Choice expenditures. The budget represents the salary equivalent of approximately 7 FTEs and Health insurance costs for 22 FTEs. The total operating expense for FY 2023 budget is \$9,700 which provides insurance general costs, info tech automatization and respite services for seniors.

Federal:

Older American Act (OAA)
--Title III-B: Supportive Services and Senior Centers
--Title III-C-1: Congregate Nutrition Services
--Title III-C-2: Home-Delivered Nutrition Services
--Title III-E: National Family Caregiver Support Program
United States Department of Agriculture (USDA)
--Nutrition Service Incentives Program (NSIP)

State:

Community Care of the Elderly (CCE)
Home Care for the Elderly (HCE)
Alzheimer's Disease Initiative (ADI)

Revenues:

Transfer of excess program revenue from the Human Services grant Fund (707/708) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Community Develop Block Grant & Home Invest (121)**

Mission Statement

The mission of the Collier County Community and Human Services Division’s grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	7,400	-	-	-	na
Remittances	-	-	100	-	-	-	na
Net Operating Budget	-	-	7,500	-	-	-	na
Total Budget	-	-	7,500	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1	-	-	-	-	-	na
Carry Forward	7,500	-	7,500	-	-	-	na
Total Funding	7,501	-	7,500	-	-	-	na

Forecast FY 2022:

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/706).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
State Housing Incentive Partnership SHIP (791)**

Mission Statement

Increase the supply of affordable housing countywide by providing for affordable housing strategies such as owner occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, land acquisition with new construction, and demolition with new construction.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
SHIP Program Administration/Overhead	2.00	-	-	-
Current Level of Service Budget	<u>2.00</u>	<u>-</u>	<u>-</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of funds expended on Homeownership activities	134	65	66	65

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	42,863	-	204,600	-	-	-	na
Operating Expense	6,930	-	75,900	-	-	-	na
Capital Outlay	-	-	5,000	-	-	-	na
Grants and Aid	2,388,122	-	-	-	-	-	na
Remittances	357,000	-	2,389,900	-	-	-	na
Net Operating Budget	2,794,915	-	2,675,400	-	-	-	na
Total Budget	2,794,915	-	2,675,400	-	-	-	na
Total FTE	2.00	2.00	2.00	2.00	-	2.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,914,248	-	2,308,200	-	-	-	na
Miscellaneous Revenues	579,439	-	353,000	-	-	-	na
Interest/Misc	8,438	-	14,200	-	-	-	na
Total Funding	2,502,126	-	2,675,400	-	-	-	na

Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

Current FY 2023:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Operational Support & Housing (111)**

Mission Statement

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Housing Program Administration / Overhead	1.00	132,000	17,400	114,600
Current Level of Service Budget	<u>1.00</u>	<u>132,000</u>	<u>17,400</u>	<u>114,600</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% Impact fee deferral applications processed within 90 days of receipt	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	84,148	96,200	101,400	111,500	-	111,500	15.9%
Operating Expense	17,652	20,500	19,500	20,500	-	20,500	0.0%
Net Operating Budget	101,800	116,700	120,900	132,000	-	132,000	13.1%
Total Budget	101,800	116,700	120,900	132,000	-	132,000	13.1%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	16,800	15,000	15,000	17,400	-	17,400	16.0%
Net Cost Unincorp General Fund	85,000	101,700	105,900	114,600	-	114,600	12.7%
Total Funding	101,800	116,700	120,900	132,000	-	132,000	13.1%

Forecast FY 2022:

Personal services expense is forecast over budget due to Board-approved midyear salary increases. Operating expenses are forecast to be in line with the FY 2022 adopted budget.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments. Operating expense remains static.

Revenues:

The current FY 2023 budget includes a revenue of \$17,400 associated with impact fee applications.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Community and Human Services Division

Local Provider Participation (169)

Mission Statement

Local Provider Participation Fund (LPPF) is a non-ad valorem special assessment that allows nonpublic hospitals in the jurisdiction to access available federal dollars. The assessment qualifies as a “provider tax” under federal law that is eligible for federal match.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	152,300	-	-	-	na
Remittances	-	-	9,175,600	-	-	-	na
Net Operating Budget	-	-	9,327,900	-	-	-	na
Total Budget	-	-	9,327,900	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	-	-	9,327,900	-	-	-	na
Total Funding	-	-	9,327,900	-	-	-	na

Notes:

On June 22, 2021, the Board adopted Ordinance No. 2021-23 which enables the County to levy a uniform non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d). The assessment shall be fairly and reasonably apportioned among each of the Hospital's properties within the County limits. The Board shall set the Assessment in amounts that in the aggregate will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services to be funded by the Assessment. The County established a system of funding to support the non-federal share of Medicaid payments that will directly benefit the Hospital properties. The assessment shall constitute a lien upon the assessed properties. The proposed assessment is held in a separate account called the local provider participation fund (LPPF). Total non-ad valorem special assessment collected for fiscal year 2022 from the Affected Properties is \$9,327,900.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

Mission Statement

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. Community grants promote overall economic development, public service including wellness through volunteerism, and mental health/substance abuse services. Housing grants promote the construction, acquisition, rehabilitation, and preservation of housing. While other grant projects promote infrastructure and public facility improvements. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Housing Grants Program Management	24.00	-	-	-
Reserves, Transfers, and Interest	-	28,600	28,600	-
Current Level of Service Budget	<u>24.00</u>	<u>28,600</u>	<u>28,600</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of timely grant spending (goal = 100%)	100	100	100	100
Improve controls evidenced by fewer findings in single audit	-	-	-	-
Improve controls as evidenced by fewer programs with qualified opinion in single audit	-	-	-	-
Increase by at least 1% the amount of federal funds leveraged against federal grants awarded	1	1	1	1

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	544,453	-	6,955,100	-	-	-	na
Operating Expense	249,464	-	2,233,600	-	-	-	na
Capital Outlay	-	-	15,000	-	-	-	na
Grants and Aid	1,595,405	-	104,666,400	-	-	-	na
Remittances	4,082,646	-	-	-	-	-	na
Net Operating Budget	6,471,969	-	113,870,100	-	-	-	na
Reserve for Contingencies	-	16,400	-	28,600	-	28,600	74.4%
Total Budget	6,471,969	16,400	113,870,100	28,600	-	28,600	74.4%
Total FTE	12.00	14.00	24.00	24.00	-	24.00	71.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	56,121,767	-	113,687,500	-	-	-	na
Miscellaneous Revenues	96,571	-	138,700	-	-	-	na
Interest/Misc	38,923	-	-	-	-	-	na
Trans fm 001 Gen Fund	28,651	16,400	43,900	28,600	-	28,600	74.4%
Total Funding	56,285,911	16,400	113,870,100	28,600	-	28,600	74.4%

Public Services Department

Community and Human Services Division

Housing Grants (705/706)

Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

Forecast FY 2022:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. Forecast costs for personal services include Board-approved midyear salary increases. FTE counts reflect the Board-approved midyear addition of twelve (12) FTE's to assist with ARP and ERA 1 and 2 assistance programs offset by the transfer of two (2) FTE's, one Accounting Technician to Public Services Operations (001) and one Senior Accountant to Public Transit and Neighborhood Enhancement (001).

Current FY 2023:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. A Grant match of \$28,600 from the General Fund is provided for the ESG program (\$16,400) and the RSVP program (\$12,200).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Community and Human Services Division

Human Services Grants (707/708)

Mission Statement

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; and the administration of various community initiatives in which grant funds are received.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Retired and Senior Volunteer Program (RSVP) Federal Grant	1.00	-	-	-
A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.				
Community Care for the Elderly Grant	5.00	-	-	-
The Community Care for the Elderly (CCE) Program provides community-based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.				
Older Americans' Act	3.80	-	-	-
Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition services to individuals 65 or older and their caregivers.				
Senior Choice Reinvestment	1.00	-	-	-
Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.				
American Rescue Plan Act (ARP)	8.00	-	-	-
The American Rescue Plan Act (ARP) was signed into law on March 11, 2021. Under the ARP Act, \$350 billion in funds have been allocated to State, Local, and Tribal governments through the Coronavirus State and Local Fiscal Recovery Funds Program (SLFRF) to support their response to and recovery from the COVID-19 public health pandemic. Collier County received a direct appropriation of \$74,762,701 in FY22. Eight positions, previously funded by CARES Act funding have been added to manage and administer this current program.				
Reserves, Transfers, and Interest	-	250,000	250,000	-
Current Level of Service Budget	18.80	250,000	250,000	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# of clients requesting Medical/Prescription services	631	800	700	600
# of nutritious meals served to Seniors	78,501	80,000	82,000	84,000
% of meals served that supply at least 1/3 of USDA recommended nutritional allowances	100	100	100	100
% of timely annual vendor monitoring (goal = 100%)	100	100	100	100
% of timely assessments and intakes (goal = 100%)	100	100	100	100
Increase number of volunteer hours by 2% annually	3,103	4,000	4,000	4,080

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Community and Human Services Division
Human Services Grants (707/708)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	829,439	-	1,007,100	-	-	-	na
Operating Expense	3,192,626	-	3,333,700	-	-	-	na
Grants and Aid	23,965,997	-	-	-	-	-	na
Remittances	40,220,700	-	555,800	-	-	-	na
Net Operating Budget	68,208,763	-	4,896,600	-	-	-	na
Trans to 123 Grant Prog Support	95,000	95,000	95,000	105,000	-	105,000	10.5%
Reserve for Contingencies	-	12,200	-	145,000	-	145,000	1,088.5%
Total Budget	68,303,763	107,200	4,991,600	250,000	-	250,000	133.2%
Total FTE	19.80	19.80	18.80	18.80	-	18.80	(5.1)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	53,441,682	-	5,177,300	-	-	-	na
Miscellaneous Revenues	25,416	-	26,800	-	-	-	na
Interest/Misc	36,831	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,593	12,200	37,500	-	-	-	(100.0)%
Carry Forward	-	95,000	-	250,000	-	250,000	163.2%
Total Funding	53,506,523	107,200	5,241,600	250,000	-	250,000	133.2%

Notes:

All new grants for Services for Seniors. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

Forecast FY 2022:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants. Personal services reflect Board-approved midyear salary increases and a midyear transfer of one (1) FTE, a Grant Coordinator, to Public Transit and Neighborhood Enhancement (001).

Current FY 2023:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent.

Revenues:

Excess program revenue in the amount of \$250,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123), in the amount of \$105,000 to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve of \$145,000 for FY 2023 program match requirements.

Anticipated FY 2023 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Library Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	5,171,112	5,873,700	5,670,900	6,873,900	-	6,873,900	17.0%
Operating Expense	2,447,995	2,420,700	3,114,400	2,294,700	-	2,294,700	(5.2)%
Capital Outlay	157,920	-	589,400	-	-	-	na
Net Operating Budget	7,777,026	8,294,400	9,374,700	9,168,600	-	9,168,600	10.5%
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	66,100	-	88,100	-	88,100	33.3%
Total Budget	7,777,026	8,360,500	9,418,700	9,256,700	-	9,256,700	10.7%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Library (001)	7,314,389	7,993,000	7,771,400	8,862,900	-	8,862,900	10.9%
Library Donation - Project Fund (129)	447,378	100	1,577,300	-	-	-	(100.0)%
Library Trust Fund (612)	15,259	301,300	26,000	305,700	-	305,700	1.5%
Total Net Budget	7,777,026	8,294,400	9,374,700	9,168,600	-	9,168,600	10.5%
Total Transfers and Reserves	-	66,100	44,000	88,100	-	88,100	33.3%
Total Budget	7,777,026	8,360,500	9,418,700	9,256,700	-	9,256,700	10.7%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	75,362	151,000	140,000	115,000	-	115,000	(23.8)%
Fines & Forfeitures	73,857	120,000	85,000	90,000	-	90,000	(25.0)%
Miscellaneous Revenues	157,521	62,000	32,000	34,800	-	34,800	(43.9)%
Interest/Misc	9,261	8,500	15,900	16,800	-	16,800	97.6%
Net Cost General Fund	7,153,498	7,715,000	7,539,400	8,653,100	-	8,653,100	12.2%
Carry Forward	2,263,300	307,300	1,955,800	349,400	-	349,400	13.7%
Less 5% Required By Law	-	(3,300)	-	(2,400)	-	(2,400)	(27.3)%
Total Funding	9,732,799	8,360,500	9,768,100	9,256,700	-	9,256,700	10.7%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Library (001)	88.50	86.00	86.00	86.00	-	86.00	0.0%
Total FTE	88.50	86.00	86.00	86.00	-	86.00	0.0%

Public Services Department

**Library Division
Library (001)**

Mission Statement

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Library Administration	15.00	2,672,100	205,000	2,467,100
The Administration program for the Collier County Public Library System is located in the Headquarters Regional Library. This program consists of seven components: General Supervision and Budget Management, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services for all 10 libraries in our county. Interlibrary Loan, Mail-A-Book services to homebound patrons, Marketing and Outreach, eBook platforms, and streaming services operate within Administration. The public internet server is also housed within Library Administration and is maintained by our Applications Analyst. In FY2021, eBook and streaming services plus telephone renewals, accounted for over 40% of total physical and electronic circulation. The Technical Services Department processed 45,000 items purchased and donated titles for the Library's physical collection. Upgrades to Public Computers hardware was initiated this fiscal year, along with Windows 11 upgrade for public computers. Self-Checks now accept credit card payments. Virtual programming for all patrons, youth, teen, and adults are available on the library's website.				
Headquarters Library	20.00	1,673,600	-	1,673,600
The Headquarters Library program provides a full-service Regional Public Library to residents and visitors throughout the county with 60 hours of service weekly, six days a week, year-round. Core services are provided in addition to: public internet computers, WiFi, mobile printing; scanning and faxing services. The library provides rental of the Sugden theater during open hours to the public for a fee. Library has story times, youth, teen and adult programming. In FY2021, over 33% of library visits and 440,000 materials were circulated at the Headquarters Regional Library.				
Naples Regional Library	12.50	1,018,600	-	1,018,600
The Naples Regional Library program provides a full service Regional Public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. HVAC renovations are complete and library programming has restarted for youth, teens, and adults. This Regional Library houses the system's genealogy collection with over 3000 volumes in the collection, microfilm and a microfilm reader are housed here. In FY2021, over 15% of library visits and 96,000 materials were circulated at Naples Regional Library				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Immokalee Branch	5.00	433,500	-	433,500
<p>The Immokalee Branch Library program provides a full-service branch public library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to Collier County residents. As the sole source of public library services in the area, this program provides 40 hours of service per week, five days a week. The library is located 25 miles from Estates Branch Library and 35 miles from the Headquarters Regional Library. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. There is available meeting room space for the community. Library programs for adults, teens and youth are planned and presented throughout the calendar year. in FY21, over 5% of library visits and 26,300 physical materials were circulated at the Immokalee Branch Library.</p>				
Golden Gate Branch	5.50	570,700	4,800	565,900
<p>The Golden Gate Branch Library Program provides a full-service branch public library, with 48 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities and is located 12 miles from the Headquarters Regional Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch Library. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, youth, teen, adult and family programming. There is study room and meeting room space available and a formal computer lab with internet access. In FY21, over 8% of library visits and 60,000 materials were circulated at the Golden Gate Branch.</p>				
Marco Island Branch	5.00	460,300	-	460,300
<p>The Marco Island Branch Library program provides a full-service branch public library to Marco Island residents, the Isles of Capri and Goodland, 48 hours per week, six days a week. This Library is located on the Island and is 15 miles from the East Naples branch and 13 miles from the South Regional Library and 24 miles from the Headquarters Regional Library. Core Library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. The library has Rose Hall that can seat up to 125 for adult, youth, children, and family programming. There is one study room available for use. In FY21, over 10% of library visits and 76,000 materials circulated at the Marco Island Branch Library with a definite seasonal pattern of use.</p>				
East Naples Branch	4.50	324,700	-	324,700
<p>The East Naples Branch Library program provides a full-service branch public library to the residents of the southeastern portion of the county for a total of 40 hours, 5 days a week. The Library is located approximately 10 miles from Naples Regional Library, 22 miles from the Headquarters Regional Library and 7 miles from the South Regional Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21 East Naples had 5% of library visits and 29,000 materials circulated from the location.</p>				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Estates Branch	5.50	505,900	-	505,900
<p>The Estates Branch Library program provides a full-service branch public library to the residents of Golden Gate Estates and Ave Maria communities for a total of 48 hours, six days per week. The Library is located approximately 12 miles from the Headquarters Regional Library and 8 miles from Golden Gate Branch Library and 25 miles from the Immokalee branch Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs, meeting and study room space. In FY21, Estates Branch Library had 5% of library visits and 64,000 materials circulated at the Estates Branch.</p>				
Vanderbilt Beach Branch	4.50	396,100	-	396,100
<p>The Vanderbilt Beach Branch Library program provides a full-service branch public library to the residents of the northern coastal part of the county for a total of 40 hours, 5 days a week. The Library is located approximately 14 miles from Naples Regional Library, 6 miles from the Headquarters Regional Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21, Vanderbilt Beach Branch had 6% of library visits and 58,000 materials circulated from the location with definite seasonal pattern use.</p>				
South Regional Library	8.50	807,400	-	807,400
<p>The South Regional Library program provides a full-service regional public library to the residents of the southeastern portion of the county for a total of 60 hours, 6 days a week. Large meeting room with a capacity of 350 people and study rooms are available for public use and rental. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21 South Regional Library had 13% of library visits and 133,000 materials circulated from the location.</p>				
Current Level of Service Budget				
	86.00	8,862,900	209,800	8,653,100

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Annual Circulation	1,697,287	2,100,000	2,000,000	2,000,000
Digital Library Usage	1,983,808	2,500,000	2,500,000	2,500,000
Library Visits	619,300	1,000,000	800,000	800,000

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	5,162,253	5,814,300	5,658,400	6,843,700	-	6,843,700	17.7%
Operating Expense	2,152,136	2,178,700	2,113,000	2,019,200	-	2,019,200	(7.3)%
Net Operating Budget	7,314,389	7,993,000	7,771,400	8,862,900	-	8,862,900	10.9%
Total Budget	7,314,389	7,993,000	7,771,400	8,862,900	-	8,862,900	10.9%
Total FTE	88.50	86.00	86.00	86.00	-	86.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Library Division
Library (001)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	75,362	151,000	140,000	115,000	-	115,000	(23.8)%
Fines & Forfeitures	73,857	120,000	85,000	90,000	-	90,000	(25.0)%
Miscellaneous Revenues	11,671	7,000	7,000	4,800	-	4,800	(31.4)%
Net Cost General Fund	7,153,498	7,715,000	7,539,400	8,653,100	-	8,653,100	12.2%
Total Funding	7,314,389	7,993,000	7,771,400	8,862,900	-	8,862,900	10.9%

Forecast FY 2022:

Personal service forecast is lower than budget due to vacancies throughout the year offset by Board-approved midyear salary increases. Operating expense is slightly lower due to savings in temporary labor offset by increasing electricity expense.

Current FY 2023:

Personal service include aforementioned midyear salary adjustments and the appointment of a new Division director. Operating expense is budgeted lower than FY 2022 as a result IT capital costs budgeted at the fund level and Division cost containment measures. Hoopla Streaming of eMaterials, IT technology replacement costs, office printers and online database subscriptions will be reviewed and reduced or discontinued based on usage. Funding for print, DVD's and CD's will continue as provided by County Wide Capital Fund (301). E-books are limited to funding through Library Donation Fund (129), Library Trust Fund (612), and State Aid to Libraries Grant Fund (709).

Revenues:

Fiscal analysis by OVS shows predicted revenue shortfalls of approximately \$65,000 compared to prior year budget. Library revenues are forecasted to be reduced by \$68,200 due to a shortfall in fines and facility rental revenues. FY 2023 revenues are budgeted 24.5% lower than FY 2022.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Library Division

Library Donation - Project Fund (129)

Mission Statement

To account for funds received from restricted donations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers/Interest	-	88,100	88,100	-
Current Level of Service Budget	-	88,100	88,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	-	500	-	-	-	na
Operating Expense	289,458	100	987,400	-	-	-	(100.0)%
Capital Outlay	157,920	-	589,400	-	-	-	na
Net Operating Budget	447,378	100	1,577,300	-	-	-	(100.0)%
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	na
Reserve for Capital	-	66,100	-	88,100	-	88,100	33.3%
Total Budget	447,378	66,200	1,621,300	88,100	-	88,100	33.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	111,438	-	-	-	-	-	na
Interest/Misc	8,193	7,300	14,600	14,100	-	14,100	93.2%
Carry Forward	2,009,200	59,300	1,681,500	74,800	-	74,800	26.1%
Less 5% Required By Law	-	(400)	-	(800)	-	(800)	100.0%
Total Funding	2,128,832	66,200	1,696,100	88,100	-	88,100	33.1%

Public Services Department

Library Division

Library Donation - Project Fund (129)

Notes:

State Aid to Library Grant Funds are budgeted in Fund 709. Due to significant changes in the E-Rate Program (<http://sl.universalservice.org>) the Library is no longer eligible. Monies received as restricted donations are assigned a grant number., appropriation and/or allocation of grant funding will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds into expenditure budgets at that time. State Aid to Library Grant Funds FY-2021-2022 are restricted donation Project # 22-ST-08 awarded \$166,352.

Forecast FY 2022:

Remaining funds associated with unspent dollars in various projects and programs.

129

Program 31129 \$130,900 Operating

Program 44037 \$1,200 RFID

Program 44039 \$10,000 William G. Hedrickson Trust-Youth Education

Program 44048 \$500 Library LEAP

Program 44049 \$204,600 Franz Pschibul Trust Naples Regional

Program 46044 \$9,300 Lustigman Headquarters Library Improvements

Program 46045 \$25,000 East Naples Flooring

Program 46046 \$44,900 Marco Lib Donations

Program 46047 \$1,048,400 Shreve Trust

Program 46048 \$100,000 eBooks Donation

Program 50237 \$2,500 Pee Wee Summer Read

Total forecast of carry forward in 129 \$1,681,500

Current FY 2023:

Shreve Trust will be utilized to for operating costs in FY 2023 to off-set budget shortfalls in the Library Fund (001) to meet budget compliance. The funds in Shreve will be totally expended in FY 2023.

Revenues:

Reserves and misc. revenue not allocated to specific programs will carry forward and be budgeted in reserves. New grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate grant funds and expenditures at that time.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Library Division
Library Trust Fund (612)**

Mission Statement

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Library Enhancements	-	305,700	305,700	-
Used to fund Library improvements				
Current Level of Service Budget	<u>-</u>	<u>305,700</u>	<u>305,700</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,858	59,400	12,000	30,200	-	30,200	(49.2)%
Operating Expense	6,401	241,900	14,000	275,500	-	275,500	13.9%
Net Operating Budget	15,259	301,300	26,000	305,700	-	305,700	1.5%
Total Budget	15,259	301,300	26,000	305,700	-	305,700	1.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	34,411	55,000	25,000	30,000	-	30,000	(45.5)%
Interest/Misc	1,068	1,200	1,300	2,700	-	2,700	125.0%
Carry Forward	254,100	248,000	274,300	274,600	-	274,600	10.7%
Less 5% Required By Law	-	(2,900)	-	(1,600)	-	(1,600)	(44.8)%
Total Funding	289,579	301,300	300,600	305,700	-	305,700	1.5%

Notes:

Revenue from the sale of used and donated books directly funds the personnel costs of the Library Electronic Assistance Program (LEAP). These revenues were down in FY 2022 and are expected to increase in FY 2023.

Forecast FY 2022:

Forecast FY 2022, expenditures will include purchase of print material, e-books and LEAP costs.

Current FY 2023:

Budgeted funds will be used to pay for Library Electronic Assistance Program (LEAP). Hiring will start October 1 FY 2023. Program was on hold during COVID.

Revenues:

Revenues are from private party donations for the betterment of our public library and from the sales of used and donated books. Money here comes from community donations and book sales. Book sale revenues are not expected to increase to amounts seen pre- COVID.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Museum Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,180,983	1,285,100	1,316,200	1,512,000	-	1,512,000	17.7%
Operating Expense	619,118	870,800	850,400	808,200	-	808,200	(7.2)%
Indirect Cost Reimburs	261,100	239,200	239,200	280,400	-	280,400	17.2%
Capital Outlay	9,001	40,600	40,600	-	-	-	(100.0)%
Net Operating Budget	2,070,201	2,435,700	2,446,400	2,600,600	-	2,600,600	6.8%
Trans to Tax Collector	40,964	40,000	40,000	42,000	-	42,000	5.0%
Trans to 314 Museum Cap	214,326	400,000	400,000	110,000	-	110,000	(72.5)%
Reserve for Contingencies	-	121,800	-	30,500	-	30,500	(75.0)%
Reserve for Capital	-	84,800	-	-	-	-	(100.0)%
Reserve for Attrition	-	(21,000)	-	(25,400)	-	(25,400)	21.0%
Total Budget	2,325,491	3,061,300	2,886,400	2,757,700	-	2,757,700	(9.9)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
TDC Category C County Museums - Fund (198)	2,070,201	2,435,700	2,446,400	2,600,600	-	2,600,600	6.8%
Total Net Budget	2,070,201	2,435,700	2,446,400	2,600,600	-	2,600,600	6.8%
Total Transfers and Reserves	255,290	625,600	440,000	157,100	-	157,100	(74.9)%
Total Budget	2,325,491	3,061,300	2,886,400	2,757,700	-	2,757,700	(9.9)%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	2,635	23,400	8,800	10,200	-	10,200	(56.4)%
Miscellaneous Revenues	1,619	3,000	1,800	1,000	-	1,000	(66.7)%
Interest/Misc	2,634	4,400	5,300	7,600	-	7,600	72.7%
Trans fm 001 Gen Fund	450,000	452,300	483,400	463,000	-	463,000	2.4%
Carry Forward	632,500	679,800	763,900	376,800	-	376,800	(44.6)%
Less 5% Required By Law	-	(101,600)	-	(100,900)	-	(100,900)	(0.7)%
Total Funding	3,089,388	3,061,300	3,263,200	2,757,700	-	2,757,700	(9.9)%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
TDC Category C County Museums - Fund (198)	16.00	16.00	16.00	16.00	-	16.00	0.0%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Mission Statement

The mission of the Collier County Museum Division is to engage residents and visitors in appreciation and understanding of our communities' unique heritage and cultural development.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Museums & Historic Sites Administration/Overhead	2.00	686,300	2,008,600	-1,322,300
Provides funding for the professional management, administration, and overhead expenses of the County Museum system.				
Collections, Exhibition & Information Services	1.00	177,000	-	177,000
Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history. The collection and archive contain tens of thousands of documents, photographs, and artifacts.				
Education & Community Services	3.00	257,100	-	257,100
Provides funding for curriculum-based education and outreach programs such as school tours, lecture activities, and special events; management of the volunteer program; and management of the media and marketing programs. The museums deliver over 130 educational programs annually, with specific offerings tailored for preschoolers through seniors.				
Museum of the Everglades	2.00	243,200	600	242,600
Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City. The 1927 wood-frame vernacular museum building was built to serve as the commercial laundry facilitating the construction of the Tamiami Trail and serving Southwest Florida hotels. It is listed on the National Register of Historic Places. Today, permanent and temporary exhibits tell the story of the development of Everglades City and the surrounding area. The museum welcomes an average of 22,000 visitors annually.				
Immokalee Pioneer Museum at Roberts Ranch	2.00	318,900	5,400	313,500
Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee. Thirteen acres of the original homestead of cattle rancher Robert Roberts offer an immersive experience of what life was like for Immokalee pioneers. The 1926 Roberts home, as well as the horse barn, cowboy bunkhouse, maid's quarters, sugar cane press and boiler, and similar outbuildings are available to tour. The ranch is listed on the National Register of Historic Places and holds a local historic designation. The ranch welcomes an average of 6,000 visitors annually.				
Naples Depot Museum	2.00	268,900	2,400	266,500
Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples. The fully restored 1927 former Sea Board Air Line Railway passenger station welcomes visitors back to the railroading boom days of the Roaring Twenties and explains how technology and transportation transformed our community. Three historic train cars are available to view or tour. The depot is listed on the National Register of Historic Places and welcomes an average of 16,000 visitors annually.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Marco Island Historical Museum	2.00	348,200	400	347,800
<p>Provides funding to develop, maintain, and operate the Marco Island Historical Museum on Marco Island. Through a dynamic partnership, the Museum Division and the Marco Island Historical Society offer 10,000 square feet of permanent and temporary exhibit space to tell the story of the human inhabitants of Marco Island, from the now-vanished sophisticated and fierce Calusa to hearty pioneers and savvy developers. The world-famous Key Marco cat and other artifacts from the 1896 Cushing expedition on Marco are on view through 2026. The museum welcomes an average of 23,000 visitors annually.</p>				
Collier Museum at Government Center	2.00	301,000	1,400	299,600
<p>Provides funding to develop, maintain, and operate the Collier Museum at Government Center. The first of the five museums in the County system, Collier Museum offers a board overview of County history in its permanent gallery, as well as five acres of shady gardens featuring numerous relics from our area's past: The Deuce steam engine, the Kokomis ferry boat, an antique swamp buggy, the restored 1926 Naples Cottage, and the Art Studio of E. George Rogers, plus a lecture auditorium and temporary exhibit gallery. The museum welcomes an average of 10,000 visitors annually.</p>				
Reserves/Transfers	-	157,100	738,900	-581,800
Current Level of Service Budget	16.00	2,757,700	2,757,700	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# of Visitors	40,400	70,000	75,000	80,000
Volunteer Hours Contributed	7,977	7,000	7,000	8,000

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,180,983	1,285,100	1,316,200	1,512,000	-	1,512,000	17.7%
Operating Expense	619,118	870,800	850,400	808,200	-	808,200	(7.2)%
Indirect Cost Reimburs	261,100	239,200	239,200	280,400	-	280,400	17.2%
Capital Outlay	9,001	40,600	40,600	-	-	-	(100.0)%
Net Operating Budget	2,070,201	2,435,700	2,446,400	2,600,600	-	2,600,600	6.8%
Trans to Tax Collector	40,964	40,000	40,000	42,000	-	42,000	5.0%
Trans to 314 Museum Cap	214,326	400,000	400,000	110,000	-	110,000	(72.5)%
Reserve for Contingencies	-	121,800	-	30,500	-	30,500	(75.0)%
Reserve for Capital	-	84,800	-	-	-	-	(100.0)%
Reserve for Attrition	-	(21,000)	-	(25,400)	-	(25,400)	21.0%
Total Budget	2,325,491	3,061,300	2,886,400	2,757,700	-	2,757,700	(9.9)%
Total FTE	16.00	16.00	16.00	16.00	-	16.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Museum Division

TDC Category C County Museums - Fund (198)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.0%
Charges For Services	2,635	23,400	8,800	10,200	-	10,200	(56.4)%
Miscellaneous Revenues	1,619	3,000	1,800	1,000	-	1,000	(66.7)%
Interest/Misc	2,634	4,400	5,300	7,600	-	7,600	72.7%
Trans fm 001 Gen Fund	450,000	452,300	483,400	463,000	-	463,000	2.4%
Carry Forward	632,500	679,800	763,900	376,800	-	376,800	(44.6)%
Less 5% Required By Law	-	(101,600)	-	(100,900)	-	(100,900)	(0.7)%
Total Funding	3,089,388	3,061,300	3,263,200	2,757,700	-	2,757,700	(9.9)%

Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. The Museum Division garners additional revenue through its fundraising partners and grants. However, due to the continuing increase in the cost of doing business, a General Fund transfer remains necessary.

Forecast FY 2022:

Personal services expense is forecast over budget, reflecting Board-approved midyear salary increases. Operating expenses are forecast slightly under FY 2022 budget due to a reduction in temporary labor expenses.

Current FY 2023:

Personal services budget increases in the division budget reflect the aforementioned midyear salary increases and FY2023 salary adjustments. Operating expenses have been reduced in other contractual services due to deferred artifact conservation projects. FY 2023 includes a transfer of \$110,000 to 314 Museum Capital.

Revenues:

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 2023 TDT allocation to Museums is anticipated to be \$2,000,000. The transfer from the General Fund into Museum Fund (198) is \$463,000. Modest revenues are budgeted for reproductions, tours, rentals, special events and special events.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Parks & Recreation Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	14,980,457	15,961,800	16,830,900	19,588,800	114,500	19,703,300	23.4%
Operating Expense	9,707,669	13,125,300	14,687,200	13,756,700	400,000	14,156,700	7.9%
Indirect Cost Reimburs	211,200	233,100	233,100	236,500	-	236,500	1.5%
Capital Outlay	276,604	14,325,200	1,601,300	33,610,200	-	33,610,200	134.6%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	25,675,929	44,145,400	33,852,500	67,692,200	514,500	68,206,700	54.5%
Trans to Property Appraiser	3,523	229,500	229,500	234,800	-	234,800	2.3%
Trans to Tax Collector	9,166	548,700	548,700	623,700	-	623,700	13.7%
Trans to 001 Gen Fd	415,946	387,900	387,900	467,600	-	467,600	20.5%
Trans to 111 Unincorp Gen Fd	830,800	695,900	695,900	664,600	-	664,600	(4.5)%
Trans to 119 Sea Turtle	133,000	133,000	133,000	133,000	-	133,000	0.0%
Trans to 172 Conserv Collier	335,300	-	-	-	-	-	na
Trans to 174 Consvr Collier Maint	-	9,728,900	9,728,900	7,262,200	-	7,262,200	(25.4)%
Trans to 179 Consvr Collier Proj	-	155,000	155,000	244,100	-	244,100	57.5%
Trans to 506 IT Capital	-	-	-	74,000	-	74,000	na
Trans to 673 Pepper Rch	3,001,300	-	-	-	-	-	na
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	223,600	-	147,600	-	147,600	(34.0)%
Reserve for Salary Adj.	-	-	-	18,100	-	18,100	na
Reserve for Escrow	-	5,700,000	-	5,771,400	-	5,771,400	1.3%
Reserve for Capital	-	539,600	-	661,300	-	661,300	22.6%
Restricted for Unfunded Requests	-	34,711,900	-	40,821,300	-	40,821,300	17.6%
Total Budget	30,404,964	97,199,400	45,741,400	124,815,900	514,500	125,330,400	28.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Caracara Prairie Management Fund (674)	26,770	51,100	51,100	51,100	-	51,100	0.0%
Conservation Collier Fund (172)	284,518	14,587,200	2,022,400	33,937,200	-	33,937,200	132.7%
Conservation Collier Maintenance (174)	594,216	922,300	868,300	1,357,600	-	1,357,600	47.2%
Conservation Collier Projects (179)	76,298	155,000	196,600	245,000	-	245,000	58.1%
County Park Facilities & Programs (001)	10,934,330	13,291,100	13,809,700	15,571,000	114,500	15,685,500	18.0%
Golden Gate Community Center (130)	884,197	1,131,300	1,125,900	1,217,500	-	1,217,500	7.6%
Parks & Recreation (111)	12,566,594	13,577,900	15,321,500	14,895,200	400,000	15,295,200	12.6%
Parks & Recreation Donations (607)	3,534	32,500	32,500	30,600	-	30,600	(5.8)%
Pepper Ranch Conservation Bank (673)	72,057	55,900	-	41,200	-	41,200	(26.3)%
Sea Turtle Monitoring (119)	233,415	341,100	424,500	345,800	-	345,800	1.4%
Total Net Budget	25,675,929	44,145,400	33,852,500	67,692,200	514,500	68,206,700	54.5%
Total Transfers and Reserves	4,729,035	53,054,000	11,888,900	57,123,700	-	57,123,700	7.7%
Total Budget	30,404,964	97,199,400	45,741,400	124,815,900	514,500	125,330,400	28.9%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Parks & Recreation Division

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	447,489	26,695,900	25,628,000	31,172,700	-	31,172,700	16.8%
Delinquent Ad Valorem Taxes	6,306	-	-	-	-	-	na
Charges For Services	5,919,996	7,335,200	7,507,300	7,880,000	-	7,880,000	7.4%
Fines & Forfeitures	19,870	30,500	19,000	15,000	-	15,000	(50.8)%
Miscellaneous Revenues	588,652	365,400	570,200	375,800	-	375,800	2.8%
Interest/Misc	136,091	437,700	176,600	381,600	-	381,600	(12.8)%
Reimb From Other Depts	773,708	29,000	-	-	-	-	(100.0)%
Trans frm Property Appraiser	280	-	-	-	-	-	na
Trans frm Tax Collector	3,213	-	-	-	-	-	na
Net Cost General Fund	6,972,764	8,640,500	8,746,300	10,224,200	114,500	10,338,700	19.7%
Net Cost Unincorp General Fund	10,137,746	10,851,600	12,829,800	12,298,900	400,000	12,698,900	17.0%
Trans fm 001 Gen Fund	963,800	776,700	776,700	731,600	-	731,600	(5.8)%
Trans fm 111 Unincorp Gen Fd	1,244,313	969,700	969,700	1,055,200	-	1,055,200	8.8%
Trans fm 119 P&R Grants	-	19,600	19,600	18,000	-	18,000	(8.2)%
Trans fm 172 Conserv Collier Fd	-	9,761,500	9,761,500	7,310,200	-	7,310,200	(25.1)%
Trans fm 174 Conserv Collier Maint	3,336,600	155,000	155,000	244,100	-	244,100	57.5%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	32,616,800	32,332,000	32,937,900	54,527,900	-	54,527,900	68.6%
Less 5% Required By Law	-	(1,372,600)	-	(1,591,000)	-	(1,591,000)	15.9%
Total Funding	63,339,330	97,199,400	100,269,300	124,815,900	514,500	125,330,400	28.9%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Park Facilities & Programs (001)	102.00	97.75	101.75	101.75	2.00	103.75	6.1%
Parks & Recreation (111)	137.50	130.50	129.50	129.50	-	129.50	(0.8)%
Golden Gate Community Center (130)	10.00	9.00	9.00	9.00	-	9.00	0.0%
Sea Turtle Monitoring (119)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Conservation Collier Fund (172)	2.00	2.00	3.00	3.00	-	3.00	50.0%
Conservation Collier Maintenance (174)	3.00	3.00	5.00	5.00	-	5.00	66.7%
Total FTE	257.50	245.25	251.25	251.25	2.00	253.25	3.3%

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Mission Statement

To maintain a diverse system of beach park, regional park, aquatic, and boat launch facilities that promote healthy lifestyles through our fitness centers and programs, strengthen our community, enrich our economy through partnerships with sports tourism, and protect and sustain our environment with community stakeholder involvement. These services provide diverse recreational opportunities and access to natural preserve and greenspaces for the visitors and residents of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	1.00	994,700	-	994,700
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Park Maintenance (001)	28.50	5,844,300	-	5,844,300
Provide routine preventative and ongoing maintenance of 1,559.96 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at athletic fields, beach locations, aquatic facilities, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Big Corkscrew Island Regional Park	26.00	2,878,900	342,800	2,536,100
The new Big Corkscrew Island Regional Park is a 62-acre facility scheduled to be opened in FY2021. The budget provides for personnel and operating expenses for Phase 1 operations. Phase 1 includes 18,000 square foot community center; aquatic center with 25-meter competition pool, family pool, toddler pool, and water slides; two artificial turf and two natural grass multipurpose fields; 2 softball fields; two concession buildings, amphitheater and event lawn, adventure playground, 4 basketball, 2 tennis, 6 pickleball courts; outdoor fitness center; dog park; and maintenance building.				
Recreation Programs	19.25	2,634,100	926,900	1,707,200
Provide high quality recreation programs that provide a means of leisure and benefits to participants, which include adult and youth athletic programs, i.e., basketball, soccer, softball, kickball, lacrosse county-wide special events that served approximately 5,601 participants; a US Sailing Association certified program and US Water Ski Association programming with an adaptive recreation component, which serves 1,042 participants annually; fishing, athletic, specialty summer recreation camps and a fitness center which serve 91,731 users and participants annually. The Division provides support for sports tourism, youth and adult sports organizations, and other Collier County public agencies.				
Aquatics	8.00	1,379,400	1,134,000	245,400
Sun-N-Fun Lagoon is the only public waterpark attraction in the community and provides safe swim and leisure opportunities for residents and visitors to Collier County. These services include aquatic recreation, aquatic health and fitness classes, spring board diving classes, American Red Cross instructional and private swim lessons, special event rentals and food/beverage availability.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Parks & Recreation Division

County Park Facilities & Programs (001)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Parks & Recreation Marina Operations	-	61,200	131,000	-69,800	
<p>Maintain County owned boat ramp parks at (7) locations including Cocohatchee River Park, Isles of Capri Paddlecraft Park, Bayview Park, Collier Boulevard Boat Park, Caxambas Park, Goodland Boat Park, Ann Olesky Park and Port of the Islands Boat Park. Ensure compliance with FDEP requirements regarding marina fuel tanks at Cocohatchee River Park, Caxambas Park, and Port of the Islands Boat Park. Compliance requires routine inspections and maintenance of the fuel tanks in coordination with the Collier County Solid and Hazardous Waste Management Division. Marina Operations is also responsible for FDEP submerged lands lease reports and fees that are due annually at Cocohatchee River Park, Caxambas Park, and Goodland Boat Park. These leases allow for continued use of the ramps and docks at these parks.</p>					
Beach Operations	3.00	595,200	12,600	582,600	
<p>Beach Operations had a total of 1,144,688 visitors at Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access. Operations includes maintenance of beach park facilities and signage, management, or natural resources within beach parks coordination with volunteer groups and partner agencies, coordination with visiting researchers, collection of parking fees, and public assistance and sea turtle monitoring.</p>					
Park Rangers	16.00	1,414,800	3,531,100	-2,116,300	
<p>The Park Ranger Program provides protection of park resources and park visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics. Park Rangers provide a total of approximately 76,000 contacts annually.</p>					
Beach Parking & Recreation Remittance to City of Naples	-	500,000	-	500,000	
<p>One-third of the \$1,500,000 annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the November 14, 2017, Interlocal Agreement Between the County and City of Naples.</p>					
	Current Level of Service Budget	<u>101.75</u>	<u>16,302,600</u>	<u>6,078,400</u>	<u>10,224,200</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
2 FTE's Park Rangers	2.00	114,500	-	114,500	
<p>This proposal includes one Park Ranger to increase safety by providing additional coverage in Immokalee and one Park Ranger to increase capacity at county owned marinas and boat launches.</p>					
	Expanded Services Budget	<u>2.00</u>	<u>114,500</u>	-	<u>114,500</u>
	Total Adopted Budget	<u>103.75</u>	<u>16,417,100</u>	<u>6,078,400</u>	<u>10,338,700</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Increase Boat Launches by 1%	44,032	43,000	44,000	43,500
Increase Fitness Memberships by 1%	2,544	5,202	5,202	3,071
Increase safety in Parks by 1% inc. in Ranger Contacts	76,262	54,307	54,307	77,795
Increase Sun-N-Fun Attendance by 1%	55,564	70,000	77,025	56,681

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	5,523,563	6,189,000	6,726,200	7,952,600	114,500	8,067,100	30.3%
Operating Expense	4,777,548	6,602,100	6,583,500	7,082,400	-	7,082,400	7.3%
Capital Outlay	133,219	-	-	36,000	-	36,000	na
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.0%
Net Operating Budget	10,934,330	13,291,100	13,809,700	15,571,000	114,500	15,685,500	18.0%
Trans to 111 Unincorp Gen Fd	830,800	643,700	643,700	598,600	-	598,600	(7.0)%
Trans to 119 Sea Turtle	133,000	133,000	133,000	133,000	-	133,000	0.0%
Total Budget	11,898,130	14,067,800	14,586,400	16,302,600	114,500	16,417,100	16.7%
Total FTE	102.00	97.75	101.75	101.75	2.00	103.75	6.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	4,099,231	4,975,600	5,410,600	5,573,200	-	5,573,200	12.0%
Fines & Forfeitures	19,870	30,500	19,000	15,000	-	15,000	(50.8)%
Miscellaneous Revenues	132,472	23,300	22,600	22,600	-	22,600	(3.0)%
Reimb From Other Depts	8,380	10,000	-	-	-	-	(100.0)%
Net Cost General Fund	6,972,764	8,640,500	8,746,300	10,224,200	114,500	10,338,700	19.7%
Trans fm 111 Unincorp Gen Fd	665,413	387,900	387,900	467,600	-	467,600	20.5%
Total Funding	11,898,130	14,067,800	14,586,400	16,302,600	114,500	16,417,100	16.7%

Public Services Department

**Parks & Recreation Division
County Park Facilities & Programs (001)**

Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of volunteers who assist at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to thousands of service hours.

Forecast FY 2022:

Personal service expense forecast is higher due to Board-approved midyear salary adjustments along with the addition of four (4) FTE positions including the transfer of (1) FTE to NCRP Water Park from Parks & Recreation (111), the transfer of (1) FTE to Park Maintenance from Stormwater Aquatic (103) and the Board-approved addition of two (2) full-time Lifeguards for NCRP Water Park on June 14, 2022. Operating expenditures are forecast slightly lower than budgeted levels due to savings in electricity and contract services at Big Corkscrew. Revenues are forecast higher reflecting the new Board approved parking and boat launch fee increase.

Current FY 2023:

The increased in personal services reflects the transfer of the two (2) FTE's previously mentioned, the addition of two (2) expanded FTE Park Rangers, along with the aforementioned midyear salary adjustments and FY2023 salary adjustments. The increase in the operating expense budget is related to fleet and motor pool rental cost, bank service fees resulting from the increase in the parking fees and temporary laborers. Capital outlay includes an expanded vehicle for the Park Ranger dedicated to Immokalee. The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017. Also provided in the budget is a reimbursement of \$598,600 from the General Fund (001) to the Unincorporated Area General Fund (111) for a portion of the Public Services Department's administrative costs that are funded within the Public Services Department's Fund (111) Budget.

Revenues:

The FY 2023 revenue budget is established modestly higher than the prior adopted budget with the inclusion of the new parking and boat launch fees approved by the Board on 5/10/2022, agenda item 16.D.8.

All Park Rangers are budgeted in the General Fund (001) Parks budget. Ranger costs are then apportioned between Parks & Recreation (001) and Parks & Recreation (111) Community Parks resulting in a transfer of \$467,600 from 111 Unincorporated Area MSTD General Fund.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Parks & Recreation (111)**

Mission Statement

To maintain a diverse system of community centers, community parks, aquatic/fitness centers, childcare facilities that promote healthy lifestyles through our programs, strengthen our community, enrich our economy through partnerships and protect and sustain our environment with community stakeholder involvement. These services provide diverse recreational opportunities and access to natural preserve and greenspaces for the visitors and residents of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	9.00	1,654,200	662,600	991,600
Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parks and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee County Park facilities and programs including maintenance, customer service and resource management.				
Park Maintenance (111)	46.00	5,655,700	-	5,655,700
Provide routine preventative and ongoing maintenance of 538.71 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Community Centers/Parks	46.50	5,916,550	961,500	4,955,050
Provide active and passive recreation and leisure opportunities for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through self-directed recreation programs and a variety of indoor activities at 17 community park locations. Registrations and rentals encompassed 58,377 users and participants at community centers and parks annually.				
Aquatics/Fitness	21.00	1,645,000	508,800	1,136,200
Safe and supervised opportunities for the public to access instructional swimming, general aquatic recreation and fitness training. There are approximately 195,512 users and participants annually. Promote residents and visitor's utilization of the Golden Gate Aquatic and Fitness Complex, Immokalee Pool and Fitness Center and Donna Fiala Eagle Lakes Aquatic Center and fitness center by providing safe swim and leisure opportunities for residents. These services include aquatic recreation, aquatic health and fitness classes, springboard diving classes, American Red Cross instructional and private swim lessons, and special event rentals.				
Childcare/Preschool, After School, No School Days, Vacation	7.00	491,350	931,000	-439,650
Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 4,947 youth and teens are served annually.				
Current Level of Service Budget	129.50	15,362,800	3,063,900	12,298,900

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Operating Increase - Community Parks Maintenance	-	400,000	-	400,000

This proposal includes additional funding to address increasing costs for supplies (Pool chemicals, fertilizers, etc.) and services required to maintain the community parks.

Expanded Services Budget	-	400,000	-	400,000
Total Adopted Budget	129.50	15,762,800	3,063,900	12,698,900

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
100% Reporting to CAPRA to maintain accreditation	100	100	100	100
Increase Aquatic Facility Attendance by 1%	47,676	6,954	37,968	38,347
Increase Fee Based Facility Rentals by 1%	11,657	15,644	17,380	17,554
Increase Fee Based Program Registrations by 1%	7,134	7,822	10,129	10,231
Increase Fitness Memberships by 1%	4,455	6,961	5,485	5,540
Maintain 75% or greater of Athletic Field utilization	78	82	82	82

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,353,291	8,497,200	8,708,000	9,868,500	-	9,868,500	16.1%
Operating Expense	4,213,303	5,080,700	6,613,500	5,004,200	400,000	5,404,200	6.4%
Capital Outlay	-	-	-	22,500	-	22,500	na
Net Operating Budget	12,566,594	13,577,900	15,321,500	14,895,200	400,000	15,295,200	12.6%
Trans to 001 Gen Fd	385,500	387,900	387,900	467,600	-	467,600	20.5%
Total Budget	12,952,094	13,965,800	15,709,400	15,362,800	400,000	15,762,800	12.9%
Total FTE	137.50	130.50	129.50	129.50	-	129.50	(0.8)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation (111)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,688,098	2,141,300	1,953,000	2,141,300	-	2,141,300	0.0%
Miscellaneous Revenues	279,965	258,000	230,700	258,000	-	258,000	0.0%
Reimb From Other Depts	15,486	19,000	-	-	-	-	(100.0)%
Net Cost Unincorp General Fund	10,137,746	10,851,600	12,829,800	12,298,900	400,000	12,698,900	17.0%
Trans fm 001 Gen Fund	830,800	643,700	643,700	598,600	-	598,600	(7.0)%
Trans fm 119 P&R Grants	-	19,600	19,600	18,000	-	18,000	(8.2)%
Trans fm 172 Conserv Collier Fd	-	32,600	32,600	48,000	-	48,000	47.2%
Total Funding	12,952,094	13,965,800	15,709,400	15,362,800	400,000	15,762,800	12.9%

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2022:

The Parks (111) position count is reduced by one (1) as a result of a position transfer to Parks & Recreation (001) and Public Services Operations (001) offset by the Board-approved addition of one (1) FTE, a Lifeguard, on June 14, 2022. Personal service expense forecast increase is due to Board-approved midyear salary increases. The operating expenses is higher than the adopted budget due to the Board-approved FY 2022 investment in maintenance along with increases in electricity, temporary labor, supplies, and other operating expenses to keep the satisfactory level of services to the community. Revenue is forecast lower reflecting recent revenue trends.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments and offset by the midyear transfer of one (1) FTE's to Parks & Recreation (001). Operating expense increase includes expanded funding for pool chemicals, fertilizer, herbicides and contractual services. Provided in the budget is a reimbursement of \$467,600 to the General Fund (001) for a portion of Park Ranger costs expended on behalf of Parks & Recreation (111) operations. Overall the budget reflects a 6.4% increase in budgeted operating expenses.

Revenues:

The FY 2023 revenue budget is established inline with previous years. All Parks Division administration costs are budgeted in the Fund (111) Parks budget. Administration costs of \$598,600 (481001 Transfer from 001 General Fund) are then apportioned between General Fund (001) Park operations, Unincorporated General Fund (111) Park operations, Sea Turtle Monitoring program Fund (119) and Conservation Collier Fund (172).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Mission Statement

Influenced and supported by the MSTU Advisory Board to maintain a diverse community center, which includes an auditorium, indoor gymnasium, amphitheater, childcare facility, BMX and Skateboard Park and community garden that promote healthy lifestyles, extreme sports, and sports tourism. These programs strengthen our community and enriches our economy through partnerships with community stakeholder involvement. These services provide diverse recreational opportunities and greenspace for the visitors and residents of Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Golden Gate Community Center	7.00	954,500	942,400	12,100
The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs. Wheels BMX and Skatepark, rentals and registrations totaled 2,513 users and participants.				
Childcare/Preschool, Afterschool, No School, Summer Camp	1.00	64,000	64,000	-
Allow fun, safe, educational, and healthy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervised environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 105 youth and teens are served annually.				
Community Center Maintenance	1.00	199,000	199,000	-
Provide routine preventative and ongoing maintenance of 21 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.				
Reserves/Transfers	-	771,400	783,500	-12,100
Current Level of Service Budget	9.00	1,988,900	1,988,900	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Increase Fee Based Facility Rentals by 2%	984	1,363	980	1,000
Increase Fee Based Program Registrations by 1%	540	1,341	722	729

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	455,720	543,100	520,900	644,900	-	644,900	18.7%
Operating Expense	269,177	400,900	417,700	385,700	-	385,700	(3.8)%
Indirect Cost Reimburs	159,300	175,200	175,200	174,800	-	174,800	(0.2)%
Capital Outlay	-	12,100	12,100	12,100	-	12,100	0.0%
Net Operating Budget	884,197	1,131,300	1,125,900	1,217,500	-	1,217,500	7.6%
Trans to Property Appraiser	3,523	4,300	4,300	4,800	-	4,800	11.6%
Trans to Tax Collector	9,166	10,200	10,200	12,000	-	12,000	17.6%
Trans to 001 Gen Fd	30,446	-	-	-	-	-	na
Trans to 506 IT Capital	-	-	-	42,900	-	42,900	na
Reserve for Contingencies	-	47,400	-	55,400	-	55,400	16.9%
Reserve for Capital	-	499,100	-	656,300	-	656,300	31.5%
Total Budget	927,331	1,692,300	1,140,400	1,988,900	-	1,988,900	17.5%
Total FTE	10.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	447,489	507,100	486,800	595,100	-	595,100	17.4%
Delinquent Ad Valorem Taxes	6,136	-	-	-	-	-	na
Charges For Services	124,703	210,100	135,800	157,300	-	157,300	(25.1)%
Miscellaneous Revenues	33,090	-	-	-	-	-	na
Interest/Misc	2,535	1,800	3,300	6,100	-	6,100	238.9%
Reimb From Other Depts	2,155	-	-	-	-	-	na
Trans frm Property Appraiser	280	-	-	-	-	-	na
Trans frm Tax Collector	3,212	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	578,900	581,800	581,800	587,600	-	587,600	1.0%
Carry Forward	342,400	427,500	613,600	680,900	-	680,900	59.3%
Less 5% Required By Law	-	(36,000)	-	(38,100)	-	(38,100)	5.8%
Total Funding	1,540,900	1,692,300	1,821,300	1,988,900	-	1,988,900	17.5%

Public Services Department

**Parks & Recreation Division
Golden Gate Community Center (130)**

Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

Forecast FY 2022:

Personal service expense forecast is lower due to vacancies throughout the year offset by the Board-approved midyear salary adjustments. The operating expenses is slightly higher due to an estimated increased on temporary labor. Program revenue is forecast slightly lower reflecting recent revenue trends.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments. Operating expenses are budgeted lower due to the reduction on the IT fees charge. Capital outlay is budgeted for building improvements and a capital replacement reserve is maintained for future updates and replacements.

Revenues:

Taxable value is \$3,195,990,572 an increase of 17.33% over last year. The rolled back rate for this district is 0.1658 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per \$1,000 of taxable value. Golden Gate Community Center Fund (130) budget is sized around the millage neutral tax rate of 0.1862 which will generate \$595,093 in property tax revenue. A transfer of \$587,600 from the Unincorporated Area General Fund (111) also provides funding for Golden Gate Community Center operations.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Sea Turtle Monitoring (119)**

Mission Statement

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Sea Turtle Monitoring	3.00	387,200	387,200	-
Monitor, report and conduct informational activities required to support beach permit conditions.				
Reserves, Transfers, and Interest	-	18,100	18,100	-
Current Level of Service Budget	3.00	405,300	405,300	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Achieve 100% of on-time reporting for sea turtle monitoring	100	100	100	100
Achieve 95% of sea turtle nest marked within 12 hours	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	228,145	301,800	322,900	323,600	-	323,600	7.2%
Operating Expense	5,269	21,300	83,600	22,200	-	22,200	4.2%
Capital Outlay	-	18,000	18,000	-	-	-	(100.0)%
Net Operating Budget	233,415	341,100	424,500	345,800	-	345,800	1.4%
Trans to 111 Unincorp Gen Fd	-	19,600	19,600	18,000	-	18,000	(8.2)%
Reserve for Contingencies	-	16,200	-	18,400	-	18,400	13.6%
Reserve for Salary Adj.	-	-	-	18,100	-	18,100	na
Reserve for Capital	-	40,500	-	5,000	-	5,000	(87.7)%
Total Budget	233,415	417,400	444,100	405,300	-	405,300	(2.9)%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	874	-	-	-	-	-	na
Trans fm 001 Gen Fund	133,000	133,000	133,000	133,000	-	133,000	0.0%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.0%
Carry Forward	167,900	112,700	240,000	100,600	-	100,600	(10.7)%
Total Funding	473,474	417,400	544,700	405,300	-	405,300	(2.9)%

Public Services Department

Parks & Recreation Division

Sea Turtle Monitoring (119)

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases. Operating expenses are forecast higher due to an estimated of temporary labor required for the Sea Turtle Monitoring program.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments. The budget provides for ongoing program funding.

Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Re-nourishment Fund (195) with a total amount of \$171,700 and a transfer from the General Fund (001) with a total amount of \$133,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Parks & Recreation Division

Parks & Recreation Donations (607)

Mission Statement

To provide park improvements and community-based programming by facilitating donations to the Division by individuals and organizations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Donated Funding for Services & Improvements	-	68,100	68,100	-
Through direct donations and/or fund raising activities provide summer camp scholarships for children who would otherwise be unable to attend. Accept earmarked donations to provide specific improvements or equipment.				
Reserves/Interest/Transfers	-	1,500	1,500	-
Current Level of Service Budget	-	69,600	69,600	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,534	32,500	32,500	30,600	-	30,600	(5.8)%
Net Operating Budget	3,534	32,500	32,500	30,600	-	30,600	(5.8)%
Reserve for Contingencies	-	-	-	1,500	-	1,500	na
Restricted for Unfunded Requests	-	16,700	-	37,500	-	37,500	124.6%
Total Budget	3,534	49,200	32,500	69,600	-	69,600	41.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	29,137	15,000	15,100	15,000	-	15,000	0.0%
Interest/Misc	220	-	300	700	-	700	na
Carry Forward	46,000	35,000	71,800	54,700	-	54,700	56.3%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.0%
Total Funding	75,357	49,200	87,200	69,600	-	69,600	41.5%

Public Services Department

**Parks & Recreation Division
Parks & Recreation Donations (607)**

Notes:

This fund was established to account for donations from private parties and fund raising activities.

Forecast FY 2022:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

Current FY 2023:

Expenses represent scholarships for eligible children as well as donations for child based activities.

Revenues:

Revenue budget represents anticipated contributions with a total amount of \$15,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Mission Statement

To acquire and preserve vital and significant threatened natural lands, forest, upland and wetland communities located in Collier County, for the benefit of present and future generations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Conservation Collier Land Acquisition	3.00	33,937,200	34,925,500	-988,300
Oversee and administer the acquisition of environmentally sensitive land through acceptance of applications from willing sellers, land evaluations, environmental reports, appraisals, monthly Advisory Board meetings, and Advisory Board sub-committee meetings. Provide capital funds for acquisition of environmentally sensitive land.				
Reserves/Transfers	-	8,187,200	7,198,900	988,300
Current Level of Service Budget	3.00	42,124,400	42,124,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	168,489	175,700	226,400	325,000	-	325,000	85.0%
Operating Expense	36,778	322,700	350,700	373,600	-	373,600	15.8%
Indirect Cost Reimburs	22,300	23,700	23,700	19,000	-	19,000	(19.8)%
Capital Outlay	56,950	14,065,100	1,421,600	33,219,600	-	33,219,600	136.2%
Net Operating Budget	284,518	14,587,200	2,022,400	33,937,200	-	33,937,200	132.7%
Trans to Property Appraiser	-	225,200	225,200	230,000	-	230,000	2.1%
Trans to Tax Collector	-	538,500	538,500	611,700	-	611,700	13.6%
Trans to 111 Unincorp Gen Fd	-	32,600	32,600	48,000	-	48,000	47.2%
Trans to 174 Consvr Collier Maint	-	9,728,900	9,728,900	7,262,200	-	7,262,200	(25.4)%
Reserve for Contingencies	-	70,000	-	35,300	-	35,300	(49.6)%
Total Budget	284,518	25,182,400	12,547,600	42,124,400	-	42,124,400	67.3%
Total FTE	2.00	2.00	3.00	3.00	-	3.00	50.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	-	26,188,800	25,141,200	30,577,600	-	30,577,600	16.8%
Miscellaneous Revenues	47,013	20,000	74,000	30,000	-	30,000	50.0%
Interest/Misc	1,541	45,000	26,000	32,000	-	32,000	(28.9)%
Trans fm 174 Conserv Collier Maint	335,300	-	-	-	-	-	na
Carry Forward	223,900	241,600	323,200	13,016,800	-	13,016,800	5,287.7%
Less 5% Required By Law	-	(1,313,000)	-	(1,532,000)	-	(1,532,000)	16.7%
Total Funding	607,755	25,182,400	25,564,400	42,124,400	-	42,124,400	67.3%

Public Services Department

**Parks & Recreation Division
Conservation Collier Fund (172)**

Notes:

In accordance with Ordinance No. 2002-63, FY 13 was the final year of the voter approved Conservation Collier special tax levy. At that time Conservation Collier acquisition operations were phased out and accumulated reserves were moved to the Conservation Collier Management Trust Fund. On February 14, 2017, the Board directed staff to restart the Conservation Collier land acquisition phase on a limited basis utilizing funding advanced from the Conservation Collier Management Trust Fund. Pursuant to Board direction, staff placed a non-binding referendum on the November 3, 2020, general election ballot regarding the Conservation Collier program. Specifically, the voters were asked to approve or disapprove reestablishing a county-wide millage rate not to exceed \$.2500 mills for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands. On November 3, 2020, the Collier County electors approved the Conservation Collier Reestablishment referendum with a 76.5% majority. The FY23 budget has been developed to include a Conservation Collier Program tax levy of .25 mil which is anticipated to generate property taxes of \$30,577,640.

Forecast FY 2022:

Forecast costs for personal services are higher than total adopted budget due to Board-approved midyear salary increases and a midyear addition of one (1) FTE approved by the Board along with Acquisition Cycle 10, to pursue both A and B list properties for acquisition. Forecast capital outlay includes a total of \$13 million in FY 2022 to acquire properties in this area.

Current FY 2023:

Personal Services budget increase is due to the aforementioned addition of one (1) new FTE, FY2022 midyear increases and FY2023 salary adjustments. The budget provides a land acquisition expense of \$33,219,600 which includes \$20,576,000 in new funding along with \$12,643,500 carryforward from FY2022. Further, consistent with Ordinance 2002-63 as amended, 25% of the revenues collected or \$7,262,200 will be deposited, via transfer, into the Conservation Collier Management Trust Fund (174) to provide for long term management of lands acquired through or managed by the Conservation Collier Program. The Board of County Commissioners authorized an 11th Acquisition Cycle in January 2022. Properties are to be ranked by the Board in January 2023 for acquisition in FY 2023.

Revenues:

A referendum on the Conservation Collier Program was included on the November 3, 2020 ballot. The result was a 76.5% majority in favor of re-establishing a county-wide millage rate not to exceed \$0.2500 mills for ten (10) years for the Conservation Collier Program. County-wide taxable value is \$122,310,558,113, an increase of 16.85% over last year. The rolled back rate is 0.2191 per \$1,000 of taxable value. The proposed millage tax rate is 0.2500 per \$1,000 of taxable value which will generate property taxes of \$30,577,640.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Mission Statement

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration	-	132,600	132,600	-
General overhead expenses such as insurance, office automation costs and indirect cost reimbursement.				
Land Management	5.00	1,225,000	1,161,400	63,600
Land management activities necessary to manage 4,350 acres in 21 different locations. Activities include: fencing, exotic plant treatment and control, prescribed fire, trail maintenance, and other restoration activities that are specified by land management plans developed for each of the properties acquired.				
Land Management Reserves & Transfers	-	41,093,000	41,156,600	-63,600
Reserves set aside for perpetual land management. Routine land management activities are funded from interest generated on funds held in reserve.				
Current Level of Service Budget	5.00	42,450,600	42,450,600	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Acres Managed	4,350	4,350	4,750	5,150
Acres Treated for Exotics	2,731	2,731	2,731	3,131
Maintained Miles Trails/Firebreaks	43	44.25	43	43
Preserves Open to Public	13	14	13	14
Public Hunt Events	8	8	8	8

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	251,249	255,000	326,500	474,200	-	474,200	86.0%
Operating Expense	303,231	498,100	494,600	765,700	-	765,700	53.7%
Indirect Cost Reimburs	29,600	34,200	34,200	42,700	-	42,700	24.9%
Capital Outlay	10,136	135,000	13,000	75,000	-	75,000	(44.4)%
Net Operating Budget	594,216	922,300	868,300	1,357,600	-	1,357,600	47.2%
Trans to 172 Conserv Collier	335,300	-	-	-	-	-	na
Trans to 179 Conserv Collier Proj	-	155,000	155,000	244,100	-	244,100	57.5%
Trans to 506 IT Capital	-	-	-	31,100	-	31,100	na
Trans to 673 Pepper Rch	3,001,300	-	-	-	-	-	na
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	na
Reserve for Contingencies	-	90,000	-	34,000	-	34,000	(62.2)%
Restricted for Unfunded Requests	-	34,695,200	-	40,783,800	-	40,783,800	17.5%
Total Budget	3,930,816	35,862,500	1,033,300	42,450,600	-	42,450,600	18.4%
Total FTE	3.00	3.00	5.00	5.00	-	5.00	66.7%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Delinquent Ad Valorem Taxes	170	-	-	-	-	-	na
Charges For Services	90	-	-	-	-	-	na
Miscellaneous Revenues	25,776	7,900	186,600	9,000	-	9,000	13.9%
Interest/Misc	113,603	350,000	115,600	301,900	-	301,900	(13.7)%
Reimb From Other Depts	747,687	-	-	-	-	-	na
Trans frm Tax Collector	1	-	-	-	-	-	na
Trans fm 172 Conserv Collier Fd	-	9,728,900	9,728,900	7,262,200	-	7,262,200	(25.4)%
Carry Forward	28,938,700	25,793,700	25,895,200	34,893,000	-	34,893,000	35.3%
Less 5% Required By Law	-	(18,000)	-	(15,500)	-	(15,500)	(13.9)%
Total Funding	29,826,027	35,862,500	35,926,300	42,450,600	-	42,450,600	18.4%

Public Services Department

**Parks & Recreation Division
Conservation Collier Maintenance (174)**

Forecast FY 2022:

Personal Services are higher due to the Board-approval of two (2) new FTE's and Board-approved midyear salary increases. The Operating Expense forecast reflects land maintenance and restoration activities.

Current FY 2023:

Personal services budget increases reflect the addition of two (2) FTE's, the aforementioned midyear salary increases and FY2023 salary adjustments.

The Conservation Collier Management Trust Fund (174) budget provides for restoration and maintenance activities as well as preserve management. General operating expense and personnel budget is \$1,239,900.

Gore - \$50,000: depending on outside funding assistance budgeted funds will be used for exotic plant treatment and/or maintenance, signage and trail improvements.

Gordon River Greenway - \$15,400: primarily exotic plant treatment maintenance for Conservation Collier's portion of the Greenway.
Nancy Payton Preserve - \$15,800: exotic plant treatment, prescribed fire, firebreak and trail maintenance. Included is \$2,000 to fund Conservation Collier's portion of the Blue Sage Drive MSTU.

Pepper Ranch Preserve - \$239,700: planned exotic plant treatment maintenance, firebreak maintenance, repairs of gates and cameras, maintenance of trees, and removal of hazard trees. Includes a \$146,900 increase for treatment of exotic plants within proposed 348 acre acquisition area and a \$20,000 increase for vegetation monitoring.

Railhead Scrub Preserve - \$95,800: exotic plant treatment maintenance, firebreak and trail maintenance as well as \$75,000 for fencing.

Rivers Road Preserve - \$35,000: exotic plant treatment maintenance, firebreak and trail maintenance. Includes a \$17,000 increase for treatment of exotic plants within proposed 29 acre acquisition area

Red Maple Swamp - \$30,000: exotic plant treatment maintenance on acquired parcels. Includes a \$10,000 increase for treatment of exotic plants within expanding treatment area.

All other preserves (Alligator Flag, Cocohatchee Creek, Freedom Park, Logan Woods, McIlvane Marsh, Otter Mound, Panther Walk, Redroot, Shell Island, Wet Woods, Winchester Head, and Rattlesnake Hammock) - \$256,100: exotic plant treatment, trail maintenance, signage, tree management and misc. maintenance as needed. Includes a \$68,000 increase for treatment of exotic plants within proposed small preserve acquisitions.

A transfer of \$244,100 to Conservation Collier Capital Project Fund (179) provides funding for improvement and maintenance projects. A contingency reserve of \$34,000 is provided in addition to the primary Conservation Collier Management Trust Fund Reserve of \$40,783,800. Reserves have been accumulated and set aside as dictated by Conservation Collier Ordinance for the preservation, enhancement, restoration, conservation and maintenance of environmentally sensitive lands that either have been purchased with Conservation Collier funds or have otherwise been approved for management.

Revenues:

The most significant source of funding is carry-forward of Conservation Collier Management Trust Fund (174) Reserves with a total amount of \$34,893,000, followed by the transfer of \$7,262,200 from Conservation Collier Land Acquisition Fund (172) representing twenty-five percent (25%) of annual gross tax receipts as required by Conservation Collier Ordinance 2002-63 as amended for long term management of lands acquired through or managed by the Conservation Collier Program.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Mission Statement

This fund was established in FY 2013 to account for Conservation Collier Capital Improvement Projects to allow for public access.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Projects	-	245,000	245,000	-
Provide improvements within Conservation Collier Preserves in accordance with the 5-year Capital Project Plan.				
Current Level of Service Budget	-	245,000	245,000	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	60,000	60,000	-	-	-	(100.0)%
Capital Outlay	76,298	95,000	136,600	245,000	-	245,000	157.9%
Net Operating Budget	76,298	155,000	196,600	245,000	-	245,000	58.1%
Total Budget	76,298	155,000	196,600	245,000	-	245,000	58.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	305	-	-	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	155,000	155,000	244,100	-	244,100	57.5%
Carry Forward	118,500	-	42,500	900	-	900	na
Total Funding	118,805	155,000	197,500	245,000	-	245,000	58.1%

Public Services Department

**Parks & Recreation Division
Conservation Collier Projects (179)**

Notes:

The Conservation Collier Capital Projects Fund (179) is utilized to account for capital improvements at Conservation Collier Preserves.

Forecast FY 2022:

Project No. 80231 Pepper Ranch -Pole Barn Repairs \$71,600
Project No. 80440 Freedom Park Boardwalk - Engineering Inspection \$60,000
Project No. 80441 Gore Preserve – Parking Improvements \$15,000
Project No. 80442 Rattlesnake Hammock – Parking Improvements \$50,000

Current FY 2023:

Project No. 80231 Pepper Ranch - Hunt Harvest Station - \$20,000
Project No. 80441 Gore Preserve – Parking Improvements \$50,000
Project No. 80442 Rattlesnake Hammock – Parking Improvements \$175,000

Revenues:

The most significant funding source is a \$244,100 transfer from Conservation Collier Maintenance Fund (174). Other sources include a modest carry forward.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673)**

Mission Statement

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for various County development projects.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers	-	4,030,900	4,030,900	-
Preserve Management	-	41,200	41,200	-
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Current Level of Service Budget	-	<u>4,072,100</u>	<u>4,072,100</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	72,057	55,900	-	41,200	-	41,200	(26.3)%
Net Operating Budget	72,057	55,900	-	41,200	-	41,200	(26.3)%
Reserve for Contingencies	-	-	-	3,000	-	3,000	na
Reserve for Escrow	-	3,940,000	-	4,027,900	-	4,027,900	2.2%
Total Budget	72,057	3,995,900	-	4,072,100	-	4,072,100	1.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	41,200	41,200	41,200	41,200	-	41,200	0.0%
Interest/Misc	12,991	25,900	21,400	25,900	-	25,900	0.0%
Trans fm 174 Conserv Collier Maint	3,001,300	-	-	-	-	-	na
Carry Forward	962,300	3,932,300	3,945,800	4,008,400	-	4,008,400	1.9%
Less 5% Required By Law	-	(3,500)	-	(3,400)	-	(3,400)	(2.9)%
Total Funding	4,017,791	3,995,900	4,008,400	4,072,100	-	4,072,100	1.9%

Public Services Department

**Parks & Recreation Division
Pepper Ranch Conservation Bank (673)**

Notes:

Pepper Ranch Conservation Bank Fund (673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000.

Forecast FY 2022:

Due to lower than expected revenues in FY 2021 management expenses have been reduced in FY 2022 to allow the principal balance of the fund to increase in order to cash flow planned management activities.

Current FY 2023:

Budget reflects planned management activities.

Revenues:

This fund is supported by endowment funds with a total of \$4,008,400 carryforward and \$25,900 interest earned on those funds as well as \$41,200 cattle lease revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Mission Statement

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for the Collier County Resource Recovery Park.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers	-	1,743,500	1,743,500	-
Preserve Management	-	51,100	51,100	-
Funds annual management activities necessary to manage the Preserve in compliance with the US Fish and Wildlife Service requirements to allow for panther mitigation.				
Current Level of Service Budget	-	<u>1,794,600</u>	<u>1,794,600</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	26,770	51,100	51,100	51,100	-	51,100	0.0%
Net Operating Budget	26,770	51,100	51,100	51,100	-	51,100	0.0%
Reserve for Escrow	-	1,760,000	-	1,743,500	-	1,743,500	(0.9)%
Total Budget	26,770	1,811,100	51,100	1,794,600	-	1,794,600	(0.9)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	7,875	8,200	7,900	8,200	-	8,200	0.0%
Interest/Misc	4,022	15,000	10,000	15,000	-	15,000	0.0%
Carry Forward	1,817,100	1,789,200	1,805,800	1,772,600	-	1,772,600	(0.9)%
Less 5% Required By Law	-	(1,300)	-	(1,200)	-	(1,200)	(7.7)%
Total Funding	1,828,997	1,811,100	1,823,700	1,794,600	-	1,794,600	(0.9)%

Public Services Department

**Parks & Recreation Division
Caracara Prairie Management Fund (674)**

Notes:

Caracara Prairie Fund (674) is utilized to maintain this preserve under its Conservation Bank status. Escrow funding was deposited into the Caracara Prairie Trust Fund (674) prior to release of Panther Habitat Units (PHUs) in FY 2015. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

Forecast FY 2022:

The forecast budget reflects planned management activities.

Current FY 2023:

Operating budget reflects planned management activities. FY 2023 Reserves are programed at \$1,743,500.

Revenues:

This fund is supported by endowment funds with a total of \$1,772,600 carryforward and \$15,000 interest earned on those funds as well as \$8,200 cattle lease revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Public Health Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	323,532	366,600	240,600	370,700	-	370,700	1.1%
Grants and Aid	1,491,500	1,495,900	1,495,900	1,495,900	-	1,495,900	0.0%
Net Operating Budget	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
Total Budget	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Health Department (001)	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
Total Net Budget	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	1,140	-	-	-	-	-	na
Net Cost General Fund	1,813,892	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
Total Funding	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Public Health Division
Public Health Department (001)**

Mission Statement

As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides essential public health services to more than 398,304 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 270,272 individual public health services excluding over 282,000 doses of COVID-19 vaccine administered throughout the County. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
General Operating & Administrative Costs	-	370,700	-	370,700
Public Health Services	-	1,495,900	-	1,495,900

To protect, promote and improve health, the Florida Department of Health in Collier County provides many essential public health services throughout Collier County to include prevention and control of infectious diseases, immunizations, sexually transmitted diseases, HIV/AIDs, hepatitis, tuberculosis, family planning, immigrant and refugee health, dental, school health, WIC, Healthy Start, prenatal, community health planning, tobacco cessation, wellness, vital statistics, disaster preparedness, migrant housing, and environmental health services.

Current Level of Service Budget - 1,866,600 - 1,866,600

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# of Investigations of Potentially Illegal Migrant Housing	16	20	21	20
# of TB Tests	341	975	500	650

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	323,532	366,600	240,600	370,700	-	370,700	1.1%
Grants and Aid	1,491,500	1,495,900	1,495,900	1,495,900	-	1,495,900	0.0%
Net Operating Budget	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
Total Budget	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	1,140	-	-	-	-	-	na
Net Cost General Fund	1,813,892	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%
Total Funding	1,815,032	1,862,500	1,736,500	1,866,600	-	1,866,600	0.2%

Public Services Department

**Public Health Division
Public Health Department (001)**

Current FY 2023:

County supported operating expenses increased by 1.1% while the County's agreement with the Health Department is maintained at the prior year funding level.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

University Extension Service Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	593,578	690,600	699,500	783,700	-	783,700	13.5%
Operating Expense	164,177	166,600	177,100	176,800	-	176,800	6.1%
Capital Outlay	11,607	-	-	-	-	-	na
Net Operating Budget	769,361	857,200	876,600	960,500	-	960,500	12.1%
Restricted for Unfunded Requests	-	-	-	400	-	400	na
Total Budget	769,361	857,200	876,600	960,900	-	960,900	12.1%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Extension, Ed & Training Ct (001)	745,418	819,900	840,300	949,200	-	949,200	15.8%
University Extension Trust Fund (604)	23,944	37,300	36,300	11,300	-	11,300	(69.7)%
Total Net Budget	769,361	857,200	876,600	960,500	-	960,500	12.1%
Total Transfers and Reserves	-	-	-	400	-	400	na
Total Budget	769,361	857,200	876,600	960,900	-	960,900	12.1%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	5,000	5,000	5,000	-	5,000	0.0%
Interest/Misc	265	-	200	400	-	400	na
Net Cost General Fund	745,418	819,900	840,300	944,200	-	944,200	15.2%
Carry Forward	66,100	32,600	42,400	11,300	-	11,300	(65.3)%
Less 5% Required By Law	-	(300)	-	-	-	-	(100.0)%
Total Funding	811,783	857,200	887,900	960,900	-	960,900	12.1%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Extension, Ed & Training Ct (001)	9.50	10.00	10.00	10.00	-	10.00	0.0%
Total FTE	9.50	10.00	10.00	10.00	-	10.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Mission Statement

To assist Collier County Government through research based practical education for adult and youth populations in Collier County. To develop knowledge in agriculture; human and natural resources; and the life sciences and to make that knowledge accessible to sustain and enhance the quality of human life throughout Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	3.00	406,700	5,000	401,700
To support the educational mission of UF/IFAS Extension Collier County in developing knowledge in agriculture, human and natural resources and to make that knowledge accessible to sustain and enhance the quality of life in Collier County.				
4-H Youth Development	3.00	302,600	-	302,600
Provides outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training. This is accomplished as youth "learn by doing" in a variety of programming resources such as livestock, ethics education, STEM learning opportunities, beekeeping, food science, environmental education, fishing, healthy competition and practical life skills education, etc.				
Horticulture	2.00	145,400	-	145,400
Provides residential educational programming that addresses lawn maintenance; landscape care and water conservation practices as well as adoption and use of Best Management Practices (BMP) in landscapes and gardens. Educates residents on Florida Friendly Landscape principals, conducts plant clinics and trains Master Gardener Volunteers to extend the outreach of the residential program. Commercial educational programming includes Green Industry Best Management Practices for fertilizer and pesticide training and application. Providing job related pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Diagnostics for pests and diseases is a common consultation area. Field and office consultations are available for both residential and commercial constituents.				
Agriculture / Marine Science	2.00	94,500	-	94,500
Promoting sustainability in the agriculture industry and enhancing marine fishery and habitats. The Sustainable Food Systems (agricultural) program specializes in residential and commercial enterprises from seed to fork. Examples include development and networking of small farm producers, back yard livestock such as chicken education, food production education, communicating the latest research available from the University of Florida, awareness education of agricultural economics, annual agricultural educational tours, tropical fruit development, and best practices in commercial and residential agriculture and more. Multi county agents provide necessary expertise in the fields of vegetable crops, citrus production and livestock. The Sea Grant program provides resources to the community on sustainable fishing, enterprise development, fisheries education, natural resources education, networking of commercial coastal dependent businesses, and more.				
Current Level of Service Budget	10.00	949,200	5,000	944,200

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**University Extension Service Division
County Extension, Ed & Training Ct (001)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# of Master Gardener Participant Volunteer Hours	4,157	6,000	6,000	6,500
# of Youth Participating in 4-H	4,188	5,000	4,500	5,000

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	593,578	690,600	699,500	783,700	-	783,700	13.5%
Operating Expense	140,234	129,300	140,800	165,500	-	165,500	28.0%
Capital Outlay	11,607	-	-	-	-	-	na
Net Operating Budget	745,418	819,900	840,300	949,200	-	949,200	15.8%
Total Budget	745,418	819,900	840,300	949,200	-	949,200	15.8%
Total FTE	9.50	10.00	10.00	10.00	-	10.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	-	-	5,000	-	5,000	na
Net Cost General Fund	745,418	819,900	840,300	944,200	-	944,200	15.2%
Total Funding	745,418	819,900	840,300	949,200	-	949,200	15.8%

Notes:

UES has ten (10) employees with all or partial county salary contributions. Five (5) employees are 100% Collier County paid and five (5) are shared positions with University of Florida.

Forecast FY 2022:

Personal service are forecast above adopted budget as a result of Board-approved midyear salary adjustments. Operating expense increases are due to increases related to utilities and building maintenance.

Current FY 2023:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2023 salary adjustments. The operational expenses show an increase to cover for IT related costs, utilities bill and other operational expenses to provide the services to the community.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**University Extension Service Division
University Extension Trust Fund (604)**

Mission Statement

The University Extension Trust was created to designate funds to all program areas within UF/IFAS Extension Collier County furthering the outreach of the educational mission.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
University Extension Trust Fund Education Plan	-	11,700	11,700	-

The University Extension Trust provides funding for all program areas within Extension furthering the education mission of UF/IFAS Extension. Those program areas include: Agriculture (Sustainable Foods Systems); Marine Sciences and Natural Resources (SeaGrant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers and Plant Clinics); Commercial Horticulture (including specialized landscape professionals training and plant/pest identification); Family Nutrition Program (nutrition education for SNAP eligible participants); and 4H Youth Development where "youth learn by doing". Each program area is led by an extension agent with extensive specialized education and subject matter expertise.

Current Level of Service Budget	-	11,700	11,700	-
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Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	23,944	37,300	36,300	11,300	-	11,300	(69.7)%
Net Operating Budget	23,944	37,300	36,300	11,300	-	11,300	(69.7)%
Restricted for Unfunded Requests	-	-	-	400	-	400	na
Total Budget	23,944	37,300	36,300	11,700	-	11,700	(68.6)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	5,000	5,000	-	-	-	(100.0)%
Interest/Misc	265	-	200	400	-	400	na
Carry Forward	66,100	32,600	42,400	11,300	-	11,300	(65.3)%
Less 5% Required By Law	-	(300)	-	-	-	-	(100.0)%
Total Funding	66,365	37,300	47,600	11,700	-	11,700	(68.6)%

Current FY 2023:

Operating expenses were reduced as the result of the revenue reductions.

Revenues:

Revenues are budgeted lower compared to prior year to reflect actual historical revenue trends.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

Public Services Grants

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	27,782	-	97,600	-	-	-	na
Operating Expense	532,608	-	713,800	-	-	-	na
Capital Outlay	47,304	-	2,778,000	-	-	-	na
Net Operating Budget	607,695	-	3,589,400	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Budget	607,695	-	3,591,800	-	-	-	na

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Grants (709/710)	607,695	-	3,589,400	-	-	-	na
Total Net Budget	607,695	-	3,589,400	-	-	-	na
Total Transfers and Reserves	-	-	2,400	-	-	-	na
Total Budget	607,695	-	3,591,800	-	-	-	na

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	116,441	-	2,763,500	-	-	-	na
Miscellaneous Revenues	4	-	57,500	-	-	-	na
Interest/Misc	2,253	-	1,300	-	-	-	na
Trans fm 001 Gen Fund	46,997	-	25,200	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	31,400	-	-	-	na
Trans fm 314 Museum Cap	4,735	-	86,500	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Total Funding	170,430	-	3,591,800	-	-	-	na

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Services Grants (709/710)	0.50	-	-	-	-	-	na
Total FTE	0.50	-	-	-	-	-	na

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Mission Statement

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	27,782	-	97,600	-	-	-	na
Operating Expense	532,608	-	713,800	-	-	-	na
Capital Outlay	47,304	-	2,778,000	-	-	-	na
Net Operating Budget	607,695	-	3,589,400	-	-	-	na
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	na
Total Budget	607,695	-	3,591,800	-	-	-	na
Total FTE	0.50	-	-	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	116,441	-	2,763,500	-	-	-	na
Miscellaneous Revenues	4	-	57,500	-	-	-	na
Interest/Misc	2,253	-	1,300	-	-	-	na
Trans fm 001 Gen Fund	46,997	-	25,200	-	-	-	na
Trans fm 129 Library Grants	-	-	44,000	-	-	-	na
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	na
Trans fm 306 Pk & Rec Cap	-	-	31,400	-	-	-	na
Trans fm 314 Museum Cap	4,735	-	86,500	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	na
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	na
Total Funding	170,430	-	3,591,800	-	-	-	na

Public Services Department

**Public Services Grants
Public Services Grants (709/710)**

Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Forecast FY 2022:

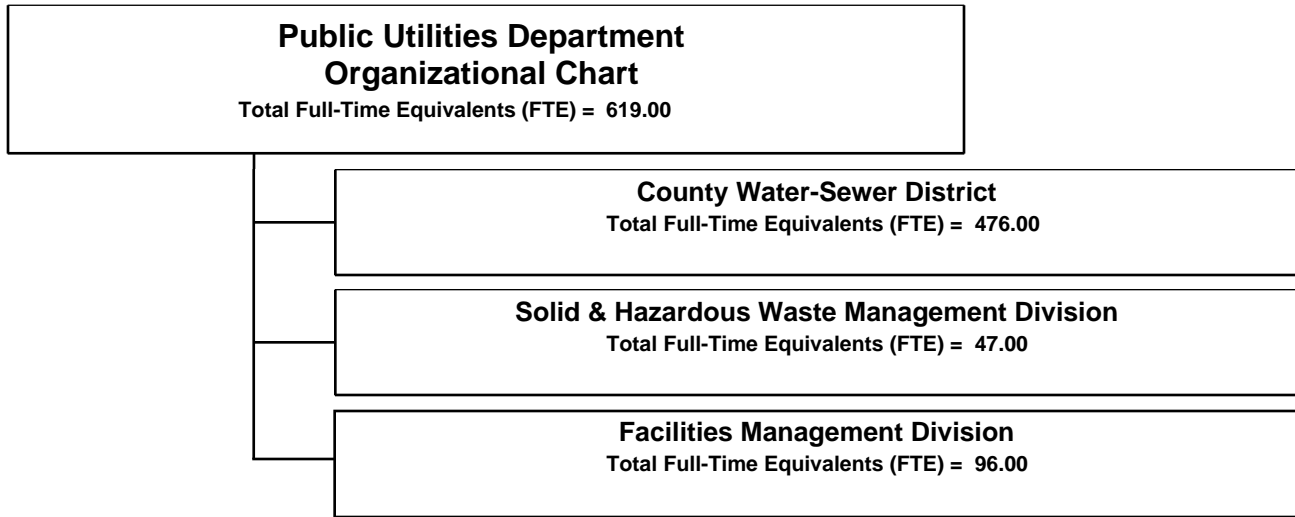
The forecast represents new and ongoing grant programs associated with the unspent dollars in various grant projects and programs.

33360 Library SAL Intere \$84,100
33608 4H Reinvestment \$18,500
33609 DONOR BCCF \$3,900
33617 FY18/19 State Aid \$300
33646 FL DOS Roberts Ranch \$473,900
33656 HMGP Unv Ext 0311 \$155,700
33663 HMGP Imm Sports 03 \$1,063,900
33668 HMGP NCRP H0390 \$1,401,900
33670 FY19/20 State Aid \$210,900
33697 USFWS McIlvane Mar \$35,000
33721 FY20/21 State Aid \$140,900
80388 Tigertail Bch Play \$400
99709 Fund 709 Res/Xfers \$2,400

Current FY 2023:

Existing Grant budgets will roll forward and new budgets will be established by executive summary and budget amendment.

Public Utilities Department



Public Utilities Department

Dr. George Yilmaz

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens, and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, department wide Technical Support and Logistics, Water, Wastewater (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

Collier County Water-Sewer District

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure via the capital improvement program (CIP), meet debt service requirements and bond covenants, and sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY22 and is expected to continue into FY23 in addition to anticipated development in the northeast area of the county. Continuation of these trends will place additional compliance and service demands on resources.

The Board approved formal User Rate Study conducted with Raftelis, Inc. included FY23 rate increases of 4%, 5%, and 9%, respectively for Water, Wastewater, and IQ Water. These rates were utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Gradual rate adjustments keep pace with inflation and prevent future rate shock. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and in compliance with permit requirements and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$10.0 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$3.9 million. Information Technology and Fleet direct allocations total \$5.9 million. Budgeted transfers for direct support for impact fee administration, utility facilities journeymen services, and human resources support are \$0.4 million. Combined, the CCWSD contributes \$20.0 million to the General Fund.

The District has five Senior Liens and one Subordinate Lien outstanding with approximately \$25.5 million in debt service due in FY23. Fitch currently maintains its AAA bond rating, and Moody's maintains the District's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY23 Proposed Budget is revenue centric and meets the Board approved FY23 Budget Policy guidelines. The total Proposed Budget of \$224.0 million funds 476 FTEs, the Capital Improvement Program of \$55.0 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$25.5 million and \$31.1 million in unrestricted reserves which meet approved budget policy guidelines.

Department Administration

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head with an operating budget of \$0.4 million.

Operations Support Division

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Department accounts

Public Utilities Department

receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 107 budgeted FTEs for FY23. The net operating budget is \$34.9 million including CCWSD PILT and Indirect Cost Allocations.

Utilities Engineering and Project Management

This Division provides proactive and efficient planning and project management of the CCWSD's capital improvement program and supports the county's strategic goal of developing reliable public infrastructure and asset management processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 50 budgeted FTEs for FY23 to manage \$55.0 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.5 billion in gross assets. The net operating budget is \$7.4 million.

PUD Technical Support and Logistics

This Division provides integrated Geographic Information Systems (GIS) based support for the Department's asset management system and infrastructure related services for manned and unmanned structures with a staff of 17 FTEs for FY23 and a \$3.4 million net operating budget.

Water Treatment and Distribution

This Division provides compliant potable (drinking) water treatment and distribution services to about 83,900 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52.0 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 10.0 billion gallons in FY23. Efficient wellfield management provides the necessary raw water to meet production demand. The Division utilizes a proactive power systems maintenance program to ensure regular repair and rehabilitation to the electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 140 budgeted FTEs for FY23 with a net operating budget of \$40.8 million.

Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.7 million gallons of wastewater per day. The Division delivers approximately 5.5 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 8.3 billion gallons of wastewater. The Division has a staff of 161 budgeted FTEs for FY23 with a net operating budget of \$44.2 million.

Solid and Hazardous Waste Management Division

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (470) and the Mandatory Solid Waste Collections Fund (473) which is composed of two MSBU's. The FY23 Proposed Budget for Solid and Hazardous Waste revenue includes a 3.25 percent rate adjustment to both residential and commercial tipping fee rates to generate revenues sufficient to fund operations, planned capital investment activities, and build reserves sufficient to support debris management for natural disasters and landfill closure costs. The annual assessment for curbside collection in District 1 will increase 2.0 percent from \$226.29 to \$230.82, \$0.38 per month. The annual assessment for curbside collection in District 2 will increase 3.2 percent from \$220.97 to \$228.09, \$0.59 per month. Payments received in November receive a 4 percent discount. No external debt is anticipated in FY23 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY23 and meets budget guidelines.

This Division provides an efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound, and cost-effective operational approach that provides best value services for more than 141,700 residential curbside collection accounts and 99,500 recycling center visitors. The Division provides disposal services for residents and visitors of Collier County with 371,500 revenue generating tons across the scales expected in FY23 including diversion to an out of county landfill of over 31,400 tons. Programs

Public Utilities Department

include the proper collection and disposal of municipal solid and hazardous wastes, waste reduction to extend the life of the landfill and meet the state recycling goal, residential and non-residential recycling programs, and landfill and transfer station operations.

The Division operates four major recycling drop-off and hazardous waste material collection centers that are open 6 days each week. The Division also operates two scale houses, administers solid and household hazardous waste collection and disposal contracts, and manages a capital program to ensure facilities are maintained and solid waste services are aligned with the County's needs and growth. The Division is responsible for the County's debris recovery mission in the event of a disaster as well as administration of the board-approved Integrated Solid Waste Management Strategy and associated solid waste master planning.

The Division funds 47 FTEs in FY23 with a net operating budget of \$54.0 million, including a PILT payment and Indirect Cost Allocations to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

The Division manages a design/build/operate landfill contract and two solid waste collection and disposal contracts with a combined workforce of approximately 400 contract employees. The public-private partnership continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

Facilities Management Division

The Division provides secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 956 structures with an estimated value of \$945 million in vertical assets. The Division maintains a total of 4,979,463 square feet of building space while completing about 26,000 work orders per year. The Division operates and maintains a cemetery, selling roughly 180 plots per year.

The Division's Government Security section protects the assets, both physical and human, at nine (9) posts throughout the Agency including Courthouse, Courthouse Annex, Building F, Building H, Emergency Services Center, Immokalee Government Services Center, North Collier Government Services Center, Operations Center, and Growth Management Division. Security provides the necessary resources to detect contraband entering secured locations, physical security presence, and employee protection services.

The Division provides the maintenance, construction, and capital renovation for the County's complex structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums, libraries, and general office space for the Board of County Commissioners and the Constitutional Officers including the Supervisor of Elections, Tax Collector, Property Appraiser, Clerk of the Courts, along with the Judicial Officers.

The One-Cent Sales Tax projects also fall within the Division's services, and the Division has 23 validated projects that will continue into FY23 with remaining value of \$102.2 million. These projects include Collier County Mental Health Facility, Big Corkscrew Island Park, and replacement chiller for Building K, to name a few.

The Division also provides professional property acquisition, management, and leasing services through expeditious, professional, and knowledgeable handling of real estate transactions. These activities provide services for all County Divisions, including right-of-way acquisition for all utility projects, sites for parks, libraries, water and wastewater treatment facilities, EMS facilities and administrative offices, cemetery plots, as well as for sites under the Conservation Collier program.

Funding for Division activities comes primarily from the General Fund (001). The net operating budget for FY23 is \$20.6 million, which supports a staff of 96 FTEs, supplemented by contracted employees for security, pest control, landscaping and grounds maintenance, janitorial services, and other maintenance services.

The Division also manages the GAC Land Trust for effective marketing of County-owned lots in Golden Gate Estates and the Freedom Memorial, which is funded by charges for services. Revenues from the county government complex snack bar fund handicapped and general accessibility improvements to government facilities.

The Capital Improvement Program of \$25.1 million will be focused on Golden Gate Golf Course, parking lot and garage repairs, HVAC, the security video monitoring system, and building envelope and renovation projects County-wide.

Public Utilities Department

Reserves

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY23 Budget Policy Guidelines adopted by the Board on February 22, 2022, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY23 total \$29.9 million, a \$0.9 million increase over the prior year. The CCWSD unrestricted reserve balance represents 55 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days.

Restricted reserves for the CCWSD total \$42.2 million, including the water impact fee fund reserves of \$3.4 million, wastewater impact fee fund reserves of \$9.7 million, and debt reserves of \$29.1 million in accordance with all bond covenants.

Solid Waste unrestricted reserves of \$15.0 million in FY23 represent 83 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$1 million of restricted reserves in the FY23 budget to build the reserve balances over the next several years necessary to fund major storm related recovery missions.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	46,855,200	52,421,800	52,057,000	61,653,200	1,637,300	63,290,500	20.7%
Operating Expense	102,143,161	117,525,000	116,606,900	126,317,800	(61,000)	126,256,800	7.4%
Indirect Cost Reimburs	3,878,600	3,923,900	3,923,900	4,460,000	-	4,460,000	13.7%
Payment In Lieu of Taxes	9,349,500	10,159,300	10,159,300	10,537,100	-	10,537,100	3.7%
Capital Outlay	1,319,025	1,216,600	4,019,900	1,202,000	-	1,202,000	(1.2)%
Total Net Budget	163,545,486	185,246,600	186,767,000	204,170,100	1,576,300	205,746,400	11.1%
Trans to Property Appraiser	418,743	448,000	448,000	479,400	-	479,400	7.0%
Trans to Tax Collector	124,500	133,000	133,000	135,000	-	135,000	1.5%
Trans to 001 Gen Fd	258,600	182,800	182,800	186,400	-	186,400	2.0%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 370 Sport Complx Cap	-	1,057,400	1,057,400	-	-	-	(100.0)%
Trans to 408 Water/Sewer Fd	2,163,800	2,171,800	2,171,800	2,706,500	-	2,706,500	24.6%
Trans to 409 W/S MP Fd	-	-	-	55,000	-	55,000	na
Trans to 410 W/S Debt Serv Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.6%
Trans to 412 W User Fee Cap Fd	27,782,800	29,158,700	29,158,700	23,079,600	-	23,079,600	(20.8)%
Trans to 414 S User Fee Cap Fd	29,287,200	26,679,000	26,679,000	33,581,000	-	33,581,000	25.9%
Trans to 470 Solid Waste Fd	140,100	178,100	178,100	205,900	-	205,900	15.6%
Trans to 471 Landfill Closure	3,700,000	100,000	100,000	1,000,000	-	1,000,000	900.0%
Trans to 473 Mand Trash Coll	486,300	443,900	443,900	401,500	-	401,500	(9.6)%
Trans to 474 Solid Waste Cap Fd	15,750,000	8,250,000	250,000	17,063,800	-	17,063,800	106.8%
Trans to 505 IT Ops	245,900	-	-	-	-	-	na
Trans to 506 IT Capital	-	-	-	2,074,500	-	2,074,500	na
Trans to 712 Transp Match	10,300	-	-	-	-	-	na
Advance/Repay to 471 S Waste	-	3,900,000	3,900,000	-	-	-	(100.0)%
Reserve for Contingencies	-	13,319,200	-	14,244,300	-	14,244,300	6.9%
Reserve for Capital	-	751,100	-	2,009,900	-	2,009,900	167.6%
Reserve for Disaster Relief	-	756,700	-	-	-	-	(100.0)%
Reserve For Landfill Cell Closure	-	271,700	-	291,700	-	291,700	7.4%
Reserve for Cash Flow	-	21,500,000	-	25,404,100	-	25,404,100	18.2%
Reserve for Attrition	-	(733,900)	-	(871,100)	-	(871,100)	18.7%
Total Budget	251,788,730	302,263,300	260,212,200	335,128,800	1,576,300	336,705,100	11.4%
Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Water-Sewer District	99,255,443	116,550,800	116,713,400	130,782,500	421,800	131,204,300	12.6%
Solid & Hazardous Waste Management Division	47,919,804	51,255,000	50,665,200	53,973,100	-	53,973,100	5.3%
Facilities Management Division	16,370,240	17,440,800	19,388,400	19,414,500	1,154,500	20,569,000	17.9%
Total Net Budget	163,545,486	185,246,600	186,767,000	204,170,100	1,576,300	205,746,400	11.1%
County Water-Sewer District	66,002,500	89,559,700	66,314,700	92,834,300	-	92,834,300	3.7%
Solid & Hazardous Waste Management Division	22,240,743	26,705,900	7,130,500	36,114,500	-	36,114,500	35.2%
Facilities Management Division	-	751,100	-	2,009,900	-	2,009,900	167.6%
Total Transfers and Reserves	88,243,243	117,016,700	73,445,200	130,958,700	-	130,958,700	11.9%
Total Budget	251,788,730	302,263,300	260,212,200	335,128,800	1,576,300	336,705,100	11.4%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	1,815,738	1,836,000	1,931,100	2,067,100	-	2,067,100	12.6%
Special Assessments	3,879	-	-	-	-	-	na
Intergovernmental Revenues	114,488	131,500	1,550,900	120,400	-	120,400	(8.4)%
FEMA - Fed Emerg Mgt Agency	329	-	230,000	-	-	-	na
Charges For Services	20,676,421	20,665,100	20,616,800	20,302,800	-	20,302,800	(1.8)%
Water Revenue	74,410,925	76,400,000	78,500,000	82,100,000	-	82,100,000	7.5%
Sewer Revenue	84,613,042	88,000,000	88,200,000	93,400,000	-	93,400,000	6.1%
Effluent Revenue	4,784,833	4,900,000	5,100,000	5,600,000	-	5,600,000	14.3%
Mandatory Collection Fees	28,651,539	29,894,400	29,863,200	30,930,600	-	30,930,600	3.5%
Fines & Forfeitures	52,839	13,300	13,300	13,300	-	13,300	0.0%
Miscellaneous Revenues	1,043,193	366,700	1,952,400	551,100	-	551,100	50.3%
Interest/Misc	256,849	313,900	384,000	359,200	-	359,200	14.4%
Reimb From Other Depts	11,845,124	10,475,600	11,898,100	12,284,300	-	12,284,300	17.3%
Net Cost General Fund	15,096,751	16,419,200	16,112,500	18,346,500	1,154,500	19,501,000	18.8%
Net Cost Co Water/Sewer Op	(51,810,880)	-	(46,630,800)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	23,100	21,000	21,000	17,600	-	17,600	(16.2)%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	680,900	630,200	630,200	593,600	-	593,600	(5.8)%
Trans fm 470 Solid Waste Fd	2,153,700	1,191,900	1,191,900	2,551,600	-	2,551,600	114.1%
Trans fm 473 Mand Collct Fd	3,789,300	1,205,400	1,205,400	1,302,400	-	1,302,400	8.0%
Adv/Repay fm 470 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.0)%
Adv/Repay fm 474 Solid Wst Cap	6,000,000	-	-	-	-	-	na
Carry Forward	69,394,800	57,426,200	73,601,300	76,854,400	421,800	77,276,200	34.6%
Less 5% Required By Law	-	(11,612,300)	-	(12,351,300)	-	(12,351,300)	6.4%
Total Funding	273,682,068	302,263,300	290,857,600	335,128,800	1,576,300	336,705,100	11.4%

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Water-Sewer District	433.00	467.00	470.00	468.00	8.00	476.00	1.9%
Solid & Hazardous Waste Management	47.00	47.00	47.00	47.00	-	47.00	0.0%
Facilities Management Division	68.00	78.00	81.00	81.00	15.00	96.00	23.1%
Total FTE	548.00	592.00	598.00	596.00	23.00	619.00	4.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	36,611,495	40,787,900	40,529,100	47,880,400	578,800	48,459,200	18.8%
Operating Expense	49,180,855	61,815,700	61,318,200	67,870,500	(157,000)	67,713,500	9.5%
Indirect Cost Reimburs	3,249,900	3,233,300	3,233,300	3,915,500	-	3,915,500	21.1%
Payment In Lieu of Taxes	8,934,700	9,731,800	9,731,800	10,048,100	-	10,048,100	3.3%
Capital Outlay	1,278,492	982,100	1,901,000	1,068,000	-	1,068,000	8.7%
Net Operating Budget	99,255,443	116,550,800	116,713,400	130,782,500	421,800	131,204,300	12.6%
Trans to 001 Gen Fd	254,100	180,600	180,600	183,900	-	183,900	1.8%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 370 Sport Complx Cap	-	1,057,400	1,057,400	-	-	-	(100.0)%
Trans to 409 W/S MP Fd	-	-	-	55,000	-	55,000	na
Trans to 410 W/S Debt Serv Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.6%
Trans to 412 W User Fee Cap Fd	27,782,800	29,158,700	29,158,700	23,079,600	-	23,079,600	(20.8)%
Trans to 414 S User Fee Cap Fd	29,287,200	26,679,000	26,679,000	33,581,000	-	33,581,000	25.9%
Trans to 470 Solid Waste Fd	60,900	52,600	52,600	58,400	-	58,400	11.0%
Trans to 473 Mand Trash Coll	486,300	443,900	443,900	401,500	-	401,500	(9.6)%
Trans to 505 IT Ops	245,900	-	-	-	-	-	na
Trans to 506 IT Capital	-	-	-	1,844,000	-	1,844,000	na
Trans to 712 Transp Match	10,300	-	-	-	-	-	na
Reserve for Contingencies	-	8,419,100	-	8,913,500	-	8,913,500	5.9%
Reserve for Cash Flow	-	15,800,000	-	16,600,000	-	16,600,000	5.1%
Reserve for Attrition	-	(680,800)	-	(793,800)	-	(793,800)	16.6%
Total Budget	165,257,943	206,110,500	183,028,100	223,616,800	421,800	224,038,600	8.7%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Utilities Administration (408)	409,513	413,800	419,300	405,400	-	405,400	(2.0)%
Public Utilities Engineering & Project Management Division (408)	5,509,122	6,182,600	5,983,900	7,226,600	232,000	7,458,600	20.6%
Public Utilities Operations Support Division (408)	26,735,628	31,281,300	31,482,300	34,917,600	28,600	34,946,200	11.7%
Technical Support, Logistics and Operations (408)	2,501,472	2,917,400	2,681,400	3,324,100	78,400	3,402,500	16.6%
Wastewater Division (408)	35,898,029	39,963,300	39,567,700	44,222,000	-	44,222,000	10.7%
Water Division (408)	28,201,678	35,792,400	36,578,800	40,686,800	82,800	40,769,600	13.9%
Total Net Budget	99,255,443	116,550,800	116,713,400	130,782,500	421,800	131,204,300	12.6%
Total Transfers and Reserves	66,002,500	89,559,700	66,314,700	92,834,300	-	92,834,300	3.7%
Total Budget	165,257,943	206,110,500	183,028,100	223,616,800	421,800	224,038,600	8.7%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	(81)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	162	-	230,000	-	-	-	na
Charges For Services	3,685,484	3,337,500	3,399,300	2,379,700	-	2,379,700	(28.7)%
Water Revenue	74,410,925	76,400,000	78,500,000	82,100,000	-	82,100,000	7.5%
Sewer Revenue	84,613,042	88,000,000	88,200,000	93,400,000	-	93,400,000	6.1%
Effluent Revenue	4,784,833	4,900,000	5,100,000	5,600,000	-	5,600,000	14.3%
Miscellaneous Revenues	621,401	211,100	324,100	267,900	-	267,900	26.9%
Interest/Misc	143,558	180,000	170,000	130,000	-	130,000	(27.8)%
Reimb From Other Depts	60,800	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	(51,810,880)	-	(46,630,800)	-	-	-	na
Trans fm 109 Pel Bay MSTBU	23,100	21,000	21,000	17,600	-	17,600	(16.2)%
Trans fm 470 Solid Waste Fd	1,064,700	1,091,900	1,091,900	1,551,600	-	1,551,600	42.1%
Trans fm 473 Mand Collct Fd	1,099,100	1,079,900	1,079,900	1,154,900	-	1,154,900	6.9%
Carry Forward	46,561,800	39,540,500	51,542,700	46,209,000	421,800	46,630,800	17.9%
Less 5% Required By Law	-	(8,651,400)	-	(9,193,900)	-	(9,193,900)	6.3%
Total Funding	165,257,943	206,110,500	183,028,100	223,616,800	421,800	224,038,600	8.7%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Public Utilities Administration (408)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Public Utilities Operations Support Division (408)	97.00	104.00	105.00	105.00	2.00	107.00	2.9%
Public Utilities Engineering & Project Management Division (408)	46.00	46.00	46.00	47.00	3.00	50.00	8.7%
Technical Support, Logistics and Operations (408)	16.00	16.00	16.00	16.00	1.00	17.00	6.3%
Water Division (408)	117.00	138.00	139.00	138.00	2.00	140.00	1.4%
Wastewater Division (408)	156.00	162.00	163.00	161.00	-	161.00	(0.6)%
Total FTE	433.00	467.00	470.00	468.00	8.00	476.00	1.9%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Administration (408)**

Mission Statement

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration	1.00	405,400	-	405,400
Provides executive level management, administrative and policy oversight, and process improvement to the divisions and employees within the Public Utilities Department. Also responsible for the expansion and continued maintenance of all strategic/business planning for the Public Utilities Department, inter-local and developer agreements, and Growth Management Plan compliance.				
Current Level of Service Budget	<u>1.00</u>	<u>405,400</u>	<u>-</u>	<u>405,400</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	306,236	249,800	259,600	287,300	-	287,300	15.0%
Operating Expense	103,278	164,000	159,700	118,100	-	118,100	(28.0)%
Net Operating Budget	<u>409,513</u>	<u>413,800</u>	<u>419,300</u>	<u>405,400</u>	<u>-</u>	<u>405,400</u>	<u>(2.0)%</u>
Total Budget	<u>409,513</u>	<u>413,800</u>	<u>419,300</u>	<u>405,400</u>	<u>-</u>	<u>405,400</u>	<u>(2.0)%</u>
Total FTE	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>1.00</u>	<u>-</u>	<u>1.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
FEMA - Fed Emerg Mgt Agency	-	-	9,200	-	-	-	na
Miscellaneous Revenues	5,854	-	100	-	-	-	na
Net Cost Co Water/Sewer Op	403,660	413,800	410,000	405,400	-	405,400	(2.0)%
Total Funding	<u>409,513</u>	<u>413,800</u>	<u>419,300</u>	<u>405,400</u>	<u>-</u>	<u>405,400</u>	<u>(2.0)%</u>

Forecast FY 2022:

Personal services are budgeted higher due to a Board approved midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expenses are forecast in line with the adopted budget.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned midyear salary increase and FY2023 salary adjustments. Operating expenses reflects reduced IT Billing Hours.

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Mission Statement

The Financial and Operations Support Division provides sound financial analysis, assessment, and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
PUD Financial Planning and Oversight	13.00	2,019,400	-	2,019,400
<p>This program provides financial planning, management, and oversight of the Public Utilities Department (PUD) financial operations. Responsibilities include policy and management oversight for utility billing and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise Asset management program.</p>				
Public Utilities Department Fiscal Support	5.00	522,300	-	522,300
<p>This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.</p>				
Collier County Water - Sewer District Inventory Management	11.00	1,197,300	-	1,197,300
<p>This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.</p>				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Collier County Water - Sewer District Billing	10.00	2,104,800	399,000	1,705,800
<p>This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing new service accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties and debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.</p>				
Public Utilities Department Financial Functions	14.00	3,582,700	47,500	3,535,200
<p>This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collection program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accounts receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payroll review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers.</p>				
Public Utilities Department Customer Service	13.00	1,383,200	-	1,383,200
<p>This program provides customer service to all Public Utilities Department (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of final meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer requests.</p>				
Critical Infrastructure Security	4.00	1,802,700	-	1,802,700
<p>This program provides and centralizes security systems maintenance personnel and operating expenses</p>				
Collier County Water-Sewer District Indirect Cost Reimbursement	-	3,915,500	-	3,915,500
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
Payment in Lieu of Taxes	-	10,048,100	-	10,048,100
<p>Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.</p>				
Critical Infrastructure Security	-	74,200	-	74,200
<p>This program provides and centralizes security systems maintenance personnel and operating expenses.</p>				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Operations Support Division (408)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Meter Operations	35.00	8,267,400	1,903,200	6,364,200
<p>This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").</p>				
Current Level of Service Budget	<u>105.00</u>	<u>34,917,600</u>	<u>2,349,700</u>	<u>32,567,900</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Conversion of One (1) Associate Project Mgr. to FTE	1.00	10,400	-	10,400
<p>The Critical Infrastructure Security Division assessed, developed, and implemented a comprehensive program to substantially increase security at CCWSD's regional and sub-regional plants. Team focus is broadening to include hundreds of auxiliary locations at wellfields, master pump stations, and lift stations as well as security needs for Board approved projects for the Golden Gate City and northeast service areas. Conversion of this position to a FTE will reduce turnover and increase the return on investment to hire, train, and retain resources.</p>				
Conversion of One (1) Customer Service Fiscal Tech to FTE	1.00	18,200	-	18,200
<p>Population influx into Collier County is driving a continuing increase in customer transactions for existing property turnovers and new property developments. Since FY19, inbound calls increased about 6% per year and are anticipated to approach 157,000 in FY22. Customer transactions increased 17% per year with an FY22 forecast over 312,000. Conversion of this FTE will reduce turnover and increase the return on investment to hire, train, and retain resources.</p>				
Expanded Services Budget	<u>2.00</u>	<u>28,600</u>	<u>-</u>	<u>28,600</u>
Total Adopted Budget	<u>107.00</u>	<u>34,946,200</u>	<u>2,349,700</u>	<u>32,596,500</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# Curbside Accounts per FTE	27,000	27,500	27,500	28,000
# Water/Sewer Accounts per FTE	15,600	16,100	16,100	16,600
% of Bills Mailed Within 5 Business Days of Meter Reads	99.98	99.98	100	100
Accounts Payable # of Invoices / Pay Apps Processed	22,300	22,000	22,300	22,400
Customer Service Annual Calls per FTE	18,100	17,000	15,000	15,000
Customer Service Average Abandon Call Rate (%)	1	1	3	2

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Public Utilities Operations Support Division (408)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	7,516,640	8,174,600	8,530,700	10,001,900	139,100	10,141,000	24.1%
Operating Expense	6,843,268	10,141,600	9,694,000	10,905,100	(110,500)	10,794,600	6.4%
Indirect Cost Reimburs	3,249,900	3,233,300	3,233,300	3,915,500	-	3,915,500	21.1%
Payment In Lieu of Taxes	8,934,700	9,731,800	9,731,800	10,048,100	-	10,048,100	3.3%
Capital Outlay	191,120	-	292,500	47,000	-	47,000	na
Net Operating Budget	26,735,628	31,281,300	31,482,300	34,917,600	28,600	34,946,200	11.7%
Total Budget	26,735,628	31,281,300	31,482,300	34,917,600	28,600	34,946,200	11.7%
Total FTE	97.00	104.00	105.00	105.00	2.00	107.00	2.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	(81)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	162	-	45,600	-	-	-	na
Charges For Services	2,157,628	1,906,300	2,093,100	2,135,000	-	2,135,000	12.0%
Miscellaneous Revenues	435,432	146,500	227,900	214,700	-	214,700	46.6%
Net Cost Co Water/Sewer Op	24,142,488	29,228,500	29,115,700	32,567,900	28,600	32,596,500	11.5%
Total Funding	26,735,628	31,281,300	31,482,300	34,917,600	28,600	34,946,200	11.7%

Forecast FY 2022:

Personal services are forecast higher than the adopted budget due to a Board approved midyear salary increase related to the Evergreen Compensation and Classification Study and addition of 1 FTE mid-year in Meter Operations related to the CCWSD Operations Resourcing Strategic Plan annual update. Operating expenses are forecast under the adopted budget due to lower utilization of security related contractual services and quantity reduction in transaction-based bank fees and utility parts. Capital expenses are higher due to purchase of 4 trucks – 3 for Meter Operations, 2 that did not arrive in the previous fiscal year and 1 for the FTE added mid-year, and 1 for Critical Infrastructure Security, as well as data loggers and a trailer.

Current FY 2023:

Personal services are budgeted higher due to the FY 2022 midyear salary increase, addition of 1 FTE mid-year FY 2022 in Meter Operations related to the CCWSD Operations Resourcing Strategic Plan annual update, and FY 2023 salary adjustments. In addition, 2 conversions from contract labor to FTEs (Critical Infrastructure Associate Project Manager and Customer Service Fiscal Technician) are included as expanded requests. Operating expenses are budgeted higher due to increased Indirect Cost, unit costs for utility parts (meters), Payment in Lieu of Taxes (PILT), and contractual services related to security and accounting, partially offset by the IT Capital Allocation moving from Operating to Transfers. The PILT payment is increased in proportion to growth in audited CCWSD revenue.

Capital Outlay items:

\$47,000 – 1 Replacement Forklift
\$47,000 – Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Mission Statement

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.5 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
CCWSD Management, Planning, & Quality Assurance	9.00	1,419,300	-	1,419,300
<p>This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance / quality control services are provided for projects within all operating divisions.</p>				
Collier County Water - Sewer District Project Management	18.00	2,911,600	-	2,911,600
<p>This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants, and the irrigation quality reuse water distribution system.</p>				
Collier County Water - Sewer District Automation Systems Project	5.00	1,023,100	-	1,023,100
<p>This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optimal balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.</p>				
Technical Support - Utility Locates	12.00	1,553,800	-	1,553,800
<p>Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.</p>				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Technical Support - Dedicated Applications	3.00	316,800	-	316,800
Provides dedicated application support for utility-specific applications and databases and technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings.				
Technical Support - Utility Locates	-	2,000	-	2,000
Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff.				
Current Level of Service Budget	<u>47.00</u>	<u>7,226,600</u>	<u>-</u>	<u>7,226,600</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Utility Stake & Locates Maintenance Specialist	1.00	59,400	-	59,400
In FY20 staff received 34,859 locate requests and 36,792 in FY21. FY22 and FY23 projections are 37,200 and 38,000, respectively, which will bring annual locates performed per FTE to 4,750. Adding this position will reduce annual locates per FTE to approximately 4,222. Benchmarks against other locate programs in the state with similar services average between 3,000 to 3,500 per FTE. Florida Statute 556 is an unfunded mandate which requires each locate to be completed within 2 full business days.				
2 FTEs - Engineering & Project Management	2.00	172,600	-	172,600
The Operations Analyst position will provide financial and operational analysis and administrative assistance to the Engineering & Project Management Division and the Sub-Regional Utility Division including support for associated Board approved programs of expansion in the Golden Gate City and northeast service areas.				
The Senior Technical Support Professional will augment the Supervisory Control and Data Acquisition (SCADA) Team to support the growing water, wastewater, and irrigation quality water (IQ) systems. It will also allow the team to perform more in-house projects instead of contracting for vendor services at over \$200 per hour.				
Expanded Services Budget	<u>3.00</u>	<u>232,000</u>	<u>-</u>	<u>232,000</u>
Total Adopted Budget	<u>50.00</u>	<u>7,458,600</u>	<u>-</u>	<u>7,458,600</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

County Water-Sewer District

Public Utilities Engineering & Project Management Division (408)

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# Locates Performed	36,000	37,000	37,200	38,000
# Locates Performed per FTE	4,000	4,625	4,700	4,200
# Supported PUD Applications	105	105	105	105
CIP Commitments, (\$M)	76	75	75	75
Contract Compliance, (%)	100	100	100	100
Purchase Order Volume, (#)	800	800	800	800
Work Order Compliance, (%)	99	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,448,950	4,845,400	4,748,100	5,868,600	228,500	6,097,100	25.8%
Operating Expense	1,019,832	1,287,200	1,195,400	1,308,000	3,500	1,311,500	1.9%
Capital Outlay	40,340	50,000	40,400	50,000	-	50,000	0.0%
Net Operating Budget	5,509,122	6,182,600	5,983,900	7,226,600	232,000	7,458,600	20.6%
Total Budget	5,509,122	6,182,600	5,983,900	7,226,600	232,000	7,458,600	20.6%
Total FTE	46.00	46.00	46.00	47.00	3.00	50.00	8.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	58,183	-	100	-	-	-	na
Net Cost Co Water/Sewer Op	5,450,939	6,182,600	5,983,800	7,226,600	232,000	7,458,600	20.6%
Total Funding	5,509,122	6,182,600	5,983,900	7,226,600	232,000	7,458,600	20.6%

Forecast FY 2022:

Personal services are forecast lower than the adopted budget due to temporary vacancy savings net of Board approved midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expenses are forecast under the adopted budget due to reduction in temporary labor.

Current FY 2023:

Personal services are budgeted higher due to the FY 2022 midyear salary increase, FY 2023 salary adjustments, and transfer of 1 FTE (NESA Director) from Water. In addition, 3 new FTEs (Stake & Locates Maintenance Specialist, Operations Analyst, and Senior Technical Support Specialist) are included as expanded requests.

Operating expenses are budgeted higher due to increased IT Billing Hours, partially offset by the IT Capital Allocation moving from Operating to Transfers.

Capital Outlay items:

\$50,000 – 2 Replacement Ground Penetrating Radar Devices

\$50,000 – Total Capital Outlay

The purchase of expanded and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Mission Statement

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Logistics & Operations	6.00	1,123,000	-	1,123,000
Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments, planned maintenance and rehabilitation of structures, inspections, and project management.				
Technical Support - Dedicated Apps & Geographic Information Syst	4.00	1,471,300	-	1,471,300
Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicated utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.				
Technical Support - Asset Management	6.00	729,800	-	729,800
This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asset management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories.				
Current Level of Service Budget	<u>16.00</u>	<u>3,324,100</u>	<u>-</u>	<u>3,324,100</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Operations & Logistics Inspector	1.00	78,400	-	78,400
This Inspector will be used instead of contracted vendor services that approach \$100 per hour to perform preventative maintenance inspections of critical Public Utilities specific assets. This position will also coordinate the resulting maintenance and repairs for HVAC units, roofs, cranes, building exteriors / structures (i.e., access gates, overhead doors, garage doors, etc.) as well as contribute to other capital improvement program needs such as design, permitting, construction administration, plans review, pre-bid meetings and procurement processes.				
Expanded Services Budget	<u>1.00</u>	<u>78,400</u>	<u>-</u>	<u>78,400</u>
Total Adopted Budget	<u>17.00</u>	<u>3,402,500</u>	<u>-</u>	<u>3,402,500</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Technical Support, Logistics and Operations (408)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
# Supported PUD Applications	105	105	105	105
Asset Mgmt/GIS Create/Maintain Primary Linear Assets	777,000	875,000	764,000	780,000
Asset Mgmt/GIS Create/Maintain Vertical Assets	20,600	21,000	20,900	21,500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,268,939	1,461,500	1,342,800	1,749,600	75,900	1,825,500	24.9%
Operating Expense	1,232,533	1,455,900	1,338,600	1,574,500	2,500	1,577,000	8.3%
Net Operating Budget	2,501,472	2,917,400	2,681,400	3,324,100	78,400	3,402,500	16.6%
Total Budget	2,501,472	2,917,400	2,681,400	3,324,100	78,400	3,402,500	16.6%
Total FTE	16.00	16.00	16.00	16.00	1.00	17.00	6.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
FEMA - Fed Emerg Mgt Agency	-	-	12,700	-	-	-	na
Miscellaneous Revenues	-	-	400	-	-	-	na
Reimb From Other Depts	60,800	-	-	-	-	-	na
Net Cost Co Water/Sewer Op	2,440,672	2,917,400	2,668,300	3,324,100	78,400	3,402,500	16.6%
Total Funding	2,501,472	2,917,400	2,681,400	3,324,100	78,400	3,402,500	16.6%

Forecast FY 2022:

Personal services are forecast lower than the adopted budget due to temporary vacancies net of a Board adopted midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expenses are forecast lower due to reductions in temporary labor.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned midyear FY 2022 salary increase and FY 2023 salary adjustments. In addition, 1 new FTE (Inspector) is included as an expanded request. Operating expenses are budgeted higher due to increased IT Billing Hours, partially offset by the IT Capital Allocation moving from Operating to Transfers.

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Water Management & Oversight	2.00	2,146,500	82,100,000	-79,953,500
Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.				
Wellfield - General and Remote Station Maintenance	10.00	6,064,000	5,000	6,059,000
Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.				
North County Regional Water Treatment Plant	20.00	7,748,000	500	7,747,500
Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process and the reverse osmosis treatment process.				
South County Regional Water Treatment Plant	24.00	8,927,600	700	8,926,900
Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.				
Water Distribution	65.00	12,072,500	157,500	11,915,000
Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets to ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.				
Water Power Systems & Instrumentation	10.00	2,410,400	-	2,410,400
Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capital Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve power system assets.				
Water Laboratory	7.00	1,317,800	-	1,317,800
Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.				
Current Level of Service Budget	<u>138.00</u>	<u>40,686,800</u>	<u>82,263,700</u>	<u>-41,576,900</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Water Division (408)**

Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Conversion of One (1) Water Distribution Fiscal Tech to FTE	1.00	4,400	-	4,400

The Water Division has compliance requirements to track various types of assets, track and respond to incoming calls for service (as well as associated work completed), and provide related information to both the public and regulatory agencies. This proposed FTE will assist with data entry for over 3,500 fire lines and 70,000 backflow devices as well as incoming calls for service, which totaled 20,600 in FY21 and are trending up 20% in FY22. Conversion of this FTE will reduce turnover and increase the return on investment to hire, train, and retain resources.

