

# Collier County, Florida Board of County Commissioners

Fiscal Year 2023-24 Adopted Budget

# ADOPTED BUDGET FY 2023-24

(10/01/2023 - 09/30/2024)

# BOARD OF COUNTY COMMISSIONERS COLLIER COUNTY, FLORIDA

#### **BOARD OF COUNTY COMMISSIONERS**

Rick LoCastro, Chairman Chris Hall, Vice Chairman Burt L. Saunders Dan Kowal William L. McDaniel, Jr.

#### **CONSTITUTIONAL OFFICERS**

Rob Stoneburner, Tax Collector Abe Skinner, Property Appraiser Crystal K. Kinzel, Clerk of Courts Kevin Rambosk, Sheriff Melissa Blazier, Supervisor of Elections

#### **APPOINTED OFFICIALS**

Amy Patterson, County Manager Jeffrey Klatzkow, County Attorney

#### OFFICE OF MANAGEMENT & BUDGET

Christopher Johnson, Director of Corporate Finance and Management Services
Laura Zautcke, Budget Analyst III
Maggie Lopez, Budget Analyst III
Blanca Aquino, Budget Analyst III
Agnieszka Chudy, Budget Analyst III
Therese Stanley, Grants Compliance Manager
Debra Windsor, Operations Support Specialist I
Jennifer Reynolds, Manager of Financial Operations



### **GOVERNMENT FINANCE OFFICERS ASSOCIATION**

# Distinguished Budget Presentation Award

PRESENTED TO

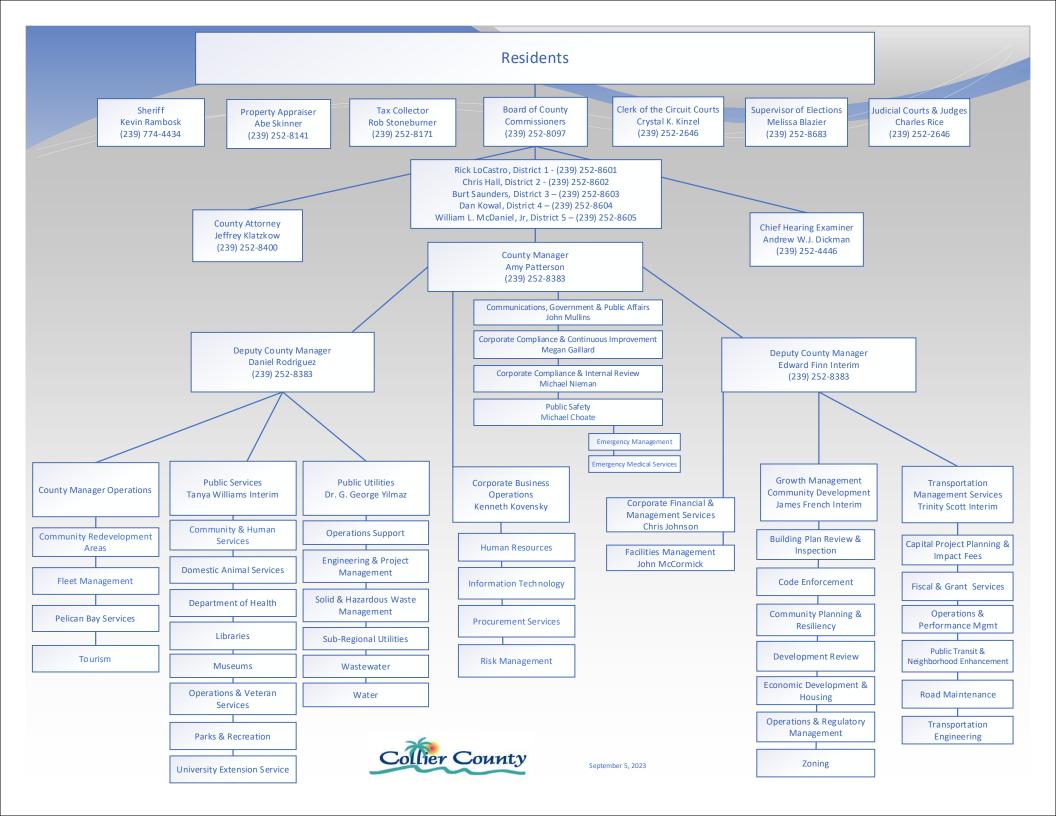
Collier County Florida

For the Fiscal Year Beginning

October 01, 2022

**Executive Director** 

Christopher P. Morrill



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# Budget Book Format (how to use this book)

The Collier County Budget Document is organized into six sections. The Budget Summary Information, Departmental Budgets, Debt Service, Capital Improvement Program, Budget by Fund Summary, and the Appendix.

#### **Budget Summary Information**

This section lists the names of the Board of County Commissioners, Constitutional Officers, Appointed Officials, and the Office of Management & Budget Staff at the time of budget adoption. Here you will also find the County Organizational Chart and the comprehensive Table of Contents.

This section also includes summary information for Collier County as follows:

**Budget Book Format (how to use this book):** This area describes the major sections of the Budget Book and what they mean.

**Budget Message from the County Manager (transmittal letter)**: This letter from the County Manager formally transmits the annual budget to the Board of County Commissioners and the Citizens of Collier County. It summarizes the significant factors affecting Collier County's current budget development and an overview of major fiscal issues.

**Economic Overview:** Provides a brief history of Collier County, demographics, and the effect of current economic conditions.

*Vision and Strategic Goals:* This section describes the current County Vision and Strategic Goals, various organization-wide long and short-range planning processes, and cycles, and how they affect the budget process.

**Budget Policies and Procedures:** Includes a narrative on the annual budget development process, current year and standing Budget Policies of the County, Budget Review procedures, the Budget Amendment Process, and the current Basis of Accounting and Budget information.

**Adopted Budget Summaries:** Included in this section is the overall Budget Summary of Revenues and Expenditures for the County, including the Constitutional Officers. A second schedule is included that summarizes Governmental Funds by function and includes actual, prior year budget, and current year budget amounts. The third schedule summarizes the current and prior year adopted budget by the fund for all County funds.

**Summary of Budget by Fund:** This section provides a snapshot of prior and current year adopted budget totals and the % budget change for each of the appropriated funds for Collier County. This Summary of funds is categorized by fund types.

**Fund Structure, Fund Balance, and Description of Funds Subject to Appropriation:** This section outlines the County's fund structure, defines fund balances, and summarizes the budgeted changes to fund balances grouped by Major and Non-Major Fund Type. This schedule shows the beginning fund balances, budgeted increases and decreases in total fund balance and the ending fund balance along with a discussion of significant planned changes.

Fiscal Year 2024 10 Budget Summary

**Major Areas of Spending:** This section summarizes the County's major areas of expenditures and revenues by function to provide information for the residents to understand where their money goes in support of the County Government.

**Revenues:** Provided in this section is the summary of the major revenues used by the County to operate the government. This section also includes a detailed discussion of the major revenues, their estimates, uses and historical trends, schedules of Property Tax Rates, Property Tax Dollars, and Taxable Property Values.

**Employment Summary:** This final section of the Summary provides information on the current staffing levels, changes in service, and historical trends of the number of employees to the permanent population of Collier County.

#### **Departmental Budgets**

After the Summary Section, the book is organized according to County functional categories or Departmental budgets. The department budgets represent basic operating units and have been grouped and tabbed by operating division or agency. Department budgets are presented programmatically and by the appropriation unit.

Program budgets provide a brief description of the program, the relative priority of each program in a department, the number of full-time equivalent positions necessary to perform the program, FY 2024 dollars necessary for the program, offsetting revenues generated by each program, and the net cost of each program. The administration/overhead program encompasses the minimum level of service that is mandated by Federal or State law or judicial order and is necessary to protect the health and safety of Collier County residents or to maintain capital asset value for a particular department. Programs above the administration/overhead level approved by the Board of County Commissioners are in priority order and reflect the community's demand for high-quality services.

Performance measures are presented within the Departmental Budgets, linking each functional/programmatic area to the overall County Vision and Strategic Goals. These performance measures include the number of activities (quantitative) and the effectiveness of the actions (qualitative) for FY 2022 actual results, forecasts for FY 2023, and budgets for FY 2024. Performance measures are reevaluated in conjunction with the County's strategic planning process and the desire to measure outcomes based not only on available resources, but the one and five-year strategic planning objectives.

The appropriation unit presentations, i.e., personal services, operating expenses, and capital outlay, break out costs into two categories, current and expanded services. Current services reflect the ongoing cost of existing programs. Expanded services include new programs and enhancements to existing services. Budget highlights are incorporated to identify significant changes from FY 2023. The FY 2024 Adopted Budget is compared in the "Percent Change" column to the budget adopted by the Board of County Commissioners for FY 2023. To illustrate projected activity, a forecast of estimated revenues and expenditures for FY 2023 is presented. The rationale for projecting FY 2023 activity is to improve carryforward (fund balance) estimates and to reflect the policy/program decisions and budget amendments that occurred throughout the year. Also included are FY 2022 actual revenues and expenses that represent one year's history of financial activity.

#### **Debt Service**

This section contains a summary discussion and presentation of the debt for the County followed by the detail and descriptions of the current county-wide General Governmental debt service.

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#### **Capital Improvement Program**

Provided in this section is a description of the County's Capital Program, current year planned expenditures, five-year projections, and details on each capital project the County has planned and/or is underway.

#### **Summary Budget by Fund**

Each fund utilized by the County is summarized here. Information includes the Fund number, Fund Type, Fund Description, actual amounts for FY 22, Adopted FY 23, Forecast FY 23, and Adopted FY 24.

#### **Appendix**

This section includes a glossary of commonly used terms and acronyms; the current year adopted budget policy as well as Statistical data from the Annual Comprehensive Financial Report (ACFR) for the county.

3299 Tamiami Trail East, Suite 202 • Naples Florida 34112-5746 • (239) 252-8383

January 24, 2024

To the Honorable Board of County Commissioners, Citizens of Collier County and Consumers of the County's Financial information:

As County Manager, I am proud to provide the Collier County, Florida, Adopted Budget for Fiscal Year (FY) 2024.

The budget remains a flexible fiscal expenditure plan consistent with the County's financial and budget philosophy. This flexible plan, along with sound financial and budget philosophy, positions the County to cash flow and expend appropriated dollars to restore the community from any natural disaster and to absorb unexpected economic impacts. County leadership remains committed to a value-added coordinated emergency management approach that coalesces all County Agencies and external District partners as natural disasters threaten Collier County.

This budget reflects the best efforts of all County Agencies and Constitutional Officers to maintain and where appropriate, enhance existing programs and services within funding guidance for the benefit of our residents, visitors, and the general community continuing to fund high-priority public health and safety programs, equipment and systems.

The comprehensive Adopted Budget Book, you are receiving today, contains precise details of the economic drivers, legislative impacts, and other background information that affects and influences the budgetary process. This budget is being made available, today, to County bondholders, other County creditors, contractors, state agencies, federal agencies, interested citizens, and other users of budgetary information.

This budget document has been prepared in accordance with the requirements of the National Governmental Finance Officers Association (GFOA). The GFOA requirements provide assurance that the adopted budget reflects both the guidelines established by the National Advisory Council on State and Local Budgeting and the GFOA's recommended practices on budgeting.

The adopted budget is the most important document that the Board approves each year. It is the County's annual spending plan. It is comprehensive and includes both operational and capital expenditure controls. It is the authorization to commit, spend, and execute Board direction and policies and provides measurement criteria to determine if the Board's Vision, Strategic Goals, Policies, and Directives are being accomplished.

#### Vision and Strategic Goals

The budget serves as a comprehensive road map guiding Collier County's endeavors to fulfill the Board's Vision Statement: "To be the best community in America to live, work, and play" and

its Mission: "To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow". Moreover, the budget integrates with the County's four (4) strategic focus areas and associated strategic objectives providing a tangible link to the overarching agency priorities and goals which were endorsed by the Board of County Commissioners in February 2023.

#### I. Quality of Place (QP)

To preserve and enhance the health, safety, welfare, quality, character, and heritage of our neighborhoods and communities.

#### II. <u>Infrastructure and Asset Management (IAM)</u>

To plan, build, and maintain our critical infrastructure and assets to ensure their sustainability and resiliency for current and future needs.

#### III. Community Development (CD)

To balance the needs of community growth and development with the protection of our natural resources and environment.

#### IV. Responsible Governance (RG)

To maintain and strengthen public trust and confidence through open and transparent operations, ethical leadership, and proactive community engagement.

Collier County is continually striving to achieve its Vision and Mission, emblematic of the county's unwavering dedication to cultivating a top-tier organization that embraces innovation and adeptly navigates the intricacies of public sector management. Our overarching objective is to deliver "best value" amenities and services, while simultaneously enhancing and safeguarding the distinctive qualities that have made our community a world-renowned destination.

Public sector management must continue to be innovative and reinvent itself to be successful in this highly competitive market. Collier County has a tremendous advantage over other destinations due to its climate, location, amenities, and services offered. Our natural environment serves as a strategic resource that must be managed and protected. Our built environment provides both aesthetic attraction and functional infrastructure. For these reasons, we continue to be one of the fastest-growing metropolitan communities in the nation.

#### **Budget Development**

The Board of County Commissioners annually provides guidance in the form of budget policy. This policy is approved in February/March of each year and includes direction covering tax policy, compensation, debt management, agency position limitations, health care, capital funding, reserves, and other economic and financial priorities within the organization. Also, a three-year projection of major ad valorem supported funds (General Fund and the Unincorporated Area General Fund MSTD) is conducted. Information on projected out-year tax rates, expenditure patterns, and programs are presented to the Board.

Currently, the budget policy emphasizes guided growth in General Fund reserves, fully funded and policy-compliant debt management, and a sustained focus on high-priority capital investment. Moving forward, these strategic practices, coupled with the ongoing dedication of Collier County's workforce, will form the bedrock for delivering quality services and programs consistently, especially in an environment where agency competition for limited resources is the prevailing norm.

#### **FY 2024 Budget Objectives and Outcomes**

Staff was able to present a budget that met current program guidance while accomplishing the following noteworthy budget objectives and outcomes:

- Beginning year General Government cash balances protected by strong policy-driven reserve levels, conservative budget development principles, and active budget management.
- Rolled-back General Fund tax rate of \$3.2043 generated \$444 million in property tax with 45% of those dollars directed to fund Constitutional Office operations including the Sheriff.
- Sheriff represents 37% of the General Fund millage rate or \$1.1888 per \$1,000 of taxable value.
- General Fund reserves increased each year since FY 2011.
- Reserves across all funds and categories total \$665 million or 23% of the gross County budget and this reserve number includes \$210 million within the voter-approved local option infrastructure sales tax fund.
- Continue capital "pay-go" programming within the General Fund and Unincorporated Area General Fund supporting general governmental capital and infrastructure initiatives in the areas of transportation, stormwater, parks and recreation, museums, information technology, and the Constitutional Officers including the Sheriff's agency. FY 2024 general governmental capital totals \$90.6 million for; 800MHz equipment repair and replacement; SAP upgrade; Medical Examiner renovation and expansion; campus security equipment replacement; campus transformer replacement; County Manager agency and Constitutional Officer facility renovations, customary capital appropriations in the areas of parks and recreation, transportation and stormwater system improvements, governmental building repair and maintenance, libraries, museums and various administrative back office infrastructure.
- Strategic future capital funding through continued regular appropriations into the capital
  vehicle and equipment recovery fund; annual contributions to a separate reserve which is
  earmarked to replace the County's existing and substantial general governmental capital
  asset investments which totals \$22.5 million in the FY 2024 budget; continued hardening
  of infrastructure to withstand natural disasters.
- Enhanced commitment to fund stormwater maintenance.
- · Funding for compensation administration in alignment with the Board's strategic goal of

enhancing employee recruitment and retention, positioning Collier County as an employer of choice.

- Maintained the County's exemplary investment quality credit rating.
- Allocate water, sewer, solid waste, and other public utility resources in a conservative approach which strikes a balance between maintaining sufficient policy driven operating and capital reserves, constructing new and replacement capital projects, and providing strong operational resources all while upholding strong cash position and debt coverage ratios.
- Growth management building and planning enterprise resources allocated in a customer focused approach and dedicated toward resourceful operation of all development activities in accordance with state and local regulations.
- All county principal debt and annual debt service is fully funded and policy compliant.

#### State of Taxable Property Valuation and Ad Valorem Taxes

Taxable value county-wide has increased for the twelve (12) consecutive years and is expected to increase once again for the 2024 tax year (FY 2025). Major general governmental revenue sources like sales tax, state shared revenues, gas taxes, and the local option infrastructure sales tax all exceeded forecast for FY 2023 and are trending higher over budget in FY 2024. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if, necessary, to any softening economic condition.

Overall property valuation trends as depicted by building permit activity, land development applications, site plan applications, and building inspections point to short-term slowing growth. New construction permitting remains strong but slightly lower than seasonal averages over the past two years. Most of the new permits issued are for one-and two-family residential units.

The Board directed a departure from the millage-neural rate in budget policy and reduced the rate to the rolled-back rate for the three county-wide levied millage rates: the General Fund, Water Pollution Control, and Conservation Collier, as well as the Unincorporated Area General Fund. Accordingly, the General Fund property tax rate decreased from \$3.5645 to \$3.2043, the Water Pollution Control tax rate dropped from \$0.0293 to \$0.0263, the Conservation Collier tax rate saw a reduction from \$0.2500 to \$0.2242, and the Unincorporated Area General Fund tax rate decreased from \$0.8069 to \$0.7280. These reductions resulted in a decrease in the ad valorem tax levy of approximately \$61 million.

The adopted General Fund property tax rate of \$3.2043 for FY 2024 is low compared with other Florida Counties, but is possible given the County's strong and stable tax base. The State of Florida Statutory General Fund tax rate ceiling is \$10.0000 per \$1,000 of taxable value. Overall, the County's aggregate adopted millage rate of \$4.0004 is lower than the aggregate rolled back millage rate of \$4.0025. The adopted aggregate millage rate is a product of all property taxes levied under

the County's authority including twenty-three (23) MSTUs and other dependent districts levying taxes and does not include debt service levies.

Property taxes comprise 65% of all General Fund revenue sources and 28% of the County's total net budget. While property taxes are a flexible source of revenue, continued attempts at the state level to curtail local control of these taxes reduce predictability and consequently budget certainty. Going forward, diversification of the County's general revenue mix will continue to be a topic of conversation with policymakers. This discussion must center on unrestricted revenue streams that can be utilized for all general governmental programs or initiatives and not those that are statutorily controlled as to purpose and function.

#### **Capital Investment**

For FY 2024, the County has appropriated \$707 million toward various general governmental, public utility and other capital project initiatives. County leadership is mindful that maintaining current and future capital infrastructure is of critical importance and to that end, a careful balance of resources is annually; devoted to operations necessary to service an expanding customer base; allocated to maintain existing capital infrastructure; and reserved to maintain and replace new infrastructure coming online.

The capital appropriation includes \$30 million in anticipated collections of the local option infrastructure sales tax. Five years after Collier County voters approved the local option infrastructure sales tax, the process and methodology required for budgeting, tracking, managing, and reporting on all facets related to the collection and expenditure of tax proceeds, as outlined in the enabling ordinance, remain in place. These funds are earmarked exclusively for capital projects and cannot be utilized for operational costs of infrastructure. Numerous transportation, general governmental, and community infrastructure projects are actively progressing, including the extension of Vanderbilt Beach Road east of Collier Boulevard, the construction of new and replacement bridges, Emergency Service Center enclosed bay, the main campus chiller plant, new EMS station, a mental health facility, a Sheriff's forensic and evidence facility, a State Veteran Nursing Home, and other community initiatives. Collections to date have surpassed the \$420 million mark and the County is set to sunset the tax on December 31, 2023, two years ahead of schedule.

Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the County's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors. Capturing the ad valorem revenue associated with new construction and potentially with taxable value increases to; fund asset and infrastructure replacement and maintenance; and maintain service levels expected by County residents and visitors continues to represent one of the most important policy decisions faced by the elected leadership, especially knowing the strong reliance upon this source of funding.

#### **Short Term and Long-Term Debt**

Issuing strategic short term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, the historically low cost of capital environment which has existed provided a unique opportunity to lock in very low interest rates and capitalize on the County's exemplary credit rating.

As such the County has issued since April 2018, \$513 million in general governmental and enterprise debt to fund several strategic initiatives including:

- April 2018 commercial paper draw of \$12 million to purchase 60 acres for construction of an amateur sports complex
- Series 2018 Tourist Development Tax bonds totaling \$62.9 million dated October 2018 to finance construction of amateur sports complex facilities
- Collier County Water/Sewer District revenue bonds dated April 2019 in the amount of \$76.2 million to finance the acquisition, construction and equipping of various utility capital improvements servicing the northeast area of Collier County
- Strategic purchase in July 2019 of the Golden Gate Golf Course for \$28 million through a taxable competitive bank loan
- Series 2020 A&B tax exempt and taxable debt in the amount of \$115 million dated October 2020 for strategic eastern lands property acquisition, construction of stormwater facilities and improvements to various park and recreation aquatic facilities
- June 2021 authorization to borrow commercial paper in an amount not to exceed \$10 million for infrastructure and facility improvements within the Pelican Bay MSTU&BU
- Collier County Water/Sewer District revenue bond dated July 2021 in the amount of \$128.9
  million to finance the Golden Gate City potable water transmission mains expansion, the
  utility infrastructure expansion in the northeast service area to serve future residents and
  business and provide funding for Government Operations Park facility for the Districts
  business and field operations
- July 2022 authorization to borrow commercial paper in an amount not to exceed \$30 million for the construction of the extension of Vanderbilt Beach Road
- July 2023 authorization to borrow commercial paper in an amount not to exceed \$50 million for the construction of the North Collier Water Reclamation Facility Pretreatment Facility and Public Utility Renewal Projects

The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date over \$531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3.1 million annually with this recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$66.7 million and represent 3.4% of the County's net adopted FY 2024 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

#### **General Fund Reserves**

The General Fund's budgeted reserve position (all reserve types) has grown by \$54 million since FY 2012 to \$72.2 million. This reserve position represents 11.7% of General Fund non-reserve expenses which is above the minimum policy threshold of 8.0% and below the 16% ceiling established within the FY 2024 adopted budget policy. Adequate General Fund reserves within policy levels are the cornerstone of general governmental financial flexibility and provide the County with options for responding to unexpected or changing public policy dynamics, natural disasters, and a buffer against other forms of external agency risk.

#### **Compensation Administration**

The strategic goal of Collier County Government is to provide a market-based compensation program that meets the following goals:

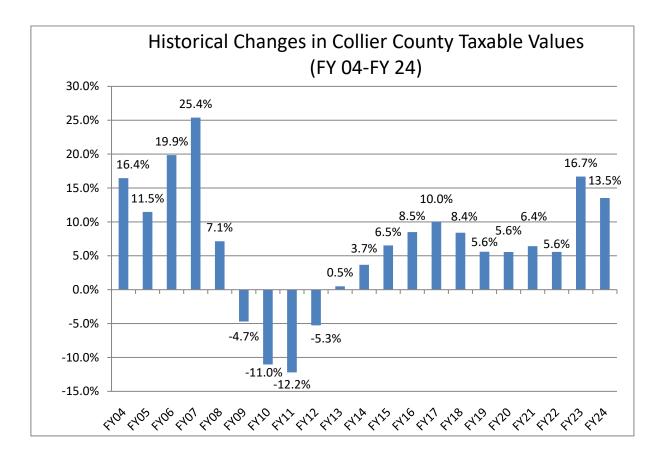
- 1. Facilitates the hiring and retention of the most knowledgeable, skilled and experienced employees available.
- 2. Supports continuous training, professional development and enhanced career mobility.
- 3. Recognizes and rewards individual and career achievements.

The following table provides a look at previous Board approved compensation plan adjustments.

| Program<br>Component       | FY 15              | FY 16              | FY 17 | FY 18 | FY 19 | FY 20                                       | FY 21                             | FY 22  | FY 23  | FY24          |
|----------------------------|--------------------|--------------------|-------|-------|-------|---|-----------------------------------|--|--|---------------|
| General Wage<br>Adjustment | 2.00% /<br>\$1,000 | 1.50% /<br>\$1,000 | 3.00% | 2.90% | 2.00% | \$1,200<br>represents<br>average of<br>2.2% | Greater of<br>\$1,200 or<br>2.00% | \$1,000 @<br>10/1/21;<br>\$1/HR<br>@8/1/2022 | 8% Staff;<br>6.5%<br>Directors;<br>5% Dept.<br>Head and<br>Above | 5.00%         |
| Merit Program              | 0.00%              | 0.00%              | 0.00% | 0.00% | 0.00% | 0.00%                                       | 0.00%                             | 0.00%  | 0.00%  | 1.50%         |
| Pay Plan<br>Maintenance    | 0.00%              | 1.50%              | 0.00% | 0.60% | 0.00% | 0.50%                                       | 0.80%                             | Avg. 8.5%<br>@1/1/22                         | 0.00%  | 0.50%         |
| Total                      | 2.00%              | 3.00%              | 3.00% | 3.50% | 2.00% | Average of 2.7%                             | Average of 2.8%                   | Average of ≈12.5%                            | See Above  | Average of 7% |

#### **State and Local Economic Conditions/Outlook**

Over the next two (2) years, Collier County's taxable value could slow to an average of roughly three (3) percent annually. Continual monitoring of tax base trends and tracking of leading community development and other economic indicators is important considering the County's heavy reliance upon property tax revenue. The following chart provides a historical account of taxable value changes.



State budget and legislative initiatives must be watched closely each year to gauge the impacts of potential revenue loss and or programmatic/service shifts to local government. Unfunded mandates can pose a serious threat to a local government service delivery and fiscal stability.

The FY 2025 budget (coming fiscal year) will continue to pose extreme challenges, given the need to maintain sufficient budgeted reserves; preserve the agency's superior investment credit rating and related cash positions; fund infrastructure maintenance and replacement; sustain public safety and high value public services; and continue to invest in human capital necessary to advance the organization and serve the citizens of Collier County. County staff will continue to shape the organization to deliver high quality best value services to residents and visitors of this wonderful community we call home.

#### **Budget Priorities**

Multi-year budget priorities will include an emphasis on funding dedicated to the maintenance and replacement of the County's expansive infrastructure investments and operation of programs and facilities, aligning with the evolving service needs of a growing resident and visitor base. The budget framework underscores the significance of flexibility, anticipating adjustments in response to economic fluctuations, ensuring community resilience in the face of natural disasters, and adapting to new policy and operational standards through a priority-based budgeting lens. Moving forward the analysis of business operations and their alignment with the organizational structure utilizing

internal and external resources will be crucial for achieving and maintaining operational efficiency. This evaluation will ensure that the county's activities are in line with its strategic priorities and objectives and allow for timely adjustments to optimize performance.

#### Summary

Collier County Government remains committed to achieving its Vision Statement "To be the best community in America to live, work, and play." Achieving this vision requires the cooperation of all County government agencies. My sincere gratitude is extended to everyone in Collier County Government that participated in the development of the FY 2024 budget.

Respectfully submitted,

Amy Patterson, County Manager

### **Economic Overview**

#### **History**

Collier County Centennial - In 2023, Collier County will be celebrating 100 years.



Florida Governor Carey A. Hardee (seated on left), Barron Collier (third from right) and Governor D.W. Mcleod on far right

Collier County was created on May 8, 1923 when Florida Governor Cary A. Hardee signed Senate Bill 149, Chapter 9362, officially creating Florida State's 62nd county.

Today Collier County encompasses 2,305 square miles of land. It is the second largest county by size in the state of Florida (behind Palm Beach County) as well as bigger than both the states of Rhode Island and Delaware.

Collier County has been a home for southwest Floridians for over 10,000 years. Our earliest residents were the Paleoindians, hunter - gatherers who lived among an abundance of Ice Age megafauna such as Columbian mammoths and saber – toothed cats. These residents enjoyed a dry, temperate grassland and could be considered our area's first snowbirds. Our county was also once part of the Calusa domain, which extended from the Ten Thousand Islands all the to the far reaches of Charlotte Harbor. The Calusa, or "fierce people," defended our coast from any attempts at Spanish colonization until their eventual demise in the 1700s.



Shows two Seminole children in a camp in Big Cypress

The Seminoles of north Florida made their way to what would become Collier County in the early 1800s, hunting in the high prairies of our northern interior and living in the cypress swamps in the south. While a variety of black, white, and Hispanic settlers found their way into the region throughout the 1850s and 1860s, it was not until the 1870s that permanent settlement began in the towns and communities that would become Everglades City, Marco Island, Immokalee, and Naples.

Politically, Collier County has held many names. When the State of Florida was established in 1845, we were part of Monroe County, with our county seat residing in Key West. In 1887 we were part of the newly formed Lee County, and while a trip to the county seat in Fort Myers was certainly less burdensome than Key West, it still made getting business done difficult for the residents of the southern portion of the county. This relative isolation of these southern communities also slowed their growth considerably, even as the rest of Florida was blossoming by the early 20th century. Naples, Marco, Caxambas, and Everglade could only be accessed easily by boat. A road connecting Immokalee to Fort Myers had only finally opened in 1917. Railroads only went as far as Fort Myers until the mid – 1920s. Despite the isolation, there were many people with money, affluence, and influence who saw the potential of this region and who were ready to make investments in its future.

In 1911, an advertising magnate from Tennessee by way of New York named Barron Gift Collier visited Florida for the first time. He stayed at his friend John Roach's island in the Pine Island Sound off the coast of Lee County, Useppa. Collier quickly became enamored by the beauty and resources — the tourism potential — that the region offered and bought Useppa Island from his friend. Roach also introduced Collier to his property in south Lee County at Deep Lake, a citrus grove with a narrow gauge railroad track that was a little over 10 miles from the town of Everglade. Collier bought that from Roach as well, in 1916. Collier's investment in the region continued, and between 1921 and 1923 alone he accumulated over one million acres of land in south Lee County.

Knowing that his business ventures would be more successful with better transportation options, he had a keen interest in the Tamiami Trail project, which had been initiated by the State Road Department in 1914 to connect the west and east coasts of south Florida. The project was to be financed by the counties that



this road would go through. Unfortunately for Lee County, a large portion of their project required its investment in pricey engineering and construction, and with a relatively small tax base compared to other counties the project quickly ran out of money and steam. Barron Collier, seeing an opportunity to leave a legacy in an area he loved, offered to fund the construction of the Tamiami Trail through the swamps of the Everglades in exchange for a new county to be formed and named in his honor. On May 8th, 1923 Collier County was officially partitioned from Lee County by the Florida State Legislature. The Town of Everglades (now Everglades City) was the original county seat.

Construction site at the Tamiami Trail. Temporary railroad with Ford motor-car

#### **Collier County Historical Events**

- April 26<sup>th</sup>, 1928- The Tamiami Trail was officially opened to traffic in Everglades, completing the first paved highway between Tampa and Miami.
- <u>December 23, 1943</u> The U.S. Army activated a military base at Naples Army Air Field to train pilots for aerial combat during World War II.
- March 20<sup>th</sup>, 1944 A 5,600-acre tract of land was deeded to the state for preservation as Collier-Seminole State Park.
- <u>December 6<sup>th</sup>, 1947</u>- President Harry S. Truman dedicated Everglades National Park in Everglades City.

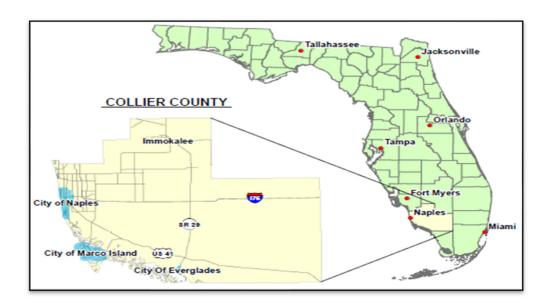
#### **Collier County Historical Events - Continued**

- March 20, 1954 Following extensive logging of the region in the 1940s and 50s, the Corkscrew
  Cypress Rookery Association was established to acquire and protect the last remaining stand of
  mature bald cypress in South Florida. This 45-acre tract became the Corkscrew Swamp
  Sanctuary maintained today under the stewardship of the National Audubon Society.
- <u>June 9, 1959</u>- Collier County residents voted to move the County seat from Everglades City to East Naples by a margin of 641 votes.
- October 13, 1961- State Representative James Lorenzo Walker and Collier County Commission Chairman Henry B. Watkins, Jr broke ground for the new \$1.6 million County Government Center in East Naples.
- <u>February 11, 1968</u>- Everglades Parkway, better known as Alligator Alley, was officially opened to traffic in Collier County.
- October 11, 1974

   The 93<sup>rd</sup> U.S Congress approved the establishment of the Big Cypress National Preserve.
- October 10, 2000- The Collier County Administration Building at the government center was named in honor of W. Harmon Turner. Turner served as the County's first engineer, public works director and County manager.
- <u>June 16, 2022</u>- Collier County's Board of Commissioners names Amy Patterson as the County's first female County Manager.

#### **Map of Collier County**

Below is a map of Collier County and its location in relation to the state of Florida.



- 5/25/49 The Florida State Legislature approved a new charter for Naples, changing it from a town to a city.
- 6/30/53 By act of the Florida Legislature, the Town of Everglades officially became the City of Everglades.
- 8/29/97 After five failed attempts at incorporation, Marco Island became Florida's 398th city.

#### **Demographics**



Collier County is a non-chartered county established under the constitution and the laws of the State of Florida. Collier County continues to experience population growth, as it has over the past several decades. The permanent population has increased from approximately 38,000 residents in 1970, to the April 1, 2023, countywide population projection of 399,480 (extrapolated from 2023 Florida Population Studies estimates and projections prepared by the University of Florida's Bureau of Economic and Business Research (BEBR)). Data from the Collier County Comprehensive Planning Section and BEBR indicates that the County's population will grow by 37,420 by 2030 – an average of 1.8% annually.

Collier County continues to be a favorite tourist destination during the winter months between November and April when the population swells to approximately 479,000, around twenty percent (20%) higher than the permanent population adjusted to fiscal year. The seasonal population is projected to be approximately 520,000 by the year 2030.

Current U.S. Census data shows Collier County's median age to be 53.2 years compared to the Florida median of 42.7 years and the U.S. median of 39.0 years. The latest available figure from the U.S. Census Bureau for Collier County median household income is \$80,815, which is \$11,512 above the State figure. According to the Florida Department of Economic Opportunity, Collier County's unemployment rate for October 2023 was 3.1%. This rate is lower than the October 2023 national unemployment rate of 3.9% and is slightly higher than the statewide unemployment rate of 2.8%. The national, state, and Collier County unemployment rates have increased slightly in the last year.

#### **Economic Conditions**

In FY 2013, the Office of Business & Economic Development (OBED) was created to work with state and local economic development organizations, assisting in the retention, relocation and/or expansion of

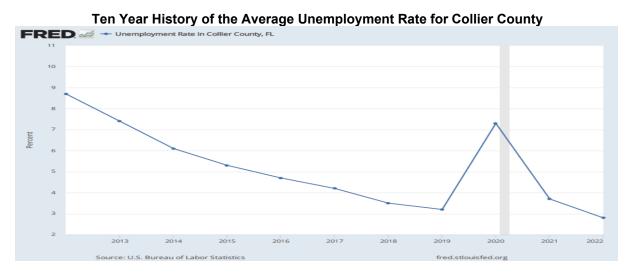


existing businesses, in addition to the attraction of new business opportunities. A partnership between the County Office of Business & Economic Development and the chamber's Partnership for Collier's Economic Future, known as **Collier EDO**, has as its mission to be an effective force in improving the quality of life for all County residents and visitors. The partnership promotes economic development initiatives that will diversify the economy, create high value-added jobs, increase average wages, improve

productivity and growth rate, facilitate capital formation, preserve and enhance the natural environment, and enable all County residents to have a meaningful opportunity for upward mobility.

In FY 2021, a \$15 million incentive was approved for the construction of Great Wolf Lodge, set to open in 2026. The first milestone was achieved on time, as well as the second milestone of 50% completion in May 2023. In addition, Collier EDO manages the Immokalee Culinary Accelerator, a state-of-the-art facility that offers budding culinary businesses over 5,000 square feet to plan, prepare, cook, and package their culinary creations for distribution. The Immokalee Culinary Accelerator is currently serving 11 members and 3 in certification. In certification support, the Accelerator assists the member in completing the Department of Business and Professional Regulations (DPBR) and other state regulation standards and inspections to operate food businesses in the County.

The recent economic landscape for the January to September 2023 period continued to range from a stable growth economy to an economy that suffered from a lack of affordable housing, product shortages, supply line disruptions, worker shortages, and increased inflation. In addition to the inflation and supply chain issues, in September 2022, Collier County was hit with a late season hurricane, lan. lan devastated the local beaches and caused close to \$1 billion in damages. While the County is continuing to recover from the impacts of Hurricane Ian and high inflation, the County's economy continues to exhibit growth. The County is seeing improved unemployment with a rate lower than state and national averages, bellwether industries performing well; median household income remaining one of the highest in the State; strong real estate market with median home values on the rise; robust new construction permitting and increasing taxable values for the twelfth consecutive year.



A strong resurgence of tourism within the County, increasing 46.7% year over year, has invigorated the local hospitality and restaurant sectors that were devastated by the 2020 economic shutdown. Similar impacts to local government revenues can be seen with increasing sales tax revenues, state shared revenues, gas tax revenues and tourism-development tax revenues. As we usher in 2024, all County economic, demographic, housing, and permitting indicators point to stable growth, even in the wake of continued hurricane recovery/mitigation efforts and economic factors. Senior leadership regularly evaluates all economic indicators, and the organization is always positioned to respond, if necessary, to any softening of economic conditions.

Vacancies in industrial space remains at 1.2% through 2023. In addition, 100% of under construction properties are already preleased. The County's Manufacturing Gross regional Product (the sum of all the value added produced within the County in a year), grew from under \$400 million in 2008 to over \$1 billion in 2022. These establishments generated 5088 jobs with average earnings of \$80,239 in 2022. Naples also is well-positioned to service both the outer Tampa and Miami metros and has started to develop a logistics and warehousing cluster. Collier County has easy access to I-75, which provides routes to Port Everglades and Southwest Florida International Airport. This is further evidenced by the Uline Corporations moved into a newly constructed 1 million square foot distribution center in the City Gate Commerce Park, in the Third Quarter of 2023, generating approximately 275 jobs. Amazon has also invested in a last mile distribution center in the area, expected to generate over 100 jobs.

The following table provides a history employment by major industries in Collier County:

| Employment by Industry  Collier County        |         |         |         |         |         |         |         |         |
|---|---------|---------|---------|---------|---------|---------|---------|---------|
| Industry                                      | 2015    | 2016    | 2017    | 2018    | 2019    | 2020    | 2021    | 2022    |
| Agriculture, Forestry, Fishing and Hunting    | 4,227   | 3,683   | 3,703   | 3,309   | 2,897   | 2,830   | 2,769   | 2,564   |
| Mining, Quarrying, and Oil and Gas Extraction | 41      | 44      | 43      | 45      | 20      | 25      | 27      | 28      |
| Utilities                                     | 193     | 181     | 193     | 223     | 210     | 199     | 195     | 194     |
| Construction                                  | 13,332  | 14,685  | 15,094  | 16,828  | 17,324  | 16,851  | 17,835  | 19,092  |
| Manufacturing                                 | 3,355   | 3,682   | 3,840   | 4,129   | 4,537   | 4,820   | 4,994   | 5,158   |
| Wholesale Trade                               | 3,238   | 3,438   | 3,525   | 3,793   | 4,184   | 4,107   | 4,266   | 4,542   |
| Retail Trade                                  | 20,605  | 21,203  | 21,584  | 21,753  | 21,776  | 20,882  | 21,441  | 22,015  |
| Transportation and Warehousing                | 1,468   | 1,688   | 1,645   | 1,861   | 1,953   | 1,828   | 2,117   | 2,620   |
| Information                                   | 1,431   | 1,492   | 1,368   | 1,273   | 1,335   | 1,176   | 1,077   | 1,160   |
| Finance and Insurance                         | 3,854   | 3,938   | 4,037   | 4,001   | 4,132   | 4,210   | 4,442   | 4,595   |
| Real Estate and Rental and Leasing            | 3,935   | 3,773   | 3,966   | 4,006   | 4,270   | 4,063   | 4,488   | 4,889   |
| Professional and Technical Services           | 5,601   | 5,516   | 5,486   | 5,609   | 5,893   | 6,084   | 6,919   | 7,632   |
| Management of Companies and Enterprises       | 524     | 412     | 366     | 358     | 334     | 385     | 446     | 513     |
| Administrative and Waste Services             | 8,343   | 9,824   | 9,551   | 9,642   | 10,104  | 9,859   | 10,228  | 10,925  |
| Educational Services                          | 1,756   | 1,800   | 1,881   | 1,927   | 1,972   | 1,855   | 1,981   | 2,066   |
| Health Care and Social Assistance             | 17,558  | 18,875  | 19,184  | 19,938  | 20,547  | 20,425  | 21,238  | 22,238  |
| Arts, Entertainment, and Recreation           | 7,080   | 7,382   | 7,186   | 7,234   | 7,099   | 6,588   | 7,022   | 7,592   |
| Accommodation and Food Services               | 19,070  | 19,874  | 20,695  | 21,692  | 22,581  | 18,648  | 20,404  | 21,434  |
| Other Services, Except Public Administration  | 5,952   | 6,202   | 6,215   | 6,435   | 6,542   | 6,122   | 6,584   | 6,962   |
| Unclassified                                  | 21      | D       | 73      | 87      | 111     | 106     | 89      | 296     |
| Total, all industries                         | 121,583 | 127,703 | 129,634 | 134,144 | 137,820 | 131,064 | 138,557 | 146,512 |

Source: Florida Department of Economic Opportunity, Quarterly Census of Employment and Wages

Source: 2023 Employment and Economic Indicators - Southwest Florida Economic Almanac Series

To further promote economic growth, diversify the economy and encourage high-wage job creation, the Board of County Commissioners has placed increased focus on expanding and creating new Economic Innovation Zones. These zones encompass a specific geographic area and derive dedicated economic development funding through tax-increment revenues. The Ave Maria Innovation Zone was authorized in June 2015, the Interchange Activity Center No. 9 (IAC9) Innovation Zone was authorized in June 2018, and the Golden Gate City Economic Development Zone was authorized in November 2018. The County's Innovation Zone program has facilitated projects in all three Zones. On April 25, 2023, the County supported advanced manufacturer Azimuth Technology to open a new operation in the IAC9 Zone. On May 9, 2023, the County approved up to \$788,879 for Project CENTRO, the First Class-A commercial facility in the Golden Gate City Economic Development Zone. On August 22, 2023, Dialum Glass was approved for \$1.5 million for an advanced manufacturing facility in the Ave Maria Innovation Zone.

Further boosting economic incentives, in June 2018, five U.S. Census tracts in Collier County were among 427 areas statewide that were named federal low-tax Qualified Opportunity Zones— three areas in and around Immokalee, one in Naples Manor and one in Golden Gate City. Opportunity Zones are an economic and community development tax incentive program that provide a new impetus for private investors to support distressed communities through private equity investments in businesses and real estate ventures. The incentive is deferral, reduction, and potential elimination of certain federal capital gains taxes.

Sports tourism also is a burgeoning segment of the County's economy. The East Naples Welcome Center within the East Naples Community Park was completed in early 2022. The park continues to host the Minto U.S. Open Pickleball Championship.



Phase one of the new \$100 million Paradise Coast Sports Complex opened in October of 2020 and completion of four additional fields was done in October 2023. Additional phases will add more fields. Once complete, the facility which will contain 21 multipurpose fields, a world class outdoor fitness center, food truck and food pavilion and championship stadium. The complex will not only attract national tournaments, but also fulfill a need for local field play for popular sports such as soccer and baseball.

#### **In Summary**

Collier County, Florida continues to maintain a stable superior investment quality credit rating from all three major rating agencies. In April 2023, Fitch affirmed Collier County's Florida Issuer Default Rating (IDR) as AAA. The IDR of 'AAA' reflects Fitch's expectations for the continuation of strong tax base, population and economic activity growth in the county, reflected in robust revenue, labor force and income gains. The IDR also reflects the county's historically solid operating performance characterized by high independent revenue raising ability, solid expenditure flexibility, and maintenance of sound reserve levels. Fitch Ratings affirmed the County's issuer credit rating (ICR) of AAA in April 2023. Likewise, Moody's Investor Services and Standard and Poor's have assigned issuer credit ratings of Aaa and AAA, respectively, to Collier County. Aaa/AAA are the highest ratings assigned by the major credit agencies and these ratings indicate that the obligor's capacity to meet its financial commitments is extremely strong. The County is one of only a handful of local governments in the State of Florida with the highest credit rating from Fitch, Standard and Poor's and Moody's Investor Services.



