

**PELICAN BAY SERVICES DIVISION**  
**Municipal Services Taxing & Benefit Unit**

**NOTICE OF PUBLIC MEETING**

**WEDNESDAY, APR. 10, 2024**

**THE PELICAN BAY SERVICES DIVISION BOARD WILL MEET AT 1 PM ON APR. 10 AT THE COMMUNITY CENTER AT PELICAN BAY, 8960 HAMMOCK OAK DRIVE, NAPLES, FLORIDA, 34108.**

**AGENDA**

1. Pledge of Allegiance
2. Roll Call
3. Agenda approval
4. Approval of 3/13/24 Regular Session meeting minutes
5. Audience comments
6. \*Election of Chair and Vice Chair
7. \*Select candidate to recommend for appointment to the PBSB Board
8. Administrator's report
  - a. Capital Projects updates
    - i. Sidewalk Phase II status
    - ii. Operations Facility
    - iii. Clam Pass dredging project
  - b. March 31 Financial Report
9. Committee Reports
  - a. Landscape & Safety
  - b. Budget
    - i. \*Approval of the preliminary FY25 PBSB budget
10. Chairman's Report
  - a. Committee changes
11. Old Business
12. New Business/Miscellaneous Correspondence
13. Adjournment

*\*indicates possible action items*

ANY PERSON WISHING TO SPEAK ON AN AGENDA ITEM WILL RECEIVE UP TO THREE (3) MINUTES PER ITEM TO ADDRESS THE BOARD. THE BOARD WILL SOLICIT PUBLIC COMMENTS ON SUBJECTS NOT ON THIS AGENDA AND ANY PERSON WISHING TO SPEAK WILL RECEIVE UP TO THREE (3) MINUTES. THE BOARD ENCOURAGES YOU TO SUBMIT YOUR COMMENTS IN WRITING IN ADVANCE OF THE MEETING. ANY PERSON WHO DECIDES TO APPEAL A DECISION OF THIS BOARD WILL NEED A RECORD OF THE PROCEEDING PERTAINING THERETO, AND THEREFORE MAY NEED TO ENSURE THAT A VERBATIM RECORD IS MADE, WHICH INCLUDES THE TESTIMONY AND EVIDENCE UPON WHICH THE APPEAL IS TO BE BASED. IF YOU ARE A PERSON WITH A DISABILITY WHO NEEDS AN ACCOMMODATION IN ORDER TO PARTICIPATE IN THIS MEETING YOU ARE ENTITLED TO THE PROVISION OF CERTAIN ASSISTANCE. PLEASE CONTACT THE PELICAN BAY SERVICES DIVISION AT (239) 252-1355.

**PELICAN BAY SERVICES DIVISION BOARD REGULAR SESSION  
MARCH 13, 2024**

The Pelican Bay Services Division Board met on Wednesday, March 13, 2024, at 1:00 p.m. at the Community Center at Pelican Bay, 8960 Hammock Oak Drive, Naples, Florida 34108.  
In attendance were:

**Pelican Bay Services Division Board**

Michael Fogg, Chairman  
Joe Chicurel, Vice-Chairman  
Jack Cullen  
Jacob Damouni  
Mark Ferland

Peter Griffith  
Susan Hamilton  
Denise McLaughlin  
Michael Rodburg  
Rick Swider  
Michael Weir

**Pelican Bay Services Division Staff**

Neil Dorrill, Administrator  
Dawn Brewer, Ops. Support Spec. II  
Chad Coleman, Ops. Manager  
Darren Duprey, Supervisor – Field I

Dave Greenfield, Supervisor - Field II  
Karin Herrmann, Project Manager I  
Lisa Jacob, Project Manager II  
Barbara Shea, Admin. Support Spec. II

**Also Present**

Tony D'Errico, Pelican Bay Foundation

Susan Levine, Pelican Bay Foundation

**APPROVED AGENDA (AS AMENDED)**

1. Pledge of Allegiance
2. Roll Call
3. Agenda approval
4. Approval of 2/14/24 Regular Session meeting minutes
5. Audience comments
6. Administrator's report
  - a. Capital Projects updates
    - i. Sidewalk Phase II status
    - ii. Operations Facility
    - iii. \*Clam Pass dredging project
  - b. February 29 Financial Report
7. Update on March 4 PBF Strategic Planning Committee meeting (Mr. Griffith)
- 7A. Landscape & Safety Committee Report (*add-on*)
8. Preliminary budget discussion
9. Chairman's Report
10. Old Business
11. New Business/Miscellaneous Correspondence
12. Adjournment

**ROLL CALL**

All members were present and a quorum was established.

**AGENDA APPROVAL**

**Ms. Hamilton motioned, Mr. Griffith seconded to approve the agenda as amended. The motion carried unanimously.**

**APPROVAL OF 2/14/2024 REGULAR SESSION MEETING MINUTES**

**Ms. Hamilton motioned, Mr. Griffith seconded to approve the 2/14/2024 regular session meeting minutes as presented. The motion carried unanimously.**

**AUDIENCE COMMENTS**

Ms. Beth Schultz, PBPOA President, reported that FDOT has reached out to her to discuss their traffic study of the intersection at Gulf Park Drive and US41. She commented that she has invited FDOT traffic engineers to present their findings to our March 25 Landscape & Safety Committee meeting, for discussion of their recommendations and our opinions.

**ADMINISTRATOR'S REPORT**

**OPERATIONS FACILITY**

Mr. Dorrill reported that the Board of County Commissioners approved a contract to replace our Operations Facility for \$5.3 million, and a preconstruction meeting was held yesterday with the contractor. Exotics have been removed from an adjoining site to allow for the contractor's field office to be placed on this site. He commented that he expects the project to be fully mobilized within 3-4 weeks, followed by the start of Phase 0. Mr. Dorrill also noted that we have the cash on hand to fully fund this project. Mr. Coleman commented that he will communicate the commencement and continued progress of this project to The Club Pelican Bay.

**SIDEWALK PHASE II UPDATE**

Mr. Dorrill reported that installed sidewalk is at 99% completion, and that we expect substantial completion very shortly. He noted that landscaping remediation and sidewalk tie-ins are not at 99% completion. Mr. Dorrill commented that we are currently in the process of inspection and closeout by the County's Transportation Engineering Dept. In response to a question from Ms. McLaughlin, Mr. Dorrill explained that small flags in the ground, adjacent to the sidewalk, are to identify the necessary spacing for irrigation restoration work.

Mr. Griffith commented on a neighbor's elevation difference between his driveway and the new sidewalk. Mr. Dorrill suggested that he may need to obtain a County permit to adjust the elevation of his driveway, as the sidewalk was installed prior to his driveway. Mr. Griffith discussed differences in methods of sidewalks crossing association driveways. Mr. Fogg suggested that this issue be discussed at a Landscape & Safety Committee meeting.

**CLAM PASS DREDGING PROJECT**

Mr. Dorrill reported that we attempted a direct solicitation outside of the County's sealed bid process, and unfortunately no bids were received for our dredging project. Due to the lack of availability of mini-dredges, contractors were unable to submit bids. As a result, staff has initiated the process of a routine sealed bid solicitation, per County policy. Mr. Dorrill commented that the County Procurement Dept. will expedite the solicitation process which would allow for the project to be out on the street for 45 days. It is likely that this project will begin after the start of turtle nesting season, and therefore, we will need to abide by the related environmental constraints. We are eligible, per our

permit, to complete work during turtle nesting season. Mr. Dorrill noted that if necessary, we may need remedial mechanical work, to ensure that the Pass remains open, until a contractor can begin the hydraulic dredging work.

**FEBRUARY 29 FINANCIAL REPORT**

Mr. Dorrill reviewed the February 29 financial statements and discussed highlights including a current PBSB cash balance of approximately \$14.8 million, which includes \$7.7 million encumbered funds for capital improvement projects in process and \$1.5 million in reserves. He noted that we have received 91% of our FY24 assessments. Ms. Jacob commented that we have incurred recent Sidewalk Phase I project expenses in order to obtain additional easements where the new Phase I sidewalk was not entirely installed within the County right-of-way.

**UPDATE ON MARCH 4 PBF STRATEGIC PLANNING COMMITTEE MEETING**

Mr. Griffith reported that he attended a PBF Strategic Planning Committee meeting on March 4 where he provided a discussion of our PBSB responsibilities and challenges. He suggested that the PBSB has a responsibility to work together with the Strategic Planning Committee to develop a strategic plan.

**Mr. Griffith motioned that we have some meetings of this board specifically to address planning. The motion died due to a lack of a second to the motion.**

Mr. Fogg commented that the board has determined that the best approach is for the Strategic Planning Committee to bring their input to our Landscape & Safety Committee for discussion. Ms. Hamilton commented that it is easier to work together on a strategic plan, at our committee meetings, and comply with Florida Sunshine Law.

**LANDSCAPE & SAFETY REPORT (ADD-ON)**

Dr. Chicurel reported that a Landscape & Safety Committee has been scheduled for March 25 at 1:30 p.m. in the Community Center. He commented that the main topic of discussion will be for the PBF Strategic Planning Committee to get a better understanding of PBSB responsibilities and the Landscape & Safety Committee's accomplishments over the last ten years (related documents will be provided). Dr. Chicurel commented that the meeting will be for informational and collaborative purposes. Also, FDOT will be in attendance to provide a report on their recent study of the intersection at Gulf Park Dr. and US41, and to discuss possible methods of improvements to this intersection.

Dr. Chicurel thanked PBSB staff and leadership for their tireless work on the sidewalk project. He commented that Mr. Dave Greenfield deserves special credit for implementing our strategic plan to recover from Hurricane Ian, last summer's drought, and to restore and advise contractors on how to restore the damage to landscaping from the sidewalk project. Mr. Greenfield has corrected past landscape issues and has remediated line-of-sight issues. Dr. Chicurel noted that ultimately the County has final approval over all aspects of the sidewalk project. Mr. Fogg suggested that the community needs to be provided information to identify what landscaping will be replaced and what landscaping will not be replaced, as a result of Hurricane Ian and the sidewalk project.

**PRELIMINARY BUDGET DISCUSSION**

Mr. Fogg commented on his spreadsheet entitled, "PBSB 24/25 Preliminary Capital Budget and Assessment," included in the agenda packet. He provided a discussion of preliminary estimates

**Pelican Bay Services Division Board Regular Session**  
**March 13, 2024**

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of funding for our FY25 projects including landscape improvements, beach renourishment, water management, and streetlight improvements (fixture replacements). Mr. Fogg suggested that our committees look at these estimates to determine whether these estimates are sufficient to cover our FY25 project needs. He noted that no beach renourishment project is expected in 2024. Mr. Coleman commented that the County has indicated that a 2025 beach renourishment project is expected.

Mr. Fogg commented that we have \$5.4 million cash on hand to fully fund our Operations Building project. He noted that we expect to complete a water management project in both Georgetown and Lake 6-1 (between the Trieste and the Ritz Carlton), at an estimated cost of \$900,000. The preliminary FY25 capital budget provides no funding for a lake bank remediation project. Mr. Rodburg commented that overall, the water management system is in good shape. However, we do have a lake bank remediation priority list, which needs to be addressed in the near future.

Mr. Coleman reported that yesterday, the Board of County Commissioners approved the County's FY25 budget policy which allows for a 3.5% increase in departmental operating budgets. The published policy identified a year-to-date inflation rate of 5.7%.

Mr. Fogg commented that the preliminary FY25 capital budget includes \$550,000 for loan repayment. He noted that we need to have a discussion with the County Budget Office to determine what the exact repayment schedule will be. We will receive \$520,000 from the County in FY25. Mr. Fogg commented that a "sidewalk financing summary," showing a breakdown of debt financing and assessment funding, was included in the agenda packet.

In conclusion, Mr. Fogg commented that the preliminary FY25 budget would result in an estimated ERU of \$992, up from \$934 in FY24 (a 6.2% increase).