1 FTE - Water Laboratory Chemist	1.00	78,400	-	78,400
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Current expansion of the distribution system combined with upcoming regulatory changes will require an additional FTE to maintain regulatory compliance. The team is experiencing a 30% increase in main clearance projects for new construction and 15% increase in planned and unplanned distribution maintenance work. Addition of this Chemist position will allow the Water Lab to address sample collection and analysis demands and remain in compliance.

Expanded Services Budget	2.00	82,800	-	82,800
Total Adopted Budget	140.00	40,769,600	82,263,700	-41,494,100

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Compliance - Analyses Conducted	61,000	62,500	65,800	68,100
Customer - Connection Points	79,300	81,500	81,600	83,900
Production - Cost per 1,000 Gallons	3.37	3.62	3.66	4.04
Production - Total Water (billions of gallons)	9.8	9.8	10	10

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	10,002,671	11,806,800	11,418,800	13,721,100	135,300	13,856,400	17.4%
Operating Expense	17,798,862	23,799,100	24,714,700	26,733,700	(52,500)	26,681,200	12.1%
Capital Outlay	400,145	186,500	445,300	232,000	-	232,000	24.4%
Net Operating Budget	28,201,678	35,792,400	36,578,800	40,686,800	82,800	40,769,600	13.9%
Total Budget	28,201,678	35,792,400	36,578,800	40,686,800	82,800	40,769,600	13.9%
Total FTE	117.00	138.00	139.00	138.00	2.00	140.00	1.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
FEMA - Fed Emerg Mgt Agency	-	-	20,700	-	-	-	na
Charges For Services	105,478	100,200	300,600	150,200	-	150,200	49.9%
Water Revenue	74,410,925	76,400,000	78,500,000	82,100,000	-	82,100,000	7.5%
Miscellaneous Revenues	66,353	13,500	21,800	13,500	-	13,500	0.0%
Net Cost Co Water/Sewer Op	(46,381,077)	(40,721,300)	(42,264,300)	(41,576,900)	82,800	(41,494,100)	1.9%
Total Funding	28,201,678	35,792,400	36,578,800	40,686,800	82,800	40,769,600	13.9%

Public Utilities Department

County Water-Sewer District Water Division (408)

Forecast FY 2022:

Personal services are forecast lower than the adopted budget due to temporary vacancies net of a Board adopted midyear salary increase related to the Evergreen Compensation and Classification Study and addition of 1 FTE mid-year in Distribution related to the CCWSD Operations Resourcing Strategic Plan annual update. Operating costs are projected higher than budget due to increases in chemicals, emergency maintenance, and bulk water, partially offset by decreases in other contractual and utility parts. Budget amendments within Fund (408) will realign existing funding. Capital is increased due to truck purchases that rolled over from FY21 and 1 truck for the FTE added mid-year.

Revenue: Forecast FY 2022 water revenue is anticipated at 2.7% over budget. Charges for Services revenue is anticipated to be higher related to reimbursements from contractors for system damage repairs.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY2022 midyear salary increase, FY 2023 salary adjustments, addition of 1 FTE mid-year FY 2022 in Distribution related to the CCWSD Operations Resourcing Strategic Plan annual update and 1 FTE (Maintenance Specialist) transferred from Wastewater, less 1 FTE (NESA Director) transferred to Engineering & Project Management and 1 FTE (Environmental Health & Safety Specialist) transferred to Risk. In addition, 1 conversion from contract labor to FTE (Water Distribution Fiscal Technician) and 1 new FTE (Water Laboratory Chemist) are included as expanded requests. Operating expenses are budgeted higher due to cost increases in chemicals, electricity, utility parts, fuel, and electrical supplies, partially offset by the IT Capital Allocation moving from Operating to Transfers.

Capital Outlay items:

\$ 80,000 - 2 Replacement Power Water Valve Operators
\$ 71,000 - 1 Replacement Trailer Mounted Vacuum Pump
\$ 55,000 - 1 Replacement Trackhoe
\$ 10,000 - 1 Replacement Calibration Meter
\$ 8,000 - 1 Replacement YSI Multimeter
\$ 8,000 - 1 Replacement Sonde Groundwater Sampling Device
\$232,000 - Total Capital Outlay items

The purchase of expanded and replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2023 water revenue is 7.5% higher than the FY 2022 budget due to a planned 4.0% rate increase and anticipated customer growth. Charges for Services revenue is budgeted higher related to reimbursements from contractors for system damage repairs.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Mission Statement

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Wastewater Management & Oversight	3.00	1,984,400	93,400,000	-91,415,600
Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.				
North County Water Reclamation Facility	26.00	11,079,500	33,200	11,046,300
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and containment for both the North and South Water Reuse Facilities Odor Control Units.				
Northeast County Wastewater Treatment Facility	3.00	1,008,400	-	1,008,400
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
South County Water Reclamation Facility	24.00	7,766,900	1,000	7,765,900
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Golden Gate Wastewater Treatment Facility	5.00	1,755,600	-	1,755,600
Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.				
Wastewater Collections	64.00	14,002,700	-	14,002,700
Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmission systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater lift stations and wastewater transmission systems in accordance with specific wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers.				
Wastewater Reuse	7.00	2,267,300	5,605,500	-3,338,200
Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).				
Wastewater Power Systems & Instrumentation	17.00	2,778,200	-	2,778,200
Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Wastewater Division (408)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Wastewater Environmental Compliance	12.00	1,579,000	94,500	1,484,500

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.

Current Level of Service Budget **161.00** **44,222,000** **99,134,200** **-54,912,200**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Compliance - Analysis with QAQC	39,300	42,000	34,500	38,000
Customer - Sewer Connection Points	76,300	77,600	77,900	78,100
Distribution - IQ Water Billions of Gallons	5.69	5.77	5.43	5.46
Treatment - Cost per 1,000 Gallons	5.01	4.96	4.93	5.39
Treatment - Wastewater Billions of Gallons	7.84	8.02	8.03	8.25

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	13,068,059	14,249,800	14,229,100	16,251,900	-	16,251,900	14.1%
Operating Expense	22,183,083	24,967,900	24,215,800	27,231,100	-	27,231,100	9.1%
Capital Outlay	646,887	745,600	1,122,800	739,000	-	739,000	(0.9)%
Net Operating Budget	35,898,029	39,963,300	39,567,700	44,222,000	-	44,222,000	10.7%
Total Budget	35,898,029	39,963,300	39,567,700	44,222,000	-	44,222,000	10.7%
Total FTE	156.00	162.00	163.00	161.00	-	161.00	(0.6)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
FEMA - Fed Emerg Mgt Agency	-	-	141,800	-	-	-	na
Charges For Services	1,422,378	1,331,000	1,005,600	94,500	-	94,500	(92.9)%
Sewer Revenue	84,613,042	88,000,000	88,200,000	93,400,000	-	93,400,000	6.1%
Effluent Revenue	4,784,833	4,900,000	5,100,000	5,600,000	-	5,600,000	14.3%
Miscellaneous Revenues	55,580	51,100	73,800	39,700	-	39,700	(22.3)%
Net Cost Co Water/Sewer Op	(54,977,803)	(54,318,800)	(54,953,500)	(54,912,200)	-	(54,912,200)	1.1%
Total Funding	35,898,029	39,963,300	39,567,700	44,222,000	-	44,222,000	10.7%

Public Utilities Department

County Water-Sewer District
Wastewater Division (408)

Forecast FY 2022:

Personal services are forecast relatively flat to the adopted budget despite temporary vacancies net of a Board approved midyear salary increase related to the Evergreen Compensation and Classification Study and addition of 1 FTE mid-year in Collections related to the CCWSD Operations Resourcing Strategic Plan annual update. Operating costs are projected somewhat lower than adopted budget with the largest forecast savings in chemicals and utility repairs, partially offset by increases in other contractual and utility parts. Budget amendments within Fund (408) will realign existing funding. Capital is increased due to truck purchases that rolled over from FY21 and 1 truck for the FTE added mid-year.

Revenue: Forecast wastewater and effluent revenue differ from adopted budget estimates by 0.2% and 4.1%, respectively. Charges for Services are forecast lower than budget as the landfill leachate deep injection well was put into operational testing in February and took over leachate disposal earlier than budgeted.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY 2022 midyear salary increase, FY2023 salary adjustments, and addition of 1 FTE mid-year FY 2022 in Distribution related to the CCWSD Operations Resourcing Strategic Plan annual update, less 1 FTE (Maintenance Specialist) transferred to Water and 1 FTE (Environmental Health & Safety Specialist) transferred to Risk. Operating expenses are higher reflecting upward adjustments for other contractual, chemicals, engineering fees, fuel, and utility parts, partially offset by the IT Capital Allocation moving from Operating to Transfers.

Capital Outlay items:

\$400,000 - 4 Replacement Generators
\$108,000 - 1 Replacement Tractor w / Mower
\$ 55,000 - 1 Replacement Backhoe
\$ 52,000 - 3 Replacement Utility Vehicles
\$ 36,000 - 1 Replacement Tractor w / Front Loader
\$ 18,000 - 2 Replacement Chlorine Analyzers
\$ 17,000 - 2 Replacement Composite Samplers
\$ 14,000 - 1 Replacement Station Control Panel
\$ 12,000 - 1 Replacement Fridge / Freezer / Incubator
\$ 8,000 - 1 Replacement Riding Mower
\$ 8,000 - 1 Replacement Hydraulic Pump
\$ 6,000 - 1 Replacement Fiber Tester
\$ 5,000 - 1 Replacement Infrared Scanner
\$739,000 - Total Capital Outlay items

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

Revenues:

Budgeted FY 2023 wastewater and effluent revenue are 6.1% and 14.3% higher, respectively, than FY 2022 budget due to planned 5.0% and 9.0% rate increases, respectively, anticipated customer growth in wastewater, and anticipated effluent service level. Charges for Services revenue is budgeted significantly lower as the landfill leachate deep injection well took over leachate disposal in February 2022.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Transfers	-	68,114,600	49,524,900	18,589,700
Reserves	-	24,719,700	-9,655,700	34,375,400
Current Level of Service Budget	<u>-</u>	<u>92,834,300</u>	<u>39,869,200</u>	<u>52,965,100</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Conversion of One (1) Water Distribution Fiscal Tech to FTE	-	-	4,400	-4,400
<p>The Water Division has compliance requirements to track various types of assets, track and respond to incoming calls for service (as well as associated work completed), and provide related information to both the public and regulatory agencies. This proposed FTE will assist with data entry for over 3,500 fire lines and 70,000 backflow devices as well as incoming calls for service, which totaled 20,600 in FY21 and are trending up 20% in FY22. Conversion of this FTE will reduce turnover and increase the return on investment to hire, train, and retain resources.</p>				
1 FTE - Water Laboratory Chemist	-	-	78,400	-78,400
<p>Current expansion of the distribution system combined with upcoming regulatory changes will require an additional FTE to maintain regulatory compliance. The team is experiencing a 30% increase in main clearance projects for new construction and 15% increase in planned and unplanned distribution maintenance work. Addition of this Chemist position will allow the Water Lab to address sample collection and analysis demands and remain in compliance.</p>				
Conversion of One (1) Associate Project Mgr. to FTE	-	-	10,400	-10,400
<p>The Critical Infrastructure Security Division assessed, developed, and implemented a comprehensive program to substantially increase security at CCWSD's regional and sub-regional plants. Team focus is broadening to include hundreds of auxiliary locations at wellfields, master pump stations, and lift stations as well as security needs for Board approved projects for the Golden Gate City and northeast service areas. Conversion of this position to a FTE will reduce turnover and increase the return on investment to hire, train, and retain resources.</p>				
Conversion of One (1) Customer Service Fiscal Tech to FTE	-	-	18,200	-18,200
<p>Population influx into Collier County is driving a continuing increase in customer transactions for existing property turnovers and new property developments. Since FY19, inbound calls increased about 6% per year and are anticipated to approach 157,000 in FY22. Customer transactions increased 17% per year with an FY22 forecast over 312,000. Conversion of this FTE will reduce turnover and increase the return on investment to hire, train, and retain resources.</p>				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Utility Stake & Locates Maintenance Specialist	-	-	59,400	-59,400
<p>In FY20 staff received 34,859 locate requests and 36,792 in FY21. FY22 and FY23 projections are 37,200 and 38,000, respectively, which will bring annual locates performed per FTE to 4,750. Adding this position will reduce annual locates per FTE to approximately 4,222. Benchmarks against other locate programs in the state with similar services average between 3,000 to 3,500 per FTE. Florida Statute 556 is an unfunded mandate which requires each locate to be completed within 2 full business days.</p>				
2 FTEs - Engineering & Project Management	-	-	172,600	-172,600
<p>The Operations Analyst position will provide financial and operational analysis and administrative assistance to the Engineering & Project Management Division and the Sub-Regional Utility Division including support for associated Board approved programs of expansion in the Golden Gate City and northeast service areas.</p> <p>The Senior Technical Support Professional will augment the Supervisory Control and Data Acquisition (SCADA) Team to support the growing water, wastewater, and irrigation quality water (IQ) systems. It will also allow the team to perform more in-house projects instead of contracting for vendor services at over \$200 per hour.</p>				
1 FTE - Operations & Logistics Inspector	-	-	78,400	-78,400
<p>This Inspector will be used instead of contracted vendor services that approach \$100 per hour to perform preventative maintenance inspections of critical Public Utilities specific assets. This position will also coordinate the resulting maintenance and repairs for HVAC units, roofs, cranes, building exteriors / structures (i.e., access gates, overhead doors, garage doors, etc.) as well as contribute to other capital improvement program needs such as design, permitting, construction administration, plans review, pre-bid meetings and procurement processes.</p>				
Expanded Services Budget	-	-	421,800	-421,800
Total Adopted Budget	-	92,834,300	40,291,000	52,543,300

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 Gen Fd	254,100	180,600	180,600	183,900	-	183,900	1.8%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.0%
Trans to 370 Sport Complx Cap	-	1,057,400	1,057,400	-	-	-	(100.0)%
Trans to 409 W/S MP Fd	-	-	-	55,000	-	55,000	na
Trans to 410 W/S Debt Serv Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.6%
Trans to 412 W User Fee Cap Fd	27,782,800	29,158,700	29,158,700	23,079,600	-	23,079,600	(20.8)%
Trans to 414 S User Fee Cap Fd	29,287,200	26,679,000	26,679,000	33,581,000	-	33,581,000	25.9%
Trans to 470 Solid Waste Fd	60,900	52,600	52,600	58,400	-	58,400	11.0%
Trans to 473 Mand Trash Coll	486,300	443,900	443,900	401,500	-	401,500	(9.6)%
Trans to 505 IT Ops	245,900	-	-	-	-	-	na
Trans to 506 IT Capital	-	-	-	1,844,000	-	1,844,000	na
Trans to 712 Transp Match	10,300	-	-	-	-	-	na
Reserve for Contingencies	-	8,419,100	-	8,913,500	-	8,913,500	5.9%
Reserve for Cash Flow	-	15,800,000	-	16,600,000	-	16,600,000	5.1%
Reserve for Attrition	-	(680,800)	-	(793,800)	-	(793,800)	16.6%
Total Budget	66,002,500	89,559,700	66,314,700	92,834,300	-	92,834,300	3.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	143,558	180,000	170,000	130,000	-	130,000	(27.8)%
Net Cost Co Water/Sewer Op	17,110,242	56,297,800	12,409,200	52,965,100	(421,800)	52,543,300	(6.7)%
Trans fm 109 Pel Bay MSTBU	23,100	21,000	21,000	17,600	-	17,600	(16.2)%
Trans fm 470 Solid Waste Fd	1,064,700	1,091,900	1,091,900	1,551,600	-	1,551,600	42.1%
Trans fm 473 Mand Collct Fd	1,099,100	1,079,900	1,079,900	1,154,900	-	1,154,900	6.9%
Carry Forward	46,561,800	39,540,500	51,542,700	46,209,000	421,800	46,630,800	17.9%
Less 5% Required By Law	-	(8,651,400)	-	(9,193,900)	-	(9,193,900)	6.3%
Total Funding	66,002,500	89,559,700	66,314,700	92,834,300	-	92,834,300	3.7%

Public Utilities Department

**County Water-Sewer District
Reserves, Interest, and Transfers (408)**

Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412 and 414), and the debt related to these projects (Fund 410). These user fees are deposited in the Operating Fund (408) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2023 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department proposed FY 2023 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Fund (408) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays receipt of revenues necessary to fund operations.

Capital R&R Funds (412, 414) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.5 billion of gross fixed assets. At the beginning of FY 2023, District principal outstanding debt will be approximately \$318.8 million (comprised of \$216.1 million in growth related debt and \$102.7 million of user fee debt). Total budgeted FY 2023 debt service is \$25.5 million.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,632,299	4,000,600	4,078,300	4,607,900	-	4,607,900	15.2%
Operating Expense	43,244,005	46,036,800	45,382,600	48,331,700	-	48,331,700	5.0%
Indirect Cost Reimburs	628,700	690,600	690,600	544,500	-	544,500	(21.2)%
Payment In Lieu of Taxes	414,800	427,500	427,500	489,000	-	489,000	14.4%
Capital Outlay	-	99,500	86,200	-	-	-	(100.0)%
Net Operating Budget	47,919,804	51,255,000	50,665,200	53,973,100	-	53,973,100	5.3%
Trans to Property Appraiser	418,743	448,000	448,000	479,400	-	479,400	7.0%
Trans to Tax Collector	124,500	133,000	133,000	135,000	-	135,000	1.5%
Trans to 001 Gen Fd	4,500	2,200	2,200	2,500	-	2,500	13.6%
Trans to 408 Water/Sewer Fd	2,163,800	2,171,800	2,171,800	2,706,500	-	2,706,500	24.6%
Trans to 470 Solid Waste Fd	79,200	125,500	125,500	147,500	-	147,500	17.5%
Trans to 471 Landfill Closure	3,700,000	100,000	100,000	1,000,000	-	1,000,000	900.0%
Trans to 474 Solid Waste Cap Fd	15,750,000	8,250,000	250,000	17,063,800	-	17,063,800	106.8%
Trans to 506 IT Capital	-	-	-	230,500	-	230,500	na
Advance/Repay to 471 S Waste	-	3,900,000	3,900,000	-	-	-	(100.0)%
Reserve for Contingencies	-	4,900,100	-	5,330,800	-	5,330,800	8.8%
Reserve for Disaster Relief	-	756,700	-	-	-	-	(100.0)%
Reserve For Landfill Cell Closure	-	271,700	-	291,700	-	291,700	7.4%
Reserve for Cash Flow	-	5,700,000	-	8,804,100	-	8,804,100	54.5%
Reserve for Attrition	-	(53,100)	-	(77,300)	-	(77,300)	45.6%
Total Budget	70,160,547	77,960,900	57,795,700	90,087,600	-	90,087,600	15.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Mandatory Trash Collection Fund (473)	27,296,454	27,249,300	28,130,500	30,279,700	-	30,279,700	11.1%
Solid Waste Disposal Fund (470)	20,623,350	24,005,700	22,534,700	23,693,400	-	23,693,400	(1.3)%
Total Net Budget	47,919,804	51,255,000	50,665,200	53,973,100	-	53,973,100	5.3%
Total Transfers and Reserves	22,240,743	26,705,900	7,130,500	36,114,500	-	36,114,500	35.2%
Total Budget	70,160,547	77,960,900	57,795,700	90,087,600	-	90,087,600	15.6%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Solid & Hazardous Waste Management Division

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	1,815,738	1,836,000	1,931,100	2,067,100	-	2,067,100	12.6%
Special Assessments	3,879	-	-	-	-	-	na
Intergovernmental Revenues	114,569	131,500	120,400	120,400	-	120,400	(8.4)%
FEMA - Fed Emerg Mgt Agency	167	-	-	-	-	-	na
Charges For Services	16,990,937	17,322,600	17,215,500	17,920,700	-	17,920,700	3.5%
Mandatory Collection Fees	28,651,539	29,894,400	29,863,200	30,930,600	-	30,930,600	3.5%
Fines & Forfeitures	52,839	13,300	13,300	13,300	-	13,300	0.0%
Miscellaneous Revenues	261,606	119,800	248,200	247,400	-	247,400	106.5%
Interest/Misc	110,034	126,900	207,000	215,300	-	215,300	69.7%
Reimb From Other Depts	10,976,418	9,757,700	10,881,300	11,546,800	-	11,546,800	18.3%
Trans fm 408 Water / Sewer Fd	547,200	496,500	496,500	459,900	-	459,900	(7.4)%
Trans fm 470 Solid Waste Fd	1,089,000	100,000	100,000	1,000,000	-	1,000,000	900.0%
Trans fm 473 Mand Collct Fd	2,690,200	125,500	125,500	147,500	-	147,500	17.5%
Adv/Repay fm 470 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.0)%
Adv/Repay fm 474 Solid Wst Cap	6,000,000	-	-	-	-	-	na
Carry Forward	22,058,000	17,096,900	21,268,800	28,575,100	-	28,575,100	67.1%
Less 5% Required By Law	-	(2,960,200)	-	(3,156,500)	-	(3,156,500)	6.6%
Total Funding	91,362,126	77,960,900	86,370,800	90,087,600	-	90,087,600	15.6%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Solid Waste Disposal Fund (470)	36.00	38.00	38.00	38.00	-	38.00	0.0%
Mandatory Trash Collection Fund (473)	11.00	9.00	9.00	9.00	-	9.00	0.0%
Total FTE	47.00	47.00	47.00	47.00	-	47.00	0.0%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Mission Statement

To provide best value, sustainable solid waste management disposal services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Management & Oversight	6.00	1,267,600	-	1,267,600
Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program’s vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annual update and inventory reporting, and environmental compliance of all Solid & Hazardous Waste Management Division (SHWMD) programs.				
Solid Waste Operations	19.00	18,018,100	29,673,900	-11,655,800
Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Station, Resource Recovery Business Park and the Naples, Marco Island, North Collier, North East, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout the community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement.				
Waste Reduction & Recycling	4.00	1,047,200	-	1,047,200
Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance of waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida’s 75% recycling goal by 2020.				
Environmental Compliance	6.00	1,999,500	19,100	1,980,400
Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.				

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Petroleum Storage Tanks Compliance & Management	3.00	430,400	204,600	225,800
<p>Protects the county's groundwater, surface water, and soils from pollutant releases through regular inspections of state-registered pollutant storage tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and onsite inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases.</p>				
Solid & Hazardous Waste Mgt Division Indirect Cost	-	441,600	-	441,600
<p>Indirect service charge reimbursement for General Fund provided central services.</p>				
Payment in Lieu of Taxes	-	489,000	-	489,000
<p>Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.</p>				
Transfers	-	9,751,100	10,310,900	-559,800
Reserves	-	5,377,100	-1,386,900	6,764,000
Current Level of Service Budget	<u>38.00</u>	<u>38,821,600</u>	<u>38,821,600</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Customer Served at the Recycling Centers	88,600	81,400	97,500	99,500
FDEP Recycling Rate (%)	74	75	75	75
Hazardous Waste (Pounds)	2,203,623	2,600,000	2,400,000	2,600,000
Municipal Solid Waste Landfilled Tons	343,100	268,000	334,000	340,100
Municipal Solid Waste Transferred Tons	30,400	30,600	30,800	31,400
Number of County Interdepartmental Tank Inspections Performed	844	760	950	1,000
Number of FDEP Contracted Inspections Performed	209	195	212	212
Number of School Presentations & Community Events	140	300	150	150
Number of Small Quantity Generator Compliance Inspections	1,765	2,100	1,830	1,830

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,800,134	3,224,600	3,323,600	3,747,400	-	3,747,400	16.2%
Operating Expense	16,902,116	19,699,000	18,142,300	19,015,400	-	19,015,400	(3.5)%
Indirect Cost Reimburs	506,300	555,100	555,100	441,600	-	441,600	(20.4)%
Payment In Lieu of Taxes	414,800	427,500	427,500	489,000	-	489,000	14.4%
Capital Outlay	-	99,500	86,200	-	-	-	(100.0)%
Net Operating Budget	20,623,350	24,005,700	22,534,700	23,693,400	-	23,693,400	(1.3)%
Trans to 001 Gen Fd	4,500	2,200	2,200	2,500	-	2,500	13.6%
Trans to 408 Water/Sewer Fd	1,064,700	1,091,900	1,091,900	1,551,600	-	1,551,600	42.1%
Trans to 471 Landfill Closure	1,089,000	100,000	100,000	1,000,000	-	1,000,000	900.0%
Trans to 474 Solid Waste Cap Fd	5,700,000	-	-	7,000,000	-	7,000,000	na
Trans to 506 IT Capital	-	-	-	197,000	-	197,000	na
Advance/Repay to 471 S Waste	-	3,900,000	3,900,000	-	-	-	(100.0)%
Reserve for Contingencies	-	2,272,900	-	2,330,900	-	2,330,900	2.6%
Reserve for Cash Flow	-	1,700,000	-	3,109,400	-	3,109,400	82.9%
Reserve for Attrition	-	(53,100)	-	(63,200)	-	(63,200)	19.0%
Total Budget	28,481,550	33,019,600	27,628,800	38,821,600	-	38,821,600	17.6%
Total FTE	36.00	38.00	38.00	38.00	-	38.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	114,569	131,500	120,400	120,400	-	120,400	(8.4)%
FEMA - Fed Emerg Mgt Agency	167	-	-	-	-	-	na
Charges For Services	16,899,826	17,227,300	17,130,300	17,832,100	-	17,832,100	3.5%
Miscellaneous Revenues	156,606	64,800	193,200	192,400	-	192,400	196.9%
Interest/Misc	23,245	29,900	69,900	103,100	-	103,100	244.8%
Reimb From Other Depts	10,976,418	9,757,700	10,881,300	11,546,800	-	11,546,800	18.3%
Trans fm 408 Water / Sewer Fd	60,900	52,600	52,600	58,400	-	58,400	11.0%
Trans fm 473 Mand Collct Fd	79,200	125,500	125,500	147,500	-	147,500	17.5%
Adv/Repay fm 474 Solid Wst Cap	2,500,000	-	-	-	-	-	na
Carry Forward	6,942,000	6,990,900	9,366,500	10,310,900	-	10,310,900	47.5%
Less 5% Required By Law	-	(1,360,600)	-	(1,490,000)	-	(1,490,000)	9.5%
Total Funding	37,752,931	33,019,600	37,939,700	38,821,600	-	38,821,600	17.6%

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Fund (470)**

Notes:

The FY 2023 solid waste disposal tipping fees include a 3.25% increase over FY 2022.

Forecast FY 2022:

Personal services are forecast higher than the adopted budget due to a Board adopted midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expenses are forecast lower due to reduced water / sewer charges due to the startup of the deep injection well for landfill leachate management; limited price increases and reduced household hazardous waste volume; reduced other contractual expenses in multiple cost centers due to ongoing training; and reduced contract staffing costs due to unfilled contract staff positions. Capital expenses are forecast somewhat lower as lower cost options were selected for asset replacements.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY 2022 midyear salary increase and FY 2023 salary adjustments. Operating expenses are budgeted lower due to reduced water / sewer charges due to the startup of the deep injection well for landfill leachate management, other contractual, IT Billing Hours, and Indirect Cost, net of increase in landfill operating contract expense driven by increased population, increased volume per unit being experienced in FY2022, and contractual CPI increases. The landfill operating contract expense budget includes a contract CPI adjustment of 5.5%.

The purchase of expanded and replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

Fund (470) will transfer \$1.0 million to Fund (471) to continue to build reserves for the storm debris management mission, and \$7.0 million to Fund (474) for the capital improvement program including Immokalee Transfer location redevelopment, relocation of the Naples Recycling Center, development of the Resource Recovery Business Park, and several smaller capital projects.

Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fees increased on average 3.2%. The budget is based on a tipping fee rate increase of 3.25%.

The Charges for Services category includes landfill tipping fees of \$17,154,500, Landfill Gas-to-Energy Facility revenue of \$375,500, and Recycling Drop-off Center fees of \$192,600. The Landfill tipping fee cost for the Mandatory Trash Collection program is budgeted at \$11,459,500 and is included in the Reimbursement from Other Departments category. The Petroleum Storage Tanks Inspection Program contributes \$120,400 from private tank inspections and \$84,200 from County owned tank inspections. Other notable sources include reimbursements from Solid Waste Collections Fund (473) and Water/Sewer Fund (408) and scrap sales.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

Mission Statement

Establish appropriate levels of reserves to fund the upfront costs of a major debris mission and support funding not recovered from State and Federal reimbursements and provide funding to comply with required landfill closure liability requirements.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserve for Landfill Closure Costs	-	291,700	19,000	272,700
Reserve for closure assessment and long term monitoring.				
Reserve & Transfer for Disaster Debris Mission	-	9,763,800	10,036,500	-272,700
The Solid and Hazardous Waste Division is responsible for right of way disaster debris removal on County roads. This funding provides a reserve and mechanism to transfer funds to be used for future Disaster Debris Mission expenditures.				
Current Level of Service Budget	-	<u>10,055,500</u>	<u>10,055,500</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 474 Solid Waste Cap Fd	6,300,000	8,000,000	-	9,763,800	-	9,763,800	22.0%
Reserve for Disaster Relief	-	756,700	-	-	-	-	(100.0)%
Reserve For Landfill Cell Closure	-	271,700	-	291,700	-	291,700	7.4%
Total Budget	<u>6,300,000</u>	<u>9,028,400</u>	-	<u>10,055,500</u>	-	<u>10,055,500</u>	<u>11.4%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	27,121	20,000	20,000	20,000	-	20,000	0.0%
Trans fm 470 Solid Waste Fd	1,089,000	100,000	100,000	1,000,000	-	1,000,000	900.0%
Trans fm 473 Mand Collct Fd	2,611,000	-	-	-	-	-	na
Adv/Repay fm 470 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.0)%
Carry Forward	7,589,400	5,009,400	5,016,500	9,036,500	-	9,036,500	80.4%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.0%
Total Funding	<u>11,316,521</u>	<u>9,028,400</u>	<u>9,036,500</u>	<u>10,055,500</u>	-	<u>10,055,500</u>	<u>11.4%</u>

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Landfill Closure and Debris Mission Reserves Fund (471)**

Notes:

In the event of a disaster, such as Hurricane Irma in 2017 with cash flow exposure over \$60 million, the Solid and Hazardous Waste Management Division is responsible for the right of way disaster debris removal and monitoring project. Per budget policy, the Division established a restricted cash flow reserve to fund the upfront cash needs that accrue from significant disasters. This amount should at least approximate the Division's potential for cost share that will not be reimbursed by the Federal Emergency Management Agency nor the State of Florida, typically 12.5% of the debris removal mission cost. Potential cash flow exposure is also a factor in determining the appropriate reserve level.

Forecast FY 2022:

The FY 2022 budgeted transfer for disaster relief expenditures is \$8,000,000. This transfer is established as a mechanism to transfer cash to Fund (474) in the event a storm makes landfall in Collier County.

Current FY 2023:

The budgeted transfer for disaster relief expenditures is \$9,000,000. This budget is established as a mechanism to transfer cash to Fund (474) in the event a storm makes landfall in Collier County.

Revenues:

Fund (470) is budgeted to contribute \$1,000,000 to increase debris mission reserves.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Solid Waste Disposal Grants Fund (475/476)**

Mission Statement

To obtain available funds from entities that promote and support solid waste management initiatives and / or hurricane resiliency.

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	50,000	-	-	-	-	-	na
Interest/Misc	1	-	-	-	-	-	na
Total Funding	50,001	-	-	-	-	-	na

Notes:

To continue best value services to the residents of Collier County, the Solid and Hazardous Waste Management Department staff continues to pursue both federal and state grants that provide opportunities to fund programs and capital projects. Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Mission Statement

To provide best value, sustainable mandatory residential solid waste collection services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Solid Waste Residential Collections Operations	-	28,769,700	31,475,800	-2,706,100
Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides sound accounting standards to the financial operations within the trash collection program.				
Public Utilities Ordinance Education & Compliance Enforcement	9.00	1,407,100	414,800	992,300
This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to public health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations, on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements, inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrated in the unincorporated area of Collier County, the City of Marco Island, and Everglades City.				
Solid Waste Residential Collections Indirect Cost Reimbursement	-	102,900	-	102,900
Indirect service charge reimbursement for General Fund provided central services.				
Transfers	-	2,250,300	-	2,250,300
Reserves	-	8,680,500	9,319,900	-639,400
Current Level of Service Budget	<u>9.00</u>	<u>41,210,500</u>	<u>41,210,500</u>	<u>-</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Solid & Hazardous Waste Management Division
Mandatory Trash Collection Fund (473)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Curbside Tons Collected	166,900	133,600	154,700	158,200
District 1 - Mandatory Trash Assessment Rate	221.85	226.29	226.29	230.82
District 1 - No. of Residential Curbside Accounts	127,700	130,200	129,600	132,200
District 2 - Mandatory Trash Assessment Rate	214.07	220.97	220.97	228.09
District 2 - No. of Residential Curbside Accounts	8,500	8,500	9,000	9,500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	832,165	776,000	754,700	860,500	-	860,500	10.9%
Operating Expense	26,341,890	26,337,800	27,240,300	29,316,300	-	29,316,300	11.3%
Indirect Cost Reimburs	122,400	135,500	135,500	102,900	-	102,900	(24.1)%
Net Operating Budget	27,296,454	27,249,300	28,130,500	30,279,700	-	30,279,700	11.1%
Trans to Property Appraiser	418,743	448,000	448,000	479,400	-	479,400	7.0%
Trans to Tax Collector	124,500	133,000	133,000	135,000	-	135,000	1.5%
Trans to 408 Water/Sewer Fd	1,099,100	1,079,900	1,079,900	1,154,900	-	1,154,900	6.9%
Trans to 470 Solid Waste Fd	79,200	125,500	125,500	147,500	-	147,500	17.5%
Trans to 471 Landfill Closure	2,611,000	-	-	-	-	-	na
Trans to 474 Solid Waste Cap Fd	3,750,000	250,000	250,000	300,000	-	300,000	20.0%
Trans to 506 IT Capital	-	-	-	33,500	-	33,500	na
Reserve for Contingencies	-	2,627,200	-	2,999,900	-	2,999,900	14.2%
Reserve for Cash Flow	-	4,000,000	-	5,694,700	-	5,694,700	42.4%
Reserve for Attrition	-	-	-	(14,100)	-	(14,100)	na
Total Budget	35,378,998	35,912,900	30,166,900	41,210,500	-	41,210,500	14.8%
Total FTE	11.00	9.00	9.00	9.00	-	9.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	1,815,738	1,836,000	1,931,100	2,067,100	-	2,067,100	12.6%
Special Assessments	3,879	-	-	-	-	-	na
Charges For Services	91,111	95,300	85,200	88,600	-	88,600	(7.0)%
Mandatory Collection Fees	28,651,539	29,894,400	29,863,200	30,930,600	-	30,930,600	3.5%
Fines & Forfeitures	52,839	13,300	13,300	13,300	-	13,300	0.0%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.0%
Interest/Misc	59,667	77,000	117,100	92,200	-	92,200	19.7%
Trans fm 408 Water / Sewer Fd	486,300	443,900	443,900	401,500	-	401,500	(9.6)%
Adv/Repay fm 474 Solid Wst Cap	3,500,000	-	-	-	-	-	na
Carry Forward	7,526,600	5,096,600	6,885,800	9,227,700	-	9,227,700	81.1%
Less 5% Required By Law	-	(1,598,600)	-	(1,665,500)	-	(1,665,500)	4.2%
Total Funding	42,242,672	35,912,900	39,394,600	41,210,500	-	41,210,500	14.8%

Public Utilities Department

Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473)

Notes:

In FY 2023, the solid waste and recycling curbside collection assessment in District I will increase by 2.0% from \$226.29 to \$230.82, or \$0.38 per unit per month.

In FY 2023, the solid waste and recycling curbside collection assessment in District II will increase by 3.2% from \$220.97 to \$228.09, or \$0.59 per unit per month.

Forecast FY 2022:

Personal services are forecast lower than the adopted budget due to temporary vacancy savings net of a Board adopted midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expenses are forecast higher due to additional residential tonnage disposal costs attributable to people spending more time at home including working from home, increased residential intensified real estate activity (robust pre-owned and new build sales), more home renovations, and shifts in consumer retail spending which generated higher volumes of bulky waste. No capital outlay is anticipated.

Revenue: Forecast Mandatory Collection assessment revenue of \$29,863,200 is within 0.1% of budget.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY 2022 midyear salary increase and FY 2023 salary adjustments. Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense, additional tonnage collected per unit, and more housing units. The mandatory collection franchisee contractual CPI increase is budgeted at 4.75%. An estimated 3,000 or an additional 2.2% new residential accounts are anticipated.

Revenues:

To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases, and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted to go up by 2.0% in District I and 3.2% in District II. The assessment fee for customers in District I will increase from \$226.29 to \$230.82, \$0.38 per month. The assessment fee for customers in District II will increase from \$220.97 to \$228.09, \$0.59 per month. These assessment fee increases and addition of an estimated 3,000 customer accounts result in a total budgeted revenue increase of 3.5%.

This budget also supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD will pay for its share of education and enforcement through a transfer of \$401,500 from Fund (408).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	6,611,406	7,633,300	7,449,600	9,164,900	1,058,500	10,223,400	33.9%
Operating Expense	9,718,300	9,672,500	9,906,100	10,115,600	96,000	10,211,600	5.6%
Capital Outlay	40,533	135,000	2,032,700	134,000	-	134,000	(0.7)%
Net Operating Budget	16,370,240	17,440,800	19,388,400	19,414,500	1,154,500	20,569,000	17.9%
Reserve for Capital	-	751,100	-	2,009,900	-	2,009,900	167.6%
Total Budget	16,370,240	18,191,900	19,388,400	21,424,400	1,154,500	22,578,900	24.1%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Admin, Technical & Contract Services (001)	5,891,374	5,970,500	6,053,400	7,184,300	398,700	7,583,000	27.0%
Americans with Disabilities Act (190)	-	25,000	25,000	46,900	-	46,900	87.6%
Capital Project Management (001)	1,701,793	2,871,600	2,722,700	3,078,800	272,400	3,351,200	16.7%
Facilities Management (001)	7,869,944	7,667,100	7,746,700	8,041,000	483,400	8,524,400	11.2%
Freedom Memorial (620)	3,301	19,000	1,500	23,900	-	23,900	25.8%
GAC Land Trust Fund (605)	-	5,000	5,000	5,000	-	5,000	0.0%
Real Property Management (001)	805,732	882,600	902,500	1,034,600	-	1,034,600	17.2%
Specialized Grants - Facility Management (701/702)	98,096	-	1,931,600	-	-	-	na
Total Net Budget	16,370,240	17,440,800	19,388,400	19,414,500	1,154,500	20,569,000	17.9%
Total Transfers and Reserves	-	751,100	-	2,009,900	-	2,009,900	167.6%
Total Budget	16,370,240	18,191,900	19,388,400	21,424,400	1,154,500	22,578,900	24.1%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	-	1,430,500	-	-	-	na
Charges For Services	-	5,000	2,000	2,400	-	2,400	(52.0)%
Miscellaneous Revenues	160,187	35,800	1,380,100	35,800	-	35,800	0.0%
Interest/Misc	3,257	7,000	7,000	13,900	-	13,900	98.6%
Reimb From Other Depts	807,906	717,900	1,016,800	737,500	-	737,500	2.7%
Net Cost General Fund	15,096,751	16,419,200	16,112,500	18,346,500	1,154,500	19,501,000	18.8%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	na
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
Carry Forward	775,000	788,800	789,800	2,070,300	-	2,070,300	162.5%
Less 5% Required By Law	-	(700)	-	(900)	-	(900)	28.6%
Total Funding	17,062,000	18,191,900	21,458,700	21,424,400	1,154,500	22,578,900	24.1%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Facilities Management (001)	34.00	33.00	36.00	37.00	7.00	44.00	33.3%
Admin, Technical & Contract Services (001)	14.00	13.00	13.00	14.00	5.00	19.00	46.2%
Capital Project Management (001)	13.00	25.00	25.00	23.00	3.00	26.00	4.0%
Real Property Management (001)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	68.00	78.00	81.00	81.00	15.00	96.00	23.1%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Mission Statement

To maintain, repair, operate and remodel the county’s buildings, infrastructure, and facilities; to provide professional and cost-effective small project management services; to consider the needs of our customers while ensuring employee, resident and visitor health and safety.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Management & Oversight	8.00	1,567,600	-	1,567,600
Responsible for directing and managing building and facility maintenance functions and activities. This program drives Building Maintenance vision, planning, and coordination of both preventative, predictive, and reactive maintenance and operational activities.				
Building Maintenance, Repair and Operations	29.00	6,473,400	573,900	5,899,500
Responsible for the maintenance, sustainability and condition assessment of Collier County government facilities and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure, and well-maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, indoor air quality services, signs, locksmith, physical energy plant, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County’s structures and facility related assets, which in return avoids emergency repairs and prevents loss of public services and County staff productivity.				
Current Level of Service Budget	37.00	8,041,000	573,900	7,467,100
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Harden Seven Contract Trade Workers to Regular FTEs	7.00	483,400	-	483,400
The proposed Trade Worker hardening involves seven positions that have been in place for more than a decade as contract positions. The goal of this request is to enhance the desirability of these positions to boost recruitment & employee skill level, decrease attrition, improve motivation and provide a career path for dedicated contract employees. Contract Trades Worker positions will be converted to regular County FTEs.				
Expanded Services Budget	7.00	483,400	-	483,400
Total Adopted Budget	44.00	8,524,400	573,900	7,950,500

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average Days to Complete Work Orders	14	9	18	18
Cost per square foot	3.56	3.52	3.36	3.81
Total square feet maintained	4,945,000	4,993,000	4,964,463	4,979,463
Total Work Orders	22,000	24,200	26,100	25,969

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Facilities Management (001)

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,001,430	3,004,500	3,078,200	3,783,900	448,400	4,232,300	40.9%
Operating Expense	4,852,564	4,527,600	4,567,400	4,123,100	35,000	4,158,100	(8.2)%
Capital Outlay	15,950	135,000	101,100	134,000	-	134,000	(0.7)%
Net Operating Budget	7,869,944	7,667,100	7,746,700	8,041,000	483,400	8,524,400	11.2%
Total Budget	7,869,944	7,667,100	7,746,700	8,041,000	483,400	8,524,400	11.2%
Total FTE	34.00	33.00	36.00	37.00	7.00	44.00	33.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	52,129	-	-	-	-	-	na
Reimb From Other Depts	405,040	355,000	670,000	355,000	-	355,000	0.0%
Net Cost General Fund	7,193,875	7,093,200	6,857,800	7,467,100	483,400	7,950,500	12.1%
Trans fm 113 Comm Dev Fd	85,200	85,200	85,200	85,200	-	85,200	0.0%
Trans fm 408 Water / Sewer Fd	133,700	133,700	133,700	133,700	-	133,700	0.0%
Total Funding	7,869,944	7,667,100	7,746,700	8,041,000	483,400	8,524,400	11.2%

Forecast FY 2022:

Personal services are forecast higher than the adopted budget due to a Board approved midyear salary increase related to the Evergreen Compensation and Classification Study and midyear addition of three (3) Trade Workers approved by the Board on 6/14/22, agenda item 16.F.2. Operating expenses are consistent with the adopted budget.

Forecast revenue from special services performed on a reimbursement basis are higher than budget. Reimbursements include \$133,700 from Fund (408), and \$85,200 from Fund (113) for services that fall outside of core maintenance functions.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY 2022 midyear salary increase, FY 2023 salary adjustments, transfer of one (1) FTE from the Capital Project Management cost center, and the midyear addition of three (3) Trade Workers approved by the board on 6/14/22, agenda item 16.F.2. In addition, conversion of seven (7) Trade Worker contract positions to FTEs are included as an expanded request. Operating expenses are budgeted lower due to decreases in temporary labor, electrical contractors, and HVAC contractors, partially offset by an increase in fuel costs.

Capital Outlay items:

\$134,000 - Man Lift, Campus Maintenance Carts, Dump Trailer, Maintenance Machinery, Large Format Sign Printer
\$134,000 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Motor Pool Capital Fund (523).

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting and restoration/renovation services.

Revenues:

Total budgeted revenue includes \$355,000 from special services performed on a reimbursement basis as well as transfer reimbursements of \$133,700 from Fund (408), and \$85,200 from (113) for services that fall outside of core maintenance functions.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Admin, Technical & Contract Services (001)**

Mission Statement

To deliver high quality best value management, real property services, maintenance, security, energy management, capital project delivery, and operational support to all agencies of Collier County Government.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Management & Oversight	6.00	1,004,464	-	1,004,464
Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning, financial planning, energy management, annual update and inventory reporting, master space planning, and emergency management planning. Directs the functions and activities of the Division, including facility and building management and maintenance, capital project delivery, contract service management, financial operations, government security and agency wide real property management.				
Technical Systems Operations	4.00	714,674	-	714,674
Responsible for the technical management, maintenance, updates, enhancement, additions and field work associated with the County wide Video Management System, Code Blue system and security badge access system. This program group also supports the work order/asset management system, the CAD building data base, project management and billing applications, software evaluation, selection and implementation, radio communications, data processing equipment management, building management systems, and coordination and compliance with IT Division specifications and security requirements.				
Centralized Utilities - Campus & Other Govt. locations	-	469,500	-	469,500
Funding for County utility expenses - electric, solid waste, cable, water and sewer.				
Contract Services	2.00	2,857,862	-	2,857,862
Provides clean, safe, and productive work environment for the residents, visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services, Landscape and grounds maintenance and pest control.				
Government Security and Operations Center	2.00	2,137,800	35,000	2,102,800
Administration and management of County contract security functions and 24/7 Government Security Operations Center. Government Security is comprised of contract security checkpoint staffing, special duty assignments, interior and exterior patrols of buildings and facilities, along with security audits and security coordination and planning. The Security Operations center is manned 24/7 with primary responsibility for managing, operating and monitoring the Video Management System, Code Blue emergency notification system, perimeter access oversight, background checks and badge issuance as well as general customer service, coordination with the County 311 Division, and Facilities Management work order/customer service coordination.				
Current Level of Service Budget	14.00	7,184,300	35,000	7,149,300

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Admin, Technical & Contract Services (001)**

Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Video Management and Facility Access Security Systems Staffing	5.00	398,700	-	398,700

The proposed Video Management System (security cameras) and facility access security systems enhancement will mitigate maintenance and system installation understaffing in critical security systems. The Security Camera system and building access card reader systems include 1,235 cameras, 208 Code Blue Box security locations, 2 video management systems, 1,100 card readers and 2 card access systems, 3 building automation systems, 102 servers and 131 computers. The backlog for camera installation in some cases exceeds 1 year or longer. Every new facility includes requests for cameras, Code Blue Boxes and card access equipment. The number of camera, card reader and Code Blue Boxes out of service often exceeds acceptable standards. New installs are expected to add 10-15% to existing counts over the next 12 months. Finally, the entire Video Management System (camera system) is in process to be completely replaced over the next three years. Proposed staffing additions include two Applications Analysts (one new FTE and one contract position hardening), one contract Operations Coordinator (hardening) and two new Low Voltage Systems trade workers (one new FTE and one contract position hardening).

Expanded Services Budget	5.00	398,700	-	398,700
Total Adopted Budget	19.00	7,583,000	35,000	7,548,000

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Cameras Monitored	1,185	1,190	1,235	1,385
Custodial - Locations Serviced	135	139	148	150
Landscaping - Locations Serviced	53	55	58	60
Persons scanned	370,000	460,000	440,000	400,000
Security surveys conducted	5	12	5	5

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Admin, Technical & Contract Services (001)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,215,142	1,229,800	1,075,900	1,535,000	364,700	1,899,700	54.5%
Operating Expense	4,676,232	4,740,700	4,977,500	5,649,300	34,000	5,683,300	19.9%
Net Operating Budget	5,891,374	5,970,500	6,053,400	7,184,300	398,700	7,583,000	27.0%
Total Budget	5,891,374	5,970,500	6,053,400	7,184,300	398,700	7,583,000	27.0%
Total FTE	14.00	13.00	13.00	14.00	5.00	19.00	46.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	6,358	-	-	-	-	-	na
Reimb From Other Depts	113,033	15,000	74,500	35,000	-	35,000	133.3%
Net Cost General Fund	5,771,983	5,955,500	5,978,900	7,149,300	398,700	7,548,000	26.7%
Total Funding	5,891,374	5,970,500	6,053,400	7,184,300	398,700	7,583,000	27.0%

Forecast FY 2022:

Personal services forecast is moderately lower than budget due to temporary vacancies net of a Board adopted midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expense is forecast higher than adopted budget as a result of increases in contracted security and landscaping expenses.

Forecast revenues are higher than budgeted revenues due to higher than anticipated interdepartmental revenues.

Current FY 2023:

Personal services budgeted higher due to the aforementioned midyear FY 2022 salary increase, FY 2023 salary adjustments, and an internal transfer of a FTE from the Capital Project Management cost center. In addition, conversion of three long term contract positions (Application Analyst, Low Voltage System Journeyman and Operations Coordinator) to regular FTEs and two new FTEs (Application Analyst and Low Voltage System Journeyman) to support the Video Management System and the Access Control System are included as an expanded request. Operating expense is higher due to increases in contracted security, landscaping, and custodial services.

Revenues:

Total budget revenues include \$35,000 for special services performed on a reimbursement basis.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Capital Project Management (001)

Mission Statement

To deliver high quality best value project management and project delivery services to all agencies of Collier County Government; to plan, develop, construct, and renovate the county's buildings and infrastructure; to ensure that we consider the needs of our customers; and to manage our projects with a constant focus on safety.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Capital Project Delivery	23.00	3,078,800	-	3,078,800
Responsible for the delivery of Collier County vertical and horizontal construction and renovation projects providing best-value facilities to residents, visitors, and staff. Provides project delivery to the Board of County Commissioners as well as constitutional offices that include the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office; provides in-house construction administration, project management, planning and programming for new facility and site development, vertical construction, sports fields, parking, space planning, renovations, roofs, electrical and HVAC systems.				
Current Level of Service Budget	<u>23.00</u>	<u>3,078,800</u>	<u>-</u>	<u>3,078,800</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Capital Project Delivery Team Staffing Enhancement	3.00	272,400	-	272,400
This proposed enhancement is designed to provide necessary contract/project accounting, procurement & contract support and Agency planning support to effectively manage and administer a capital project workload in excess of \$300M+. Positions include: Contract/Project Accountant, Procurement/Contract Strategist and a County Facility Planner.				
Expanded Services Budget	<u>3.00</u>	<u>272,400</u>	<u>-</u>	<u>272,400</u>
Total Adopted Budget	<u>26.00</u>	<u>3,351,200</u>	<u>-</u>	<u>3,351,200</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Assigned Projects	120	150	165	175
Project & Site Inspections	625	1,300	1,550	1,760

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,667,169	2,650,200	2,522,400	2,976,300	245,400	3,221,700	21.6%
Operating Expense	34,624	221,400	200,300	102,500	27,000	129,500	(41.5)%
Net Operating Budget	<u>1,701,793</u>	<u>2,871,600</u>	<u>2,722,700</u>	<u>3,078,800</u>	<u>272,400</u>	<u>3,351,200</u>	<u>16.7%</u>
Total Budget	<u>1,701,793</u>	<u>2,871,600</u>	<u>2,722,700</u>	<u>3,078,800</u>	<u>272,400</u>	<u>3,351,200</u>	<u>16.7%</u>
Total FTE	<u>13.00</u>	<u>25.00</u>	<u>25.00</u>	<u>23.00</u>	<u>3.00</u>	<u>26.00</u>	<u>4.0%</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Capital Project Management (001)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	1,701,793	2,871,600	2,722,700	3,078,800	272,400	3,351,200	16.7%
Total Funding	1,701,793	2,871,600	2,722,700	3,078,800	272,400	3,351,200	16.7%

Forecast FY 2022:

Personal services forecast is moderately lower than budget due to temporary vacancies net of a Board approved midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expense is forecast lower than adopted budget as a result of reductions in temporary labor.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY 2022 midyear salary increase, FY 2023 salary adjustments, and net increase of one FTE. Current service position count is reduced by the internal transfer of one FTE to the Facilities Management Maintenance cost center and one FTE to the Contracted Services cost center. In addition, three new FTEs (Contract/Project Accountant, Procurement Specialist and County Facility Planner) are included as an expanded request. Operating expense is budgeted lower as a result of IT and motor pool charges being shifted to the Admin, Technical & Contract Services cost center.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001)

Mission Statement

To provide professional property acquisition and management services which exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Real Property Administration	0.50	176,300	-	176,300	
This program provides for the administration and coordination of agency wide real estate management.					
Property Acquisition	5.75	735,100	347,500	387,600	
This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.					
Property Management and Leasing	0.50	62,800	-	62,800	
This program includes the leasing of both improved and unimproved property for County and Constitutional Officer uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program.					
Lake Trafford Cemetery	-	29,000	35,800	-6,800	
This program provides for administration, operation, and basic maintenance of the cemetery. Tasks include: selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burials, recording deed certificates, processing payment of associated costs.					
GAC Land Trust Property	0.25	31,400	-	31,400	
This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).					
Current Level of Service Budget		7.00	1,034,600	383,300	651,300

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Average number of days to close real estate transactions	94	91	90	92
Average number of days to complete lease requests	62	62	60	62
Interest in land aquired	210	185	195	197
Number of appraisals prepared & review	70	80	75	75
Number of informational requests responded to	842	875	880	890
Square feet of leased space managed	168,260	171,260	176,801	181,800

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Real Property Management (001)

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	727,665	748,800	773,100	869,700	-	869,700	16.1%
Operating Expense	78,067	133,800	129,400	164,900	-	164,900	23.2%
Net Operating Budget	805,732	882,600	902,500	1,034,600	-	1,034,600	17.2%
Total Budget	805,732	882,600	902,500	1,034,600	-	1,034,600	17.2%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	86,800	35,800	77,100	35,800	-	35,800	0.0%
Reimb From Other Depts	289,833	347,900	272,300	347,500	-	347,500	(0.1)%
Net Cost General Fund	429,100	498,900	553,100	651,300	-	651,300	30.5%
Total Funding	805,732	882,600	902,500	1,034,600	-	1,034,600	17.2%

Forecast FY 2022:

Personal services are forecast higher than the adopted budget due to a Board adopted midyear salary increase related to the Evergreen Compensation and Classification Study. Operating expenses are forecast at budgeted level.

Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments. Fewer billable hours due to employee vacancies as well as delays in customer approval of billings are reflected in the reduced revenue forecast. Billings once approved will bring forecast revenue in line with budgeted levels.

Current FY 2023:

Personal services are budgeted higher due to the aforementioned FY 2022 midyear salary increase and FY 2023 salary adjustments. Operating expense increase is related to IT charges including direct IT billing hours.

Revenues:

FY 2023 Revenue is budgeted in line with FY 2022 Revenues. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

GAC Land Trust Fund (605)

Mission Statement

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Gulf American Corp (GAC) Land Sales	-	2,014,900	2,014,900	-
Expenses associated with selling Golden Gate Estates Lots. This program is pursuant to an agreement dated November 15, 1983, between Avatar Properties, Inc. and Collier County. As of April 6, 2018 there remain 85.64 acres available for future sales. The expenses shown below do not include payroll and associated expenses allocated in General Fund (001).				
Current Level of Service Budget	-	2,014,900	2,014,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	5,000	5,000	5,000	-	5,000	0.0%
Net Operating Budget	-	5,000	5,000	5,000	-	5,000	0.0%
Reserve for Capital	-	703,600	-	2,009,900	-	2,009,900	185.7%
Total Budget	-	708,600	5,000	2,014,900	-	2,014,900	184.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	700	-	1,297,600	-	-	-	na
Interest/Misc	2,921	7,000	7,000	13,900	-	13,900	98.6%
Carry Forward	698,500	702,000	702,100	2,001,700	-	2,001,700	185.1%
Less 5% Required By Law	-	(400)	-	(700)	-	(700)	75.0%
Total Funding	702,121	708,600	2,006,700	2,014,900	-	2,014,900	184.3%

Forecast FY 2022:

Miscellaneous Revenues includes the sale of two (2) parcels of land required for the Vanderbilt Beach Road Extension Project approved by the board on September 14, 2021, Agenda Item 16.C.5 and the sale of three (3) parcels to Michael Saadeh Revocable Living Trust (Teak Wood Drive, 10th Avenue NE, and Golden Gate Boulevard East) approved by the Board on April 12, 2022, Agenda Item 16.C.1.

Current FY 2023:

Funding requests and sale opportunities will be brought before the Board of County Commissioners for approval. A small operating budget is provided for needed services with the balance of available funding budgeted in reserves.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Americans with Disabilities Act (190)**

Mission Statement

Revenues generated by concession fees from the County Government Complex are earmarked to improve handicapped and general accessibility to government facilities.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Americans with Disabilities Act (ADA)	-	46,900	46,900	-
Upgrade County facilities to improve handicapped access to government facilities and purchase equipment for County employees with special needs.				
Current Level of Service Budget	-	46,900	46,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	25,000	25,000	46,900	-	46,900	87.6%
Net Operating Budget	-	25,000	25,000	46,900	-	46,900	87.6%
Reserve for Capital	-	47,500	-	-	-	-	(100.0)%
Total Budget	-	72,500	25,000	46,900	-	46,900	(35.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	5,000	2,000	2,400	-	2,400	(52.0)%
Interest/Misc	282	-	-	-	-	-	na
Carry Forward	67,400	67,800	67,700	44,700	-	44,700	(34.1)%
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.3)%
Total Funding	67,682	72,500	69,700	46,900	-	46,900	(35.3)%

Forecast FY 2022:

To conduct ADA - accessibility projects that include, but are not limited to: ADA accessible ramping, ADA signage, ADA door closures, ADA parking spaces, ADA sidewalks, ADA lifts, etc. Forecast expenditures will improve accessibility on the second floor of Building H.

Current FY 2023:

\$46,700 is provided for ADA - accessibility projects.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

**Facilities Management Division
Freedom Memorial (620)**

Mission Statement

To account for the Freedom Memorial donations and General Fund contribution.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Memorial Design & Construction	-	23,900	23,900	-
Current Level of Service Budget	-	23,900	23,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,301	19,000	1,500	23,900	-	23,900	25.8%
Net Operating Budget	3,301	19,000	1,500	23,900	-	23,900	25.8%
Total Budget	3,301	19,000	1,500	23,900	-	23,900	25.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	14,200	-	5,400	-	-	-	na
Interest/Misc	54	-	-	-	-	-	na
Carry Forward	9,100	19,000	20,000	23,900	-	23,900	25.8%
Total Funding	23,354	19,000	25,400	23,900	-	23,900	25.8%

Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions in the amount of \$600,000 in order to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

Forecast FY 2022:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

Current FY 2023:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted subsequent to receipt.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Public Utilities Department

Facilities Management Division

Specialized Grants - Facility Management (701/702)

Mission Statement

To account for the funds received from federal and state grants.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	73,513	-	-	-	-	-	na
Capital Outlay	24,583	-	1,931,600	-	-	-	na
Net Operating Budget	98,096	-	1,931,600	-	-	-	na
Total Budget	98,096	-	1,931,600	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	-	1,430,500	-	-	-	na
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	na
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	na
Total Funding	-	-	1,931,600	-	-	-	na

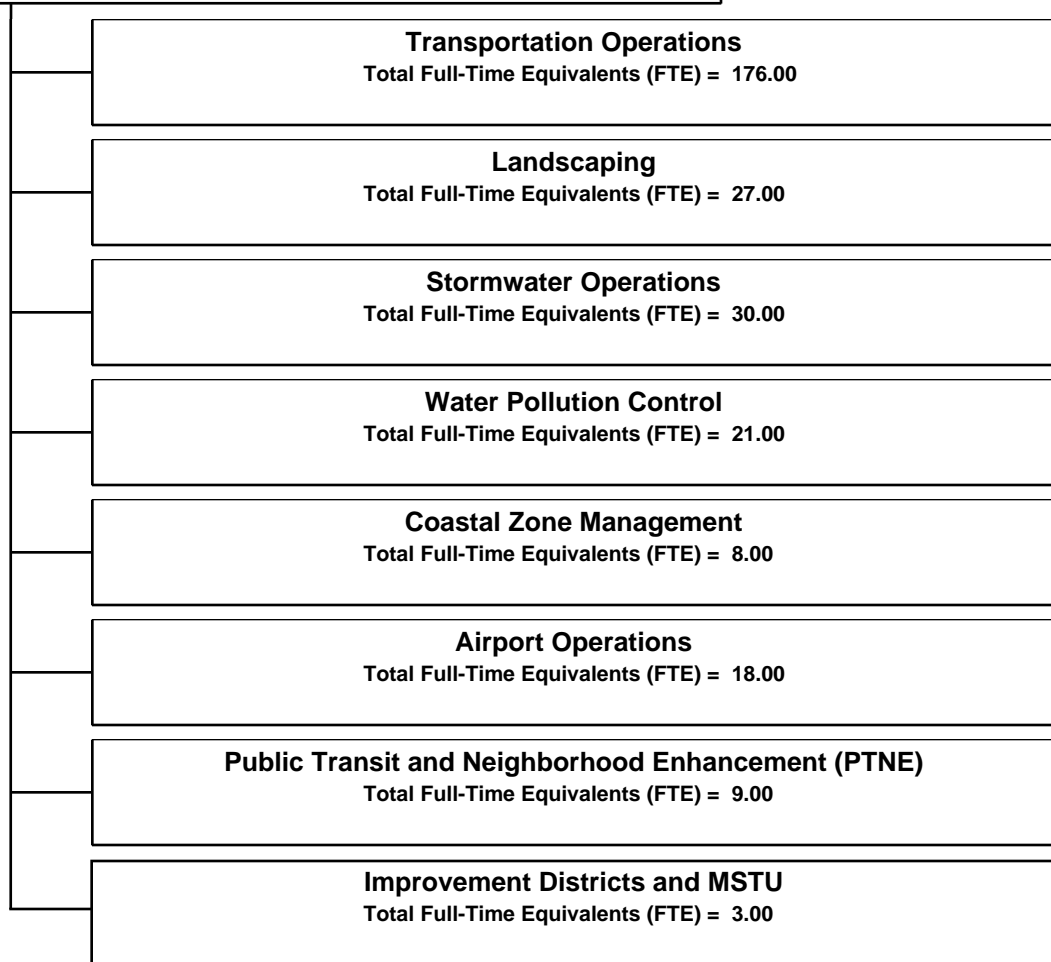
Forecast FY 2022:

Forecast includes grant funding for purchasing and installing permanent generators at the Collier County Courthouse, Collier County Health Department Building and Collier County Jail Facility (Project 33744).

Transportation Management Services Department

Transportation Management Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 292.00



Transportation Management Services Department

Trinity Scott

The Transportation Management Services Department includes five divisions: Capital Project Planning, Impact Fees & Program Management; Operations Support, Public Transit & Neighborhood Enhancement, Road Maintenance; and Transportation Engineering & Construction Management. These divisions manage a diverse portfolio of essential countywide capital projects, including bridge replacements, repair, and additions, new traffic signal installations and upgrades; right-of-way acquisitions; stormwater control structures and conveyance systems; beach erosion control and inlet management projects, airport capital improvements, as well as bus stop installation and rehabilitation. In addition, the Division staff are responsible for operations and maintenance of a multitude of assets, including operating three airports, landscape medians, street lighting and both the fixed route and paratransit services. Funding sources for the programs include impact fees, gas tax, general funds, airport user fees, ad valorem taxes, transit fares and grants. All Divisions have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners.

As we have emerged from the pandemic, facility usage and traffic data has proven that the County has recovered to above pre-pandemic numbers. Department staff continues to diligently manage our contractors and maintain tight fiscal controls, which have allowed the Department to achieve an enviable track record of successful project management. The maintenance section continuously scrutinizes asset management priorities utilizing the County's award-winning asset management team. The County's three airports are continuing to see record revenue increases. Continuing on prior years efforts, the Department will carry forward an aggressive stormwater capital program, construction of Vanderbilt Beach Road Extension, and implementation of the Transportation Investment Generating Economic Recovery (TIGER) Immokalee Mobility project and will prepare several other major capital projects for construction such as Pine Ridge Road, Airport Road, and Collier Boulevard. In addition, continuing a variety of bridge projects, intersection improvements, roadway enhancements, stormwater improvements, and ensuring timely completion of necessary maintenance. In addition, Public Transit and Neighborhood Enhancement will procure and install infrastructure to support the County's first all-electric Collier Area Transit fixed route bus. The Department's strategic focus remains on preserving our infrastructure as we respond to the growth period where the demand for new capital project execution is accelerated. The Department continues to anticipate challenges such as supply chain delays, project cost inflation, and a stressed labor force.

The Department will continue to work with vendors to order long lead time items early in the project to mitigate project delays. In addition, staff continuously monitor costs and utilize this data to bid projects strategically. Department staff will continue to leverage state and federal funds to ensure efficient use of the County's local funding sources, including shovel ready projects that may capitalize on national economic recovery and transportation authorization funds. Our ability to recruit, train, and retain key team members must be a top priority to achieve the County's strategic goals. In FY 2023, the Department will continue to augment staffing with consultant/vendor assistance to ensure completion of the strategic objectives. The Department has and will continue to be successful because of the hard-working and dedicated individuals that work tirelessly to provide exceptional service to the residents, business owners, and visitors of Collier County.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	23,365,554	25,066,900	25,788,900	30,129,400	197,000	30,326,400	21.0%
Operating Expense	37,823,320	43,379,300	54,579,100	44,167,000	-	44,167,000	1.8%
Indirect Cost Reimburs	544,800	667,100	667,100	753,300	-	753,300	12.9%
Aviation Fuel	2,969,717	2,051,200	4,190,700	3,987,300	-	3,987,300	94.4%
Capital Outlay	2,042,657	4,575,700	23,541,600	4,915,400	-	4,915,400	7.4%
Remittances	31,973	-	-	-	-	-	na
Total Net Budget	66,778,021	75,740,200	108,767,400	83,952,400	197,000	84,149,400	11.1%
Trans to Property Appraiser	53,931	72,700	72,700	71,400	-	71,400	(1.8)%
Trans to Tax Collector	147,122	191,700	191,800	197,700	-	197,700	3.1%
Trans to 101 Transp Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.2)%
Trans to 103 Stormwater Ops	-	22,900	22,900	13,000	-	13,000	(43.2)%
Trans to 111 Unincorp Gen Fd	307,300	319,600	319,600	343,400	-	343,400	7.4%
Trans to 113 Com Dev Fd	93,200	103,600	103,600	130,600	-	130,600	26.1%
Trans to 114 Pollutn Ctrl Fd	43,300	43,300	43,300	45,000	-	45,000	3.9%
Trans to 232 PR/NPP Bond	366,509	6,200	-	-	-	-	(100.0)%
Trans to 259 Forest Lakes	50,000	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.2)%
Trans to 301 Co Wide Cap Fd	179,100	576,000	576,000	72,000	-	72,000	(87.5)%
Trans to 425/426 CAT Mass Transit	1,425,201	-	1,232,400	-	-	-	na
Trans to 427/429 Transp Disadv Fd	53,238	-	200	-	-	-	na
Trans to 496 Airport Cap Fd	1,464,058	670,000	670,000	750,000	-	750,000	11.9%
Trans to 506 IT Capital	-	-	-	187,900	-	187,900	na
Trans to 523 Motor Pool Cap	-	-	-	88,000	-	88,000	na
Advance/Repay to 001 General Fd	190,100	236,800	236,800	250,000	-	250,000	5.6%
Advance/Repay to 111 Unincrp Gen Fd	135,800	1,000	1,000	-	-	-	(100.0)%
Advance/Repay to 131 Plang Serv	8,300	523,100	523,100	1,624,800	-	1,624,800	210.6%
Advance/Repay to 341 Rd Assessmt	-	-	-	1,300	-	1,300	na
Reserve for Contingencies	-	1,409,800	-	1,466,300	-	1,466,300	4.0%
Reserve for Future Grant Match	-	-	-	673,700	-	673,700	na
Reserve for Capital	-	2,269,800	-	6,787,800	-	6,787,800	199.0%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Reserve for Cash Flow	-	592,500	-	635,300	-	635,300	7.2%
Reserve for Attrition	-	(349,400)	-	(402,600)	-	(402,600)	15.2%
Total Budget	72,519,780	83,898,700	114,021,600	98,135,800	197,000	98,332,800	17.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Transportation Operations	23,960,291	26,809,100	26,576,300	28,562,700	59,400	28,622,100	6.8%
Landscaping	11,149,739	13,896,000	17,067,900	14,261,800	-	14,261,800	2.6%
Stormwater Operations	7,449,617	8,720,700	8,373,300	8,659,100	75,900	8,735,000	0.2%
Water Pollution Control	2,671,657	3,175,900	3,127,400	3,601,800	-	3,601,800	13.4%
Coastal Zone Management	820,415	1,175,500	993,400	1,390,100	-	1,390,100	18.3%
Airport Operations	5,383,223	5,002,500	7,011,600	7,200,500	61,700	7,262,200	45.2%
Public Transit and Neighborhood Enhancement (PTNE)	12,992,918	7,134,700	39,578,900	8,882,300	-	8,882,300	24.5%
Metropolitan Planning Organization (MPO)	10,959	8,900	67,700	8,100	-	8,100	(9.0)%
Improvement Districts and MSTU	2,339,203	9,816,900	5,970,900	11,386,000	-	11,386,000	16.0%
Total Net Budget	66,778,021	75,740,200	108,767,400	83,952,400	197,000	84,149,400	11.1%
Transportation Operations	1,229,600	1,307,400	1,219,500	1,148,100	-	1,148,100	(12.2)%
Landscaping	-	525,000	-	521,200	-	521,200	(0.7)%
Stormwater Operations	20,000	258,000	22,600	282,100	-	282,100	9.3%
Water Pollution Control	302,067	1,491,500	644,000	1,234,900	-	1,234,900	(17.2)%
Coastal Zone Management	63,300	125,900	65,900	128,700	-	128,700	2.2%
Airport Operations	1,487,358	1,422,800	1,329,000	4,856,400	-	4,856,400	241.3%
Public Transit and Neighborhood Enhancement (PTNE)	1,478,439	301,400	1,232,600	1,173,700	-	1,173,700	289.4%
Improvement Districts and MSTU	1,160,995	2,726,500	740,600	4,838,300	-	4,838,300	77.5%
Total Transfers and Reserves	5,741,759	8,158,500	5,254,200	14,183,400	-	14,183,400	73.8%
Total Budget	72,519,780	83,898,700	114,021,600	98,135,800	197,000	98,332,800	17.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	6,546,564	7,690,200	7,382,700	8,736,400	-	8,736,400	13.6%
Delinquent Ad Valorem Taxes	71,822	-	900	-	-	-	na
Intergovernmental Revenues	8,410,814	1,007,900	31,857,800	1,114,800	-	1,114,800	10.6%
SFWMD/Big Cypress Revenue	1,062,500	1,062,500	1,062,500	1,062,500	-	1,062,500	0.0%
Charges For Services	2,608,921	2,572,600	2,647,900	2,694,600	-	2,694,600	4.7%
Aviation Fuel Sales	5,777,055	4,894,900	7,265,700	6,789,200	-	6,789,200	38.7%
Miscellaneous Revenues	1,478,301	269,600	460,200	322,400	-	322,400	19.6%
Interest/Misc	143,039	142,800	139,900	156,400	-	156,400	9.5%
Reimb From Other Depts	468,157	283,900	262,600	259,500	-	259,500	(8.6)%
Trans frm Property Appraiser	4,645	-	-	-	-	-	na
Trans frm Tax Collector	51,529	-	-	-	-	-	na
Net Cost General Fund	234,044	211,400	405,400	607,900	-	607,900	187.6%
Net Cost Road and Bridge	(2,508,608)	-	(1,046,300)	-	-	-	na
Net Cost Stormwater Operations	(1,794,694)	-	(1,200,300)	-	-	-	na
Net Cost Unincorp General Fund	3,458,915	4,859,900	5,056,100	5,650,800	-	5,650,800	16.3%
Trans fm 001 Gen Fund	29,647,491	29,431,500	29,401,500	32,251,200	-	32,251,200	9.6%
Trans fm 111 Unincorp Gen Fd	15,298,400	15,540,800	15,540,800	15,610,000	-	15,610,000	0.4%
Trans fm 134 Victoria Park Drainage	-	22,900	22,900	13,000	-	13,000	(43.2)%
Trans fm 143 Vander Beaut Fd	81,900	85,000	85,000	91,000	-	91,000	7.1%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,200	-	3,200	6.7%
Trans fm 152 Lely Golf Beaut Fd	52,600	54,700	54,700	58,800	-	58,800	7.5%
Trans fm 153 G Gate Beaut Fd	53,700	56,000	56,000	60,100	-	60,100	7.3%
Trans fm 158 Radio Rd Beaut Fd	39,200	40,700	40,700	43,900	-	43,900	7.9%
Trans fm 159 Forest Lake Fd	56,700	59,100	59,100	63,300	-	63,300	7.1%
Trans fm 165 Rock Rd	4,300	4,500	4,500	4,900	-	4,900	8.9%
Trans fm 168 Vandrbt Watrwy	16,000	16,600	16,600	17,700	-	17,700	6.6%
Trans fm 185 Beach Ren Ops	43,300	43,300	43,300	45,000	-	45,000	3.9%
Trans fm 195 TDC Cap Fd	846,000	883,700	883,700	817,600	-	817,600	(7.5)%
Trans fm 232 PR Ind & N Prod Pk	382,600	-	-	-	-	-	na
Trans fm 259 Forest Lake Debt	76,600	-	-	38,500	-	38,500	na
Trans fm 426 CAT Transit	1,425,201	-	1,232,400	-	-	-	na
Trans fm 427 Transp Disadv	53,238	-	200	-	-	-	na
Trans fm 495 Airport Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.2)%
Trans fm 711/712 Transp Grants	-	-	1,700	-	-	-	na
Trans fm 761 42nd Ave SE MSTU	-	-	-	500	-	500	na
Adv/Repay fm 131 Planning	1,056,740	-	-	-	-	-	na
Adv/Repay 761 42nd Ave SE MSTU	-	-	73,000	-	-	-	na
Carry Forward	23,914,000	15,455,400	32,658,100	22,602,400	197,000	22,799,400	47.5%
Less 5% Required By Law	-	(896,400)	(100)	(1,058,300)	-	(1,058,300)	18.1%
Total Funding	99,078,874	83,898,700	134,574,400	98,135,800	197,000	98,332,800	17.2%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Department Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Transportation Operations	180.00	180.00	176.00	175.00	1.00	176.00	(2.2)%
Landscaping	23.00	22.00	27.00	27.00	-	27.00	22.7%
Stormwater Operations	23.00	25.00	28.00	29.00	1.00	30.00	20.0%
Water Pollution Control	21.00	21.00	21.00	21.00	-	21.00	0.0%
Coastal Zone Management	8.00	8.00	8.00	8.00	-	8.00	0.0%
Airport Operations	17.00	17.00	17.00	17.00	1.00	18.00	5.9%
Public Transit and Neighborhood Improvement Districts and MSTU	7.00	6.00	9.00	9.00	-	9.00	50.0%
	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	282.00	282.00	289.00	289.00	3.00	292.00	3.5%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	14,944,438	15,988,100	15,770,300	18,209,300	59,400	18,268,700	14.3%
Operating Expense	8,715,638	10,491,000	10,486,900	10,131,900	-	10,131,900	(3.4)%
Indirect Cost Reimburs	108,800	114,000	114,000	96,500	-	96,500	(15.4)%
Capital Outlay	191,416	216,000	205,100	125,000	-	125,000	(42.1)%
Net Operating Budget	23,960,291	26,809,100	26,576,300	28,562,700	59,400	28,622,100	6.8%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans to 298 Sp Ob Bd '10	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.2)%
Trans to 301 Co Wide Cap Fd	-	38,300	38,300	38,300	-	38,300	0.0%
Trans to 523 Motor Pool Cap	-	-	-	38,000	-	38,000	na
Reserve for Contingencies	-	290,500	-	327,900	-	327,900	12.9%
Reserve for Attrition	-	(260,700)	-	(304,100)	-	(304,100)	16.6%
Total Budget	25,189,891	28,116,500	27,795,800	29,710,800	59,400	29,770,200	5.9%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Construction & Maintenance Administration Office (101)	1,740,358	1,828,400	1,785,700	1,880,000	-	1,880,000	2.8%
Project Management Support (101)	759,736	795,500	832,600	789,900	-	789,900	(0.7)%
Traffic Operations Division (101)	6,190,394	6,524,600	6,704,100	6,928,700	59,400	6,988,100	7.1%
Transportation Development Review and Concurrency Mgt (101)	497,262	726,000	506,600	621,200	-	621,200	(14.4)%
Transportation Engineering Division (101)	3,515,163	3,869,400	3,869,800	4,524,400	-	4,524,400	16.9%
Transportation Maintenance Road & Bridge (101)	9,893,714	10,494,200	10,307,500	11,207,300	-	11,207,300	6.8%
Transportation Road Maintenance (111)	1,363,664	2,571,000	2,570,000	2,611,200	-	2,611,200	1.6%
Total Net Budget	23,960,291	26,809,100	26,576,300	28,562,700	59,400	28,622,100	6.8%
Total Transfers and Reserves	1,229,600	1,307,400	1,219,500	1,148,100	-	1,148,100	(12.2)%
Total Budget	25,189,891	28,116,500	27,795,800	29,710,800	59,400	29,770,200	5.9%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,042,531	1,004,900	1,034,900	1,111,800	-	1,111,800	10.6%
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Charges For Services	7,200	7,200	7,200	7,200	-	7,200	0.0%
Miscellaneous Revenues	292,378	121,300	243,800	187,400	-	187,400	54.5%
Interest/Misc	16,530	25,000	25,000	25,000	-	25,000	0.0%
Reimb From Other Depts	278,496	195,000	190,000	190,000	-	190,000	(2.6)%
Net Cost Road and Bridge	(2,508,608)	-	(1,046,300)	-	-	-	na
Net Cost Unincorp General Fund	1,363,664	2,571,000	2,570,000	2,611,200	-	2,611,200	1.6%
Trans fm 001 Gen Fund	21,077,900	21,183,300	21,183,300	23,638,900	-	23,638,900	11.6%
Trans fm 495 Airport Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.2)%
Carry Forward	2,604,800	2,024,600	2,485,700	986,900	59,400	1,046,300	(48.3)%
Less 5% Required By Law	-	(118,000)	-	(126,100)	-	(126,100)	6.9%
Total Funding	25,189,891	28,116,500	27,795,800	29,710,800	59,400	29,770,200	5.9%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Construction & Maintenance Administration Office (101)	10.00	11.00	10.00	10.00	-	10.00	(9.1)%
Project Management Support (101)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Transportation Development Review and Concurrency Mgt (101)	6.00	6.00	4.00	4.00	-	4.00	(33.3)%
Transportation Maintenance Road & Bridge (101)	88.00	87.00	85.00	84.00	-	84.00	(3.4)%
Traffic Operations Division (101)	38.00	38.00	38.00	38.00	1.00	39.00	2.6%
Transportation Engineering Division (101)	31.00	31.00	32.00	32.00	-	32.00	3.2%
Total FTE	180.00	180.00	176.00	175.00	1.00	176.00	(2.2)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Construction & Maintenance Administration Office (101)

Mission Statement

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, supporting daily activities with technical tools and resources, and notifying the public of relevant communications and information related to TMSD operations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	6.00	1,391,800	290,000	1,101,800
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Fiscal Support	3.00	371,900	-	371,900
Provides financial support and guidance to the Department Head and all division directors and staff within the Growth Management Department. Supervises a staff of 5 budget analysts who handle financial functions, including accounts payable, accounts receivable, grants compliance, purchasing, and payroll, for various divisions within the department.				
Public Information	1.00	116,300	-	116,300
Serve as the liaison between the Growth Management Department and the public, media and governmental representatives. To research and respond to questions/complaints and handle marketing and public relations matters for the Growth Management Department.				
Current Level of Service Budget				
	10.00	1,880,000	290,000	1,590,000

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
* 100% of AIMS constituents contacted within 5 business days	100	100	100	100
* 100% of Executive Summaries in Agenda Central by target deadline for approval	100	100	100	100
* 100% of grant & non-grant related invoices audited and monitored for reimbursement within 90 days	99	100	99	100
* 100% of invoices processed in accordance with the Prompt Payment Act	99	100	99	100
* 100% of media or citizens requests addressed within 8 hours	100	100	100	100
* 90% of AIMS issues closed out or action plan developed within 20 days to include periodic update	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,084,326	1,141,800	1,100,600	1,223,500	-	1,223,500	7.2%
Operating Expense	547,232	572,600	571,100	560,000	-	560,000	(2.2)%
Indirect Cost Reimburs	108,800	114,000	114,000	96,500	-	96,500	(15.4)%
Net Operating Budget	1,740,358	1,828,400	1,785,700	1,880,000	-	1,880,000	2.8%
Total Budget	1,740,358	1,828,400	1,785,700	1,880,000	-	1,880,000	2.8%
Total FTE	10.00	11.00	10.00	10.00	-	10.00	(9.1)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Construction & Maintenance Administration Office (101)

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	267,572	230,000	260,000	250,000	-	250,000	8.7%
Miscellaneous Revenues	10,442	13,900	13,900	10,000	-	10,000	(28.1)%
Reimb From Other Depts	31,873	30,000	30,000	30,000	-	30,000	0.0%
Net Cost Road and Bridge	1,430,471	1,554,500	1,481,800	1,590,000	-	1,590,000	2.3%
Total Funding	1,740,358	1,828,400	1,785,700	1,880,000	-	1,880,000	2.8%

Forecast FY 2022:

Personal services are forecast to decrease over FY 2022 adopted budget due to the transfer of one (1) FTE, an Operations Coordinator, to Communications (111) and a vacancy filled at a lower than budgeted rate of pay offset by Board-approved midyear salary adjustments.

Operating expenses are in line with FY 2022 budget.

Current FY 2023:

Personal services increased due to a mid year and FY23 general wage adjustment offset by the midyear transfer of (1) FTE, an Operations Coordinator, to Communications (111).

Operating expense decreased due to reduction in IT Capital Allocation & Indirect Cost Reimbursement.

Revenues:

Forecasted intergovernmental revenues in FY 2022 are expected to increase due to an upward trend in motor fuel tax rebates.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Project Management Support (101)**

Mission Statement

To deliver value to the community by providing technological and GIS mapping support for transportation, coastal zone, airport and stormwater capital improvement and maintenance projects, responding timely and professionally to all reports of problems or errors, supporting daily activities with technical resources and best practices, and guiding asset management initiatives.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	6,500	-	6,500
Departmental administration and all divisional overhead costs for Fund 101 including Indirect Service Charges, General Insurance, IT Direct Hours, and Utilities.				
Operations Management and GIS Support	7.00	783,400	-	783,400
Align Growth Management and Strategic Goals and Objectives with those of the County; make recommendation on new technology products and improve current technology to help make Growth Management Department processes more efficient and effective. Map Growth Management Department business processes to create and update Standard Operating Procedures and Performance Measurements to track the progress towards the accomplishment of our Strategic Goals.				
Current Level of Service Budget	<u>7.00</u>	<u>789,900</u>	<u>-</u>	<u>789,900</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Division work requests resolved within 5 business days	98	100	100	100
GIS assets digitized within 30 days of collection	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	606,971	619,000	655,800	720,100	-	720,100	16.3%
Operating Expense	140,970	176,500	176,800	69,800	-	69,800	(60.5)%
Capital Outlay	11,796	-	-	-	-	-	na
Net Operating Budget	759,736	795,500	832,600	789,900	-	789,900	(0.7)%
Total Budget	759,736	795,500	832,600	789,900	-	789,900	(0.7)%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	100	-	-	-	na
Reimb From Other Depts	148	-	-	-	-	-	na
Net Cost Road and Bridge	759,588	795,500	832,500	789,900	-	789,900	(0.7)%
Total Funding	759,736	795,500	832,600	789,900	-	789,900	(0.7)%

Transportation Management Services Department

**Transportation Operations
Project Management Support (101)**

Forecast FY 2022:

Personal services are expected to increase over FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants.

Operating expenses are in line with FY 2022 budget.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment.

Operating expense is budgeted lower than FY 2022 due to a reduction in temporary labor, minor data processing, computer software and IT related charges.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Transportation Development Review and Concurrency Mgt (101)

Mission Statement

To provide supervision, planning and engineering, and coordination with Transportation Management Services Department, as well as other divisions/departments to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	2.00	303,200	-	303,200
Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).				
Development Review	2.00	318,000	-	318,000
Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).				
Current Level of Service Budget	4.00	621,200	-	621,200

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 90% of Transportation reviews will be completed within established target date	90	90	90	90

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	469,062	674,200	452,700	540,100	-	540,100	(19.9)%
Operating Expense	28,200	51,800	53,900	81,100	-	81,100	56.6%
Net Operating Budget	497,262	726,000	506,600	621,200	-	621,200	(14.4)%
Total Budget	497,262	726,000	506,600	621,200	-	621,200	(14.4)%
Total FTE	6.00	6.00	4.00	4.00	-	4.00	(33.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	100	-	-	-	na
Net Cost Road and Bridge	497,262	726,000	506,500	621,200	-	621,200	(14.4)%
Total Funding	497,262	726,000	506,600	621,200	-	621,200	(14.4)%

Transportation Management Services Department

Transportation Operations

Transportation Development Review and Concurrency Mgt (101)

Forecast FY 2022:

Personal services are forecast to decrease over FY 2022 adopted budget due to the transfer of two (2) FTE's, one Sr. Project Manager to Stormwater Engineering (103) and one Project Manager to Transportation Engineering (101) offset by Board-approved midyear salary adjustments.

Operating expenses are in line with FY 2022 budget.

Current FY 2023:

Personal services decreased due to a transfer of two (2) FTE's, one Sr. Project Manager to Stormwater Engineering (103) and one Project Manager to Transportation Engineering (101) offset by Board-approved midyear salary adjustments and FY 2023 Salary adjustments.

Operating expenses increased due to other contractual services offset by decreases in IT related costs.

Transportation Management Services Department

Transportation Operations Transportation Maintenance Road & Bridge (101)

Mission Statement

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Administration	3.00	1,388,700	-	1,388,700	
<p>This section provides management, planning, supervision, and recording. Includes all fixed overhead costs for the division such as, insurance, fleet maintenance, etc.</p>					
Operational Support	6.00	684,200	-	684,200	
<p>This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/bid preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.</p>					
Field Supervision	7.00	642,100	-	642,100	
<p>This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.</p>					
Field	65.00	8,186,600	63,500	8,123,100	
<p>This section provides for the maintenance on all County owned ROW and roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleaning drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive of inspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement, and accident clean-up/traffic control.</p>					
Survey Crew	3.00	305,700	7,200	298,500	
<p>This section provides surveys for roadway profiles and drainage on urban and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.</p>					
Current Level of Service Budget		<u>84.00</u>	<u>11,207,300</u>	<u>70,700</u>	<u>11,136,600</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Transportation Operations

Transportation Maintenance Road & Bridge (101)

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Complete 50% of the required maintenance of the entire county maintained tertiary drainage system annually	100	100	100	100
• Increase safety by inspection of county maintained sidewalks annually and repair all noted deficiencies	100	100	100	100
• Increase safety by refurbishing half of all pavement markings and raised pavement markers under maintenance condition rating of 70 on county maintained roads	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	6,373,564	6,819,700	6,659,500	7,661,700	-	7,661,700	12.3%
Operating Expense	3,425,031	3,664,500	3,638,000	3,545,600	-	3,545,600	(3.2)%
Capital Outlay	95,118	10,000	10,000	-	-	-	(100.0)%
Net Operating Budget	9,893,714	10,494,200	10,307,500	11,207,300	-	11,207,300	6.8%
Total Budget	9,893,714	10,494,200	10,307,500	11,207,300	-	11,207,300	6.8%
Total FTE	88.00	87.00	85.00	84.00	-	84.00	(3.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	7,200	7,200	7,200	7,200	-	7,200	0.0%
Miscellaneous Revenues	115,183	53,500	109,600	63,500	-	63,500	18.7%
Reimb From Other Depts	801	5,000	-	-	-	-	(100.0)%
Net Cost Road and Bridge	9,770,529	10,428,500	10,190,700	11,136,600	-	11,136,600	6.8%
Total Funding	9,893,714	10,494,200	10,307,500	11,207,300	-	11,207,300	6.8%

Transportation Management Services Department

Transportation Operations Transportation Maintenance Road & Bridge (101)

Notes:

This budget carries the general operating costs for the division; activities in the Unincorporated Areas of the county, such as limerock road conversions, striping and marking and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (310) and Gas Tax Fund (313).

Forecast FY 2022:

Personal services are forecast to decrease as a result of the net transfer out of two (2) FTE's (Transfer in four (4) FTEs: an Operations Coordinator from Traffic Operations (101), a Principal Project Manager from Stormwater Engineering (103) and a Crew Leader and Sr. Project Manger from Stormwater Maintenance (103). Transfer out six (6) FTE's: an Operations Analyst to Traffic Operations (101), a Maintenance Manager, Sr. Crew Leader, Heavy Equipment Operator, Inspector and Supervisor to Stormwater Maintenance (103)) offset slightly by the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants.

Operating expense decreases are a result of savings in other operating supplies and painting contractors offset by increases in fuel and Fleet Management costs.

Capital outlay is forecast at FY 2022 budget.

Current FY 2023:

Personal services are budgeted to increase as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants offset by the aforementioned midyear transfers and the FY 2023 transfer of a Safety Coordinator to Risk Management (516).

Operating expenses budget reduction is a result of a reduction painting contractor expense and motorpool capital recovery charges offset by increases in IT related charges.

Revenues:

Revenues budgeted are mainly interdepartmental reimbursements, insurance claim refunds and scrap sales.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Transportation Road Maintenance (111)**

Mission Statement

To deliver to the citizens of Collier County quality maintained roadways, roadsides and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Limerock Road Construction and Maintenance	-	305,000	-	305,000
To grade limerock roads located in the Golden Gate Estates quarterly. There is no appropriation for conversion - only maintenance.				
General Maintenance	-	2,306,200	-	2,306,200
Bridge, drainage system, sidewalk and bike path construction and maintenance, contract mowing, roadway asphalt repair, sweeping and shoulder maintenance, litter and dead animal removal, and emergency roadway hazard response.				
Current Level of Service Budget				
	-	<u>2,611,200</u>	-	<u>2,611,200</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Resurface all roadway segments with deficient pavement condition ratings in accordance with the roadway category (arterial, collector, etc.)	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,363,664	2,571,000	2,570,000	2,611,200	-	2,611,200	1.6%
Net Operating Budget	<u>1,363,664</u>	<u>2,571,000</u>	<u>2,570,000</u>	<u>2,611,200</u>	-	<u>2,611,200</u>	<u>1.6%</u>
Total Budget	<u>1,363,664</u>	<u>2,571,000</u>	<u>2,570,000</u>	<u>2,611,200</u>	-	<u>2,611,200</u>	<u>1.6%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	1,363,664	2,571,000	2,570,000	2,611,200	-	2,611,200	1.6%
Total Funding	<u>1,363,664</u>	<u>2,571,000</u>	<u>2,570,000</u>	<u>2,611,200</u>	-	<u>2,611,200</u>	<u>1.6%</u>

Notes:

This budget provides for general maintenance of Unincorporated Area roadways including: non-landscaped medians and right-of-way areas, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control and minor bridge repairs.

Forecast FY 2022:

Operating expenses are forecast to be in line with the adopted budget.

Current FY 2023:

Requested budget has slightly increased due to increases in contractual services.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Traffic Operations Division (101)**

Mission Statement

To maintain the safety and efficiency of county roadways and signal network through sound engineering principles and effective maintenance.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
Sectional Administration/Overhead	4.00	1,705,300	110,900	1,594,400	
This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.					
Infrastructure Protection	-	11,000	-	11,000	
FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.					
Traffic Sign Maintenance	4.00	447,000	3,000	444,000	
This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.					
Traffic Signal Maintenance	12.00	1,697,400	-	1,697,400	
This section maintains and repairs all traffic signals and flashing beacons within the county.					
Computerized Signal System Operation	6.00	782,400	79,500	702,900	
This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements and re-times traffic signals.					
Streetlight Maintenance	4.00	1,284,600	782,300	502,300	
This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.					
Traffic Engineering/Studies	4.00	647,000	-	647,000	
This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data and compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports.					
Locates	4.00	354,000	160,000	194,000	
This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request as directed under Florida Statute Chapter 556.					
Current Level of Service Budget		<u>38.00</u>	<u>6,928,700</u>	<u>1,135,700</u>	<u>5,793,000</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost	
1 FTE - Traffic Operations MS - Locates	1.00	59,400	-	59,400	
This proposal provides one Maintenance Specialist to address increased locate requests and maintain response times within 24 business hours as required.					
Expanded Services Budget		<u>1.00</u>	<u>59,400</u>	<u>-</u>	<u>59,400</u>
Total Adopted Budget		<u>39.00</u>	<u>6,988,100</u>	<u>1,135,700</u>	<u>5,852,400</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Traffic Operations Division (101)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Inspect and identify 100% of street name signs for compliance with letter height requirement	100	100	100	100
• Replace & Upgrade 25% of signs that do not meet retroreflectivity requirements (approximately 500 signs)	100	100	100	100
• Respond to 90% of emergency signal repairs within 1 hour of receiving call (unconstrained target = 100%)	100	100	100	100
• Review/retime 25% of traffic signals annually to address fluctuating traffic volumes (unconstrained target=50% annually)	100	100	100	100
• Staff traffic control center 11 hours per day on business days (unconstrained 6am-7pm Monday thru Friday and 10 am-6pm on Saturday and Sunday)	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,286,081	3,343,300	3,495,600	3,981,800	59,400	4,041,200	20.9%
Operating Expense	2,819,811	2,975,300	3,013,400	2,821,900	-	2,821,900	(5.2)%
Capital Outlay	84,502	206,000	195,100	125,000	-	125,000	(39.3)%
Net Operating Budget	6,190,394	6,524,600	6,704,100	6,928,700	59,400	6,988,100	7.1%
Total Budget	6,190,394	6,524,600	6,704,100	6,928,700	59,400	6,988,100	7.1%
Total FTE	38.00	38.00	38.00	38.00	1.00	39.00	2.6%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	774,959	774,900	774,900	861,800	-	861,800	11.2%
Miscellaneous Revenues	166,720	53,900	119,000	113,900	-	113,900	111.3%
Reimb From Other Depts	245,674	160,000	160,000	160,000	-	160,000	0.0%
Net Cost Road and Bridge	5,003,041	5,535,800	5,650,200	5,793,000	59,400	5,852,400	5.7%
Total Funding	6,190,394	6,524,600	6,704,100	6,928,700	59,400	6,988,100	7.1%

Transportation Management Services Department

Transportation Operations Traffic Operations Division (101)

Forecast FY 2022:

Personal services are forecast higher than FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants. The midyear addition of one (1) FTE, an Operations Analyst, from Road and Bridge (101) was offset by the transfer of one (1) FTE, an Operations Coordinator, to Road and Bridge (101).

Operating expense forecast is projected to be higher than FY 2022 budget due to increases in lighting and signal maintenance.

Capital outlay is forecast to decrease as a result of a reduction in other machinery offset by increased needs for traffic signal equipment, roadway lighting supplies and equipment purchases for the infrastructure in the Traffic Management Center.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment along with one (1) expanded FTE, a Locates Maintenance Specialist.

Operating expense decrease is due to reduction in painting contractors and IT related expenses.

Capital outlay includes funding for replacement of (2) driver feedback radar signs, (3) signal cabinets, (5) UPS cabinets, equipment for traffic signals, sign shop upgrades and one expanded Ford Transit Connect budgeted in Fleet Management Fund (523).

Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

Transportation Management Services Department

Transportation Operations Transportation Engineering Division (101)

Mission Statement

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	4.00	1,000,100	-	1,000,100
Funding for divisional administration and fixed divisional overhead.				
Traffic Engineering/In-House Design	4.00	531,800	-	531,800
This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design project. Staff also provides design of sidewalks.				
Roadway/Bridge Design Project Management	7.00	942,000	-	942,000
This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.				
Construction Engineering and Inspection (CEI)	11.00	1,369,000	-	1,369,000
The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done in accordance with plans and specifications. With reduced workload, CEI is being done with in-house staff at a considerable savings.				
Right-of-Way Acquisition	6.00	548,200	-	548,200
The Right-of-Way Acquisition section is responsible for acquiring parcels needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PUD developer commitments.				
General Overhead Costs	-	133,300	-	133,300
Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.				
Current Level of Service Budget	32.00	4,524,400	-	4,524,400

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules	100	100	100	100
• Deliver construction projects within 10% of the project budget	100	100	100	100
• Deliver construction projects within 20% of time schedule	100	100	100	100

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Transportation Engineering Division (101)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,124,433	3,390,100	3,406,100	4,082,100	-	4,082,100	20.4%
Operating Expense	390,730	479,300	463,700	442,300	-	442,300	(7.7)%
Net Operating Budget	3,515,163	3,869,400	3,869,800	4,524,400	-	4,524,400	16.9%
Total Budget	3,515,163	3,869,400	3,869,800	4,524,400	-	4,524,400	16.9%
Total FTE	31.00	31.00	32.00	32.00	-	32.00	3.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	33	-	1,100	-	-	-	na
Net Cost Road and Bridge	3,515,130	3,869,400	3,868,700	4,524,400	-	4,524,400	16.9%
Total Funding	3,515,163	3,869,400	3,869,800	4,524,400	-	4,524,400	16.9%

Forecast FY 2022:

Personal services are forecast to be higher than FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and the addition of one (1) FTE transferred from Transportation Development Review (101) partially offset by vacancies throughout the year.

Operating expense is anticipated to be slightly less than the adopted FY 2022 budget due to savings related to training and contract staffing.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment.

Operating expenses have decreased due to IT cost and other contractual services.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Transportation Operations
Transportation (101)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves / Transfers	-	1,148,100	24,603,200	-23,455,100
Aquatic Plant Control	-	-	1,000,000	-1,000,000
<p>This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.</p>				
Current Level of Service Budget	-	1,148,100	25,603,200	-24,455,100
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Traffic Operations MS - Locates	-	-	59,400	-59,400
<p>This proposal provides one Maintenance Specialist to address increased locate requests and maintain response times within 24 business hours as required.</p>				
Expanded Services Budget	-	-	59,400	-59,400
Total Adopted Budget	-	1,148,100	25,662,600	-24,514,500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans to 298 Sp Ob Bd '10	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.2)%
Trans to 301 Co Wide Cap Fd	-	38,300	38,300	38,300	-	38,300	0.0%
Trans to 523 Motor Pool Cap	-	-	-	38,000	-	38,000	na
Reserve for Contingencies	-	290,500	-	327,900	-	327,900	12.9%
Reserve for Attrition	-	(260,700)	-	(304,100)	-	(304,100)	16.6%
Total Budget	1,229,600	1,307,400	1,219,500	1,148,100	-	1,148,100	(12.2)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
SFWMD/Big Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.0%
Interest/Misc	16,530	25,000	25,000	25,000	-	25,000	0.0%
Net Cost Road and Bridge	(23,484,630)	(22,909,700)	(23,576,700)	(24,455,100)	(59,400)	(24,514,500)	7.0%
Trans fm 001 Gen Fund	21,077,900	21,183,300	21,183,300	23,638,900	-	23,638,900	11.6%
Trans fm 495 Airport Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.2)%
Carry Forward	2,604,800	2,024,600	2,485,700	986,900	59,400	1,046,300	(48.3)%
Less 5% Required By Law	-	(118,000)	-	(126,100)	-	(126,100)	6.9%
Total Funding	1,229,600	1,307,400	1,219,500	1,148,100	-	1,148,100	(12.2)%

Transportation Management Services Department

**Transportation Operations
Transportation (101)**

Forecast FY 2022:

Transfers to Community Development Fund (113) are for rental payments in accordance with leased space of the East Horseshoe building.

Transfers to County Wide Capital Fund (301) are for an upgrade to the County's video monitoring system.

The Transfer to Special Obligation Debt Service Fund (298) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Landscaping

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,679,554	1,706,700	1,837,200	2,352,400	-	2,352,400	37.8%
Operating Expense	9,358,852	12,031,600	14,252,400	11,827,600	-	11,827,600	(1.7)%
Indirect Cost Reimburs	-	97,700	97,700	81,800	-	81,800	(16.3)%
Capital Outlay	111,333	60,000	880,600	-	-	-	(100.0)%
Net Operating Budget	11,149,739	13,896,000	17,067,900	14,261,800	-	14,261,800	2.6%
Reserve for Capital	-	525,000	-	521,200	-	521,200	(0.7)%
Total Budget	11,149,739	14,421,000	17,067,900	14,783,000	-	14,783,000	2.5%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Landscape (111)	1,954,573	2,112,500	2,235,300	2,714,200	-	2,714,200	28.5%
Landscape Operations (112)	9,195,165	11,783,500	14,832,600	11,547,600	-	11,547,600	(2.0)%
Total Net Budget	11,149,739	13,896,000	17,067,900	14,261,800	-	14,261,800	2.6%
Total Transfers and Reserves	-	525,000	-	521,200	-	521,200	(0.7)%
Total Budget	11,149,739	14,421,000	17,067,900	14,783,000	-	14,783,000	2.5%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	933,070	50,000	10,200	50,000	-	50,000	0.0%
Interest/Misc	25,559	25,000	23,400	25,000	-	25,000	0.0%
Reimb From Other Depts	-	-	3,100	-	-	-	na
Net Cost Unincorp General Fund	1,954,573	2,112,500	2,235,300	2,714,200	-	2,714,200	28.5%
Trans fm 111 Unincorp Gen Fd	10,424,100	10,635,800	10,635,800	10,600,000	-	10,600,000	(0.3)%
Carry Forward	3,271,500	1,601,500	5,557,700	1,397,600	-	1,397,600	(12.7)%
Less 5% Required By Law	-	(3,800)	-	(3,800)	-	(3,800)	0.0%
Total Funding	16,608,801	14,421,000	18,465,500	14,783,000	-	14,783,000	2.5%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Landscape (111)	23.00	22.00	27.00	27.00	-	27.00	22.7%
Total FTE	23.00	22.00	27.00	27.00	-	27.00	22.7%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Landscaping
Landscape Operations (112)**

Mission Statement

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Landscape Asset Management	-	11,547,600	11,547,600	-
Reserves & Transfers	-	521,200	521,200	-
Current Level of Service Budget	-	<u>12,068,800</u>	<u>12,068,800</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	9,083,833	11,685,800	13,909,700	11,465,800	-	11,465,800	(1.9)%
Indirect Cost Reimburs	-	97,700	97,700	81,800	-	81,800	(16.3)%
Capital Outlay	111,333	-	825,200	-	-	-	na
Net Operating Budget	9,195,165	11,783,500	14,832,600	11,547,600	-	11,547,600	(2.0)%
Reserve for Capital	-	525,000	-	521,200	-	521,200	(0.7)%
Total Budget	9,195,165	12,308,500	14,832,600	12,068,800	-	12,068,800	(1.9)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	933,070	50,000	10,200	50,000	-	50,000	0.0%
Interest/Misc	25,559	25,000	23,400	25,000	-	25,000	0.0%
Reimb From Other Depts	-	-	3,100	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,424,100	10,635,800	10,635,800	10,600,000	-	10,600,000	(0.3)%
Carry Forward	3,271,500	1,601,500	5,557,700	1,397,600	-	1,397,600	(12.7)%
Less 5% Required By Law	-	(3,800)	-	(3,800)	-	(3,800)	0.0%
Total Funding	14,654,228	12,308,500	16,230,200	12,068,800	-	12,068,800	(1.9)%

Transportation Management Services Department

**Landscaping
Landscape Operations (112)**

Notes:

Due to the rise of maintenance expense, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

Forecast FY 2022:

Increases in operating expense reflect increasing maintenance costs and plant replacements.

Current FY 2023:

The FY 2023 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111) to the Landscape Capital Fund (112) which occurred in FY 2022 for the maintenance of 121.9 miles of beautified segments.

Revenues:

The source of funding is primarily a transfer from the Unincorporated General Fund (111). Miscellaneous revenues are primarily insurance company refunds related to damage of county median landscape and irrigation systems caused by Hurricane Irma.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Landscaping
Landscape (111)**

Mission Statement

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Landscape Beautification Program	26.00	2,598,400	-	2,598,400
This program provides contract management of the landscape maintenance contractors hired for the weekly maintenance of the landscaped and non-landscaped medians and roadways under the County's Landscaping Master Plan. Also provided are field supervision/inspections and irrigation maintenance of the roadways under the County's Landscaping Master Plan as well as the collection/inventory of the landscape assets utilizing a GPS based asset management program.				
County Medians: Plan Reviews & Landscape Project Management	1.00	115,800	-	115,800
Plan reviews for new County roadways and Right-of-Way permits. Project management and coordination of landscape beautification project within the right-of-way, including retention ponds, median plantings, signage and other built structures.				
Current Level of Service Budget	<u>27.00</u>	<u>2,714,200</u>	<u>-</u>	<u>2,714,200</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
• 80% of irrigation alarms responded to within 24 hours	100	100	100	100
• 80% of lane miles maintained to adopted LOS	100	100	100	100
• Average cost per landscaped lane mile	62,808	62,808	64,572	64,700
• Lane miles beautified in the Unincorporated Area	122	122	122	124

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,679,554	1,706,700	1,837,200	2,352,400	-	2,352,400	37.8%
Operating Expense	275,019	345,800	342,700	361,800	-	361,800	4.6%
Capital Outlay	-	60,000	55,400	-	-	-	(100.0)%
Net Operating Budget	<u>1,954,573</u>	<u>2,112,500</u>	<u>2,235,300</u>	<u>2,714,200</u>	<u>-</u>	<u>2,714,200</u>	<u>28.5%</u>
Total Budget	<u>1,954,573</u>	<u>2,112,500</u>	<u>2,235,300</u>	<u>2,714,200</u>	<u>-</u>	<u>2,714,200</u>	<u>28.5%</u>
Total FTE	<u>23.00</u>	<u>22.00</u>	<u>27.00</u>	<u>27.00</u>	<u>-</u>	<u>27.00</u>	<u>22.7%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	1,954,573	2,112,500	2,235,300	2,714,200	-	2,714,200	28.5%
Total Funding	<u>1,954,573</u>	<u>2,112,500</u>	<u>2,235,300</u>	<u>2,714,200</u>	<u>-</u>	<u>2,714,200</u>	<u>28.5%</u>

Transportation Management Services Department

**Landscaping
Landscape (111)**

Notes:

Only direct personnel expenses and associated operating and capital expenses will be shown in this section. The contractual maintenance costs associated with the current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (112) section of the budget.

Forecast FY 2022:

Personal services are expected to increase due to the wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and on March 8th, 2022 the Board of County Commissioners approved an additional Five (5) FTEs: One (1) Crew Leader and Four (4) Maintenance Specialists along with One (1) Truck for crew and equipment to conduct irrigation maintenance and inspections.

Operating expenses are expected to slightly decrease below FY 2022 budgeted levels due to savings in other contractual services.

Current FY 2023:

Personal services increase is due to the aforementioned midyear salary adjustment, FY2023 salary adjustments and the Board of County Commissioner's midyear approval of Five (5) FTE's: one (1) Crew Leader, four (4) Maintenance Specialists, and one (1) Truck for crew and equipment.

Operating expenses increased due to increases in IT billing hours, Motor Pool Capital and Fleet Management charges offset slightly by a reduction in IT capital and contractual services.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Stormwater Operations

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,153,725	2,417,900	2,615,000	3,338,300	75,900	3,414,200	41.2%
Operating Expense	5,067,439	6,217,800	5,410,200	5,137,300	-	5,137,300	(17.4)%
Indirect Cost Reimburs	13,800	14,000	14,000	149,500	-	149,500	967.9%
Capital Outlay	214,652	71,000	334,100	34,000	-	34,000	(52.1)%
Net Operating Budget	7,449,617	8,720,700	8,373,300	8,659,100	75,900	8,735,000	0.2%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,800	-	28,800	27.4%
Trans to 523 Motor Pool Cap	-	-	-	50,000	-	50,000	na
Reserve for Contingencies	-	276,000	-	251,700	-	251,700	(8.8)%
Reserve for Attrition	-	(40,600)	-	(48,400)	-	(48,400)	19.2%
Total Budget	7,469,617	8,978,700	8,395,900	8,941,200	75,900	9,017,100	0.4%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Stormwater Engineering & Operations (103)	1,672,351	1,872,700	1,713,000	2,186,900	-	2,186,900	16.8%
Stormwater Maintenance (103)	5,777,266	6,848,000	6,660,300	6,472,200	75,900	6,548,100	(4.4)%
Total Net Budget	7,449,617	8,720,700	8,373,300	8,659,100	75,900	8,735,000	0.2%
Total Transfers and Reserves	20,000	258,000	22,600	282,100	-	282,100	9.3%
Total Budget	7,469,617	8,978,700	8,395,900	8,941,200	75,900	9,017,100	0.4%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
SFWMD/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.0%
Miscellaneous Revenues	3,745	-	22,900	-	-	-	na
Interest/Misc	13,166	10,000	10,000	10,000	-	10,000	0.0%
Net Cost Stormwater Operations	(1,794,694)	-	(1,200,300)	-	-	-	na
Trans fm 001 Gen Fund	2,636,700	2,622,200	2,783,200	2,730,000	-	2,730,000	4.1%
Trans fm 111 Unincorp Gen Fd	4,869,300	4,900,000	4,900,000	5,005,000	-	5,005,000	2.1%
Trans fm 134 Victoria Park Drainage	-	22,900	22,900	13,000	-	13,000	(43.2)%
Carry Forward	1,678,900	1,364,800	1,794,700	1,124,400	75,900	1,200,300	(12.1)%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.0%
Total Funding	7,469,617	8,978,700	8,395,900	8,941,200	75,900	9,017,100	0.4%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Stormwater Engineering & Operations (103)	12.00	13.00	14.00	15.00	-	15.00	15.4%
Stormwater Maintenance (103)	11.00	12.00	14.00	14.00	1.00	15.00	25.0%
Total FTE	23.00	25.00	28.00	29.00	1.00	30.00	20.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Stormwater Operations
Stormwater Engineering & Operations (103)**

Mission Statement

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas and protect the functions of natural groundwater aquifer recharge areas.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
General Overhead Costs	2.00	541,400	-	541,400
Includes the indirect service charge, insurance, fleet costs and IT inter-Divisional billing.				
NPDES/GIS	2.00	269,300	-	269,300
This program provides for continued compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permit for the County maintained Municipal Separate Storm Sewer System (MS4). This program also includes both the staff and equipment to develop, maintain and update the stormwater infrastructure inventory in a Geographical Information System (GIS) database.				
Stormwater Master Planning	-	8,100	-	8,100
This program provides long range planning effort which serves as the foundation for the future Stormwater Capital Improvement Program. Planning includes providing a comprehensive needs analysis, prioritizing potential projects considering joint funding opportunities, interagency coordination, public vetting and coordination with private development projects Growth Management Plan requirements and AUIR/CIE processes.				
Stormwater Capital Project/Consultant Management	11.00	1,368,100	-	1,368,100
This program provides management of Stormwater planning and design projects utilizing the services of professional consultants. This also encompasses managing the construction of larger capital improvement projects for the County's secondary Stormwater management systems to maintain, or improve, level of service for flood protection, water quality, and groundwater recharge.				
Current Level of Service Budget	15.00	2,186,900	-	2,186,900

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Fulfill 100% of the National Pollutant Discharge Elimination System (NPDES) permit requirements for Collier County	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,390,467	1,532,800	1,533,700	2,044,500	-	2,044,500	33.4%
Operating Expense	239,907	325,900	165,300	128,400	-	128,400	(60.6)%
Indirect Cost Reimburs	13,800	14,000	14,000	14,000	-	14,000	0.0%
Capital Outlay	28,177	-	-	-	-	-	na
Net Operating Budget	1,672,351	1,872,700	1,713,000	2,186,900	-	2,186,900	16.8%
Total Budget	1,672,351	1,872,700	1,713,000	2,186,900	-	2,186,900	16.8%
Total FTE	12.00	13.00	14.00	15.00	-	15.00	15.4%

Transportation Management Services Department

**Stormwater Operations
Stormwater Engineering & Operations (103)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Stormwater Operations	1,672,351	1,872,700	1,713,000	2,186,900	-	2,186,900	16.8%
Total Funding	1,672,351	1,872,700	1,713,000	2,186,900	-	2,186,900	16.8%

Forecast FY 2022:

Personal services are forecast higher than FY 2022 budget due to the wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and a net increase of one (1) FTE. (Transfer in four (4) FTEs: a Sr. Project Manager from Transportation Development Review (101), a Sr. Project Manager from Stormwater Maintenance (103), an Operations Analyst from Impact Fees (107) and a Principal Project Manager from Coastal Zone Management (185). Transfer out three (3) FTEs: a Principal Project Manager to Road and Bridge Maintenance (101), a Sr. Project Manager to Coastal Zone Management (185), and a Sr. Project Manager to Stormwater Maintenance (103)).

Operating expenses are expected to be lower than FY 2022 budget as a result of savings in other contractual services.

Current FY 2023:

Personal services increase is due to the aforementioned wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants, FY 2023 salary adjustments and midyear transfers along with the FY 2023 addition of one (1) FTE Director Capital Project Planning, Impact Fees and Program Management from Impact Fees (107).

Operating expenses decrease is due to reduction in other contractual services.

Transportation Management Services Department

**Stormwater Operations
Stormwater Maintenance (103)**

Mission Statement

To provide efficient and high quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Field Supervision	1.00	128,700	-	128,700
This section provides supervision of field personnel/multiple crews, plans daily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.				
Divisional Fiscal Support/Overhead	-	138,100	-	138,100
Aquatic Plant Control	2.00	1,457,000	62,500	1,394,500
This section provides for the control and removal of vegetation within detention ponds, canals, secondary ditches and roadside drainage facilities. Spraying of herbicides and other enhanced maintenance activities are essential for the maintenance and operation of the publicly maintained secondary stormwater management facilities throughout Collier County.				
Stormwater Maintenance	11.00	4,748,400	-	4,748,400
Installation and maintenance of drainage ditches and stormwater structures. Improve water runoff, and complete routine monthly inspections to assure safe and proper operation.				
Current Level of Service Budget				
	14.00	6,472,200	62,500	6,409,700
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Stormwater Maintenance Inspector	1.00	75,900	-	75,900
This proposal provides one Stormwater Inspector to address the expanding total acreage due to additional recovery projects and coordination projects with other departments and divisions. The additional FTE will improve the performance and accountability of the contractors for successful project completion.				
Expanded Services Budget				
	1.00	75,900	-	75,900
Total Adopted Budget				
	15.00	6,548,100	62,500	6,485,600

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Cleaning of storm attenuators annually	100	100	100	100
Repair 100% of deficiencies found on secondary drainage system	100	100	100	100
State Road 29 Canal Maintenance	100	100	100	100

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Stormwater Operations
Stormwater Maintenance (103)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	763,259	885,100	1,081,300	1,293,800	75,900	1,369,700	54.8%
Operating Expense	4,827,532	5,891,900	5,244,900	5,008,900	-	5,008,900	(15.0)%
Indirect Cost Reimburs	-	-	-	135,500	-	135,500	na
Capital Outlay	186,475	71,000	334,100	34,000	-	34,000	(52.1)%
Net Operating Budget	5,777,266	6,848,000	6,660,300	6,472,200	75,900	6,548,100	(4.4)%
Total Budget	5,777,266	6,848,000	6,660,300	6,472,200	75,900	6,548,100	(4.4)%
Total FTE	11.00	12.00	14.00	14.00	1.00	15.00	25.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
SFWM/D/Big Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.0%
Miscellaneous Revenues	3,745	-	22,900	-	-	-	na
Net Cost Stormwater Operations	5,711,021	6,785,500	6,574,900	6,409,700	75,900	6,485,600	(4.4)%
Total Funding	5,777,266	6,848,000	6,660,300	6,472,200	75,900	6,548,100	(4.4)%

Forecast FY 2022:

Personal services expense is expected to increase over FY 2022 adopted budget due wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants along with the a net increase of two (2) FTEs. (Transfer in 6 FTEs: Maintenance Manager, Sr. Crew Leader, Inspector, Supervisor and Heavy Equipment Operator from Road and Bridge (101) and a Sr. Project Manager from Stormwater Engineering (103). Transfer out 4 FTEs: Supervisor to Parks and Recreation (001), Equipment Operator and Crew Leader to Road and Bridge (101) and Sr. Project Manager to Stormwater Engineering (103).

Operating expenses are projected to be slightly under FY 2022 budget as a result of a reduction in chemicals and tree trimming.

Capital outlay is expected to increase over FY 2022 budget due to the purchase of a Tuffboom Waterway Barrier and a 397 Mower Max Carrier.

Current FY 2023:

Personal services - FY 2023 budget increases are due to the aforementioned general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and the increase of two (2) FTE's midyear and one (1) expanded FTE a Stormwater Inspector.

Operating expenses - FY 2023 budget decrease is due to a reduction is other contractual offset by increases motor pool recovery, IT costs, fuel cost, and Fleet Management Cost.

Capital outlay - Budget includes the purchase of a trailer and one (1) expanded F250 for the Stormwater Inspector is budgeted within Fleet Management Fund (523).

Revenues:

\$62,500 from South Florida Water Management District (Big Cypress Basin) has been budgeted in Stormwater Operating Fund (103).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Stormwater Operations
Stormwater Operations Fund (103)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers/Interest	-	282,100	8,878,700	-8,596,600
Current Level of Service Budget	-	282,100	8,878,700	-8,596,600
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE - Stormwater Maintenance Inspector	-	-	75,900	-75,900
<p>This proposal provides one Stormwater Inspector to address the expanding total acreage due to additional recovery projects and coordination projects with other departments and divisions. The additional FTE will improve the performance and accountability of the contractors for successful project completion.</p>				
Expanded Services Budget	-	-	75,900	-75,900
Total Adopted Budget	-	282,100	8,954,600	-8,672,500

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,800	-	28,800	27.4%
Trans to 523 Motor Pool Cap	-	-	-	50,000	-	50,000	na
Reserve for Contingencies	-	276,000	-	251,700	-	251,700	(8.8)%
Reserve for Attrition	-	(40,600)	-	(48,400)	-	(48,400)	19.2%
Total Budget	20,000	258,000	22,600	282,100	-	282,100	9.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	13,166	10,000	10,000	10,000	-	10,000	0.0%
Net Cost Stormwater Operations	(9,178,066)	(8,658,200)	(9,488,200)	(8,596,600)	(75,900)	(8,672,500)	0.2%
Trans fm 001 Gen Fund	2,636,700	2,622,200	2,783,200	2,730,000	-	2,730,000	4.1%
Trans fm 111 Unincorp Gen Fd	4,869,300	4,900,000	4,900,000	5,005,000	-	5,005,000	2.1%
Trans fm 134 Victoria Park Drainage	-	22,900	22,900	13,000	-	13,000	(43.2)%
Carry Forward	1,678,900	1,364,800	1,794,700	1,124,400	75,900	1,200,300	(12.1)%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.0%
Total Funding	20,000	258,000	22,600	282,100	-	282,100	9.3%

Transportation Management Services Department

**Stormwater Operations
Stormwater Operations Fund (103)**

Forecast FY 2022:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the West Horseshoe building.

Current FY 2023:

Transfers to the Community Development Fund (113) are for rental payments in accordance with leased space of the West Horseshoe building.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

Revenues:

The General Fund (001) and Unincorporated Area MSTU Fund (111) transfers are the primary funding source of the Stormwater Maintenance Fund (103).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Water Pollution Control

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,823,271	1,884,200	1,978,600	2,243,900	-	2,243,900	19.1%
Operating Expense	732,583	1,201,800	994,800	1,220,500	-	1,220,500	1.6%
Indirect Cost Reimburs	88,300	89,900	89,900	85,100	-	85,100	(5.3)%
Capital Outlay	27,502	-	64,100	52,300	-	52,300	na
Net Operating Budget	2,671,657	3,175,900	3,127,400	3,601,800	-	3,601,800	13.4%
Trans to Property Appraiser	22,757	26,600	26,600	28,000	-	28,000	5.3%
Trans to Tax Collector	67,010	77,600	77,600	85,000	-	85,000	9.5%
Trans to 113 Com Dev Fd	33,200	35,800	35,800	44,400	-	44,400	24.0%
Trans to 301 Co Wide Cap Fd	179,100	504,000	504,000	-	-	-	(100.0)%
Trans to 506 IT Capital	-	-	-	121,700	-	121,700	na
Reserve for Contingencies	-	284,100	-	243,500	-	243,500	(14.3)%
Reserve for Capital	-	-	-	106,100	-	106,100	na
Reserve for Cash Flow	-	592,500	-	635,300	-	635,300	7.2%
Reserve for Attrition	-	(29,100)	-	(29,100)	-	(29,100)	0.0%
Total Budget	2,973,724	4,667,400	3,771,400	4,836,700	-	4,836,700	3.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Water Pollution Control Fund (114)	2,671,657	3,175,900	3,127,400	3,601,800	-	3,601,800	13.4%
Total Net Budget	2,671,657	3,175,900	3,127,400	3,601,800	-	3,601,800	13.4%
Total Transfers and Reserves	302,067	1,491,500	644,000	1,234,900	-	1,234,900	(17.2)%
Total Budget	2,973,724	4,667,400	3,771,400	4,836,700	-	4,836,700	3.6%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	2,776,872	3,069,300	2,946,500	3,583,700	-	3,583,700	16.8%
Delinquent Ad Valorem Taxes	23,629	-	900	-	-	-	na
Charges For Services	175,366	117,000	117,000	120,000	-	120,000	2.6%
Miscellaneous Revenues	-	-	300	-	-	-	na
Interest/Misc	10,016	6,000	6,000	7,000	-	7,000	16.7%
Reimb From Other Depts	147,548	69,500	69,500	69,500	-	69,500	0.0%
Trans frm Property Appraiser	1,807	-	-	-	-	-	na
Trans frm Tax Collector	23,480	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	43,300	43,300	43,300	45,000	-	45,000	3.9%
Carry Forward	1,560,300	1,525,400	1,788,600	1,200,700	-	1,200,700	(21.3)%
Less 5% Required By Law	-	(163,100)	-	(189,200)	-	(189,200)	16.0%
Total Funding	4,762,319	4,667,400	4,972,100	4,836,700	-	4,836,700	3.6%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Water Pollution Control Fund (114)	21.00	21.00	21.00	21.00	-	21.00	0.0%
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Transportation Management Services Department

Water Pollution Control Water Pollution Control Fund (114)

Mission Statement

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health and welfare of the community and its environment with a focus on the protection of Collier County’s drinking water supply from all sources of pollution. Protection of Collier County’s groundwater, freshwater, surface water and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration and Operations	10.00	1,975,000	1,975,000	-
<p>Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasing activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.</p>				
Water Resources Monitoring and Analytical Services	11.00	1,529,500	1,529,500	-
<p>Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Element Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9; and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Lely Area Stormwater Improvement Project (LASIP) permit monitoring; Florida Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification.</p>				
Reserves, Transfers & Remittances	-	1,332,200	1,332,200	-
Current Level of Service Budget	21.00	4,836,700	4,836,700	-

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Water Pollution Control
Water Pollution Control Fund (114)**

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Analyses Completed Per FTE	14,342	14,149	13,499	13,499
Educational Activities	93	104	104	104
Inspections for Certificate to Operate	104	114	117	117
Pollution Complaints Closed	221	220	240	250
Sample Bottles Taken per FTE	3,721	3,500	3,333	3,330
Sludge Vehicles Licensed	36	41	36	36
Stormwater Pond Evaluations	122	114	108	108
Wastewater Treatment Plant Inspections	39	40	36	36

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,823,271	1,884,200	1,978,600	2,243,900	-	2,243,900	19.1%
Operating Expense	732,583	1,201,800	994,800	1,220,500	-	1,220,500	1.6%
Indirect Cost Reimburs	88,300	89,900	89,900	85,100	-	85,100	(5.3)%
Capital Outlay	27,502	-	64,100	52,300	-	52,300	na
Net Operating Budget	2,671,657	3,175,900	3,127,400	3,601,800	-	3,601,800	13.4%
Trans to Property Appraiser	22,757	26,600	26,600	28,000	-	28,000	5.3%
Trans to Tax Collector	67,010	77,600	77,600	85,000	-	85,000	9.5%
Trans to 113 Com Dev Fd	33,200	35,800	35,800	44,400	-	44,400	24.0%
Trans to 301 Co Wide Cap Fd	179,100	504,000	504,000	-	-	-	(100.0)%
Trans to 506 IT Capital	-	-	-	121,700	-	121,700	na
Reserve for Contingencies	-	284,100	-	243,500	-	243,500	(14.3)%
Reserve for Capital	-	-	-	106,100	-	106,100	na
Reserve for Cash Flow	-	592,500	-	635,300	-	635,300	7.2%
Reserve for Attrition	-	(29,100)	-	(29,100)	-	(29,100)	0.0%
Total Budget	2,973,724	4,667,400	3,771,400	4,836,700	-	4,836,700	3.6%
Total FTE	21.00	21.00	21.00	21.00	-	21.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	2,776,872	3,069,300	2,946,500	3,583,700	-	3,583,700	16.8%
Delinquent Ad Valorem Taxes	23,629	-	900	-	-	-	na
Charges For Services	175,366	117,000	117,000	120,000	-	120,000	2.6%
Miscellaneous Revenues	-	-	300	-	-	-	na
Interest/Misc	10,016	6,000	6,000	7,000	-	7,000	16.7%
Reimb From Other Depts	147,548	69,500	69,500	69,500	-	69,500	0.0%
Trans frm Property Appraiser	1,807	-	-	-	-	-	na
Trans frm Tax Collector	23,480	-	-	-	-	-	na
Trans fm 185 Beach Ren Ops	43,300	43,300	43,300	45,000	-	45,000	3.9%
Carry Forward	1,560,300	1,525,400	1,788,600	1,200,700	-	1,200,700	(21.3)%
Less 5% Required By Law	-	(163,100)	-	(189,200)	-	(189,200)	16.0%
Total Funding	4,762,319	4,667,400	4,972,100	4,836,700	-	4,836,700	3.6%

Transportation Management Services Department

**Water Pollution Control
Water Pollution Control Fund (114)**

Notes:

Ordinance 89-20 allows up to one tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2023 budget, in compliance with FY 2023 Budget Policy, remains millage neutral (0.0293 mil) and well below the 0.1 mil allowed by referendum.