Collier County boasts attractions and amenities which foster community and economic development. The Minto US Open Pickleball Championship continues to grow in both size and popularity, a documented sports tourism driver to the area. The amateur sports complex will only enhance the image of Collier County as a sports tourism destination. There are also numerous other recreation and educational opportunities which can be enjoyed by visitors due to our proximity to the Everglades and Ten Thousand Islands. Enjoy pristine natural wilderness perfect for bird watching or outdoor adventures within close proximity of

white sand beaches, exceptional accommodations, family attractions, upscale shopping, arts, culture, and world-class dining throughout the County.

The citizens of Collier County are not the only ones who rank the area highly:

- Naples ranked 6th Best Place to Live in U.S. News & World Report (Source)
- Naples ranked 3rd best city in Florida to start a Business in 2023 (Source)
- Naples ranked 6<sup>th</sup> Best Place to Retire by U.S. News & World Report and the #1 Safest City (Source)
- Collier county ranked as 5th in Florida for well-being (Source)
- Great golfing location for business executives: with 85 golf courses, Collier County ranks 1st in Florida for golf courses per capita (Source)
- Naples named best beach town to live in. (Source)
- You can breathe safely as Collier county received an A-grade for air quality by the American Lung Association for 2023 (Source)
- Scholaroo ranked Naples as the best place to live based on factors including crime and safety, economy, quality of life, healthcare, and infrastructure. (Source)

Collier County is positioned to capture residential, commercial, and high technology opportunities through its strong infrastructure base, quality of life, natural amenities, transportation network and commitment to an organized public-private strategic economic development program. Collier County's blend of cultural and recreational amenities and unique quality of life are enjoyed by both those who visit this destination or call this extraordinary community home. The County, through its elected and appointed leadership, strives to be the best community in America to live, work, and play.



Gordon River Greenway

## Aligning Tactical Budgets with the Strategic Policy Model

The annual budget document serves as a tactical financial plan, allocating resources for one-year initiatives, activities, and projects to advance long-term policy objectives. While primarily a tactical tool, it also incorporates strategic elements. The budgetary plan commences with a detailed overview of annual budget policies, outlining the tactical issues slated for funding. In addition to addressing short-term goals, the budget strategically programs funds for reserves. These reserves are for future asset maintenance, replacement, and contingencies such as vehicle and equipment replacement, natural disasters, and unforeseen risks. The County's reserves support vital strategic positions, underscoring the importance of judicious resource allocation amid competing short-term and long-term funding priorities. As the County's general governmental and enterprise capital assets expand, consistent funding for long-term asset maintenance and replacement gains heightened significance. Notably, for FY 2024, capital projects and reserves account for \$740 million, representing 26.4% of the County's \$2.8 billion budget.

# Impact of County-Wide Planning Processes on the Budget Development

Throughout the year, several interconnected planning processes significantly shape the development of the annual budget document. Long-range planning initiatives play a pivotal role in the budget development including the Long-Range Transportation Plan, the Master Mobility Plan, the Water and Wastewater Master Plans, the Capital Improvement Element (CIE), the Annual Update and Inventory Report (AUIR), and concurrency planning. (These plans are explained with more detail further down.) These plans are formally submitted to the Board of County Commissioners (Board) for their review, consideration, and final approval, at the same time gathering valuable stakeholder input. These planning processes are fundamentally geared towards capital programs, budgets, and desired outcomes, establishing the bedrock for strategically planning budgeted capital expenditures.

Furthermore, the Agency's strategic planning process wields substantial influence over the development of both operational and capital budgets. The County's Strategic Plan, initially adopted by the Board for Fiscal Year 2007, was significantly revised for Fiscal Year 2012, and the strategic direction was reaffirmed during the Board's Strategic Planning Workshop in February 2014. A recent milestone in this ongoing process occurred on February 21, 2023, when the Collier County Board of Commissioners convened a workshop to discuss the results of the County's Strategic Plan Review Process. Spearheaded by the County Manager, county staff actively engaged in an extensive review of the existing Strategic Plan framework, conducting multiple strategic planning workshops and meetings. Core Values and Strategic Focus Areas were refined while preserving the existing Mission and Vision Statements. With valuable direction from the Board, staff developed a list of Board and County Manager priorities. This updated framework, along with Board and County Manager priorities, establishes a clear roadmap for resource allocation, ensuring cohesive alignment between strategic goals and budget decisions throughout the year maintaining focus on fulfilling the County's overarching vision and the fiscal priorities.

## Strategic Planning and Budget Integration

#### Strategic Plan Framework

The application of the Strategic Planning Pyramid (Exhibit A) as the foundational framework for strategic planning serves as a crucial mechanism to align the Board's values and overall vision for the County with identifiable, measurable priorities. This strategic alignment isn't confined to a theoretical construct; it permeates throughout the organizational structure. In the day-to-day operations, individual departments and divisions integrate this strategic framework as a guiding force when developing their annual operational

plans. This ensures that the objectives and actions undertaken by each business unit resonate with the vision set by the Board.

#### Exhibit A



To support this integration, the Budget Office assumes a pivotal role. It acts as the linchpin, ensuring a seamless connection between County priorities and the intricate budget development process. By diligently overseeing this alignment, the Budget Office plays a critical role in converting strategic aspirations into tangible fiscal plans. This comprehensive approach facilitates a unified trajectory where strategic goals are not just lofty ideals but are pragmatically embedded in the fabric of the County's day-to-day operations and fiscal decision-making.

The budget serves as a comprehensive road map guiding Collier County's endeavors to fulfill the Board's Vision Statement: "To be the best community in America to live, work, and play." and its Mission: "To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow." Moreover, the budget integrates with the County's strategic focus areas and associated strategic objectives providing a tangible link to the overarching agency goals.

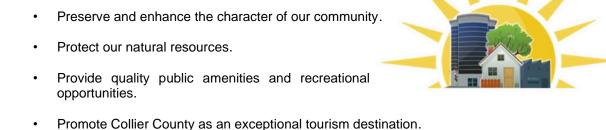
#### **Strategic Focus Areas:**

#### I. Quality of Place (QP)

To preserve and enhance the health, safety, welfare, quality, character, and heritage of our neighborhoods and communities.

#### **Strategic Objectives:**

- Support and enhance our commitment to robust public safety services.
- Support access to health, wellness, and human services.



#### II. <u>Infrastructure and Asset Management</u> (IAM)

To plan, build, and maintain our critical infrastructure and assets to ensure their sustainability and resiliency for current and future needs.

#### **Strategic Objectives:**

- Plan and build public infrastructure and facilities to effectively, efficiently, and sustainably meet the needs of our community.
- Optimize the useful life of all public infrastructure and resources through proper planning and preventative maintenance.
- Prepare for the impacts of natural disasters on our critical infrastructure and natural resources.
- Use the Annual Update and Inventory Report (AUIR) and other planning tools to establish and implement plans that concurrently provide public infrastructure.



- Develop and utilize partnerships to ensure that government facilities meet public expectations.
- Provide services and programs that sustainably manage the County's waste.

#### III. Community Development (CD)

To balance the needs of community growth and development with the protection of our natural resources and environment.

#### **Strategic Objectives:**

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management.
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors.
- Encourage diverse economic opportunities by fostering a business-friendly environment.
- Support comprehensive affordable housing opportunities.
- Operate an efficient and customer-focused permitting process.
- Develop integrated and sustainable plans to protect and manage water resources.

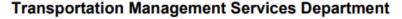
#### IV. Responsible Governance (RG)

To maintain and strengthen public trust and confidence through open and transparent operations, ethical leadership, and proactive community engagement.

#### **Strategic Objectives:**

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management.
- Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors.
- Encourage diverse economic opportunities by fostering a business-friendly environment.
- Support comprehensive affordable housing opportunities.
- Operate an efficient and customer-focused permitting process.
- Develop integrated and sustainable plans to protect and manage water resources.

The interconnectivity between budget programs and the Strategic Plan along with specific program outcomes are identified throughout the budget book utilizing the acronyms (QP, IAM, CD, RG) associated with the four Strategic Focus Areas and specific Program Performance Measures as highlighted in the budget page example below.



# Coastal Zone Management TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

#### Mission Statement

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring, and project management.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| TDC Beach Engineering - QP, CD, IAM  | 4.00                 | 856,300           | 856,300             | -                   |
| Project engineering and management of beach renourishment and maintenance projects as well as beach and pass monitoring. |                      |                   |                     |                     |
| Beach Maintenance - QP, IAM  | 2.00                 | 157,700           | 157,700             | -                   |
| Staffing for County and Marco Island beach maintenance.  |                      |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 93,600            | 93,600              |                     |
| Current Level of Service Budget  | 6.00                 | 1,107,600         | 1,107,600           |                     |
| Program Performance Measures   | 2022<br>Actual       | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Beach Project Management Costs less than or equal to 15% of TDC Category A Revenue                                       | 6.09                 | 9.65              | 7.08                | 8.44                |

#### **Strategic Plan Annual Process**

The following is the high-level view of the strategic plan annual approach, from a process perspective:



Utilizing this approach, the strategic planning cycle begins with ongoing feedback from senior staff and citizens. The proposed plan resulting from the stakeholder input is presented to the Board for their input and approval and the outcome forms the basis for budget and operational planning for the following fiscal year. Performance measures supporting the strategic and operational levels are reviewed, updated, and acted upon as necessary.

Copies of the current and prior Fiscal Year Strategic Plans can be found on the County's website by following the link <a href="https://www.colliercountyfl.gov/government/county-manager-operations/strategic-plan.">www.colliercountyfl.gov/government/county-manager-operations/strategic-plan.</a>

#### VALUES

- Leadership
- Ethics
- Accountability
- Dedication
- Service



#### VISION

To be the best community in America to live, work, and play

#### MISSION

To deliver high-quality and best-value public services, programs, and facilities to meet the needs of our residents, visitors, and businesses today and tomorrow

#### **BOARD PRIORITIES 2023**

- Strategic Plan Budget Integration
- · Sheriff's Office Evidence/Forensics Building (GOBP)
- Affordable Housing
  - Golf Course Project (Housing, Golf
     Stormwater/Utility Partnership Projects Course, Nursing Home)
  - Strategic Real Estate acquisition and management
- Health & Safety
- Mental Health Receiving Facility
- AUIR (Annual Update & Inventory Report)
- Parks. Marinas & Beaches
- Beach Berm Replacement
- Beach Renourishment Program
- Beach Parking and Boat Ramp Additions
- · Human Resources Recruitment and Retention to position Collier County as an employer of Choice

- · Hurricane Preparedness and Hardening
- 800 MHz Radio System and System Hardening & Upgrade
- Transportation
  - Vanderbilt Beach Road Extension
  - Pine Ridge Road Improvements
  - Immokalee Complete Streets Tiger Grant Project (Transit, Stormwater, Transportation)
  - Roadway resurfacing program
- Water resources
  - · Golden Gate City Infrastructure & Economic Development Masterplan
  - Northeast Regional Utility Program
  - North Collier Water Reclamation Facility Headworks Project
  - · Septic to Sewer Conversion
- Well to Potable Water Conversion

#### **COUNTY MANAGER PRIORITIES**

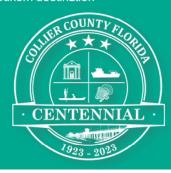
- Asset Management
  - · Cyber Security Initiatives
- Asset Management and Preventative Maintenance
- Capital Improvement Masterplans (5 10 20 years)
- Communication
  - · CMA review & updates
  - Public Outreach and Communication outreach
  - · Public Portals to interact with County Government
- User fee & Rate Studies
- DAS Facility and Service Expansion-Northeast
- IT Masterplan
- · Master Space planning and utilization for County Facilities
- Utility Masterplan & Solid Waste Strategy
- Stormwater and Natural Resources
- · Stormwater Telemetry & SCADA (supervisory control and data acquisition)
- Estates Swale Maintenance/ Restoration

# **COLLIER COUNTY STRATEGIC PLAN 2023**

## **QUALITY OF** PLACE.

#### **OBJECTIVES**

- Support and enhance our commitment to robust public safety services
- Support access to health, wellness, and human services
- Preserve and enhance the character of our community
- · Protect our natural resources
- · Provide quality public amenities and recreational opportunities
- · Promote Collier County as an exceptional tourism destination



## INFRASTRUCTURE AND ASSET MANAGEMENT

#### **OBJECTIVES**

- Plan and build public infrastructure and facilities to effectively, efficiently, and sustainably meet the needs of our community
- Optimize the useful life of all public infrastructure and resources through proper planning and preventative maintenance
- Prepare for the impacts of natural disasters on our critical infrastructure and natural resources
- Use the Annual Update and Inventory Report (AUIR) and other planning tools to establish and implement plans that concurrently provide public infrastructure
- Develop and utilize partnerships to ensure that government facilities meet public expectations
- Provide services and programs that sustainably manage the County's waste

## COMMUNITY DEVELOPMENT

#### **OBJECTIVES**

- Implement prudent and inclusive policy development through effective planning for transportation, land use, and growth management
- · Design and maintain an effective transportation system to reduce traffic congestion and improve the mobility of our residents and visitors
- Encourage diverse economic opportunities by fostering a business-friendly environment
- Support comprehensive affordable housing opportunities
- Operate an efficient and customer-focused permitting process
- · Develop integrated and sustainable plans to protect and manage water resources

# RESPONSIBLE **GOVERNANCE**

#### **OBJECTIVES**

- · Lead by example with positive and purpose-driven actions
- Promote data-driven decision-making through performance management, continuous improvement, and measurable results
- Safeguard taxpayer money by promoting fiscal stewardship and sound budget oversight
- Encourage active community engagement and participation
- Foster a high-performing work culture with transparency and accountability
- Maintain a fully responsive, best-in-class emergency management capability
- · Recruit, develop, assess, and retain a high-quality workforce
- Support the Collier County Constitutional Officers in the execution of their responsibilities

## Long Range Planning

In addition to focusing on the upcoming one-year term for budgeting purposes, an important component of performance management reporting is prospective in nature, spanning a 5-10 year horizon. Performance measurement reporting directly indicates whether programs are on track for attaining the current year's goals given the year's budget, but also provides an indicator of whether the current year's activities are likely to lead to achievement of the 5-10 year objectives and requirements.

#### **Master Mobility Plan (MMP)**

In the past several years, Collier County has seen dramatic fluctuations in development trends. These fluctuations make it challenging to adequately plan for the timing of future transportation improvements. To address this demand, Transportation Planning and Comprehensive Planning developed the concept of a Master Mobility Plan (MMP) to address the transportation mobility needs of Collier County. The MMP is focused on demand management and coordination to reduce the need for transportation infrastructure. Staff is continuing to vet and explore the ideas approved within the MMP.

#### Three Year Budget Projection for Principal Ad Valorem Tax Supported Funds

On an annual basis, the Office of Management and Budget (OMB) prepares a three (3) year projection of revenues and expenses within the primary ad valorem funds – the General Fund and Unincorporated Area General Fund. This analysis provides the Board of County Commissioners with important data covering millage rate assumptions, general corporate revenue trends, and the impact of these revenue assumptions and trends on expense patterns over the projection period. This section of the Budget Policy is important and provides the staff and elected leadership with an opportunity to discuss the practical aspects of policy and level of service demands in conjunction with existing and projected revenue streams.

#### Annual Update and Inventory Report (AUIR) and Capital Improvement Element (CIE)

Chapter 163, Part II, Florida Statutes required the County to adopt certain Land Development Regulations (LDR's) to implement its Growth Management Plan adopted on January 10, 1989. One of the LDR's requires the County to, "Provide that public facilities and services meet or exceed the standards established in the CIE required by Section 163.3177 and are available when needed for the development..." This Section of Chapter 163, Part II, Florida Statutes is commonly known as the concurrency requirement. Accordingly, on March 21, 1990, the Board adopted the Collier County Adequate Public Facilities Ordinance No. 90.24, which was subsequently repealed and superseded by Ordinance No. 93-82, as amended by Ordinance No. 96-53. The Adequate Public Facilities Ordinance was subsequently codified in Division 3.15 of the prior Land Development Code (LDC). Ordinance No. 04-41, adopted the current LDC, and provides for the requirements of Adequate Public Facilities within Section 6.02.00.

Section 6.02.02 of the Land Development Code establishes a management and monitoring program for public facilities, which provides for an annual determination of concurrency for Category "A" facilities and identification of additional facilities needs. Category "A" facilities are roads, solid waste, drainage, parks, potable water, and sewer. Section 6.02.02 of the Land Development Code also requires the preparation of an AUIR on Public Facilities for presentation to the Board of County Commissioners (BCC). The findings of the AUIR form the basis for the preparation of the Annual Update and Amendment to the Capital Improvement Element and Schedule of Capital Improvements, proposed projects to be included in the next annual budget, the determination of any Area of Significant Influence (ASI) and the review of the issuance of development orders (excluding roads) during the next year. The AUIR provides an update to the ledger baseline for the real-time Transportation Concurrency Management System database. The preparation and presentation of the AUIR to the BCC meets the requirements of Section 6.02.02 of the Land Development Code for an annual determination of the status of public facilities.

The Capital Improvement Element (CIE) and the Annual Update and Inventory report (AUIR) are required County processes that concentrate upon the same subject matter, the schedule of capital improvements for the County, but prior to FY 2011, each were separate processes. There were a few negative ramifications associated with the separate timing of these two capital improvement processes:

- Section 163.3177 Florida Statutes requires that the County adopt the annual CIE amendment by December 1<sup>st</sup> and the bifurcated process did not allow the County to achieve the statutory requirement.
- 2. Inconsistency between the financial basis of the two processes and the corresponding inconsistency between the projects contained within each due to timing discrepancies.
- 3. The CIE was adopted with 10-month old population projections and 10-month old seasonally adjusted transportation factors.
- 4. Redundancy in staff work effort for capital improvement projects.

The combination of the two processes, with completion in December has allowed for:

- 1. CIE amendment in compliance with the Florida Statutes December 1st adoption requirement.
- 2. A decision-making process for capital improvements based upon the same financial basis.
- 3. One document to the Collier County Planning Commission (CCPC) and the BCC.
- 4. Elimination of data changes and revenue projections inconsistencies between the AUIR and the CIE processes.
- 5. Fewer CCPC and BCC meetings related to capital improvement programming.
- 6. An eight month, rather than a continuous 12-month capital improvement cycle.
- 7. Eliminates redundant preparation process across the County organization.

The combination of the two processes continues to provide a positive fiscal impact with the elimination of redundant meetings and staff duplicative efforts.

### **Budget Policies and Procedures**

The annual budget document is considered a single-use tactical financial plan that appropriates dollars toward one-year initiatives, activities, and projects in furtherance of longer-term policy strategic objectives embodied in the 2023 Strategic Plan. This tactical budgetary plan begins with an examination of annual budget policies which describe in detail the tactical issues to be funded.

While the budget is a tactical tool, components of the budget also program dollars strategically. Multiyear capital project funding for key infrastructure often involves a phased approach and can span three to seven years to achieve project completion. Reserves designated for future asset maintenance and replacement, vehicle and equipment replacement, natural disasters, and unforeseen risks are considered critical strategic requirements that emphasize the need for careful resource allocation among competing short and long-term funding priorities.

As the County's general governmental and enterprise capital assets grow, repeatedly resourcing long-term asset maintenance and replacement becomes increasingly important.

An additional key factor guiding budget development is Florida Statutes require the adoption of a balanced budget (total budgeted revenues = total budgeted expenses). This definition applies to the overall budget and individual county funds. Florida Statutes further require that all funds, including estimated fund balance, be appropriated.

For FY 2023, \$717.9 million or 36.6% of the County's \$1.96 billion net budget is for county-wide enterprise and general governmental capital projects and capital reserves. Planning numbers for FY 2024 within the General Fund allocate \$60.6 million or 9.4% of the recommended \$643.8 million spending plan toward capital initiatives including projects, debt repayment, and capital reserves.

### **Annual Budget Development**

Collier County staff initiates the budget process by developing a recommended budget policy that includes a multi-year analysis of the General Fund and the Unincorporated Area General Fund, as these funds are the principal County tax-supported operating funds. The analysis reflects the estimated impact of the proposed budget policies on the respective budgets and associated millage (tax) rates.

The recommended budget policy is then presented to the Board of County Commissioners in late February or early March. The Board approves the broad policy guidelines (millage rate recommendations, capital funding allocations, level of service standards, salary adjustments, limitations on operating budgets, and position guidance) that govern the development of the budget, which are then incorporated into a budget instruction manual for staff.

Year to date financial information through February (five months of the County fiscal year) is then uploaded into the budget module to assist with revenue and expense year-end forecasting. County staff members develop their respective budget requests for the upcoming fiscal year. Requests are broken down into two categories: Current Service and Expanded Service. Current Service is defined as the inflationary cost of providing existing services. Expanded Service requests include enhancements to existing programs and new programs and/or position requests. The Expanded Service column focuses attention on any service requirements that may be necessitated by a growing population or level of service increases. OMB staff then reviews and makes recommended changes to the proposed budget requests in conjunction with the operating departments. The Constitutional Officers: Supervisor of Elections, Clerk to the Board, and Sheriff submit their respective budget requests by May 1; the Property Appraiser submits their budget by June 1; and the Tax Collector's budget submittal is due on August 1. All dates are in accordance with Florida Statutes.

Internal budget reviews are conducted with the County Manager in May. At this time the County Manager's recommended budget for the upcoming fiscal year is finalized. On June 1, the Property Appraiser provides a preliminary estimate of taxable value for the upcoming fiscal year. This provides taxing authorities with

Fiscal Year 2024 38 Budget Summary

important information for budget planning purposes. Tax supported budgets are re-balanced to reflect this information. In June the Board conducts workshops to review the tentative budget. The Board makes preliminary policy decisions regarding the proposed budget at this time. On July 1 the Property Appraiser certifies a tax roll for the upcoming fiscal year. The budget is changed based on the updated property valuations. A tentative budget summary is provided to the Board of County Commissioners in accordance with State Truth in Millage (TRIM) requirements.

In late July all taxing authorities adopt proposed tax rates. These tax rates represent the maximum rates for state statutory Truth in Millage (TRIM) purposes and may be maintained or reduced during public hearings in September. (Note: There are emergency provisions by which the proposed tax rates may be increased, subject to very onerous public notice requirements). The Property Appraiser then assimilates all of the proposed tax rates and generates the Notice of Proposed Taxes. This notice provides the taxpayer with the maximum tax impact of the proposed millage rates to be levied by the various governmental units (County, City, School District, etc.) and the updated valuation of each property as established by the Property Appraiser.

Florida Statutes require two advertised public hearings on the budget. The Notice of Proposed Taxes serves as the public notice for the first public hearing held in September. Thereafter, the final hearing is noticed and conducted in accordance with State TRIM provisions. The public is allowed to speak on any topic prior to the final adoption of tax rates and the budget. Upon adoption of the budget by the Board of County Commissioners, appropriations are uploaded into the County financial system. The ensuing fiscal year begins on October 1. The annual budget development cycle is depicted in the following budget calendar.

### **Budget Calendar**

Budget formulation, adoption, and execution in Collier County involve the year-round interaction of many people at various levels within the County. The purpose of the process is to identify service needs, develop strategies to meet those needs and develop detailed revenue and expenditure estimates to carry out the financial plan. As such, the budget process incorporates the following activities:

| <u>Date</u>        | <u>Activity</u>   |
|--------------------|---|
| February/<br>March | Budget policy, providing broad direction to staff governing the preparation of the FY 2024 budget, is adopted by the Board of County Commissioners. |
| April/May          | County Manager's Agency departments submit program and appropriation requests.  |
| May 1              | Supervisor of Elections, Clerk to the Board, and Sheriff request budget submitted.  |
| June 1             | Property Appraiser budget submitted.  |
| Mid-late June      | Board of County Commissioners conducts budget workshops to review the proposed FY 2024 balanced budget.   |
| July               | Tentative budget, incorporating workshop changes and certified taxable value, is released to the Board of County Commissioners.                     |
| July               | Proposed millage rates (maximum property tax rates to be levied in FY 2024), approved by the BCC and certified to the Property Appraiser.           |
| August 1           | Tax Collector budget submitted.   |
| Late August        | Property Appraiser distributes Notice of Proposed Taxes to all property owners in Collier County.   |

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| September 7  | First public hearing on FY 2024 budget conducted.   |
|--------------|---|
| September 21 | Final public hearing on FY 2024 budgets conducted. FY 2024 millage rates and budget adopted by the BCC. |
| October 1    | New fiscal year begins; implementation of FY 2024 adopted budget.                                       |

This schedule complies with the requirements set forth in Florida Statutes Chapter 200, "Determination of Millage", and Chapter 129, County Annual Budget.

### **Budget Policies**

Historically, the annual budget policy approved by the Board of County Commissioners (Board), has consisted of three (3) sections which are "annual budget policies to be adopted", "continuing budget policies to be reaffirmed" and a "three-year forecast for the General Fund and the Unincorporated Area General Fund". While it is suggested that this format continue, the policy document will also cover significant budget influences and discuss the strategies that may be utilized to address these influences as the budget document and budget planning evolve for FY 2024 and beyond.

Summary of Specific Board Adopted Budget Policies for Fiscal Year 2024:

- A millage neutral General Fund tax rate budget (adopted rollback rate).
- A millage neutral Unincorporated Area General Fund tax rate budget (adopted rollback rate).
- Maintained the County's exemplary credit rating among all their major rating agencies.
- Annual debt service is fully funded and policy compliant.
- · Continued emphasis on capital facility repair and replacement.
- Continuation of current 80/20 cost share for health care program with employees contributing 20%.
- Adherence to OMB published retirement rates.
- State and Federal mandates fully funded.
- Continue to focus on building reserves.

#### **Natural Disaster Planning**

Since the landfall of Hurricane Ian in September 2022, the County has put forth significant effort and resources into the recovery effort. As of January 2023, the BCC has approved in excess of \$125 million in recovery funding and the County has expended upward of \$29 million on these efforts.

For perspective on hurricane cashflow, recovery efforts for Hurricane Irma totaled \$115.2 million and the County received \$98.1 million in reimbursement revenue consisting of \$72.9 million in FEMA reimbursements and \$25.2 million in insurance reimbursements. Net cost to the County for Hurricane Irma currently totals \$17.1 million. The County reallocated internal resources to cash flow Hurricane Irma recovery. Substantial FEMA reimbursement took approximately 18 months. With reimbursements continuing to trickle in through FY 2023. The County can expect similar timing for reimbursements for Hurricane Ian.

The following summary table for FY 2023 shows the Hurricane Ian recovery budget and actuals by fund category as of February 27, 2023.

| Fund Category        | Budget       | Actual       |
|----------------------|--------------|--------------|
| General Governmental | \$43,000,000 | \$11,148,132 |
| Enterprise           | \$55,000,000 | \$17,372,043 |

| TDC          | \$27,050,000  | \$1,411,199  |
|--------------|---------------|--------------|
| CATT Transit | \$100,000     | \$40,087     |
| Total        | \$125,150,000 | \$29,971,461 |

There will be a significant budgetary impact both in FY 2023 and FY 2024 from Hurricane Ian and this impact will largely depend upon when reimbursement revenue is received. The Office of Management and Budget (OMB) is closely monitoring the reimbursement stream with a keen eye toward implementing any necessary FY 2023 budget adjustments to ensure that sufficient cash balances are maintained in affected funds. Any necessary budget adjustments will mostly affect capital budgets through a reduction in capital transfers and deferring appropriate capital projects. Upon receipt of reimbursements, when possible, budgets utilized to fund Hurricane Ian's recovery efforts will be appropriately restored.

The County is prepared to cash flow the response necessary to restore the community from natural disasters utilizing three specific budget techniques:

- First, existing capital project budgets are reviewed, and funding is reallocated where appropriate.
- Second, general governmental and enterprise reserves are drawn down in inappropriate and prudent amounts.
- Third, in funds where enough cash balance exists, FEMA revenue is budgeted, and the
  corresponding expense budget is appropriated anticipating some level of reimbursement in the
  coming months/years. Planned revenue and existing fund balance are utilized for cash flow until
  the receipt of FEMA deposits.

County leadership is committed to a value-added coordinated emergency management approach that coalesces all County Agencies and external partners as future natural disasters threaten Collier County.

### Millage Rates

The General Fund and Unincorporated Area General Fund tax or "millage" rate has varied over the years and has been influenced by the taxable value environment and State legislation.

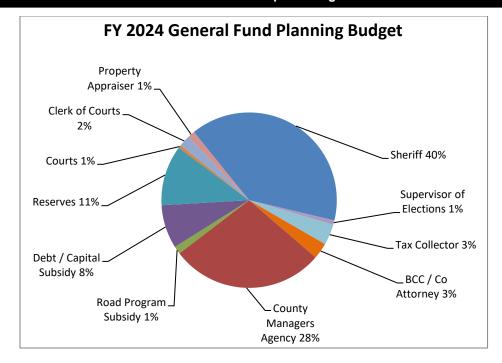
Tax or "millage" rates for the past eighteen (18) years are shown in table form below.

| Millage Area                           | FY 06    | FY 07    | FY 08    | FY 09    | FY10-FY16 | FY17-FY22 | FY 23    | FY 24    |
|--|----------|----------|----------|----------|-----------|-----------|----------|----------|
| General Fund                           | \$3.8772 | \$3.5790 | \$3.1469 | \$3.1469 | \$3.5645  | \$3.5645  | \$3.5645 | \$3.2043 |
| Unincorporated<br>Area General<br>Fund | \$.8069  | \$.8069  | \$.6912  | \$.6912  | \$.7161   | \$.8069   | \$.8069  | \$.7280  |

### **General Fund Allocations by Agency and Component**

The purpose of this allocation is to identify those agency appropriation components within the General Fund. All agencies work diligently with the County Manager in support of budget policies adopted by the Board. Equally important is the premise that all agencies would share in any budget reductions necessitated by taxable values below the planning threshold, reductions in property tax revenues, new state tax reform initiatives, reductions in state shared revenue and *unfunded mandates*.

Fiscal Year 2024 41 Budget Summary



Considering that planned transfers to the Constitutional Agencies in FY 2024 account for 48% of total General Fund budgeted expenses and 66% of the General Fund ad valorem budgeted revenue, their participation in any necessary reductions due in part to unexpected ad valorem revenue shortfalls, tax rate reductions or unforeseen unfunded mandates is essential.

It should be noted that these expense percentages are gross figures and do not account for the statutorily required year ending constitutional officer turnback. This turnback revenue is budgeted and forecast conservatively each year. Constitutional turnback revenue totaled \$38,282,633 and \$10,270,710 across all funds for years ending FY 2021 and FY 2022 respectively. The FY 2021 figure is inflated due to the CARES sub-recipient agreement with the Sheriff which allowed for \$31,000,000 in CARES funds to be earmarked for CCSO salaries freeing up a like amount in turnback funds for flexible general governmental use. For the year ending 2022, actual collections exceeded the forecast in the General Fund by \$3.7 million. The General Fund receives on average 91% to 96% of all turn-back revenue.

### **Revenue Centric Budgets**

It is generally recognized that all budgets and expense disbursements regardless of fund or activity are revenue and cash dependent. This concept establishes that enterprise funds, internal service funds, certain special revenue funds, and other operational funds that rely solely on a fee for service income with zero reliance upon ad valorem revenue should be allowed to establish budgets and conduct operations within revenue centric guidelines dictated by cash on hand and anticipated receipts.

For FY 2024, revenue centric budget parameters for enterprise operations will be tied to working capital guidelines established by GFOA; capital obligations from the capital improvement element (CIE); any rate or fee studies stipulations; priority agency wide expansion initiatives; and statutory or ordinance spending limitations. A critical review of operating and capital reserve levels versus operating and capital appropriations will be discussed during County Manager budget deliberations with an expectation that enough recurring resources are devoted to maintaining the utility asset at a high standard while resources are set aside to protect cash and fulfill our fiduciary responsibility to public protection in the event of a natural disaster.

This concept also presumes continual monitoring of cash and receipts and, if necessary, subsequent operational adjustments dictated by cash flow. Therefore, general governmental departmental spending guidance will not apply.

Certain cost centers or functions have a net cost to the General Fund (001/0001) or Unincorporated Area General Fund (111/1011). In these instances where the fee for services offset the ad valorem impact, the budget reduction guidance should account for this positive impact upon the net cost to the General Fund (001/0001) or the Unincorporated Area General Fund (111/1011). Under this revenue centric approach, Departments will be held to their fee for service projections and any negative fee variances will be addressed through expenditure cuts and not subsidized by Ad Valorem taxes. Department Head discretion upon guidance by the County Manager should be afforded in these scenarios.

### **Expanded Positions**

For FY 2024, Departments will **carefully** consider program enhancement requests given ongoing elevated vacancy rates and operating expenditure guidance that will likely require a significant re-prioritization of the current budget. All program enhancement requests will be limited to new capital facility openings, Board directed service level adjustments, and/or historically strained mission critical imperatives. These program enhancement requests must identify the strategic focus area(s) and strategic objective(s) that are being satisfied.

All budget-to-budget expanded requests will be considered by the County Manager with recommendations presented as part of FY 2024 budget workshop discussions in June.

### **Compensation Administration**

The philosophy of Collier County Government is to provide a market-based compensation program that meets the following goals:

- Facilitates the hiring and retention of the most knowledgeable, skilled, and experienced employees available.
- Supports continuous training, professional development, and enhanced career mobility.
- Establish and maintain equity in the pay plan and rates paid to incumbents in those positions
- Recognizes and rewards individual and team achievements.

On January 25, 2022, the Board approved a recommendation to initiate a comprehensive overhaul of the County's classification and compensation plan from Evergreen Solutions fixing the internal pay plan structure and allowing the County Manager's Agency to become much more competitive in the attraction and retention of skilled talent.

The Consumer Price Index 12-month percent change from December 2021 to December 2022 is 9.9% for the Miami-Fort Lauderdale area. It is generally expected that the inflation index will stabilize and shrink by year-end. This is one of the indices that Collier County traditionally uses when considering a general wage adjustment. The annual Florida Relative Price Index, an index comparing the relative cost of living among the State's 67 counties, is also used as a basis for compensation plan recommendations. The most recently published Florida Relative Price Index lists Collier County as having the second highest relative cost of living among the 67 counties in the State.

In consideration of recommendations provided by the County's Pay and Classification plan vendor, as well as current market conditions, for FY 2024 the County Manager is recommending a 5% increase to base salaries within each paygrade classification and an additional 1.5% allocation for a merit-based incentive program. Given the current average salary in the County Manager's Agency is \$66,300, the collective recommended pay adjustments would result in an average of \$4,310 per employee. In addition, a .5% allocation is recommended to strengthen certain targeted classification pay grades where market imbalances exist.

The FY 2023 compensation adjustment and pay plan maintenance allocation resulted in appropriate dollars equivalent to a 5% base wage increase to all classifications plus 1.5% to implement a merit-based incentive program and a .5% pay plan maintenance component to strengthen certain targeted classification pay grades where market balance exists. Total cost is approximately \$11.9 million in FY 2024. In previous years, the Board of County Commissioners has authorized adjustments to the compensation plan as shown in the following table.

| Program<br>Component          | FY 13 | FY 14   | FY 15              | FY 16              | FY 17 | FY 18 | FY 19 | FY 20   | FY 21               | FY 22  | FY 23              | FY24          |
|-------------------------------|-------|---------|--------------------|--------------------|-------|-------|-------|---|---------------------|--|--------------------|---------------|
| General<br>Wage<br>Adjustment | 2.00% | \$1,000 | 2.00% /<br>\$1,000 | 1.50% /<br>\$1,000 | 3.00% | 2.90% | 2.00% | \$1,200<br>represents<br>an<br>average of<br>2.2% | \$1,200 or<br>2.00% | \$1,000 @<br>10/1/21;<br>\$1/HR<br>@8/1/2022 | 6.5%<br>Directors; | 5.00%         |
| Merit<br>Program              | 0.00% | 0.00%   | 0.00%              | 0.00%              | 0.00% | 0.00% | 0.00% | 0.00%   | 0.00%               | 0.00%  | 0.00%              | 1.50%         |
| Pay Plan<br>Maintenance       | 0.00% | 0.00%   | 0.00%              | 1.50%              | 0.00% | 0.60% | 0.00% | 0.50%   | 0.80%               | Avg. 8.5%<br>@1/1/22                         | 0.00%              | 0.50%         |
| Total                         | 2.00% | \$1,000 | 2.00%              | 3.00%              | 3.00% | 3.50% | 2.00% | Average of 2.7%                                   | Average of 2.8%     | Average of ≈12.5%                            | See<br>Above       | Average of 7% |

#### **Health Care Program Cost Sharing**

The County Health Care Program is self-funded and seeks to operate the health plan with the same diligence as a small insurance company. Like an insurance company, the County faces a significant budget risk within the health plan due to the unpredictability of claim cost variances. Such variance is normal statistically and has its roots in the fact that total medical costs are extremely sensitive to the number of claimants who experience catastrophic losses. The expected number and size of large claimants is by nature extremely random and volatile. To manage and prevent this variability, the County reinsures catastrophic losses and maintains a prudent reserve to comply with Florida Department of Insurance requirements as well as to protect the General Fund from this volatility.

Several goals guide how the County operates the plan within the small insurance company context. These are:

- 1. Comply with all legal and regulatory requirements for plan operation
- 2. Manage plan cost trends to be 30% or more below published trends
- 3. Maintain overall controllable expenses, reinsurance costs, network fee arrangements, and reserves at prudent levels
- 4. Protect our employees from the economic impacts of illness or injury
- 5. Prevent illness and stabilize chronic health states, when possible, by helping our employees and their spouses become aware of their health, and act on that knowledge

Although the goals have been met and County costs have continued to show a favorable trend compared to national and state averages over the last twelve years, medical plan costs, and the premium dollars required to fund them, continue to increase annually. The County's medical plan has been similarly impacted by these rising costs and as a result, currently, there are two main challenges regarding the rates outlined in the health plan:

- 1. Current County and employee contributions to the fund have not covered the cost of the plan in the last two fiscal years nor will they cover future projected costs.
- Though current reserves likely exceed what would be considered reasonable and have been used to cover past shortfalls in contributions to the fund, if rates are not changed, reserves may fall below required minimums as soon as FY 2025.

The longer rate action is deferred, the greater the imbalance becomes and the greater the needed increase will be. Assuming a 3% inflationary trend for health care costs, if rates are not increased, the fund reserve will be exhausted sometime during FY 2027 and the shortfall would be approximately \$5.8 million. With reserves exhausted, rates would need to be increased by 33% for the FY 2028 fiscal year to align fund inflows with expected expenses.

| Assumed Annual Claim Trend 3%            |               |               |               |                |                |  |  |  |  |
|--|---------------|---------------|---------------|----------------|----------------|--|--|--|--|
| 0.0% Increase in Contributions (ER & EE) | 10/22-9/23    | 10/23-9/24    | 10/24-9/25    | 10/25-9/26     | 10/26-9/27     |  |  |  |  |
| Claims                                   | \$42,554,148  | \$43,831,000  | \$45,146,000  | \$46,500,000   | \$47,895,000   |  |  |  |  |
| Expenses                                 | \$4,434,136   | \$4,523,000   | \$4,613,000   | \$4,705,000    | \$4,799,000    |  |  |  |  |
| Total                                    | \$46,988,284  | \$48,354,000  | \$49,759,000  | \$51,205,000   | \$52,694,000   |  |  |  |  |
| Revenue (inc vacant positions)           | \$40,785,036  | \$40,785,000  | \$40,785,000  | \$40,785,000   | \$40,785,000   |  |  |  |  |
| Gain/(Loss)                              | (\$6,203,248) | (\$7,569,000) | (\$8,974,000) | (\$10,420,000) | (\$11,909,000) |  |  |  |  |
|  | -15.2%        | -18.6%        | -22.0%        | -25.5%         | -29.2%         |  |  |  |  |
|  |               |               |               |                |                |  |  |  |  |
| Surplus                                  | \$33,048,152  | \$25,479,152  | \$16,505,152  | \$6,085,152    | (\$5,823,848)  |  |  |  |  |

The need for a dramatic rate increase can be avoided by modest action taken in FY 2024. Therefore, it is recommended that there be a five percent (5%) program rate increase for FY 2024. This increase will be the first step in a potential multi-year program stabilization. Trends will be analyzed annually to adjust rate structures to ensure coverage of plan cost and maintenance of a reserve level that includes statutory reserves plus an amount to cover cost variances with 99% certainty. It should be noted that employer health insurance contribution increases are absorbed within operating appropriations and the 5% increase will result in approximately \$1.5 million in employer contributions across the County Manager's Agency. The average employee will see bi-monthly cost increases between \$3 and \$8 for single coverage and \$6 and \$14 for family coverage.

Since 2009, the Collier County Government has invested in processes to heighten employees' and spouse's awareness of their health and make available resources to assist covered employees and spouses in improving and maintaining their health. These programs have achieved meaningful reductions in risk and improvements in outcomes for the covered participants. Employees and spouses have embraced the County's preventive educational and qualifier processes which have contributed greatly toward the financial strength of the health program. Over the last 12 years, participation has been consistently more than 90% for those meeting the necessary qualifiers. This rate far exceeds those of large employers nationwide.

To mitigate necessary increases to the plan, the County will continue to emphasize participation in an existing wellness program, proper structuring of reinsurance to manage adverse plan impacts, and prudent plan management.

Coverage under the Plan extends to all eligible County employees, except for the Sheriff's Office, which operates its self-funded plan. Historically, Board budget guidance has suggested that all agencies uniformly share health insurance contributions between employers and employees.

In FY 2024, a 5% rate increase to the existing rate structure is recommended. This rate increase will result in an employer portion funding increase of approximately \$1.5 million for the County Manager's Agency. Bimonthly employee cost increases will be between \$3 and \$8 for employees with single coverage and \$6 and \$14 for employees with family coverage. It is suggested that these rate adjustments and the associated employer and employee share be uniform across all participating agencies, including the Constitutional Officers. This policy treats all county employees equally in terms of cost-sharing for health insurance premiums.

#### **Retirement Rates**

All agencies including Constitutional Officers must use the retirement rates published within the OMB budget instructions. OMB is monitoring all proposed bills. The legislature usually establishes the new retirement rates at the beginning of May with the Governor signing the bill into law at the end of May. The preliminary retirement rates that will be published in the instructions are based on proposed House and/or Senate Bills (Florida Statute Chapter 121).

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### **Accrued Salary Savings**

When employees leave, they are generally replaced, and the process of replacement takes varying lengths of time depending on the position being recruited. This fact, coupled with the full budgeted amounts for health insurance and worker's compensation being transferred to the self-insurance funds, impacts the amount of accrued salary savings due to position vacancies. A 2% attrition rate has been utilized since FY 2016. For FY 2024, it is suggested that the rate remains at 2%.

### Financing New and Replacement Capital Infrastructure

The issuance of debt for capital improvements is generally considered a good alternative to pay as you go under the philosophy that future taxpayers who will also enjoy the capital improvements should participate in funding capital improvements rather than that burden falling solely on existing taxpayers. Further, the modest interest rate environment, the County's superior investment quality credit rating, a revenue to debt service ratio well below the self-imposed cap of 13%, and not raising the millage rate to pay debt service for world class capital amenities provide further rationale for issuing strategic debt. Total unaudited general governmental and enterprise principal debt outstanding on 9/30/22 was \$689.1 million and includes recent new debt issues from FY 2018, through FY 2022. Debt outstanding reached a high of \$788 million in FY 2008.

Pursuant to the Collier County Debt Management Policy, several guiding principles have been identified that provide the framework within which the issuance, management, and continuing evaluation of and reporting on all debt obligations issued by the County takes place.

Asset Life: The County will consider long-term financing for the acquisition, maintenance, replacement, or expansion of physical assets (including land) only if they have a useful life of at least five (5) years. Debt will be used only to finance capital projects and equipment, except in case of emergency. County debt will generally not be issued for periods exceeding the useful life or average useful lives of the project or projects financed.

Capital Financing: Debt of longer amortization periods will be issued for capital projects when it is an appropriate means to achieve a fair allocation of costs between current and future beneficiaries. Debt shall not, in general, be used for projects solely because insufficient funds are budgeted at the time of acquisition or construction.

To the degree possible, the County will rely on specifically generated funds and or grants and contributions from other governments to finance its capital needs on a pay-as-you-go basis. To achieve this, it may become necessary to secure short term (not exceeding 5 years amortization) construction funding. Such financing is anticipated and allows maximum flexibility in CIP implementation.