**MS. MCLAUGHLIN'S RESIGNATION**

Mr. Fogg commented that Ms. McLaughlin has submitted her resignation to the board, as she is moving to California to be closer to her family. She has served as Chair of the Clam Bay Committee and the Water Management Committee, and has been a champion of communication. We wish her well.

Ms. McLaughlin commented that it has been a great experience working on the board. She recognized that we now have the strongest team, citing the excellence of staff and board members, both past and present, and major accomplishments achieved. Ms. McLaughlin thanked everyone for the opportunity to work with all of you.

**CHAIRMAN'S REPORT**

Mr. Fogg commented that at our April board meeting, a PBSB Board Chair and Vice Chair will be elected. He suggested that any board member who has an interest in serving as Chair or Vice Chair should communicate this interest to Mr. Dorrill.

**ADJOURNMENT**

**The meeting was adjourned at 2:11 p.m.**

\_\_\_\_\_  
Michael Fogg, Chairman

Minutes approved [ ] as presented OR [ ] as amended ON [ ] date

**From:** [Peter Griffith](#)  
**To:** [Barbara Shea](#); [NeilDorrill](#)  
**Subject:**  
**Date:**

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To - the Members of the PBSD Board

Dear Fellow Members

Right now, The Foundation Board is making many changes - all for the good. One of these changes is a Strategic Planning effort - headed up by their SPC Sub-Committee

As a result, I believe that we on PBSD have a unique opportunity to improve our Pelican Bay Community.

I would like to take a greater role in these endeavors.

So, I have decided to put my name forward for the PBSD Chairmanship.

My focus will be

- Increased communications with the Foundation and the Pelican Bay Community.
- Monitoring SPC activity as it relates to PBSD's County owned assets (Beach, Inlet, Bay, Mangroves, Storm Water, ROW, Signs, Lighting and Safety)
- Taking a leading role in landscape Planning and interfacing with the SPC.

I thank Mr Fogg for all his achievements and I hope that, if I am elected, he will help me going forward.

I also ask all of you for your support.

Thank You

Pete Griffith

## Advisory Board Application Form

Collier County Government  
3299 Tamiami Trail East, Suite 800  
Naples, FL 34112  
(239) 252-8400

Application was received on: 3/29/2024 9:27:34 AM.

Name:  Home Phone:

Home Address:

City:  Zip Code:

### Phone Numbers

Business:

E-Mail Address:

Board or Committee:

Category:

Place of Employment:

How long have you lived in Collier County:

How many months out of the year do you reside in Collier County:

Have you been convicted or found guilty of a criminal offense (any level felony or first degree misdemeanor only)?

Do you or your employer do business with the County?

NOTE: All advisory board members must update their profile and notify the Board of County Commissioners in the event that their relationship changes relating to memberships of organizations that may benefit them in the outcome of advisory board recommendations or they enter into contracts with the County.

Would you and/or any organizations with which you are affiliated benefit from decisions or

recommendations made by this advisory board?  No

Not Indicated

Are you a registered voter in Collier County?  Yes

Do you currently hold an elected office?  No

Do you now serve, or have you ever served on a Collier County board or committee?  No

Not Indicated

**Please list your community activities and positions held:**

President San Marino in Pelican Bay, retired February 2024

**Education:**

Doctor of Medicine Fellow Australasian College of Physicians Fellow Faculty of Occupational and Environmental Medicine.

**Experience / Background**

Global Director of Employee Health and Safety for Ford Motor Company, Dearborn Michigan - retired September 2017 6 yrs Executive Management leadership and safety consulting.



# Dr. Greg Stone

(248) 318-2402

aussiestone@me.com

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## PROFILE

I am a transformational leader with more than 30 years' experience working in global organizations to build high-performing teams. My record demonstrates my skill in designing and implementing systemic change to improve individual and organizational performance.

## EXPERIENCE

### Krause Bell Group

Krause Bell Group is a specialist consulting company built upon an ethos of data driven innovation. The founders, Tom Krause and Kristen Bell are recognized as researchers and thought leaders.

#### **Executive Consultant**

Oct 2017 – Present

Providing executive coaching and consulting, culture assessment, internal capability development and performance improvement strategies to multiple clients in manufacturing, biotechnology and healthcare.

### Ford Motor Company

Ford Motor Company is a global automotive and mobility company based in Dearborn, Michigan.

#### **Director, Global Manufacturing Learning and Development**

Nov 2014 – Sept 2017

- Led the development of learning systems for 150,000 manufacturing employees.
- Implemented the manufacturing competency framework.
- Developed and delivered innovative learning solutions.
- Developed a high functioning global Learning and Development organization of over 100 corporate, regional and site leaders.

#### **Director, Occupational Health and Safety World Headquarters, Dearborn Michigan**

Nov 1998 – Oct 2015

- Lowered employee fatal and serious injury events to world class levels.
- Achieved greater than 90% reduction in work related injury rates.
- Designed and implemented an integrated operating system for employee health and safety.
- Responsible for OHS Joint program relationship with the Union of Automotive Workers

### Volunteer Leadership Experience

Board member and President, condominium  
association, Florida. \$1M budget

2016 - present

Vice President,  
Australasian Faculty of Occupational Medicine (AFOM)

1998

Chairman,  
Education and Training Subcommittee AFOM

1992-1995

# Dr. Greg Stone

(248) 318-2402

aussiestone@me.com

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## EDUCATION

- 2016 Ford Organization Development Institute
- 2015 Environmental Compliance Management – Virginia Tech
- 2014 Ford Global Executive Leadership program
- 2010 Six Sigma and Ford Lean Learning Academy
- 1999 Ford Experienced Leader Program
- 1990 Graduate Diploma in Epidemiology (Occupational Epidemiology) 1990  
University of Newcastle, NSW, Australia
- 1989 Fellow, Australasian Faculty of Occ. Medicine (FACOM)
- 1989 Fellow, Royal Australasian College of Physicians (FRACP)
- 1985 Member Royal Colleges of Physicians (UK) (MRCP)
- 1982 MB BS, University of Sydney, Australia

## PROFESSIONAL APPOINTMENTS

- Member, Board of Censors 1994-1998  
Australasian Faculty of Occupational Medicine
- Visiting Faculty 1992-1994  
University of Wollongong, NSW, Australia

## ADDITIONAL RELEVANT EXPERIENCE

- Manager Health, Safety & Security** Apr 1995 – Nov 1998  
**Ford Australia**  
Responsibility for occupational health, safety and security for all Ford Motor Company operations in Australia, establishing process and leadership to drive major improvement.
- BHP Co Ltd (now BHP Billiton)** Dec 1986 – Apr 1995
  - Manager Occupational Health and Safety Apr 1992 – Apr 1995  
Port Kembla Steelworks, NSW Australia
  - Chief Occupational Physician Nov 1989 – Apr 1992  
Port Kembla Steelworks, NSW Australia
  - Occupational Physician Dec 1986 – Nov 1989  
Whyalla Steelworks, South Australia
- Clinical and Specialty Medical training in** 1982 – 1986  
**Australia and the UK in various hospital appointments.**
  - Royal Prince Alfred Hospital, Sydney, Australia
  - The Middlesex Hospital, London UK
  - QE2 Hospital, Welwyn Garden City, Hertfordshire UK
  - The Wellington Private Hospital, London UK
  - The Concord Hospital, Sydney, Australia

## Advisory Board Application Form

Collier County Government  
3299 Tamiami Trail East, Suite 800  
Naples, FL 34112  
(239) 252-8400

Application was received on: 3/15/2024 1:03:24 PM.

Name:  Home Phone:

Home Address:

City:  Zip Code:

### Phone Numbers

Business:

E-Mail Address:

NOTE: All advisory board members must update their profile and notify the Board of County Commissioners in the event that their relationship changes relating to memberships of organizations that may benefit them in the outcome of advisory board recommendations or they enter into contracts with the County.

recommendations made by this advisory board?  No

Not Indicated

Are you a registered voter in Collier County?  Yes

Do you currently hold an elected office?  No

Do you now serve, or have you ever served on a Collier County board or committee?  No

Not Indicated

**Please list your community activities and positions held:**

I am a member of the Pelican Bay Foundation Strategic Planning Commission. I have been a part of building the mission, vision and values. Specifically, I have worked on disseminating learnings on the history of Pelican Bay and the environmental footprint that is a part of Pelican Bay.

**Education:**

BS Biology

**Experience / Background**

I have been a member of an advisory board for Seton Hall University on Customer Experience. In addition, I have been an advisor to several Private Equity companies on the consumer healthcare industry. Professionally, I was an executive in the consumer healthcare industry. Most recently, I was a member of the US Executive Team for Sanofi Consumer Healthcare. Prior to Sanofi, I was an Executive at Pfizer Consumer Healthcare on the International Division. My professional experience is in commercial strategy and execution. I had built, renovated and led large teams in the US and Internationally.

I am Greg Pukas, and I am excited about the opportunity to contribute to the Pelican Bay Services Division as a Board Seat candidate. My connection to Pelican Bay, stemming from my property ownership since 2015 and my current residence in Pebble Creek with my wife, Julie, underscores my dedication to the community's prosperity and development.

Growing up in a middle-class family in New Jersey, I embraced values of diligence, perseverance, and integrity, which have been the cornerstones of my professional journey. With a Bachelor of Science degree in biology, my passion for science has not only remained steadfast but has also been instrumental in shaping my career, particularly in the consumer healthcare industry. Working for global organizations like Pfizer and Sanofi on renowned brands such as Advil, Centrum, and Nexium 24 Hr has honed my leadership, problem-solving, strategic planning, and collaboration skills across diverse teams and markets.

My experience in Executive Leadership Teams has provided valuable insights into effective decision-making processes and board dynamics, complemented by my tenure on the Seton Hall University Customer Experience Advisory Board. Even in retirement, I remain actively engaged in the industry, advising private equity firms while pursuing my interests in photography, travel, and fly fishing.

Through my active involvement with the Pelican Bay Foundation Strategic Planning Committee, I have gained a deep understanding of our community's heritage and the pivotal role of the Pelican Bay Services Division Board in representing our interests to Collier County. My skill set, which includes robust problem-solving abilities, a collaborative mindset, basic construction knowledge, project management expertise, and a strong scientific background, equips me well for effective governance and decision-making.

If elected, my goals are twofold: to build upon the committee's achievements and to contribute fresh perspectives and innovative ideas, fostering open and constructive dialogue among Board members and the wider community. I am committed to serving Pelican Bay, the Board, and Collier County with unwavering dedication, integrity, and a genuine desire to make a positive impact on our shared future.

Thank you for considering my candidacy, and I eagerly anticipate the opportunity to collaborate and serve alongside you.

Collier County Government  
3299 Tamiami Trail East, Suite 800  
Naples, FL 34112  
(239) 252-8400

Application was received on: 4/3/2024 7:10:57 PM.

Name:  Home Phone:

Home Address:

City:  Zip Code:

Phone Numbers

Business:

E-Mail Address:

Board or Committee:

Category:

Place of Employment:

How long have you lived in Collier County:

How many months out of the year do you reside in Collier County:

Have you been convicted or found guilty of a criminal offense (any level felony or first degree misdemeanor only)?

Do you or your employer do business with the County?

NOTE: All advisory board members must update their profile and notify the Board of County Commissioners in the event that their relationship changes relating to memberships of organizations that may benefit them in the outcome of advisory board recommendations or they enter into contracts with the County.

Would you and/or any organizations with which you are affiliated benefit from decisions or recommendations made by this advisory board?

Not Indicated

Are you a registered voter in Collier County?  Yes

Do you currently hold an elected office?  No

Do you now serve, or have you ever served on a Collier County board or committee?  No

Not Indicated

**Please list your community activities and positions held:**

Crescent at Pelican Bay Condominium - President Crescent at Pelican Bay Recreation Assn - President  
Pelican Bay Foundation - Facilities Committee - Member

**Education:**

Harvard University - MBA - 1974 Williams College - BA - Economics - 1972

**Experience / Background**

Retired at end of 2020 as partner in real estate development firm based in Chicago. Extensive  
experience in new construction, renovation and property management in multiunit residential, low rise,  
high rise, office, retail properties with emphasis on urban redevelopment. Project management guiding  
architects, engineers, contractors and subcontractors from planning and project approval through DD,  
CDs, construction, punch list, closeout and warranty compliance.