Forecast FY 2022:

Personal services are forecast to be higher than FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants.

Operating expenses are forecast lower than FY 2022 due to a decreases in other contractual services, communication equipment, and minor data processing equipment.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment.

Operating expense budgeted increase is due to contractual services offset by a decrease in IT costs.

Capital outlay has increased and includes the replacement of critical lab equipment and improvements.

Revenues:

Taxable value for this countywide district function is \$122,310,558,113 an increase of 16.85% over last year. Based upon a millage neutral position, property tax revenue will total \$3,583,700 an increase of \$514,400 over the FY 2022 levy.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Coastal Zone Management

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	641,746	815,300	664,800	935,900	-	935,900	14.8%
Operating Expense	127,369	312,700	281,100	404,700	-	404,700	29.4%
Indirect Cost Reimburs	51,300	47,500	47,500	49,500	-	49,500	4.2%
Net Operating Budget	820,415	1,175,500	993,400	1,390,100	-	1,390,100	18.3%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans to 114 Pollutn Ctrl Fd	43,300	43,300	43,300	45,000	-	45,000	3.9%
Trans to 506 IT Capital	-	-	-	17,800	-	17,800	na
Reserve for Contingencies	-	60,000	-	37,200	-	37,200	(38.0)%
Total Budget	883,715	1,301,400	1,059,300	1,518,800	-	1,518,800	16.7%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Coastal Zone Management (111)	103,601	145,200	188,200	224,200	-	224,200	54.4%
Natural Resources Grants (117)	-	-	6,700	-	-	-	na
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	716,813	1,030,300	798,500	1,165,900	-	1,165,900	13.2%
Total Net Budget	820,415	1,175,500	993,400	1,390,100	-	1,390,100	18.3%
Total Transfers and Reserves	63,300	125,900	65,900	128,700	-	128,700	2.2%
Total Budget	883,715	1,301,400	1,059,300	1,518,800	-	1,518,800	16.7%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	58	-	-	-	-	-	na
Interest/Misc	1,972	1,000	1,000	1,000	-	1,000	0.0%
Reimb From Other Depts	6,540	-	-	-	-	-	na
Net Cost Unincorp General Fund	103,543	145,200	188,200	224,200	-	224,200	54.4%
Trans fm 195 TDC Cap Fd	846,000	883,700	883,700	817,600	-	817,600	(7.5)%
Carry Forward	387,900	271,600	462,600	476,100	-	476,100	75.3%
Less 5% Required By Law	-	(100)	(100)	(100)	-	(100)	0.0%
Total Funding	1,346,013	1,301,400	1,535,400	1,518,800	-	1,518,800	16.7%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Coastal Zone Management (111)	1.00	1.00	1.00	1.00	-	1.00	0.0%
TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)	7.00	7.00	7.00	7.00	-	7.00	0.0%
Total FTE	8.00	8.00	8.00	8.00	-	8.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Coastal Zone Management
Coastal Zone Management (111)**

Mission Statement

The purpose of this section is to provide for BCC directed activities such as waterway and artificial reef monitoring.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Coastal Zone Management	1.00	224,200	-	224,200
Implementation of various coastal programs to include artificial reef construction and monitoring, coastal water quality sampling, derelict vessel removal, and waterway marker maintenance.				
Current Level of Service Budget	<u>1.00</u>	<u>224,200</u>	<u>-</u>	<u>224,200</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	58,763	78,800	76,700	96,800	-	96,800	22.8%
Operating Expense	44,838	66,400	111,500	127,400	-	127,400	91.9%
Net Operating Budget	103,601	145,200	188,200	224,200	-	224,200	54.4%
Total Budget	103,601	145,200	188,200	224,200	-	224,200	54.4%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	58	-	-	-	-	-	na
Net Cost Unincorp General Fund	103,543	145,200	188,200	224,200	-	224,200	54.4%
Total Funding	103,601	145,200	188,200	224,200	-	224,200	54.4%

Forecast FY 2022:

Personal services are forecast lower than FY 2022 budget as a result a vacancy offset by the general wage adjustment resulting from the strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants.

Operating expenses are forecast to be higher than FY 2022 due to engineering costs related to consultant work.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment.

Operating expenses have increased due to an increase in Fleet, IT costs and other contractual services.

Transportation Management Services Department

**Coastal Zone Management
Natural Resources Grants (117)**

Mission Statement

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	6,700	-	-	-	na
Net Operating Budget	-	-	6,700	-	-	-	na
Total Budget	-	-	6,700	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	28	-	-	-	-	-	na
Carry Forward	6,600	-	6,700	-	-	-	na
Total Funding	6,628	-	6,700	-	-	-	na

Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in construction and maintenance of artificial reefs.

Forecast FY 2022:

No donations are expected in FY 2022. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

Current FY 2023:

Operating expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Mission Statement

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring and project management.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
TDC Beach Engineering	5.00	978,400	978,400	-
Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring.				
Beach Maintenance	2.00	187,500	187,500	-
Staffing for County and Marco Island beach maintenance.				
Reserves / Transfers/Interest	-	128,700	128,700	-
Current Level of Service Budget	7.00	1,294,600	1,294,600	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue	8.92	9.42	6.09	9.65

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	582,982	736,500	588,100	839,100	-	839,100	13.9%
Operating Expense	82,531	246,300	162,900	277,300	-	277,300	12.6%
Indirect Cost Reimburs	51,300	47,500	47,500	49,500	-	49,500	4.2%
Net Operating Budget	716,813	1,030,300	798,500	1,165,900	-	1,165,900	13.2%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,700	-	28,700	27.0%
Trans to 114 Pollutn Ctrl Fd	43,300	43,300	43,300	45,000	-	45,000	3.9%
Trans to 506 IT Capital	-	-	-	17,800	-	17,800	na
Reserve for Contingencies	-	60,000	-	37,200	-	37,200	(38.0)%
Total Budget	780,113	1,156,200	864,400	1,294,600	-	1,294,600	12.0%
Total FTE	7.00	7.00	7.00	7.00	-	7.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,944	1,000	1,000	1,000	-	1,000	0.0%
Reimb From Other Depts	6,540	-	-	-	-	-	-
Trans fm 195 TDC Cap Fd	846,000	883,700	883,700	817,600	-	817,600	(7.5)%
Carry Forward	381,300	271,600	455,900	476,100	-	476,100	75.3%
Less 5% Required By Law	-	(100)	(100)	(100)	-	(100)	0.0%
Total Funding	1,235,784	1,156,200	1,340,500	1,294,600	-	1,294,600	12.0%

Transportation Management Services Department

Coastal Zone Management

TDC Category A Beach Renourish/Pass Maint Admin-Fund (185)

Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185) provides for TDC beach renourishment and pass project administration, engineering, monitoring and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195).

Forecast FY 2022:

Personal services are forecast lower than FY 2022 budget due to a vacant Senior Project Manager position. The midyear addition of one (1) FTE, a Senior Project Manager, from Stormwater Engineering (103) was offset by the transfer of one (1) FTE, a Principal Project Manger, to Stormwater Engineering (103).

Operating expenses are forecast lower than FY 2022 due to savings in other contractual costs related to contract labor.

Current FY 2023:

Personal services increase reflects the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and FY2023 salary adjustment..

Operating expenses have increased primarily due to an increase in other contractual services.

Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Airport Operations

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,137,859	1,296,700	1,336,200	1,567,800	61,700	1,629,500	25.7%
Operating Expense	936,129	1,283,000	1,113,100	1,289,700	-	1,289,700	0.5%
Indirect Cost Reimburs	244,100	261,600	261,600	245,700	-	245,700	(6.1)%
Aviation Fuel	2,969,717	2,051,200	4,190,700	3,987,300	-	3,987,300	94.4%
Capital Outlay	95,418	110,000	110,000	110,000	-	110,000	0.0%
Net Operating Budget	5,383,223	5,002,500	7,011,600	7,200,500	61,700	7,262,200	45.2%
Trans to 101 Transp Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.2)%
Trans to 301 Co Wide Cap Fd	-	33,700	33,700	33,700	-	33,700	0.0%
Trans to 496 Airport Cap Fd	1,464,058	670,000	670,000	750,000	-	750,000	11.9%
Trans to 506 IT Capital	-	-	-	48,400	-	48,400	na
Advance/Repay to 001 General Fd	-	-	-	250,000	-	250,000	na
Advance/Repay to 131 Plang Serv	8,300	523,100	523,100	1,624,800	-	1,624,800	210.6%
Reserve for Contingencies	-	112,800	-	21,000	-	21,000	(81.4)%
Reserve for Capital	-	-	-	2,071,000	-	2,071,000	na
Reserve for Attrition	-	(19,000)	-	(21,000)	-	(21,000)	10.5%
Total Budget	6,870,582	6,425,300	8,340,600	12,056,900	61,700	12,118,600	88.6%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Airport Administration (495)	588,484	635,000	690,200	691,300	-	691,300	8.9%
Everglades Airport (495)	287,909	228,100	211,900	258,600	-	258,600	13.4%
Immokalee Regional Airport (495)	1,036,646	1,237,600	1,287,700	1,344,000	-	1,344,000	8.6%
Marco Island Executive Airport (495)	3,470,185	2,901,800	4,821,800	4,906,600	61,700	4,968,300	71.2%
Total Net Budget	5,383,223	5,002,500	7,011,600	7,200,500	61,700	7,262,200	45.2%
Total Transfers and Reserves	1,487,358	1,422,800	1,329,000	4,856,400	-	4,856,400	241.3%
Total Budget	6,870,582	6,425,300	8,340,600	12,056,900	61,700	12,118,600	88.6%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,524,564	1,233,400	1,387,700	1,352,400	-	1,352,400	9.6%
Aviation Fuel Sales	5,777,055	4,894,900	7,265,700	6,789,200	-	6,789,200	38.7%
Miscellaneous Revenues	50,622	13,300	300	-	-	-	(100.0)%
Interest/Misc	21,052	24,000	21,700	24,000	-	24,000	0.0%
Adv/Repay fm 131 Planning	1,056,740	-	-	-	-	-	na
Carry Forward	2,458,900	568,000	4,026,500	4,299,600	61,700	4,361,300	667.8%
Less 5% Required By Law	-	(308,300)	-	(408,300)	-	(408,300)	32.4%
Total Funding	10,888,933	6,425,300	12,701,900	12,056,900	61,700	12,118,600	88.6%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Airport Administration (495)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Immokalee Regional Airport (495)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Everglades Airport (495)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Marco Island Executive Airport (495)	9.00	9.00	9.00	9.00	1.00	10.00	11.1%
Total FTE	17.00	17.00	17.00	17.00	1.00	18.00	5.9%

Transportation Management Services Department

**Airport Operations
Airport Administration (495)**

Mission Statement

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	3.00	691,300	-	691,300
To secure and manage new grants; direct and operate the three County airports to include the management of facilities, runways, tenant leases, and daily operations. Plan and develop the infrastructure through Airport Layout Plan update, PUD permitting, revised business plan, increased marketing and economic development. Insure the safety and security of all airports.				
Current Level of Service Budget	<u>3.00</u>	<u>691,300</u>	<u>-</u>	<u>691,300</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
100% of invoices processed in accordance with the Prompt Payment Act	100	100	100	100

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	306,138	315,300	375,200	394,400	-	394,400	25.1%
Operating Expense	38,246	58,100	53,400	51,200	-	51,200	(11.9)%
Indirect Cost Reimburs	244,100	261,600	261,600	245,700	-	245,700	(6.1)%
Net Operating Budget	588,484	635,000	690,200	691,300	-	691,300	8.9%
Total Budget	588,484	635,000	690,200	691,300	-	691,300	8.9%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Forecast FY 2022:

Personal services are forecasted higher than FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants.

Operating expense is projected to be lower than FY 2022 budget due to savings in training and travel.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment.

Operating expense decreased over prior year levels due to a decrease in fleet costs and training, along with IT capital budget moving to the Fund level.

Indirect service charges reflects a decrease as determined by the annual update of the County Central Services Cost Allocation Plan.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Immokalee Regional Airport (495)**

Mission Statement

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Immokalee Regional Airport	4.00	1,344,000	1,234,700	109,300
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>4.00</u>	<u>1,344,000</u>	<u>1,234,700</u>	<u>109,300</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Gallons of Fuel Sold - Immokalee	166,311	157,600	165,395	158,953

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	288,525	319,700	286,000	346,000	-	346,000	8.2%
Operating Expense	267,725	379,600	305,800	348,200	-	348,200	(8.3)%
Aviation Fuel	480,396	428,300	585,900	539,800	-	539,800	26.0%
Capital Outlay	-	110,000	110,000	110,000	-	110,000	0.0%
Net Operating Budget	<u>1,036,646</u>	<u>1,237,600</u>	<u>1,287,700</u>	<u>1,344,000</u>	<u>-</u>	<u>1,344,000</u>	<u>8.6%</u>
Total Budget	<u>1,036,646</u>	<u>1,237,600</u>	<u>1,287,700</u>	<u>1,344,000</u>	<u>-</u>	<u>1,344,000</u>	<u>8.6%</u>
Total FTE	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>4.00</u>	<u>-</u>	<u>4.00</u>	<u>0.0%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	547,971	549,600	548,500	548,400	-	548,400	(0.2)%
Aviation Fuel Sales	618,295	575,000	704,000	686,300	-	686,300	19.4%
Miscellaneous Revenues	43,339	-	-	-	-	-	na
Total Funding	<u>1,209,605</u>	<u>1,124,600</u>	<u>1,252,500</u>	<u>1,234,700</u>	<u>-</u>	<u>1,234,700</u>	<u>9.8%</u>

Transportation Management Services Department

Airport Operations Immokalee Regional Airport (495)

Forecast FY 2022:

Personal services forecast reflects a decrease over FY 2022 budget due to a period of vacancy in the Operations Manager position.

Aviation Fuel is forecast to exceed the FY 2022 budget due to an increase in fuel expenses as a result of additional activity at the airport and an increase in the price of fuel.

Current FY 2023:

Personal service reflect the hiring of a new Operations Manager at a lower salary offset slightly by a general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and FY 2023 salary adjustment.

Operating expense reflects savings in IT, other operating expenses and utilities.

Capital outlay includes the purchase of one (1) replacement Bobcat and one (1) replacement Portable Fuel Tank.

Aviation Fuel budget reflects an increase in projected Jet A and AvGas volumes.

Revenues:

Fuel sales revenue forecast reflects an increase compared to FY 2022 budget as a result of increased aeronautical activity at the airport. Other revenue sources are primarily related to facility leases and reflect current agreements.

Fuel projections for FY 2023 increase, resulting in an increase to operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Everglades Airport (495)**

Mission Statement

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Everglades Airpark	1.00	258,600	140,900	117,700
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>1.00</u>	<u>258,600</u>	<u>140,900</u>	<u>117,700</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Gallons of Fuel Sold - Everglades	23,290	24,231	14,239	23,422

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	84,713	75,800	77,600	80,600	-	80,600	6.3%
Operating Expense	85,350	77,000	78,300	88,000	-	88,000	14.3%
Aviation Fuel	76,042	75,300	56,000	90,000	-	90,000	19.5%
Capital Outlay	41,803	-	-	-	-	-	na
Net Operating Budget	287,909	228,100	211,900	258,600	-	258,600	13.4%
Total Budget	287,909	228,100	211,900	258,600	-	258,600	13.4%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	39,643	39,400	16,100	39,200	-	39,200	(0.5)%
Aviation Fuel Sales	91,885	89,900	63,900	101,700	-	101,700	13.1%
Miscellaneous Revenues	6,683	13,000	-	-	-	-	(100.0)%
Total Funding	138,211	142,300	80,000	140,900	-	140,900	(1.0)%

Transportation Management Services Department

**Airport Operations
Everglades Airport (495)**

Forecast FY 2022:

Personal services are forecast to be higher than FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants.

Operating expenses are projected to be in line with FY 2022 budget.

Aviation fuel (AvGas expense) forecast is lower due to airport and fuel farm closure for runway rehabilitation.

Current FY 2023:

Personal service reflect the hiring of a staff member at a lower salary offset slightly by midyear pay plan adjustments and FY 2023 salary adjustments.

Operating expense increase over FY 2022 budget in Aviation Fuels reflects an expected increase in airport activity along with increasing fuel prices.

Revenues:

Revenue forecast reflects a decrease over FY 2022 budget due to airport closure for runway rehabilitation project.

Revenues are projected to show a slight decrease for the FY 2023 budget as office space previously utilized by Growth Management permitting office has been vacated.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Marco Island Executive Airport (495)**

Mission Statement

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Marco Island Executive Airport	9.00	4,906,600	6,766,000	-1,859,400
Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and continue to improve and maintain a high level of service to our tenants.				
Current Level of Service Budget	<u>9.00</u>	<u>4,906,600</u>	<u>6,766,000</u>	<u>-1,859,400</u>
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE- Line Technician II	1.00	61,700	-	61,700
This proposal provides one Line Technician to address increased airport activity to ensure safety and maintain the expected level of service and continued growth goals at the Marco Airport.				
Expanded Services Budget	<u>1.00</u>	<u>61,700</u>	<u>-</u>	<u>61,700</u>
Total Adopted Budget	<u>10.00</u>	<u>4,968,300</u>	<u>6,766,000</u>	<u>-1,797,700</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Gallons of Fuel Sold - Marco	951,749	689,742	1,246,142	1,211,560

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	458,482	585,900	597,400	746,800	61,700	808,500	38.0%
Operating Expense	544,808	768,300	675,600	802,300	-	802,300	4.4%
Aviation Fuel	2,413,279	1,547,600	3,548,800	3,357,500	-	3,357,500	116.9%
Capital Outlay	53,615	-	-	-	-	-	na
Net Operating Budget	<u>3,470,185</u>	<u>2,901,800</u>	<u>4,821,800</u>	<u>4,906,600</u>	<u>61,700</u>	<u>4,968,300</u>	<u>71.2%</u>
Total Budget	<u>3,470,185</u>	<u>2,901,800</u>	<u>4,821,800</u>	<u>4,906,600</u>	<u>61,700</u>	<u>4,968,300</u>	<u>71.2%</u>
Total FTE	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>9.00</u>	<u>1.00</u>	<u>10.00</u>	<u>11.1%</u>

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	936,950	644,400	823,100	764,800	-	764,800	18.7%
Aviation Fuel Sales	5,066,875	4,230,000	6,497,800	6,001,200	-	6,001,200	41.9%
Miscellaneous Revenues	600	300	300	-	-	-	(100.0)%
Total Funding	<u>6,004,425</u>	<u>4,874,700</u>	<u>7,321,200</u>	<u>6,766,000</u>	<u>-</u>	<u>6,766,000</u>	<u>38.8%</u>

Transportation Management Services Department

Airport Operations Marco Island Executive Airport (495)

Forecast FY 2022:

Personal services are forecast to be higher than FY 2022 budget as a result of the general wage adjustment and strategic compensation & classifications study job assessment done by Human Resources through Evergreen Consultants and staff overtime to accommodate increased customer volume and coverage of vacant positions.

Operating expense is forecast to exceed the FY 2022 budget due to an increase in fuel expenses as a result of additional activity at the airport and an increase in the price of fuel.

Current FY 2023:

Personal services reflect the aforementioned midyear pay plan adjustments, FY 2023 salary adjustments along with one (1) expanded FTE, a Line Service Technician II.

Operating expense increase reflects increases in fleet, other operating expenses and maintenance of the new terminal building.

Aviation fuel budget reflects an increase in projected Jet A and AvGas volumes.

Revenues:

Projected forecast revenue reflects an increase over FY 2022 budget due to increased fuel sales volume and increasing fuel prices.

Increased revenues are the result of projected increase to fuel sales and associated transient aircraft fees in FY 2023.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Airport Operations
Airport Fund (495)**

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers/Interest	-	4,856,400	3,915,300	941,100
Current Level of Service Budget	-	4,856,400	3,915,300	941,100
Program Enhancements	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
1 FTE- Line Technician II	-	-	61,700	-61,700
This proposal provides one Line Technician to address increased airport activity to ensure safety and maintain the expected level of service and continued growth goals at the Marco Airport.				
Expanded Services Budget	-	-	61,700	-61,700
Total Adopted Budget	-	4,856,400	3,977,000	879,400

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 101 Transp Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.2)%
Trans to 301 Co Wide Cap Fd	-	33,700	33,700	33,700	-	33,700	0.0%
Trans to 496 Airport Cap Fd	1,464,058	670,000	670,000	750,000	-	750,000	11.9%
Trans to 506 IT Capital	-	-	-	48,400	-	48,400	na
Advance/Repay to 001 General Fd	-	-	-	250,000	-	250,000	na
Advance/Repay to 131 Plang Serv	8,300	523,100	523,100	1,624,800	-	1,624,800	210.6%
Reserve for Contingencies	-	112,800	-	21,000	-	21,000	(81.4)%
Reserve for Capital	-	-	-	2,071,000	-	2,071,000	na
Reserve for Attrition	-	(19,000)	-	(21,000)	-	(21,000)	10.5%
Total Budget	1,487,358	1,422,800	1,329,000	4,856,400	-	4,856,400	241.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	21,052	24,000	21,700	24,000	-	24,000	0.0%
Adv/Repay fm 131 Planning	1,056,740	-	-	-	-	-	na
Carry Forward	2,458,900	568,000	4,026,500	4,299,600	61,700	4,361,300	667.8%
Less 5% Required By Law	-	(308,300)	-	(408,300)	-	(408,300)	32.4%
Total Funding	3,536,692	283,700	4,048,200	3,915,300	61,700	3,977,000	1,301.8%

Transportation Management Services Department

**Airport Operations
Airport Fund (495)**

Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward and Transfers to the Airport Capital Fund (496) are presented here at the fund level.

Forecast FY 2022:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from Planning Services Fund (131) was needed. The loan was required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. As cash was transferred to Airport funds from Planning Services, interest accrued on the loan and is a required component of the repayment to Planning Services.

Current FY 2023:

A transfer of \$1,624,800 is budgeted for FY23 to Planning Services Fund (131) for final repayment of transferred funds and accrued interest.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	688,414	663,500	1,270,700	1,102,600	-	1,102,600	66.2%
Operating Expense	11,085,112	6,471,200	17,094,500	7,779,700	-	7,779,700	20.2%
Capital Outlay	1,187,419	-	21,213,700	-	-	-	na
Remittances	31,973	-	-	-	-	-	na
Net Operating Budget	12,992,918	7,134,700	39,578,900	8,882,300	-	8,882,300	24.5%
Trans to 425/426 CAT Mass Transit	1,425,201	-	1,232,400	-	-	-	na
Trans to 427/429 Transp Disadv Fd	53,238	-	200	-	-	-	na
Reserve for Contingencies	-	301,400	-	500,000	-	500,000	65.9%
Reserve for Future Grant Match	-	-	-	673,700	-	673,700	na
Total Budget	14,471,357	7,436,100	40,811,500	10,056,000	-	10,056,000	35.2%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Collier Area Transit CAT Grant Fund (424)	7,060,610	-	30,221,000	-	-	-	na
Collier Area Transit Local Funding (425/426)	3,398,993	3,412,800	4,847,200	4,376,800	-	4,376,800	28.2%
PTNE Administration (001)	243,616	211,400	405,400	607,900	-	607,900	187.6%
Trans Disadvantaged Enterprise Grant Fund (428)	775,256	-	723,600	-	-	-	na
Trans Disadvantaged Enterprise Local Funding (427/429)	1,514,443	3,510,500	3,381,700	3,897,600	-	3,897,600	11.0%
Total Net Budget	12,992,918	7,134,700	39,578,900	8,882,300	-	8,882,300	24.5%
Total Transfers and Reserves	1,478,439	301,400	1,232,600	1,173,700	-	1,173,700	289.4%
Total Budget	14,471,357	7,436,100	40,811,500	10,056,000	-	10,056,000	35.2%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	7,255,256	-	30,816,900	-	-	-	na
Charges For Services	901,791	1,215,000	1,136,000	1,215,000	-	1,215,000	0.0%
Miscellaneous Revenues	188,679	85,000	182,700	85,000	-	85,000	0.0%
Interest/Misc	6,535	-	-	-	-	-	na
Reimb From Other Depts	29,756	-	-	-	-	-	na
Net Cost General Fund	234,044	211,400	405,400	607,900	-	607,900	187.6%
Trans fm 001 Gen Fund	5,932,891	5,626,000	5,435,000	5,882,300	-	5,882,300	4.6%
Trans fm 426 CAT Transit	1,425,201	-	1,232,400	-	-	-	na
Trans fm 427 Transp Disadv	53,238	-	200	-	-	-	na
Carry Forward	1,654,500	363,700	3,933,700	2,330,800	-	2,330,800	540.9%
Less 5% Required By Law	-	(65,000)	-	(65,000)	-	(65,000)	0.0%
Total Funding	17,681,890	7,436,100	43,142,300	10,056,000	-	10,056,000	35.2%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
PTNE Administration (001)	2.00	1.00	4.00	4.00	-	4.00	300.0%
Collier Area Transit Local Funding (425/426)	4.00	4.00	4.00	4.00	-	4.00	0.0%
Trans Disadvantaged Enterprise Local Funding (427/429)	1.00	1.00	1.00	1.00	-	1.00	0.0%
Total FTE	7.00	6.00	9.00	9.00	-	9.00	50.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

PTNE Administration (001)

Mission Statement

The Public Transit & Neighborhood Division consists of Collier Area Transit (rideCAT), Collier Area Paratransit (CATConnet) and the Municipal Service Taxing Units (MSTU) Sections and is committed to providing services that enhance the quality of life of Collier County residents and visitors by providing mobility options that improve access to destinations, reduce roadway congestion and protect the environment by limiting the impact on carbon footprint.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration	1.00	301,200	-	301,200
This position provides administration for Transit, Landscaping Operations and Municipal Service Improvement Districts.				
Fiscal Support	3.00	306,700	-	306,700
Current Level of Service Budget	<u>4.00</u>	<u>607,900</u>	<u>-</u>	<u>607,900</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	223,471	188,700	382,700	585,000	-	585,000	210.0%
Operating Expense	20,145	22,700	22,700	22,900	-	22,900	0.9%
Net Operating Budget	243,616	211,400	405,400	607,900	-	607,900	187.6%
Total Budget	243,616	211,400	405,400	607,900	-	607,900	187.6%
Total FTE	2.00	1.00	4.00	4.00	-	4.00	300.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reimb From Other Depts	9,573	-	-	-	-	-	na
Net Cost General Fund	234,044	211,400	405,400	607,900	-	607,900	187.6%
Total Funding	243,616	211,400	405,400	607,900	-	607,900	187.6%

Forecast FY 2022:

Personal services are forecast higher than budget reflecting a Board-approved midyear pay adjustment and the midyear transfer of three (3) FTE's to PTNE a Senior Accountant from Housing Grants (705/706), a Grants Coordinator from Human Services Grants (707/708) and Budget Analyst from Public Services Operations (001).

Current FY 2023:

Personal service reflect the aforementioned midyear transfers and pay adjustment. A salary reserve has been established at the fund level for estimated FY 2023 salary adjustments.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Collier Area Transit CAT Grant Fund (424)

Mission Statement

To maintain separate accounts for Collier Area Transit nondiscretionary (formula) and discretionary grant programs provided by Federal and State sources to ensue subsidized capital transit projects and operations are tracked separately as required by grant regulations.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,619	-	280,500	-	-	-	na
Operating Expense	5,930,751	-	9,056,500	-	-	-	na
Capital Outlay	1,089,267	-	20,884,000	-	-	-	na
Remittances	31,973	-	-	-	-	-	na
Net Operating Budget	7,060,610	-	30,221,000	-	-	-	na
Total Budget	7,060,610	-	30,221,000	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	6,453,412	-	30,093,300	-	-	-	na
Miscellaneous Revenues	-	-	127,700	-	-	-	na
Total Funding	6,453,412	-	30,221,000	-	-	-	na

Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement for capital funding is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES and America Rescue Plan Act allocated to Section 5307 waived the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas. Operating assistance is subject to a 50% cash match.

Discretionary programs include the pass through of the FTA Section 5339 Bus and Bus Facilities Program to provide capital funding to replace, rehabilitate and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Overall, capital funding primarily supports the rehabilitation and construction of bus shelters, bus stops and passenger facilities as well as the major components of the transit system including but not limited to intelligent transportation systems (ITS), automatic vehicle location (AVL), electronic farebox and the associated warranties and software.

Forecast FY 2022:

This list represents active grant awards:

Transportation Management Services Department

\$168,700 33243 FTA Section 5307 XU-82 ADA Shelters
\$110,200 33369 FTA Section 5307 XU-86 Bus Shelters
\$95,100 33371 FTA Section 5307 FY14 Annual Capital Apportionment
\$35,000 33372 FTA Section 5307 XU-85 Bus Shelters
\$24,300 33441 FTA Section 5307 FY15 Annual Capital Apportionment
\$20,100 33482 FTA Section 5307 FY16 Annual Capital Apportionment
\$30,600 33483 FTA Section 5307 XU-17-044 ITS Improvements
\$249,400 33510 FTA Section 5339 FY16 Upgrade Fareboxes
\$13,400 33511 FTA Section 5307 XU-17-055 Bus Shelters
\$296,200 33526 FTA Section 5307 FY17 Annual Capital Apportionment
\$271,600 33552 FTA Section 5339 FY17 Capital Facility Rehab
\$177,600 33555 FTA Section 5307 XU-18-024 Bus Shelters
\$316,300 33556 FTA Section 5307 XU-18-025 Mobil Surveillance Cameras, Wi-Fi
\$500 33570 FTA Section 5307 FY18 Annual Capital Apportionment
\$214,000 33590 FTA Section 5324 FY18 Disaster Recovery Irma
\$149,200 33591 FTA Section 5339 FY18 AVL Warranty, Bus Shelters
\$286,200 33623 FTA Section 5307 XU-19-028 Bus Shelters
\$420,300 33634 FTA Section 5307 FY19 Annual Operations-Capital Apportionment
\$532,500 33642 FTA Section 5307 XU-19-041 Signal Priority, Farebox Equip
\$313,300 33664 FTA Section 5339 FY19 IMM Superstop, Engine Rebuilds
\$5,433,300 33682 FTA Section 5307 CARES ITS Improvements, Rolling Stock, Ops
\$568,400 33693 FTA Section 5311 CARES Operations
\$2,243,400 33702 FTA Section 5307 FY20 Annual Capital Apportionment
\$382,700 33703 FTA Section 5339 FY20 ITS Improvements
\$39,500 33713 FTA Section 5307 XU-20-063 Bus Shelters
\$499,500 33720 FTA Section 5307 XU-20-091 Rolling Stock
\$297,700 33726 HHS TD Voucher Project Operations
\$250,000 33732 FTA Section 5307 XU ADA Bus Stop Improvements
\$120,900 33733 FDOT State Block Grant Operations
\$384,800 33735 FTA Section 5311 FY21-22 Operations
\$9,020,000 33736 FTA Section 5339(b) Capital Facility and Rolling Stock
\$3,019,600 33767 FTA Section 5307 FY21 Annual Operations-Capital Apportionment
\$367,600 33768 FTA Section 5339 FY21 Third Party Project Management
\$500,000 33773 FTA Section 5307 XU-21-032 Rolling Stock
\$1,595,300 33794 FTA Section 5307 ARP Operations
\$1,116,400 33795 FDOT State Block Grant Operations
\$657,400 33796 FTA Section 5311 FY22-23 Operations

Grand Total \$30,221,000

Current FY 2023:

All grants are appropriated at the time the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY 2023 to subsidize operations are planned at the following levels.

\$800,000 FDOT State Block Grant Operations
\$657,400 FTA Section 5311 Operations Rural
\$588,200 FTA Section 5307 Operating Assistance (Fuel)
\$1,625,500 FTA Section 5307 Preventive Maintenance

Grand Total \$3,671,000

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit Local Funding (425/426)**

Mission Statement

To provide safe, accessible and courteous public transportation services including maintenance, operations and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Full Cost for Fixed Route Public Transportation	4.00	8,886,100	5,215,000	3,671,100
Fixed Route system consists of 19 routes providing service to Greater Naples, Golden Gate City, Marco Island, Immokalee and portions of Golden Gate Estates, 7 days a week. The system also includes an Express Route transporting over 21,000 worker trips annually between Immokalee and Marco Island. Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fund subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with ADA accessible buses.				
State Transportation Block Grant	-	-800,000	-	-800,000
This grant supports operating costs for those routes servicing the urban area of the County, including Routes 11, 12, 13, 14, 15, 16, 17, 18, 20, 21, portions of route 24, 25, 26, portions of route 27, and 29. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating cost of fixed route public transit services from the Florida Department of Transportation.				
Federal Transportation Administration Sec. 5307 Grant	-	-2,213,700	-	-2,213,700
This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenance is considered an eligible capital cost by the grantor to support the upkeep of federal assets (buses). Operating assistance requires a 50% local match and may be adjusted by prior year grant funds rolled forward.				
Federal Transit Administration Sec. 5311 Grant	-	-657,400	-	-657,400
This grant supports operating costs for those routes servicing the rural area of the County, including Routes 19, 22, 23, portions of route 24, portions of route 27, and 28. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.				
Current Level of Service Budget	<u>4.00</u>	<u>5,215,000</u>	<u>5,215,000</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Fixed Routes % on-time performance	86	87	81	85

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Collier Area Transit Local Funding (425/426)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	372,223	388,100	520,800	424,200	-	424,200	9.3%
Operating Expense	3,007,051	3,024,700	3,996,700	3,952,600	-	3,952,600	30.7%
Capital Outlay	19,719	-	329,700	-	-	-	na
Net Operating Budget	3,398,993	3,412,800	4,847,200	4,376,800	-	4,376,800	28.2%
Trans to 425/426 CAT Mass Transit	1,425,201	-	1,232,400	-	-	-	na
Reserve for Contingencies	-	152,800	-	250,000	-	250,000	63.6%
Reserve for Future Grant Match	-	-	-	588,200	-	588,200	na
Total Budget	4,824,194	3,565,600	6,079,600	5,215,000	-	5,215,000	46.3%
Total FTE	4.00	4.00	4.00	4.00	-	4.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	3,636	-	-	-	-	-	na
Charges For Services	721,377	961,000	961,000	961,000	-	961,000	0.0%
Miscellaneous Revenues	159,902	45,000	45,000	45,000	-	45,000	0.0%
Interest/Misc	2,381	-	-	-	-	-	na
Reimb From Other Depts	18,552	-	-	-	-	-	na
Trans fm 001 Gen Fund	2,574,041	3,153,300	3,569,200	3,669,100	-	3,669,100	16.4%
Trans fm 426 CAT Transit	1,425,201	-	1,232,400	-	-	-	na
Carry Forward	644,300	(543,400)	862,200	590,200	-	590,200	(208.6)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.0%
Total Funding	5,549,389	3,565,600	6,669,800	5,215,000	-	5,215,000	46.3%

Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 51% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 49% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2022:

The CAT local operating share of forecast at \$4,517,500 is comprised of personal services (\$520,800), operating (\$3,996,700). The remaining balance of \$1,232,400 represents required match funding with the CAT Grant Match Fund (425) that crosses more than one fiscal year and is inclusive of the transfer amount of \$574,900. The transfers represent amounts moved between the CAT family of funds (Match Funds 425 and 426) to appropriately track the local match requirements to grants that annually fund the transit system. The capital forecast (\$329,700) represents the amended budget for planned unit development (PUD) and includes a local contribution within the CAT Fund (426) supporting bus shelters. Forecast by project type is summarized below.

- \$1,232,400 Required Match to Federal/State Grants
 - \$23,900 60083 Bus Shelters
 - \$39,100 60133 PUD Mercato
 - \$25,000 60181 PUD Hibiscus
 - \$30,000 60187 PUD Arrowhead Preserve
 - \$112,800 60247 PUD McMullen
 - \$65,000 60248 PUD Heavenly

Transportation Management Services Department

\$23,900 60251 PUD East Central
\$10,000 69341 PUD Airport/OBD
\$4,517,500 61011 GF Subsidy and Other Rev

\$6,079,600 Total

Current FY 2023:

Total CAT bus system appropriations amount to \$8,636,100, an increase of \$704,200 over the prior year due to increased costs for third party contractual services and fleet services. The anticipated grant revenues of \$3,671,100 is a \$695,200 decrease from the prior year and are not represented within the FY 2023 budget request. The decrease is due to pandemic funding exhaustion and one-time local match waivers. This leaves the amount of local funding requirement to offset program expenses at \$5,215,000 and includes a reserve in the amount of \$250,000. Local dollars represent the only component of the program for establishing the FY 2023 budget.

Personal Services reflect four (4) FTE's with a slight increase of \$36,100.

The transit operating costs for FY 2023 are sized at 73,100 revenue hours at an average \$52.99 per revenue hour or an increase of \$.81 over the prior year. The administrative management cost, a separate component of the contract is sized at \$992,200 – an increase of \$18,800 – for a total of \$4,865,800. This brings the average third-party operating cost to \$66.56 from \$65.49 per revenue hour.

Total operating expense represents the following split between local and grant funding.

\$923,400 Other Operations and Personal Services
\$633,200 Fleet Maintenance and Fuel
\$3,408,400 Transit Operator
\$250,000 Reserve

\$5,215,000 Total Local Share

\$588,200 Fleet Fuel
\$1,625,500 Fleet Maintenance
\$1,457,400 Transit Operator

\$3,671,100 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$1,457,400 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs are eligible to be covered by FTA Section 5307 funding (\$1,625,500) as well as fuel (\$588,200). While funding for fuel historically requires a 50% match, this requirement was waived due to the pandemic and resulting CARES Act. Total offsets equate to \$3,671,100.

A reserve of \$838,200 has been established for FY 2023 of which \$588,200 is earmarked for local match requirements under the 5307 Operating Assistance toward fuel.

Revenues:

For FY 2023, the overall General Fund (001) subsidy is \$5,882,300 for both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. The CAT General Fund Transfer is sized at \$3,669,100, an increase of \$515,800 net of carryforward to cover increased operating costs.

Fare Box Revenue is sized at the same level of prior years (\$961,000), with grant subsidizes anticipated to cover any shortages.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Mission Statement

To provide safe and unconstrained delivery of ParaTransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services include compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Full Cost for Paratransit Services	1.00	5,639,500	4,233,100	1,406,400
The paratransit system provides over 100,000 trips annually to the eligible residents and visitors throughout the County. The cost to the passenger is no greater than \$4.00 per trip, making it an affordable option. Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door-to-door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population.				
Federal Transit Administration Sec. 5307 Grant	-	-637,700	-	-637,700
These grant funds support the provision of ADA complementary paratransit service. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to be used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.				
Commission of Transportation Disadvantaged (CTD) Grant	-	-768,700	-	-768,700
These grant funds support the provision of outside of the area not served by the fixed route system. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This State Trip & Equipment Program grant offsets costs to provide eligible TD trips and requires a 10% match.				
Current Level of Service Budget	<u>1.00</u>	<u>4,233,100</u>	<u>4,233,100</u>	<u>-</u>

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Paratransit Trips % on-time performance	93	90	77	90

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Public Transit and Neighborhood Enhancement (PTNE)
Trans Disadvantaged Enterprise Local Funding (427/429)**

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	84,101	86,700	86,700	93,400	-	93,400	7.7%
Operating Expense	1,375,482	3,423,800	3,295,000	3,804,200	-	3,804,200	11.1%
Capital Outlay	54,860	-	-	-	-	-	na
Net Operating Budget	1,514,443	3,510,500	3,381,700	3,897,600	-	3,897,600	11.0%
Trans to 427/429 Transp Disadv Fd	53,238	-	200	-	-	-	na
Reserve for Contingencies	-	148,600	-	250,000	-	250,000	68.2%
Reserve for Future Grant Match	-	-	-	85,500	-	85,500	na
Total Budget	1,567,680	3,659,100	3,381,900	4,233,100	-	4,233,100	15.7%
Total FTE	1.00	1.00	1.00	1.00	-	1.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	4,518	-	-	-	-	-	na
Charges For Services	180,414	254,000	175,000	254,000	-	254,000	0.0%
Miscellaneous Revenues	28,777	40,000	10,000	40,000	-	40,000	0.0%
Interest/Misc	4,155	-	-	-	-	-	na
Reimb From Other Depts	1,631	-	-	-	-	-	na
Trans fm 001 Gen Fund	3,358,850	2,472,700	1,865,800	2,213,200	-	2,213,200	(10.5)%
Trans fm 427 Transp Disadv	53,238	-	200	-	-	-	na
Carry Forward	1,010,200	907,100	3,071,500	1,740,600	-	1,740,600	91.9%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.0%
Total Funding	4,641,782	3,659,100	5,122,500	4,233,100	-	4,233,100	15.7%

Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001) transfers, fares charged to clients and grant programs awarded by federal and state agencies. Local dollars fund approximately 57% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 43% of program expenses. Numbers contained under the Forecast column include a combination of local and required local match grant dollars to reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

Forecast FY 2022:

The local share forecast for Operating Expense and Personal Services is sized at \$3,381,700. Transfers between TD Funds to the TD Grant Match Fund (429) total \$200 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue are projected approximately 30% less than budgeted levels at \$175,000. Miscellaneous revenues of \$10,000 represent vehicle repairs that are the responsibility of the transit operator vendor. The General Fund transfer is reduced by \$606,900 due to one-time transit pandemic funding and enhancements that were utilized to offset operating costs as intended by program funding rules and thereby assisting in lost revenues.

Current FY 2023:

Total TD system appropriations amount to \$5,389,500 plus a reserve of \$250,000 for a grand total of \$5,639,500. This is an increase of \$472,600 over the prior year due rising fleet costs and contractual increases for third party operations. The overall reserve of \$335,500 was increased by \$186,900.

Transportation Management Services Department

The transit management and operating service costs for FY 2023 are sized on providing 105,000 trips at an average contracted rate of \$28.41 or \$2.33 more per trip over the prior year per the terms of the most recent amendment and negotiated contract rate. The temporary rate increased ends April of 2023. Overall trips are sized at projected ridership levels prior to the pandemic. The negotiated administration contract fee of \$987,400 for management over the TD system increased by \$19,200 over the prior year. The total transit operator cost is \$3,970,100 for FY 2022.

Grant revenues of \$1,406,400 are not represented within the FY 2023 budget request. This amount is a slight increase of \$20,100 from State and Federal grant program subsidies increasing. The net amount of local funding required to offset program expense is \$4,233,100, an increase of \$574,000 attributable to establishing a larger reserve and increased costs as outlined above. Local dollars represent the only component of the program for establishing the FY 2023 budget.

Total operating expense represents the following split between local and grant funding:

- \$575,400 Fleet Maintenance
- \$542,000 Fleet Fuel
- \$302,000 Other Operations and Personal Services
- \$2,563,700 Transit Operator
- \$250,000 Reserves

\$4,233,100 Total Local Share

\$1,406,400 Total Grant Share*

*Represents Transit Operator

Revenues:

The General Fund (001) subsidy for TD during FY 2023 is sized at \$2,213,200 a \$259,500 decrease over the prior year due to available carryforward to assist in offsetting the local subsidy needs. A Fund Reserve of \$250,000 has been established. This is in addition to the required match (\$85,500) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year.

The overall General Fund (001) subsidy is \$5,882,300 for both transit systems. The split between CAT and TD are adjusted based on operational needs, available grant funding and carryforward. This accounts for the unusual but common variances in the family of transit Funds.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE)

Trans Disadvantaged Enterprise Grant Fund (428)

Mission Statement

To maintain separate accounts for the Transportation Disadvantaged grant programs provided by Federal and State sources to ensue subsidized capital transit projects and operations are tracked separately as required by grant regulations.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	751,683	-	723,600	-	-	-	na
Capital Outlay	23,573	-	-	-	-	-	na
Net Operating Budget	775,256	-	723,600	-	-	-	na
Total Budget	775,256	-	723,600	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	793,690	-	723,600	-	-	-	na
Total Funding	793,690	-	723,600	-	-	-	na

Transportation Management Services Department

Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Grant Fund (428)

Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility. Services are in process of implementation to enhance on-demand service through same-day service options providing increased accessibility to riders from funding received through the Health and Human Services and Florida Development Disabilities Council.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

Forecast FY 2022:

This list represents active grant awards:

\$800 33717 FTA Section 5310 Radios
\$722,800 33760 CTD Trip and Equipment Operations

\$723,600 Grand Total

The FTA Section 5310 program funding has no activity during FY 2022 to purchase vehicle due to the State's vendor contract being rebid due to pricing increases. The program is anticipated to resume during the State's upcoming fiscal year.

Current FY 2023:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

Revenues:

Revenues anticipated to be received from grant fund sources during FY 2023 to subsidize operations are planned at the following levels.

\$768,700 CTD Trip & Equipment Operations
\$637,700 FTA Section 5307 ADA Operations

\$1,406,400 Grand Total

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,899	-	9,500	300	-	300	na
Operating Expense	2,061	8,900	58,200	7,800	-	7,800	(12.4)%
Net Operating Budget	10,959	8,900	67,700	8,100	-	8,100	(9.0)%
Total Budget	10,959	8,900	67,700	8,100	-	8,100	(9.0)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Metropolitan Planning Org MPO (128)	10,959	8,900	67,700	8,100	-	8,100	(9.0)%
Total Net Budget	10,959	8,900	67,700	8,100	-	8,100	(9.0)%
Total Transfers and Reserves	-	-	-	-	-	-	na
Total Budget	10,959	8,900	67,700	8,100	-	8,100	(9.0)%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	3,000	6,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	91	-	-	-	-	-	na
Interest/Misc	250	200	100	100	-	100	(50.0)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	-	-	1,700	-	-	-	na
Carry Forward	61,600	900	55,100	200	-	200	(77.8)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	66,941	8,900	67,900	8,100	-	8,100	(9.0)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Metropolitan Planning Org MPO (128)

Mission Statement

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	8,100	8,300	-200
Reserves, Transfers, and Interest	-	-	-200	200
Current Level of Service Budget	-	8,100	8,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,899	-	9,500	300	-	300	na
Operating Expense	2,061	8,900	58,200	7,800	-	7,800	(12.4)%
Net Operating Budget	10,959	8,900	67,700	8,100	-	8,100	(9.0)%
Total Budget	10,959	8,900	67,700	8,100	-	8,100	(9.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	3,000	6,000	3,000	-	3,000	0.0%
Miscellaneous Revenues	91	-	-	-	-	-	na
Interest/Misc	250	200	100	100	-	100	(50.0)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 711/712 Transp Grants	-	-	1,700	-	-	-	na
Carry Forward	61,600	900	55,100	200	-	200	(77.8)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	66,941	8,900	67,900	8,100	-	8,100	(9.0)%

Transportation Management Services Department

Metropolitan Planning Organization (MPO)

Metropolitan Planning Org MPO (128)

Notes:

The MPO annual budget, like other grant funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants are administered in the Transportation Grant Funds 711/712.

Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island and Everglades City are requested to contribute \$2,000, \$1,000 and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111) of \$5,000 is subject to review by OMB prior to execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	287,649	294,500	306,600	378,900	-	378,900	28.7%
Operating Expense	1,798,136	5,361,300	4,887,900	6,367,800	-	6,367,800	18.8%
Indirect Cost Reimburs	38,500	42,400	42,400	45,200	-	45,200	6.6%
Capital Outlay	214,918	4,118,700	734,000	4,594,100	-	4,594,100	11.5%
Net Operating Budget	2,339,203	9,816,900	5,970,900	11,386,000	-	11,386,000	16.0%
Trans to Property Appraiser	31,174	46,100	46,100	43,400	-	43,400	(5.9)%
Trans to Tax Collector	80,112	114,100	114,200	112,700	-	112,700	(1.2)%
Trans to 103 Stormwater Ops	-	22,900	22,900	13,000	-	13,000	(43.2)%
Trans to 111 Unincorp Gen Fd	307,300	319,600	319,600	343,400	-	343,400	7.4%
Trans to 232 PR/NPP Bond	366,509	6,200	-	-	-	-	(100.0)%
Trans to 259 Forest Lakes	50,000	-	-	-	-	-	na
Advance/Repay to 001 General Fd	190,100	236,800	236,800	-	-	-	(100.0)%
Advance/Repay to 111 Unincrp Gen Fd	135,800	1,000	1,000	-	-	-	(100.0)%
Advance/Repay to 341 Rd Assessmt	-	-	-	1,300	-	1,300	na
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.0%
Reserve for Capital	-	1,744,800	-	4,089,500	-	4,089,500	134.4%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	3,500,198	12,543,400	6,711,500	16,224,300	-	16,224,300	29.3%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
42nd Ave SE MSTU (761)	-	-	73,000	-	-	-	na
Forest Lakes Roadway & Drainage MSTU (159)	131,608	338,100	392,000	179,700	-	179,700	(46.9)%
Golden Gate Beautification MSTU (153)	152,905	1,515,800	430,700	1,748,700	-	1,748,700	15.4%
Hawksridge Pumping System MSTU (154)	1,137	55,600	1,700	55,700	-	55,700	0.2%
Lely Golf Estates Beautification MSTU (152)	189,283	420,900	400,000	466,000	-	466,000	10.7%
MSTU's Operations (111)	350,252	370,200	382,200	444,600	-	444,600	20.1%
Naples Park Drainage MSTU&BU (139)	600	139,400	600	152,200	-	152,200	9.2%
Naples Production Park (Capital) MST&BU (138)	-	-	220,000	166,500	-	166,500	na
Naples Production Park Maintenance MSTU&BU (141)	300	58,300	300	100,300	-	100,300	72.0%
Pine Ridge Industrial Park MSTU&BU (142)	900	1,986,800	800	2,074,400	-	2,074,400	4.4%
Radio Road Beautification MSTU (158)	112,331	223,400	175,100	204,700	-	204,700	(8.4)%
Rock Road MSTU (165)	19,624	76,100	26,200	64,800	-	64,800	(14.8)%
Sabal Palm Road Extension MSTU&BU (151)	400	30,900	800	33,000	-	33,000	6.8%
Street Lighting Districts MSTU (760)	718,663	900,900	738,900	904,200	-	904,200	0.4%
Vanderbilt Beach MSTU (143)	652,886	3,604,100	3,119,400	4,679,200	-	4,679,200	29.8%
Vanderbilt Waterway MSTU (168)	7,230	89,200	5,900	102,800	-	102,800	15.2%
Victoria Park Drainage MSTU (134)	1,085	7,200	3,300	9,200	-	9,200	27.8%
Total Net Budget	2,339,203	9,816,900	5,970,900	11,386,000	-	11,386,000	16.0%
Total Transfers and Reserves	1,160,995	2,726,500	740,600	4,838,300	-	4,838,300	77.5%
Total Budget	3,500,198	12,543,400	6,711,500	16,224,300	-	16,224,300	29.3%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	3,769,693	4,620,900	4,436,200	5,152,700	-	5,152,700	11.5%
Delinquent Ad Valorem Taxes	48,193	-	-	-	-	-	na
Intergovernmental Revenues	113,027	-	-	-	-	-	na
Miscellaneous Revenues	9,659	-	-	-	-	-	na
Interest/Misc	47,960	51,600	52,700	64,300	-	64,300	24.6%
Reimb From Other Depts	5,817	19,400	-	-	-	-	(100.0)%
Trans frm Property Appraiser	2,837	-	-	-	-	-	na
Trans frm Tax Collector	28,049	-	-	-	-	-	na
Net Cost Unincorp General Fund	37,134	31,200	62,600	101,200	-	101,200	224.4%
Trans fm 143 Vander Beaut Fd	81,900	85,000	85,000	91,000	-	91,000	7.1%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,200	-	3,200	6.7%
Trans fm 152 Lely Golf Beaut Fd	52,600	54,700	54,700	58,800	-	58,800	7.5%
Trans fm 153 G Gate Beaut Fd	53,700	56,000	56,000	60,100	-	60,100	7.3%
Trans fm 158 Radio Rd Beaut Fd	39,200	40,700	40,700	43,900	-	43,900	7.9%
Trans fm 159 Forest Lake Fd	56,700	59,100	59,100	63,300	-	63,300	7.1%
Trans fm 165 Rock Rd	4,300	4,500	4,500	4,900	-	4,900	8.9%
Trans fm 168 Vandrbt Watrwy	16,000	16,600	16,600	17,700	-	17,700	6.6%
Trans fm 232 PR Ind & N Prod Pk	382,600	-	-	-	-	-	na
Trans fm 259 Forest Lake Debt	76,600	-	-	38,500	-	38,500	na
Trans fm 761 42nd Ave SE MSTU	-	-	-	500	-	500	na
Adv/Repay 761 42nd Ave SE MSTU	-	-	73,000	-	-	-	na
Carry Forward	10,235,600	7,734,900	12,553,500	10,786,100	-	10,786,100	39.4%
Less 5% Required By Law	-	(234,200)	-	(261,900)	-	(261,900)	11.8%
Total Funding	15,064,469	12,543,400	17,497,600	16,224,300	-	16,224,300	29.3%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
MSTU's Operations (111)	3.00	3.00	3.00	3.00	-	3.00	0.0%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
MSTU's Operations (111)**

Mission Statement

To provide administrative, maintenance and project management staff support to 10 Municipal Services Taxing Units (MSTUs) who desire community services beyond the level of service afforded with general fund dollars.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
MSTU Project Management	3.00	444,600	343,400	101,200
Administrative support for the established Municipal Service Taxing Units (MSTU) and Municipal Service Benefit Units (MSBU) include preparing for monthly Advisory Committees meetings. Project management and coordination services are also provided for established MSTUs/MSBUs including managing contractors hired for the construction and maintenance of 15.8 miles of roads, 7.2 miles of stormwater, 1.4 miles of boat channel, 2.2 miles of sidewalks, and 8 miles of landscaping, including the burial of 9 miles of electrical powerlines.				
Current Level of Service Budget	<u>3.00</u>	<u>444,600</u>	<u>343,400</u>	<u>101,200</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	287,649	294,500	306,600	378,900	-	378,900	28.7%
Operating Expense	62,603	75,700	75,600	65,700	-	65,700	(13.2)%
Net Operating Budget	350,252	370,200	382,200	444,600	-	444,600	20.1%
Total Budget	350,252	370,200	382,200	444,600	-	444,600	20.1%
Total FTE	3.00	3.00	3.00	3.00	-	3.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reimb From Other Depts	5,817	19,400	-	-	-	-	(100.0)%
Net Cost Unincorp General Fund	37,134	31,200	62,600	101,200	-	101,200	224.4%
Trans fm 143 Vander Beaut Fd	81,900	85,000	85,000	91,000	-	91,000	7.1%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,200	-	3,200	6.7%
Trans fm 152 Lely Golf Beaut Fd	52,600	54,700	54,700	58,800	-	58,800	7.5%
Trans fm 153 G Gate Beaut Fd	53,700	56,000	56,000	60,100	-	60,100	7.3%
Trans fm 158 Radio Rd Beaut Fd	39,200	40,700	40,700	43,900	-	43,900	7.9%
Trans fm 159 Forest Lake Fd	56,700	59,100	59,100	63,300	-	63,300	7.1%
Trans fm 165 Rock Rd	4,300	4,500	4,500	4,900	-	4,900	8.9%
Trans fm 168 Vandrbt Watrwy	16,000	16,600	16,600	17,700	-	17,700	6.6%
Trans fm 761 42nd Ave SE MSTU	-	-	-	500	-	500	na
Total Funding	350,252	370,200	382,200	444,600	-	444,600	20.1%

Transportation Management Services Department

**Improvement Districts and MSTU
MSTU's Operations (111)**

Notes:

The MSTU Operations (111) budget provides three regular positions and a contracted temporary position to manage several roadway beautification, roadway maintenance, drainage and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Taxing Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

Forecast FY 2022:

Personal services increase reflects Board-approved midyear salary adjustments. Operating expense is in line with adopted budget.

Current FY 2023:

Personal services increased due to the aforementioned midyear salary adjustments and FY 2023 salary adjustment.

Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTU's including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111) supports un-recoverable MSTU management services provided to the general public.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Victoria Park Drainage MSTU (134)**

Mission Statement

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	3,100	2,800	300
Operation and maintenance Operation and maintenance of 12" electric and 20" gas pumps for stormwater removal.	-	7,300	6,700	600
Capital - Pump Repairs and Replacement	-	13,000	13,900	-900
Current Level of Service Budget	-	23,400	23,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	385	6,500	2,600	8,400	-	8,400	29.2%
Indirect Cost Reimburs	700	700	700	800	-	800	14.3%
Net Operating Budget	1,085	7,200	3,300	9,200	-	9,200	27.8%
Trans to Property Appraiser	11	300	300	300	-	300	0.0%
Trans to Tax Collector	38	700	700	900	-	900	28.6%
Trans to 103 Stormwater Ops	-	22,900	22,900	13,000	-	13,000	(43.2)%
Total Budget	1,133	31,100	27,200	23,400	-	23,400	(24.8)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,248	17,000	16,300	19,700	-	19,700	15.9%
Delinquent Ad Valorem Taxes	9	-	-	-	-	-	na
Interest/Misc	66	-	-	-	-	-	na
Trans frm Property Appraiser	1	-	-	-	-	-	na
Trans frm Tax Collector	13	-	-	-	-	-	na
Carry Forward	15,400	15,000	15,600	4,700	-	4,700	(68.7)%
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.1%
Total Funding	16,736	31,100	31,900	23,400	-	23,400	(24.8)%

Transportation Management Services Department

Improvement Districts and MSTU Victoria Park Drainage MSTU (134)

Forecast FY 2022:

Operating expense includes the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Transfers - Budgeted transfers include \$22,900 transfer to Stormwater Operating Fund (103) for the partial reimbursement of pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

Current FY 2023:

Operating Expenses are budgeted at \$8,400 and include the customary indirect cost charges, constitutional transfers and pump maintenance expenses.

Transfers - Budgeted transfers include \$13,000 transfer to Stormwater Operating Fund (103) for the partial reimbursement of pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

Revenues:

Taxable value for this District in FY 2023 totals \$51,579,478 an increase of 15.36% from the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2023, the millage rate will remain at .3814. Previously, the millage rate was held artificially low to draw down fund balance. The millage rate has been as high as .5179 in 2005. Based on the proposed budget, the required ad valorem tax levy increases to \$19,700. This will allow the Victoria Park Drainage Fund (134) to continue to reimburse Stormwater Fund (103) over the next two years for pump repairs of \$40,451.20 incurred in FY 2021 and accumulate reserves for future pump repairs or replacements over the next four years.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Naples Production Park (Capital) MST&BU (138)**

Mission Statement

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
General Improvements	-	166,500	166,500	-
Current Level of Service Budget	-	166,500	166,500	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	-	220,000	166,500	-	166,500	na
Net Operating Budget	-	-	220,000	166,500	-	166,500	na
Trans to 232 PR/NPP Bond	366,509	6,200	-	-	-	-	(100.0)%
Total Budget	366,509	6,200	220,000	166,500	-	166,500	2,585.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,197	6,500	1,600	2,000	-	2,000	(69.2)%
Trans fm 232 PR Ind & N Prod Pk	382,600	-	-	-	-	-	na
Carry Forward	365,700	-	383,000	164,600	-	164,600	na
Less 5% Required By Law	-	(300)	-	(100)	-	(100)	(66.7)%
Total Funding	749,497	6,200	384,600	166,500	-	166,500	2,585.5%

Notes:

Funds were collected as special assessment bond proceeds within Debt Service Fund (232) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding remaining was returned to the Special Assessment Bond Fund (232).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Mission Statement

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	1,100	1,100	-
Maintenance	-	151,500	151,500	-
Maintain and if needed, make necessary improvements to secondary drainage systems within the district.				
Current Level of Service Budget	-	<u>152,600</u>	<u>152,600</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	138,900	100	151,600	-	151,600	9.1%
Indirect Cost Reimburs	500	500	500	600	-	600	20.0%
Net Operating Budget	600	139,400	600	152,200	-	152,200	9.2%
Trans to Property Appraiser	69	100	100	200	-	200	100.0%
Trans to Tax Collector	166	300	300	200	-	200	(33.3)%
Total Budget	836	139,800	1,000	152,600	-	152,600	9.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	8,055	8,500	8,200	8,600	-	8,600	1.2%
Delinquent Ad Valorem Taxes	118	-	-	-	-	-	na
Interest/Misc	554	-	700	-	-	-	na
Trans frm Property Appraiser	6	-	-	-	-	-	na
Trans frm Tax Collector	58	-	-	-	-	-	na
Carry Forward	128,600	131,800	136,600	144,500	-	144,500	9.6%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.0%
Total Funding	137,391	139,800	145,500	152,600	-	152,600	9.2%

Transportation Management Services Department

**Improvement Districts and MSTU
Naples Park Drainage MSTU&BU (139)**

Forecast FY 2022:

Only minor operating expenses are anticipated during FY 2022 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

Current FY 2023:

The vast majority of fund appropriations budgeted are for contractual maintenance. Contractual maintenance dollars are available and sufficient when drainage maintenance is necessary. Typical indirect charges and constitutional transfers total \$1000. No reserves are budgeted.

Revenues:

Taxable value is \$2,087,152,842 a 19.86% increase over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the rolled back rate of .0041 generating a property tax levy of \$8,600. The practice of levying the rolled back rate in an increasing taxable value environment will continue until funds are drawn for maintenance purposes.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Naples Production Park Maintenance MSTU&BU (141)**

Mission Statement

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	300	300	-
Roadway maintenance	-	1,026,300	1,026,300	-
Current Level of Service Budget	<u>-</u>	<u>1,026,600</u>	<u>1,026,600</u>	<u>-</u>

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	58,100	100	100,100	-	100,100	72.3%
Indirect Cost Reimburs	200	200	200	200	-	200	0.0%
Net Operating Budget	300	58,300	300	100,300	-	100,300	72.0%
Reserve for Capital	-	-	-	926,300	-	926,300	na
Total Budget	300	58,300	300	1,026,600	-	1,026,600	1,660.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	244	-	5,500	5,000	-	5,000	na
Carry Forward	58,500	58,300	1,016,700	1,021,900	-	1,021,900	1,652.8%
Less 5% Required By Law	-	-	-	(300)	-	(300)	na
Total Funding	58,744	58,300	1,022,200	1,026,600	-	1,026,600	1,660.9%

Current FY 2023:

Operating Expenses, including a small indirect cost payment, total \$100,300, along with a reserve for capital of \$926,300. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which are shown separately within Pine Ridge Industrial Park Fund (132) and Naples Production Park Fund (138).

Revenues:

Increase in carryforward is due to the transfer of funding from closed debt fund (232).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Pine Ridge Industrial Park MSTU&BU (142)**

Mission Statement

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established for the purpose of providing design, easement acquisition and construction for roadway, water, sewer and drainage improvements within the Unit.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Divisional Administration/Overhead	-	700	700	-
General Improvements	-	2,073,700	2,073,700	-
Current Level of Service Budget	-	2,074,400	2,074,400	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	100	100	100	-	100	0.0%
Indirect Cost Reimburs	800	700	700	600	-	600	(14.3)%
Capital Outlay	-	1,986,000	-	2,073,700	-	2,073,700	4.4%
Net Operating Budget	900	1,986,800	800	2,074,400	-	2,074,400	4.4%
Total Budget	900	1,986,800	800	2,074,400	-	2,074,400	4.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	8,243	6,000	8,600	9,600	-	9,600	60.0%
Carry Forward	1,976,000	1,981,100	2,057,500	2,065,300	-	2,065,300	4.3%
Less 5% Required By Law	-	(300)	-	(500)	-	(500)	66.7%
Total Funding	1,984,243	1,986,800	2,066,100	2,074,400	-	2,074,400	4.4%

Current FY 2023:

A land capital allocation totaling \$2,073,700 intended to purchase right-of-way necessary for construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$700 include Indirect Cost Reimbursement and General Insurance.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Vanderbilt Beach MSTU (143)**

Mission Statement

The Vanderbilt Beach MSTU is created for the purpose of: (1) Providing curbing, watering facilities, plantings and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee and (4) Providing for the Burial of Powerlines within the MSTU, including providing underground trenching and burial of utility lines from the street or transformer to private residence and, as needed, arranging to locate the burial of such power lines alongside any existing utility easements as well as connecting service and/or disconnecting service to external portions of the residences required as part of converting overhead utility distribution facilities to underground service.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	305,700	303,600	2,100
Improvements General/Landscaping	-	4,587,200	4,589,300	-2,100
Current Level of Service Budget	-	4,892,900	4,892,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	430,468	3,095,300	3,110,600	4,013,700	-	4,013,700	29.7%
Indirect Cost Reimburs	7,500	8,800	8,800	15,500	-	15,500	76.1%
Capital Outlay	214,918	500,000	-	650,000	-	650,000	30.0%
Net Operating Budget	652,886	3,604,100	3,119,400	4,679,200	-	4,679,200	29.8%
Trans to Property Appraiser	11,693	13,100	13,100	13,500	-	13,500	3.1%
Trans to Tax Collector	28,129	35,000	35,000	34,200	-	34,200	(2.3)%
Trans to 111 Unincorp Gen Fd	81,900	85,000	85,000	91,000	-	91,000	7.1%
Reserve for Capital	-	-	-	75,000	-	75,000	na
Total Budget	774,608	3,737,200	3,252,500	4,892,900	-	4,892,900	30.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,380,988	1,488,600	1,429,100	1,702,200	-	1,702,200	14.3%
Delinquent Ad Valorem Taxes	12,974	-	-	-	-	-	na
Interest/Misc	20,549	22,000	22,000	28,000	-	28,000	27.3%
Trans frm Property Appraiser	929	-	-	-	-	-	na
Trans frm Tax Collector	9,857	-	-	-	-	-	na
Carry Forward	4,400,200	2,302,200	5,050,800	3,249,400	-	3,249,400	41.1%
Less 5% Required By Law	-	(75,600)	-	(86,700)	-	(86,700)	14.7%
Total Funding	5,825,497	3,737,200	6,501,900	4,892,900	-	4,892,900	30.9%

Transportation Management Services Department

Improvement Districts and MSTU Vanderbilt Beach MSTU (143)

Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

Forecast FY 2022:

Expenditures can be characterized as routine median maintenance with focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 2022 is less than the budgeted level with the unspent portion of the budget carried forward into FY 2023.

Current FY 2023:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance and improvement initiatives.

Revenues:

Taxable value is \$3,404,417,979 an increase of 14.35% over last year. The rolled back rate for this district is 0.4391 per \$1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$1,702,200 in property tax revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Sabal Palm Road Extension MSTU&BU (151)**

Mission Statement

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially for the purpose of providing a preliminary engineering study for the design, construction and financing of roadway improvements within the Unit and to provide for maintenance of the existing Sabal Palm Road Extension. Due to the State purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	36,200	36,200	-
Reserves/Transfers/Interest	-	30,000	30,000	-
Current Level of Service Budget	-	66,200	66,200	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	1	3	3	3

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	30,400	300	32,800	-	32,800	7.9%
Indirect Cost Reimburs	300	500	500	200	-	200	(60.0)%
Net Operating Budget	400	30,900	800	33,000	-	33,000	6.8%
Trans to 111 Unincorp Gen Fd	2,900	3,000	3,000	3,200	-	3,200	6.7%
Reserve for Capital	-	35,800	-	30,000	-	30,000	(16.2)%
Total Budget	3,300	69,700	3,800	66,200	-	66,200	(5.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	305	-	-	-	-	-	na
Carry Forward	73,000	69,700	70,000	66,200	-	66,200	(5.0)%
Total Funding	73,305	69,700	70,000	66,200	-	66,200	(5.0)%

Transportation Management Services Department

Improvement Districts and MSTU Sabal Palm Road Extension MSTU&BU (151)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 2017. Since then available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis funding needs are evaluated to determine if a tax levy should be reinstated. A modest tax levy will be required by FY 2024 to allow for accrual of revenue to continue ongoing necessary road maintenance.

Forecast FY 2022:

Expenditures on maintenance typically occur every other year with FY 2022 planned to be an off year.

Current FY 2023:

The pattern for maintenance spending is \$30,000 - \$36,000 every other year.

Revenues:

Ordinance 86-72 established this MSTU. Taxable value is \$113,079,928, an increase of 49.40% over last year. The plan to transfer road maintenance responsibility to the State Department of Forestry has largely been abandoned and a modest tax levy will be required to continue to fund expenses in FY 2024.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Mission Statement

The MSTU was created for the purpose of beautifying and maintaining the medians of the roadways and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit as determined by the Advisory Committee. The major objective is to refurbish and maintain the completed landscape, irrigation and lighting improvements.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	347,600	356,400	-8,800
Landscape Improvements	-	189,200	180,900	8,300
Reserves/Transfers/Interest	-	150,000	149,500	500
Current Level of Service Budget	-	686,800	686,800	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	4	4	4	4

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	182,983	231,100	243,400	269,600	-	269,600	16.7%
Indirect Cost Reimburs	6,300	6,600	6,600	7,200	-	7,200	9.1%
Capital Outlay	-	183,200	150,000	189,200	-	189,200	3.3%
Net Operating Budget	189,283	420,900	400,000	466,000	-	466,000	10.7%
Trans to Property Appraiser	2,385	3,000	3,000	3,100	-	3,100	3.3%
Trans to Tax Collector	6,878	7,700	7,700	8,900	-	8,900	15.6%
Trans to 111 Unincorp Gen Fd	52,600	54,700	54,700	58,800	-	58,800	7.5%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.0%
Total Budget	251,146	636,300	465,400	686,800	-	686,800	7.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	290,730	312,400	299,900	360,700	-	360,700	15.5%
Delinquent Ad Valorem Taxes	3,185	-	-	-	-	-	na
Interest/Misc	2,387	2,300	2,900	3,000	-	3,000	30.4%
Trans frm Property Appraiser	189	-	-	-	-	-	na
Trans frm Tax Collector	2,410	-	-	-	-	-	na
Carry Forward	456,200	337,500	504,000	341,400	-	341,400	1.2%
Less 5% Required By Law	-	(15,900)	-	(18,300)	-	(18,300)	15.1%
Total Funding	755,101	636,300	806,800	686,800	-	686,800	7.9%

Transportation Management Services Department

**Improvement Districts and MSTU
Lely Golf Estates Beautification MSTU (152)**

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of 2.0 per \$1,000 of taxable value pursuant to Ordinance 2001-024.

Forecast FY 2022:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

Current FY 2023:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$180,900 improvement allowance and a \$150,000 hurricane reserve.

Revenues:

Taxable value is \$180,331,047, an increase of 15.38% over last year. The rolled back rate for this district totals 1.7348 per \$1,000 of taxable value. Ordinance 2001-024 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$360,700 in property tax revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Golden Gate Beautification MSTU (153)**

Mission Statement

The Golden Gate MSTU was created for the purpose of providing general landscaping within the road wight-of-way such as; curbing, irrigation, plantings, decorative lighting and maintenance for the portions of Golden Gate Parkway, Santa Barbara Boulevard, County Road 951, Green Boulevard, Tropicana Boulevard, Sunshine Boulevard, Hunter Boulevard, Coronado Parkway, and Lucerne Road that are located within the boundaries of the Golden Gate Beautification MSTU.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	362,100	374,100	-12,000
Landscape Improvements	-	1,464,700	1,452,700	12,000
Current Level of Service Budget	-	1,826,800	1,826,800	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	4	4	4

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	145,905	330,000	316,100	278,800	-	278,800	(15.5)%
Indirect Cost Reimburs	7,000	4,600	4,600	5,200	-	5,200	13.0%
Capital Outlay	-	1,181,200	110,000	1,464,700	-	1,464,700	24.0%
Net Operating Budget	152,905	1,515,800	430,700	1,748,700	-	1,748,700	15.4%
Trans to Property Appraiser	3,692	4,500	4,500	5,000	-	5,000	11.1%
Trans to Tax Collector	9,768	11,300	11,300	13,000	-	13,000	15.0%
Trans to 111 Unincorp Gen Fd	53,700	56,000	56,000	60,100	-	60,100	7.3%
Total Budget	220,066	1,587,600	502,500	1,826,800	-	1,826,800	15.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	468,505	533,600	512,300	607,400	-	607,400	13.8%
Delinquent Ad Valorem Taxes	7,412	-	-	-	-	-	na
Interest/Misc	4,946	4,900	6,100	6,500	-	6,500	32.7%
Trans frm Property Appraiser	293	-	-	-	-	-	na
Trans frm Tax Collector	3,423	-	-	-	-	-	na
Carry Forward	963,300	1,076,100	1,227,800	1,243,700	-	1,243,700	15.6%
Less 5% Required By Law	-	(27,000)	-	(30,800)	-	(30,800)	14.1%
Total Funding	1,447,880	1,587,600	1,746,200	1,826,800	-	1,826,800	15.1%

Transportation Management Services Department

Improvement Districts and MSTU Golden Gate Beautification MSTU (153)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and the advisory board has requested that the millage rate remain at the cap of 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-51.

Forecast FY 2022:

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities and supplies.

Current FY 2023:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch and supplies. Capital outlay allowance for future improvements and renovations is \$1,464,700.

Revenues:

Taxable value is \$1,214,827,173 an increase of 13.83% over last year. The rolled back rate for this district totals 0.4418 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$607,400 in property tax revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Hawksridge Pumping System MSTU (154)**

Mission Statement

Operation and maintenance of pumping station for storm water removal.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers/Interest	-	14,200	14,200	-
Operation and maintenance	-	56,100	56,100	-
Operation and maintenance of electrical pumps for storm water removal.				
Current Level of Service Budget	-	<u>70,300</u>	<u>70,300</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	437	54,800	900	54,900	-	54,900	0.2%
Indirect Cost Reimburs	700	800	800	800	-	800	0.0%
Net Operating Budget	1,137	55,600	1,700	55,700	-	55,700	0.2%
Trans to Property Appraiser	23	100	100	100	-	100	0.0%
Trans to Tax Collector	201	300	300	300	-	300	0.0%
Reserve for Capital	-	7,800	-	14,200	-	14,200	82.1%
Total Budget	1,361	63,800	2,100	70,300	-	70,300	10.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	2,654	2,800	2,700	2,800	-	2,800	0.0%
Delinquent Ad Valorem Taxes	3,103	-	-	-	-	-	na
Interest/Misc	255	-	-	-	-	-	na
Trans frm Property Appraiser	2	-	-	-	-	-	na
Trans frm Tax Collector	2,316	-	-	-	-	-	na
Carry Forward	60,100	61,200	67,100	67,700	-	67,700	10.6%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	68,429	63,800	69,800	70,300	-	70,300	10.2%

Transportation Management Services Department

**Improvement Districts and MSTU
Hawksridge Pumping System MSTU (154)**

Forecast FY 2022:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

Current FY 2023:

Appropriations include dollars to maintain and repair pump station equipment. Incidental expenses include indirect costs and the customary Property Appraiser and Tax Collector transfers.

Revenues:

Taxable value for this District totals \$89,385,496 an increase of 13.13% over the prior year. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. This budget is built around the rolled back tax rate of .0318 generating a property tax levy of \$2,800.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Radio Road Beautification MSTU (158)**

Mission Statement

The Radio Road MSTU was created for the purpose of providing beautification including curbing, irrigation, plantings, and maintenance of the rights-of-way areas for that portion of Radio Road district lying between Airport-Pulling Road (CR 31) and Santa Barbara Boulevard and any adjoining public road within the MSTU boundaries, and for the purpose of providing hardscape, watering facilities, planting and maintenance to the entrance to the Rich King Memorial Greenway, lying within the MSTU boundaries, which is open to the public and utilized for recreational purposes.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	151,300	151,300	-
Landscape Improvements	-	53,400	53,400	-
Reserves/Transfers/Interest	-	111,300	111,300	-
Current Level of Service Budget	-	316,000	316,000	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	109,031	120,100	111,800	151,300	-	151,300	26.0%
Indirect Cost Reimburs	3,300	3,300	3,300	3,400	-	3,400	3.0%
Capital Outlay	-	100,000	60,000	50,000	-	50,000	(50.0)%
Net Operating Budget	112,331	223,400	175,100	204,700	-	204,700	(8.4)%
Trans to Tax Collector	-	-	100	-	-	-	na
Trans to 111 Unincorp Gen Fd	39,200	40,700	40,700	43,900	-	43,900	7.9%
Reserve for Capital	-	255,700	-	67,400	-	67,400	(73.6)%
Total Budget	151,531	519,800	215,900	316,000	-	316,000	(39.2)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	2,761	3,400	2,800	1,700	-	1,700	(50.0)%
Carry Forward	676,300	516,600	527,500	314,400	-	314,400	(39.1)%
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.0)%
Total Funding	679,061	519,800	530,300	316,000	-	316,000	(39.2)%

Transportation Management Services Department

Improvement Districts and MSTU Radio Road Beautification MSTU (158)

Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and has a millage capped at 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-84. The advisory board has requested that the millage rate suspension be continued for FY 2022 as sufficient carryforward is available to support the budget.

Forecast FY 2022:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Un-expended capital outlay allowance will carry forward into FY 2023.

Current FY 2023:

Appropriated operating expenses provide for routine landscape maintenance and related services. A capital improvement allowance of \$50,000 is provided as well as a reserve of \$67,400.

Revenues:

Taxable value is \$1,752,064,682 an increase of 17.39% over last year. Ordinance 96-84 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Given the level of available reserves, no tax levy is proposed. Taxes were last levied in FY 2019.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Forest Lakes Roadway & Drainage MSTU (159)**

Mission Statement

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created for the purpose of providing roadway, installing and maintaining improved roadway lighting, traffic control signage and devices, the installation of sidewalks and related amenities, beautification and maintenance of areas within the MSTU, the construction of roadways, roadway improvements and roadway related drainage and roadway restoration within the area of the Unit as determined by the Advisory Committee, including but not limited to, maintenance of any improvements.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	270,800	292,000	-21,200
Reserves/Transfers/Interest	-	1,658,600	1,637,400	21,200
Roadway and Drainage Maintenance	-	4,200	4,200	-
Current Level of Service Budget	-	<u>1,933,600</u>	<u>1,933,600</u>	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
% of irrigation alarms responded to within 24 hours	90	90	90	90

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	126,508	165,500	193,700	175,500	-	175,500	6.0%
Indirect Cost Reimburs	5,100	4,300	4,300	4,200	-	4,200	(2.3)%
Capital Outlay	-	168,300	194,000	-	-	-	(100.0)%
Net Operating Budget	131,608	338,100	392,000	179,700	-	179,700	(46.9)%
Trans to Property Appraiser	2,463	9,500	9,500	8,500	-	8,500	(10.5)%
Trans to Tax Collector	6,477	21,500	21,500	23,500	-	23,500	9.3%
Trans to 111 Unincorp Gen Fd	56,700	59,100	59,100	63,300	-	63,300	7.1%
Trans to 259 Forest Lakes	50,000	-	-	-	-	-	na
Reserve for Capital	-	778,100	-	1,658,600	-	1,658,600	113.2%
Total Budget	247,248	1,206,300	482,100	1,933,600	-	1,933,600	60.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	289,373	912,600	876,100	1,031,200	-	1,031,200	13.0%
Interest/Misc	2,132	3,000	-	3,000	-	3,000	0.0%
Trans frm Property Appraiser	557	-	-	-	-	-	na
Trans fm 259 Forest Lake Debt	76,600	-	-	38,500	-	38,500	na
Carry Forward	397,300	336,500	518,800	912,800	-	912,800	171.3%
Less 5% Required By Law	-	(45,800)	-	(51,900)	-	(51,900)	13.3%
Total Funding	765,962	1,206,300	1,394,900	1,933,600	-	1,933,600	60.3%

Transportation Management Services Department

Improvement Districts and MSTU Forest Lakes Roadway & Drainage MSTU (159)

Notes:

From FY 08 through FY21 there were two tax levies - one for operating (Fund 159) and one for debt service (Fund 259). Together the levies totaled \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance 91-107 as amended by Ordinance 2005-20. The Bond was fully paid in December 2020 freeing up the 2.6219 tax millage required to fund debt service. Consistent with the Forest Lakes MSTU Advisory Committee's recommendation, this budget levies a total of 4.0000 mills or \$4.00 per \$1,000 of taxable value to support ongoing maintenance requirements and pay-go capital improvements.

Forecast FY 2022:

Forecast expenditures are in line with the budget as amended for prior year contracts that rolled forward.

Current FY 2023:

Operating expense includes funds for contractual engineering, maintenance and MSTU overhead costs. A capital improvement reserve of \$1,638,600 is provided. The reserve consists of \$1,238,600 allocated for general capital projects and \$400,000 allocated for roadway repaving.

Revenues:

Taxable value for the MSTU is \$257,799,765, an increase of 13.22% relative to last year. The rolled back rate for this MSTU is 3.5347 per \$1,000 of taxable value. Ordinance 1991-107 as amended by Ordinance 2005-20 authorizes a millage of 4.0000 per \$1,000 of taxable value. The Forest Lakes MSTU Advisory Committee has recommended that the full authorized millage of 4.0000 be levied to support ongoing maintenance requirements and pay-go capital improvements budgeted in Fund (159). This budget levies 4.0000 mills which will generate \$1,031,200 in property tax revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Mission Statement

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks and street lighting, for the areas within the Taxing Unit.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Maintenance Operations & Overhead	-	72,000	72,000	-
Reserves/Transfers/Interest	-	55,400	55,400	-
Current Level of Service Budget	-	<u>127,400</u>	<u>127,400</u>	-

Program Performance Measures	2021 Actual	FY 2022 Budget	FY 2022 Forecast	FY 2023 Budget
Customer Satisfaction on scale of 1 (very dissatisfied) to 5 (very satisfied)	3	3	3	3

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	18,624	75,000	25,100	63,600	-	63,600	(15.2)%
Indirect Cost Reimburs	1,000	1,100	1,100	1,200	-	1,200	9.1%
Net Operating Budget	19,624	76,100	26,200	64,800	-	64,800	(14.8)%
Trans to Property Appraiser	439	2,000	2,000	600	-	600	(70.0)%
Trans to Tax Collector	3,736	2,000	2,000	1,700	-	1,700	(15.0)%
Trans to 111 Unincorp Gen Fd	4,300	4,500	4,500	4,900	-	4,900	8.9%
Advance/Repay to 111 Unincrp Gen Fd	83,800	-	-	-	-	-	na
Reserve for Capital	-	27,600	-	55,400	-	55,400	100.7%
Total Budget	111,899	112,200	34,700	127,400	-	127,400	13.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	123,351	49,900	47,900	46,000	-	46,000	(7.8)%
Delinquent Ad Valorem Taxes	1,187	-	-	-	-	-	na
Interest/Misc	294	-	200	-	-	-	na
Trans frm Property Appraiser	35	-	-	-	-	-	na
Trans frm Tax Collector	1,309	-	-	-	-	-	na
Carry Forward	56,000	64,800	70,300	83,700	-	83,700	29.2%
Less 5% Required By Law	-	(2,500)	-	(2,300)	-	(2,300)	(8.0)%
Total Funding	182,176	112,200	118,400	127,400	-	127,400	13.5%

Transportation Management Services Department

Improvement Districts and MSTU

Rock Road MSTU (165)

Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back rate position unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight can consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU had advisory board oversight from 2011 to 2017 and has a millage capped at 3.0 per \$1,000 of taxable value pursuant to Ordinance 2006-56.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway in accordance with County standards. The actual advance totaling \$260,000 will be repaid interest free over a period of ten (10) years. Improvements were made in FY 2015 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 2015 and the first payment to Fund (111) totaling \$51,200 was made in FY 2016 and a second payment of \$80,000 was made in FY 2017. Scheduled repayment of \$15,000 per year were made in FY 2018, FY 2019 and FY 2020. The loan balance of \$83,800 was repaid in FY 2021.

Forecast FY 2022:

Forecast expenses provide for roadway maintenance and the repayment of funds advanced from Fund (111).

Current FY 2023:

The budget provides funding for planned roadway maintenance, a modest reserve, and transfers for the cost of tax collection and MSTU project management.

Revenues:

Taxable value is \$34,277,450, a decrease of -7.90% relative to prior year final taxable value. The rolled back rate for this district is 1.4686 per \$1,000 of taxable value. Ordinance 2006-56 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. This budget levies a millage neutral rate of 1.3413 mills which will generate \$46,000 in property tax revenue.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168)**

Mission Statement

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves/Transfers/Interest	-	770,400	770,400	-
Vanderbilt Waterways Dredging	-	102,800	102,800	-
These funds are allocated for operating expenses and maintenance dredging of the Vanderbilt Waterway between Bluebill bridge and the Cocohatchee River.				
Current Level of Service Budget	-	873,200	873,200	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	7,230	84,200	900	101,600	-	101,600	20.7%
Indirect Cost Reimburs	-	5,000	5,000	1,200	-	1,200	(76.0)%
Net Operating Budget	7,230	89,200	5,900	102,800	-	102,800	15.2%
Trans to Property Appraiser	3,084	4,500	4,500	4,000	-	4,000	(11.1)%
Trans to Tax Collector	7,584	12,900	12,900	10,300	-	10,300	(20.2)%
Trans to 111 Unincorp Gen Fd	16,000	16,600	16,600	17,700	-	17,700	6.6%
Advance/Repay to 001 General Fd	190,100	236,800	236,800	-	-	-	(100.0)%
Advance/Repay to 111 Unincrp Gen Fd	52,000	1,000	1,000	-	-	-	(100.0)%
Reserve for Capital	-	209,500	-	738,400	-	738,400	252.5%
Total Budget	275,998	570,500	277,700	873,200	-	873,200	53.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	366,877	403,500	387,400	471,900	-	471,900	17.0%
Delinquent Ad Valorem Taxes	4,815	-	-	-	-	-	na
Intergovernmental Revenues	113,027	-	-	-	-	-	na
Interest/Misc	624	-	-	3,000	-	3,000	na
Trans frm Property Appraiser	245	-	-	-	-	-	na
Trans frm Tax Collector	2,657	-	-	-	-	-	na
Carry Forward	100,200	187,200	312,400	422,100	-	422,100	125.5%
Less 5% Required By Law	-	(20,200)	-	(23,800)	-	(23,800)	17.8%
Total Funding	588,445	570,500	699,800	873,200	-	873,200	53.1%

Transportation Management Services Department

**Improvement Districts and MSTU
Vanderbilt Waterway MSTU (168)**

Notes:

Funding for design, permitting and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (111) and Fund (001). Full repayment to Fund (111) and Fund (001) was completed in FY 2022.

Current FY 2023:

The FY 2023 budget provides for planned and contingent operational costs, tax collection costs and a capital reserve.

Revenues:

Taxable value is \$1,572,957,646 an increase of 16.95% over last year. The rolled back rate for this district is 0.2589 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate \$471,900 in property taxes.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
Street Lighting Districts MSTU (760)**

Mission Statement

To provide street lights to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. Installation, maintenance and operation costs for the street lights will be paid for through the County Board approved taxing district.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Collier County Lighting District	-	1,540,900	1,540,900	-
Consolidation of all street lighting districts except Marco Island and Pelican Bay.				
Current Level of Service Budget	-	1,540,900	1,540,900	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	713,563	895,600	733,600	900,100	-	900,100	0.5%
Indirect Cost Reimburs	5,100	5,300	5,300	4,100	-	4,100	(22.6)%
Net Operating Budget	718,663	900,900	738,900	904,200	-	904,200	0.4%
Trans to Property Appraiser	7,314	9,000	9,000	8,000	-	8,000	(11.1)%
Trans to Tax Collector	17,136	22,400	22,400	19,500	-	19,500	(12.9)%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.0%
Reserve for Capital	-	430,300	-	524,200	-	524,200	21.8%
Total Budget	743,113	1,447,600	770,300	1,540,900	-	1,540,900	6.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	837,912	892,000	856,300	899,900	-	899,900	0.9%
Delinquent Ad Valorem Taxes	15,391	-	-	-	-	-	na
Miscellaneous Revenues	9,659	-	-	-	-	-	na
Interest/Misc	3,403	3,500	2,300	2,500	-	2,500	(28.6)%
Trans frm Property Appraiser	581	-	-	-	-	-	na
Trans frm Tax Collector	6,005	-	-	-	-	-	na
Carry Forward	508,800	596,900	595,400	683,700	-	683,700	14.5%
Less 5% Required By Law	-	(44,800)	-	(45,200)	-	(45,200)	0.9%
Total Funding	1,381,750	1,447,600	1,454,000	1,540,900	-	1,540,900	6.4%

Transportation Management Services Department

Improvement Districts and MSTU Street Lighting Districts MSTU (760)

Notes:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of street lights within the district are steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101), which subsidized the cost of electricity in FY 2013 \$86,147 and FY 2014 \$83,738. A transfer to Fund (101) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

Forecast FY 2022:

Operating Expense is forecast below FY 2022 budget due to savings in electricity from LED conversions.

Current FY 2023:

The FY 2023 budget includes \$796,300 for electricity, \$100,000 for street lighting maintenance and new lighting installation, general insurance of \$3,800, indirect costs of \$4,100, as well as customary transfers to the Property Appraiser and Tax Collector. Purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

Revenues:

Taxable value for this district totals \$7,798,060,867 which represents a 14.98% increase from last year's value. The millage neutral rate is 0.1154 per \$1,000 of taxable value and this rate will raise \$899,900 in property taxes. The Fund's cash position at the beginning of FY 2021 (9/30/20) totaled \$508,800. Cash at 9/30/2021, the beginning of FY 2022, totaled \$595,400 and budgeted fund balance at 9/30/22 is estimated at \$683,700. The cash position for this Fund will be monitored continually, but it is expected that the rolled back rate can be levied assuming taxable value continues to increase.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Transportation Management Services Department

**Improvement Districts and MSTU
42nd Ave SE MSTU (761)**

Mission Statement

The 42nd Avenue SE MSTU was created for the purpose of collecting reimbursements of expenditures made in repairing 42nd Avenue SE to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Roadway Maintenance	-	2,100	2,100	-
Current Level of Service Budget	-	2,100	2,100	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	73,000	-	-	-	na
Net Operating Budget	-	-	73,000	-	-	-	na
Trans to Property Appraiser	-	-	-	100	-	100	na
Trans to Tax Collector	-	-	-	200	-	200	na
Trans to 111 Unincorp Gen Fd	-	-	-	500	-	500	na
Advance/Repay to 341 Rd Assessmt	-	-	-	1,300	-	1,300	na
Total Budget	-	-	73,000	2,100	-	2,100	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	-	-	-	2,300	-	2,300	na
Adv/Repay 761 42nd Ave SE MSTU	-	-	73,000	-	-	-	na
Less 5% Required By Law	-	-	-	(200)	-	(200)	na
Total Funding	-	-	73,000	2,100	-	2,100	na

Transportation Management Services Department

**Improvement Districts and MSTU
42nd Ave SE MSTU (761)**

Notes:

Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit for the purpose of collecting reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mills of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mills of ad valorem taxes per year thereafter. Emergency repairs in the amount of \$72,231 were completed in 2021.

Forecast FY 2022:

A loan in the amount of \$73,000 was provided from Road Assessment Fund (341) to pay for the emergency repairs. Operating expense is forecast reflects payment for emergency repairs.

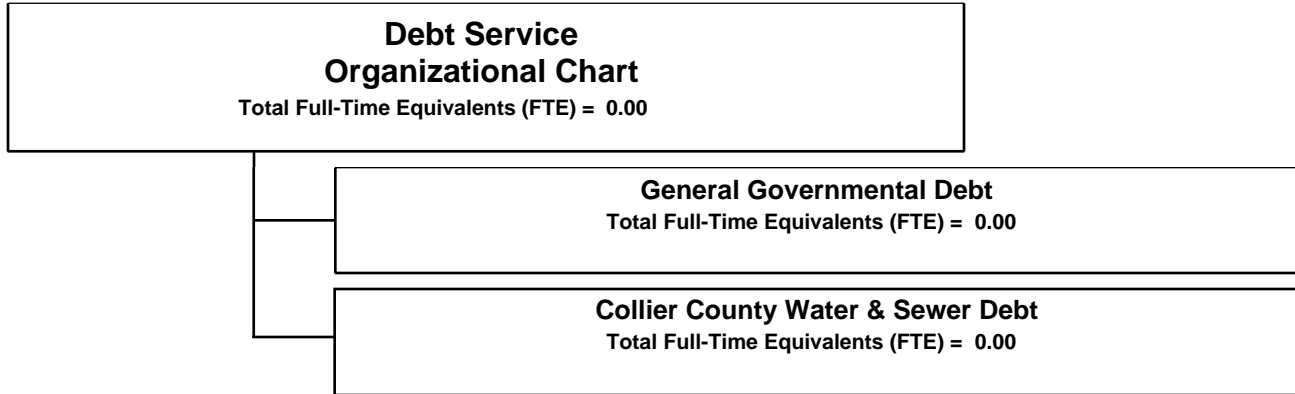
Current FY 2023:

Budget includes a loan payment of \$1,300 to Road Assessment Fund (341).

Revenues:

Taxable value for this district is \$2,332,091. Ordinance 2021-47 places a cap on the millage rate at 5.000 per \$1,000 of taxable value. The BCC voted to hold the millage rate at 1.0000 for the first two years which will generate approximately \$2,300 in property taxes.

Debt Service



Debt Service

Recap of Recent Debt Issues:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270.

On March 12, 2019, agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to \$29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the not was issued for \$28,060,000. Debt appropriations are budgeted in Fund 246.

On September 22, 2020, agenda item 11.B., the Board authorized up to \$92 million in Special Revenue Bonds. Special Obligation Revenue Bond, Series 2020A in the amount of \$75.1 million was to finance the acquisition, construction and equipping Parks and Stormwater capital improvements and refinance variable commercial paper which was used to purchase the Sports Complex property. The Taxable Special Obligation Revenue Bonds, Series 2020B in the amount of \$24,075,000 funded the purchase certain real property. Debt appropriations are budgeted in Fund 298.

On June 8, 2021, agenda item 11.G., the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt service payments will be funded from the legally available non-ad valorem revenue of the Pelican Bay Funds under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299.

On June 22, 2021, agenda item 11.D., the Board authorized up to a \$145 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County and Golden Gate City; and to help fund the Government Operations Business Park. On July 27, 2021 the revenue bond was issued for \$128,900,000. Debt appropriations are budgeted in Fund 410.

History of General Governmental Bond refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16(F)7 and again on September 29, 2009, agenda item 16(F)5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

Debt Service

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On March 8, 2022, the Board approved the refunding of the Special Obligation Refunding Revenue Bonds, Series 2011 and Series 2013. The partial refunding generated a combined net present value savings of 11.56%, or \$12,256,428. The new refunding Notes known as Special Obligation Refunding Revenue Note, Series 2022A and Series 2022B are budgeted in fund 298. These refunding notes are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

**Collier County Government
Fiscal Year 2023 Budget**

Debt Service

**History of General Governmental Debt Restructuring, Portfolio Interest Savings and
Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010**

Date	Debt Issuance	Purpose	Security for the Bonds	Par Amount Restructured	Final Maturity	NPV % Interest Savings over Issuance Life	NPV Dollar Savings over Issuance Life	Amount Returned to Utilities from DSRF**	Estimated Annual NPV Dollar Savings
July 2010	Special Obligation Revenue Bonds Series 2010	Refinance FLGFC Outstanding Variable Rate Commercial Paper using Fixed Term Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$59,895,000	2034	6.34%	\$3,796,567	\$0	\$158,190.29
Nov 2010	Special Obligation Refunding Revenue Bonds Series 2010B	Refund all of the County's Outstanding CIP Sales Tax Backed Revenue Bonds, Series 2002	CBA - All legally Available Non Ad Valorem Revenue	\$24,620,000	2021	5.40%	\$1,362,315	\$3,853,476	\$123,846.82
Jan 2011		Pre-paid the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997 in the amount of \$179,731.47	Special Assessment				\$6,556		
Apr 2011		Pre-paid the Conservation Collier Limited General Obligations Bond, Series 2008 in the amount of \$7,219,962.62	Ad Valorem				\$131,725		
Jan 2012	Special Obligation Refunding Revenue Bonds, Series 2011	Refund a portion of the County's Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$92,295,000	2030	5.05%	\$4,846,269	\$5,315,794	\$295,321.89
Jan 2012		Pre-paid the 2007 State Infrastructure Bank (SIB) Loan in the Amount of \$4,442,394.40	Gas Taxes				\$59,983		
Apr 2012	Gas Tax Refunding Revenue Bonds, Series 2012	Refund a portion of the County's Outstanding Series 2003 Gas Tax Backed Revenue Bonds	Gas Taxes	\$38,680,000	2023	9.20%	\$3,811,782	\$0	\$317,648.50
Apr 2013	Special Obligation Refunding Revenue Bonds, Series 2013	Refunds all Remaining Outstanding Series 2003 and 2005 CIP Sales Tax Backed Revenue Bonds	CBA - All legally Available Non Ad Valorem Revenue	\$73,805,000	2035	2.96%	\$2,064,642	\$10,401,508	\$89,767.04
May 2014	Gas Tax Refunding Revenue Bonds Series 2014	Refunds all Remaining Outstanding Series 2005 Gas Tax Revenue Bonds	Gas Taxes	\$89,780,000	2025	11.38%	\$9,731,581	\$0	\$748,583.15
Oct 2016		Pre-paid the Radio Road MSTU Limited General Obligation Note, Series 2012 in the Amount of \$338,891	Ad Valorem from MSTU				\$29,891		
Dec 2017	Special Obligation Refunding Revenue Note, Series 2017	Refunds Special Obligation Revenue Bond, Series 2010	CBA - All legally Available Non Ad Valorem Revenue	\$43,713,000	2034	6.72%	\$2,764,838	\$0	\$162,637.51
Mar 2022	Special Obligation Refunding Revenue Bonds, Series 2022A	Refund the Special Obligation Refunding Revenue Bonds, Series 2011	CBA - All legally Available Non Ad Valorem Revenue	\$32,865,000	2029	5.58%	\$1,797,306	\$0	\$224,663.19
July 2022	Special Obligation Refunding Revenue Bonds, Series 2022B	Refund the Special Obligation Refunding Revenue Bonds, Series 2013	CBA - All legally Available Non Ad Valorem Revenue	\$75,560,000	2035	14.17%	\$10,459,123	\$0	\$950,829.32
Totals				\$531,213,000			\$40,862,577	\$19,570,778	\$3,071,488

** Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

Debt Service Summary

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

Summary of FY 2023 Budgeted Principal and Interest Payments by Fund

<u>Fund Title</u>	<u>Fund #</u>	<u>Principal</u>	<u>Interest</u>	<u>Arbitrage Services</u>	<u>Fiscal Agent Fee</u>	<u>Total</u>
Series 2012 and 2014 Gas Tax Revenue Bond	212	12,215,000	1,045,900	7,000	10,000	13,277,900
Taxable Special Obligation Bonds, Series 2019	246	2,180,000	739,000	3,500	500	2,923,000
Tourist Development Tax Revenue Bond, Series 2018	270	1,135,000	2,582,700	3,500	10,000	3,731,200
Special Obligation Bonds, Series 2010/2017, 2011/2022A, 2013/2022B, 2020A and 2020B	298	14,705,000	6,148,700	20,000	20,000	20,893,700
Commercial Paper Loans	299	0	195,000	4,300	10,000	209,300
Sub-Total General Governmental Debt		30,235,000	10,711,300	38,300	50,500	41,035,100
County Water /Sewer District Debt	410	13,644,000	11,873,600	20,000	40,000	25,577,600
Total		\$43,879,000	\$22,584,900	\$58,300	\$90,500	\$66,612,700

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The following are ratings for select revenue bond debt investments.

Current Bond Rating by Rating Agency

<u>Debt Instrument</u>	<u>Moody's</u>	<u>Standard & Poor's</u>	<u>Fitch</u>
Gas Tax Revenue Bonds	A2	A+	AA-
Special Obligation Bonds	Aa1	AAA	AA
Tourist Development Tax Bonds	Aa3	-	AA+
County Water-Sewer Revenue Bonds	Aaa	-	AAA

A Moody's Investors Service rating of Aa is indicative of a high-quality investment grade instrument with very low credit risk, whereas an A rating indicative of an upper-medium grade instrument subject to low credit risk. Moody's uses intermediate modifiers of 1 (higher) to 3 (lower) within the Aa and A ranges. Moody's also maintains an Issuer Credit Rating of Aaa for Collier County which indicates excellent overall credit worthiness.

An obligation rated AAA has the highest rating assigned by Standard and Poor's Global Ratings. The obligor's capacity to meet its financial commitments on the obligation is extremely strong. An obligation rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher-rated categories. However, the obligator's capacity to meet its financial commitments on the obligation is still strong. Standard and Poor's Global Ratings also uses intermediate +/- modifiers for each category to indicate relative standing within the major rating categories.

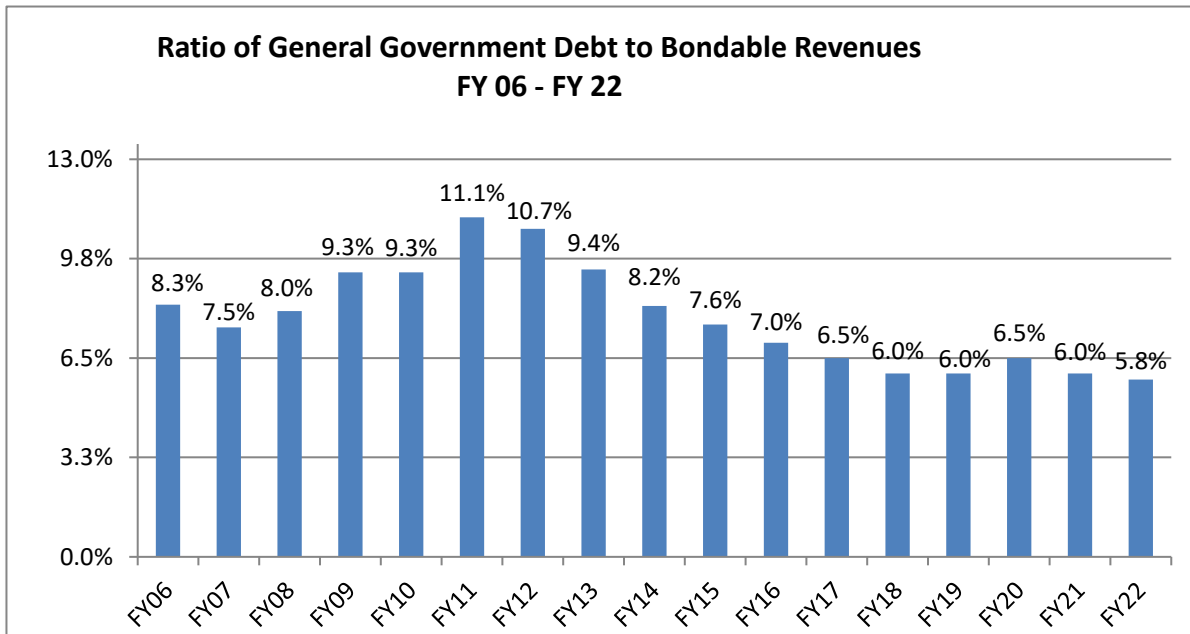
A rating of AAA by Fitch Ratings denotes the lowest expectation of default risk. A rating of AA denotes the expectations of very low default risk and indicates very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. Fitch also uses intermediate +/- modifiers for each AA category.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has and currently exists provides a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

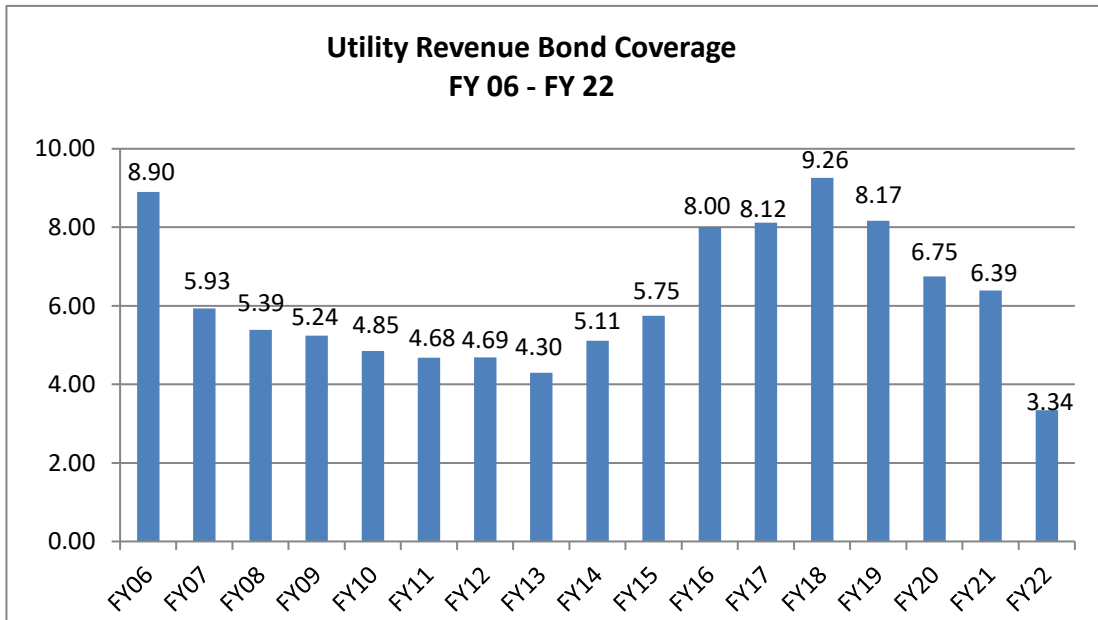
The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$531 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3,071,500 annually with this recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$41.0 million plus \$25.6 million in enterprise debt and the total represent 3.4% of the County's net adopted FY 2023 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 5.8% (unaudited for FY21). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



**Collier County Government
Fiscal Year 2023 Adopted Budget**

The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. The bond coverage is 3.34 which is a decrease from prior years due to the market-to-market adjustment significantly decreasing investment income and the annual debt service payments increased due to the issuance of the 2021 Collier County Water-Sewer District Revenue Bonds, \$128.9 million. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

Bond Refinancing

The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2022**

NOTE 7 – LONG-TERM DEBT

SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS

The following is a summary of changes in long-term obligations for the year ended September 30, 2022:

	<u>000's Omitted</u>					
	October 1, 2021	Additions	Reductions	Premium Amortized	September 30, 2022	Due within one year
Governmental Activities:						
Revenue Bonds Payable	\$ 283,100	\$ -	\$ (122,930)	\$ -	\$ 160,170	\$ 7,630
Premiums on Bonds Payable	26,726	-	(6,728)	(1,703)	18,295	-
Direct Placement Loans and Notes	111,582	108,425	(10,843)	-	209,164	22,605
Commercial Paper Loans	-	1,000	-	-	1,000	-
Financed Purchase Obligations	28	-	(28)	-	-	-
Leases Payable	7,425	865	(981)	-	7,309	877
Self-Insurance Claims	10,944	75,824	(74,885)	-	11,883	9,473
Compensated Absences	34,927	14,385	(12,717)	-	36,595	12,677
Total	<u>\$ 474,762</u>	<u>\$ 200,499</u>	<u>\$ (229,112)</u>	<u>\$ (1,703)</u>	<u>\$ 444,416</u>	<u>\$ 53,262</u>
Business-type Activities:						
Revenue Bonds Payable	\$ 253,190	\$ -	\$ (2,055)	\$ -	\$ 251,135	\$ 2,105
Premiums on Bonds Payable	44,266	-	-	(2,102)	42,164	-
Direct Placement Loans and Notes	82,476	-	(14,852)	-	67,624	11,539
Notes Payable	70	-	-	-	70	70
Leases Payable	703	-	(96)	-	607	98
Landfill Closure Liability	1,627	-	(240)	-	1,387	39
Compensated Absences	3,181	3,849	(2,938)	-	4,092	3,274
Total	<u>\$ 385,513</u>	<u>\$ 3,849</u>	<u>\$ (20,181)</u>	<u>\$ (2,102)</u>	<u>\$ 367,079</u>	<u>\$ 17,125</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2022**

NOTE 7 – LONG-TERM DEBT – CONTINUED

DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2022 were composed of the following:

Governmental Activities Revenue Bonds

<p>\$38,680,000 2012 Gas Tax Refunding Revenue Bonds, due in annual installments of \$2,700,000 to \$6,605,000 through June 1, 2023; interest at 3.00% to 5.00% and collateralized by a pledge on the combined gas tax proceeds. Bonds were issued for purposes of advance refunding the County's 2003 Gas Tax Revenue Bonds.</p>	<p>\$ 3,760,000</p>
<p>\$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of \$1,030,000 to \$3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.</p>	<p>59,705,000</p>
<p>\$75,100,000 2020A Special Obligation Revenue Bonds, due in annual installments of \$165,000 to \$6,045,000 through October 1, 2045; interest at 4.00% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of providing funding for the acquisition, construction and equipping of various capital improvements and refunding a commercial paper loan.</p>	<p>74,935,000</p>
<p>\$24,075,000 2020B Taxable Special Obligation Revenue Bonds, due in annual installments of \$2,275,000 to \$2,920,000 through October 1, 2029; interest at 2.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of financing the purchase of certain real property.</p>	<p><u>21,800,000</u></p>
<p>Total Governmental Activities Revenue Bonds</p>	<p><u>\$ 160,200,000</u></p>

Governmental Activities Direct Placement Loans

<p>\$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.</p>	<p>\$ 34,685,000</p>
<p>\$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds.</p>	<p>37,994,000</p>
<p>\$28,060,000 2019 Taxable Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of \$1,555,000 to \$5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.</p>	<p>28,060,000</p>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2022**

NOTE 7 – LONG-TERM DEBT – CONTINUED

<p>\$32,865,000 2022A Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$8,425,000 to \$1,540,000 through October 1, 2029; interest at 1.43% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2011 Special Obligation Refunding Revenue Bonds.</p>	32,865,000
<p>\$75,560,000 2022B Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$8,295,000 to \$570,000 through October 1, 2035; interest at 1.85% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2013 Special Obligation Refunding Revenue Bonds.</p>	<u>75,560,000</u>
<p>Total Governmental Activities Direct Placement Loans</p>	<u>\$ 209,164,000</u>
<u>Governmental Activities Commercial Paper Loans</u>	
<p>\$1,000,000 Commercial Paper Loan issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 1, 2027; monthly variable interest for the current fiscal year of 2.15% to 2.84%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of constructing sidewalk improvements in the Pelican Bay Services District.</p>	<u>\$ 1,000,000</u>
<p>Total Governmental Activities Commercial Paper Loans</p>	<u>\$ 1,000,000</u>
<p>Total Governmental Activities Obligations</p>	<u>370,364,000</u>
<p>Unamortized Bond Premium</p>	<u>18,294,758</u>
<p>Governmental Activities Obligations, Net</p>	<u>388,658,758</u>
<p>Less Current Portion of Governmental Activities Obligations</p>	<u>(30,235,000)</u>
<p>Long-Term Portion of Governmental Activities Obligations, Net</p>	<u>\$ 358,423,758</u>

BUSINESS-TYPE ACTIVITIES

Business-type Activities Revenue Bonds

<p>\$48,105,000 2016 Collier County Water and Sewer Refunding Revenue Bonds due in annual installments of \$5,035,000 to \$7,090,000 through July 1, 2036; interest at 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of currently refunding all of the District's remaining 2006 Water and Sewer Revenue Bonds.</p>	\$ 48,105,000
<p>\$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of \$4,385,000 to \$14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the Collier County Water and Sewer District.</p>	76,185,000
<p>\$128,900,000 2021 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,055,000 to \$11,300,000 through July 1, 2046; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various water and wastewater improvements within the Collier County Water and Sewer District.</p>	<u>128,845,000</u>
<p>Total Business-type Activities Revenue Bonds</p>	<u>\$ 251,135,000</u>

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2022**

NOTE 7 – LONG-TERM DEBT – CONTINUED

Business-type Activities Direct Placement Loans

\$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community. 25,155,000

Total Business-type Activities Direct Placement Loans \$ 25,155,000

Business-type Activities Note Payable

\$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement. \$ 69,848

\$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the District's State Revolving Fund Loans. \$ 42,469,000

Total Business-type Activities Note Payable \$ 42,538,848

Total Business-type Activities Obligations \$ 318,828,848

Unamortized Bond Premium \$ 42,163,593

Business-type Activities Obligations, Net \$ 360,992,441

Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets \$ (10,233,000)

Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets (3,480,848)

Long-Term Portion of Business-type Activities Obligations, Net \$ 347,278,593

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2022**

NOTE 7 – LONG-TERM DEBT – CONTINUED

SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts, and arbitrage rebate liability, are as follows:

Fiscal Year	Governmental Activities						Totals
	Revenue Bonds		Direct Placement Loans and Notes Payable		Commercial Paper Loans		
	Principal	Interest	Principal	Interest	Principal	Interest	
2023	\$ 7,630,000	\$ 6,219,900	\$ 22,605,000	\$ 4,171,106	\$ -	\$ 180,000	\$ 40,806,006
2024	3,990,000	5,987,550	26,751,000	4,047,090	-	180,000	40,955,640
2025	4,110,000	5,863,500	27,246,000	3,470,052	-	180,000	40,869,552
2026	4,235,000	5,734,900	14,309,000	2,869,089	-	180,000	27,327,989
2027	4,365,000	5,601,575	14,603,000	2,544,824	1,000,000	135,000	28,249,399
2028-32	24,070,000	25,641,725	68,370,000	7,620,126	-	-	125,701,851
2033-37	29,865,000	19,660,775	35,280,000	1,299,144	-	-	86,104,919
2038-42	36,615,000	12,840,500	-	-	-	-	49,455,500
2043-47	38,250,000	4,875,400	-	-	-	-	43,125,400
2048-52	10,400,000	285,600	-	-	-	-	10,685,600
Total	\$163,530,000	\$ 92,711,425	\$209,164,000	\$ 26,021,431	\$ 1,000,000	\$ 855,000	\$493,281,856

Fiscal Year	Business-type Activities						Totals
	Revenue Bonds		Direct Placement Loans and Notes Payable		Notes Payable		
	Principal	Interest	Principal	Interest	Principal	Interest	
2023	\$ 2,105,000	\$ 10,502,681	\$ 11,539,000	\$ 1,370,677	\$ 69,848	\$ -	\$ 25,587,206
2024	2,210,000	10,397,431	11,763,000	1,141,595	-	-	25,512,026
2025	2,320,000	10,286,931	11,429,000	907,993	-	-	24,943,924
2026	2,435,000	10,170,931	10,103,000	679,884	-	-	23,388,815
2027	2,560,000	10,049,181	8,671,000	475,093	-	-	21,755,274
2028-32	50,380,000	45,963,157	14,119,000	415,681	-	-	110,877,838
2033-37	80,195,000	30,897,714	-	-	-	-	111,092,714
2038-42	66,270,000	14,988,150	-	-	-	-	81,258,150
2043-47	42,660,000	4,349,600	-	-	-	-	47,009,600
Total	\$251,135,000	\$147,605,776	\$ 67,624,000	\$ 4,990,923	\$ 69,848	\$ -	\$471,425,547

CURRENT YEAR FINANCING ACTIVITIES

On March 15, 2022, Collier County issued the Series 2022A Special Obligation Refunding Revenue Note (Bank Term Loan) in the par amount of \$32,865,000. This note was issued for the purpose of refunding the County's outstanding Special Obligation Refunding Revenue Bonds, Series 2011. The final maturity of the Series 2022A Note is October 1, 2029, with an interest rate of 1.43%. The refunding achieved a net present value savings of 5.58% on the refunded bonds, an aggregate debt service savings of \$1,927,082 and an economic gain of \$1,820,723. The Series 2022A Special Obligation Refunding Revenue Note was issued as a direct placement financing, secured with a lien on parity with all outstanding Special Obligation Revenue Bonds. The refunded Series 2011 Special Obligation Refunding Revenue Bonds had a redemption date of March 15, 2022.

Collier County, Florida
DRAFT – Notes to the Financial Statements
September 30, 2022

NOTE 7 – LONG-TERM DEBT – CONTINUED

On June 30, 2022, Collier County issued a \$1,000,000 commercial paper loan through the Florida Local Government Finance Commission's Pooled Commercial Paper Program. The loan was issued for purposes of sidewalk improvements in the Pelican Bay Services Municipal Services Taxing and Benefit Unit. The loan bears monthly variable interest and is collateralized by all legally available non-ad valorem revenues as defined in the loan agreement.

On July 6, 2022, Collier County issued the Series 2022B Special Obligation Refunding Revenue Note (Bank Term Loan) in the par amount of \$75,560,000. This note was issued for the purpose of refunding the County's outstanding Special Obligation Refunding Revenue Bonds, Series 2013. The final maturity of the Series 2022B Note is October 1, 2035, with an interest rate of 1.85%. The refunding achieved a net present value savings of 14.17% on the refunded bonds, an aggregate debt service savings of \$11,882,585 and an economic gain of \$10,460,042. The Series 2022B Special Obligation Refunding Revenue Note was issued as a direct placement financing, secured with a lien on parity with all outstanding Special Obligation Revenue Bonds. The refunded Series 2013 Special Obligation Refunding Revenue Bonds have a redemption date of October 1, 2022.

RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2010B, 2011, 2013, 2020A and 2020B Special Obligation Refunding Revenue Bonds and Series 2017 and 2019 Special Obligation Refunding Revenue Notes, the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes. The total non-ad valorem revenue collections pledged to payment of the Special Obligation Bonds and Notes for the fiscal year ended September 30, 2022 was \$137,768,005.

According to County resolutions authorizing the issuance of the Series 2012 Gas Tax Revenue Refunding Bonds and Series 2014 Gas Tax Refunding Revenue Bond, the issues are payable from and secured by liens on gas tax revenues.

Total pledged gas tax revenue collections for the fiscal year ended September 30, 2022 were \$22,919,743.

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issues are payable from and secured by a lien on tourist development tax revenues. Total tourist development tax revenues for the fiscal year ended September 30, 2022 were \$36,192,118.

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$285,306,000 in Series 2015, 2016, 2018, 2019 and 2021 senior lien revenue bonds and direct placement loans. Proceeds from the bonds and loans were used for the expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2046, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District (District). The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2022 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$64,014,693, and \$80,288,176 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2022 totaled \$12,565,757, providing coverage of 509% and 639%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2022.

In addition, the District has a note outstanding in the amount of \$50,360,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded and direct placement loan indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2022.