A decision to issue some component of short or long-term debt is based on the level of service standards, the timing of any capital improvement, the ability to execute, the credit market environment, and the cost of capital. The County had pursued a strategy in recent history (FY 2008 and prior years) by incurring short term commercial paper loans for capital projects and refinancing that short-term debt with longer term bonds or other long-term credit instruments that match the asset's useful life. Short term commercial paper loans carry a low variable interest rate — with the January 2023 rate currently at 3.95% - and funds can be accessed within about 30-45 days of approving the authorizing resolution.

The advantage of long term competitively issued bonded debt, especially in a low interest rate environment, is that budget certainty for the cost of credit is achieved. Generally, a project should be ready for construction and proceeds must reasonably be expected to be spent within a three-year window from debt issuance, or adverse tax consequences may occur. Long term bonded debt or in the alternative competitively issued bank loans, can be issued normally within a ninety (90) day window. The County's current general governmental long-term debt portfolio is comprised of special obligation revenue bond debt under a covenant to budget and appropriate all legally available non- ad valorem revenue. It is anticipated that this type of long-term debt will be used under future new general governmental debt credit scenarios.

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Interest rates have increased over the past year. If financing is needed for a capital project, then long term bonded debt can still be considered knowing that when interest rates fall, there will be opportunities to refund the higher interest rate debt.

The County is always positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010, and to date over \$531.2 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3,071,488 annually with these recurring savings applied toward high-priority pay-as-you-go operating and capital programs. Annual principal and interest payments servicing outstanding general governmental and enterprise debt totals \$66.5 million and represent 3.4% of the County's net adopted FY 2023 budget. The County continually looks for strategic and economically feasible debt restructuring opportunities.

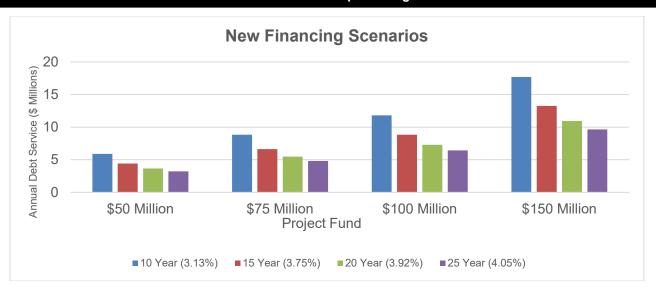
### Through the County's finance committee and financial advisor, the debt portfolio is evaluated regularly for opportunities to generate savings through debt restructuring.

Countywide capital allocations have traditionally included new money components for general governmental capital projects as well as maintaining and replacing existing general governmental infrastructure.

<u>Immediate Term New Debt Strategy:</u> Passage of the Local Option Infrastructure Sales Tax does not eliminate the need to finance future infrastructure needs. New debt would be considered as projects are engineered and progressing in the following circumstances:

- Short term bridge financing in the estimated amount between \$35 \$50 million is anticipated for the NCWRF Headworks project. Due to anticipated cost escalations, additional funding will be needed.
   Once FEMA and insurance proceeds are received for the hurricane, the financed amount will decrease.
- Financing in the estimated amount of up to \$128 million to construct the Northeast Regional Water Reclamation Facility (4 MGD) within the next 5 years. Further financing for the construction of the first phase (5 MGD) of the Northeast Regional Water Treatment Plant is anticipated in the upcoming 10 planning cycle.
- Any gap funding necessary to support water and wastewater system renewal and replacement projects.
- General Sheriff replacement capital improvements based upon a phased prioritized schedule.
- Any gap financing to complete all phases of the Sports Complex and Events Center.
- Gas Tax transportation network improvements.

The following illustrates various long-term financing scenarios, the annual debt service, and the respective interest rates.



### **Stormwater Management Funding**

The budget planning model under a millage neutral tax rate for FY 2024 allocates \$16.3 million from the General Fund and Unincorporated Area General Fund toward cash and carry storm-water infrastructure replacement (\$6.0 million); maintenance and operations (\$8.1 million); and annual debt service on the November 2020 Special Obligation Revenue Bond Series A \$60 million stormwater component (\$2.2 million). Annual debt service will reduce the cash and carry capital allocation and project engineering and capital implementation is ongoing to spend down bond proceeds on strategic projects intended to update the County's stormwater system.

#### Use of Gas Taxes and Future Gas Tax Pledged Debt:

In July 2022 the Board approved the renewal of the 5 Cent, 6 Cent, and the 9th Cent local option gas taxes through December 31, 2055. Gas tax dollars that align with the current gas tax ordinances not devoted to paying debt service will be available annually to support/supplement maintenance on the roadway network.

Large scale projects and others identified for completion in the five-year CIE between FY 23 and FY 27 have a projected shortfall of over \$205,000,000. Funding strategies including issuance of debt supported by gas tax revenues is part of the long-term plan for transportation CIE funding Proceeds would fund identified Transportation system assets deemed "poor" in the inventory; capacity improvements not funded by the Local Option Infrastructure Sales Tax; and **expansion of the eastern Collier County transportation grid**. Large scale projects identified in the five (5) year CIE that could be financed include Collier Boulevard (Green Boulevard to Main Golden Gate Canal), Vanderbilt Beach Road (16th Street NE to Everglades Boulevard), Goodlette Road (Vanderbilt Beach Road to Immokalee Road), Wilson Boulevard (Golden Gate Boulevard to Immokalee Road) and Veterans Memorial Parkway (School to US 41). Specific project engineering schedules will be reviewed, and the Finance Committee will continue to refine the concept and strategy.

Gas taxes collected in FY 2022 from all sources totaled \$24.2 million. Annual debt service is \$13.2M leaving, the remaining \$11 million programmed for construction and maintenance of the transportation network consistent with strict statutory guidelines.

Augmenting transportation network improvements budgeted in the Gas Tax Fund (313/3083) are regular general governmental transfers to the Transportation Capital Fund (310/3081). The General Fund capital transfer planned for FY 2024 to Fund (310/3081) is \$9,200,000 which represents a decrease of \$1,425,900 from the FY 2023 budget. The Unincorporated Area General Fund transfer planned to Fund (310/3081) for

FY 2024 is \$13,600,000 representing an increase of \$9,800,000 from the FY 2023 budget as a result of the median maintenance allocation being included in the transfer. These dollars support maintenance on the roadway network including intersection improvements, resurfacing, sidewalks, pathways, medians, asset management, traffic control software, and other critical maintenance needs that are not eligible for gas tax funding by statute.

### **General Fund Debt Contribution and Debt Management**

The following table identifies how General Governmental County Wide Capital contributions appropriated within the General Fund were programmed in FY 2023 and planned in FY 2024. General Fund transfers to Stormwater and Transportation System improvements are accounted for separately and not included in this General Capital programming scenario.

| General Appropriation                          | FY 2021      | FY 2022      | FY 2023      | FY 2024      |
|--|--------------|--------------|--------------|--------------|
| Non-Growth Debt Service                        | \$ 3,650,400 | \$ 8,908,000 | \$ 7,774,700 | \$ 8,469,000 |
| Impact Fee Trust Fund Loans                    | 2,192,100    | 1,832,000    | 757,700      | 1,418,600    |
| General Governmental Capital Projects          | 15,592,400   | 20,743,600   | 29,918,600   | 25,535,000   |
| Park, Museum, Airport, Sport Complex Transfers | 4,776,500    | 7,505,000    | 9,805,800    | 8,200,000    |
| Future Capital Replacement/Maintenance Reserve | 5,000,000    | 7,500,000    | 18,300,000   | 5,000,000    |
| Total  | \$31,211,400 | \$46,488,600 | \$66,556,800 | \$48,622,600 |

Planned contributions in FY 2024 represent a decrease from FY 2023 levels and this allocation may change depending upon the Board adopted millage rate policy; changes in the tax base; Board adopted operational service level changes; or other reprioritized initiatives.

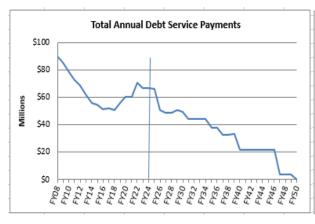
Loans outstanding to the impact fee trust funds (i.e., EMS, Libraries, Corrections, Law Enforcement, and General Government Facilities) from the General Fund since inception (FY 2005) through FY 2024 totals \$104.2 million. Going forward, the level of the General Fund loan subsidy is heavily dependent upon the level of impact fee collections and any new eligible growth-related general governmental capital projects planned in the areas identified above that are not paid by the Local Option Infrastructure Sales Tax. Current general governmental growth debt, which is paid predominately from impact fees, expires in FY 2036.

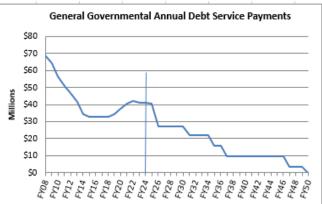
General Fund loans to the Airports began on or about FY 1995 and to date various operational and capital subsidies total \$29.8 million. In recent years, loans have not been necessary to subsidize operations or to support capital.

Payment of debt is always a top priority. Under the FY 2024 budget planning scenario dollars allocated will cover all revenue bond debt service.

The cumulative net interest rate of the County's overall debt portfolio has been reduced from approximately 5% to 2.83% and annual principal and interest payments servicing all outstanding County debt (including enterprise debt) totals \$66.5 million and represents 3.4% of the County's net adopted FY 2023 budget. General governmental debt service represents 2.1% of the County's net adopted FY 2023 budget. The following charts depict annual debt service payments servicing all debt and annual debt service connected with our general governmental credit.

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Collier County's total unaudited principal debt outstanding at 9/30/22 totals \$689.1 million of which \$357.3 million relates to infrastructure improvements driven by population growth and related service demands. The County's principal debt is \$99 million below the FY 2008 figure of \$788 million.

### **Reserves**

<u>General Fund</u>: Reserve is a budget/policy term referring to resources set aside to provide a financial barrier against risk. Likewise, reserves may also be referred to as a portion of the fund balance — only on the expense side of the equation. Reserves are the cornerstone of financial flexibility and provide the government with options for responding to unexpected issues and a buffer against shocks and other forms of risk. One such unplanned risk may, for example, include the potential for a grant award to be rescinded after work on the activity begins.

Grant revenues are appropriated at the time of award with the expectation of future cash inflows from the grantor agency. Until reimbursements are received, the General Fund and General Fund supported agencies provide the cashflow for most general governmental grant funded activities and are responsible for financing grant related activities in full, should the County default on any grant provisions or a grantor agency cancel, revoke, or de-obligate an award.

It is essential for governments to maintain adequate levels of fund balance to mitigate current and future risks, such as revenue shortfalls, natural disasters, and unanticipated expenditures. As such, budgeted reserves serve to protect the beginning cash position in a fund and are an essential component of Collier County's overall financial management strategy and a key factor in external agency measurement of Collier County's financial strength.

Various bond rating agencies recognize that the best reserve policies provide both specificity and flexibility accomplishing one or more of at least the following three criteria:

- establishing a target level of reserves or a reserve floor
- specifying the appropriate circumstances for drawing down reserves
- directing the replenishment of reserves

In general, rating agencies view positively higher reserve levels, although local governments can maintain high credit ratings with lower reserve levels if other indicators of financial flexibility, such as revenue raising ability, stable diverse revenue structure, expenditure flexibility, and conservative budgeting practices are strong.

A reserve for contingency is typically budgeted in all operating funds, except for the Constitutional agency funds. Reserves for the Constitutional Agency funds shall be appropriated within the County General Fund.

The following is a history of budgeted reserves within the General Fund and Unincorporated Area General Fund since FY 2008 as well as the percentage of reserves against total operating expenses.

| Fiscal Year | General Fund<br>Reserves | Unincorporated Area<br>General Fund Reserves | % of General<br>Fund<br>Expenses | % of<br>Unincorporated GF<br>Expenses |
|-------------|--------------------------|--|----------------------------------|---------------------------------------|
| 2024        | \$71,858,200             | \$5,832,700                                  | 11.2%                            | 7.5%                                  |
| 2023        | \$68,366,400             | \$4,722,800                                  | 10.7%                            | 6.2%                                  |
| 2022        | \$64,856,900             | \$4,189,100                                  | 13.7%                            | 6.7%                                  |
| 2021        | \$56,798,900             | \$2,695,500                                  | 12.8%                            | 4.4%                                  |
| 2020        | \$51,532,900             | \$2,340,600                                  | 12.1%                            | 3.9%                                  |
| 2019        | \$44,481,200             | \$2,982,300                                  | 11.4%                            | 5.3%                                  |
| 2018        | \$40,450,300             | \$3,255,000                                  | 10.8%                            | 5.5%                                  |
| 2017        | \$33,899,700             | \$2,432,900                                  | 9.6%                             | 4.8%                                  |
| 2016        | \$27,890,800             | \$1,905,600                                  | 8.4%                             | 4.4%                                  |
| 2015        | \$26,670,700             | \$2,220,100                                  | 8.5%                             | 5.6%                                  |
| 2014        | \$26,217,400             | \$1,715,000                                  | 8.9%                             | 4.5%                                  |
| 2013        | \$24,844,400             | \$1,596,200                                  | 8.7%                             | 4.3%                                  |
| 2012        | \$18,180,900             | \$1,739,500                                  | 6.2%                             | 4.5%                                  |
| 2011        | \$14,210,200             | \$2,925,100                                  | 4.7%                             | 7.4%                                  |
| 2010        | \$15,569,100             | \$3,422,400                                  | 4.9%                             | 7.2%                                  |
| 2009        | \$17,541,200             | \$2,853,500                                  | 5.0%                             | 5.8%                                  |
| 2008        | \$20,506,000             | \$6,336,600                                  | 5.5%                             | 12.9%                                 |

Optimally, and to achieve a regular and sustained General Fund beginning fiscal year cash position, budgeted reserves should be a minimum of \$65 million. Otherwise, expense-side management of the budget in the form of capital transfer reductions and/or reductions in operating transfers may become necessary.

Budget management is always ongoing and more magnified at times when Hurricane events occur. Expenditures and revenues are monitored continually, and any budget adjustments are made accordingly. Likewise, execution patterns are scrutinized along with transfer dollars – specifically out of the General Fund to make sure that appropriations are properly executed and spent for the intended purpose.

Florida State Statutes: In all respects, budgeted reserves shall conform to the requirements of Florida State Statutes. The State establishes maximum limitations on certain reserves. The maximum limitations for contingency reserves and cash flow reserves are 10% and 20% of a fund's total budget respectively. There is no statutory limit on capital reserves.

### **Comparative Budget Data**

Provide comparative budget data using FY 2023 adopted budget data (cost and employees per capita based on unincorporated area population) by Agency with Budget Submittals for Similar Sized Florida Counties.

Adopted Budget Policy: Counties for comparison purposes include:

- Sarasota County
- Lee County
- Charlotte County
- Manatee County
- Martin County

### Regular Routine Budget Policies for FY 2024

<u>Grant-Funded Positions</u>: Any positions formerly funded with grant funds being recommended for inclusion in a general (non-grant funded) operating budget shall be treated as expanded service requests.

<u>Self-Insurance</u>: To conduct an actuarial study of the self-insured Workers' Compensation, Property and Casualty, and Group Health Insurance programs. Program funding is to be based upon an actuarial based confidence interval of 75%, except for group health which will be funded to include statutorily required reserves plus an amount equal to at least the expected cost variance with 99% certainty.

**Contract Agency Funding:** The Board will not fund any non-mandated social service agencies.

<u>Carry forward (Fund Balance)</u>: All funds that are unexpended and unencumbered at the end of the fiscal year will be appropriated as carry forward revenue in the following year. Carry forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are capital, debt service, and enterprise funds. In both the General Fund and Unincorporated Area General Fund, carry forward is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

Proper General Fund carryforward is necessary to meet significant constitutional transfer, public safety, and priority operating needs for October and November, prior to the receipt of any significant ad valorem tax revenue (ad valorem taxes represent 66% of the total FY 2023 General Fund adopted recurring operating revenues).

Carryforward balance is also an important measure used by bond rating agencies in determining the County's creditworthiness. Specific concerns for Florida communities are reliance on the tourism industry and sales tax revenue, and the ongoing threat from hurricanes and wildfires. For Florida coastal communities, a minimum cash balance of 15% of total General Fund expenditures was recommended by the rating agencies. Of course, this figure and recommendation were general in nature and subject to each county's individual cash flow needs. A higher percentage would be considered positive – especially during any ratings surveillance.

The recommended level of year ending cash in the General Fund should be a **minimum of 15%** of actual expenditures. At the year ending September 30, 2022, the actual General Fund cash and cash equivalents balance totaled \$157,929,500 an increase of \$29,020,700 over the year ending September 30, 2021. The FY 2022 year ending cash position represents approximately 33.6% of actual FY 2022 expenses.

Indirect Cost Allocation Plan: The policy of charging enterprise, special revenue, and grant funds for support services provided by General Fund departments will be used again in FY 2024. The basis of these charges is a detailed indirect cost allocation plan prepared, periodically, by a consultant and adjusted by staff to reflect the organizational environment on a real-time basis.

**Impact Fees:** Collier County will assess impact fees at such levels as allowed by law, established by the Board of County Commissioners, and supported by impact fee studies.

Enterprise Fund Payment In lieu of Taxes: The Solid Waste Fund and the Collier County Water-Sewer District will once again contribute a payment in lieu of taxes (PILT) to the General Fund. For FY 2023, the payment in lieu of taxes calculation was based upon a "franchise fee equivalent basis" commonly referred to as a percentage of gross receipts. Six percent (6.0%) of gross receipts of the Water/Sewer District were applied in FY 2023. This method and percentage will continue for FY 2024. One and three-quarter percent (1.75%) of Solid Waste tipping fees were applied in FY 2023 and this method and percentage are planned in FY 2024. This method is a common approach used by local governments and is generally consistent with fees paid by private utilities operating in a local government jurisdiction.

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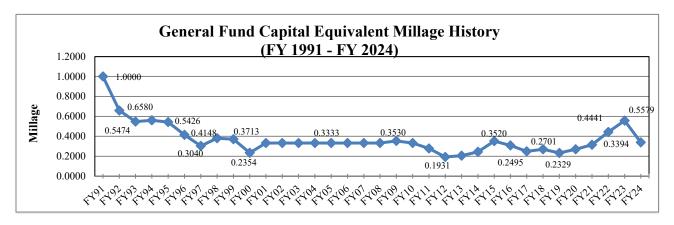
Prior to FY 2013, PILT was based upon the prior year's General Fund millage rate multiplied by the prior year's gross (non-depreciated) value of property, plant, and equipment.

<u>Debt Service:</u> Any capital projects financed by borrowing money shall limit the repayment period to the useful life of the asset.

<u>Interim Financing:</u> Collier County may also borrow funds on an interim basis to fund capital projects. In these cases, a repayment source shall be identified and the financing source that has the lowest total cost shall be employed.

The Collier County Debt Management Policy provides that debt restructuring for economic savings will be undertaken when a present value savings of at least five percent of the refunded debt can be achieved. The policy also states that five percent savings is often considered a benchmark and that any refunding that produces a smaller net present value savings may be considered on a case-by-case basis. A smaller net present value savings may be prudent for example when the intent is to eliminate old antiquated and limiting bond covenant language.

<u>Ad Valorem Capital and Debt Funding:</u> Continuation of a General Fund equivalent millage dedicated to ongoing regular general governmental capital projects, debt service, and impact fee fund debt loans from the General Fund. The target rate is the equivalent of 0.3333 mills. (See history below).



The General Fund continues to loan money to impact fee funds to pay their annual debt service payments. This of course is in addition to normal and customary debt service on non-growth revenue bond debt. Loans from the General Fund to the impact fee trust funds began in FY 2006 and the value of all loans made now exceeds \$104 million.

<u>Capital Improvement Program (CIP) Policies:</u> On an annual basis, the County shall prepare and adopt a five-year Capital Improvement Element (CIE) consistent with the requirements of the Growth Management Plan.

- Capital projects attributable to growth will be funded, to the extent possible, by impact fees.
- Capital projects identified in the five-year CIE will be given priority for funding. The five-year plan
  for water and wastewater CIE projects will be based on projects included in the adopted master
  plans.

Unlike operating budgets that are administered at the appropriation unit level, capital project budgets will continue to be administered on a total project budget basis. The minimum threshold for projects budgeted in capital funds is \$25,000.

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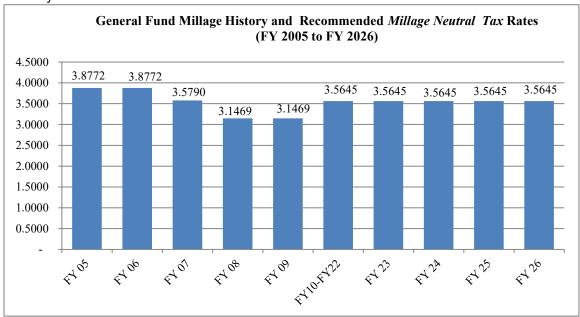
### Three-Year Budget Projections Ad Valorem Tax Funds (FY 2024 - FY 2026)

OMB staff prepares annually a three-year projection of General Fund and MSTD General Fund revenues and expenditures to improve financial planning and to understand the long-term impact of funding decisions. These projections are complimented by a **trend analysis** of revenues and expenses which conclude the General Fund and Unincorporated Area General Fund sections respectively.

The following 3-year budget projections are for the General Fund (001/0001) and the MSTD General Fund (111/1011).

#### General Fund (001/0001) Millage History and Millage Rates

As a point of reference, the following graph plots the historical General Fund millage rate, as well as tax rates for FY 2023 through FY 2025. These rates do not include any marginal increase that the Board may direct by policy for a specific program or initiative. Millage neutral rather than tax neutral rates for general operations are used for planning purposes considering the belief that taxable value will continue to increase modestly in the future.



While the County Manager will be recommending a General Fund *millage neutral base operating budget* in FY 2023 and while this millage neutral budget will contain funding for priority public safety and other significant asset maintenance/replacement initiatives, the Board should note the magnitude of our current and future asset maintenance responsibility as well as significant new initiatives and devote additional future dollars which may be generated from an increasing taxable value base to fund these recurring initiatives.

Diversifying the County's tax base means in large part attempting to reduce risk. Risk of an economic downturn which surely will stagnate resources and organizational risk where the risk of stagnating resources exponentially impacts operations and capital resource allocation. Significant future resources must be devoted to capital maintenance in numerous areas. We have addressed our future heavy equipment, public safety ambulance, and general vehicle replacement needs. But there remain substantial asset maintenance and replacement needs, not the least of which is general governmental building maintenance, park's system infrastructure, constitutional officer capital requirements, and other general governmental capital functions like information technology upgrades, accounting system replacement, and other soft infrastructure needs. Then there is the issue of maintaining existing storm-water infrastructure which for FY 24 will be funded on par consistent with industry standards through general governmental appropriations.

Fiscal Year 2024 54 Budget Summary

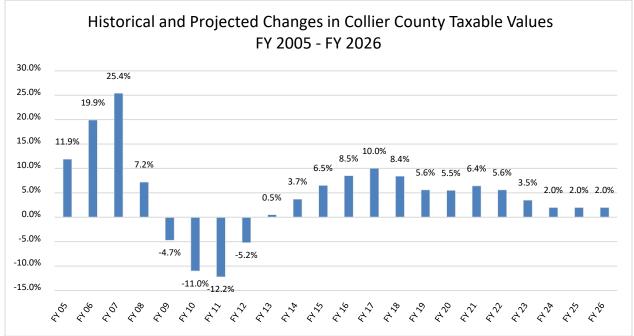
The following tables depict the respective *millage neutral* tax rates for FY 2024, 2025, and 2026 as well as additional ad valorem dollars which could be raised under certain increasing tax base assumptions.

| General Fund | FY 24 Adopted and Recommended<br>Operating Millage Neutral Millage Rates | Additional Budgeted Ad Valorem<br>Revenue Projection Each Year |
|--------------|--|--|
| FY 23        | 3.5645   |  |
| FY 24        | 3.5645   | \$25,068,600@ 5.75% TV Increase                                |
| FY 25        | 3.5645   | \$9,220,900 @ 2.0% TV Increase                                 |
| FY 26        | 3.5645   | \$9,405,300 @ 2.0% TV Increase                                 |
| FY 27        | 3.5645   |  |

For Collier County to continue providing high quality best value services; continue to address infrastructure maintenance and replacement; replace public safety and general governmental equipment and vehicles; and maintain its reserve and cash positions pursuant to policy and representative of an investment quality credit rated organization, it is prudent to capture those additional ad valorem dollars generated by an increasing taxable base. New governmental initiatives which always seem to emerge each fiscal year also provide a rationale to capture property tax revenue from an increasing base year over year.

Failure to capture additional property tax dollars resulting from increasing taxable values will jeopardize service levels and make it difficult to maintain the extraordinary world class infrastructure investment which this community enjoys. As taxable values begin to slow and investment in County innovation zones and the County and Naples CRAs grows, the margin between rolled back rate and millage neutral will narrow. Thus, maintaining the long-standing millage neutral philosophy must be continued knowing the level of investment required to simply maintain our general governmental assets, and fund Sheriff operations let alone mission critical expanded services and facilities based upon AUIR requirements and servicing the needs of an expanding population.

The projected millage rates assume that the tax base will increase by 5.75% in FY 2024 (the 2023 tax year). Taxable value in FY 2025 is projected to also increase by 2%. The Property Appraiser will provide preliminary taxable value estimates for FY 2024 on June 1, 2023. Actual and assumed changes in County taxable values are as follows:



Notes to Graph - FY 2007: The General Fund (001) millage rate adopted in FY 2007 was based upon a 16% increase in taxable value under BCC direction. FY 2008: As part of the Florida Legislative Property Tax Reform package implemented in FY 2008, Collier County adopted its final millage rate at 91% of the rolled back rate.

### **FY 2024 Significant Expense Assumptions**

A millage neutral operating budget, again assuming no marginal adjustment for special policy initiatives of the BCC, assuming an increasing taxable value base provides the County with those important additional ad valorem dollars necessary to maintain our assets, invest in our personnel, and service those who live and visit Collier County. Significant expense assumptions include:

- Appropriate dollars equivalent to a 5% base wage increase to all classifications plus a 1.5% to implement a merit-based incentive program and a .5% pay plan maintenance component to strengthen certain targeted classification pay grades where market balance exists. The total allocation across the County Manager Agency is approximately \$11.9 million.
- Appropriate dollars equivalent to a 5% increase in the employer health insurance cost.
- 2% attrition rate on regular salaries assumed in the County Manager's Agency.
- Motor pool replacement dollars for routine ambulance replacement on schedule.
- \$8,000,000 for general County Manager Agency building maintenance, \$6,000,000 for upgrades to the 800MHz radio system, \$2,000,000 for site development for the Golden Gate Golf Course and \$1,500,000 for switch gear upgrades in parking garage #1.
- \$5,000,000 allocation toward long-term general governmental asset maintenance reserve.
- Continued Social Service and Mental Health Funding.
- General Fund loans to the impact fee trust funds planned at \$1,418,600 which while low compared
  to the average of the previous ten years, should not be viewed as a trend due to the volatility of
  impact fees.
- Stormwater maintenance, operations, and transfers for capital and debt service payments planned at \$7.8 million.
- General Fund transfer dollars supporting road construction and maintenance funded at \$9.2 million.
- General Fund support of EMS Operations established at \$29,392,300 up 16.1% from last year reflecting an anticipated pay plan pay adjustment.
- Full support for Transportation Operations from the General Fund (001) exclusively in the amount of \$25,643,600.
- Continued corporate IT capital funding.
- Cash and carry deposit of an additional \$1 million, bringing the total to \$6.7 million, as the process of implementing a new accounting system continues.
- Building maintenance funding for Sheriff Facilities totaling \$1,000,000, plus \$3,000,000 for windows at the jail, and \$1,200,000 for the Caxambas Substation/Seawall repair.
- Mandates to be absorbed, if possible, within operating budgets, including Constitutional Officers.

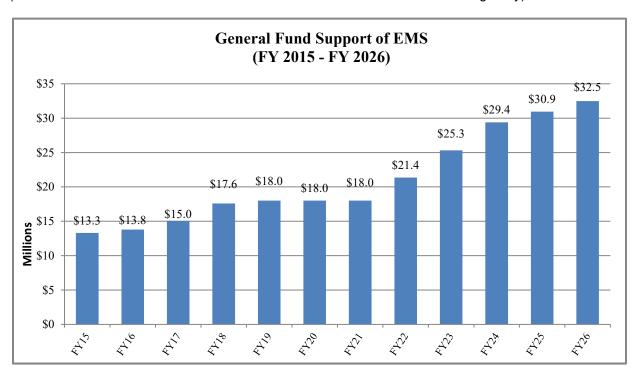
#### **Significant Revenue Assumptions**

- FY 2023 ad valorem tax revenue forecast is 96% of actual taxes levied. FY 2023 forecast totals \$420,060,100 a reduction of \$15,915,900 from the adopted budget. Collections are within the 5% statutorily budgeted revenue reserve.
- A millage neutral position for FY 2024 produces a levy of \$461,044,600.
- Sales tax revenue forecast for FY 2023 is projected conservatively at \$50 million, an increase of \$2 million from the adopted budget. FY 2024 budgeted revenue is planned at \$52 million. Conservative revenue estimates are essential to achieving the required beginning cash balance position.
- State Revenue Sharing forecast for FY 2023 is projected conservatively at \$12 million. The FY 2024 budget is projected conservatively at \$12 million, which is in line with the adopted 2023 budget.
- Property taxes, sales taxes, and revenue sharing deposited in the General Fund represent 93% of all recurring operating revenue which excludes carry-forward (fund balance).
- Constitutional Officer turn-back is a conservative budget estimate and for FY 2024 \$6,600,000 is planned. Turnback to the General Fund at year ending 2022 totaled \$10,270,710.

- Measures to maintain annual beginning cash balance are necessary and include continued growth in budgeted reserves coupled with any combination of revenue receipts over budget and expense side budget management.
- Interest income for FY 2024 is conservatively planned at \$650,000.

### **EMS Fund**

EMS Operations Fund (490/4050) is another fund that impacts the General Fund. Typically, this ad valorem support in recent years accounted for 45% to 55% of total EMS operating revenues. The percentage varies given the instability in fee revenue collections and any Board policy directives. The General Fund subsidy planned for FY 2024 is up \$4,075,900 reflecting an anticipated pay plan adjustment. Historical and projected General Fund support of EMS operations by fiscal year are Policy Document Page 51 as follows: (also added \$700k in FY25 and FY26 for 2 new stations – Old US 41 and Heritage Bay).



The use of General Fund dollars to support this life/safety function has been and continues to be a priority.

### **Road Construction Program**

Board approved budgets have recently supplemented funding for the transportation network with general governmental dollars transferred from the General Fund to the Transportation Capital Fund (310/3081). This transfer is sized annually based on the anticipated growth in taxable value and the recurring need to fund other strategic capital commitments. Over the past four (4) fiscal years the actual transfer has averaged \$8.6 million annually. With taxable values projected to increase for FY 2024, the General Fund contribution to road construction and maintenance is planned to total \$9.2 million. This transfer is subject to change based on budget year execution patterns.

As future budgets are planned, and scarce resources allocated, infrastructure maintenance and non-growth-related improvements will certainly require a dedicated commitment of general revenue to protect this investment. Capital obligations necessitated by state or federal agreements, like joint powers agreements (JPAs) and Defense Cooperation Agreements (DCAs) will be funded.

### **FY 2025**

A *millage neutral* operating budget in FY 2025 with an increase of 2% in taxable value can continue to allow for priority funding of public safety capital initiatives and general governmental capital programming referenced in this document with proper budget management. This of course is in addition to the many new initiatives and program enhancements, Board directed or otherwise required to support an expanding service base, all of which compete for limited general governmental resources.

In addition to annual inflationary cost increases, the following items were included in the FY 2025 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- · Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement.
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

In summary, the FY 2025 analysis signals caution especially when critical variables like taxable value, market conditions, and general revenues are difficult to predict. Pursuing a *millage neutral* operating budget in FY 2025 without a proper budgeted beginning fund balance would likely result in a \$20.5 million budget planning deficit as depicted in the trend analysis below. Of course, regular annual budget management to eliminate any actual equity reduction would occur in real time.

### **FY 2026**

A *millage neutral* operating budget in FY 2026 coupled with a projected 2% taxable value increase can allow for continued funding of asset maintenance and replacement while funding those programs and services enjoyed by an expanding population base. Once again, management of the budget will be important to achieve an appropriate beginning fund balance.

The following items were included in the FY 2026 budget analysis:

- Maintain general governmental capital projects recurring funding.
- Maintain General Fund support of EMS.
- Contingency reserves are maintained at policy.
- Maintain General Fund road subsidy.
- Maintain General Fund support for park system maintenance and replacement
- Maintain General Fund support for Transportation Operations expenses.
- Continue annual contribution to the long-term asset maintenance reserve.

The General Fund Trend Analysis model shown below is intended to offer a picture of very conservative revenue projections against operating and capital expenses which will likely be faced in the out years. Of course, the financial staff manages the budget in real time and will mitigate unplanned equity reductions. But imagine a scenario where major revenue sources like property taxes or state shared revenues were cut or reduced. The obvious impact would be subsequent expense reductions possibly coupled with newly adopted revenue sources and thus the need for budget flexibility.

### **General Fund Trend Analysis**

| Revenues:  | Adopted Budget<br>FY 2023  | Forecast<br>FY 2023        | (5.7:         | Projected FY 2024 5% Tax Value increas | se)             | Forecast FY 2025 (2% Tax Value increase) | (29             | Forecast FY 2026 6 Tax Value increase) |             | For ecast<br>FY 2026                    |
|--|----------------------------|----------------------------|---------------|--|-----------------|--|-----------------|--|-------------|---|
| Ad Valorem   | 435,976,000                | 420,060,100                | 2.70/         | 444,213,500                            | £ 70/           | 452 007 000                              | 0.007           | 462 150 706                            | 0.007       |   |
| Ad Valorem<br>Sales Tax                              | 48,000,000                 | 50,000,000                 | -3.7%<br>4.2% | 52,000,000                             | 5.7%<br>4.0%    | 453,097,800<br>52,000,000                | 2.0%            | 462,159,786<br>52,000,000              | 2.0%        |   |
| Revenue Sharing                                      | 12,000,000                 | 12,000,000                 |               | 12,000,000                             | 0.0%            | 12,000,000                               |                 | 12,000,000                             | 0.0%        |   |
| Other Revenues                                       | 38.555.600                 | 37,775,100                 | 0.0%          | 39,193,700                             |                 | 39,193,700                               | 0.0%            | 39,193,736                             |             |   |
|  |                            | 0 0                        | -2.0%         | 0,193,700                              | 3.8%<br>N/A     | 39,193,700                               | 0.0%<br>N/A     | 39,193,730                             | 0.0%<br>N/A |   |
| Less 5% Required by Law                              | (25,689,700)               | -                          | 24.7%         | 106.510.500                            |                 | 86.195.200                               |                 | •                                      |             | 44.741.022                              |
| Carryforward<br>Total Revenues                       | 126,670,900<br>635,512,800 | 157,929,500<br>677,764,700 | 6.6%          | 653,917,700                            | -32.6%<br>-3.5% | 642,486,700                              | -19.1%<br>-1.7% | 65,744,100<br>631,097,622              | -23.7%      | 44,741,022                              |
| Total Revenues                                       | 033,312,800                | 077,704,700                | 0.0%          | 033,917,700                            | -3.3%           | 042,480,700                              | -1.7%           | 051,097,022                            | -1.8%       |   |
| Expenditures:  |                            |                            |               |  |                 |  |                 |  |             |   |
| Departments/Divisions                                | 100,900,200                | 99,084,300                 | -1.8%         | 100,981,100                            | 1.9%            | 101,485,800                              | 0.5%            | 101,993,300                            | 0.5%        |   |
| Operating Transfers                                  | 94,411,700                 | 96,596,089                 | 2.3%          | 99,796,300                             | 3.3%            | 100,725,500                              | 0.9%            | 101,909,600                            | 1.2%        |   |
| Debt Service   | 15,203,000                 | 7,774,700                  | -48.9%        | 8,469,000                              | 8.9%            | 8.187.800                                | -3.3%           | 8,362,800                              | 2.1%        |   |
| Cap - Loans to Impact Fee Fds                        | 757,700                    | 757,700                    | 0.0%          | 1,418,600                              | 87.2%           | 1,742,400                                | 22.8%           | 2,325,700                              | 33.5%       |   |
| Capital Transfers                                    | 69,493,500                 | 76.921.800                 | 10.7%         | 50,735,000                             | -34.0%          | 52,235,000                               | 3.0%            | 53,235,000                             | 1.9%        |   |
| Constitutional Officers                              | 286,380,300                | 290,119,600                | 1.3%          | 306,322,500                            | 5.6%            | 312,366,100                              | 2.0%            | 318,530,200                            | 2.0%        |   |
| Reserves   | 68,366,400                 | 0                          | 1.576         | 0                                      | N/A             | 0 0 0 0 0                                | N/A             | 0                                      | N/A         |   |
| Total Expenditures                                   | 635,512,800                | 571,254,189                | -10.1%        | 567,722,500                            | -0.6%           | 576,742,600                              | 1.6%            | 586,356,600                            | 1.7%        |   |
| Revenues less Expenditures (Car                      | ryforward)                 | 106,510,511                |               | 86,195,200                             |                 | 65,744,100                               |                 | 44,741,022                             |             | Total amount of                         |
| Amount of Equity (CF) (reduced to balance the budget | l)/increased               | (51,418,989)               |               | (20,315,300)                           |                 | (20,451,100)                             |                 | (21,003,078)                           | Carryfo     | rward/E quity consumed<br>(113,188,467) |
| Budgeted Reserves                                    |                            |                            |               | 71,858,200                             |                 | 71,838,200                               |                 | 72,074,500                             |             |   |

### **Budget Review Process**

Department Heads prepare program and line item budgets based on adopted Board policy. Budget instructions provide details regarding the implementation of the policies such as proposed salary adjustments, internal service charges, etc. The OMB staff analyzes each submission for accuracy, content, and compliance with the previously determined priorities and policies.

Each Department Head is provided an opportunity to discuss and defend budget submissions to the County Manager. The County Manager makes the final decision for the recommended budgets presented to the Board of County Commissioners in June.

Budget work sessions with the Board of County Commissioners provide a forum for the discussion and finalization of spending plans, the establishment of proposed millage rates, and the finalization of the policy statements. In July, the maximum proposed millage rates are adopted based on the tentative spending plan and assessed taxable values provided by the Property Appraiser.

Public hearings are held in September to allow for citizen input. The final budget is adopted at the second hearing following a legal notice summarizing the proposed plan and tax rates.

### **Budget Amendment Process**

The Board of County Commissioners annually adopts the budget by resolution for all funds of the County. Budgetary authority is legally maintained at the fund level. However, the County's computerized financial system imposes budget controls for operating funds at the appropriation unit levels of the department.

Amendments to the adopted budget can occur at any time during the fiscal year through action of the Board or the County Manager in the following manner:

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- 1. Budget Amendments: Fund revenue and expenditure amounts may be increased or decreased by formal action of the Board following proper public notice as specified in Chapter 129.03 (a) Florida Statute. Amendments to the adopted budgets normally result from either the desire to recognize anticipated revenue or the unanticipated decrease of anticipated revenue. The purpose of the amendment process is to adjust fund amounts to reflect the level of revenues reasonably anticipated to be received and to balance expenditures to these revenues in accordance with state law and sound financial practices.
- 2. Certain Budget Amendments in accordance with Chapter 129, F.S., require either a resolution that can be approved by the Board of County Commissioners (BCC) on the consent agenda or a resolution that can be approved by the BCC on the Summary Agenda after an advertised public hearing. To save staff time and significant advertising costs, OMB processes one consent resolution on the following agenda to cover all budget amendments that just needed a resolution on the prior agenda. Monthly, OMB processes a resolution and an advertised public hearing to cover all budget amendments that required an advertised public hearing for budget amendments from the past two agendas.
- 3. Budget Amendments for \$50,000 or less within the same fund and departments that do not affect revenues or reserves may be made administratively through County Manager approval. Budget Amendment requests under \$50,000 when moving dollars among departments or decreases to reserves equal to or less than \$25,000 that require individual Board action, but no executive summary (formal staff report) is presented twice monthly in a Budget Amendment report for approval. Budget Amendments requiring an executive summary and Board approval include withdrawals from reserves in excess of \$25,000; increase in an operating and/or capital budget over \$50,000; requests for new positions and/or programs; and appropriating supplemental revenues.

### **Basis of Accounting and Budgeting**

The basis of accounting refers to when revenues and expenditures or expenses are recognized in the accounts and reported in the financial statements. The County's accounting records and budgetary basis for general government operations are maintained on a modified accrual basis, with revenues being recorded when they are earned, and expenditures being recorded in the period incurred.

Accounting records and the budgetary basis for the County's proprietary funds (enterprise funds such as utilities and solid waste operations, and internal service funds such as fleet management and self-insurance funds) are maintained on a full accrual basis. Not only are expenditures recognized when commitments are made (i.e., through purchase orders) but revenues are also recognized when available and measurable (i.e., water and sewer fees are recognized as revenue when bills are produced). Depreciation expense is not budgeted; however, capital expenditure outlays are budgeted. These outlays are capitalized into fixed assets and eliminated from the results of operations in accordance with generally accepted accounting principles (GAAP).

The Comprehensive Annual Financial Report (CAFR) shows the status of the County's finances on a GAAP basis. In many cases, this conforms to the way the County prepares its budget. Exceptions are the treatment of depreciation expense (the budget reflects the full purchase price of equipment and capital improvements but does not reflect depreciation expenses). In addition, expenses for capital improvements in the proprietary funds are depreciated in the CAFR. Compensated absences (accrued but unused sick and vacation leave) are not budgeted but are reflected in the CAFR as an outstanding liability. The Comprehensive Annual Financial Report shows fund expenditures and revenues on both a GAAP basis and a budget basis for comparison purposes.

Finally, fund balance allocations (residual unappropriated liquid assets resulting from prior years' operations) are budgeted and included as revenue on a budgetary basis but are eliminated on a GAAP basis for financial reporting.

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### **Adopted Budget Summaries**

Collier County prepares a Budget Summary based upon the actual operations of the County, i.e. Divisional/Agency. Summary information is provided for prior and current year adopted budgets. This tool allows management to focus on actual operating plans at a high level, monitor reserves and project cash balances for year-end.

A second Budget Summary, Comparative Revenues, Expenditures and Changes in Fund Balance by Functional Area for All Governmental Funds are prepared for Governmental Funds only. This summary is grouped by functional area for analysis on an annual basis. The highlight of this summary shows the actual fund balance as compared to the planned fund balance, in aggregate, for all Governmental Funds.

Finally, a third summary schedule is included that highlights the appropriations, by fund, compared to the prior year, and grouped by fund type.