Richard "Rick" H. Lillie, Jr.  
8410 Abbington Circle, A35  
Naples, FL 34108  
312.907.5580

2020 to Present - Retired, full-time resident at the Crescent at Pelican Bay. Now in second year as President after serving as Secretary and Chair of Architectural Review and Buildings Committee. Served as project manager for on time, on budget, \$500K stucco, trim repair and full exterior repainting project in 2023. Serving on Pelican Bay Foundation Facilities Committee from 2021 to date.

My experience includes several decades of development work including direction and coordination of architects, engineers, municipal planning departments, neighborhood meetings, all prior to construction. Perseverance was essential to see projects through to closeout and punch list completion.

2012 through 2020 – Ascend Real Estate Group, Chicago, IL – Partner in real estate development company. Managed retail commercial properties with a wide variety of tenants. Capital projects included roofs, masonry, site work. Served as court appointed receiver for apartments, retail and commercial properties pending foreclosure. Involved in the development, construction and management of urban high rise residential properties in Chicago's River North, West Loop and Fulton Market neighborhoods and suburban residential developments.

1986 through 2011 – Thrush Development Company, Chicago, IL – Partner in boutique urban redevelopment company with focus on residential housing in reemerging neighborhoods. Developments ranged in size from a few units up to 250 unit properties in Chicago's West Loop, River North, South Loop, Kenwood and Woodlawn neighborhoods. Redeveloped several timber loft industrial buildings into modern offices.

1974 through 1985 – Commercial real estate lending workouts for a major Chicago bank followed by project management on a team redeveloping a 2 million square foot commercial building into residential use.

Education –

MBA – 1974 – Harvard University

BA – 1972 – Williams College - Economics



## Advisory Board Application Form

Collier County Government  
3299 Tamiami Trail East, Suite 800  
Naples, FL 34112  
(239) 252-8400

Application was received on: 4/3/2024 6:54:46 PM.

Name: Virginia (Ginny) Veras Home Phone: 2019816025

Home Address: 6849 Grenadier Blvd, Apt 1805

City: Naples, FL Zip Code: 34108

### Phone Numbers

Business:

E-Mail Address: [vavobv@gmail.com](mailto:vavobv@gmail.com)

Board or Committee: Pelican Bay MSTBU Advisory Committee

Category: Resident

Place of Employment: Retired

How long have you lived in Collier County: 5-10

How many months out of the year do you reside in Collier County: 6-9

Have you been convicted or found guilty of a criminal offense (any level felony or first degree misdemeanor only)? No

Not Indicated

Do you or your employer do business with the County? No

Not Indicated

NOTE: All advisory board members must update their profile and notify the Board of County Commissioners in the event that their relationship changes relating to memberships of organizations that may benefit them in the outcome of advisory board recommendations or they enter into contracts with the County.

Would you and/or any organizations with which you are affiliated benefit from decisions or

recommendations made by this advisory board?  No

Not Indicated

Are you a registered voter in Collier County?  Yes

Do you currently hold an elected office?  No

Do you now serve, or have you ever served on a Collier County board or committee?  No

Not Indicated

**Please list your community activities and positions held:**

Greater Naples Leadership, Board of Directors 2023-Present City of Naples Planning Advisory Board  
(2021-2023) Gulf Shore Association of Condominiums, Treasurer (2020-2024) Spindrift Club of Naples,  
Board President (2020-2024) Naples Historical Society, Treasurer 2020-Present Providence House,  
Treasurer 2023-Present

**Education:**

BS Accounting Fordham University, New York CPA, Retired, States of NY, NJ, CT and MA

**Experience / Background**

Retired Partner, Ernst & Young LLP, New York, NY - Extensive experience advising Fortune 100  
companies on financial reporting and regulatory matters

## **Ginny Veras**

6849 Grenadier Blvd., Apt 1805  
Naples, Florida 34108  
(201) 981-6025 vavobv@gmail.com



Ginny had a successful career as a senior audit partner with Ernst & Young for more than 30 years. She served all sectors of the energy industry for organizations around the world before retiring in 2020. Ginny has financial expertise on a broad range of issues – from acquisitions, divestitures and IPOs to the financial and regulatory reporting required by banks, investors and the Securities and Exchange Commission.

She is a graduate of Fordham University in New York where she earned a Bachelor of Science in accounting, and later attended the Kellogg School of Management's Executive Leadership Program at Northwestern University in Evanston, Illinois. She is a certified public accountant, and once served as the Chairwoman of EY's tri-state Professional Women's Network (PWN) based in New York City. As chair of the PWN she oversaw the development of and sponsored programs and activities to advance the careers of women professionals and actively participated in the office's diversity and inclusiveness council.

During her professional life Ginny also lived and worked in the Kingdom of Saudi Arabia for fourteen years. During that time, she jointly held (with a Saudi national) the role of Chief Financial Officer for the U.S. – Saudi Arabian Joint Commission on Economic Cooperation in Riyadh; prior to that she held a senior financial position with the U.S. diplomatic corps in Jeddah.

Ginny is now an active board member and Treasurer of several nonprofit organizations in Naples where she lives part-time, including the Naples Historical Society, the Gulf Shore Association of Condominiums, and Providence House. She also belongs to Club Pelican Bay, the Moorings Property Owners Association, and is the President of the Spindrift Club, her condo association. She also sits on the board of Greater Naples Leadership and is a member of GNL's Class Leadership Team. Civically, she served on the City of Naples Planning Advisory Board from 2021-2023 and the Auditor Selection Committee in 2021.



#### EXPERTISE

- Global P&L Management
- Financial Reporting
- Finance Transformation
- ESG
- Technical Accounting and SEC Reporting Issues Including New Accounting Standards
- Mergers & Acquisitions, Dispositions
- Carve-Outs
- Talent Development
- Diversity, Equity & Inclusion

#### SECTOR EXPERIENCE

- Oil and Gas
  - = Exploration & Production
  - = Midstream
  - = Retail Marketing & Refining
  - = Energy Marketing
  - = MLPs

#### SELECT OIL & GAS CLIENTS

- Royal Dutch Shell PLC
- Hess Corporation
- Conoco Phillips
- Delek US Holdings Inc. & Delek Logistics LP
- Sprague Resources LP

#### SELECT NON-OIL & GAS CLIENTS

- Time Warner Inc.
- Becton Dickinson
- Stanley Black & Decker
- Scholastic Publishing

#### CERTIFICATIONS

- Certified Public Accountant licensed in New York (Retired Status)

#### EDUCATION

- Executive MBA Program, Kellogg School of Management (2003)
- B.S. in Accounting, Fordham University (1977)

### CONTACT

Phone: 201-981-6025

Email: [vavobv@gmail.com](mailto:vavobv@gmail.com)

**Linked in**

## Virginia (Ginny) A. Veras

**Board Member and C-Suite Advisor. Qualified Financial Expert. EY Audit Partner Emeritus.**

Ginny is a seasoned executive with more than 30 years of audit and public accounting experience specializing in domestic and international operations in all segments of the oil and gas industry. Known for her ability to concisely articulate the financial reporting implications of strategy and operational decisions, Ginny is a sought-after advisor to finance executives, boards and senior management teams. As a former senior partner with EY, Ginny has a broad understanding and perspective on the oil and gas sector having served SEC and U.K. registered clients both in the U.S. and internationally. Leveraging a comprehensive knowledge of U.S. and international public company reporting regulations and compliance requirements, Ginny provides practical, hands-on guidance to senior leaders during critical transactions and events including acquisitions, restructurings, activist interventions, carve-outs and divestitures, spin-offs and IPOs. Ginny's financial and governance experience, global network of connections and deep understanding of the strategic and risk management issues affecting the oil and gas industry equips her to immediately contribute to board discussions. She is also qualified to serve as a financial expert under SEC, NYSE and NASDAQ rules.

### LEADERSHIP AND EXPERTISE

**Operating Experience.** As one of EY's senior audit partners, Ginny directly contributed to the growth of EY into a \$50B professional services firm recognized on Fortune's Great Places to Work list for 25 consecutive years.

- **As EY's New York Area Deputy Assurance Leader (CEO-equivalent),** Ginny drove significant market expansion for EY's largest \$XXM audit practice comprised of 40 partners and 100 executives. Her responsibilities included revenue generation and profitability of the office's most significant accounts while also focusing on talent retention, development, and community engagement.

**Regulatory and Financial Reporting Risks Expertise in the Oil & Gas Sector** including the valuation of assets and liabilities acquired in a business combination, estimation of oil and gas reserves, energy transition impacts and related disclosures, impairments of long-lived assets, goodwill, and equity method investments, international operations, determination of the impact of business risks on financial and operational results, and integration of internal and external audit processes. She regularly interacted with General Counsel and external advisors on SEC matters related to financial reporting and other stakeholder communications.

**Finance Transformations.** Deep experience executing finance transformations, including shared services and outsourcing, while maintaining strong internal controls and financial discipline.

### GLOBAL BUSINESS MANAGEMENT & OPERATIONS

Ginny has extensive knowledge of international markets, cultures and the management of global businesses from living and working abroad. She jointly held the role, with a Saudi national, as Chief Financial Officer for the U.S.-Saudi Arabian Joint Commission on Economic Cooperation in Riyadh and held a senior financial position with the U.S. diplomatic corps in Jeddah. Most recently, she spent 5 years working on an engagement in the Netherlands. Ginny also has strong knowledge of foreign operations having served clients with operations in over 40 countries.

These experiences have cultivated a deep understanding of the macro social and infrastructure issues critical to supporting global businesses, an agility to handle significant complexity in the most ambiguous and fraught situations and a sensitivity to collaborate and gain the trust of those with highly disparate perspectives and backgrounds.

### GOVERNANCE EXPERIENCE

Ginny has a strong understanding of board governance from attending and presenting in hundreds of board and audit committee meetings on the financial reporting implications of strategy and operational decisions and risk management. She also serves on the boards of several non-profit organizations, including charitable and public/private partnerships.

### DIVERSITY, EQUITY AND INCLUSION CHAMPION

Ginny has a proven track record of leading and mentoring culturally and ethnically diverse teams. With EY, she was a member of the firm's regional DEI council and Chair of EY's Tri-State Professional Women's Network which sponsored initiatives to advance women's careers.

**Pelican Bay Services Division Project Tracking Spreadsheet**

**4/04/2024**

**PBSD New Maintenance Facilities – Project #50211**

A contract was awarded to Heatherwood Construction in the amount of \$5,340,571 on 12/12/2023. Site clearing and demolition of existing building is scheduled to begin this month.

**Sidewalk Improvements - Project #50212**

An estimated 99% of new sidewalk has been placed and Contractor is working on tie-ins and driveways. A total of \$6,053,398.08 has been earned to date.

**Clam Pass**

Solicitation No. 24-8241 to dredge Clam Pass was let on 3/15/2024. Bids are due on 4/29/2024 at 3:00 PM.