LEGAL DEBT MARGIN

The Constitution of the State of Florida and the Florida Statutes set no legal debt limit.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

Department Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	26,790	58,300	58,300	58,300	-	58,300	0.0%
Payment to Escrow Agent	-	-	32,815,200	-	-	-	na
Debt Service	2,199,758	60,500	110,300	60,500	-	60,500	0.0%
Debt Service - Principal	55,526,181	44,660,000	44,660,000	43,879,000	-	43,879,000	(1.7)%
Debt Service - Interest Expense	20,151,747	26,116,200	25,320,900	22,584,900	-	22,584,900	(13.5)%
Total Net Budget	77,904,476	70,925,000	102,994,700	66,612,700	-	66,612,700	(6.1)%
Trans to Property Appraiser	4,548	-	-	-	-	-	na
Trans to Tax Collector	12,438	-	-	-	-	-	na
Trans to 138 Naples Prod Pk	382,600	-	-	-	-	-	na
Trans to 159 Forest Lake Drn MSTU	50,000	-	-	38,500	-	38,500	na
Trans to 259 Forest Lakes	26,600	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	15,700	15,700	-	-	-	(100.0)%
Reserve for Debt Service	-	33,528,900	-	32,597,000	-	32,597,000	(2.8)%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	78,380,662	106,074,500	103,010,400	100,853,100	-	100,853,100	(4.9)%

Appropriations by Division	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
General Governmental Debt	53,935,821	42,092,500	74,162,200	41,035,100	-	41,035,100	(2.5)%
Collier County Water & Sewer Debt	23,968,655	28,832,500	28,832,500	25,577,600	-	25,577,600	(11.3)%
Total Net Budget	77,904,476	70,925,000	102,994,700	66,612,700	-	66,612,700	(6.1)%
General Governmental Debt	476,187	6,267,200	15,700	5,140,700	-	5,140,700	(18.0)%
Collier County Water & Sewer Debt	-	28,882,300	-	29,099,700	-	29,099,700	0.8%
Total Transfers and Reserves	476,187	35,149,500	15,700	34,240,400	-	34,240,400	(2.6)%
Total Budget	78,380,662	106,074,500	103,010,400	100,853,100	-	100,853,100	(4.9)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

Department Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	550,547	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	5,827	-	-	-	-	-	na
Special Assessments	5,713	-	-	-	-	-	na
Gas Taxes	2,033,421	1,900,000	2,000,000	2,000,000	-	2,000,000	5.3%
Interest/Misc	148,126	122,600	137,700	137,700	-	137,700	12.3%
Bond Proceeds	20,007,687	-	32,865,000	-	-	-	na
Trans frm Tax Collector	4,358	-	-	-	-	-	na
Trans fm 001 Gen Fund	5,313,500	8,908,000	8,857,900	7,774,700	-	7,774,700	(12.7)%
Trans fm 101 Transp Op Fd	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.2)%
Trans fm 138 Naples Prod Pk	366,509	6,200	-	-	-	-	(100.0)%
Trans fm 159 Forest Lake Fd	50,000	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,071,500	-	-	-	-	-	na
Trans fm 299 Comm Paper Debt	-	15,700	15,700	-	-	-	(100.0)%
Trans fm 313 Gas Tax Cap Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Trans fm 322 PB Irr Cap Fd	-	200,000	63,500	209,300	-	209,300	4.7%
Trans fm 345 Pk & Rec Cap	-	300,000	277,200	300,000	-	300,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	3,713,100	3,410,500	3,218,500	5,504,400	-	5,504,400	61.4%
Trans fm 350 EMS Cap Fd	442,900	444,500	430,600	397,300	-	397,300	(10.6)%
Trans fm 355 Library Cap Fd	1,060,900	1,058,100	1,058,100	616,400	-	616,400	(41.7)%
Trans fm 381 Correctional Cap Fd	1,822,000	1,789,900	1,675,200	1,617,100	-	1,617,100	(9.7)%
Trans fm 385 Law Enforc Cap Fd	1,831,300	1,835,300	1,801,600	1,721,400	-	1,721,400	(6.2)%
Trans fm 390 Gen Gov Fac Cap Fd	5,575,800	5,595,500	5,422,100	4,799,400	-	4,799,400	(14.2)%
Trans fm 408 Water / Sewer Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.6%
Trans fm 411 W Impact Fee Cap Fd	8,522,500	13,246,700	13,246,700	8,184,700	-	8,184,700	(38.2)%
Trans fm 413 S Impact Fee Cap Fd	5,882,800	7,565,800	7,272,500	8,742,000	-	8,742,000	15.5%
Trans fm 758 TDT Capital	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	16.0%
Carry Forward	30,032,700	35,812,800	34,681,800	34,213,400	-	34,213,400	(4.5)%
Less 5% Required By Law	-	(101,600)	-	(107,000)	-	(107,000)	5.3%
Total Funding	114,495,088	106,074,500	137,223,800	100,853,100	-	100,853,100	(4.9)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

General Governmental Debt

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	13,735	38,300	38,300	38,300	-	38,300	0.0%
Payment to Escrow Agent	-	-	32,815,200	-	-	-	na
Debt Service	1,070,797	50,500	100,300	50,500	-	50,500	0.0%
Debt Service - Principal	39,837,218	27,753,000	27,753,000	30,235,000	-	30,235,000	8.9%
Debt Service - Interest Expense	13,014,070	14,250,700	13,455,400	10,711,300	-	10,711,300	(24.8)%
Net Operating Budget	53,935,821	42,092,500	74,162,200	41,035,100	-	41,035,100	(2.5)%
Trans to Property Appraiser	4,548	-	-	-	-	-	na
Trans to Tax Collector	12,438	-	-	-	-	-	na
Trans to 138 Naples Prod Pk	382,600	-	-	-	-	-	na
Trans to 159 Forest Lake Drn MSTU	50,000	-	-	38,500	-	38,500	na
Trans to 259 Forest Lakes	26,600	-	-	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	15,700	15,700	-	-	-	(100.0)%
Reserve for Debt Service	-	4,946,600	-	3,797,300	-	3,797,300	(23.2)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	54,412,007	48,359,700	74,177,900	46,175,800	-	46,175,800	(4.5)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Commercial Paper Debt (299)	11,113,167	200,800	64,300	209,300	-	209,300	4.2%
CRA Taxable Note (TD Bank), Series 2017 (287)	3,320,139	-	-	-	-	-	na
Forest Lakes Roadway Limited General Obligation Bonds (259)	1,086,096	-	-	-	-	-	na
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)	13,318,564	13,304,700	13,304,700	13,277,900	-	13,277,900	(0.2)%
Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298)	20,605,812	24,082,600	56,288,800	20,893,700	-	20,893,700	(13.2)%
Taxable Special Obligation Revenue Note, Series 2019 (246)	768,844	772,900	772,900	2,923,000	-	2,923,000	278.2%
Tourist Development Tax Revenue Bond, Series 2018 (270)	3,723,200	3,731,500	3,731,500	3,731,200	-	3,731,200	0.0%
Total Net Budget	53,935,821	42,092,500	74,162,200	41,035,100	-	41,035,100	(2.5)%
Total Transfers and Reserves	476,187	6,267,200	15,700	5,140,700	-	5,140,700	(18.0)%
Total Budget	54,412,007	48,359,700	74,177,900	46,175,800	-	46,175,800	(4.5)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

General Governmental Debt

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	550,547	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	5,827	-	-	-	-	-	na
Gas Taxes	2,033,421	1,900,000	2,000,000	2,000,000	-	2,000,000	5.3%
Interest/Misc	25,026	22,600	12,700	12,700	-	12,700	(43.8)%
Bond Proceeds	11,100,397	-	32,865,000	-	-	-	na
Trans frm Tax Collector	4,358	-	-	-	-	-	na
Trans fm 001 Gen Fund	5,313,500	8,908,000	8,857,900	7,774,700	-	7,774,700	(12.7)%
Trans fm 101 Transp Op Fd	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.2)%
Trans fm 138 Naples Prod Pk	366,509	6,200	-	-	-	-	(100.0)%
Trans fm 159 Forest Lake Fd	50,000	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,071,500	-	-	-	-	-	na
Trans fm 299 Comm Paper Debt	-	15,700	15,700	-	-	-	(100.0)%
Trans fm 313 Gas Tax Cap Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Trans fm 322 PB Irr Cap Fd	-	200,000	63,500	209,300	-	209,300	4.7%
Trans fm 345 Pk & Rec Cap	-	300,000	277,200	300,000	-	300,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	3,713,100	3,410,500	3,218,500	5,504,400	-	5,504,400	61.4%
Trans fm 350 EMS Cap Fd	442,900	444,500	430,600	397,300	-	397,300	(10.6)%
Trans fm 355 Library Cap Fd	1,060,900	1,058,100	1,058,100	616,400	-	616,400	(41.7)%
Trans fm 381 Correctional Cap Fd	1,822,000	1,789,900	1,675,200	1,617,100	-	1,617,100	(9.7)%
Trans fm 385 Law Enforc Cap Fd	1,831,300	1,835,300	1,801,600	1,721,400	-	1,721,400	(6.2)%
Trans fm 390 Gen Gov Fac Cap Fd	5,575,800	5,595,500	5,422,100	4,799,400	-	4,799,400	(14.2)%
Trans fm 758 TDT Capital	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	16.0%
Carry Forward	8,477,900	7,236,200	6,078,300	5,274,200	-	5,274,200	(27.1)%
Less 5% Required By Law	-	(96,600)	-	(100,700)	-	(100,700)	4.2%
Total Funding	61,842,386	48,359,700	79,452,100	46,175,800	-	46,175,800	(4.5)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Debt Service	-	14,520,300	14,520,300	-
Current Level of Service Budget	-	14,520,300	14,520,300	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	1,610	7,000	7,000	7,000	-	7,000	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	11,515,000	11,875,000	11,875,000	12,215,000	-	12,215,000	2.9%
Debt Service - Interest Expense	1,801,954	1,412,700	1,412,700	1,045,900	-	1,045,900	(26.0)%
Net Operating Budget	13,318,564	13,304,700	13,304,700	13,277,900	-	13,277,900	(0.2)%
Reserve for Debt Service	-	970,800	-	1,242,400	-	1,242,400	28.0%
Total Budget	13,318,564	14,275,500	13,304,700	14,520,300	-	14,520,300	1.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Gas Taxes	2,033,421	1,900,000	2,000,000	2,000,000	-	2,000,000	5.3%
Interest/Misc	5,330	1,000	1,000	1,000	-	1,000	0.0%
Trans fm 313 Gas Tax Cap Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Carry Forward	1,137,900	1,170,000	1,323,100	1,319,400	-	1,319,400	12.8%
Less 5% Required By Law	-	(95,500)	-	(100,100)	-	(100,100)	4.8%
Total Funding	14,641,651	14,275,500	14,624,100	14,520,300	-	14,520,300	1.7%

Debt Service

General Governmental Debt

Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212)

Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003
Principal Outstanding as of September 30, 2022: \$0
Final Maturity: June 1, 2013
Interest Rate: 3.70% - 5.25%
Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005
Principal Outstanding as of September 30, 2022: \$0
Final Maturity: June 1, 2015
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012
Principal Outstanding as of September 30, 2022: \$3,760,000
Final Maturity: June 1, 2023
Interest Rate: 3.00% - 5.00%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014
Principal Outstanding as of September 30, 2022: \$34,685,000
Final Maturity: June 1, 2025
Interest Rate: 2.33%
Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

Revenues:

The State of Florida will have a "Gas Tax" holiday in the month of October 2022, saving drivers roughly 25-cents per gallon. It is planned that this shortfall will be backfilled with federal dollars from the "American Rescue Plan." Therefore the FY23 revenue budget does not show a decrease.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
Pine Ridge/Naples Production Park Debt (232)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 138 Naples Prod Pk	382,600	-	-	-	-	-	na
Reserve for Debt Service	-	1,437,800	-	-	-	-	(100.0)%
Total Budget	382,600	1,437,800	-	-	-	-	(100.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	4,685	8,000	-	-	-	-	(100.0)%
Trans fm 138 Naples Prod Pk	366,509	6,200	-	-	-	-	(100.0)%
Carry Forward	1,043,800	1,424,000	-	-	-	-	(100.0)%
Less 5% Required By Law	-	(400)	-	-	-	-	(100.0)%
Total Funding	1,414,993	1,437,800	-	-	-	-	(100.0)%

Notes:

Purpose: Pine Ridge Industrial Park and Naples Production Park Improvements.
Principal Outstanding as of September 30, 2022: \$0
Final Maturity was to be October 1, 2013
Revenue Pledged was Assessments
Last Fiscal Year to Bill Assessments: 2013

The industrial park MSTUs' were created in the early 1980's to fund capital improvements that benefited the park owners. These improvements were funded by debt and were paid back by a special assessment. On April 14, 2009, the Board of County Commissioners approved agenda item 16(B)12 to move residual money remaining into the Pine Ridge Industrial Park Capital Fund 132 (\$3,393,900) and Naples Production Park Capital Improvement Fund 138 (\$2,776,900). The capital improvements proposed were to construct and repair intersections, roads, and drainage.

Since FY 2009 additional transfers have been made as follows:

	Pine Ridge Ind Pk Fd 132	Naples Prod Pk Fd 138
FY 2010	\$436,000	\$356,700
FY 2011	\$748,100	\$613,200
FY 2014	\$700,000	\$ 0
FY 2015	\$305,100	\$ 0
FY 2016	\$ 13,100	\$650,000
FY 2021	\$ 0	\$382,600
Total	\$2,202,300	\$2,002,500

The planned capital projects have been constructed and residual funding has been returned to Fund 232 as follows:

FY 2018	\$ 76,552	\$714,400
FY 2021	\$ 0	\$366,500

At the start of FY 2022, the residual cash balance of \$1,040,658.27 was transferred to each MSTU's Operating Fund.
Pine Ridge Industrial Park MSTU fund 142 received \$74,791.69
Naples Production Park (Operating) MSTU fund 141 received \$965,593.58

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
Taxable Special Obligation Revenue Note, Series 2019 (246)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Debt Service	-	2,923,000	2,923,000	-
Current Level of Service Budget	-	2,923,000	2,923,000	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	500	500	500	-	500	0.0%
Debt Service - Principal	-	-	-	2,180,000	-	2,180,000	na
Debt Service - Interest Expense	768,844	768,900	768,900	739,000	-	739,000	(3.9)%
Net Operating Budget	768,844	772,900	772,900	2,923,000	-	2,923,000	278.2%
Total Budget	768,844	772,900	772,900	2,923,000	-	2,923,000	278.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	63	100	100	100	-	100	0.0%
Trans fm 346 Pks Unincorp Cap Fd	765,100	768,700	768,700	2,918,900	-	2,918,900	279.7%
Carry Forward	11,800	4,100	8,100	4,000	-	4,000	(2.4)%
Total Funding	776,963	772,900	776,900	2,923,000	-	2,923,000	278.2%

Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.
Principal Outstanding as of September 30, 2022: \$28,060,000
Final Maturity: October 1, 2029
Interest Rate: 2.749%
Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
Euclid & Lakeland Ave Assessment (253)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves, Transfers, and Interest	-	97,700	97,700	-
Current Level of Service Budget	-	97,700	97,700	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Debt Service	-	97,500	-	97,700	-	97,700	0.2%
Total Budget	-	97,500	-	97,700	-	97,700	0.2%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	403	500	400	400	-	400	(20.0)%
Carry Forward	96,500	97,000	96,900	97,300	-	97,300	0.3%
Total Funding	96,903	97,500	97,300	97,700	-	97,700	0.2%

Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.
Principal Outstanding as of September 30, 2022: \$0
Final Maturity was to be October 1, 1995
Revenue Pledged was Assessments

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Reserves, Transfers, and Interest	-	38,500	38,500	-
Current Level of Service Budget	-	38,500	38,500	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	3,200	-	-	-	-	-	na
Debt Service	371	-	-	-	-	-	na
Debt Service - Principal	1,060,000	-	-	-	-	-	na
Debt Service - Interest Expense	22,525	-	-	-	-	-	na
Net Operating Budget	1,086,096	-	-	-	-	-	na
Trans to Property Appraiser	4,548	-	-	-	-	-	na
Trans to Tax Collector	12,438	-	-	-	-	-	na
Trans to 159 Forest Lake Drn MSTU	50,000	-	-	38,500	-	38,500	na
Trans to 259 Forest Lakes	26,600	-	-	-	-	-	na
Total Budget	1,179,683	-	-	38,500	-	38,500	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	550,547	-	-	-	-	-	na
Delinquent Ad Valorem Taxes	5,827	-	-	-	-	-	na
Interest/Misc	1,566	-	400	400	-	400	na
Trans frm Tax Collector	4,358	-	-	-	-	-	na
Trans fm 159 Forest Lake Fd	50,000	-	-	-	-	-	na
Carry Forward	605,100	-	37,700	38,100	-	38,100	na
Total Funding	1,217,398	-	38,100	38,500	-	38,500	na

Debt Service

General Governmental Debt

Forest Lakes Roadway Limited General Obligation Bonds (259)

Notes:

Purpose: Forest Lakes Roadway Capital Improvements.
Principal Outstanding as of September 30, 2022: \$0
Final Maturity: January 1, 2022
Bond Retired: December 2020
Interest Rate: 3.75% - 4.25%
Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500.

Utilizing the reserve in FY 2021, the remaining balance on the bond was pre-paid in December 2020. Residual reserves available after pre-payment of the final debt service payment will be returned to the operating fund (159). There will be no FY 2022 or future debt service tax levy for this bond.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
Tourist Development Tax Revenue Bond, Series 2018 (270)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Debt Service	-	6,188,400	6,188,400	-
Current Level of Service Budget	-	<u>6,188,400</u>	<u>6,188,400</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	2,450	3,500	3,500	3,500	-	3,500	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	1,030,000	1,080,000	1,080,000	1,135,000	-	1,135,000	5.1%
Debt Service - Interest Expense	2,690,750	2,638,000	2,638,000	2,582,700	-	2,582,700	(2.1)%
Net Operating Budget	3,723,200	3,731,500	3,731,500	3,731,200	-	3,731,200	0.0%
Reserve for Debt Service	-	2,440,500	-	2,457,200	-	2,457,200	0.7%
Total Budget	3,723,200	6,172,000	3,731,500	6,188,400	-	6,188,400	0.3%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,475	5,000	5,000	5,000	-	5,000	0.0%
Trans fm 758 TDT Capital	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	16.0%
Carry Forward	2,956,700	2,950,200	2,962,800	2,453,400	-	2,453,400	(16.8)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.0%
Total Funding	6,685,975	6,172,000	6,184,900	6,188,400	-	6,188,400	0.3%

Forecast FY 2022:

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

Tourist Development Tax Revenue Bonds, Series 2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

Principal Outstanding as of September 30, 2022: \$59,705,000

Final Maturity: October 1, 2048.

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
CRA Taxable Note (TD Bank), Series 2017 (287)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Debt Service - Principal	3,291,218	-	-	-	-	-	na
Debt Service - Interest Expense	28,921	-	-	-	-	-	na
Net Operating Budget	3,320,139	-	-	-	-	-	na
Total Budget	3,320,139	-	-	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	530	-	-	-	-	-	na
Trans fm 187 Bayshore Redev Fd	3,071,500	-	-	-	-	-	na
Carry Forward	567,700	-	-	-	-	-	na
Total Funding	3,639,730	-	-	-	-	-	na

Notes:

Purpose: Bayshore / Gateway Triangle Community Redevelopment Agency (CRA) and acquisition and capital improvements.

Collier County Community Redevelopment Agency Taxable Note (Fifth Third Bank), Series 2013.

Principal Outstanding as of September 30, 2022: \$0

Final Balloon Maturity was to be on June 1, 2018

Interest Rate: Monthly variable interest rate of 30-day LIBOR plus 3.75%

Pledged: All available non-ad valorem revenues of the Bayshore Gateway Community Redevelopment Agency

Collier County Community Redevelopment Agency Taxable Note (TD Bank), Series 2017.

Principal Outstanding as of September 30, 2022: \$0

Final Maturity: March 1, 2027

Bond Retired: November 2020

Interest Rate: 3.56%

Pledged: Bayshore Gateway Community Redevelopment Agency tax increment revenues and other CRA operating revenues

The BCC in its capacity as the governing body of the Collier County CRA first entered into an agreement with Wachovia Bank in July 2006 for a \$7.0 million line of credit to assemble strategic property within the Bayshore Gateway CRA for redevelopment. In September 2009, the CRA and the BCC entered into a variable interest rate loan agreement with Fifth Third Bank for \$13.5 million to pay off outstanding draws on the Wachovia credit line and borrow an additional \$7.6 million to acquire additional strategic property. During this time period, economic conditions worsened into the prolonged recession. To achieve better loan terms and avoid an impending final balloon payment, another restructuring of the financing was undertaken in May 2013 with Fifth Third Bank. On February 28, 2017, agenda item 14.B.1., the Board approved the TD Bank Loan Agreement restructuring the note. The Series 2017 Taxable Note provides a fixed and more favorable interest rate, conversion to a fully amortized payment schedule and less burdensome reserve requirements.

Current FY 2023:

In November 2020, paid-off the Taxable Note utilizing proceeds from closing on the sale of the Mini-Triangle property.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298)

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Debt Service	-	40,000	-	40,000
Reserves, Transfers, and Interest	-	1,305,156	9,142,459	-7,837,303
Principal and Interest Payments, Series 2022A Note	-	8,854,113	7,934,126	919,987
2022A Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2029; interest at 1.425% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2022B Note	-	1,900,841	1,466,525	434,316
2022B Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2035; interest at 1.85% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2017 Note	-	3,839,015	3,655,490	183,525
2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020A Bond	-	3,308,875	-	3,308,875
2020A Special Obligation Revenue Bonds, due in annual installments through October 1, 2045; interest at 4.00% to 5.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Principal and Interest Payments, Series 2020B Bond	-	2,950,600	-	2,950,600
2020B Taxable Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.00% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities.				
Current Level of Service Budget	-	<u>22,198,600</u>	<u>22,198,600</u>	-

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

General Governmental Debt

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298)

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	5,670	20,000	20,000	20,000	-	20,000	0.0%
Payment to Escrow Agent	-	-	32,815,200	-	-	-	na
Debt Service	1,070,426	20,000	69,800	20,000	-	20,000	0.0%
Debt Service - Principal	11,841,000	14,798,000	14,798,000	14,705,000	-	14,705,000	(0.6)%
Debt Service - Interest Expense	7,688,715	9,244,600	8,585,800	6,148,700	-	6,148,700	(33.5)%
Net Operating Budget	20,605,812	24,082,600	56,288,800	20,893,700	-	20,893,700	(13.2)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.0%
Total Budget	20,605,812	25,387,500	56,288,800	22,198,600	-	22,198,600	(12.6)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	5,845	8,000	5,800	5,800	-	5,800	(27.5)%
Bond Proceeds	1,100,397	-	32,865,000	-	-	-	na
Trans fm 001 Gen Fund	4,348,500	8,908,000	8,857,900	7,774,700	-	7,774,700	(12.7)%
Trans fm 101 Transp Op Fd	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.2)%
Trans fm 299 Comm Paper Debt	-	15,700	15,700	-	-	-	(100.0)%
Trans fm 345 Pk & Rec Cap	-	300,000	277,200	300,000	-	300,000	0.0%
Trans fm 346 Pks Unincorp Cap Fd	2,948,000	2,641,800	2,449,800	2,585,500	-	2,585,500	(2.1)%
Trans fm 350 EMS Cap Fd	442,900	444,500	430,600	397,300	-	397,300	(10.6)%
Trans fm 355 Library Cap Fd	1,060,900	1,058,100	1,058,100	616,400	-	616,400	(41.7)%
Trans fm 381 Correctional Cap Fd	1,822,000	1,789,900	1,675,200	1,617,100	-	1,617,100	(9.7)%
Trans fm 385 Law Enforc Cap Fd	1,831,300	1,835,300	1,801,600	1,721,400	-	1,721,400	(6.2)%
Trans fm 390 Gen Gov Fac Cap Fd	5,575,800	5,595,500	5,422,100	4,799,400	-	4,799,400	(14.2)%
Carry Forward	1,893,800	1,574,400	1,633,200	1,362,000	-	1,362,000	(13.5)%
Less 5% Required By Law	-	(400)	-	(300)	-	(300)	(25.0)%
Total Funding	22,239,043	25,387,500	57,650,800	22,198,600	-	22,198,600	(12.6)%

Notes:

Special Obligation Refunding Revenue Note, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2022: \$37,994,000

Final Maturity: July 1, 2034

Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Debt Service

Special Obligation Revenue Bonds, Series 2020A:

Purpose: To finance the acquisition, construction and equipping of various capital improvements and refinance Commercial Paper A-1-1.

Major capital projects funded with the 2020A Special Obligation Revenue Bonds include Stormwater system improvements, Park aquatic and other capital improvements and refinancing variable rate commercial paper which was used to purchase the Sports Complex property.

Principal Outstanding as of September 30, 2022: \$74,935,000

Final Maturity: October 1, 2045

Interest Rate: 4.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Taxable Special Obligation Revenue Bonds, Series 2020B:

Purpose: Acquisition of Real Property. To purchase approximately 967 acres of property known as the Hussey Property and approximately 1,046 acres of property known as the Camp Keais property.

Principal Outstanding as of September 30, 2022: \$21,800,000

Final Maturity: October 1, 2029

Interest Rate: 2.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022A:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2011 which partial refunded 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2022: \$32,865,000

Final Maturity: October 1, 2029

Interest Rate: 1.425%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022B:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2013 which refunded all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2022: \$75,560,000

Final Maturity: October 1, 2035

Interest Rate: 1.850%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 (now the 2022B Note) to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001).

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**General Governmental Debt
Commercial Paper Debt (299)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
Debt Service	-	209,300	209,300	-
Current Level of Service Budget	-	209,300	209,300	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	805	4,300	4,300	4,300	-	4,300	0.0%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	11,100,000	-	-	-	-	-	na
Debt Service - Interest Expense	12,362	186,500	50,000	195,000	-	195,000	4.6%
Net Operating Budget	11,113,167	200,800	64,300	209,300	-	209,300	4.2%
Trans to 298 Sp Ob Bd '10	-	15,700	15,700	-	-	-	(100.0)%
Total Budget	11,113,167	216,500	80,000	209,300	-	209,300	(3.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	129	-	-	-	-	-	na
Bond Proceeds	10,000,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	965,000	-	-	-	-	-	na
Trans fm 322 PB Irr Cap Fd	-	200,000	63,500	209,300	-	209,300	4.7%
Carry Forward	164,600	16,500	16,500	-	-	-	(100.0)%
Total Funding	11,129,729	216,500	80,000	209,300	-	209,300	(3.3)%

Notes:

Commercial Paper Loans are as follows:

FY21: On June 27, 2017, agenda item 11C., the Board approved up to a \$60 million commercial paper loan to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On April 30, 2018 Commercial Paper Loan A-1-1 was issued in the amount of \$12 million to purchase the 60 acres sport complex property. In November 2020, this variable rate commercial paper was refinanced as part of the Special Obligation Revenue Bonds, Series 2020A and the remaining balance related to this issue was transferred to the SO Bonds Fund (298) in FY22.

FY22 & FY23: On June 8, 2021, agenda item 11G, the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt services payments will be funded from Pelican Bay Capital Fund (322).

First draw anticipated in FY 2022.

Revenue Pledged: Covenant to budget and appropriate non ad-valorem revenue but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

Collier County Water & Sewer Debt

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	13,055	20,000	20,000	20,000	-	20,000	0.0%
Debt Service	1,128,961	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,688,963	16,907,000	16,907,000	13,644,000	-	13,644,000	(19.3)%
Debt Service - Interest Expense	7,137,676	11,865,500	11,865,500	11,873,600	-	11,873,600	0.1%
Net Operating Budget	23,968,655	28,832,500	28,832,500	25,577,600	-	25,577,600	(11.3)%
Reserve for Debt Service	-	28,582,300	-	28,799,700	-	28,799,700	0.8%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	23,968,655	57,714,800	28,832,500	54,677,300	-	54,677,300	(5.3)%

Appropriations by Program	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
County Water/Sewer Debt Service (410)	23,968,655	28,832,500	28,832,500	25,577,600	-	25,577,600	(11.3)%
Total Net Budget	23,968,655	28,832,500	28,832,500	25,577,600	-	25,577,600	(11.3)%
Total Transfers and Reserves	-	28,882,300	-	29,099,700	-	29,099,700	0.8%
Total Budget	23,968,655	57,714,800	28,832,500	54,677,300	-	54,677,300	(5.3)%

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	5,713	-	-	-	-	-	na
Interest/Misc	123,100	100,000	125,000	125,000	-	125,000	25.0%
Bond Proceeds	8,907,289	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.6%
Trans fm 411 W Impact Fee Cap Fd	8,522,500	13,246,700	13,246,700	8,184,700	-	8,184,700	(38.2)%
Trans fm 413 S Impact Fee Cap Fd	5,882,800	7,565,800	7,272,500	8,742,000	-	8,742,000	15.5%
Carry Forward	21,554,800	28,576,600	28,603,500	28,939,200	-	28,939,200	1.3%
Less 5% Required By Law	-	(5,000)	-	(6,300)	-	(6,300)	26.0%
Total Funding	52,652,702	57,714,800	57,771,700	54,677,300	-	54,677,300	(5.3)%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

Mission Statement

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

Program Summary	FY 2023 Total FTE	FY 2023 Budget	FY 2023 Revenues	FY 2023 Net Cost
2016 County Water & Sewer Refunding Revenue Bonds	-	2,405,250	1,741,036	664,214
Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fees.				
2016B County Water & Sewer Refunding Revenue Note	-	8,798,442	8,029,010	769,432
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2018 County Water & Sewer Revenue Bonds	-	4,111,236	-	4,111,236
Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fees.				
2019 County Water & Sewer Revenue Bonds	-	2,791,532	1,113,175	1,678,357
Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fees.				
2021 County Water & Sewer Revenue Bonds	-	7,410,900	6,074,778	1,336,122
Due in annual installments through July 1, 2046. Principal and interest are payable from the net operating revenues & system development fees.				
Overhead/Admin Fees, Reserves, Interest, and Transfers	-	29,159,940	37,719,301	-8,559,361
Current Level of Service Budget	-	<u>54,677,300</u>	<u>54,677,300</u>	-

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.0%
Arbitrage Services	13,055	20,000	20,000	20,000	-	20,000	0.0%
Debt Service	1,128,961	10,000	10,000	10,000	-	10,000	0.0%
Debt Service - Principal	15,688,963	16,907,000	16,907,000	13,644,000	-	13,644,000	(19.3)%
Debt Service - Interest Expense	7,137,676	11,865,500	11,865,500	11,873,600	-	11,873,600	0.1%
Net Operating Budget	<u>23,968,655</u>	<u>28,832,500</u>	<u>28,832,500</u>	<u>25,577,600</u>	-	<u>25,577,600</u>	<u>(11.3)%</u>
Reserve for Debt Service	-	28,582,300	-	28,799,700	-	28,799,700	0.8%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.0%
Total Budget	<u>23,968,655</u>	<u>57,714,800</u>	<u>28,832,500</u>	<u>54,677,300</u>	-	<u>54,677,300</u>	<u>(5.3)%</u>

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Debt Service

**Collier County Water & Sewer Debt
County Water/Sewer Debt Service (410)**

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	5,713	-	-	-	-	-	na
Interest/Misc	123,100	100,000	125,000	125,000	-	125,000	25.0%
Bond Proceeds	8,907,289	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.6%
Trans fm 411 W Impact Fee Cap Fd	8,522,500	13,246,700	13,246,700	8,184,700	-	8,184,700	(38.2)%
Trans fm 413 S Impact Fee Cap Fd	5,882,800	7,565,800	7,272,500	8,742,000	-	8,742,000	15.5%
Carry Forward	21,554,800	28,576,600	28,603,500	28,939,200	-	28,939,200	1.3%
Less 5% Required By Law	-	(5,000)	-	(6,300)	-	(6,300)	26.0%
Total Funding	52,652,702	57,714,800	57,771,700	54,677,300	-	54,677,300	(5.3)%

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2015:

Purpose: Partial refunding of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2022: \$0

Final Maturity: July 1, 2022

Interest Rate: 1.75%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Bonds, Series 2016:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2022: \$48,105,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2022: \$42,469,000

Final Maturity: July 1, 2029

Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2022: \$25,155,000

Final Maturity: July 1, 2029

Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Debt Service

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2022: \$76,185,000

Final Maturity: July 1, 2039

Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2021:

Purpose: To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business operations and field operations.

Principal Outstanding as of September 30, 2022: \$126,845,000

Final Maturity: July 1, 2046

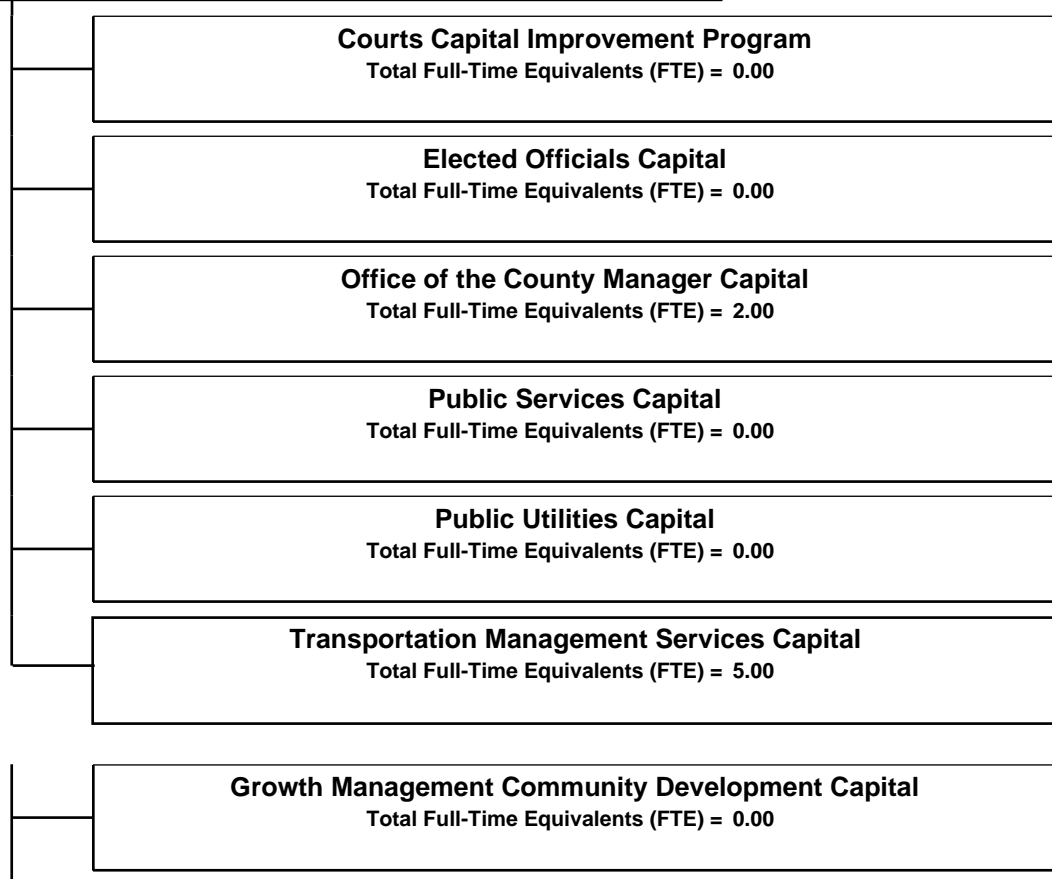
Interest Rate: 4.00% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Capital Improvement Program

Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 5.00



Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five-year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

Capital Improvement Program (CIP) Development

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

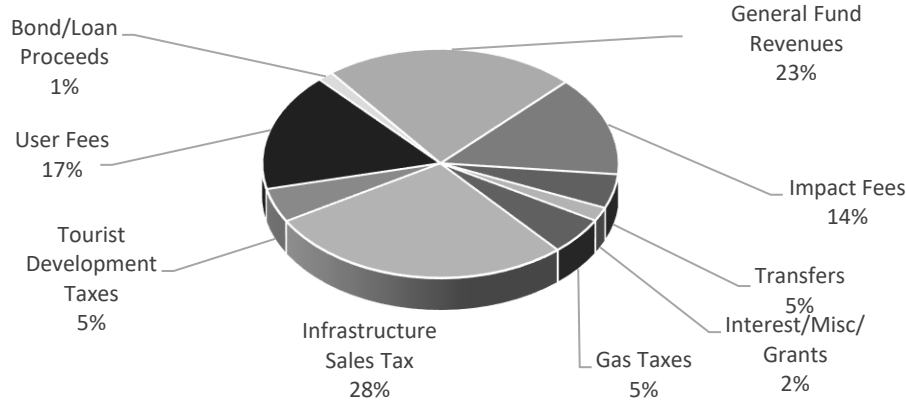
The FY 23 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, bond proceeds, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, bond proceeds, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) by the local option infrastructure sales tax.

**Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program**

The FY 23 CIP includes total revenues of \$720,124,400 as shown below.

FY 23 CIP Funding Source



FY 23 CIP REVENUE

Gas Taxes	\$ 20,503,100
Infrastructure Sales Tax	108,653,900
Tourist Development Taxes	18,663,300
User Fees	64,979,100
Bond/Loan Proceeds	5,500,000
General Fund Revenues	88,970,900
Impact Fees	54,908,000
Transfers	18,771,200
Interest/Misc./Grants	7,619,200
Total	<u>388,568,700</u>
Carry forward	342,074,300
Revenue Reserve	<u>(10,518,600)</u>
Net Revenue	\$720,124,400

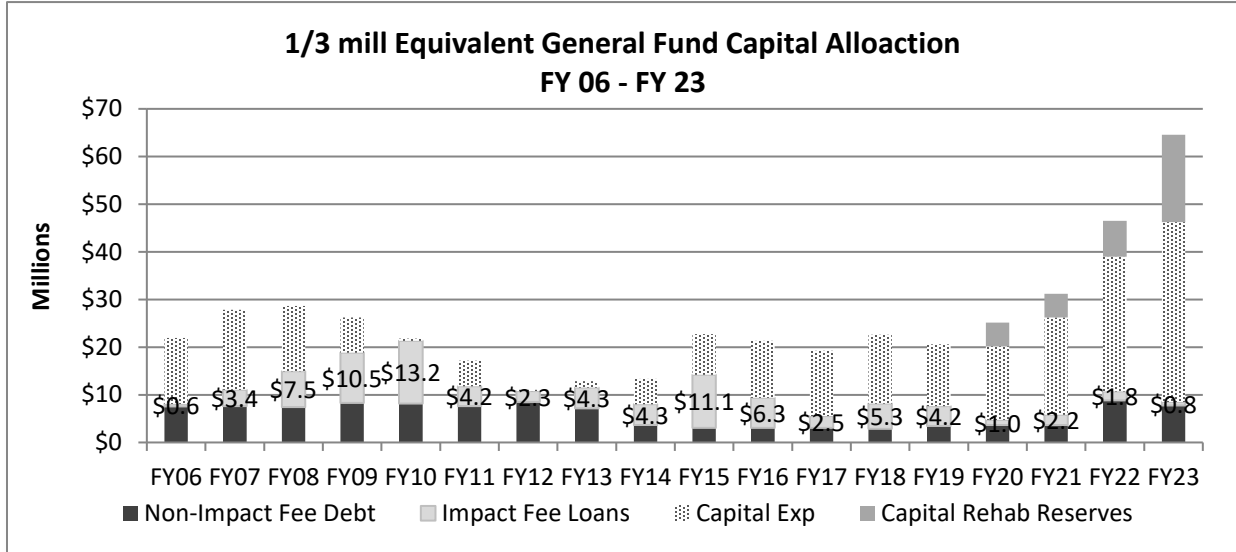
1/3 mill Equivalent General Fund Capital Allocation

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 23, the equivalency amount was increased to 0.5278 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. During the Great Recession which started in FY 2007, the impact fee revenue stream was not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation was being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the 1/3 of a mill equivalent allocation has loaned the impact fee funds \$83,078,400 and \$21,111,374 directly from the General Fund.

Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program

Below is a graph on how the equivalent of 1/3 of a mill has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.



For FY 12, loans to the various impact fee funds were reduced by a one-time occurrence of reallocating unused project money to debt. Also, the Capital Improvement Revenue Bonds, Series 2002/2003/2005 were refunded into the 2010B; 2011 and 2013 Special Obligation Bonds reducing the principal and interest payments from the various impact fee funds, therefore further reducing the size of the loans.

For FY 15, the \$11.1 million loan included \$4.3 million to assist the impact fee funds with their debt service payments and \$6.8 million for funding for three growth related projects, an EMS station, a Sheriff Substation and the purchase and renovation of a building for the Supervisor of Elections.

For FY 16, the \$6.3 million loan includes an additional \$900,000 for the Sheriff Substation. For FY 18, the \$5.3 million loan includes funding for a new EMS station of \$2 million.

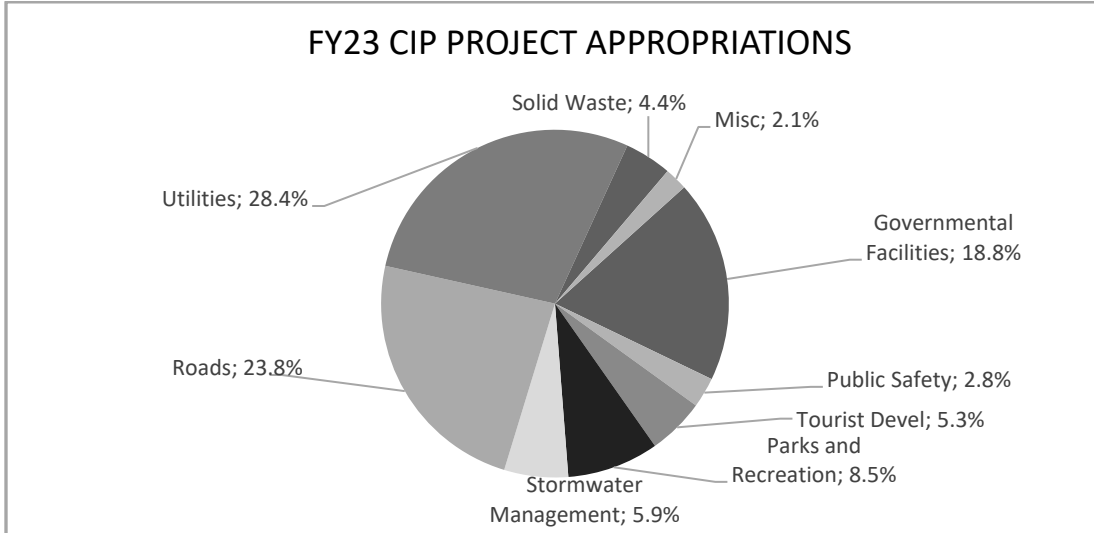
In FY 22, the 2020A bond was issued to provide \$20 million for Parks repairs of various aquatic centers and \$60 million for Stormwater infrastructure repairs & improvements.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county’s substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard “pay as you go” approach will be evaluated through various financing strategies where appropriate based upon compliance with the “Debt Management Policy”. In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County’s financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit rating, setting appropriate reserve levels, and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.

Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program

Appropriations: FY 23 Capital Improvement Program appropriations include \$194,189,100 in planned project expenditures, reserves of \$468,378,300, debt service funding of \$47,564,000, transfers of \$7,422,300; impact fee studies and operational costs support of \$346,300. The allocation of FY 23 CIP project appropriations is shown below.



FY 23 CIP APPROPRIATIONS

Governmental Facilities	\$ 36,531,100
Public Safety	5,463,200
Tourist Development Council	10,271,200
Parks & Recreation	16,558,900
Stormwater Management.	11,551,400
Roads	46,152,300
Utilities	55,035,300
Solid Waste	8,500,000
Misc.*	4,125,700
Project Total	<u>194,189,100</u>
Reserves/Debt/Misc.	<u>523,710,900</u>
Total Appropriations	<u>\$717,900,000</u>

*Misc. includes replacement Library books \$900,000, Museum Capital Program \$308,000, Pelican Bay – Clam Pass Restoration \$155,000, Pelican Bay – Capital Improvement Program \$2,487,700, and Airport 275,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program**

**FY 23 CAPITAL IMPROVEMENT PROGRAM (CIP)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)**

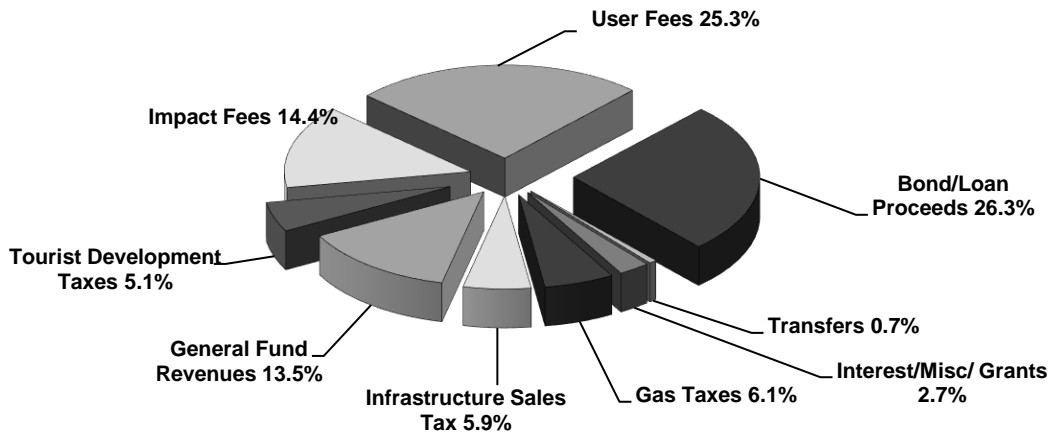
Dept./Functional Area	TDC Projects (Sp Rev Fd)	Co-Wide Cap Projects (Cap Proj Fd)	Parks Projects (Cap Proj Fd)	Stormwater Projects (Cap Proj Fd)	Transp* Projects (Cap Proj Fd)	Pub Safety, EMS, Fire Projects (Cap Proj Fd)	Misc. Projects (Cap Proj Fd)	Utilities Projects (Enterprise Fd)	Solid Waste Projects (Enterprise Fd)	FY2023 Total CIP
General Government	-	36,493.7	-	-	-	-	37.4	-	-	36,531.1
Public Safety	-	5,463.0	-	-	-	0.2	-	-	-	5,463.2
Physical Environment	2,272.0	100.0	-	11,451.4	-	-	2,642.7	-	-	16,466.1
Transportation	-	-	-	-	46,152.3	-	-	-	-	46,152.3
Human Services	-	-	-	-	-	-	-	-	-	-
Culture & Recreation	7,999.2	900.0	16,558.9	-	-	-	308.0	-	-	25,766.1
Utilities Water	-	-	-	-	-	-	-	22,758.0	-	22,758.0
Utilities Wastewater	-	-	-	-	-	-	-	32,277.3	-	32,277.3
Solid Waste Landfill	-	-	-	-	-	-	-	-	8,500.0	8,500.0
Airport Authority	-	-	-	-	-	-	275.0	-	-	275.0
Project Expenditures:	10,271.2	42,956.7	16,558.9	11,451.4	46,152.3	0.2	3,263.1	55,035.3	8,500.0	194,189.1
Operating Costs/Reimb	75.0	-	1.3	-	250.0	-	20.0	-	-	346.3
Impact Fee Refunds	-	-	-	-	-	-	-	-	-	-
Transfers	4,863.2	757.7	15.0	-	1.0	940.7	841.9	2.8	-	7,422.3
Debt Service	3,730.3	4,799.4	5,804.4	-	11,300.0	3,735.8	1,267.4	16,926.7	-	47,564.0
Reserves	71,150.0	286,573.5	17,560.1	36,955.8	21,800.6	4,493.4	999.3	18,257.7	10,587.9	468,378.3
Non-Proj Expenditures:	79,818.5	292,130.6	23,380.8	36,955.8	33,351.6	9,169.9	3,128.6	35,187.2	10,587.9	523,710.9
Total Expenditures:	90,089.7	335,087.3	39,939.7	48,407.2	79,503.9	9,170.1	6,391.7	90,222.5	19,087.9	717,900.0
Revenue	TDC Projects	Co-Wide Cap Projects	Parks Projects	Stormwater Projects	Transp* Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY2023 Total
Ad Valorem Taxes	-	-	-	-	15.9	-	-	-	-	15.9
Tourist Development Tax	18,663.3	-	-	-	-	-	-	-	-	18,663.3
Infrastructure Surtax	-	108,653.9	-	-	-	-	-	-	-	108,653.9
Impact Fees	-	3,200.0	11,300.0	-	19,100.0	4,308.0	960.0	16,000.0	-	54,868.0
Gas Taxes*	-	-	-	-	20,503.1	-	-	-	-	20,503.1
Assessments	-	-	-	-	-	-	1,785.9	56.8	-	1,842.7
Tfrs Property Taxes (001)	4,000.0	48,976.3	3,605.8	8,271.5	10,625.9	-	200.0	-	-	75,679.5
Tfrs Property Taxes (111)	-	133.5	3,450.0	5,387.9	3,800.0	-	520.0	-	-	13,291.4
Tfrs User Fees (408)	-	-	-	-	-	-	-	56,660.6	-	56,660.6
Tfrs (Other Funds)	3,382.5	2,519.0	-	-	1.3	-	1,257.7	-	17,063.8	24,224.3
Bond/Loan Proceeds	-	-	-	-	-	-	-	-	-	-
Grants/Contributions	-	-	-	-	-	-	-	-	-	-
Interest/Miscellaneous	490.0	1,740.0	1,070.1	350.5	689.5	24.3	18.1	1,287.0	60.0	5,729.5
Carry Forward	64,511.7	175,544.4	21,132.4	34,414.8	26,788.5	5,054.5	1,788.4	17,081.0	1,967.1	348,282.8
Revenue Reserve	(957.8)	(5,679.8)	(618.6)	(17.5)	(2,020.3)	(216.7)	(138.4)	(862.9)	(3.0)	(10,515.0)
Total Revenue:	90,089.7	335,087.3	39,939.7	48,407.2	79,503.9	9,170.1	6,391.7	90,222.5	19,087.9	717,900.0

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by future bond/loan proceeds, impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of future bond/loan proceeds, local and state gas taxes, local option infrastructure sales tax, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects (EMS stations & ambulances and Sheriff's Forensic Evidence building) local option infrastructure sales tax. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Stormwater anticipates additional funding from bond proceeds. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 23 - FY 27 CIP/CIE.

FIVE-YEAR CIP/CIE PLANNED REVENUE



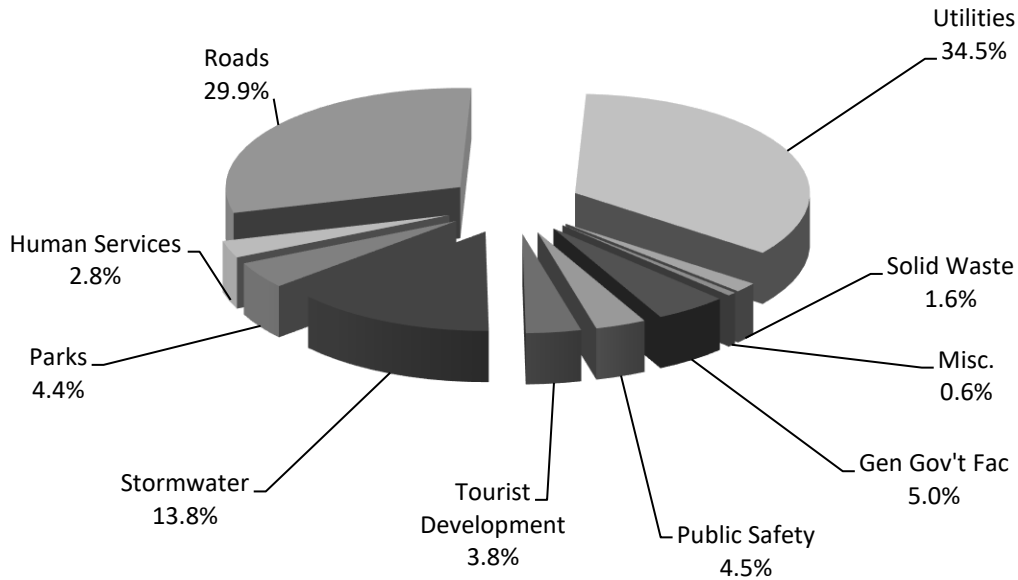
FIVE-YEAR CIP/CIE PLANNED REVENUE

Gas Taxes	\$ 112,480,900
Infrastructure Sales Tax	108,653,900
General Fund Revenues (001/111)	251,137,800
Tourist Development Tax	95,201,500
Impact Fees	267,598,800
User Fees	469,061,100
Bond/Loan Proceeds	487,446,300
Transfers	12,190,700
Interest/Misc./Grants	50,018,100
TOTAL REVENUE	\$1,853,789,100
Carry Forward	348,282,800
Reserves/Non-Project Expenses	(28,963,300)
TOTAL PROJECT FUNDING	\$2,173,108,600

**Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program**

Appropriations: The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,594,390,300. The five-year CIE is summarized below.

FIVE-YEAR CIP/CIE PLANNED PROJECTS



FIVE-YEAR CIP/CIE PLANNED PROJECTS

Governmental Facilities	\$ 79,439,100
Public Safety	55,756,100
Tourist Development	60,546,400
Stormwater Management.	220,570,500
Parks & Recreation	69,798,900
Human Services	45,000,000
Roads	477,413,000
Utilities	550,778,600
Solid Waste	25,542,000
Misc.*	9,545,700
Project Total	<u>1,594,390,300</u>
Reserves/Debt/Misc./ Operating	578,718,300
Total Appropriations	<u>\$2,173,108,600</u>

*Misc. includes replacement Library Books \$4,900,000, Museum Capital \$1,108,000, Pelican Bay - Clam Bay Restoration \$775,000, Pelican Bay Capital Landscape & Irrigation Improvements \$2,487,700, and Airport \$275,000.

**Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program**

**FY 23 - 27 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE)
SUMMARY OF CAPITAL PROJECT FUNDING
(In Thousands)**

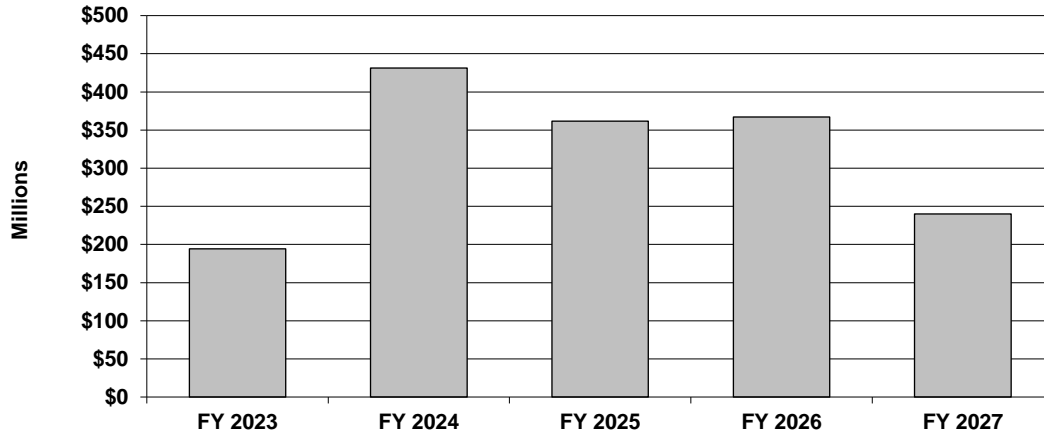
Dept./Functional Area	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Tranps*. & Projects	Pub Safety, EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 23-27 CIP/CIE Expenses
General Government	-	79,401.7	-	-	-	-	37.4	-	-	79,439.1
Public Safety	-	17,743.0	-	-	-	38,013.1	-	-	-	55,756.1
Physical Environment	47,962.8	300.0	-	220,270.5	-	-	3,262.7	-	-	271,796.0
Transportation	-	-	-	-	477,413.0	-	-	-	-	477,413.0
Human Series	-	45,000.0	-	-	-	-	-	-	-	45,000.0
Culture & Recreation	12,583.6	4,900.0	69,798.9	-	-	-	1,108.0	-	-	88,390.5
Utilities Water	-	-	-	-	-	-	-	214,574.7	-	214,574.7
Utilities Wastewater	-	-	-	-	-	-	-	336,204.0	-	336,204.0
Solid Waste Landfill	-	-	-	-	-	-	-	-	25,542.0	25,542.0
Airport Authority	-	-	-	-	-	-	275.0	-	-	275.0
Project Expenditures:	60,546.4	147,344.7	69,798.9	220,270.5	477,413.0	38,013.1	4,683.1	550,778.6	25,542.0	1,594,390.3
Operating Costs	375.0	-	1.3	-	250.0	-	20.0	-	-	646.3
Impact Fee Refunds	-	-	-	-	-	-	-	-	-	0.0
Transfers	14,431.2	5,787.9	71.0	-	1.0	940.7	2,141.9	2.8	-	23,376.5
Debt Service	18,593.2	24,811.9	27,943.9	-	38,592.4	18,502.5	4,569.3	78,262.9	-	211,276.1
Reserves	66,717.3	173,175.4	15,321.3	29,701.4	18,834.8	3,963.1	553.5	24,564.7	10,587.9	343,419.4
Non-Project Expenditures:	100,116.7	203,775.2	43,337.5	29,701.4	57,678.2	23,406.3	7,284.7	102,830.4	10,587.9	578,718.3
Total Expenditures:	160,663.1	351,119.9	113,136.4	249,971.9	535,091.2	61,419.4	11,967.8	653,609.0	36,129.9	2,173,108.6
Revenue	TDC Projects	Govt. Fac. Projects	Parks Projects	Stormwater Projects	Tranps*. & Projects	EMS, Fire Projects	Misc. Projects	Utilities Projects	Solid Waste Projects	FY 23-27 CIP/CIE Revenues
Tourist Development Tax (TD)	95,201.5	-	-	-	-	-	-	-	-	95,201.5
Infrastructure Surtax	-	51,169.9	-	-	25,471.1	32,012.9	-	-	-	108,653.9
Impact Fees	-	16,591.0	58,805.5	-	81,100.0	22,354.3	4,977.3	83,770.7	-	267,598.8
Assessments	-	-	-	-	-	-	2,739.9	56.8	-	2,796.7
Gas Taxes*	-	-	-	-	112,480.9	-	-	-	-	112,480.9
Transfers Property Taxes (00)	-	95,254.9	15,605.8	25,359.5	53,129.5	3,000.0	1,000.0	-	-	193,349.7
Transfers Property Taxes (11)	-	133.5	15,450.0	19,887.9	19,000.0	-	520.0	-	-	54,991.4
Transfers (Other Funds)	3,382.5	7,549.2	-	-	1.3	-	1,257.7	-	34,105.8	46,296.5
Transfers User Fees (408)	-	-	-	-	-	-	-	434,955.3	-	434,955.3
Bond/Loan Proceeds	-	-	-	165,944.0	205,679.0	-	-	115,823.3	-	487,446.3
Grants/Contributions	-	-	-	4,125.0	17,542.0	-	-	-	-	21,667.0
Interest/Miscellaneous	2,450.0	8,700.0	5,350.5	470.5	4,689.5	121.5	74.1	6,435.0	60.0	28,351.1
Carry Forward	64,511.7	175,544.4	21,132.4	34,414.8	26,788.5	5,054.5	1,788.4	17,081.0	1,967.1	348,282.8
Revenue Reserve	(4,882.6)	(3,823.0)	(3,207.8)	(229.8)	(10,790.6)	(1,123.8)	(389.6)	(4,513.1)	(3.0)	(28,963.3)
Total Revenue:	160,663.1	351,119.9	113,136.4	249,971.9	535,091.2	61,419.4	11,967.8	653,609.0	36,129.9	2,173,108.6

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

**Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program**

Planned Project Expenditures: Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.

**PLANNED CIE/CIP PROJECTS BY YEAR
FY 23 - FY 27**



FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR	
FY 2023	\$ 194,189,100
FY 2024	431,393,500
FY 2025	361,767,800
FY 2026	366,996,100
FY 2027	<u>240,043,800</u>
Project Total	\$1,594,390,300

Operational Impact of the CIP/CIE

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects (funds 183, 195, 370, 758):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

- Project 50156 – Amateur Sports Complex and Events Center is a facility funded by a \$65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking, and other amenities. In the FY 2019 operating budget (Office of the County Manager’s section, starting on page 32, Fund 759), \$2.2 million was budgeted for six new

Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program

FTE's, vehicles, and equipment. In the FY 2020 operating budget, (Office of the County Manager's section, starting on page 31, Fund 759), operating costs increased due to the expected completion of Phase 1A buildings in May 2020 – maintenance building, welcome center, restrooms and 5 fields. In the FY 2021 operating budget, (Office of the County Manager's section, starting on page 28, Fund 759), operating costs increased since the budget reflected a full year's operation. The General Fund (001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex. In the FY 2023 operating budget, (Office of the County Manager's section, starting on page 62, Fund 759), a new position was added for a total of 5 FTE's to operate the complex. Additional fields road will be constructed in FY 2023 and these will not substantially affect operating costs in Fund 759.

County-Wide Governmental Facilities Projects (fund 181, 301, 390 & 318):

The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

The following are major capital construction projects:

- In the 5-year capital plan, TBD Career and Technical Training Center is a project which will be funded with the Local Option Infrastructure Surtax. This project is to provide a space for classroom and hands-on training in a variety of fields, including advanced manufacturing and skilled trades. The site selection and design have not yet commenced.
- In the 5-year capital plan, TBD VA Nursing Home is a project which will be funded with the Local Option Infrastructure Surtax. This project is to construct a State Veteran's Nursing Home in Collier County to accommodate our growing population of veterans. The former Golden Gate Golf Course is being considered as a potential site for this facility. The surtax would be used as a match for the required federal grant needed to fund the construction of the nursing home.

Parks and Recreation Projects (funds 303,305,306, 308, 345 346 & 318):

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (001 & 111) dollars. The 2020 Bond proceeds are funding Sun-N-Fun infrastructure and various pool repairs at other parks. The operating budget will not change.

- Project 80039 – Big Corkscrew Island Regional Park is a new park. Phase 1 of the park is completed and is open to the public while Phase 2 is under construction in the eastern part of the county. The source of funding for construction is Park's impact fees and \$40 million from the infrastructure sales tax. In the FY 2021 operating budget (Public Services Department's section, starting on page 52, Fund 001), \$3.3 million was budgeted for 31 new FTE's and operating budget for the new facility. The operating budget for the park can be found starting on page 54 under the Public Services section. Since this is a regional park, the operating budget is funded with General Fund (001) dollars.
- Project 50171 – Hamilton Drive/Bayshore Parking Expansion. Bayview Park is a boat launching facility with limited parking. This project will add additional parking using right of way on Hamilton Drive. The operating budget for parks will not change.

Stormwater Projects (fund 325 & 327):

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (001 & 111) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. Stormwater operations (Fund 103) are located under the Transportation Management Services section, starting on page 31. The operating budget is funded with both the General Fund (001) and the Unincorporated General Fund (111).

Transportation Projects (funds 112, 310, 313, 331-339, 341, 711-712, & 318):

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure. Operating costs will not change. Transportation operations are located under the Transportation Management Services section, captured on various pages, in Fund 101. The operating budget is funded by the General Fund (001) and the Unincorporated General Fund (111). Included in the capital 5-year capital plan are a few new road projects. The capital budget is funded with General Fund (001 & 111) in Transportation Fund 310; Gas Taxes (Fd 313); Impact Fees (Fd 331-339); Grants (Fd 711-712) and Infrastructure Sales Tax (Fd 318).

Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program

Public Safety – EMS (Fd 350 & 318), Fire (Fd 372), Law Enforcement (Fd 385 & 318), and Correction (Fd 381) Projects:

- EMS Capital projects. Operating budgets for EMS are captured in Fund 490. Funding for the operating budget is from user fees and the General Fund (001).
 - In the Infrastructure sales tax referendum, \$6 million was allocated for the construction of 3 EMS substations. As bids are received, additional funding is being sought from the Infrastructure Sales Tax.
 - Project 55211 - Heritage Bay EMS substation is budgeted. The project is currently on HOLD. An ambulance is also needed but not yet budgeted. The future operating costs for this station will include 7 FTS and utilities.
 - Project 55212 - Estates (Desoto & Golden Gate) EMS substation is budgeted and is under design and out for bid. The expected completion date is summer 2024. The future operating & utilities costs for this station will be included in the FY 2024 budget. In the FY 2023 budget under the Office of the County Manager's section, starting on page 141, 7 new FTE's is budgeted to staff the new station.
 - Project 55213 - Old US41 EMS station is in the 5-year plan. This substation will require 7 FTE's and an ambulance. This will be addressed in future budgets.
- In the Law Enforcement Capital program, the construction of two substations is planned. The North Naples substation is in a flood zone therefore needs to be relocated to higher ground. The Everglades substation is currently in rental property and the Sheriff desires to relocate to a permanent location. Capital funding for the North Naples substation will most likely come from the General Fund since it's a replacement of an existing building and the Everglade substation will be funded with impact fees. The operating costs should not change since both sites already have personnel and operating costs.
 - In the infrastructure sales tax referendum \$33 million was allocated to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is in a flood zone and needs to be relocated. Also, the Sheriff has several storage sites throughout the County and would like to have a building where all the evidence can be stored. This new building will be built at the Government Operations Business Park. Once the building is complete, it is anticipated that the Forensic building will be sold. We do not anticipate any changes to the operating costs since this will be a replacement of various buildings and storage locations. The Sheriff's operating budget can be found in the Elected Officials – Constitutional Officers section, the utilities expense can be viewed on page 25. The Sheriff's operations are funded by the General Fund (001).
- There are no new capital projects within the next 5-years for Fire (Fd 372) or Corrections (Fd 381).

Miscellaneous Capital Projects – Library (Fd 355), Growth Management Capital (Fd 309), Museum (Fd 314), Pelican Bay (fads 320-323), and Airport (Fd 496-499).

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees and loan proceeds. Building repairs will not affect current operating expenses which are on various pages in the Growth Management section, fund 131.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (001) and Tourist Development tax. Operating budgets will remain unchanged. The Museum operating budgets are in fund 198, in the Public Services section, starting on page 48.
- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The Pelican Bay operating budgets are in the Office of the County Manager's section, starting on page 25.
- The Airport capital program is for repair, maintenance, and monitoring of various assets. Capital funding is from user fees and General Fund (001). Operating costs should remain unchanged. The Airport operating budget is in fund 495, in the Transportation Management Services section, starting on page 47.
- There are no new capital projects within the next 5-years for the Library. The Library operating budget is in the General Fund 001, in the Public Services section, starting on page 40.

Collier County Government
Fiscal Year 2023 Adopted Budget – Capital Improvement Program

Utility Capital (Water and Wastewater) (funds 411-419):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. Operating costs will not change. Utility operations are located under the Public Utilities section, starting on page 8, Fund 408. The capital and operating budgets are funded by user fees.

- The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier county where it's very rural and undeveloped. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a \$76.2 million bond and in July 2021, a \$128.9 million bond to finance the "below ground" infrastructure. Construction of the transmission mains and master pumping stations are noted in Project 70194 – Northeastern Utilities Facilities. With new infrastructure in the ground, the operating costs will be minimal.
- In the 5-year capital plan, Project 70194 - construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 - construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees. Future operating expenses will increase once this plant is on-line.

Solid Waste Capital (fund 474):

The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. Solid Waste operations are located under the Public Utilities section, starting on page 32, Fund 470 and 473. The capital and operating budgets are funded by user fees.

- Proj 70169, East Naples Recycling Drop Off Center is a future facility. Initial funding is for land purchase and design.
- Proj 70232 Immokalee Household Hazardous Waste Center is a future facility. This project has been put on hold due to Hurricane Ian. The funding for this project was moved in FY 2023 for the hurricane debris mission.
- Proj 59007 The Resource Recovery Park is over 300 acres of undeveloped land located north and northeast of the landfill. The land will be dedicated to future Solid Waste facilities.

Capital Budget Presentation

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 23 CIP by Fund and Department/Division. The third section is a short description of each the FY 23 capital projects.

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 183, 195, 758, 370		Division: Tourist Development (TDC)						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 23 Adopted Budget	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	80171	Beach Tilling	30.0	-	-	-	-	30.0
	80288	Wiggins Pass Dredge	25.0	-	-	-	-	25.0
	80366	Coastal Resiliency	500.0	-	-	-	-	500.0
	88032	Clam Pass Dredging	250.0	-	-	-	-	250.0
	90033	Near Shore Hard Bottom Monitoring	230.0	-	-	-	-	230.0
	90065	Local Gov't Funding Request	25.0	-	-	-	-	25.0
	90067	Park Shore Beach Renourishment	200.0	-	-	-	-	200.0
	90069	Clam Pass Beach Maintenance	100.0	-	-	-	-	100.0
	90072	Collier Creek Modeling, Jetty Rework & Channel	125.0	-	-	-	-	125.0
	90076	Tigar Tail Beach Access Road Expansion	170.0	-	-	-	-	170.0
	90096	Naples Pier Repair & Maintenance	200.0	-	-	-	-	200.0
	90297	Shore Bird Monitoring	25.0	-	-	-	-	25.0
	90527	County/Naples Beach Cleanup	197.0	-	-	-	-	197.0
	90536	City/County Beach Monitoring	170.0	-	-	-	-	170.0
	90549	Doctors Pass Dredging	25.0	-	-	-	-	25.0
	TBD	Other TDC capital projects	-	11,422.7	11,422.7	11,422.7	11,422.7	45,690.8
	Subtotal Physical Environment		2,272.0	11,422.7	11,422.7	11,422.7	11,422.7	47,962.8
	50156	Amateur Sports Complex (758/370)	7,492.4	-	-	-	-	7,492.4
	90533	County Beach Cleaning	506.8	-	-	-	-	506.8
	TBD	Other TDC capital projects	-	1,146.1	1,146.1	1,146.1	1,146.1	4,584.4
	Subtotal Culture & Recreation		7,999.2	1,146.1	1,146.1	1,146.1	1,146.1	12,583.6
	TOTAL TOURIST DEVELOPMENT		10,271.2	12,568.8	12,568.8	12,568.8	12,568.8	60,546.4

Fund: 181, 301, 390 and 318		Division: County-Wide Government Facilities Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 23 Adopted (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	50001	GovMax Software	120.0	75.0	75.0	75.0	75.0	420.0
	50017	Financial Management Software Upgrade	1,000.0	2,000.0	2,000.0	-	-	5,000.0
	50139	Customer Experience Mgt Software	75.0	92.0	92.0	92.0	92.0	443.0
	50205	HHH Ranch Property	1,365.3	-	-	-	-	1,365.3
	50220	Medical Examiner Renovations	500.0	-	-	-	-	500.0
	50225	Parking Lot Repairs	2,586.5	-	-	-	-	2,586.5
	50226	Elevator Repairs & Replacement	1,849.5	-	-	-	-	1,849.5
	50228	Exterior Bldg Improvements	1,190.0	-	-	-	-	1,190.0
	50230	Video Monitor Sys & Security	3,000.0	-	-	-	-	3,000.0
	50231	Electrical Improvements	1,135.0	-	-	-	-	1,135.0
	50266	Plumbing	570.0	-	-	-	-	570.0
	50275	Clerk Improvements	400.0	-	-	-	-	400.0
	50276	Parking Garage #1 Improvements	1,500.0	-	-	-	-	1,500.0
	50277	Library Improvements	630.0	-	-	-	-	630.0
	50278	SOE Walkway	280.0	-	-	-	-	280.0
	50281	Tax Collector - Immok Gov't Ctr Renovations	517.5	-	-	-	-	517.5
	51036	Corp Improvement Software	90.0	100.0	100.0	100.0	100.0	490.0
	52161	Reroofing Projects	769.9	-	-	-	-	769.9
	52162	A/C, Heating, & Ventilation Repairs	3,550.0	-	-	-	-	3,550.0
	52169	ADA Compliance	342.5	-	-	-	-	342.5
	52506	Paint Plan	42.5	-	-	-	-	42.5
	52525	General Building Repairs	1,430.0	-	-	-	-	1,430.0
	70167	Government Ops Business Park	5,000.0	-	-	-	-	5,000.0
	80412	Golden Gate Golf course	7,000.0	-	-	-	-	7,000.0
	50273	Courthouse Fire Alarm/Sprinkler HVAC Upg	1,550.0	-	-	-	-	1,550.0
	TBD	Large Repair/Maintenance items	-	7,000.0	8,000.0	9,000.0	10,000.0	34,000.0
	various	Other Courthouse related projects (fd 181)	-	960.0	960.0	960.0	960.0	3,840.0
	Subtotal General Government		36,493.7	10,227.0	11,227.0	10,227.0	11,227.0	79,401.7
	50104	800 MHz Upgrade	1,213.0	-	-	-	-	1,213.0
	50279	Auto Fingerprint IS System Replacement	1,000.0	-	-	-	-	1,000.0
	53010	Sheriff Law Enforcement Cap Improve	1,100.0	500.0	500.0	500.0	500.0	3,100.0
	53172	Jail Renovations/repairs	1,450.0	500.0	500.0	500.0	500.0	3,450.0
	53001	Sheriff Substation #1 N Naples	190.0	-	-	-	-	190.0
	53002	Sheriff Substation #5 Everglades City/E Naples	510.0	-	-	-	-	510.0
	TBD	Hurricane Resiliency - Surtax	-	2,760.0	2,760.0	2,760.0	-	8,280.0
	Subtotal Public Safety Projects		5,463.0	3,760.0	3,760.0	3,760.0	1,000.0	17,743.0
	50282	University Ext - Access Control Doors	50.0	-	-	-	-	50.0
	80185	Water Quality Testing	50.0	50.0	50.0	50.0	50.0	250.0
	Subtotal Physical Environment Projects		100.0	50.0	50.0	50.0	50.0	300.0

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 181, 301, 390		Department: County-Wide Capital Improvements						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 23 ADOPTED (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	TBD	Career and Technical Training Ctr - Surtax	-	15,000.0	-	-	-	15,000.0
	TBD	VA Nursing Home - Surtax	-	30,000.0	-	-	-	30,000.0
		Subtotal Human Services Projects	-	45,000.0	-	-	-	45,000.0
	54001	Replacement Library Books, Pub & Materials	900.0	1,000.0	1,000.0	1,000.0	1,000.0	4,900.0
		Subtotal Culture & Recreation	900.0	1,000.0	1,000.0	1,000.0	1,000.0	4,900.0
		TOTAL GOVERNMENT FACILITIES PROJECTS	42,956.7	60,037.0	16,037.0	15,037.0	13,277.0	147,344.7

Fund: 303, 305, 306, 308, 345, 346 & 318		Division: Parks and Recreation						
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 23 ADOPTED (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	80201	ATV Park	13.1	20.0	20.0	20.0	20.0	93.1
	80039	Big Corkscrew Island Reg Park-Ph 2	9,137.9	6,200.0	6,300.0	-	-	21,637.9
	TBD	Other Growth Relate Park Projects	-	-	-	6,400.0	6,500.0	12,900.0
	33771	Derelict Vessel	22.0	-	-	-	-	22.0
	50171	Hamilton Drive/Bayshore Parking Expansion	325.0	-	-	-	-	325.0
	80130	Waterway Marker Maintenance	53.0	40.0	40.0	40.0	40.0	213.0
	TBD	Boating Improvement Projects	-	550.0	550.0	550.0	550.0	2,200.0
	80216	NCRP Pool Pump Repairs	150.0	-	-	-	-	150.0
	80262	Reg Pk-Pathway/Roadway Repairs	350.0	-	-	-	-	350.0
	80292	Regional Pk - Exotic Removal	27.0	-	-	-	-	27.0
	80303	Com Pk-Fiber Optics	15.0	-	-	-	-	15.0
	80305	Com Pk-Playground Maintenance	250.0	-	-	-	-	250.0
	80306	Com Pk-IWF Repair	400.0	-	-	-	-	400.0
	80307	Com Pk-Athletic Fields/Courts Maintenance	300.0	-	-	-	-	300.0
	80313	Reg Pk- Fiber Optics	10.0	-	-	-	-	10.0
	80314	Reg Pk-Security	25.0	-	-	-	-	25.0
	80315	Reg Pk- Playground Maintenance	200.0	-	-	-	-	200.0
	80342	Park Master Plan	91.2	-	-	-	-	91.2
	80357	Com Pk-Pathway/Roadway Repairs	300.0	-	-	-	-	300.0
	80360	Com Pk-Assessments	200.0	-	-	-	-	200.0
	80364	Com Pk-Other Repairs & Maintenance	535.0	-	-	-	-	535.0
	80370	Reg Pk-Assessments	300.0	-	-	-	-	300.0
	80371	Reg Pk-Other Repairs & Maintenance	315.5	-	-	-	-	315.5
	80381	Com Pk-Artificial Turf	500.0	-	-	-	-	500.0
	80384	NCRP Pool pumps and motors	150.0	-	-	-	-	150.0
	80401	Com Pk-Lighting Infrastructure Maintenance	150.0	-	-	-	-	150.0
	80404	951 Boat Park; Floating Dock and Ladders	250.0	-	-	-	-	250.0
	80406	Com Pk- Pool Repairs	200.0	-	-	-	-	200.0
	80411	Reg Pk-Lighting Infrastructure Maint	200.0	-	-	-	-	200.0
	80418	Off Road Vehicle Replacement	639.2	350.0	350.0	350.0	350.0	2,039.2
	80425	NCRP - NFC Slab	350.0	-	-	-	-	350.0
	80385	Reg Pk-Artificial Turf	800.0	-	-	-	-	800.0
	80430	P Springs Neigh. Pk-Replace Playground Equip	120.0	-	-	-	-	120.0
	80434	T Rosbough Pk Dugout Renovations	30.0	-	-	-	-	30.0
	80438	Golden Gate Com Pk - Playground Re- Surfacing	150.0	-	-	-	-	150.0
	TBD	Future Repairs and Maintenance	-	6,000.0	6,000.0	6,000.0	6,000.0	24,000.0
		TOTAL PARKS AND RECREATION PROJECTS	16,558.9	13,160.0	13,260.0	13,360.0	13,460.0	69,798.9

Fund: 325 & 327		Division: Stormwater Projects						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	50160	Weir Automation	-	4,000.0	500.0	500.0	500.0	5,500.0
	50169	Bayshore Gate CRA	-	-	400.0	-	-	400.0
	50177	Stormwater Channel Dredging	-	3,000.0	3,000.0	2,000.0	2,000.0	10,000.0
	50180	Canal Easement Acquisition	-	200.0	200.0	200.0	200.0	800.0
	50200	Poinciana Village	-	3,000.0	-	-	-	3,000.0
	50209	Stormwater Outfall Replacement	550.0	1,500.0	1,500.0	1,500.0	1,500.0	6,550.0
	50210	Stormwater Pipe Replacement	550.0	1,500.0	1,500.0	1,500.0	1,500.0	6,550.0
	50238	SW Cross Street Culverts	2,189.0	2,500.0	2,625.0	2,756.0	2,894.0	12,964.0
	51029	Golden Gate City Outfall Replacement	582.7	1,000.0	200.0	310.0	426.0	2,518.7
	51029	Golden Gate City Outfall Replacement	-	13,000.0	2,000.0	2,000.0	2,000.0	19,000.0
	51144	Stormwater Master Planning	311.7	100.0	105.0	110.0	116.0	742.7
	51803	Gateway Triangle Improvements	400.0	-	-	-	-	400.0
	60102	Upper Gordon River	-	9,479.0	4,200.0	4,200.0	4,200.0	22,079.0
	60121	NPDES MS4 Program	-	50.0	53.0	55.0	58.0	216.0

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 325 & 327		Division: Stormwater Projects						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23	FY 24	FY 25	FY 26	FY 27	TOTAL
			-	-	-	-	-	7,492.4
			-	CIP/CIE	CIP/CIE	CIP/CIE	CIP/CIE	
	60126	Pine Ridge Mockingbird Lake Outfall	200.0	-	-	-	-	200.0
	60139	Naples Park Swales	-	3,573.9	1,180.0	1,369.0	1,567.0	7,689.9
	60139	Naples Park Swales	-	7,104.2	2,600.0	2,600.0	2,600.0	14,904.2
	60142	Ridge Street	-	7,500.0	-	7,000.0	-	14,500.0
	60143	Immokalee Stormwater Improvement	-	-	7,500.0	-	-	7,500.0
	60194	Stormwater Maintenance Program	100.0	10,000.0	10,000.0	10,000.0	8,000.0	38,100.0
	60195	Harbor Lane Brookside	5,000.0	1,500.0	-	-	-	6,500.0
	60224	Lely Golf Estates	-	5,600.0	-	5,880.0	-	11,480.0
	60234	Palm River Stormwater Improve	-	2,800.0	2,940.0	3,087.0	3,241.0	12,068.0
	60238	Plantation Island	-	-	2,240.0	-	-	2,240.0
	60246	Lake Park Flow way	-	1,100.0	500.0	500.0	500.0	2,600.0
	60250	Naples Manor SW Improvements	1,568.0	400.0	5,400.0	2,200.0	2,200.0	11,768.0
		TOTAL STORMWATER	11,466.4	78,907.1	48,643.0	47,767.0	33,502.0	227,762.9

Fund: 310, 313, 331 - 339, 341 & 318		Division: Transportation						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 Adopted (AUR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	60201	Pine Ridge, Livingston to I-75	1,452.0	10,450.0	-	-	-	11,902.0
	60147	Randall/Immokalee Rd Intersection	-	4,023.0	-	-	-	4,023.0
	60190	Airport Rd, Vanderbilt Bch Rd to Immokalee Rd	-	-	15,697.0	-	-	15,697.0
	60212	New Golden Gate Bridges	-	22,841.0	7,059.0	-	-	29,900.0
	60215	Triangle Blvd - Price Street	-	2,571.7	-	-	-	2,571.7
	60198	Veterans Memorial	5,000.0	6,500.0	1,147.0	14,100.0	-	26,747.0
	60199	Vanderbilt, US41 to Goodlette Rd	140.0	9,672.0	-	-	-	9,812.0
	60129	Wilson/Benfield	1,499.2	2,500.0	2,500.0	3,069.0	2,500.0	12,068.2
	60144	Oil Well Rd - Everglades to Oil Well Grade	1,407.6	800.0	800.0	800.0	800.0	4,607.6
	68056	CR951, Golden Gate Main to Green Blvd	-	20,488.0	30,000.0	-	-	50,488.0
	60065	Randell Blvd-Immok to GG Main Canal	5,657.0	-	-	-	-	5,657.0
	60259	Goodlette Rd, Vanderbilt to Immok Rd	500.0	2,100.0	23,825.0	-	-	26,425.0
	TBD	Green Blvd, Santa Barbara to Sunshine	-	500.0	-	-	-	500.0
	60229	Wilson Blvd (GG Blvd to Immok Rd)	1,751.5	-	60,312.0	-	-	62,063.5
	60249	Vanderbilt Rd - 16th to Everglades	-	3,783.0	-	13,266.0	-	17,049.0
	TBD	Golden Gate Parkway at Livingston	-	500.0	-	6,000.0	-	6,500.0
	TBD	Railhead Crossing	-	200.0	-	-	-	200.0
	60258	Poinciana Professional Park	300.0	-	-	-	-	300.0
	60257	Tree Farm PUD	450.0	-	-	-	-	450.0
	TBD	Immokalee Rd at Livingston	-	-	-	6,000.0	-	6,000.0
	TBD	Everglades Blvd - VBR to Oil Well Rd	-	3,935.0	-	7,290.0	33,589.0	44,814.0
	TBD	Pine Ridge Rd - Logan Blvd to Collier Blvd	-	-	-	-	8,290.0	8,290.0
	TBD	SR 92	-	-	-	300.0	-	300.0
	60225	White Blvd (Collier to 23rd St SW)	-	-	-	-	2,000.0	2,000.0
	60016	Intersection Safety/Capacity/Enhancements*	1,100.0	4,050.0	1,725.0	1,775.0	350.0	9,000.0
	60227	Corkscrew Rd Shoulders, Lee Co Line)	100.0	-	-	-	-	100.0
	TBD	Santa Barbara/Logan Turn lane	-	879.0	7,879.0	-	-	8,758.0
	60226	16th Street Shoulders	150.0	-	-	-	-	150.0
	60231	Oil Well Rd Shoulder Improve	750.0	-	-	-	-	750.0
	60237	Everglades Blvd Shoulders, Oil Well to Immok	750.0	-	-	-	-	750.0
	60252	Vanderbilt/Logan Blvd Intersection Improv	2,000.0	-	-	-	-	2,000.0
	60256	Everglades & 43rd Ave NE	1,500.0	-	-	-	-	1,500.0
	60253	Immokalee Rd Shoulder Improve	180.1	-	-	-	-	180.1
	60131	Road Resurfacing	8,300.0	10,000.0	13,000.0	14,000.0	14,500.0	59,800.0
	60077	Striping & Marking	800.0	800.0	800.0	800.0	800.0	4,000.0
	60172	Traffic Signals	616.0	1,290.0	660.0	660.0	660.0	3,886.0
	66066	Bridge Structure Repairs and Construction*	8,909.9	5,000.0	5,000.0	3,000.0	3,000.0	24,909.9
	60037	Asset Management	150.0	150.0	150.0	150.0	100.0	700.0
	60118	County Pathways Non-Pay in Lieu	1,250.0	350.0	650.0	475.0	300.0	3,025.0
	60130	Wall Barrier Replacement	452.1	250.0	250.0	250.0	250.0	1,452.1
	60260	Mass Arm Painting	225.0	225.0	225.0	225.0	225.0	1,125.0
	60197	Road Maintenance Facility	-	500.0	500.0	500.0	500.0	2,000.0
	60163	Traffic Calming/Studies	-	300.0	300.0	300.0	300.0	1,200.0
	60240	Traffic Calming	209.9	-	-	-	-	209.9
	60085	Traffic Info System Review	-	250.0	250.0	250.0	250.0	1,000.0
	60109	Enhanced Planning Consultant Services	500.0	500.0	500.0	500.0	500.0	2,500.0
	60171	Advanced Right of Way	50.0	-	-	-	-	50.0
	60220	Blue Sage Drive	2.0	-	-	-	-	2.0
		TOTAL COLLIER COUNTY TRANSPORTATION CIP	46,152.3	115,407.7	173,229.0	73,710.0	68,914.0	477,413.0

* The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (Proj 60016).

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 350 & 318								
Division: (Public Safety) Emergency Medical Services								
CIE NO.	SAP PROJECT NO.	DESCRIPTION	FY 23 Adopted (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
55211		Heritage Bay - Immok/951	-	-	-	-	-	-
55212		Estates Station on DeSoto Blvd	-	2,390.7	-	-	-	2,390.7
55213		New EMS station - Old US41 & Ambulance	-	1,622.2	-	-	-	1,622.2
TOTAL EMS PROJECTS			-	4,012.9	-	-	-	4,012.9

Fund: 385 & 318								
Division: (Public Safety) Law Enforcement								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
TBD		Expand/Replace North Naples Sub station	0.1	3,000.0	-	-	-	3,000.1
TBD		New Everglades (rental) Sub-station	0.1	-	-	3,000.0	-	3,000.1
70167		Gov't Ops Business Pk - Forensic/Evidence Fac	-	28,000.0	-	-	-	28,000.0
TOTAL LAW ENFORCEMENT (Public Safety)			0.2	31,000.0	-	3,000.0	-	34,000.2

Fund: 309								
Division: (Misc) Growth Management Department - Capital Projects Fund								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
50161		CDES Bldg Repairs & Maintenance	37.4	-	-	-	-	37.4
TOTAL CDES - CAPITAL PROJECTS FUND			37.4	-	-	-	-	37.4

Fund: 314								
Division: (Misc) Museum Improvement Fund								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 Adopted	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
50144		Campus Museum-Landscape Gardens	108.0	-	-	-	-	108.0
50225		Parking Lot Repairs	90.0	-	-	-	-	90.0
50506		Naples Depot Repairs & Improvements	20.0	-	-	-	-	20.0
50510		Campus Museum-General Repairs	20.0	-	-	-	-	20.0
50516		Immokalee General Repairs	50.0	-	-	-	-	50.0
52169		ADA Compliance	20.0	-	-	-	-	20.0
TBD		Museum Maintenance and Repairs	-	200.0	200.0	200.0	200.0	800.0
TOTAL MUSEUM IMPROVEMENTS			308.0	200.0	200.0	200.0	200.0	1,108.0

Fund: 320								
Division: (Misc) Pelican Bay - Clam Pass Restoration								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 Adopted	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
51100		Clam Bay Restoration	155.0	155.0	155.0	155.0	155.0	775.0
TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORAT			155.0	155.0	155.0	155.0	155.0	775.0

Fund: 322, 323								
Division: (Misc) Pelican Bay - Capital Improvement Program								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 Adopted	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
50066		Pelican Bay Hardscape Upgrades	100.0	-	-	-	-	100.0
50103		Traffic Sign Renovation	227.7	-	-	-	-	227.7
50126		Beach Renourishment Initiatives	400.0	-	-	-	-	400.0
50154		Hurricane Irma	160.0	-	-	-	-	160.0
50272		Streetlight Improvements	300.0	-	-	-	-	300.0
51026		Pelican Bay Lake Bank Enhance	1,300.0	-	-	-	-	1,300.0
TOTAL (MISC) PELICAN BAY - CAPITAL IMPROVEMEN			2,487.7	-	-	-	-	2,487.7

Fund: 496 & 497								
Division: (Misc) Airport Authority								
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
50088		Marco Island Mitigation Maint. & Monitoring	236.0	-	-	-	-	236.0
50132		Scrub jay Maintenance	39.0	-	-	-	-	39.0
TOTAL AIRPORT AUTHORITY PROJECTS			275.0	-	-	-	-	275.0

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 411, 412, 415, 419		Division: Utilities Water						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED 2021 CIP Plan	FY 24 CIP/CIE**	FY 25 CIP/CIE**	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 23-27 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY23-FY26 are for planning purposes only.								
	50105	Integrated Asset Management	100.0	200.0	200.0	200.0	200.0	900.0
	60224	Lely Golf Estates	1,750.0	5,000.0	5,000.0	5,000.0	5,000.0	21,750.0
	70010	Water Meter Renewal & Replacement	300.0	300.0	300.0	300.0	300.0	1,500.0
	70014	Asset Alignment and Verification	-	50.0	50.0	50.0	50.0	200.0
	70019	Cross-Connection Control Program	750.0	200.0	200.0	200.0	200.0	1,550.0
	70023	Fire Hydrant Replacement	-	100.0	100.0	100.0	100.0	400.0
	70031	Water Master Plan Updates	25.0	100.0	100.0	100.0	100.0	425.0
	70034	SCRWTP Reactors Rehab	-	200.0	200.0	200.0	200.0	800.0
	70041	Water Lighting/ Surge Protection & Grounding	100.0	150.0	150.0	150.0	150.0	700.0
	70045	FDOT Joint Project Agreements - Water	-	100.0	100.0	100.0	100.0	400.0
	70069	Well/Plant Power System	1,600.0	1,000.0	1,000.0	1,000.0	1,000.0	5,600.0
	70071	CCDOT Utility Relocates	25.0	50.0	50.0	50.0	50.0	225.0
	70084	Wellfield SCADA	150.0	300.0	300.0	300.0	300.0	1,350.0
	70085	Wellfield/Raw Water Booster Pump Stations TS	2,600.0	6,000.0	1,500.0	1,500.0	1,500.0	13,100.0
	70102	SCRWTP SCADA Technical Support	250.0	350.0	300.0	300.0	300.0	1,500.0
	70104	Water Plant Compliance Assurance Proj	-	100.0	100.0	100.0	100.0	400.0
	70109	Lime Treatment Technical Support	300.0	300.0	300.0	300.0	300.0	1,500.0
	70113	Facilities Infrastructure Maintenance Water	388.0	300.0	300.0	300.0	300.0	1,588.0
	70114	Infrastructure TSP Field Ops-Water	-	150.0	150.0	150.0	150.0	600.0
	70118	Infrastructure TSP Water Plants	520.0	1,300.0	400.0	400.0	400.0	3,020.0
	70120	Naples Pk Basin Optimization	2,500.0	5,000.0	5,000.0	-	-	12,500.0
	70131	Large Meters Renewal & Replace	200.0	200.0	200.0	200.0	200.0	1,000.0
	70132	SCRWTP Power Systems Reliability	-	100.0	100.0	100.0	100.0	400.0
	70136	SCRWTP Capital TSP	600.0	250.0	250.0	250.0	250.0	1,600.0
	70167	Gov't Ops Business Pk-PUD Operations/Collect	-	2,000.0	-	-	-	2,000.0
	70174	Distribution Capital Projects	-	-	-	4,000.0	4,000.0	8,000.0
	70194	NE Transmission FM, Oil Well Rd to RLSA	-	-	-	666.7	-	666.7
	70194	NECRWTP (water portion of the NEUF)	-	-	-	2,500.0	4,000.0	6,500.0
	70196	Tamiami Wellfield - 2 Wells	-	1,800.0	1,800.0	1,800.0	1,800.0	7,200.0
	70202	County Utilities Standards	-	20.0	20.0	20.0	20.0	80.0
	70257	Palm River PUR	2,100.0	5,000.0	-	2,500.0	5,000.0	14,600.0
	70261	Asphalt Improve at Plant/Pump Station	700.0	-	-	-	-	700.0
	70262	Golden Gate City PUR	-	-	2,000.0	2,000.0	2,000.0	6,000.0
	70263	Golden Gate Water Plant,	500.0	-	-	-	-	500.0
	70264	Manatee Pump Station Yard Piping Improveme	-	3,000.0	-	-	-	3,000.0
	70265	Manatee Road Water Main Improvements (Desi	-	1,000.0	-	-	-	1,000.0
	70268	Cast Iron Water Main Replacement (Carica P.S	200.0	-	3,000.0	-	-	3,200.0
	70273	NCRWTP Generator Replacements	-	-	4,000.0	4,000.0	-	8,000.0
	70283	SCRWTP Improve/Exp	1,000.0	-	-	-	-	1,000.0
	71009	Security Upgrades	-	400.0	400.0	400.0	400.0	1,600.0
	71010	Distribution System Renewal and Replacement	2,500.0	1,000.0	1,000.0	1,000.0	1,000.0	6,500.0
	71055	Water System SCADA/Telemetry Improvements	250.0	300.0	300.0	300.0	300.0	1,450.0
	71056	SCADA Compliance - Water	75.0	125.0	125.0	125.0	125.0	575.0
	71057	Membrane Treatment TSP	1,000.0	-	-	-	-	1,000.0
	71058	General Legal Services	25.0	50.0	50.0	50.0	50.0	225.0
	71063	Variable Frequency Drives Technical Support	-	275.0	275.0	275.0	275.0	1,100.0
	71065	SCRWTP Technical Support Program	600.0	600.0	600.0	600.0	600.0	3,000.0
	71066	NCRWTP Technical Support Program	600.0	600.0	600.0	600.0	600.0	3,000.0
	71067	Distribution Repump Station Technical Support	1,000.0	300.0	300.0	300.0	300.0	2,200.0
	75005	Wellfield Program Management	-	100.0	100.0	150.0	150.0	500.0
	75017	Public Utilities Hydraulic Analysis	-	100.0	100.0	100.0	100.0	400.0
	75018	Financial Services	50.0	30.0	30.0	30.0	30.0	170.0
	75019	AUIR Update	-	25.0	25.0	25.0	25.0	100.0
	TBD	PCCP Replacement	-	-	5,000.0	-	-	5,000.0
	TBD	Airport Road Cast Iron Water Main Repl (VBR to	-	500.0	4,500.0	-	-	5,000.0
	TBD	Water Main Replacement with high failure rates	-	-	-	300.0	2,000.0	2,300.0
	TBD	SCRWTP Improvements/Expansion	-	5,000.0	5,000.0	15,000.0	20,000.0	45,000.0
	TOTAL WATER PROJECTS		22,758.0	44,025.0	45,575.0	48,091.7	54,125.0	214,574.7

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 413, 414, 415, 418, 419		Division: Utilities Wastewater						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED 2021 CIP Plan	FY 24 CIP/CIE**	FY 25 CIP/CIE**	FY 26 CIP/CIE**	FY 27 CIP/CIE**	FY 23-27 TOTAL
** The 2008 Master Plan is updated by the division annually. The projects displayed in FY23-FY26 are for planning purposes only.								
	50105	Integrated Asset Management	-	200.0	200.0	200.0	200.0	800.0
	60224	Lely Golf Estates	2,215.4	6,000.0	6,000.0	6,000.0	6,000.0	26,215.4
	70014	Asset Alignment and Verification	20.0	50.0	50.0	50.0	50.0	220.0
	70031	Master Plan Updates	-	100.0	100.0	100.0	100.0	400.0
	70056	Irrigation Quality (IQ) Water Power Systems	200.0	-	-	-	240.0	440.0
	70060	NCWRF SCADA & Instrumentation	350.0	400.0	390.0	440.0	500.0	2,080.0
	70061	SCWRF SCADA & Instrumentation	300.0	325.0	260.0	280.0	300.0	1,465.0
	70062	IQ System SCADA/Telemetry Upgrades	150.0	400.0	400.0	400.0	400.0	1,750.0
	70117	Infrastructure TSP Field Ops-Wastewater	195.0	250.0	230.0	220.0	250.0	1,145.0
	70119	Infrastructure TSP Wastewater Plants	595.0	450.0	420.0	400.0	400.0	2,265.0
	70120	Naples Park Basin	2,250.0	5,500.0	5,500.0	6,000.0	6,000.0	25,250.0
	70141	MPS305 Basin Program	1,500.0	2,000.0	2,000.0	2,000.0	2,000.0	9,500.0
	70142	MPS306 Basin Program	500.0	1,000.0	-	1,000.0	-	2,500.0
	70144	Force Main Transmission System	100.0	250.0	50.0	250.0	50.0	700.0
	70148	Water Reclamation Facilities TSP - Ops	3,700.0	8,000.0	10,000.0	10,000.0	7,000.0	38,700.0
	70149	NCWRF New Headworks	10,000.0	-	-	-	-	10,000.0
	70166	IQ Water System TSP - Ops	750.0	750.0	750.0	1,100.0	750.0	4,100.0
	70167	Gov't Ops Business Pk-PUD Operations/Collect	-	3,500.0	-	-	-	3,500.0
	70173	Orangetree Compliance	-	300.0	300.0	300.0	300.0	1,200.0
	70194	NEWRF 4 MGD Expansion online 2025	-	-	-	1,350.0	1,370.0	2,720.0
	70194	Transmission FM, Oil Well Road to RLSA	-	-	-	666.7	-	666.7
	70194	NECWRF (wastewater portion of the NEUF)	-	-	-	105,270.0	-	105,270.0
	70202	County Utilities Standards	39.6	25.0	25.0	25.0	25.0	139.6
	70207	Master Pump Stations 301 Rehab, SCWRF	300.0	-	-	-	-	300.0
	70225	Cassena Rd MSBU	35.3	-	-	-	-	35.3
	70234	Eliminate NPDES Monitoring	900.0	3,000.0	-	-	-	3,900.0
	70240	Collections Operating TSP	3,500.0	5,000.0	3,000.0	3,000.0	3,500.0	18,000.0
	70249	MPS 313 Relocation	-	2,000.0	3,000.0	-	-	5,000.0
	70257	Palm River PUR	1,500.0	3,000.0	3,000.0	5,000.0	3,000.0	15,500.0
	70262	Golden Gate City PUR	-	-	-	1,000.0	1,000.0	2,000.0
	70272	Air Release Valves Replacement (75/year)	1,045.0	2,850.0	2,850.0	2,250.0	2,250.0	11,245.0
	70273	Generators (10/year)	-	650.0	650.0	650.0	650.0	2,600.0
	70274	Master Pump Station 310 Reconfig & Rehab	300.0	-	-	-	-	300.0
	70278	NCWRF Switchgear #1 Replace	350.0	6,000.0	-	-	-	6,350.0
	70279	WW Deep Injection Well Mgt	50.0	-	-	-	-	50.0
	70280	WW Valve Replacement	150.0	-	-	-	-	150.0
	70281	WW Electrical Upgrades	500.0	-	-	-	-	500.0
	71058	Wastewater Legal Services	-	100.0	100.0	100.0	100.0	400.0
	72009	Western Interconnect	-	3,000.0	-	-	-	3,000.0
	72013	Facilities Infrastructure Maintenance Wastewater	357.0	350.0	350.0	360.0	350.0	1,767.0
	72505	Security Upgrades	-	500.0	500.0	500.0	500.0	2,000.0
	72541	WW SCADA Software & Support Renewals	25.0	105.0	110.0	115.0	115.0	470.0
	73045	FDOT Joint Project Agreements - Sewer	-	500.0	500.0	-	500.0	1,500.0
	73065	CCDOT Utility Relocates	200.0	200.0	200.0	200.0	200.0	1,000.0
	73922	Wastewater Collections System SCADA/Telemetry	50.0	200.0	200.0	200.0	200.0	850.0
	74310	State Revolving Fund Loan Program	-	10.0	10.0	10.0	10.0	40.0
	75017	Public Utilities Hydraulic Analysis	50.0	100.0	100.0	100.0	100.0	450.0
	75018	Financial Services	100.0	30.0	30.0	30.0	30.0	220.0
	75019	Growth Mgt Comprehensive Plan	-	50.0	50.0	50.0	50.0	200.0
	TBD	MPS 310 Reconfiguration and Rehabilitation	-	5,500.0	-	-	-	5,500.0
	TBD	MPS 103 Replacement	-	500.0	3,000.0	-	-	3,500.0
	TBD	Foxfire Supplemental Wells	-	3,000.0	-	-	-	3,000.0
	TBD	Wastewater Valve Replacement - Multi Year Pro	-	375.0	375.0	300.0	300.0	1,350.0
	TBD	Wastewater Electrical Upgrades - Multi year pro	-	1,100.0	1,100.0	900.0	900.0	4,000.0
TOTAL WASTEWATER PROJECTS			32,277.3	67,620.0	45,800.0	150,816.7	39,690.0	336,204.0

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

Section II: 5-Year CIP/CIE FY 23 - FY 27

**FY 2023 Capital Improvement Program (CIP) &
FY 23 - FY 27 Capital Improvement Element (CIE)
(In Thousands)**

Fund: 474		Division: Solid Waste						
CIE NO.	PROJECT NO.	DESCRIPTION	FY 23 ADOPTED (AUIR 11/2021)	FY 24 CIP/CIE	FY 25 CIP/CIE	FY 26 CIP/CIE	FY 27 CIP/CIE	FY 23-27 TOTAL
	50265	Paradigm Software	100.0	-	-	-	-	100.0
	59001	Trash Collection / Disposal Driveway (473)	300.0	300.0	300.0	300.0	300.0	1,500.0
	59007	Resource Recovery Park	1,300.0	-	3,750.0	1,550.0	550.0	7,150.0
	59012	Expansion of Landfill	200.0	-	-	70.0	70.0	340.0
	59013	Physical / Cyber Security	75.0	-	-	-	-	75.0
	59015	Airspace Recovery Reserve (473)	-	-	-	-	2,612.0	2,612.0
	70101	Sol Waste Compliance Assurance Program	450.0	-	-	50.0	550.0	1,050.0
	70106	Solid and Hazardous Waste	-	-	-	30.0	30.0	60.0
	70107	Landfill Facilities Projects	175.0	-	-	20.0	20.0	215.0
	70108	Immokalee Transfer Station Facilities Projects	-	-	-	20.0	20.0	40.0
	70169	East Naples Recycling Drop Off Center	1,400.0	-	2,250.0	-	-	3,650.0
	70171	County 305 Master Plan	-	-	-	250.0	-	250.0
	70232	Immokalee Household Hazardous Waste	4,500.0	4,000.0	-	-	-	8,500.0
	TOTAL SOLID WASTE PROJECTS		8,500.0	4,300.0	6,300.0	2,290.0	4,152.0	25,542.0
	TOTAL CIP PROJECT EXPENSES		194,204.1	431,393.5	361,767.8	366,996.1	240,043.8	1,601,882.7

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	421,291	-	453,700	800	-	800	na
Operating Expense	100,968,231	87,932,600	243,193,600	70,485,400	-	70,485,400	(19.8)%
Capital Outlay	157,032,293	112,101,500	799,194,900	126,674,100	-	126,674,100	13.0%
Grants and Aid	118,039	255,000	683,900	-	-	-	(100.0)%
Remittances	1,151,347	-	600,000	250,000	-	250,000	na
Total Net Budget	259,691,201	200,289,100	1,044,126,100	197,410,300	-	197,410,300	(1.4)%
Trans to Property Appraiser	-	41,000	41,000	65,700	-	65,700	60.2%
Trans to Tax Collector	456,526	462,400	623,800	552,300	-	552,300	19.4%
Trans to 109 PB MSTUBU Fd	34,100	34,100	34,100	34,100	-	34,100	0.0%
Trans to 111 Unincorp Gen Fd	-	-	1,700,000	-	-	-	na
Trans to 119 Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans to 128 MPO Fd	-	-	1,700	-	-	-	na
Trans to 185 TDC Eng	846,000	883,700	883,700	817,600	-	817,600	(7.5)%
Trans to 212 Gas Tx Debt Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Trans to 246 GG Golf Course	765,100	768,700	768,700	2,918,900	-	2,918,900	279.7%
Trans to 270 TDT Rev Bond	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	16.0%
Trans to 298 Sp Ob Bd '10	13,680,900	13,665,100	13,114,600	12,037,100	-	12,037,100	(11.9)%
Trans to 299 Comm Paper Debt	-	200,000	63,500	209,300	-	209,300	4.7%
Trans to 303 Boater Improve	21,500	-	247,400	-	-	-	na
Trans to 306 Parks Cap Fd	588,551	-	-	-	-	-	na
Trans to 325 Stormw Cap Fd	-	11,317,800	6,116,800	-	-	-	(100.0)%
Trans to 370 Sport Complx Cap	2,724,385	10,413,800	10,413,800	3,382,500	-	3,382,500	(67.5)%
Trans to 410 W/S Debt Serv Fd	14,405,300	20,812,500	20,519,200	16,926,700	-	16,926,700	(18.7)%
Trans to 417 PU Grant Fd	-	-	1,117,200	-	-	-	na
Trans to 499 Airp Grant Match	530,071	-	1,337,900	-	-	-	na
Trans to 702 EMS Grant Match	-	-	501,100	-	-	-	na
Trans to 710 Pub Serv Match	4,735	-	687,900	-	-	-	na
Trans to 712 Transp Match	1,548,354	-	14,098,000	-	-	-	na
Advance/Repay to 001 General Fd	-	1,012,000	1,012,000	-	-	-	(100.0)%
Advance/Repay to 111 Unincrp Gen Fd	60,100	65,900	60,500	-	-	-	(100.0)%
Advance/Repay to 301 Co Wide CIP	-	990,000	990,000	1,440,700	-	1,440,700	45.5%
Advance/Repay to 370 Sports Cmplx	17,200,000	-	-	-	-	-	na
Advance/Repay to 390 Gov't Fac	2,192,100	1,832,000	1,832,000	757,700	-	757,700	(58.6)%
Advance/Repay to 412 Water Cap	65,000	2,000	-	-	-	-	(100.0)%
Advance/Repay to 414 Sewer Cap	7,160,000	110,000	-	-	-	-	(100.0)%
Advance/Repay to 470 Sol Waste	2,500,000	-	-	-	-	-	na
Advance/Repay to 473 Mand SolW	3,500,000	-	-	-	-	-	na
Advance/Repay 761 42nd Ave MSTU	-	-	73,000	-	-	-	na
Reserve for Contingencies	-	8,617,700	-	8,146,900	-	8,146,900	(5.5)%
Reserve for Future Grant Match	-	134,300	-	-	-	-	(100.0)%
Reserve for Debt Service	-	10,476,000	-	10,305,100	-	10,305,100	(1.6)%
Reserve for Future Debt Service	-	75,000	-	-	-	-	(100.0)%
Reserve for Capital	-	363,933,200	-	394,783,700	-	394,783,700	8.5%
Reserve for Future Capital Replacements	-	17,500,000	-	35,800,000	-	35,800,000	104.6%
Reserve for Catastrophic Event	-	9,070,000	-	9,570,000	-	9,570,000	5.5%
Reserve for Disaster Relief	-	8,292,700	-	9,763,800	-	9,763,800	17.7%
Total Budget	343,333,423	695,687,800	1,135,052,800	720,124,400	-	720,124,400	3.5%

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Appropriations by Department	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Courts Related Capital	146,111	-	5,416,800	1,550,000	-	1,550,000	na
Sheriff Capital	10,644	80,000	352,400	200	-	200	(99.8)%
Constitutional Officers Capital	1,651,377	12,525,000	15,383,200	5,447,500	-	5,447,500	(56.5)%
Pelican Bay Services Division Capital	1,332,602	4,298,200	16,283,300	2,642,700	-	2,642,700	(38.5)%
Tourist Development Council (TDC) Capital	44,700	-	-	-	-	-	na
Sports & Special Events Complex Capital	17,391,795	6,096,100	45,431,000	7,492,400	-	7,492,400	22.9%
County Manager's Capital	309,837	2,340,000	5,992,500	2,498,000	-	2,498,000	6.8%
Bayshore CRA Capital Projects	2,867,308	1,740,500	8,656,000	2,454,600	-	2,454,600	41.0%
Immokalee CRA Capital Projects	-	103,600	1,812,000	440,300	-	440,300	325.0%
Emergency Medical Services Capital	146,465	50,000	270,200	-	-	-	(100.0)%
Fire & Rescue Capital	-	-	43,600	-	-	-	na
Parks and Recreation Division Capital	9,143,357	14,412,600	71,284,900	16,560,200	-	16,560,200	14.9%
Tourist Development Council (TDC) Beach Capital	1,779,120	-	4,261,600	-	-	-	na
Library Division Capital	336	20,000	108,800	-	-	-	(100.0)%
Museum Division Capital	197,872	600,000	1,337,500	308,000	-	308,000	(48.7)%
Public Services Department Capital	965,593	700,000	1,570,200	950,000	-	950,000	35.7%
County Water / Sewer Divisions Capital	91,525,186	57,127,600	392,190,700	55,035,300	-	55,035,300	(3.7)%
Solid & Hazardous Waste Mgt Division Capital	7,261,681	3,400,000	11,834,000	8,500,000	-	8,500,000	150.0%
Facilities Management Division Capital	53,184,213	8,027,700	118,885,500	32,461,200	-	32,461,200	304.4%
Transportation Capital	54,215,229	70,520,300	258,826,400	46,402,300	-	46,402,300	(34.2)%
Stormwater Capital	8,402,135	8,281,100	40,653,000	11,451,400	-	11,451,400	38.3%
Transportation Management Services Capital	34,355	554,000	1,007,000	50,000	-	50,000	(91.0)%
TDC Beach Renourishment/Pass Maintenance Capital	3,079,090	7,051,100	18,797,600	2,853,800	-	2,853,800	(59.5)%
Airport Capital	5,904,679	410,000	11,978,400	275,000	-	275,000	(32.9)%
Growth Management Community Development Capital	97,516	1,951,300	11,749,500	37,400	-	37,400	(98.1)%
Total Net Budget	259,691,201	200,289,100	1,044,126,100	197,410,300	-	197,410,300	(1.4)%
Courts Related Capital	-	2,908,000	-	3,074,200	-	3,074,200	5.7%
Sheriff Capital	3,653,300	7,510,700	3,766,800	8,236,300	-	8,236,300	9.7%
Pelican Bay Services Division Capital	64,794	11,030,800	207,700	461,600	-	461,600	(95.8)%
Tourist Development Council (TDC) Capital	6,550,592	6,634,300	5,832,100	8,123,900	-	8,123,900	22.5%
County Manager's Capital	-	231,019,200	-	280,693,000	-	280,693,000	21.5%
Emergency Medical Services Capital	442,900	1,712,000	1,442,600	863,200	-	863,200	(49.6)%
Fire & Rescue Capital	-	32,600	-	70,400	-	70,400	116.0%
Parks and Recreation Division Capital	3,747,344	23,150,500	5,488,500	23,379,500	-	23,379,500	1.0%
Tourist Development Council (TDC) Beach Capital	7,325,919	1,355,100	37,400	2,597,000	-	2,597,000	91.6%
Library Division Capital	1,060,900	1,781,100	1,758,100	1,130,600	-	1,130,600	(36.5)%
Museum Division Capital	4,735	9,100	86,500	-	-	-	(100.0)%
County Water / Sewer Divisions Capital	14,466,611	40,706,400	21,699,700	35,187,200	-	35,187,200	(13.6)%
Solid & Hazardous Waste Mgt Division Capital	13,225,000	8,684,200	-	10,587,900	-	10,587,900	21.9%
Facilities Management Division Capital	8,356,451	11,665,400	8,325,200	8,363,400	-	8,363,400	(28.3)%
Transportation Capital	11,465,422	43,856,500	30,785,900	33,101,600	-	33,101,600	(24.5)%
Stormwater Capital	1,548,354	53,341,200	8,746,800	36,955,800	-	36,955,800	(30.7)%
TDC Beach Renourishment/Pass Maintenance Capital	11,199,829	49,607,300	1,411,500	69,022,600	-	69,022,600	39.1%
Airport Capital	530,071	394,300	1,337,900	865,900	-	865,900	119.6%
Total Transfers and Reserves	83,642,222	495,398,700	90,926,700	522,714,100	-	522,714,100	5.5%
Total Budget	343,333,423	695,687,800	1,135,052,800	720,124,400	-	720,124,400	3.5%

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	14,080	14,600	14,000	15,900	-	15,900	8.9%
Local Infrastructure Sales Tax	99,588,370	87,538,400	94,681,800	108,653,900	-	108,653,900	24.1%
Local Gas Taxes	16,292,025	16,100,000	16,291,800	16,291,800	-	16,291,800	1.2%
Tourist Devel Tax	20,572,758	16,966,700	23,768,200	18,663,300	-	18,663,300	10.0%
Licenses & Permits	584,603	590,000	590,000	590,000	-	590,000	0.0%
Special Assessments	1,605,051	2,215,700	2,116,600	1,842,700	-	1,842,700	(16.8)%
Intergovernmental Revenues	13,180,313	-	33,741,000	-	-	-	na
Gas Taxes	4,594,296	4,500,000	4,594,200	4,211,300	-	4,211,300	(6.4)%
SFWM/Big Cypress Revenue	304,800	-	38,500	-	-	-	na
FEMA - Fed Emerg Mgt Agency	2,323,577	-	5,201,000	-	-	-	na
Charges For Services	47,989	-	-	-	-	-	na
Fines & Forfeitures	966,716	810,000	960,000	960,000	-	960,000	18.5%
Miscellaneous Revenues	4,601,933	3,261,000	2,466,600	228,000	-	228,000	(93.0)%
Interest/Misc	3,408,325	4,247,600	4,345,500	3,982,600	-	3,982,600	(6.2)%
Impact Fees	62,909,782	49,363,000	69,212,000	54,908,000	-	54,908,000	11.2%
Loan Proceeds	-	10,000,000	1,000,000	5,500,000	-	5,500,000	(45.0)%
Bond Proceeds	256,090,000	-	-	-	-	-	na
Reimb From Other Depts	79,807	2,000	-	-	-	-	(100.0)%
Trans frm Property Appraiser	14,912	-	-	-	-	-	na
Trans frm Tax Collector	7,220	-	-	-	-	-	na
Trans fm 001 Gen Fund	36,909,900	49,075,700	49,075,700	75,679,500	-	75,679,500	54.2%
Trans fm 101 Transp Op Fd	-	38,300	38,300	38,300	-	38,300	0.0%
Trans fm 109 Pel Bay MSTBU	-	8,700	8,700	8,700	-	8,700	0.0%
Trans fm 111 Unincorp Gen Fd	9,605,223	10,228,700	10,231,500	13,291,400	-	13,291,400	29.9%
Trans fm 113 Comm Dev Fd	-	121,400	121,400	121,400	-	121,400	0.0%
Trans fm 114 Pollutn Ctrl Fd	179,100	504,000	504,000	-	-	-	(100.0)%
Trans fm 123 Grant Prog Support	15,000,000	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	-	1,872,000	1,872,000	-	-	-	(100.0)%
Trans fm 186 Immok Redev Fd	-	97,600	461,900	434,200	-	434,200	344.9%
Trans fm 187 Bayshore Redev Fd	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.6%
Trans fm 194 TDC Prom Fd	-	5,100	5,100	5,100	-	5,100	0.0%
Trans fm 198 Museum Fd	214,326	400,000	400,000	110,000	-	110,000	(72.5)%
Trans fm 301 Co Wide Cap	588,551	-	-	-	-	-	na
Trans fm 306 Pk & Rec Cap	21,500	-	247,400	-	-	-	na
Trans fm 310 CDES Cap Fd	-	11,317,800	9,264,400	-	-	-	(100.0)%
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,548,354	-	211,200	-	-	-	na
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	400,000	-	-	-	na
Trans fm 336 Road Im Fee	-	7,942,600	7,942,600	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	57,080,300	56,895,100	56,895,100	56,660,600	-	56,660,600	(0.4)%
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	na
Trans fm 470 Solid Waste Fd	5,700,000	-	-	7,000,000	-	7,000,000	na
Trans fm 471 Solid Waste	6,300,000	8,000,000	-	9,763,800	-	9,763,800	22.0%
Trans fm 473 Mand Collct Fd	3,750,000	250,000	250,000	300,000	-	300,000	20.0%
Trans fm 495 Airport Op Fd	1,464,058	703,700	703,700	783,700	-	783,700	11.4%
Trans fm 496 Airport Grants	530,071	-	1,337,900	-	-	-	na
Trans fm 521 Fleet	-	113,600	113,600	113,400	-	113,400	(0.2)%
Trans fm 758 TDT Capital	2,724,385	2,471,200	2,471,200	3,382,500	-	3,382,500	36.9%
Trans fm 778 Pel Bay Lighting	2,061,800	440,000	440,000	397,700	-	397,700	(9.6)%
Adv/Repay fm 001 Gen Fd	1,426,500	-	-	-	-	-	na
Adv/Repay fm 183 TDC Beach Pk.	7,300,000	-	-	-	-	-	na
Adv/Repay fm 195 TDC Bch Renoursh	9,900,000	-	-	-	-	-	na

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Division Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Adv/Repay fm 301 Cap Proj	2,192,100	1,832,000	1,832,000	757,700	-	757,700	(58.6)%
Adv/Repay fm 350 EMS ImFee	-	-	-	240,700	-	240,700	na
Adv/Repay fm 355 Lib ImFee	-	700,000	700,000	500,000	-	500,000	(28.6)%
Adv/Repay fm 381 Correct ImFee	-	290,000	290,000	700,000	-	700,000	141.4%
Adv/Repay fm 474 Solid Wst Cap	7,225,000	112,000	-	-	-	-	(100.0)%
Adv/Repay fm 761 42nd Ave MSTU	-	-	-	1,300	-	1,300	na
Carry Forward	731,141,400	354,108,200	1,058,048,800	342,074,300	-	342,074,300	(3.4)%
Less 5% Required By Law	-	(9,166,000)	-	(10,518,600)	-	(10,518,600)	14.8%
Total Funding	1,393,249,126	695,687,800	1,477,127,100	720,124,400	-	720,124,400	3.5%

Division Position Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Transportation Capital	5.00	5.00	5.00	5.00	-	5.00	0.0%
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

CIP Summary by Project Category	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Administrative Services Capital	2,105,000	5,646,116	5,646,100	1,000,000	-	-	-	-
Airport Capital	804,300	13,867,306	13,316,300	1,140,900	-	-	-	-
Coastal Zone Management Capital	100,000	202,243	202,300	125,000	-	-	-	-
Community Redevelopment Agency (CRA) Capital	1,844,100	9,657,309	10,468,000	2,894,900	-	-	-	-
County Extension, Education, & Training	-	-	-	50,000	-	-	-	-
County Manager's Capital	243,984,600	239,401,988	42,683,500	296,594,300	-	-	-	-
Court Related Capital	2,908,000	8,750,768	5,416,800	4,624,200	-	-	-	-
Emergency Management Services	-	3,931,343	3,931,300	1,713,000	-	-	-	-
Emergency Medical Services (EMS) Capital	1,762,000	7,915,174	7,645,700	863,200	-	-	-	-
Facilities Management Capital	19,693,100	67,576,967	60,630,700	27,804,600	-	-	-	-
Growth Management Community Development Capital	1,951,300	11,700,844	11,700,800	37,400	-	-	-	-
Hurricane Irma	-	1,670,813	1,670,500	160,000	-	-	-	-
Libraries Capital	2,401,100	2,550,261	2,527,300	2,660,600	-	-	-	-
Museum Capital	609,100	1,433,135	1,424,000	198,000	-	-	-	-
Ochopee Fire & Isle of Capri Fire	32,600	76,203	43,600	70,400	-	-	-	-
Other Constitutional Officers	735,000	-	-	917,500	-	-	-	-
Parks & Recreation Capital	37,513,100	107,688,405	90,197,600	46,864,700	-	-	-	-
Pelican Bay Capital	15,294,900	20,253,385	16,491,000	2,944,300	-	-	-	-
Public Services Capital	100,000	32,965,968	32,965,800	-	-	-	-	-
Sheriff Office Capital	18,590,700	27,544,595	23,800,500	12,486,500	-	-	-	-
Solid Waste Capital	12,084,200	20,158,729	11,775,700	19,087,900	-	-	-	-
Stormwater Capital	61,622,300	80,320,117	46,669,000	52,372,600	-	-	-	-
Supervisor of Elections Capital	-	481,567	481,600	280,000	-	-	-	-
Tourist Development Council - Beaches (195)	56,658,400	66,908,780	18,824,800	71,876,400	-	-	-	-
Tourist Development Council - Park Beaches (183)	1,355,100	3,905,951	3,298,400	2,597,000	-	-	-	-
Transportation Capital	114,880,800	301,128,811	293,930,900	79,503,900	-	-	-	-
Water / Sewer District Capital	98,624,000	445,704,000	429,310,600	91,257,100	-	-	-	-
Total Project Budget	695,653,700	1,481,440,77	1,135,052,80	720,124,400	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Court Maintenance Fee Fund (181)

Mission Statement

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	146,111	-	4,885,800	1,550,000	-	1,550,000	na
Capital Outlay	-	-	531,000	-	-	-	na
Net Operating Budget	146,111		5,416,800	1,550,000		1,550,000	na
Reserve for Capital	-	2,908,000	-	3,074,200	-	3,074,200	5.7%
Total Budget	146,111	2,908,000	5,416,800	4,624,200		4,624,200	59.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	966,716	810,000	960,000	960,000	-	960,000	18.5%
Interest/Misc	30,905	35,000	35,000	35,000	-	35,000	0.0%
Carry Forward	7,249,300	2,105,300	8,100,800	3,679,000	-	3,679,000	74.7%
Less 5% Required By Law	-	(42,300)	-	(49,800)	-	(49,800)	17.7%
Total Funding	8,246,921	2,908,000	9,095,800	4,624,200		4,624,200	59.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Court Related Capital								
Courthouse 1st Floor Renovations	-	1,066,070	1,066,100	-	-	-	-	-
Courthouse 6th Floor	-	3,475,036	3,475,000	-	-	-	-	-
Courthouse Fire Alarm/Sprinkler HVAC Upg	-	-	-	1,550,000	-	-	-	-
Courthouse Restroom Remodel	-	172,288	172,300	-	-	-	-	-
Elevator Upgrades	-	703,365	703,400	-	-	-	-	-
X-fers/Reserves - Fund 181	2,908,000	3,334,009	-	3,074,200	-	-	-	-
Court Related Capital	2,908,000	8,750,768	5,416,800	4,624,200	-	-	-	-
Program Total Project Budget	2,908,000	8,750,768	5,416,800	4,624,200				

Notes

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

Current FY 2023

On July 15, 2021, Chief Judge McHugh approve a \$1,550,000 request to upgrade the fire alarm and sprinkler system inside the Courthouse and to also replace the heating, ventilation and air conditioning system.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Park Facilities Cap - Fund (183)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	419,244	-	823,300	-	-	-	na
Capital Outlay	1,359,876	-	3,438,300	-	-	-	na
Net Operating Budget	1,779,120	-	4,261,600	-	-	-	na
Trans to Tax Collector	25,919	26,000	37,400	29,400	-	29,400	13.1%
Advance/Repay to 370 Sports Cmplx	7,300,000	-	-	-	-	-	na
Reserve for Capital	-	1,329,100	-	2,567,600	-	2,567,600	93.2%
Total Budget	9,105,039	1,355,100	4,299,000	2,597,000	-	2,597,000	91.6%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	1,295,967	1,068,600	1,496,900	1,175,500	-	1,175,500	10.0%
Interest/Misc	45,899	5,000	24,800	25,000	-	25,000	400.0%
Carry Forward	11,997,100	335,300	4,233,900	1,456,600	-	1,456,600	334.4%
Less 5% Required By Law	-	(53,800)	-	(60,100)	-	(60,100)	11.7%
Total Funding	13,338,966	1,355,100	5,755,600	2,597,000	-	2,597,000	91.6%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
RegPk - Lightning Detection	-	100,000	100,000	-	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	900,637	900,600	-	-	-	-	-
Parks & Recreation Capital	-	1,000,637	1,000,600	-	-	-	-	-
Tourist Development Council - Park Beaches (183)								
Barefoot Beach Boardwalk & Pavilions	-	231,376	231,400	-	-	-	-	-
Barefoot Beach Boardwalk Repairs	-	284,397	284,400	-	-	-	-	-
Barefoot Beach Cons Bldg	-	85,000	85,000	-	-	-	-	-
Barefoot Beach Parking & Road Seal/Stripe	-	570,476	570,500	-	-	-	-	-
Barefoot Beach Preserve	-	279,475	279,400	-	-	-	-	-
Beach Park Facility Maintenance	-	200,000	200,000	-	-	-	-	-
Boardwalk Replacement	-	184,621	184,600	-	-	-	-	-
Clam Pass Boardwalk Repair	-	31,791	31,800	-	-	-	-	-
Clam Pass Restroom Expansion	-	8,755	8,800	-	-	-	-	-
Clam Pass Trim Mangrove	-	38,805	38,800	-	-	-	-	-
FDOT STSD Beach Bus Circular	-	97,413	97,400	-	-	-	-	-
Parking Meters	-	24,550	24,600	-	-	-	-	-
Tigertail Beach Bathroom	-	304,242	304,300	-	-	-	-	-
Tigertail Beach Park Improvements	-	590,005	590,000	-	-	-	-	-
Tigertail Beach Update Playground	-	1,204	1,200	-	-	-	-	-
Vanderbilt Bch Boardwalk Improvements	-	328,741	328,800	-	-	-	-	-
X-fers/Reserves - Fund 183	1,355,100	645,100	37,400	2,597,000	-	-	-	-
Tourist Development Council - Park Beaches (183)	1,355,100	3,905,951	3,298,400	2,597,000	-	-	-	-
Program Total Project Budget	1,355,100	4,906,588	4,299,000	2,597,000	-	-	-	-

Capital Improvement Program

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%. On July 11, 2017 the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue neutral allocation to Beach Park Facilities represent approximately 3.58% of the Tourist Tax revenue budget.