### **Collier County FY 2024 Budget Summary**

| Operating Budget  | -                                       | _             |           |               |          |
|---|---|---------------|-----------|---------------|----------|
| Operating Budget  | FY 22/23                                | FY 23/24      | FY 23/24  | FY 23/24      |          |
| Division/Agoney   | Adopted                                 | Current       | Expanded  | Total         | % Change |
| Division/Agency   |   |               |           |               |          |
| Board of County Commissioners Operations                      | 1,485,900                               | 1,496,300     | 0         | 1,496,300     | 0.70%    |
| Other General Administration (001/0001)                       | 13,743,700                              | 16,657,400    | 0         | 16,657,400    | 21.20%   |
| Other General Administration (111/1011)                       | 3,914,300                               | 4,563,600     | 0         | 4,563,600     | 16.59%   |
| County Attorney   | 3,425,100                               | 3,602,700     | 0         | 3,602,700     | 5.19%    |
| Total Board of County Commissioners                           | 22,569,000                              | 26,320,000    | 0         | 26,320,000    | 16.62%   |
| County Manager's Agency:                                      |   |               |           |               |          |
| Operations (Gen Fd & MSTD Gen Fd):                            |   |               |           |               |          |
| Management Offices Operations                                 | 69,364,800                              | 78,396,600    | 0         | 78,396,600    | 13.02%   |
| Growth Management   | 8,620,000                               | 10,479,800    | 530,500   | 11,010,300    | 27.73%   |
| Public Services Operations                                    | 59,005,700                              | 76,169,900    | 135,400   | 76,305,300    | 29.32%   |
| Public Utilities .  | 20,493,200                              | 21,240,200    | 0         | 21,240,200    | 3.65%    |
| Transportation Management Services Operations                 | 56,262,400                              | 61,296,600    | 1,824,400 | 63,121,000    | 12.19%   |
| Operations sub-total  | 213,746,100                             | 247,583,100   | 2,490,300 | 250,073,400   | 17.00%   |
| Revenue Centric Operations:                                   |   |               |           |               |          |
| Management Offices (TDC, PelBay, CRA, EcoDev, Spts Com        | 54,234,000                              | 63,331,200    | 0         | 63,331,200    | 16.77%   |
| Management Offices (Internal Services - IT, Fleet, Risk Mgt.) | 141,678,100                             | 148,771,900   | 67,700    | 148,839,600   | 5.05%    |
| Management Offices (Fire Districts, Trust Funds)              | 3,526,200                               | 6,054,500     | 0         | 6,054,500     | 71.70%   |
| Growth Mgt (Com Dv, Plan Srv, Utility Reg)                    | 82,665,700                              | 84,837,600    | 0         | 84,837,600    | 2.63%    |
| Public Services (TDC-Mus/Pks, Conserv. Collier, Trust Fds)    | 98,523,900                              | 109,701,100   | 0         | 109,701,100   | 11.34%   |
| Public Utilities  | 316,211,900                             | 333,636,000   | 0         | 333,636,000   | 5.51%    |
| Transportation Mgt Serv (MSTU/BU; Airport; Transit, Pollution | 30,001,600                              | 33,637,000    | 168,200   | 33,805,200    | 12.68%   |
| Revenue Centric Operations sub-total                          | 726,841,400                             | 779,969,300   | 235,900   | 780,205,200   | 7.34%    |
| Total County Manager Operations                               | 940,587,500                             | 1,027,552,400 | 2,726,200 | 1,030,278,600 | 9.54%    |
|   |   |               |           |               |          |
| Courts & Related Agencies                                     | 7,227,200                               | 7,133,200     | 0         | 7,133,200     | (1.30%)  |
| Constitutional Officers:                                      |   |               |           |               |          |
| Property Appraiser  | 10,194,800                              | 10,968,400    | 0         | 10,968,400    | 7.59%    |
| Supervisor of Elections                                       | 4,916,800                               | 5,967,100     | 0         | 5,967,100     | 21.36%   |
| Clerk of Courts - Fee Support Operations                      | 4,284,700                               | 2,649,700     | 827,500   | 3,477,200     | (18.85%) |
| Clerk of Courts - General Fund Support                        | 10,740,700                              | 14,681,000    | 0         | 14,681,000    | 36.69%   |
| Sheriff   | 240,950,200                             | 256,758,000   | 0         | 256,758,000   | 6.56%    |
| Tax Collector   | 28,029,300                              | 34,045,300    | 0         | 34,045,300    | 21.46%   |
| Paid by Board - Constitutional Officers                       | 5,287,700                               | 6,009,800     | 0         | 6,009,800     | 13.66%   |
| Total Constitutional Officers                                 | 304,404,200                             | 331,079,300   | 827,500   | 331,906,800   | 9.03%    |
| Grand Total Operating   | 1,274,787,900                           | 1,392,084,900 | 3,553,700 | 1,395,638,600 | 9.48%    |
|   | , | ,,            | .,,       | ,,,           |          |
| Debt Service  | FY 22/23                                | FY 23/24      | FY 23/24  | FY 23/24      |          |
|   | Total                                   | Current       | Expanded  | Total         | % Change |
| General Governmental Debt Service                             | 46,175,800                              | 46,697,600    | 0         | 46,697,600    | 1.13%    |
| Public Utilities Debt Service                                 | 54,677,300                              | 54,033,000    | 0         | 54,033,000    | (1.18%)  |
| Grand Total Debt Service                                      | 100,853,100                             | 100,730,600   | 0         | 100,730,600   | (0.12%)  |
|   | , ,                                     |               |           |               | , ,      |
| Capital Budget  | FY 22/23                                | FY 23/24      | FY 23/24  | FY 23/24      |          |
|   | Total                                   | Current       | Expanded  | Total         | % Change |
| County Manager's Agency:                                      |   |               |           |               |          |
| Management Offices  | 335,497,700                             | 306,087,000   | 1,422,400 | 307,509,400   | (8.34%)  |
| Public Services Capital Projects                              | 44,925,300                              | 44,876,600    | 0         | 44,876,600    | (0.11%)  |
| Growth Management Capital                                     | 37,400                                  | 89,500        | 0         | 89,500        | 139.30%  |
| Public Utilities Capital Projects                             | 150,135,000                             | 139,597,500   | 0         | 139,597,500   | (7.02%)  |
| Transportation Mgt Services Capital Projects                  | 213,047,200                             | 230,648,200   | 0         | 230,648,200   | 8.26%    |
| Total County Manager Capital Projects                         | 743,642,600                             | 721,298,800   | 1,422,400 | 722,721,200   | (2.81%)  |
|   |   |               |           |               |          |
| Courts & Related Agencies Capital Projects                    | 4,624,200                               | 4,040,800     | 0         | 4,040,800     | (12.62%) |
| Constitutional Officers:                                      |   |               |           |               |          |
| Supervisor of Elections Capital Projects                      | 0                                       | 0             | 0         | 0             | N/A      |
| Clerk of Courts Capital Projects                              | 0                                       | 0             | 0         | 0             | N/A      |
| Sheriff Capital Projects                                      | 13,684,000                              | 13,243,400    | 0         | 13,243,400    | (3.22%)  |
| Total Constitutional Officers Capital Projects                | 13,684,000                              | 13,243,400    | 0         | 13,243,400    | (3.22%)  |
| • •   |   |               | 1 422 400 |               |          |
| Grand Total Capital Budgets                                   | 761,950,800                             | 738,583,000   | 1,422,400 | 740,005,400   | (2.88%)  |
| General Funds (001/0001 & 111/1011) Transfers &               |   |               |           |               |          |
| Reserves  | 568,604,000                             | 611,244,000   | 1,320,800 | 612,564,800   | 7.73%    |
|   |   |               |           |               |          |
| Total County Budget   | 2,706,195,800                           | 2,842,642,500 | 6,296,900 | 2,848,939,400 | 5.27%    |

### **Collier County FY 2024 Budget Summary**

|                                       | FY 22/23      | FY 23/24      | FY 23/24  | FY 23/24      |          |
|---------------------------------------|---------------|---------------|-----------|---------------|----------|
| Revenues                              | Adopted       | Current       | Expanded  | Total         | % Change |
| Property Taxes                        | 542,947,100   | 554,728,300   | 0         | 554,728,300   | 2.17%    |
| Gas & Sales Tax                       | 70,503,100    | 74,603,100    | 0         | 74,603,100    | 5.82%    |
| Local Option Infrastructure Sales Tax | 108,653,900   | 30,313,400    | 0         | 30,313,400    | (72.10%) |
| Permits, Fines & Assessments          | 76,348,900    | 78,272,200    | 0         | 78,272,200    | 2.52%    |
| Intergovernmental                     | 19,092,800    | 17,532,100    | 0         | 17,532,100    | (8.17%)  |
| Service Charges                       | 313,062,700   | 346,953,400   | 0         | 346,953,400   | 10.83%   |
| Impact Fees                           | 54,908,000    | 59,868,000    | 0         | 59,868,000    | 9.03%    |
| Interest/Misc                         | 10,023,700    | 17,634,900    | 0         | 17,634,900    | 75.93%   |
| Loan Proceeds                         | 5,500,000     | 4,004,000     | 0         | 4,004,000     | (27.20%) |
| Carry Forward                         | 817,849,400   | 867,318,800   | 2,324,200 | 869,643,000   | 6.33%    |
| Internals                             | 112,206,900   | 128,597,200   | 0         | 128,597,200   | 14.61%   |
| Transfers                             | 634,034,900   | 721,192,000   | 3,972,700 | 725,164,700   | 14.37%   |
| Less 5% Required by Law               | (58,935,600)  | (58,374,900)  | 0         | (58,374,900)  | (0.95%)  |
| Total County Budget - Revenues        | 2,706,195,800 | 2,842,642,500 | 6,296,900 | 2,848,939,400 | 5.27%    |

### FY 2024 Full Time Equivalent (FTE) Count Summary

| Division                                      | FY 22/23<br>(Funded)<br>Adopted | FY 22/23<br>(Funded)<br>Forecast | FY 23/24<br>(Funded)<br>Current | FY 23/24<br>(Funded)<br>Expanded | FY 23/24<br>(Funded)<br>Total | % Change |
|---|---------------------------------|----------------------------------|---------------------------------|----------------------------------|-------------------------------|----------|
| BCC   | 10.00                           | 10.00                            | 10.00                           | Expanded                         | 10.00                         | 0.00%    |
| County Attorney                               | 18.00                           | 18.00                            | 18.00                           | -                                | 18.00                         | 0.00%    |
| Total BCC                                     | 28.00                           | 28.00                            | 28.00                           | <del></del>                      | 28.00                         | 0.00%    |
| Total Boo                                     | 20.00                           | 20.00                            | 20.00                           |                                  | 20.00                         | 0.0070   |
| Management Offices                            | 481.00                          | 483.00                           | 483.00                          | 1.00                             | 484.00                        | 0.62%    |
| Public Services                               | 446.25                          | 443.50                           | 443.50                          | 2.00                             | 445.50                        | (0.17%)  |
| Public Utilities                              | 619.00                          | 629.05                           | 629.05                          | -                                | 629.05                        | 1.62%    |
| Growth Management                             | 304.05                          | 308.00                           | 308.00                          | -                                | 308.00                        |          |
| Transportation                                | 292.00                          | 293.00                           | 293.00                          | 19.00                            | 312.00                        | 6.85%    |
| Total County Manager Agency                   | 2,142.30                        | 2,156.55                         | 2,156.55                        | 22.00                            | 2,178.55                      | 1.69%    |
| Courts & Related Agencies                     | 35.00                           | 35.00                            | 35.00                           | -                                | 35.00                         | 0.00%    |
| Constitutional Officers:                      |                                 |                                  |                                 |                                  |                               |          |
| Property Appraiser                            | 64.00                           | 64.00                            | 64.00                           | -                                | 64.00                         | 0.00%    |
| Supervisor of Elections                       | 24.00                           | 24.00                            | 24.00                           | -                                | 24.00                         | 0.00%    |
| Clerk (Non-State Funded)                      | 118.72                          | 123.21                           | 123.21                          | -                                | 123.21                        | 3.78%    |
| Sheriff                                       | 1,435.00                        | 1,435.00                         | 1,435.00                        | -                                | 1,435.00                      | 0.00%    |
| Tax Collector                                 | 167.00                          | 167.00                           | 167.00                          | -                                | 167.00                        | 0.00%    |
| Total Constitutional Officers                 | 1,808.72                        | 1,813.21                         | 1,813.21                        | -                                | 1,813.21                      | 0.25%    |
| Total of Permanent FTE                        | 4,014.02                        | 4,032.76                         | 4,032.76                        | 22.00                            | 4,054.76                      | 1.01%    |
| Grant Funded-MPO                              | 5.00                            | 5.00                             | 5.00                            | _                                | 5.00                          | 0.00%    |
| Grant Funded Positions-Housing Grants         | 26.00                           | 28.00                            | 28.00                           | -                                | 28.00                         | 7.69%    |
| Grant Funded Positions-Human Service          | 18.80                           | 18.80                            | 18.80                           | -                                | 18.80                         | 0.00%    |
| Grant Funded Positions-Sheriff                | 11.00                           | 11.00                            | 11.00                           | -                                | 11.00                         | 0.00%    |
| Clerk (State Funded)                          | 97.28                           | 99.29                            | 97.29                           | -                                | 97.29                         | 0.01%    |
| Total Grant and State Funded Positions        | 158.08                          | 162.09                           | 160.09                          | -                                | 160.09                        | 1.27%    |
| Grand Total                                   | 4,172.10                        | 4,194.85                         | 4,192.85                        | 22.00                            | 4,214.85                      | 1.02%    |
| Total excluding Clerk's State Funded Position | 4,074.82                        | 4,095.56                         | 4,095.56                        | 22.00                            | 4,117.56                      |          |
| Clerk Position Reconciliation                 | -                               | -                                | -                               |                                  | -                             |          |
| Clerk (County Funded)                         | 118.72                          | 123.21                           | 123.21                          | _                                | 123.21                        | 3.78%    |
| Clerk (State Funded)                          | 97.28                           | 99.29                            | 97.29                           | _                                | 97.29                         | 0.01%    |
| Total Clerk Positions                         | 216.00                          | 222.50                           | 220.50                          |                                  | 220.50                        | 2.08%    |
| Sheriff Position Reconciliation               |                                 |                                  |                                 |                                  |                               |          |
| Law Enforcement                               | 1,040.00                        | 1,040.00                         | 1,040.00                        | _                                | 1,040.00                      | 0.00%    |
| Detention/Corrections                         | 348.50                          | 348.50                           | 348.50                          | _                                | 348.50                        | 0.00%    |
| Judicial (Bailiffs)                           | 40.50                           | 40.50                            | 40.50                           | _                                | 40.50                         | 0.00%    |
| Sheriff Grants Fund (115/1801)                | 11.00                           | 11.00                            | 11.00                           | _                                | 11.00                         | 0.00%    |
| E-911 Wireless (611/1067)                     | 6.00                            | 6.00                             | 6.00                            | -                                | 6.00                          | 0.00%    |
| Other Funding Sources                         | -                               | -                                | -                               | -                                | -                             | N/A      |
| Total Sheriff Positions                       | 1,446.00                        | 1,446.00                         | 1,446.00                        | -                                | 1,446.00                      | 0.00%    |

The following schedule provides a view of the actual financial results for FY 2022 and the Adopted Budgets for FY 2023 and FY 2024. This schedule addresses all governmental funds grouped together and as noted on the schedule, actual results are presented on a full accrual basis and the budgets are modified accrual.

### COMPARATIVE REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE BY FUNCTIONAL AREA FOR ALL GOVERNMENTAL FUNDS FISCAL YEAR 2024

(Amounts expressed in thousands)

### **GOVERNMENTAL FUNDS**

|                                   | FY 2022 Actual<br>(Note 1) | FY 2023 Adopted<br>Budget | FY 2024 Adopted<br>Budget |
|-----------------------------------|----------------------------|---------------------------|---------------------------|
| Revenues                          |                            | _                         |                           |
| Taxes                             | 637,798                    |                           |                           |
| Ad Valorem Taxes                  |                            | 542,947                   | 554,728                   |
| Local Gas Taxes                   |                            | 124,946                   | 46,605                    |
| Franchise Fees                    |                            | 36,700                    | 38,426                    |
| Licenses, Permits & Impact Fees   | 87,078                     | 67,427                    | 71,940                    |
| Intergovernmental Revenue         | 159,872                    | 72,689                    | 75,320                    |
| Charges for Services              | 44,586                     | 58,202                    | 65,658                    |
| Fines & Forfeitures               | 2,498                      | 2,218                     | 2,253                     |
| Interest Income                   | (51,856)                   | 5,030                     | 9,273                     |
| Special Assessments               | 15,228                     | 6,705                     | 7,178                     |
| Miscellaneous Revenues            | 6,454                      | 10,476                    | 10,132                    |
| Total Revenue & Sources           | 901,658                    | 927,340                   | 881,513                   |
|                                   |                            |                           |                           |
| <u>Expenditures</u>               |                            |                           |                           |
| General Government                | 118,231                    | 172,521                   | 170,634                   |
| Public Safety                     | 247,700                    | 286,198                   | 308,503                   |
| Physical Environment              | 25,747                     | 78,874                    | 89,470                    |
| Transportation                    | 59,272                     | 101,590                   | 161,674                   |
| Economic Environment              | 40,858                     | 9,845                     | 17,074                    |
| Human Services                    | 25,208                     | 16,325                    | 20,136                    |
| Culture & Recreation              | 56,473                     | 96,934                    | 104,265                   |
| Debt Service                      | 42,452                     | 40,997                    | 41,559                    |
| Capital Outlay (Note 2)           | 127,836                    |                           |                           |
| Total Expenditures/Expenses       | 743,777                    | 803,284                   | 913,315                   |
| Excess (deficit) of revenues over |                            |                           |                           |
| (under) expenditures              | 157,881                    | 124,056                   | (31,802)                  |
| Other Financing Sources           | 300,997                    | 447,715                   | 558,641                   |
| Other Financing Uses              | (309,066)                  | (562,096)                 | (681,364)                 |
|                                   | (000,000)                  | (552,550)                 | (551,551)                 |
| Net Increase/Decrease in Fund     |                            |                           |                           |
| Balance                           | 149,812                    | 9,675                     | (154,525)                 |
|                                   | ,                          | 5,5.0                     | (101,020)                 |
| Beginning Fund Balance 10/1       | 990,656                    | 611,719                   | 648,475                   |
| Actual/Recommended Ending         |                            |                           |                           |
| Fund Balance at 9/30 (Note 3)     | 1,140,468                  | 621,394                   | 493,950                   |

**Note (1):** This data comes from the Collier County Annual Comprehensive Financial Report (ACFR) and uses accrual-based accounting.

**Note (2):** As discussed in the Basis of Accounting and Budgeting section, the Finance Department maintains capital expenditures separate from the functional activities while budgeting applies the capital expenditure to the function it relates to.

**Note (3):** As discussed in the Estimated Changes in Fund Balance, Recommended Ending Fund Balance assumes all budgeted appropriations will be expended and only 95% of budgeted revenues will be received.

#### Collier County, Florida Fiscal Year 2023/2024 **Summary of Budget by Fund** FY23/24 FY 22/23 FY 23/24 % **Fund Adopted Adopted Budget Fund Title** No. **Budget Budget** Change General Fund (001/0001)635,512,800 687,385,600 8.16% Affordable Housing Water/Sewer Impact Fee Deferral Program (002/0002)36,200 -100.00% (003/0003) 576,100 505,000 -12.34% **Emergency Relief Fund Economic Development** (007/0004)1,201,700 463,600 -61.42% **Constitutional Officer Funds:** 15,025,400 (011/0011) Clerk of Courts 18,158,200 20.85% (040/0040) 233,874,800 Sheriff 250,246,100 7.00% Property Appraiser (060/0060)10,194,800 10,968,400 7.59% Tax Collector (070/0070)28,029,300 34,045,300 21.46% Supervisor of Elections (080/0080)21.36% 4,916,800 5,967,100 Supervisor of Elections Grant Fund (081/1800) N/A **Subtotal Constitutional Officers** 292,041,100 319,385,100 78% (101/1001) Transportation Services 27,159,000 30,597,200 12.66% Stormwater Operations (103/1005)9,017,100 9,903,800 9.83% Affordable Housing (105/1075)620,800 1,007,400 62.27% Housing Density Bonus (106/1076)N/A Impact Fee Administration (107/1015)1,740,000 2,333,600 34.11% Pelican Bay Beautification MSTBU (109/1007)6,946,200 6,557,200 5.93% Unincorporated Areas General Fund -(111/1011)75,873,000 83,740,800 10.37% Landscaping Projects (112/1012)12,068,800 5,139,600 -57.41% (113/1013)Community Development 38,574,300 35,149,500 -8.88% Water Pollution Control (114/1017)4,836,700 6,498,700 34.36% (116/1077)Affordable Housing 281,700 954,200 238.73% Natural Resources (117/1802)N/A Parks And Recreation Sea Turtle Monitoring (119/1804)405,300 630,700 55.61% (121/1805)Community Development Block Grants N/A Grant Program Support (123/1806) 817,100 1,079,000 32.05% MPO Grants (128/1809)8,100 15,400 90.12% Library Donation - Project Fund (129/1810)163,800 88,100 85.93% Golden Gate Community Center (130/1605)1,988,900 2,628,400 32.15% Planning Services (131/1014)27,965,700 26,750,600 -4.34% Victoria Park Drainage MSTU (134/1608)23,400 32,100 37.18% Naples Production Park MSTBU Fund (138/1612)166,500 -100.00% (139/1613)Naples Park Drainage MSTBU 152,600 161,700 5.96% Naples Production Park Maintenance MSTBU (141/1615)1,026,600 1,042,200 1.52% (142/1616)Pine Ridge Industrial Park MSTBU 2,074,400 2,095,500 1.02% (143/1617)4.892.900 6,475,200 32.34% Vanderbilt Beach MSTU (146/1040)2,542,500 5,070,300 99.42% Ochopee Fire Control District Goodland/Horr's Island Fire District (149/1041)147,200 177,200 20.38% (151/1619)Sabal Palm Road Extension MSTBU 66,200 46,900 -29.15% Lely Golf Estates Beautification MSTU (152/1620)686,800 816,700 18.91% Golden Gate Beautification MSTU (153/1621)1,826,800 2,355,200 28.92% Hawksridge Stormwater Pumping System MSTU (154/1622)70,300 80,200 14.08% (158/1625) Radio Road Beautification 316,000 176,200 -44.24%

### Collier County, Florida Fiscal Year 2023/2024 Summary of Budget by Fund

| Summary of Budget by Fund                             |             |                   |                   |                  |  |
|---|-------------|-------------------|-------------------|------------------|--|
|   | FY23/24     | FY 22/23          | FY 23/24          | %                |  |
| Fund Title  | Fund<br>No. | Adopted<br>Budget | Adopted<br>Budget | Budget<br>Change |  |
|   |             |                   |                   |                  |  |
| Forest Lakes Roadway & Drainage MSTU                  | (159/1626)  | 1,933,600         | 2,854,900         | 47.65%           |  |
| Bayshore/Avalon Beautification MSTU                   | (160/1627)  | 1,230,300         | 2,294,300         | 86.48%           |  |
| Immokalee Beautification                              | (162/1629)  | 1,453,100         | 1,582,500         | 8.91%            |  |
| Bayshore Beautification MSTU                          | (163/1630)  | 1,833,800         | 2,388,000         | 30.22%           |  |
| Haldeman Creek MSTU                                   | (164/1631)  | 1,043,700         | 1,245,100         | 19.30%           |  |
| Rock Road MSTU  | (165/1632)  | 127,400           | 127,200           | -0.16%           |  |
| Vanderbilt Waterways MSTU                             | (168/1635)  | 873,200           | 1,334,500         | 52.83%           |  |
| Local Provider Participation                          | (169/1130)  | -                 | 2,215,400         | N/A              |  |
| Teen Court  | (171/1132)  | 76,300            | 79,500            | 4.19%            |  |
| Conservation Collier - Land Acquisition               | (172/1061)  | 42,124,400        | 51,989,700        | 23.42%           |  |
| Driver Education                                      | (173/1133)  | 286,500           | 322,300           | 12.50%           |  |
| Conservation Collier Maintenance                      | (174/1062)  | 42,450,600        | 50,154,100        | 18.15%           |  |
| Court Information Technology Fee                      | (178/1054)  | 2,435,800         | 2,079,700         | -14.62%          |  |
| Conservation Collier Projects                         | (179/1063)  | 245,000           | 691,100           | 182.08%          |  |
| Domestic Animal Services Donations                    | (180/1135)  | 597,400           | 262,800           | -56.01%          |  |
| Court Maintenance Fund                                | (181/1056)  | 4,624,200         | 4,040,800         | -12.62%          |  |
| Ave Maria Innovation Zone                             | (182/1030)  | 713,000           | 906,900           | 27.19%           |  |
| TDC Beach Park Facilities                             | (183/1100)  | 2,597,000         | 4,469,200         | 72.09%           |  |
| Tourism Promotion                                     | (184/1101)  | 21,631,100        | 25,690,100        | 18.76%           |  |
| TDC Beach Renourishment and Inlet Project Management  | (185/1102)  | 1,294,600         | 1,107,600         | -14.44%          |  |
| Immokalee Redevelopment                               | (186/1025)  | 1,307,400         | 1,318,000         | 0.81%            |  |
| Bayshore/Gateway Triangle Redevelopment               | (187/1020)  | 3,589,600         | 3,835,700         | 6.86%            |  |
| 800 MHz Intergovernmental Radio Communication Program | (188/1060)  | 1,940,600         | 2,378,500         | 22.57%           |  |
| Miscellaneous Florida Statutes Fund                   | (190/1136)  | 46,900            | 42,900            | -8.53%           |  |
| Court Innovations                                     | (192/1050)  | 192,000           | 192,000           | 0.00%            |  |
| TDC Museum  | (193/1103)  | 2,090,700         | 1,954,000         | -6.54%           |  |
| TDC Office Management and Operations                  | (194/1104)  | 2,063,900         | 2,124,900         | 2.96%            |  |
| TDC Beach Renourishment & Inlet Management            | (195/1105)  | 71,876,400        | 56,823,600        | -20.94%          |  |
| TDC Promotion Reserve                                 | (196/1106)  | 2,007,800         | 2,069,300         | 3.06%            |  |
| County Museums  | (198/1107)  | 2,757,700         | 2,820,700         | 2.28%            |  |
| 911 Emergency Phone System Enhancement                | (199/1066)  | 2,737,700         | 2,020,700         | 2.20 /0<br>N/A   |  |
| Sheriff Confiscated Property Trust Fund               | (602/1068)  | 518,400           | 526,800           | 1.62%            |  |
| Crime Prevention Trust Fund                           | ,           | · ·               |                   | 2.51%            |  |
|   | (603/1070)  | 721,500<br>11,700 | 739,600<br>22,800 | 94.87%           |  |
| University Extension Trust Fund GAC Trust Land Sales  | (604/1055)  | 2,014,900         |                   |                  |  |
| Parks & Recreation Donations                          | (605/1057)  | 2,014,900         | 1,710,500         | -15.11%          |  |
|   | (607/1138)  | 386,900           | 111,000           | 59.48%           |  |
| Law Enforcement Trust Fund                            | (608/1071)  | ,                 | 388,700           | 0.47%            |  |
| Domestic Violence Trust Fund                          | (609/1072)  | 497,000           | 499,100           | 0.42%            |  |
| Animal Control Neuter / Spay Trust Fund               | (610/1139)  | 235,400           | 162,600           | -30.93%          |  |
| Combined 911 System                                   | (611/1067)  | 4,212,000         | 3,445,700         | -18.19%          |  |
| Library Trust Fund                                    | (612/1140)  | 305,700           | 219,000           | -28.36%          |  |
| County Drug Abuse Trust                               | (616/1141)  | 4,500             | 4,600             | 2.22%            |  |
| Juvenile Cyber Safety                                 | (618/1069)  | 2,700             | 2,700             | 0.00%            |  |
| Freedom Memorial Trust Fund                           | (620/1143)  | 23,900            | 26,000            | 8.79%            |  |
| Law Library   | (640/1145)  | 93,500            | 111,600           | 19.36%           |  |

#### Collier County, Florida Fiscal Year 2023/2024 **Summary of Budget by Fund** FY23/24 FY 22/23 FY 23/24 % **Fund Adopted Adopted Budget Fund Title** No. **Budget Budget** Change Legal Aid Society (652/1146)193,000 193,000 0.00% Office of Utility Regulation Fee Trust (669/1059)1,329,500 1,380,700 3.85% Court Administration (681/1051)3,212,600 3,315,100 3.19% (701/1831) Specialized Grants N/A (702/1832)Specialized Grants Match N/A (703/1833) Administrative Services Grants N/A Administrative Services Grants Match (704/1834)N/A **Housing Grants** (705/1835) N/A Housing Grant Match (706/1836)28,600 125,000 337.06% (707/1837)32.00% **Human Services Grant** 250,000 330,000 **Human Services Grant Match** (708/1838)N/A **Public Services Grant** (709/1839)N/A Public Services Grant Match (710/1840)N/A Transportation Grants (711/1841)N/A (712/1842)Transportation Grant Match N/A County Manager Grants (713/1843)N/A County Manager Grant Match (714/1844)N/A Immokalee CRA Grant (715/1027)N/A Bayshore CRA Grant (717/1022)N/A Justice Federal Equitable Sharing (721/1811) 199.600 1.22% 197,200 Treasury Federal Equitable Sharing (722/1812)539,700 709,700 31.50% FEMA Events - Grant (727/1813)2,000,000 2,000,000 0.00% (757/1847) Deepwater Horizon Oil Spill Settlement 3.14% 2,139,300 2,206,400 (758/1108)Tourism Capital Projects Fund 8,123,900 6,789,900 -16.42% Sports & Special Events Complex (759/1109)6,154,200 7,577,200 23.12% Collier County Street Lighting District (760/1601)1,540,900 1,740,100 12.93% (761/1637)42nd Ave SE MSTU 2,800 33.33% 2,100 1638/1638 Palm River 258.800 N/A Pelican Bay Street Lighting District (778/1008)874,200 964,900 10.38% (782/1032) Golden Gate City Economic Development Zone 6.359.100 9,143,500 43.79% I-75 & Collier Blvd Innovation Zone (783/1031) 119.61% 3,432,100 7,537,300 Immokalee CRA Capital (786/1026)440,300 548,900 24.67% Bayshore CRA Project Fund (787/1021)2,454,600 2,670,900 8.81% SHIP Grants (791/1053) N/A **Subtotal Special Revenue Funds** 485,807,000 517,128,100 6.45% Gas Tax Revenue Bonds Refund, Series 2003/2012 & 2005/2014 (212/2005)14,520,300 14,878,800 2.47% Taxable Special Obligation Revenue Note, Series 2019 (246/2013)2,923,000 2,938,400 0.53% **Euclid and Lakeland Assessment** (253/1137)97,700 98,300 0.61% Forest Lakes Roadway Limited General Obligation Bonds, 2007 (259/2014)38,500 -100.00% Tourist Development Tax Revenue Bond, Series 2018 6,188,400 (270/2017)6,235,100 0.75% Special Obligation Bonds/Notes, Series 2017, 2020A&B & 2022A&B (298/2022)22,198,600 21,892,000 -1.38% (299/2023) Commercial Paper Loan 209,300 655,000 212.95% 46,697,600 **Subtotal Debt Service Funds** 46,175,800 1.13%

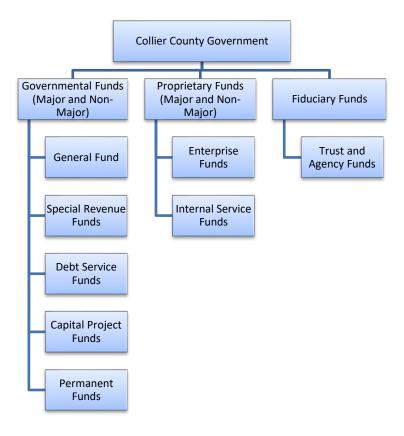
#### Collier County, Florida Fiscal Year 2023/2024 **Summary of Budget by Fund** FY23/24 FY 22/23 FY 23/24 % **Fund Adopted Adopted Budget Fund Title** No. **Budget Budget** Change 77,964,400 County-Wide Capital Projects (301/3001) 71,202,200 -8.67% (303/3061) **Boater Improvement** 415,000 172,400 -58.46% **ATV Settlement** (305/3060)3,013,100 3,021,100 0.27% Parks Ad Valorem Capital Projects (306/3062)7,007,900 7,194,100 2.66% (308/3063) 8,195,500 Park CIP Bond 8,143,000 0.64% (309/3025) 139.30% Growth Management Capital 37,400 89.500 **Growth Management Transportation Capital** (310/3081)21,076,700 39,283,600 86.38% Road Gas Tax - Road Construction (313/3083)20,497,100 22,488,500 9.72% 225,200 Museum Capital Fund (314/3026)308,000 -26.88% (318/3018)-13.95% Infrastructure Sales Tax 244,893,000 210,735,700 Clam Bay Restoration (320/3040)205,500 203,700 -0.88% Pelican Bay Irrigation & Landscape (322/3041)2,898,800 4,091,300 41.14% Pelican Bay Commercial Paper Capital (323/3042)N/A Stormwater Capital Projects (325/3050)14,503,000 13,248,500 -8.65% Stormwater CIP Bond (327/3052)33,904,200 20,857,500 -38.48% Transportation Debt Capital (330/3084)N/A 7,253,500 7,404,300 Road Impact Fee - District 1, North Naples (331/3090)2.08% Road Impact Fee - District 2, East Naples & Golden Gate City (333/3091)3,412,700 7,550,300 121.24% Road Impact Fee - District 3, City of Naples (334/3092)237,300 1,195,900 403.96% (336/3093) 19,631,100 Road Impact Fee - District 4, South County & Marco Island 8,311,600 136.19% Road Impact Fee - District 6, Golden Gate Estates (338/3094)13,488,500 23,124,800 71.44% 4,804,700 Road Impact Fee - District 5, Immokalee Area (339/3095)8,567,900 78.32% (341/3080)421,800 Road Assessments - Receivable 443,300 5.10% Regional Park Impact Fee - Incorporated Areas (345/3070)1,334,900 1,614,400 20.94% Community & Regional Parks Impact Fee - Unincorporated Area (346/3071)20,025,800 17,829,700 -10.97% Emergency Medical Services Impact Fees (350/3030)863,200 744,500 -13.75% 2.16% Library System Impact Fee (355/3031)1,130,600 1,155,000 Sports & Special Events Complex (370/3007)7.492.400 5,120,300 -31.66% Ochopee Fire Control District Impact Fee (372/3035)70,400 88,800 26.14% Correctional Facilities Impact Fee 3,182,600 -14.81% (381/3032)3,735,700 Law Enforcement Impact Fee (385/3033)4,500,800 4,845,800 7.67% General Government Building Impact Fee (390/3034) 7,605,700 7,528,800 -1.01% **Subtotal Capital Funds** 519,556,700 511,036,300 -1.64% County Water/Sewer District Operations (408/4008) 224,038,600 243,419,100 8.65% (409/4009) Water/Sewer Motor Pool Capital & Spec Assessment 7,191,400 7,356,400 2.29% County Water/Sewer District Debt Service (410/4010)54,677,300 54,033,000 -1.18% County Water Impact Fees (411/4011) 14,405,600 24.72% 11,550,000 (412/4012)County Water User Fees Capital 25,081,800 26,575,300 5.95% (413/4013) County Sewer Impact Fees 18,417,100 19,742,200 7.19% 14.06% County Sewer User Fees Capital (414/4014)34,307,000 39,129,000 County Water Sewer Bond Proceeds (415/4015)446,900 N/A County Water Sewer Grants (416/4016)N/A County Water Sewer Grant Match (417/4017)N/A (418/4018)-100.00% Public Utilities Department Special Assessment Districts 55,200 (419/4019)4,969,700 County Water Sewer Bonds, Series 2021 811,400 512.48%

#### Collier County, Florida Fiscal Year 2023/2024 **Summary of Budget by Fund** FY23/24 FY 22/23 FY 23/24 % Adopted **Fund Adopted Budget Budget Fund Title** No. **Budget** Change Collier Area Transit - CAT Grant (424/4031) N/A (425/4032)588,200 654,700 Collier Area Transit - CAT Grant Match 11.31% (426/4030)Collier Area Transit - CAT Enhancements 4,626,800 4,860,100 5.04% (427/4033)Transportation Disadvantaged 4,147,600 4,476,800 7.94% Transportation Disadvantaged Grant (428/4034) N/A Transportation Disadvantaged Grant Match (429/4035) 85,500 82,700 -3.27% EMS Capital Fund (455/4055)2,146,200 N/A Solid Waste Disposal (470/4070) 38,821,600 42,583,000 9.69% Solid Waste - Landfill Closure and Debris Mission Reserves (471/4071)10,055,500 1,828,200 -81.82% Solid Waste Motor Pool Capital Fund (472/4072)1,001,400 -10.58% 895,500 Mandatory Trash Collection (473/4073)41,210,500 44,026,300 6.83% Solid Waste Capital Projects (474/4074) 19,087,900 7,115,500 -62.72% (490/4050) **Emergency Medical Services** 46,614,500 54,286,700 16.46% Emergency Medical Services Motor Pool & Other Capital Fund (491/4051) 6,535,900 6,427,700 -1.66% EMS Grant (493/4053)N/A **EMS Grant Match** (494/4054) 550,000 484,700 -11.87% Collier County Airport Authority (495/4090)12,118,600 12,248,800 1.07% Airport Capital (496/4091)1,140,900 3,923,800 243.92% (498/4093)Airport Grant N/A . (499/4094) Airport Grant Match N/A **Subtotal Enterprise Funds** 562,714,700 596,117,900 5.94% Information Technology (505/5005) 10.780.900 11,598,200 7.58% (506/5006)9,122,100 7,999,800 Information Technology Capital -12.30% Property & Casualty Insurance Fund (516/5016)18,171,100 20,290,100 11.66% Group Health & Life Insurance Fund (517/5017) 81,890,900 86,643,600 5.80% Worker's Compensation Insurance Fund (518/5018)6,047,600 6,035,500 -0.20% Disability Insurance Fund (519/5019)N/A Fleet Management 15,665,500 16,272,400 (521/5021)3.87% Motor Pool Capital Fund (523/5023) 15,028,900 15,352,400 2.15% **Subtotal Internal Service Funds** 156,707,000 164,192,000 4.78% Pepper Ranch Conservation Bank (673/0673)4,072,100 4,201,900 3.19% 1,794,600 Caracara Prairie Preserve (674/0674) 1,826,300 1.77% **Subtotal Permanent Funds** 5,866,700 6,028,200 2.75% **Total Budget by Fund** 2,706,195,800 2,848,939,400 5.27% Less: **Internal Services** 112,206,900 128,597,200 14.61% **Interfund Transfers** 634,034,900 725,164,700 14.37% **Net County Budget** 1,959,954,000 1,995,177,500 1.80%

# Fund Structure, Fund Balance, and Description of Funds Subject to Appropriation

Fund balance (Net Position) represents the net financial resources of a fund – in other words, assets minus liabilities – in simpler terms, dollars available to spend. If some of the funds' resources are not available to spend, this would be indicated by "restricting" or "reserving" a portion of the fund balance.

The Governmental Accounting Standards Board (GASB) Statement Number 54, Fund Balance Reporting and Governmental Fund Type Definitions has been in effect for fiscal years beginning after June 15, 2010. The objective of this statement was to improve the usefulness and understandability of governmental fund balance information. GASB 54 classification is only required for governmental funds and therefore, no presentation is made for Proprietary or Agency Funds. All funds are appropriated annually except for Grant Funds, which are appropriated at the time grant awards are approved by the Board of County Commissioners. Collier County's funds can be divided into the following three categories: governmental, proprietary, and fiduciary.



A further designation is made between Major and Non-Major.

#### Major Funds and their descriptions are:

#### Governmental:

- **General Fund** is the largest operating fund of the County. It is used to account for all countywide general government activities and is supported principally by ad valorem taxes.
- Bayshore/Gateway and Immokalee CRAs are Community Redevelopment Agencies
  established for areas of the County to address the specific needs of those areas. The primary
  revenue source is the Tax Increment Financing (TIF) revenue transferred from the General Fund.

- Infrastructure Sales Tax Fund is used to account for receipt and expenditure of public infrastructure expenditures funded by the one-cent local government infrastructure surtax approved by the voters. Collection of the local option infrastructure one-cent sales surtax started on January 1, 2019, and will sunset on December 31, 2023.
- Grants and Shared Revenue Special Revenue Fund is used to account for the receipt and expenditure of federal, state, and local grants.

### Proprietary:

- Collier County Water and Sewer Fund is used to account for the day-to-day operating
  functions of the County's water collection, distribution, and sewer systems. Principal revenues
  are water and sewer user fees.
- **Solid Waste Fund** is used to account for the collection and disposal of the entire waste stream generated in Collier County. Landfill operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees.
- Emergency Medical Services Fund is used to account for the provision of emergency ambulance and paramedical services used throughout the County. Principal revenue sources are ad valorem taxes and ambulance user fees.

### Non-Major Funds include:

#### Governmental:

- **Special Revenue Funds** are used to account for the proceeds of specific revenue sources that are for specified purposes or are restricted in use.
- **Debt Service Funds** are used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest, and related costs. A brief discussion of each bond issue, repayments pledge, and date of final maturity follows.
- Capital Project Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities or improvements.
- Permanent Funds are used to account for resources that are legally restricted.

#### Proprietary:

- Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises. The intent of the governing body is that all costs of providing goods or services to the general public be financed or recovered primarily through user charges.
- **Internal Service Funds** are used to account for the provision of goods and services by the County departments providing services to other County operations.

#### Fiduciary Funds:

• Trust and Agency Funds are used to account for resources held for the benefit of parties outside of Collier County government. They are assets held in trust or for individuals, private organizations, other governmental units and/or funds to be used for special purposes.

For a complete listing of all Funds utilized by Collier County, their descriptions and the category they fall into, please see the Budget by Fund section.

Fiscal Year 2024 72 Budget Summary

### **Estimated Changes in Fund Balance by Fund Type**

The next several pages provide an estimate and a discussion of the budgeted fund balance for the County's Funds by fund type. Fund balances are the product of unspent amounts from prior years within a fund. Fund balances can be caused by timing issues (capital projects not completed when expected, unspent grant funds), excess planned revenues over planned expenditures, or they can be planned for, such as setting aside monies for future or contingent events. When developing a "balanced budget," available fund balances are combined with estimated revenues to comprise the total sources available to fund appropriations.

The budgeted year-end fund balance is determined by subtracting budgeted expenditures from the sum of the prior year-end fund balance plus budgeted revenue. The difference is the budgeted year-end fund balance. The budgeted year-end fund balance is then compared to the prior year-end budgeted fund balance to determine the change in fund balance.

The budget-based approach discussed above assumes 100% of budgeted appropriations will be expended and only 95% of budgeted revenues will be received. Collier County has a history of conservative budget management practices and, as a result, actual expenditures incurred are typically less than the amount budgeted. Similarly, actual revenue received can trend above 95% of the budgeted amount. The budget is routinely managed during the course of any fiscal year to ensure that sufficient beginning actual cash is available and sized around policy objectives.

There are two summary documents for this section. The first summary provides an overview of the changes in fund balance, including beginning fund balance, estimated revenues and other financing sources, expenditures and other financing sources/uses and then budgeted (recommended) ending fund balances for all fund types. The ending fund balances are presented by undesignated reserves, designated reserves, and cash flow reserves. Undesignated reserves are the County's reserve for contingencies. Designated reserves are made up of reserves for debt service, disasters, capital, and actuarial insurance reserves. The cash flow reserve is established to fund beginning-of-the-year operations, as a large part of County revenues are received a few months after the start of each fiscal year.