**PELICAN BAY**  
**BALANCE SHEET**  
**Mar 31, 2024**  
**(UNAUDITED)**

OLD FUND NUMBER	Operating Fund	Street Lighting	Pelican Bay Landscape, Safety, Lake & Beach Projects	Clam Bay Capital Projects	Assessment Funded Activities	Pelican Bay Financed Capital Projects	TOTAL
	109	778	322	320	Total	323	
	1007000000	1008000000	3041000000	3040000000		3042000000	
<b>ASSETS</b>							
Cash and investments	4,684,183.33	275,282.24	7,017,175.29	390,784.79	12,367,425.65	2,002,016.11	14,369,441.76
Interest receivable	-	-	-	-	-	-	-
Trade receivable, net	-	-	-	-	-	-	-
ROU Lease Receivable-Current	24,359.94	11,998.18	-	-	36,358.12	-	36,358.12
Due from other Funds	-	-	-	-	-	-	-
Due from other governments	840.08	-	29,760.60	-	30,600.68	-	30,600.68
<b>Total assets</b>	<b>4,709,383.35</b>	<b>287,280.42</b>	<b>7,046,935.89</b>	<b>390,784.79</b>	<b>12,434,384.45</b>	<b>2,002,016.11</b>	<b>14,436,400.56</b>
<b>LIABILITIES AND FUND BALANCE</b>							
<b>Liabilities:</b>							
Accounts payable	82,998.33	2,008.55	45,550.96	36,300.00	166,857.84	421,851.50	588,709.34
Wages payable	-	-	-	-	-	-	-
Retainage payable	-	-	-	-	-	-	-
Due to other Government	60.72	-	-	-	60.72	-	60.72
Deferred Inflows-Leases	23,401.33	11,526.03	-	-	34,927.36	-	34,927.36
Commercial Paper Loan	-	-	5,500,000.00	-	5,500,000.00	-	5,500,000.00
<b>Total liabilities</b>	<b>106,460.38</b>	<b>13,534.58</b>	<b>5,545,550.96</b>	<b>36,300.00</b>	<b>5,701,845.92</b>	<b>421,851.50</b>	<b>6,123,697.42</b>
<b>Fund balances:</b>							
Fund balance	4,602,922.97	273,745.84	1,501,384.93	354,484.79	6,732,538.53	1,580,164.61	8,312,703.14
<b>Total liabilities and fund balances</b>	<b>4,709,383.35</b>	<b>287,280.42</b>	<b>7,046,935.89</b>	<b>390,784.79</b>	<b>12,434,384.45</b>	<b>2,002,016.11</b>	<b>14,436,400.56</b>
<b>Fund Balance at the end of the period</b>	<b>4,602,922.97</b>	<b>273,745.84</b>	<b>1,501,384.93</b>	<b>354,484.79</b>		<b>1,580,164.61</b>	
<b>Approved Project Financing Available to Draw</b>						<b>1,000,000.00</b>	
<b>Unspent balance of projects:</b>							
Small projects under \$200K	-	-	279,678.94	-	-	-	-
50103-PBSD Signage	-	-	470,591.26	-	-	-	-
50126-Beach Renourishment	-	-	989,068.74	-	-	-	-
50211-PBSD OPS BLD	-	-	5,196,599.76	-	-	-	-
50212-PBSD PH1-SW	-	-	464,381.50	-	-	-	-
50212-PBSD PH2-SW	-	-	-	-	-	2,552,058.63	-
50272-Streetlight Improvement	-	-	171,587.01	-	-	-	-
51100-Clam Bay Restoration	-	-	-	327,536.95	-	-	-
<b>Total unspent balance of major projects</b>	<b>-</b>	<b>-</b>	<b>7,571,907.21</b>	<b>327,536.95</b>		<b>2,552,058.63</b>	
<b>Budgeted reserves:</b>							
991000-Reserve for contingencies	184,400.00	11,400.00	-	-	-	-	-
991700-Reserve for disaster relief	700,000.00	-	-	-	-	-	-
992090-Reserve for sinking fund	-	-	-	-	-	-	-
993000-Reserve for capital outlay	129,100.00	49,600.00	-	-	-	-	-
994500-Reserve for future construction and improvement	-	-	-	-	-	-	-
998000-Reserve for cash	475,000.00	40,000.00	-	-	-	-	-
<b>Total budgeted reserves</b>	<b>1,488,500.00</b>	<b>101,000.00</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Budgeted commitments at the end of the period</b>	<b>1,488,500.00</b>	<b>101,000.00</b>	<b>7,571,907.21</b>	<b>327,536.95</b>		<b>2,552,058.63</b>	
	<b>3,114,422.97</b>	<b>172,745.84</b>	<b>(6,070,522.28)</b>	<b>26,947.84</b>		<b>28,105.98</b>	
<b>Financing Recap:</b>							
Funding for current sidewalk program planned				6,500,000.00			
Funding reserved for future capital projects				<u>3,500,000.00</u>			
Financing Secured				<u>10,000,000.00</u>			
						This is the difference between interest earned on unspent proceeds and accrued interest paid on the borrowing.	

PELICAN BAY  
 INCOME STATEMENT  
 OPERATING FUND - 1007000000  
 Mar 31, 2024  
 (UNAUDITED)

	Adopted Budget	Amended Budget	Commitments	October	November	December	January	February	March	Apr	Total Expenditures	Variance	% Budget Consumed
<b>REVENUES AND CARRYFORWARD</b>													
Special assessments	5,215,600.00	5,215,600.00	-	16,018.90	2,109,511.17	2,208,866.33	167,989.84	219,905.16	82,574.88	-	4,804,866.28	(410,733.72)	92.1% #DIV/0!
FEMA	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest	26,000.00	26,000.00	-	5,163.72	6,902.37	10,284.94	12,527.69	-	-	-	34,878.72	8,878.72	134.1%
Miscellaneous	40,800.00	40,800.00	-	3,681.33	3,681.33	4,017.32	53.75	8,416.75	1,011.98	-	20,862.46	(19,937.54)	51.1%
Transfers in	34,100.00	34,100.00	-	-	-	-	-	-	-	-	-	(34,100.00)	0.0%
Negative % of estimated revenue (265,800.00)												265,800.00	
Budgeted carryforward (1,895,500.00)												(1,895,500.00)	
<b>Total revenues + carryforward</b>	<b>6,946,200.00</b>	<b>6,946,200.00</b>	<b>-</b>	<b>24,863.95</b>	<b>2,120,094.87</b>	<b>2,223,168.59</b>	<b>180,571.28</b>	<b>228,321.91</b>	<b>83,586.86</b>	<b>-</b>	<b>4,860,607.46</b>	<b>(2,085,592.54)</b>	<b>70.0%</b>
<b>EXPENDITURES AND RESERVES</b>													
Personal services	2,137,111.00	2,137,111.00	-	142,972.88	158,177.01	234,001.33	50,531.00	158,314.05	159,257.96	-	903,254.23	1,233,856.77	42.3%
Salaries, taxes and retirement	448,689.00	448,689.00	224,344.50	-	-	112,172.25	-	112,172.25	-	-	224,344.50	-	100.0%
Health, dental, life insurance; Short term, long term	2,585,800.00	2,585,800.00	224,344.50	142,972.88	158,177.01	346,173.58	50,531.00	270,486.30	159,257.96	-	1,127,598.73	1,233,856.77	52.3%
Total personal services	787,000.00	787,000.00	513,174.22	20,484.17	100,496.86	25,012.19	52,891.19	36,059.12	31,664.58	-	266,608.11	7,217.67	99.1%
Operating	1,721,700.00	1,721,700.00	671,956.06	58,828.70	162,781.12	184,351.90	158,317.80	133,631.79	129,767.14	-	827,678.45	222,085.49	87.1%
182602-Lake & Stormwater Management fee	2,508,700.00	2,508,700.00	1,185,110.28	79,312.87	263,277.98	209,364.09	211,208.99	169,690.91	161,431.72	-	1,094,286.56	229,303.16	90.9%
Capital outlay	184,500.00	184,500.00	172,546.31	-	-	-	-	-	-	-	-	11,953.69	93.5%
Transfers out	218,000.00	218,000.00	-	18,680.08	70,190.23	44,177.31	4,867.67	4,398.10	3,159.36	-	145,472.75	72,527.25	66.7%
Total expenditures	5,497,000.00	5,497,000.00	1,582,001.09	240,965.83	491,645.22	599,714.98	266,607.66	444,575.31	323,849.04	-	2,367,358.04	1,547,640.87	71.8%
Budgeted reserves	184,400.00	184,400.00	-	-	-	-	-	-	-	-	-	184,400.00	
991000-Reserve for contingencies	700,000.00	700,000.00	-	-	-	-	-	-	-	-	-	700,000.00	
991700-Reserve for disaster relief	129,100.00	129,100.00	-	-	-	-	-	-	-	-	-	129,100.00	
993000-Reserve for capital outlay	475,000.00	475,000.00	-	-	-	-	-	-	-	-	-	475,000.00	
998000-Reserve for cash	1,449,200.00	1,449,200.00	-	-	-	-	-	-	-	-	-	1,488,500.00	
Total reserves	6,946,200.00	6,946,200.00	1,582,001.09	240,965.83	491,645.22	599,714.98	266,607.66	444,575.31	323,849.04	-	2,367,358.04	3,036,140.87	56.9%
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(216,101.88)</b>	<b>1,628,449.65</b>	<b>1,623,453.61</b>	<b>(86,036.38)</b>	<b>(216,253.40)</b>	<b>(240,262.18)</b>	<b>-</b>	<b>2,493,249.42</b>	<b>-</b>	<b>-</b>

2,109,673.55 Carryforward as of 9/30/23  
 4,502,922.97 Fund Balance as of 03/31/2024

**PELICAN BAY**  
**INCOME STATEMENT**  
**STREET LIGHTING - 1008000000**  
**Mar 31, 2024**  
**(UNAUDITED)**

	Adopted Budget	Amended Budget	Commitments	October	November	December	January	February	March	Total Expenditures	Variance	% Budget Consumed
<b>REVENUES AND CARRYFORWARD</b>												
Current Ad Valorem Taxes	800,000.00	800,000.00	-	1,401.97	303,895.33	353,315.92	27,778.37	30,479.24	12,532.72	729,403.55	(70,596.45)	91.2%
Miscellaneous revenue	20,400.00	20,400.00	-	1,840.68	1,840.68	2,018.81	37.81	10,187.14	-	15,925.12	(4,474.88)	78.1%
Interest	5,400.00	5,400.00	-	810.47	1,067.34	1,002.88	1,949.27	-	-	4,829.96	(570.04)	89.4%
Insurance refunds	-	-	-	-	-	-	-	-	497.33	497.33	497.33	#DIV/0!
Negative 5% of estimated revenue	(41,300.00)	(41,300.00)	-	-	-	-	-	-	-	-	41,300.00	
Transfers in	-	-	-	-	-	-	-	-	-	-	-	
Budgeted carryforward	180,400.00	331,667.37	-	-	-	-	-	-	-	-	(331,667.37)	
<b>Total revenues + carryforward</b>	<b>964,900.00</b>	<b>1,116,167.37</b>	<b>-</b>	<b>4,053.12</b>	<b>306,803.35</b>	<b>356,337.61</b>	<b>29,765.45</b>	<b>40,666.38</b>	<b>13,030.05</b>	<b>750,655.96</b>	<b>(365,511.41)</b>	<b>67.3%</b>
<b>EXPENDITURES AND RESERVES</b>												
Personal services	115,244.00	115,244.00	-	7,886.55	8,265.62	12,300.66	2,453.21	8,466.30	8,370.99	47,743.33	67,500.67	41.4%
Salaries, taxes and retirement	17,456.00	17,456.00	8,728.00	-	-	4,364.00	-	4,364.00	-	8,728.00	-	100.0%
Health, dental, life insurance, Short term, long term disability; v	132,700.00	132,700.00	8,728.00	7,886.55	8,265.62	16,664.66	2,453.21	12,830.30	8,370.99	56,471.33	67,500.67	49.1%
Total operating	231,400.00	231,400.00	90,196.92	16,028.84	29,552.05	16,764.15	18,037.90	16,612.74	16,259.66	113,255.34	27,947.74	87.9%
Operating	231,400.00	231,400.00	90,196.92	16,028.84	29,552.05	16,764.15	18,037.90	16,612.74	16,259.66	113,255.34	27,947.74	87.9%
182701-Street Lighting Field Operations	500.00	151,767.37	1,516.04	-	-	-	-	149,899.68	-	149,899.68	351.65	99.8%
Capital outlay	499,300.00	499,300.00	-	42.06	6,106.73	243,769.89	556.32	609.59	236,950.65	488,035.24	11,264.76	97.7%
Transfers out	853,900.00	1,015,167.37	100,440.96	23,957.45	43,924.40	277,198.70	21,047.43	179,952.31	261,581.30	807,661.59	107,064.82	89.5%
Total expenditures	11,400.00	11,400.00	-	-	-	-	-	-	-	-	11,400.00	
Budgeted reserves	991000-Reserve for Contingencies	49,600.00	-	-	-	-	-	-	-	-	49,600.00	
993000-Reserve for capital outlay	40,000.00	40,000.00	-	-	-	-	-	-	-	-	40,000.00	
998000-Reserve for cash	101,000.00	101,000.00	-	-	-	-	-	-	-	-	101,000.00	
Total reserves	964,900.00	1,116,167.37	100,440.96	23,957.45	43,924.40	277,198.70	21,047.43	179,952.31	261,581.30	807,661.59	208,064.82	81.4%
<b>Total expenditures + reserves</b>	<b>964,900.00</b>	<b>1,116,167.37</b>	<b>100,440.96</b>	<b>23,957.45</b>	<b>43,924.40</b>	<b>277,198.70</b>	<b>21,047.43</b>	<b>179,952.31</b>	<b>261,581.30</b>	<b>807,661.59</b>	<b>208,064.82</b>	<b>81.4%</b>
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(19,904.33)</b>	<b>262,878.95</b>	<b>79,138.91</b>	<b>8,718.02</b>	<b>(139,285.93)</b>	<b>(248,554.25)</b>	<b>(57,005.63)</b>	<b>-</b>	<b>-</b>