In FY2021, an advance (loan) in the amount of \$7.3 million was transferred to Sports Complex Fund (370) to support Paradise Coast Sports Complex phase 2 improvements.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Mission Statement

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	40,580	-	-	800	-	800	na
Operating Expense	2,056,193	1,584,600	6,316,700	1,482,000	-	1,482,000	(6.5)%
Capital Outlay	982,317	5,466,500	12,480,900	1,371,000	-	1,371,000	(74.9)%
Net Operating Budget	3,079,090	7,051,100	18,797,600	2,853,800	-	2,853,800	(59.5)%
Trans to Tax Collector	282,129	256,100	356,100	312,000	-	312,000	21.8%
Trans to 119 Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.0%
Trans to 185 TDC Eng	846,000	883,700	883,700	817,600	-	817,600	(7.5)%
Advance/Repay to 370 Sports Cmplx	9,900,000	-	-	-	-	-	na
Reserve for Capital	-	39,225,800	-	58,151,300	-	58,151,300	48.2%
Reserve for Catastrophic Event	-	9,070,000	-	9,570,000	-	9,570,000	5.5%
Total Budget	14,278,919	56,658,400	20,209,100	71,876,400	-	71,876,400	26.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	14,106,457	11,635,500	16,299,900	12,799,000	-	12,799,000	10.0%
Intergovernmental Revenues	3,880,479	-	-	-	-	-	na
Miscellaneous Revenues	56,154	-	-	-	-	-	na
Interest/Misc	246,285	500,000	312,500	300,000	-	300,000	(40.0)%
Carry Forward	59,017,300	45,129,700	63,029,100	59,432,400	-	59,432,400	31.7%
Less 5% Required By Law	-	(606,800)	-	(655,000)	-	(655,000)	7.9%
Total Funding	77,306,675	56,658,400	79,641,500	71,876,400	-	71,876,400	26.9%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
Hurricane Irma	-	949,731	949,700	-	-	-	-	-
Parks & Recreation Capital								
AOlesky Sea Wall Repair	-	434,601	434,600	-	-	-	-	-
Tourist Development Council - Beaches (195)								
Beach Tilling	30,000	132,379	132,400	30,000	-	-	-	-
Beach Tractor Shelter	-	22,663	22,700	-	-	-	-	-
City/County Beach Monitoring	170,000	249,272	249,200	170,000	-	-	-	-
Clam Pass Beach Maintenance	-	180,253	180,300	100,000	-	-	-	-
Clam Pass Dredge Pelican Bay	20,000	377,936	377,900	250,000	-	-	-	-
Co Beach Analysis & Design	-	13,916	13,900	-	-	-	-	-
Coastal Resiliency	500,000	732,487	732,500	500,000	-	-	-	-
Collier Beach Renourishment - General	-	124,725	124,700	-	-	-	-	-
Collier Creek Modeling, Jetty Rework and Channel Training	-	4,011,773	4,011,800	125,000	-	-	-	-
County Beach Cleaning	268,100	524,781	524,900	506,800	-	-	-	-
Doctors Pass Dredging	-	52,843	52,800	25,000	-	-	-	-
Jolly Bridge Ongoing Maintenance	-	46,625	46,600	-	-	-	-	-
Local Gov't Funding Request	25,000	42,044	42,100	25,000	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Tourist Development Council - Beaches (195)								
Marco S NTP & Renourishment	-	401,101	401,100	-	-	-	-	-
Naples Beach Cleaning	203,000	408,182	408,200	197,000	-	-	-	-
Naples Beach Renourishment	2,600,000	4,228,331	4,228,400	-	-	-	-	-
Naples Pier Repair and Maintenance	200,000	200,014	200,000	200,000	-	-	-	-
Near Shore Hard Bottom Monitoring	185,000	537,438	537,400	230,000	-	-	-	-
North Pk Shore Bch Maintenance	-	49,067	49,100	-	-	-	-	-
Park Shore Bch Renourishment	-	206,688	206,700	200,000	-	-	-	-
Shore Bird Monitoring	25,000	138,281	138,300	25,000	-	-	-	-
TDC Administration	75,000	313,965	314,000	75,000	-	-	-	-
Tiger Tail Beach Access Road Expansion	-	-	-	170,000	-	-	-	-
Vanderbilt Beach Renourishment	2,600,000	4,027,598	4,027,600	-	-	-	-	-
Vegetation Repairs - Exotic Removal	-	147,866	147,900	-	-	-	-	-
Wiggins Pass Dredge	150,000	242,841	242,800	25,000	-	-	-	-
X-fers/Reserves - Fund 195	49,607,300	49,495,711	1,411,500	69,022,600	-	-	-	-
Tourist Development Council - Beaches (195)	56,658,400	66,908,780	18,824,800	71,876,400	-	-	-	-
Program Total Project Budget	56,658,400	68,293,112	20,209,100	71,876,400	-	-	-	-

Capital Improvement Program

TDC Category A Beach Renourish/Pass Maint Cap - Fund (195)

Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

In FY 2018 a reserve for potential reimbursement to Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represents 88.98% of the tax revenue budget.

Forecast FY 2022

Forecast expenditures reflect FY 2022 project budgets and ongoing projects established in prior years.

Current FY 2023

Construction projects programmed for FY 2023 are shown in the table provided.

Revenues

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195) receives 64.96% of available TDC tax revenue and Beach Park Facilities Fund (183) receives 5.96% for a total of 70.92% of available TDT monies going to beaches. Estimated TDT allocation to Beach Renourishment Fund (195) is anticipated to be \$12,799,000, approximately 10% above the prior year budget.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under the various Constitutional Officers.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	477,497	1,000,000	1,831,200	5,447,500	-	5,447,500	444.8%
Capital Outlay	22,533	11,525,000	13,552,000	-	-	-	(100.0)%
Remittances	1,151,347	-	-	-	-	-	na
Net Operating Budget	1,651,377	12,525,000	15,383,200	5,447,500	-	5,447,500	(56.5)%
Total Budget	1,651,377	12,525,000	15,383,200	5,447,500	-	5,447,500	(56.5)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	797	-	-	-	-	-	na
Trans fm 001 Gen Fund	4,275,000	12,235,000	12,235,000	4,747,500	-	4,747,500	(61.2)%
Adv/Repay fm 381 Correct ImFee	-	290,000	290,000	700,000	-	700,000	141.4%
Carry Forward	1,769,600	-	2,858,200	-	-	-	na
Total Funding	6,045,397	12,525,000	15,383,200	5,447,500	-	5,447,500	(56.5)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Other Constitutional Officers								
Clerk Improvements	-	-	-	400,000	-	-	-	-
Clerk to Annex Relocation	735,000	-	-	-	-	-	-	-
Tax Collector - Immok Gov't Ctr Renov	-	-	-	517,500	-	-	-	-
Other Constitutional Officers	735,000	-	-	917,500	-	-	-	-
Sheriff Office Capital								
Automatic Fingerprint ID System Replacement	-	-	-	1,000,000	-	-	-	-
Building J Renovation/Repair	500,000	765,639	765,600	1,450,000	-	-	-	-
Helicopter Replacement	5,000,000	6,849,039	6,849,100	-	-	-	-	-
J1-J2-J3 Roof Replacement	5,000,000	5,000,000	5,000,000	-	-	-	-	-
Jail HVAC System Redesign & Replacement	-	100,505	100,500	-	-	-	-	-
Jail Kitchen Renovation	-	395,146	395,100	-	-	-	-	-
Naples Jail Expansion	-	1	-	-	-	-	-	-
New Accounting System - Sheriff	-	125,969	126,000	-	-	-	-	-
Sheriff Law Enforcement Capital Improvements	500,000	875,377	875,300	1,100,000	-	-	-	-
SO Substation #1 N Naples	-	-	-	190,000	-	-	-	-
SO Substation #5 E-City/E Naples	-	-	-	510,000	-	-	-	-
Sheriff Office Capital	11,000,000	14,111,676	14,111,600	4,250,000	-	-	-	-
Supervisor of Elections Capital								
SOE Walkway	-	-	-	280,000	-	-	-	-
Voting Machines	-	481,567	481,600	-	-	-	-	-
Supervisor of Elections Capital	-	481,567	481,600	280,000	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	790,000	790,000	790,000	-	-	-	-	-
Program Total Project Budget	12,525,000	15,383,243	15,383,200	5,447,500	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under the Office of the County Manager.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	309,837	2,340,000	2,878,600	1,358,000	-	1,358,000	(42.0)%
Capital Outlay	-	-	3,113,900	1,140,000	-	1,140,000	na
Net Operating Budget	309,837	2,340,000	5,992,500	2,498,000	-	2,498,000	6.8%
Reserve for Future Capital Replacements	-	17,500,000	-	35,800,000	-	35,800,000	104.6%
Reserve for Disaster Relief	-	132,700	-	-	-	-	(100.0)%
Total Budget	309,837	19,972,700	5,992,500	38,298,000	-	38,298,000	91.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	79,810	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	2,129,688	-	-	-	-	-	na
Miscellaneous Revenues	55,205	-	-	-	-	-	na
Trans fm 001 Gen Fund	5,050,000	9,840,000	9,840,000	20,557,300	-	20,557,300	108.9%
Adv/Repay fm 350 EMS ImFee	-	-	-	240,700	-	240,700	na
Carry Forward	5,102,400	10,132,700	13,652,500	17,500,000	-	17,500,000	72.7%
Total Funding	12,417,103	19,972,700	23,492,500	38,298,000	-	38,298,000	91.8%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Administrative Services Capital								
311 - Information Network Program	51,000	63,921	63,900	-	-	-	-	-
Financial Mgmt System (SAP)	2,000,000	5,483,115	5,483,100	1,000,000	-	-	-	-
Webpage Redesign	54,000	99,080	99,100	-	-	-	-	-
Administrative Services Capital	2,105,000	5,646,116	5,646,100	1,000,000	-	-	-	-
County Manager's Capital								
Corporate Improvement Software	115,000	151,182	151,200	90,000	-	-	-	-
Customer Experience Mgt Software	60,000	64,975	65,000	75,000	-	-	-	-
GovMax Software	60,000	130,209	130,200	120,000	-	-	-	-
X-fers/Reserves - Fund 301 - County Manager	17,632,700	17,620,700	-	35,800,000	-	-	-	-
County Manager's Capital	17,867,700	17,967,066	346,400	36,085,000	-	-	-	-
Emergency Management Services								
800 MHz Upgrade	-	-	-	1,213,000	-	-	-	-
Program Total Project Budget	19,972,700	23,613,182	5,992,500	38,298,000	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under Public Services Department.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	62,997	-	22,900	-	-	-	na
Capital Outlay	902,596	700,000	1,547,300	950,000	-	950,000	35.7%
Net Operating Budget	965,593	700,000	1,570,200	950,000	-	950,000	35.7%
Total Budget	965,593	700,000	1,570,200	950,000	-	950,000	35.7%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	1,100,000	-	-	450,000	-	450,000	na
Adv/Repay fm 355 Lib ImFee	-	700,000	700,000	500,000	-	500,000	(28.6)%
Carry Forward	760,000	-	870,200	-	-	-	na
Total Funding	1,860,000	700,000	1,570,200	950,000	-	950,000	35.7%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
County Extension, Education, & Training								
Univ Ext - Access Control Doors	-	-	-	50,000	-	-	-	-
Libraries Capital								
Books, Pubs. & Library Mat (301)	600,000	632,470	632,500	900,000	-	-	-	-
Fiber Optic	-	27,869	27,900	-	-	-	-	-
Libraries Capital	600,000	660,339	660,400	900,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	100,000	409,840	409,800	-	-	-	-	-
Golden Gate Senior Center Rehab	-	500,000	500,000	-	-	-	-	-
Public Services Capital	100,000	909,840	909,800	-	-	-	-	-
Program Total Project Budget	700,000	1,570,179	1,570,200	950,000	-	-	-	-

Notes

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To provide General Fund funding for various capital projects under Public Utilities Department; Facilities Management Division.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	4,022,372	5,000,000	11,124,100	21,391,200	-	21,391,200	327.8%
Capital Outlay	23,227,722	2,972,700	6,294,900	11,070,000	-	11,070,000	272.4%
Net Operating Budget	27,250,094	7,972,700	17,419,000	32,461,200	-	32,461,200	307.2%
Trans to 306 Parks Cap Fd	588,551	-	-	-	-	-	na
Trans to 702 EMS Grant Match	-	-	157,300	-	-	-	na
Advance/Repay to 390 Gov't Fac	2,192,100	1,832,000	1,832,000	757,700	-	757,700	(58.6)%
Reserve for Capital	-	1,365,300	-	-	-	-	(100.0)%
Total Budget	30,030,745	11,170,000	19,408,300	33,218,900	-	33,218,900	197.4%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	666,820	-	-	-	-	-	na
Interest/Misc	118,137	110,000	130,000	130,000	-	130,000	18.2%
Bond Proceeds	25,000,000	-	-	-	-	-	na
Trans fm 001 Gen Fund	8,993,000	7,950,600	7,950,600	23,171,500	-	23,171,500	191.4%
Trans fm 101 Transp Op Fd	-	38,300	38,300	38,300	-	38,300	0.0%
Trans fm 109 Pel Bay MSTBU	-	8,700	8,700	8,700	-	8,700	0.0%
Trans fm 111 Unincorp Gen Fd	-	133,500	133,500	133,500	-	133,500	0.0%
Trans fm 113 Comm Dev Fd	-	121,400	121,400	121,400	-	121,400	0.0%
Trans fm 123 Grant Prog Support	5,000,000	-	-	-	-	-	na
Trans fm 194 TDC Prom Fd	-	5,100	5,100	5,100	-	5,100	0.0%
Trans fm 495 Airport Op Fd	-	33,700	33,700	33,700	-	33,700	0.0%
Trans fm 521 Fleet	-	113,600	113,600	113,400	-	113,400	(0.2)%
Carry Forward	6,438,600	2,660,600	20,343,200	9,469,800	-	9,469,800	255.9%
Less 5% Required By Law	-	(5,500)	-	(6,500)	-	(6,500)	18.2%
Total Funding	46,216,557	11,170,000	28,878,100	33,218,900	-	33,218,900	197.4%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Emergency Management Services								
Medical Examiner Renovation	-	2,500,000	2,500,000	500,000	-	-	-	-
Facilities Management Capital								
A/C, Heating, & Ventilation Repairs	1,200,000	1,877,714	1,877,800	3,550,000	-	-	-	-
ADA Compliance	150,000	156,820	156,800	342,500	-	-	-	-
Asset Mgt - Fac Mgt	50,000	-	-	-	-	-	-	-
Camp Keais Property	-	69,679	69,700	-	-	-	-	-
County-wide Relocations	400,000	552,256	552,300	-	-	-	-	-
Electrical	100,000	118,607	118,600	1,135,000	-	-	-	-
Elevator Repairs, Replacement	150,000	150,000	150,000	1,849,500	-	-	-	-
Exterior Bldg Improve	350,000	350,000	350,000	1,190,000	-	-	-	-
Fire Alarms/Life Safety	1,000,000	1,466,898	1,466,900	-	-	-	-	-
General Building Repairs	1,000,000	2,106,322	2,106,300	1,430,000	-	-	-	-
HHH Ranch	-	403,165	403,200	1,365,300	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Facilities Management Capital								
Interior Bldg Improve	180,000	180,000	180,000	-	-	-	-	-
Paint Plan	-	555,880	555,800	42,500	-	-	-	-
Parking Garage #1 Improve	-	-	-	1,500,000	-	-	-	-
Parking Lot Repairs	200,000	472,623	472,600	2,586,500	-	-	-	-
Plumbing	-	100,000	100,000	570,000	-	-	-	-
Reroofing Projects	620,000	1,523,984	1,524,000	769,900	-	-	-	-
Video Monitor Sys & Security	2,572,700	2,572,700	2,572,700	3,000,000	-	-	-	-
X-fers/Reserves - Fund 301	3,197,300	5,889,616	1,989,300	757,700	-	-	-	-
Facilities Management Capital	<u>11,170,000</u>	<u>18,546,264</u>	<u>14,646,000</u>	<u>20,088,900</u>	-	-	-	-
Hurricane Irma								
Hurricane Irma	-	221,507	221,500	-	-	-	-	-
Libraries Capital								
Library Improvements	-	-	-	630,000	-	-	-	-
Parks & Recreation Capital								
Golden Gate Golf Course	-	1,742,167	1,742,200	7,000,000	-	-	-	-
Public Services Capital								
Domestic Animal Srv Facility	-	60,153	60,100	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	21,546	21,500	5,000,000	-	-	-	-
Integrated Asset Management	-	217,082	217,000	-	-	-	-	-
Water / Sewer District Capital	<u>-</u>	<u>238,628</u>	<u>238,500</u>	<u>5,000,000</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Program Total Project Budget	<u>11,170,000</u>	<u>23,308,719</u>	<u>19,408,300</u>	<u>33,218,900</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

Current FY 2023

The \$1,365,300 Reserve for Capital shown in the FY 2022 Adopted Budget has been moved and budgeted under the HHH Ranch project. The \$1,365,300 is funding remaining from the 2020B Taxable Special Obligation Revenue Bond used to purchase two (2) properties, the HHH Ranch and Camp Keais Property.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Wide Capital Projects Fund (301)

Mission Statement

To account for capital projects funded by the Transportation Management Department.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	34,355	50,000	84,400	50,000	-	50,000	0.0%
Capital Outlay	-	504,000	922,600	-	-	-	(100.0)%
Net Operating Budget	34,355	554,000	1,007,000	50,000	-	50,000	(91.0)%
Total Budget	34,355	554,000	1,007,000	50,000	-	50,000	(91.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	40,000	50,000	50,000	50,000	-	50,000	0.0%
Trans fm 114 Pollutn Ctrl Fd	179,100	504,000	504,000	-	-	-	(100.0)%
Carry Forward	268,200	-	453,000	-	-	-	na
Total Funding	487,300	554,000	1,007,000	50,000	-	50,000	(91.0)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Coastal Zone Management Capital								
Water Quality Testing	50,000	78,382	78,400	50,000	-	-	-	-
Transportation Capital								
Pollution Control Equipment	100,000	185,603	185,600	-	-	-	-	-
Pollution Control Space Planning	404,000	737,000	737,000	-	-	-	-	-
Transportation Capital	504,000	922,603	922,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	5,983	6,000	-	-	-	-	-
Program Total Project Budget	554,000	1,006,968	1,007,000	50,000	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Florida Boating Improvement Fund (303)

Mission Statement

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	201,849	50,000	353,400	75,000	-	75,000	50.0%
Capital Outlay	44,683	477,000	3,035,800	325,000	-	325,000	(31.9)%
Net Operating Budget	246,532	527,000	3,389,200	400,000	-	400,000	(24.1)%
Trans to Tax Collector	12,744	14,000	14,000	15,000	-	15,000	7.1%
Total Budget	259,276	541,000	3,403,200	415,000	-	415,000	(23.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	584,603	590,000	590,000	590,000	-	590,000	0.0%
Miscellaneous Revenues	145	-	3,300	-	-	-	na
Interest/Misc	7,173	15,000	10,000	10,000	-	10,000	(33.3)%
Trans fm 001 Gen Fund	-	-	-	428,300	-	428,300	na
Trans fm 306 Pk & Rec Cap	21,500	-	247,400	-	-	-	na
Carry Forward	1,615,100	(33,700)	1,969,200	(583,300)	-	(583,300)	1,630.9%
Less 5% Required By Law	-	(30,300)	-	(30,000)	-	(30,000)	(1.0)%
Total Funding	2,228,521	541,000	2,819,900	415,000	-	415,000	(23.3)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Coastal Zone Management Capital								
Boat Lift for Coastal Zone	-	18,000	18,000	-	-	-	-	-
Derelict Vessel	-	52,000	52,000	22,000	-	-	-	-
Waterway Marker Maintenance	50,000	53,861	53,900	53,000	-	-	-	-
Coastal Zone Management Capital	50,000	123,861	123,900	75,000	-	-	-	-
Parks & Recreation Capital								
951 Boat Pk - Seawall, Docks Repair	-	747,372	747,400	-	-	-	-	-
951 Floating Dock & Ladders	-	17,572	17,500	-	-	-	-	-
Boat Ramp Minor Repairs	-	49,190	49,200	-	-	-	-	-
Caxambas Fuel Tank Repair	-	64,386	64,400	-	-	-	-	-
Cocohatchee Floating Dock	-	26,036	26,000	-	-	-	-	-
Hamilton Ave Parking	477,000	2,066,601	2,066,600	325,000	-	-	-	-
Ladder, bumper, & piling repairs	-	89,781	89,800	-	-	-	-	-
Marina Fuel Tanks	-	204,380	204,400	-	-	-	-	-
X-fers/Reserves - Fund 303	14,000	14,000	14,000	15,000	-	-	-	-
Parks & Recreation Capital	491,000	3,279,318	3,279,300	340,000	-	-	-	-
Program Total Project Budget	541,000	3,403,179	3,403,200	415,000	-	-	-	-

Capital Improvement Program
Florida Boating Improvement Fund (303)

Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund 306.

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
ATV Settlement Capital Fund (305)

Mission Statement

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	850	129,000	198,600	13,100	-	13,100	(89.8)%
Net Operating Budget	850	129,000	198,600	13,100	-	13,100	(89.8)%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.0%
Total Budget	850	3,129,000	198,600	3,013,100	-	3,013,100	(3.7)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	13,227	15,000	15,000	15,000	-	15,000	0.0%
Carry Forward	3,170,200	3,114,800	3,182,500	2,998,900	-	2,998,900	(3.7)%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.0%
Total Funding	3,183,427	3,129,000	3,197,500	3,013,100	-	3,013,100	(3.7)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
SFWMD Settlement	129,000	198,570	198,600	13,100	-	-	-	-
X-fers/Reserves - Fund 305	3,000,000	3,000,000	-	3,000,000	-	-	-	-
Parks & Recreation Capital	3,129,000	3,198,570	198,600	3,013,100	-	-	-	-
Program Total Project Budget	3,129,000	3,198,570	198,600	3,013,100	-	-	-	-

Notes

On June 9, 2011, the County received \$3 million from the South Florida Water Management District.

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

On January 26, 2021, agenda item 16.D.8, the Board approve all unspent interest earnings to help offset the annual \$100 off-road vehicle riding permit fee assessed by the Big Cypress National Preserve by 50% for Collier County residents.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Parks & Recreation Capital Projects (306)

Mission Statement

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund MSTD (111).

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,477,731	5,309,000	7,996,800	5,658,700	-	5,658,700	6.6%
Capital Outlay	1,679,021	2,023,200	5,976,500	1,349,200	-	1,349,200	(33.3)%
Net Operating Budget	3,156,752	7,332,200	13,973,300	7,007,900	-	7,007,900	(4.4)%
Trans to 111 Unincorp Gen Fd	-	-	1,700,000	-	-	-	na
Trans to 303 Boater Improve	21,500	-	247,400	-	-	-	na
Trans to 710 Pub Serv Match	-	-	31,400	-	-	-	na
Reserve for Capital	-	69,100	-	-	-	-	(100.0)%
Total Budget	3,178,252	7,401,300	15,952,100	7,007,900	-	7,007,900	(5.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	106,451	-	61,000	-	-	-	na
Interest/Misc	32,665	35,000	50,000	50,000	-	50,000	42.9%
Trans fm 001 Gen Fund	3,350,000	3,070,000	3,070,000	3,177,500	-	3,177,500	3.5%
Trans fm 111 Unincorp Gen Fd	2,950,000	3,450,000	3,450,000	3,450,000	-	3,450,000	0.0%
Trans fm 301 Co Wide Cap	588,551	-	-	-	-	-	na
Carry Forward	5,677,400	848,100	9,654,000	332,900	-	332,900	(60.7)%
Less 5% Required By Law	-	(1,800)	-	(2,500)	-	(2,500)	38.9%
Total Funding	12,705,067	7,401,300	16,285,000	7,007,900	-	7,007,900	(5.3)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
19th Street Neighborhood Pk	-	100,000	100,000	-	-	-	-	-
951 Boat Pk - Seawall, Docks Repair	-	-	-	250,000	-	-	-	-
AOlesky Sea Wall Repair	-	18,583	18,600	-	-	-	-	-
Bayview Pk Expansion	-	6,614	6,600	-	-	-	-	-
Caxambas Community Center	20,000	69,966	70,000	-	-	-	-	-
Caxambas Community Ctr Study	-	7,785	7,800	-	-	-	-	-
Caxambas Fuel Tank Repair	-	49,434	49,400	-	-	-	-	-
Chess Table Area	-	49,270	49,300	-	-	-	-	-
ComPk - Artificial Turf	-	468,228	468,200	500,000	-	-	-	-
ComPk - Assessments	30,000	30,000	30,000	200,000	-	-	-	-
ComPk - Athletic Field/Court Maint	1,000,000	1,252,513	1,252,500	300,000	-	-	-	-
ComPk - Exotics Removal	30,000	36,597	36,600	-	-	-	-	-
ComPk - Fiber Optics	-	499	500	15,000	-	-	-	-
ComPk - IWF Repair	-	205,535	205,500	400,000	-	-	-	-
ComPk - Lighting Infrastructure Maint	150,000	279,437	279,500	150,000	-	-	-	-
ComPk - Other Repairs/Maintenance	175,000	376,490	376,500	535,000	-	-	-	-
ComPk - Pathway/Road Repairs	450,000	427,456	427,500	300,000	-	-	-	-
ComPk - Playgrnd/Shade Structure Maint	180,000	529,330	529,300	250,000	-	-	-	-
ComPk - Pool Repairs	185,000	332,998	333,000	200,000	-	-	-	-
DCA Lely Barefoot Beach Landing	-	1,000,000	1,000,000	-	-	-	-	-
DCA Parking	-	1,000,000	1,000,000	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
E Naples ComPk Maintenance Area	-	3,800	3,800	-	-	-	-	-
E Naples ComPk Master Plan	-	34,694	34,700	-	-	-	-	-
E Naples ComPk Pickleball	-	134,996	135,000	-	-	-	-	-
E Naples Welcome Ctr	-	109,137	109,100	-	-	-	-	-
Eagle Lake ComPk - Gym	-	15,370	15,400	-	-	-	-	-
GG CP Activity Pool Renovation	-	43,366	43,400	-	-	-	-	-
GG CP Bike/Walk Pathway Repairs	120,000	120,000	120,000	-	-	-	-	-
GG CP BMX & Skatepark Repairs	240,000	240,000	240,000	-	-	-	-	-
GG CP Playground Surface Replace	150,000	-	-	150,000	-	-	-	-
HMGP Imm Sports	-	21,793	21,800	-	-	-	-	-
HMGP NCRP H0390	-	38,372	38,400	-	-	-	-	-
Isle of Capri Neighborhood Pk Exp	350,000	392,921	393,000	-	-	-	-	-
Mar-Good Cottage Restoration	-	2,990	3,000	-	-	-	-	-
Marina Fuel Tanks	-	2,040	2,000	-	-	-	-	-
NCRP - NFC Slab	-	48,500	48,500	350,000	-	-	-	-
NCRP Pool Pump Repairs	-	1,180	1,200	-	-	-	-	-
Off-Rd Vehicles & Equipment	1,283,200	2,616,728	2,616,700	639,200	-	-	-	-
Park Master Plan	-	-	-	91,200	-	-	-	-
Parking Meters	-	8,503	8,500	-	-	-	-	-
PBay CP Lake Bulkhead Repairs	30,000	51,910	51,900	-	-	-	-	-
PBay CP Pathway Renovation	48,000	26,090	26,100	-	-	-	-	-
PBay Master Plan	-	17,994	18,000	-	-	-	-	-
PSprings NP Playground Replace	120,000	-	-	120,000	-	-	-	-
REaton NP Playground Replace	210,000	210,000	210,000	-	-	-	-	-
RegPk - Artificial Turf	1,000,000	1,000,000	1,000,000	800,000	-	-	-	-
RegPk - Assessment	135,000	170,721	170,700	300,000	-	-	-	-
RegPk - Athletic Field/Court Maintenance	-	23,977	24,000	-	-	-	-	-
RegPk - Exotic Removal	60,000	30,438	30,500	27,000	-	-	-	-
RegPk - Fiber Optics	-	739	700	10,000	-	-	-	-
RegPk - Land Maintenance	215,500	166,230	166,200	-	-	-	-	-
RegPk - Lighting Infrastructure Maint	-	-	-	200,000	-	-	-	-
RegPk - Lightning Detection	50,000	52,290	52,300	-	-	-	-	-
RegPk - Other Repairs/Maintenance	326,500	415,659	415,700	315,500	-	-	-	-
RegPk - Pathway/Road Repairs	125,000	135,000	135,000	350,000	-	-	-	-
RegPk - Playgrnd/Shade Structure Maint	115,000	278,868	278,800	200,000	-	-	-	-
RegPk - Pool pumps & motors	-	171,913	171,900	150,000	-	-	-	-
RegPk - Security	-	30,735	30,700	25,000	-	-	-	-
RegPk - Sun-N-Fun Pool Repairs	268,000	438,764	438,800	150,000	-	-	-	-
Seawall Repair and Replacement	-	130,610	130,600	-	-	-	-	-
SPettay Concession Bldg Shutters	18,000	18,000	18,000	-	-	-	-	-
Sun N Fun Repairs	50,000	300,000	300,000	-	-	-	-	-
TRosbough Pk Dugout Renovation	30,000	-	-	30,000	-	-	-	-
Vanderbilt Pkg Garage Repairs	-	28,586	28,600	-	-	-	-	-
Veterans CP Security Cameras	48,000	68,000	68,000	-	-	-	-	-
Vineyds CP Pathways Maint	120,000	131,349	131,300	-	-	-	-	-
Vineyds CP Playground	-	169	200	-	-	-	-	-
X-fers/Reserves - Fund 306	69,100	2,047,884	1,978,800	-	-	-	-	-
Parks & Recreation Capital	7,401,300	16,021,051	15,952,100	7,007,900	-	-	-	-
Program Total Project Budget	7,401,300	16,021,051	15,952,100	7,007,900	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Parks CIP 2020 Bond (308)

Mission Statement

To provide accounting for the 2020 bond proceeds for Parks and Recreation's aquatic and other park related improvements.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,089,832	-	743,400	-	-	-	na
Capital Outlay	1,141,984	-	9,279,700	-	-	-	na
Net Operating Budget	2,231,816	-	10,023,100	-	-	-	na
Reserve for Capital	-	10,165,200	-	8,143,000	-	8,143,000	(19.9)%
Total Budget	2,231,816	10,165,200	10,023,100	8,143,000	-	8,143,000	(19.9)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	58,900	141,100	-	141,100	na
Interest/Misc	52,798	36,000	100,000	55,000	-	55,000	52.8%
Bond Proceeds	20,000,000	-	-	-	-	-	na
Carry Forward	-	10,131,000	17,820,900	7,956,700	-	7,956,700	(21.5)%
Less 5% Required By Law	-	(1,800)	-	(9,800)	-	(9,800)	444.4%
Total Funding	20,052,798	10,165,200	17,979,800	8,143,000	-	8,143,000	(19.9)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
E Naples Welcome Ctr	-	2,360,329	2,360,300	-	-	-	-	-
GG CP Activity Pool Renovation	-	844,813	844,800	-	-	-	-	-
GG CP Pool Repairs	-	325,000	325,000	-	-	-	-	-
ISC Aquatics Renovation	-	825,000	825,000	-	-	-	-	-
Seawall Repair and Replacement	-	250,000	250,000	-	-	-	-	-
Sudgen Docks & Piers	-	200,000	200,000	-	-	-	-	-
Sun N Fun Repairs	-	5,218,044	5,218,000	-	-	-	-	-
X-fers/Reserves - Fund 308	10,165,200	8,015,200	-	8,143,000	-	-	-	-
Parks & Recreation Capital	10,165,200	18,038,386	10,023,100	8,143,000	-	-	-	-
Program Total Project Budget	10,165,200	18,038,386	10,023,100	8,143,000	-	-	-	-

Capital Improvement Program

Parks CIP 2020 Bond (308)

Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance park improvements in the amount of \$20,000,000. Proceeds were received in October 2020.

The 2020A Special Obligation Revenue Bonds were issued to finance acquisition, construction and equipping of various capital improvements including but not limited to the following aquatic and other park related improvements listed below and as the same may be amended and/or supplemented from time to time.

* Various capital improvements at Sun & Fun (Proj 80421) Golden Gate (Proj 80275 & 80405), Immokalee (Proj 80429) and Vineyards (Proj xxxxx) aquatic facilities including but not limited to, those related to pool restoration, electrical, decking, ADA improvements, activity and competitive pool improvements, bathhouse, slide tower, pump house, splash pads, flow rider & other improvements.

*Various capital improvements at Sugden Park (Proj 80428) North Collier Regional Park (Proj xxxxx), and Caxambas Reg Pk (Proj xxxxx) including, but not limited to, those related to piers, stationary docks, floating docks, and boardwalks.

*Various capital improvements at Goodland and Port of the Islands Marinas including, but not limited to, assessment and renovation of dock and reparation and replacement of seawalls. (Proj 80423). Please see Bond book for more detail descriptions.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

Growth Management Community Development Capital

**Growth Management Community Development Capital
Growth Management Community Development Capital Fund (309)**

Mission Statement

To account for capital projects funded by the Community Development Fund (113) and Development Services Fund (131).

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	23,502	-	821,900	37,400	-	37,400	na
Capital Outlay	74,014	1,951,300	10,927,600	-	-	-	(100.0)%
Net Operating Budget	97,516	1,951,300	11,749,500	37,400	-	37,400	(98.1)%
Total Budget	97,516	1,951,300	11,749,500	37,400	-	37,400	(98.1)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	8,403	-	-	-	-	-	na
Interest/Misc	36,945	-	-	-	-	-	na
Trans fm 131 Dev Serv Fd	-	1,872,000	1,872,000	-	-	-	(100.0)%
Carry Forward	9,966,700	79,300	9,914,900	37,400	-	37,400	(52.8)%
Total Funding	10,012,048	1,951,300	11,786,900	37,400	-	37,400	(98.1)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Growth Management Community Development Capital								
CDS Bldg Repairs and Maintenance	1,000,000	4,376,944	4,376,900	37,400	-	-	-	-
Comm & Devel Building	951,300	7,311,200	7,311,200	-	-	-	-	-
Flood Plain Mapping	-	12,700	12,700	-	-	-	-	-
Hurricane Irma								
COVID-19 Pandemic	-	48,809	48,700	-	-	-	-	-
Hurricane Irma	-	48,809	48,700	-	-	-	-	-
Program Total Project Budget	1,951,300	11,749,653	11,749,500	37,400	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Capital Fund (310)

Mission Statement

This fund accounts for General Fund (001/111) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,868,177	7,346,500	11,985,300	6,332,500	-	6,332,500	(13.8)%
Capital Outlay	580,198	5,071,300	20,134,600	13,213,400	-	13,213,400	160.6%
Net Operating Budget	2,448,375	12,417,800	32,119,900	19,545,900	-	19,545,900	57.4%
Trans to 325 Stormw Cap Fd	-	11,317,800	6,116,800	-	-	-	(100.0)%
Trans to 712 Transp Match	-	-	3,147,600	-	-	-	na
Reserve for Contingencies	-	-	-	1,530,800	-	1,530,800	na
Total Budget	2,448,375	23,735,600	41,384,300	21,076,700	-	21,076,700	(11.2)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	9,000	-	-	-	-	-	na
Miscellaneous Revenues	782,875	-	-	-	-	-	na
Interest/Misc	123,631	120,000	150,000	120,000	-	120,000	0.0%
Trans fm 001 Gen Fund	8,817,300	8,817,300	8,817,300	10,625,900	-	10,625,900	20.5%
Trans fm 111 Unincorp Gen Fd	3,000,000	3,000,000	3,000,000	3,800,000	-	3,800,000	26.7%
Carry Forward	25,665,300	11,804,300	35,953,800	6,536,800	-	6,536,800	(44.6)%
Less 5% Required By Law	-	(6,000)	-	(6,000)	-	(6,000)	0.0%
Total Funding	38,398,106	23,735,600	47,921,100	21,076,700	-	21,076,700	(11.2)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
COVID-19 Pandemic	-	3,000	3,000	-	-	-	-	-
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	1,500,000	1,500,000	1,500,000	150,000	-	-	-	-
Advanced Right of Way	-	1,812	1,800	50,000	-	-	-	-
Asset Management	25,000	599,201	599,100	150,000	-	-	-	-
Belle Meade	30,000	47,650	47,600	-	-	-	-	-
Bridge Repairs and Construction	-	360,000	360,000	6,034,600	-	-	-	-
CHS CDBG Peters Ave	-	110,000	110,000	-	-	-	-	-
Corkscrew Rd (Lee Cnty Line) Shoulders	-	-	-	100,000	-	-	-	-
County Pathways Non-Pay in Lieu	576,000	1,341,159	1,341,100	1,250,000	-	-	-	-
District 331 Sidewalks	-	65,559	65,600	-	-	-	-	-
District 333 Sidewalks	-	267,121	267,100	-	-	-	-	-
District 336 Sidewalks	-	90,160	90,200	-	-	-	-	-
District 338 Sidewalks	-	391,058	391,000	-	-	-	-	-
District 339 Sidewalks	-	90,265	90,200	-	-	-	-	-
Enhanced Planning Consultant Services	400,000	1,306,288	1,306,300	500,000	-	-	-	-
Everglades & 43rd Ave NE	-	-	-	1,500,000	-	-	-	-
Everglades Blvd North Shoulders	-	-	-	626,700	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	123,275	123,300	-	-	-	-	-
Intersection Enhancements	-	-	-	1,100,000	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	51,938	51,900	-	-	-	-	-
LAP 441846 - 111th Ave N Bike Lane	-	22,618	22,600	-	-	-	-	-
LED Replacement Program	-	79,222	79,200	-	-	-	-	-
Logan Blvd N of Imm	2,600,000	2,600,000	2,600,000	-	-	-	-	-
Mast Arm Painting	-	-	-	225,000	-	-	-	-
Off-Rd Vehicles & Equipment	100,000	100,000	100,000	-	-	-	-	-
Oil Well Rd Shoulder Improvements	-	4,486	4,500	750,000	-	-	-	-
Poinciana Professional Park	-	-	-	300,000	-	-	-	-
PUD Monitoring / Traffic counts	-	85,839	85,800	-	-	-	-	-
Randall/Immokalee Road Intersection	-	906,750	906,800	-	-	-	-	-
Road Maintenance Facility	195,300	1,425,800	1,425,000	-	-	-	-	-
Road Resurfacing	6,891,500	8,961,886	8,961,900	3,907,500	-	-	-	-
Tiger IX	-	421,096	421,000	-	-	-	-	-
Traffic Calming	50,000	118,619	118,600	-	-	-	-	-
Traffic Signals	-	22,593	22,600	-	-	-	-	-
Tree Farm PUD	-	-	-	450,000	-	-	-	-
Vanderbilt / Logan Blvd Intersection Imp	-	-	-	2,000,000	-	-	-	-
Wall Barrier Replacement	50,000	842,248	842,200	452,100	-	-	-	-
X-fers/Reserves - Fund 310	11,317,800	15,689,581	9,264,400	1,530,800	-	-	-	-
Transportation Capital	<u>23,735,600</u>	<u>37,626,224</u>	<u>31,199,800</u>	<u>21,076,700</u>	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	10,181,481	10,181,500	-	-	-	-	-
Program Total Project Budget	<u>23,735,600</u>	<u>47,810,705</u>	<u>41,384,300</u>	<u>21,076,700</u>	-	-	-	-

Forecast FY 2022

A \$11,317,800 loan was budgeted for Stormwater Capital Fund 325 to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects. Stormwater finally received their FEMA reimbursement of \$5,201,000. Therefore only the difference of \$6,116,800 between the FEMA reimbursement and the loan was transferred in FY22.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Road Construction - Gas Tax Fund (313)

Mission Statement

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	10,290,242	2,150,000	12,279,400	6,018,400	-	6,018,400	179.9%
Capital Outlay	5,082,388	7,766,000	17,869,300	3,178,700	-	3,178,700	(59.1)%
Net Operating Budget	15,372,630	9,916,000	30,148,700	9,197,100	-	9,197,100	(7.2)%
Trans to 212 Gas Tx Debt Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.0%
Trans to 712 Transp Match	-	-	1,803,600	-	-	-	na
Total Budget	26,837,630	21,216,000	43,252,300	20,497,100	-	20,497,100	(3.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Local Gas Taxes	16,292,025	16,100,000	16,291,800	16,291,800	-	16,291,800	1.2%
Gas Taxes	4,594,296	4,500,000	4,594,200	4,211,300	-	4,211,300	(6.4)%
Charges For Services	38,989	-	-	-	-	-	na
Miscellaneous Revenues	270,069	534,500	-	-	-	-	(100.0)%
Interest/Misc	109,476	228,200	110,000	110,000	-	110,000	(51.8)%
Carry Forward	28,708,600	921,500	23,175,800	919,500	-	919,500	(0.2)%
Less 5% Required By Law	-	(1,068,200)	-	(1,035,500)	-	(1,035,500)	(3.1)%
Total Funding	50,013,455	21,216,000	44,171,800	20,497,100	-	20,497,100	(3.4)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
16th Ave (13th St SW to 23rd St SW)	-	150,000	150,000	-	-	-	-	-
Advanced Right of Way	-	20,069	20,100	-	-	-	-	-
Bridge Repairs and Construction	2,949,500	12,133,249	12,133,200	2,875,300	-	-	-	-
Congestion Mgt	-	1,445,203	1,445,300	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	675,121	675,100	-	-	-	-	-
CR951, GG Blvd to Green Blvd	-	1,815	1,800	-	-	-	-	-
Everglades Blvd North Shoulders	750,000	806,916	806,900	123,300	-	-	-	-
Golden Gate Blvd, 20th to Everglades	-	415,176	415,200	-	-	-	-	-
Goodland CR92A Roadway Improv	-	2,331,474	2,331,500	-	-	-	-	-
Immokalee Rd Shoulder Imp	-	25,000	25,000	180,100	-	-	-	-
Intersection Enhancements	200,000	1,175,789	409,800	-	-	-	-	-
Logan Blvd N of Imm	-	102,920	102,900	-	-	-	-	-
Oil Well Rd Shoulder Improvements	750,000	1,061,646	1,061,600	-	-	-	-	-
Randall and 8th-8th St Bridge Opening	-	40,964	807,000	-	-	-	-	-
Randall Blvd at Everglades Blvd	-	1,109,295	1,109,300	-	-	-	-	-
Randall Blvd, Immokalee Rd to Everglades Blvd	-	3,369	3,400	-	-	-	-	-
Road Refurbishing	800,000	1,080,170	1,080,200	800,000	-	-	-	-
Road Resurfacing	2,487,500	2,755,891	2,755,900	4,392,500	-	-	-	-
Traffic Calming	-	208,313	208,300	-	-	-	-	-
Traffic Calming/Studies	300,000	1,031,873	1,031,900	209,900	-	-	-	-
Traffic Info System Review	250,000	835,790	835,800	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Traffic Signals	1,429,000	1,940,764	1,940,800	616,000	-	-	-	-
Triangle Blvd	-	185,524	185,500	-	-	-	-	-
Vanderbilt / Logan Blvd Intersection Imp	-	290,000	290,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	-	42,002	222,200	-	-	-	-	-
Veterans Memorial Road PH II	-	100,000	100,000	-	-	-	-	-
X-fers/Reserves - Fund 313	11,300,000	13,283,818	13,103,600	11,300,000	-	-	-	-
Transportation Capital	21,216,000	43,252,151	43,252,300	20,497,100	-	-	-	-
Program Total Project Budget	21,216,000	43,252,151	43,252,300	20,497,100	-	-	-	-

Notes

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

History:

*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50. On July 12, 2022, the Board adopted Ordinance 2022-32 extending the expiration date to December 2055.

*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 provided a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-31 extending the expiration date to December 2055.

*The 5-cent fuel tax was established via Ordinance 1993-48 and included a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-30 extending the expiration date to December 2055.

Revenues

The State of Florida will have a "Gas Tax" holiday in the month of October 2022, saving drivers roughly 25-cents per gallon. It is planned that this shortfall will be backfilled with federal dollars from the "American Rescue Plan." Therefore the FY23 revenue budget does not show a decrease.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Museum Capital Projects Fund (314)

Mission Statement

To provide General Fund (001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	90,754	240,000	696,800	238,000	-	238,000	(0.8)%
Capital Outlay	107,118	360,000	640,700	70,000	-	70,000	(80.6)%
Net Operating Budget	197,872	600,000	1,337,500	308,000	-	308,000	(48.7)%
Trans to 710 Pub Serv Match	4,735	-	86,500	-	-	-	na
Reserve for Capital	-	9,100	-	-	-	-	(100.0)%
Total Budget	202,607	609,100	1,424,000	308,000	-	308,000	(49.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	696	-	3,600	-	-	-	na
Interest/Misc	3,208	4,000	4,000	4,000	-	4,000	0.0%
Trans fm 001 Gen Fund	-	200,000	200,000	200,000	-	200,000	0.0%
Trans fm 198 Museum Fd	214,326	400,000	400,000	110,000	-	110,000	(72.5)%
Carry Forward	812,800	5,300	810,600	(5,800)	-	(5,800)	(209.4)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.0%
Total Funding	1,031,030	609,100	1,418,200	308,000	-	308,000	(49.4)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Facilities Management Capital								
ADA Compliance	-	-	-	20,000	-	-	-	-
Parking Lot Repairs	-	-	-	90,000	-	-	-	-
Facilities Management Capital	-	-	-	110,000	-	-	-	-
Museum Capital								
CC Gen Repair	240,000	262,764	262,700	20,000	-	-	-	-
CC Landscape - Gardens	-	-	-	108,000	-	-	-	-
Ev Gallery Space Master Plan	-	5,036	5,000	-	-	-	-	-
Ev General Repairs & Painting	-	99,502	99,600	-	-	-	-	-
FL DOS Roberts Ranch	-	245,926	245,900	-	-	-	-	-
Im General Repairs	360,000	396,783	396,800	50,000	-	-	-	-
Master Plan - Robert's Ranch	-	104,304	104,300	-	-	-	-	-
MI General Repairs	-	14,132	14,100	-	-	-	-	-
ND Building Restoration/Repair	-	-	-	20,000	-	-	-	-
ND Caboose Repairs	-	209,100	209,100	-	-	-	-	-
X-fers/Reserves - Fund 314	9,100	95,588	86,500	-	-	-	-	-
Museum Capital	609,100	1,433,135	1,424,000	198,000	-	-	-	-
Program Total Project Budget	609,100	1,433,135	1,424,000	308,000	-	-	-	-

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)**

Mission Statement

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Capital	-	213,386,500	-	244,893,000	-	244,893,000	14.8%
Total Budget	-	213,386,500	-	244,893,000	-	244,893,000	14.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Local Infrastructure Sales Tax	99,588,370	87,538,400	94,681,800	108,653,900	-	108,653,900	24.1%
Interest/Misc	535,561	600,000	600,000	600,000	-	600,000	0.0%
Carry Forward	46,755,000	129,655,000	45,820,000	141,101,800	-	141,101,800	8.8%
Less 5% Required By Law	-	(4,406,900)	-	(5,462,700)	-	(5,462,700)	24.0%
Total Funding	146,878,931	213,386,500	141,101,800	244,893,000	-	244,893,000	14.8%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
County Manager's Capital								
X-fers/Reserves - Fund 318	213,386,500	178,295,693	-	244,893,000	-	-	-	-
Program Total Project Budget	213,386,500	178,295,693	-	244,893,000	-	-	-	-

Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)

Notes

The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

Current FY 2023

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All projects must be presented to the Sales Tax Committee for validation before going to the Board of Commissioners for project and budget approval. The various projects budgeted will be displayed in either the Public Utilities Capital or Transportation Management Services Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserves.

Revenues

\$ 60,787,027 - in FY 2019, the penny sales tax went into affect on January 1, 2019 and the tax was collected over 9 months (January - September 2019).

\$ 81,735,267 - FY 2020 Collections. Revenue shortfalls occurred during the COVID-19 pandemic shutdown in March - May 2020.

\$ 99,588,370 - FY 2021 Collections.

\$242,110,664 - Total BCC Collections thru FY 2021.

\$ 25,887,857 - Total Cities' Collections thru FY 2021.

\$267,998,521 - Total BCC & Cities Collections thru FY 2021

The FY 2022 Adopted Budget of \$87,538,400 was based on the State's (July 21, 2021) FY 2021 Local Government Financial Information Handbook estimated infrastructure sales tax revenue for Collier County. In August, the State updated their estimate to \$94,681,789.

The FY 2022 Forecasted amount of \$94,681,800 is based on the State's estimate for FY 2022.

The FY 2023 Adopted Budget of \$108,653,900 is the State's estimate for FY 2023.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)

Mission Statement

Public Utilities' Department Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,907,812	-	3,697,000	-	-	-	na
Capital Outlay	24,025,373	-	97,617,300	-	-	-	na
Net Operating Budget	25,933,185	-	101,314,300	-	-	-	na
Trans to 702 EMS Grant Match	-	-	343,800	-	-	-	na
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	na
Total Budget	25,933,185	-	102,228,100	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Carry Forward	74,522,200	-	102,228,100	-	-	-	na
Total Funding	74,522,200	-	102,228,100	-	-	-	na

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Emergency Management Services								
Em Serv Ctr Enclose Bay	-	1,431,343	1,431,300	-	-	-	-	-
Emergency Medical Services (EMS) Capital								
EMS 412 Old 41	-	1,277,800	1,277,800	-	-	-	-	-
Golden Gate Estates EMS Station	-	2,432,916	2,432,900	-	-	-	-	-
Heritage Bay EMS Station	-	2,222,200	2,222,200	-	-	-	-	-
Emergency Medical Services (EMS) Capital	-	5,932,916	5,932,900	-	-	-	-	-
Facilities Management Capital								
Chiller Plant Bldg K	-	11,500,000	11,500,000	-	-	-	-	-
Health Bldg HVAC	-	1,644,417	1,644,400	-	-	-	-	-
Health Bldg Roof	-	657,000	657,000	-	-	-	-	-
Land-Workforce Housing	-	20,000,000	20,000,000	-	-	-	-	-
Reliable BAT	-	2,930,870	2,930,900	-	-	-	-	-
Underground Chilled Water Pipe Replace	-	3,678,084	3,678,100	-	-	-	-	-
Facilities Management Capital	-	40,410,371	40,410,400	-	-	-	-	-
Parks & Recreation Capital								
Big Corkscrew Island Pk	-	9,800,757	9,800,700	-	-	-	-	-
NCRP & Im Sports Complex Generators	-	570,000	570,000	-	-	-	-	-
Parks & Recreation Capital	-	10,370,757	10,370,700	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Public Services Capital								
CC Mental Health Facility	-	25,000,000	25,000,000	-	-	-	-	-
Domestic Animal Srv Facility	-	5,951,107	5,951,100	-	-	-	-	-
Naples Library HVAC	-	1,044,868	1,044,800	-	-	-	-	-
Public Services Capital	-	31,995,975	31,995,900	-	-	-	-	-
Sheriff Office Capital								
J1/J2 Jail Generator	-	2,588,379	2,588,300	-	-	-	-	-
Jail Boiler Conversion	-	20,808	20,800	-	-	-	-	-
Jail Fire Alarm	-	1,300,000	1,300,000	-	-	-	-	-
Jail Kitchen Renovation	-	59,377	59,400	-	-	-	-	-
Jail Security System Upgrade	-	170,905	170,900	-	-	-	-	-
Laundry Replacement	-	1,430,349	1,430,300	-	-	-	-	-
Sheriff Office Capital	-	5,569,818	5,569,700	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	2,944,655	2,944,600	-	-	-	-	-
WW Pump Station Emerg Generators	-	3,572,632	3,572,600	-	-	-	-	-
Water / Sewer District Capital	-	6,517,287	6,517,200	-	-	-	-	-
Program Total Project Budget	-	102,228,467	102,228,100	-	-	-	-	-

Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department (PUD) Capital and Office of the County Manager Capital.

Forecast FY 2022

Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

Exhibit A of Ordinance 2018-21 includes \$139 million in Facilities & Capital Replacement related projects and the Sales Tax Committee validated \$130.6 million in projects. The Forensic & Evidence Building - \$33 million was validated by the Committee, however, only \$5 million is in the budget. Construction is expected next year. The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building. The balance of projects to be validated and budgeted are as follows:
 \$ 80,167.84 - HVAC, Roofing & Capital Equipment replace at Sheriffs and County facilities.
 \$8,280,000.00 - Hurricane Resilience

Exhibit A of Ordinance 2018-21 also includes \$90 million in Community Priorities related projects. The Workforce Housing Land Trust project for \$20 million has been budgeted and as properties are identified, they will be brought to the Committee to be validated. The balance of projects to be validated and budgeted are as follows:
 \$15 million - Career and Technical Training Center
 \$30 million - Nursing Home

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)

Mission Statement

Transportation Management Service's Capital

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	117,508	-	9,882,500	-	-	-	na
Capital Outlay	2,282,161	-	38,246,100	-	-	-	na
Net Operating Budget	2,399,669	-	48,128,600	-	-	-	na
Total Budget	2,399,669	-	48,128,600	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Carry Forward	3,108,500	-	48,128,600	-	-	-	na
Total Funding	3,108,500	-	48,128,600	-	-	-	na

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Bridge Repairs and Construction	-	31,880,649	31,880,600	-	-	-	-	-
New Bridges - GG Estates Mobility	-	4,100,000	4,100,000	-	-	-	-	-
Sidewalks-Sales Tax	-	9,882,492	9,882,500	-	-	-	-	-
Triangle Blvd	-	2,265,450	2,265,500	-	-	-	-	-
Transportation Capital	-	48,128,591	48,128,600	-	-	-	-	-
Program Total Project Budget	-	48,128,591	48,128,600	-	-	-	-	-

Capital Improvement Program
Infrastructure Sales Tax (1 Penny) Capital (318)

Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund 318 is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department Capital and Office of the County Manager Capital.

Forecast FY 2022

Exhibit A of Ordinance 2018-21 includes \$191 million in Transportation related projects, the Sales Tax Committee validated \$191 million in projects and the Board has approved several budget amendments at this time for \$50.5 million. These projects have other established funding (impact fees and/or gas taxes) which is being spent first on right-of-way, planning, engineering, and/or permitting. Construction contracts are expected in future years. When these contracts go before the Board, a budget will be established.

Current FY 2023

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All the Transportation projects have been validated by the Sales Tax Committee and once other funding has been depleted and or construction contracts are awarded, the projects will be budgeted via budget amendment after Board approval within this fund. The following is a list of projects which have not yet been budgeted:

- \$74.0 million - Vanderbilt Beach Road Extension - Collier Blvd to 18th/16th
- \$23.0 million - Pine Ridge Rd, Livingston Intersection Redesign
- \$ 7.0 million - Randall Intersection
- \$ 4.0 million - Airport Road - Widening from Vanderbilt to Immokalee Rd
- \$29.9 million - New Bridges - Golden Gate Estates Mobility

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Clam Bay Restoration Fund (320)

Mission Statement

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District. Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue collected for restoration and improvements to the Clam Bay Ecosystem.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	179,029	178,600	331,200	155,000	-	155,000	(13.2)%
Net Operating Budget	179,029	178,600	331,200	155,000	-	155,000	(13.2)%
Trans to Property Appraiser	-	8,900	8,900	6,800	-	6,800	(23.6)%
Trans to Tax Collector	3,591	13,100	13,100	9,600	-	9,600	(26.7)%
Trans to 109 PB MSTUBU Fd	34,100	34,100	34,100	34,100	-	34,100	0.0%
Total Budget	216,720	234,700	387,300	205,500	-	205,500	(12.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	179,564	238,500	229,000	203,100	-	203,100	(14.8)%
Interest/Misc	1,060	100	800	100	-	100	0.0%
Trans frm Property Appraiser	2,980	-	-	-	-	-	na
Trans frm Tax Collector	1,337	-	-	-	-	-	na
Carry Forward	201,900	8,100	170,100	12,600	-	12,600	55.6%
Less 5% Required By Law	-	(12,000)	-	(10,300)	-	(10,300)	(14.2)%
Total Funding	386,841	234,700	399,900	205,500	-	205,500	(12.4)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Pelican Bay Capital								
Clam Bay Restoration	178,600	331,111	331,200	155,000	-	-	-	-
X-fers/Reserves - Fund 320	22,000	22,000	56,100	50,500	-	-	-	-
Pelican Bay Capital	200,600	353,111	387,300	205,500	-	-	-	-
Program Total Project Budget	200,600	353,111	387,300	205,500	-	-	-	-

Capital Improvement Program
Clam Bay Restoration Fund (320)

Forecast FY 2022

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

Current FY 2023

Budgeted funds will be added to the Clam Bay restoration project. Continued engineering reports on the water quality and health of Clam Bay will also be funded from this account as well tide gauge maintenance. No reserves are budgeted.

Revenues

Funding for part of the restoration and improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2023, the equivalent residential unit (ERU) assessment within the capital fund (320) has decreased from \$31.14 to \$26.52 which raises \$203,100. The total ERU's increased by 1.0 to 7,659.90 in FY2023.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

Mission Statement

Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	740,408	2,588,400	4,908,800	2,187,700	-	2,187,700	(15.5)%
Capital Outlay	413,165	1,531,200	4,543,300	300,000	-	300,000	(80.4)%
Net Operating Budget	1,153,573	4,119,600	9,452,100	2,487,700	-	2,487,700	(39.6)%
Trans to Property Appraiser	-	30,700	30,700	57,400	-	57,400	87.0%
Trans to Tax Collector	27,103	57,400	57,400	34,000	-	34,000	(40.8)%
Trans to 299 Comm Paper Debt	-	200,000	63,500	209,300	-	209,300	4.7%
Reserve for Future Debt Service	-	75,000	-	-	-	-	(100.0)%
Reserve for Capital	-	451,600	-	110,400	-	110,400	(75.6)%
Reserve for Disaster Relief	-	160,000	-	-	-	-	(100.0)%
Total Budget	1,180,676	5,094,300	9,603,700	2,898,800	-	2,898,800	(43.1)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	1,355,165	1,914,700	1,838,100	1,582,800	-	1,582,800	(17.3)%
Miscellaneous Revenues	689,212	400,000	-	-	-	-	(100.0)%
Interest/Misc	22,895	9,500	26,200	10,000	-	10,000	5.3%
Trans frm Property Appraiser	11,808	-	-	-	-	-	na
Trans frm Tax Collector	5,311	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.0%
Trans fm 778 Pel Bay Lighting	2,061,800	440,000	440,000	397,700	-	397,700	(9.6)%
Carry Forward	3,716,700	1,926,400	7,247,400	468,000	-	468,000	(75.7)%
Less 5% Required By Law	-	(116,300)	-	(79,700)	-	(79,700)	(31.5)%
Total Funding	8,382,891	5,094,300	10,071,700	2,898,800	-	2,898,800	(43.1)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
Hurricane Irma	-	-	-	160,000	-	-	-	-
Pelican Bay Capital								
Beach Renourishment Initiative	1,171,100	1,637,868	1,637,900	400,000	-	-	-	-
Pelican Bay Hardscape Upgrades	-	157,880	157,900	100,000	-	-	-	-
Pelican Bay Lake Bank Enhance	1,267,300	2,415,531	2,415,500	1,300,000	-	-	-	-
Pelican Bay Ops. Buildings	1,451,200	3,797,706	3,797,700	-	-	-	-	-
Pelican Bay Traffic Sign Renovation	150,000	93,971	94,000	227,700	-	-	-	-
Roadway Improvements	80,000	100,945	100,900	-	-	-	-	-
Sidewalk Maintenance/Enhancements	-	67,830	67,800	-	-	-	-	-
Sidewalk Replacement	-	653,843	1,180,400	-	-	-	-	-
Streetlight Improvements	-	-	-	300,000	-	-	-	-
X-fers/Reserves - Fund 322	974,700	974,700	151,600	411,100	-	-	-	-
Pelican Bay Capital	5,094,300	9,900,274	9,603,700	2,738,800	-	-	-	-
Program Total Project Budget	5,094,300	9,900,274	9,603,700	2,898,800	-	-	-	-

Capital Improvement Program

Pelican Bay Hardscape & Landscape Improvements (322)

Notes

On 7/9/2019, the Board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for a period of 10 years to replace and transfer responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. In FY23, the fourth of ten capital contributions has been budgeted. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

Funding Future Capital Projects:

At the 12/9/2020 PBSB Board Meeting, the board recommended participating in the Florida Local Government Finance Program for up to \$8 million to be used for replacement of sidewalks, renovations to lake banks and drainage pipelines, and other infrastructure improvement projects within Pelican Bay. The Board may convert a portion of the borrowed funds to a longer term, fixed interest loan once the projects are completed.

At the 2/10/21 PBSB Board Meeting the board voted to endorse the Executive Summary prepared by OMB authorizing the County to borrow an amount not exceeding \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of construction various capital improvements within the PB MSTBU.

On 6/8/21, the Board approved a resolution authorizing the County's borrowing an amount not exceeding \$10,000,000 under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements with the Pelican Bay MSTBU. This loan will be repaid from Pelican Bay MSTBU annual assessment revenue and certain amounts provided to Pelican Bay under the asset swap agreement discussed in the notes above.

Forecast FY 2022

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. Any difference between forecasted and the dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2023

Capital funds totaling \$2,487,700 will be allocated among the various capital initiatives including lake bank enhancements, traffic sign renovation, hardscape upgrades, streetlight improvements, and beach re-nourishment. Phase 1 of the sidewalk replacement project has been completed in FY22. Funding for Phase 2 of the sidewalk replacement project will come primarily from a commercial paper loan. Phase 2 construction will begin in FY22 and extend over several years.

Revenues

Special assessment revenue per equivalent residential unit (ERU) decreased from \$250.00 to \$206.63 This equates to assessment revenue totaling \$1,582,800. Total ERUs increased by 1.0 to 7,659.90 in FY23.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Pelican Bay Commercial Paper Fund (323)

Mission Statement

To provide accounting for commercial paper proceeds for various improvements within Pelican Bay.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	-	6,500,000	-	-	-	na
Net Operating Budget	-	-	6,500,000	-	-	-	na
Reserve for Capital	-	10,000,000	-	-	-	-	(100.0)%
Total Budget	-	10,000,000	6,500,000	-	-	-	(100.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Loan Proceeds	-	10,000,000	1,000,000	5,500,000	-	5,500,000	(45.0)%
Carry Forward	-	-	-	(5,500,000)	-	(5,500,000)	na
Total Funding	-	10,000,000	1,000,000	-	-	-	(100.0)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Pelican Bay Capital								
Sidewalk Replacement	-	-	6,500,000	-	-	-	-	-
X-fers/Reserves - Fund 323	10,000,000	10,000,000	-	-	-	-	-	-
Pelican Bay Capital	10,000,000	10,000,000	6,500,000	-	-	-	-	-
Program Total Project Budget	10,000,000	10,000,000	6,500,000	-	-	-	-	-

Notes

On June 8, 2021, agenda item 11.G, the Board approved a resolution authorizing borrowing up to \$10,000,000 to finance various capital improvements within Pelican Bay MSTU&BU. The loan is secured by the County's covenant to budget and appropriate legally available non ad-valorem revenue, but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division.

Forecast FY 2022

In FY22, the first draw of \$1,000,000 will take place for Phase II of the Sidewalk Project of which \$6,500,000 will be funded by Commercial Paper.

Current FY 2023

In FY23, additional commercial paper draws will be made to fund Phase II of the Sidewalk project.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Stormwater Management Capital (325)

Mission Statement

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,747,302	2,916,100	13,046,700	2,494,400	-	2,494,400	(14.5)%
Capital Outlay	3,655,168	4,365,000	10,248,300	8,957,000	-	8,957,000	105.2%
Net Operating Budget	7,402,470	7,281,100	23,295,000	11,451,400	-	11,451,400	57.3%
Trans to 712 Transp Match	1,548,354	-	211,200	-	-	-	na
Reserve for Contingencies	-	125,200	-	1,145,100	-	1,145,100	814.6%
Reserve for Capital	-	-	-	1,906,500	-	1,906,500	na
Total Budget	8,950,824	7,406,300	23,506,200	14,503,000	-	14,503,000	95.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	-	288,900	-	-	-	na
FEMA - Fed Emerg Mgt Agency	-	-	5,201,000	-	-	-	na
Miscellaneous Revenues	15	-	-	-	-	-	na
Interest/Misc	30,559	35,000	30,500	30,500	-	30,500	(12.9)%
Trans fm 001 Gen Fund	4,868,800	2,677,800	2,677,800	8,271,500	-	8,271,500	208.9%
Trans fm 111 Unincorp Gen Fd	3,125,200	3,125,200	3,125,200	5,387,900	-	5,387,900	72.4%
Trans fm 310 CDES Cap Fd	-	11,317,800	6,116,800	-	-	-	(100.0)%
Carry Forward	7,802,100	(9,746,700)	6,880,600	814,600	-	814,600	(108.4)%
Less 5% Required By Law	-	(2,800)	-	(1,500)	-	(1,500)	(46.4)%
Total Funding	15,826,674	7,406,300	24,320,800	14,503,000	-	14,503,000	95.8%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
Hurricane Irma	-	316,199	316,200	-	-	-	-	-
Stormwater Capital								
Bayshore Gate CRA	100,000	267,146	267,100	-	-	-	-	-
Canal Easements	250,000	286,037	286,000	-	-	-	-	-
Chateau Vanderbilt	-	300,000	300,000	-	-	-	-	-
Cocohatchee Conveyance Improve	-	60,000	60,000	-	-	-	-	-
Gateway Triangle Improvements	-	48,611	48,600	400,000	-	-	-	-
Golden Gate City Outfall Replace	-	827,768	827,700	582,700	-	-	-	-
Goodlette Road West	-	165,945	166,000	-	-	-	-	-
Griffin Road Area	500,000	786,347	786,300	-	-	-	-	-
Harbor Lane Brookside	1,000,000	1,077,222	1,077,300	5,000,000	-	-	-	-
Immokalee Stormwater Improvement	-	2,919,912	2,919,900	-	-	-	-	-
Lake Park Flowway	-	41,374	41,400	-	-	-	-	-
Lely Area Stormwater Improvements	-	175,586	175,500	-	-	-	-	-
Lely Golf Estates	-	486,753	486,800	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Stormwater Capital								
Mangrove St Seawall	400,000	544,500	544,500	-	-	-	-	-
Naples Manor SW Imp	-	240,972	241,000	1,568,000	-	-	-	-
Naples Park Area Improvements	-	487,055	487,000	-	-	-	-	-
NPDES MS4 Program	28,100	70,480	70,500	-	-	-	-	-
Palm River Stormwater Improvements	-	82,926	82,900	-	-	-	-	-
Pine Ridge Improvements	-	316,447	316,400	200,000	-	-	-	-
Plantation Island	1,465,000	2,163,095	2,163,100	-	-	-	-	-
Poinciana Village	-	185,933	186,000	-	-	-	-	-
Restore	1,000,000	1,112,817	1,112,700	-	-	-	-	-
Rookery Bay Debris	-	20,000	20,000	-	-	-	-	-
Stormwater Channel Dredging	1,000,000	1,111,183	1,111,200	-	-	-	-	-
Stormwater Maintenance Program	300,000	1,118,620	1,118,600	100,000	-	-	-	-
Stormwater Master Plan Update	388,000	1,114,545	1,114,500	311,700	-	-	-	-
SW Cross St Culverts	-	350,000	350,000	2,189,000	-	-	-	-
SW Outfall Replacement	50,000	290,351	290,400	550,000	-	-	-	-
SW Pipe Replacement	50,000	110,608	110,600	550,000	-	-	-	-
Upper Gordon River	-	3,188,065	3,188,100	-	-	-	-	-
Vanderbilt Dr Area Stormwater Improve	-	249,658	249,600	-	-	-	-	-
W Goodlette Rd Area SW Improvements	-	815,543	815,500	-	-	-	-	-
Weir Automation	750,000	1,963,652	1,963,600	-	-	-	-	-
X-fers/Reserves - Fund 325	125,200	478,246	211,200	3,051,600	-	-	-	-
Stormwater Capital	<u>7,406,300</u>	<u>23,457,397</u>	<u>23,190,000</u>	<u>14,503,000</u>	-	-	-	-
Program Total Project Budget	<u>7,406,300</u>	<u>23,773,596</u>	<u>23,506,200</u>	<u>14,503,000</u>	-	-	-	-

Revenues

A \$11,317,800 loan was budgeted for Stormwater Capital Fund 325 to help cash-flow the Irma debris cleanup in various canals, storm drains, and waterways; funding was provided by deferring various capital projects. Stormwater finally received their FEMA reimbursement of \$5,201,000. Therefore only the difference of \$6,116,800 between the FEMA reimbursement and the loan was transferred in FY22.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Stormwater CIP 2020 Bond (327)

Mission Statement

To provide accounting for the 2020 bond proceeds for Stormwater capital improvements.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	711,665	1,000,000	15,952,100	-	-	-	(100.0)%
Capital Outlay	288,000	-	1,405,900	-	-	-	na
Net Operating Budget	999,665	1,000,000	17,358,000	-	-	-	(100.0)%
Trans to 712 Transp Match	-	-	8,535,600	-	-	-	na
Reserve for Capital	-	53,216,000	-	33,904,200	-	33,904,200	(36.3)%
Total Budget	999,665	54,216,000	25,893,600	33,904,200	-	33,904,200	(37.5)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	159,288	120,000	334,200	320,000	-	320,000	166.7%
Bond Proceeds	60,000,000	-	-	-	-	-	na
Carry Forward	-	54,102,000	59,159,600	33,600,200	-	33,600,200	(37.9)%
Less 5% Required By Law	-	(6,000)	-	(16,000)	-	(16,000)	166.7%
Total Funding	60,159,288	54,216,000	59,493,800	33,904,200	-	33,904,200	(37.5)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Stormwater Capital								
Golden Gate City Outfall Replace	1,000,000	1,525,000	1,525,000	-	-	-	-	-
Immokalee Stormwater Improvement	-	1,380,184	1,380,200	-	-	-	-	-
Lake Park Flowway	-	695,000	695,000	-	-	-	-	-
Lely Golf Estates	-	1,854,727	1,854,700	-	-	-	-	-
Naples Park Area Improvements	-	4,178,644	4,178,600	-	-	-	-	-
Palm River Stormwater Improvements	-	1,603,306	1,603,300	-	-	-	-	-
Upper Gordon River	-	4,187,413	4,187,400	-	-	-	-	-
W Goodlette Rd Area SW Improvements	-	1,933,776	1,933,800	-	-	-	-	-
X-fers/Reserves - Fund 327	53,216,000	33,383,800	-	33,904,200	-	-	-	-
Stormwater Capital	54,216,000	50,741,850	17,358,000	33,904,200	-	-	-	-
Transportation Capital								
Tiger IX	-	8,535,606	8,535,600	-	-	-	-	-
Program Total Project Budget	54,216,000	59,277,456	25,893,600	33,904,200	-	-	-	-

Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance stormwater capital improvements in the amount of \$60,000,000. Proceeds were received in October 2020.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 1 - North Naples (331)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	2,873,509	4,440,000	3,753,800	710,000	-	710,000	(84.0)%
Capital Outlay	11,087,132	5,368,000	22,033,000	5,643,500	-	5,643,500	5.1%
Net Operating Budget	13,960,641	9,808,000	25,786,800	6,353,500	-	6,353,500	(35.2)%
Reserve for Capital	-	1,079,100	-	900,000	-	900,000	(16.6)%
Total Budget	13,960,641	10,887,100	25,786,800	7,253,500	-	7,253,500	(33.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,382,720	-	-	-	-	-	na
Interest/Misc	127,558	300,000	125,000	125,000	-	125,000	(58.3)%
Impact Fees	4,312,986	4,500,000	5,900,000	5,000,000	-	5,000,000	11.1%
Carry Forward	30,283,900	6,327,100	22,146,600	2,384,800	-	2,384,800	(62.3)%
Less 5% Required By Law	-	(240,000)	-	(256,300)	-	(256,300)	6.8%
Total Funding	36,107,164	10,887,100	28,171,600	7,253,500	-	7,253,500	(33.4)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	58,539	58,500	-	-	-	-	-
CR951, GG Blvd to Green Blvd	2,000,000	2,082,274	2,082,300	-	-	-	-	-
Golden Gate Blvd, 20th to Everglades	-	3,800	3,800	-	-	-	-	-
Goodlette Rd (VBR to Immk Rd)	-	-	-	500,000	-	-	-	-
Operating Project 331	40,000	303,928	303,900	70,000	-	-	-	-
Pine Ridge Rd, Livingston to I-75	-	200,000	200,000	643,500	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	2,500,000	8,493,879	9,573,100	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	2,000,000	2,000,000	1,720,900	-	-	-	-	-
Vanderbilt, US41 to Goodlette Frank Rd	-	465,556	465,600	140,000	-	-	-	-
Veterans Memorial Road PH II	3,268,000	11,378,822	11,378,700	5,000,000	-	-	-	-
X-fers/Reserves - Fund 331	1,079,100	1,079,100	-	900,000	-	-	-	-
Transportation Capital	10,887,100	26,065,898	25,786,800	7,253,500	-	-	-	-
Program Total Project Budget	10,887,100	26,065,898	25,786,800	7,253,500	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 2 - East Naples & GG City (333)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	267,023	1,100,000	3,286,400	35,000	-	35,000	(96.8)%
Capital Outlay	1,900,956	9,532,000	21,199,100	808,500	-	808,500	(91.5)%
Net Operating Budget	2,167,979	10,632,000	24,485,500	843,500	-	843,500	(92.1)%
Trans to 712 Transp Match	-	-	400,000	-	-	-	na
Reserve for Contingencies	-	1,063,200	-	84,300	-	84,300	(92.1)%
Reserve for Capital	-	2,197,900	-	2,484,900	-	2,484,900	13.1%
Total Budget	2,167,979	13,893,100	24,885,500	3,412,700	-	3,412,700	(75.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	80,715	200,000	80,000	80,000	-	80,000	(60.0)%
Impact Fees	6,080,814	3,000,000	3,400,000	3,000,000	-	3,000,000	0.0%
Carry Forward	17,898,700	10,853,100	21,892,200	486,700	-	486,700	(95.5)%
Less 5% Required By Law	-	(160,000)	-	(154,000)	-	(154,000)	(3.8)%
Total Funding	24,060,229	13,893,100	25,372,200	3,412,700	-	3,412,700	(75.4)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Airport Road N of Vanderbilt Road	-	100,000	100,000	-	-	-	-	-
Operating Project 333	50,000	175,593	175,600	35,000	-	-	-	-
Pine Ridge Rd, Livingston to I-75	-	800,000	800,000	808,500	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	8,500,000	12,609,939	15,871,000	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	1,050,000	1,050,000	1,050,000	-	-	-	-	-
Veterans Memorial Road PH II	1,032,000	1,365,954	1,366,000	-	-	-	-	-
Whippoorwill Lane	-	5,122,829	5,122,900	-	-	-	-	-
X-fers/Reserves - Fund 333	3,261,100	3,661,100	400,000	2,569,200	-	-	-	-
Transportation Capital	13,893,100	24,885,415	24,885,500	3,412,700	-	-	-	-
Program Total Project Budget	13,893,100	24,885,415	24,885,500	3,412,700	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 3 - City of Naples (334)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,462	245,000	526,600	-	-	-	(100.0)%
Capital Outlay	255,857	600,000	1,106,800	-	-	-	(100.0)%
Net Operating Budget	259,319	845,000	1,633,400	-	-	-	(100.0)%
Reserve for Capital	-	82,100	-	237,300	-	237,300	189.0%
Total Budget	259,319	927,100	1,633,400	237,300	-	237,300	(74.4)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,834	10,000	6,000	6,000	-	6,000	(40.0)%
Impact Fees	233,122	100,000	-	100,000	-	100,000	0.0%
Carry Forward	1,783,300	822,600	1,764,000	136,600	-	136,600	(83.4)%
Less 5% Required By Law	-	(5,500)	-	(5,300)	-	(5,300)	(3.6)%
Total Funding	2,023,256	927,100	1,770,000	237,300	-	237,300	(74.4)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Operating Project 334	5,000	86,678	86,600	-	-	-	-	-
Orange Blossom, Airport to Livingston	-	200,000	200,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	600,000	1,024,750	1,106,800	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	240,000	240,000	240,000	-	-	-	-	-
X-fers/Reserves - Fund 334	82,100	82,100	-	237,300	-	-	-	-
Transportation Capital	927,100	1,633,528	1,633,400	237,300	-	-	-	-
Program Total Project Budget	927,100	1,633,528	1,633,400	237,300	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 4 - Marco Island & S County (336)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	474,303	50,000	1,018,900	35,000	-	35,000	(30.0)%
Capital Outlay	11,124,301	7,000,000	14,361,700	1,499,200	-	1,499,200	(78.6)%
Net Operating Budget	11,598,604	7,050,000	15,380,600	1,534,200	-	1,534,200	(78.2)%
Trans to 370 Sport Complx Cap	-	7,942,600	7,942,600	-	-	-	(100.0)%
Reserve for Contingencies	-	705,000	-	153,400	-	153,400	(78.2)%
Reserve for Capital	-	3,712,800	-	6,624,000	-	6,624,000	78.4%
Total Budget	11,598,604	19,410,400	23,323,200	8,311,600	-	8,311,600	(57.2)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	111,361	300,000	108,000	108,000	-	108,000	(64.0)%
Impact Fees	5,714,447	2,200,000	6,700,000	3,000,000	-	3,000,000	36.4%
Carry Forward	27,647,000	17,035,400	21,874,200	5,359,000	-	5,359,000	(68.5)%
Less 5% Required By Law	-	(125,000)	-	(155,400)	-	(155,400)	24.3%
Total Funding	33,472,808	19,410,400	28,682,200	8,311,600	-	8,311,600	(57.2)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
CR951, GG Blvd to Green Blvd	-	548,719	548,700	-	-	-	-	-
Operating Project 336	50,000	212,500	212,500	35,000	-	-	-	-
Triangle Blvd	-	799,432	799,400	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	5,500,000	7,706,513	12,124,300	-	-	-	-	-
Wilson/Benfield	1,500,000	1,695,725	1,695,700	1,499,200	-	-	-	-
X-fers/Reserves - Fund 336	12,360,400	12,360,400	7,942,600	6,777,400	-	-	-	-
Transportation Capital	19,410,400	23,323,289	23,323,200	8,311,600	-	-	-	-
Program Total Project Budget	19,410,400	23,323,289	23,323,200	8,311,600	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 6 - Golden Gate Estates (338)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	190,876	4,450,000	4,913,300	80,000	-	80,000	(98.2)%
Capital Outlay	1,624,737	8,900,000	25,208,100	7,408,500	-	7,408,500	(16.8)%
Net Operating Budget	1,815,613	13,350,000	30,121,400	7,488,500	-	7,488,500	(43.9)%
Reserve for Contingencies	-	1,335,000	-	748,800	-	748,800	(43.9)%
Reserve for Capital	-	1,545,800	-	5,251,200	-	5,251,200	239.7%
Total Budget	1,815,613	16,230,800	30,121,400	13,488,500	-	13,488,500	(16.9)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	89,857	200,000	88,000	88,000	-	88,000	(56.0)%
Impact Fees	7,828,393	5,000,000	12,000,000	6,000,000	-	6,000,000	20.0%
Carry Forward	19,635,600	11,290,800	25,738,300	7,704,900	-	7,704,900	(31.8)%
Less 5% Required By Law	-	(260,000)	-	(304,400)	-	(304,400)	17.1%
Total Funding	27,553,850	16,230,800	37,826,300	13,488,500	-	13,488,500	(16.9)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Golden Gate Blvd, 20th to Everglades	-	31,933	31,900	-	-	-	-	-
Operating Project 338	50,000	90,609	90,600	80,000	-	-	-	-
Randall Blvd, Immokalee Rd to Everglades Blvd	-	126,405	126,400	5,657,000	-	-	-	-
Randall/Immokalee Road Intersection	-	2,500,000	2,500,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	7,900,000	10,079,934	12,960,700	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	4,400,000	4,400,000	4,400,000	-	-	-	-	-
Wilson Blvd, GG Blvd to Immokalee	1,000,000	10,011,845	10,011,800	1,751,500	-	-	-	-
X-fers/Reserves - Fund 338	2,880,800	2,880,800	-	6,000,000	-	-	-	-
Transportation Capital	16,230,800	30,121,526	30,121,400	13,488,500	-	-	-	-
Program Total Project Budget	16,230,800	30,121,526	30,121,400	13,488,500	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

Road Impact Fee District 5 - Immokalee (339)

Mission Statement

Collier County's Road Impact Fee was originally adopted in 1992, to assist in providing adequate growth related roadways. Impact Fees are assessed and collected by various road districts.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	71,936	500,000	1,002,800	30,000	-	30,000	(94.0)%
Capital Outlay	-	6,000,000	13,451,200	1,407,600	-	1,407,600	(76.5)%
Net Operating Budget	71,936	6,500,000	14,454,000	1,437,600	-	1,437,600	(77.9)%
Reserve for Contingencies	-	600,000	-	143,700	-	143,700	(76.1)%
Reserve for Capital	-	498,200	-	3,223,400	-	3,223,400	547.0%
Total Budget	71,936	7,598,200	14,454,000	4,804,700	-	4,804,700	(36.8)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	50,855	100,000	50,000	50,000	-	50,000	(50.0)%
Impact Fees	2,191,345	1,200,000	3,700,000	2,000,000	-	2,000,000	66.7%
Carry Forward	11,391,000	6,363,200	13,561,200	2,857,200	-	2,857,200	(55.1)%
Less 5% Required By Law	-	(65,000)	-	(102,500)	-	(102,500)	57.7%
Total Funding	13,633,200	7,598,200	17,311,200	4,804,700	-	4,804,700	(36.8)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Oil Well Rd, Everglades to Oil Well Grade	500,000	6,228,000	6,228,000	1,407,600	-	-	-	-
Operating Project 339	-	502,830	502,800	30,000	-	-	-	-
Randall/Immokalee Road Intersection	-	221,000	221,000	-	-	-	-	-
Vanderbilt Bch Ext, CR951 to 16th St NE	5,500,000	5,538,968	7,002,200	-	-	-	-	-
Vanderbilt Bch Rd, 16th to Everglades	500,000	500,000	500,000	-	-	-	-	-
X-fers/Reserves - Fund 339	1,098,200	1,463,200	-	3,367,100	-	-	-	-
Transportation Capital	7,598,200	14,453,998	14,454,000	4,804,700	-	-	-	-
Program Total Project Budget	7,598,200	14,453,998	14,454,000	4,804,700	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Road Assessment Receivable Fund (341)

Mission Statement

This fund serves as a revolving loan pool to fund small-scale assessment projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,600	1,500	25,900	2,000	-	2,000	33.3%
Net Operating Budget	1,600	1,500	25,900	2,000	-	2,000	33.3%
Trans to Property Appraiser	-	200	200	300	-	300	50.0%
Trans to Tax Collector	422	400	400	700	-	700	75.0%
Advance/Repay 761 42nd Ave MSTU	-	-	73,000	-	-	-	na
Reserve for Capital	-	476,400	-	418,800	-	418,800	(12.1)%
Total Budget	2,022	478,500	99,500	421,800	-	421,800	(11.8)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	14,080	14,600	14,000	15,900	-	15,900	8.9%
Interest/Misc	1,989	2,500	2,500	2,500	-	2,500	0.0%
Reimb From Other Depts	2,000	2,000	-	-	-	-	(100.0)%
Trans frm Tax Collector	148	-	-	-	-	-	na
Adv/Repay fm 761 42nd Ave MSTU	-	-	-	1,300	-	1,300	na
Carry Forward	468,400	460,400	486,000	403,000	-	403,000	(12.5)%
Less 5% Required By Law	-	(1,000)	-	(900)	-	(900)	(10.0)%
Total Funding	486,617	478,500	502,500	421,800	-	421,800	(11.8)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Transportation Capital								
Blue Sage Drive	2,100	26,515	26,500	3,000	-	-	-	-
X-fers/Reserves - Fund 341	476,400	565,200	73,000	418,800	-	-	-	-
Transportation Capital	478,500	591,715	99,500	421,800	-	-	-	-
Program Total Project Budget	478,500	591,715	99,500	421,800	-	-	-	-

Capital Improvement Program
Road Assessment Receivable Fund (341)

Notes

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repairs were approximately \$25,200. Including FY 22 forecast expenditures, the beginning advance balance going into FY 23 will be \$44,300.

Forecast FY 2022

The forecast reflects the available Blue Sage repair budget of \$26,500 as well as budgeted ad valorem tax revenue. A loan in the amount of 73,000 was provided to 42nd Avenue SE MSTU Fund (761) for road repairs done in FY 2021.

Current FY 2023

Current year budget includes a small loan repayment from 42nd Avenue SE MSTU Fund (761).

Revenues

The current budget is the third year of the Blue Sage Drive ad valorem tax. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit for the purpose of repaying Road Assessments Fund (341) for road repair expenditures. The first year of the assessment was FY 21. Taxable value is \$5,233,853 an increase of 7.51%. The rolled back rate for this district is 2.7905. This budget is sized around the maximum millage rate of 3.0000 per \$1,000 and is expected to raise \$15,700 in property taxes. The prepayment of repair costs is expected to take four to five years or more depending on taxable values and the need for additional repairs.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Regional Pk Impact Fee-Incorp Area (345)

Mission Statement

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	61,394	-	133,900	-	-	-	na
Capital Outlay	385,822	-	1,033,500	-	-	-	na
Net Operating Budget	447,216	-	1,167,400	-	-	-	na
Trans to 298 Sp Ob Bd '10	-	300,000	277,200	300,000	-	300,000	0.0%
Reserve for Capital	-	850,300	-	1,034,900	-	1,034,900	21.7%
Total Budget	447,216	1,150,300	1,444,600	1,334,900	-	1,334,900	16.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	8,029	12,000	9,000	9,000	-	9,000	(25.0)%
Impact Fees	725,850	275,000	300,000	300,000	-	300,000	9.1%
Carry Forward	1,890,300	877,700	2,177,000	1,041,400	-	1,041,400	18.7%
Less 5% Required By Law	-	(14,400)	-	(15,500)	-	(15,500)	7.6%
Total Funding	2,624,179	1,150,300	2,486,000	1,334,900	-	1,334,900	16.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
Caxambas Community Center	-	1,067,895	1,067,900	-	-	-	-	-
Operating Project 345	-	99,523	99,500	-	-	-	-	-
X-fers/Reserves - Fund 345	1,150,300	1,150,300	277,200	1,334,900	-	-	-	-
Parks & Recreation Capital	1,150,300	2,317,718	1,444,600	1,334,900	-	-	-	-
Program Total Project Budget	1,150,300	2,317,718	1,444,600	1,334,900	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Community & Regional Pk Impact Fee (346)

Mission Statement

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities. Impact fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,358,198	304,500	815,200	1,701,300	-	1,701,300	458.7%
Capital Outlay	1,701,992	6,119,900	41,718,100	7,437,900	-	7,437,900	21.5%
Net Operating Budget	3,060,190	6,424,400	42,533,300	9,139,200	-	9,139,200	42.3%
Trans to 246 GG Golf Course	765,100	768,700	768,700	2,918,900	-	2,918,900	279.7%
Trans to 298 Sp Ob Bd '10	2,948,000	2,641,800	2,449,800	2,585,500	-	2,585,500	(2.1)%
Reserve for Debt Service	-	5,341,400	-	5,382,200	-	5,382,200	0.8%
Total Budget	6,773,290	15,176,300	45,751,800	20,025,800	-	20,025,800	32.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	8,504	-	-	-	-	-	na
Interest/Misc	157,406	200,000	200,000	200,000	-	200,000	0.0%
Impact Fees	10,885,244	9,800,000	12,700,000	11,000,000	-	11,000,000	12.2%
Carry Forward	37,958,500	5,676,300	42,237,600	9,385,800	-	9,385,800	65.4%
Less 5% Required By Law	-	(500,000)	-	(560,000)	-	(560,000)	12.0%
Total Funding	49,009,654	15,176,300	55,137,600	20,025,800	-	20,025,800	32.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Parks & Recreation Capital								
Big Corkscrew Island Pk	6,424,400	42,371,738	42,371,700	9,137,900	-	-	-	-
Operating Project 346	-	161,562	161,600	1,300	-	-	-	-
X-fers/Reserves - Fund 346	8,751,900	8,751,900	3,218,500	10,886,600	-	-	-	-
Parks & Recreation Capital	15,176,300	51,285,200	45,751,800	20,025,800	-	-	-	-
Program Total Project Budget	15,176,300	51,285,200	45,751,800	20,025,800	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. The \$40 million budget can be viewed on the Infrastructure Sales Tax Fund 318 page. (pages 51-52 in this section).

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
EMS Impact Fee Fund (350)

Mission Statement

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	51,788	50,000	170,900	-	-	-	(100.0)%
Capital Outlay	94,677	-	99,300	-	-	-	na
Net Operating Budget	146,465	50,000	270,200	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	442,900	444,500	430,600	397,300	-	397,300	(10.6)%
Advance/Repay to 001 General Fd	-	1,012,000	1,012,000	-	-	-	(100.0)%
Advance/Repay to 301 Co Wide CIP	-	-	-	240,700	-	240,700	na
Reserve for Debt Service	-	230,500	-	225,200	-	225,200	(2.3)%
Reserve for Capital	-	25,000	-	-	-	-	(100.0)%
Total Budget	589,365	1,762,000	1,712,800	863,200	-	863,200	(51.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	14,219	-	-	-	-	-	na
Interest/Misc	7,353	8,200	7,000	7,000	-	7,000	(14.6)%
Impact Fees	517,098	450,000	500,000	500,000	-	500,000	11.1%
Carry Forward	1,638,100	1,326,700	1,587,400	381,600	-	381,600	(71.2)%
Less 5% Required By Law	-	(22,900)	-	(25,400)	-	(25,400)	10.9%
Total Funding	2,176,770	1,762,000	2,094,400	863,200	-	863,200	(51.0)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Emergency Medical Services (EMS) Capital								
Golden Gate Estates EMS Station	-	25,860	25,900	-	-	-	-	-
Hacienda Lakes EMS Station	-	99,368	99,300	-	-	-	-	-
Operating Project 350	50,000	145,030	145,000	-	-	-	-	-
X-fers/Reserves - Fund 350	1,712,000	1,712,000	1,442,600	863,200	-	-	-	-
Emergency Medical Services (EMS) Capital	1,762,000	1,982,258	1,712,800	863,200	-	-	-	-
Program Total Project Budget	1,762,000	1,982,258	1,712,800	863,200	-	-	-	-

Capital Improvement Program
EMS Impact Fee Fund (350)

Notes

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd (Golden Gate Estates), Immokalee & Collier Blvd, (Heritage Bay) and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund (318). (page xx of this section). The projects will be managed by Facilities Management - Public Utilities Department.

Current FY 2023

Since 2007, the EMS Impact Fee fund "borrowed" money from the General Fund (001) and County-Wide Capital Fund (301) for the ambulance purchase or construction of substations as well as receiving assistance in paying its debt service payments for a helicopter, Emergency Operations Center, ambulances, and property on Old US 41.

In FY 2021, the Advance/Repayment to the General Fund (001) in the amount of \$1,012,000, is to repay back to the General Fund (001) for an ambulance purchased in FY 2007 of \$185,000 and additional funding needed to construct Hacienda Lakes EMS substation in FY 2019 of \$827,000.

As of Sept 2022, the balance of amounts owed will be \$0 to the General Fund (001) and \$7,322,200 to the County-Wide Capital Fund (301).

In FY 2023, the Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$240,700 will reduce the debt to \$7,081,500.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Library Impact Fee Fund (355)

Mission Statement

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction. Impact Fees are assessed and collected on residential new building construction permits.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	336	20,000	108,800	-	-	-	(100.0)%
Net Operating Budget	336	20,000	108,800	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	1,060,900	1,058,100	1,058,100	616,400	-	616,400	(41.7)%
Advance/Repay to 301 Co Wide CIP	-	700,000	700,000	500,000	-	500,000	(28.6)%
Reserve for Capital	-	23,000	-	14,200	-	14,200	(38.3)%
Total Budget	1,061,236	1,801,100	1,866,900	1,130,600	-	1,130,600	(37.2)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	4,121	4,000	4,000	4,000	-	4,000	0.0%
Impact Fees	1,075,336	960,000	1,000,000	1,000,000	-	1,000,000	4.2%
Carry Forward	1,021,400	885,300	1,039,700	176,800	-	176,800	(80.0)%
Less 5% Required By Law	-	(48,200)	-	(50,200)	-	(50,200)	4.1%
Total Funding	2,100,857	1,801,100	2,043,700	1,130,600	-	1,130,600	(37.2)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Libraries Capital								
Operating Project 355	20,000	108,822	108,800	-	-	-	-	-
X-fers/Reserves - Fund 355	1,781,100	1,781,100	1,758,100	1,130,600	-	-	-	-
Libraries Capital	1,801,100	1,889,922	1,866,900	1,130,600	-	-	-	-
Program Total Project Budget	1,801,100	1,889,922	1,866,900	1,130,600	-	-	-	-

Forecast FY 2022

Since 2007, the Library Impact Fee fund "borrowed" money from the County-Wide Capital Fund (301) for additional funding for the construction of the South Regional Library and Golden Gate Library Expansion as well as receiving assistance in paying it's debt service payments for the North and South Regional Libraries and the Golden Gate Expansion. As of the start of FY 22, the total amount owed is \$10,146,900 to the County-Wide Capital Fund (301).

The Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$700,000, will reduce the amount owed to the County-Wide Capital Fund (301) to \$9,446,900.

Current FY 2023

The Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$500,000, will reduce the amount owed to the County-Wide Capital Fund (301) to \$8,946,900.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Sports & Events Complex Capital (370)

Mission Statement

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,184,634	2,831,800	2,008,800	-	-	-	(100.0)%
Capital Outlay	16,207,161	3,264,300	43,422,200	7,492,400	-	7,492,400	129.5%
Net Operating Budget	17,391,795	6,096,100	45,431,000	7,492,400	-	7,492,400	22.9%
Total Budget	17,391,795	6,096,100	45,431,000	7,492,400	-	7,492,400	22.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	107,196	150,000	150,000	150,000	-	150,000	0.0%
Trans fm 001 Gen Fund	415,800	4,235,000	4,235,000	4,000,000	-	4,000,000	(5.5)%
Trans fm 336 Road Im Fee	-	7,942,600	7,942,600	-	-	-	(100.0)%
Trans fm 408 Water / Sewer Fd	-	1,057,400	1,057,400	-	-	-	(100.0)%
Trans fm 758 TDT Capital	2,724,385	2,471,200	2,471,200	3,382,500	-	3,382,500	36.9%
Adv/Repay fm 183 TDC Beach Pk.	7,300,000	-	-	-	-	-	na
Adv/Repay fm 195 TDC Bch Renoursh	9,900,000	-	-	-	-	-	na
Carry Forward	26,486,600	(9,752,600)	29,542,200	(32,600)	-	(32,600)	(99.7)%
Less 5% Required By Law	-	(7,500)	-	(7,500)	-	(7,500)	0.0%
Total Funding	46,933,981	6,096,100	45,398,400	7,492,400	-	7,492,400	22.9%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
County Manager's Capital								
Sports & Special Events Complex	6,096,100	36,504,929	36,505,000	7,492,400	-	-	-	-
Transportation Capital								
Wilson/Benfield	-	7,868,604	7,868,600	-	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	1,057,400	1,057,400	-	-	-	-	-
Program Total Project Budget	6,096,100	45,430,933	45,431,000	7,492,400	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Ochopee Fire Control Impact Fee (372)

Mission Statement

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	43,600	-	-	-	na
Net Operating Budget	-	-	43,600	-	-	-	na
Reserve for Capital	-	32,600	-	70,400	-	70,400	116.0%
Total Budget	-	32,600	43,600	70,400	-	70,400	116.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	257	200	300	300	-	300	50.0%
Impact Fees	38,712	8,000	12,000	8,000	-	8,000	0.0%
Carry Forward	54,800	24,800	93,800	62,500	-	62,500	152.0%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.0%
Total Funding	93,769	32,600	106,100	70,400	-	70,400	116.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Ochopee Fire & Isle of Capri Fire								
Operating Project 372	-	43,603	43,600	-	-	-	-	-
X-fers/Reserves - Fund 372	32,600	32,600	-	70,400	-	-	-	-
Ochopee Fire & Isle of Capri Fire	32,600	76,203	43,600	70,400	-	-	-	-
Program Total Project Budget	32,600	76,203	43,600	70,400	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Correctional Facilities Impact Fee (381)

Mission Statement

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	4,330	60,000	193,800	-	-	-	(100.0)%
Net Operating Budget	4,330	60,000	193,800	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	1,822,000	1,789,900	1,675,200	1,617,100	-	1,617,100	(9.7)%
Advance/Repay to 301 Co Wide CIP	-	290,000	290,000	700,000	-	700,000	141.4%
Reserve for Debt Service	-	1,473,300	-	1,346,200	-	1,346,200	(8.6)%
Reserve for Capital	-	22,300	-	72,400	-	72,400	224.7%
Total Budget	1,826,330	3,635,500	2,159,000	3,735,700	-	3,735,700	2.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,760	8,000	7,000	7,000	-	7,000	(12.5)%
Impact Fees	1,820,696	1,600,000	1,800,000	1,800,000	-	1,800,000	12.5%
Carry Forward	2,370,000	2,107,900	2,371,100	2,019,100	-	2,019,100	(4.2)%
Less 5% Required By Law	-	(80,400)	-	(90,400)	-	(90,400)	12.4%
Total Funding	4,197,456	3,635,500	4,178,100	3,735,700	-	3,735,700	2.8%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Sheriff Office Capital								
Operating Project 381	60,000	193,817	193,800	-	-	-	-	-
X-fers/Reserves - Fund 381	3,575,500	3,575,500	1,965,200	3,735,700	-	-	-	-
Sheriff Office Capital	3,635,500	3,769,317	2,159,000	3,735,700	-	-	-	-
Program Total Project Budget	3,635,500	3,769,317	2,159,000	3,735,700	-	-	-	-

Forecast FY 2022

Since 2009, the Correctional Facilities Impact Fee fund "borrowed" money from the County-Wide Capital Fund (301) to assistance in paying it's debt service payments for the Naples Jail constructed in 2003. To date, the total amount owed is \$8,469,500 to the County-Wide Capital Fund (301).

In FY22, the Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$290,000, will reduce the amount owed to the County-wide Capital Fund (301) to \$8,179,500.

Current FY 2023

in FY23, the Advance/Repayment to the County-Wide Capital Fund (301) in the amount of \$700,000, will reduce the amount owed to the County-wide Capital Fund (301) to \$7,479,500.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Law Enforcement Impact Fee (385)

Mission Statement

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	6,314	20,000	158,600	-	-	-	(100.0)%
Capital Outlay	-	-	-	200	-	200	na
Net Operating Budget	6,314	20,000	158,600	200	-	200	(99.0)%
Trans to 298 Sp Ob Bd '10	1,831,300	1,835,300	1,801,600	1,721,400	-	1,721,400	(6.2)%
Reserve for Debt Service	-	558,200	-	545,200	-	545,200	(2.3)%
Reserve for Capital	-	1,541,700	-	2,234,000	-	2,234,000	44.9%
Total Budget	1,837,614	3,955,200	1,960,200	4,500,800	-	4,500,800	13.8%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	9,998	10,000	10,000	10,000	-	10,000	0.0%
Impact Fees	2,006,246	1,820,000	2,000,000	2,000,000	-	2,000,000	9.9%
Carry Forward	2,362,900	2,216,700	2,541,500	2,591,300	-	2,591,300	16.9%
Less 5% Required By Law	-	(91,500)	-	(100,500)	-	(100,500)	9.8%
Total Funding	4,379,144	3,955,200	4,551,500	4,500,800	-	4,500,800	13.8%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Sheriff Office Capital								
Operating Project 385	20,000	158,584	158,600	-	-	-	-	-
SO Substation #1 N Naples	-	-	-	100	-	-	-	-
SO Substation #5 E-City/E Naples	-	-	-	100	-	-	-	-
X-fers/Reserves - Fund 385	3,935,200	3,935,200	1,801,600	4,500,600	-	-	-	-
Sheriff Office Capital	3,955,200	4,093,784	1,960,200	4,500,800	-	-	-	-
Program Total Project Budget	3,955,200	4,093,784	1,960,200	4,500,800	-	-	-	-

Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund 318. (page 51-52 of this section). The project will be managed by Facilities Management - Public Utilities Department.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

General Governmental Buildings Impact Fee (390)

Mission Statement

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	934	55,000	152,200	-	-	-	(100.0)%
Net Operating Budget	934	55,000	152,200	-	-	-	(100.0)%
Trans to 298 Sp Ob Bd '10	5,575,800	5,595,500	5,422,100	4,799,400	-	4,799,400	(14.2)%
Reserve for Debt Service	-	2,872,600	-	2,806,300	-	2,806,300	(2.3)%
Total Budget	5,576,734	8,523,100	5,574,300	7,605,700	-	7,605,700	(10.8)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	4	-	-	-	-	-	na
Interest/Misc	15,925	15,000	15,000	15,000	-	15,000	0.0%
Impact Fees	3,206,010	2,800,000	3,200,000	3,200,000	-	3,200,000	14.3%
Adv/Repay fm 301 Cap Proj	2,192,100	1,832,000	1,832,000	757,700	-	757,700	(58.6)%
Carry Forward	4,483,800	4,016,900	4,321,100	3,793,800	-	3,793,800	(5.6)%
Less 5% Required By Law	-	(140,800)	-	(160,800)	-	(160,800)	14.2%
Total Funding	9,897,839	8,523,100	9,368,100	7,605,700	-	7,605,700	(10.8)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Facilities Management Capital								
Operating Project 390	55,000	152,232	152,200	-	-	-	-	-
X-fers/Reserves - Fund 390	8,468,100	8,468,100	5,422,100	7,605,700	-	-	-	-
Facilities Management Capital	8,523,100	8,620,332	5,574,300	7,605,700	-	-	-	-
Program Total Project Budget	8,523,100	8,620,332	5,574,300	7,605,700	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water System Development Capital Fund (411)

Mission Statement

To account for the funds received from water impact fees / system development fees.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	704,516	-	1,728,400	-	-	-	na
Net Operating Budget	704,516	-	1,728,400	-	-	-	na
Trans to 410 W/S Debt Serv Fd	8,522,500	13,246,700	13,246,700	8,184,700	-	8,184,700	(38.2)%
Reserve for Capital	-	2,150,000	-	3,365,300	-	3,365,300	56.5%
Total Budget	9,227,016	15,396,700	14,975,100	11,550,000	-	11,550,000	(25.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	40,919	50,000	50,000	50,000	-	50,000	0.0%
Impact Fees	8,141,294	7,750,000	8,000,000	8,000,000	-	8,000,000	3.2%
Carry Forward	11,792,100	7,986,700	10,827,600	3,902,500	-	3,902,500	(51.1)%
Less 5% Required By Law	-	(390,000)	-	(402,500)	-	(402,500)	3.2%
Total Funding	19,974,313	15,396,700	18,877,600	11,550,000	-	11,550,000	(25.0)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
GGC Transmission WM	-	789,417	789,400	-	-	-	-	-
NE Water & Wastewater Plants	-	773,909	773,900	-	-	-	-	-
NERWTP Design and Construction	-	500	500	-	-	-	-	-
Operating Project 411	-	164,626	164,600	-	-	-	-	-
X-fers/Reserves/Interest - Fd 411	15,396,700	15,396,700	13,246,700	11,550,000	-	-	-	-
Water / Sewer District Capital	15,396,700	17,125,152	14,975,100	11,550,000	-	-	-	-
Program Total Project Budget	15,396,700	17,125,152	14,975,100	11,550,000	-	-	-	-

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
County Water Capital Projects (412)**

Mission Statement

The following water capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	22,821,071	17,300,000	34,439,100	6,788,000	-	6,788,000	(60.8)%
Capital Outlay	518,772	12,800,000	44,337,100	15,970,000	-	15,970,000	24.8%
Net Operating Budget	23,339,843	30,100,000	78,776,200	22,758,000	-	22,758,000	(24.4)%
Reserve for Contingencies	-	2,620,000	-	2,275,800	-	2,275,800	(13.1)%
Reserve for Capital	-	-	-	48,000	-	48,000	na
Total Budget	23,339,843	32,720,000	78,776,200	25,081,800	-	25,081,800	(23.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	206,358	-	2,000	-	-	-	na
Interest/Misc	210,963	123,200	240,000	240,000	-	240,000	94.8%
Trans fm 123 Grant Prog Support	3,000,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	27,782,800	29,158,700	29,158,700	23,079,600	-	23,079,600	(20.8)%
Adv/Repay fm 474 Solid Wst Cap	65,000	2,000	-	-	-	-	(100.0)%
Carry Forward	43,254,900	3,442,300	51,149,700	1,774,200	-	1,774,200	(48.5)%
Less 5% Required By Law	-	(6,200)	-	(12,000)	-	(12,000)	93.5%
Total Funding	74,520,021	32,720,000	80,550,400	25,081,800	-	25,081,800	(23.3)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
COVID-19 Pandemic	-	36,420	36,300	-	-	-	-	-
Hurricane Irma	-	16,523	16,500	-	-	-	-	-
Hurricane Irma	-	52,943	52,800	-	-	-	-	-
Stormwater Capital								
Lely Golf Estates	-	1,081,924	1,081,900	1,750,000	-	-	-	-
Water / Sewer District Capital								
Asphalt Improve at Plant/PS	-	100,000	100,000	700,000	-	-	-	-
Barron Collier HS Water Main Repl	-	25,072	25,100	-	-	-	-	-
Carica Cast Iron WM Replace	-	100,000	100,000	200,000	-	-	-	-
Collier County Utility Standards	20,000	81,115	81,100	-	-	-	-	-
County-wide Utility Projects-Water	15,000	18,508	18,500	25,000	-	-	-	-
Cross Connections Program	50,000	135,849	135,900	750,000	-	-	-	-
Cyber Security SCADA	-	68,017	68,000	-	-	-	-	-
Distribution Cap Projects	-	138,016	138,000	-	-	-	-	-
Distribution Repump Station TSP	200,000	1,920,952	1,921,000	1,000,000	-	-	-	-
Facility Infrastructure Maintenance	300,000	918,443	918,400	388,000	-	-	-	-
FDOT Utility Projects-Water	25,000	147,081	147,100	-	-	-	-	-
Financial Services	30,000	108,985	109,000	50,000	-	-	-	-
Fire Hydrant Replacement	50,000	96,806	96,800	-	-	-	-	-
General Legal Services	30,000	311,898	311,900	25,000	-	-	-	-
Generator Replacement	200,000	200,000	200,000	-	-	-	-	-
GM Comprehensive Plan	55,000	100,201	100,200	-	-	-	-	-
Golden Gate City Compliance	-	947,260	947,300	-	-	-	-	-
Golden Gate City Interconnects	-	2,607	2,600	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
Golden Gate Water Plant TSP	-	300,000	300,000	500,000	-	-	-	-
Goodland Dr Water Main Replacement	-	18,554	18,600	-	-	-	-	-
Goodland PS Improvements	5,300,000	5,000,000	5,000,000	-	-	-	-	-
Goodland WM Replacement	-	31,977	32,000	-	-	-	-	-
Government Ops Business Park	-	5,094,019	5,094,000	-	-	-	-	-
Hydraulic Modeling	100,000	182,628	182,600	-	-	-	-	-
I-75 & CR951 Utility Relocate	-	1,375,167	1,375,200	-	-	-	-	-
Imperial GC Blvd Water Main Repl	-	3,299	3,300	-	-	-	-	-
Infrastructure TSP Field Ops - Water	150,000	233,835	233,800	-	-	-	-	-
Infrastructure TSP Water Plants	1,050,000	2,235,557	2,235,500	520,000	-	-	-	-
Integrated Asset Management	200,000	489,445	489,400	100,000	-	-	-	-
Large Meters Renewal & Replacement	150,000	222,483	222,500	200,000	-	-	-	-
Lightning, Surge, & Grounding	-	55,482	55,500	100,000	-	-	-	-
Lime Treatment TSP	300,000	58,119	58,100	300,000	-	-	-	-
Manatee PS Pipe Improve	-	100,000	100,000	-	-	-	-	-
Manatee Rd WM Improve	-	100,000	100,000	-	-	-	-	-
Membrane Treatment TSP	-	51,035	51,000	1,000,000	-	-	-	-
Meter Renewal and Replacement	100,000	338,745	338,700	300,000	-	-	-	-
Naples Manor WM Repl (Carlton & CATT)	1,500,000	1,500,000	1,500,000	-	-	-	-	-
Naples Park Basin Optimization	4,400,000	11,003,811	11,003,800	2,500,000	-	-	-	-
Naples Park Water Main Replacement	-	27,522	27,500	-	-	-	-	-
NCRWTP Degasifiers Modifications	500,000	655,444	655,400	-	-	-	-	-
NCRWTP Infrastructure	-	2,393	2,400	-	-	-	-	-
NCRWTP Nano Skids & Pump Replace	1,600,000	1,600,000	1,600,000	-	-	-	-	-
NCRWTP SCADA Support Ops	150,000	687,123	687,100	250,000	-	-	-	-
NCRWTP TSP Operating	600,000	2,708,490	2,708,500	600,000	-	-	-	-
NCRWTP Well Pumps/Motors Replace	-	600,000	600,000	-	-	-	-	-
NE Service Area Integr & Reliab	-	50,290	50,300	-	-	-	-	-
NE Water & Wastewater Plants	1,000,000	4,857,946	4,857,900	-	-	-	-	-
Old Lely AC Pipe Rehab	200,000	250,000	250,000	-	-	-	-	-
Orange Tree Compliance	-	55,063	55,100	-	-	-	-	-
Orange Tree HS Pump System	-	13,322	13,300	-	-	-	-	-
Palm River	-	1,392,508	1,392,500	2,100,000	-	-	-	-
Palm River Blvd Water Main Replace	-	30	-	-	-	-	-	-
Pelican Ridge Blvd Water Main Replac	-	75,056	75,100	-	-	-	-	-
Real Property/Infrastructure Audit	-	44,875	44,900	-	-	-	-	-
SCADA Compliance - Water	75,000	276,638	276,700	75,000	-	-	-	-
SCRWTP Improv/Exp	-	-	-	1,000,000	-	-	-	-
SCRWTP Ion Exchange Improvements	-	1,200,000	1,200,000	-	-	-	-	-
SCRWTP Power Systems Reliability	-	1,000	1,000	-	-	-	-	-
SCRWTP Reactor #4	-	3,667,143	3,667,200	-	-	-	-	-
SCRWTP SCADA Support - Ops	200,000	734,430	734,500	250,000	-	-	-	-
SCRWTP TSP Operating	600,000	2,169,070	2,169,100	600,000	-	-	-	-
SCWRF CL 2 Mods	-	23,652	23,700	-	-	-	-	-
Security Upgrades	450,000	1,271,270	1,271,300	-	-	-	-	-
Tamiami Wellfield - 2 Wells	-	815,387	815,400	-	-	-	-	-
Trail Blvd WM Replacement	-	1,970,579	1,970,600	-	-	-	-	-
Twin Eagles Water Quality	-	26,532	26,500	-	-	-	-	-
US41 East WM Replace	3,000,000	3,125,555	3,125,600	-	-	-	-	-
US41 North Utility Replace	-	12,673	12,700	-	-	-	-	-
Utilities Master Plan	100,000	191,477	191,500	25,000	-	-	-	-
Utility Billing Customer Serv Software	-	305,825	305,800	-	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	2,500,000	2,900,000	2,900,000	-	-	-	-	-
Vanderbilt Bch Rd WM Rpl-Airpot to 41	-	258,703	258,700	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	342,119	342,100	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
Vanderbilt Dr Water Main	-	6,526	6,500	-	-	-	-	-
Warren St Looping	-	12,218	12,200	-	-	-	-	-
Water Distribution System TSP	1,025,000	2,150,978	2,150,900	2,500,000	-	-	-	-
Water Plant Capital Projects	100,000	2,425,627	2,425,600	600,000	-	-	-	-
Water Plant Compliance Assurance Proj	200,000	3,871	3,900	-	-	-	-	-
Water Plant Structural Rehab	200,000	294,406	294,400	-	-	-	-	-
Water Plant-Variable Frequency Drives	275,000	473,085	473,200	-	-	-	-	-
Wellfield / Plant Power System	1,000,000	1,778,181	1,778,200	1,600,000	-	-	-	-
Wellfield Management Program	100,000	260,406	260,400	-	-	-	-	-
Wellfield SCADA Support - Operating	200,000	692,287	692,200	150,000	-	-	-	-
Wellfield/Raw W Booster TSP - Ops	1,500,000	2,991,344	2,991,300	2,600,000	-	-	-	-
X-fers/Reserves/Interest - Fd 412	2,620,000	2,620,000	-	2,323,800	-	-	-	-
YMCA Rd AC Water Main Replace	300,000	425,365	425,400	-	-	-	-	-
Water / Sewer District Capital	32,720,000	80,261,375	77,641,500	23,331,800	-	-	-	-
Program Total Project Budget	32,720,000	81,396,242	78,776,200	25,081,800	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Sewer System Development Capital Fund (413)

Mission Statement

To account for the funds received from wastewater impact fees / system development fees.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,549,001	-	1,711,800	-	-	-	na
Net Operating Budget	1,549,001	-	1,711,800	-	-	-	na
Trans to 410 W/S Debt Serv Fd	5,882,800	7,565,800	7,272,500	8,742,000	-	8,742,000	15.5%
Reserve for Capital	-	9,155,600	-	9,675,100	-	9,675,100	5.7%
Total Budget	7,431,801	16,721,400	8,984,300	18,417,100	-	18,417,100	10.1%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	40,995	50,000	50,000	50,000	-	50,000	0.0%
Impact Fees	8,132,189	7,900,000	8,000,000	8,000,000	-	8,000,000	1.3%
Carry Forward	10,962,500	9,168,900	11,703,900	10,769,600	-	10,769,600	17.5%
Less 5% Required By Law	-	(397,500)	-	(402,500)	-	(402,500)	1.3%
Total Funding	19,135,684	16,721,400	19,753,900	18,417,100	-	18,417,100	10.1%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
Golden Gate City WWTP Cap	-	694,827	694,800	-	-	-	-	-
NE Regional WRF	-	8,483	8,500	-	-	-	-	-
NE Water & Wastewater Plants	-	774,609	774,600	-	-	-	-	-
Operating Project 413	-	165,480	165,500	-	-	-	-	-
Willoughby Pump Station 133.09	-	68,450	68,400	-	-	-	-	-
X-fers/Reserves/Interest - Fd 413	16,721,400	16,721,400	7,272,500	18,417,100	-	-	-	-
Water / Sewer District Capital	16,721,400	18,433,249	8,984,300	18,417,100	-	-	-	-
Program Total Project Budget	16,721,400	18,433,249	8,984,300	18,417,100	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Sewer Capital Projects (414)

Mission Statement

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	28,927,064	22,727,000	55,146,200	4,689,600	-	4,689,600	(79.4)%
Capital Outlay	7,050,823	4,300,000	73,670,600	27,552,400	-	27,552,400	540.8%
Net Operating Budget	35,977,887	27,027,000	128,816,800	32,242,000	-	32,242,000	19.3%
Trans to 417 PU Grant Fd	-	-	1,117,200	-	-	-	na
Reserve for Contingencies	-	2,169,300	-	2,065,000	-	2,065,000	(4.8)%
Total Budget	35,977,887	29,196,300	129,934,000	34,307,000	-	34,307,000	17.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	21,245	2,326,500	2,290,500	86,900	-	86,900	(96.3)%
Interest/Misc	424,166	255,600	400,000	400,000	-	400,000	56.5%
Reimb From Other Depts	12,125	-	-	-	-	-	na
Trans fm 123 Grant Prog Support	7,000,000	-	-	-	-	-	na
Trans fm 408 Water / Sewer Fd	29,287,200	26,679,000	26,679,000	33,581,000	-	33,581,000	25.9%
Adv/Repay fm 474 Solid Wst Cap	7,160,000	110,000	-	-	-	-	(100.0)%
Carry Forward	92,849,300	(162,000)	100,823,600	259,100	-	259,100	(259.9)%
Less 5% Required By Law	-	(12,800)	-	(20,000)	-	(20,000)	56.3%
Total Funding	136,754,036	29,196,300	130,193,100	34,307,000	-	34,307,000	17.5%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
COVID-19 Pandemic	-	14,707	14,700	-	-	-	-	-
Hurricane Irma	-	16,523	16,500	-	-	-	-	-
Hurricane Irma	-	31,230	31,200	-	-	-	-	-
Stormwater Capital								
Lely Golf Estates	-	2,215,369	2,215,400	2,215,400	-	-	-	-
Water / Sewer District Capital								
Air Release Valve Replace	2,250,000	2,250,000	2,250,000	1,045,000	-	-	-	-
Biosolids Reuse Facility	-	333,400	333,400	-	-	-	-	-
Chiller NCWRF Ops BI	100,000	529,422	529,500	-	-	-	-	-
Collections Operating TSP	1,500,000	5,694,488	5,694,500	3,500,000	-	-	-	-
Collections Power Systems TSP-Ops	-	8,875	8,900	-	-	-	-	-
Collier County Utility Standards	10,000	95,304	95,300	39,600	-	-	-	-
County-wide Utility Projects-WW	-	36,806	36,800	200,000	-	-	-	-
Cyber Security SCADA	-	171,153	171,200	-	-	-	-	-
Eliminate NPDES Monitoring	-	500,000	500,000	900,000	-	-	-	-
Facility Infrastructure Maintenance - WW	250,000	645,283	645,300	357,000	-	-	-	-
FDOT Utility Projects-WW	700,000	886,214	886,200	-	-	-	-	-
Financial Services	30,000	109,153	109,100	100,000	-	-	-	-
FM Transmission Systems TSP	-	610,448	610,400	-	-	-	-	-
FM Transmission Systems TSP-Ops	-	240,197	240,300	100,000	-	-	-	-
General Legal Services	20,000	184,285	184,300	-	-	-	-	-
Generator Replacement	650,000	650,000	650,000	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
GGWWTP Forcemain	-	17,854	17,900	-	-	-	-	-
GM Comprehensive Plan	50,000	98,358	98,400	-	-	-	-	-
Golden Gate City Compliance	-	122,341	122,400	-	-	-	-	-
Golden Gate City WWTP Cap	-	2,978,258	2,978,200	-	-	-	-	-
Government Ops Business Park	-	4,504,498	4,504,500	-	-	-	-	-
Grant Applications	-	2,336	2,300	-	-	-	-	-
Gravity Transmission System TSP-Ops	-	1,173	1,200	-	-	-	-	-
Gravity Transmission Systems TSP	-	98,245	98,300	-	-	-	-	-
Haz Mit Prog Grant - Generators	-	20,000	20,000	-	-	-	-	-
Hydraulic Modeling	100,000	301,734	301,700	50,000	-	-	-	-
I-75 & CR951 Utility Relocate	-	775,243	775,200	-	-	-	-	-
I-75 Force Main Replacement	-	328,793	328,800	-	-	-	-	-
Integrated Asset Management	200,000	630,898	630,900	-	-	-	-	-
IQ Aquifer Storage and Recovery-Ops	-	628,380	628,400	-	-	-	-	-
IQ Power Systems TSP	-	-	-	200,000	-	-	-	-
IQ Systems SCADA TSP Ops	250,000	836,716	836,700	150,000	-	-	-	-
IQ Water System TSP-Ops	750,000	1,827,465	1,827,500	750,000	-	-	-	-
Master Pump Station TSP	-	145,804	145,800	-	-	-	-	-
Master Pump Station TSP-Ops	-	11,054	11,100	-	-	-	-	-
MPS 101 Basin Prog (Naples Pk area)	-	2,554,969	2,555,000	-	-	-	-	-
MPS 107 Reconfig, Quail Creek	-	346,000	346,000	-	-	-	-	-
MPS 301 Rehab, SCWRF	-	900,000	900,000	300,000	-	-	-	-
MPS 302, Reconfig (Santa Barbara Blvd)	-	1,490,841	1,490,800	-	-	-	-	-
MPS 305 Basin Program	-	2,159,779	2,159,800	1,500,000	-	-	-	-
MPS 306 Improve	-	459,194	459,200	-	-	-	-	-
MPS 306 MPS Lely	-	192,617	192,600	500,000	-	-	-	-
MPS 308 FM Improve	-	52,200	52,200	-	-	-	-	-
MPS 309 (E Naples Middle School)	-	1,937,164	1,937,200	-	-	-	-	-
MPS 310 Reconfig & Rehab	-	-	-	300,000	-	-	-	-
MPS 316 Force Main Relocate	-	997,042	997,000	-	-	-	-	-
Naples Park Basin Optimization	5,500,000	18,817,526	18,817,500	2,250,000	-	-	-	-
NCRWTP Nano Skids & Pump Replace	-	50,000	50,000	-	-	-	-	-
NCWRF Dual Zone Monitor Well Replace	-	113,552	113,600	-	-	-	-	-
NCWRF New Headworks	-	29,429,488	29,429,500	10,000,000	-	-	-	-
NCWRF SCADA Support Op	350,000	751,805	751,800	350,000	-	-	-	-
NCWRF Switchgear #1 Replace	-	-	-	350,000	-	-	-	-
NCWRF Technical Support Program-Cap	-	77,131	77,000	-	-	-	-	-
NE Service Area Integr & Reliab	-	118,047	118,000	-	-	-	-	-
NE Water & Wastewater Plants	-	813,855	813,900	-	-	-	-	-
Orange Tree Compliance	500,000	917,731	917,800	-	-	-	-	-
Palm River	-	2,738,214	2,738,200	1,500,000	-	-	-	-
Pump Station 300.06	-	37,952	37,900	-	-	-	-	-
Real Property/Infrastructure Audit	-	28,074	28,100	20,000	-	-	-	-
SCADA Compliance - WW	50,000	238,205	238,200	25,000	-	-	-	-
SCWRF CL 2 Mods	-	446,597	446,600	-	-	-	-	-
SCWRF IQ Storage Improvements	-	682,138	682,100	-	-	-	-	-
SCWRF Plant Drain Pump Station 5	-	595,662	595,700	-	-	-	-	-
SCWRF Power Systems TSP-Cap	-	31,861	31,900	-	-	-	-	-
SCWRF SCADA Support Op	250,000	690,108	690,100	300,000	-	-	-	-
SCWRF Technical Support Program-Cap	-	42,592	42,600	-	-	-	-	-
System Improvements-Bill/Cust Svc.	-	1,050	1,100	-	-	-	-	-
Utilities Master Plan	100,000	192,104	192,100	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
Utility Billing Customer Serv Software	-	993,468	993,500	-	-	-	-	-
Vanberbilt Bch Rd - Utility Relocate	-	23,095	23,100	-	-	-	-	-
Vanderbilt Dr Cul-de-sacs, Basin 101	-	1,057,065	1,057,100	-	-	-	-	-
Villagewalk WW Improve	-	97,577	97,600	-	-	-	-	-
Wastewater Pump Station TSP	-	39,788	39,800	-	-	-	-	-
Wastewater Pump Stations TSP-Ops	-	811,650	811,700	-	-	-	-	-
Wastewater Remote Sites TSP	700,000	968,346	968,300	195,000	-	-	-	-
Wastewater Security Systems	1,300,000	1,847,346	1,847,300	-	-	-	-	-
Water Reclamation Facilities TSP-Ops	5,000,000	13,770,562	13,770,500	3,700,000	-	-	-	-
Western Interconnect	5,367,000	10,099,830	10,099,900	-	-	-	-	-
WW Collections SCADA Telemetry	-	309	300	-	-	-	-	-
WW Collections SCADA/Telemetry	300,000	759,151	759,100	50,000	-	-	-	-
WW Deep Inj Well Mgt TSP	-	-	-	50,000	-	-	-	-
WW Electrical Upgrades	-	-	-	500,000	-	-	-	-
WW Pump Station Emerg Generators	-	117,187	117,200	-	-	-	-	-
WW Treatment Plants TSP	750,000	1,806,770	1,806,800	595,000	-	-	-	-
WW Valve Replace	-	-	-	150,000	-	-	-	-
X-fers/Reserves/Interest - Fd 414	2,169,300	3,286,536	1,117,200	2,065,000	-	-	-	-
Water / Sewer District Capital	<u>29,196,300</u>	<u>129,856,356</u>	<u>127,687,400</u>	<u>32,091,600</u>	-	-	-	-
Program Total Project Budget	<u>29,196,300</u>	<u>132,102,955</u>	<u>129,934,000</u>	<u>34,307,000</u>	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Capital Funded by Revenue Bonds (415)

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	815,578	-	3,979,900	-	-	-	na
Capital Outlay	29,057,841	-	21,616,400	-	-	-	na
Net Operating Budget	29,873,419	-	25,596,300	-	-	-	na
Reserve for Capital	-	3,730,300	-	-	-	-	(100.0)%
Total Budget	29,873,419	3,730,300	25,596,300	-	-	-	(100.0)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	217,778	300,000	215,400	160,000	-	160,000	(46.7)%
Carry Forward	54,884,500	3,445,300	25,228,900	(152,000)	-	(152,000)	(104.4)%
Less 5% Required By Law	-	(15,000)	-	(8,000)	-	(8,000)	(46.7)%
Total Funding	55,102,278	3,730,300	25,444,300	-	-	-	(100.0)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
NE Water & Wastewater Plants	-	25,596,242	25,596,300	-	-	-	-	-
X-fers/Reserves/Interest - Fd 415	3,730,300	-	-	-	-	-	-	-
Water / Sewer District Capital	3,730,300	25,596,242	25,596,300	-	-	-	-	-
Program Total Project Budget	3,730,300	25,596,242	25,596,300	-	-	-	-	-

Forecast FY 2022

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Grants (416/417)

Mission Statement

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	4,543,400	-	-	-	na
Net Operating Budget	-	-	4,543,400	-	-	-	na
Total Budget	-	-	4,543,400	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	375,000	-	3,426,200	-	-	-	na
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	na
Total Funding	375,000	-	4,543,400	-	-	-	na

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
Haz Mit Prog Grant - Generators	-	4,543,426	4,543,400	-	-	-	-	-
Program Total Project Budget	-	4,543,426	4,543,400	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

\$4,510,000 Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
County Water/Sewer Special Assessments (418)

Mission Statement

To account for special assessments received from property owners to pay for sewer and or water mains.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	6,703	600	1,600	35,300	-	35,300	5,783.3%
Net Operating Budget	6,703	600	1,600	35,300	-	35,300	5,783.3%
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.0%
Trans to Tax Collector	1,211	1,600	1,600	1,600	-	1,600	0.0%
Advance/Repay to 111 Unincrp Gen Fd	60,100	65,900	60,500	-	-	-	(100.0)%
Reserve for Capital	-	-	-	17,100	-	17,100	na
Total Budget	68,014	69,300	64,900	55,200	-	55,200	(20.3)%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	70,322	62,500	49,500	56,800	-	56,800	(9.1)%
Interest/Misc	86	200	100	100	-	100	(50.0)%
Trans frm Property Appraiser	124	-	-	-	-	-	na
Trans frm Tax Collector	424	-	-	-	-	-	na
Carry Forward	8,900	9,800	16,500	1,200	-	1,200	(87.8)%
Less 5% Required By Law	-	(3,200)	-	(2,900)	-	(2,900)	(9.4)%
Total Funding	79,856	69,300	66,100	55,200	-	55,200	(20.3)%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
Cassena Rd MSBU	69,300	70,300	64,900	38,100	-	-	-	-
X-fers/Reserves/Interest - Fd 418	-	-	-	17,100	-	-	-	-
Water / Sewer District Capital	69,300	70,300	64,900	55,200	-	-	-	-
Program Total Project Budget	69,300	70,300	64,900	55,200	-	-	-	-

Notes

On December 12, 2017, the Board of County Commissioners (Board) adopted Resolution No. 2017-243 creating the Cassena Road Potable Water MSBU to assess and collect assessments for the construction of potable water facilities. Included in this Resolution was a provision for an internal loan from Fund (111) to facilitate timely completion and minimize costs. The initial year of the five (5) year assessment was FY 2019. FY 2023 is the final year of the assessment.

**Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program**

**Capital Improvement Program
County Water/Sewer Capital Funded by Revenue Bonds (419)**

Mission Statement

The following water and wastewater capital projects are funded by bond proceeds.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	73,818	-	-	-	-	-	na
Capital Outlay	-	-	151,016,200	-	-	-	na
Net Operating Budget	73,818	-	151,016,200	-	-	-	na
Reserve for Capital	-	-	-	811,400	-	811,400	na
Total Budget	73,818	-	151,016,200	811,400	-	811,400	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	26,419	-	500,000	300,000	-	300,000	na
Bond Proceeds	151,090,000	-	-	-	-	-	na
Carry Forward	-	-	151,042,600	526,400	-	526,400	na
Less 5% Required By Law	-	-	-	(15,000)	-	(15,000)	na
Total Funding	151,116,419	-	151,542,600	811,400	-	811,400	na

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Water / Sewer District Capital								
GGC Transmission WM	-	18,000,000	18,000,000	-	-	-	-	-
Golden Gate City WWTP Cap	-	70,000,000	70,000,000	-	-	-	-	-
Government Ops Business Park	-	15,000,000	15,000,000	-	-	-	-	-
NE Water & Wastewater Plants	-	48,016,182	48,016,200	-	-	-	-	-
X-fers/Reserves/Interest - Fd 419	-	-	-	811,400	-	-	-	-
Water / Sewer District Capital	-	151,016,182	151,016,200	811,400	-	-	-	-
Program Total Project Budget	-	151,016,182	151,016,200	811,400	-	-	-	-

Forecast FY 2022

On June 22, 2021, the Board approved agenda item 11.D. to issue the Water and Sewer Revenue Bonds, Series 2021 to finance utility infrastructure expansion in the Golden Gate and the Northeast service areas to serve future residents and business and the District's operation facility.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Solid Waste Capital Improvements (474)

Mission Statement

Solid waste capital projects are funded by user fees and support the infrastructure required to maintain the County's integrated solid waste management system and are designed to meet the future needs for Collier County disposal.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	5,737,131	1,650,000	2,908,800	925,000	-	925,000	(43.9)%
Capital Outlay	1,524,550	1,750,000	8,925,200	7,575,000	-	7,575,000	332.9%
Net Operating Budget	7,261,681	3,400,000	11,834,000	8,500,000	-	8,500,000	150.0%
Advance/Repay to 412 Water Cap	65,000	2,000	-	-	-	-	(100.0)%
Advance/Repay to 414 Sewer Cap	7,160,000	110,000	-	-	-	-	(100.0)%
Advance/Repay to 470 Sol Waste	2,500,000	-	-	-	-	-	na
Advance/Repay to 473 Mand SolW	3,500,000	-	-	-	-	-	na
Reserve for Capital	-	572,200	-	824,100	-	824,100	44.0%
Reserve for Disaster Relief	-	8,000,000	-	9,763,800	-	9,763,800	22.0%
Total Budget	20,486,681	12,084,200	11,834,000	19,087,900	-	19,087,900	58.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	(96,944)	-	-	-	-	-	na
FEMA - Fed Emerg Mgt Agency	193,889	-	-	-	-	-	na
Miscellaneous Revenues	1,687,349	-	-	-	-	-	na
Interest/Misc	64,577	30,000	60,000	60,000	-	60,000	100.0%
Trans fm 470 Solid Waste Fd	5,700,000	-	-	7,000,000	-	7,000,000	na
Trans fm 471 Solid Waste	6,300,000	8,000,000	-	9,763,800	-	9,763,800	22.0%
Trans fm 473 Mand Collect Fd	3,750,000	250,000	250,000	300,000	-	300,000	20.0%
Carry Forward	16,189,100	3,805,700	13,491,100	1,967,100	-	1,967,100	(48.3)%
Less 5% Required By Law	-	(1,500)	-	(3,000)	-	(3,000)	100.0%
Total Funding	33,787,971	12,084,200	13,801,100	19,087,900	-	19,087,900	58.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Hurricane Irma								
COVID-19 Pandemic	-	26,453	26,500	-	-	-	-	-
Hurricane Irma	-	20,941	20,900	-	-	-	-	-
Hurricane Irma	-	47,394	47,400	-	-	-	-	-
Solid Waste Capital								
Compliance Assurance Program	75,000	201,918	201,900	450,000	-	-	-	-
County 305 Masterplan	-	152,512	152,500	-	-	-	-	-
Driveway Turn-Around Program	250,000	593,923	594,000	300,000	-	-	-	-
E Naples Recycling Drop Off Center	-	303,609	303,600	1,400,000	-	-	-	-
Expansion of Landfill	250,000	422,134	422,100	200,000	-	-	-	-
Hammerhead Turn-around Program	-	664,178	664,200	-	-	-	-	-
Immokalee Facility Upgrade HHW	1,500,000	1,570,602	1,570,600	4,500,000	-	-	-	-
Immokalee Transfer Station Projects	25,000	106,375	106,400	-	-	-	-	-
Infrastructure Maintenance	-	68,273	68,300	-	-	-	-	-
Landfill Airspace Recovery	-	14,074	14,000	-	-	-	-	-
Landfill Facilities Projects	50,000	115,258	115,300	175,000	-	-	-	-
Landfill Leachate Deep Injection Well	750,000	3,504,180	3,504,200	-	-	-	-	-
Landfill Technical Support	400,000	1,579,305	1,579,300	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Solid Waste Capital								
Northeast Recycling Drop-off Center	-	22,463	22,500	-	-	-	-	-
Paradigm Software	-	459,800	459,800	100,000	-	-	-	-
Physical/Cyber Security	-	67,664	67,700	75,000	-	-	-	-
Recycling Center Technical Support	50,000	322,878	322,900	-	-	-	-	-
Recycling Facilities Projects	50,000	117,069	117,100	-	-	-	-	-
Resource Recovery Business Park	-	639,314	639,300	1,300,000	-	-	-	-
SHWMD Admin & Ops Facility	-	850,000	850,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 474	8,684,200	8,383,200	-	10,587,900	-	-	-	-
Solid Waste Capital	12,084,200	20,158,729	11,775,700	19,087,900	-	-	-	-
Water / Sewer District Capital								
Government Ops Business Park	-	5,639	5,600	-	-	-	-	-
Integrated Asset Management	-	5,300	5,300	-	-	-	-	-
Water / Sewer District Capital	-	10,939	10,900	-	-	-	-	-
Program Total Project Budget	12,084,200	20,217,062	11,834,000	19,087,900	-	-	-	-

Current FY 2023

A transfer from the Solid Waster Landfill Closure Fund 471 has been budgeted for \$9,763,800. This budget was established to set up the mechanism to transfer over cash from fund 471 incase a storm makes landfall in Collier County. The \$9,763,800 was placed into a Reserve for Disaster Relief.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Airport Capital Fund (496)

Mission Statement

This fund accounts for the Airport's capital projects which are not grant funded.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	(154,192)	225,000	852,100	275,000	-	275,000	22.2%
Capital Outlay	714,551	185,000	2,163,300	-	-	-	(100.0)%
Net Operating Budget	560,359	410,000	3,015,400	275,000	-	275,000	(32.9)%
Trans to 499 Airp Grant Match	530,071	-	1,337,900	-	-	-	na
Reserve for Future Grant Match	-	134,300	-	-	-	-	(100.0)%
Reserve for Capital	-	260,000	-	865,900	-	865,900	233.0%
Total Budget	1,090,430	804,300	4,353,300	1,140,900	-	1,140,900	41.9%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	17,027	-	45,800	-	-	-	na
Trans fm 495 Airport Op Fd	1,464,058	670,000	670,000	750,000	-	750,000	11.9%
Adv/Repay fm 001 Gen Fd	1,426,500	-	-	-	-	-	na
Carry Forward	2,091,800	134,300	4,028,400	390,900	-	390,900	191.1%
Total Funding	4,999,385	804,300	4,744,200	1,140,900	-	1,140,900	41.9%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Airport Capital								
Airport DBE Program Plan/3 yr goals	-	25,000	25,000	-	-	-	-	-
Airport Pre-Award Grant Projects	-	67	100	-	-	-	-	-
Ev Deck Replacement	75,000	28,000	28,000	-	-	-	-	-
Ev Mitigation Maint	25,000	32,215	32,200	-	-	-	-	-
Im Runway 18/36 Rehab	-	454,090	454,100	-	-	-	-	-
Im RV Park Rehab	-	100,000	100,000	-	-	-	-	-
Im Terminal Enhancements	-	93,925	93,900	-	-	-	-	-
Imm Airport Soil	-	1,554	1,600	-	-	-	-	-
MI Apron Upgrade	-	1,753,420	1,753,400	-	-	-	-	-
MI Mitigation Maint and Monitoring	100,000	153,857	153,800	236,000	-	-	-	-
MI Storage	75,000	75,000	75,000	-	-	-	-	-
MI Terminal Equipment	85,000	146,082	146,000	-	-	-	-	-
Scrub Jay Maintenance	50,000	112,376	112,300	39,000	-	-	-	-
SPCC Plan	-	20,000	20,000	-	-	-	-	-
X01 RW 15/33-DES	-	20,000	20,000	-	-	-	-	-
X-fers/Reserves/Interest - Fd 496	394,300	1,888,651	1,337,900	865,900	-	-	-	-
Airport Capital	804,300	4,904,237	4,353,300	1,140,900	-	-	-	-
Program Total Project Budget	804,300	4,904,237	4,353,300	1,140,900	-	-	-	-

Capital Improvement Program
Airport Capital Fund (496)

Notes

Non-grant funded capital projects will be tracked within Fund 496. Grant related projects and their required local match components are programmed within Funds 498 and 499, respectively.

Current FY 2023

The \$750,000 transfer from the Airport Operations Fund 495 is budgeted to fund FY23 capital projects and establish a reserve for future grant match requirements.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Airport Grants (498/499)

Mission Statement

To account for the funds received from federal and state grants supporting capital projects at each airport location.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,841,362	-	827,600	-	-	-	na
Capital Outlay	3,502,958	-	8,135,400	-	-	-	na
Net Operating Budget	5,344,320	-	8,963,000	-	-	-	na
Total Budget	5,344,320	-	8,963,000	-	-	-	na

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	4,961,527	-	7,625,100	-	-	-	na
Trans fm 496 Airport Grants	530,071	-	1,337,900	-	-	-	na
Total Funding	5,491,598	-	8,963,000	-	-	-	na

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Airport Capital								
FAA ACRGP-IMM	-	9,569	9,600	-	-	-	-	-
FAA ACRGP-MKY	-	16,032	16,000	-	-	-	-	-
FAA ARP MKY	-	59,000	59,000	-	-	-	-	-
FAA ARP-IMM	-	32,000	32,000	-	-	-	-	-
Im Extend Runway C	-	158,574	158,600	-	-	-	-	-
Im Runway 18/36 Rehab	-	5,439,355	5,439,400	-	-	-	-	-
Im Security Enhancements	-	180,151	180,100	-	-	-	-	-
MI Apron Upgrade	-	1,043,393	1,043,300	-	-	-	-	-
X01 RW 15/33-DES	-	2,024,995	2,025,000	-	-	-	-	-
Airport Capital	-	8,963,069	8,963,000	-	-	-	-	-
Program Total Project Budget	-	8,963,069	8,963,000	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Transportation Grants (711/712)

Mission Statement

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	380,711	-	453,700	-	-	-	na
Operating Expense	2,067,846	-	5,213,200	-	-	-	na
Capital Outlay	1,670,306	-	30,874,700	-	-	-	na
Net Operating Budget	4,118,863	-	36,541,600	-	-	-	na
Trans to 128 MPO Fd	-	-	1,700	-	-	-	na
Total Budget	4,118,863	-	36,543,300	-	-	-	na
Total FTE	5.00	5.00	5.00	5.00	-	5.00	0.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	2,597,721	-	22,400,800	-	-	-	na
SFWMD/Big Cypress Revenue	304,800	-	38,500	-	-	-	na
Miscellaneous Revenues	-	-	1,500	-	-	-	na
Reimb From Other Depts	65,682	-	-	-	-	-	na
Trans fm 111 Unincorp Gen Fd	10,023	-	2,800	-	-	-	na
Trans fm 310 CDES Cap Fd	-	-	3,147,600	-	-	-	na
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	na
Trans fm 325 Stormwater Cap Fd	1,548,354	-	211,200	-	-	-	na
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	na
Trans fm 333 Rd Im Fee	-	-	400,000	-	-	-	na
Trans fm 408 Water / Sewer Fd	10,300	-	-	-	-	-	na
Carry Forward	-	-	1,700	-	-	-	na
Total Funding	4,536,880	-	36,543,300	-	-	-	na

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Stormwater Capital								
Immokalee Stormwater Improvement	-	1,194,160	1,194,200	-	-	-	-	-
Lake Park Flowway	-	250,000	250,000	-	-	-	-	-
Plantation Island	-	255,175	255,200	-	-	-	-	-
Restore Consortium	-	684,555	684,600	-	-	-	-	-
Rookery Bay Debris	-	190,003	190,000	-	-	-	-	-
Upper Gordon River	-	249,684	249,700	-	-	-	-	-
Stormwater Capital	-	2,823,577	2,823,700	-	-	-	-	-
Transportation Capital								
Airport Road N of Vanderbilt Road	-	3,000,000	3,000,000	-	-	-	-	-
Bridge Repairs and Construction	-	2,099,296	2,099,300	-	-	-	-	-
Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat	-	1,407,225	1,407,200	-	-	-	-	-
CTD Planning G1828	-	43	-	-	-	-	-	-
FDOT 443375 Lake Trafford Rd SW & Bike Lane	-	175,000	175,000	-	-	-	-	-
FHBG US41-GPD to VBR	-	103,522	103,500	-	-	-	-	-
Goodland CR92A Roadway Improv	-	138,801	138,800	-	-	-	-	-
GSTP Gulf Seafood	-	1,522	1,500	-	-	-	-	-

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program

<u>CIP Category / Project Title</u>	<u>FY 2022 Adopted</u>	<u>FY 2022 Amended</u>	<u>FY 2022 Forecasted</u>	<u>FY 2023 Budget</u>	<u>FY 2024 Budget</u>	<u>FY 2025 Budget</u>	<u>FY 2026 Budget</u>	<u>FY 2027 Budget</u>
Transportation Capital								
LAP 435013 Intelligent Transp System	-	1,108,409	1,108,400	-	-	-	-	-
LAP 441480 Eden Park Sidewalk	-	18,605	18,600	-	-	-	-	-
MPO 5305 G1J00	-	40,838	40,800	-	-	-	-	-
MPO UPWP 20-22	-	808,803	808,900	-	-	-	-	-
Tiger IX	-	24,815,853	24,815,900	-	-	-	-	-
X-fers/Reserves - Fund 711	-	1,746	1,700	-	-	-	-	-
Transportation Capital	-	33,719,663	33,719,600	-	-	-	-	-
Program Total Project Budget	-	36,543,240	36,543,300	-	-	-	-	-

Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
TDC Capital Projects Fund (758)

Mission Statement

To manage TDT supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	44,700	-	-	-	-	-	na
Net Operating Budget	44,700	-	-	-	-	-	na
Trans to Tax Collector	103,407	93,800	143,800	150,000	-	150,000	59.9%
Trans to 270 TDT Rev Bond	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	16.0%
Trans to 370 Sport Complx Cap	2,724,385	2,471,200	2,471,200	3,382,500	-	3,382,500	36.9%
Reserve for Capital	-	852,200	-	861,100	-	861,100	1.0%
Total Budget	6,595,292	6,634,300	5,832,100	8,123,900	-	8,123,900	22.5%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	5,170,334	4,262,600	5,971,400	4,688,800	-	4,688,800	10.0%
Interest/Misc	19,070	20,000	12,200	15,000	-	15,000	(25.0)%
Carry Forward	4,909,700	2,565,900	3,503,800	3,655,300	-	3,655,300	42.5%
Less 5% Required By Law	-	(214,200)	-	(235,200)	-	(235,200)	9.8%
Total Funding	10,099,104	6,634,300	9,487,400	8,123,900	-	8,123,900	22.5%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
County Manager's Capital								
X-fers/Reserves - Fund 758	6,634,300	6,634,300	5,832,100	8,123,900	-	-	-	-
Program Total Project Budget	6,634,300	6,634,300	5,832,100	8,123,900	-	-	-	-

Capital Improvement Program
TDC Capital Projects Fund (758)

Notes

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion (71.4%) of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

Forecast FY 2022

An annual TDT tax distribution to this fund supports debt service for the Paradise Coast Sports & Events Complex Bond shown as a transfer to Fund (270). Additionally, the forecast includes a transfer of \$2,471,200 to Fund (370) supporting a portion of Sports and Events Complex Phase 2 construction.

Current FY 2023

A transfer of \$3,382,500 to Fund (370) for construction funding for the Paradise Coast Sports and Events Complex is provided in addition to a transfer to Tourist Development Tax Revenue Bond Fund (270).

Revenues

This fund is supported by an allocation of 71.4% of the 5th penny of the Tourist Development Tax. The TDT budget amount is \$4,688,800 which is approximately 10% higher than the prior year.

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Immokalee CRA Capital Fund (786)

Mission Statement

To Account for the Immokalee CRA Capital Program.

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	20,000	288,000	50,000	-	50,000	150.0%
Capital Outlay	-	83,600	1,424,000	390,300	-	390,300	366.9%
Grants and Aid	-	-	100,000	-	-	-	na
Net Operating Budget	-	103,600	1,812,000	440,300	-	440,300	325.0%
Total Budget	-	103,600	1,812,000	440,300	-	440,300	325.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	-	6,300	6,200	6,500	-	6,500	3.2%
Trans fm 186 Immok Redev Fd	-	97,600	461,900	434,200	-	434,200	344.9%
Carry Forward	-	-	1,343,900	-	-	-	na
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.3%
Total Funding	-	103,600	1,812,000	440,300	-	440,300	325.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Community Redevelopment Agency (CRA) Capital								
Imm Commercial Grants	-	100,000	100,000	-	-	-	-	-
Imm First Street Corridor	-	250,000	250,000	-	-	-	-	-
Imm Lighting	-	-	-	100,000	-	-	-	-
Imm Main Street Corridor	-	423,700	423,700	220,300	-	-	-	-
Imm Mobility Program	-	-	-	50,000	-	-	-	-
Imm Neighborhood Revitalization	83,600	183,600	383,600	-	-	-	-	-
Imm Parks & Rec Partnership	20,000	70,000	70,000	70,000	-	-	-	-
Imm South Sidewalk	-	250,000	414,300	-	-	-	-	-
Imm Stormwater Infra Improv	-	278,000	170,400	-	-	-	-	-
Community Redevelopment Agency (CRA) Capital	103,600	1,555,300	1,812,000	440,300	-	-	-	-
Program Total Project Budget	103,600	1,555,300	1,812,000	440,300	-	-	-	-

Notes

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Revenues

Funding is provided by a transfer from Immokalee CRA Operating Fund (186).

Collier County Government
Fiscal Year 2023 Adopted Budget - Capital Improvement Program

Capital Improvement Program
Bayshore CRA Capital Projects (787)

Mission Statement

To Account for the Bayshore CRA Capital Program

Program Budgetary Cost Summary	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	52,429	-	2,379,100	640,300	-	640,300	na
Capital Outlay	2,696,840	1,485,500	5,093,000	1,564,300	-	1,564,300	5.3%
Grants and Aid	118,039	255,000	583,900	-	-	-	(100.0)%
Remittances	-	-	600,000	250,000	-	250,000	na
Net Operating Budget	2,867,308	1,740,500	8,656,000	2,454,600	-	2,454,600	41.0%
Total Budget	2,867,308	1,740,500	8,656,000	2,454,600	-	2,454,600	41.0%

Program Funding Sources	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	10,384	-	-	-	-	-	na
Interest/Misc	7,427	24,600	16,800	24,600	-	24,600	0.0%
Trans fm 187 Bayshore Redev Fd	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.6%
Carry Forward	2,499,300	-	5,856,200	-	-	-	na
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.0%
Total Funding	5,717,111	1,740,500	8,656,000	2,454,600	-	2,454,600	41.0%

CIP Category / Project Title	FY 2022 Adopted	FY 2022 Amended	FY 2022 Forecasted	FY 2023 Budget	FY 2024 Budget	FY 2025 Budget	FY 2026 Budget	FY 2027 Budget
Community Redevelopment Agency (CRA) Capital								
Bayshr 17 Acre Site	300,000	2,348,000	2,713,900	261,300	-	-	-	-
Bayshr Acherman Prop-Acqu & Plan	185,500	773,026	773,000	-	-	-	-	-
Bayshr Com Safety & Cleanup	100,000	100,000	100,000	50,000	-	-	-	-
Bayshr Commercial Property Grants	200,000	365,096	365,100	-	-	-	-	-
Bayshr Communications	-	-	-	125,000	-	-	-	-
Bayshr Complete Street Prog	100,000	100,000	100,000	-	-	-	-	-
Bayshr General Rd Improve	-	500,000	500,000	-	-	-	-	-
Bayshr Housing	-	-	100,000	195,200	-	-	-	-
Bayshr Linwood Ave Beaut/St-scape	150,000	700,000	700,000	100,000	-	-	-	-
Bayshr Mini Triangle TIF Rebate	-	-	600,000	250,000	-	-	-	-
Bayshr Multi-Modal	150,000	150,000	150,000	-	-	-	-	-
Bayshr Neighborhood Initiative	-	-	-	320,100	-	-	-	-
Bayshr North Bayshr Enhancements	150,000	900,000	900,000	200,000	-	-	-	-
Bayshr Parking Lot	-	66,101	66,100	15,000	-	-	-	-
Bayshr Public Art Program	-	100,000	100,000	100,000	-	-	-	-
Bayshr Residential Property Grants	55,000	218,781	218,800	-	-	-	-	-
Bayshr Stormwater Program	350,000	1,781,005	1,269,100	838,000	-	-	-	-
Community Redevelopment Agency (CRA) Capital	1,740,500	8,102,009	8,656,000	2,454,600	-	-	-	-
Program Total Project Budget	1,740,500	8,102,009	8,656,000	2,454,600	-	-	-	-

Capital Improvement Program
Bayshore CRA Capital Projects (787)

Notes

The Bayshore CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

Revenues

Funding is provided by a transfer from Bayshore CRA Operating Fund (187).

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Administrative Services Capital</u>		
50017	Financial Mgmt System (SAP) Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. In FY 2023, a technical upgrade is underway. This funding request is intended to set aside some additional money for the next phase of upgrades.	1,000,000
Total Administrative Services Capital		<u>1,000,000</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Airport Capital</u>		
50088	MI Mitigation Maint and Monitoring Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport.	236,000
50132	Scrub Jay Maintenance Maintenance task as part of a general airport permit compliance requirement.	39,000
94091	X-fers/Reserves/Interest - Fd 496 Airport Authority Capital Fund 496 Reserve for Contingencies may be used for future capital projects and or future grant matches.	865,900
Total Airport Capital		<u>1,140,900</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Coastal Zone Management Capital</u>		
33771	Derelict Vessel Removal and disposal of boats within Collier County waters deemed derelict.	22,000
80130	Waterway Marker Maintenance Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters.	53,000
80185	Water Quality Testing Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.	50,000
Total Coastal Zone Management Capital		125,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Community Redevelopment Agency (CRA) Capital</u>		
50203	Bayshr Stormwater Program Improve stormwater facilities to increase flood protection, water quality and resiliency.	838,000
50204	Bayshr Linwood Ave Beaut/St-scape Improve lighting, landscaping and pedestrian safety.	100,000
50207	Bayshr Parking Lot Provide public parking and open space and renewal and replacement of equipment and related installations.	15,000
50208	Bayshr 17 Acre Site Design, permitting and construction of a boardwalk connection to Sugden Park located within the Bayshore Gateway Triangle Community Redevelopment Area (BGT CRA).	261,300
50245	Imm Parks & Rec Partnership To improve the recreational opportunities in Immokalee including development of existing neighborhood parks, site improvements, renewal and replacement of equipment and related installations.	70,000
50247	Imm Mobility Program To improve multi-modal transportation options to improve mobility in the community including bike and pedestrian safety, transit and implementation of complete streets concepts.	50,000
50248	Imm Main Street Corridor To improve the Main Street Corridor including lighting, roadway improvements, ROW acquisitions, landscaping and hardscape.	220,300
50254	Bayshr Communications Improving the marketing, branding and communications approach for the CRA. Strategies include creating branding, marketing, coordination with Tourism and Parks and Recreation Division.	125,000
50255	Bayshr Public Art Program To cultivate the area's artistic and cultural identity including implementation of the Bayshore Public Art Pilot Plan, art installations and maintenance.	100,000
50256	Bayshr Com Safety & Cleanup Neighborhood Initiatives to address capital improvements and community outreach as identified by neighborhood interests and needs.	50,000
50261	Bayshr Housing Incorporate projects to enhance existing community character and support existing community residents. Strategies include mobile home replacement program, land acquisition and partnerships with housing providers and community land trust including the development of artist residents.	195,200
50262	Bayshr North Bayshr Enhancements To improve the access, pedestrian safety, lighting, hardscape, and branding along the corridor and renewal and replacement of equipment and related installations.	200,000
50269	Imm Lighting To improve street lighting.	100,000
50270	Bayshr Mini Triangle TIF Rebate Requirements of the September 20, 2020 Tax Increment Rebate Agreement.	250,000
50271	Bayshr Neighborhood Initiative To improve community facilities and services including public outreach, capital improvements, land development code revisions, related to community safety, housing improvements, code enforcement, and neighborhood cleanups.	320,100
Total Community Redevelopment Agency (CRA) Capital		2,894,900

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>County Extension, Education, & Training</u>		
50282	Univ Ext - Access Control Doors Installation of access controlled glass doors, design completed in FY22	50,000
Total County Extension, Education, & Training		50,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>County Manager's Capital</u>		
50001	GovMax Software The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. Additional funding has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc.	120,000
50139	Customer Experience Mgt Software Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.	75,000
50156	Sports & Special Events Complex The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of \$65.4 million for the construction of the Sports & Special Events Complex. In FY 23, a few more fields will be constructed.	7,492,400
51036	Corporate Improvement Software A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.	90,000
91108	X-fers/Reserves - Fund 758 A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund 270 (for the Sports & Special Events Complex).	8,123,900
93001cm	X-fers/Reserves - Fund 301 - County Manager A new Reserve was created in FY 2020 in accordance with the Budget Policy approved by the Board on March 12, 2019, agenda item 11.A., fencing off dollars in incremental amounts annually dedicated to protecting the County's future hard and soft general governmental infrastructure investment. Regular annual deposits to this fund – like the County's vehicle replacement funds- emphasizes the need to isolate dollars for this future asset maintenance obligation knowing the many competing programs, services and initiatives must receive dollars from a limited resource pool. The following amounts have been deposited into this new Reserve: \$5,000,000 FY 2020 \$5,000,000 FY 2021 \$7,500,000 FY 2022 \$18,300,000 FY 2023	35,800,000
93018	X-fers/Reserves - Fund 318 The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.	244,893,000
Total County Manager's Capital		296,594,300

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Court Related Capital</u>		
50273	Courthouse Fire Alarm/Sprinkler HVAC Upg The Chief Judge approved (on 7/15/2021) to replace or upgrade the fire alarm system, fire sprinkler system and the HVAC in the Courthouse.	1,550,000
91056	X-fers/Reserves - Fund 181 Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects.	3,074,200
Total Court Related Capital		<u>4,624,200</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Emergency Management Services</u>		
50104	800 MHz Upgrade In FY 2018 a 5-year upgrade the 800MHz system was completed. In FY 2023, replacement of the P25 servers and associated network hardware as outlined in the P25 asset replacement schedule is planned.	1,213,000
50220	Medical Examiner Renovation Purpose: Renovation and expansion of the Medical Examiner's office to meet the growing needs of the building occupant. Method: Competitive repair and construction bid process. End State: Improvement of Medical Examiner's Facility to meet the needs of the building occupant.	500,000
Total Emergency Management Services		<u>1,713,000</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Emergency Medical Services (EMS) Capital</u>		
93030	X-fers/Reserves - Fund 350	863,200
	The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund 350 are for the following items:	
	\$ 182,600 Series 2011/2022A Bond debt service payments for the Emergency Service Center (ESC) - Transfer to fund 298.	
	\$ 61,600 Series 2013/2022B Bond debt service payments for the Emergency Service Center (ESC) - Transfer to fund 298.	
	\$ 153,100 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298.	
	\$ 176,200 Reserve for Debt Service for the 2011/2022A Bond.	
	\$ 49,000 Reserve for Debt Service for the 2013/2022B Bond.	
	\$ 240,700 Transfer to General Fund (001) to payoff loan.	
	The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	
	Total Emergency Medical Services (EMS) Capital	863,200

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Facilities Management Capital</u>		
50205	<p>HHH Ranch</p> <p>The property was purchased in May 2020 with proceeds from the Taxable Special Obligation Revenue Bond, Series 2020B. Funding is for site planning.</p>	1,365,300
50225	<p>Parking Lot Repairs</p> <p>Replacement, repair, engineering, and design of parking lot repairs for various County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY23 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	2,676,500
50226	<p>Elevator Repairs, Replacement</p> <p>Purpose: Replacement, repair, engineering, and design of elevators located in County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY23 planned projects will be conducted in government centers, Jail, Courthouse Annex, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,849,500
50228	<p>Exterior Bldg Improve</p> <p>Exterior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY23 planned projects will be conducted in government centers, EMS stations, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.</p>	1,190,000
50230	<p>Video Monitor Sys & Security</p> <p>Replacement, engineering, and design of the Collier County Facility video monitoring system in all county buildings.</p>	3,000,000
50231	<p>Electrical</p> <p>Replacement, repair, engineering, and design of various County Facility electrical systems and generators. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY23 planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	1,135,000
50266	<p>Plumbing</p> <p>Replacement, repair, engineering, and design of various County Facility plumbing systems and lift stations. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.</p> <p>FY23 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.</p>	570,000
50276	<p>Parking Garage #1 Improve</p> <p>Need to service and modify the electrical service equip.</p>	1,500,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Facilities Management Capital</u>		
52161	Reroofing Projects Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects. FY23 planned projects will include but not limited to the following County Buildings: Drivers License Building, Immokalee Airport Sheriff's Office, East Naples Community Park, and Marco Island Library. These replaced/ repaired County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	769,900
52162	A/C, Heating, & Ventilation Repairs Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment. FY23 planned projects will include but not limited to the following County Buildings: Library, EMS stations sand other governmental buildings. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.	3,550,000
52169	ADA Compliance Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements. FY23 planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	362,500
52506	Paint Plan Painting all Governmental buildings (interior and exterior). Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all painting projects. FY23 planned projects will be conducted in North Collier government center, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.	42,500
52525	General Building Repairs General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding. FY23 planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.	1,430,000
93001	X-fers/Reserves - Fund 301 The Interfund Transfers and Reserves for the County-Wide Capital Projects Fund 301 are for the following items: \$ 757,700 Transfer to fund 390 - General Governmental Facilities Impact Fees. General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money sitting in the County-Wide Capital Improvement Fund 301. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.	757,700

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Facilities Management Capital</u>		
93034	X-fers/Reserves - Fund 390	7,605,700
	The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:	
	\$1,756,000 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency Services Center (ESC), Courthouse Annex & Fleet Facility (growth portion)-Transfer to 298.	
	\$2,275,500 Series 2011/2022A Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.	
	\$ 767,900 Series 2013/2022B Bond debt service payment for Fleet, Annex, Parking Garage, and ESC -Transfer to 298.	
	\$2,196,100 Reserve for Debt Service on the Series 2011/2022A Bond	
	\$ 610,200 Reserve for Debt Service on the Series 2013/2022B Bond	
	The Series 2022A and the 2022B Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.	
	Total Facilities Management Capital	<u>27,804,600</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Growth Management Community Development Capital</u>		
50161	CDS Bldg Repairs and Maintenance General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting).	37,400
Total Growth Management Community Development Capital		37,400

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Hurricane Irma</u>		
50154	Hurricane Irma Reimbursement to FEMA where funding was received but it was later determined an insurance claim would cover these expenditures.	160,000
Total Hurricane Irma		160,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Libraries Capital</u>		
50277	Library Improvements Provide funding for interior updates for select libraries all over 15 yrs and in need of updating. South Regional Library requires repairs to gutters and down-spout.	630,000
54001	Books, Pubs. & Library Mat (301) The 2021 AUIR (Annual Update Inventory Report) reported an estimated peak seasonal population county wide of 494,918 for FY 2023. Based on a level of service of 1.87 items in the Library collection per capita, the Library should have 925,497 items. It is estimated that 4% of the items are replaced annually at an approximate cost of \$25.84 per item, total cost of \$956,594. These replacement items are funded by the General Fund.	900,000
93031	X-fers/Reserves - Fund 355 The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items: \$ 616,400 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate Library Expansion-Transfer to 298. \$ 500,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment. \$ 14,200 Reserve for Capital	1,130,600
Total Libraries Capital		<u>2,660,600</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Museum Capital</u>		
50144	CC Landscape - Gardens Collier County Museum. Tree survey and selective demolition to prepare for garden renovations and design fees for new entry focal point area.	108,000
50401	ND Building Restoration/Repair Naples Depot - Repairs and required ongoing maintenance to the building and doors.	20,000
50510	CC Gen Repair Campus Museum at Government Center historic structure restorations	20,000
50516	Im General Repairs Immokalee Pioneer Museum. (Im). General repairs, replacements and/or maintenance to the facility.	50,000
Total Museum Capital		198,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Ochopee Fire & Isle of Capri Fire</u>		
93035	X-fers/Reserves - Fund 372 Reserves for future capital projects for the Ochopee Fire Impact Fee fund 372.	70,400
Total Ochopee Fire & Isle of Capri Fire		70,400

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Other Constitutional Officers</u>		
50275	Clerk Improvements Atrium reception desk, modest waiting furniture, Qmatic system and mods for koisk deployment.	400,000
50281	Tax Collector - Immok Gov't Ctr Renov The Immokalee Government Center provides space for the services of several Constitutional Offices and has not had a significant renovation since 1994. The facility has serious space utilization issues as the courtrooms and probation operations no longer use the facility. The building is also in the historically underserved area of Immokalee, which we have committed to a renewed focus on. Additionally, both Domestic Animal Services and Veteran's Services may be able to utilize space in the facility once renovated. This was submitted to the previous Director last year by the Deputy Tax Collector as one of the priorities of the their Office on behalf of all the agencies that use the facility.	517,500
Total Other Constitutional Officers		917,500

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Parks & Recreation Capital</u>		
31346	Operating Project 346 Operating category funding for the Unincorporated Community and Regional Park Impact Fee Fund (346) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.	1,300
50171	Hamilton Ave Parking Design and construction of additional parking along Hamilton Avenue. The project includes parking for vehicles and trailers, sidewalk, and landscape improvements to facilitate Bayview Boat Ramp access. FY23 funding is for the sidewalk from Hamilton Ave down Danford Street to the Bayview Marina.	325,000
80039	Big Corkscrew Island Pk Big Corkscrew Island Regional Park (BCIRP) is being designed and constructed on over 220 acres of property east of the Fairgrounds on Immokalee Road and north of Oil Well road. BCIRP is being executed in 2 Phases, Phase 1 and Phase 2. Phase 1 is 87% complete and the County has opened the 2 softball and 4-soccer fields, pavilions, north and south concession stands, basketball, pickleball, and tennis sports courts and event field to the public. The community center and maintenance buildings will be turned over to the County in May 2022 and the Aquatic Center and pools will be completed in June 2022. The BCIRP Phase 2 includes four baseball fields, fitness center, lake feature/kayak launch, concessions stand, dog park, picnic pavilions, frisbee golf, landscape features, access road, Public Utilities Department (PUD) utilities/wells and Stormwater canal improvements. Phase 2 will be executed into several phases/components due to permit and design constraints. The construction of the first components of Phase 2 including the Oil Well access roads, the PUD utility corridor and associated wells will begin July/August 2023; and the remaining phases completed by 2025.	9,137,900
80201	SFWMD Settlement The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. Interest earnings are used on the following two programs: On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities. On January 26, 2021 (agenda item 16.D.8.) the Board will provide a 50% reimbursement to any Collier County resident who purchases a Big Cypress National Preserve annual ATV riding permit.	13,100
80216	RegPk - Sun-N-Fun Pool Repairs Major maintenance, repair, or replacement of the pool pumps, slides, towers, and pools at the Sun-N-Fun Lagoon.	150,000
80262	RegPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system. In FY23, funding is for Cocohatchee River Pk pathway repairs, North Collier Pk boardwalk repair and Goodland parking lot repair.	350,000
80292	RegPk - Exotic Removal Removal of exotic vegetation at regional parks.	27,000
80303	ComPk - Fiber Optics Fiber Optics in the Community Centers is necessary to ensure continuous connection to cash handling POS system. FY23; install fiber optic cables and equipment at the Immokalee Community Park.	15,000
80305	ComPk - Playgrnd/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks. FY23: Max A Hasse and Coconut Circle Parks playground replacement	250,000
80306	ComPk - IWF Repair Repair and maintain Interactive Water Features (IWF) at the Vineyards Community Park.	400,000
80307	ComPk - Athletic Field/Court Maint Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.	300,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Parks & Recreation Capital</u>		
80313	RegPk - Fiber Optics Install fiber optics information technology infrastructure and wireless internet access (WiFi) at Fred W Coyle Freedom Park.	10,000
80314	RegPk - Security Install security system at Fred W Coyle Park.	25,000
80315	RegPk - Playgrnd/Shade Structure Maint Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks. FY 23, Bayview Park playground renovations.	200,000
80342	Park Master Plan	91,200
80357	ComPk - Pathway/Road Repairs Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system. FY 23: Pathway repairs at Immokalee Community Park and Veterans Community Park	300,000
80360	ComPk - Assessments Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system. FY 23: Assessment of Community Park amenities in Immokalee, Stormwater assessment at Veterans Community Park and sitewide assessment at Pelican Bay Community Park.	200,000
80364	ComPk - Other Repairs/Maintenance Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.	535,000
80370	RegPk - Assessment Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system. FY23: Sitewide assessments at North Collier and Sugden Parks and a Beach Park Facility Assessment.	300,000
80371	RegPk - Other Repairs/Maintenance Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.	315,500
80381	ComPk - Artificial Turf Repair and replacement of artificial turf at various Community Parks. FY23: install artificial turf on the second soccer field at Eagle Lake Community Park.	500,000
80384	RegPk - Pool pumps & motors Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).	150,000
80385	RegPk - Artificial Turf Repair and replace artificial turf at the various Regional Parks	800,000
80401	ComPk - Lighting Infrastructure Maint Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks. FY23: add pathway lighting at Golden Gate Community Park, install exterior light poles at Max A Hasse Community Park and add lighting for pickleball courts at Veterans Community Park.	150,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Parks & Recreation Capital</u>		
80404	<p>951 Boat Pk - Seawall, Docks Repair</p> <p>Engineers will assess the sea walls. The 951 Boat Park is a narrow strip of land between Collier Boulevard (County Road 951) and the water's edge/canal. A sea wall was constructed many years ago to expand the parking lot for tow vehicles and trailers. Prior to this, "unofficial" parking was on the grassy edge of the road, creating safety concerns for motorist traveling to and from Marco Island and the boaters.</p>	250,000
80406	<p>ComPk - Pool Repairs</p> <p>Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.</p>	200,000
80411	<p>RegPk - Lighting Infrastructure Maint</p> <p>Major maintenance, repair, or replacement of the lighting infrastructure at the various regional parks. In FY23, boat ramp light repairs are scheduled at Collier Blvd Boating Park.</p>	200,000
80412	<p>Golden Gate Golf Course</p> <p>On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property in the near future for public use such as: VA Nursing Home, Workforce Housing, Government Buildings, Active Sports Facilities, and/or Passive Green Space. Funding in the County-Wide Capital Projects Fund (301) is for a site development plan and converting an 18-hole golf course to an 8-hole course.</p>	7,000,000
80418	<p>Off-Rd Vehicles & Equipment</p> <p>A capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.</p>	639,200
80425	<p>NCRP - NFC Slab</p>	350,000
80430	<p>PSprings NP Playground Replace</p> <p>Palm Springs Neighborhood Park, replace playground</p>	120,000
80434	<p>TRosbough Pk Dugout Renovation</p> <p>Tony Rosbough Park dugout renovation</p>	30,000
80438	<p>GG CP Playground Surface Replace</p> <p>Golden Gate Community Park playground surface replacement with ADA material</p>	150,000
93060	<p>X-fers/Reserves - Fund 305</p> <p>The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.</p>	3,000,000
93061	<p>X-fers/Reserves - Fund 303</p> <p>The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund 303 is for the Transfer to Tax Collector (for the collection of boater vessel registration fees).</p> <p>Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:</p> <ul style="list-style-type: none"> *Recreational channel marking and other uniform waterway markers, *Public boat ramps, lifts, and hoists, *Marine railways, *Boat piers, docks, mooring buoys, and other public launching facilities; and *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53. <p>Per Florida Statutes section 328.66(1), the vessel registration optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.</p>	15,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Parks & Recreation Capital</u>		
93063	X-fers/Reserves - Fund 308 Parks was allocated \$20 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the aquatic and other park related improvements.	8,143,000
93070	X-fers/Reserves - Fund 345 Regional park impact fees collected from the incorporated cities are recorded in fund 345. The adopted budget represents reserves for contingencies and future capital projects as well as a transfer to 298 of \$300,000 to assist in the the debt service payment for the Series 2022A and 2022B Bonds for the North Collier Regional Park and Sun N Fun.	1,334,900
93071	X-fers/Reserves - Fund 346 The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund 346 are for the following items: \$2,918,900 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to 246. \$2,585,500 Series 2011/2022A and 2013/2022B Bond debt service payment for the North Collier Regional Park - Transfer to 298. \$2,716,600 Reserve for Debt Service for the Series 2011/2022A Bond \$ 56,100 Reserve for Debt Service for the Series 2013/2022B Bond \$2,609,500 Reserve for Debt Service for the Series 2019 Note The debt service payment for the North Collier Regional Park and the Golden Gate Golf Course have principle and interest payments due on October 1. These Reserves for Debt Service insures that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	10,886,600
Total Parks & Recreation Capital		46,864,700

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Pelican Bay Capital</u>		
50066	Pelican Bay Hardscape Upgrades Improvements to hardscape elements including landscaping and irrigation in medians and sides of roadways.	100,000
50103	Pelican Bay Traffic Sign Renovation Replacement and maintenance of approximately 500 existing decorative traffic signs.	227,700
50126	Beach Renourishment Initiative Funding for future beach renourishment projects in partnership with Coastal Zone Management. FY22 beach renourishment was completed in partnership with Coastal Zone Management.	400,000
50272	Streetlight Improvements Funding for future streetlights replacement poles and fixtures	300,000
51026	Pelican Bay Lake Bank Enhance The lake bank restoration project will include different water management lakes. The work involves stripping the existing banks and regrading to the proper slopes. Fill will be dredged from the lakes or imported to restore grade conditions. The banks will be restored and stabilized with a combination of sod turf, reinforced geo-webbing, turf mat, rock rip rap or similar engineered materials. Wood or vinyl bulkhead wall may be used if applicable. Littoral plantings may be used to stabilize banks below the water level and to encourage nutrient uptake and wildlife foraging. The lake restoration project will improve and enhance the lake aesthetics, safety, and the long-term function of the community's water management system.	1,300,000
51100	Clam Bay Restoration Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.	155,000
93040	X-fers/Reserves - Fund 320 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	50,500
93041	X-fers/Reserves - Fund 322 Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.	411,100
Total Pelican Bay Capital		2,944,300

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Sheriff Office Capital</u>		
50279	Automatic Fingerprint ID System Replacement Upgrade the current Automated Fingerprint Identification System (AFIS) to a Multi-Biometric Identification System.	1,000,000
53001	SO Substation #1 N Naples The Sheriff would like to replace District 1 Substation located off of Vanderbilt Rd (west of US41) to a more centralized location. The current station does not have enough work space for officers and has inadequate parking.	190,100
53002	SO Substation #5 E-City/E Naples Sheriff's District 5 substation was originally located in Everglades City. A few year's ago, the substation was relocated to a temporary leased space in the Southeast Naples area along US41 (E Trail). Funding includes multi-year plan, future years can be adjusted as needed, but initial property, zoning, permitting should begin as soon as possible to ensure we are prepared. Fund 301 will finance the preliminary design, Real Property changes, and furniture, fixtures, and equipment purchases. Impact Fees (fund 385) will fund the purchase of the land, design and construction. FY23 - Property; FY24 - Site/Permit; FY25 Bldg Design/Const.; FY26 Const.	510,100
53010	Sheriff Law Enforcement Capital Improvements Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc. FY 23 planned projects includes but is not limited to the following: Structural repairs, Heating, Ventilation Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, flooring repairs, painting and plumbing upgrades. Also, an additional \$600,000 has been allocated towards the Caxambas Substation Seawall Project.	1,100,000
53172	Building J Renovation/Repair Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc. FY 23: additional funding in the amount of \$950,000 towards Jail window replacement and interior paint.	1,450,000
93032	X-fers/Reserves - Fund 381 The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund 381 are for the following items: \$1,456,800 Series 2011/2022A Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 160,300 Series 2013/2022B Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 700,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment. \$1,218,800 Reserve for Debt Service on the Series 2011/2022A bond. \$ 127,400 Reserve for Debt Service on the Series 2013/2022B bond. \$ 72,400 Reserve for Capital The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	3,735,700

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Sheriff Office Capital</u>		
93033	X-fers/Reserves - Fund 385	4,500,600
	The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund 385 are for the following items:	
	\$1,130,100 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to 298.	
	\$ 442,100 Series 2011/2022A Bond debt service payment for the Emergency Service Center (ESC) - Transfer to 298.	
	\$ 149,200 Series 2013/2022B Bond debt service payment for the Emergency Service Center (ESC) - Transfer to 298.	
	\$ 426,700 Reserve for Debt Service on the Series 2011/2022A bond	
	\$ 118,500 Reserve for Debt Service on the Series 2013/2022B bond.	
	\$2,234,000 Reserve for Capital	
	 The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.	
	Total Sheriff Office Capital	<u>12,486,500</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Solid Waste Capital</u>		
50265	Paradigm Software Purpose: As the increased demand for more efficient scale operations continues to grow at the County's solid waste facilities, so does the need for versatile and efficient transaction processing and scale management software. The project includes the transition from the County's current software (SMS Turbo) to the new Paradigm software system by providing live support, conversion and migration of existing account data, truck weighing data from scale, as well as testing and training to ensure the new integrated solution meets all identified goals and service level requirements. Paradigm will provide seamless credit card payment integration, kiosks at the Collier County Landfill to increase safety for the customers and provide increased customer service levels including a new online customer account portal. With the Paradigm system in place, account holders will be able to access an online portal allowing for online payments and the ability to view, sort and print daily scale tickets and invoices at their convenience increasing customer ease of use and satisfaction. In FY23 upgrades to existing computer and communication hardware recommended by IT will improve security and transaction processing speed increasing staff efficiency and improving customer experience. Method: Fixed-term contracts and competitive bids. End State: Efficient, flexible, secure, reliable transaction processing/scale software operating across all Solid Waste and support facilities.	100,000
59001	Driveway Turn-Around Program Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.	300,000
59007	Resource Recovery Business Park Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located immediately north of the existing Collier County Landfill. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled.	1,300,000
59012	Expansion of Landfill Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County.	200,000
59013	Physical/Cyber Security Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY23 projects include but no limited to upgraded and coordinated cameras, communication and monitoring ability at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.	75,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Solid Waste Capital</u>		
70101	Compliance Assurance Program Purpose: Upgrade compliance-related systems at the Collier County Landfill and the Immokalee Transfer Station to ensure environmental integrity, sustainability, and compliance with all local, state and federal laws and regulations. The project includes, but is not limited to, an improved leachate management system at the Collier County Landfill as specified in the Solid Waste Sub-Element (Policy 2.2) of the land Development Code and as regulated by (Florida Administrative Code) FAC 62-701.500 Landfill Construction Requirements and FAC 62-701.510 Leachate Monitoring Requirements. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program well into the future, meeting all rules, regulations, and future disposal demands as well as community expectations.	450,000
70107	Landfill Facilities Projects Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life cycle expectancy of the landfill facilities by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.	175,000
70169	E Naples Recycling Drop Off Center Purpose: Provide a safe, convenient, neighborhood recycling center in eastern Collier County to serve the needs of the residents in that area as defined in the Solid Waste Sub-Element (Policy 1.3) of the land Development Code. This recycling center follows the Integrated Solid Waste Management Strategy of providing additional recycling drop-off centers in the intermediate timeframe. Development of this new center will augment overall recycling efforts, save valuable landfill space and most importantly, remove hazardous waste from the environment. In doing so, it will help protect ground water and other environmental resources. Method: Fixed-term contracts will be used to design and permit the facility; construction will be through the competitive construction bid process. End State: Extend the life of the Collier County Landfill by diverting hazardous and recyclable materials from the landfill.	1,400,000
70232	Immokalee Facility Upgrade HHW Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Projects may include 1) Design and permit of Household Hazardous Waste (HHW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). 2) Assess the need for a new scalehouse and scales to accommodate the growth including evaluation of exiting scale for repurposing or replacement. 3) Establish a hurricane debris recovery area. 4) General site upgrades include fencing, lighting, and security cameras. FY23 planned projects include design, permitting and bid preparation to achieve the conceptual site plan currently under development. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill.	4,500,000
94074	X-fers/Reserves/Interest - Fd 474 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project as well as a Transfer from the Solid Waste Landfill Closure & Debris Mission Reserve Fund (471) in the amount of \$8 million. This Transfer will only be made if a catastrophic event happens.	10,587,900
Total Solid Waste Capital		19,087,900

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Stormwater Capital</u>		
50209	SW Outfall Replacement To assess, design and replace failing stormwater outfalls throughout Collier County as needed.	550,000
50210	SW Pipe Replacement To assess, design and replace failing stormwater pipes throughout Collier County as needed.	550,000
50238	SW Cross St Culverts Replacement of the existing culvert under Goodland Drive with a box culvert. Current culvert contains various pipe sizes and of different materials. There is settlement of the pavement for Goodland Drive which is the single point of access for properties and Goodland Boat Park.	2,189,000
51029	Golden Gate City Outfall Replace Project is to improve collection, treatment and conveyance of urban stormwater runoff by restoring and upgrading an antiquated system installed in early 1960s within the four (4) square-mile area known as Golden Gate City (GGC). The GGC canal system flows into Naples Bay via the Main Golden Gate Canal. The project includes replacement and improvements to the existing aging infrastructure such as the removal of old catch basins replaced with ditch bottom inlets with grates to catch debris, the addition of sumps at catch basin locations to act as sediment traps, re-grading and sodding of swales to prevent erosion, and provide water quality improvement. Over a \$40 million stormwater program. The project will be done in coordination with the Transportation Department and Public Utilities Department to incorporate sidewalk, water, and wastewater main installation and in some areas replacements.	582,700
51144	Stormwater Master Plan Update This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.	311,700
51803	Gateway Triangle Improvements A combination of projects and tasks to enhance the Gateway Triangle Pump Station Facility which includes SCADA (supervisory control and data acquisition) systems restoration, remote monitoring and control, automation of recirculation and outfall piping, added and improvement security system features.	400,000
60126	Pine Ridge Improvements A feasibility study/master plan was completed in 2017 to serve as a guide for this area's future projects. Improvements in the Pine Ridge Estates Area include replacement of existing aging infrastructure such as catch basins, culverts and re-grading and sodding of roadside swales. Current work includes an improved design of outfall and flow to correct property flooding.	200,000
60194	Stormwater Maintenance Program This project includes funding of various maintenance activities associated with certain existing county stormwater management assets such as the Freedom Park water quality treatment system, Serenity Park's surface water management area, and the Wiggins Pass Road area surface water flow way.	100,000
60195	Harbor Lane Brookside Harbor Lane is a street in the Brookside neighborhood which needs surface and possibly base refurbishment. The street's stormwater management system has reached the end of its life span and needs reconstruction as well. A new stormwater management system is currently under design. The design includes new culverts and catch basins as well as necessary water quality improvements. The Brookside neighborhood discharges stormwater into Naples Bay, an impaired waterbody. Vetting of all work within the Brookside HOA is beginning now during the design phase. City of Naples watermain replacement is also being considered as part of this project.	5,000,000
60224	Lely Golf Estates This is a multiyear improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Lely neighborhood community. This joint effort will reduce construction costs by capitalizing on economy of scales and avoiding multiple disturbances in the neighborhood.	3,965,400

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Stormwater Capital</u>		
60250	<p>Naples Manor SW Imp</p> <p>The project is in the Naples Manor community located between Naples Manor Canal to the north, Tamiami Trail East to the west and Lely Resort to the east. Stormwater improvements will include the removal and replacement of deteriorated infrastructure along the north side of the Carolina Ave. To minimize construction related impacts, implementation of the project will be done in coordination with the Transportation Department and Public Utilities Department to incorporate sidewalk, water, wastewater main replacements.</p>	1,568,000
93050	<p>X-fers/Reserves - Fund 325</p> <p>Reserve for contingencies and future capital projects are recorded in this project.</p>	3,051,600
93052	<p>X-fers/Reserves - Fund 327</p> <p>Stormwater Capital was allocated \$60 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the stormwater capital improvements.</p>	33,904,200
Total Stormwater Capital		52,372,600

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Supervisor of Elections Capital</u>		
50278	SOE Walkway The Supervisor of Elections Office has indicated an immediate need to provide protection against the weather (rain/wind/lightning) for their operation which involves moving elections paperwork and equipment between two buildings.	280,000
Total Supervisor of Elections Capital		280,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
80171	Beach Tilling Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.	30,000
80288	Wiggins Pass Dredge Monitoring of recent 2022 dredge performance as required by FDEP permit.	25,000
80366	Coastal Resiliency Technical support as needed for USACE's Coastal Storm Risk Management plan (CSRSM).	500,000
88032	Clam Pass Dredge Pelican Bay Monitoring of 2022 dredging of Clam Pass.	250,000
90020	TDC Administration This item provides a funding allowance for unanticipated projects or initiatives.	75,000
90033	Near Shore Hard Bottom Monitoring Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.	230,000
90065	Local Gov't Funding Request Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.	25,000
90067	Park Shore Bch Renourishment To perform maintenance re-nourishment of approximately 50,000 CY's (cubic yards) for Park Shore Beach.	200,000
90069	Clam Pass Beach Maintenance To perform maintenance re-nourishment of approximately 25,000 CY's (cubic yards) for Clam Pass Beach.	100,000
90072	Collier Creek Modeling, Jetty Rework and Channel Training Final design and permitting of Collier Creek dredge, permeable groin construction, and jetty rework to improve safety and performance of the entrance to Collier Bay.	125,000
90076	Tiger Tail Beach Access Road Expansion Tigertail Beach Renourishment & pass widening/vegetation removal.	170,000
90096	Naples Pier Repair and Maintenance The activity description for this project includes labor and material for the upkeep and safety of the pier. The pier is a public access beach facility as a tourist attractor and destination. The pier structure has a shoreline erosion control and beach preservation effect. Additionally, the public safety through the continued maintenance of the pier is of paramount importance. Repair and maintenance areas include responsibility and public safety of pier structure, wooden deck, restrooms and storage facilities as well as water and electrical systems related to the pier's use as a fishing, tourist and beach preservation structure.	200,000
90297	Shore Bird Monitoring Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.	25,000
90527	Naples Beach Cleaning Beach Cleaning Contract with City of Naples.	197,000
90533	County Beach Cleaning This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.	506,800
90536	City/County Beach Monitoring Physical survey of beach required by permit to determine erosion/accretion per beach segment.	170,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Tourist Development Council - Beaches (195)</u>		
90549	Doctors Pass Dredging Monitoring of recent 2022 dredge performance as required by FDEP permit.	25,000
91105	X-fers/Reserves - Fund 195 The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund 195 includes the following: \$ 312,000 Transfer to Tax Collector, tax collection fee \$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring \$ 817,600 Transfer to TDC Engineering Fund (185) \$ 9,570,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million \$ 58,151,300 Reserve for Capital	69,022,600
Total Tourist Development Council - Beaches (195)		71,876,400

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Tourist Development Council - Park Beaches (183)</u>		
91100	X-fers/Reserves - Fund 183	2,597,000
	The interfund transfers and reserves for TDC-Beach Parks Fund (183) are for the following items:	
	\$ 29,400 Transfer to Tax Collector, TDC collection fee	
	\$2,567,600 Reserve for Capital Outlay	
	Total Tourist Development Council - Park Beaches (183)	2,597,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Transportation Capital</u>		
31331	Operating Project 331 Operating category funding for the Road District 1 Impact Fee Fund (331) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	70,000
31333	Operating Project 333 Operating category funding for the Road District 2 Impact Fee Fund (333) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	35,000
31336	Operating Project 336 Operating category funding for the Road District 4 Impact Fee Fund (336) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	35,000
31338	Operating Project 338 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	80,000
31339	Operating Project 339 Operating category funding for the Road District 6 Impact Fee Fund (338) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.	30,000
60016	Intersection Enhancements Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.	1,100,000
60037	Asset Management Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.	150,000
60065	Randall Blvd, Immokalee Rd to Everglades Blvd Widening existing 2-lane rural to 4-lane urban roadway with a 6 lane right of way from Immokalee Rd to Everglades Blvd. New bridge over Golden Gate Main Canal.	5,657,000
60077	Road Refurbishing Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.	800,000
60109	Enhanced Planning Consultant Services Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.	500,000
60118	County Pathways Non-Pay in Lieu Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.	1,250,000
60129	Wilson/Benfield Wilson Blvd. Extension/Benfield Rd. will provide a north-south arterial road, the need for which was originally identified in the Collier Metropolitan Planning Organization (MPO) 2030 Long Range Transportation Plan approved by the Board of County Commissioners on January 12, 2006. The existing CR 951 facility serves as the primary corridor for north-south mobility connecting Marco Island to the northern limit of Collier County at Immokalee Road and is planned to be extended into Lee County and the development of remaining land in Golden Gate Estates and along the corridor will ultimately cause the CR 951 facility to fail, unless options to relieve traffic are developed. This transportation system enhancement (Wilson /Benfield) will help to maintain the adopted roadway level of service to accommodate approved and anticipated development.	1,499,200
60130	Wall Barrier Replacement Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.	452,100

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Transportation Capital</u>		
60131	Road Resurfacing Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an in-depth ranking system that accounts for wear and deterioration.	8,300,000
60144	Oil Well Rd, Everglades to Oil Well Grade The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.	1,407,600
60163	Traffic Calming/Studies Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.	209,900
60171	Advanced Right of Way County-wide right of way (ROW) acquisition for projects outside the 5 year plan and for smaller operational projects.	50,000
60172	Traffic Signals Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.	616,000
60198	Veterans Memorial Road PH II Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41.	5,000,000
60199	Vanderbilt, US41 to Goodlette Frank Rd Widening Vanderbilt Beach Road from four lanes to six lanes (mostly within the median), includes stormwater drainage improvements.	140,000
60201	Pine Ridge Rd, Livingston to I-75 Improvements to the intersection of Pine Ridge Rd and Livingston Rd (Partial Continuous Flow Intersection, CFI, utilizing offset left turn lanes for the north and southbound approaches on Livingston), as well as intersection improvements at Pine Ridge Rd. and Whipperwill Lane, and Pine Ridge Road at the I-75 interchange.	1,452,000
60220	Blue Sage Drive Funding for Blue Sage Drive Emergency Repairs	3,000
60226	16th Ave (13th St SW to 23rd St SW) The project consists of widening the existing traffic lanes to 11' and adding 5' bike lanes on 16th Avenue SW, providing 5' paved shoulders on the approaches at the side street intersections, incidental drainage improvements and school bus stops at each intersection (both sides). This project will enhance connectivity between 23rd Street SW south of White Boulevard to 13th Street SW south of Golden Gate Boulevard.	150,000
60227	Corkscrew Rd (Lee Cnty Line) Shoulders Shoulder widening safety improvements with Lee County. A 50 % cost share is planned with Lee County for their half of the project.	100,000
60229	Wilson Blvd, GG Blvd to Immokalee Widening Wilson Blvd from 2 lanes to 4 lanes urban section, including improvements to the intersections of Wilson Blvd and Golden Gate Blvd and Wilson Blvd and Immokalee Rd.	1,751,500
60231	Oil Well Rd Shoulder Improvements The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road.	750,000
60237	Everglades Blvd North Shoulders Construction of 4' Paved Shoulders on Everglades Boulevard North, from 37th Avenue to Immokalee Road. It includes reconstruction of existing driveways, side drains and swales as necessary.	750,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Transportation Capital</u>		
60252	Vanderbilt / Logan Blvd Intersection Imp Signal Updates and Intersection Improvements at Vanderbilt Beach Road and Logan Boulevard.	2,000,000
60253	Immokalee Rd Shoulder Imp Safety and capacity improvements consisting of adding 2' pavement widening and 5' paved shoulders, including milling & resurfacing of the existing pavement, on both sides of Immokalee Road east of Main Street (S.R. 29) intersection.	180,100
60256	Everglades & 43rd Ave NE Construction of intersection improvements on Everglades Boulevard North at 43rd Avenue N.E. to include turning lanes on all approaches, a new traffic signal and reconstruction the of existing driveways, side drains and swales.	1,500,000
60257	Tree Farm PUD Reimbursement of the County's portion of the design and construction for a roundabout on Collier Boulevard Extension.	450,000
60258	Poinciana Professional Park Reimbursement of the County's portion of the design and construction to extend left turn lanes at Airport Road & Golden Gate Parkway.	300,000
60259	Goodlette Rd (VBR to Immk Rd) From Vanderbilt Beach Road to Immokalee Road expanding from 2-lane undivided to 4-lane divided arterial.	500,000
60260	Mast Arm Painting For use of contractors to provide mast arm painting services.	225,000
66066	Bridge Repairs and Construction A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges.	8,909,900
93080	X-fers/Reserves - Fund 341 Reserve for Future Capital Projects is recorded in this project.	418,800
93081	X-fers/Reserves - Fund 310 Reserves for the Transportation Fund 310 may be used to fund program shortfalls.	1,530,800
93083	X-fers/Reserves - Fund 313 The Interfund Transfers and Reserves for the Gas Tax Capital Fund313 are for the following items: \$11,300,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund212	11,300,000
93090	X-fers/Reserves - Fund 331 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 331.	900,000
93091	X-fers/Reserves - Fund 333 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.	2,569,200
93092	X-fers/Reserves - Fund 334 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 334.	237,300
93093	X-fers/Reserves - Fund 336 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 336.	6,777,400

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Transportation Capital</u>		
93094	X-fers/Reserves - Fund 338 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 338.	6,000,000
93095	X-fers/Reserves - Fund 339 Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 339.	3,367,100
Total Transportation Capital		<u>79,503,900</u>

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
50105	Integrated Asset Management Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Technical Support will continue into FY23. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.	100,000
70010	Meter Renewal and Replacement Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 76,000 meters in the system that record water usage, and are thus the source of revenue for the utility. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.	300,000
70014	Real Property/Infrastructure Audit Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements and obtain additional easements where needed.	20,000
70019	Cross Connections Program Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance 2008-32. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.	750,000
70031	Utilities Master Plan Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.	25,000
70041	Lightning, Surge, & Grounding Purpose: This multi-year phased project consists of improvements/replacements to the lightening protection system on existing structures and buildings at the two Regional Water Treatment Plants (WTPs), re-pumping distribution stations and wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis). Lightening protection will be completed at the South County Regional Water Treatment Plant, North County Regional Water Treatment Plant, and wellfields. Method: Utilize existing fixed-term contracts for design and construction. End State: Keep equipment and buildings in operation to meet demand throughout the water system.	100,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70056	IQ Power Systems TSP Purpose: Restore and rehabilitate the electrical power systems, including switchgear, breakers, and motor control centers that have reached the end of their useful life, within the Irrigation Quality (IQ) water distribution system through a Technical Support Program (TSP) to maintain compliance and meet operational needs. There are six pump stations in the IQ system, each containing two to six pumps. Each pump requires electrical power systems to operate. This is a multi-year program that will repair and/or replace 10 to 20-year-old electrical control panels and switch boards as needed. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	200,000
70060	NCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.	350,000
70061	SCWRF SCADA Support Op Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.	300,000
70062	IQ Systems SCADA TSP Ops Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.	150,000
70069	Wellfield / Plant Power System Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY23 focus on electrical reliability improvements at the South County Regional Water Treatment Plant, electrical reliability improvements at the North County Regional Water Treatment Plant, and generator replacements in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.	1,600,000
70071	County-wide Utility Projects-Water Purpose: Plan, design, and construct Collier County Water-Sewer District (CCWSD) infrastructure driven by intra-county divisions. Project activities generally include: engineering review, plan development or deconflicting for various intersection improvements, lighting improvements, traffic signal upgrades and installations throughout the CCWSD service area. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	25,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70084	Wellfield SCADA Support - Operating Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the remote water sites including water distribution sites, water quality locations, and wellfields that supply raw water to the north and south treatment plants through a multi-year technical support program to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 105 well sites with 77 PLCs and communication networks throughout the wellfield as well as water distribution and quality monitoring sites throughout the water distribution system. This program will upgrade communication methods to more consistent and reliable standards. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.	150,000
70085	Wellfield/Raw W Booster TSP - Ops Purpose: Provide annual technical support program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY23 include reconditioning of existing wells, design to relocate the existing raw water main on Wilson Boulevard due to the roadway widening improvement project, improvements to existing wells/infrastructure in the North Reverse Osmosis (RO) wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.	2,600,000
70102	SCRWTP SCADA Support - Ops Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will increase reliable, sustainability, and operational efficiency. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.	250,000
70109	Lime Treatment TSP Purpose: A technical support program (TSP) to design and construct improvements to the lime softening treatment process at the South County Regional Water Treatment Plant utilizing technology improvements that have occurred since the initial plant design in the early 1980's. Method: Through fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, achieve energy efficiency, and maintain reliability.	300,000
70113	Facility Infrastructure Maintenance Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.	388,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70117	Wastewater Remote Sites TSP Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY23 projects include but not limited to Shirley Street equipment storage, parking, security, and roof improvements. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.	195,000
70118	Infrastructure TSP Water Plants Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance projects related to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, lighting systems, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP. Planned FY23 projects include but not limited to new roof for the Reverse Osmosis (RO) building, new windows, power wash and painting of the Sludge building, and repair of Lime Plant Degas Tower structure at the SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.	520,000
70119	WW Treatment Plants TSP Purpose: A technical support program (TSP) which performs operational and preventative maintenance on wastewater (WW) facilities including inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning), site and fire sprinklers. FY23 planned projects include a renovated or new parts/inventory storage facility at South County Water Reclamation Facility (SCWRF), and access stairs for Plants 1 and 2 at Golden Gate Wastewater Treatment Plant (GGWWTP). Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant waste water department that will extend the life cycle of the facility and its vertical assets.	595,000
70120	Naples Park Basin Optimization Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestos-cement (AC) pipe and wastewater clay pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality in coordination with stormwater replacements (funded out of Stormwater Capital Funds 325 & 328). Replacement rate is approximately 2 to 4 miles per year depending on budget availability. FY23 funds includes the design and construction of the next selected avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.	4,750,000
70131	Large Meters Renewal & Replacement Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.	200,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70136	Water Plant Capital Projects Purpose: Provide funding for capital improvements involving safety related projects, repairs, replacements, and modifications needed to meet demand and to remain in compliance at the Regional Water Treatment Plant (WTP's). These facilities have been producing over 10 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are cartridge filters, transfer/blend pumps, high service pumps, treatment skids (Reverse Osmosis & Nano), degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	600,000
70141	MPS 305 Basin Program Purpose: This multi-year program restores, rehabilitates and replaces the aging wastewater collections system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and the Naples Industrial Park to maintain compliance and meet operational needs. Funding provides for the rehabilitation of approximately 4 pump stations per year. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand throughout Basin 305.	1,500,000
70142	MPS 306 MPS Lely This is a multi-year program that restores, rehabilitates and replaces aging wastewater collection system within the Bayshore Drive/Thomason Boulevard area of the Collier County Water-Sewer District to maintain compliance and to meet operational needs. Wastewater basin design analyses were performed to evaluate existing conditions, assess condition of wastewater assets, identify system deficiencies, and recommend collection system improvements on a bundled basis. Remaining task is to rehabilitate 9 neighborhood pump stations in the Bayshore Drive corridor. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the gravity system.	500,000
70144	FM Transmission Systems TSP-Ops Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains (FM) within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,200 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being rehabilitated to reduce the potential for sanitary sewer overflows (SSOs), to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of piping and air release valves are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.	100,000
70148	Water Reclamation Facilities TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	3,700,000
70149	NCWRF New Headworks Purpose: Replace the existing headworks at the North County Water Reclamation Facility (NCWRF) that is approximately 30 years old and beginning to fail structurally. The project includes the installation of structures, screens, grit removal equipment, flow splitting chambers, electrical controls and a new electrical service, as well as interim flow handling during construction. Method: Active design-build contract solicitation. End State: Sustained compliance and the ability to meet demand with reliability through replacement of critical wastewater treatment components.	10,000,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70166	IQ Water System TSP-Ops Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY23 projects include but are not limited to: flow meter and valve replacement, point of delivery equipment installations, and pump replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.	750,000
70167	Government Ops Business Park Purpose: To design, permit and construct a centrally located, industrial or commercial zoned, replacement facility for the Water & Wastewater Division Operations group and well as Facilities Management Division, Transportation, and Sheriff's Forensic/Evidence facility. Method: The new facility will contain administrative offices, repair workshops, generator storage/testing facilities, centralized warehouse, SCADA (supervisory control and data acquisition) operations center, SCADA (supervisory control and data acquisition) operations center, SCADA Tower facility, employee common areas (locker rooms, break rooms, work spaces), equipment storage, employee and county vehicle parking. End State: To meet current compliance and vertical standards.	5,000,000
70202	Collier County Utility Standards Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.	39,600
70207	MPS 301 Rehab, SCWRF Purpose: Rehabilitate 30+ year old Master Pump Station (MPS) 301 including mechanical, electrical, and structural components such as pumps, motors, generator, controls, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.	300,000
70225	Cassena Rd MSBU Purpose: Design and construct a potable water line in the right-of-way to be accessible to each of thirteen unserved properties on Cassena Rd. via an Municipal Service Benefit Unit (MSBU) agreement. Method: Fixed-term contract. End State: Meet customer demand by providing a fully functional potable water line, complete with water meter and backflow preventer, to each of the thirteen properties on Cassena Rd.	38,100
70234	Eliminate NPDES Monitoring Purpose: Eliminate monitoring associated with National Pollutant Discharge Elimination System (NPDES) requirements by directly providing pressurized Irrigation Quality (IQ) water instead of supplying indirectly to customers' ponds and add ground water wells for IQ water source. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the IQ system without restricting water reclamation facility permits.	900,000
70240	Collections Operating TSP Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance in the wastewater collection system. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Projects includes, but are not limited to, pump station repairs or rehabs, gravity main or force main repairs and/or replacements, and valve replacements. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.	3,500,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70257	Palm River Purpose: A multi-year program (FY2021-31) that provides replacement of water distribution asbestos-cement (AC) pipe in Palm River that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize request for proposal (RPS) for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	3,600,000
70261	Asphalt Improve at Plant/PS Purpose: This project is part of a multiyear program that addresses the asphalt overlay program at the water treatment plants and re-pump stations (PS). This project includes milling the existing asphalt and installing an asphalt overlay within the water treatment plants or re-pump stations. For FY23, work will be completed at the South County Regional Water Treatment Plant (SCRWTP), North County Regional Water Treatment Plant (NCRWTP) and Carica Pump Station. Method: Fixed term contracts for design services and competitive bids for construction. End State: Maintains the asphalt areas around the water treatment plants and re-pump stations.	700,000
70263	Golden Gate Water Plant TSP Purpose: A Technical Support Project (TSP) that provides for safety related projects, repairs and modifications including the ultimate decommissioning and removal of water plant structures/piping/equipment at the Golden Gate City Water Treatment Plant. Method: Fixed-term contracts for design services and competitive work orders/bids for construction. End State: Full compliance will all laws, rules and regulations.	500,000
70268	Carica Cast Iron WM Replace Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main (WM) in the County's distribution system. This project consists of the removal and replacement of aging 16-inch cast iron water main from the Carica Pump Station to Airport Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.	200,000
70272	Air Release Valve Replace Purpose: Replace and bring above ground approximately 75 air release valves (ARVs) per year. Existing below-ground ARVs are more prone to failure creating sanitary sewer overflows, and well as being a safely issue working in confined spaces. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.	1,045,000
70274	MPS 310 Reconfig & Rehab Purpose: Reconfigure and rehabilitate Master Pump Station 310 located on the south end of he Radio Road and Sherbrook Drive intersection that has reached the end of its useful life. Method: Request for Professional Services for design and competitive bids for construction. End State: Maintain compliance and meet demand with increased storm resiliency.	300,000
70278	NCWRF Switchgear #1 Replace Purpose: Design and replace electrical service #1 switchgear at North County Water Reclamation Facility (NCWRF). This switchgear is at the end of its useful life and needs to be replaced. Method: Request for Professional Services for design and competitive bids for construction. End State: Maintain compliance and reliability through proactive replacement of aging electrical infrastructure.	350,000
70279	WW Deep Inj Well Mgt TSP Purpose: This is a multi-year Technical Support Program (TSP) to provide services for wastewater disposal systems, including deep injection wells (DIW) for treated municipal effluent and infiltration basins. Method: Fixed term contract and competitive bidding. End State: Maintain compliance and sustainability.	50,000
70280	WW Valve Replace Purpose: This is a multi-year program that will replace inoperable valves that are located in pump stations and the wastewater (WW) collection system. This project also includes the installation of new valves to improve the operations of the system. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.	150,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
70281	WW Electrical Upgrades Purpose: This is a multi-year program that will rehabilitate electrical components at wastewater (WW) pump stations that have reached the age of its useful life. Project includes, but it is not limited to, replacing electrical panels and its components, replacement or adding new generator receptacles and transfer switches, and replacement or addition of electrical equipment. Method: fixed-term contracts, and competitive bids. End state: Maintain compliance, improve safety and provide reliable services.	500,000
70283	SCRWTP Improv/Exp Purpose: Provide funding for capital improvements to upgrade lime softening facilities, add new facilities and if needed, provide expansion improvements at the South County Regional Water Treatment Plant (SCRWTP). The lime softening facilities started operating in 1984 with the first phase, and completed the final phase of expansion in 1986. These facilities are nearly 40 years old. The lime softening facilities have been producing approximately 3 billion gallons of treated water annually. Since this plant started operation in the mid-1980's, new treatment technologies have been utilized at other water treatment plants in the surrounding areas. These new technologies need to be reviewed to determine if any of the new treatment technologies should be incorporated into this plant. The major pieces of lime softening equipment/systems include are transfer/blend pumps, high service pumps, degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, recarbonation basin, media filters, clearwell, sludge thickener, belt press, electrical systems, and SCADA systems. This is a multi-year construction program that will ensure the SCRWTP keeps operating at the highest levels for the next 40 years. Method: Utilize Request for Proposal (RPS) for design services, and for Construction Manager at Risk services (CMAR). End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	1,000,000
71010	Water Distribution System TSP Purpose: A multi-year technical support program (TSP) that provides repair of aging water distribution system assets that have failed throughout the installed of approximately 960 miles of water piping. Projects in FY23 include small water main projects and un-planned/emergency water projects. Method: Budget amendments to discrete projects, utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.	2,500,000
71055	NCRWTP SCADA Support Ops Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year technical support program. This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.	250,000
71056	SCADA Compliance - Water Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	75,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
71057	Membrane Treatment TSP Purpose: A technical support program (TSP) to increase the efficiency and the recovery rate of the Water Treatment Plant Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.	1,000,000
71058	General Legal Services Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.	25,000
71065	SCRWTP TSP Operating Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY23 include, but are not limited to, replacing air piping. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	600,000
71066	NCRWTP TSP Operating Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY23 include, but are not limited to, raw water line replacement in the Nanofiltration Skids Building, and liquid fluoride conversion. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.	600,000
71067	Distribution Repump Station TSP Purpose: This is a multi-year program that addresses prioritized needs. It provides annual technical support program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), and Goodland. FY23 projects include completing electrical improvements at Carica Pump Station. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, remain in compliance and maintain reliability and safety.	1,000,000
72013	Facility Infrastructure Maintenance - WW Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY23 projects include annual inspections and preventive maintenance of Wastewater Plant assets including HVAC systems, roofs, overhead doors, hurricane shutters, and cranes. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.	357,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
72541	SCADA Compliance - WW Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.	25,000
73065	County-wide Utility Projects-WW Purpose: Plan, design, and construct Collier County Water-Sewer District infrastructure driven by intra-county divisions. Upcoming projects include utility relocations driven by transportation improvements to intersections and roadway systems. Method: Fixed-term contracts and competitive bids or Joint Project Agreements with the Growth Management Division. End State: Interdivisional coordination with utility construction projects to maintain compliance and provide reliable services with minimal impact to the community.	200,000
73922	WW Collections SCADA/Telemetry Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.	50,000
75017	Hydraulic Modeling Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.	50,000
75018	Financial Services Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.	150,000
94011	X-fers/Reserves/Interest - Fd 411 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.	11,550,000
94012	X-fers/Reserves/Interest - Fd 412 Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.	2,323,800
94013	X-fers/Reserves/Interest - Fd 413 The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves.	18,417,100
94014	X-fers/Reserves/Interest - Fd 414 Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.	2,065,000

Collier County Government

Fiscal Year 2023 thru 2027 Capital Improvement Program - Project Descriptions by CIP Category

Project #	Project Title / Description	FY 2023 Adopted
<u>Water / Sewer District Capital</u>		
94018	X-fers/Reserves/Interest - Fd 418	17,100
94019	X-fers/Reserves/Interest - Fd 419 County Water/Sewer Capital funded by Revenue Bonds Fund 419 Reserves may be used for contingencies and future capital projects.	811,400
Total Water / Sewer District Capital		<u>91,257,100</u>
Total Project Cost		<u>720,124,400</u>

Collier County Government
Fiscal Year 2023 Fund Budget Summary

General Fund (001)

Fund Type: **General Fund**

Description: **The General Fund (001) is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (011), Sheriff (040), Property Appraiser (060), Tax Collector (070), and Supervisor of Elections (080).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	36,316,478	40,144,400	40,159,100	48,233,400	1,234,700	49,468,100	23.23%
Operating Expense	35,106,030	40,921,300	40,401,500	42,338,100	345,100	42,683,200	4.31%
Capital Outlay	171,771	147,600	138,800	200,000	-	200,000	35.50%
Grants and Aid	4,551,000	4,555,400	4,555,400	4,555,400	-	4,555,400	0.00%
Remittances	7,440,904	7,953,700	7,628,200	9,281,200	-	9,281,200	16.69%
Trans to Clerk Of Courts	8,565,900	9,365,200	9,542,900	10,740,700	-	10,740,700	14.69%
Trans to Sheriff	206,622,700	215,552,800	219,552,800	233,874,800	-	233,874,800	8.50%
Trans to Property Appraiser	7,339,130	7,897,600	7,897,600	8,340,300	-	8,340,300	5.61%
Trans to Tax Collector	21,863,165	19,051,900	19,051,900	23,220,000	-	23,220,000	21.88%
Trans to Superv of Elections	4,168,500	4,307,100	4,307,100	4,916,800	-	4,916,800	14.16%
Contribution C-ARP	-	-	-	10,000,000	-	10,000,000	N/A
Trans to 003 Em Disaster Fd	-	300,000	300,000	-	-	-	(100.00)%
Trans to 101 Transp Op Fd	21,077,900	21,183,300	21,183,300	23,638,900	-	23,638,900	11.59%
Trans to 103 Stormwater Ops	2,636,700	2,622,200	2,783,200	2,730,000	-	2,730,000	4.11%
Trans to 105 Afford Hous Incentiv	-	-	-	500,000	-	500,000	N/A
Trans to 111 Unincorp Gen Fd	958,200	771,100	771,100	726,000	-	726,000	(5.85)%
Trans to 116 Afford Housq	223,400	223,400	223,400	281,700	-	281,700	26.10%
Trans to 119 Sea Turtle	133,000	133,000	133,000	133,000	-	133,000	0.00%
Trans to 123 Grant Proq Support	45,165,502	700,700	700,700	712,100	-	712,100	1.63%
Trans to 146 Ochopee Fire Fd	565,100	565,100	565,100	565,100	-	565,100	0.00%
Trans to 182 AveMaria Innov Zn	92,500	105,100	105,100	119,400	-	119,400	13.61%
Trans to 186 Immok Redev Fd	728,400	821,100	821,100	984,800	-	984,800	19.94%
Trans to 187 Bayshore Redev Fd	1,915,000	2,188,000	2,188,000	2,730,700	-	2,730,700	24.80%
Trans to 188 800 MHz Fd	417,100	866,400	866,400	1,226,700	-	1,226,700	41.59%
Trans to 198 Museum	450,000	452,300	483,400	463,000	-	463,000	2.37%
Trans to 298 Sp Ob Bd '10	4,348,500	8,908,000	8,857,900	7,774,700	-	7,774,700	(12.72)%
Trans to 299 Comm Paper Debt	965,000	-	-	-	-	-	N/A
Trans to 301 Co Wide Cap Fd	19,458,000	30,075,600	30,075,600	48,976,300	-	48,976,300	62.84%
Trans to 303 Boater Improve	-	-	-	428,300	-	428,300	N/A
Trans to 306 Parks Cap Fd	3,350,000	3,070,000	3,070,000	3,177,500	-	3,177,500	3.50%
Trans to 310 Growth Mqmt Cap	8,817,300	8,817,300	8,817,300	10,625,900	-	10,625,900	20.51%
Trans to 314 Museum Cap	-	200,000	200,000	200,000	-	200,000	0.00%
Trans to 325 Stormw Cap Fd	4,868,800	2,677,800	2,677,800	8,271,500	-	8,271,500	208.89%
Trans to 370 Sport Complx Cap	415,800	4,235,000	4,235,000	4,000,000	-	4,000,000	(5.55)%
Trans to 425/426 CAT Mass Transit	2,574,041	3,153,300	3,569,200	3,669,100	-	3,669,100	16.36%
Trans to 427/429 Transp Disadv Fd	3,358,850	2,472,700	1,865,800	2,213,200	-	2,213,200	(10.49)%
Trans to 490 EMS Fd	4,553,798	21,369,500	21,369,500	25,316,400	-	25,316,400	18.47%
Trans to 506 IT Capital	-	500,000	500,000	3,981,600	-	3,981,600	696.32%
Trans to 516 Prop Casualty Ins	-	-	-	2,000,000	-	2,000,000	N/A
Trans to 517 Health and Life Ins	-	-	-	2,000,000	-	2,000,000	N/A
Trans to 521 Fleet Mqmt	-	-	200,000	-	-	-	N/A
Trans to 523 Motor Pool Cap	216,100	-	-	721,800	-	721,800	N/A
Trans to 652 Leq Aid Soc	151,000	149,900	149,900	145,600	-	145,600	(2.87)%
Trans to 681 Court Services	2,258,000	2,269,300	2,269,300	2,208,000	-	2,208,000	(2.70)%
Trans to 704 Adm Serv Grant M	4,903	-	20,000	-	-	-	N/A

Collier County Government
Fiscal Year 2023 Fund Budget Summary

General Fund (001)

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 706 Housing Grants	28,332	16,400	43,900	28,600	-	28,600	74.39%
Trans to 708 Hum Serv Match	2,593	12,200	37,500	-	-	-	(100.00)%
Trans to 710 Pub Serv Match	46,997	-	25,200	-	-	-	N/A
Trans to 716 Im CRA Match	319	-	-	-	-	-	N/A
Trans to 727 FEMA	-	1,000,000	-	2,000,000	-	2,000,000	100.00%
Trans to 759 Sports Complex	2,784,000	3,029,100	899,500	3,029,100	-	3,029,100	0.00%
Trans to 782 GG Eco Dev	1,177,700	1,423,200	1,423,200	1,867,600	-	1,867,600	31.23%
Trans to 783 I-75/951 Innov Zone	314,000	295,100	295,100	419,300	-	419,300	42.09%
Advance/Repay to 496 Airp Cap	1,426,500	-	-	-	-	-	N/A
Advance/Repay to 783 i75&951 In Zone	-	-	-	2,000,000	-	2,000,000	N/A
Reserve for Contingencies	-	10,407,300	-	12,092,400	-	12,092,400	16.19%
Reserve for Cash Flow	-	55,100,000	-	57,100,000	-	57,100,000	3.63%
Reserve for Attrition	-	(650,400)	-	(826,000)	-	(826,000)	27.00%
Total Appropriations	467,628,913	539,360,000	474,960,800	633,933,000	1,579,800	635,512,800	17.83%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost General Fund	(128,457,935)	-	(126,670,900)	-	-	-	N/A
Ad Valorem Taxes	337,823,496	373,400,000	357,525,900	435,976,000	-	435,976,000	16.76%
Delinquent Ad Valorem Taxes	2,874,827	50,000	2,141,600	50,000	-	50,000	0.00%
Licenses & Permits	371,576	363,400	306,700	342,000	-	342,000	(5.89)%
Intergovernmental Revenues	592,280	449,000	10,490,000	490,000	-	490,000	9.13%
State Revenue Sharing	13,775,595	11,000,000	12,000,000	12,000,000	-	12,000,000	9.09%
State Sales Tax	55,732,311	41,000,000	48,000,000	48,000,000	-	48,000,000	17.07%
FEMA - Fed Emerg Mgt Agency	128,078	-	-	-	-	-	N/A
Fed Payment In Lieu of Taxes	1,468,206	1,250,000	1,250,000	1,250,000	-	1,250,000	0.00%
Charges For Services	13,854,186	15,645,000	16,047,400	16,592,500	-	16,592,500	6.06%
Fines & Forfeitures	393,066	422,100	536,300	377,000	-	377,000	(10.68)%
Miscellaneous Revenues	2,575,594	709,500	4,562,300	735,200	-	735,200	3.62%
Interest/Misc	958,600	910,000	945,000	990,000	-	990,000	8.79%
Indirect Service Charge	8,429,800	8,476,800	8,476,800	8,562,000	-	8,562,000	1.01%
Reimb From Other Depts	1,720,842	1,017,900	1,306,800	1,027,500	-	1,027,500	0.94%
Trans frm Clerk of Courts	630,361	100,000	100,000	-	-	-	(100.00)%
Trans frm Property Appraiser	582,711	500,000	500,000	500,000	-	500,000	0.00%
Trans frm Sheriff	31,044,199	-	-	-	-	-	N/A
Trans frm Tax Collector	5,908,856	6,000,000	6,000,000	6,000,000	-	6,000,000	0.00%
Trans frm Supervisor of Elections	116,508	-	-	-	-	-	N/A
Trans fm 002 Def Im Fee	43,000	22,800	22,800	36,200	-	36,200	58.77%
Trans fm 007 Eco Dev	126,200	126,200	126,200	126,200	-	126,200	0.00%
Trans fm 111 Unincorp Gen Fd	679,113	401,600	401,600	482,600	-	482,600	20.17%
Trans fm 113 Comm Dev Fd	185,300	185,100	185,100	189,900	-	189,900	2.59%
Trans fm 130 GG Com Ctr	30,446	-	-	-	-	-	N/A
Trans fm 131 Dev Serv Fd	6,400	12,300	12,300	13,600	-	13,600	10.57%
Trans fm 186 Immok Redev Fd	53,800	53,800	53,800	53,800	-	53,800	0.00%
Trans fm 187 Bayshore Redev Fd	53,800	53,800	53,800	53,800	-	53,800	0.00%
Trans fm 194 TDC Prom Fd	170,300	170,300	170,300	170,300	-	170,300	0.00%
Trans fm 408 Water / Sewer Fd	254,100	180,600	180,600	183,900	-	183,900	1.83%
Trans fm 470 Solid Waste Fd	4,500	2,200	2,200	2,500	-	2,500	13.64%
Trans fm 516 Prop & Cas Ins	76,600	76,600	76,600	76,600	-	76,600	0.00%
Trans fm 517 Health Ins	1,000,000	1,000,000	-	-	-	-	(100.00)%
Adv/Repay fm 168 Vandrbllt Wtrway	190,100	236,800	236,800	-	-	-	(100.00)%
Adv/Repay fm 350 EMS ImFee	-	1,012,000	1,012,000	-	-	-	(100.00)%
Adv/Repay fm 495 Airport	-	-	-	250,000	-	250,000	N/A

Collier County Government
Fiscal Year 2023 Fund Budget Summary

General Fund (001)

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Carry Forward	114,232,100	96,665,100	128,908,800	125,091,100	1,579,800	126,670,900	31.04%
Less 5% Required By Law	-	(22,132,900)	-	(25,689,700)	-	(25,689,700)	16.07%
Total Funding	467,628,913	539,360,000	474,960,800	633,933,000	1,579,800	635,512,800	17.83%

Affordable Housing Water/Sewer Impact Fee Deferral Program (002)

Fund Type: **General Fund**

Description: **The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 001 Gen Fd	43,000	22,800	22,800	36,200	-	36,200	58.77%
Total Appropriations	43,000	22,800	22,800	36,200	-	36,200	58.77%

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	4,466	-	4,600	-	-	-	N/A
Impact Fees	17,244	-	10,000	-	-	-	N/A
Carry Forward	65,700	22,800	44,400	36,200	-	36,200	58.77%
Total Funding	87,410	22,800	59,000	36,200	-	36,200	58.77%

Emergency Relief Fund (003)

Fund Type: **General Fund**

Description: **To lessen the financial impact on operating budgets from the various departments that contribute to a disaster response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	23,656	100,000	10,000	100,000	-	100,000	0.00%
Reserve for Catastrophic Event	-	412,500	-	476,100	-	476,100	15.42%
Total Appropriations	23,656	512,500	10,000	576,100	-	576,100	12.41%

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,255	2,300	600	1,000	-	1,000	(56.52)%
Trans fm 001 Gen Fund	-	300,000	300,000	-	-	-	(100.00)%
Carry Forward	289,700	210,400	284,600	575,200	-	575,200	173.38%
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)%
Total Funding	290,955	512,500	585,200	576,100	-	576,100	12.41%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Economic Development (007)

Fund Type: **General Fund**

Description: **Provides funding in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	113,033	113,500	149,100	121,500	-	121,500	7.05%
Operating Expense	587,899	232,000	431,100	225,400	-	225,400	(2.84)%
Indirect Cost Reimburs	8,000	19,700	19,700	21,900	-	21,900	11.17%
Capital Outlay	32,955	-	-	-	-	-	N/A
Grants and Aid	-	-	500,000	-	-	-	N/A
Remittances	-	-	255,200	-	-	-	N/A
Trans to 001 Gen Fd	126,200	126,200	126,200	126,200	-	126,200	0.00%
Reserve for Contingencies	-	18,300	-	-	-	-	(100.00)%
Reserve for Salary Adj.	-	-	-	7,500	-	7,500	N/A
Restricted for Unfunded Requests	-	1,893,600	-	699,200	-	699,200	(63.08)%
Total Appropriations	868,087	2,403,300	1,481,300	1,201,700	-	1,201,700	(50.00)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	500,000	500,000	500,000	-	500,000	0.00%
Charges For Services	105,644	46,000	44,500	51,000	-	51,000	10.87%
Miscellaneous Revenues	24,131	-	-	-	-	-	N/A
Interest/Misc	9,240	12,000	-	-	-	-	(100.00)%
Carry Forward	2,344,200	1,873,200	1,615,100	678,300	-	678,300	(63.79)%
Less 5% Required By Law	-	(27,900)	-	(27,600)	-	(27,600)	(1.08)%
Total Funding	2,483,216	2,403,300	2,159,600	1,201,700	-	1,201,700	(50.00)%

Clerk of Courts (011)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	9,596,063	10,402,400	11,007,300	11,569,700	154,600	11,724,300	12.71%
Operating Expense	3,173,731	2,806,100	2,645,300	2,967,200	275,200	3,242,400	15.55%
Capital Outlay	534,147	270,800	300,900	58,700	-	58,700	(78.32)%
Trans to Board	-	-	135,400	-	-	-	N/A
Total Appropriations	13,303,940	13,479,300	14,088,900	14,595,600	429,800	15,025,400	11.47%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	178,140	-	-	-	-	-	N/A
Charges For Services	5,125,136	4,268,300	4,479,000	4,437,500	-	4,437,500	3.96%
Fines & Forfeitures	35,818	36,000	38,000	40,000	-	40,000	11.11%
Miscellaneous Revenues	51	-	900	-	-	-	N/A
Interest/Misc	29,256	25,000	28,100	31,100	-	31,100	24.40%
Trans frm Board	8,565,900	9,365,200	9,542,900	10,310,900	429,800	10,740,700	14.69%
Less 5% Required By Law	-	(215,200)	-	(223,900)	-	(223,900)	4.04%
Total Funding	13,934,301	13,479,300	14,088,900	14,595,600	429,800	15,025,400	11.47%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Sheriff (040)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	174,725,700	168,425,600	188,243,900	-	188,243,900	7.74%
Operating Expense	-	35,643,500	39,120,200	39,277,400	-	39,277,400	10.20%
Capital Outlay	-	5,183,600	7,979,700	6,353,500	-	6,353,500	22.57%
Trans to 001 General Fund	-	-	27,300	-	-	-	N/A
Total Appropriations	-	215,552,800	215,552,800	233,874,800	-	233,874,800	8.50%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	-	215,552,800	215,552,800	233,874,800	-	233,874,800	8.50%
Total Funding	-	215,552,800	215,552,800	233,874,800	-	233,874,800	8.50%

Property Appraiser (060)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	7,130,500	7,130,500	8,054,200	-	8,054,200	12.95%
Operating Expense	-	1,907,400	1,907,400	2,105,600	-	2,105,600	10.39%
Capital Outlay	-	35,000	35,000	35,000	-	35,000	0.00%
Total Appropriations	-	9,072,900	9,072,900	10,194,800	-	10,194,800	12.37%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	-	8,081,900	8,081,900	9,088,400	-	9,088,400	12.45%
Trans frm Independ Special District	-	991,000	991,000	1,106,400	-	1,106,400	11.64%
Total Funding	-	9,072,900	9,072,900	10,194,800	-	10,194,800	12.37%

Tax Collector (070)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	14,243,300	14,043,000	15,944,200	-	15,944,200	11.94%
Operating Expense	-	2,995,500	2,850,800	2,991,300	-	2,991,300	(0.14)%
Capital Outlay	-	3,280,100	2,699,800	288,100	-	288,100	(91.22)%
Distribution of excess fees to Gov't Agencies	-	5,690,400	8,238,000	8,805,700	-	8,805,700	54.75%
Total Appropriations	-	26,209,300	27,831,600	28,029,300	-	28,029,300	6.94%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	25,756,800	27,592,400	27,812,100	-	27,812,100	7.98%
Interest/Misc	-	251,400	239,200	217,200	-	217,200	(13.60)%
Trans frm Board	-	201,100	-	-	-	-	(100.00)%
Total Funding	-	26,209,300	27,831,600	28,029,300	-	28,029,300	6.94%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Supervisor of Elections (080)

Fund Type: **General Fund**

Description: **This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,497,875	2,564,800	2,529,100	3,060,700	-	3,060,700	19.33%
Operating Expense	1,482,371	1,707,300	1,699,300	1,826,100	-	1,826,100	6.96%
Capital Outlay	71,746	35,000	35,000	30,000	-	30,000	(14.29)%
Trans to 001 General Fund	-	-	43,700	-	-	-	N/A
Total Appropriations	4,051,992	4,307,100	4,307,100	4,916,800	-	4,916,800	14.16%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans frm Board	4,168,500	4,307,100	4,307,100	4,916,800	-	4,916,800	14.16%
Total Funding	4,168,500	4,307,100	4,307,100	4,916,800	-	4,916,800	14.16%

Supervisor of Elections Grant Fund (081)

Fund Type: **General Fund**

Description: **The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	3,553	-	-	-	-	-	N/A
Operating Expense	109,516	-	59,400	-	-	-	N/A
Total Appropriations	113,069	-	59,400	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	113,008	-	59,400	-	-	-	N/A
Interest/Misc	13	-	-	-	-	-	N/A
Total Funding	113,021	-	59,400	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Transportation Services (101)

Fund Type: **Special Revenue**

Description: **This fund was established for the maintenance of roads and bridges in Collier County. The principal funding source is a subsidy from the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	14,944,438	15,988,100	15,770,300	18,209,300	59,400	18,268,700	14.26%
Operating Expense	7,351,974	7,920,000	7,916,900	7,520,700	-	7,520,700	(5.04)%
Indirect Cost Reimburs	108,800	114,000	114,000	96,500	-	96,500	(15.35)%
Capital Outlay	191,416	216,000	205,100	125,000	-	125,000	(42.13)%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,700	-	28,700	26.99%
Trans to 298 Sp Ob Bd '10	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.22)%
Trans to 301 Co Wide Cap Fd	-	38,300	38,300	38,300	-	38,300	0.00%
Trans to 523 Motor Pool Cap	-	-	-	38,000	-	38,000	N/A
Reserve for Contingencies	-	290,500	-	327,900	-	327,900	12.87%
Reserve for Attrition	-	(260,700)	-	(304,100)	-	(304,100)	16.65%
Total Appropriations	23,826,227	25,545,500	25,225,800	27,099,600	59,400	27,159,000	6.32%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Road and Bridge	(2,508,608)	-	(1,046,300)	-	-	-	N/A
Intergovernmental Revenues	1,042,531	1,004,900	1,034,900	1,111,800	-	1,111,800	10.64%
SFWMD/Biq Cypress Revenue	1,000,000	1,000,000	1,000,000	1,000,000	-	1,000,000	0.00%
Charges For Services	7,200	7,200	7,200	7,200	-	7,200	0.00%
Miscellaneous Revenues	292,378	121,300	243,800	187,400	-	187,400	54.49%
Interest/Misc	16,530	25,000	25,000	25,000	-	25,000	0.00%
Reimb From Other Depts	278,496	195,000	190,000	190,000	-	190,000	(2.56)%
Trans fm 001 Gen Fund	21,077,900	21,183,300	21,183,300	23,638,900	-	23,638,900	11.59%
Trans fm 495 Airport Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.19)%
Carry Forward	2,604,800	2,024,600	2,485,700	986,900	59,400	1,046,300	(48.32)%
Less 5% Required By Law	-	(118,000)	-	(126,100)	-	(126,100)	6.86%
Total Funding	23,826,227	25,545,500	25,225,800	27,099,600	59,400	27,159,000	6.32%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Stormwater Operations (103)

Fund Type: **Special Revenue**

Description: **In FY19, Stormwater operations were centralized into Fund 103 and capital in Fund 325. In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Resolution 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,153,725	2,417,900	2,615,000	3,338,300	75,900	3,414,200	41.21%
Operating Expense	5,067,439	6,217,800	5,410,200	5,137,300	-	5,137,300	(17.38)%
Indirect Cost Reimburs	13,800	14,000	14,000	149,500	-	149,500	967.86%
Capital Outlay	214,652	71,000	334,100	34,000	-	34,000	(52.11)%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,800	-	28,800	27.43%
Trans to 523 Motor Pool Cap	-	-	-	50,000	-	50,000	N/A
Reserve for Contingencies	-	276,000	-	251,700	-	251,700	(8.80)%
Reserve for Attrition	-	(40,600)	-	(48,400)	-	(48,400)	19.21%
Total Appropriations	7,469,617	8,978,700	8,395,900	8,941,200	75,900	9,017,100	0.43%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Stormwater Operations	(1,794,694)	-	(1,200,300)	-	-	-	N/A
SFWMD/Biq Cypress Revenue	62,500	62,500	62,500	62,500	-	62,500	0.00%
Miscellaneous Revenues	3,745	-	22,900	-	-	-	N/A
Interest/Misc	13,166	10,000	10,000	10,000	-	10,000	0.00%
Trans fm 001 Gen Fund	2,636,700	2,622,200	2,783,200	2,730,000	-	2,730,000	4.11%
Trans fm 111 Unincorp Gen Fd	4,869,300	4,900,000	4,900,000	5,005,000	-	5,005,000	2.14%
Trans fm 134 Victoria Park Drainage	-	22,900	22,900	13,000	-	13,000	(43.23)%
Carry Forward	1,678,900	1,364,800	1,794,700	1,124,400	75,900	1,200,300	(12.05)%
Less 5% Required By Law	-	(3,700)	-	(3,700)	-	(3,700)	0.00%
Total Funding	7,469,617	8,978,700	8,395,900	8,941,200	75,900	9,017,100	0.43%

Affordable Housing (105)

Fund Type: **Special Revenue**

Description: **This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further affordable workforce housing initiatives.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Grants and Aid	-	-	-	100	-	100	N/A
Remittances	-	120,300	-	620,700	-	620,700	415.96%
Total Appropriations	-	120,300	-	620,800	-	620,800	416.04%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	517	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	-	-	-	500,000	-	500,000	N/A
Carry Forward	120,300	120,300	120,800	120,800	-	120,800	0.42%
Total Funding	120,817	120,300	120,800	620,800	-	620,800	416.04%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Impact Fee Administration (107)

Fund Type: **Special Revenue**

Description: **Accounts for those sources and uses of funds associated with County impact fee operations.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	684,917	785,100	587,800	577,100	-	577,100	(26.49)%
Operating Expense	177,624	431,700	414,300	421,400	-	421,400	(2.39)%
Indirect Cost Reimburs	41,000	57,300	57,300	82,500	-	82,500	43.98%
Capital Outlay	-	5,000	4,000	-	-	-	(100.00)%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	-	-	-	(100.00)%
Reserve for Contingencies	-	20,000	-	63,300	-	63,300	216.50%
Reserve for Capital	-	61,500	-	395,700	-	395,700	543.41%
Reserve for Cash Flow	-	200,000	-	200,000	-	200,000	0.00%
Total Appropriations	923,542	1,583,200	1,086,000	1,740,000	-	1,740,000	9.90%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	577,526	210,000	210,000	210,000	-	210,000	0.00%
Charges For Services	214,360	85,000	85,000	85,000	-	85,000	0.00%
Interest/Misc	6,247	7,000	7,000	7,000	-	7,000	0.00%
Reimb From Other Depts	37,500	50,000	50,000	50,000	-	50,000	0.00%
Trans frm Tax Collector	2	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	50,000	50,000	50,000	50,000	-	50,000	0.00%
Trans fm 408 Water / Sewer Fd	218,500	218,500	218,500	218,500	-	218,500	0.00%
Carry Forward	1,422,000	980,300	1,602,600	1,137,100	-	1,137,100	16.00%
Less 5% Required By Law	-	(17,600)	-	(17,600)	-	(17,600)	0.00%
Total Funding	2,526,135	1,583,200	2,223,100	1,740,000	-	1,740,000	9.90%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Pelican Bay Beautification MSTBU (109)

Fund Type: **Special Revenue**

Description: **Provides water management, ambient noise management, and beautification services to Pelican Bay residents, with principal revenue from assessments.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,978,941	2,049,000	2,163,400	2,241,600	-	2,241,600	9.40%
Operating Expense	2,029,435	2,163,900	2,147,000	2,286,500	-	2,286,500	5.67%
Indirect Cost Reimburs	121,400	136,100	136,100	150,000	-	150,000	10.21%
Capital Outlay	155,858	177,500	172,000	98,500	-	98,500	(44.51)%
Trans to Property Appraiser	5,067	85,000	75,000	80,000	-	80,000	(5.88)%
Trans to Tax Collector	81,504	130,700	120,700	120,000	-	120,000	(8.19)%
Trans to 301 Co Wide Cap Fd	-	8,700	8,700	8,700	-	8,700	0.00%
Trans to 408 Water/Sewer Fd	23,100	21,000	21,000	17,600	-	17,600	(16.19)%
Trans to 506 IT Capital	-	-	-	37,100	-	37,100	N/A
Reserve for Contingencies	-	159,000	-	108,500	-	108,500	(31.76)%
Reserve for Salary Adj.	-	-	-	162,500	-	162,500	N/A
Reserve for Capital	-	111,200	-	110,500	-	110,500	(0.63)%
Reserve for Disaster Relief	-	700,000	-	700,000	-	700,000	0.00%
Reserve for Cash Flow	-	475,000	-	475,000	-	475,000	0.00%
Reserve for Attrition	-	(43,900)	-	(39,300)	-	(39,300)	(10.48)%
Total Appropriations	4,395,305	6,173,200	4,843,900	6,557,200	-	6,557,200	6.22%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	4,075,210	3,971,000	3,812,100	4,903,400	-	4,903,400	23.48%
Miscellaneous Revenues	102,500	35,800	35,800	36,800	-	36,800	2.79%
Interest/Misc	17,785	23,100	16,000	20,000	-	20,000	(13.42)%
Trans frm Property Appraiser	73,018	-	-	-	-	-	N/A
Trans frm Tax Collector	32,667	-	-	-	-	-	N/A
Trans fm 320 Clam Bay Cap Fd	34,100	34,100	34,100	34,100	-	34,100	0.00%
Carry Forward	2,816,900	2,311,000	2,756,900	1,811,000	-	1,811,000	(21.64)%
Less 5% Required By Law	-	(201,800)	-	(248,100)	-	(248,100)	22.94%
Total Funding	7,152,179	6,173,200	6,654,900	6,557,200	-	6,557,200	6.22%

Unincorporated Areas General Fund - (111)

Fund Type: **Special Revenue**

Description: **Accounts for municipal type services provided in the unincorporated area of Collier County and is supported primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks and recreation.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	16,353,686	16,869,700	17,403,900	20,128,400	133,200	20,261,600	20.11%
Operating Expense	8,781,515	13,045,100	14,388,700	13,997,100	407,000	14,404,100	10.42%
Indirect Cost Reimburs	2,060,600	1,899,100	1,899,100	1,367,700	-	1,367,700	(27.98)%
Capital Outlay	15,822	102,700	67,400	60,500	-	60,500	(41.09)%
Remittances	500,000	500,000	500,000	500,000	-	500,000	0.00%
Trans to Property Appraiser	390,386	420,500	420,500	490,200	-	490,200	16.58%
Trans to Tax Collector	1,065,249	1,236,000	1,236,000	1,426,600	-	1,426,600	15.42%
Trans to 001 Gen Fd	679,100	401,600	401,600	482,600	-	482,600	20.17%
Trans to 103 Stormwater Ops	4,869,300	4,900,000	4,900,000	5,005,000	-	5,005,000	2.14%
Trans to 107 Impact Fee Admin	50,000	50,000	50,000	50,000	-	50,000	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Unincorporated Areas General Fund - (111)

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 112 Landscape Fd	10,424,100	10,635,800	10,635,800	10,600,000	-	10,600,000	(0.34)%
Trans to 113 Com Dev Fd	353,500	353,500	353,500	353,500	-	353,500	0.00%
Trans to 128 MPO Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans to 130 GG Com Ctr Fd	578,900	581,800	581,800	587,600	-	587,600	1.00%
Trans to 131 Planning Serv Fd	219,500	219,500	219,500	219,500	-	219,500	0.00%
Trans to 182 AveMaria Innov Zn	21,000	23,800	23,800	27,100	-	27,100	13.87%
Trans to 186 Immok Redev Fd	164,900	185,900	185,900	223,000	-	223,000	19.96%
Trans to 187 Bayshore Redev Fd	433,500	495,300	495,300	618,200	-	618,200	24.81%
Trans to 301 Co Wide Cap Fd	-	133,500	133,500	133,500	-	133,500	0.00%
Trans to 306 Parks Cap Fd	2,950,000	3,450,000	3,450,000	3,450,000	-	3,450,000	0.00%
Trans to 310 Growth Mqmt Cap	3,000,000	3,000,000	3,000,000	3,800,000	-	3,800,000	26.67%
Trans to 322 Pel Bay Irr and Land	520,000	520,000	520,000	520,000	-	520,000	0.00%
Trans to 325 Stormw Cap Fd	3,125,200	3,125,200	3,125,200	5,387,900	-	5,387,900	72.40%
Trans to 506 IT Capital	-	-	-	658,800	-	658,800	N/A
Trans to 712 Transp Match	10,023	-	2,800	-	-	-	N/A
Trans to 782 GG Eco Dev	266,600	322,200	322,200	422,800	-	422,800	31.22%
Trans to 783 I-75/951 Innov Zone	71,100	66,800	66,800	95,000	-	95,000	42.22%
Reserve for Contingencies	-	1,050,000	-	1,210,200	-	1,210,200	15.26%
Reserve for Capital	-	1,202,000	-	748,200	-	748,200	(37.75)%
Reserve for Cash Flow	-	2,204,600	-	3,063,700	-	3,063,700	38.97%
Reserve for Attrition	-	(267,500)	-	(299,300)	-	(299,300)	11.89%
Total Appropriations	56,908,980	66,732,100	64,388,300	75,332,800	540,200	75,873,000	13.70%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Unincorp General Fund	(10,587,247)	-	(8,203,200)	-	-	-	N/A
Ad Valorem Taxes	47,993,750	53,178,500	51,051,400	62,181,500	-	62,181,500	16.93%
Delinquent Ad Valorem Taxes	470,008	20,000	-	20,000	-	20,000	0.00%
Communications Services Tax	3,860,657	3,750,000	3,750,000	3,750,000	-	3,750,000	0.00%
Licenses & Permits	639,977	453,300	518,000	467,500	-	467,500	3.13%
Special Assessments	52,995	20,000	16,000	16,000	-	16,000	(20.00)%
Charges For Services	2,340,103	2,648,300	2,654,000	2,694,700	-	2,694,700	1.75%
Fines & Forfeitures	341,943	202,800	192,000	172,000	-	172,000	(15.19)%
Miscellaneous Revenues	318,804	281,300	269,900	293,200	-	293,200	4.23%
Interest/Misc	90,714	120,000	102,000	88,000	-	88,000	(26.67)%
Reimb From Other Depts	81,303	38,400	-	-	-	-	(100.00)%
Trans frm Property Appraiser	30,995	100,000	100,000	100,000	-	100,000	0.00%
Trans frm Tax Collector	339,779	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 001 Gen Fund	958,200	771,100	771,100	726,000	-	726,000	(5.85)%
Trans fm 119 P&R Grants	-	19,600	19,600	18,000	-	18,000	(8.16)%
Trans fm 131 Dev Serv Fd	145,700	145,700	145,700	145,700	-	145,700	0.00%
Trans fm 143 Vander Beaut Fd	81,900	85,000	85,000	91,000	-	91,000	7.06%
Trans fm 151 Sable Palm Rd Ex Fd	2,900	3,000	3,000	3,200	-	3,200	6.67%
Trans fm 152 Lely Golf Beaut Fd	52,600	54,700	54,700	58,800	-	58,800	7.50%
Trans fm 153 G Gate Beaut Fd	53,700	56,000	56,000	60,100	-	60,100	7.32%
Trans fm 158 Radio Rd Beaut Fd	39,200	40,700	40,700	43,900	-	43,900	7.86%
Trans fm 159 Forest Lake Fd	56,700	59,100	59,100	63,300	-	63,300	7.11%
Trans fm 165 Rock Rd	4,300	4,500	4,500	4,900	-	4,900	8.89%
Trans fm 168 Vandrbt Watrwy	16,000	16,600	16,600	17,700	-	17,700	6.63%
Trans fm 172 Conserv Collier Fd	-	32,600	32,600	48,000	-	48,000	47.24%
Trans fm 306 Pk & Rec Cap	-	-	1,700,000	-	-	-	N/A
Trans fm 761 42nd Ave SE MSTU	-	-	-	500	-	500	N/A
Adv/Repay fm 165 Rock Rd	83,800	-	-	-	-	-	N/A

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Unincorporated Areas General Fund - (111)

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Adv/Repay fm 168 Vandrbt Wtrway	52,000	1,000	1,000	-	-	-	(100.00)%
Adv/Repay fm 186 Im CRA	30,000	90,000	90,000	-	-	-	(100.00)%
Adv/Repay fm 418 W/S Assess't	60,100	65,900	60,500	-	-	-	(100.00)%
Carry Forward	9,298,100	7,409,700	10,698,100	7,663,000	540,200	8,203,200	10.71%
Less 5% Required By Law	-	(3,035,700)	-	(3,494,200)	-	(3,494,200)	15.10%
Total Funding	56,908,980	66,732,100	64,388,300	75,332,800	540,200	75,873,000	13.70%

Landscaping Projects (112)

Fund Type: **Special Revenue**

Description: **Accounts for maintenance for landscaping roadsides and capital improvement projects on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	9,083,833	11,685,800	13,909,700	11,465,800	-	11,465,800	(1.88)%
Indirect Cost Reimburs	-	97,700	97,700	81,800	-	81,800	(16.27)%
Capital Outlay	111,333	-	825,200	-	-	-	N/A
Reserve for Capital	-	525,000	-	521,200	-	521,200	(0.72)%
Total Appropriations	9,195,165	12,308,500	14,832,600	12,068,800	-	12,068,800	(1.95)%

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	933,070	50,000	10,200	50,000	-	50,000	0.00%
Interest/Misc	25,559	25,000	23,400	25,000	-	25,000	0.00%
Reimb From Other Depts	-	-	3,100	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	10,424,100	10,635,800	10,635,800	10,600,000	-	10,600,000	(0.34)%
Carry Forward	3,271,500	1,601,500	5,557,700	1,397,600	-	1,397,600	(12.73)%
Less 5% Required By Law	-	(3,800)	-	(3,800)	-	(3,800)	0.00%
Total Funding	14,654,228	12,308,500	16,230,200	12,068,800	-	12,068,800	(1.95)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Community Development (113)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, financial management, operations oversight, building permit processing, performing building inspections and contractor licensing. This fund is self-supporting through building permit revenue.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	14,780,030	15,599,700	14,873,800	18,979,000	290,300	19,269,300	23.52%
Operating Expense	6,995,480	10,970,800	9,712,800	11,593,600	12,000	11,605,600	5.79%
Indirect Cost Reimburs	697,300	689,100	689,100	623,400	-	623,400	(9.53)%
Capital Outlay	85,666	360,000	270,000	260,000	-	260,000	(27.78)%
Trans to 001 Gen Fd	185,300	185,100	185,100	189,900	-	189,900	2.59%
Trans to 301 Co Wide Cap Fd	-	121,400	121,400	121,400	-	121,400	0.00%
Trans to 506 IT Capital	-	-	-	891,700	-	891,700	N/A
Reserve for Contingencies	-	896,100	-	382,700	-	382,700	(57.29)%
Reserve for Prepaid Services	-	2,793,500	-	2,646,000	-	2,646,000	(5.28)%
Reserve for Cash Flow	-	4,457,300	-	2,905,000	-	2,905,000	(34.83)%
Reserve for Attrition	-	(256,400)	-	(320,700)	-	(320,700)	25.08%
Total Appropriations	22,743,776	35,816,600	25,852,200	38,272,000	302,300	38,574,300	7.70%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Community Development	(22,222,165)	-	(18,265,000)	-	-	-	N/A
Licenses & Permits	1,765,128	1,503,500	1,601,400	1,221,000	-	1,221,000	(18.79)%
Building Permits	20,454,000	16,000,000	17,000,000	17,000,000	-	17,000,000	6.25%
Reinspection Fees	1,969,067	1,800,000	2,000,000	2,000,000	-	2,000,000	11.11%
Intergovernmental Revenues	9,552	-	-	-	-	-	N/A
Charges For Services	75,442	67,700	57,100	56,900	-	56,900	(15.95)%
Miscellaneous Revenues	59,589	50,100	54,400	51,500	-	51,500	2.79%
Interest/Misc	94,816	110,000	120,000	120,000	-	120,000	9.09%
Reimb From Other Depts	310,546	298,000	302,000	314,000	-	314,000	5.37%
Trans fm 101 Transp Op Fd	20,000	22,600	22,600	28,700	-	28,700	26.99%
Trans fm 103 Stormwater Ops	20,000	22,600	22,600	28,800	-	28,800	27.43%
Trans fm 107 Imp Fee Admin	20,000	22,600	22,600	-	-	-	(100.00)%
Trans fm 111 Unincorp Gen Fd	353,500	353,500	353,500	353,500	-	353,500	0.00%
Trans fm 114 Pollutn Ctrl Fd	33,200	35,800	35,800	44,400	-	44,400	24.02%
Trans fm 131 Dev Serv Fd	100,000	100,000	100,000	100,000	-	100,000	0.00%
Trans fm 185 Beach Ren Ops	20,000	22,600	22,600	28,700	-	28,700	26.99%
Carry Forward	19,661,100	16,399,100	22,402,600	17,962,700	302,300	18,265,000	11.38%
Less 5% Required By Law	-	(991,500)	-	(1,038,200)	-	(1,038,200)	4.71%
Total Funding	22,743,776	35,816,600	25,852,200	38,272,000	302,300	38,574,300	7.70%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Water Pollution Control (114)

Fund Type: **Special Revenue**

Description: **This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide. Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,823,271	1,884,200	1,978,600	2,243,900	-	2,243,900	19.09%
Operating Expense	732,583	1,201,800	994,800	1,220,500	-	1,220,500	1.56%
Indirect Cost Reimburs	88,300	89,900	89,900	85,100	-	85,100	(5.34)%
Capital Outlay	27,502	-	64,100	52,300	-	52,300	N/A
Trans to Property Appraiser	22,757	26,600	26,600	28,000	-	28,000	5.26%
Trans to Tax Collector	67,010	77,600	77,600	85,000	-	85,000	9.54%
Trans to 113 Com Dev Fd	33,200	35,800	35,800	44,400	-	44,400	24.02%
Trans to 301 Co Wide Cap Fd	179,100	504,000	504,000	-	-	-	(100.00)%
Trans to 506 IT Capital	-	-	-	121,700	-	121,700	N/A
Reserve for Contingencies	-	284,100	-	243,500	-	243,500	(14.29)%
Reserve for Capital	-	-	-	106,100	-	106,100	N/A
Reserve for Cash Flow	-	592,500	-	635,300	-	635,300	7.22%
Reserve for Attrition	-	(29,100)	-	(29,100)	-	(29,100)	0.00%
Total Appropriations	2,973,724	4,667,400	3,771,400	4,836,700	-	4,836,700	3.63%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	2,776,872	3,069,300	2,946,500	3,583,700	-	3,583,700	16.76%
Delinquent Ad Valorem Taxes	23,629	-	900	-	-	-	N/A
Charges For Services	175,366	117,000	117,000	120,000	-	120,000	2.56%
Miscellaneous Revenues	-	-	300	-	-	-	N/A
Interest/Misc	10,016	6,000	6,000	7,000	-	7,000	16.67%
Reimb From Other Depts	147,548	69,500	69,500	69,500	-	69,500	0.00%
Trans frm Property Appraiser	1,807	-	-	-	-	-	N/A
Trans frm Tax Collector	23,480	-	-	-	-	-	N/A
Trans fm 185 Beach Ren Ops	43,300	43,300	43,300	45,000	-	45,000	3.93%
Carry Forward	1,560,300	1,525,400	1,788,600	1,200,700	-	1,200,700	(21.29)%
Less 5% Required By Law	-	(163,100)	-	(189,200)	-	(189,200)	16.00%
Total Funding	4,762,319	4,667,400	4,972,100	4,836,700	-	4,836,700	3.63%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Affordable Housing (116)

Fund Type: **Special Revenue**

Description: **The monies in this fund are primarily sourced from affordable housing initiatives.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	64,622	105,300	138,000	111,500	-	111,500	5.89%
Operating Expense	101,607	74,500	127,700	111,900	-	111,900	50.20%
Grants and Aid	48,000	43,600	646,300	50,000	-	50,000	14.68%
Reserve for Salary Adj.	-	-	-	8,300	-	8,300	N/A
Total Appropriations	214,229	223,400	912,000	281,700	-	281,700	26.10%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	320,000	-	-	-	-	-	N/A
Interest/Misc	1,840	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	223,400	223,400	223,400	281,700	-	281,700	26.10%
Carry Forward	357,600	-	688,600	-	-	-	N/A
Total Funding	902,840	223,400	912,000	281,700	-	281,700	26.10%

Natural Resources (117)

Fund Type: **Special Revenue**

Description: **Accounts for the construction and maintenance of artificial reefs utilizing private donations.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	6,700	-	-	-	N/A
Total Appropriations	-	-	6,700	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	28	-	-	-	-	-	N/A
Carry Forward	6,600	-	6,700	-	-	-	N/A
Total Funding	6,628	-	6,700	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Parks And Recreation Sea Turtle Monitoring (119)

Fund Type: **Special Revenue**

Description: **This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	228,145	301,800	322,900	323,600	-	323,600	7.22%
Operating Expense	5,269	21,300	83,600	22,200	-	22,200	4.23%
Capital Outlay	-	18,000	18,000	-	-	-	(100.00)%
Trans to 111 Unincorp Gen Fd	-	19,600	19,600	18,000	-	18,000	(8.16)%
Reserve for Contingencies	-	16,200	-	18,400	-	18,400	13.58%
Reserve for Salary Adj.	-	-	-	18,100	-	18,100	N/A
Reserve for Capital	-	40,500	-	5,000	-	5,000	(87.65)%
Total Appropriations	233,415	417,400	444,100	405,300	-	405,300	(2.90)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	874	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	133,000	133,000	133,000	133,000	-	133,000	0.00%
Trans fm 195 TDC Cap Fd	171,700	171,700	171,700	171,700	-	171,700	0.00%
Carry Forward	167,900	112,700	240,000	100,600	-	100,600	(10.74)%
Total Funding	473,474	417,400	544,700	405,300	-	405,300	(2.90)%

Community Development Block Grants (121)

Fund Type: **Special Revenue**

Description: **Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds 705 & 706.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	7,400	-	-	-	N/A
Remittances	-	-	100	-	-	-	N/A
Total Appropriations	-	-	7,500	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1	-	-	-	-	-	N/A
Carry Forward	7,500	-	7,500	-	-	-	N/A
Total Funding	7,501	-	7,500	-	-	-	0.00%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Grant Program Support (123)

Fund Type: **Special Revenue**

Description: **This fund is used to provide assistance to elderly Collier County residents through excess revenues from the Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates. On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS (\$13,464,802.10) and the Sheriff (\$31 million) for public health and safety payrolls thru December 30,2020 from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (001) and the Board approved 'Collier CARES' program beyond the December 31, 2020 funding deadline.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,476,246	786,300	816,000	807,400	-	807,400	2.68%
Operating Expense	2,143,803	3,800	3,452,000	9,700	-	9,700	155.26%
Capital Outlay	-	5,600	11,100	-	-	-	(100.00)%
Grants and Aid	22,233,507	-	-	-	-	-	N/A
Remittances	877,224	-	281,400	-	-	-	N/A
Trans to 301 Co Wide Cap Fd	5,000,000	-	-	-	-	-	N/A
Trans to 412 W User Fee Cap Fd	3,000,000	-	-	-	-	-	N/A
Trans to 414 S User Fee Cap Fd	7,000,000	-	-	-	-	-	N/A
Total Appropriations	41,730,780	795,700	4,560,500	817,100	-	817,100	2.69%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	9,225	-	-	-	-	-	N/A
Interest/Misc	3,173	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	45,165,502	700,700	700,700	712,100	-	712,100	1.63%
Trans fm 707/708 Human Srv Grants	95,000	95,000	95,000	105,000	-	105,000	10.53%
Carry Forward	224,100	-	3,764,800	-	-	-	N/A
Total Funding	45,497,000	795,700	4,560,500	817,100	-	817,100	2.69%