#### BUDGETED SUMMARY OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BY FUND TYPE AND FUNCTIONAL ACTIVITY AREA FOR ALL FUNDS FISCAL YEAR 2024

(amounts expressed in thousands)

|                                     |                                 | MAJOR            |                 |                               |                              | NON-MAJOR                      |                                | All Other Fund       | 3                  |
|-------------------------------------|---------------------------------|------------------|-----------------|-------------------------------|------------------------------|--------------------------------|--------------------------------|----------------------|--------------------|
| Description                         | General<br>Fund<br>Grouping (1) | Immokalee<br>CRA | Bayshore<br>CRA | Grants &<br>Shared<br>Revenue | Infrastructur<br>e Sales Tax | Other<br>Governmental<br>Funds | Total<br>Governmental<br>Funds | Proprietary<br>Funds | Total All<br>Funds |
| Beginning Fund Balance 10/1/23      | 121,672                         | -                | -               | 3,859                         | 181,368                      | 341,577                        | 648,476                        | 221,167              | 869,643            |
| Budgeted Revenues:                  |                                 |                  |                 |                               |                              |                                |                                |                      |                    |
| Taxes:                              |                                 |                  |                 |                               |                              |                                |                                |                      |                    |
| Ad Valorem Taxes                    | 444,334                         | -                | -               | -                             | -                            | 110,394                        | 554,728                        | -                    | 554,728            |
| Local Gas & Sales Taxes             | -                               | -                | -               | -                             | 30,313                       | 16,292                         | 46,605                         | -                    | 46,605             |
| Franchise Fees                      | -                               | -                | -               | -                             | -                            | 38,426                         | 38,426                         | 2,261                | 40,687             |
| Licenses, Permits & Impact Fees     | 332                             | -                | -               | -                             | -                            | 71,608                         | 71,940                         | 16,000               | 87,940             |
| Intergovernmental Revenue           | 65,743                          | -                | -               | 3                             | -                            | 9,574                          | 75,320                         | 524                  | 75,844             |
| Charges for Services                | 55,506                          | -                | -               | -                             | -                            | 10,152                         | 65,658                         | 281,295              | 346,953            |
| Fines & Forfeitures                 | 446                             | -                | -               | -                             | -                            | 1,807                          | 2,253                          | 32                   | 2,285              |
| Interest Income                     | 1,359                           | 14               | 45              | 152                           | 600                          | 7,103                          | 9,273                          | 5,235                | 14,508             |
| Special Assessment                  | -                               | -                | -               | -                             | -                            | 7,178                          | 7,178                          | -                    | 7,178              |
| Miscellaneous Revenues              | 9,046                           | -                | -               | -                             | -                            | 1,086                          | 10,132                         | 1,809                | 11,941             |
| Other Financing Sources             | 309,345                         | 1,853            | 6,461           | 1,445                         | (1,545)                      | 241,081                        | 558,640                        | 231,987              | 790,627            |
| Total Revenue & Sources             | 886,111                         | 1,867            | 6,506           | 1,600                         | 29,368                       | 514,701                        | 1,440,153                      | 539,143              | 1,979,296          |
| Total Revenue & Beginning Balance   | 1,007,783                       | 1,867            | 6,506           | 5,459                         | 210,736                      | 856,278                        | 2,088,629                      | 760,310              | 2,848,939          |
| Dudgeted Funerality and /Funerality |                                 |                  |                 |                               |                              |                                |                                |                      |                    |
| Budgeted Expenditures/Expenses:     | 101 010                         |                  |                 |                               |                              | 40.070                         | 470.004                        | 201                  | 474.005            |
| General Government                  | 121,940                         | -                | -               | 15                            | -                            | 48,679                         | 170,634                        | 391                  | 171,025            |
| Public Safety                       | 254,011                         | -                | -               | 909                           | -                            | 53,583                         | 308,503                        | 50,754               | 359,257            |
| Physical Environment                | 1,014                           | -                | -               | 488                           | -                            | 87,967                         | 89,469                         | 289,626              | 379,095            |
| Transportation                      | 631                             |                  | -               | -                             | -                            | 161,043                        | 161,674                        | 22,182               | 183,856            |
| Economic Environment                | 2,215                           | 1,271            | 3,830           | 4.070                         | -                            | 9,759                          | 17,075                         | 5                    | 17,080             |
| Human Services                      | 16,219                          | -                | -               | 1,079                         | -                            | 2,838                          | 20,136                         | 445                  | 20,581             |
| Culture & Recreation                | 27,624                          | -                | -               | -                             | -                            | 76,641                         | 104,265                        | 565                  | 104,830            |
| Debt Service                        |                                 |                  |                 |                               |                              | 41,559                         | 41,559                         | 25,190               | 66,749             |
| Other Financing Sources/Uses        | 511,544                         | 543              | 2,646           | 185                           | 415                          | 166,031                        | 681,364                        | 200,213              | 881,577            |
| Total Expenditures/Expenses         | 935,198                         | 1,814            | 6,476           | 2,676                         | 415                          | 648,100                        | 1,594,679                      | 589,371              | 2,184,050          |
| Budgeted Ending Fund Balance:       |                                 |                  |                 |                               |                              |                                |                                |                      |                    |
| Undesignated Reserves               | 13,468                          | 53               | 30              | 21                            | _                            | 4,819                          | 18,391                         | 20,154               | 38,545             |
| Designated Reserves (2)             | (522)                           |                  | -               | 2,762                         | 210,321                      | 191,345                        | 403,906                        | 118,899              | 522,805            |
| Cash Flow Reserves                  | 59,639                          | -                | -               |                               | -                            | 12,014                         | 71,653                         | 31,886               | 103,539            |
| Recommended Ending Fund             |                                 |                  |                 |                               |                              |                                |                                |                      |                    |
| Balance at 9/30/23                  | 72,585                          | 53               | 30              | 2,783                         | 210,321                      | 208,178                        | 493,950                        | 170,939              | 664,889            |

<sup>(1)</sup> General Fund Grouping includes the County-wide General Fund, Constitutional Officers General Funds, Affordable Housing Deferrals, Misc Florida Statute, Emergency Relief and Economic Development Funds.

<sup>(2)</sup> Designated reserves include a budgeted negative reserve for payroll attrition savings.

The second summary document provides an overview of all County Funds by type with an analysis of the change in fund balance. As discussed above, the County practices conservative budget management and, in order to present a reasonable analysis, the prior and current year planned fund balances are compared.

The following chart shows the budgeted change in Fund Balance from FY 2023 to FY 2024 along with a discussion of the significant changes.

| SUMMARY OF CHANGES IN BU         | DGETED   | ENDING    | FUND B | ALANCE   | S             |              |              |                 |           |
|----------------------------------|----------|-----------|--------|----------|---------------|--------------|--------------|-----------------|-----------|
| (amounts expressed in thousands) |          |           |        |          |               |              |              |                 |           |
|                                  |          | MAJOR     |        |          |               | NON-MAJOR    | ,            | All Other Funds | 3         |
|                                  | General  |           |        | Grants & |               | Aggregate    | All          |                 |           |
|                                  | Fund     | Immokalee |        | Shared   | Infrastructur | Governmental | Governmental | Proprietary     | Total All |
|                                  | Grouping | CRA       | CRA    | Revenue  | e Sales Tax   | Funds        | Funds Total  | Funds           | Funds     |
| Estimated Fund Balance FY23      | 69,549   | 53        | 16     | 2,443    | 244,893       | 304,441      | 621,395      | 165,675         | 787,070   |
| Recommended Fund Balance FY24    | 72,585   | 53        | 30     | 2,783    | 210,321       | 208,178      | 493,950      | 170,939         | 664,889   |
| Dollar change in fund balance    | 3,036    | -         | 14     | 340      | (34,572)      | (96,263)     | (127,445)    | 5,264           | (122,181) |
| % change in fund balance         | 4%       | 0%        | 88%    | 14%      | -14%          | -32%         | -21%         | 3%              | -16%      |

**Major Governmental Funds:** Fund balance decreased by \$31.2 million or 10% and includes the General Fund Grouping, Immokalee Community Redevelopment Area (CRA), Bayshore CRA, Grants & Shared Revenue, and Infrastructure Sales Tax.

- **General Fund Grouping:** Fund balance increase of \$3.0 million or 4% is primarily attributable to an increase in the reserve for cash flow which preserves the beginning cash balance needed at the start of the fiscal year.
- Immokalee CRA: Fund balance remained the same.
- Bayshore CRA: Fund balance increase of \$14 thousand or 88% is attributable to increasing the reserve for contingencies.
- **Grants & Shared Revenue:** Fund balance increase of \$340 thousand or 14% is attributable to increasing restricted reserve for unfunded requests.
- Infrastructure Sales Tax: Fund balance decreased by \$34.6 million or 14% which is attributable to decreasing the capital reserve. Projects were approved by the infrastructure committee and contracts were awarded which decreased the reserves and moved the funds into the appropriate project.

**Non-Major Aggregate Governmental Funds:** Fund balance decreased by \$96.3 million or 32% and this aggregate grouping includes Capital Projects, Debt Service, Special Revenue, and Permanent Funds.

- Capital Projects Funds: Fund balance decreased by \$46.7 million or 39%.
  - The reserve for capital outlay decreased by \$13.0 million in Stormwater CIP Bond Fund (327/3052), the capital cost recovery reserve in County-Wide Capital Fund (301/3001) for future asset maintenance obligations decreased by \$13.3 million and Road Impact Fee reserves to fund future projects decreased \$16.1 million.
- **Debt Service Funds:** Fund balance decreased by \$4 thousand or 0.1%.
- Special Revenue Funds: Fund balance decreased by \$49.7 million or 29%.
  - TDC Beach Renourishment & Inlet Management Fund (195/1105) reserves decreased by \$24.8 million which funds future beach renourishment projects.
  - Conservation Collier Maintenance Fund (174/1062) reserves decreased \$30.7 million. Reserves were decreased and the transfer to the General Fund (001/0001) increased.
  - Golden Gate City Economic Development Zone Fund (782/1032) reserve increased by \$2.0 million due to an increase in taxable value. This reserve can only be disbursed upon Board approval consistent with the Economic Development Plan.
- **Permanent Funds:** Fund balance increased by \$170 thousand 3%.

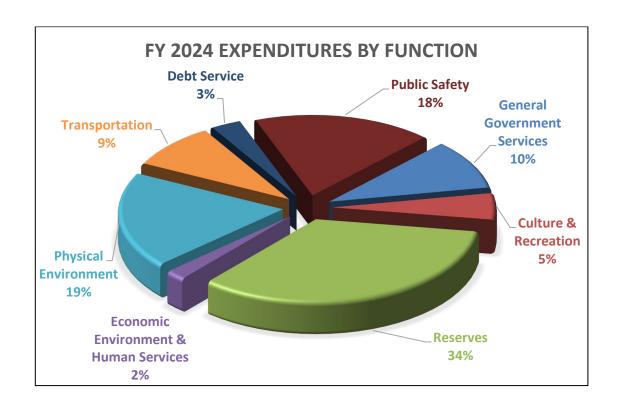
**All Other Proprietary Funds:** Fund balance decreased by \$5.3 million or 3% and include an aggregate of the following with changes of note:

- Enterprise Funds: Fund balance increased by \$7.2 million or 6%.
  - Airport reserves for contingencies and capital increased by \$2.1 to fund capital and operating priorities.
  - EMS fund balance increased by \$1.2 million primarily due to a decrease in capital reserves.
  - The Solid Waste Fund Series decreased by \$7.6 million primarily due to disaster relief reserves being utilized to recover from Hurricane Ian.
  - Water/Sewer reserves increased by \$11.5 million primarily due to an increase in reserve for capital outlay.
  - Mass Transit reserves remained relatively stable.
- Internal Service Funds: Fund balance decreased by \$1.9 million or 4%.

### **Major Areas of Spending**

The following table and graph depict the major functional areas of spending within the Collier County budget:

| Functional Area                | FY | 2024 Adopted<br>Budget | Percent of Total<br>Adopted Budget |
|--------------------------------|----|------------------------|------------------------------------|
| General Government Services    | \$ | 198,843,000            | 10%                                |
| Public Safety                  |    | 359,256,900            | 18%                                |
| Physical Environment           |    | 379,095,700            | 19%                                |
| Transportation                 |    | 183,856,500            | 9%                                 |
| Economic Env. & Human Services |    | 37,658,800             | 2%                                 |
| Culture & Recreation           |    | 104,830,500            | 5%                                 |
| Debt Service                   |    | 66,748,600             | 3%                                 |
| Reserves                       |    | 664,887,500            | 34%                                |
| Total Net Budget               | \$ | 1,995,177,500          | 100%                               |

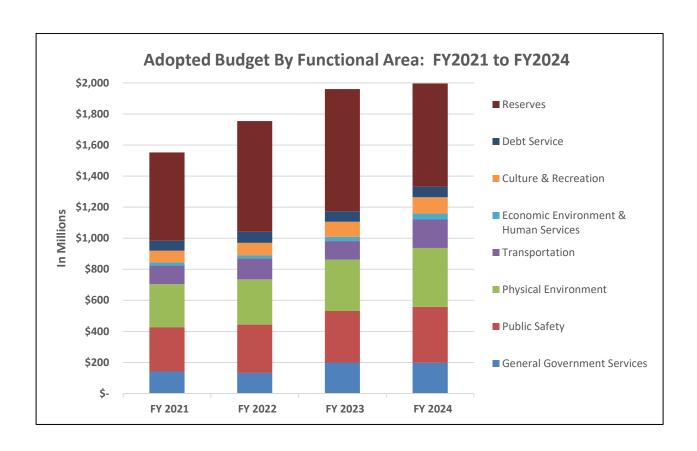


#### Summary of Adopted Revenue Sources: FY 2021 through FY 2024

|                                      |    | FY 2021       |      | FY 2022       |    | FY 2023       | FY 2024        | % Change  |
|--------------------------------------|----|---------------|------|---------------|----|---------------|----------------|-----------|
| Description (Revenues)               | Ac | lopted Budget | Ado  | pted Budget   | A  | dopted Budget | Adopted Budget | FY23 - 24 |
| Ad Valorem Taxes                     | \$ | 414,213,500   | \$   | 465,187,000   | \$ | 542,947,100   | 554,728,300    | 2.2%      |
| Local Gas & Infrastructure Sales Tax |    | 102,859,200   |      | 103,638,400   |    | 124,945,700   | 52,916,500     | -57.6%    |
| Permits/Fines/Assessments            |    | 61,816,000    |      | 70,291,200    |    | 76,348,900    | 78,272,200     | 2.5%      |
| Impact Fees                          |    | 43,343,000    |      | 49,363,000    |    | 54,908,000    | 59,868,000     | 9.0%      |
| Intergovernmental Revenue            |    | 19,070,900    |      | 17,200,900    |    | 19,092,800    | 17,532,100     | -8.2%     |
| Intergovernmental Gas & Sales Tax    |    | 44,532,600    |      | 47,400,000    |    | 54,211,300    | 52,000,000     | -4.1%     |
| Service Charges                      |    | 282,534,500   |      | 293,139,300   |    | 313,062,700   | 346,953,400    | 10.8%     |
| Debt Proceeds/Interest/Misc Revenue  |    | 32,580,600    |      | 23,056,700    |    | 15,523,700    | 21,638,900     | 39.4%     |
| Carry Forward                        |    | 600,189,400   |      | 737,221,700   |    | 817,849,400   | 869,643,000    | 6.3%      |
| 5% Revenue Reserve                   |    | (48,796,400)  |      | (52,247,700)  |    | (58,935,600)  | (58,374,900)   | -1.0%     |
| Total Revenue Budget                 | \$ | 1,552,343,300 | \$ ' | 1,754,250,500 | \$ | 1,959,954,000 | 1,995,177,500  | 1.8%      |

#### Adopted Expense Budget by Functional Area: FY 2021 through FY 2024

|                                |    | FY 2021       |    | FY 2022       |    | FY 2023       | FY 2024             | % Change  |
|--------------------------------|----|---------------|----|---------------|----|---------------|---------------------|-----------|
|                                | Ac | lopted Budget | Ac | dopted Budget | Α  | dopted Budget | Adopted Budget      | FY23 - 24 |
| Functional Area                |    |               |    |               |    |               |                     |           |
| General Government Services    | \$ | 141,846,500   | \$ | 133,339,400   | \$ | 200,363,200   | \$<br>198,843,000   | -0.8%     |
| Public Safety                  |    | 285,085,700   |    | 310,555,200   |    | 330,691,600   | 359,256,900         | 8.6%      |
| Physical Environment           |    | 277,407,200   |    | 291,220,200   |    | 331,292,900   | 379,095,700         | 14.4%     |
| Transportation                 |    | 120,379,000   |    | 135,000,400   |    | 120,163,900   | 183,856,500         | 53.0%     |
| Economic Env. & Human Services |    | 21,364,800    |    | 21,113,800    |    | 26,681,100    | 37,658,800          | 41.1%     |
| Culture & Recreation           |    | 74,717,000    |    | 79,568,500    |    | 97,168,500    | 104,830,500         | 7.9%      |
| Debt Service                   |    | 63,548,800    |    | 70,836,700    |    | 66,524,400    | 66,748,600          | 0.3%      |
| Reserves                       |    | 567,994,300   |    | 712,616,300   |    | 787,068,400   | 664,887,500         | -15.5%    |
| Total Net Budget               | \$ | 1,552,343,300 | \$ | 1,754,250,500 | \$ | 1,959,954,000 | \$<br>1,995,177,500 | 1.8%      |



#### **General Government**

The Legislative, Executive, Financial, Administrative, Judicial and Planning branches of Collier County provide services in this functional area for the benefit of the public and the governmental body as a whole. The major areas are the Board of County Commissioners, Tax Collector, Property Appraiser, Clerk of Courts, Supervisor of Elections, County Manager, County Attorney, Judicial Branch, County Administrative Services Department, and Comprehensive Planning. General Government amounts to \$199 million, comprising 10% of the entire County net budget. The General Government budget decreased by 0.8% or approximately \$1.5 million dollars. Major decreases are seen in court maintenance, multiple County-wide capital projects, and motor pool capital.

#### **Public Safety**

Collier County provides services in this functional area for the health, safety and welfare of citizens and property. The major areas included are the Sheriff's Office, the 800MHz Radio System Operations, Medical Examiner, Emergency Medical Services (EMS), Building Review/Permitting and Code Enforcement. Public Safety amounts to approximately \$359 million, consuming 18% of the FY 2024 County net budget, as this sector of spending remains a priority for Collier County. The public safety budget increased 8.6% or approximately \$28.6 million dollars. Major increases are seen in the Sheriff's Office (Detention & Correction and Law Enforcement programs); Emergency Medical Services, as our population grows, so the need for medical services; and the 800 MHz Upgrade, the most recent upgrade occurred in 2018.

#### **Physical Environment**

Services in this functional area provide for safe, healthy, and aesthetically clean-living conditions through management of various elements of the environment. The Water & Wastewater Divisions, Solid Waste Division, Pollution Control Division, Stormwater Management Division, Conservation Collier, and Beach Renourishment/Pass Maintenance activities provide most of these services. Physical Environment amounts to approximately \$379 million, comprising 19% of the FY 2024 County net budget. The Physical Environment budget increased 14.4% or approximately \$47.8 million dollars. Major increases are due to:

- Park Shore Beach Renourishment and Vanderbilt Beach Renourishment Maintenance Projects
- Landscaping improvements for the Vanderbilt Beach MSTU.
- Pelican Bay Sidewalk Replacements and administration building remodeling.
- Increases in chemicals, electricity, bulk water, utility parts, property insurance, fuel, emergency repairs and other contractual services for the Water and Wastewater Divisions.
- Naples Park Area Improvements Project.
- Engineering fees for the Naples Park Basin Optimization, Palm River, and North County Water Reclamation Facility Projects.
- Landfill Contract for the Solid Waste Disposal.
- Mandatory residential collection contract increased due to CPI, increased disposal costs, and more housing units.

#### **Transportation**

- This functional area includes maintenance, administration, planning, and construction for Collier County's transportation network. Other areas included are airports, MSTU improvement districts, and operating the public transit system. Transportation increased 53% or approximately \$63.7 million dollars over the last year. Transportation amounts to \$183.8 million which is 9% of the County net budget. Major increases are due to:
- 17 new FTE's and 2 Boom Mowers for the Swale Maintenance Program.
- Bayshore North Landscape
- Maintenance of aesthetics and vegetation on improved medians and right of way.
- Road resurfacing.
- Vanderbilt Beach Road, from 16th Street NE to Everglades Project.
- CR 951, Golden Gate Boulevard to Green Boulevard Project.
- Increase in aviation fuel due to increases in the Jet A and AvGas volumes. This additional expense is partially offset by an increase in projected fuel sales.

#### **Economic Environment and Human Services**

Services that develop, diversify, expand, and improve the economic condition of the county and its citizenry through job and associated revenue creation are classified as Economic Environment. These services are provided by the County Manager's Agency in conjunction with the Collier Economic Development Office (Collier EDO); also included in this grouping are the Immokalee and Bayshore/Gateway Triangle Community Redevelopment Agencies (CRA's), Ave Maria Innovation Zone and the Veterans Services Department.

Human Services include health and welfare services provided primarily by the Collier County Public Health Division, Domestic Animal Services, and the Community and Human Services Division.

These sectors combined increased 41.1% or approximately \$11 million dollars over last year. Economic Environment and Human Services are approximately 2% of the total County net budget. Major increases are due to:

- Increase in temporary labor for the Domestic Animal Services Division in order to keep clean and sanitize animal holding areas.
- Increase in the County Medicaid portion of almost 20% compared to last year. This payment goes directly to meet community healthcare needs.
- \$2,065,400 for the Agency for Health Care Administration.
- \$7,000,000 in remittances for the Great Wolf Lodge Water Park Project.

#### **Culture & Recreation**

This functional area includes the provision and maintenance of cultural and recreational facilities and activities for the citizens and visitors of Collier County. Included are the Parks and Recreation Division, the Public Library system, Collier County Museums, and the Tourist Development Division. An increase in funding over the prior year of 7.9% or \$7.7 million brought the total budget to \$104.8 million for this functional area. Culture & Recreation functions represent 5% of the total County net budget. Major increases are due to:

- Increase in utilities, maintenance and temporary labor cost for the Parks and Recreation Division.
- Increase in utilities, the new Integrated Library System, and digital materials for the Library Division.
- Marketing to promote Naples as a tourism destination increased by 25% from prior year.
- Maintenance and contractual services for the Sports Complex increased by 29% from prior year. This additional expense is partially offset by an increase in projected revenue.

#### **Debt Service**

Debt Service is the payment of principal and interest on long term debt instruments. Debt service budgets in FY 2024 total \$66.7 million or 3% of the total County net budget. This area increased by 224,200 due to:

- Principal payment of the Gas Tax Revenue Ref Bonds 2014.
- Interest payments for the Commercial Paper Loan A2 and A3; proceeds were used to finance capital improvements within the Pelican Bay MSTU and the construction of Vanderbilt Beach Road Extension, respectively.

#### Reserves

The levels of reserves budgeted are set by Board policy, state law, and bond or debt covenants. Current Board policy dictates that reserves be set at a minimum of 2.5% of operating expenses. By State Statute, reserve for contingencies cannot exceed 10%. Similarly, the Cashflow reserves should not exceed 20%.

Budgeted reserves of \$664.9 million account for 34% of the total FY 2024 County net budget. Appropriations in this area decreased by \$122.2 million or 15.5% from prior year. The largest decreases were due:

- Decrease in the reserve for disaster relief in the Solid Waste Capital Fund, due to funds being utilized for Hurricane lan and debris pick up.
- Decrease in the reserve for insurance in the Property & Casualty Fund.
- Decrease in the reserve for capital in the Stormwater CIP Bond Fund, as stormwater capital projects were awarded, and funding was moved from capital reserves into the appropriate project.

Highlighted Summary Changes Between FY 2024 Tentative (July) Budget and the September 7<sup>th</sup> Adopted Tentative Budget

### SUMMARY OF CHANGES TO THE FY 2024 TENTATIVE BUDGET

#### NET CHANGE TO

| FUND TITLE/(NUMBER)  | FUND TOTAL      | EXPLANATION   |
|--|-----------------|---|
| General Fund (001/0001) Major funding sources are Ad Valorem, Half Cent Sales Tax, and State Revenue Sharing           | \$ 10,000,000   | On the revenue side, FY 23 forecasted loan to FEMA Fund (727/1813) decreased by \$10,000,000 which increased the FY 24 Carryforward by \$10,000,000. On the expense side, an increase of \$10,000,000 to reestablish the loan to FEMA Fund (727/1813) in FY 24, an increase of \$1,033,700 for items on the Unfunded Request List for Parks & Recreation, Libraries, Domestic Animal Services and Museums per Board direction on 08/08/2023, an increase of \$353,600 less \$7,000 for attrition for the FY 23 transfer and reclassification of positions to the Growth Management Department for Community Planning & Resiliency and Housing Policy and Economic Development, and a reduction of \$1,665,000 in the transfer to County-Wide Capital Fund (301). The net effect of these changes increased Contingency Reserves by \$284,700. |
| Economic Development Fund<br>(007/0004)<br>Major funding sources<br>Intergovernmental Revenues from the<br>State       | \$ 306,100<br>e | On the revenue side, Carryforward was increased by \$306,100 due to receipt of a distribution in FY 23 from the Florida Gaming Commission as a result of the Compact between the Seminole Tribe and the State of Florida. Expenses were adjusted by a like amount.  |
| Tax Collector Fund (070/0070)<br>Major funding sources are<br>Commissions  | \$ 34,045,300   | Adjustment reflects proposed budget submitted by the Tax Collector to the Department of Revenue pursuant to state statutes on August 1, subsequent to the development of the FY 24 (July) Tentative Budget.   |
| Unincorporated Area General<br>Fund (111/1011)<br>Major funding sources is Ad<br>Valorem                               | \$ 0            | Addition of Unfunded Request List items per Board direction 8/8/2023 include \$300,000 in Planning Studies/Amendments and \$648,000 for the Parks and Recreation Division. Reserves were decreased by \$948,000.  |
| Palm River MSTU Fund (1638) Major funding sources are ad valorem taxes.  | \$ 79,700       | Taxable value increased resulting in additional revenue totaling 83,900 less the 5% revenue reserved of \$4,200. On the expenditures side Other Contractual Services increased by \$73,400 and transfers to the Property Appraisal and Tax Collector increased by \$6,300 collectively.   |
| County Museums Fund (198/1107)<br>Major source of funding is from TDC<br>taxes   |                 | Addition of Unfunded Request List items per Board direction on 8/8/2023.  |
| County-Wide Capital Program<br>Fund (301/3001)<br>Major source of funding is a transfer<br>from the General Fund (001) | \$ 13,335,000   | On the revenue side, the FY 23 forecast for the loan to the FEMA Fund (727/1813) was reduced by \$15 million which increased the FY 24 Carryforward by the like amount, and the transfer from the General Fund (001/0001) was reduced by \$1,665,000. On the expenditure side, the FY 24 loan to the FEMA fund was increased by \$15 million and the Reserve for future capital replacements was reduced by \$1,665,000.  |

Fiscal Year 2024 81 Budget Summary

### SUMMARY OF CHANGES TO THE FY 2024 TENTATIVE BUDGET

#### NET CHANGE TO

| FUND TITLE/(NUMBER)  |    | UND TOTAL     | EXPLANATION   |
|--|----|---------------|---|
| Park & Recreation Capital Fund<br>(306/3062)<br>Major funding sources are transfers<br>from the General Fund (001) & (111)   | \$ | 144,300       | On the revenue side, surplus property auction revenue collected in FY 23 exceeded forecast amounts by \$28,600, insurance proceeds exceeded forecast by \$12,900 and interest revenue collected exceeded forecast by \$102,800 which resulted in FY 24 Carryforward to increase by \$144,300. On the expense side, Reserve for Capital increased by \$144,300 for future projects.  |
| Road Impact Fee Fund District 3,<br>City of Naples (334/3092)<br>Major source of funding is Impact<br>Fees                   | \$ | 231,200       | On the revenue side, impact fee revenue collected in FY 23 exceeded forecast amounts by \$221,100 and interest revenue exceeded forecast by \$10,100 resulting in an FY 24 Carryforward increase of \$231,200. On the expense side, Reserves for Capital were increased by \$231,200.   |
| Road Impact Fee Fund District 5,<br>Immokalee Area (339/3095)<br>Major source of funding is Impact<br>Fees                   | \$ | 1,230,200     | On the revenue side, impact fee revenue collected in FY 23 exceeded forecast amounts by \$1,230,000 resulting in an FY 24 Carryforward increase of \$1,230,200. On the expense side, Reserves were increased by a like amount.  |
| County Water / Sewer District<br>Operations Fund (408/4008)<br>Major source of funding is user fees                          | \$ | 645,200       | On 6/27/23, Agenda Item 16.K.6, the Board approved a settlement agreement with Mammoth Constructors, LLC. for \$950,000. Settlement funds of \$645,200 were deposited in Fund (408/4008) and the balance in Wastewater Capital Fund (414/4014). As a result, the FY 23 revenue forecast was increased which increased FY 24 carryforward. On the expense side, operating expenses were increased by a like amount             |
| Wastewater Capital Fund<br>(414/4014)<br>Major source of funding is a transfer<br>from Water / Sewer Operating Fund<br>(408) | \$ | 304,800       | On 6/27/23, Agenda Item 16.K.6, the Board approved a settlement agreement with Mammoth Constructors, LLC. for \$950,000. Settlement funds of \$304,800 were deposited in Fund (414/4014) and the balance in the Sewer District Operations Fund (408/4008). As a result, the FY 23 revenue forecast was increased which increased FY 24 carryforward. On the expense side, operating expenses were increased by a like amount. |
| Total  | \$ | 60,398,500    | -   |
| Gross Budget at July meeting   | s  | 2,794,636,300 | -   |
| Gross Tentative Budget   | \$ | 2,855,034,800 |   |

Highlighted Summary Changes Between September 7<sup>th</sup> Adopted Tentative Budget and the Final FY 2024 Adopted Budget

# SUMMARY OF CHANGES TO THE FY 2024 TENTATIVE BUDGET

| FUND TITLE/(NUMBER)  | NET CHANGE TO<br>FUND TOTAL | EXPLANATION   |
|--|-----------------------------|---|
| General Fund (001/0001) Major funding sources are Ad Valorem, Half Cent Sales Tax, and State Revenue Sharing                             | \$ (740,000)                | On the revenue side, ad valorem taxes decreased by \$49,948,300, this reduction was partially offset by a reduction of \$2,497,500 to the 5% revenue reserve required by law, a transfer of \$8,560,600 from Conservation Collier Land Acquisition Fund (172/1061) and a transfer of \$38,150,200 from Conservation Collier Maintenance Fund (174/1062). On the expense side, the CRA's and Innovation Zones were reduced by a total of \$740,000.  |
| Unincorporated Area General<br>Fund (111/1011)<br>Major funding sources is Ad<br>Valorem   | \$ (162,000)                | On the revenue side, ad valorem taxes decreased by \$6,924,500, this reduction was partially offset by a reduction of \$346,200 to the 5% revenue reserve required by law and a transfer of \$6,416,300 from Conservation Collier Land Acquisition Fund (172/1061). On the expense side, the CRA's and Innovation Zones were reduced by a total of \$162,000.   |
| Water Pollution Control Fund<br>(114/1017)<br>Major funding sources is Ad<br>Valorem   | \$ 0                        | On the revenue side ad valorem taxes decreased by \$416,000, this reduction was offset by a reduction of \$20,800 to the 5% revenue reserve required by law and a transfer of \$395,200 from Conservation Collier Maintenance Fund (174/1062).  |
| Rock Road MSTU (165/1632)<br>Major source of funding is Ad<br>Valorem  | \$ (42,800)                 | On the revenue side ad valorem taxes decreased by \$45,000, this reduction was partially offset by a reduction of \$2,200 to the 5% revenue reserve required by law. On the expense side reserves for capital were reduced by \$42,800.   |
| Conservation Collier - Land<br>Acquisition Fund (172/1061)<br>Major source of funding is Ad<br>Valorem                                   | \$ (3,398,800)              | On the revenue side, ad valorem taxes decreased by \$3,577,600, this reduction was partially offset by a reduction of \$178,800 to the 5% revenue reserve required by law. On the expense side, the associated transfer of ad valorem to Conservation Collier Maintenance Fund (174/1062) was reduced by \$849,800. In addition, capital outlay for land acquisition was reduced by \$17,525,900. These reductions allowed for a transfer of \$8,560,600 to General Fund (001/0001) and a transfer of 6,416,300 to Unincorporated General Fund (111/1011).  |
| Conservation Collier Maintenance<br>Fund (174/1062)<br>Major source of funding is a transfer<br>from Conserv. Collier Fund<br>(172/1061) | \$ (849,800)                | On the revenue side, the transfer of ad valorem taxes from Conservation Collier Land Acquisition Fund (172/1061) decreased by \$849,800. On the expense side, the maintenance endowment was reduced by \$39,395,200 allowing for a transfer of \$38,150,200 to General Fund (001/0001) and a transfer of \$395,200 to Water Pollution Control FOn the revenue side, the transfer of ad valorem taxes from Conservation Collier Land Acquisition Fund (172/1061) decreased by \$849,800. On the expense side, the maintenance endowment was reduced by \$39,395,200 allowing for a transfer of \$38,150,200 to General Fund (001/0001) and a transfer of \$395,200 to Water Pollution Control Fund (114/1017). |
| Ava Maria Innovation Zone Fund<br>(182/1030)<br>Major source of funding is Ad<br>Valorem   | \$ (18,600)                 | On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$15,300 and \$3,300, respectively. On the expense side, Reserves were decreased by \$18,600.  |

Fiscal Year 2024 83 Budget Summary

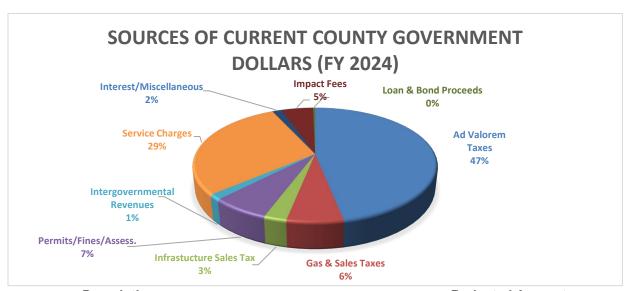
# SUMMARY OF CHANGES TO THE FY 2024 TENTATIVE BUDGET

#### NET CHANGE TO

| FUND TITLE/(NUMBER)   | F  | UND TOTAL     | EXPLANATION   |
|---|----|---------------|---|
| Immokalee Redevelopment Fund<br>(186/1025)<br>Major source of funding is Ad<br>Valorem                              | \$ | (136,100)     | On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$111,600 and \$24,500, respectively. On the expense side, Operating Expenses were decreased by \$136,100. |
| Bayshore/Gateway Triangle Comm<br>Redev Agency (CRA) Fund<br>(187/1020)<br>Major source of funding is Ad<br>Valorem | \$ | (400,200)     | On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$328,300 and \$71,900, respectively. On the expense side, Operating Expenses were decreased by \$400,200. |
| Golden Gate City Economic<br>Development Zone Fund (782/1032)<br>Major source of funding is Ad<br>Valorem.          | \$ | (282,700)     | On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$231,900 and \$50,800, respectively. On the expense side, Reserves were decreased by \$282,700.           |
| I-75 Collier Blvd Innovation Zone<br>Fund (783/1031)<br>Major source of funding is Ad<br>Valorem                    | \$ | (64,400)      | On the revenue side transfers from the General Fund (001/0001) and the Unincorporated General Fund (111/1011) decreased by \$52,900 and \$11,500, respectively. On the expense side, Reserves were decreased by \$64,400.             |
| Total   | \$ | (6,095,400)   |   |
| Gross Budget First Public Hearing   | \$ | 2,855,034,800 |   |
| Gross FY 2024 Adopted Budget  | \$ | 2,848,939,400 |   |

### Revenues

The information contained on the following pages is included in this document to provide the reader with an overview and multi-year perspective of the major revenue sources used to support the Collier County budget. The following graph illustrates the major revenue sources and their relationship to the Collier County net budget exclusive of carryforward and the statutory required revenue reserve.



| <u>Description</u>  | <b>Budgeted Amount</b> |
|---|------------------------|
| Current Revenues  |                        |
| Ad Valorem  | \$ 554,728,300         |
| Gas / Sales Tax   | 74,603,100             |
| Infrastructure Sales Taxes                                  | 30,313,400             |
| Permits / Assessments / Fines                               | 78,272,200             |
| Intergovernmental Revenues                                  | 17,532,100             |
| Service Charges   | 346,953,400            |
| Interest/Miscellaneous                                      | 17,634,900             |
| Impact Fees   | 59,868,000             |
| Loan & Bond Proceeds  | 4,004,000              |
| Revenue Reserve Required by Law                             | (58,374,900)           |
| Sub-total Current Revenues                                  | \$ 1,125,534,500       |
| Carry forward   | 869,643,000            |
| Net Total County Revenue Budget                             | \$ 1,995,177,500       |
| Transfers – Constitutional Officers and Board               | \$ 288,662,600         |
| Transfers from General Fund (001)                           | 167,778,200            |
| Transfers from County Water / Sewer (408)                   | 59,934,200             |
| Transfers from Other Funds                                  | 208,789,700            |
| Health / Dental / Life / Disability / WC Insurance Billings | 50,771,200             |
| Property and Casualty Billings                              | 14,469,600             |
| Fleet and Fuel Billings                                     | 23,229,400             |
| Other Internal Billings                                     | 40,127,000             |
| Sub – Total Internal Money Shifts                           | \$853,761,900          |
| Gross Total County Revenue Budget                           | \$ 2,848,939,400       |

Because the budget must adhere to Federal, State, and local statutes as well as generally accepted accounting principles that apply to fund accounting, the gross county budget includes double counts or internal money shifts. These double counts or internal money shifts occur wherever an amount of money is received into one fund and then expended to another fund where the final expense is recorded. The net budget eliminates these double counts or internal money shifts.

#### **Property Taxes**

The County's largest source of operating revenue is the property or "ad valorem" tax. This tax is based on the value of all land and buildings (real property) as well as business equipment and machinery (tangible personal property) within the County as determined by the Property Appraiser. By state law, the appraised value must equal the full market value of the property. Property taxes are based on the taxable value (assessed value minus any applicable exemptions). The most common exemption is the "Homestead Exemption" which entitles permanent Florida residents owning the property in which they reside an exemption of up to \$50,000 on the assessed value of their property (residents only receive a \$25,000 exemption applied to Public School Board taxes). There are a number of other limited special exemptions based upon certain qualifying events. The most notable class of tax exemption are those applying to senior citizens age 65 and older.

The County levies property tax on a countywide basis to support general government services in the General Fund (001/0001), pollution control programs in the County Pollution Control Fund (114/1017) and land preservation in the Conservation Collier Fund (172/1061). On November 3, 2020, the Collier County electors approved a referendum to reestablish a not to exceed .25 mil ad valorem levy for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands.

The County also levies property taxes in special taxing districts known as MSTU's (Municipal Services Taxing Units), which are created to provide municipal type services to areas not within a city. The Unincorporated Area General Fund is the County's largest MSTU. It covers all unincorporated areas of the County and provides such services as planning and zoning, code enforcement, parks and recreation, road maintenance, landscaping operations and natural resources programs. Smaller district specific MSTU's provide such services as street lighting, drainage improvements, median beautification, and community centers. Other taxes levied through the County's principal taxing authority include dependent fire district taxes. The MSTU's provide "tailor-made" government services, whereby only those directly benefiting pay for extraordinary service levels.

The general indicator of total property tax burden levied by Collier County and all special and dependent districts is the aggregate millage. The aggregate millage is the total of all non-voted ad valorem taxes to be levied by the principal taxing authority (the County) and all special and dependent districts (exclusive of debt service levies) divided by the countywide Gross Taxable Value for Operating Purposes. This millage equivalent combines the various millage rates for the numerous special and dependent districts into a county millage figure.

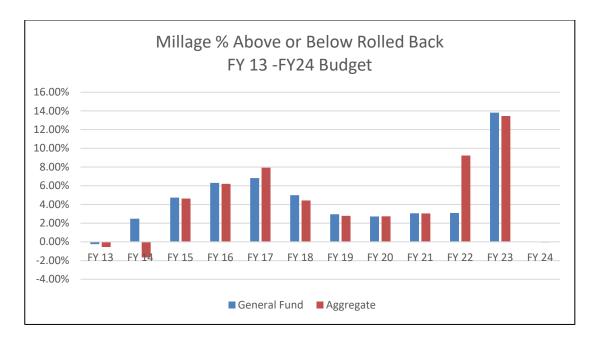
Section 200.065 (1) Florida Statutes (adopted in 1980) dictates to local governments the calendar and process for adopting millage rates. This section is commonly referred to as "Truth in Millage" or "TRIM," and establishes the statutory requirements that all taxing authorities levying a millage must follow, including all notices and budget hearing requirements. This law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing authority through the issuance of the Notice of Proposed Taxes ("TRIM notice"). The TRIM notice enables the taxpayer to compare the prior assessed value and taxes with the current year assessed value and proposed taxes. It also lets the taxpayer compare the amount of taxes if there is no budget change for the upcoming year. The notice also lists the date, time, and location of all budget hearings at which the taxing authorities will hear from the public. At these hearings, the taxing authorities establish the millage to be levied against the parcel of land shown on the TRIM notice. The notice also shows the deadline for filing a petition to protest the assessment and any denial of exemptions.

The law further requires local governments to compare proposed millage rates with "rolled back rates," rates that would generate the same tax revenue as the prior year, exclusive of new construction. The Florida Department of Revenue monitors compliance with the TRIM law.

#### Millage History

The schedule and graph below show the percentage increases above or below the rolled back millage rates for both countywide and aggregate taxes from FY 13 through FY 24. (Note: A "mill" is equivalent to one dollar per thousand dollars of taxable property value). In FY22, a voter approved tax of .2500 mills for the reinstated Conservation Collier Program drives the aggregate increase.

|    |           | General | Fiscal |
|----|-----------|---------|--------|
| е  | Aggregate | Fund    | Year   |
| 6) | (0.56%)   | (0.25%) | FY 13  |
| 6) | (1.67%)   | 2.47%   | FY 14  |
| %  | 4.63%     | 4.74%   | FY 15  |
| %  | 6.21%     | 6.31%   | FY 16  |
| %  | 7.93%     | 6.82%   | FY 17  |
| %  | 4.43%     | 4.99%   | FY 18  |
| %  | 2.78%     | 2.95%   | FY 19  |
| %  | 2.73%     | 2.72%   | FY 20  |
| %  | 3.04%     | 3.06%   | FY 21  |
| %  | 9.23%     | 3.09%   | FY 22  |
| %  | 13.45%    | 13.81%  | FY 23  |
| %  | -0.05%    | 0.00%   | FY 24  |
|    |           |         |        |
| (  | 13.45     | 13.81%  | FY 23  |



Florida law prohibits millage rates for county services from exceeding 10 mills. Municipal services provided through MSTU have a similar 10-mill limit. Voter approved millage rates specifically for debt service are excluded from these limits. As the tables on the following pages show, the County has kept the General Fund millage rate well below the 10-mill cap.

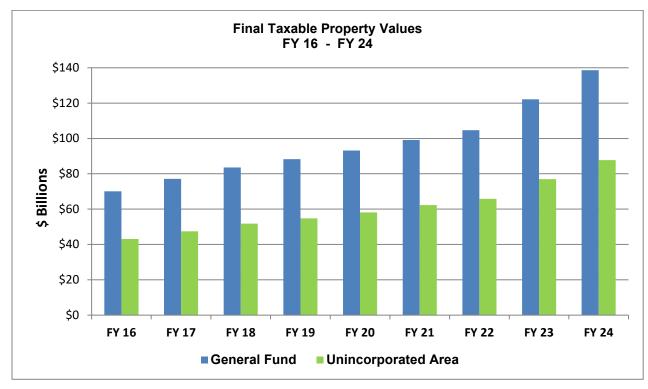
The County has historically collected over 96% of ad valorem taxes levied. For FY 2024, taxes become due and payable in November 2023 with the tax considered delinquent if not paid by April 1, 2024. State law allows for a discount of up to 4% for early payment of taxes (November 4%, December 3%, etc.), thus, this collection rate indicates an excellent record.

The enactment of Constitutional Amendment #10, Article VII, Section 4, was designed to protect homeowners from being taxed out of their homes due to rising property values. It limits increases in homestead property valuations for ad valorem tax purposes to a maximum of 3% annually. The constitutional amendment resulted in a dramatic shift in property tax burden from residential homestead property to non-homestead properties such as businesses, vacant lots, vacation homes, and rental properties. Property is reassessed at current market value upon change of ownership and may result in a major increase in the tax bill. Portability, which went into effect for 2008, allows homestead property owners to apply for a transfer up to \$500,000 of "Save Our Homes" exempt value to their next homestead property.

#### Final Taxable Property Values (000's Omitted)

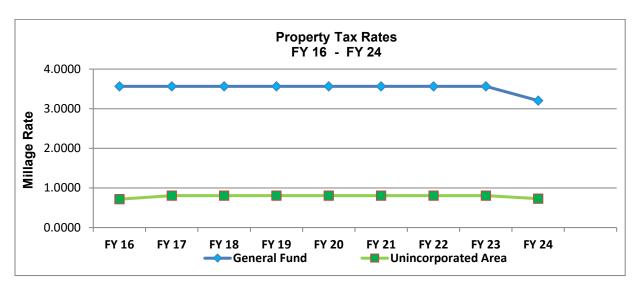
| Millage<br>Area   | FY 16  | FY 17  | FY 18  | FY 19  | FY 20  | FY 21  | FY 22   | FY 23   | FY 24   |
|-------------------|--------|--------|--------|--------|--------|--------|---------|---------|---------|
| General<br>Fund   | 70,086 | 77,115 | 83,598 | 88,275 | 93,175 | 99,160 | 104,677 | 122,150 | 138,668 |
| Unincorp.<br>Area | 43,076 | 47,455 | 51,754 | 54,773 | 58,038 | 62,321 | 65,864  | 77,006  | 87,762  |

Note: FY 24 values are from the October 2023 DR422 Property Appraiser certification and do not reflect Final Value Adjustment Board results.