330,751.47 Carryforward as of 9/30/23  
 273,745.84 Fund Balance as of 03/31/2024



**PELICAN BAY**  
**INCOME STATEMENT**  
**CLAM BAY CAPITAL PROJECT FUND - 30400000000**  
**Mar 31, 2024**  
**(UNAUDITED)**

	Adopted Budget	Amended Budget	Commitments	October	November	December	January	February	March	Total Expenditures	Variance	% Budget Consumed
<b>REVENUES AND CARRYFORWARD</b>												
Special assessments	195,300.00	195,300.00	-	599.85	78,993.69	82,714.19	6,290.62	8,234.67	3,092.14	179,925.16	(15,374.84)	92.1%
Interest	200.00	200.00	-	567.55	698.15	891.60	1,122.08	-	-	3,279.38	3,079.38	1639.7%
Transfer In	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
Negative 5% of estimated revenue	(9,800.00)	(9,800.00)	-	-	-	-	-	-	-	-	9,800.00	0.0%
Budgeted carryforward	18,000.00	216,625.20	-	-	-	-	-	-	-	-	(216,625.20)	-
<b>Total revenues + carryforward</b>	<b>203,700.00</b>	<b>402,325.20</b>	<b>-</b>	<b>1,167.40</b>	<b>79,691.84</b>	<b>83,605.79</b>	<b>7,412.70</b>	<b>8,234.67</b>	<b>3,092.14</b>	<b>183,204.54</b>	<b>(219,120.66)</b>	<b>45.5%</b>
<b>EXPENDITURES AND RESERVES</b>												
Projects:												
51100-Clam Bay Restoration	189,100.00	387,725.20	256,073.00	-	-	-	-	23,888.25	36,300.00	60,188.25	71,463.95	81.6%
Total operating	189,100.00	387,725.20	256,073.00	-	-	-	-	23,888.25	36,300.00	60,188.25	71,463.95	81.6%
Transfers out	14,600.00	14,600.00	-	1,020.49	1,579.88	1,654.28	125.81	164.69	61.85	4,607.00	9,993.00	31.6%
Total expenditures	203,700.00	402,325.20	256,073.00	1,020.49	1,579.88	1,654.28	125.81	24,052.94	36,361.85	64,795.25	81,456.95	79.8%
Budgeted reserves	-	-	-	-	-	-	-	-	-	-	-	-
991000-Reserve for contingencies	-	-	-	-	-	-	-	-	-	-	-	-
998000-Reserve for cash	-	-	-	-	-	-	-	-	-	-	-	-
Total reserves	-	-	-	-	-	-	-	-	-	-	-	-
Total expenditures + reserves	203,700.00	402,325.20	256,073.00	1,020.49	1,579.88	1,654.28	125.81	24,052.94	36,361.85	64,795.25	81,456.95	79.8%
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>146.91</b>	<b>78,111.96</b>	<b>81,951.51</b>	<b>7,286.89</b>	<b>(15,818.27)</b>	<b>(33,269.71)</b>	<b>118,409.29</b>	<b>-</b>	<b>-</b>

236,075.50 Carryforward as of 9/30/23  
 354,484.79 Fund Balance as of 03/31/2024

**PELICAN BAY**  
**INCOME STATEMENT**  
**PELICAN BAY LANDSCAPE, SAFETY, LAKE & BEACH PROJECTS - 3041000000**  
**Mar 31, 2024**  
**(UNAUDITED)**

	Adopted Budget	Amended Budget	Commitments	October	November	December	January	February	March	PI	Total Expenditures	Variance	% Budget Consumed
<b>REVENUES AND CARRYFORWARD</b>													
Special assessments	1,751,100.00	1,751,100.00	-	5,377.98	708,220.36	741,576.59	56,398.76	73,828.14	27,722.63	-	1,613,124.46	(137,975.54)	92.1%
Misc Revenue	-	-	-	11,656.30	-	14,575.00	-	-	-	-	26,235.30	26,235.30	#DIV/0!
Interest	21,200.00	21,200.00	-	16,294.93	17,104.61	21,407.18	23,688.96	-	-	-	78,495.68	57,295.68	370.3%
Insurance refunds	-	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
Transfers in	993,400.00	993,400.00	-	-	-	366,700.00	130,000.00	-	236,700.00	-	733,400.00	(260,000.00)	73.8%
Negative 5% of estimated revenue	(88,700.00)	(88,700.00)	-	-	-	-	-	-	-	-	-	88,700.00	-
Budgeted carryforward	1,414,300.00	7,122,829.60	-	-	-	-	-	-	-	-	-	(7,122,829.60)	-
<b>Total revenues + carryforward</b>	<b>4,091,300.00</b>	<b>9,799,829.60</b>	<b>-</b>	<b>33,329.21</b>	<b>725,324.97</b>	<b>1,144,262.77</b>	<b>210,087.72</b>	<b>73,828.14</b>	<b>264,422.63</b>	<b>2,451,255.44</b>	<b>2,451,255.44</b>	<b>(7,348,574.16)</b>	<b>25.0%</b>
<b>EXPENDITURES AND RESERVES</b>													
<b>Projects:</b>													
50066-PBSD Landscape Improvement	100,000.00	196,577.32	18,659.24	1,176.00	44,526.50	13,926.78	10,956.40	-	-	-	70,585.68	107,332.40	45.4%
50103-PBSD Signage	150,000.00	471,671.26	8,850.00	-	-	-	-	-	1,080.00	-	1,080.00	461,741.26	2.1%
50126-Beach Renourishment	400,000.00	928,047.95	-	(61,020.79)	17,997.39	-	-	-	(17,997.39)	-	(61,020.79)	989,068.74	-6.6%
50154-Hurricane Irma	-	160,000.00	-	-	-	-	-	-	-	-	-	160,000.00	0.0%
50178-PBSD Roadway Safety	-	13,793.55	5.50	2,834.21	-	-	-	-	-	-	2,834.21	10,953.84	20.6%
50211-PBSD OPS BLD	1,826,300.00	5,420,794.44	5,065,796.48	3,296.00	7,110.40	28,863.50	3,345.00	52,647.25	27,033.50	-	79,680.75	(92,119.00)	1726.9%
50212-PBSD PHI-SW	1,200,000.00	1,829,194.45	169,419.00	24,522.00	50,268.50	45,135.20	1,221,570.25	23,249.00	4,277.50	-	1,364,812.95	294,962.50	83.9%
50272-Streetlight Maint.	150,000.00	299,451.27	58,687.71	-	-	-	-	-	68.00	-	127,864.26	112,899.30	62.3%
50307-PR Drain/Pipe Maint.	-	50,000.00	-	-	-	-	-	-	-	-	-	-	-
51026-PBSD Lake Bank Restoration	-	159,637.29	-	61,020.79	73,872.47	-	-	-	17,987.39	-	152,880.65	6,746.64	95.8%
<b>Total expenditures</b>	<b>3,826,300.00</b>	<b>9,534,829.60</b>	<b>5,343,518.25</b>	<b>31,828.21</b>	<b>193,775.26</b>	<b>87,925.48</b>	<b>1,235,871.65</b>	<b>253,198.53</b>	<b>160,323.26</b>	<b>1,967,922.39</b>	<b>2,228,388.96</b>	<b>2,228,388.96</b>	<b>20.6%</b>
Transfers out	265,000.00	265,000.00	-	18,203.83	24,364.39	68,331.54	1,127.97	22,476.57	19,654.45	-	154,158.75	110,841.25	58.2%
<b>Total expenditures</b>	<b>4,091,300.00</b>	<b>9,799,829.60</b>	<b>5,343,518.25</b>	<b>50,032.04</b>	<b>218,139.65</b>	<b>156,257.02</b>	<b>1,236,999.62</b>	<b>275,675.10</b>	<b>179,977.71</b>	<b>2,117,081.14</b>	<b>2,339,230.21</b>	<b>2,339,230.21</b>	<b>21.6%</b>
<b>Budgeted reserves</b>													
993000-Reserve for capital outlay	-	-	-	-	-	-	-	-	-	-	-	-	-
992090-Reserve for sinking fund	-	-	-	-	-	-	-	-	-	-	-	-	-
991700-Reserve for disaster relief	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total reserves</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>#DIV/0!</b>
<b>Total expenditures + reserves</b>	<b>4,091,300.00</b>	<b>9,799,829.60</b>	<b>5,343,518.25</b>	<b>50,032.04</b>	<b>218,139.65</b>	<b>156,257.02</b>	<b>1,236,999.62</b>	<b>275,675.10</b>	<b>179,977.71</b>	<b>2,117,081.14</b>	<b>2,339,230.21</b>	<b>2,339,230.21</b>	<b>76.1%</b>
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>(16,702.83)</b>	<b>507,185.32</b>	<b>988,005.75</b>	<b>(1,026,911.90)</b>	<b>(201,846.96)</b>	<b>84,444.92</b>	<b>84,444.92</b>	<b>334,174.30</b>	<b>334,174.30</b>	<b>-</b>

Carryforward as of 9/30/23  
 Fund Balance as of 03/31/2024  
 Commercial Paper loan

6,667,210.63  
 7,001,384.93  
 5,500,000.00

**PELICAN BAY**  
**INCOME STATEMENT**  
**COMMERCIAL PAPER - 3042000000**  
**Mar 31, 2024**  
**(UNAUDITED)**

	Adopted Budget	Amended Budget	Commitments	October	November	December	January	February	March	Total Expenditures	Variance	% Budget Consumed
<b>REVENUES AND CARRYFORWARD</b>												
Loan Proceeds	4,004,000.00	4,004,000.00	-	-	2,988,395.00	-	-	-	-	2,988,395.00	(1,015,605.00)	74.6%
Interest	-	-	-	1,180.15	5,698.18	686.11	4,590.69	-	-	12,155.13	-	#DIV/0!
Budgeted carryforward	(4,004,000.00)	(76,862.35)	-	-	-	-	-	-	-	76,862.35	-	0.0%
	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
<b>Total revenues + carryforward</b>	-	<b>3,927,137.65</b>	-	<b>1,180.15</b>	<b>2,994,093.18</b>	<b>686.11</b>	<b>4,590.69</b>	-	-	<b>3,000,550.13</b>	<b>(926,587.52)</b>	<b>76.4%</b>
<b>EXPENDITURES AND RESERVES</b>												
Projects:												
50212-Pelican Bay Sidewalk Improvements Phase 2	-	3,927,137.65	1,625,772.88	510,175.72	-	1,438,132.65	(760,745.30)	-	187,515.95	1,375,079.02	926,285.75	76.4%
Total Expenditure	-	3,927,137.65	1,625,772.88	510,175.72	-	1,438,132.65	(760,745.30)	-	187,515.95	1,375,079.02	926,285.75	76.4%
Transfers out	-	-	-	-	-	-	-	-	-	-	-	#DIV/0!
Total expenditures	-	3,927,137.65	1,625,772.88	510,175.72	-	1,438,132.65	(760,745.30)	-	187,515.95	1,375,079.02	926,285.75	76.4%
Budgeted reserves	-	-	-	-	-	-	-	-	-	-	-	-
993000-Reserve for capital	-	-	-	-	-	-	-	-	-	-	-	-
Total reserves	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total expenditures + reserves</b>	-	<b>3,927,137.65</b>	<b>1,625,772.88</b>	<b>510,175.72</b>	-	<b>1,438,132.65</b>	<b>(760,745.30)</b>	-	<b>187,515.95</b>	<b>1,375,079.02</b>	<b>926,285.75</b>	<b>76.4%</b>
<b>EXCESS OF REVENUE OVER EXPENDITURES</b>	-	-	-	(508,995.57)	2,994,093.18	(1,437,446.54)	765,335.99	-	(187,515.95)	<b>1,625,471.11</b>	-	-