MPO Grants (128)

Fund Type: **Special Revenue**

Description: **Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation management functions in Collier County as mandated by Federal, State and local laws.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,899	-	9,500	300	-	300	N/A
Operating Expense	2,061	8,900	58,200	7,800	-	7,800	(12.36)%
Total Appropriations	10,959	8,900	67,700	8,100	-	8,100	(8.99)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	3,000	6,000	3,000	-	3,000	0.00%
Miscellaneous Revenues	91	-	-	-	-	-	N/A
Interest/Misc	250	200	100	100	-	100	(50.00)%
Trans fm 111 Unincorp Gen Fd	5,000	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 711/712 Transp Grants	-	-	1,700	-	-	-	N/A
Carry Forward	61,600	900	55,100	200	-	200	(77.78)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	66,941	8,900	67,900	8,100	-	8,100	(8.99)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Library Donation - Project Fund (129)

Fund Type: **Special Revenue**

Description: **Accounts for the restricted donations to the Library Division. Remaining funds in Fund 129 are refunds of telephone and internet charges provided through the E-Rate Program (<http://sl.universalservice.org>). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in Fund 709.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	-	500	-	-	-	N/A
Operating Expense	289,458	100	987,400	-	-	-	(100.00)%
Capital Outlay	157,920	-	589,400	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	44,000	-	-	-	N/A
Reserve for Capital	-	66,100	-	88,100	-	88,100	33.28%
Total Appropriations	447,378	66,200	1,621,300	88,100	-	88,100	33.08%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	111,438	-	-	-	-	-	N/A
Interest/Misc	8,193	7,300	14,600	14,100	-	14,100	93.15%
Carry Forward	2,009,200	59,300	1,681,500	74,800	-	74,800	26.14%
Less 5% Required By Law	-	(400)	-	(800)	-	(800)	100.00%
Total Funding	2,128,832	66,200	1,696,100	88,100	-	88,100	33.08%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Golden Gate Community Center (130)

Fund Type: **Special Revenue**

Description: **MSTU created to fund initial construction and on-going operations of a community center building within Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (111). (Ord. 75-04)**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	455,720	543,100	520,900	644,900	-	644,900	18.74%
Operating Expense	269,177	400,900	417,700	385,700	-	385,700	(3.79)%
Indirect Cost Reimburs	159,300	175,200	175,200	174,800	-	174,800	(0.23)%
Capital Outlay	-	12,100	12,100	12,100	-	12,100	0.00%
Trans to Property Appraiser	3,523	4,300	4,300	4,800	-	4,800	11.63%
Trans to Tax Collector	9,166	10,200	10,200	12,000	-	12,000	17.65%
Trans to 001 Gen Fd	30,446	-	-	-	-	-	N/A
Trans to 506 IT Capital	-	-	-	42,900	-	42,900	N/A
Reserve for Contingencies	-	47,400	-	55,400	-	55,400	16.88%
Reserve for Capital	-	499,100	-	656,300	-	656,300	31.50%
Total Appropriations	927,331	1,692,300	1,140,400	1,988,900	-	1,988,900	17.53%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	447,489	507,100	486,800	595,100	-	595,100	17.35%
Delinquent Ad Valorem Taxes	6,136	-	-	-	-	-	N/A
Charges For Services	124,703	210,100	135,800	157,300	-	157,300	(25.13)%
Miscellaneous Revenues	33,090	-	-	-	-	-	N/A
Interest/Misc	2,535	1,800	3,300	6,100	-	6,100	238.89%
Reimb From Other Depts	2,155	-	-	-	-	-	N/A
Trans frm Property Appraiser	280	-	-	-	-	-	N/A
Trans frm Tax Collector	3,212	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	578,900	581,800	581,800	587,600	-	587,600	1.00%
Carry Forward	342,400	427,500	613,600	680,900	-	680,900	59.27%
Less 5% Required By Law	-	(36,000)	-	(38,100)	-	(38,100)	5.83%
Total Funding	1,540,900	1,692,300	1,821,300	1,988,900	-	1,988,900	17.53%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Planning Services (131)

Fund Type: **Special Revenue**

Description: **Accounts for costs of community development administration, engineering inspections, environmental permitting reviews as well as various planning functions. Services provided are Planning, Financial Administration, Environmental Review, and Engineering. Revenue is generated from development fees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,840,710	5,139,700	4,649,100	6,578,300	-	6,578,300	27.99%
Operating Expense	1,660,881	3,087,400	2,960,000	5,486,700	-	5,486,700	77.71%
Indirect Cost Reimburs	245,100	235,000	235,000	243,900	-	243,900	3.79%
Capital Outlay	-	30,000	35,500	30,000	-	30,000	0.00%
Trans to 001 Gen Fd	6,400	12,300	12,300	13,600	-	13,600	10.57%
Trans to 111 Unincorp Gen Fd	145,700	145,700	145,700	145,700	-	145,700	0.00%
Trans to 113 Com Dev Fd	100,000	100,000	100,000	100,000	-	100,000	0.00%
Trans to 309 CDES Capital	-	1,872,000	1,872,000	-	-	-	(100.00)%
Trans to 506 IT Capital	-	-	-	177,200	-	177,200	N/A
Advance/Repay to 495 Airp Ops	1,056,740	-	-	-	-	-	N/A
Reserve for Contingencies	-	424,600	-	206,900	-	206,900	(51.27)%
Reserve for Prepaid Services	-	4,227,100	-	5,819,500	-	5,819,500	37.67%
Reserve for Capital	-	7,179,500	-	7,179,500	-	7,179,500	0.00%
Reserve for Cash Flow	-	1,312,500	-	2,089,700	-	2,089,700	59.22%
Reserve for Attrition	-	(82,100)	-	(105,300)	-	(105,300)	28.26%
Total Appropriations	8,055,531	23,683,700	10,009,600	27,965,700	-	27,965,700	18.08%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Net Cost Planning Services	(16,161,209)	-	(17,032,300)	-	-	-	N/A
Licenses & Permits	5,987,991	4,757,500	5,813,000	5,638,400	-	5,638,400	18.52%
Reinspection Fees	1,002,729	700,000	1,000,000	1,000,000	-	1,000,000	42.86%
Charges For Services	3,299,540	2,648,500	3,230,400	2,844,100	-	2,844,100	7.39%
Miscellaneous Revenues	2,862	-	-	-	-	-	N/A
Interest/Misc	65,618	65,000	70,000	85,000	-	85,000	30.77%
Trans fm 111 Unincorp Gen Fd	219,500	219,500	219,500	219,500	-	219,500	0.00%
Adv/Repay fm 495 Airport	8,300	523,100	523,100	1,624,800	-	1,624,800	210.61%
Carry Forward	13,630,200	15,178,700	16,185,900	17,032,300	-	17,032,300	12.21%
Less 5% Required By Law	-	(408,600)	-	(478,400)	-	(478,400)	17.08%
Total Funding	8,055,531	23,683,700	10,009,600	27,965,700	-	27,965,700	18.08%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Victoria Park Drainage MSTU (134)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	385	6,500	2,600	8,400	-	8,400	29.23%
Indirect Cost Reimburs	700	700	700	800	-	800	14.29%
Trans to Property Appraiser	11	300	300	300	-	300	0.00%
Trans to Tax Collector	38	700	700	900	-	900	28.57%
Trans to 103 Stormwater Ops	-	22,900	22,900	13,000	-	13,000	(43.23)%
Total Appropriations	1,133	31,100	27,200	23,400	-	23,400	(24.76)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,248	17,000	16,300	19,700	-	19,700	15.88%
Delinquent Ad Valorem Taxes	9	-	-	-	-	-	N/A
Interest/Misc	66	-	-	-	-	-	N/A
Trans frm Property Appraiser	1	-	-	-	-	-	N/A
Trans frm Tax Collector	13	-	-	-	-	-	N/A
Carry Forward	15,400	15,000	15,600	4,700	-	4,700	(68.67)%
Less 5% Required By Law	-	(900)	-	(1,000)	-	(1,000)	11.11%
Total Funding	16,736	31,100	31,900	23,400	-	23,400	(24.76)%

Naples Production Park MSTBU Fund (138)

Fund Type: **Special Revenue**

Description: **Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTBU).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	-	220,000	166,500	-	166,500	N/A
Trans to 232 PR/NPP Bond	366,509	6,200	-	-	-	-	(100.00)%
Total Appropriations	366,509	6,200	220,000	166,500	-	166,500	2,585.48 %
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,197	6,500	1,600	2,000	-	2,000	(69.23)%
Trans fm 232 PR Ind & N Prod Pk	382,600	-	-	-	-	-	N/A
Carry Forward	365,700	-	383,000	164,600	-	164,600	N/A
Less 5% Required By Law	-	(300)	-	(100)	-	(100)	(66.67)%
Total Funding	749,497	6,200	384,600	166,500	-	166,500	2,585.48 %

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Naples Park Drainage MSTBU (139)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	138,900	100	151,600	-	151,600	9.14%
Indirect Cost Reimburs	500	500	500	600	-	600	20.00%
Trans to Property Appraiser	69	100	100	200	-	200	100.00%
Trans to Tax Collector	166	300	300	200	-	200	(33.33)%
Total Appropriations	836	139,800	1,000	152,600	-	152,600	9.16%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	8,055	8,500	8,200	8,600	-	8,600	1.18%
Delinquent Ad Valorem Taxes	118	-	-	-	-	-	N/A
Interest/Misc	554	-	700	-	-	-	N/A
Trans frm Property Appraiser	6	-	-	-	-	-	N/A
Trans frm Tax Collector	58	-	-	-	-	-	N/A
Carry Forward	128,600	131,800	136,600	144,500	-	144,500	9.64%
Less 5% Required By Law	-	(500)	-	(500)	-	(500)	0.00%
Total Funding	137,391	139,800	145,500	152,600	-	152,600	9.16%

Naples Production Park Maintenance MSTBU (141)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	58,100	100	100,100	-	100,100	72.29%
Indirect Cost Reimburs	200	200	200	200	-	200	0.00%
Reserve for Capital	-	-	-	926,300	-	926,300	N/A
Total Appropriations	300	58,300	300	1,026,600	-	1,026,600	1,660.89%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	244	-	5,500	5,000	-	5,000	N/A
Carry Forward	58,500	58,300	1,016,700	1,021,900	-	1,021,900	1,652.83%
Less 5% Required By Law	-	-	-	(300)	-	(300)	N/A
Total Funding	58,744	58,300	1,022,200	1,026,600	-	1,026,600	1,660.89%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Pine Ridge Industrial Park MSTBU (142)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	100	100	100	-	100	0.00%
Indirect Cost Reimburs	800	700	700	600	-	600	(14.29)%
Capital Outlay	-	1,986,000	-	2,073,700	-	2,073,700	4.42%
Total Appropriations	900	1,986,800	800	2,074,400	-	2,074,400	4.41%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	8,243	6,000	8,600	9,600	-	9,600	60.00%
Carry Forward	1,976,000	1,981,100	2,057,500	2,065,300	-	2,065,300	4.25%
Less 5% Required By Law	-	(300)	-	(500)	-	(500)	66.67%
Total Funding	1,984,243	1,986,800	2,066,100	2,074,400	-	2,074,400	4.41%

Vanderbilt Beach MSTU (143)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities to underground.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	430,468	3,095,300	3,110,600	4,013,700	-	4,013,700	29.67%
Indirect Cost Reimburs	7,500	8,800	8,800	15,500	-	15,500	76.14%
Capital Outlay	214,918	500,000	-	650,000	-	650,000	30.00%
Trans to Property Appraiser	11,693	13,100	13,100	13,500	-	13,500	3.05%
Trans to Tax Collector	28,129	35,000	35,000	34,200	-	34,200	(2.29)%
Trans to 111 Unincorp Gen Fd	81,900	85,000	85,000	91,000	-	91,000	7.06%
Reserve for Capital	-	-	-	75,000	-	75,000	N/A
Total Appropriations	774,608	3,737,200	3,252,500	4,892,900	-	4,892,900	30.92%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,380,988	1,488,600	1,429,100	1,702,200	-	1,702,200	14.35%
Delinquent Ad Valorem Taxes	12,974	-	-	-	-	-	N/A
Interest/Misc	20,549	22,000	22,000	28,000	-	28,000	27.27%
Trans frm Property Appraiser	929	-	-	-	-	-	N/A
Trans frm Tax Collector	9,857	-	-	-	-	-	N/A
Carry Forward	4,400,200	2,302,200	5,050,800	3,249,400	-	3,249,400	41.14%
Less 5% Required By Law	-	(75,600)	-	(86,700)	-	(86,700)	14.68%
Total Funding	5,825,497	3,737,200	6,501,900	4,892,900	-	4,892,900	30.92%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Ochopee Fire Control District (146)

Fund Type: **Special Revenue**

Description: **The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	8,200	8,000	8,000	6,700	-	6,700	(16.25)%
Remittances	1,829,458	1,862,100	1,862,100	2,216,200	-	2,216,200	19.02%
Trans to Property Appraiser	10,402	13,400	10,700	12,300	-	12,300	(8.21)%
Trans to Tax Collector	27,269	31,200	31,200	32,300	-	32,300	3.53%
Reserve for Cash Flow	-	275,000	-	275,000	-	275,000	0.00%
Total Appropriations	1,875,329	2,189,700	1,912,000	2,542,500	-	2,542,500	16.11%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,205,459	1,376,200	1,321,200	1,564,900	-	1,564,900	13.71%
Delinquent Ad Valorem Taxes	57,980	-	500	-	-	-	N/A
Miscellaneous Revenues	-	1,200	-	-	-	-	(100.00)%
Interest/Misc	5,030	1,000	3,000	1,000	-	1,000	0.00%
Trans frm Property Appraiser	826	1,700	1,700	1,800	-	1,800	5.88%
Trans frm Tax Collector	9,555	10,600	10,600	11,700	-	11,700	10.38%
Trans fm 001 Gen Fund	565,100	565,100	565,100	565,100	-	565,100	0.00%
Carry Forward	517,600	302,800	486,200	476,300	-	476,300	57.30%
Less 5% Required By Law	-	(68,900)	-	(78,300)	-	(78,300)	13.64%
Total Funding	2,361,549	2,189,700	2,388,300	2,542,500	-	2,542,500	16.11%

Goodland/Horr's Island Fire District (149)

Fund Type: **Special Revenue**

Description: **This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to the residents of Goodland through a contractual agreement with a local fire department.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	1,000	1,000	1,000	1,000	-	1,000	0.00%
Remittances	112,447	134,800	134,800	140,900	-	140,900	4.53%
Trans to Property Appraiser	917	1,900	1,000	1,700	-	1,700	(10.53)%
Trans to Tax Collector	2,987	3,400	3,400	3,600	-	3,600	5.88%
Total Appropriations	117,351	141,100	140,200	147,200	-	147,200	4.32%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	111,438	132,600	127,300	145,700	-	145,700	9.88%
Delinquent Ad Valorem Taxes	6,008	-	-	-	-	-	N/A
Interest/Misc	249	-	100	-	-	-	N/A
Trans frm Property Appraiser	72	-	-	-	-	-	N/A
Trans frm Tax Collector	1,047	-	-	-	-	-	N/A
Carry Forward	20,300	15,200	21,700	8,900	-	8,900	(41.45)%
Less 5% Required By Law	-	(6,700)	-	(7,400)	-	(7,400)	10.45%
Total Funding	139,114	141,100	149,100	147,200	-	147,200	4.32%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Sabal Palm Road Extension MSTBU (151)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	30,400	300	32,800	-	32,800	7.89%
Indirect Cost Reimburs	300	500	500	200	-	200	(60.00)%
Trans to 111 Unincorp Gen Fd	2,900	3,000	3,000	3,200	-	3,200	6.67%
Reserve for Capital	-	35,800	-	30,000	-	30,000	(16.20)%
Total Appropriations	3,300	69,700	3,800	66,200	-	66,200	(5.02)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	305	-	-	-	-	-	N/A
Carry Forward	73,000	69,700	70,000	66,200	-	66,200	(5.02)%
Total Funding	73,305	69,700	70,000	66,200	-	66,200	(5.02)%

Lely Golf Estates Beautification MSTU (152)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	182,983	231,100	243,400	269,600	-	269,600	16.66%
Indirect Cost Reimburs	6,300	6,600	6,600	7,200	-	7,200	9.09%
Capital Outlay	-	183,200	150,000	189,200	-	189,200	3.28%
Trans to Property Appraiser	2,385	3,000	3,000	3,100	-	3,100	3.33%
Trans to Tax Collector	6,878	7,700	7,700	8,900	-	8,900	15.58%
Trans to 111 Unincorp Gen Fd	52,600	54,700	54,700	58,800	-	58,800	7.50%
Reserve for Insurance	-	150,000	-	150,000	-	150,000	0.00%
Total Appropriations	251,146	636,300	465,400	686,800	-	686,800	7.94%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	290,730	312,400	299,900	360,700	-	360,700	15.46%
Delinquent Ad Valorem Taxes	3,185	-	-	-	-	-	N/A
Interest/Misc	2,387	2,300	2,900	3,000	-	3,000	30.43%
Trans frm Property Appraiser	189	-	-	-	-	-	N/A
Trans frm Tax Collector	2,410	-	-	-	-	-	N/A
Carry Forward	456,200	337,500	504,000	341,400	-	341,400	1.16%
Less 5% Required By Law	-	(15,900)	-	(18,300)	-	(18,300)	15.09%
Total Funding	755,101	636,300	806,800	686,800	-	686,800	7.94%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Golden Gate Beautification MSTU (153)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	145,905	330,000	316,100	278,800	-	278,800	(15.52)%
Indirect Cost Reimburs	7,000	4,600	4,600	5,200	-	5,200	13.04%
Capital Outlay	-	1,181,200	110,000	1,464,700	-	1,464,700	24.00%
Trans to Property Appraiser	3,692	4,500	4,500	5,000	-	5,000	11.11%
Trans to Tax Collector	9,768	11,300	11,300	13,000	-	13,000	15.04%
Trans to 111 Unincorp Gen Fd	53,700	56,000	56,000	60,100	-	60,100	7.32%
Total Appropriations	220,066	1,587,600	502,500	1,826,800	-	1,826,800	15.07%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	468,505	533,600	512,300	607,400	-	607,400	13.83%
Delinquent Ad Valorem Taxes	7,412	-	-	-	-	-	N/A
Interest/Misc	4,946	4,900	6,100	6,500	-	6,500	32.65%
Trans frm Property Appraiser	293	-	-	-	-	-	N/A
Trans frm Tax Collector	3,423	-	-	-	-	-	N/A
Carry Forward	963,300	1,076,100	1,227,800	1,243,700	-	1,243,700	15.57%
Less 5% Required By Law	-	(27,000)	-	(30,800)	-	(30,800)	14.07%
Total Funding	1,447,880	1,587,600	1,746,200	1,826,800	-	1,826,800	15.07%

Hawksridge Stormwater Pumping System MSTU (154)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development (PUD).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	437	54,800	900	54,900	-	54,900	0.18%
Indirect Cost Reimburs	700	800	800	800	-	800	0.00%
Trans to Property Appraiser	23	100	100	100	-	100	0.00%
Trans to Tax Collector	201	300	300	300	-	300	0.00%
Reserve for Capital	-	7,800	-	14,200	-	14,200	82.05%
Total Appropriations	1,361	63,800	2,100	70,300	-	70,300	10.19%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	2,654	2,800	2,700	2,800	-	2,800	0.00%
Delinquent Ad Valorem Taxes	3,103	-	-	-	-	-	N/A
Interest/Misc	255	-	-	-	-	-	N/A
Trans frm Property Appraiser	2	-	-	-	-	-	N/A
Trans frm Tax Collector	2,316	-	-	-	-	-	N/A
Carry Forward	60,100	61,200	67,100	67,700	-	67,700	10.62%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	68,429	63,800	69,800	70,300	-	70,300	10.19%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Radio Road Beautification (158)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	109,031	120,100	111,800	151,300	-	151,300	25.98%
Indirect Cost Reimburs	3,300	3,300	3,300	3,400	-	3,400	3.03%
Capital Outlay	-	100,000	60,000	50,000	-	50,000	(50.00)%
Trans to Tax Collector	-	-	100	-	-	-	N/A
Trans to 111 Unincorp Gen Fd	39,200	40,700	40,700	43,900	-	43,900	7.86%
Reserve for Capital	-	255,700	-	67,400	-	67,400	(73.64)%
Total Appropriations	151,531	519,800	215,900	316,000	-	316,000	(39.21)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	2,761	3,400	2,800	1,700	-	1,700	(50.00)%
Carry Forward	676,300	516,600	527,500	314,400	-	314,400	(39.14)%
Less 5% Required By Law	-	(200)	-	(100)	-	(100)	(50.00)%
Total Funding	679,061	519,800	530,300	316,000	-	316,000	(39.21)%

Forest Lakes Roadway & Drainage MSTU (159)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	126,508	165,500	193,700	175,500	-	175,500	6.04%
Indirect Cost Reimburs	5,100	4,300	4,300	4,200	-	4,200	(2.33)%
Capital Outlay	-	168,300	194,000	-	-	-	(100.00)%
Trans to Property Appraiser	2,463	9,500	9,500	8,500	-	8,500	(10.53)%
Trans to Tax Collector	6,477	21,500	21,500	23,500	-	23,500	9.30%
Trans to 111 Unincorp Gen Fd	56,700	59,100	59,100	63,300	-	63,300	7.11%
Trans to 259 Forest Lakes	50,000	-	-	-	-	-	N/A
Reserve for Capital	-	778,100	-	1,658,600	-	1,658,600	113.16%
Total Appropriations	247,248	1,206,300	482,100	1,933,600	-	1,933,600	60.29%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	289,373	912,600	876,100	1,031,200	-	1,031,200	13.00%
Interest/Misc	2,132	3,000	-	3,000	-	3,000	0.00%
Trans frm Property Appraiser	557	-	-	-	-	-	N/A
Trans fm 259 Forest Lake Debt	76,600	-	-	38,500	-	38,500	N/A
Carry Forward	397,300	336,500	518,800	912,800	-	912,800	171.26%
Less 5% Required By Law	-	(45,800)	-	(51,900)	-	(51,900)	13.32%
Total Funding	765,962	1,206,300	1,394,900	1,933,600	-	1,933,600	60.29%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Bayshore/Avalon Beautification MSTU (160)

Fund Type: **Special Revenue**

Description: **Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source is a transfer from the Bayshore/Avalon Beautification MSTU Fund (163).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	614,519	-	11,600	1,179,600	-	1,179,600	N/A
Capital Outlay	3,885,034	305,000	2,980,900	-	-	-	(100.00)%
Advance/Repay to 187 Baysh CRA	-	554,600	-	-	-	-	(100.00)%
Reserve for Capital	-	45,200	-	50,700	-	50,700	12.17%
Total Appropriations	4,499,553	904,800	2,992,500	1,230,300	-	1,230,300	35.97%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	42,818	-	-	-	-	-	N/A
Interest/Misc	22,798	-	13,900	14,200	-	14,200	N/A
Trans fm 163 Baysh/Av Beaut Fd	791,600	904,800	904,800	557,300	-	557,300	(38.41)%
Carry Forward	5,821,100	-	2,733,400	659,600	-	659,600	N/A
Less 5% Required By Law	-	-	-	(800)	-	(800)	N/A
Total Funding	6,678,316	904,800	3,652,100	1,230,300	-	1,230,300	35.97%

Immokalee Beautification (162)

Fund Type: **Special Revenue**

Description: **Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district according to service standards established by separate citizen advisory committees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	158,606	471,100	689,400	428,800	-	428,800	(8.98)%
Indirect Cost Reimburs	2,000	2,700	2,700	3,400	-	3,400	25.93%
Capital Outlay	13,605	500,000	-	800,000	-	800,000	60.00%
Trans to Property Appraiser	3,272	4,400	4,400	4,500	-	4,500	2.27%
Trans to Tax Collector	8,793	10,700	10,700	10,800	-	10,800	0.93%
Trans to 186 Immok Redev Fd	85,000	92,800	92,800	92,800	-	92,800	0.00%
Trans to 716 Im CRA Match	2,503	-	-	-	-	-	N/A
Reserve for Capital	-	436,700	-	112,800	-	112,800	(74.17)%
Total Appropriations	273,779	1,518,400	800,000	1,453,100	-	1,453,100	(4.30)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	391,047	460,800	442,400	515,300	-	515,300	11.83%
Delinquent Ad Valorem Taxes	23,624	-	-	-	-	-	N/A
Miscellaneous Revenues	20,653	-	-	-	-	-	N/A
Interest/Misc	5,423	5,000	6,800	7,000	-	7,000	40.00%
Trans frm Property Appraiser	260	-	-	-	-	-	N/A
Trans frm Tax Collector	3,083	-	-	-	-	-	N/A
Carry Forward	1,137,500	1,076,000	1,307,800	957,000	-	957,000	(11.06)%
Less 5% Required By Law	-	(23,400)	-	(26,200)	-	(26,200)	11.97%
Total Funding	1,581,590	1,518,400	1,757,000	1,453,100	-	1,453,100	(4.30)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Bayshore Beautification MSTU (163)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	271,005	567,400	471,000	699,200	-	699,200	23.23%
Indirect Cost Reimburs	5,200	6,500	6,500	8,200	-	8,200	26.15%
Capital Outlay	-	-	-	25,000	-	25,000	N/A
Trans to Property Appraiser	9,892	12,600	12,600	13,000	-	13,000	3.17%
Trans to Tax Collector	26,036	30,000	30,000	35,200	-	35,200	17.33%
Trans to 160 Baysh Beau MSTU Proj	791,600	904,800	904,800	557,300	-	557,300	(38.41)%
Trans to 187 Bayshore Redev Fd	125,500	125,500	125,500	125,500	-	125,500	0.00%
Reserve for Contingencies	-	54,600	-	35,000	-	35,000	(35.90)%
Reserve for Capital	-	-	-	335,400	-	335,400	N/A
Total Appropriations	1,229,234	1,701,400	1,550,400	1,833,800	-	1,833,800	7.78%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	1,218,430	1,425,500	1,368,500	1,706,700	-	1,706,700	19.73%
Delinquent Ad Valorem Taxes	24,353	-	-	-	-	-	N/A
Interest/Misc	2,896	-	3,200	3,200	-	3,200	N/A
Trans frm Property Appraiser	785	-	-	-	-	-	N/A
Trans frm Tax Collector	9,123	-	-	-	-	-	N/A
Carry Forward	362,000	347,200	388,300	209,600	-	209,600	(39.63)%
Less 5% Required By Law	-	(71,300)	-	(85,700)	-	(85,700)	20.20%
Total Funding	1,617,587	1,701,400	1,760,000	1,833,800	-	1,833,800	7.78%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Haldeman Creek MSTU (164)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	60,600	9,800	20,800	-	20,800	(65.68)%
Indirect Cost Reimburs	700	600	600	500	-	500	(16.67)%
Trans to Property Appraiser	1,071	1,500	1,500	1,800	-	1,800	20.00%
Trans to Tax Collector	3,135	3,800	3,800	4,700	-	4,700	23.68%
Trans to 187 Bayshore Redev Fd	11,300	11,300	11,300	11,300	-	11,300	0.00%
Reserve for Capital	-	778,600	-	1,004,600	-	1,004,600	29.03%
Total Appropriations	16,306	856,400	27,000	1,043,700	-	1,043,700	21.87%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	126,709	151,800	145,700	188,600	-	188,600	24.24%
Delinquent Ad Valorem Taxes	5,022	-	-	-	-	-	N/A
Miscellaneous Revenues	10,056	-	-	-	-	-	N/A
Interest/Misc	2,827	3,000	3,100	3,400	-	3,400	13.33%
Trans frm Property Appraiser	85	-	-	-	-	-	N/A
Trans frm Tax Collector	1,098	-	-	-	-	-	N/A
Carry Forward	610,000	709,600	739,500	861,300	-	861,300	21.38%
Less 5% Required By Law	-	(8,000)	-	(9,600)	-	(9,600)	20.00%
Total Funding	755,797	856,400	888,300	1,043,700	-	1,043,700	21.87%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Rock Road MSTU (165)

Fund Type: **Special Revenue**

Description: **Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	18,624	75,000	25,100	63,600	-	63,600	(15.20)%
Indirect Cost Reimburs	1,000	1,100	1,100	1,200	-	1,200	9.09%
Trans to Property Appraiser	439	2,000	2,000	600	-	600	(70.00)%
Trans to Tax Collector	3,736	2,000	2,000	1,700	-	1,700	(15.00)%
Trans to 111 Unincorp Gen Fd	4,300	4,500	4,500	4,900	-	4,900	8.89%
Advance/Repay to 111 Unincrp Gen Fd	83,800	-	-	-	-	-	N/A
Reserve for Capital	-	27,600	-	55,400	-	55,400	100.72%
Total Appropriations	111,899	112,200	34,700	127,400	-	127,400	13.55%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	123,351	49,900	47,900	46,000	-	46,000	(7.82)%
Delinquent Ad Valorem Taxes	1,187	-	-	-	-	-	N/A
Interest/Misc	294	-	200	-	-	-	N/A
Trans frm Property Appraiser	35	-	-	-	-	-	N/A
Trans frm Tax Collector	1,309	-	-	-	-	-	N/A
Carry Forward	56,000	64,800	70,300	83,700	-	83,700	29.17%
Less 5% Required By Law	-	(2,500)	-	(2,300)	-	(2,300)	(8.00)%
Total Funding	182,176	112,200	118,400	127,400	-	127,400	13.55%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Vanderbilt Waterways MSTU (168)

Fund Type: **Special Revenue**

Description: **The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	7,230	84,200	900	101,600	-	101,600	20.67%
Indirect Cost Reimburs	-	5,000	5,000	1,200	-	1,200	(76.00)%
Trans to Property Appraiser	3,084	4,500	4,500	4,000	-	4,000	(11.11)%
Trans to Tax Collector	7,584	12,900	12,900	10,300	-	10,300	(20.16)%
Trans to 111 Unincorp Gen Fd	16,000	16,600	16,600	17,700	-	17,700	6.63%
Advance/Repay to 001 General Fd	190,100	236,800	236,800	-	-	-	(100.00)%
Advance/Repay to 111 Unincrp Gen Fd	52,000	1,000	1,000	-	-	-	(100.00)%
Reserve for Capital	-	209,500	-	738,400	-	738,400	252.46%
Total Appropriations	275,998	570,500	277,700	873,200	-	873,200	53.06%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	366,877	403,500	387,400	471,900	-	471,900	16.95%
Delinquent Ad Valorem Taxes	4,815	-	-	-	-	-	N/A
Intergovernmental Revenues	113,027	-	-	-	-	-	N/A
Interest/Misc	624	-	-	3,000	-	3,000	N/A
Trans frm Property Appraiser	245	-	-	-	-	-	N/A
Trans frm Tax Collector	2,657	-	-	-	-	-	N/A
Carry Forward	100,200	187,200	312,400	422,100	-	422,100	125.48%
Less 5% Required By Law	-	(20,200)	-	(23,800)	-	(23,800)	17.82%
Total Funding	588,445	570,500	699,800	873,200	-	873,200	53.06%

Local Provider Participation (169)

Fund Type: **Special Revenue**

Description: **This fund was established for the levy of a uniform non-ad valorem special assessment which will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services per Ordinance 2021-23.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	152,300	-	-	-	N/A
Remittances	-	-	9,175,600	-	-	-	N/A
Total Appropriations	-	-	9,327,900	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	-	-	9,327,900	-	-	-	N/A
Total Funding	-	-	9,327,900	-	-	-	0.00%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Teen Court (171)

Fund Type: **Special Revenue**

Description: **To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	58,903	62,500	63,500	69,200	-	69,200	10.72%
Operating Expense	1,621	3,900	3,500	4,100	-	4,100	5.13%
Remittances	3,000	3,000	3,000	3,000	-	3,000	0.00%
Total Appropriations	63,524	69,400	70,000	76,300	-	76,300	9.94%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	43,999	40,000	43,000	40,000	-	40,000	0.00%
Interest/Misc	166	-	100	-	-	-	N/A
Trans fm 681 Court Admin	62,300	13,200	13,200	6,000	-	6,000	(54.55)%
Carry Forward	3,100	18,200	46,000	32,300	-	32,300	77.47%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	109,566	69,400	102,300	76,300	-	76,300	9.94%

Conservation Collier - Land Acquisition (172)

Fund Type: **Special Revenue**

Description: **To acquire environmentally sensitive lands through the development and implementation of innovative purchase strategies designed to promote conservation, and restoration of County's natural resources.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	168,489	175,700	226,400	325,000	-	325,000	84.97%
Operating Expense	36,778	322,700	350,700	373,600	-	373,600	15.77%
Indirect Cost Reimburs	22,300	23,700	23,700	19,000	-	19,000	(19.83)%
Capital Outlay	56,950	14,065,100	1,421,600	33,219,600	-	33,219,600	136.18%
Trans to Property Appraiser	-	225,200	225,200	230,000	-	230,000	2.13%
Trans to Tax Collector	-	538,500	538,500	611,700	-	611,700	13.59%
Trans to 111 Unincorp Gen Fd	-	32,600	32,600	48,000	-	48,000	47.24%
Trans to 174 Conserv Collier Maint	-	9,728,900	9,728,900	7,262,200	-	7,262,200	(25.35)%
Reserve for Contingencies	-	70,000	-	35,300	-	35,300	(49.57)%
Total Appropriations	284,518	25,182,400	12,547,600	42,124,400	-	42,124,400	67.28%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	-	26,188,800	25,141,200	30,577,600	-	30,577,600	16.76%
Miscellaneous Revenues	47,013	20,000	74,000	30,000	-	30,000	50.00%
Interest/Misc	1,541	45,000	26,000	32,000	-	32,000	(28.89)%
Trans fm 174 Conserv Collier Maint	335,300	-	-	-	-	-	N/A
Carry Forward	223,900	241,600	323,200	13,016,800	-	13,016,800	5,287.75%
Less 5% Required By Law	-	(1,313,000)	-	(1,532,000)	-	(1,532,000)	16.68%
Total Funding	607,755	25,182,400	25,564,400	42,124,400	-	42,124,400	67.28%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Driver Education (173)

Fund Type: **Special Revenue**

Description: **Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	800	1,000	1,000	800	-	800	(20.00)%
Remittances	141,000	161,800	161,800	175,000	-	175,000	8.16%
Reserve for Contingencies	-	16,000	-	75,600	-	75,600	372.50%
Reserve for Capital	-	52,000	-	-	-	-	(100.00)%
Reserve for Cash Flow	-	32,000	-	35,100	-	35,100	9.69%
Total Appropriations	141,800	262,800	162,800	286,500	-	286,500	9.02%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	156,642	137,000	137,000	155,000	-	155,000	13.14%
Interest/Misc	762	500	400	500	-	500	0.00%
Carry Forward	148,600	132,200	164,200	138,800	-	138,800	4.99%
Less 5% Required By Law	-	(6,900)	-	(7,800)	-	(7,800)	13.04%
Total Funding	306,004	262,800	301,600	286,500	-	286,500	9.02%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Conservation Collier Maintenance (174)

Fund Type: **Special Revenue**

Description: **To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and implementation of plans and programs that are designed to protect, conserve, and restore the County's natural resources.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	251,249	255,000	326,500	474,200	-	474,200	85.96%
Operating Expense	303,231	498,100	494,600	765,700	-	765,700	53.72%
Indirect Cost Reimburs	29,600	34,200	34,200	42,700	-	42,700	24.85%
Capital Outlay	10,136	135,000	13,000	75,000	-	75,000	(44.44)%
Trans to 172 Conserv Collier	335,300	-	-	-	-	-	N/A
Trans to 179 Conserv Collier Proj	-	155,000	155,000	244,100	-	244,100	57.48%
Trans to 506 IT Capital	-	-	-	31,100	-	31,100	N/A
Trans to 673 Pepper Rch	3,001,300	-	-	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	10,000	-	-	-	N/A
Reserve for Contingencies	-	90,000	-	34,000	-	34,000	(62.22)%
Restricted for Unfunded Requests	-	34,695,200	-	40,783,800	-	40,783,800	17.55%
Total Appropriations	3,930,816	35,862,500	1,033,300	42,450,600	-	42,450,600	18.37%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Delinquent Ad Valorem Taxes	170	-	-	-	-	-	N/A
Charges For Services	90	-	-	-	-	-	N/A
Miscellaneous Revenues	25,776	7,900	186,600	9,000	-	9,000	13.92%
Interest/Misc	113,603	350,000	115,600	301,900	-	301,900	(13.74)%
Reimb From Other Depts	747,687	-	-	-	-	-	N/A
Trans frm Tax Collector	1	-	-	-	-	-	N/A
Trans fm 172 Conserv Collier Fd	-	9,728,900	9,728,900	7,262,200	-	7,262,200	(25.35)%
Carry Forward	28,938,700	25,793,700	25,895,200	34,893,000	-	34,893,000	35.28%
Less 5% Required By Law	-	(18,000)	-	(15,500)	-	(15,500)	(13.89)%
Total Funding	29,826,027	35,862,500	35,926,300	42,450,600	-	42,450,600	18.37%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Court Information Technology Fee (178)

Fund Type: **Special Revenue**

Description: **Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	134,398	159,700	162,800	181,100	-	181,100	13.40%
Operating Expense	717,110	1,131,200	1,098,700	1,232,500	-	1,232,500	8.96%
Indirect Cost Reimburs	18,000	32,100	32,100	20,500	-	20,500	(36.14)%
Capital Outlay	10,263	51,200	33,200	30,000	-	30,000	(41.41)%
Reserve for Contingencies	-	34,500	-	36,500	-	36,500	5.80%
Reserve for Capital	-	163,400	-	938,900	-	938,900	474.60%
Reserve for Attrition	-	-	-	(3,700)	-	(3,700)	N/A
Total Appropriations	879,771	1,572,100	1,326,800	2,435,800	-	2,435,800	54.94%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,492,300	900,000	1,100,000	1,000,000	-	1,000,000	11.11%
Miscellaneous Revenues	1,575	-	-	-	-	-	N/A
Interest/Misc	5,226	4,200	5,200	4,200	-	4,200	0.00%
Carry Forward	1,084,100	713,100	1,703,400	1,481,800	-	1,481,800	107.80%
Less 5% Required By Law	-	(45,200)	-	(50,200)	-	(50,200)	11.06%
Total Funding	2,583,201	1,572,100	2,808,600	2,435,800	-	2,435,800	54.94%

Conservation Collier Projects (179)

Fund Type: **Special Revenue**

Description: **This fund accounts for Conservation Collier Capital Improvement Projects**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	60,000	60,000	-	-	-	(100.00)%
Capital Outlay	76,298	95,000	136,600	245,000	-	245,000	157.89%
Total Appropriations	76,298	155,000	196,600	245,000	-	245,000	58.06%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	305	-	-	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	-	155,000	155,000	244,100	-	244,100	57.48%
Carry Forward	118,500	-	42,500	900	-	900	N/A
Total Funding	118,805	155,000	197,500	245,000	-	245,000	58.06%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Domestic Animal Services Donations (180)

Fund Type: **Special Revenue**

Description: **This fund was established to collect and monitor donations given to Domestic Animal Services by private citizens and/or organizations for the benefit of animals and their needs.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	87,456	59,500	88,100	54,400	-	54,400	(8.57)%
Capital Outlay	4,367	-	-	-	-	-	N/A
Reserve for Contingencies	-	5,900	-	2,700	-	2,700	(54.24)%
Restricted for Unfunded Requests	-	508,700	-	540,300	-	540,300	6.21%
Total Appropriations	91,823	574,100	88,100	597,400	-	597,400	4.06%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	457,274	50,000	54,700	69,500	-	69,500	39.00%
Interest/Misc	1,403	2,600	2,300	5,600	-	5,600	115.38%
Carry Forward	190,400	524,100	557,200	526,100	-	526,100	0.38%
Less 5% Required By Law	-	(2,600)	-	(3,800)	-	(3,800)	46.15%
Total Funding	649,076	574,100	614,200	597,400	-	597,400	4.06%

Court Maintenance Fund (181)

Fund Type: **Special Revenue**

Description: **This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	146,111	-	4,885,800	1,550,000	-	1,550,000	N/A
Capital Outlay	-	-	531,000	-	-	-	N/A
Reserve for Capital	-	2,908,000	-	3,074,200	-	3,074,200	5.72%
Total Appropriations	146,111	2,908,000	5,416,800	4,624,200	-	4,624,200	59.02%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	966,716	810,000	960,000	960,000	-	960,000	18.52%
Interest/Misc	30,905	35,000	35,000	35,000	-	35,000	0.00%
Carry Forward	7,249,300	2,105,300	8,100,800	3,679,000	-	3,679,000	74.75%
Less 5% Required By Law	-	(42,300)	-	(49,800)	-	(49,800)	17.73%
Total Funding	8,246,921	2,908,000	9,095,800	4,624,200	-	4,624,200	59.02%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Ave Maria Innovation Zone (182)

Fund Type: **Special Revenue**

Description: **Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	6,000	-	6,000	-	6,000	0.00%
Restricted for Unfunded Requests	-	556,600	-	707,000	-	707,000	27.02%
Total Appropriations	-	562,600	-	713,000	-	713,000	26.73%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,595	2,000	2,100	2,200	-	2,200	10.00%
Trans fm 001 Gen Fund	92,500	105,100	105,100	119,400	-	119,400	13.61%
Trans fm 111 Unincorp Gen Fd	21,000	23,800	23,800	27,100	-	27,100	13.87%
Carry Forward	318,400	431,900	433,500	564,500	-	564,500	30.70%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	433,495	562,600	564,500	713,000	-	713,000	26.73%

TDC Beach Park Facilities (183)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that funds beach park facility, infrastructure and parking projects.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	419,244	-	823,300	-	-	-	N/A
Capital Outlay	1,359,876	-	3,438,300	-	-	-	N/A
Trans to Tax Collector	25,919	26,000	37,400	29,400	-	29,400	13.08%
Advance/Repay to 370 Sports Cmplx	7,300,000	-	-	-	-	-	N/A
Reserve for Capital	-	1,329,100	-	2,567,600	-	2,567,600	93.18%
Total Appropriations	9,105,039	1,355,100	4,299,000	2,597,000	-	2,597,000	91.65%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	1,295,967	1,068,600	1,496,900	1,175,500	-	1,175,500	10.00%
Interest/Misc	45,899	5,000	24,800	25,000	-	25,000	400.00%
Carry Forward	11,997,100	335,300	4,233,900	1,456,600	-	1,456,600	334.42%
Less 5% Required By Law	-	(53,800)	-	(60,100)	-	(60,100)	11.71%
Total Funding	13,338,966	1,355,100	5,755,600	2,597,000	-	2,597,000	91.65%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Tourism Promotion (184)

Fund Type: **Special Revenue**

Description: **This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	7,453,940	10,754,300	9,430,200	18,732,900	-	18,732,900	74.19%
Indirect Cost Reimburs	103,600	97,800	97,800	80,700	-	80,700	(17.48)%
Trans to Tax Collector	257,630	226,900	381,200	305,000	-	305,000	34.42%
Trans to 194 TDC Prom	1,501,900	1,784,400	1,784,400	1,784,400	-	1,784,400	0.00%
Trans to 196 TDC Eco Disaster	-	796,900	796,900	-	-	-	(100.00)%
Trans to 759 Sports Complex	470,900	473,300	473,300	478,100	-	478,100	1.01%
Reserve for Contingencies	-	249,200	-	250,000	-	250,000	0.32%
Total Appropriations	9,787,970	14,382,800	12,963,800	21,631,100	-	21,631,100	50.40%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	12,929,683	10,313,100	15,249,100	11,544,400	-	11,544,400	11.94%
Miscellaneous Revenues	82,414	-	-	-	-	-	N/A
Interest/Misc	16,312	20,000	34,500	24,500	-	24,500	22.50%
Reimb From Other Depts	1,037,677	-	-	-	-	-	N/A
Carry Forward	4,042,800	4,566,400	8,320,900	10,640,700	-	10,640,700	133.02%
Less 5% Required By Law	-	(516,700)	-	(578,500)	-	(578,500)	11.96%
Total Funding	18,108,886	14,382,800	23,604,500	21,631,100	-	21,631,100	50.40%

TDC Beach Renourishment and Inlet Project Management (185)

Fund Type: **Special Revenue**

Description: **This fund provides for management and administration of beach renourishment projects, pass and inlet projects, beach and pass monitoring, and beach maintenance.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	582,982	736,500	588,100	839,100	-	839,100	13.93%
Operating Expense	82,531	246,300	162,900	277,300	-	277,300	12.59%
Indirect Cost Reimburs	51,300	47,500	47,500	49,500	-	49,500	4.21%
Trans to 113 Com Dev Fd	20,000	22,600	22,600	28,700	-	28,700	26.99%
Trans to 114 Pollutn Ctrl Fd	43,300	43,300	43,300	45,000	-	45,000	3.93%
Trans to 506 IT Capital	-	-	-	17,800	-	17,800	N/A
Reserve for Contingencies	-	60,000	-	37,200	-	37,200	(38.00)%
Total Appropriations	780,113	1,156,200	864,400	1,294,600	-	1,294,600	11.97%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,944	1,000	1,000	1,000	-	1,000	0.00%
Reimb From Other Depts	6,540	-	-	-	-	-	N/A
Trans fm 195 TDC Cap Fd	846,000	883,700	883,700	817,600	-	817,600	(7.48)%
Carry Forward	381,300	271,600	455,900	476,100	-	476,100	75.29%
Less 5% Required By Law	-	(100)	(100)	(100)	-	(100)	0.00%
Total Funding	1,235,784	1,156,200	1,340,500	1,294,600	-	1,294,600	11.97%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Immokalee Redevelopment (186)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	207,644	195,200	196,100	239,500	-	239,500	22.69%
Operating Expense	183,829	336,300	366,500	281,600	-	281,600	(16.27)%
Indirect Cost Reimburs	49,400	52,200	52,200	29,800	-	29,800	(42.91)%
Capital Outlay	13,605	75,000	75,000	130,500	-	130,500	74.00%
Trans to 001 Gen Fd	53,800	53,800	53,800	53,800	-	53,800	0.00%
Trans to 187 Bayshore Redev Fd	74,100	74,100	74,100	84,900	-	84,900	14.57%
Trans to 716 Im CRA Match	233,266	-	-	-	-	-	N/A
Trans to 786 Imm CRA Cap	-	97,600	461,900	434,200	-	434,200	344.88%
Advance/Repay to 111 Unincrp Gen Fd	30,000	90,000	90,000	-	-	-	(100.00)%
Reserve for Contingencies	-	30,300	-	53,100	-	53,100	75.25%
Total Appropriations	845,644	1,004,500	1,369,600	1,307,400	-	1,307,400	30.15%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,308	6,300	7,000	7,200	-	7,200	14.29%
Impact Fees	1,334	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	728,400	821,100	821,100	984,800	-	984,800	19.94%
Trans fm 111 Unincorp Gen Fd	164,900	185,900	185,900	223,000	-	223,000	19.96%
Trans fm 162 Immokalee Beaut Fd	85,000	92,800	92,800	92,800	-	92,800	0.00%
Carry Forward	1,203,600	(101,300)	262,800	-	-	-	(100.00)%
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.33%
Total Funding	2,189,542	1,004,500	1,369,600	1,307,400	-	1,307,400	30.15%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Bayshore/Gateway Triangle Redevelopment (187)

Fund Type: **Special Revenue**

Description: **Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	410,725	453,800	453,800	539,800	-	539,800	18.95%
Operating Expense	234,893	476,100	496,100	445,600	-	445,600	(6.41)%
Indirect Cost Reimburs	60,500	67,000	67,000	53,700	-	53,700	(19.85)%
Capital Outlay	-	-	-	50,000	-	50,000	N/A
Trans to 001 Gen Fd	53,800	53,800	53,800	53,800	-	53,800	0.00%
Trans to 287 CRA Loan	3,071,500	-	-	-	-	-	N/A
Trans to 787 Baysh CRA Projects	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.59%
Reserve for Contingencies	-	100,000	-	15,500	-	15,500	(84.50)%
Total Appropriations	7,031,417	2,867,800	3,853,700	3,589,600	-	3,589,600	25.17%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	6,501,537	-	-	-	-	-	N/A
Interest/Misc	17,994	20,000	19,800	20,000	-	20,000	0.00%
Trans fm 001 Gen Fund	1,915,000	2,188,000	2,188,000	2,730,700	-	2,730,700	24.80%
Trans fm 111 Unincorp Gen Fd	433,500	495,300	495,300	618,200	-	618,200	24.81%
Trans fm 163 Baysh/Av Beaut Fd	125,500	125,500	125,500	125,500	-	125,500	0.00%
Trans fm 164 Haldeman Creek	11,300	11,300	11,300	11,300	-	11,300	0.00%
Trans fm 186 Immok Redev Fd	74,100	74,100	74,100	84,900	-	84,900	14.57%
Adv/Repay fm 160 Baysh	-	554,600	-	-	-	-	(100.00)%
Carry Forward	1,195,300	(600,000)	939,700	-	-	-	(100.00)%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
Total Funding	10,274,231	2,867,800	3,853,700	3,589,600	-	3,589,600	25.17%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

800 MHz Intergovernmental Radio Communication Program (188)

Fund Type: **Special Revenue**

Description: **Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	197,607	213,900	197,400	226,100	-	226,100	5.70%
Operating Expense	1,296,994	1,446,600	1,412,700	1,618,600	-	1,618,600	11.89%
Indirect Cost Reimburs	10,200	21,600	21,600	22,900	-	22,900	6.02%
Capital Outlay	47,026	225,000	100,000	73,000	-	73,000	(67.56)%
Total Appropriations	1,551,827	1,907,100	1,731,700	1,940,600	-	1,940,600	1.76%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	296,109	281,600	300,200	299,000	-	299,000	6.18%
Miscellaneous Revenues	112,036	150,400	145,000	134,000	-	134,000	(10.90)%
Interest/Misc	2,315	1,000	1,000	1,000	-	1,000	0.00%
Reimb From Other Depts	54,180	68,100	75,000	105,000	-	105,000	54.19%
Trans fm 001 Gen Fund	417,100	866,400	866,400	1,226,700	-	1,226,700	41.59%
Trans fm 505 IT Ops	400,000	300,000	300,000	-	-	-	(100.00)%
Carry Forward	510,800	261,200	240,700	196,600	-	196,600	(24.73)%
Less 5% Required By Law	-	(21,600)	-	(21,700)	-	(21,700)	0.46%
Total Funding	1,792,541	1,907,100	1,928,300	1,940,600	-	1,940,600	1.76%

Miscellaneous Florida Statutes Fund (190)

Fund Type: **Special Revenue**

Description: **Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be used to improve handicapped and general accessibility to government facilities.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	25,000	25,000	46,900	-	46,900	87.60%
Reserve for Capital	-	47,500	-	-	-	-	(100.00)%
Total Appropriations	-	72,500	25,000	46,900	-	46,900	(35.31)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	5,000	2,000	2,400	-	2,400	(52.00)%
Interest/Misc	282	-	-	-	-	-	N/A
Carry Forward	67,400	67,800	67,700	44,700	-	44,700	(34.07)%
Less 5% Required By Law	-	(300)	-	(200)	-	(200)	(33.33)%
Total Funding	67,682	72,500	69,700	46,900	-	46,900	(35.31)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Court Innovations (192)

Fund Type: **Special Revenue**

Description: **Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	192,000	193,000	192,000	192,000	-	192,000	(0.52)%
Total Appropriations	192,000	193,000	192,000	192,000	-	192,000	(0.52)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	43,999	40,000	43,000	40,000	-	40,000	0.00%
Interest/Misc	108	-	-	-	-	-	N/A
Trans fm 681 Court Admin	151,700	149,600	149,600	142,900	-	142,900	(4.48)%
Carry Forward	6,700	5,400	10,500	11,100	-	11,100	105.56%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	202,507	193,000	203,100	192,000	-	192,000	(0.52)%

TDC Museum (Non-County) Grants (193)

Fund Type: **Special Revenue**

Description: **This fund provides Tourist Development monies on a grant request basis to promote museum special events and traveling exhibits.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Indirect Cost Reimburs	3,600	4,800	4,800	1,500	-	1,500	(68.75)%
Remittances	249,791	600,000	600,000	850,000	-	850,000	41.67%
Trans to Tax Collector	13,794	12,700	12,700	18,800	-	18,800	48.03%
Restricted for Unfunded Requests	-	1,058,200	-	1,220,400	-	1,220,400	15.33%
Total Appropriations	267,185	1,675,700	617,500	2,090,700	-	2,090,700	24.77%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	689,677	570,100	798,600	627,100	-	627,100	10.00%
Interest/Misc	4,694	4,000	5,500	4,500	-	4,500	12.50%
Carry Forward	877,000	1,130,400	1,304,200	1,490,800	-	1,490,800	31.88%
Less 5% Required By Law	-	(28,800)	-	(31,700)	-	(31,700)	10.07%
Total Funding	1,571,371	1,675,700	2,108,300	2,090,700	-	2,090,700	24.77%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

TDC Office Management and Operations (194)

Fund Type: **Special Revenue**

Description: **This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program management, and marketing and promotion activities provided through County staff.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	981,560	992,500	955,600	1,284,700	-	1,284,700	29.44%
Operating Expense	387,123	438,800	388,100	419,400	-	419,400	(4.42)%
Indirect Cost Reimburs	70,800	54,500	54,500	47,000	-	47,000	(13.76)%
Trans to 001 Gen Fd	170,300	170,300	170,300	170,300	-	170,300	0.00%
Trans to 301 Co Wide Cap Fd	-	5,100	5,100	5,100	-	5,100	0.00%
Trans to 506 IT Capital	-	-	-	59,300	-	59,300	N/A
Reserve for Contingencies	-	148,500	-	49,400	-	49,400	(66.73)%
Reserve for Capital	-	21,300	-	50,000	-	50,000	134.74%
Reserve for Attrition	-	(18,500)	-	(21,300)	-	(21,300)	15.14%
Total Appropriations	1,609,784	1,812,500	1,573,600	2,063,900	-	2,063,900	13.87%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	71	-	-	-	-	-	N/A
Interest/Misc	1,098	-	1,600	-	-	-	N/A
Trans fm 184 TDC Promo	1,501,900	1,784,400	1,784,400	1,784,400	-	1,784,400	0.00%
Carry Forward	175,100	28,100	67,100	279,500	-	279,500	894.66%
Total Funding	1,678,169	1,812,500	1,853,100	2,063,900	-	2,063,900	13.87%

TDC Beach Renourishment & Inlet Management (195)

Fund Type: **Special Revenue**

Description: **This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass monitoring requirements, and beach maintenance efforts.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	40,580	-	-	800	-	800	N/A
Operating Expense	2,056,193	1,584,600	6,316,700	1,482,000	-	1,482,000	(6.47)%
Capital Outlay	982,317	5,466,500	12,480,900	1,371,000	-	1,371,000	(74.92)%
Trans to Tax Collector	282,129	256,100	356,100	312,000	-	312,000	21.83%
Trans to 119 Sea Turtle	171,700	171,700	171,700	171,700	-	171,700	0.00%
Trans to 185 TDC Eng	846,000	883,700	883,700	817,600	-	817,600	(7.48)%
Advance/Repay to 370 Sports Cmplx	9,900,000	-	-	-	-	-	N/A
Reserve for Capital	-	39,225,800	-	58,151,300	-	58,151,300	48.25%
Reserve for Catastrophic Event	-	9,070,000	-	9,570,000	-	9,570,000	5.51%
Total Appropriations	14,278,919	56,658,400	20,209,100	71,876,400	-	71,876,400	26.86%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	14,106,457	11,635,500	16,299,900	12,799,000	-	12,799,000	10.00%
Intergovernmental Revenues	3,880,479	-	-	-	-	-	N/A
Miscellaneous Revenues	56,154	-	-	-	-	-	N/A
Interest/Misc	246,285	500,000	312,500	300,000	-	300,000	(40.00)%
Carry Forward	59,017,300	45,129,700	63,029,100	59,432,400	-	59,432,400	31.69%
Less 5% Required By Law	-	(606,800)	-	(655,000)	-	(655,000)	7.94%
Total Funding	77,306,675	56,658,400	79,641,500	71,876,400	-	71,876,400	26.86%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

TDC Promotion Reserve (196)

Fund Type: **Special Revenue**

Description: **This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	100	502,200	502,200	500,100	-	500,100	(0.42)%
Indirect Cost Reimburs	1,100	300	300	400	-	400	33.33%
Reserve for Contingencies	-	-	-	7,300	-	7,300	N/A
Reserve for Disaster Stimulus Advertising	-	1,500,000	-	1,500,000	-	1,500,000	0.00%
Total Appropriations	1,200	2,002,500	502,500	2,007,800	-	2,007,800	0.26%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	7,047	7,000	7,200	7,500	-	7,500	7.14%
Trans fm 184 TDC Promo	-	796,900	796,900	-	-	-	(100.00)%
Carry Forward	1,693,200	1,199,000	1,699,100	2,000,700	-	2,000,700	66.86%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
Total Funding	1,700,247	2,002,500	2,503,200	2,007,800	-	2,007,800	0.26%

County Museums (198)

Fund Type: **Special Revenue**

Description: **This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,180,983	1,285,100	1,316,200	1,512,000	-	1,512,000	17.66%
Operating Expense	619,118	870,800	850,400	808,200	-	808,200	(7.19)%
Indirect Cost Reimburs	261,100	239,200	239,200	280,400	-	280,400	17.22%
Capital Outlay	9,001	40,600	40,600	-	-	-	(100.00)%
Trans to Tax Collector	40,964	40,000	40,000	42,000	-	42,000	5.00%
Trans to 314 Museum Cap	214,326	400,000	400,000	110,000	-	110,000	(72.50)%
Reserve for Contingencies	-	121,800	-	30,500	-	30,500	(74.96)%
Reserve for Capital	-	84,800	-	-	-	-	(100.00)%
Reserve for Attrition	-	(21,000)	-	(25,400)	-	(25,400)	20.95%
Total Appropriations	2,325,491	3,061,300	2,886,400	2,757,700	-	2,757,700	(9.92)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	2,000,000	2,000,000	2,000,000	2,000,000	-	2,000,000	0.00%
Charges For Services	2,635	23,400	8,800	10,200	-	10,200	(56.41)%
Miscellaneous Revenues	1,619	3,000	1,800	1,000	-	1,000	(66.67)%
Interest/Misc	2,634	4,400	5,300	7,600	-	7,600	72.73%
Trans fm 001 Gen Fund	450,000	452,300	483,400	463,000	-	463,000	2.37%
Carry Forward	632,500	679,800	763,900	376,800	-	376,800	(44.57)%
Less 5% Required By Law	-	(101,600)	-	(100,900)	-	(100,900)	(0.69)%
Total Funding	3,089,388	3,061,300	3,263,200	2,757,700	-	2,757,700	(9.92)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

911 Emergency Phone System Enhancement (199)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuant to Florida Statutes. Revenues are currently being posted into Fund 611.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	35,300	35,300	-	-	-	(100.00)%
Total Appropriations	-	35,300	35,300	-	-	-	(100.00)%
%							
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	146	200	200	-	-	-	(100.00)%
Carry Forward	34,900	35,100	35,100	-	-	-	(100.00)%
Total Funding	35,046	35,300	35,300	-	-	-	(100.00)%
%							

Gas Tax Revenue Refunding Bonds, Series 2003/2012 & 2005/2014 (212)

Fund Type: **Debt Service**

Description: **The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212) and the remaining funding is a transfer from the Gas Tax Construction Fund (313).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	1,610	7,000	7,000	7,000	-	7,000	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	11,515,000	11,875,000	11,875,000	12,215,000	-	12,215,000	2.86%
Debt Service - Interest Expense	1,801,954	1,412,700	1,412,700	1,045,900	-	1,045,900	(25.96)%
Reserve for Debt Service	-	970,800	-	1,242,400	-	1,242,400	27.98%
Total Appropriations	13,318,564	14,275,500	13,304,700	14,520,300	-	14,520,300	1.71%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Gas Taxes	2,033,421	1,900,000	2,000,000	2,000,000	-	2,000,000	5.26%
Interest/Misc	5,330	1,000	1,000	1,000	-	1,000	0.00%
Trans fm 313 Gas Tax Cap Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.00%
Carry Forward	1,137,900	1,170,000	1,323,100	1,319,400	-	1,319,400	12.77%
Less 5% Required By Law	-	(95,500)	-	(100,100)	-	(100,100)	4.82%
Total Funding	14,641,651	14,275,500	14,624,100	14,520,300	-	14,520,300	1.71%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Pine Ridge / Naples Production Park Assessment Bond, Series 1993 (232)

Fund Type: **Permanent Fund**

Description: **This special assessment bond, with final maturity in October 2013 was used to finance capital improvements within the respective industrial parks.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 138 Naples Prod Pk	382,600	-	-	-	-	-	N/A
Reserve for Debt Service	-	1,437,800	-	-	-	-	(100.00)%
Total Appropriations	382,600	1,437,800	-	-	-	-	(100.00)%
							%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	4,685	8,000	-	-	-	-	(100.00)%
Trans fm 138 Naples Prod Pk	366,509	6,200	-	-	-	-	(100.00)%
Carry Forward	1,043,800	1,424,000	-	-	-	-	(100.00)%
Less 5% Required By Law	-	(400)	-	-	-	-	(100.00)%
Total Funding	1,414,993	1,437,800	-	-	-	-	(100.00)%
							%

Taxable Special Obligation Revenue Note, Series 2019 (246)

Fund Type: **Debt Service**

Description: **This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	-	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	-	500	500	500	-	500	0.00%
Debt Service - Principal	-	-	-	2,180,000	-	2,180,000	N/A
Debt Service - Interest Expense	768,844	768,900	768,900	739,000	-	739,000	(3.89)%
Total Appropriations	768,844	772,900	772,900	2,923,000	-	2,923,000	278.19%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	63	100	100	100	-	100	0.00%
Trans fm 346 Pks Unincorp Cap Fd	765,100	768,700	768,700	2,918,900	-	2,918,900	279.72%
Carry Forward	11,800	4,100	8,100	4,000	-	4,000	(2.44)%
Total Funding	776,963	772,900	776,900	2,923,000	-	2,923,000	278.19%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Euclid and Lakeland Assessment (253)

Fund Type: **Debt Service**

Description: **This special assessment bond was used to finance capital improvements within the respective residential area.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Debt Service	-	97,500	-	97,700	-	97,700	0.21%
Total Appropriations	-	97,500	-	97,700	-	97,700	0.21%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	403	500	400	400	-	400	(20.00)%
Carry Forward	96,500	97,000	96,900	97,300	-	97,300	0.31%
Total Funding	96,903	97,500	97,300	97,700	-	97,700	0.21%

Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259)

Fund Type: **Debt Service**

Description: **This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital improvements within the respective residential area.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	3,200	-	-	-	-	-	N/A
Debt Service	371	-	-	-	-	-	N/A
Debt Service - Principal	1,060,000	-	-	-	-	-	N/A
Debt Service - Interest Expense	22,525	-	-	-	-	-	N/A
Trans to Property Appraiser	4,548	-	-	-	-	-	N/A
Trans to Tax Collector	12,438	-	-	-	-	-	N/A
Trans to 159 Forest Lake Drn MSTU	50,000	-	-	38,500	-	38,500	N/A
Trans to 259 Forest Lakes	26,600	-	-	-	-	-	N/A
Total Appropriations	1,179,683	-	-	38,500	-	38,500	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	550,547	-	-	-	-	-	N/A
Delinquent Ad Valorem Taxes	5,827	-	-	-	-	-	N/A
Interest/Misc	1,566	-	400	400	-	400	N/A
Trans frm Tax Collector	4,358	-	-	-	-	-	N/A
Trans fm 159 Forest Lake Fd	50,000	-	-	-	-	-	N/A
Carry Forward	605,100	-	37,700	38,100	-	38,100	N/A
Total Funding	1,217,398	-	38,100	38,500	-	38,500	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Tourist Development Tax Revenue Bond, Series 2018 (270)

Fund Type: **Debt Service**

Description: **Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	2,450	3,500	3,500	3,500	-	3,500	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	1,030,000	1,080,000	1,080,000	1,135,000	-	1,135,000	5.09%
Debt Service - Interest Expense	2,690,750	2,638,000	2,638,000	2,582,700	-	2,582,700	(2.10)%
Reserve for Debt Service	-	2,440,500	-	2,457,200	-	2,457,200	0.68%
Total Appropriations	3,723,200	6,172,000	3,731,500	6,188,400	-	6,188,400	0.27%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,475	5,000	5,000	5,000	-	5,000	0.00%
Trans fm 758 TDT Capital	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	15.95%
Carry Forward	2,956,700	2,950,200	2,962,800	2,453,400	-	2,453,400	(16.84)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	6,685,975	6,172,000	6,184,900	6,188,400	-	6,188,400	0.27%

CRA Taxable Note (TD Bank), Series 2017 (287)

Fund Type: **Debt Service**

Description: **This Line of Credit, was used to finance land acquisition and capital improvements within the Bayshore/Gateway Triangle Community Redevelopment Agency (CRA).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Debt Service - Principal	3,291,218	-	-	-	-	-	N/A
Debt Service - Interest Expense	28,921	-	-	-	-	-	N/A
Total Appropriations	3,320,139	-	-	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	530	-	-	-	-	-	N/A
Trans fm 187 Bayshore Redev Fd	3,071,500	-	-	-	-	-	N/A
Carry Forward	567,700	-	-	-	-	-	N/A
Total Funding	3,639,730	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298)

Fund Type: **Debt Service**

Description: **These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service.**

***The 2017 bonds are payable through July 1, 2034 and the proceeds were used to refinance the 2010 bonds which refinanced Commercial Paper principal.**

***The 2020A bonds are payable through October 1, 2045 and the proceeds were used for Stormwater & Park Improvements, as well as refinanced the Sports Complex Loan.**

***The 2020B bonds are payable through October 1, 2029 and the proceeds were used for real property acquisitions.**

***The 2022A notes are payable through October 1, 2029 and the proceeds were used refund the 2011 Special Obligation bonds which partially refunded the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

***The 2022B notes are payable through October 1, 2035 and the proceeds were used refund the 2013 Special Obligation bonds which refunded the balance of the 2003 and 2005 (Sales Tax) Capital Improvement Bonds.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	5,670	20,000	20,000	20,000	-	20,000	0.00%
Payment to Escrow Agent	-	-	32,815,200	-	-	-	N/A
Debt Service	1,070,426	20,000	69,800	20,000	-	20,000	0.00%
Debt Service - Principal	11,841,000	14,798,000	14,798,000	14,705,000	-	14,705,000	(0.63)%
Debt Service - Interest Expense	7,688,715	9,244,600	8,585,800	6,148,700	-	6,148,700	(33.49)%
Reserve for Cash Flow	-	1,304,900	-	1,304,900	-	1,304,900	0.00%
Total Appropriations	20,605,812	25,387,500	56,288,800	22,198,600	-	22,198,600	(12.56)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	5,845	8,000	5,800	5,800	-	5,800	(27.50)%
Bond Proceeds	1,100,397	-	32,865,000	-	-	-	N/A
Trans fm 001 Gen Fund	4,348,500	8,908,000	8,857,900	7,774,700	-	7,774,700	(12.72)%
Trans fm 101 Transp Op Fd	1,209,600	1,216,700	1,158,600	1,019,300	-	1,019,300	(16.22)%
Trans fm 299 Comm Paper Debt	-	15,700	15,700	-	-	-	(100.00)%
Trans fm 345 Pk & Rec Cap	-	300,000	277,200	300,000	-	300,000	0.00%
Trans fm 346 Pks Unincorp Cap Fd	2,948,000	2,641,800	2,449,800	2,585,500	-	2,585,500	(2.13)%
Trans fm 350 EMS Cap Fd	442,900	444,500	430,600	397,300	-	397,300	(10.62)%
Trans fm 355 Library Cap Fd	1,060,900	1,058,100	1,058,100	616,400	-	616,400	(41.74)%
Trans fm 381 Correctional Cap Fd	1,822,000	1,789,900	1,675,200	1,617,100	-	1,617,100	(9.65)%
Trans fm 385 Law Enforc Cap Fd	1,831,300	1,835,300	1,801,600	1,721,400	-	1,721,400	(6.21)%
Trans fm 390 Gen Gov Fac Cap Fd	5,575,800	5,595,500	5,422,100	4,799,400	-	4,799,400	(14.23)%
Carry Forward	1,893,800	1,574,400	1,633,200	1,362,000	-	1,362,000	(13.49)%
Less 5% Required By Law	-	(400)	-	(300)	-	(300)	(25.00)%
Total Funding	22,239,043	25,387,500	57,650,800	22,198,600	-	22,198,600	(12.56)%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Commercial Paper Loan (299)

Fund Type: **Debt Service**

Description: **This variable rate debt financed various capital projects including various improvements at Pelican Bay. The repayment source available is non ad valorem revenues.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Arbitrage Services	805	4,300	4,300	4,300	-	4,300	0.00%
Debt Service	-	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	11,100,000	-	-	-	-	-	N/A
Debt Service - Interest Expense	12,362	186,500	50,000	195,000	-	195,000	4.56%
Trans to 298 Sp Ob Bd '10	-	15,700	15,700	-	-	-	(100.00)%
Total Appropriations	11,113,167	216,500	80,000	209,300	-	209,300	(3.33)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	129	-	-	-	-	-	N/A
Bond Proceeds	10,000,000	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	965,000	-	-	-	-	-	N/A
Trans fm 322 PB Irr Cap Fd	-	200,000	63,500	209,300	-	209,300	4.65%
Carry Forward	164,600	16,500	16,500	-	-	-	(100.00)%
Total Funding	11,129,729	216,500	80,000	209,300	-	209,300	(3.33)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

County-Wide Capital Projects (301)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The principal funding source is an operating transfer from the General Fund (001).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	4,907,058	8,390,000	15,941,200	28,246,700	-	28,246,700	236.67%
Capital Outlay	24,152,851	15,701,700	25,430,700	13,160,000	-	13,160,000	(16.19)%
Remittances	1,151,347	-	-	-	-	-	N/A
Trans to 306 Parks Cap Fd	588,551	-	-	-	-	-	N/A
Trans to 702 EMS Grant Match	-	-	157,300	-	-	-	N/A
Advance/Repay to 390 Gov't Fac	2,192,100	1,832,000	1,832,000	757,700	-	757,700	(58.64)%
Reserve for Capital	-	1,365,300	-	-	-	-	(100.00)%
Reserve for Future Capital Replacements	-	17,500,000	-	35,800,000	-	35,800,000	104.57%
Reserve for Disaster Relief	-	132,700	-	-	-	-	(100.00)%
Total Appropriations	32,991,908	44,921,700	43,361,200	77,964,400	-	77,964,400	73.56%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	79,810	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	2,129,688	-	-	-	-	-	N/A
Miscellaneous Revenues	722,822	-	-	-	-	-	N/A
Interest/Misc	118,137	110,000	130,000	130,000	-	130,000	18.18%
Bond Proceeds	25,000,000	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	19,458,000	30,075,600	30,075,600	48,976,300	-	48,976,300	62.84%
Trans fm 101 Transp Op Fd	-	38,300	38,300	38,300	-	38,300	0.00%
Trans fm 109 Pel Bay MSTBU	-	8,700	8,700	8,700	-	8,700	0.00%
Trans fm 111 Unincorp Gen Fd	-	133,500	133,500	133,500	-	133,500	0.00%
Trans fm 113 Comm Dev Fd	-	121,400	121,400	121,400	-	121,400	0.00%
Trans fm 114 Pollutn Ctrl Fd	179,100	504,000	504,000	-	-	-	(100.00)%
Trans fm 123 Grant Proq Support	5,000,000	-	-	-	-	-	N/A
Trans fm 194 TDC Prom Fd	-	5,100	5,100	5,100	-	5,100	0.00%
Trans fm 495 Airport Op Fd	-	33,700	33,700	33,700	-	33,700	0.00%
Trans fm 521 Fleet	-	113,600	113,600	113,400	-	113,400	(0.18)%
Adv/Repay fm 350 EMS ImFee	-	-	-	240,700	-	240,700	N/A
Adv/Repay fm 355 Lib ImFee	-	700,000	700,000	500,000	-	500,000	(28.57)%
Adv/Repay fm 381 Correct ImFee	-	290,000	290,000	700,000	-	700,000	141.38%
Carry Forward	14,338,800	12,793,300	38,177,100	26,969,800	-	26,969,800	110.81%
Less 5% Required By Law	-	(5,500)	-	(6,500)	-	(6,500)	18.18%
Total Funding	67,026,357	44,921,700	70,331,000	77,964,400	-	77,964,400	73.56%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Boater Improvement (303)

Fund Type: **Capital Projects**

Description: **This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1), Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	201,849	50,000	353,400	75,000	-	75,000	50.00%
Capital Outlay	44,683	477,000	3,035,800	325,000	-	325,000	(31.87)%
Trans to Tax Collector	12,744	14,000	14,000	15,000	-	15,000	7.14%
Total Appropriations	259,276	541,000	3,403,200	415,000	-	415,000	(23.29)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	584,603	590,000	590,000	590,000	-	590,000	0.00%
Miscellaneous Revenues	145	-	3,300	-	-	-	N/A
Interest/Misc	7,173	15,000	10,000	10,000	-	10,000	(33.33)%
Trans fm 001 Gen Fund	-	-	-	428,300	-	428,300	N/A
Trans fm 306 Pk & Rec Cap	21,500	-	247,400	-	-	-	N/A
Carry Forward	1,615,100	(33,700)	1,969,200	(583,300)	-	(583,300)	1,630.86%
Less 5% Required By Law	-	(30,300)	-	(30,000)	-	(30,000)	(0.99)%
Total Funding	2,228,521	541,000	2,819,900	415,000	-	415,000	(23.29)%

ATV Settlement (305)

Fund Type: **Capital Projects**

Description: **Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	850	129,000	198,600	13,100	-	13,100	(89.84)%
Reserve for Capital	-	3,000,000	-	3,000,000	-	3,000,000	0.00%
Total Appropriations	850	3,129,000	198,600	3,013,100	-	3,013,100	(3.70)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	13,227	15,000	15,000	15,000	-	15,000	0.00%
Carry Forward	3,170,200	3,114,800	3,182,500	2,998,900	-	2,998,900	(3.72)%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.00%
Total Funding	3,183,427	3,129,000	3,197,500	3,013,100	-	3,013,100	(3.70)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Parks Ad Valorem Capital Projects (306)

Fund Type: **Capital Projects**

Description: **Accounts for non-growth capital projects managed by the Parks & Recreation Department. The principal funding sources are operating transfers from the General Fund (001) and Unincorporated General Fund (111).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,477,731	5,309,000	7,996,800	5,658,700	-	5,658,700	6.59%
Capital Outlay	1,679,021	2,023,200	5,976,500	1,349,200	-	1,349,200	(33.31)%
Trans to 111 Unincorp Gen Fd	-	-	1,700,000	-	-	-	N/A
Trans to 303 Boater Improve	21,500	-	247,400	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	31,400	-	-	-	N/A
Reserve for Capital	-	69,100	-	-	-	-	(100.00)%
Total Appropriations	3,178,252	7,401,300	15,952,100	7,007,900	-	7,007,900	(5.32)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	106,451	-	61,000	-	-	-	N/A
Interest/Misc	32,665	35,000	50,000	50,000	-	50,000	42.86%
Trans fm 001 Gen Fund	3,350,000	3,070,000	3,070,000	3,177,500	-	3,177,500	3.50%
Trans fm 111 Unincorp Gen Fd	2,950,000	3,450,000	3,450,000	3,450,000	-	3,450,000	0.00%
Trans fm 301 Co Wide Cap	588,551	-	-	-	-	-	N/A
Carry Forward	5,677,400	848,100	9,654,000	332,900	-	332,900	(60.75)%
Less 5% Required By Law	-	(1,800)	-	(2,500)	-	(2,500)	38.89%
Total Funding	12,705,067	7,401,300	16,285,000	7,007,900	-	7,007,900	(5.32)%

Park CIP Bond (308)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$20 million related to Parks capital improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,089,832	-	743,400	-	-	-	N/A
Capital Outlay	1,141,984	-	9,279,700	-	-	-	N/A
Reserve for Capital	-	10,165,200	-	8,143,000	-	8,143,000	(19.89)%
Total Appropriations	2,231,816	10,165,200	10,023,100	8,143,000	-	8,143,000	(19.89)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	58,900	141,100	-	141,100	N/A
Interest/Misc	52,798	36,000	100,000	55,000	-	55,000	52.78%
Bond Proceeds	20,000,000	-	-	-	-	-	N/A
Carry Forward	-	10,131,000	17,820,900	7,956,700	-	7,956,700	(21.46)%
Less 5% Required By Law	-	(1,800)	-	(9,800)	-	(9,800)	444.44%
Total Funding	20,052,798	10,165,200	17,979,800	8,143,000	-	8,143,000	(19.89)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Growth Management Capital (309)

Fund Type: **Capital Projects**

Description: **Accounts for all capital projects in the self-supporting (building permits) Growth Management Division. This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain Mapping.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	23,502	-	821,900	37,400	-	37,400	N/A
Capital Outlay	74,014	1,951,300	10,927,600	-	-	-	(100.00)%
Total Appropriations	97,516	1,951,300	11,749,500	37,400	-	37,400	(98.08)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	8,403	-	-	-	-	-	N/A
Interest/Misc	36,945	-	-	-	-	-	N/A
Trans fm 131 Dev Serv Fd	-	1,872,000	1,872,000	-	-	-	(100.00)%
Carry Forward	9,966,700	79,300	9,914,900	37,400	-	37,400	(52.84)%
Total Funding	10,012,048	1,951,300	11,786,900	37,400	-	37,400	(98.08)%

Growth Management Transportation Capital (310)

Fund Type: **Capital Projects**

Description: **This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (001) and the Unincorporated General Fund (111).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,868,177	7,346,500	11,985,300	6,332,500	-	6,332,500	(13.80)%
Capital Outlay	580,198	5,071,300	20,134,600	13,213,400	-	13,213,400	160.55%
Trans to 325 Stormw Cap Fd	-	11,317,800	6,116,800	-	-	-	(100.00)%
Trans to 712 Transp Match	-	-	3,147,600	-	-	-	N/A
Reserve for Contingencies	-	-	-	1,530,800	-	1,530,800	N/A
Total Appropriations	2,448,375	23,735,600	41,384,300	21,076,700	-	21,076,700	(11.20)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	9,000	-	-	-	-	-	N/A
Miscellaneous Revenues	782,875	-	-	-	-	-	N/A
Interest/Misc	123,631	120,000	150,000	120,000	-	120,000	0.00%
Trans fm 001 Gen Fund	8,817,300	8,817,300	8,817,300	10,625,900	-	10,625,900	20.51%
Trans fm 111 Unincorp Gen Fd	3,000,000	3,000,000	3,000,000	3,800,000	-	3,800,000	26.67%
Carry Forward	25,665,300	11,804,300	35,953,800	6,536,800	-	6,536,800	(44.62)%
Less 5% Required By Law	-	(6,000)	-	(6,000)	-	(6,000)	0.00%
Total Funding	38,398,106	23,735,600	47,921,100	21,076,700	-	21,076,700	(11.20)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Road Gas Tax - Road Construction (313)

Fund Type: **Capital Projects**

Description: **This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	10,290,242	2,150,000	12,279,400	6,018,400	-	6,018,400	179.93%
Capital Outlay	5,082,388	7,766,000	17,869,300	3,178,700	-	3,178,700	(59.07)%
Trans to 212 Gas Tx Debt Fd	11,465,000	11,300,000	11,300,000	11,300,000	-	11,300,000	0.00%
Trans to 712 Transp Match	-	-	1,803,600	-	-	-	N/A
Total Appropriations	26,837,630	21,216,000	43,252,300	20,497,100	-	20,497,100	(3.39)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Local Gas Taxes	16,292,025	16,100,000	16,291,800	16,291,800	-	16,291,800	1.19%
Gas Taxes	4,594,296	4,500,000	4,594,200	4,211,300	-	4,211,300	(6.42)%
Charges For Services	38,989	-	-	-	-	-	N/A
Miscellaneous Revenues	270,069	534,500	-	-	-	-	(100.00)%
Interest/Misc	109,476	228,200	110,000	110,000	-	110,000	(51.80)%
Carry Forward	28,708,600	921,500	23,175,800	919,500	-	919,500	(0.22)%
Less 5% Required By Law	-	(1,068,200)	-	(1,035,500)	-	(1,035,500)	(3.06)%
Total Funding	50,013,455	21,216,000	44,171,800	20,497,100	-	20,497,100	(3.39)%

Museum Capital Fund (314)

Fund Type: **Capital Projects**

Description: **This fund was created to provide for the monitoring of capital projects associated with the various museum facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund 198 (funded by Tourist Development (TDC), transfer from the General Fund and donations.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	90,754	240,000	696,800	238,000	-	238,000	(0.83)%
Capital Outlay	107,118	360,000	640,700	70,000	-	70,000	(80.56)%
Trans to 710 Pub Serv Match	4,735	-	86,500	-	-	-	N/A
Reserve for Capital	-	9,100	-	-	-	-	(100.00)%
Total Appropriations	202,607	609,100	1,424,000	308,000	-	308,000	(49.43)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	696	-	3,600	-	-	-	N/A
Interest/Misc	3,208	4,000	4,000	4,000	-	4,000	0.00%
Trans fm 001 Gen Fund	-	200,000	200,000	200,000	-	200,000	0.00%
Trans fm 198 Museum Fd	214,326	400,000	400,000	110,000	-	110,000	(72.50)%
Carry Forward	812,800	5,300	810,600	(5,800)	-	(5,800)	(209.43)%
Less 5% Required By Law	-	(200)	-	(200)	-	(200)	0.00%
Total Funding	1,031,030	609,100	1,418,200	308,000	-	308,000	(49.43)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Infrastructure Sales Tax (1 Penny) Capital (318)

Fund Type: **Capital Projects**

Description: **This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	2,025,320	-	13,579,500	-	-	-	N/A
Capital Outlay	26,307,534	-	135,863,400	-	-	-	N/A
Trans to 702 EMS Grant Match	-	-	343,800	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	570,000	-	-	-	N/A
Reserve for Capital	-	213,386,500	-	244,893,000	-	244,893,000	14.76%
Total Appropriations	28,332,854	213,386,500	150,356,700	244,893,000	-	244,893,000	14.76%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Local Infrastructure Sales Tax	99,588,370	87,538,400	94,681,800	108,653,900	-	108,653,900	24.12%
Interest/Misc	535,561	600,000	600,000	600,000	-	600,000	0.00%
Carry Forward	124,385,700	129,655,000	196,176,700	141,101,800	-	141,101,800	8.83%
Less 5% Required By Law	-	(4,406,900)	-	(5,462,700)	-	(5,462,700)	23.96%
Total Funding	224,509,631	213,386,500	291,458,500	244,893,000	-	244,893,000	14.76%

Clam Bay Restoration (320)

Fund Type: **Capital Projects**

Description: **Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	179,029	178,600	331,200	155,000	-	155,000	(13.21)%
Trans to Property Appraiser	-	8,900	8,900	6,800	-	6,800	(23.60)%
Trans to Tax Collector	3,591	13,100	13,100	9,600	-	9,600	(26.72)%
Trans to 109 PB MSTUBU Fd	34,100	34,100	34,100	34,100	-	34,100	0.00%
Total Appropriations	216,720	234,700	387,300	205,500	-	205,500	(12.44)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	179,564	238,500	229,000	203,100	-	203,100	(14.84)%
Interest/Misc	1,060	100	800	100	-	100	0.00%
Trans frm Property Appraiser	2,980	-	-	-	-	-	N/A
Trans frm Tax Collector	1,337	-	-	-	-	-	N/A
Carry Forward	201,900	8,100	170,100	12,600	-	12,600	55.56%
Less 5% Required By Law	-	(12,000)	-	(10,300)	-	(10,300)	(14.17)%
Total Funding	386,841	234,700	399,900	205,500	-	205,500	(12.44)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Pelican Bay Irrigation & Landscape (322)

Fund Type: **Capital Projects**

Description: **Established for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects. Funding is through assessments to homeowners within Pelican Bay.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	740,408	2,588,400	4,908,800	2,187,700	-	2,187,700	(15.48)%
Capital Outlay	413,165	1,531,200	4,543,300	300,000	-	300,000	(80.41)%
Trans to Property Appraiser	-	30,700	30,700	57,400	-	57,400	86.97%
Trans to Tax Collector	27,103	57,400	57,400	34,000	-	34,000	(40.77)%
Trans to 299 Comm Paper Debt	-	200,000	63,500	209,300	-	209,300	4.65%
Reserve for Future Debt Service	-	75,000	-	-	-	-	(100.00)%
Reserve for Capital	-	451,600	-	110,400	-	110,400	(75.55)%
Reserve for Disaster Relief	-	160,000	-	-	-	-	(100.00)%
Total Appropriations	1,180,676	5,094,300	9,603,700	2,898,800	-	2,898,800	(43.10)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	1,355,165	1,914,700	1,838,100	1,582,800	-	1,582,800	(17.33)%
Miscellaneous Revenues	689,212	400,000	-	-	-	-	(100.00)%
Interest/Misc	22,895	9,500	26,200	10,000	-	10,000	5.26%
Trans frm Property Appraiser	11,808	-	-	-	-	-	N/A
Trans frm Tax Collector	5,311	-	-	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	520,000	520,000	520,000	520,000	-	520,000	0.00%
Trans fm 778 Pel Bay Lighting	2,061,800	440,000	440,000	397,700	-	397,700	(9.61)%
Carry Forward	3,716,700	1,926,400	7,247,400	468,000	-	468,000	(75.71)%
Less 5% Required By Law	-	(116,300)	-	(79,700)	-	(79,700)	(31.47)%
Total Funding	8,382,891	5,094,300	10,071,700	2,898,800	-	2,898,800	(43.10)%

Pelican Bay Commercial Paper Capital (323)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On June 8, 2021 Item 11G, the Board approved borrowing up to \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within Pelican Bay.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	-	6,500,000	-	-	-	N/A
Reserve for Capital	-	10,000,000	-	-	-	-	(100.00)%
Total Appropriations	-	10,000,000	6,500,000	-	-	-	(100.00)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Loan Proceeds	-	10,000,000	1,000,000	5,500,000	-	5,500,000	(45.00)%
Carry Forward	-	-	-	(5,500,000)	-	(5,500,000)	N/A
Total Funding	-	10,000,000	1,000,000	-	-	-	(100.00)%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Stormwater Capital Projects (325)

Fund Type: **Capital Projects**

Description: **Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund (001) and Unincorporated General Fund (111); the total transfer to fund 325 and operations fund 103 is not to exceed the equivalent of 0.15 mills per Resolution 2010-137.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,747,302	2,916,100	13,046,700	2,494,400	-	2,494,400	(14.46)%
Capital Outlay	3,655,168	4,365,000	10,248,300	8,957,000	-	8,957,000	105.20%
Trans to 712 Transp Match	1,548,354	-	211,200	-	-	-	N/A
Reserve for Contingencies	-	125,200	-	1,145,100	-	1,145,100	814.62%
Reserve for Capital	-	-	-	1,906,500	-	1,906,500	N/A
Total Appropriations	8,950,824	7,406,300	23,506,200	14,503,000	-	14,503,000	95.82%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	-	288,900	-	-	-	N/A
FEMA - Fed Emerq Mqt Agency	-	-	5,201,000	-	-	-	N/A
Miscellaneous Revenues	15	-	-	-	-	-	N/A
Interest/Misc	30,559	35,000	30,500	30,500	-	30,500	(12.86)%
Trans fm 001 Gen Fund	4,868,800	2,677,800	2,677,800	8,271,500	-	8,271,500	208.89%
Trans fm 111 Unincorp Gen Fd	3,125,200	3,125,200	3,125,200	5,387,900	-	5,387,900	72.40%
Trans fm 310 CDES Cap Fd	-	11,317,800	6,116,800	-	-	-	(100.00)%
Carry Forward	7,802,100	(9,746,700)	6,880,600	814,600	-	814,600	(108.36)%
Less 5% Required By Law	-	(2,800)	-	(1,500)	-	(1,500)	(46.43)%
Total Funding	15,826,674	7,406,300	24,320,800	14,503,000	-	14,503,000	95.82%

Stormwater CIP Bond (327)

Fund Type: **Capital Projects**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$60 million related to Stormwater capital improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	711,665	1,000,000	15,952,100	-	-	-	(100.00)%
Capital Outlay	288,000	-	1,405,900	-	-	-	N/A
Trans to 712 Transp Match	-	-	8,535,600	-	-	-	N/A
Reserve for Capital	-	53,216,000	-	33,904,200	-	33,904,200	(36.29)%
Total Appropriations	999,665	54,216,000	25,893,600	33,904,200	-	33,904,200	(37.46)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	159,288	120,000	334,200	320,000	-	320,000	166.67%
Bond Proceeds	60,000,000	-	-	-	-	-	N/A
Carry Forward	-	54,102,000	59,159,600	33,600,200	-	33,600,200	(37.89)%
Less 5% Required By Law	-	(6,000)	-	(16,000)	-	(16,000)	166.67%
Total Funding	60,159,288	54,216,000	59,493,800	33,904,200	-	33,904,200	(37.46)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Road Impact Fee - District 1, North Naples (331)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	2,873,509	4,440,000	3,753,800	710,000	-	710,000	(84.01)%
Capital Outlay	11,087,132	5,368,000	22,033,000	5,643,500	-	5,643,500	5.13%
Reserve for Capital	-	1,079,100	-	900,000	-	900,000	(16.60)%
Total Appropriations	13,960,641	10,887,100	25,786,800	7,253,500	-	7,253,500	(33.38)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,382,720	-	-	-	-	-	N/A
Interest/Misc	127,558	300,000	125,000	125,000	-	125,000	(58.33)%
Impact Fees	4,312,986	4,500,000	5,900,000	5,000,000	-	5,000,000	11.11%
Carry Forward	30,283,900	6,327,100	22,146,600	2,384,800	-	2,384,800	(62.31)%
Less 5% Required By Law	-	(240,000)	-	(256,300)	-	(256,300)	6.79%
Total Funding	36,107,164	10,887,100	28,171,600	7,253,500	-	7,253,500	(33.38)%

Road Impact Fee - District 2, East Naples & Golden Gate City (333)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	267,023	1,100,000	3,286,400	35,000	-	35,000	(96.82)%
Capital Outlay	1,900,956	9,532,000	21,199,100	808,500	-	808,500	(91.52)%
Trans to 712 Transp Match	-	-	400,000	-	-	-	N/A
Reserve for Contingencies	-	1,063,200	-	84,300	-	84,300	(92.07)%
Reserve for Capital	-	2,197,900	-	2,484,900	-	2,484,900	13.06%
Total Appropriations	2,167,979	13,893,100	24,885,500	3,412,700	-	3,412,700	(75.44)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	80,715	200,000	80,000	80,000	-	80,000	(60.00)%
Impact Fees	6,080,814	3,000,000	3,400,000	3,000,000	-	3,000,000	0.00%
Carry Forward	17,898,700	10,853,100	21,892,200	486,700	-	486,700	(95.52)%
Less 5% Required By Law	-	(160,000)	-	(154,000)	-	(154,000)	(3.75)%
Total Funding	24,060,229	13,893,100	25,372,200	3,412,700	-	3,412,700	(75.44)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Road Impact Fee - District 3, City of Naples (334)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,462	245,000	526,600	-	-	-	(100.00)%
Capital Outlay	255,857	600,000	1,106,800	-	-	-	(100.00)%
Reserve for Capital	-	82,100	-	237,300	-	237,300	189.04%
Total Appropriations	259,319	927,100	1,633,400	237,300	-	237,300	(74.40)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,834	10,000	6,000	6,000	-	6,000	(40.00)%
Impact Fees	233,122	100,000	-	100,000	-	100,000	0.00%
Carry Forward	1,783,300	822,600	1,764,000	136,600	-	136,600	(83.39)%
Less 5% Required By Law	-	(5,500)	-	(5,300)	-	(5,300)	(3.64)%
Total Funding	2,023,256	927,100	1,770,000	237,300	-	237,300	(74.40)%

Road Impact Fee - District 4, South County & Marco Island (336)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	474,303	50,000	1,018,900	35,000	-	35,000	(30.00)%
Capital Outlay	11,124,301	7,000,000	14,361,700	1,499,200	-	1,499,200	(78.58)%
Trans to 370 Sport Complx Cap	-	7,942,600	7,942,600	-	-	-	(100.00)%
Reserve for Contingencies	-	705,000	-	153,400	-	153,400	(78.24)%
Reserve for Capital	-	3,712,800	-	6,624,000	-	6,624,000	78.41%
Total Appropriations	11,598,604	19,410,400	23,323,200	8,311,600	-	8,311,600	(57.18)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	111,361	300,000	108,000	108,000	-	108,000	(64.00)%
Impact Fees	5,714,447	2,200,000	6,700,000	3,000,000	-	3,000,000	36.36%
Carry Forward	27,647,000	17,035,400	21,874,200	5,359,000	-	5,359,000	(68.54)%
Less 5% Required By Law	-	(125,000)	-	(155,400)	-	(155,400)	24.32%
Total Funding	33,472,808	19,410,400	28,682,200	8,311,600	-	8,311,600	(57.18)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Road Impact Fee - District 6, Golden Gate Estates (338)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	190,876	4,450,000	4,913,300	80,000	-	80,000	(98.20)%
Capital Outlay	1,624,737	8,900,000	25,208,100	7,408,500	-	7,408,500	(16.76)%
Reserve for Contingencies	-	1,335,000	-	748,800	-	748,800	(43.91)%
Reserve for Capital	-	1,545,800	-	5,251,200	-	5,251,200	239.71%
Total Appropriations	1,815,613	16,230,800	30,121,400	13,488,500	-	13,488,500	(16.90)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	89,857	200,000	88,000	88,000	-	88,000	(56.00)%
Impact Fees	7,828,393	5,000,000	12,000,000	6,000,000	-	6,000,000	20.00%
Carry Forward	19,635,600	11,290,800	25,738,300	7,704,900	-	7,704,900	(31.76)%
Less 5% Required By Law	-	(260,000)	-	(304,400)	-	(304,400)	17.08%
Total Funding	27,553,850	16,230,800	37,826,300	13,488,500	-	13,488,500	(16.90)%

Road Impact Fee - District 5, Immokalee Area (339)

Fund Type: **Capital Projects**

Description: **Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	71,936	500,000	1,002,800	30,000	-	30,000	(94.00)%
Capital Outlay	-	6,000,000	13,451,200	1,407,600	-	1,407,600	(76.54)%
Reserve for Contingencies	-	600,000	-	143,700	-	143,700	(76.05)%
Reserve for Capital	-	498,200	-	3,223,400	-	3,223,400	547.01%
Total Appropriations	71,936	7,598,200	14,454,000	4,804,700	-	4,804,700	(36.77)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	50,855	100,000	50,000	50,000	-	50,000	(50.00)%
Impact Fees	2,191,345	1,200,000	3,700,000	2,000,000	-	2,000,000	66.67%
Carry Forward	11,391,000	6,363,200	13,561,200	2,857,200	-	2,857,200	(55.10)%
Less 5% Required By Law	-	(65,000)	-	(102,500)	-	(102,500)	57.69%
Total Funding	13,633,200	7,598,200	17,311,200	4,804,700	-	4,804,700	(36.77)%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Road Assessments - Receivable (341)

Fund Type: **Capital Projects**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,600	1,500	25,900	2,000	-	2,000	33.33%
Trans to Property Appraiser	-	200	200	300	-	300	50.00%
Trans to Tax Collector	422	400	400	700	-	700	75.00%
Advance/Repay 761 42nd Ave MSTU	-	-	73,000	-	-	-	N/A
Reserve for Capital	-	476,400	-	418,800	-	418,800	(12.09)%
Total Appropriations	2,022	478,500	99,500	421,800	-	421,800	(11.85)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	14,080	14,600	14,000	15,900	-	15,900	8.90%
Interest/Misc	1,989	2,500	2,500	2,500	-	2,500	0.00%
Reimb From Other Depts	2,000	2,000	-	-	-	-	(100.00)%
Trans frm Tax Collector	148	-	-	-	-	-	N/A
Adv/Repay fm 761 42nd Ave MSTU	-	-	-	1,300	-	1,300	N/A
Carry Forward	468,400	460,400	486,000	403,000	-	403,000	(12.47)%
Less 5% Required By Law	-	(1,000)	-	(900)	-	(900)	(10.00)%
Total Funding	486,617	478,500	502,500	421,800	-	421,800	(11.85)%

Regional Park Impact Fee - Incorporated Areas (345)

Fund Type: **Capital Projects**

Description: **Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land and facilities. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	61,394	-	133,900	-	-	-	N/A
Capital Outlay	385,822	-	1,033,500	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	-	300,000	277,200	300,000	-	300,000	0.00%
Reserve for Capital	-	850,300	-	1,034,900	-	1,034,900	21.71%
Total Appropriations	447,216	1,150,300	1,444,600	1,334,900	-	1,334,900	16.05%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	8,029	12,000	9,000	9,000	-	9,000	(25.00)%
Impact Fees	725,850	275,000	300,000	300,000	-	300,000	9.09%
Carry Forward	1,890,300	877,700	2,177,000	1,041,400	-	1,041,400	18.65%
Less 5% Required By Law	-	(14,400)	-	(15,500)	-	(15,500)	7.64%
Total Funding	2,624,179	1,150,300	2,486,000	1,334,900	-	1,334,900	16.05%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Community & Regional Parks Impact Fee - Unincorporated Area (346)

Fund Type: **Capital Projects**

Description: **Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth-related parks facilities. Impact fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,358,198	304,500	815,200	1,701,300	-	1,701,300	458.72%
Capital Outlay	1,701,992	6,119,900	41,718,100	7,437,900	-	7,437,900	21.54%
Trans to 246 GG Golf Course	765,100	768,700	768,700	2,918,900	-	2,918,900	279.72%
Trans to 298 Sp Ob Bd '10	2,948,000	2,641,800	2,449,800	2,585,500	-	2,585,500	(2.13)%
Reserve for Debt Service	-	5,341,400	-	5,382,200	-	5,382,200	0.76%
Total Appropriations	6,773,290	15,176,300	45,751,800	20,025,800	-	20,025,800	31.95%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	8,504	-	-	-	-	-	N/A
Interest/Misc	157,406	200,000	200,000	200,000	-	200,000	0.00%
Impact Fees	10,885,244	9,800,000	12,700,000	11,000,000	-	11,000,000	12.24%
Carry Forward	37,958,500	5,676,300	42,237,600	9,385,800	-	9,385,800	65.35%
Less 5% Required By Law	-	(500,000)	-	(560,000)	-	(560,000)	12.00%
Total Funding	49,009,654	15,176,300	55,137,600	20,025,800	-	20,025,800	31.95%

Emergency Medical Services Impact Fees (350)

Fund Type: **Capital Projects**

Description: **Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	51,788	50,000	170,900	-	-	-	(100.00)%
Capital Outlay	94,677	-	99,300	-	-	-	N/A
Trans to 298 Sp Ob Bd '10	442,900	444,500	430,600	397,300	-	397,300	(10.62)%
Advance/Repay to 001 General Fd	-	1,012,000	1,012,000	-	-	-	(100.00)%
Advance/Repay to 301 Co Wide CIP	-	-	-	240,700	-	240,700	N/A
Reserve for Debt Service	-	230,500	-	225,200	-	225,200	(2.30)%
Reserve for Capital	-	25,000	-	-	-	-	(100.00)%
Total Appropriations	589,365	1,762,000	1,712,800	863,200	-	863,200	(51.01)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	14,219	-	-	-	-	-	N/A
Interest/Misc	7,353	8,200	7,000	7,000	-	7,000	(14.63)%
Impact Fees	517,098	450,000	500,000	500,000	-	500,000	11.11%
Carry Forward	1,638,100	1,326,700	1,587,400	381,600	-	381,600	(71.24)%
Less 5% Required By Law	-	(22,900)	-	(25,400)	-	(25,400)	10.92%
Total Funding	2,176,770	1,762,000	2,094,400	863,200	-	863,200	(51.01)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Library System Impact Fee (355)

Fund Type: **Capital Projects**

Description: **Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth-related library construction. Impact Fees are assessed and collected on residential new building construction permits.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	336	20,000	108,800	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	1,060,900	1,058,100	1,058,100	616,400	-	616,400	(41.74)%
Advance/Repay to 301 Co Wide CIP	-	700,000	700,000	500,000	-	500,000	(28.57)%
Reserve for Capital	-	23,000	-	14,200	-	14,200	(38.26)%
Total Appropriations	1,061,236	1,801,100	1,866,900	1,130,600	-	1,130,600	(37.23)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	4,121	4,000	4,000	4,000	-	4,000	0.00%
Impact Fees	1,075,336	960,000	1,000,000	1,000,000	-	1,000,000	4.17%
Carry Forward	1,021,400	885,300	1,039,700	176,800	-	176,800	(80.03)%
Less 5% Required By Law	-	(48,200)	-	(50,200)	-	(50,200)	4.15%
Total Funding	2,100,857	1,801,100	2,043,700	1,130,600	-	1,130,600	(37.23)%

Sports & Special Events Complex (370)

Fund Type: **Capital Projects**

Description: **Established for the purpose of constructing the Sports & Special Events Complex and for future capital improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,184,634	2,831,800	2,008,800	-	-	-	(100.00)%
Capital Outlay	16,207,161	3,264,300	43,422,200	7,492,400	-	7,492,400	129.53%
Total Appropriations	17,391,795	6,096,100	45,431,000	7,492,400	-	7,492,400	22.90%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	107,196	150,000	150,000	150,000	-	150,000	0.00%
Trans fm 001 Gen Fund	415,800	4,235,000	4,235,000	4,000,000	-	4,000,000	(5.55)%
Trans fm 336 Road Im Fee	-	7,942,600	7,942,600	-	-	-	(100.00)%
Trans fm 408 Water / Sewer Fd	-	1,057,400	1,057,400	-	-	-	(100.00)%
Trans fm 758 TDT Capital	2,724,385	2,471,200	2,471,200	3,382,500	-	3,382,500	36.88%
Adv/Repay fm 183 TDC Beach Pk. Facilities	7,300,000	-	-	-	-	-	N/A
Adv/Repay fm 195 TDC Bch Renoursh	9,900,000	-	-	-	-	-	N/A
Carry Forward	26,486,600	(9,752,600)	29,542,200	(32,600)	-	(32,600)	(99.67)%
Less 5% Required By Law	-	(7,500)	-	(7,500)	-	(7,500)	0.00%
Total Funding	46,933,981	6,096,100	45,398,400	7,492,400	-	7,492,400	22.90%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Ochopee Fire Control District Impact Fee (372)

Fund Type: **Capital Projects**

Description: **Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth-related fire facilities and vehicles.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	43,600	-	-	-	N/A
Reserve for Capital	-	32,600	-	70,400	-	70,400	115.95%
Total Appropriations	-	32,600	43,600	70,400	-	70,400	115.95%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	257	200	300	300	-	300	50.00%
Impact Fees	38,712	8,000	12,000	8,000	-	8,000	0.00%
Carry Forward	54,800	24,800	93,800	62,500	-	62,500	152.02%
Less 5% Required By Law	-	(400)	-	(400)	-	(400)	0.00%
Total Funding	93,769	32,600	106,100	70,400	-	70,400	115.95%

Correctional Facilities Impact Fee (381)

Fund Type: **Capital Projects**

Description: **Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth-related correctional facilities.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	4,330	60,000	193,800	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	1,822,000	1,789,900	1,675,200	1,617,100	-	1,617,100	(9.65)%
Advance/Repay to 301 Co Wide CIP	-	290,000	290,000	700,000	-	700,000	141.38%
Reserve for Debt Service	-	1,473,300	-	1,346,200	-	1,346,200	(8.63)%
Reserve for Capital	-	22,300	-	72,400	-	72,400	224.66%
Total Appropriations	1,826,330	3,635,500	2,159,000	3,735,700	-	3,735,700	2.76%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6,760	8,000	7,000	7,000	-	7,000	(12.50)%
Impact Fees	1,820,696	1,600,000	1,800,000	1,800,000	-	1,800,000	12.50%
Carry Forward	2,370,000	2,107,900	2,371,100	2,019,100	-	2,019,100	(4.21)%
Less 5% Required By Law	-	(80,400)	-	(90,400)	-	(90,400)	12.44%
Total Funding	4,197,456	3,635,500	4,178,100	3,735,700	-	3,735,700	2.76%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Law Enforcement Impact Fee (385)

Fund Type: **Capital Projects**

Description: **The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement facilities and vehicles.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	6,314	20,000	158,600	-	-	-	(100.00)%
Capital Outlay	-	-	-	200	-	200	N/A
Trans to 298 Sp Ob Bd '10	1,831,300	1,835,300	1,801,600	1,721,400	-	1,721,400	(6.21)%
Reserve for Debt Service	-	558,200	-	545,200	-	545,200	(2.33)%
Reserve for Capital	-	1,541,700	-	2,234,000	-	2,234,000	44.90%
Total Appropriations	1,837,614	3,955,200	1,960,200	4,500,800	-	4,500,800	13.79%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	9,998	10,000	10,000	10,000	-	10,000	0.00%
Impact Fees	2,006,246	1,820,000	2,000,000	2,000,000	-	2,000,000	9.89%
Carry Forward	2,362,900	2,216,700	2,541,500	2,591,300	-	2,591,300	16.90%
Less 5% Required By Law	-	(91,500)	-	(100,500)	-	(100,500)	9.84%
Total Funding	4,379,144	3,955,200	4,551,500	4,500,800	-	4,500,800	13.79%

General Government Building Impact Fee (390)

Fund Type: **Capital Projects**

Description: **Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth-related general government facilities.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	934	55,000	152,200	-	-	-	(100.00)%
Trans to 298 Sp Ob Bd '10	5,575,800	5,595,500	5,422,100	4,799,400	-	4,799,400	(14.23)%
Reserve for Debt Service	-	2,872,600	-	2,806,300	-	2,806,300	(2.31)%
Total Appropriations	5,576,734	8,523,100	5,574,300	7,605,700	-	7,605,700	(10.76)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	4	-	-	-	-	-	N/A
Interest/Misc	15,925	15,000	15,000	15,000	-	15,000	0.00%
Impact Fees	3,206,010	2,800,000	3,200,000	3,200,000	-	3,200,000	14.29%
Adv/Repay fm 301 Cap Proj	2,192,100	1,832,000	1,832,000	757,700	-	757,700	(58.64)%
Carry Forward	4,483,800	4,016,900	4,321,100	3,793,800	-	3,793,800	(5.55)%
Less 5% Required By Law	-	(140,800)	-	(160,800)	-	(160,800)	14.20%
Total Funding	9,897,839	8,523,100	9,368,100	7,605,700	-	7,605,700	(10.76)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

County Water/Sewer District Operations (408)

Fund Type: **Enterprise**

Description: **This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection, distribution, and sewer systems. Principal revenues are water and sewer user fees**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	36,611,495	40,787,900	40,529,100	47,880,400	578,800	48,459,200	18.81%
Operating Expense	49,180,855	61,815,700	61,318,200	67,870,500	(157,000)	67,713,500	9.54%
Indirect Cost Reimburs	3,249,900	3,233,300	3,233,300	3,915,500	-	3,915,500	21.10%
Payment In Lieu of Taxes	8,934,700	9,731,800	9,731,800	10,048,100	-	10,048,100	3.25%
Capital Outlay	1,278,492	982,100	1,901,000	1,068,000	-	1,068,000	8.75%
Trans to 001 Gen Fd	254,100	180,600	180,600	183,900	-	183,900	1.83%
Trans to 107 Impact Fee Admin	218,500	218,500	218,500	218,500	-	218,500	0.00%
Trans to 370 Sport Complx Cap	-	1,057,400	1,057,400	-	-	-	(100.00)%
Trans to 409 W/S MP Fd	-	-	-	55,000	-	55,000	N/A
Trans to 410 W/S Debt Serv Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.61%
Trans to 412 W User Fee Cap Fd	27,782,800	29,158,700	29,158,700	23,079,600	-	23,079,600	(20.85)%
Trans to 414 S User Fee Cap Fd	29,287,200	26,679,000	26,679,000	33,581,000	-	33,581,000	25.87%
Trans to 470 Solid Waste Fd	60,900	52,600	52,600	58,400	-	58,400	11.03%
Trans to 473 Mand Trash Coll	486,300	443,900	443,900	401,500	-	401,500	(9.55)%
Trans to 505 IT Ops	245,900	-	-	-	-	-	N/A
Trans to 506 IT Capital	-	-	-	1,844,000	-	1,844,000	N/A
Trans to 712 Transp Match	10,300	-	-	-	-	-	N/A
Reserve for Contingencies	-	8,419,100	-	8,913,500	-	8,913,500	5.87%
Reserve for Cash Flow	-	15,800,000	-	16,600,000	-	16,600,000	5.06%
Reserve for Attrition	-	(680,800)	-	(793,800)	-	(793,800)	16.60%
Total Appropriations	165,257,943	206,110,500	183,028,100	223,616,800	421,800	224,038,600	8.70%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	(81)	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	162	-	230,000	-	-	-	N/A
Charges For Services	3,685,484	3,337,500	3,399,300	2,379,700	-	2,379,700	(28.70)%
Water Revenue	74,410,925	76,400,000	78,500,000	82,100,000	-	82,100,000	7.46%
Sewer Revenue	84,613,042	88,000,000	88,200,000	93,400,000	-	93,400,000	6.14%
Effluent Revenue	4,784,833	4,900,000	5,100,000	5,600,000	-	5,600,000	14.29%
Miscellaneous Revenues	621,401	211,100	324,100	267,900	-	267,900	26.91%
Interest/Misc	143,558	180,000	170,000	130,000	-	130,000	(27.78)%
Reimb From Other Depts	60,800	-	-	-	-	-	N/A
Trans fm 109 Pel Bay MSTBU	23,100	21,000	21,000	17,600	-	17,600	(16.19)%
Net Cost Co Water/Sewer Op	(51,810,880)	-	(46,630,800)	-	-	-	N/A
Trans fm 470 Solid Waste Fd	1,064,700	1,091,900	1,091,900	1,551,600	-	1,551,600	42.10%
Trans fm 473 Mand Collct Fd	1,099,100	1,079,900	1,079,900	1,154,900	-	1,154,900	6.95%
Carry Forward	46,561,800	39,540,500	51,542,700	46,209,000	421,800	46,630,800	17.93%
Less 5% Required By Law	-	(8,651,400)	-	(9,193,900)	-	(9,193,900)	6.27%
Total Funding	165,257,943	206,110,500	183,028,100	223,616,800	421,800	224,038,600	8.70%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Water/Sewer Motor Pool Capital & Spec Assessment (409)

Fund Type: **Enterprise**

Description: **Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	1,310,628	2,287,200	4,138,100	2,509,100	55,000	2,564,100	12.11%
Trans to 523 Motor Pool Cap	28,500	28,300	28,300	30,900	-	30,900	9.19%
Reserve for Motor Pool Cap	-	4,698,000	-	4,596,400	-	4,596,400	(2.16)%
Total Appropriations	1,339,128	7,013,500	4,166,400	7,136,400	55,000	7,191,400	2.54%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	161,950	-	67,500	-	-	-	N/A
Interest/Misc	26,784	29,000	27,500	32,500	-	32,500	12.07%
Motor Pool Cap Recovery Billing	2,230,200	2,349,000	2,349,000	2,298,200	-	2,298,200	(2.16)%
Trans fm 408 Water / Sewer Fd	-	-	-	-	55,000	55,000	N/A
Trans fm 472 Sol Waste MP	14,600	-	-	-	-	-	N/A
Carry Forward	5,435,200	4,637,000	6,529,700	4,807,300	-	4,807,300	3.67%
Less 5% Required By Law	-	(1,500)	-	(1,600)	-	(1,600)	6.67%
Total Funding	7,868,734	7,013,500	8,973,700	7,136,400	55,000	7,191,400	2.54%

County Water/Sewer District Debt Service (410)

Fund Type: **Enterprise**

Description: **Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers from the district's operating fund (408) and system development fee/impact fee capital funds (411) and (413).**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	30,000	30,000	30,000	-	30,000	0.00%
Arbitrage Services	13,055	20,000	20,000	20,000	-	20,000	0.00%
Debt Service	1,128,961	10,000	10,000	10,000	-	10,000	0.00%
Debt Service - Principal	15,688,963	16,907,000	16,907,000	13,644,000	-	13,644,000	(19.30)%
Debt Service - Interest Expense	7,137,676	11,865,500	11,865,500	11,873,600	-	11,873,600	0.07%
Reserve for Debt Service	-	28,582,300	-	28,799,700	-	28,799,700	0.76%
Reserve for Capital	-	300,000	-	300,000	-	300,000	0.00%
Total Appropriations	23,968,655	57,714,800	28,832,500	54,677,300	-	54,677,300	(5.26)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	5,713	-	-	-	-	-	N/A
Interest/Misc	123,100	100,000	125,000	125,000	-	125,000	25.00%
Bond Proceeds	8,907,289	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	7,656,500	8,230,700	8,524,000	8,692,700	-	8,692,700	5.61%
Trans fm 411 W Impact Fee Cap Fd	8,522,500	13,246,700	13,246,700	8,184,700	-	8,184,700	(38.21)%
Trans fm 413 S Impact Fee Cap Fd	5,882,800	7,565,800	7,272,500	8,742,000	-	8,742,000	15.55%
Carry Forward	21,554,800	28,576,600	28,603,500	28,939,200	-	28,939,200	1.27%
Less 5% Required By Law	-	(5,000)	-	(6,300)	-	(6,300)	26.00%
Total Funding	52,652,702	57,714,800	57,771,700	54,677,300	-	54,677,300	(5.26)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

County Water Impact Fees (411)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related water capital projects. The principal revenue source is water system development/impact fee charges.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	704,516	-	1,728,400	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	8,522,500	13,246,700	13,246,700	8,184,700	-	8,184,700	(38.21)%
Reserve for Capital	-	2,150,000	-	3,365,300	-	3,365,300	56.53%
Total Appropriations	9,227,016	15,396,700	14,975,100	11,550,000	-	11,550,000	(24.98)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	40,919	50,000	50,000	50,000	-	50,000	0.00%
Impact Fees	8,141,294	7,750,000	8,000,000	8,000,000	-	8,000,000	3.23%
Carry Forward	11,792,100	7,986,700	10,827,600	3,902,500	-	3,902,500	(51.14)%
Less 5% Required By Law	-	(390,000)	-	(402,500)	-	(402,500)	3.21%
Total Funding	19,974,313	15,396,700	18,877,600	11,550,000	-	11,550,000	(24.98)%

County Water User Fees Capital (412)

Fund Type: **Enterprise**

Description: **These funds account for major water capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	22,821,071	17,300,000	34,439,100	6,788,000	-	6,788,000	(60.76)%
Capital Outlay	518,772	12,800,000	44,337,100	15,970,000	-	15,970,000	24.77%
Reserve for Contingencies	-	2,620,000	-	2,275,800	-	2,275,800	(13.14)%
Reserve for Capital	-	-	-	48,000	-	48,000	N/A
Total Appropriations	23,339,843	32,720,000	78,776,200	25,081,800	-	25,081,800	(23.34)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	206,358	-	2,000	-	-	-	N/A
Interest/Misc	210,963	123,200	240,000	240,000	-	240,000	94.81%
Trans fm 123 Grant Prog Support	3,000,000	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	27,782,800	29,158,700	29,158,700	23,079,600	-	23,079,600	(20.85)%
Adv/Repay fm 474 Solid Wst Cap	65,000	2,000	-	-	-	-	(100.00)%
Carry Forward	43,254,900	3,442,300	51,149,700	1,774,200	-	1,774,200	(48.46)%
Less 5% Required By Law	-	(6,200)	-	(12,000)	-	(12,000)	93.55%
Total Funding	74,520,021	32,720,000	80,550,400	25,081,800	-	25,081,800	(23.34)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

County Sewer Impact Fees (413)

Fund Type: **Enterprise**

Description: **This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system development/impact fee charges.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,549,001	-	1,711,800	-	-	-	N/A
Trans to 410 W/S Debt Serv Fd	5,882,800	7,565,800	7,272,500	8,742,000	-	8,742,000	15.55%
Reserve for Capital	-	9,155,600	-	9,675,100	-	9,675,100	5.67%
Total Appropriations	7,431,801	16,721,400	8,984,300	18,417,100	-	18,417,100	10.14%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	40,995	50,000	50,000	50,000	-	50,000	0.00%
Impact Fees	8,132,189	7,900,000	8,000,000	8,000,000	-	8,000,000	1.27%
Carry Forward	10,962,500	9,168,900	11,703,900	10,769,600	-	10,769,600	17.46%
Less 5% Required By Law	-	(397,500)	-	(402,500)	-	(402,500)	1.26%
Total Funding	19,135,684	16,721,400	19,753,900	18,417,100	-	18,417,100	10.14%

County Sewer User Fees Capital (414)

Fund Type: **Enterprise**

Description: **This fund accounts for major sewer capital projects that are not supported by system development charges. These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	28,927,064	22,727,000	55,146,200	4,689,600	-	4,689,600	(79.37)%
Capital Outlay	7,050,823	4,300,000	73,670,600	27,552,400	-	27,552,400	540.75%
Trans to 417 PU Grant Fd	-	-	1,117,200	-	-	-	N/A
Reserve for Contingencies	-	2,169,300	-	2,065,000	-	2,065,000	(4.81)%
Total Appropriations	35,977,887	29,196,300	129,934,000	34,307,000	-	34,307,000	17.50%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	21,245	2,326,500	2,290,500	86,900	-	86,900	(96.26)%
Interest/Misc	424,166	255,600	400,000	400,000	-	400,000	56.49%
Reimb From Other Depts	12,125	-	-	-	-	-	N/A
Trans fm 123 Grant Proq Support	7,000,000	-	-	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	29,287,200	26,679,000	26,679,000	33,581,000	-	33,581,000	25.87%
Adv/Repay fm 474 Solid Wst Cap	7,160,000	110,000	-	-	-	-	(100.00)%
Carry Forward	92,849,300	(162,000)	100,823,600	259,100	-	259,100	(259.94)%
Less 5% Required By Law	-	(12,800)	-	(20,000)	-	(20,000)	56.25%
Total Funding	136,754,036	29,196,300	130,193,100	34,307,000	-	34,307,000	17.50%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

County Water Sewer Bond Proceeds (415)

Fund Type: **Enterprise**

Description: **To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of \$76.2 million.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	815,578	-	3,979,900	-	-	-	N/A
Capital Outlay	29,057,841	-	21,616,400	-	-	-	N/A
Reserve for Capital	-	3,730,300	-	-	-	-	(100.00)%
Total Appropriations	29,873,419	3,730,300	25,596,300	-	-	-	(100.00)%
							%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	217,778	300,000	215,400	160,000	-	160,000	(46.67)%
Carry Forward	54,884,500	3,445,300	25,228,900	(152,000)	-	(152,000)	(104.41)%
Less 5% Required By Law	-	(15,000)	-	(8,000)	-	(8,000)	(46.67)%
Total Funding	55,102,278	3,730,300	25,444,300	-	-	-	(100.00)%
							%

County Water Sewer Grants (416)

Fund Type: **Enterprise**

Description: **To provide water and sewer capital improvements through grant awards.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	3,426,200	-	-	-	N/A
Total Appropriations	-	-	3,426,200	-	-	-	0.00%
							%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	375,000	-	3,426,200	-	-	-	N/A
Total Funding	375,000	-	3,426,200	-	-	-	0.00%
							%

County Water Sewer Grant Match (417)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	1,117,200	-	-	-	N/A
Total Appropriations	-	-	1,117,200	-	-	-	0.00%
							%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 414 Sewer Cap	-	-	1,117,200	-	-	-	N/A
Total Funding	-	-	1,117,200	-	-	-	0.00%
							%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Public Utilities Department Special Assessment Districts (418)

Fund Type: **Enterprise**

Description: **This fund was established for the purpose of financing projects to be accomplished by the assessment method. Projects constructed by this method have been funded through loans with payback from assessments.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	6,703	600	1,600	35,300	-	35,300	5,783.33%
Trans to Property Appraiser	-	1,200	1,200	1,200	-	1,200	0.00%
Trans to Tax Collector	1,211	1,600	1,600	1,600	-	1,600	0.00%
Advance/Repay to 111 Unincrp Gen Fd	60,100	65,900	60,500	-	-	-	(100.00)%
Reserve for Capital	-	-	-	17,100	-	17,100	N/A
Total Appropriations	68,014	69,300	64,900	55,200	-	55,200	(20.35)%

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Special Assessments	70,322	62,500	49,500	56,800	-	56,800	(9.12)%
Interest/Misc	86	200	100	100	-	100	(50.00)%
Trans frm Property Appraiser	124	-	-	-	-	-	N/A
Trans frm Tax Collector	424	-	-	-	-	-	N/A
Carry Forward	8,900	9,800	16,500	1,200	-	1,200	(87.76)%
Less 5% Required By Law	-	(3,200)	-	(2,900)	-	(2,900)	(9.38)%
Total Funding	79,856	69,300	66,100	55,200	-	55,200	(20.35)%

County Water Sewer Bonds, Series 2021 (419)

Fund Type: **Enterprise**

Description: **To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area and provide funding for Government Operations Park facility.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	73,818	-	-	-	-	-	N/A
Capital Outlay	-	-	151,016,200	-	-	-	N/A
Reserve for Capital	-	-	-	811,400	-	811,400	N/A
Total Appropriations	73,818	-	151,016,200	811,400	-	811,400	0.00%

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	26,419	-	500,000	300,000	-	300,000	N/A
Bond Proceeds	151,090,000	-	-	-	-	-	N/A
Carry Forward	-	-	151,042,600	526,400	-	526,400	N/A
Less 5% Required By Law	-	-	-	(15,000)	-	(15,000)	N/A
Total Funding	151,116,419	-	151,542,600	811,400	-	811,400	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Collier Area Transit (CAT) Grant (424)

Fund Type: **Enterprise**

Description: **To account for federal and state grants for the Collier Area Transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,619	-	280,500	-	-	-	N/A
Operating Expense	5,930,751	-	9,056,500	-	-	-	N/A
Capital Outlay	1,089,267	-	20,884,000	-	-	-	N/A
Remittances	31,973	-	-	-	-	-	N/A
Total Appropriations	7,060,610	-	30,221,000	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	6,453,412	-	30,093,300	-	-	-	N/A
Miscellaneous Revenues	-	-	127,700	-	-	-	N/A
Total Funding	6,453,412	-	30,221,000	-	-	-	0.00%

Collier Area Transit (CAT) Grant Match (425)

Fund Type: **Enterprise**

Description: **Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	461	-	132,700	-	-	-	N/A
Operating Expense	1,763,681	-	1,579,100	-	-	-	N/A
Capital Outlay	10,292	-	12,000	-	-	-	N/A
Reserve for Contingencies	-	75,500	-	-	-	-	(100.00)%
Reserve for Future Grant Match	-	-	-	588,200	-	588,200	N/A
Total Appropriations	1,774,434	75,500	1,723,800	588,200	-	588,200	679.07%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	3,636	-	-	-	-	-	N/A
Miscellaneous Revenues	10,292	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	338,941	75,500	491,400	588,200	-	588,200	679.07%
Trans fm 426 CAT Transit	1,425,201	-	1,232,400	-	-	-	N/A
Total Funding	1,778,070	75,500	1,723,800	588,200	-	588,200	679.07%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Collier Area Transit (CAT) Enhancements (426)

Fund Type: **Enterprise**

Description: **Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	371,762	388,100	388,100	424,200	-	424,200	9.30%
Operating Expense	1,243,369	3,024,700	2,417,600	3,952,600	-	3,952,600	30.68%
Capital Outlay	9,427	-	317,700	-	-	-	N/A
Trans to 425/426 CAT Mass Transit	1,425,201	-	1,232,400	-	-	-	N/A
Reserve for Contingencies	-	77,300	-	250,000	-	250,000	223.42%
Total Appropriations	3,049,759	3,490,100	4,355,800	4,626,800	-	4,626,800	32.57%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	721,377	961,000	961,000	961,000	-	961,000	0.00%
Miscellaneous Revenues	149,610	45,000	45,000	45,000	-	45,000	0.00%
Interest/Misc	2,381	-	-	-	-	-	N/A
Reimb From Other Depts	18,552	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	2,235,100	3,077,800	3,077,800	3,080,900	-	3,080,900	0.10%
Carry Forward	644,300	(543,400)	862,200	590,200	-	590,200	(208.61)%
Less 5% Required By Law	-	(50,300)	-	(50,300)	-	(50,300)	0.00%
Total Funding	3,771,319	3,490,100	4,946,000	4,626,800	-	4,626,800	32.57%