#### **Property Tax Rates**

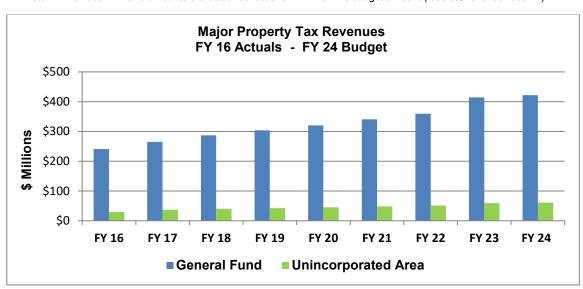
| Millage<br>Area   | FY 16  | FY 17  | FY 18  | FY 19  | FY 20  | FY 21  | FY 22  | FY 23  | FY 24  |
|-------------------|--------|--------|--------|--------|--------|--------|--------|--------|--------|
| General<br>Fund   | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.5645 | 3.2043 |
| Unincorp.<br>Area | 0.7161 | 0.8069 | 0.8069 | 0.8069 | 0.8069 | 0.8069 | 0.8069 | 0.8069 | 0.7280 |



#### **Major Property Tax Revenues (000's Omitted)**

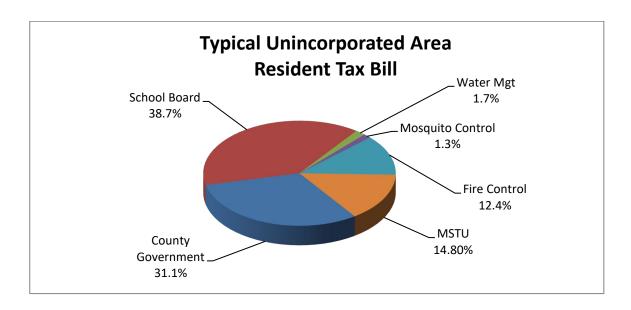
| Millage<br>Area   | FY 16   | FY 17   | FY 18   | FY 19   | FY 20   | FY 21   | FY 22   | FY 23   | FY 24   |
|-------------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| General<br>Fund   | 241,040 | 265,025 | 287,105 | 303,469 | 320,238 | 340,698 | 359,507 | 416,503 | 422,165 |
| Unincorp.<br>Area | 29,762  | 36,930  | 40,227  | 42,634  | 45,172  | 48,464  | 51,207  | 59,546  | 60,697  |

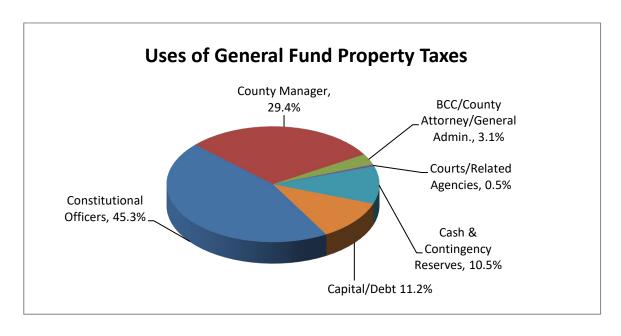
Note: FY 2016 to FY 2023 amounts are actual collections -- FY 2024 is budget amount (less 5% revenue reserve).

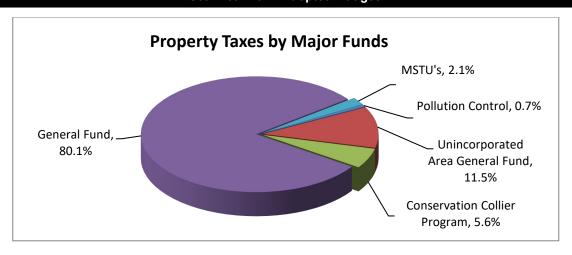


#### A Typical 2023 Tax Bill (for FY 2024) Per \$100,000 Taxable Value (Ad Valorem Tax Levies)

| Taxing Authority                | Millage Rate | Assessed Tax |
|---------------------------------|--------------|--------------|
| County Government (County-wide) | 3.4548       | \$ 345.48    |
| School Board                    | 4.2920       | \$ 429.20    |
| Water Management (SFWMD/BCBB)   | 0.1926       | \$ 19.26     |
| Mosquito Control                | 0.1443       | \$ 14.43     |
| Fire Control                    | 1.3714       | \$ 137.14    |
| MSTU's (County levied)          | 1.6453       | \$ 164.53    |
| Total Ad Valorem Taxes          | 11.1004      | \$1,110.04   |







#### **Other Major Funding Sources**

Major funding sources other than property taxes include carry forward, internal services/transfers, bond/loan proceeds, sales tax, state revenue sharing, gas taxes, local option infrastructure sales tax, impact fees, tourist development tax and service charge/enterprise revenues.

Projections of FY 2024 intergovernmental revenues (primarily gas and sales taxes) were based on an analysis of historical monthly receipts of these revenue sources and were compared to forecasts provided by the Florida Department of Revenue. In addition, the forecast was analyzed in the context of current economic trends. OMB staff monitors revenues (major intergovernmental revenues, enterprise fund revenues, and impact fees) on a monthly basis to identify both current revenue conditions and the potential need for budgetary adjustments.

#### **Carry Forward**

Carry Forward (Fund Balance) is an estimate of the excess of revenue above expenses from the previous fiscal year and available for use as a funding source in the succeeding fiscal year. Carry forward is a significant source of funds in the County budget, amounting to 30.53% of total gross revenues.

Carry Forward revenue represents not only operating funds but also previously budgeted operating, debt service, and capital reserves that are "carried forward" to fund these same reserves in the new year or to fund capital projects in the current or future years. The largest sources of carry forward are the capital, debt service, and enterprise funds. In the General and MSTD General Funds, adequate carry forward/fund balance is maintained to provide cash flow for operations prior to the receipt of ad valorem taxes and other general revenue sources.

#### Bond/Loan Proceeds, Interest and Miscellaneous Revenue

Bond/Loan proceeds, interest, and miscellaneous revenues amount to 0.76% of gross county revenues or \$21,638,900.

| (000's) Omitted   | FY 16   | FY 17   | FY 18   | FY 19    | FY 20    | FY 21    | FY 22    | FY 23    | FY 24    |
|---|---------|---------|---------|----------|----------|----------|----------|----------|----------|
| Bond/Loan<br>Proceeds, Interest<br>and Misc<br>Revenues | 7,312.2 | 6,493.3 | 7,068.1 | 25,023.2 | 24,164.4 | 32,580.6 | 23,056.7 | 15,523.7 | 21,638.9 |

The above amounts reflect the adopted budget

#### **State Shared Revenues**

State shared revenues are comprised of the Local Half-Cent Sales Tax and State Revenue Sharing. OMB staff maintains a database of monthly receipts from these two sources and applies trend analysis in making revenue forecasts. The Florida Department of Revenue projections are also considered in the budget projections proposed by OMB.

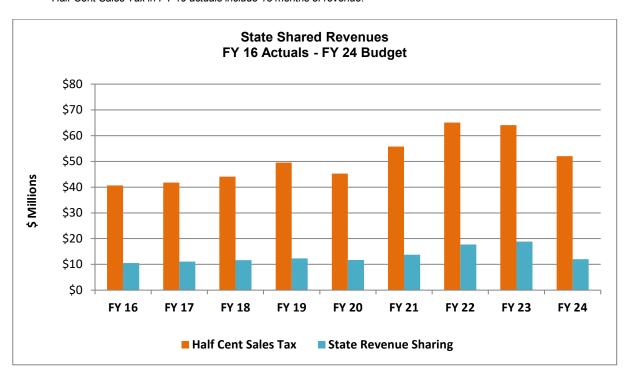
The Local Half-Cent Sales Tax is collected and distributed by the Florida Department of Revenue to counties and municipalities. All city and county governments share the proceeds based on a specific redistribution formula. Local regular half cent sales tax revenue is the largest non-property tax general governmental revenue source in the General Fund and may be used for any lawful purpose. Collier County deposits the proceeds of this tax into the General Fund to fund general government operations.

The State Revenue Sharing Act of 1972 established trust funds for certain State levied tax monies to be shared with counties and municipalities. The sources of these funds are cigarette taxes and state sales and use tax collection. An allocation formula distributes these revenues to each county that meets strict eligibility requirements. Funds are distributed among counties based on a weighted average of proportionate county populations, unincorporated area populations, and sales tax collections. The State Revenue Sharing money has no use restrictions other than some statutory limitations regarding funds that can be used as a pledge for indebtedness. Collier County uses these funds for general government functions in the General Fund. For FY 24, the County is expected to receive a total of \$12,000,000 in State Revenue Sharing proceeds.

#### **State Shared Revenues**

| Source                   | FY 16    | FY 17    | FY 18    | FY 19 *  | FY 20    | FY 21    | FY 22     | FY 23    | FY 24    |
|--------------------------|----------|----------|----------|----------|----------|----------|-----------|----------|----------|
| Half-Cent<br>Sales Tax   | 40,658.9 | 41,798.9 | 44,092.9 | 49,549.5 | 45,227.7 | 55,732.3 | 65,043.0  | 64,062.1 | 52,000.0 |
| State Revenue<br>Sharing | 10,516.9 | 11,091.9 | 11,673.5 | 12,315.0 | 11,707.4 | 13,775.6 | 17,758.2  | 18,830.7 | 12,000.0 |
| Total                    | 51,175.8 | 52,890.8 | 55,766.4 | 61,864.5 | 56,935.1 | 69,507.9 | 82,801.2. | 82,892.8 | 64,000.0 |

FY 16 to FY 23 amounts are actual collections - FY 24 is a budget amount. \*Half-Cent Sales Tax in FY 19 actuals include 13 months of revenue.

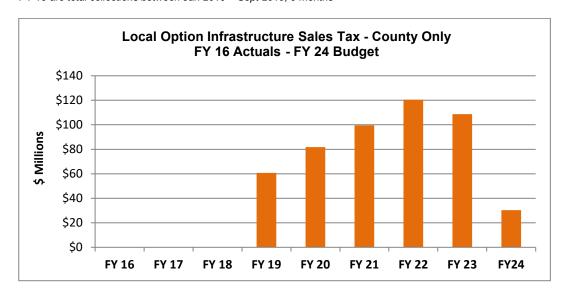


#### **Collier County Local Option Infrastructure Sales Tax:**

The infrastructure one-cent sales surtax was passed by voters in to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019, and will be sunseting on December 31st, 2023, since the 490 million have been collected. Ordinance 2018-21, Exhibit A (approved by the BCC on April 24, 2018) is a list of eligible projects.

| (000's) Omitted             | FY 16 | FY 17 | FY 18 | FY 19* | FY 20  | FY 21  | FY 22   | FY 23   | FY 24  |
|-----------------------------|-------|-------|-------|--------|--------|--------|---------|---------|--------|
| Infrastructure<br>Sales Tax | 0     | 0     | 0     | 60,787 | 81,735 | 99,588 | 120,375 | 113,312 | 30,313 |

FY 16 to FY 23 amounts are actual collections - FY 24 is budget amount. \*FY 19 are total collections between Jan 2019 – Sept 2019, 9 months



Infrastructure Sales Tax collections (County and Cities)

| (000's) Omitted           | FY 16 | FY 17 | FY 18 | FY 19*   | FY 20    | FY 21     | FY 22     | FY 23     | FY 24    |
|---------------------------|-------|-------|-------|----------|----------|-----------|-----------|-----------|----------|
| Collier County            | 0     | 0     | 0     | 60,787.0 | 81,735.3 | 99,588.4  | 120,375.6 | 124,563.0 | 32,123.0 |
| City of Naples**          | 0     | 0     | 0     | 3,544.7  | 4,689.9  | 5,707.4   | 6,691.8   | 6,429.4   | 1,634.5  |
| City of Marco<br>Island** | 0     | 0     | 0     | 2,987.9  | 3,932.5  | 4,738.0   | 5,592.8   | 5,387.9   | 1,365.7  |
| City of<br>Everglades**   | 0     | 0     | 0     | 76.4     | 94.4     | 116.7     | 135.2     | 122.5     | 32.5     |
| Total                     |       |       |       | 67,396.0 | 90,452.1 | 110,150.5 | 132,795.4 | 136,502.8 | 35,155.7 |

<sup>\*</sup>FY 19 to FY 23 amounts are actual collections. FY 19 total reflects collections between Jan 2019 – Sept 2019, 9 months – the Cities dollar amounts were provided by the Florida Department of Revenue.

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<sup>\*\*</sup> FY 24 – estimates provided by the Florida Department of Revenue's Office of Tax Research. These figures represent 3 months as the infrastructure sales taxes will sunset on December 31, 2023.

#### **Collier County Gas Tax Revenue**

Gas taxes are a major source of revenue funding the County's road construction program and for the payment of debt. The County is using the proceeds of the Local Option Gas Tax (five cents per gallon), the Constitutional Gas Tax (20% and 80% portions), Old Local Option Gas Tax (six cents per gallon), the County 7<sup>th</sup> Cent Gas Tax, and the balance of the County 9<sup>th</sup> Cent Voted Gas Tax to fund road capital improvements and debt service payments. OMB staff maintains a database of monthly receipts from each individual gas tax and applies trend analysis in making revenue forecasts. The County budgeted FY 24 gas tax at \$22,603,100. The State of Florida's Department of Revenue's Office of Tax Research provides FY 24 gas tax estimates, and these estimates are considered as budget projection proposed by OMB.

#### Collier County Gas Tax Revenue (000's omitted)

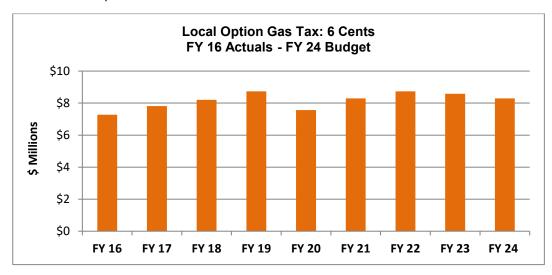
| Source                  | FY 16    | FY 17    | FY 18    | FY 19*   | FY 20    | FY 21    | FY 22    | FY 23    | FY 24    |
|-------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| <b>Local Option Gas</b> | 7,274.7  | 7,817.7  | 8,200.5  | 8,733.2  | 7,561.2  | 8,295.7  | 8,730.8  | 8,588.4  | 8,295.6  |
| Tax (620)               |          |          |          |          |          |          |          |          |          |
| Constitutional          | 857.0    | 887.3    | 918.3    | 1,019.1  | 854.6    | 918.8    | 968.5    | 914.6    | 842.2    |
| Gas Tax (20%)           |          |          |          |          |          |          |          |          |          |
| Constitutional          | 3,427.9  | 3,549.1  | 3,673.5  | 4,076.5  | 3,418.4  | 3,675.4  | 3,874.0  | 3,658.5  | 3,369.10 |
| Gas Tax (80%)           |          |          |          |          |          |          |          |          |          |
| County Gas Tax          | 1,893.5  | 1,953.7  | 2,017.1  | 2,229.9  | 1,864.2  | 2,033.4  | 2,110.8  | 2,042.9  | 2,100.0  |
| (7th Cent)              |          |          |          |          |          |          |          |          |          |
| Voted Gas Tax           | 1,531.1  | 1,644.8  | 1,725.3  | 1,836.4  | 1,594.2  | 1,744.2  | 1,853.0  | 1,793.6  | 1,744.1  |
| (9th Cent)              |          |          |          |          |          |          |          |          |          |
| <b>Local Option Gas</b> | 5,494.0  | 5,945.9  | 6,213.9  | 6,590.0  | 5,712.3  | 6,252.2  | 6,658.7  | 6,409.4  | 6,252.1  |
| Tax (5 Cents)           |          |          |          |          |          |          |          |          |          |
| Total                   | 20,478.2 | 21,798.5 | 22,748.6 | 24,485.1 | 21,004.9 | 22,919.7 | 24,204.8 | 23,407.4 | 22,603.1 |

FY 16 to FY 23 amounts are actual collections--FY 24 is budget amount.

\*FY 19 actuals include 13 months of revenue.

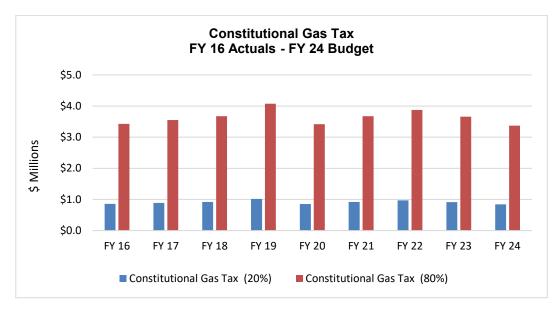
#### **Local Option 6 Cents Gas Tax**

The 6 Cent Local Option Gas Tax is collected by the State on behalf of Collier County, the City of Naples, the City of Marco Island, and Everglades City on each gallon of motor fuel and special fuel sold in the County, with municipal shares based on their transportation expenditures over a five-year period relative to such expenditures of the County. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-31 extending the levy of an additional six-cent local option gas now expiring on December 31, 2055. In FY 24, the County anticipates receiving \$8,295,600 from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



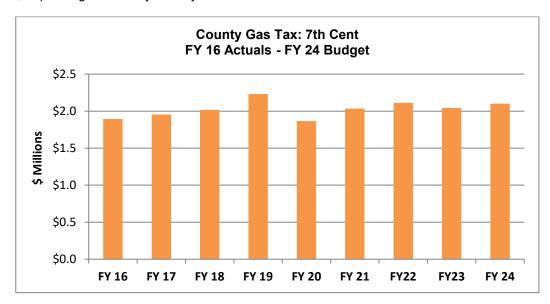
#### Constitutional Gas Tax 20% and 80%

Revenues from the Constitutional Gas Tax are collected by the state as a two-cent tax on each gallon of motor fuel and special fuel sold, in accordance with Article XII, Section 9(c) of the Florida Constitution. The state allocates 80% of this tax to counties after first withholding amounts pledged for debt service on bonds issued pursuant to provisions of the State Constitution for road and bridge purposes. Collier County anticipates receiving \$3,369,100 from the 80% portion and \$842,200 from the 20% portion in FY 24 and will utilize the proceeds to support the road construction program.



#### County 7th Cent Gas Tax

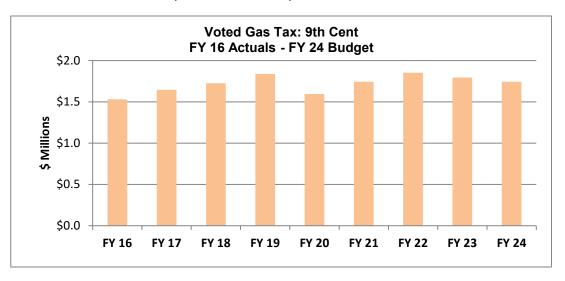
Funds for the County Gas Tax are collected by the state as a one-cent tax on each gallon of motor fuel and special fuel sold in accordance with Section 206.60 of the Florida Statutes. Collier County anticipates receiving \$2,100,000 from this revenue source in FY 24 and will utilize the proceeds for debt service payments, depositing the money directly into the debt service fund.



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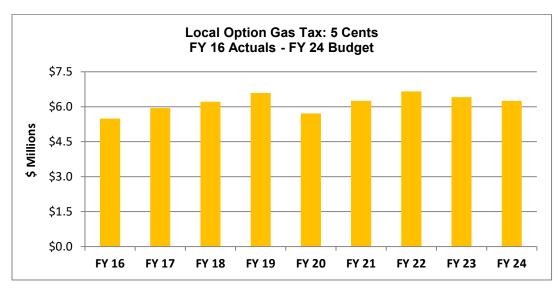
#### County 9th Cent Gas Tax

The County 9th Cent Gas Tax is collected by the State on behalf of Collier County as a one-cent tax on each gallon of motor fuel and special fuel sold in the County and taxed under the provisions of Section 336.02, Florida Statutes. The electorate of Collier County voted at a referendum held on March 11, 1980 to impose this additional fuel tax for the purpose of paying the cost of acquisition, construction and maintenance of roads and streets. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-32 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. In FY 24, there is \$1,744,100 budgeted from this revenue source and will utilize the proceeds for debt service payments and other allowable transportation related expenses.



#### **Local Option 5 Cents Gas Tax**

The Florida Legislature, in special session in 1993 amended section 336.025, Florida Statutes to provide for the levy of an additional local option gas tax on motor fuel. On July 12, 2022, the Board of County Commissioners adopted Ordinance No. 2022-30 extending the levy of an additional ninth-cent local option gas tax now expiring on December 31, 2055. This tax is expected to generate \$6,252,100 in FY 24 and will be used for debt service payments and other allowable transportation related expenses. The County's share (effective January 2014) of proceeds is 85.48% based on the transportation expenses incurred during the period from FY 08 through FY 12 relative to those incurred by the three municipalities in Collier County during the same period.



#### **Collier County Impact Fees**

Collier County has adopted the use of impact fees as the funding source for capital improvements associated with new development. Impact fees are currently collected for road improvements, parks, libraries, emergency medical services, water and sewer services, correctional facilities, law enforcement facilities, fire, and government facilities. Each impact fee is set by ordinance after a thorough rate study. Revenue estimates for each impact fee are based on analyses of historical trends and overall economic conditions. In general, impact fee collections show a history of significant fluctuations corresponding to building industry trends, general economic conditions and the type of permit issued (i.e. residential, commercial, industrial).

Total impact fee collections (all sources) are estimated to be \$59,868 in FY 24.

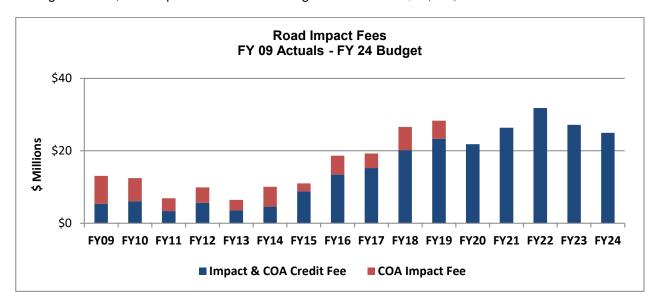
#### Collier County Impact Fee Revenues (000's omitted)

| Source                | FY 16    | FY 17    | FY 18    | FY 19    | FY 20    | FY 21    | FY 22    | FY 23    | FY 24    |
|-----------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Road Impact           |          |          |          |          |          |          |          |          |          |
| Fees                  | 18,632.7 | 19,273.7 | 26,579.3 | 28,305.8 | 21,831.2 | 26,361.1 | 31,793.2 | 27,150.8 | 24,984.0 |
| Regional Parks        | ,        | ,        | ,        | ,        | •        | •        | ·        | ,        | ,        |
| Incorporated          | 343.0    | 349.8    | 329.5    | 349.9    | 254.6    | 725.9    | 585.5    | 302.2    | 300.0    |
| Reg./Comm.            |          |          |          |          |          |          |          |          |          |
| Parks –               |          |          |          |          |          |          |          |          |          |
| Unincorp.             | 8,766.7  | 8,703.4  | 10,490.4 | 11,598.2 | 11,173.9 | 10,885.3 | 13,031.3 | 11,332.2 | 10,500.0 |
| EMS                   | 451.5    | 371.0    | 464.4    | 528.8    | 531.6    | 517.1    | 574.7    | 485.9    | 475.0    |
| Library               | 1,002.4  | 917.5    | 1,053.8  | 1,108.8  | 1,067.7  | 1,075.3  | 1,230.4  | 1,055.9  | 950.0    |
| Correctional          | ,        |          | ,        | ,        | •        | ,        | ,        | ,        |          |
| Facilities            | 1,798.9  | 1,518.1  | 1,807.5  | 1,947.6  | 1,893.4  | 1,820.7  | 2,035.8  | 1,718.0  | 1,710.0  |
| Law                   |          |          |          |          |          |          |          |          |          |
| Enforcement           | 1,647.1  | 1,403.5  | 1,842.8  | 2,160.5  | 2,141.0  | 2,006.2  | 2,261.9  | 1,921.7  | 1,900.0  |
| Government Facilities | 2,955.2  | 2,554.6  | 3,097.1  | 3,633.3  | 3,343.2  | 3,206.0  | 3,781.5  | 3,199.0  | 3,040.0  |
| Water                 | 6,717.6  | 6,387.1  | 7,065.4  | 7,611.2  | 7,936.2  | 8,141.3  | 9,911.1  | 8,525.8  | 8,000.0  |
| Sewer                 | 6,927.6  | 6,071.3  | 7,013.6  | 7,899.5  | 8,392.6  | 8,132.2  | 9,903.3  | 9,061.0  | 8,000.0  |
| Isle of Capri Fire    | 2.9      | 0.6      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      | 0.0      |
| Ochopee Fire          | 2.6      | 6.4      | 8.5      | 11.5     | 14.6     | 38.7     | 19.5     | 20.8     | 9.0      |
| Total                 | 49,248.2 | 47,557.0 | 59,752.3 | 65,155.1 | 58,580.0 | 62,909.8 | 75,128.2 | 64,773.3 | 59,868.0 |

FY 16 to FY 23 amounts are actual collections--FY 24 is a budget amount.

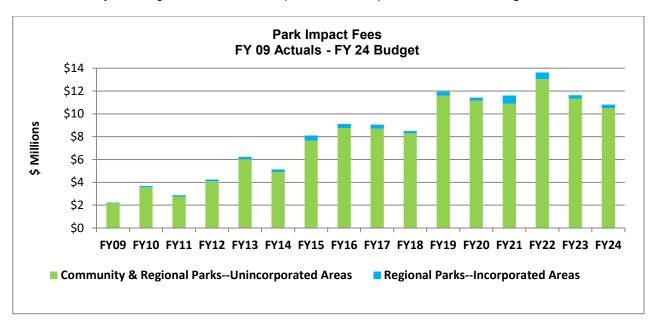
#### **Road Impact Fees**

Road Impact Fees are collected from six separate road-planning districts within the County. The funds are used on road projects that benefit the individual districts or provide overall transportation network improvements that benefit the districts. Annual collections of this revenue source have in the past shown large fluctuations due to year-to-year variations in construction activity, thus, they are difficult to project with a great deal of certainty. In addition, (starting in FY 03) upon approval of a site development plan, developers of Planned Unit Developments (PUD's) were required to pay 50% of the total estimated road impact fees up front (COA-Certificate of Adequacy Public Facilities). In FY 09, 50% upfront money (COA) was reduced to 20% per year for 5 years. In FY 20, the law changed (163.31801(3)(e) Florida Statutes) where the County could no longer request upfront (COA) funding. In FY 24, road impact fee revenue is budgeted at a total of \$24,984,000.



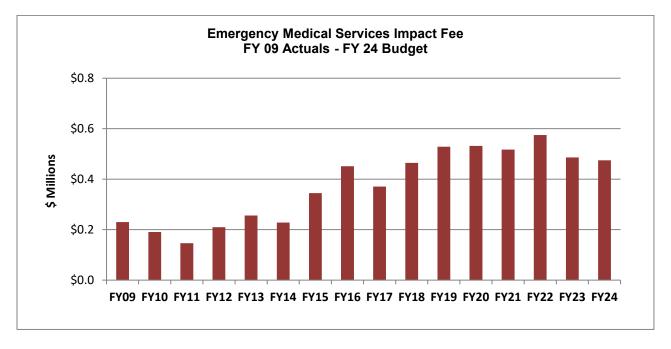
#### **Park Impact Fees**

Parks capital improvements were likewise categorized into regional and community park projects. Beginning in the third fiscal quarter of FY 99, impact fees were categorized as Regional Parks – Incorporated Areas and Community and Regional Parks – Unincorporated Area. Parks impact fees are assessed only on residential construction. For FY 24, Regional Parks - Incorporated Areas impact fee revenue is estimated to be \$300,000, while Community and Regional Parks - Unincorporated Area impact fee revenue is budgeted at \$10,500,000.



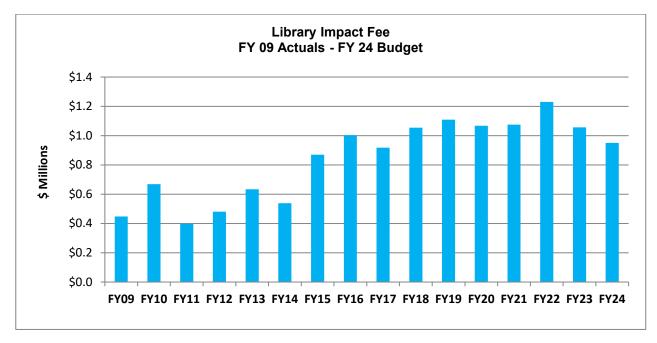
#### **EMS Impact Fees**

Emergency Medical Services (EMS) Impact Fees were originally implemented in FY 92 and are used to fund growth driven EMS facility and equipment needs. For FY 24, EMS impact fee revenue is budgeted at a total of \$475,000. EMS impact fee revenue is particularly sensitive to the types of permits issued.



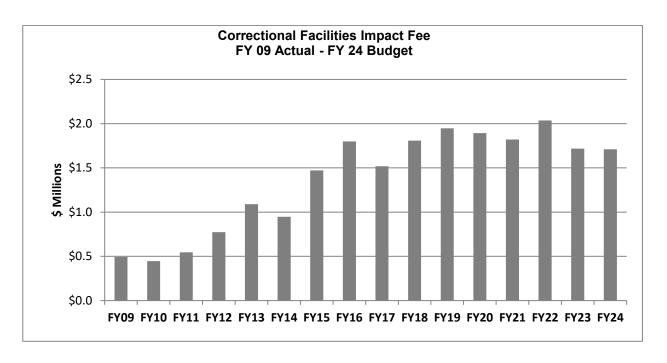
#### **Library Impact Fees**

Library Impact Fees are used to fund growth related facility additions and expansions, as well as the acquisition of library materials necessary to maintain a 1.87 books per capita ratio. Library Impact fee is assessed only on residential construction. For FY 24, there is \$950,000 budgeted for library impact fee revenue.



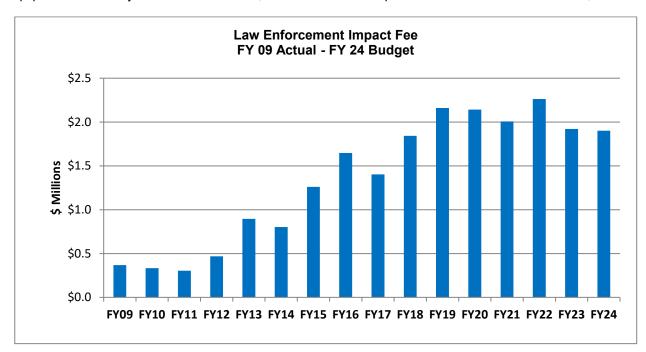
#### **Correctional Facilities Impact Fee**

The Correctional Facilities Impact Fee was implemented in FY 99 and is used to fund growth driven jail facility expansion/additions. For FY 24, there is \$1,710,000 in budgeted Correctional Facilities impact fee revenue. Actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



#### **Law Enforcement Impact Fee**

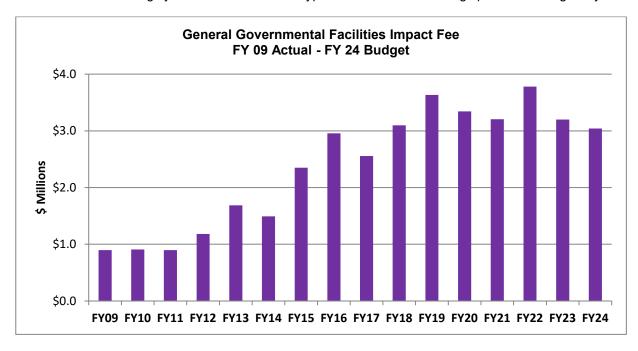
The Law Enforcement Impact Fee was implemented in FY 05 and is used to fund growth driven law enforcement equipment and facility additions. For FY 24, Law Enforcement impact fee is revenue estimated at \$1,900.000.



Fiscal Year 2024 100 Budget Summary

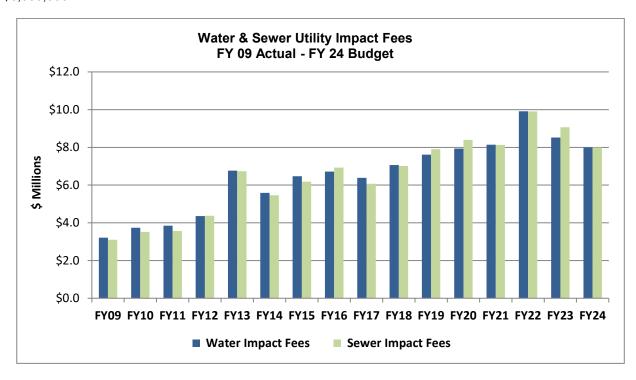
#### **General Governmental Facilities Impact Fee**

This was implemented in FY 04 and is used to fund growth driven facility expansions and additions. For FY 24, General Governmental Facilities impact fee revenue is estimated at \$3,040,000. It must be noted that actual revenues received are highly variable based on the types of commercial buildings permitted in a given year.



#### Water & Sewer Utility Impact Fees

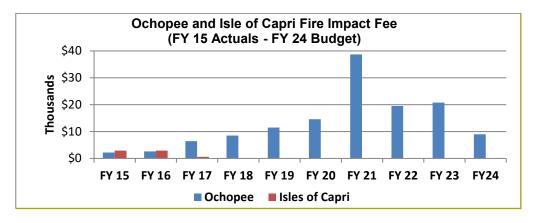
Water & Sewer Utility Impact Fees are used to fund growth driven water and sewer facility expansions and additions. For FY 24, water impact fees are estimated at \$8,000,000 and sewer impact fees are estimated at \$8,000,000.



Fiscal Year 2024 101 Budget Summary

#### Ochopee/Isles of Capri Fire Impact Fees

These fees were implemented in FY 98 and are used to fund growth driven fire facility and equipment needs. For FY 24, there is \$9,000 budgeted in Ochopee Fire impact fee revenue; there is \$0 budgeted in the Isles of Capri impact fee district.



#### **Tourist Development Tax Revenue**

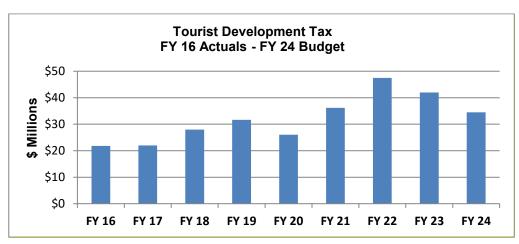
Collier County levies a five (5) percent tax on short-term lodging rentals pursuant to State Statute. The following provides a history of the Tourist Development Tax (TDT). In November 1990, Collier County voters approved the implementation of a 3% tourist tax; 2% was allocated for beach renourishment and tourism promotion and 1% was allocated for debt service on a baseball stadium. This tax was challenged in the courts, and the County ceased collecting the 3% tourist tax. In November 1992, voters approved a new tourist tax plan of 2%. This 2% tax was implemented in January 1993. In January 1996, this tax was increased by 1% for the county beach renourishment program. In August 2005, this tax was increased by 1% for additional tourism promotion. Effective September 2017, the tax was increased by 1% pursuant to an overall Tourist Development Plan setting forth authorized uses of the TDT including but not limited to the promotion of tourism, financing beach improvements and facilities, the providing of museums and amateur sports complex.

Revenue is budgeted conservatively as it is recognized that state and national economic trends, stock market fluctuations, and hurricane activity can all negatively impact tourism in South Florida. FY 24 budgeted revenue is \$34,476.4 and it is anticipated that any decrease in tourism dollars due to economic conditions will fall within the 5% revenue reserve.

| (000's) Omitted         | FY 16    | FY 17    | FY 18    | FY 19 *  | FY 20    | FY 21    | FY 22    | FY 23    | FY 24    |
|-------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Tourist Development Tax | 21,838.3 | 21,961.4 | 27,962.5 | 31,652.5 | 26,062.3 | 36,192.1 | 47,470.5 | 42,002.5 | 34,476.4 |

FY 15 to FY 23 amounts are actual collections--FY 24 is a budget amount.

<sup>\*</sup> FY19 actuals include 13 months of revenue.



#### Service Charges/Enterprise Fund Revenues

Where appropriate, Collier County charges fees for services provided. The Parks and Recreation Department and the Community Development Division are the two areas where charges for services are most prevalent. The Parks & Recreation Division charges for admission to the Sun-N-Fun water park, the Golden Gate Aquatic Facility, and the numerous athletic and recreational programs it conducts. The Community Development Division charges fees for building and related permits.

Enterprise funds are set up to account for activities that are operated similarly to private enterprises, such as the County Water-Sewer District, Solid Waste Disposal, Emergency Medical Services, and the Collier County Airport Authority.

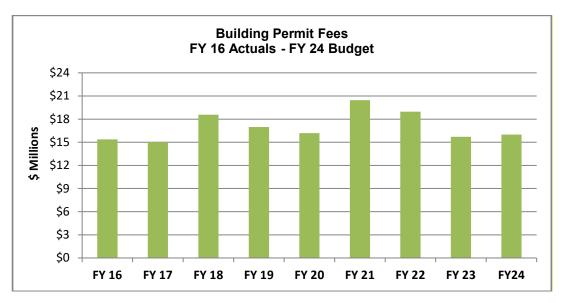
#### Service Charges/Enterprise Fund Revenues (000's omitted)

| Source                  | FY 16     | FY 17     | FY 18     | FY 19     | FY 20     | FY21      | FY22      | FY23      | FY24      |
|-------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| <b>Building Permits</b> | 15,366.8  | 15,020.2  | 18,567.7  | 16,980.9  | 16,189.3  | 20,454.0  | 18,973.0  | 15,712.5  | 16,000.0  |
| Water Revenue           | 54,652.6  | 59,643.9  | 63,899.4  | 67,987.3  | 72,269.5  | 74,410.9  | 79,198.1  | 87,408.6  | 91,700.0  |
| Sewer Revenue           | 62,944.3  | 68,904.4  | 73,735.7  | 78,864.6  | 82,379.7  | 84,613.0  | 88,703.4  | 96,078.0  | 102,700.0 |
| Landfill Tipping        | 11,444.5  | 12,865.9  | 15,381.8  | 15,036.0  | 14,478.8  | 16,337.4  | 16,536.2  | 19,020.5  | 19,618.2  |
| Mandatory Fees          | 21,552.6  | 22,362.2  | 25,050.8  | 26,242.1  | 27,456.3  | 28,651.5  | 29,903.4  | 31,338.8  | 34,228.0  |
| Ambulance Fees          | 12,049.2  | 12,238.9  | 12,811.6  | 13,388.7  | 12,891.0  | 13,415.9  | 15,684.5  | 17,052.2  | 12,700.0  |
| Airport Revenue         | 3,077.5   | 3,776.1   | 3,971.5   | 4,721.9   | 5,095.7   | 7,373.3   | 9,765.6   | 9,840.0   | 9,812.2   |
| Total                   | 181,087.5 | 194,811.6 | 213,418.5 | 223,221.5 | 230,778.3 | 245,256.0 | 258,764.2 | 276,450.5 | 286,758.4 |

Note: FY 16 to FY 23 amounts are actual collections--FY 24 is a budget amount.

#### **Building Permit Fees**

The Community Development Division charges for building and various other permits required of the construction and development industry. Permitting activities have begun to level-off when looking at a year over year comparison, with the exception of a spike during FY 18 due to Hurricane Irma and Hurricane Ian repairs. Based on typical permitting trends, FY 24 building permit revenue was conservatively budgeted at \$16,000,000.

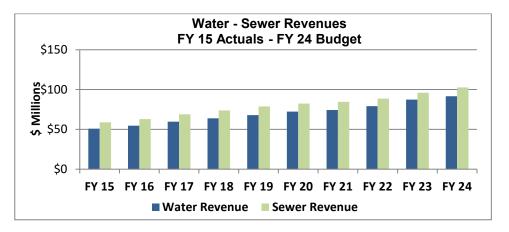


Fiscal Year 2024 103 Budget Summary

#### Water-Sewer District Revenue

The Water-Sewer District rates are set by ordinance. Water rates include a base rate plus a volume usage charge that is designed to encourage water conservation. The sewer rates also include a base charge and a volume charge based on water usage, however for residential customers, there is a cap on the volume charge to take into account that not all water used is returned via the sewer system (e.g. swimming pools, lawn watering).

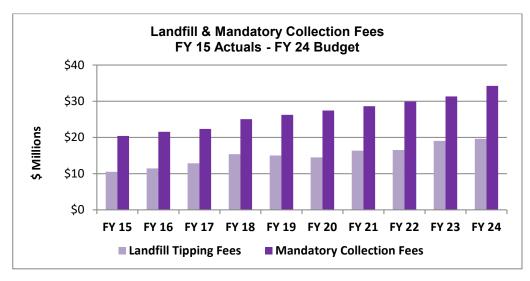
Projected FY 24 water and wastewater revenues are \$91,700,000 and \$102,700,000 respectively. These revenues continue to reflect the revised rate structure. Recent rate changes included an inverted rate schedule (the more a customer uses, the more the customer pays) designed to promote water conservation. The FY 24 includes a rate increase of 7.07% for Water, Wastewater, and IQ Water.



#### **Landfill/Mandatory Collection Fees**

Landfill tipping fees are the primary source of revenue for the Solid Waste Disposal Department, estimated at \$19,618,200 in FY 24. The budget is based on a Landfill tipping fee increase of 8.00% over FY 2023.

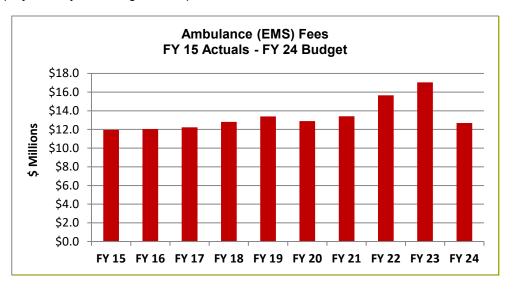
Mandatory Collection fees: Single family residences have been required to have garbage disposed of through the County's contractor since January 1991. Residents are billed for the cost of this collection and disposal service that is estimated to be approximately \$34,228,000 in FY 24. To keep pace with contractual CPI increases to collection franchise contracts, landfill tipping fee increases, and general operational cost increases, the mandatory collection fee rates increased by \$18.47 to \$249.29 in Collier County (District 1) and \$21.20 to \$249.29 in Immokalee (District 2). Additionally, 800 new customer accounts are budgeted in FY 24.



Fiscal Year 2024 104 Budget Summary

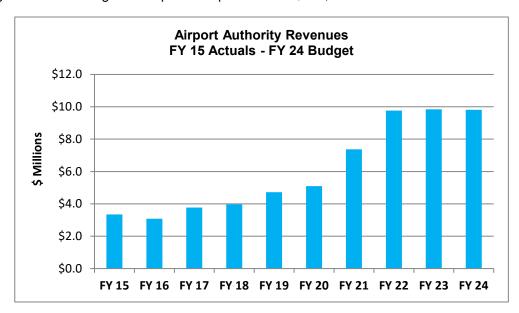
#### Ambulance (EMS) Fees

The Emergency Medical Services Division (EMS) is funded through a mix of General Fund support and ambulance user fees. The user fees are evaluated annually to maximize revenue and thereby reduce the subsidy from the General Fund. During FY 07, Collier County transitioned to a contracted ambulance billing service. Actual ambulance fee revenue collected is a function of economic conditions, insurance carriers paying less than full billings (short pay) as well as a shift from commercial payments to private (uninsured/underinsured) payers. Ambulance fees are budgeted at \$12,700,000 in FY 24 based estimated collections projected by the billing service provider.



#### **Airport Authority Revenue**

Airport Authority operations primary sources of revenues are from fuel sales, T-hangar leases, aircraft tiedowns, and other facility leases. Revenue generated at the Marco Island Executive Airport is estimated to be \$8,072,000 in FY 24. Revenues at the Immokalee Regional Airport are planned to be \$1,567,400 while revenue generated at Everglades Airpark is expected to be \$148,800.