(45,306.50) Carryforward as of 9/30/23  
 1,580,164.61 Fund Balance as of 03/31/2024

## **LANDSCAPE & SAFETY COMMITTEE MEETING 03/25/2024 HELD AT THE PELICAN BAY COMMUNITY CENTER**

**The main purpose of the meeting was to help further the symbiotic relationship that has always existed between the Pelican Bay Foundation (PBF) and the Pelican Bay Services Division (PBSD).**

**The Foundation 3 Year Strategic Plan was presented by the PBF Strategic Planning Committee Chairperson, Susan Levine.**

**Ms. Levine suggested that a professional consultant was needed to evaluate our existing landscaping and that the PBF and PBSD jointly fund such an effort.**

**Dr. Chicurel, the L&S Committee Chairman, commented that he did not think a new master landscaping plan was needed. He explained that any issues, suggestions, or concerns of the Foundation, residents or associations will always be welcome and receive vetting by the L&S committee.**

**Dr. Chicurel provided written materials explaining the history of the L&S Committee; a list of committee/PBSD accomplishments and activities; a list of PBSD powers and responsibilities; and an article explaining what the Pelican Bay Services Division is.**

**Beth Schultz, President of the Pelican Bay Property Owners Association, informed the PBSD that FDOT told the PBPOA that the state would grant permits for the construction of a traffic light at the intersection of Gulf Park Drive and US 41. However, the funding is not in FDOT's budget and would have to come from local sources.**

**PBSD Administrator, Neil Dorrill, and PBSD staff will investigate the issue for precise clarity and understanding.**

**Various Line of Sight issues and landscaping issues were brought to the committee's attention and will be addressed by our Landscape Field Supervisor, Dave Greenfield.**

**Dr. Chicurel brought up recent problems using Foundation communication vehicles (The Post and Foundation e-blast capabilities). Ms. Levine offered to introduce him and Karin Herrmann, PBSO Project Manager, to the Foundation staff responsible for publishing community articles and public service announcements.**

**Submitted By: Joe Chicurel, Chairman PBSO Landscape & Safety Committee**

## Proposed PBSB 2025 Budget - Summary

Proposed Overall 2025 ERU assessment + 6.5%, Ad Valorem Rate - unchanged.

Operations	\$ 702	+ 3.0%
Clam Bay	\$ 25	+ 0.0%
Capital Projects	\$ 268	+ 17.6%
Total ERU	\$ 995	+ 6.5%

### Operations:

No major change in scope of operations.

Personal services + 3.4% - Same staff (County Provided)  
Other expenses + 3.5% - (A challenge!)

### Capital Projects:

Funding for identified projects plus reserve for beach renourishment. No major lake bank remediation planned.

New item this year is commencement of repayment of \$5.5m million loan taken out for sidewalk project. Interest budgeted at \$310,000 with \$370,000 principal repayment (15 year amortization assumed). Loan service cost \$88 per ERU (33% of Capital Budget)

Overall, the capital assessment is increased at an elevated rate in line with previous projections of funds required to provide for future capital projects and debt service.

PBSD 24/25 Preliminary Capital Budget

	Org. 23/24 Budget	Funds Estimated On Hand 10/01/24	24/25 Preliminary Budget	Cumulative Project Funds 24/25	Notes
Landscape Improvements	100,000	0	300,000	300,000	
Signage	150,000	470,000		470,000	
Beach Renourishment	400,000	500,000	500,000	1,000,000	
Operations Building		5,200,000		5,200,000	
Sidewalks - in Budget	412,000	0			
Water Management	1,200,000	0	1,308,600	1,308,600	1
Streetlight Improvement	150,000	100,000	150,000	250,000	
Roadway Safety	0	0	0		
Sidewalk Maintenance	0	0	0		
Hurricane Irma	0	0	0		
Idalia/Drainage	0	0	0		
Transfers Out	90,000	0	70,000	70,000	
Loan Interest	175,000	0	310,000	310,000	
Loan Repayment	0	0	370,000	370,000	
	2,677,000	6,270,000	3,008,600	9,278,600	
Assessment - Net	1,662,400		1,954,200		
County	520,000		520,000		
Tfr. From Lighting	473,400		493,600		
Interest	21,200		40,800		
	2,677,000		3,008,600		
Notes					
1. Georgetown conduit	650,000				
Lake 6-1	550,000				

	Org. 23/24 Budget	Funds Estimated On Hand 10/01/24	24/25 Preliminary Budget	Cumulative Project Funds 24/25	Notes
<b>Sidewalk Summary</b>					
<b>Phase 1 and 2</b>					
<b>Financing</b>		5,500,000			
<b>From Budgets</b>		3,500,000			
<b>Estimated Total</b>		9,000,000			



Fund Detail Proforma Summary Grouped By Account Minor

Collier County Government

Fiscal Year 2025

	FY 2023 Actual	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Budget	Adopted % Change
<b>1007 Pelican Bay Beautification MSTBU</b>								
<b>Expenditures</b>								
500 Personal Services	2,301,070	2,585,800	2,585,800	2,494,200	2,674,300	0	2,674,300	3.42
600 Operating Expense	2,218,569	2,367,700	2,367,700	2,389,500	2,450,700	0	2,450,700	3.51
610 Indirect Cost Reimburs	150,000	141,000	141,000	141,000	133,300	0	133,300	-5.46
700 Capital Outlay	201,392	184,500	184,500	165,000	156,500	0	156,500	-15.18
855f Trans to Property Appraiser	14,990	80,000	80,000	20,000	20,000	0	20,000	-75.00
855h Trans to Tax Collector	93,075	110,000	110,000	100,000	100,000	0	100,000	-9.09
928a Trans to 3001 Co-Wide Cap Proj	8,700	0	0	0	0	0	0	N/A
936h Trans to 4008 W/S Ops	17,600	0	0	0	0	0	0	N/A
942f Trans to 5006 Info Tech Cap	37,100	28,000	28,000	28,000	28,500	0	28,500	1.79
991 Reserve for Contingencies	0	184,400	184,400	0	184,400	0	184,400	0.00
993 Reserve for Capital	0	129,100	129,100	0	129,100	0	129,100	0.00
995e Reserve for Disaster Relief	0	700,000	700,000	0	700,000	0	700,000	0.00
998 Reserve for Cash Flow	0	475,000	475,000	0	475,000	0	475,000	0.00
999 Reserve for Attrition	0	-39,300	-39,300	0	-39,300	0	-39,300	0.00
<b>Revenues</b>								
325a Special Assessments	4,726,626	5,215,600	5,215,600	5,014,900	5,380,000	0	5,380,000	3.15
360 Miscellaneous Revenues	75,728	40,800	40,800	43,800	44,500	0	44,500	9.07
361 Interest/Misc	96,168	26,000	26,000	53,000	53,000	0	53,000	103.85
380 Reimb From Other Depts	0	34,100	34,100	0	34,100	0	34,100	0.00
392d Trans frm Property Appraiser	713	0	0	0	0	0	0	N/A
392h Trans frm Tax Collector	63,552	0	0	0	0	0	0	N/A
429p Trans fm 3040 Clam Bay Restor	34,100	0	0	34,100	0	0	0	N/A
499u Carry Forward	2,273,300	1,895,500	1,895,500	2,227,800	1,770,100	0	1,770,100	-6.62
499z Less 5% Required By Law	0	-265,800	-265,800	-265,800	-269,200	0	-269,200	1.28
Fund Total Expenditure:	5,042,496	6,946,200	6,946,200	5,337,700	7,012,500	0	7,012,500	0.95
Fund Total Revenue:	7,270,187	6,946,200	6,946,200	7,107,800	7,012,500	0	7,012,500	0.95
Fund Balance:	2,227,691	0	0	1,770,100	0	0	0	N/A