Transportation Disadvantaged (427)

Fund Type: **Enterprise**

Description: **Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	84,101	86,700	86,700	93,400	-	93,400	7.73%
Operating Expense	1,301,641	3,423,800	3,129,800	3,804,200	-	3,804,200	11.11%
Capital Outlay	2,944	-	-	-	-	-	N/A
Trans to 427/429 Transp Disadv Fd	53,238	-	200	-	-	-	N/A
Reserve for Contingencies	-	61,700	-	250,000	-	250,000	305.19%
Total Appropriations	1,441,923	3,572,200	3,216,700	4,147,600	-	4,147,600	16.11%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	180,414	254,000	175,000	254,000	-	254,000	0.00%
Miscellaneous Revenues	28,777	40,000	10,000	40,000	-	40,000	0.00%
Interest/Misc	4,155	-	-	-	-	-	N/A
Reimb From Other Depts	1,631	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	3,288,700	2,385,800	1,700,800	2,127,700	-	2,127,700	(10.82)%
Carry Forward	1,010,200	907,100	3,071,500	1,740,600	-	1,740,600	91.89%
Less 5% Required By Law	-	(14,700)	-	(14,700)	-	(14,700)	0.00%
Total Funding	4,513,877	3,572,200	4,957,300	4,147,600	-	4,147,600	16.11%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Transportation Disadvantaged Grant (428)

Fund Type: **Enterprise**

Description: **Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	751,683	-	723,600	-	-	-	N/A
Capital Outlay	23,573	-	-	-	-	-	N/A
Total Appropriations	775,256	-	723,600	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	793,690	-	723,600	-	-	-	N/A
Total Funding	793,690	-	723,600	-	-	-	0.00%

Transportation Disadvantaged Grant Match (429)

Fund Type: **Enterprise**

Description: **Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	73,841	-	165,200	-	-	-	N/A
Capital Outlay	51,916	-	-	-	-	-	N/A
Reserve for Contingencies	-	86,900	-	-	-	-	(100.00)%
Reserve for Future Grant Match	-	-	-	85,500	-	85,500	N/A
Total Appropriations	125,757	86,900	165,200	85,500	-	85,500	(1.61)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	4,518	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	70,150	86,900	165,000	85,500	-	85,500	(1.61)%
Trans fm 427 Transp Disadv	53,238	-	200	-	-	-	N/A
Total Funding	127,905	86,900	165,200	85,500	-	85,500	(1.61)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Solid Waste Disposal (470)

Fund Type: **Enterprise**

Description: **Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,800,134	3,224,600	3,323,600	3,747,400	-	3,747,400	16.21%
Operating Expense	16,902,116	19,699,000	18,142,300	19,015,400	-	19,015,400	(3.47)%
Indirect Cost Reimburs	506,300	555,100	555,100	441,600	-	441,600	(20.45)%
Payment In Lieu of Taxes	414,800	427,500	427,500	489,000	-	489,000	14.39%
Capital Outlay	-	99,500	86,200	-	-	-	(100.00)%
Trans to 001 Gen Fd	4,500	2,200	2,200	2,500	-	2,500	13.64%
Trans to 408 Water/Sewer Fd	1,064,700	1,091,900	1,091,900	1,551,600	-	1,551,600	42.10%
Trans to 471 Landfill Closure	1,089,000	100,000	100,000	1,000,000	-	1,000,000	900.00%
Trans to 474 Solid Waste Cap Fd	5,700,000	-	-	7,000,000	-	7,000,000	N/A
Trans to 506 IT Capital	-	-	-	197,000	-	197,000	N/A
Advance/Repay to 471 S Waste	-	3,900,000	3,900,000	-	-	-	(100.00)%
Reserve for Contingencies	-	2,272,900	-	2,330,900	-	2,330,900	2.55%
Reserve for Cash Flow	-	1,700,000	-	3,109,400	-	3,109,400	82.91%
Reserve for Attrition	-	(53,100)	-	(63,200)	-	(63,200)	19.02%
Total Appropriations	28,481,550	33,019,600	27,628,800	38,821,600	-	38,821,600	17.57%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	114,569	131,500	120,400	120,400	-	120,400	(8.44)%
FEMA - Fed Emerg Mgt Agency	167	-	-	-	-	-	N/A
Charges For Services	16,899,826	17,227,300	17,130,300	17,832,100	-	17,832,100	3.51%
Miscellaneous Revenues	156,606	64,800	193,200	192,400	-	192,400	196.91%
Interest/Misc	23,245	29,900	69,900	103,100	-	103,100	244.82%
Reimb From Other Depts	10,976,418	9,757,700	10,881,300	11,546,800	-	11,546,800	18.34%
Trans fm 408 Water / Sewer Fd	60,900	52,600	52,600	58,400	-	58,400	11.03%
Trans fm 473 Mand Collct Fd	79,200	125,500	125,500	147,500	-	147,500	17.53%
Adv/Repay fm 474 Solid Wst Cap	2,500,000	-	-	-	-	-	N/A
Carry Forward	6,942,000	6,990,900	9,366,500	10,310,900	-	10,310,900	47.49%
Less 5% Required By Law	-	(1,360,600)	-	(1,490,000)	-	(1,490,000)	9.51%
Total Funding	37,752,931	33,019,600	37,939,700	38,821,600	-	38,821,600	17.57%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Solid Waste - Landfill Closure and Debris Mission Reserves (471)

Fund Type: **Enterprise**

Description: **Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans to 474 Solid Waste Cap Fd	6,300,000	8,000,000	-	9,763,800	-	9,763,800	22.05%
Reserve for Disaster Relief	-	756,700	-	-	-	-	(100.00)%
Reserve For Landfill Cell Closure	-	271,700	-	291,700	-	291,700	7.36%
Total Appropriations	6,300,000	9,028,400	-	10,055,500	-	10,055,500	11.38%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	27,121	20,000	20,000	20,000	-	20,000	0.00%
Trans fm 470 Solid Waste Fd	1,089,000	100,000	100,000	1,000,000	-	1,000,000	900.00%
Trans fm 473 Mand Collct Fd	2,611,000	-	-	-	-	-	N/A
Adv/Repay fm 470 Solid Waste	-	3,900,000	3,900,000	-	-	-	(100.00)%
Carry Forward	7,589,400	5,009,400	5,016,500	9,036,500	-	9,036,500	80.39%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
Total Funding	11,316,521	9,028,400	9,036,500	10,055,500	-	10,055,500	11.38%

Solid Waste Motor Pool Capital Fund (472)

Fund Type: **Enterprise**

Description: **Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	406,700	973,900	420,200	-	420,200	3.32%
Trans to 409 W/S MP Fd	14,600	-	-	-	-	-	N/A
Trans to 523 Motor Pool Cap	5,200	5,100	5,100	5,100	-	5,100	0.00%
Reserve for Contingencies	-	7,500	-	8,500	-	8,500	13.33%
Reserve for Motor Pool Cap	-	704,000	-	567,600	-	567,600	(19.38)%
Total Appropriations	19,800	1,123,300	979,000	1,001,400	-	1,001,400	(10.85)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	61,000	-	-	-	-	-	N/A
Interest/Misc	4,653	5,200	5,400	5,200	-	5,200	0.00%
Motor Pool Cap Recovery Billing	345,200	352,000	352,000	283,800	-	283,800	(19.38)%
Carry Forward	943,200	766,400	1,334,300	712,700	-	712,700	(7.01)%
Less 5% Required By Law	-	(300)	-	(300)	-	(300)	0.00%
Total Funding	1,354,053	1,123,300	1,691,700	1,001,400	-	1,001,400	(10.85)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Mandatory Trash Collection (473)

Fund Type: **Enterprise**

Description: **Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	832,165	776,000	754,700	860,500	-	860,500	10.89%
Operating Expense	26,341,890	26,337,800	27,240,300	29,316,300	-	29,316,300	11.31%
Indirect Cost Reimburs	122,400	135,500	135,500	102,900	-	102,900	(24.06)%
Trans to Property Appraiser	418,743	448,000	448,000	479,400	-	479,400	7.01%
Trans to Tax Collector	124,500	133,000	133,000	135,000	-	135,000	1.50%
Trans to 408 Water/Sewer Fd	1,099,100	1,079,900	1,079,900	1,154,900	-	1,154,900	6.95%
Trans to 470 Solid Waste Fd	79,200	125,500	125,500	147,500	-	147,500	17.53%
Trans to 471 Landfill Closure	2,611,000	-	-	-	-	-	N/A
Trans to 474 Solid Waste Cap Fd	3,750,000	250,000	250,000	300,000	-	300,000	20.00%
Trans to 506 IT Capital	-	-	-	33,500	-	33,500	N/A
Reserve for Contingencies	-	2,627,200	-	2,999,900	-	2,999,900	14.19%
Reserve for Cash Flow	-	4,000,000	-	5,694,700	-	5,694,700	42.37%
Reserve for Attrition	-	-	-	(14,100)	-	(14,100)	N/A
Total Appropriations	35,378,998	35,912,900	30,166,900	41,210,500	-	41,210,500	14.75%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	1,815,738	1,836,000	1,931,100	2,067,100	-	2,067,100	12.59%
Special Assessments	3,879	-	-	-	-	-	N/A
Charges For Services	91,111	95,300	85,200	88,600	-	88,600	(7.03)%
Mandatory Collection Fees	28,651,539	29,894,400	29,863,200	30,930,600	-	30,930,600	3.47%
Fines & Forfeitures	52,839	13,300	13,300	13,300	-	13,300	0.00%
Miscellaneous Revenues	55,000	55,000	55,000	55,000	-	55,000	0.00%
Interest/Misc	59,667	77,000	117,100	92,200	-	92,200	19.74%
Trans fm 408 Water / Sewer Fd	486,300	443,900	443,900	401,500	-	401,500	(9.55)%
Adv/Repay fm 474 Solid Wst Cap	3,500,000	-	-	-	-	-	N/A
Carry Forward	7,526,600	5,096,600	6,885,800	9,227,700	-	9,227,700	81.06%
Less 5% Required By Law	-	(1,598,600)	-	(1,665,500)	-	(1,665,500)	4.18%
Total Funding	42,242,672	35,912,900	39,394,600	41,210,500	-	41,210,500	14.75%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Solid Waste Capital Projects (474)

Fund Type: **Enterprise**

Description: **Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (470), which accounts for landfill fees, transfer station fees, and carry forward revenue.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	5,737,131	1,650,000	2,908,800	925,000	-	925,000	(43.94)%
Capital Outlay	1,524,550	1,750,000	8,925,200	7,575,000	-	7,575,000	332.86%
Advance/Repay to 412 Water Cap	65,000	2,000	-	-	-	-	(100.00)%
Advance/Repay to 414 Sewer Cap	7,160,000	110,000	-	-	-	-	(100.00)%
Advance/Repay to 470 Sol Waste	2,500,000	-	-	-	-	-	N/A
Advance/Repay to 473 Mand SolW	3,500,000	-	-	-	-	-	N/A
Reserve for Capital	-	572,200	-	824,100	-	824,100	44.02%
Reserve for Disaster Relief	-	8,000,000	-	9,763,800	-	9,763,800	22.05%
Total Appropriations	20,486,681	12,084,200	11,834,000	19,087,900	-	19,087,900	57.96%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	(96,944)	-	-	-	-	-	N/A
FEMA - Fed Emerg Mgt Agency	193,889	-	-	-	-	-	N/A
Miscellaneous Revenues	1,687,349	-	-	-	-	-	N/A
Interest/Misc	64,577	30,000	60,000	60,000	-	60,000	100.00%
Trans fm 470 Solid Waste Fd	5,700,000	-	-	7,000,000	-	7,000,000	N/A
Trans fm 471 Solid Waste	6,300,000	8,000,000	-	9,763,800	-	9,763,800	22.05%
Trans fm 473 Mand Collct Fd	3,750,000	250,000	250,000	300,000	-	300,000	20.00%
Carry Forward	16,189,100	3,805,700	13,491,100	1,967,100	-	1,967,100	(48.31)%
Less 5% Required By Law	-	(1,500)	-	(3,000)	-	(3,000)	100.00%
Total Funding	33,787,971	12,084,200	13,801,100	19,087,900	-	19,087,900	57.96%

Solid Waste Grants (475)

Fund Type: **Enterprise**

Description: **Provides for recycling funds through various grants to help increase recycling in Collier County. This fund was established to track how grant dollars are spent.**

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	50,000	-	-	-	-	-	N/A
Interest/Misc	1	-	-	-	-	-	N/A
Total Funding	50,001	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Emergency Medical Services (490)

Fund Type: **Enterprise**

Description: **Accounts for the provision of around the clock advanced life support paramedic service in Collier County. Principal revenue sources include General Fund subsidy and ambulance fees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	23,899,824	28,181,200	28,806,100	29,703,000	1,578,800	31,281,800	11.00%
Operating Expense	7,005,867	8,186,100	8,108,000	9,202,300	-	9,202,300	12.41%
Capital Outlay	-	25,300	20,300	35,300	-	35,300	39.53%
Trans to 491 EMS MP&Cap	-	1,508,000	1,508,000	500,000	-	500,000	(66.84)%
Trans to 493 EMS Grant	1,936	-	-	-	-	-	N/A
Trans to 494 EMS Grants	39,886	1,000,000	70,100	55,000	-	55,000	(94.50)%
Reserve for Contingencies	-	697,800	-	1,148,000	-	1,148,000	64.52%
Reserve for Capital	-	5,289,400	-	3,978,800	-	3,978,800	(24.78)%
Reserve for Cash Flow	-	864,900	-	850,000	-	850,000	(1.72)%
Reserve for Attrition	-	(400,000)	-	(436,700)	-	(436,700)	9.18%
Total Appropriations	30,947,513	45,352,700	38,512,500	45,035,700	1,578,800	46,614,500	2.78%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	892,295	-	619,300	-	-	-	N/A
Ambulance Fees	19,181,264	12,363,300	12,363,300	12,500,000	-	12,500,000	1.11%
Miscellaneous Revenues	69,105	-	-	-	-	-	N/A
Interest/Misc	74,180	-	40,500	-	-	-	N/A
Reimb From Other Depts	15,153,925	-	-	-	-	-	N/A
Trans fm 001 Gen Fund	4,553,798	21,369,500	21,369,500	23,737,600	1,578,800	25,316,400	18.47%
Carry Forward	10,150,000	12,238,100	13,543,000	9,423,100	-	9,423,100	(23.00)%
Less 5% Required By Law	-	(618,200)	-	(625,000)	-	(625,000)	1.10%
Total Funding	50,074,566	45,352,700	47,935,600	45,035,700	1,578,800	46,614,500	2.78%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Emergency Medical Services Motor Pool & Other Capital Fund (491)

Fund Type: **Enterprise**

Description: **This fund was originally created to monitor grants received by EMS and special projects funded by the General Fund (001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	14,700	150,000	150,000	-	-	-	(100.00)%
Capital Outlay	6,122,900	2,758,000	4,501,000	2,002,200	-	2,002,200	(27.40)%
Trans to 523 Motor Pool Cap	7,800	7,800	7,800	7,700	-	7,700	(1.28)%
Reserve for Contingencies	-	122,000	-	-	-	-	(100.00)%
Reserve for Capital	-	922,300	-	1,414,200	-	1,414,200	53.33%
Reserve for Motor Pool Cap	-	3,557,400	-	3,111,800	-	3,111,800	(12.53)%
Total Appropriations	6,145,400	7,517,500	4,658,800	6,535,900	-	6,535,900	(13.06)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	40,250	-	-	-	-	-	N/A
Interest/Misc	30,723	31,700	31,700	31,600	-	31,600	(0.32)%
Motor Pool Cap Recovery Billing	1,713,100	1,778,700	1,778,700	1,555,900	-	1,555,900	(12.53)%
Trans fm 490 EMS Fd	-	1,508,000	1,508,000	500,000	-	500,000	(66.84)%
Carry Forward	10,151,600	4,200,700	5,790,400	4,450,000	-	4,450,000	5.93%
Less 5% Required By Law	-	(1,600)	-	(1,600)	-	(1,600)	0.00%
Total Funding	11,935,673	7,517,500	9,108,800	6,535,900	-	6,535,900	(13.06)%

EMS Grant (493)

Fund Type: **Enterprise**

Description: **This fund was created to monitor grants received by Emergency Medical Services.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	46,551	-	-	-	-	-	N/A
Operating Expense	262,687	-	218,000	-	-	-	N/A
Capital Outlay	66,023	-	-	-	-	-	N/A
Remittances	(30,397)	-	-	-	-	-	N/A
Total Appropriations	344,865	-	218,000	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	63,731	-	208,200	-	-	-	N/A
Interest/Misc	1,568	-	7,600	-	-	-	N/A
Trans fm 490 EMS Fd	1,936	-	-	-	-	-	N/A
Carry Forward	-	-	2,200	-	-	-	N/A
Total Funding	67,235	-	218,000	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

EMS Grant Match (494)

Fund Type: **Enterprise**

Description: **To account for the County matching contributions to Emergency Medical Service grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	398,864	1,000,000	718,800	550,000	-	550,000	(45.00)%
Total Appropriations	398,864	1,000,000	718,800	550,000	-	550,000	(45.00)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	345,119	-	648,700	495,000	-	495,000	N/A
Trans fm 490 EMS Fd	39,886	1,000,000	70,100	55,000	-	55,000	(94.50)%
Total Funding	385,006	1,000,000	718,800	550,000	-	550,000	(45.00)%

Collier County Airport Authority (495)

Fund Type: **Enterprise**

Description: **Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue source is airport user fees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	1,137,859	1,296,700	1,336,200	1,567,800	61,700	1,629,500	25.67%
Operating Expense	936,129	1,283,000	1,113,100	1,289,700	-	1,289,700	0.52%
Indirect Cost Reimburs	244,100	261,600	261,600	245,700	-	245,700	(6.08)%
Aviation Fuel	2,969,717	2,051,200	4,190,700	3,987,300	-	3,987,300	94.39%
Capital Outlay	95,418	110,000	110,000	110,000	-	110,000	0.00%
Trans to 101 Transp Op Fd	15,000	102,200	102,200	78,500	-	78,500	(23.19)%
Trans to 301 Co Wide Cap Fd	-	33,700	33,700	33,700	-	33,700	0.00%
Trans to 496 Airport Cap Fd	1,464,058	670,000	670,000	750,000	-	750,000	11.94%
Trans to 506 IT Capital	-	-	-	48,400	-	48,400	N/A
Advance/Repay to 001 General Fd	-	-	-	250,000	-	250,000	N/A
Advance/Repay to 131 Planq Serv	8,300	523,100	523,100	1,624,800	-	1,624,800	210.61%
Reserve for Contingencies	-	112,800	-	21,000	-	21,000	(81.38)%
Reserve for Capital	-	-	-	2,071,000	-	2,071,000	N/A
Reserve for Attrition	-	(19,000)	-	(21,000)	-	(21,000)	10.53%
Total Appropriations	6,870,582	6,425,300	8,340,600	12,056,900	61,700	12,118,600	88.61%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	1,524,564	1,233,400	1,387,700	1,352,400	-	1,352,400	9.65%
Aviation Fuel Sales	5,777,055	4,894,900	7,265,700	6,789,200	-	6,789,200	38.70%
Miscellaneous Revenues	50,622	13,300	300	-	-	-	(100.00)%
Interest/Misc	21,052	24,000	21,700	24,000	-	24,000	0.00%
Adv/Repay fm 131 Planning	1,056,740	-	-	-	-	-	N/A
Carry Forward	2,458,900	568,000	4,026,500	4,299,600	61,700	4,361,300	667.83%
Less 5% Required By Law	-	(308,300)	-	(408,300)	-	(408,300)	32.44%
Total Funding	10,888,933	6,425,300	12,701,900	12,056,900	61,700	12,118,600	88.61%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Airport Capital (496)

Fund Type: **Enterprise**

Description: **Accounts for capital projects/improvements at the three airport sites.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	(154,192)	225,000	852,100	275,000	-	275,000	22.22%
Capital Outlay	714,551	185,000	2,163,300	-	-	-	(100.00)%
Trans to 499 Airp Grant Match	530,071	-	1,337,900	-	-	-	N/A
Reserve for Future Grant Match	-	134,300	-	-	-	-	(100.00)%
Reserve for Capital	-	260,000	-	865,900	-	865,900	233.04%
Total Appropriations	1,090,430	804,300	4,353,300	1,140,900	-	1,140,900	41.85%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	17,027	-	45,800	-	-	-	N/A
Trans fm 495 Airport Op Fd	1,464,058	670,000	670,000	750,000	-	750,000	11.94%
Adv/Repay fm 001 Gen Fd	1,426,500	-	-	-	-	-	N/A
Carry Forward	2,091,800	134,300	4,028,400	390,900	-	390,900	191.06%
Total Funding	4,999,385	804,300	4,744,200	1,140,900	-	1,140,900	41.85%

Airport Grant (498)

Fund Type: **Enterprise**

Description: **To account for various federal and state grants for the Airport.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	1,597,956	-	687,500	-	-	-	N/A
Capital Outlay	3,258,681	-	6,937,600	-	-	-	N/A
Total Appropriations	4,856,637	-	7,625,100	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	4,961,527	-	7,625,100	-	-	-	N/A
Total Funding	4,961,527	-	7,625,100	-	-	-	0.00%

Airport Grant Match (499)

Fund Type: **Enterprise**

Description: **To account for the County's matching contributions for the various grants at the Airport. Sources of matching funds include Airport user fees and advances from the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	243,406	-	140,100	-	-	-	N/A
Capital Outlay	244,277	-	1,197,800	-	-	-	N/A
Total Appropriations	487,683	-	1,337,900	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 496 Airport Grants	530,071	-	1,337,900	-	-	-	N/A
Total Funding	530,071	-	1,337,900	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Information Technology (505)

Fund Type: **Internal Service**

Description: **Accounts for Information Technology operations which include the agency's data network, telephone system, multi-agency public safety radio system and the management of all related assets, software applications and data.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	4,428,251	4,715,500	4,350,300	5,405,500	-	5,405,500	14.63%
Operating Expense	4,604,576	5,541,100	5,337,500	4,492,700	-	4,492,700	(18.92)%
Capital Outlay	(13,790)	13,500	-	12,000	-	12,000	(11.11)%
Trans to 188 800 MHz Fd	400,000	300,000	300,000	-	-	-	(100.00)%
Trans to 506 IT Capital	1,134,500	-	-	-	-	-	N/A
Reserve for Contingencies	-	81,100	-	117,100	-	117,100	44.39%
Reserve for Cash Flow	-	-	-	841,500	-	841,500	N/A
Reserve for Attrition	-	(81,100)	-	(87,900)	-	(87,900)	8.38%
Total Appropriations	10,553,536	10,570,100	9,987,800	10,780,900	-	10,780,900	1.99%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	1,466	-	-	-	-	-	N/A
Interest/Misc	7,589	3,000	5,200	3,000	-	3,000	0.00%
Reimb From Other Depts	9,470,651	10,114,100	10,032,700	10,511,500	-	10,511,500	3.93%
Trans fm 408 Water / Sewer Fd	245,900	-	-	-	-	-	N/A
Carry Forward	1,154,500	562,100	326,500	376,600	-	376,600	(33.00)%
Less 5% Required By Law	-	(109,100)	-	(110,200)	-	(110,200)	1.01%
Total Funding	10,880,106	10,570,100	10,364,400	10,780,900	-	10,780,900	1.99%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Information Technology Capital (506)

Fund Type: **Internal Service**

Description: **The Information Technology Capital Fund was created for the management of the replacement of technology assets and the acquisition of new technology assets.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,038,520	460,000	1,875,500	2,620,000	-	2,620,000	469.57%
Capital Outlay	1,069,479	3,956,000	5,149,800	5,725,000	-	5,725,000	44.72%
Reserve for Capital	-	169,300	-	777,100	-	777,100	359.01%
Total Appropriations	4,107,999	4,585,300	7,025,300	9,122,100	-	9,122,100	98.94%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	-	-	500	-	-	-	N/A
Interest/Misc	17,436	3,600	16,000	-	-	-	(100.00)%
Reimb From Other Depts	1,954,200	3,862,300	3,862,300	-	-	-	(100.00)%
Trans fm 001 Gen Fund	-	500,000	500,000	3,981,600	-	3,981,600	696.32%
Trans fm 109 Pel Bay MSTBU	-	-	-	37,100	-	37,100	N/A
Trans fm 111 Unincorp Gen Fd	-	-	-	658,800	-	658,800	N/A
Trans fm 113 Comm Dev Fd	-	-	-	891,700	-	891,700	N/A
Trans fm 114 Pollutn Ctrl Fd	-	-	-	121,700	-	121,700	N/A
Trans fm 130 GG Com Ctr	-	-	-	42,900	-	42,900	N/A
Trans fm 131 Dev Serv Fd	-	-	-	177,200	-	177,200	N/A
Trans fm 174 Conserv Collier Maint	-	-	-	31,100	-	31,100	N/A
Trans fm 185 Beach Ren Ops	-	-	-	17,800	-	17,800	N/A
Trans fm 194 TDC Prom Fd	-	-	-	59,300	-	59,300	N/A
Trans fm 408 Water / Sewer Fd	-	-	-	1,844,000	-	1,844,000	N/A
Trans fm 470 Solid Waste Fd	-	-	-	197,000	-	197,000	N/A
Trans fm 473 Mand Collct Fd	-	-	-	33,500	-	33,500	N/A
Trans fm 495 Airport Op Fd	-	-	-	48,400	-	48,400	N/A
Trans fm 505 IT Ops	1,134,500	-	-	-	-	-	N/A
Trans fm 669 Utility Fee	-	-	-	8,600	-	8,600	N/A
Carry Forward	4,619,700	412,600	3,617,900	971,400	-	971,400	135.43%
Less 5% Required By Law	-	(193,200)	-	-	-	-	(100.00)%
Total Funding	7,725,836	4,585,300	7,996,700	9,122,100	-	9,122,100	98.94%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Property & Casualty Insurance Fund (516)

Fund Type: **Internal Service**

Description: **Protects the County through the insurance of its property assets. Revenues are derived from premium allocations for automobile, general liability, and property insurance.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	340,406	366,100	363,300	542,300	-	542,300	48.13%
Operating Expense	9,568,504	9,883,100	8,349,900	10,104,900	-	10,104,900	2.24%
Capital Outlay	-	26,000	8,000	25,000	-	25,000	(3.85)%
Trans to 001 Gen Fd	76,600	76,600	76,600	76,600	-	76,600	0.00%
Reserve for Insurance	-	2,501,800	-	7,422,300	-	7,422,300	196.68%
Total Appropriations	9,985,510	12,853,600	8,797,800	18,171,100	-	18,171,100	41.37%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	2,855,700	200,000	100,000	200,000	-	200,000	0.00%
Interest/Misc	15,976	28,600	28,600	58,400	-	58,400	104.20%
Property & Casualty Billings	9,393,800	9,773,400	9,773,400	10,069,500	-	10,069,500	3.03%
Trans fm 001 Gen Fund	-	-	-	2,000,000	-	2,000,000	N/A
Carry Forward	2,471,900	2,863,000	4,751,900	5,856,100	-	5,856,100	104.54%
Less 5% Required By Law	-	(11,400)	-	(12,900)	-	(12,900)	13.16%
Total Funding	14,737,376	12,853,600	14,653,900	18,171,100	-	18,171,100	41.37%

Group Health & Life Insurance Fund (517)

Fund Type: **Internal Service**

Description: **Accounts for all medical and life insurance claims for county employees.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	754,160	768,300	760,600	853,100	-	853,100	11.04%
Operating Expense	47,914,045	48,017,200	46,471,400	53,952,600	-	53,952,600	12.36%
Capital Outlay	32,355	25,000	-	6,600	-	6,600	(73.60)%
Trans to 001 Gen Fd	1,000,000	1,000,000	-	-	-	-	(100.00)%
Reserve for Insurance	-	31,647,300	-	27,078,600	-	27,078,600	(14.44)%
Total Appropriations	49,700,560	81,457,800	47,232,000	81,890,900	-	81,890,900	0.53%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	423,531	-	2,100,000	-	-	-	N/A
Interest/Misc	177,575	369,600	369,600	271,800	-	271,800	(26.46)%
Group Health Billings	40,616,239	40,100,000	40,500,000	40,500,000	-	40,500,000	1.00%
Dental & Vision Billings	2,217,892	2,275,000	2,245,000	2,423,000	-	2,423,000	6.51%
Life Insurance Billings	416,103	456,900	456,900	490,000	-	490,000	7.24%
Short Term Disability Billings	582,654	570,000	605,000	623,000	-	623,000	9.30%
Long Term Disability Billings	639,958	725,000	725,000	775,000	-	775,000	6.90%
Trans fm 001 Gen Fund	-	-	-	2,000,000	-	2,000,000	N/A
Carry Forward	39,251,400	36,979,800	35,052,200	34,821,700	-	34,821,700	(5.84)%
Less 5% Required By Law	-	(18,500)	-	(13,600)	-	(13,600)	(26.49)%
Total Funding	84,325,351	81,457,800	82,053,700	81,890,900	-	81,890,900	0.53%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Worker's Compensation Insurance Fund (518)

Fund Type: **Internal Service**

Description: **Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	255,182	279,500	257,000	520,600	-	520,600	86.26%
Operating Expense	1,165,563	1,533,000	1,132,300	1,572,000	-	1,572,000	2.54%
Reserve for Insurance	-	3,748,000	-	3,955,000	-	3,955,000	5.52%
Total Appropriations	1,420,746	5,560,500	1,389,300	6,047,600	-	6,047,600	8.76%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	35,260	-	-	-	-	-	N/A
Interest/Misc	13,685	36,500	10,000	41,100	-	41,100	12.60%
Workers Comp Billings	1,905,993	1,874,300	1,874,300	1,920,600	-	1,920,600	2.47%
Carry Forward	3,058,800	3,651,600	3,593,000	4,088,000	-	4,088,000	11.95%
Less 5% Required By Law	-	(1,900)	-	(2,100)	-	(2,100)	10.53%
Total Funding	5,013,738	5,560,500	5,477,300	6,047,600	-	6,047,600	8.76%

Fleet Management (521)

Fund Type: **Internal Service**

Description: **Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to fuel service. County staff performs the majority of this work in-house.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,510,187	2,523,100	2,869,000	2,947,600	114,400	3,062,000	21.36%
Operating Expense	6,571,304	7,770,000	8,675,600	11,448,300	-	11,448,300	47.34%
Capital Outlay	223,694	165,000	210,200	390,000	-	390,000	136.36%
Trans to 301 Co Wide Cap Fd	-	113,600	113,600	113,400	-	113,400	(0.18)%
Reserve for Contingencies	-	248,600	-	227,000	-	227,000	(8.69)%
Reserve for Cash Flow	-	1,187,200	-	474,000	-	474,000	(60.07)%
Reserve for Attrition	-	(42,600)	-	(49,200)	-	(49,200)	15.49%
Total Appropriations	9,305,185	11,964,900	11,868,400	15,551,100	114,400	15,665,500	30.93%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	284,864	402,300	461,800	672,600	-	672,600	67.19%
Miscellaneous Revenues	39,034	5,700	33,800	5,700	-	5,700	0.00%
Interest/Misc	6,488	-	-	-	-	-	N/A
Fleet Revenue Billings	6,059,427	6,052,200	5,718,200	6,948,600	-	6,948,600	14.81%
Fuel Sale Rev Billings	3,172,776	3,880,100	4,623,600	7,306,200	-	7,306,200	88.30%
Trans fm 001 Gen Fund	-	-	200,000	-	-	-	N/A
Carry Forward	1,340,000	1,645,000	1,597,400	652,000	114,400	766,400	(53.41)%
Less 5% Required By Law	-	(20,400)	-	(34,000)	-	(34,000)	66.67%
Total Funding	10,902,588	11,964,900	12,634,800	15,551,100	114,400	15,665,500	30.93%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Motor Pool Capital Fund (523)

Fund Type: **Internal Service**

Description: **Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	93,296	95,400	102,400	103,000	-	103,000	7.97%
Operating Expense	6,109	7,200	32,100	44,400	-	44,400	516.67%
Capital Outlay	682,652	3,607,800	10,867,700	5,516,200	809,800	6,326,000	75.34%
Reserve for Gen Fd Motor Pool Cap	-	1,970,000	-	1,841,600	-	1,841,600	(6.52)%
Reserve for Transp Motor Pool Cap	-	4,414,000	-	3,801,400	-	3,801,400	(13.88)%
Reserve for Stormwater MP Cap	-	462,500	-	518,100	-	518,100	12.02%
Reserve for MSTU Gen Fd MP Cap	-	1,172,000	-	1,088,000	-	1,088,000	(7.17)%
Reserve for Com Dev/Planning MP Cap	-	1,231,600	-	1,153,600	-	1,153,600	(6.33)%
Reserve for Pollut Ctr Motor Pool Cap	-	95,400	-	63,600	-	63,600	(33.33)%
Reserve for Int Serv Fd Motor Pool Cap	-	97,300	-	89,200	-	89,200	(8.32)%
Total Appropriations	782,057	13,153,200	11,002,200	14,219,100	809,800	15,028,900	14.26%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	381,243	-	31,600	-	-	-	N/A
Interest/Misc	56,209	100,000	60,000	60,000	-	60,000	(40.00)%
Reimb From Other Depts	-	-	127,300	-	-	-	N/A
Fleet Revenue Billings	67,945	-	-	-	-	-	N/A
Motor Pool Cap Recovery Billing	4,626,300	4,962,400	4,962,400	4,536,800	-	4,536,800	(8.58)%
Trans fm 001 Gen Fund	216,100	-	-	-	721,800	721,800	N/A
Trans fm 101 Transp Op Fd	-	-	-	-	38,000	38,000	N/A
Trans fm 103 Stormwater Ops	-	-	-	-	50,000	50,000	N/A
Trans fm 409 W/S MP Fd	28,500	28,300	28,300	30,900	-	30,900	9.19%
Trans fm 472 Sol Waste MP	5,200	5,100	5,100	5,100	-	5,100	0.00%
Trans fm 491 EMS MP&Cap	7,800	7,800	7,800	7,700	-	7,700	(1.28)%
Carry Forward	10,754,100	8,054,600	15,361,300	9,581,600	-	9,581,600	18.96%
Less 5% Required By Law	-	(5,000)	-	(3,000)	-	(3,000)	(40.00)%
Total Funding	16,143,397	13,153,200	20,583,800	14,219,100	809,800	15,028,900	14.26%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Sheriff Confiscated Property Trust Fund (602)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	6,500	11,500	15,000	11,500	-	11,500	0.00%
Reserve for Contingencies	-	1,100	-	1,100	-	1,100	0.00%
Reserve for Capital	-	511,900	-	505,800	-	505,800	(1.19)%
Total Appropriations	6,500	524,500	15,000	518,400	-	518,400	(1.16)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,766	1,400	2,700	2,700	-	2,700	92.86%
Carry Forward	532,800	523,200	528,100	515,800	-	515,800	(1.41)%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	534,566	524,500	530,800	518,400	-	518,400	(1.16)%

Crime Prevention Trust Fund (603)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	77,211	-	-	-	-	-	N/A
Operating Expense	3,254	-	-	-	-	-	N/A
Remittances	-	450,000	117,900	450,000	-	450,000	0.00%
Reserve for Contingencies	-	45,000	-	45,000	-	45,000	0.00%
Reserve for Capital	-	244,500	-	226,500	-	226,500	(7.36)%
Total Appropriations	80,466	739,500	117,900	721,500	-	721,500	(2.43)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	71,368	69,700	75,300	75,300	-	75,300	8.03%
Interest/Misc	2,866	3,000	3,500	3,500	-	3,500	16.67%
Carry Forward	692,000	670,400	685,700	646,600	-	646,600	(3.55)%
Less 5% Required By Law	-	(3,600)	-	(3,900)	-	(3,900)	8.33%
Total Funding	766,235	739,500	764,500	721,500	-	721,500	(2.43)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

University Extension Trust Fund (604)

Fund Type: **Special Revenue**

Description: **This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	23,944	37,300	36,300	11,300	-	11,300	(69.71)%
Restricted for Unfunded Requests	-	-	-	400	-	400	N/A
Total Appropriations	23,944	37,300	36,300	11,700	-	11,700	(68.63)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	5,000	5,000	-	-	-	(100.00)%
Interest/Misc	265	-	200	400	-	400	N/A
Carry Forward	66,100	32,600	42,400	11,300	-	11,300	(65.34)%
Less 5% Required By Law	-	(300)	-	-	-	-	(100.00)%
Total Funding	66,365	37,300	47,600	11,700	-	11,700	(68.63)%

GAC Trust Land Sales (605)

Fund Type: **Special Revenue**

Description: **Gulf American Corporation (GAC) Land Trust (605) - Funds generated from surplus lot sales in the Golden Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	5,000	5,000	5,000	-	5,000	0.00%
Reserve for Capital	-	703,600	-	2,009,900	-	2,009,900	185.66%
Total Appropriations	-	708,600	5,000	2,014,900	-	2,014,900	184.35%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	700	-	1,297,600	-	-	-	N/A
Interest/Misc	2,921	7,000	7,000	13,900	-	13,900	98.57%
Carry Forward	698,500	702,000	702,100	2,001,700	-	2,001,700	185.14%
Less 5% Required By Law	-	(400)	-	(700)	-	(700)	75.00%
Total Funding	702,121	708,600	2,006,700	2,014,900	-	2,014,900	184.35%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Parks & Recreation Donations (607)

Fund Type: **Special Revenue**

Description: **To provide community based programming for eligible children in Collier County through receipt of charitable donations.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,534	32,500	32,500	30,600	-	30,600	(5.85)%
Reserve for Contingencies	-	-	-	1,500	-	1,500	N/A
Restricted for Unfunded Requests	-	16,700	-	37,500	-	37,500	124.55%
Total Appropriations	3,534	49,200	32,500	69,600	-	69,600	41.46%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	29,137	15,000	15,100	15,000	-	15,000	0.00%
Interest/Misc	220	-	300	700	-	700	N/A
Carry Forward	46,000	35,000	71,800	54,700	-	54,700	56.29%
Less 5% Required By Law	-	(800)	-	(800)	-	(800)	0.00%
Total Funding	75,357	49,200	87,200	69,600	-	69,600	41.46%

Law Enforcement Trust Fund (608)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	100,000	-	150,000	-	150,000	50.00%
Reserve for Contingencies	-	10,000	-	10,000	-	10,000	0.00%
Reserve for Capital	-	212,900	-	226,900	-	226,900	6.58%
Total Appropriations	-	322,900	-	386,900	-	386,900	19.82%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	65,284	67,200	65,600	65,600	-	65,600	(2.38)%
Interest/Misc	847	800	1,300	1,300	-	1,300	62.50%
Carry Forward	190,300	258,300	256,400	323,300	-	323,300	25.16%
Less 5% Required By Law	-	(3,400)	-	(3,300)	-	(3,300)	(2.94)%
Total Funding	256,432	322,900	323,300	386,900	-	386,900	19.82%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Domestic Violence Trust Fund (609)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	50,000	1,300	50,000	-	50,000	0.00%
Reserve for Contingencies	-	5,000	-	5,000	-	5,000	0.00%
Reserve for Capital	-	419,900	-	442,000	-	442,000	5.26%
Total Appropriations	-	474,900	1,300	497,000	-	497,000	4.65%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Fines & Forfeitures	21,660	19,000	19,000	19,000	-	19,000	0.00%
Interest/Misc	1,827	2,000	2,000	2,000	-	2,000	0.00%
Carry Forward	433,900	454,900	457,300	477,000	-	477,000	4.86%
Less 5% Required By Law	-	(1,000)	-	(1,000)	-	(1,000)	0.00%
Total Funding	457,387	474,900	478,300	497,000	-	497,000	4.65%

Animal Control Neuter / Spay Trust Fund (610)

Fund Type: **Special Revenue**

Description: **Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local veterinarian.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	66,140	111,700	130,700	80,800	-	80,800	(27.66)%
Reserve for Contingencies	-	10,000	-	4,000	-	4,000	(60.00)%
Restricted for Unfunded Requests	-	165,700	-	150,600	-	150,600	(9.11)%
Total Appropriations	66,140	287,400	130,700	235,400	-	235,400	(18.09)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Licenses & Permits	45,660	60,000	56,200	49,600	-	49,600	(17.33)%
Charges For Services	26,938	26,100	14,100	14,100	-	14,100	(45.98)%
Miscellaneous Revenues	2,409	-	-	-	-	-	N/A
Interest/Misc	953	1,000	1,200	2,300	-	2,300	130.00%
Carry Forward	222,100	204,800	231,900	172,700	-	172,700	(15.67)%
Less 5% Required By Law	-	(4,500)	-	(3,300)	-	(3,300)	(26.67)%
Total Funding	298,060	287,400	303,400	235,400	-	235,400	(18.09)%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Combined 911 System (611)

Fund Type: **Special Revenue**

Description: **Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and remitted to the County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	437,324	-	-	-	-	-	N/A
Operating Expense	1,304,073	-	-	-	-	-	N/A
Remittances	-	1,988,400	1,799,200	1,995,900	-	1,995,900	0.38%
Reserve for Contingencies	-	198,800	-	199,000	-	199,000	0.10%
Reserve for Capital	-	1,022,400	-	2,017,100	-	2,017,100	97.29%
Total Appropriations	1,741,396	3,209,600	1,799,200	4,212,000	-	4,212,000	31.23%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,930,322	1,800,000	2,000,000	2,060,100	-	2,060,100	14.45%
Miscellaneous Revenues	89,994	-	-	-	-	-	N/A
Interest/Misc	10,521	11,700	10,700	11,000	-	11,000	(5.98)%
Carry Forward	1,743,500	1,488,500	2,033,000	2,244,500	-	2,244,500	50.79%
Less 5% Required By Law	-	(90,600)	-	(103,600)	-	(103,600)	14.35%
Total Funding	3,774,337	3,209,600	4,043,700	4,212,000	-	4,212,000	31.23%

Library Trust Fund (612)

Fund Type: **Special Revenue**

Description: **Accounts for donations and bequests received from the public for the Collier County Public Library system. Available funds will be used to replace furniture and to purchase office and computer equipment.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	8,858	59,400	12,000	30,200	-	30,200	(49.16)%
Operating Expense	6,401	241,900	14,000	275,500	-	275,500	13.89%
Total Appropriations	15,259	301,300	26,000	305,700	-	305,700	1.46%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	34,411	55,000	25,000	30,000	-	30,000	(45.45)%
Interest/Misc	1,068	1,200	1,300	2,700	-	2,700	125.00%
Carry Forward	254,100	248,000	274,300	274,600	-	274,600	10.73%
Less 5% Required By Law	-	(2,900)	-	(1,600)	-	(1,600)	(44.83)%
Total Funding	289,579	301,300	300,600	305,700	-	305,700	1.46%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

County Drug Abuse Trust (616)

Fund Type: **Special Revenue**

Description: **This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be disbursed to a qualified drug abuse treatment or addiction program in the County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Contingencies	-	4,500	-	4,500	-	4,500	0.00%
Total Appropriations	-	4,500	-	4,500	-	4,500	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	19	-	-	-	-	-	N/A
Carry Forward	4,500	4,500	4,500	4,500	-	4,500	0.00%
Total Funding	4,519	4,500	4,500	4,500	-	4,500	0.00%

Juvenile Cyber Safety (618)

Fund Type: **Special Revenue**

Description: **Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	2,500	-	2,700	-	2,700	8.00%
Total Appropriations	-	2,500	-	2,700	-	2,700	8.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	144	-	-	-	-	-	N/A
Interest/Misc	11	-	-	-	-	-	N/A
Carry Forward	2,500	2,500	2,700	2,700	-	2,700	8.00%
Total Funding	2,655	2,500	2,700	2,700	-	2,700	8.00%

Freedom Memorial Trust Fund (620)

Fund Type: **Special Revenue**

Description: **This fund is used to account for all donations received for the construction of the Freedom Memorial.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	3,301	19,000	1,500	23,900	-	23,900	25.79%
Total Appropriations	3,301	19,000	1,500	23,900	-	23,900	25.79%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	14,200	-	5,400	-	-	-	N/A
Interest/Misc	54	-	-	-	-	-	N/A
Carry Forward	9,100	19,000	20,000	23,900	-	23,900	25.79%
Total Funding	23,354	19,000	25,400	23,900	-	23,900	25.79%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Law Library (640)

Fund Type: **Special Revenue**

Description: **This fund was established to provide legal materials to the legal community and public. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	85,309	92,500	92,500	93,500	-	93,500	1.08%
Total Appropriations	85,309	92,500	92,500	93,500	-	93,500	1.08%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	43,999	40,000	43,000	40,000	-	40,000	0.00%
Interest/Misc	206	-	100	-	-	-	N/A
Trans fm 681 Court Admin	30,600	38,900	38,900	42,100	-	42,100	8.23%
Carry Forward	34,400	15,600	23,900	13,400	-	13,400	(14.10)%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	109,205	92,500	105,900	93,500	-	93,500	1.08%

Legal Aid Society (652)

Fund Type: **Special Revenue**

Description: **Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	193,000	193,000	193,000	193,000	-	193,000	0.00%
Total Appropriations	193,000	193,000	193,000	193,000	-	193,000	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	43,999	40,000	43,000	40,000	-	40,000	0.00%
Interest/Misc	378	-	200	-	-	-	N/A
Trans fm 001 Gen Fund	151,000	149,900	149,900	145,600	-	145,600	(2.87)%
Carry Forward	7,000	5,100	9,300	9,400	-	9,400	84.31%
Less 5% Required By Law	-	(2,000)	-	(2,000)	-	(2,000)	0.00%
Total Funding	202,378	193,000	202,400	193,000	-	193,000	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Office of Utility Regulation Fee Trust (669)

Fund Type: **Special Revenue**

Description: **Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	216,444	255,300	246,200	299,000	-	299,000	17.12%
Operating Expense	21,716	69,500	56,700	70,800	-	70,800	1.87%
Indirect Cost Reimburs	15,600	17,300	17,300	19,600	-	19,600	13.29%
Trans to 506 IT Capital	-	-	-	8,600	-	8,600	N/A
Reserve for Contingencies	-	23,000	-	16,500	-	16,500	(28.26)%
Reserve for Capital	-	977,900	-	889,000	-	889,000	(9.09)%
Reserve for Cash Flow	-	27,400	-	31,300	-	31,300	14.23%
Reserve for Attrition	-	(4,500)	-	(5,300)	-	(5,300)	17.78%
Total Appropriations	253,760	1,365,900	320,200	1,329,500	-	1,329,500	(2.66)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Franchise Fees	101,762	86,000	115,000	115,000	-	115,000	33.72%
Interest/Misc	4,944	4,800	5,900	5,900	-	5,900	22.92%
Reimb From Other Depts	100,000	100,000	100,000	100,000	-	100,000	0.00%
Carry Forward	1,257,500	1,179,700	1,214,000	1,114,700	-	1,114,700	(5.51)%
Less 5% Required By Law	-	(4,600)	-	(6,100)	-	(6,100)	32.61%
Total Funding	1,464,207	1,365,900	1,434,900	1,329,500	-	1,329,500	(2.66)%

Pepper Ranch Conservation Bank (673)

Fund Type: **Permanent Fund**

Description: **To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	72,057	55,900	-	41,200	-	41,200	(26.30)%
Reserve for Contingencies	-	-	-	3,000	-	3,000	N/A
Reserve for Escrow	-	3,940,000	-	4,027,900	-	4,027,900	2.23%
Total Appropriations	72,057	3,995,900	-	4,072,100	-	4,072,100	1.91%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	41,200	41,200	41,200	41,200	-	41,200	0.00%
Interest/Misc	12,991	25,900	21,400	25,900	-	25,900	0.00%
Trans fm 174 Conserv Collier Maint	3,001,300	-	-	-	-	-	N/A
Carry Forward	962,300	3,932,300	3,945,800	4,008,400	-	4,008,400	1.94%
Less 5% Required By Law	-	(3,500)	-	(3,400)	-	(3,400)	(2.86)%
Total Funding	4,017,791	3,995,900	4,008,400	4,072,100	-	4,072,100	1.91%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Caracara Prairie Preserve (674)

Fund Type: **Permanent Fund**

Description: **The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	26,770	51,100	51,100	51,100	-	51,100	0.00%
Reserve for Escrow	-	1,760,000	-	1,743,500	-	1,743,500	(0.94)%
Total Appropriations	26,770	1,811,100	51,100	1,794,600	-	1,794,600	(0.91)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	7,875	8,200	7,900	8,200	-	8,200	0.00%
Interest/Misc	4,022	15,000	10,000	15,000	-	15,000	0.00%
Carry Forward	1,817,100	1,789,200	1,805,800	1,772,600	-	1,772,600	(0.93)%
Less 5% Required By Law	-	(1,300)	-	(1,200)	-	(1,200)	(7.69)%
Total Funding	1,828,997	1,811,100	1,823,700	1,794,600	-	1,794,600	(0.91)%

Court Administration (681)

Fund Type: **Special Revenue**

Description: **Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues for this fund consist of Probation Fees and a transfer from the General Fund.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,321,407	2,473,400	2,499,400	2,706,700	-	2,706,700	9.43%
Operating Expense	257,050	286,400	288,100	308,900	-	308,900	7.86%
Capital Outlay	-	6,000	5,500	6,000	-	6,000	0.00%
Trans to 171 Teen Court	62,300	13,200	13,200	6,000	-	6,000	(54.55)%
Trans to 192 Court Innov	151,700	149,600	149,600	142,900	-	142,900	(4.48)%
Trans to 640 Law Lib	30,600	38,900	38,900	42,100	-	42,100	8.23%
Reserve for Contingencies	-	36,900	-	41,600	-	41,600	12.74%
Reserve for Attrition	-	(35,000)	-	(41,600)	-	(41,600)	18.86%
Total Appropriations	2,823,057	2,969,400	2,994,700	3,212,600	-	3,212,600	8.19%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	156,740	140,000	160,000	150,000	-	150,000	7.14%
Fines & Forfeitures	505,262	404,500	629,800	504,500	-	504,500	24.72%
Miscellaneous Revenues	11,515	-	-	-	-	-	N/A
Interest/Misc	1,566	500	1,000	500	-	500	0.00%
Trans fm 001 Gen Fund	2,258,000	2,269,300	2,269,300	2,208,000	-	2,208,000	(2.70)%
Carry Forward	207,000	182,400	317,000	382,400	-	382,400	109.65%
Less 5% Required By Law	-	(27,300)	-	(32,800)	-	(32,800)	20.15%
Total Funding	3,140,083	2,969,400	3,377,100	3,212,600	-	3,212,600	8.19%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Specialized Grants (701)

Fund Type: **Special Revenue**

Description: **To account for one-time federal and state grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	73,513	-	-	-	-	-	N/A
Capital Outlay	24,583	-	1,430,500	-	-	-	N/A
Total Appropriations	98,096	-	1,430,500	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	-	-	1,430,500	-	-	-	N/A
Total Funding	-	-	1,430,500	-	-	-	0.00%

Specialized Grants Match (702)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Mile Marker 63 (on I-75) Fire Station grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	-	-	501,100	-	-	-	N/A
Total Appropriations	-	-	501,100	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 301 Co Wide Cap	-	-	157,300	-	-	-	N/A
Trans fm 318 Infra Sales Tax	-	-	343,800	-	-	-	N/A
Total Funding	-	-	501,100	-	-	-	0.00%

Administrative Services Grants (703)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants received by the Administrative Services Department, including the Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	88,231	-	54,900	-	-	-	N/A
Capital Outlay	147,444	-	176,700	-	-	-	N/A
Total Appropriations	235,674	-	231,600	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	266,423	-	231,600	-	-	-	N/A
Total Funding	266,423	-	231,600	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Administrative Services Grants Match (704)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Administrative Services Department grants, including the Bureau of Emergency Services Grants for various programs within the community.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	4,903	-	20,000	-	-	-	N/A
Total Appropriations	4,903	-	20,000	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	4,903	-	20,000	-	-	-	N/A
Total Funding	4,903	-	20,000	-	-	-	0.00%

Housing Grants (705)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	519,580	-	6,928,800	-	-	-	N/A
Operating Expense	245,687	-	2,216,000	-	-	-	N/A
Capital Outlay	-	-	15,000	-	-	-	N/A
Grants and Aid	1,595,405	-	104,666,400	-	-	-	N/A
Remittances	4,082,646	-	-	-	-	-	N/A
Total Appropriations	6,443,318	-	113,826,200	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	56,121,767	-	113,687,500	-	-	-	N/A
Miscellaneous Revenues	96,571	-	138,700	-	-	-	N/A
Interest/Misc	38,923	-	-	-	-	-	N/A
Total Funding	56,257,261	-	113,826,200	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Housing Grant Match (706)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Housing grants**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	24,873	-	26,300	-	-	-	N/A
Operating Expense	3,778	-	17,600	-	-	-	N/A
Reserve for Contingencies	-	16,400	-	28,600	-	28,600	74.39%
Total Appropriations	28,651	16,400	43,900	28,600	-	28,600	74.39%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	28,651	16,400	43,900	28,600	-	28,600	74.39%
Total Funding	28,651	16,400	43,900	28,600	-	28,600	74.39%

Human Services Grant (707)

Fund Type: **Special Revenue**

Description: **To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	829,439	-	997,100	-	-	-	N/A
Operating Expense	3,190,033	-	3,306,200	-	-	-	N/A
Grants and Aid	23,965,997	-	-	-	-	-	N/A
Remittances	40,220,700	-	555,800	-	-	-	N/A
Trans to 123 Grant Prog Support	95,000	95,000	95,000	105,000	-	105,000	10.53%
Reserve for Contingencies	-	-	-	145,000	-	145,000	N/A
Total Appropriations	68,301,170	95,000	4,954,100	250,000	-	250,000	163.16%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	53,441,682	-	5,177,300	-	-	-	N/A
Miscellaneous Revenues	25,416	-	26,800	-	-	-	N/A
Interest/Misc	36,831	-	-	-	-	-	N/A
Carry Forward	-	95,000	-	250,000	-	250,000	163.16%
Total Funding	53,503,929	95,000	5,204,100	250,000	-	250,000	163.16%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Human Services Grant Match (708)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Human Services Grants for seniors in the community.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	-	-	10,000	-	-	-	N/A
Operating Expense	2,593	-	27,500	-	-	-	N/A
Reserve for Contingencies	-	12,200	-	-	-	-	(100.00)%
Total Appropriations	2,593	12,200	37,500	-	-	-	(100.00)%
%							
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	2,593	12,200	37,500	-	-	-	(100.00)%
Total Funding	2,593	12,200	37,500	-	-	-	(100.00)%
%							

Public Services Grant (709)

Fund Type: **Special Revenue**

Description: **To process grants within the Public Services Division. Grants will include 4-H funding; State Aid to Libraries; Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	24,800	-	79,600	-	-	-	N/A
Operating Expense	483,858	-	615,100	-	-	-	N/A
Capital Outlay	47,304	-	2,087,700	-	-	-	N/A
Trans to 710 Pub Serv Match	-	-	2,400	-	-	-	N/A
Total Appropriations	555,962	-	2,784,800	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	116,441	-	2,763,500	-	-	-	N/A
Miscellaneous Revenues	-	-	21,300	-	-	-	N/A
Interest/Misc	(493)	-	-	-	-	-	N/A
Total Funding	115,948	-	2,784,800	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Public Services Grant Match (710)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to Public Services Grants for various grant programs within the community.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,982	-	18,000	-	-	-	N/A
Operating Expense	48,751	-	98,700	-	-	-	N/A
Capital Outlay	-	-	690,300	-	-	-	N/A
Total Appropriations	51,732	-	807,000	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	4	-	36,200	-	-	-	N/A
Interest/Misc	2,746	-	1,300	-	-	-	N/A
Trans fm 001 Gen Fund	46,997	-	25,200	-	-	-	N/A
Trans fm 129 Library Grants	-	-	44,000	-	-	-	N/A
Trans fm 174 Conserv Collier Maint	-	-	10,000	-	-	-	N/A
Trans fm 306 Pk & Rec Cap	-	-	31,400	-	-	-	N/A
Trans fm 314 Museum Cap	4,735	-	86,500	-	-	-	N/A
Trans fm 318 Infra Sales Tax	-	-	570,000	-	-	-	N/A
Trans fm 709/710 Pub Srv Grants	-	-	2,400	-	-	-	N/A
Total Funding	54,482	-	807,000	-	-	-	0.00%

Transportation Grants (711)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Growth Management Division supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO Planning.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	377,765	-	452,900	-	-	-	N/A
Operating Expense	1,749,955	-	3,709,600	-	-	-	N/A
Capital Outlay	416,452	-	18,276,700	-	-	-	N/A
Trans to 128 MPO Fd	-	-	1,700	-	-	-	N/A
Total Appropriations	2,544,172	-	22,440,900	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	2,597,826	-	22,399,200	-	-	-	N/A
SFWMD/Biq Cypress Revenue	304,800	-	38,500	-	-	-	N/A
Miscellaneous Revenues	-	-	1,500	-	-	-	N/A
Reimb From Other Depts	65,682	-	-	-	-	-	N/A
Carry Forward	-	-	1,700	-	-	-	N/A
Total Funding	2,968,308	-	22,440,900	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Transportation Grant Match (712)

Fund Type: **Special Revenue**

Description: **To account for the County's matching contributions for Growth Management Division related grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	2,946	-	800	-	-	-	N/A
Operating Expense	317,891	-	1,503,600	-	-	-	N/A
Capital Outlay	1,253,854	-	12,598,000	-	-	-	N/A
Total Appropriations	1,574,691	-	14,102,400	-	-	-	0.00%

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	(105)	-	1,600	-	-	-	N/A
Trans fm 111 Unincorp Gen Fd	10,023	-	2,800	-	-	-	N/A
Trans fm 310 CDES Cap Fd	-	-	3,147,600	-	-	-	N/A
Trans fm 313 Gas Tax Cap Fd	-	-	1,803,600	-	-	-	N/A
Trans fm 325 Stormwater Cap Fd	1,548,354	-	211,200	-	-	-	N/A
Trans fm 327 SW CIP Bond	-	-	8,535,600	-	-	-	N/A
Trans fm 333 Rd Im Fee	-	-	400,000	-	-	-	N/A
Trans fm 408 Water / Sewer Fd	10,300	-	-	-	-	-	N/A
Total Funding	1,568,572	-	14,102,400	-	-	-	0.00%

County Manager Grants (713)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants within the Economic Development Grants for various programs within the community.**

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	(15,370)	-	-	-	-	-	N/A
Interest/Misc	151	-	-	-	-	-	N/A
Total Funding	(15,218)	-	-	-	-	-	0.00%

County Manager Grant Match (714)

Fund Type: **Special Revenue**

Description: **To account for the County matching contributions to the Economic Development Grants.**

Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	6	-	-	-	-	-	N/A
Total Funding	6	-	-	-	-	-	0.00%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Immokalee CRA Grant (715)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Immokalee Community Redevelopment Agency (CRA) Area.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	675,365	-	-	-	-	-	N/A
Total Appropriations	675,365	-	-	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reimb From Other Depts	608,729	-	-	-	-	-	N/A
Total Funding	608,729	-	-	-	-	-	0.00%

Immokalee CRA Grant Match (716)

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	135,769	-	-	-	-	-	N/A
Total Appropriations	135,769	-	-	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 162 Immokalee Beaut Fd	2,503	-	-	-	-	-	N/A
Trans fm 186 Immok Redev Fd	233,266	-	-	-	-	-	N/A
Total Funding	235,769	-	-	-	-	-	0.00%

Bayshore CRA Grant (717)

Fund Type: **Special Revenue**

Description: **To account for federal and state grants for improvement projects within the Bayshore Community Redevelopment Agency (CRA) area.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	300,000	-	-	-	-	-	N/A
Total Appropriations	300,000	-	-	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1	-	-	-	-	-	N/A
Reimb From Other Depts	487,070	-	-	-	-	-	N/A
Total Funding	487,071	-	-	-	-	-	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Bayshore CRA Grant Match (718)

Fund Type: **Special Revenue**

Description: **To account for the Community Redevelopment Agency (CRA) matching contributions for various related grants.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	351,721	-	-	-	-	-	N/A
Total Appropriations	351,721	-	-	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	722,572	-	-	-	-	-	N/A
Total Funding	722,572	-	-	-	-	-	0.00%

Justice Federal Equitable Sharing (721)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	196,600	-	197,200	-	197,200	0.31%
Total Appropriations	-	196,600	-	197,200	-	197,200	0.31%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	656	600	600	600	-	600	0.00%
Carry Forward	195,400	196,000	196,000	196,600	-	196,600	0.31%
Total Funding	196,056	196,600	196,600	197,200	-	197,200	0.31%

Treasury Federal Equitable Sharing (722)

Fund Type: **Special Revenue**

Description: **To account for proceeds received through the federal asset forfeiture and equitable sharing program.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Remittances	-	501,600	222,900	539,700	-	539,700	7.60%
Total Appropriations	-	501,600	222,900	539,700	-	539,700	7.60%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	10,893	-	248,500	-	-	-	N/A
Interest/Misc	1,676	1,500	1,500	1,500	-	1,500	0.00%
Carry Forward	498,700	500,200	511,200	538,300	-	538,300	7.62%
Less 5% Required By Law	-	(100)	-	(100)	-	(100)	0.00%
Total Funding	511,268	501,600	761,200	539,700	-	539,700	7.60%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

FEMA Events - Grant (727)

Fund Type: **Special Revenue**

Description: **To provide a centralized approach to capture FEMA related expenses other than debris removal and monitoring.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Reserve for Catastrophic Event	-	1,000,000	-	2,000,000	-	2,000,000	100.00%
Total Appropriations	-	1,000,000	-	2,000,000	-	2,000,000	100.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Trans fm 001 Gen Fund	-	1,000,000	-	2,000,000	-	2,000,000	100.00%
Total Funding	-	1,000,000	-	2,000,000	-	2,000,000	100.00%

Deepwater Horizon Oil Spill Settlement (757)

Fund Type: **Special Revenue**

Description: **In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Restricted for Unfunded Requests	-	2,130,500	-	2,139,300	-	2,139,300	0.41%
Total Appropriations	-	2,130,500	-	2,139,300	-	2,139,300	0.41%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	8,796	11,500	10,800	12,300	-	12,300	6.96%
Carry Forward	2,108,100	2,119,600	2,116,900	2,127,700	-	2,127,700	0.38%
Less 5% Required By Law	-	(600)	-	(700)	-	(700)	16.67%
Total Funding	2,116,896	2,130,500	2,127,700	2,139,300	-	2,139,300	0.41%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Tourism Capital Projects Fund (758)

Fund Type: **Special Revenue**

Description: **This fund provides funding for capital projects that promote tourism.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Capital Outlay	44,700	-	-	-	-	-	N/A
Trans to Tax Collector	103,407	93,800	143,800	150,000	-	150,000	59.91%
Trans to 270 TDT Rev Bond	3,722,800	3,217,100	3,217,100	3,730,300	-	3,730,300	15.95%
Trans to 370 Sport Complx Cap	2,724,385	2,471,200	2,471,200	3,382,500	-	3,382,500	36.88%
Reserve for Capital	-	852,200	-	861,100	-	861,100	1.04%
Total Appropriations	6,595,292	6,634,300	5,832,100	8,123,900	-	8,123,900	22.45%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Tourist Devel Tax	5,170,334	4,262,600	5,971,400	4,688,800	-	4,688,800	10.00%
Interest/Misc	19,070	20,000	12,200	15,000	-	15,000	(25.00)%
Carry Forward	4,909,700	2,565,900	3,503,800	3,655,300	-	3,655,300	42.46%
Less 5% Required By Law	-	(214,200)	-	(235,200)	-	(235,200)	9.80%
Total Funding	10,099,104	6,634,300	9,487,400	8,123,900	-	8,123,900	22.45%

Sports & Special Events Complex (759)

Fund Type: **Special Revenue**

Description: **This fund accounts for the day-to-day operations of the Sports & Special Events Complex. The General Fund provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	371,709	446,600	396,900	510,200	79,700	589,900	32.09%
Operating Expense	2,407,278	3,753,400	3,614,800	3,837,300	-	3,837,300	2.24%
Indirect Cost Reimburs	-	-	-	36,300	-	36,300	N/A
Capital Outlay	441,545	777,700	500,000	760,000	-	760,000	(2.28)%
Reserve for Contingencies	-	-	-	125,000	-	125,000	N/A
Reserve for Future Capital Replacements	-	414,200	-	648,800	-	648,800	56.64%
Reserve for Motor Pool Cap	-	116,800	-	156,900	-	156,900	34.33%
Total Appropriations	3,220,532	5,508,700	4,511,700	6,074,500	79,700	6,154,200	11.72%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Charges For Services	-	-	1,200,000	1,550,000	-	1,550,000	N/A
Miscellaneous Revenues	1,415	-	-	-	-	-	N/A
Interest/Misc	15,617	15,000	16,800	16,800	-	16,800	12.00%
Trans fm 001 Gen Fund	2,784,000	3,029,100	899,500	3,029,100	-	3,029,100	0.00%
Trans fm 184 TDC Promo	470,900	473,300	473,300	478,100	-	478,100	1.01%
Carry Forward	3,030,600	1,992,100	3,080,700	1,078,900	79,700	1,158,600	(41.84)%
Less 5% Required By Law	-	(800)	-	(78,400)	-	(78,400)	9,700.00%
Total Funding	6,302,532	5,508,700	5,670,300	6,074,500	79,700	6,154,200	11.72%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Collier County Street Lighting District (760)

Fund Type: **Special Revenue**

Description: **Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level roadway lighting. The principal revenue source within this fund is through a Board approved taxing district.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	713,563	895,600	733,600	900,100	-	900,100	0.50%
Indirect Cost Reimburs	5,100	5,300	5,300	4,100	-	4,100	(22.64)%
Trans to Property Appraiser	7,314	9,000	9,000	8,000	-	8,000	(11.11)%
Trans to Tax Collector	17,136	22,400	22,400	19,500	-	19,500	(12.95)%
Reserve for Contingencies	-	85,000	-	85,000	-	85,000	0.00%
Reserve for Capital	-	430,300	-	524,200	-	524,200	21.82%
Total Appropriations	743,113	1,447,600	770,300	1,540,900	-	1,540,900	6.45%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	837,912	892,000	856,300	899,900	-	899,900	0.89%
Delinquent Ad Valorem Taxes	15,391	-	-	-	-	-	N/A
Miscellaneous Revenues	9,659	-	-	-	-	-	N/A
Interest/Misc	3,403	3,500	2,300	2,500	-	2,500	(28.57)%
Trans frm Property Appraiser	581	-	-	-	-	-	N/A
Trans frm Tax Collector	6,005	-	-	-	-	-	N/A
Carry Forward	508,800	596,900	595,400	683,700	-	683,700	14.54%
Less 5% Required By Law	-	(44,800)	-	(45,200)	-	(45,200)	0.89%
Total Funding	1,381,750	1,447,600	1,454,000	1,540,900	-	1,540,900	6.45%

42nd Ave SE MSTU (761)

Fund Type: **Special Revenue**

Description: **Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit for the purpose of collecting reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs in the amount of \$72,231 were completed in 2021.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	-	73,000	-	-	-	N/A
Trans to Property Appraiser	-	-	-	100	-	100	N/A
Trans to Tax Collector	-	-	-	200	-	200	N/A
Trans to 111 Unincorp Gen Fd	-	-	-	500	-	500	N/A
Advance/Repay to 341 Rd Assessmt	-	-	-	1,300	-	1,300	N/A
Total Appropriations	-	-	73,000	2,100	-	2,100	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	-	-	-	2,300	-	2,300	N/A
Adv/Repay 761 42nd Ave SE MSTU	-	-	73,000	-	-	-	N/A
Less 5% Required By Law	-	-	-	(200)	-	(200)	N/A
Total Funding	-	-	73,000	2,100	-	2,100	0.00%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

Pelican Bay Street Lighting District (778)

Fund Type: **Special Revenue**

Description: **Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	87,287	105,500	107,300	113,600	-	113,600	7.68%
Operating Expense	143,359	184,800	193,500	214,300	-	214,300	15.96%
Indirect Cost Reimburs	10,000	9,800	9,800	9,400	-	9,400	(4.08)%
Capital Outlay	-	156,500	152,000	500	-	500	(99.68)%
Trans to Property Appraiser	-	12,000	12,000	8,000	-	8,000	(33.33)%
Trans to Tax Collector	12,688	17,000	17,000	17,900	-	17,900	5.29%
Trans to 322 Pel Bay Irr and Land	2,061,800	440,000	440,000	397,700	-	397,700	(9.61)%
Reserve for Contingencies	-	11,400	-	11,400	-	11,400	0.00%
Reserve for Salary Adj.	-	-	-	11,400	-	11,400	N/A
Reserve for Capital	-	36,400	-	50,000	-	50,000	37.36%
Reserve for Cash Flow	-	39,700	-	40,000	-	40,000	0.76%
Total Appropriations	2,315,134	1,013,100	931,600	874,200	-	874,200	(13.71)%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Ad Valorem Taxes	629,977	660,900	634,500	743,400	-	743,400	12.48%
Delinquent Ad Valorem Taxes	2,270	-	-	-	-	-	N/A
Miscellaneous Revenues	-	18,400	18,400	18,900	-	18,900	2.72%
Interest/Misc	7,011	3,600	2,400	1,500	-	1,500	(58.33)%
Trans frm Tax Collector	4,446	-	-	-	-	-	N/A
Carry Forward	2,096,500	364,300	425,000	148,700	-	148,700	(59.18)%
Less 5% Required By Law	-	(34,100)	-	(38,300)	-	(38,300)	12.32%
Total Funding	2,740,204	1,013,100	1,080,300	874,200	-	874,200	(13.71)%

Golden Gate City Economic Development Zone (782)

Fund Type: **Special Revenue**

Description: **Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	86,837	1,000	-	1,000	-	1,000	0.00%
Restricted for Unfunded Requests	-	4,030,100	-	6,358,100	-	6,358,100	57.77%
Total Appropriations	86,837	4,031,100	-	6,359,100	-	6,359,100	57.75%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	7,223	5,000	13,800	13,900	-	13,900	178.00%
Trans fm 001 Gen Fund	1,177,700	1,423,200	1,423,200	1,867,600	-	1,867,600	31.23%
Trans fm 111 Unincorp Gen Fd	266,600	322,200	322,200	422,800	-	422,800	31.22%
Carry Forward	931,700	2,281,000	2,296,300	4,055,500	-	4,055,500	77.79%
Less 5% Required By Law	-	(300)	-	(700)	-	(700)	133.33%
Total Funding	2,383,223	4,031,100	4,055,500	6,359,100	-	6,359,100	57.75%

Collier County Government
Fiscal Year 2023 Fund Budget Summary

I-75 & Collier Blvd Innovation Zone (783)

Fund Type: **Special Revenue**

Description: **Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high wage jobs and helps diversify the economy.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	43,000	1,000	-	1,000	-	1,000	0.00%
Remittances	-	-	-	2,400,000	-	2,400,000	N/A
Restricted for Unfunded Requests	-	915,000	-	1,031,100	-	1,031,100	12.69%
Total Appropriations	43,000	916,000	-	3,432,100	-	3,432,100	274.68%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	1,718	1,000	-	-	-	-	(100.00)%
Trans fm 001 Gen Fund	314,000	295,100	295,100	419,300	-	419,300	42.09%
Trans fm 111 Unincorp Gen Fd	71,100	66,800	66,800	95,000	-	95,000	42.22%
Adv/Repay fm 001 Gen Fd	-	-	-	2,000,000	-	2,000,000	N/A
Carry Forward	212,100	553,200	555,900	917,800	-	917,800	65.91%
Less 5% Required By Law	-	(100)	-	-	-	-	(100.00)%
Total Funding	598,918	916,000	917,800	3,432,100	-	3,432,100	274.68%

Immokalee CRA Capital (786)

Fund Type: **Special Revenue**

Description: **To account for the Immokalee Community Redevelopment Agency (CRA) capital program.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	-	20,000	288,000	50,000	-	50,000	150.00%
Capital Outlay	-	83,600	1,424,000	390,300	-	390,300	366.87%
Grants and Aid	-	-	100,000	-	-	-	N/A
Total Appropriations	-	103,600	1,812,000	440,300	-	440,300	325.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Interest/Misc	-	6,300	6,200	6,500	-	6,500	3.17%
Trans fm 186 Immok Redev Fd	-	97,600	461,900	434,200	-	434,200	344.88%
Carry Forward	-	-	1,343,900	-	-	-	N/A
Less 5% Required By Law	-	(300)	-	(400)	-	(400)	33.33%
Total Funding	-	103,600	1,812,000	440,300	-	440,300	325.00%

**Collier County Government
Fiscal Year 2023 Fund Budget Summary**

Bayshore CRA Project Fund (787)

Fund Type: **Special Revenue**

Description: **To account for the Bayshore Community Redevelopment Agency (CRA) capital program.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Operating Expense	52,429	-	2,379,100	640,300	-	640,300	N/A
Capital Outlay	2,696,840	1,485,500	5,093,000	1,564,300	-	1,564,300	5.30%
Grants and Aid	118,039	255,000	583,900	-	-	-	(100.00)%
Remittances	-	-	600,000	250,000	-	250,000	N/A
Total Appropriations	2,867,308	1,740,500	8,656,000	2,454,600	-	2,454,600	41.03%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Miscellaneous Revenues	10,384	-	-	-	-	-	N/A
Interest/Misc	7,427	24,600	16,800	24,600	-	24,600	0.00%
Trans fm 187 Bayshore Redev Fd	3,200,000	1,717,100	2,783,000	2,431,200	-	2,431,200	41.59%
Carry Forward	2,499,300	-	5,856,200	-	-	-	N/A
Less 5% Required By Law	-	(1,200)	-	(1,200)	-	(1,200)	0.00%
Total Funding	5,717,111	1,740,500	8,656,000	2,454,600	-	2,454,600	41.03%

SHIP Grants (791)

Fund Type: **Special Revenue**

Description: **Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing rehabilitation and down payment/closing cost assistance.**

Appropriation Unit	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Personal Services	42,863	-	204,600	-	-	-	N/A
Operating Expense	6,930	-	75,900	-	-	-	N/A
Capital Outlay	-	-	5,000	-	-	-	N/A
Grants and Aid	2,388,122	-	-	-	-	-	N/A
Remittances	357,000	-	2,389,900	-	-	-	N/A
Total Appropriations	2,794,915	-	2,675,400	-	-	-	0.00%
Revenue	2021 Actual	FY 2022 Adopted	FY 2022 Forecast	FY 2023 Current	FY 2023 Expanded	FY 2023 Adopted	FY 2023 Change
Intergovernmental Revenues	1,914,248	-	2,308,200	-	-	-	N/A
Miscellaneous Revenues	579,439	-	353,000	-	-	-	N/A
Interest/Misc	8,438	-	14,200	-	-	-	N/A
Total Funding	2,502,126	-	2,675,400	-	-	-	0.00%

Appendix to the Collier County Adopted Budget Fiscal Year 2022-2023

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2022-2023. The appendix consists of the following components:

Glossary of Commonly Used Terms	Page 2
Glossary of Commonly Used Acronyms	Page 7
Statistical Data*	Page 10

*The Collier County Comprehensive Annual Financial Report (CAFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The CAFR for Fiscal Year 2021-2022 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2023. As such, the statistical data from the CAFR for the Fiscal Year 2020-2021 has been included.

Glossary of Commonly Used Terms

2007 State of Florida Property Tax Limiting Legislation: Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

2008 State of Florida Property Tax Limiting Legislation: This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

-A-

Accrual Basis: The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Adopted Budget: The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

Ad Valorem Tax: A tax based on the value of real or tangible personal property.

Agency: A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

Appropriation: An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

Appropriation Unit: A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions and reserves.

Article V: The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

Arbitrage Services: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

Assessed Valuation: The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

Audit: The examination or inspection of various books of accounts by an auditor followed by physical checking of inventory.

-B-

Balanced Budget: A budget in which revenues equal expenditures.

Board of County Commissioners (BCC): The legislative body of county government, which in Collier County consists of, five Commissioners elected by district.

Bond: A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

Budget: A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

Collier County Government
Fiscal Year 2023 Adopted Budget

Budget Highlights: Explanations of changes or major issues affecting the budget.

Budget Amendment: A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

Capital Improvement: The new construction of, or improvements to existing buildings, roads or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

Capital Lease: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

Capital Outlay: Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$1,000 or greater.

Capitalization: The process of converting capital fixed assets from expenses to assets.

Carry Forward: (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

Commercial Paper: A competitive short-term loan-financing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

Constitutional Officers: Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector,

Supervisor of Elections, Sheriff and Clerk of the Court.

Contingency Reserve: Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

Contract Agencies: Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

Contributions: A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

Current Service: An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

Debt Service: Payment of interest, principal and other associated costs to County creditors.

Deficit: The excess of expenditures over revenues during a fiscal year.

Department: The basic organizational unit of the County, which provides a specific service.

Depreciation: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy and obsolescence.

Division: An organizational unit composed of departments that are responsible for a major governmental function.

-E-

Enterprise Fund: A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

Expanded Service: A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

Expenditure: Money spent to receive a good or service.

Collier County Government
Fiscal Year 2023 Adopted Budget

-F-

Fiduciary Funds: Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations and other governmental units.

Fiscal Year: A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

Fixed Asset: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

Full-Time Equivalent (FTE): The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

Fund: A financial unit used to account for activities of a similar purpose or with a common revenue source.

Fund Balance: (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

General Fund: The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

General Long Term Debt: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

General Obligation Bonds: Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

Goals: Written statements that reflect the broad, general purpose of a program.

Governmental Fund: A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital

Funds and Debt Service Funds are all types of Governmental Funds.

Grant: A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

Homestead Exemption: A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

Impact Fees: Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

Indirect Service Charge: Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

Infrastructure: The basic facilities required for the functioning of a community such as roads, bridges, water and sewer service, etc.

Internal Service Fund: A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

Job Bank Employee: Pool of temporary pre-qualified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

Levy: To impose a tax, special assessment or charge.

Line Item Budget: A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

Collier County Government
Fiscal Year 2023 Adopted Budget

Major Fund: A major fund is defined as those funds whose revenues, expenditures/expenses, assets or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

Mandate: Any action or responsibility required by law or so ordered by a court.

Mill: One thousandth of one dollar. One tenth of one cent.

Millage Neutral: A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

Millage Rate: The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e. when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

Municipal Service Taxing District (MSTD): A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

MSTD General Fund: The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County, which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-O-

Object Code: A numerical code identifying a basic revenue or expense account (line item).

Objectives: Specific items to be accomplished in the short term (year).

Ombudsman: A government official charged with investigating citizens' complaints against the government.

Operating Budget: The total budget for on-going operations.

Operating Expenses: Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

Personal Services: Appropriation unit accounting for employee salary and fringe benefit costs.

Program Budget: A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

Property Tax (Ad Valorem Tax): A tax levied on the value of real or tangible personal property.

Proprietary Funds: Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

Referendum: The submission of a proposed public measure to direct popular vote.

Reserve: Money set aside or saved for future use or a specific purpose.

Revenue: Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

Revenue Bonds: Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

Rolled Back Rate: The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

-S-

Special Revenue Funds: Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

Special Master: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is

authorized to hear and decide cases involving violations of local codes and ordinances.

Strategic Planning: A method of priority setting based on establishing short and long-term goals, objectives and implementation plans.

-T-

Tax Increment Financing (TIF): Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

Tax Neutral: A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

Tax Roll: The list of properties, and their values, subject to tax for the coming year.

Tentative Budget: The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

Trust Fund: A fund used to account for assets held in a trustee capacity.

-U-

Unfunded Requirement (UFR): Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

User Fees: Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
ACE	Agency Wide Calendar and E-mail
ADA	Americans with Disabilities Act
AED	Automatic External Defibrillator
AHCA	Agency for Health Care Administration
AIMS	Agency Wide Issue Management System
ALS	Advanced Life Support
APU	Auxiliary Power Unit
ASR	Aquifer Storage and Recovery
ASUG	SAP User's Group
ATMS	Advanced Traffic Management System
AUIR	Annual Update and Inventory Report
AV	Aviation
BA	Budget Amendment
BCB	Big Cypress Basin
BCC	Board of County Commissioners
CAD	Computer Aided Design
CAFR	Comprehensive Annual Financial Report
CAT	Collier Area Transit
CBOD	Carbonaceous Biochemical Oxygen Demand
CCFCD	Collier County Fire Control District
CCR	Communication and Customer Relations
CCTV	Collier County Television
CDBG	Community Development Block Grant
CDES	Community Development and Environmental Services
CDPlus	Community Development Plus (Permitting software application)
CEB	Code Enforcement Board
CERT	Community Emergency Response Teams
CIE	Capital Improvement Element
CIP	Capital Improvement Program
CJIS	Criminal Justice Informational System
COA	Certificate of Adequate Public Facilities
COLA	Cost of Living Adjustment

TERM	STANDS FOR
COPS	Community Oriented Policing Services
CR	County Road
CRS	Community Rating System
CRA	Community Redevelopment Agency
CRM	Customer Relationship Management
DCA	Department of Community Affairs
DP	Data Processing
DRI	Development of Regional Impact
DUI-DOT	Driving Under the Influence – Department of Transportation
EAC	Environmental Advisory Council
EMS	Emergency Medical Services
ERTS	Electronic Radio Transmission System
ERU	Equivalent Residential Unit
FAA	Federal Aviation Administration
FAC	Florida Association of Counties
FDEP	Florida Department of Environmental Protection
FDOT	Florida Department of Transportation
FDNR	Florida Department of Natural Resources
FEMA	Federal Emergency Management Agency
FOG	Fat, Oil, and Grease
FPL	Florida Power & Light
FTE	Full Time Equivalent
FY	Fiscal Year
GAAP	General Accepted Accounting Principles
GFOA	Government Finance Officers Association
GGCC	Golden Gate Community Center
GIS	Geographical Information System
GMP	Growth Management Plan
GPS	Global Positioning System
HAVA	Help America Vote Act
HCE	Health Care for the Elderly
HCRA	Health Care Responsibility Act

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
HUI	Housing and Urban Improvement
IAQ	Indoor Air Quality
ICMA	International City/County Management Association
IT	Information Technology
IQ	Irrigation Quality
LDC	Land Development Code
LIP	Low Income Program
MCSE	Microsoft Certified Systems Engineer
MGD	Million Gallons per Day
MIS	Management Information System
MOT	Maintenance of Traffic
MOU	Memorandum of Understanding
MPO	Metropolitan Planning Organization
MRP	Maintenance Rating Program
MSBU	Municipal Services Benefit Unit
MSTBU	Municipal Services Taxing and Benefit Unit
MSTD	Municipal Services Taxing District
MSTU	Municipal Services Taxing Unit
NCH	Naples Community Hospital
NCRP	North Collier Regional Park
NCRWRF	North County Regional Water Reclamation Facility
NCWRF	North County Water Reclamation Facility
NELAC	National Environmental Laboratory Accreditation Conference
NIM	Neighborhood Information Meeting
NIMS	National Incident Management System
NPDES	National Pollutant Discharge Elimination System
NVRA	National Voter Registration Act of 1993 (aka Motor Voter Act)
OMB	Office of Management and Budget
OSHA	Occupational Safety and Health Administration

TERM	STANDS FOR
PA	Property Appraiser
PC	Personal Computer
PILT	Payment in Lieu of Taxes
PLAN	Physician Led Access Network
PSA	Public Service Announcement
PTI	Public Technologies Incorporated
PUD	Planned Unit Development
QA/QC	Quality Assurance/Quality Control
QTI	Qualified Target Industries
RCP	Radio Communications Program
RFP	Request for Proposal
RLSA	Rural Land Stewardship Area
ROW	Right-of-Way
RSVP	Retired and Senior Volunteer Program
SAN	Storage Area Network
SAP	Systems Application Project (The County's financial management system)
SAVE	Support, Alimony, Visitation and Enforcement
SCADA	Supervisory Control and Data Acquisition System
SCOOT	Split, Cycle and Offset Optimization Technique (traffic system)
SCRWRF	South County Regional Water Reclamation Facility
SCRWTP	South County Regional Water Treatment Plant
SCWRF	South County Water Reclamation Facility
SFWMD	South Florida Water Management District
SHIP	State Housing Initiative Program
SONET	Synchronous Optimal Network
SQG	Small Quantity Generator
SR	State Road
SRF	State Revolving Fund
SFWMD	Southwest Florida Water Management District

Glossary of Commonly Used Acronyms

TERM	STANDS FOR
TC	Tax Collector
TCMA	Transportation Concurrency Management Area
TD	Transportation Disadvantaged
TDC	Tourist Development Council
TDR	Transfer of Development Rights
TDS	Total Dissolved Solids
TECM	Transportation Engineering and Construction Management
TRIM	Truth in Millage
UBCS	Utility Billing and Customer Service
UF/IFAS	University of Florida Institute of Food and Agricultural Sciences
UFR	Unfunded Requirement
UPS	Uninterruptible Power Source
USEPA	United States Environmental Protection Agency
VA	Veterans Administration
VHF	Very High Frequency
VOCA	Victim of Crime Act
VSIP	Voluntary Separation Incentive Program
WIC	Women, Infants, Children
WTP	Water Treatment Plant
WWTP	Wastewater Treatment Plant

Statistical Section

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

CONTENTS	PAGE
FINANCIAL TRENDS	
These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.	
Net position by component	11
Change in net position	12
Governmental activities tax revenues by source	13
Fund balances of governmental funds	14
Changes in fund balance of governmental funds	15
REVENUE CAPACITY	
These schedules contain information to help the reader assess the Country's most significant local revenue source, the Property Tax.	
Assessed value and estimated actual value of taxable property	16
Property Tax Rates – All direct and overlapping governments	17
Principal Taxpayers County-wide	18
Property Tax levies and collections	19
DEBT CAPACITY	
These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.	
Ratios of outstanding debt by type	20
Legal debt margin information	21
Direct and overlapping governmental activities debt	21
Pledged-revenue coverage	22
DEMOGRAPHIC AND ECONOMIC INFORMATION	
These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.	
Demographic and economic statistics	23
Principal employers	24
OPERATING INFORMATION	
These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs.	
Full-time equivalent County employees by function	25
Operating indicators by function	26
Capital Asset statistics by function	27

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
NET POSITION BY COMPONENT
Last Ten Fiscal Years
(accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)**

	Fiscal Year					Fiscal Year				
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental Activities:										
Net investment in capital assets	\$ 1,396,962	\$ 1,331,163	\$ 1,302,980	\$ 1,287,184	\$ 1,257,685	\$ 1,225,520	\$ 1,217,176	\$ 1,207,751	\$ 1,198,971	\$ 1,187,298
Restricted	660,442	559,050	478,719	362,045	336,922	327,968	298,360	223,526	221,501	226,934
Unrestricted	42,882	(23,652)	(32,158)	(29,328)	(24,011)	2,478	13,109	169,633	152,790	147,188
Total governmental activities net position	<u>\$ 2,100,286</u>	<u>\$ 1,866,561</u>	<u>\$ 1,749,541</u>	<u>\$ 1,619,901</u>	<u>\$ 1,570,596</u>	<u>\$ 1,555,966</u>	<u>\$ 1,528,645</u>	<u>\$ 1,600,910</u>	<u>\$ 1,573,262</u>	<u>\$ 1,561,420</u>
Business-type Activities:										
Net investment in capital assets	\$ 846,257	\$ 818,092	\$ 777,814	\$ 763,259	\$ 741,912	\$ 723,000	\$ 714,239	\$ 705,065	\$ 668,160	\$ 650,684
Restricted	50,827	42,036	39,371	31,982	32,619	35,760	31,511	29,749	34,379	34,199
Unrestricted	241,239	215,623	205,756	143,198	168,602	169,287	165,128	185,420	196,050	194,389
Total business-type activities net position	<u>\$ 1,138,323</u>	<u>\$ 1,075,751</u>	<u>\$ 1,022,941</u>	<u>\$ 938,439</u>	<u>\$ 943,133</u>	<u>\$ 928,047</u>	<u>\$ 910,878</u>	<u>\$ 920,234</u>	<u>\$ 898,589</u>	<u>\$ 879,272</u>
Primary Government:										
Net investment in capital assets	\$ 2,243,219	\$ 2,149,255	\$ 2,080,794	\$ 2,050,443	\$ 1,999,597	\$ 1,948,520	\$ 1,931,415	\$ 1,912,816	\$ 1,867,131	\$ 1,837,982
Restricted	711,269	601,086	518,090	394,027	369,541	363,728	329,871	253,275	255,880	261,133
Unrestricted	284,121	191,971	173,598	113,870	144,591	171,765	178,237	355,053	348,840	341,577
Total primary government net position	<u>\$ 3,238,609</u>	<u>\$ 2,942,312</u>	<u>\$ 2,772,482</u>	<u>\$ 2,558,340</u>	<u>\$ 2,513,729</u>	<u>\$ 2,484,013</u>	<u>\$ 2,439,523</u>	<u>\$ 2,521,144</u>	<u>\$ 2,471,851</u>	<u>\$ 2,440,692</u>

Collier County Government Fiscal Year 2023 Adopted Budget

CHANGE IN NET POSITION Last Ten Fiscal Years (accrual basis of accounting) (amounts expressed in thousands) (unaudited)

	Fiscal Year					Fiscal Year				
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Expenses										
Governmental activities:										
General government	\$ 129,810	\$ 135,978	\$ 134,018	\$ 126,920	\$ 108,388	\$ 104,188	\$ 93,644	\$ 92,176	\$ 95,941	\$ 94,227
Public safety	237,435	266,736	254,341	223,177	225,360	205,347	174,874	177,267	171,210	165,782
Transportation	88,679	89,954	88,200	83,386	75,589	70,560	70,296	71,623	69,275	73,000
Culture and recreation	59,348	56,900	59,401	58,042	51,889	49,526	45,117	41,630	41,453	42,507
Other activities	114,798	54,967	52,500	64,822	41,899	48,256	45,621	39,171	43,067	51,057
Interest on long-term debt	14,601	12,321	13,223	9,736	11,294	12,077	12,912	12,674	16,129	16,412
Total governmental activities expenses	\$ 644,671	\$ 616,856	\$ 601,683	\$ 566,083	\$ 514,419	\$ 489,954	\$ 442,464	\$ 434,541	\$ 437,075	\$ 442,985
Business-type activities:										
Water and Sewer	\$ 166,035	\$ 155,368	\$ 153,602	\$ 144,113	\$ 144,850	\$ 130,792	\$ 122,858	\$ 112,643	\$ 114,041	\$ 102,642
Solid Waste	51,896	49,158	47,529	106,823	43,664	39,271	36,411	33,787	32,760	29,618
Emergency Medical Services	27,782	33,761	34,871	32,275	28,644	26,529	24,094	23,208	21,545	21,792
Airport Authority	7,805	6,168	6,361	5,533	4,905	4,402	4,771	3,764	4,439	4,601
Mass Transit	13,638	13,716	13,090	12,680	11,354	11,333	10,416	10,306	10,111	9,925
Total business-type activities expenses	267,156	258,171	255,453	301,424	233,417	212,327	198,550	183,708	182,896	168,578
Total primary government expenses	\$ 911,827	\$ 875,027	\$ 857,136	\$ 867,507	\$ 747,836	\$ 702,281	\$ 641,014	\$ 618,249	\$ 619,971	\$ 611,563
Program Revenues										
Governmental activities:										
Charges for services:										
General government	\$ 40,237	\$ 39,204	\$ 39,981	\$ 37,703	\$ 33,377	\$ 35,184	\$ 34,240	\$ 34,662	\$ 36,080	\$ 31,388
Public safety	29,790	25,037	26,137	28,040	24,240	23,276	25,227	21,765	19,735	16,743
Transportation	1,897	1,425	1,206	2,111	2,024	4,880	1,094	959	1,045	880
Culture and recreation	7,617	5,055	7,808	7,886	8,192	8,393	8,685	7,943	8,416	9,126
Other activities	3,566	1,959	1,862	2,235	1,467	1,230	4,237	2,661	3,667	4,941
Operating Grants and Contributions	98,708	34,025	30,313	29,549	26,539	26,387	35,521	31,444	20,921	22,892
Capital Grants and Contributions	50,311	47,343	56,268	47,645	38,124	36,818	29,986	28,945	28,280	20,279
Total governmental activities program revenues	232,126	154,048	163,575	155,169	133,963	138,168	136,990	128,379	118,144	106,249
Business-type activities:										
Charges for services:										
Water and Sewer	\$ 168,017	\$ 162,702	\$ 155,839	\$ 145,757	\$ 135,045	\$ 123,856	\$ 116,645	\$ 107,924	\$ 109,176	\$ 103,042
Solid Waste	59,078	53,885	51,928	50,449	45,209	41,918	39,121	35,368	34,585	34,275
Emergency Medical Services	14,206	13,069	13,854	12,836	11,812	13,161	12,327	9,922	10,395	10,249
Airport Authority	7,242	4,959	4,639	3,951	3,734	3,073	3,350	2,589	3,021	2,805
Mass Transit	1,086	978	1,203	1,129	1,267	1,225	1,719	1,641	1,450	1,360
Operating Grants and Contributions	26,394	11,548	46,592	16,426	5,025	4,435	5,142	3,077	3,914	2,948
Capital Grants and Contributions	42,974	42,099	37,888	38,670	26,993	25,367	21,165	30,662	24,953	17,818
Total business-type activities program revenues	318,997	289,240	311,943	269,218	229,085	213,035	199,469	191,183	187,434	172,487
Total primary government program revenues	551,123	443,288	475,518	424,387	363,048	351,203	336,459	319,562	305,578	278,746
Net (expense)/revenue:										
Governmental activities	(412,545)	(462,808)	(438,108)	(410,914)	(380,456)	(351,786)	(303,474)	(306,162)	(318,931)	(336,736)
Business-type activities	51,841	31,069	56,490	(32,206)	(4,332)	708	919	7,475	4,538	3,919
Total primary government net expense	\$ (360,704)	\$ (431,739)	\$ (381,618)	\$ (443,120)	\$ (384,788)	\$ (351,078)	\$ (302,555)	\$ (298,687)	\$ (314,393)	\$ (332,817)
General Revenues and Other Changes in Net Position										
Governmental Activities:										
Taxes:										
Property taxes	\$ 400,607	\$ 376,140	\$ 356,099	\$ 337,447	\$ 312,633	\$ 281,136	\$ 259,779	\$ 244,404	\$ 249,352	\$ 248,232
Gas taxes	22,920	21,005	24,485	22,749	21,799	20,478	19,547	18,556	18,229	18,525
Sales taxes	55,732	45,228	49,550	44,093	41,799	40,659	38,573	35,786	32,168	29,713
Infrastructure sales tax	99,588	81,735	60,787	-	-	-	-	-	-	-
Tourist taxes	36,192	26,062	31,653	27,962	21,961	21,838	21,188	19,137	16,183	14,898
Other taxes	6,289	6,438	7,140	6,914	7,478	7,280	7,322	7,840	9,403	9,997
State revenue sharing	13,776	12,343	13,194	12,564	11,602	11,100	10,589	9,657	8,792	8,233
Interest income	1,639	14,336	24,113	6,857	3,574	4,891	5,069	2,599	1,496	2,430
Miscellaneous	18,407	11,523	17,594	18,121	9,714	5,976	17,510	13,333	9,663	7,297
Transfers, net	(8,880)	(15,020)	(16,837)	(16,487)	(14,793)	(14,250)	(14,192)	(13,185)	(13,912)	(14,447)
Total governmental activities	\$ 646,270	\$ 579,790	\$ 567,778	\$ 460,220	\$ 415,767	\$ 379,108	\$ 365,385	\$ 338,127	\$ 330,774	\$ 324,978
Business-type Activities:										
Interest income	\$ 394	\$ 5,870	\$ 9,699	\$ 2,602	\$ 1,379	\$ 2,011	\$ 2,209	\$ 1,301	\$ 712	\$ 1,106
Miscellaneous	1,457	851	1,476	8,423	126	200	94	68	154	82
Transfers, net	8,880	15,020	16,837	16,487	14,793	14,250	14,192	13,184	13,912	14,447
Total business-type activities	10,731	21,741	28,012	27,512	16,298	16,461	16,495	14,553	14,778	15,635
Total primary government	\$ 657,001	\$ 601,531	\$ 595,790	\$ 487,732	\$ 432,065	\$ 395,569	\$ 381,880	\$ 352,680	\$ 345,552	\$ 340,613
Change in Net Position										
Governmental activities	\$ 233,725	\$ 116,982	\$ 129,670	\$ 49,306	\$ 35,311	\$ 27,322	\$ 61,911	\$ 31,965	\$ 11,843	\$ (11,758)
Business-type activities	52,572	52,810	81,502	(4,691)	11,966	17,159	17,414	27,078	19,216	19,554
Total primary government	\$ 296,297	\$ 169,792	\$ 211,172	\$ 44,615	\$ 47,277	\$ 44,481	\$ 79,325	\$ 59,043	\$ 31,159	\$ 7,796

**Collier County Government
Fiscal Year 2023 Adopted Budget**

GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE

Last Ten Fiscal Years

(amounts expressed in thousands)

(unaudited)

Fiscal Year	Property Tax	Gas Tax	Sales Tax	Infrastructure Sales Tax	Tourist Tax	Other Taxes	Total
2012	\$ 248,232	\$ 18,525	\$ 29,713	-	\$ 14,898	\$ 9,997	\$ 321,365
2013	249,352	18,229	32,168	-	16,183	9,403	325,335
2014	244,404	18,556	35,786	-	19,137	7,840	325,723
2015	259,779	19,547	38,573	-	21,188	7,322	346,409
2016	281,136	20,478	40,659	-	21,838	7,280	371,391
2017	312,633	21,799	41,799	-	21,961	7,478	405,670
2018	337,447	22,749	44,093	-	27,962	6,914	439,165
2019	356,099	24,485	49,550	60,787	31,653	7,140	529,714
2020	376,140	21,005	45,228	81,735	26,062	6,438	556,608
2021	400,607	22,920	55,732	99,588	36,192	6,289	621,328

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
FUND BALANCES OF GOVERNMENTAL FUNDS**

Last Ten Fiscal Years

(modified accrual basis of accounting)
(amounts expressed in thousands)
(unaudited)

	Fiscal Year									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General fund										
Nonspendable	\$ 2,785	\$ 2,779	\$ 2,383	\$ 2,645	\$ 3,386	\$ 3,675	\$ 3,546	\$ 19,843	\$ 15,744	\$ 12,914
Restricted	580	1,087	461	306	2,440	264	345	125	96	110
Assigned	12,281	11,664	1,115	1,736	1,598	1,674	1,299	850	813	952
Unassigned	117,116	104,299	103,707	77,342	54,805	53,961	55,002	57,781	56,497	57,091
Total general fund	<u>\$ 132,762</u>	<u>\$ 119,829</u>	<u>\$ 107,666</u>	<u>\$ 82,029</u>	<u>\$ 62,229</u>	<u>\$ 59,574</u>	<u>\$ 60,192</u>	<u>\$ 78,599</u>	<u>\$ 73,150</u>	<u>\$ 71,067</u>
All other governmental funds										
Nonspendable	\$ 6,623	\$ 3,490	\$ 2,887	\$ 8,135	\$ 2,385	\$ 3,055	\$ 3,112	\$ 53,544	\$ 46,049	\$ 42,238
Restricted	722,297	560,480	522,311	354,514	328,447	324,334	293,281	242,981	223,700	209,352
Committed	44,582	41,517	40,355	34,788	32,759	26,069	25,663	27,349	29,810	47,406
Assigned	84,392	52,613	31,977	21,129	33,822	28,644	30,800	28,391	36,364	38,533
Unassigned	-	-	-	(246)	-	(89)	(514)	(62,085)	(55,212)	(48,944)
Total all other governmental funds	<u>\$ 857,894</u>	<u>\$ 658,100</u>	<u>\$ 597,530</u>	<u>\$ 418,320</u>	<u>\$ 397,413</u>	<u>\$ 382,013</u>	<u>\$ 352,342</u>	<u>\$ 290,180</u>	<u>\$ 280,711</u>	<u>\$ 288,585</u>

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**Collier County Government
Fiscal Year 2023 Adopted Budget**

CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

Last Ten Fiscal Years
(modified accrual basis of accounting)
(amounts expressed in thousands)

	Fiscal Year									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Revenues:										
Taxes	\$ 556,387	\$ 503,593	\$ 471,127	\$ 386,814	\$ 355,885	\$ 322,915	\$ 300,341	\$ 282,315	\$ 285,765	\$ 284,124
Licenses, permits and impact fees	79,468	68,989	78,182	75,102	59,217	61,033	51,319	40,631	35,168	30,436
Intergovernmental	174,230	96,684	100,191	92,206	86,656	83,949	92,818	89,392	83,667	79,402
Charges for services	38,570	34,959	37,255	36,981	34,008	38,362	37,172	35,149	32,435	30,739
Fines and forfeitures	2,567	2,334	2,491	2,375	2,263	2,708	2,866	3,252	3,712	4,205
Interest income	1,575	13,178	22,046	6,133	3,233	4,440	4,606	2,393	1,406	2,197
Special assessments	5,610	5,619	7,452	4,789	4,350	3,746	3,132	2,922	2,924	3,035
Miscellaneous	11,851	6,799	5,566	4,527	8,705	6,600	16,063	11,553	4,833	4,664
Total revenues	870,258	732,155	724,310	608,927	554,317	523,753	508,317	467,607	449,910	438,802
Expenditures:										
Current:										
General government	109,729	108,008	103,445	101,198	89,193	84,599	78,147	73,739	75,725	73,812
Public safety	226,655	219,808	213,829	198,097	197,762	177,375	167,788	163,169	153,566	151,858
Physical environment	21,050	20,986	23,728	31,994	12,465	15,283	16,157	11,276	13,790	22,870
Transportation	53,788	53,316	45,245	45,904	41,003	36,011	36,992	38,789	37,170	42,176
Economic environment	13,824	9,395	8,378	9,942	8,199	11,061	9,159	9,265	14,436	14,393
Human services	77,191	20,242	17,005	15,849	15,058	14,038	13,151	12,367	12,254	10,988
Culture and recreation	49,493	46,246	48,793	47,671	42,889	40,886	37,523	34,114	33,744	34,253
Debt service:										
Principal	31,084	26,507	23,127	21,864	21,439	20,743	20,039	18,510	25,125	31,602
Interest	13,151	12,731	11,521	10,165	11,908	12,713	13,555	14,177	17,565	18,149
Redemption of debt	-	-	-	-	5,588	-	-	-	-	-
Payment to refunding bond escrow	-	-	-	-	-	-	-	2,086	132	-
Other fiscal charges	1,084	21	801	128	48	19	21	173	2,165	1,082
Capital outlay	164,344	129,056	107,881	82,871	80,495	67,198	62,186	63,613	61,278	49,406
Total expenditures	761,393	646,316	603,753	565,683	526,047	479,926	454,718	441,278	446,950	450,589
Excess (deficit) of revenues over (under) expenditures	108,865	85,839	120,557	43,244	28,270	43,827	53,599	26,329	2,960	(11,787)
Other financing sources (uses):										
Bonds issued	99,175	-	62,965	-	-	-	-	89,780	73,805	131,525
Payment to current refunding escrow	(10,000)	-	-	-	-	-	-	-	-	-
Premiums on bonds issued	16,925	-	3,238	-	-	-	-	-	2,082	17,192
Notes issued	-	-	-	-	5,293	-	-	-	-	-
Payment to refunding escrow	-	-	-	(44,525)	-	-	-	(89,622)	(73,747)	(150,550)
Leases	2,658	358	-	-	-	-	1,915	-	-	236
Loans issued	-	-	28,060	55,713	-	-	-	-	-	-
Sale of capital assets	337	712	376	1,065	155	306	595	314	233	313
Insurance proceeds	4,157	2,104	6,416	3,762	339	796	379	316	300	270
Transfers in	236,502	144,991	140,633	114,358	117,833	121,654	196,026	97,854	90,637	91,524
Transfers out	(246,785)	(161,271)	(157,399)	(132,910)	(133,834)	(137,530)	(208,760)	(110,052)	(102,061)	(103,738)
Total other financing sources (uses)	102,969	(13,106)	84,289	(2,537)	(10,214)	(14,774)	(9,845)	(11,410)	(8,751)	(13,228)
Net change in fund balances	\$ 211,834	\$ 72,733	\$ 204,847	\$ 40,707	\$ 18,056	\$ 29,053	\$ 43,754	\$ 14,919	\$ (5,791)	\$ (25,015)
Debt service as a percentage of noncapital expenditures	7.59%	7.59%	6.99%	6.63%	7.48%	8.11%	8.56%	8.66%	11.07%	12.40%

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year Ended	Residential Property	Commercial Property	Government, Institutional and Other Property	Industrial Property	Agricultural Property	Personal Property	1	2	Less: Tax Exempt	Total Taxable Assessed Value	Total Direct Tax Rate	Estimated Actual Taxable Value	Assessed Value as a Percentage of Actual Value ¹
							Centrally Assessed Property	Centrally Assessed Property					
September 30													
2012	55,452,450	3,793,589	4,339,737	633,463	252,730	2,253,274	187		8,513,638	58,211,792	4.4149	66,725,430	100%
2013	55,738,290	3,785,006	4,337,007	609,058	261,964	2,240,098	184		8,473,811	58,497,796	4.4126	66,971,607	100%
2014	57,656,527	3,912,768	4,523,093	629,143	266,888	2,200,895	152		8,539,822	60,649,644	4.1592	69,189,466	100%
2015	61,457,718	4,082,445	4,692,490	651,646	268,161	2,186,145	195		8,741,753	64,597,047	4.1582	73,338,800	100%
2016	66,559,709	4,377,974	5,067,190	682,762	282,725	2,353,841	134		9,235,508	70,088,827	4.1572	79,324,335	100%
2017	73,334,846	4,681,110	5,252,880	763,216	282,376	2,342,953	211		9,537,260	77,120,332	4.2029	86,657,592	100%
2018	79,459,537	5,047,802	5,438,701	841,128	280,507	2,448,008	246		9,905,942	83,609,987	4.1851	93,515,929	100%
2019	83,819,751	5,360,190	5,681,034	923,980	283,625	2,534,892	244		10,317,449	88,286,267	4.1827	98,603,716	100%
2020	87,951,024	6,001,743	5,936,391	1,073,086	282,370	2,619,748	232		10,676,611	93,187,983	4.1876	103,864,594	100%
2021	93,113,447	6,691,606	6,257,252	1,195,303	276,441	2,755,010	221		11,121,148	99,168,132	4.1905	110,289,280	100%

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

¹The basis of assessed value required by the state is 100% of actual value including tax exemptions.

Source: Property Appraiser Recapitulation Report

**COLLIER COUNTY, FLORIDA
PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Collier County					Other		
	General Fund	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Total	County School District	Independent Districts	Total
2012	3.5645	0.7627	0.0877	0.0000	4.4149	5.5270	1.2202	11.1621
2013	3.5645	0.7555	0.0926	0.0000	4.4126	5.5760	1.2395	11.2281
2014	3.5645	0.5873	0.0074	0.0000	4.1592	5.6900	1.2228	11.0720
2015	3.5645	0.5860	0.0077	0.0000	4.1582	5.5800	1.1853	10.9235
2016	3.5645	0.5856	0.0071	0.0000	4.1572	5.4800	1.1331	10.7703
2017	3.5645	0.6323	0.0061	0.0000	4.2029	5.2450	1.1138	10.5617
2018	3.5645	0.6145	0.0061	0.0000	4.1851	5.1220	1.2375	10.5446
2019	3.5645	0.6122	0.0060	0.0000	4.1827	5.0490	1.2331	10.4648
2020	3.5645	0.6172	0.0059	0.0000	4.1876	5.0830	1.2272	10.4978
2021	3.5645	0.6202	0.0058	0.0001	4.1906	5.0160	1.2262	10.4328

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report DR-403CC
Collier County Adopted Budget

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL TAXPAYERS COUNTY-WIDE
2021 TAX ROLL
(unaudited)**

Owner/Taxpayer	2021			2012		
	Property Taxes Levied	Rank	Percent of Total Taxes Levied	Property Taxes Levied	Rank	Percent of Total Taxes Levied
HHR Naples, LLC	1,705,222	1	0.15%	1,461,259	2	0.21%
Marco Hotel, LLC	1,652,947	2	0.15%	-		
The Moorings, Inc.	1,452,058	3	0.13%			
PR Mercato, LLP	1,307,545	4	0.11%	689,525	8	0.10%
Res Florida 1250 Holdings, LLC	1,116,690	5	0.10%	-		
Continental 422 Fund, LLC	798,671	6	0.07%	-		
IPXI MF Inspria Investors, LLC	747,149	7	0.07%	-		
CC-Naples Inc.	705,920	8	0.06%	-		
Legacy Naples, LLC	692,452	9	0.06%			
Westbury Props, Inc.	685,365	10	0.06%			
Florida Power & Light Company	-		-	2,569,278	1	0.37%
City National Bank of Miami	-		-	941,776	3	0.14%
Century Link	-		-	888,421	4	0.13%
Lee County Electric Co-Op, Inc.	-		-	881,968	5	0.13%
Naples HMA, Inc.	-		-	723,779	6	0.10%
Wal-Mart Stores East LP	-		-	697,905	7	0.10%
Coastland Center, LLC				672,473	9	0.10%
Collier HMA, Inc.				667,824	10	0.10%
Total	\$ 10,864,019		0.96%	\$ 10,194,208		1.48%
Total Property Taxes Levied	\$ 1,125,875,026			\$ 694,918,682		

Amounts for taxpayers with similar names have not been combined.

Source:

Property Appraiser's taxpayer listing in order of taxes levied.

**COLLIER COUNTY, FLORIDA
PROPERTY TAX LEVIES AND COLLECTIONS
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Fiscal Year Ended September 30	Population ⁽¹⁾	Total Tax Levy for Fiscal Year ⁽²⁾	Collected within the Fiscal Year of the Levy		Total Tax Levy Cost Per Person
			Amount	Percentage of Levy	
2012	323,785	\$ 257,189	\$ 247,749	96.3%	\$ 794
2013	329,849	258,650	248,648	96.1%	784
2014	339,642	252,323	243,084	96.3%	743
2015	348,777	268,604	259,121	96.5%	770
2016	353,936	291,369	281,114	96.5%	823
2017	360,846	324,123	312,507	96.4%	898
2018	368,534	349,928	337,361	96.4%	950
2019	376,086	369,258	356,075	96.4%	982
2020	383,166	390,115	376,086	96.4%	1,018
2021	389,754	415,635	400,531	96.4%	1,066

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
RATIOS OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS
(amounts expressed in thousands)
(unaudited)**

Fiscal Year	Governmental Activities				Business-type Activities			Total Primary Government	Percentage of Personal Income ²	Per Capita ²
	Limited General	Revenue	Direct Placement	Other Loans	Revenue	Direct Placement	Other Loans			
	Obligation Bonds (1)	Bonds (1)	Loans and Notes Payable	and Leases (3)	Bonds (1)	Notes Payable (4)	and Leases (3)			
2012	9,994	390,585	10,224	412	132,013	6,970	92,613	642,811	3.31%	1,988
2013	4,664	373,371	7,923	323	83,498	23,067	111,827	604,673	3.01%	1,832
2014	4,223	277,885	96,861	230	78,470	17,100	114,235	589,004	2.67%	1,732
2015	3,369	259,563	95,116	1,519	60,976	28,714	105,549	554,806	2.26%	1,592
2016	2,941	246,135	87,360	937	59,954	24,727	96,954	519,008	2.01%	1,463
2017	2,499	232,147	79,227	316	59,351	108,278	931	482,749	1.57%	1,336
2018	2,037	175,975	102,930	236	58,748	129,141	587	469,654	1.51%	1,342
2019	1,560	226,896	145,952	153	139,382	113,576	239	627,758	1.79%	1,670
2020	1,063	209,822	136,549	7,311	138,524	98,165	957	592,391	1.55%	1,547
2021	-	309,856	111,582	7,425	297,456	82,476	703	809,498	1.67%	1,749

(1) Amounts include the unamortized premium.

(2) See the Schedule of Demographic and Economic Statistics for personal income and population data.

(3) Collier County adopted GASB Statement No. 87, *Leases* in the 2020 fiscal year.

(4) Does not include private development note payable

COLLIER COUNTY, FLORIDA

**LEGAL DEBT MARGIN INFORMATION
AS OF SEPTEMBER 30, 2021
(unaudited)**

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

**DIRECT, OVERLAPPING AND UNDERLYING DEBT
AS OF SEPTEMBER 30, 2021
(unaudited)**

	Debt Outstanding	Estimated Percentage Applicable Based on Population (1)	Estimated Share of Overlapping Debt
<u>Direct Debt:</u>			
Governmental Activities			
Gas Tax Revenue Bonds (1)	8,097,178	100.00%	8,097,178
Special Obligation Revenue Bonds (1,3)	239,924,938	100.00%	239,924,938
Tourist Development Tax Revenue Bonds (1)	61,833,513	100.00%	61,833,513
Direct Placement Loans and Notes Payable (3)	111,582,000	100.00%	111,582,000
Leases (3)	7,425,398	100.00%	7,425,398
Financed Purchase Obligations		100.00%	-
Total Governmental Activities Direct Debt	428,863,027		428,863,027
 <u>Overlapping Debt:</u>			
N/A	-	0.00%	-
 <u>Underlying Debt:</u>			
City of Naples (4)	2,883,166	5.58%	160,881
City of Marco Island (5)	17,349,444	4.52%	784,195
City of Everglades (6)	-		-
Subtotal, Underlying Debt	20,232,610	10.10%	945,076
Total Direct, Overlapping and Underlying Debt	\$ 449,095,637		\$ 429,808,103

- (1) Amounts include the unamortized premium.
- (2) Population numbers obtained from www.worldpopulationreview.com/states/cities/florida
- (3) Totals consist of more than one issuance.
- (4) Governmental activities debt outstanding amount obtained from the City of Naples.
- (5) Governmental activities debt outstanding amount obtained from the City of Marco Island.
- (6) Governmental activities debt outstanding amount obtained from the City of Everglades.

**COLLIER COUNTY, FLORIDA
PLEGGED-REVENUE COVERAGE
LAST TEN FISCAL YEARS**
(amounts expressed in thousands)
(unaudited)

Governmental Activities:

Fiscal Year	Gas Tax Bonds					Special Obligation Bonds				
	Gas Tax Collections	Debt Service		Coverage(1)	Legally Available Non-Ad Valorem Collections(2)	Debt Service		Coverage(3)		
		Principal	Interest			Principal	Interest			
2012	\$ 18,525	\$ 7,505	\$ 7,077	1.27	\$ 82,866	\$ 4,265	\$ 4,265	9.71		
2013	18,229	7,855	6,453	1.27	86,640	9,695	7,249	5.11		
2014	18,556	8,040	4,018	1.54	91,043	9,145	9,674	4.84		
2015	19,547	9,440	3,697	1.49	102,375	8,885	9,426	5.59		
2016	20,478	9,900	3,242	1.56	107,268	9,280	9,020	5.86		
2017	21,799	10,195	2,939	1.66	108,577	9,705	8,591	5.93		
2018	22,749	10,510	2,737	1.72	118,725	10,258	7,012	6.87		
2019	22,709	10,830	2,542	1.70	125,162	10,865	7,191	6.93		
2020	21,005	11,170	2,178	1.57	124,638	11,362	7,244	6.70		
2021	22,920	11,515	1,802	1.72	129,594	11,841	7,689	6.64		

Business-type Activities:

Fiscal Year	Water and Sewer Revenue Bonds					
	Water/ Sewer Charges and Other(4)	Less: Operating Expenses(5)	Net Available Revenue	Debt Service		Coverage(6)
				Principal	Interest	
2012	\$ 104,164	\$ 58,155	\$ 46,009	\$ 5,189	\$ 6,494	3.94
2013	105,682	68,916	36,766	5,422	6,268	3.15
2014	109,514	69,710	39,804	5,967	3,986	4.00
2015	118,066	74,344	43,722	6,073	3,639	4.50
2016	125,456	84,474	40,982	3,986	2,841	6.00
2017	136,064	97,904	38,160	3,902	2,818	5.68
2018	155,847	90,507	65,340	5,528	3,050	7.62
2019	163,653	98,281	65,372	6,261	4,091	6.31
2020	169,444	100,866	68,578	6,384	6,189	5.45
2021	170,927	106,913	64,014	6,500	6,066	5.09

(1) Gas Tax Collections divided by annual total debt service requirements for the respective fiscal year.

(2) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees and averaged over two fiscal years.

(3) Legally Available Non-Ad Valorem Collections divided by annual total debt service requirements for the respective fiscal year.

(4) Operating revenues plus other income; certain interest income, gain on disposal of assets, capital grants and contributions and transfers in are not included.

(5) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets, interest expense and transfers out are not included.

(6) Net available revenue divided by annual total senior lien debt service requirements for the County Water and Sewer District.

**COLLIER COUNTY, FLORIDA
DEMOGRAPHIC AND ECONOMIC STATISTICS
LAST TEN FISCAL YEARS
(unaudited)**

Fiscal Year	Population(1)	Personal Income(2)	Per Capita Personal Income	Median Age(3)	School Enrollment(4)	Unemployment Rate(5)
2012	323,785	19,446,631,000	60,060	46.9	43,238	9.3%
2013	329,849	20,075,468,000	60,863	47.1	43,789	7.2%
2014	339,642	22,033,344,000	64,872	47.4	44,415	6.3%
2015	348,777	24,571,667,000	70,451	47.5	45,228	5.2%
2016	353,936	25,763,656,000	72,792	47.9	47,289	4.9%
2017	360,846	30,708,249,000	85,101	48.5	49,394	3.6%
2018	368,534	32,749,753,000	88,865	49.7	47,934	3.3%
2019	376,086	35,080,466,000	93,278	50.3	48,441	3.2%
2020	383,166	38,252,405,000	99,832	50.8	47,048	5.7%
2021	389,754	40,816,238,000	104,723	50.8	48,838	3.6%

Sources:

- (1) www.colliergov.net/your-government/divisions-a-e/comprehensive-planning/population-and-demographics
- (2) <https://fred.stlouisfed.org/series/P112021>
- (3) <https://fred.stlouisfed.org/series/B01002001E012021>
- (4) www.collierschools.com/Page/349
- (5) www.floridajobs.org

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
PRINCIPAL EMPLOYERS
(unaudited)**

Employer	2021			2012		
	Employees	Rank	Percent of Total County Employment	Employees	Rank	Percent of Total County Employment
Collier County Public Schools	5,785	1	3.89%	5,451	1	5.16%
NCH Healthcare System	4,315	2	2.90%	3,007	2	2.85%
Publix Supermarkets	3,041	3	2.04%	2,214	3	2.10%
Arthex, Inc.	2,856	4	1.92%			
Collier County Government (excl. Sheriff)	2,477	5	1.66%	2,184	4	2.07%
Collier County Sheriff's Office	1,440	6	0.97%	1,387	6	1.31%
Ritz Carlton Hotel	1,100	7	0.74%			
Seminole Casino - Immokalee	900	8	0.60%			
JW Marriott - Marco Island	862	9	0.58%	743	7	0.70%
City of Naples	488	10	0.33%			
Other employers	<u>125,590</u>		<u>84.37%</u>	<u>90,599</u>		<u>85.81%</u>
Totals	<u>148,854</u>		<u>100.00%</u>	<u>105,585</u>		<u>100.00%</u>

Sources:

Southwest Florida Economic Development Alliance
 Collier County Public Schools
 NCH Healthcare System
 Publix Corporate Office
 Arthrex, Inc.

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION ⁽¹⁾
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2021	2020	2019	2018	2017	2015	2014	2013	2012	2012
Function:										
General government	1,374	1,366	1,342	1,299	1,351	1,262	1,217	1,216	1,203	1,222
Public safety	1,111	1,100	1,080	1,089	1,112	1,124	1,096	1,072	1,061	1,061
Physical environment	94	90	80	73	73	70	69	67	67	69
Transportation	233	235	228	224	219	211	192	187	187	199
Economic environment	26	27	31	30	29	26	27	28	26	28
Human services	70	61	58	58	58	56	56	53	51	50
Culture and recreation	370	340	347	337	324	304	298	294	289	293
Water and Sewer	434	438	436	414	410	384	342	340	342	344
Solid Waste	45	44	45	43	31	28	27	28	29	27
Emergency Medical Services	202	202	202	199	194	193	193	172	172	172
Airport Authority	15	15	15	15	15	15	14	14	16	16
Collier Area Transit	5	5	5	5	4	4	3	3	3	3
Total	3,979	3,923	3,869	3,786	3,820	3,677	3,534	3,474	3,446	3,484

⁽¹⁾ Includes the Board of County Commissioners and the Constitutional Officers

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
OPERATING INDICATORS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

Function:	Fiscal Year									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Police:										
Physical arrests	6,519	6,227	9,072	9,266	8,269	9,359	9,347	11,277	11,277	11,297
Parking violations	362	333	817	894	1,068	867	931	964	1,182	1,175
Traffic violations	24,674	22,370	26,773	17,157	15,473	14,462	16,355	19,868	22,211	19,237
Fire:										
Fires reported	**	**	**	**	**	31	82	37	52	46
Emergency responses (exclude fires)	**	**	**	**	**	839	1,093	1,080	1,024	764
Number of calls answered	886	680	870	804	795	870	1,175	1,117	1,076	810
Transportation:										
Collier Area Transit ridership	649,391	723,423	913,569	944,931	996,687	1,082,519	1,177,029	1,181,530	1,361,294	1,207,866
Street resurfacing (lane miles)	42	34	43	40	38	34	34	80	78	142
Culture and recreation:										
Beach parking stickers issued	144,254	131,645	146,500	143,500	149,490	139,828	134,051	181,878	122,415	114,778
Library circulation	2,554,082	2,080,277	2,471,878	2,253,555	2,193,351	2,349,418	2,302,017	2,578,588	2,578,589	2,768,648
Water:										
New connections	2,864	2,031	2,297	2,776	1,951	2,023	2,204	1,878	1,417	1,189
Wastewater:										
Average daily sewage treatment ## (millions of gallons)	21,343	21,015	18,853	18,030	18,555	17,864	17,090	17,150	16,954	15,834

##- Amounts include Golden Gate and NEU facilities

** - Due to the consolidation of Fire Districts, this information is no longer being tracked.

Sources:

- Police-Collier County Sheriff's Department
- Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District
- Transportation-Collier County Alternative Transportation , Road and Bridge
- Culture and Recreation-Collier County Parks and Recreation, Public Library
- Water-Collier County Utility Billing
- Wastewater-Collier County Wastewater

**Collier County Government
Fiscal Year 2023 Adopted Budget**

**COLLIER COUNTY, FLORIDA
CAPITAL ASSET STATISTICS BY FUNCTION
LAST TEN FISCAL YEARS
(unaudited)**

	Fiscal Year									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Function:										
Public Safety:										
Police stations	7	7	7	7	7	7	7	7	7	7
Patrol units	273	273	272	272	270	274	276	276	275	275
Fire:										
Fire stations	4	4	4	4	4	4	4	4	3	3
Highways and streets:										
Streets (miles)	1,167	1,172	1,169	1,166	1,161	1,159	1,149	1,151	1,184	1,184
Streetlights	5,378	5,364	4,635	5,083	5,074	5,182	4,958	4,958	4,868	4,781
Traffic signals	381	377	377	377	374	365	360	370	353	297
Culture and recreation:										
Parks acreage	1,561	1,560	1,521	1,521	1,521	1,521	1,521	1,521	1,521	1,520
Parks	66	66	61	61	61	61	61	61	61	61
Swimming pools	9	9	9	9	8	8	8	8	8	8
Tennis courts	40	40	45	45	45	45	45	45	45	45
Community centers	9	9	9	9	9	9	9	8	8	8
Libraries	10	10	10	10	10	10	10	10	10	10
Number of volumes in libraries	653,726	659,112	663,811	593,378	557,188	567,248	605,408	683,237	692,229	673,131
Water:										
Number of customers	81,339	75,837	73,854	71,614	66,010	61,830	59,443	57,548	55,878	54,190
Water mains (miles)	1,191	1,166	1,149	1,132	1,067	1,015	986	925	888	888
Maximum daily capacity (per million gallons)	32,720	33,658	32,113	30,956	32,243	33,877	31,376	30,460	30,120	29,988
Wastewater:										
Sanitary sewers (miles)	1,201	1,186	1,181	1,156	1,085	1,021	1,028	1,030	1,081	1,116
Primary and secondary drainage facilities	325	325	322	312	289	294	306	306	305	305
Police-Collier County Sheriff's Department										
Fire-Collier County Bureau of Emergency Services										
Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge										
Culture and Recreation-Collier County Public Library, Parks and Recreation										
Water-Collier County Water, Utility Billing										
Wastewater-Collier County Stormwater, Wastewater										