Fiscal Year 2024 105 Budget Summary

### Collier County, Florida Property Tax Rates FY 2024 Adopted

|                                      | Prior Year   Rolled Back   Proposed   % Change |         |         |           |                  |  |  |
|--------------------------------------|--|---------|---------|-----------|------------------|--|--|
|                                      |  | Millage | Millage | Millage   | % Change<br>From |  |  |
| Fund Title                           | Fund No.                                       | Rate    | Rate    | Rate      | Rolled Back      |  |  |
| County Wide                          |  | 1 10.00 |         | 7 3 3 3 3 |                  |  |  |
| General Fund                         | 001/0001                                       | 3.5645  | 3.2043  | 3.2043    | 0.00%            |  |  |
| Water Pollution Control              | 114/1017                                       | 0.0293  | 0.0263  | 0.0263    | 0.00%            |  |  |
| Conservation Collier                 | 172/1061                                       | 0.2500  | 0.2242  | 0.2242    | 0.00%            |  |  |
| Subtotal County Wide                 |  | 3.8438  | 3.4548  | 3.4548    | 0.00%            |  |  |
| Dependent Districts and MSTU's       |  |         |         |           |                  |  |  |
| Unincorporated Area General Fund     | 111/1011                                       | 0.8069  | 0.7280  | 0.7280    | 0.00%            |  |  |
| Golden Gate Community Center         | 130/1605                                       | 0.1862  | 0.1682  | 0.1862    | 10.70%           |  |  |
| Victoria Park Drainage               | 134/1608                                       | 0.3814  | 0.3399  | 0.3814    | 12.21%           |  |  |
| Naples Park Drainage                 | 139/1613                                       | 0.0041  | 0.0035  | 0.0041    | 17.14%           |  |  |
| Vanderbilt Beach MSTU                | 143/1617                                       | 0.5000  | 0.4629  | 0.5000    | 8.01%            |  |  |
| Ochopee Fire Control                 | 146/1040                                       | 4.0000  | 3.5359  | 4.0000    | 13.13%           |  |  |
| Goodland/Horr's Island Fire MSTU     | 149/1041                                       | 1.2760  | 1.1058  | 1.2760    | 15.39%           |  |  |
| Sabal Palm Road MSTU                 | 151/1619                                       | 0.0000  | 0.0000  | 0.0000    | n/a              |  |  |
| Lely Golf Estates Beautification     | 152/1620                                       | 2.0000  | 1.7722  | 2.0000    | 12.85%           |  |  |
| Golden Gate Parkway Beautification   | 153/1621                                       | 0.5000  | 0.4502  | 0.5000    | 11.06%           |  |  |
| Hawksridge Stormwater Pumping MSTU   | 154/1622                                       | 0.0318  | 0.0282  | 0.0318    | 12.77%           |  |  |
| Radio Road Beautification            | 158/1625                                       | 0.0000  | 0.0000  | 0.0000    | n/a              |  |  |
| Forest Lakes Roadway & Drainage MSTU | 159/1626                                       | 4.0000  | 3.5076  | 4.0000    | 14.04%           |  |  |
| Immokalee Beautification MSTU        | 162/1629                                       | 1.0000  | 0.9613  | 1.0000    | 4.03%            |  |  |
| Bayshore Avalon Beautification       | 163/1630                                       | 2.3604  | 2.0971  | 2.1104    | 0.63%            |  |  |
| Haldeman Creek Dredging              | 164/1631                                       | 1.0000  | 0.8996  | 1.0000    | 11.16%           |  |  |
| Rock Road                            | 165/1632                                       | 1.3413  | 0.8109  | 0.2847    | -64.89%          |  |  |
| Vanderbilt Waterways MSTU            | 168/1635                                       | 0.3000  | 0.2719  | 0.3000    | 10.33%           |  |  |
| Forest Lakes Debt Service            | 259/2014                                       | 0.0000  | 0.0000  | 0.0000    | n/a              |  |  |
| Blue Sage MSTU                       | 341/3080                                       | 3.0000  | 2.8835  | 3.0000    | 4.04%            |  |  |
| Collier County Lighting              | 760/1601                                       | 0.1154  | 0.1025  | 0.1025    | 0.00%            |  |  |
| 42nd Ave SE MSTU                     | 761/1637                                       | 1.0000  | 0.7805  | 1.0000    | 28.12%           |  |  |
| Palm River Sidewalk MSTU             | 1638   | 0.0000  | 0.0000  | 0.5000    | n/a              |  |  |
| Pelican Bay MSTBU                    | 778/1008                                       | 0.0857  | 0.0789  | 0.0857    | 8.62%            |  |  |
| Aggregate Millage Rate               |  | 0.0000  | 4.0025  | 4.0004    | -0.05%           |  |  |

### Collier County, Florida Property Tax Dollars FY 2024 Adopted

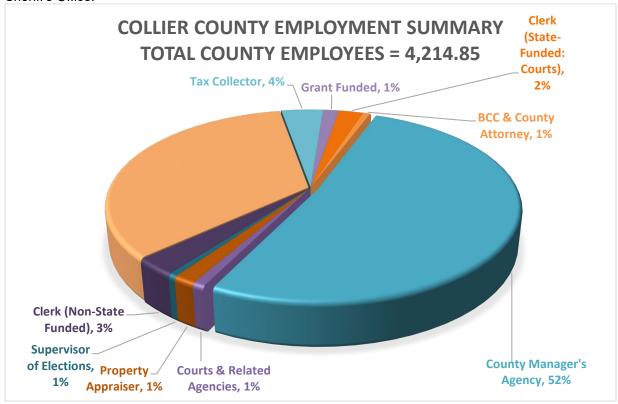
| Prior Year   Current Year   Proposed   % Change |          |              |             |                 |                   |  |  |
|---|----------|--------------|-------------|-----------------|-------------------|--|--|
|   | Fund     | Adjusted Tax | Rolled Back | Proposed<br>Tax | 76 Change<br>From |  |  |
| Fund Title                                      | No.      | Dollars      | Tax Dollars | Dollars         | Rolled Back       |  |  |
|   | NO.      | Dollars      | Tax Dollars | Dollars         | Rolled Back       |  |  |
| County Wide General Fund                        | 004/0004 | 400 E40 E44  | 444 224 425 | 444 224 425     | 0.000/            |  |  |
|   | 001/0001 | 423,513,541  | 444,334,435 | 444,334,435     | 0.00%             |  |  |
| Water Pollution Control                         | 114/1017 | 3,578,945    | 3,646,973   | 3,646,973       | 0.00%             |  |  |
| Conservation Collier                            | 172/1061 | 30,537,070   | 31,089,405  | 31,089,405      | 0.00%             |  |  |
| Subtotal County Wide                            |          | 457,629,556  | 479,070,813 | 479,070,813     | 0.00%             |  |  |
| Dependent Districts and MSTU's                  |          |              |             |                 |                   |  |  |
| Unincorporated Area General Fund                | 111/1011 | 60,748,898   | 63,890,893  | 63,890,893      | 0.00%             |  |  |
| Golden Gate Community Center                    | 130/1605 |              | 600,991     | 665,306         | 10.70%            |  |  |
| Victoria Park Drainage                          | 134/1608 | · ·          | 19,709      | 22,116          | 12.21%            |  |  |
| Naples Park Drainage                            | 139/1613 | 8,558        | 8,638       | 10,119          | 17.15%            |  |  |
| Vanderbilt Beach MSTU                           | 143/1617 | 1,700,432    | 1,625,954   | 1,756,269       | 8.01%             |  |  |
| Ochopee Fire Control                            | 146/1040 | 1,578,916    | 1,608,606   | 1,819,742       | 13.13%            |  |  |
| Goodland/Horr's Island Fire MSTU                | 149/1041 | 146,538      | 146,882     | 169,490         | 15.39%            |  |  |
| Sabal Palm Road MSTU                            | 151/1619 | 0            | 0           | 0               | n/a               |  |  |
| Lely Golf Estates Beautification                | 152/1620 | 360,769      | 361,168     | 407,593         | 12.85%            |  |  |
| Golden Gate Parkway Beautification              | 153/1621 | 605,078      | 608,311     | 675,601         | 11.06%            |  |  |
| Hawksridge Stormwater Pumping MSTU              | 154/1622 | 2,843        | 2,898       | 3,269           | 12.80%            |  |  |
| Radio Road Beautification                       | 158/1625 | 0            | 0           | 0               | n/a               |  |  |
| Forest Lakes Roadway & Drainage MSTU            | 159/1626 | 1,032,549    | 1,032,837   | 1,177,828       | 14.04%            |  |  |
| Immokalee Beautification MSTU                   | 162/1629 | 514,888      | 543,273     | 565,144         | 4.03%             |  |  |
| Bayshore Avalon Beautification                  | 163/1630 | 1,703,954    | 1,752,593   | 1,763,708       | 0.63%             |  |  |
| Haldeman Creek Dredging                         | 164/1631 | 188,494      | 186,670     | 207,503         | 11.16%            |  |  |
| Rock Road                                       | 165/1632 | 46,017       | 69,346      | 24,347          | -64.89%           |  |  |
| Vanderbilt Waterway's MSTU                      | 168/1635 | 472,497      | 451,304     | 497,944         | 10.33%            |  |  |
| Forest Lakes Debt Service                       | 259/2014 | 0            | 0           | 0               | n/a               |  |  |
| Blue Sage MSTU                                  | 341/3080 | 16,458       | 16,458      | 17,123          | 4.04%             |  |  |
| Collier County Lighting                         | 760/1601 | 899,656      | 908,274     | 908,274         | 0.00%             |  |  |
| 42nd Ave SE MSTU                                | 761/1637 | 2,332        | 2,366       | 3,031           | 28.11%            |  |  |
| Palm River Sidewalk MSTU                        | 1638     | 0            | 0           | 272,534         | n/a               |  |  |
| Pelican Bay MSTBU                               | 778/1008 | 742,709      | 736,572     | 800,054         | 8.62%             |  |  |
| Total Taxes Levied                              |          | 529,015,172  | 553,644,556 | 554,728,701     |                   |  |  |
| Aggregate Taxes                                 |          | 529,015,172  | 553,644,556 | 554,728,701     |                   |  |  |

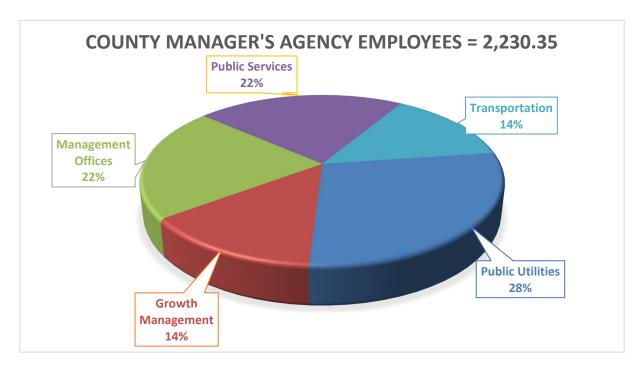
### Collier County, Florida Taxable Property Values For FY 2024

|                                      |          | 1 01 1 1 2024   |                 |                 |            |
|--------------------------------------|----------|-----------------|-----------------|-----------------|------------|
|                                      |          | Prior Year      | Current Year    | Current Year    | % Change   |
|                                      | Fund     | Final Gross     | Adjusted        | Gross           | From       |
| Fund Title                           | No.      | Taxable Value   | Taxable Value   | Taxable Value   | Prior Year |
| County Wide                          |          |                 |                 |                 |            |
| General Fund                         | 001/0001 | 122,148,279,016 | 136,181,503,700 | 138,668,175,558 | 13.52%     |
| Water Pollution Control              | 114/1017 | 122,148,279,016 | 136,181,503,700 | 138,668,175,558 | 13.52%     |
| Conservation Collier                 | 172/1061 | 122,148,279,016 | 136,181,503,700 | 138,668,175,558 | 13.52%     |
| Dependent Districts and MSTU's       |          |                 |                 |                 |            |
| Unincorporated Area General Fund     | 111/1011 | 77,004,583,159  | 85,504,568,703  | 87,762,215,243  | 13.97%     |
| Golden Gate Community Center         | 130/1605 | 3,192,042,433   | 3,533,947,794   | 3,573,074,058   | 11.94%     |
| Victoria Park Drainage               | 134/1608 | 51,579,478      | 57,881,839      | 57,985,672      | 12.42%     |
| Naples Park Drainage                 | 139/1613 | 2,087,335,341   | 2,448,677,354   | 2,467,951,137   | 18.23%     |
| Vanderbilt Beach MSTU                | 143/1617 | 3,400,864,108   | 3,673,154,129   | 3,512,537,975   | 3.28%      |
| Ochopee Fire Control                 | 146/1040 | 394,729,118     | 446,543,262     | 454,935,430     | 15.25%     |
| Goodland/Horr's Island Fire MSTU     | 149/1041 | 114,842,049     | 132,522,132     | 132,828,803     | 15.66%     |
| Sabal Palm Road MSTU                 | 151/1619 | 113,030,302     | 134,513,202     | 168,843,217     | 49.38%     |
| Lely Golf Estates Beautification     | 152/1620 | 180,384,272     | 203,570,730     | 203,796,660     | 12.98%     |
| Golden Gate Parkway Beautification   | 153/1621 | 1,210,155,429   | 1,343,918,034   | 1,351,201,209   | 11.66%     |
| Hawksridge Stormwater Pumping MSTU   | 154/1622 | 89,403,181      | 100,880,733     | 102,783,410     | 14.97%     |
| Radio Road Beautification            | 158/1625 | 1,752,181,904   | 1,953,141,915   | 1,958,171,593   | 11.76%     |
| Forest Lakes Roadway & Drainage MSTU | 159/1626 | 258,137,156     | 294,374,428     | 294,456,887     | 14.07%     |
| Immokalee Beautification MSTU        | 162/1629 | 514,887,674     | 535,602,286     | 565,143,962     | 9.76%      |
| Bayshore Avalon Beautification       | 163/1630 | 721,891,921     | 812,534,925     | 835,722,300     | 15.77%     |
| Haldeman Creek Dredging              | 164/1631 | 188,494,128     | 209,524,024     | 207,503,446     | 10.08%     |
| Rock Road                            | 165/1632 | 34,307,828      | 56,749,097      | 85,517,869      | 149.27%    |
| Vanderbilt Waterways MSTU            | 168/1635 | 1,574,989,812   | 1,737,585,970   | 1,659,814,377   | 5.39%      |
| Forest Lakes Debt Service            | 259/2014 | 258,137,156     | 294,374,428     | 294,456,887     | 14.07%     |
| Blue Sage MSTU                       | 341/3080 | 5,485,859       | 5,707,668       | 5,707,668       | 4.04%      |
| Collier County Lighting              | 760/1601 | 7,795,977,802   | 8,779,452,603   | 8,861,210,680   | 13.66%     |
| 42nd Ave SE MSTU                     | 761/1637 | 2,332,091       | 2,987,852       | 3,031,005       | 29.97%     |
| Palm River Sidewalk MSTU             | 1638     | 0               | 543,359,725     | 545,068,397     | n/a        |
| Pelican Bay MSTBU                    | 778/1008 | 8,666,377,600   | 9,412,885,383   | 9,335,517,497   | 7.72%      |

## **Employment Summary**

The charts below provide a breakdown of the 4,214.85 FTE's funded in the FY 2024 budget, of which, 2,2224.35 are employed within the County Manager's Agency. This includes employees working within the County Manager's Agency, within the agencies of the Elected Public Officials; grant funded positions and Clerk related operations funded by the State. Personal Services total \$501 million or 25% of the net budget. The majority of employees are concentrated within the County Manager's Agency and the Sheriff's Office.





### FY 2024 Full Time Equivalent (FTE) Count Summary

|                                       | FY 22/23      | FY 22/23      | FY 22/23 | FY 23/24     | FY 23/24      | Position  |
|---------------------------------------|---------------|---------------|----------|--------------|---------------|-----------|
|                                       | (Funded)      | (Funded)      | (Funded) | (Funded)     | (Funded)      | Change    |
| Division                              | Adopted       | Forecast      | Current  | Expanded     | Total         | FY23-FY24 |
| BCC                                   | 10.00         | 10.00         | 10.00    | 0.00         | 10.00         | 0.00      |
| County Attorney                       | <u>18.00</u>  | 18.00         | 18.00    | 0.00         | <u>18.00</u>  | 0.00      |
| Total BCC                             | 28.00         | 28.00         | 28.00    | 0.00         | 28.00         | 0.00      |
| Management Offices                    | 481.00        | 483.00        | 483.00   | 1.00         | 484.00        | 3.00      |
| Public Services                       | 446.25        | 443.50        | 443.50   | 2.00         | 445.50        | (0.75)    |
| Public Utilities                      | 619.00        | 629.05        | 629.05   | 0.00         | 629.05        | 10.05     |
| Growth Management                     | 304.05        | 308.00        | 308.00   | 0.00         | 308.00        | 3.95      |
| Transportation                        | 292.00        | 293.00        | 293.00   | <u>19.00</u> | <u>312.00</u> | 20.00     |
| Total County Manager Agency           | 2,142.30      | 2,156.55      | 2,156.55 | 22.00        | 2,178.55      | 36.25     |
| Courts & Related Agencies             | 35.00         | 35.00         | 35.00    | 0.00         | 35.00         | 0.00      |
| Constitutional Officers:              |               |               |          |              |               |           |
| Property Appraiser                    | 64.00         | 64.00         | 64.00    | 0.00         | 64.00         | 0.00      |
| Supervisor of Elections               | 24.00         | 24.00         | 24.00    | 0.00         | 24.00         | 0.00      |
| Clerk (Non-State Funded)              | 118.72        | 123.21        | 123.21   | 0.00         | 123.21        | 4.49      |
| Sheriff                               | 1,435.00      | 1,435.00      | 1,435.00 | 0.00         | 1,435.00      | 0.00      |
| Tax Collector                         | <u>167.00</u> | <u>167.00</u> | 167.00   | 0.00         | <u>167.00</u> | 0.00      |
| Total Constitutional Officers         | 1,808.72      | 1,813.21      | 1,813.21 | 0.00         | 1,813.21      | 4.49      |
| Total of Permanent FTE                | 4,014.02      | 4,032.76      | 4,032.76 | 22.00        | 4,054.76      | 40.74     |
| Grant Funded-MPO                      | 5.00          | 5.00          | 5.00     | 0.00         | 5.00          | 0.00      |
| Grant Funded Positions-Housing Grants | 26.00         | 28.00         | 28.00    | 0.00         | 28.00         | 2.00      |
| Grant Funded Positions-Human Service  | 18.80         | 18.80         | 18.80    | 0.00         | 18.80         | 0.00      |
| Grant Funded Positions-Sheriff        | 11.00         | 11.00         | 11.00    | 0.00         | 11.00         | 0.00      |
| Clerk (State Funded)                  | 97.28         | 99.29         | 97.29    | 0.00         | 97.29         | 0.00      |
| Total Grant and State Funded FTE      | 158.08        | 162.09        | 160.09   | 0.00         | 160.09        | 2.01      |
| Grand Total                           | 4,172.10      | 4,194.85      | 4,192.85 | 22.00        | 4,214.85      | 42.75     |

### Changes to Authorized Full Time Equivalent (FTE's) Positions\*

Board of County Commissioners (BCC) & County Attorney – no changes from FY23 to FY24.

#### Management Offices – had a net increase of +3.0 FTE's:

- Increase (+3) positions from Public Services Department which were transferred to (+2) County Manager Operations and (+1) Communications, Government & Public Affairs.
- Increase of (+2) position from Public Utilities Department which were transferred to (+2) positions within Corporate Compliance.
- Decreased of (-1) position within Corporate Compliance to Transportation Management Services Department.
- Decreased (-3) positions from Corporate Business Operations which were transferred to (-2) to Growth Management Department and one (-1) to Public Utilities Department.
- Added (+1) position to fleet management.
- Added (+1) position to Risk Management.

#### **Public Services Department** – had a net decrease of (-.75) FTE's:

- Decrease (-2) positions, (-1) from Public Service Department Administration and (-1) Operations & Veterans Division to Management Offices Department.
- Decreased (-1) position from Library Division to Growth Management Department.
- Decreased (-1) position from Operations and Veterans Services to Management Offices.

- Added (+.25) position within Parks & Rec Division from a vacant position.
- Increased (+1) position from Growth Management Department to Operations & Veterans Services.
- Added (+2) positions to Domestic Animal Services Division.

### Public Utilities Department – had a net increase of (+10.05) FTE's:

- Decreased (-2) positions, from County Water-Sewer District to County Manager Operations.
- Decreased (-.95) from within Public Utilities Department.
- Increased (+1) position, from Management Offices which was transferred to Facilities Management Division.
- Added (+12) positions to Water/Sewer Operations.

### **Growth Management Department** – had a net increase of +3.95 FTE's:

- Increased (+2) positions from Public Services Department to (+1) Planning Division and (+1) Housing Policy and Economic Development Division.
- Increased (+2) positions from Management Office Operations to (+2) Administration Division.
- Decreased (-.05) to Public Services Department from Operations and Veteran Services.

### **Transportation Department** – had a net increase of +20.0 FTE's:

- Increased (+1) position to Transportation Operations from Management Office Operations.
- Added (+17) positions to Transportation Maintenance Road & Bridge division.
- Added (+2) positions to Marco Island Executive Airport Division.

#### Constitutional Officers – had a net increase of +4.49 FTE's:

- Budgeted FTE's remained at FY 2023 levels for the Property Appraiser and the Supervisor of Elections.
- The Clerk of Courts (non-state funded) added (+4.49) new positions, (+3.5) in Clerk to the Board, (+.46) in Accounting, Recording and Satellites, (-.77) in Administration, (+1.3) in Management Information Systems.
- The Sheriff's Office non-grant funded operations and the Tax Collectors budgeted FTE's remained at FY 2023 levels.

### Grant and State Funded positions – had a net increase of +2.01 FTE's:

- Decrease (-1) positions from Community & Human Services to Growth Management Department.
- Added (+3) positions mid-year to Community Human Services Division.
- Added (+.01) positions to Clerk (State Funded) position.

Fiscal Year 2024 111 Budget Summary

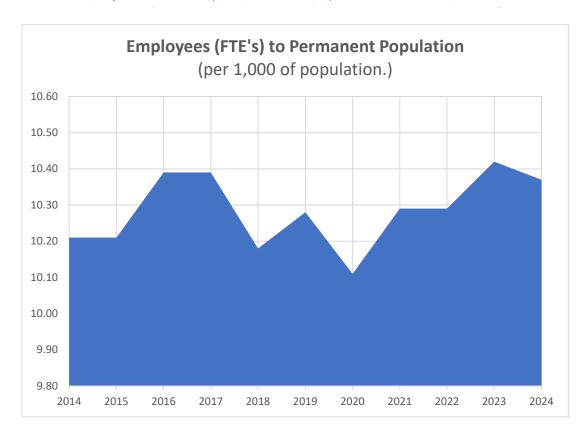
<sup>\*</sup>Detailed information on position changes can be found within each of the Departmental budgets

## **Employees to Permanent Population**

The ratio of employees to permanent population is a benchmark that provides a measurement of relative government size; the graph and chart below illustrate that ratio for the last eleven years.

| Fiscal<br>Year | County<br>Employees<br>Funded FTE's | Permanent<br>Population* | Employees (FTE's) Per 1,000 Population |
|----------------|-------------------------------------|--------------------------|--|
| 2014           | 3,474                               | 340,293                  | 10.21                                  |
| 2015           | 3,543                               | 347,002                  | 10.21                                  |
| 2016           | 3,677                               | 353,836                  | 10.39                                  |
| 2017           | 3,764                               | 362,409                  | 10.39                                  |
| 2018           | 3,789                               | 372,027                  | 10.18                                  |
| 2019           | 3,869                               | 376,229                  | 10.28                                  |
| 2020           | 3,923                               | 379,216                  | 10.11                                  |
| 2021           | 3,979                               | 386,796                  | 10.29                                  |
| 2022           | 4,056                               | 394,011                  | 10.29                                  |
| 2023           | 4,172                               | 400,257                  | 10.42                                  |
| 2024           | 4,215                               | 406,602                  | 10.37                                  |

<sup>\*</sup> Source: Bureau of Economic and Business Research, University of Florida & Collier County Comprehensive Planning Section: Estimates and Projections for County-Wide Permanent Population for October 1st.

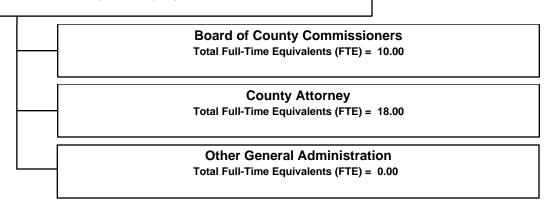


Fiscal Year 2024 112 Budget Summary

## **Elected Officials-Board of Commissioners**

# Elected Officials-Board of Commissioners Organizational Chart

Total Full-Time Equivalents (FTE) = 28.00



### **Elected Officials-Board of Commissioners**

### **Board of County Commissioners**

The following five (5) Commissioners are elected by district and are responsible for establishing policies to protect the health, safety, welfare, and quality of life for Collier County citizens.

District 1 Rick LoCastro
District 2 Chris Hall
District 3 Burt L. Saunders
District 4 Dan Kowal
District 5 William L. McDaniel, Jr.

In addition to the elected officials, there are five (5) administrative positions in the Board Office.

The County Attorney, Jeffrey Klatzkow, and his staff provide legal services to the Board of County Commissioners and the County Manager's Agency. There are eighteen (18.0) permanent positions in the County Attorney's Office.

The primary funding source for the Board of County Commissioners and the County Attorney is General Fund revenue.

The phone numbers for these offices are:

252-8097 - Board of County Commissioners 252-8400 - County Attorney

## **Elected Officials-Board of Commissioners**

| Department Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 3,733,148      | 4,446,300          | 4,347,500           | 4,706,200          |                     | 4,706,200          | 5.8%              |
| Operating Expense                 | 4,462,198      | 8,140,900          | 7,946,100           | 9,508,600          | -                   | 9,508,600          | 16.8%             |
| Indirect Cost Reimburs            | 1,899,100      | 1,367,700          | 1,367,700           | 1,430,100          | -                   | 1,430,100          | 4.6%              |
| Capital Outlay                    | -              | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.0%              |
| Remittances                       | 7,018,086      | 8,604,100          | 9,104,100           | 10,665,100         | -                   | 10,665,100         | 24.0%             |
| Total Net Budget                  | 17,112,532     | 22,569,000         | 22,775,400          | 26,320,000         |                     | 26,320,000         | 16.6%             |
| Total Budget                      | 17,112,532     | 22,569,000         | 22,775,400          | 26,320,000         |                     | 26,320,000         | 16.6%             |
| Appropriations by Division        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|                                   | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          |                     | 1,496,300          | 0.7%              |
| Board of County Commissioners     |                |                    |                     |                    | -                   |                    | 5.2%              |
| County Attorney                   | 2,788,509      | 3,425,100          | 3,346,900           | 3,602,700          | -                   | 3,602,700          |                   |
| Other General Administration      | 12,941,672     | 17,658,000         | 18,033,700          | 21,221,000         | -                   | 21,221,000         | 20.2%             |
| Total Net Budget                  | 17,112,532     | 22,569,000         | 22,775,400          | 26,320,000         | -                   | 26,320,000         | 16.6%             |
| Total Budget _                    | 17,112,532     | 22,569,000         | 22,775,400          | 26,320,000         | -                   | 26,320,000         | 16.6%             |

## **Elected Officials-Board of Commissioners**

| Department Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency    | (131,480)      |                    |                     | -                  | -                   | =                  | na                |
| Charges For Services           | 47,140         | 41,000             | 45,000              | 40,000             | -                   | 40,000             | (2.4)%            |
| Miscellaneous Revenues         | 185,199        | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                  | 692            | -                  | -                   | -                  | -                   | -                  | na                |
| Reimb From Other Depts         | 290,000        | 290,000            | 290,000             | 290,000            | -                   | 290,000            | 0.0%              |
| Net Cost General Fund          | 13,737,513     | 18,170,700         | 17,902,400          | 21,273,400         | -                   | 21,273,400         | 17.1%             |
| Net Cost Unincorp General Fund | 2,837,800      | 3,914,300          | 4,390,000           | 4,563,600          | -                   | 4,563,600          | 16.6%             |
| Trans fm 001 Gen Fund          | 149,900        | 145,600            | 145,600             | 143,800            | -                   | 143,800            | (1.2)%            |
| Carry Forward                  | 9,300          | 9,400              | 13,600              | 11,200             | -                   | 11,200             | 19.1%             |
| Less 5% Required By Law        | -              | (2,000)            | -                   | (2,000)            | -                   | (2,000)            | 0.0%              |
| Total Funding                  | 17,126,064     | 22,569,000         | 22,786,600          | 26,320,000         |                     | 26,320,000         | 16.6%             |
| Department Position Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Board of County Commissioners  | 10.00          | 10.00              | 10.00               | 10.00              | -                   | 10.00              | 0.0%              |
| County Attorney                | 18.00          | 18.00              | 18.00               | 18.00              | -                   | 18.00              | 0.0%              |
| Total FTE                      | 28.00          | 28.00              | 28.00               | 28.00              | -                   | 28.00              | 0.0%              |

## **Elected Officials-Board of Commissioners**

## **Board of County Commissioners**

| Division Budgetary Cost Summary          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                        | 1,294,786      | 1,365,500          | 1,344,200           | 1,447,200          | -                   | 1,447,200          | 6.0%              |
| Operating Expense                        | 87,566         | 120,400            | 50,600              | 49,100             | -                   | 49,100             | (59.2)%           |
| Net Operating Budget                     | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          |                     | 1,496,300          | 0.7%              |
| Total Budget =                           | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          |                     | 1,496,300          | 0.7%              |
| Appropriations by Program                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Board of County Commissioners (001/0001) | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          | -                   | 1,496,300          | 0.7%              |
| Total Net Budget                         | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          |                     | 1,496,300          | 0.7%              |
| <b>Total Transfers and Reserves</b>      | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget =                           | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          |                     | 1,496,300          | 0.7%              |
| Division Funding Sources                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues                   | 20             |                    | _                   |                    |                     |                    | na                |
| Net Cost General Fund                    | 1,382,332      | 1,485,900          | 1,394,800           | 1,496,300          | -                   | 1,496,300          | 0.7%              |
| Total Funding                            | 1,382,352      | 1,485,900          | 1,394,800           | 1,496,300          | -                   | 1,496,300          | 0.7%              |
| Division Position Summary                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Board of County Commissioners (001/0001) | 10.00          | 10.00              | 10.00               | 10.00              | -                   | 10.00              | 0.0%              |
| Total FTE                                | 10.00          | 10.00              | 10.00               | 10.00              |                     | 10.00              | 0.0%              |

## **Elected Officials-Board of Commissioners**

# **Board of County Commissioners Board of County Commissioners (001/0001)**

#### **Mission Statement**

The Board of County Commissioners consists of 5 elected officials who, as the chief legislative body of the County, are responsible for providing services to protect the health, safety, welfare, and quality of life of the citizens of Collier County.

| Program Su  | mmary                       |                                 | =                                | Y 2024<br>al FTE     | FY 2024<br>Budget | FY 2024<br>Revenues        | FY 2024<br>Net Cost       |
|---|-----------------------------|---------------------------------|----------------------------------|----------------------|-------------------|----------------------------|---------------------------|
| Divisional Administration/Overhead  |                             |                                 |                                  | 5.00                 | 958,907           | -                          | 958,907                   |
| Funding for elected leadership serv safety, welfare, and quality of life be visitors. Creation and coordination | enefiting Collie            | r County Citize                 | ,                                |                      |                   |                            |                           |
| Community Relations   |                             |                                 |                                  | 5.00 537,393         |                   | -                          | 537,393                   |
| Includes responding to community proclamations and service awards,  |                             |                                 |                                  |                      |                   |                            |                           |
|   | Current Lev                 | el of Service E                 | Budget                           | 10.00                | 1,496,300         | _                          | 1,496,300                 |
| Personal Services   | 2022<br>Actual<br>1,294,786 | FY 2023<br>Adopted<br>1,365,500 | FY 2023<br>Forecast<br>1,344,200 | FY 2<br>Cur<br>1,447 | 200 Expand        | Adopted 1,447,200          | FY 2024<br>Change<br>6.0% |
| Operating Expense   | 87,566                      | 120,400                         | 50,600                           |                      | 100               | 49,100                     | (59.2)%                   |
| Net Operating Budget<br>Total Budget  | 1,382,352                   | 1,485,900                       | 1,394,800                        | 1,496                | <u> </u>          | - 1,496,300<br>- 1,496,300 | 0.7%                      |
| Total FTE =   | 10.00                       | 10.00                           | 10.00                            | 10                   | 0.00              | - 10.00                    | 0.0%                      |
| Program Funding Sources   | 2022<br>Actual              | FY 2023<br>Adopted              | FY 2023<br>Forecast              | FY 2<br>Cur          |                   |                            | FY 2024<br>Change         |
| Miscellaneous Revenues  | 20                          | -                               | -                                |                      |                   |                            | na                        |
| Net Cost General Fund   | 1,382,332                   | 1,485,900                       | 1,394,800                        | 1,496                |                   | - <u>1,496,300</u>         |                           |
| Total Funding   | 1,382,352                   | 1,485,900                       | 1,394,800                        | 1,496                | ,300              | - 1,496,300                | 0.7%                      |

## **Elected Officials-Board of Commissioners**

## **County Attorney**

| Division Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services               | 2,419,983      | 2,880,800          | 2,803,300           | 3,059,000          | -                   | 3,059,000          | 6.2%              |
| Operating Expense               | 368,526        | 534,300            | 533,600             | 533,700            | =                   | 533,700            | (0.1)%            |
| Capital Outlay                  | -              | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.0%              |
| Net Operating Budget            | 2,788,509      | 3,425,100          | 3,346,900           | 3,602,700          | -                   | 3,602,700          | 5.2%              |
| Total Budget                    | 2,788,509      | 3,425,100          | 3,346,900           | 3,602,700          |                     | 3,602,700          | 5.2%              |
| Appropriations by Program       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Attorney (001/0001)      | 2,595,509      | 3,232,100          | 3,153,900           | 3,409,700          |                     | 3,409,700          | 5.5%              |
| Legal Aid Society (652/1146)    | 193,000        | 193,000            | 193,000             | 193,000            | _                   | 193,000            | 0.0%              |
| Total Net Budget                | 2,788,509      | 3,425,100          | 3,346,900           | 3,602,700          |                     | 3,602,700          | 5.2%              |
| Total Transfers and Reserves    | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                    | 2,788,509      | 3,425,100          | 3,346,900           | 3,602,700          |                     | 3,602,700          | 5.2%              |
| Division Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services            | 47,140         | 41,000             | 45,000              | 40,000             | -                   | 40,000             | (2.4)%            |
| Interest/Misc                   | 692            | -                  | -                   | -                  | -                   | -                  | na                |
| Reimb From Other Depts          | 290,000        | 290,000            | 290,000             | 290,000            | -                   | 290,000            | 0.0%              |
| Net Cost General Fund           | 2,305,009      | 2,941,100          | 2,863,900           | 3,119,700          | -                   | 3,119,700          | 6.1%              |
| Trans fm 001 Gen Fund           | 149,900        | 145,600            | 145,600             | 143,800            | -                   | 143,800            | (1.2)%            |
| Carry Forward                   | 9,300          | 9,400              | 13,600              | 11,200             | -                   | 11,200             | 19.1%             |
| Less 5% Required By Law         | <del>-</del>   | (2,000)            |                     | (2,000)            |                     | (2,000)            | 0.0%              |
| Total Funding                   | 2,802,041      | 3,425,100          | 3,358,100           | 3,602,700          | <u> </u>            | 3,602,700          | 5.2%              |
|                                 | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Position Summary       | 2022<br>Actual | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| County Attorney (001/0001)      | 18.00          | 18.00              | 18.00               | 18.00              | <del></del>         | 18.00              | 0.0%              |
| Total FTE                       | 18.00          | 18.00              | 18.00               | 18.00              |                     | 18.00              | 0.0%              |

## **Elected Officials-Board of Commissioners**

# County Attorney (001/0001)

#### **Mission Statement**

To provide quality legal services in a timely, efficient, and cost-effective manner to the Board of County Commissioners and the County Manager, and all County divisions, departments, and appointive committees under the Board of County Commissioners. Also, to represent the County in litigation brought by or against the County, and to work with Constitutional Officers and Judiciary on Board-related and statutorily required matters.

| Program Su  | mmary                             |                                   |                               | Y 2024<br>tal FTE | FY 2024<br>Budget         | FY 2024<br>Revenues        | FY 2024<br>Net Cost |
|---|-----------------------------------|-----------------------------------|-------------------------------|-------------------|---------------------------|----------------------------|---------------------|
| Divisional Administration/Overhead  |                                   |                                   |                               | 10.60             | 2,214,400                 | 290,000                    | 1,924,400           |
| To provide minimum level of legally represent staff and quasi-judicial be cases filed against or by the County requested before the Code Enforce Licensing Board. | oards; represe<br>y; advise staff | ent the Board in<br>and prosecute | litigation<br>as              |                   |                           |                            |                     |
| Ordinances, Resos, Other Legal Doo  | cuments, & L                      | egal Opinions                     | i                             | 3.95              | 536,400                   | -                          | 536,400             |
| Research, draft, and provide legal re<br>(including massive numbers of control opinions and interpretations.  |                                   |                                   |                               |                   |                           |                            |                     |
| Attendance at Board Meetings  |                                   |                                   |                               | 1.35              | 263,300                   | -                          | 263,300             |
| Provide legal advice at BCC meetir<br>Redevelopment Agency (CRA) mee  |                                   | s, and Commu                      | inity                         |                   |                           |                            |                     |
| Resolve Legal Issues  | Legal Issues                      |                                   |                               |                   |                           | -                          | 222,500             |
| Meet, coordinate with, and resolve constitutional officers, the judiciary,  |                                   |                                   | blic,                         |                   |                           |                            |                     |
| Advisory Boards   |                                   |                                   |                               | 0.90              | 173,100                   | -                          | 173,100             |
| Provide legal assistance to the vari upon request.  | ous advisory t                    | ooards and con                    | nmittees                      |                   |                           |                            |                     |
|   | Current Le                        | vel of Service I                  | Budget                        | 18.00             | 3,409,700                 | 290,000                    | 3,119,700           |
| Program Budgetary Cost Summary  | 2022<br>Actual                    | FY 2023<br>Adopted                | FY 2023<br>Forecast           |                   | 2024 FY 20<br>rent Expand |                            | FY 2024<br>Change   |
| Personal Services   | 2,419,983                         | 2,880,800                         | 2,803,300                     | ,                 | ,                         | - 3,059,000                | 6.2%                |
| Operating Expense Capital Outlay  | 175,526                           | 341,300<br>10,000                 | 340,600<br>10,000             |                   | ,700<br>,000              | - 340,700<br>- 10,000      | (0.2)%<br>0.0%      |
| Net Operating Budget  | 2,595,509                         | 3,232,100                         | 3,153,900                     |                   | ·                         | - 3,409,700                | 5.5%                |
| Total Budget  | 2,595,509                         | 3,232,100                         | 3,153,900                     |                   |                           | - 3,409,700                | 5.5%                |
| Total FTE   | 18.00                             | 18.00                             | 18.00                         | 18                | 3.00                      | - 18.00                    | 0.0%                |
| Program Funding Sources   | 2022<br>Actual                    | FY 2023<br>Adopted                | FY 2023<br>Forecast           |                   | :024 FY 20<br>rent Expand |                            | FY 2024<br>Change   |
| Charges For Services  | 500                               | 1,000                             | =                             |                   |                           |                            | (100.0)%            |
| Reimb From Other Depts  | 290,000                           | 290,000                           | 290,000                       |                   | ,000                      | - 290,000                  |                     |
| Net Cost General Fund  Total Funding  | 2,305,009<br><b>2,595,509</b>     | 2,941,100<br>3,232,100            | 2,863,900<br><b>3,153,900</b> |                   | ·                         | - 3,119,700<br>- 3,409,700 |                     |
|   |                                   | 3,232,100                         | 3,133,800                     | 3,409             | ,, oo                     | - 3,409,700<br>            | 3.3%                |

## **Elected Officials-Board of Commissioners**

# County Attorney (001/0001)

#### Forecast FY 2023:

Forecast costs for personal services are lower than the total adopted budget due to Board-approved midyear salary increases.

#### Current FY 2024:

Personal Services are 89.7% of the County Attorney's budget, the increase is a result of the aforementioned mid-year salary adjustment.

Operating expenses are lower due to savings in Information Technology allocations.

Capital expenses are needed to cover the replacement of printers, scanners, and laptop computers.

#### Revenues:

Revenues include copies of legal documents - \$1,000 and reimbursements for legal services from Risk Management \$290,000 for a total of \$291,000.

## **Elected Officials-Board of Commissioners**

## County Attorney Legal Aid Society (652/1146)

### **Mission Statement**

To provide financial support of the Legal Aid Society operations.

| Program Sui                                     | mmary           |                    | Т                | FY 2024<br>otal FTE | _                 | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-----------------|--------------------|------------------|---------------------|-------------------|---------------------|---------------------|---------------------|
| Legal Aid Society                               |                 |                    |                  | -                   | •                 | 193,000             | 193,000             |                     |
| To use available revenues to offset operations. | the cost of the | Legal Aid Soc      | ciety            |                     |                   |                     |                     |                     |
|   | Current Lev     | el of Service E    | Budget           | -                   |                   | 193,000             | 193,000             |                     |
|   |                 |                    |                  |                     |                   |                     |                     |                     |
| Program Budgetary Cost Summary                  | 2022<br>Actual  | FY 2023<br>Adopted | FY 202<br>Foreca |                     | Y 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense                               | 193,000         | 193,000            | 193,0            | 00 1                | 93,000            |                     | 193,000             | 0.0%                |
| Net Operating Budget                            | 193,000         | 193,000            | 193,0            | 00 1                | 93,000            |                     | 193,000             | 0.0%                |
| Total Budget =                                  | 193,000         | 193,000            | 193,0            | 00 1                | 93,000            |                     | 193,000             | 0.0%                |
| Program Funding Sources                         | 2022<br>Actual  | FY 2023<br>Adopted | FY 202<br>Foreca |                     | Y 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services                            | 46,640          | 40,000             | 45,0             | 00                  | 40,000            |                     | 40,000              | 0.0%                |
| Interest/Misc                                   | 692             | -                  |                  | -                   | -                 |                     |                     | na                  |
| Trans fm 001 Gen Fund                           | 149,900         | 145,600            | 145,6            | 00 1                | 43,800            |                     | - 143,800           | (1.2)%              |
| Carry Forward                                   | 9,300           | 9,400              | 13,6             | 00                  | 11,200            |                     | - 11,200            | 19.1%               |
| Less 5% Required By Law                         | -               | (2,000)            |                  | -                   | (2,000)           |                     | - (2,000)           | 0.0%                |
| Total Funding                                   | 206,531         | 193,000            | 204,2            | 00 1                | 93,000            |                     | - 193,000           | 0.0%                |

### **Elected Officials-Board of Commissioners**

## County Attorney Legal Aid Society (652/1146)

#### Notes:

Article V legislation provided for the imposition of \$65 in additional court costs for persons found guilty or pleading no contest to felony, misdemeanor, or criminal traffic offenses. Twenty-five percent of this fee is available to fund legal aid programs.

As a result of this legislation, the County entered into an Agreement dated December 14, 2004, with Collier County Legal Aid. This Agreement, which was extended on June 22, 2010, was entered into pursuant to Ordinance 2004-42, which Ordinance was written in response to the legislative mandate of Section 29.008, Florida Statutes, which mandate was funded pursuant to Section 939.185, Florida Statutes. The Agreement provides that the minimum funding for Collier County Legal Aid in any given fiscal year is the greater of (1) twenty-five percent of the amount collected to assist Collier County in providing legal aid programs required under Section 29.008(3)(a), Florida Statutes, or (2) the amount provided from filing fees and surcharges to legal aid programs from October 1, 2002, to September 30, 2003, which was \$108,309.66. Collections from the \$65 fee continue to be below the agreed-upon payment and require a transfer from the General Fund to make up the shortfall.

#### Current FY 2024:

Operating Expenses include \$108,400 and an additional \$84,600 toward operating expenses to offset increased expenses associated with domestic violence and family law caseloads.

#### Revenues:

Revenue is based on average monthly collections of \$3,333. A transfer from the General Fund is necessary to bring the Legal Aid Society up to the level that it was funded in FY 2003. The transfer will only be made in the amount that will bring it up to the \$108,400 level plus the additional \$84,600 after accounting for the fees generated.