Account Minor Fund Line Item Detail Proforma

Collier County Government

Fiscal Year 2025

	FY 2023 Actual	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Budget	Adopted % Change
<b>1007 Pelican Bay Beautification MSTBU</b>								
<b>600 Operating Expense Expenditures</b>								
182602-1007 652140 Personal Safety	4,981	3,500	3,500	2,000	2,500	0	2,500	-28.57
182602-1007 652310 Fertilizer	34,403	60,000	60,000	40,000	50,000	0	50,000	-16.67
182602-1007 652490 Fuel and	2,264	3,400	3,400	3,100	3,100	0	3,100	-8.82
182602-1007 652990 Other Operating	18,455	15,000	15,000	15,000	15,000	0	15,000	0.00
182602-1007 654360 Other Training Ed	1,276	2,500	2,500	1,500	2,500	0	2,500	0.00
182901-1007 631400 Engineering Fees	0	10,000	10,000	0	10,000	0	10,000	0.00
182901-1007 634210 Info Tech	45,300	59,000	59,000	59,000	65,400	0	65,400	10.85
182901-1007 634805 Emergency Maint	0	2,500	2,500	0	2,500	0	2,500	0.00
182901-1007 634980 Interdept Payment	5,640	0	0	0	0	0	0	N/A
182901-1007 634990 Landscape	1,449	3,000	3,000	3,000	3,000	0	3,000	0.00
182901-1007 634999 Other Contractual	62,190	150,000	150,000	150,000	154,500	0	154,500	3.00
182901-1007 639964 Storage	271	300	300	300	300	0	300	0.00
182901-1007 639966 Pest Control	780	1,000	1,000	1,000	1,000	0	1,000	0.00
182901-1007 639967 Temporary Labor	344,503	345,000	345,000	360,000	358,000	0	358,000	3.77
182901-1007 639980 Interdept Pay For	0	17,900	17,900	0	17,900	0	17,900	0.00
182901-1007 640300 Out Of County	2,099	2,500	2,500	0	1,500	0	1,500	-40.00
182901-1007 640410 Motor Pool Rental	862	0	0	0	1,200	0	1,200	N/A
182901-1007 641150 Telephone	360	400	400	400	400	0	400	0.00
182901-1007 641700 Cellular	15,692	10,500	10,500	13,000	13,000	0	13,000	23.81
182901-1007 641950 Postage Freight	163	1,000	1,000	3,200	3,200	0	3,200	220.00
182901-1007 643100 Electricity	4,135	2,500	2,500	4,200	4,200	0	4,200	68.00
182901-1007 643300 Trash and	3,384	4,000	4,000	3,500	3,500	0	3,500	-12.50
182901-1007 643400 Water And Sewer	114,119	115,000	115,000	115,000	125,000	0	125,000	8.70
182901-1007 644100 Rent Buildings	49,669	50,900	50,900	56,000	56,000	0	56,000	10.02
182901-1007 644600 Rent Equipment	9,808	10,000	10,000	18,000	15,000	0	15,000	50.00
182901-1007 645100 Insurance General	12,900	13,600	13,600	13,600	14,800	0	14,800	8.82
182901-1007 645260 Auto Insurance	10,700	10,700	10,700	10,700	11,600	0	11,600	8.41
182901-1007 646311 Sprinkler System	176,050	58,000	58,000	58,000	60,000	0	60,000	3.45
182901-1007 646314 Maintenance	81,556	120,000	120,000	120,000	120,000	0	120,000	0.00
182901-1007 646319 Tree Trimming	57,572	155,000	155,000	155,000	155,000	0	155,000	0.00
182901-1007 646320 Landscape	135,371	150,000	150,000	150,000	150,000	0	150,000	0.00
182901-1007 646381 Road And	14,794	25,000	25,000	25,000	25,000	0	25,000	0.00
182901-1007 646430 Fleet Maint ISF	61,620	71,800	71,800	71,800	64,400	0	64,400	-10.31
182901-1007 646440 Fleet Maint ISF	42,983	35,700	35,700	35,700	45,700	0	45,700	28.01
182901-1007 646445 Fleet Non Maint	3,755	13,200	13,200	13,200	4,200	0	4,200	-68.18
182901-1007 646920 Storage Rental	273	0	0	0	0	0	0	N/A
182901-1007 646970 Other Equip	4,505	8,000	8,000	8,000	8,000	0	8,000	0.00
182901-1007 647110 Printing Binding	99	500	500	0	0	0	0	-100.00
182901-1007 649000 Sales Tax	-7	0	0	100	0	0	0	N/A
182901-1007 649010 Licenses And	257	2,500	2,500	0	2,500	0	2,500	0.00
182901-1007 649030 Clerks Recording	10,060	10,200	10,200	10,800	10,800	0	10,800	5.88
182901-1007 649100 Legal Advertising	310	1,500	1,500	1,000	1,500	0	1,500	0.00
182901-1007 651110 Office Supplies	3,345	1,600	1,600	5,000	5,000	0	5,000	212.50
182901-1007 651950 Minor Data	0	500	500	0	500	0	500	0.00
182901-1007 652110 Clothing And	5,171	4,000	4,000	4,500	5,000	0	5,000	25.00
182901-1007 652130 Clothing And	18,177	20,000	20,000	18,000	20,000	0	20,000	0.00
182901-1007 652140 Personal Safety	7,793	7,000	7,000	6,500	7,000	0	7,000	0.00
182901-1007 652310 Fertilizer	83,218	120,000	120,000	110,000	115,000	0	115,000	-4.17
182901-1007 652490 Fuel and	39,828	55,600	55,600	30,000	55,300	0	55,300	-0.54
182901-1007 652910 Minor Operating	14,474	15,000	15,000	15,000	15,000	0	15,000	0.00
182901-1007 652920 Computer	1,694	800	800	1,000	1,000	0	1,000	25.00
182901-1007 652990 Other Operating	50,889	25,000	25,000	25,000	25,000	0	25,000	0.00
182901-1007 652999 Painting Supplies	112	500	500	0	0	0	0	-100.00
182901-1007 653710 Traffic Signs	2,990	8,000	8,000	22,000	20,000	0	20,000	150.00
182901-1007 654360 Other Training Ed	1,524	2,500	2,500	1,500	2,500	0	2,500	0.00
Expenditures	2,218,569	2,367,700	2,367,700	2,389,500	2,450,700	0	2,450,700	3.51
<b>610 Indirect Cost Reimburs Expenditures</b>								
182602-1007 634970 Indirect Cost	150,000	141,000	141,000	141,000	133,300	0	133,300	-5.46
Expenditures	150,000	141,000	141,000	141,000	133,300	0	133,300	-5.46
<b>700 Capital Outlay Expenditures</b>								
182602-1007 764110 Autos And Trucks	0	45,000	45,000	45,000	0	0	0	-100.00
182602-1007 764400 Marine Equipment	0	0	0	0	20,000	0	20,000	N/A
182602-1007 764900 Data Processing	0	500	500	0	500	0	500	0.00

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	FY 2023 Actual	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Budget	Adopted % Change
<b>1007 Pelican Bay Beautification MSTBU</b>								
<b>700 Capital Outlay Expenditures</b>								
182602-1007 764990 Other Machinery	7,977	0	0	0	0	0	0	N/A
182901-1007 764110 Autos And Trucks	79,518	40,000	40,000	22,000	40,000	0	40,000	0.00
182901-1007 764900 Data Processing	0	1,000	1,000	0	1,000	0	1,000	0.00
182901-1007 764990 Other Machinery	113,897	98,000	98,000	98,000	95,000	0	95,000	-3.06
Expenditures	201,392	184,500	184,500	165,000	156,500	0	156,500	-15.18
<b>855f Trans to Property Appraiser Expenditures</b>								
959010-1007 930600 Budget Transfers	14,990	80,000	80,000	20,000	20,000	0	20,000	-75.00
Expenditures	14,990	80,000	80,000	20,000	20,000	0	20,000	-75.00
<b>855h Trans to Tax Collector Expenditures</b>								
959010-1007 930700 Budget Transfers	93,075	110,000	110,000	100,000	100,000	0	100,000	-9.09
Expenditures	93,075	110,000	110,000	100,000	100,000	0	100,000	-9.09
<b>928a Trans to 3001 Co-Wide Cap Proj Expenditures</b>								
929010-1007 913001 Transfer to 3001	8,700	0	0	0	0	0	0	N/A
Expenditures	8,700	0	0	0	0	0	0	N/A
<b>936h Trans to 4008 W/S Ops Expenditures</b>								
929010-1007 914008 Transfer to 4008	17,600	0	0	0	0	0	0	N/A
Expenditures	17,600	0	0	0	0	0	0	N/A
<b>942f Trans to 5006 Info Tech Cap Expenditures</b>								
929010-1007 915006 Transfer to 5006	37,100	28,000	28,000	28,000	28,500	0	28,500	1.79
Expenditures	37,100	28,000	28,000	28,000	28,500	0	28,500	1.79
<b>991 Reserve for Contingencies Expenditures</b>								
919010-1007 991000 Reserve For	0	184,400	184,400	0	184,400	0	184,400	0.00
Expenditures	0	184,400	184,400	0	184,400	0	184,400	0.00
<b>993 Reserve for Capital Expenditures</b>								
919010-1007 993000 Reserve For	0	129,100	129,100	0	129,100	0	129,100	0.00
Expenditures	0	129,100	129,100	0	129,100	0	129,100	0.00
<b>995e Reserve for Disaster Relief Expenditures</b>								
919010-1007 991700 Reserve For	0	700,000	700,000	0	700,000	0	700,000	0.00
Expenditures	0	700,000	700,000	0	700,000	0	700,000	0.00
<b>998 Reserve for Cash Flow Expenditures</b>								
919010-1007 998000 Reserve For Cash	0	475,000	475,000	0	475,000	0	475,000	0.00
Expenditures	0	475,000	475,000	0	475,000	0	475,000	0.00
<b>999 Reserve for Attrition Expenditures</b>								
919010-1007 992100 Reserve For	0	-39,300	-39,300	0	-39,300	0	-39,300	0.00
Expenditures	0	-39,300	-39,300	0	-39,300	0	-39,300	0.00
<b>325a Special Assessments Revenues</b>								
182602-1007 325100 Special	1,377,689	1,423,100	1,423,100	1,366,100	1,740,000	0	1,740,000	22.27
182901-1007 325100 Special	3,348,937	3,792,500	3,792,500	3,648,800	3,640,000	0	3,640,000	-4.02
Revenues	4,726,626	5,215,600	5,215,600	5,014,900	5,380,000	0	5,380,000	3.15
<b>360 Miscellaneous Revenues Revenues</b>								
182602-1007 362190 Lease Facilities	9,301	0	0	9,300	9,300	0	9,300	N/A
182602-1007 362192 Lease Facilities	11,834	20,400	20,400	11,800	11,800	0	11,800	-42.16
182602-1007 364410 Surplus Furniture	500	0	0	0	0	0	0	N/A
182602-1007 369300 Reimbursement	9	0	0	0	0	0	0	N/A
182901-1007 362190 Lease Facilities	9,301	0	0	9,300	9,300	0	9,300	N/A
182901-1007 362192 Lease Facilities	11,834	20,400	20,400	12,000	14,100	0	14,100	-30.88
182901-1007 364410 Surplus Furniture	32,800	0	0	100	0	0	0	N/A
182901-1007 365100 Scrap Sales	0	0	0	1,000	0	0	0	N/A
182901-1007 365901 Other Scrap Sales	140	0	0	0	0	0	0	N/A
182901-1007 369300 Reimbursement	9	0	0	0	0	0	0	N/A
182901-1007 369620 Miscellaneous	0	0	0	300	0	0	0	N/A
Revenues	75,728	40,800	40,800	43,800	44,500	0	44,500	9.07

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<b><u>1007 Pelican Bay Beautification MSTBU</u></b>								
<b><u>361 Interest/Misc Revenues</u></b>								
182602-1007 361320 Interest Tax	764	0	0	1,100	0	0	0	N/A
182901-1007 361320 Interest Tax	2,413	0	0	2,900	0	0	0	N/A
989010-1007 361170 Interest SBA	76,409	0	0	39,000	37,000	0	37,000	N/A
989010-1007 361180 Investment	16,581	26,000	26,000	10,000	16,000	0	16,000	-38.46
Revenues	96,168	26,000	26,000	53,000	53,000	0	53,000	103.85
<b><u>380 Reimb From Other Depts Revenues</u></b>								
182602-1007 487830 Reimbursement	0	34,100	34,100	0	34,100	0	34,100	0.00
Revenues	0	34,100	34,100	0	34,100	0	34,100	0.00
<b><u>392d Trans frm Property Appraiser Revenues</u></b>								
959010-1007 486600 Transfer From	713	0	0	0	0	0	0	N/A
Revenues	713	0	0	0	0	0	0	N/A
<b><u>392h Trans frm Tax Collector Revenues</u></b>								
959010-1007 486700 Transfer From Tax	63,552	0	0	0	0	0	0	N/A
Revenues	63,552	0	0	0	0	0	0	N/A
<b><u>429p Trans fm 3040 Clam Bay Restor Revenues</u></b>								
929010-1007 413040 Transfer From	34,100	0	0	34,100	0	0	0	N/A
Revenues	34,100	0	0	34,100	0	0	0	N/A
<b><u>499u Carry Forward Revenues</u></b>								
919010-1007 489200 Carryforward	2,273,300	1,895,500	1,895,500	2,227,800	1,770,100	0	1,770,100	-6.62
Revenues	2,273,300	1,895,500	1,895,500	2,227,800	1,770,100	0	1,770,100	-6.62
<b><u>499z Less 5% Required By Law Revenues</u></b>								
919010-1007 489900 Less 5% Required	0	-265,800	-265,800	-265,800	-269,200	0	-269,200	1.28
Revenues	0	-265,800	-265,800	-265,800	-269,200	0	-269,200	1.28
Fund Total Expenditure:	5,042,496	6,946,200	6,946,200	5,337,700	7,012,500	0	7,012,500	0.95
Fund Total Revenue:	7,270,187	6,946,200	6,946,200	7,107,800	7,012,500	0	7,012,500	0.95
Fund Balance:	2,227,691	0	0	1,770,100	0	0	0	N/A

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	FY 2023 Actual	FY 2024 Adopted	FY 2024 Amended	FY 2024 Forecast	FY 2025 Current	FY 2025 Expanded	FY 2025 Budget	Adopted % Change
<b>1008 Pelican Bay Light</b>								
<b>Expenditures</b>								
500 Personal Services	119,357	132,700	132,700	128,900	137,600	0	137,600	3.69
600 Operating Expense	195,818	220,900	220,900	205,200	228,400	0	228,400	3.40
610 Indirect Cost Reimburs	9,400	10,500	10,500	10,500	6,600	0	6,600	-37.14
700 Capital Outlay	0	500	151,767	151,000	500	0	500	0.00
855f Trans to Property Appraiser	0	8,000	8,000	8,000	5,000	0	5,000	-37.50
855h Trans to Tax Collector	14,220	17,900	17,900	17,900	15,000	0	15,000	-16.20
929q Trans to 3041 PB Irr & Lndscp	397,700	473,400	473,400	473,400	493,600	0	493,600	4.27
991 Reserve for Contingencies	0	11,400	11,400	0	11,000	0	11,000	-3.51
993 Reserve for Capital	0	49,600	49,600	0	0	0	0	-100.00
998 Reserve for Cash Flow	0	40,000	40,000	0	40,000	0	40,000	0.00
<b>Revenues</b>								
306 Ad Valorem Taxes	705,289	800,000	800,000	800,000	812,000	0	812,000	1.50
307 Delinquent Ad Valorem Taxes	3,561	0	0	0	0	0	0	N/A
360 Miscellaneous Revenues	21,868	20,400	20,400	21,100	21,100	0	21,100	3.43
361 Interest/Misc	11,975	5,400	5,400	8,200	8,200	0	8,200	51.85
499u Carry Forward	336,400	180,400	331,667	342,600	137,000	0	137,000	-24.06
499z Less 5% Required By Law	0	-41,300	-41,300	-40,000	-40,600	0	-40,600	-1.69
Fund Total Expenditure:	736,495	964,900	1,116,167	994,900	937,700	0	937,700	-2.82
Fund Total Revenue:	1,079,093	964,900	1,116,167	1,131,900	937,700	0	937,700	-2.82
Fund Balance:	342,598	0	0	137,000	0	0	0	N/A

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<b><u>1008 Pelican Bay Light</u></b>								
<b><u>500 Personal Services Expenditures</u></b>								
182701-1008 512100 Regular Salaries	78,322	82,623	82,623	81,900	86,682	0	86,682	4.91
182701-1008 512500 Auto Use Benefit	257	0	0	100	0	0	0	N/A
182701-1008 512600 ER 457 Deferred	721	796	796	2,000	796	0	796	0.00
182701-1008 514100 Overtime	6,922	7,000	7,000	7,000	7,200	0	7,200	2.86
182701-1008 515000 Vacation Sell Back	0	209	209	200	219	0	219	4.78
182701-1008 519100 Reserve For	0	4,559	4,559	0	3,081	0	3,081	-32.42
182701-1008 519200 Merit	0	1,308	1,308	0	1,300	0	1,300	-0.61
182701-1008 521100 Social Security	6,215	6,845	6,845	7,400	7,041	0	7,041	2.86
182701-1008 522100 Retirement	10,557	11,904	11,904	12,700	12,891	0	12,891	8.29
182701-1008 523150 Health Insurance	13,886	14,586	14,586	14,600	15,608	0	15,608	7.01
182701-1008 523152 Dental Insurance	556	556	556	600	556	0	556	0.00
182701-1008 523153 Short Term	132	132	132	100	132	0	132	0.00
182701-1008 523154 Long Term	238	238	238	200	238	0	238	0.00
182701-1008 523160 Life Insurance	208	244	244	300	256	0	256	4.92
182701-1008 524100 Workers	1,600	1,700	1,700	1,700	1,600	0	1,600	-5.88
182701-1008 528200 Allowance Vehicle	-257	0	0	100	0	0	0	N/A
Expenditures	119,357	132,700	132,700	128,900	137,600	0	137,600	3.69
<b><u>600 Operating Expense Expenditures</u></b>								
182701-1008 631400 Engineering Fees	0	4,500	4,500	0	4,000	0	4,000	-11.11
182701-1008 634805 Emergency Maint	0	2,500	2,500	0	2,500	0	2,500	0.00
182701-1008 634999 Other Contractual	38,153	45,000	45,000	45,000	45,000	0	45,000	0.00
182701-1008 639964 Storage	271	300	300	300	300	0	300	0.00
182701-1008 639967 Temporary Labor	42,473	44,000	44,000	44,000	45,000	0	45,000	2.27
182701-1008 641150 Telephone	360	400	400	400	400	0	400	0.00
182701-1008 641950 Postage Freight	0	400	400	3,200	3,200	0	3,200	700.00
182701-1008 643100 Electricity	34,500	27,000	27,000	35,000	35,000	0	35,000	29.63
182701-1008 644100 Rent Buildings	49,669	50,900	50,900	56,000	56,000	0	56,000	10.02
182701-1008 644600 Rent Equipment	3,603	2,000	2,000	2,000	2,000	0	2,000	0.00
182701-1008 645100 Insurance General	1,100	1,100	1,100	1,100	1,100	0	1,100	0.00
182701-1008 645260 Auto Insurance	900	900	900	900	900	0	900	0.00
182701-1008 646430 Fleet Maint ISF	4,464	6,200	6,200	6,200	3,800	0	3,800	-38.71
182701-1008 646440 Fleet Maint ISF	2,715	3,700	3,700	3,700	2,600	0	2,600	-29.73
182701-1008 646445 Fleet Non Maint	3,253	800	800	800	2,800	0	2,800	250.00
182701-1008 646970 Other Equip	0	500	500	0	500	0	500	0.00
182701-1008 651110 Office Supplies	0	800	800	500	500	0	500	-37.50
182701-1008 652140 Personal Safety	2,066	2,500	2,500	2,300	2,300	0	2,300	-8.00
182701-1008 652490 Fuel and	58	400	400	300	100	0	100	-75.00
182701-1008 652990 Other Operating	4,489	4,000	4,000	3,500	4,000	0	4,000	0.00
182701-1008 652992 Electrical	0	10,000	10,000	0	7,400	0	7,400	-26.00
182701-1008 652993 Light Bulbs Ballast	7,745	13,000	13,000	0	9,000	0	9,000	-30.77
Expenditures	195,818	220,900	220,900	205,200	228,400	0	228,400	3.40
<b><u>610 Indirect Cost Reimburs Expenditures</u></b>								
182701-1008 634970 Indirect Cost	9,400	10,500	10,500	10,500	6,600	0	6,600	-37.14
Expenditures	9,400	10,500	10,500	10,500	6,600	0	6,600	-37.14
<b><u>700 Capital Outlay Expenditures</u></b>								
182701-1008 764110 Autos And Trucks	0	0	151,267	151,000	0	0	0	N/A
182701-1008 764900 Data Processing	0	500	500	0	500	0	500	0.00
Expenditures	0	500	151,767	151,000	500	0	500	0.00
<b><u>855f Trans to Property Appraiser Expenditures</u></b>								
959010-1008 930600 Budget Transfers	0	8,000	8,000	8,000	5,000	0	5,000	-37.50
Expenditures	0	8,000	8,000	8,000	5,000	0	5,000	-37.50
<b><u>855h Trans to Tax Collector Expenditures</u></b>								
959010-1008 930700 Budget Transfers	14,220	17,900	17,900	17,900	15,000	0	15,000	-16.20
Expenditures	14,220	17,900	17,900	17,900	15,000	0	15,000	-16.20
<b><u>929q Trans to 3041 PB Irr &amp; Lndscp Expenditures</u></b>								
929010-1008 913041 Transfer to 3041	397,700	473,400	473,400	473,400	493,600	0	493,600	4.27
Expenditures	397,700	473,400	473,400	473,400	493,600	0	493,600	4.27

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<b><u>1008 Pelican Bay Light</u></b>								
<b><u>991 Reserve for Contingencies Expenditures</u></b>								
919010-1008 991000 Reserve For	0	11,400	11,400	0	11,000	0	11,000	-3.51
Expenditures	0	11,400	11,400	0	11,000	0	11,000	-3.51
<b><u>993 Reserve for Capital Expenditures</u></b>								
919010-1008 993000 Reserve For	0	49,600	49,600	0	0	0	0	-100.00
Expenditures	0	49,600	49,600	0	0	0	0	-100.00
<b><u>998 Reserve for Cash Flow Expenditures</u></b>								
919010-1008 998000 Reserve For Cash	0	40,000	40,000	0	40,000	0	40,000	0.00
Expenditures	0	40,000	40,000	0	40,000	0	40,000	0.00
<b><u>306 Ad Valorem Taxes Revenues</u></b>								
182700-1008 311100 Current Ad	705,289	0	0	0	0	0	0	N/A
182701-1008 311100 Current Ad	0	800,000	800,000	800,000	812,000	0	812,000	1.50
Revenues	705,289	800,000	800,000	800,000	812,000	0	812,000	1.50
<b><u>307 Delinquent Ad Valorem Taxes Revenues</u></b>								
182700-1008 311200 Delinquent Ad	3,561	0	0	0	0	0	0	N/A
Revenues	3,561	0	0	0	0	0	0	N/A
<b><u>360 Miscellaneous Revenues Revenues</u></b>								
182701-1008 362190 Lease Facilities	9,301	0	0	9,300	9,300	0	9,300	N/A
182701-1008 362192 Lease Facilities	11,834	20,400	20,400	11,800	11,800	0	11,800	-42.16
182701-1008 369130 Ins Co Refunds	726	0	0	0	0	0	0	N/A
182701-1008 369300 Reimbursement	6	0	0	0	0	0	0	N/A
Revenues	21,868	20,400	20,400	21,100	21,100	0	21,100	3.43
<b><u>361 Interest/Misc Revenues</u></b>								
182700-1008 361320 Interest Tax	455	0	0	0	0	0	0	N/A
989010-1008 361170 Interest SBA	9,401	0	0	6,500	6,500	0	6,500	N/A
989010-1008 361180 Investment	2,118	5,400	5,400	1,700	1,700	0	1,700	-68.52
Revenues	11,975	5,400	5,400	8,200	8,200	0	8,200	51.85
<b><u>499u Carry Forward Revenues</u></b>								
919010-1008 489200 Carryforward	336,400	180,400	180,400	342,600	137,000	0	137,000	-24.06
919010-1008 489201 Carry Forward Of	0	0	151,267	0	0	0	0	N/A
Revenues	336,400	180,400	331,667	342,600	137,000	0	137,000	-24.06
<b><u>499z Less 5% Required By Law Revenues</u></b>								
919010-1008 489900 Less 5% Required	0	-41,300	-41,300	-40,000	-40,600	0	-40,600	-1.69
Revenues	0	-41,300	-41,300	-40,000	-40,600	0	-40,600	-1.69
Fund Total Expenditure:	736,495	964,900	1,116,167	994,900	937,700	0	937,700	-2.82
Fund Total Revenue:	1,079,093	964,900	1,116,167	1,131,900	937,700	0	937,700	-2.82
Fund Balance:	342,598	0	0	137,000	0	0	0	N/A



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<b>3040 Clam Bay Restoration</b>								
<b>Expenditures</b>								
600 Operating Expense	128,792	189,100	387,725	387,800	155,000	0	155,000	-18.03
855f Trans to Property Appraiser	409	5,900	5,900	5,900	5,900	0	5,900	0.00
855h Trans to Tax Collector	4,064	8,700	8,700	8,700	8,700	0	8,700	0.00
904g Trans to 1007 PelBay Beau MSTBU	34,100	0	0	0	0	0	0	N/A
<b>Revenues</b>								
325a Special Assessments	195,837	195,300	195,300	187,400	190,600	0	190,600	-2.41
361 Interest/Misc	6,787	200	200	3,300	200	0	200	0.00
392h Trans frm Tax Collector	2,067	0	0	0	0	0	0	N/A
499u Carry Forward	196,800	18,000	216,625	234,200	22,500	0	22,500	25.00
499z Less 5% Required By Law	0	-9,800	-9,800	0	-9,600	0	-9,600	-2.04
Fund Total Expenditure:	167,365	203,700	402,325	402,400	169,600	0	169,600	-16.74
Fund Total Revenue:	401,490	203,700	402,325	424,900	203,700	0	203,700	0.00
Fund Balance:	234,126	0	0	22,500	34,100	0	34,100	N/A