## **Elected Officials-Board of Commissioners**

### **Other General Administration**

| Division Budgetary Cost Summary         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                       | 18,380         | 200,000            | 200,000             | 200,000            |                     | 200,000            | 0.0%              |
| Operating Expense                       | 4,006,106      | 7,486,200          | 7,361,900           | 8,925,800          | -                   | 8,925,800          | 19.2%             |
| Indirect Cost Reimburs                  | 1,899,100      | 1,367,700          | 1,367,700           | 1,430,100          | -                   | 1,430,100          | 4.6%              |
| Remittances                             | 7,018,086      | 8,604,100          | 9,104,100           | 10,665,100         | -                   | 10,665,100         | 24.0%             |
| Net Operating Budget                    | 12,941,672     | 17,658,000         | 18,033,700          | 21,221,000         |                     | 21,221,000         | 20.2%             |
| Total Budget                            | 12,941,672     | 17,658,000         | 18,033,700          | 21,221,000         |                     | 21,221,000         | 20.2%             |
| Appropriations by Program               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Other General Administration (001/0001) | 10,103,872     | 13,743,700         | 13,643,700          | 16,657,400         | -                   | 16,657,400         | 21.2%             |
| Other General Administration (111/1011) | 2,837,800      | 3,914,300          | 4,390,000           | 4,563,600          | -                   | 4,563,600          | 16.6%             |
| Total Net Budget                        | 12,941,672     | 17,658,000         | 18,033,700          | 21,221,000         |                     | 21,221,000         | 20.2%             |
| <b>Total Transfers and Reserves</b>     | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                            | 12,941,672     | 17,658,000         | 18,033,700          | 21,221,000         |                     | 21,221,000         | 20.2%             |
|   |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency             | (131,480)      | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues                  | 185,179        | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund                   | 10,050,173     | 13,743,700         | 13,643,700          | 16,657,400         | -                   | 16,657,400         | 21.2%             |
| Net Cost Unincorp General Fund          | 2,837,800      | 3,914,300          | 4,390,000           | 4,563,600          | -                   | 4,563,600          | 16.6%             |
| Total Funding                           | 12,941,672     | 17,658,000         | 18,033,700          | 21,221,000         | -                   | 21,221,000         | 20.2%             |

## **Elected Officials-Board of Commissioners**

# Other General Administration Other General Administration (001/0001)

### **Mission Statement**

To account for expenses not attributable to a division but the County as a whole.

| Program Su   | mmary             |                    | ' 2024<br>al FTE    | FY 2024<br>Budget | FY 2024<br>Revenues       | FY 2024<br>Net Cost |                   |
|--|-------------------|--------------------|---------------------|-------------------|---------------------------|---------------------|-------------------|
| Juvenile Detention Centers   |                   |                    |                     |                   | 1,941,900                 | _                   | 1,941,900         |
| Remittance for housing juvenile off  | enders in state   | e-ran detention    | centers.            |                   |                           |                     |                   |
| Naples CRA   |                   |                    |                     | -                 | 6,268,600                 | -                   | 6,268,600         |
| Remittance to the Naples Commun  | nity Redevelop    | ment Agency (      | (CRA).              |                   |                           |                     |                   |
| Unemployment   |                   |                    |                     | -                 | 200,000                   | -                   | 200,000           |
| Account for unemployment claim of  | osts.             |                    |                     |                   |                           |                     |                   |
| Insurance Premiums   |                   |                    |                     | -                 | 3,434,000                 | -                   | 3,434,000         |
| Account for centralized insurance p<br>General Fund.   | oremiums for D    | Divisions within   | the                 |                   |                           |                     |                   |
| Corporate Countywide Costs   |                   |                    |                     | -                 | 4,312,900                 | -                   | 4,312,900         |
| Account for Countywide costs not a postage for tax bills, tax deed sales for the Florida Association of Coun unanticipated operational/emergen | embership         |                    |                     |                   |                           |                     |                   |
| Beach Parking & Recreation Remitta   | Л                 | - 500,000          |                     | -                 | 500,000                   |                     |                   |
| Annual payment to the City of Napl beach parking, parks, recreational This is governed by the Interlocal A City of Naples.                     | facilities and re | ecreational pro    | grams.              |                   |                           |                     |                   |
|  | Current Le        | vel of Service I   | Budget              |                   | 16,657,400                | <u> </u>            | 16,657,400        |
| Program Budgetary Cost Summary   | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast |                   | 2024 FY 20<br>rent Expand |                     | FY 2024<br>Change |
| Personal Services  | 18,380            | 200,000            | 200,000             |                   | .000                      | 200,000             | 0.0%              |
| Operating Expense  | 3,567,406         | 5,439,600          | 5,339,600           | 6,792             | ,300                      | - 6,792,300         | 24.9%             |
| Remittances  | 6,518,086         | 8,104,100          | 8,104,100           | 9,665             | ,100                      | - 9,665,100         | 19.3%             |
| Net Operating Budget   | 10,103,872        | 13,743,700         | 13,643,700          | 16,657            | ,400                      | - 16,657,400        | 21.2%             |
| Total Budget =   | 10,103,872        | 13,743,700         | 13,643,700          | 16,657            | ,400                      | 16,657,400          | 21.2%             |
| Program Funding Sources  | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2<br>Cur       | 2024 FY 20<br>rent Expand |                     | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency  | (131,480)         | -                  | -                   |                   | -                         |                     | na                |
| Miscellaneous Revenues   | 185,179           | -                  | -                   | 40.05=            | -                         |                     | na                |
| Net Cost General Fund  | 10,050,173        | 13,743,700         | 13,643,700          | 16,657            |                           | 16,657,400          |                   |
| Total Funding =  | 10,103,872        | 13,743,700         | 13,643,700          | 16,657            | , <del>4</del> 00<br>     | - 16,657,400        | 21.2%             |

## **Elected Officials-Board of Commissioners**

# Other General Administration Other General Administration (001/0001)

Forecast FY 2023:

Personal services budget in this section represents unemployment claims.

Current FY 2024:

Budgeted Remittances include payments to the Naples CRA, City of Naples beach parking, and Collier County's share of the cost of housing and feeding juveniles being held in state-run Department of Juvenile Justice (DJJ) Detention Centers.

## **Elected Officials-Board of Commissioners**

# Other General Administration Other General Administration (111/1011)

### **Mission Statement**

To account for expenses not attributable to a division but to the unincorporated area of the County.

| Program Su  | Program Summary |                    |                     |                    |                     |                    | FY 2024<br>Net Cost |  |
|---|-----------------|--------------------|---------------------|--------------------|---------------------|--------------------|---------------------|--|
| Countywide Costs  |                 |                    |                     | - 2,0              | 22,700              |                    | 2,022,700           |  |
| Account for Countywide costs not a utilities for common areas, insurance centralized costs. |                 |                    |                     |                    |                     |                    |                     |  |
| Indirect Service Charge Payment   |                 |                    |                     | - 1,4              | 30,900              | -                  | 1,430,900           |  |
| Indirect service charge payment for services. (Revenue source to the C                      |                 |                    | ral                 |                    |                     |                    |                     |  |
| Misc Reimbursements   |                 |                    |                     | - 1,1              | 10,000              | -                  | 1,110,000           |  |
| Miscellaneous reimbursements, princity of Naples.   | marily park sys | stem contribution  | ons to the          |                    |                     |                    |                     |  |
|   | Current Lev     | el of Service E    | Budget              | - 4,5              | 63,600              |                    | 4,563,600           |  |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change   |  |
| Operating Expense   | 438,700         | 2,046,600          | 2,022,300           | 2,133,500          | -                   | 2,133,500          | 4.2%                |  |
| Indirect Cost Reimburs  | 1,899,100       | 1,367,700          | 1,367,700           | 1,430,100          | -                   | 1,430,100          | 4.6%                |  |
| Remittances   | 500,000         | 500,000            | 1,000,000           | 1,000,000          | -                   | 1,000,000          | 100.0%              |  |
| Net Operating Budget  | 2,837,800       | 3,914,300          | 4,390,000           | 4,563,600          |                     |                    | 16.6%               |  |
| Total Budget  | 2,837,800       | 3,914,300          | 4,390,000           | 4,563,600          | <u> </u>            | 4,563,600          | 16.6%               |  |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                    | FY 2024<br>Change   |  |
| Net Cost Unincorp General Fund  | 2,837,800       | 3,914,300          | 4,390,000           | 4,563,600          | -                   | 4,563,600          | 16.6%               |  |
| Total Funding   | 2,837,800       | 3,914,300          | 4,390,000           | 4,563,600          | -                   | 4,563,600          | 16.6%               |  |

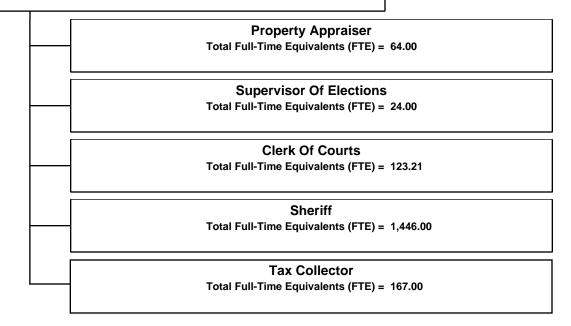
#### Current FY 2024:

Budgeted remittances reflect the estimated Fund 111/1011 park system contribution of \$1,000,000 to the City of Naples.

## **Elected Officials-Constitutional Officer**

## Elected Officials-Constitutional Officer Organizational Chart

Total Full-Time Equivalents (FTE) = 1,824.21



### **Elected Officials-Constitutional Officer**

#### Sheriff

Kevin Rambosk is the elected Collier County Sheriff. The Sheriff's Office protects public health, safety, and welfare through various functions including law enforcement, special operations, criminal investigations, community services, detention and corrections, emergency 911, Judicial process, and headquarters operations. The Sheriff also administers its support operations including data processing, finance, and personal services. The Sheriff's general operating budget is funded entirely from the County's General Fund.

For more information about programs administered by the Sheriff's Office, call 252-4434.

#### **Property Appraiser**

Abe Skinner is the elected Property Appraiser. He is responsible for assessing all real and personal property in Collier County and preparing the annual tax rolls. The Property Appraiser is funded by the General Fund and from independent districts.

The phone number for the Property Appraiser's Office is 252-8141.

#### **Tax Collector**

Rob Stoneburner is the elected Tax Collector. He is responsible for the collection of ad valorem taxes levied by the County, the School Board, special taxing districts, and all municipalities within the County. The Tax Collector's Office also issues boat titles and registrations, hunting and fishing licenses and stamps, business tax receipts, and motor vehicle licenses and registrations. The Tax collector's agency is funded by a combination of fees for service and general revenue.

The phone numbers for the Tax Collector's Office are 252-8172 (Taxes); and 252-8177 (Motor Vehicles).

#### Supervisor of Elections

Melissa Blazier is the Supervisor of Elections. She is an independently elected official mandated by the Florida Constitution (Constitutional Officer) who administers the voter registration system for Collier County residents, qualifies candidates for office, monitors financial reporting requirements of candidates for office, and plans, coordinates, and conducts elections within Collier County. She is responsible for implementing the National Voter Registration Act provisions as they pertain to the registration process and statistical requirements.

The Supervisor's agency is primarily funded through the General Fund.

The Elections Building is located at 3750 Enterprise Avenue. For information regarding voter registration or elections, telephone 252-8683.

#### **Clerk of the Circuit Court**

Crystal Kinzel is the elected Collier County Clerk. She performs the constitutional and statutory duties of the Circuit and County Courts in maintaining custody of court records and all pleadings filed, recording of all legal instruments, and acts as ex-officio Clerk of the Board, auditor, recorder, and custodian of all County funds. The Clerk's agency is funded by a combination of service fees and General Fund revenues.

The main phone number for the Clerk of Courts is 252-2745.

## **Elected Officials-Constitutional Officer**

| Department Budgetary Cost Summary                             | 2022<br>Actual | FY 2023<br>Adopted                              | FY 2023<br>Forecast                                       | FY 2024<br>Current                                | FY 2024<br>Expanded               | FY 2024<br>Adopted                                  | FY 2024<br>Change            |
|---|----------------|---|---|---|-----------------------------------|---|------------------------------|
| Personal Services   | 26,845,158     | 227,027,300                                     | 225,538,900   | 245,920,400                                       | -                                 | 245,920,400   | 8.3%                         |
| Operating Expense   | 12,395,357     | 54,730,500                                      | 51,730,100  | 58,393,600  | -                                 | 58,393,600  | 6.7%                         |
| Capital Outlay  | 2,670,456      | 6,765,300                                       | 12,841,900  | 6,881,000   | -                                 | 6,881,000   | 1.7%                         |
| Remittances   | 13,196,688     | 3,397,000                                       | 2,207,900   | 3,860,500   | -                                 | 3,860,500   | 13.6%                        |
| Total Net Budget <sup>-</sup>                                 | 55,107,659     | 291,920,100                                     | 292,318,800   | 315,055,500                                       |                                   | 315,055,500   | 7.9%                         |
| Distribution of excess fees to Gov't Agencies                 | 8,925,000      | 8,805,700                                       | 13,865,900  | 12,924,900  | -                                 | 12,924,900  | 46.8%                        |
| Trans to 001 General Fund                                     | -              | -   | 210,600   | -   | -                                 | -   | na                           |
| Trans to 013 Clerk Fine & Forfeiture                          | -              | -   | 447,500   | 447,500   | 827,500                           | 1,275,000   | na                           |
| Reserve for Contingencies                                     | -              | 260,100   | -   | 261,100   | -                                 | 261,100   | 0.4%                         |
| Reserve for Capital   | -              | 3,418,300                                       | -   | 2,390,300   | -                                 | 2,390,300   | (30.1)%                      |
| Total Budget <sup>-</sup>                                     | 64,032,659     | 304,404,200                                     | 306,842,800   | 331,079,300                                       | 827,500                           | 331,906,800   | 9.0%                         |
| Appropriations by Division                                    | 2022<br>Actual | FY 2023<br>Adopted                              | FY 2023<br>Forecast                                       | FY 2024<br>Current                                | FY 2024<br>Expanded               | FY 2024<br>Adopted                                  | FY 2024<br>Change            |
| Property Appraiser  | 182,647        | 10,410,200                                      | 10,410,200  | 11,212,700  | -                                 | 11,212,700  | 7.7%                         |
| Supervisor Of Elections                                       | 4,385,509      | 5,012,100                                       | 4,832,200   | 6,106,500   | -                                 | 6,106,500   | 21.8%                        |
| Clerk Of Courts   | 14,472,744     | 15,660,800                                      | 15,948,700  | 17,423,600  | -                                 | 17,423,600  | 11.3%                        |
| Sheriff   | 16,766,368     | 241,357,100                                     | 242,517,300   | 258,882,400                                       | -                                 | 258,882,400   | 7.3%                         |
| Tax Collector   | 19,300,390     | 19,479,900                                      | 18,610,400  | 21,430,300  | -                                 | 21,430,300  | 10.0%                        |
|   |                |   | <u> </u>  |   |                                   |   |                              |
| Total Net Budget  | 55,107,659     | 291,920,100                                     | 292,318,800   | 315,055,500                                       | <del>-</del>                      | 315,055,500   | 7.9%                         |
| Supervisor Of Elections                                       | 55,107,659     |   | <b>292,318,800</b> 165,400                                | 315,055,500                                       | -                                 | 315,055,500   | na                           |
| Supervisor Of Elections<br>Clerk Of Courts                    | 55,107,659     | 291,920,100                                     | <b>292,318,800</b> 165,400 447,500                        | <b>315,055,500</b><br>-<br>447,500                | 827,500                           | 315,055,500<br>-<br>1,275,000                       | na<br>na                     |
| Supervisor Of Elections<br>Clerk Of Courts<br>Sheriff         | -<br>-<br>-    | <b>291,920,100</b> 3,678,400                    | 292,318,800<br>165,400<br>447,500<br>45,200               | 315,055,500<br>-<br>447,500<br>2,651,400          | 827,500<br>-                      | 315,055,500<br>-<br>1,275,000<br>2,651,400          | na<br>na<br>(27.9)%          |
| Supervisor Of Elections Clerk Of Courts Sheriff Tax Collector | 8,925,000      | 291,920,100<br>-<br>-<br>3,678,400<br>8,805,700 | 292,318,800<br>165,400<br>447,500<br>45,200<br>13,865,900 | 315,055,500<br>447,500<br>2,651,400<br>12,924,900 | · -                               | 315,055,500<br>1,275,000<br>2,651,400<br>12,924,900 | na<br>na<br>(27.9)%<br>46.8% |
| Supervisor Of Elections<br>Clerk Of Courts<br>Sheriff         | -<br>-<br>-    | <b>291,920,100</b> 3,678,400                    | 292,318,800<br>165,400<br>447,500<br>45,200               | 315,055,500<br>-<br>447,500<br>2,651,400          | 827,500<br>-<br>-<br>-<br>827,500 | 315,055,500<br>-<br>1,275,000<br>2,651,400          | na<br>na<br>(27.9)%          |

## **Elected Officials-Constitutional Officer**

| Department Funding Sources          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues          | 12,608,138     | 2,065,100          | 2,083,000           | 2,077,600          |                     | 2,077,600          | 0.6%              |
| Charges For Services                | 32,708,761     | 32,550,100         | 35,513,500          | 37,507,700         | -                   | 37,507,700         | 15.2%             |
| Fines & Forfeitures                 | 447,964        | 374,600            | 377,600             | 379,800            | -                   | 379,800            | 1.4%              |
| Miscellaneous Revenues              | 181,248        | -                  | 8,200               | -                  | -                   | -                  | na                |
| Interest/Misc                       | 590,731        | 350,900            | 1,248,800           | 671,000            | -                   | 671,000            | 91.2%             |
| Trans frm Board                     | 13,850,000     | 258,620,700        | 262,360,000         | 279,869,000        | 827,500             | 280,696,500        | 8.5%              |
| Trans frm Independ Special District | -              | 1,106,400          | 1,106,400           | 1,166,100          | -                   | 1,166,100          | 5.4%              |
| Net Cost General Fund               | 3,663,328      | 4,727,500          | 4,224,400           | 5,337,100          | -                   | 5,337,100          | 12.9%             |
| Carry Forward                       | 4,705,500      | 4,944,800          | 4,284,100           | 4,363,200          | -                   | 4,363,200          | (11.8)%           |
| Less 5% Required By Law             | -              | (335,900)          | -                   | (292,200)          | -                   | (292,200)          | (13.0)%           |
| Total Funding =                     | 68,755,671     | 304,404,200        | 311,206,000         | 331,079,300        | 827,500             | 331,906,800        | 9.0%              |
| Department Position Summary         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Property Appraiser                  | 64.00          | 64.00              | 64.00               | 64.00              | -                   | 64.00              | 0.0%              |
| Supervisor Of Elections             | 24.00          | 24.00              | 24.00               | 24.00              | -                   | 24.00              | 0.0%              |
| Clerk Of Courts                     | 114.76         | 118.72             | 123.21              | 123.21             | -                   | 123.21             | 3.8%              |
| Sheriff                             | 1,440.00       | 1,446.00           | 1,446.00            | 1,446.00           | -                   | 1,446.00           | 0.0%              |
| Tax Collector                       | 167.00         | 167.00             | 167.00              | 167.00             | -                   | 167.00             | 0.0%              |
| Total FTE                           | 1,809.76       | 1,819.72           | 1,824.21            | 1,824.21           | -                   | 1,824.21           | 0.2%              |

## **Elected Officials-Constitutional Officer**

## **Property Appraiser**

| Division Budgetary Cost Summary              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                            | -              | 8,054,200          | 8,054,200           | 8,535,800          | -                   | 8,535,800          | 6.0%              |
| Operating Expense                            | 182,647        | 2,321,000          | 2,321,000           | 2,636,900          | -                   | 2,636,900          | 13.6%             |
| Capital Outlay                               | -              | 35,000             | 35,000              | 40,000             | -                   | 40,000             | 14.3%             |
| Net Operating Budge                          | 182,647        | 10,410,200         | 10,410,200          | 11,212,700         | -                   | 11,212,700         | 7.7%              |
| Total Budge                                  | 182,647        | 10,410,200         | 10,410,200          | 11,212,700         |                     | 11,212,700         | 7.7%              |
| Appropriations by Program                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Property Appraiser Fund (060/0060)           | -              | 10,194,800         | 10,194,800          | 10,968,400         | -                   | 10,968,400         | 7.6%              |
| Property Appr-Charges Paid By BCC (001/0001) | 182,647        | 215,400            | 215,400             | 244,300            | -                   | 244,300            | 13.4%             |
| Total Net Budget                             | 182,647        | 10,410,200         | 10,410,200          | 11,212,700         |                     | 11,212,700         | 7.7%              |
| Total Transfers and Reserves                 | · -            | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                                 | 182,647        | 10,410,200         | 10,410,200          | 11,212,700         |                     | 11,212,700         | 7.7%              |
| Division Funding Sources                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans frm Board                              | -              | 9,088,400          | 9,088,400           | 9,802,300          | -                   | 9,802,300          | 7.9%              |
| Trans frm Independ Special District          | -              | 1,106,400          | 1,106,400           | 1,166,100          | -                   | 1,166,100          | 5.4%              |
| Net Cost General Fund                        | 182,647        | 215,400            | 215,400             | 244,300            | -                   | 244,300            | 13.4%             |
| Total Funding                                | 182,647        | 10,410,200         | 10,410,200          | 11,212,700         |                     | 11,212,700         | 7.7%              |
| Division Position Summary                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Property Appraiser Fund (060/0060)           | 64.00          | 64.00              | 64.00               | 64.00              | -                   | 64.00              | 0.0%              |
| Total FTE                                    | 64.00          | 64.00              | 64.00               | 64.00              |                     | 64.00              | 0.0%              |

## **Elected Officials-Constitutional Officer**

# Property Appraiser Property Appraiser Fund (060/0060)

FY 2024

FY 2024

#### **Mission Statement**

To assess all real and personal property in Collier County.

| Program Summary  |                |                    | To                | otal FTE | Ē                | Budget           | Revenues     | Net Cost          |
|--|----------------|--------------------|-------------------|----------|------------------|------------------|--------------|-------------------|
| Property Appraiser   |                |                    |                   | 64.00    | 10,9             | 68,400           | 10,968,400   | -                 |
| Compile and prepare the annual real homestead renewals, take application exempt properties such as governmagricultural classifications | ons for exemp  | otions; process    | s wholly          |          |                  |                  |              |                   |
|  | Current Le     | vel of Service     | Budget            | 64.00    | 10,9             | 968,400          | 10,968,400   |                   |
|  |                |                    |                   |          |                  |                  |              |                   |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 202<br>Forecas |          | ' 2024<br>urrent | FY 20<br>Expande |              | FY 2024<br>Change |
| Personal Services  | -              | 8,054,200          | 8,054,20          | 0 8,53   | 35,800           |                  | - 8,535,800  | 6.0%              |
| Operating Expense  | -              | 2,105,600          | 2,105,60          | 0 2,39   | 92,600           |                  | - 2,392,600  | 13.6%             |
| Capital Outlay   | -              | 35,000             | 35,00             | 0 4      | 10,000           |                  | - 40,000     | 14.3%             |
| Net Operating Budget —   |                | 10,194,800         | 10,194,80         | 0 10,96  | 8,400            |                  | - 10,968,400 | 7.6%              |
| Total Budget   |                | 10,194,800         | 10,194,80         | 10,96    | 88,400           |                  | - 10,968,400 | 7.6%              |
| Total FTE  | 64.00          | 64.00              | 64.00             | 0        | 64.00            |                  | - 64.00      | 0.0%              |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 202<br>Forecas |          | ' 2024<br>urrent | FY 20<br>Expand  |              | FY 2024<br>Change |
| Trans frm Board  | -              | 9,088,400          | 9,088,40          | 9,80     | 02,300           |                  | 9,802,300    | 7.9%              |

#### Current FY 2024:

Trans frm Independ Special District

**Total Funding** 

Personal services include appropriations for a planned compensation adjustment and an increase in salaries.

Operating expenses increased due to other contractual and legal services, postage, printing & binding, office supplies, and subscriptions.

1,106,400

10,194,800

1,106,400

10,194,800

1,166,100

10,968,400

Capital expenditure is for the Property Appraiser's electronic data processing equipment upgrades.

FY 2024

5.4%

7.6%

1,166,100

10,968,400

FY 2024

## **Elected Officials-Constitutional Officer**

# Property Appraiser Property Appr-Charges Paid By BCC (001/0001)

| Program Su  | Program Summary    |                    | FY 2<br>Total       |                    | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|--------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| BCC Paid Expenses   |                    |                    |                     |                    | 244,300           | -                   | 244,300             |
| The Board of County Commission i associated with the County owned along with the associated utilities, in | facilities for the | Constitutiona      | •                   |                    |                   |                     |                     |
|   | Current Lev        | el of Service E    | Budget              |                    | 244,300           | -                   | 244,300             |
|   | 2022               | FY 2023            | FY 2023             | FY 2024            | _ FY 202          |                     | FY 2024             |
| Program Budgetary Cost Summary  | Actual             | Adopted            | Forecast            | Current            | Expande           |                     | Change              |
| Operating Expense   | 182,647            | 215,400            | 215,400             | 244,300            |                   | - 244,300           | 13.4%               |
| Net Operating Budget  | 182,647            | 215,400            | 215,400             | 244,300            |                   | - 244,300           | 13.4%               |
| Total Budget =  | 182,647            | 215,400            | 215,400             | 244,300            |                   | - 244,300           | 13.4%               |
| Program Funding Sources   | 2022<br>Actual     | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande | -                   | FY 2024<br>Change   |
| Net Cost General Fund   | 182,647            | 215,400            | 215,400             | 244,300            |                   | - 244,300           | 13.4%               |
| Total Funding   | 182,647            | 215,400            | 215,400             | 244,300            |                   | - 244,300           | 13.4%               |

### Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

#### Current FY 2024:

The increase in operating expenses is due to Info-Tech automation allocation, and general insurance.

#### Revenues:

The transfer from the Board increased by \$713,900 and the transfer from independent special districts increased by \$59,700.

## **Elected Officials-Constitutional Officer**

## **Supervisor Of Elections**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast  | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|----------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 2,617,041      | 3,060,700          | 2,893,500            | 3,515,300          | -                   | 3,515,300          | 14.9%             |
| Operating Expense                             | 1,768,468      | 1,921,400          | 1,908,700            | 2,561,200          | -                   | 2,561,200          | 33.3%             |
| Capital Outlay                                | -              | 30,000             | 30,000               | 30,000             | -                   | 30,000             | 0.0%              |
| Net Operating Budget                          | 4,385,509      | 5,012,100          | 4,832,200            | 6,106,500          | -                   | 6,106,500          | 21.8%             |
| Trans to 001 General Fund                     | -              | -                  | 165,400              | -                  | -                   | -                  | na                |
| Total Budget =                                | 4,385,509      | 5,012,100          | 4,997,600            | 6,106,500          |                     | 6,106,500          | 21.8%             |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast  | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| SOE-Expenses Paid By BCC (001/0001)           | 74,989         | 95,300             | 80,800               | 139,400            | -                   | 139,400            | 46.3%             |
| Supervisor Of Elections - Admin (080/0080)    | 2,859,309      | 3,236,100          | 3,070,700            | 3,487,500          | -                   | 3,487,500          | 7.8%              |
| Supervisor of Elections Grants (081/1800)     | 32,752         | -                  | -                    | -                  | -                   | -                  | na                |
| Supervisor of Elections-Elections (080/0080)  | 1,418,459      | 1,680,700          | 1,680,700            | 2,479,600          | -                   | 2,479,600          | 47.5%             |
| Total Net Budget Total Transfers and Reserves | 4,385,509      | 5,012,100          | 4,832,200<br>165,400 | 6,106,500          | -<br>-              | 6,106,500          | 21.8%<br>na       |
| Total Budget                                  | 4,385,509      | 5,012,100          | 4,997,600            | 6,106,500          |                     | 6,106,500          | 21.8%             |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast  | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues                    | 32,752         |                    |                      |                    |                     |                    | na                |
| Charges For Services                          | 96,991         | -                  | _                    | -                  | _                   | _                  | na                |
| Miscellaneous Revenues                        | 41,570         | -                  | -                    | -                  | _                   | _                  | na                |
| Trans frm Board                               | 4,307,100      | 4,916,800          | 4,916,800            | 5,967,100          | _                   | 5,967,100          | 21.4%             |
| Net Cost General Fund                         | (63,572)       | 95,300             | 80,800               | 139,400            | _                   | 139,400            | 46.3%             |
| Total Funding                                 | 4,414,841      | 5,012,100          | 4,997,600            | 6,106,500          |                     | 6,106,500          | 21.8%             |
| Division Position Summary                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast  | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Supervisor Of Elections - Admin (080/0080)    | 24.00          | 24.00              | 24.00                | 24.00              |                     | 24.00              | 0.0%              |
| Total FTE —                                   | 24.00          | 24.00              | 24.00                | 24.00              |                     | 24.00              | 0.0%              |
| <del>-</del>                                  |                |                    |                      |                    |                     |                    |                   |

### **Elected Officials-Constitutional Officer**

# Supervisor Of Elections Supervisor Of Elections - Admin (080/0080)

#### **Mission Statement**

#### **ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

**Total Funding** 

4,307,100

The Supervisor of Elections is responsible for the administration of the single permanent registration system for Collier County residents in the most efficient and economical method possible. This includes being responsible for registering voters, maintaining voter rolls, conducting elections, reporting financial disclosure forms, reporting campaign financing, and all candidate filings. In addition, current lists of registered voters, demographic statistics, and voter turnout are provided to candidates under Florida Election law.

|                           | FY 2024   | FY 2024   | FY 2024   | FY 2024    |
|---------------------------|-----------|-----------|-----------|------------|
| Program Summary           | Total FTE | Budget    | Revenues  | Net Cost   |
| Divisional Administration | 24.00     | 3,487,500 | 5,967,100 | -2,479,600 |

Administer the laws governing the registration process equitably and uniformly. Provide clear and concise training for the staff, as well as the public. Conduct voter education in all assisted living centers, universities, colleges and high schools. Administer the Financial Disclosure Program, processing more than 350 Financial Disclosure Form 1's, in accordance with the requirements of the Florida Ethics Commission. Assist candidates with the qualifying process.

| Current Level of Service Budget | 24.00 | 3,487,500 | 5,967,100 | -2,479,600 |
|---------------------------------|-------|-----------|-----------|------------|

5,967,100

| Program Budgetary Cost Summary                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast      | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|--------------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                              | 2,458,565      | 2,752,900          | 2,585,700                | 2,976,600          | -                   | 2,976,600          | 8.1%              |
| Operating Expense                              | 400,744        | 453,200            | 455,000                  | 480,900            | -                   | 480,900            | 6.1%              |
| Capital Outlay                                 | -              | 30,000             | 30,000                   | 30,000             | -                   | 30,000             | 0.0%              |
| Net Operating Budget Trans to 001 General Fund | 2,859,309      | 3,236,100          | <b>3,070,700</b> 165,400 | 3,487,500          |                     | 3,487,500          | <b>7.8%</b><br>na |
| Total Budget                                   | 2,859,309      | 3,236,100          | 3,236,100                | 3,487,500          | -                   | 3,487,500          | 7.8%              |
| Total FTE                                      | 24.00          | 24.00              | 24.00                    | 24.00              |                     | 24.00              | 0.0%              |
| Program Funding Sources                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast      | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans frm Board                                | 4,307,100      | 4,916,800          | 4,916,800                | 5,967,100          | -                   | 5,967,100          | 21.4%             |

4,916,800

#### Notes:

The Supervisor of Elections "Administration" cost center is not affected by fluctuations in the number of elections conducted each fiscal year.

4,916,800

#### Current FY 2024:

The Administration cost center Personal Services program increased due to salary adjustments and the associated retirement and social security. Capital Outlay program expenditures include funding for replacement network hardware devices.

5,967,100

21.4%

## **Elected Officials-Constitutional Officer**

## Supervisor Of Elections SOE-Expenses Paid By BCC (001/0001)

| Program Su   | mmary  |  | FY 2<br>Total I                      |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|--|--------------------------------------|--------------------|---------------------|---------------------|---------------------|
| Divisional Administration  |  |  |                                      | -                  | 16,100              | -                   | 16,100              |
| Administer the laws governing the uniformly. Provide clear and concipublic. Conduct voter education in colleges and high schools. Adminiprocessing more than 350 Financia with the requirements of the Florida candidates with the qualifying proc | se training for t<br>all assisted livi<br>ster the Financ<br>al Disclosure Fo<br>a Ethics Comm | he staff, as we<br>ing centers, un<br>ial Disclosure l<br>orm 1's, in acco | ll as the<br>iversities,<br>Program, |                    |                     |                     |                     |
| BCC Paid Expenses  |  |  |                                      | -                  | 123,300             | -                   | 123,300             |
| The Board of County Commission associated with the County owned along with the associated utilities, i   | facilities for the   | <b>Constitutiona</b>   |                                      |                    |                     |                     |                     |
|  | Current Lev  | el of Service E  | Budget                               |                    | 139,400             | _                   | 139,400             |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                  | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense  | 74,989   | 95,300   | 80,800                               | 139,400            | •                   | 139,400             | 46.3%               |
| Net Operating Budget <sup>-</sup>  | 74,989   | 95,300   | 80,800                               | 139,400            |                     | 139,400             | 46.3%               |
| Total Budget =   | 74,989   | 95,300   | 80,800                               | 139,400            |                     | 139,400             | 46.3%               |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                  | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services   | 96,991   | -  | -                                    | -                  |                     |                     | na                  |
| Miscellaneous Revenues   | 41,570   | -  | -                                    | -                  |                     |                     | na                  |
| Net Cost General Fund  | (63,572)   | 95,300   | 80,800                               | 139,400            |                     | - 139,400           | 46.3%               |
| Total Funding  | 74,989   | 95,300   | 80,800                               | 139,400            |                     | - 139,400           | 46.3%               |

#### Notes:

The Board of County Commissioners is required to pay for insurance, information technology, and some utilities for the Supervisor of Elections. These costs are included here.

#### Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

#### Current FY 2024:

The increase in operating expenses is due to Info-Tech automation allocation, and general insurance.

### **Elected Officials-Constitutional Officer**

# Supervisor Of Elections Supervisor of Elections-Elections (080/0080)

#### **Mission Statement**

#### **ENSURE THE INTEGRITY OF THE ELECTORAL PROCESS**

Plan, coordinate, and conduct all elections by the laws of the State of Florida. Solicit, audit, and select all polling sites. Appoint and train all election workers. Notify citizens of upcoming elections and maintain precinct boundaries. Prepare ballot layout and maintain all voting equipment for each voting cycle. Perform the tabulation of election results and certification of the results to appropriate jurisdictions.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Elections  | _                    | 2,479,600         | _                   | 2,479,600           |
| Select and train the required number of election workers to adequately staff all precincts, as well as early voting sites. Provide notices of elect and sample ballots to all county voters. Process all eligible requests fo vote-by-mail ballots. Provide current lists of registered voters to candidates and parties. Compile and provide demographic statistics of voter registration and voter turnout to the public, press and all other interested agencies and organizations. | ion<br>r             |                   |                     |                     |
| Current Level of Service Budget  |                      | 2,479,600         | -                   | 2,479,600           |

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 158,476        | 307,800            | 307,800             | 538,700            | -                   | 538,700            | 75.0%             |
| Operating Expense                 | 1,259,983      | 1,372,900          | 1,372,900           | 1,940,900          | -                   | 1,940,900          | 41.4%             |
| Net Operating Budget <sup>-</sup> | 1,418,459      | 1,680,700          | 1,680,700           | 2,479,600          |                     | 2,479,600          | 47.5%             |
| Total Budget                      | 1,418,459      | 1,680,700          | 1,680,700           | 2,479,600          |                     | 2,479,600          | 47.5%             |

#### Notes:

The Supervisor of Elections "Elections" cost center is affected by fluctuations in the number of elections conducted each fiscal year.

### Current FY 2024:

In FY 2024, Elections Personal Services is funding the election worker payroll for the March Presidential Preference Primary Election and the August Primary Election. Operating expenses increased due to funding two countywide elections, rather than one, which resulted in increased mailings, postage, ballots, and other associated costs.

## **Elected Officials-Constitutional Officer**

# Supervisor Of Elections Supervisor of Elections Grants (081/1800)

### **Mission Statement**

To account for the funds received from federal and state grants.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 32,752         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget —         | 32,752         | -                  | -                   |                    | -                   | -                  | na                |
| Total Budget                   | 32,752         | -                  | -                   |                    | -                   | _                  | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues     | 32,752         | -                  | -                   | -                  | -                   | -                  | na                |
| Total Funding                  | 32,752         | -                  | -                   | -                  | -                   |                    | na                |

#### Forecast FY 2023:

The forecast includes the continuation of existing grants. New grants and subsequent budget amendments will be submitted to and approved by the Board of County Commissioners as they become available.

## **Elected Officials-Constitutional Officer**

## **Clerk Of Courts**

| Division Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded                             | FY 2024<br>Adopted   | FY 2024<br>Change  |
|---|--|--|--|--|---|--|--|
| Personal Services   | 10,677,617   | 11,724,300   | 12,501,900   | 13,552,900   | -   | 13,552,900   | 15.6%  |
| Operating Expense   | 3,772,370  | 3,877,800  | 3,378,000  | 3,773,900  | -   | 3,773,900  | (2.7)%   |
| Capital Outlay  | 22,756   | 58,700   | 68,800   | 96,800   | -   | 96,800   | 64.9%  |
| Net Operating Budget  | 14,472,744   | 15,660,800   | 15,948,700   | 17,423,600   |   | 17,423,600   | 11.3%  |
| Trans to 013 Clerk Fine & Forfeiture  | -  | -  | 447,500  | 447,500  | 827,500   | 1,275,000  | na   |
| Total Budget <sup>-</sup>   | 14,472,744   | 15,660,800   | 16,396,200   | 17,871,100   | 827,500   | 18,698,600   | 19.4%  |
| =   |  |  |  |  |   |  |  |
| Appropriations by Program   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded                             | FY 2024<br>Adopted   | FY 2024<br>Change  |
| Accounting, Recording and Satellites (011/0011)   | 2,584,267  | 2,821,500  | 3,139,100  | 3,312,000  | -   | 3,312,000  | 17.4%  |
| Administration (011/0011)   | 874,075  | 1,013,600  | 874,500  | 902,200  | =   | 902,200  | (11.0)%  |
| Clerk of County Courts (011/0011)   | 14,012   | 50,400   | 20,700   | 32,100   | -   | 32,100   | (36.3)%  |
| Clerk to The Board (011/0011)   | 5,782,243  | 6,324,900  | 6,816,000  | 7,521,600  | -   | 7,521,600  | 18.9%  |
| Clerk to The Circuit Court (011/0011)   | 173,892  | 233,300  | 187,800  | 204,300  | -   | 204,300  | (12.4)%  |
| COC - Expenses Paid By The BCC (001/0001)   | 608,048  | 635,400  | 354,200  | 540,400  | -   | 540,400  | (15.0)%  |
| Management Information Systems MIS (011/0011)   | 4,436,206  | 4,581,700  | 4,556,400  | 4,911,000  | -   | 4,911,000  | 7.2%   |
| Total Net Budget  | 14,472,744   | 15,660,800   | 15,948,700   | 17,423,600   |   | 17,423,600   | 11.3%  |
| Total Transfers and Reserves  | -  | -  | 447,500  | 447,500  | 827,500   | 1,275,000  | na   |
| Total Budget  | 14,472,744   | 15,660,800   | 16,396,200   | 17,871,100   | 827,500   | 18,698,600   | 19.4%  |
| i otai Baagot   | 17,712,177   | 13,000,000   | 10,000,200   | ,0,.00   | o=.,ooo   | . 0,000,000  | .0/0   |
|   | 14,412,144   | 13,000,000   | 10,330,200   |  |   |  | 101170   |
| . o.u. 200 <b>3</b> 01 _  | <del></del>  | <u> </u>   | <u> </u>   | <u> </u>   |   | <u> </u>   |  |
| Division Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded                             | FY 2024<br>Adopted   | FY 2024<br>Change  |
| · =   | 2022   | FY 2023  | FY 2023  | FY 2024  | FY 2024   | FY 2024  | FY 2024  |
| Division Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024   | FY 2024<br>Adopted   | FY 2024<br>Change  |
| Division Funding Sources  Charges For Services  | 2022<br>Actual<br>4,571,173  | FY 2023<br>Adopted<br>4,437,500  | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200  | FY 2024<br>Current<br>3,529,800  | FY 2024   | FY 2024<br>Adopted<br>3,529,800<br>46,500  | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na  |
| Division Funding Sources  Charges For Services Fines & Forfeitures  | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472   | FY 2023<br>Adopted<br>4,437,500  | FY 2023<br>Forecast<br>3,531,300<br>61,300   | FY 2024<br>Current<br>3,529,800  | FY 2024<br>Expanded                             | FY 2024<br>Adopted<br>3,529,800  | FY 2024<br>Change<br>(20.5)%<br>16.3%  |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750  | FY 2023<br>Adopted<br>4,437,500<br>40,000<br>31,100<br>10,740,700  | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200<br>12,080,000   | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500  | FY 2024   | FY 2024<br>Adopted<br>3,529,800<br>46,500<br>79,700<br>14,681,000  | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%   |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472   | FY 2023<br>Adopted<br>4,437,500<br>40,000<br>31,100<br>10,740,700<br>635,400   | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200   | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400   | FY 2024<br>Expanded                             | FY 2024<br>Adopted<br>3,529,800<br>46,500<br>79,700<br>14,681,000<br>540,400   | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%  |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900  | FY 2023<br>Adopted<br>4,437,500<br>40,000<br>31,100<br>10,740,700  | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200<br>12,080,000   | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500  | FY 2024<br>Expanded                             | FY 2024<br>Adopted<br>3,529,800<br>46,500<br>79,700<br>14,681,000  | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%   |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900  | FY 2023<br>Adopted<br>4,437,500<br>40,000<br>31,100<br>10,740,700<br>635,400   | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200<br>12,080,000   | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400   | FY 2024<br>Expanded                             | FY 2024<br>Adopted<br>3,529,800<br>46,500<br>79,700<br>14,681,000<br>540,400   | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%  |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900<br>608,048   | FY 2023<br>Adopted<br>4,437,500<br>40,000<br>31,100<br>10,740,700<br>635,400<br>(223,900)                                  | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200<br>12,080,000<br>354,200                                    | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400<br>(178,800)  | FY 2024<br>Expanded  827,500                    | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800)  | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%   |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law  Total Funding  | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900<br>608,048   | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200<br>12,080,000<br>354,200                                    | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400<br>(178,800)<br>17,871,100  | FY 2024<br>Expanded  827,500 - 827,500  FY 2024 | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800) 18,698,600   | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>19.4%  |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900<br>608,048<br>-<br>14,895,060                                    | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  | FY 2023<br>Forecast<br>3,531,300<br>61,300<br>8,200<br>361,200<br>12,080,000<br>354,200<br>16,396,200                      | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400<br>(178,800)<br>17,871,100  | FY 2024<br>Expanded  827,500 - 827,500          | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800) 18,698,600   | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>19.4%  |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law  Total Funding  Division Position Summary   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900<br>608,048<br>-<br>14,895,060                                    | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  FY 2023 Adopted                       | FY 2023<br>Forecast  3,531,300 61,300 8,200 361,200 12,080,000 354,200  16,396,200  FY 2023 Forecast                       | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400<br>(178,800)<br>17,871,100<br>FY 2024<br>Current                  | FY 2024<br>Expanded  827,500 - 827,500  FY 2024 | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800) 18,698,600  FY 2024 Adopted                        | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>19.4%<br>FY 2024<br>Change                           |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law  Total Funding  Division Position Summary  Clerk to The Board (011/0011) Clerk to The Circuit Court (011/0011) Accounting, Recording and Satellites   | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900<br>608,048<br>-<br>14,895,060<br>2022<br>Actual<br>59,44         | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  FY 2023 Adopted 60.44                 | FY 2023<br>Forecast  3,531,300 61,300 8,200 361,200 12,080,000 354,200  16,396,200  FY 2023 Forecast 63.94                 | FY 2024<br>Current  3,529,800 46,500  79,700 13,853,500 540,400 (178,800)  17,871,100  FY 2024 Current 63.94                                   | FY 2024<br>Expanded  827,500 - 827,500  FY 2024 | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800) 18,698,600  FY 2024 Adopted 63.94                  | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>19.4%<br>FY 2024<br>Change<br>5.8%                   |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law  Total Funding  Division Position Summary  Clerk to The Board (011/0011) Clerk to The Circuit Court (011/0011)  | 2022<br>Actual<br>4,571,173<br>48,717<br>13,750<br>110,472<br>9,542,900<br>608,048<br>-<br>14,895,060<br>2022<br>Actual<br>59,44<br>2.50 | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  FY 2023 Adopted 60.44 2.50            | FY 2023<br>Forecast  3,531,300 61,300 8,200 361,200 12,080,000 354,200 - 16,396,200  FY 2023 Forecast 63.94 2.50           | FY 2024<br>Current<br>3,529,800<br>46,500<br>79,700<br>13,853,500<br>540,400<br>(178,800)<br>17,871,100<br>FY 2024<br>Current<br>63.94<br>2.50 | FY 2024<br>Expanded  827,500 - 827,500  FY 2024 | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800)  18,698,600  FY 2024 Adopted 63.94 2.50            | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>19.4%<br>FY 2024<br>Change<br>5.8%<br>0.0%           |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law  Total Funding  Division Position Summary  Clerk to The Board (011/0011) Clerk to The Circuit Court (011/0011) Accounting, Recording and Satellites (011/0011)  | 2022<br>Actual  4,571,173 48,717 13,750 110,472 9,542,900 608,048  14,895,060  2022 Actual 59,44 2,50 29,19                              | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  FY 2023 Adopted 60.44 2.50 30.84      | FY 2023 Forecast  3,531,300 61,300 8,200 361,200 12,080,000 354,200  16,396,200  FY 2023 Forecast 63.94 2.50 31.30         | FY 2024<br>Current  3,529,800 46,500 79,700 13,853,500 540,400 (178,800) 17,871,100  FY 2024 Current 63.94 2.50 31.30                          | FY 2024<br>Expanded  827,500 - 827,500  FY 2024 | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800)  18,698,600  FY 2024 Adopted 63.94 2.50 31.30      | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>19.4%<br>FY 2024<br>Change<br>5.8%<br>0.0%<br>1.5%   |
| Division Funding Sources  Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Trans frm Board Net Cost General Fund Less 5% Required By Law  Total Funding  Division Position Summary  Clerk to The Board (011/0011) Clerk to The Circuit Court (011/0011) Accounting, Recording and Satellites (011/0011) Administration (011/0011) Management Information Systems MIS | 2022<br>Actual  4,571,173 48,717 13,750 110,472 9,542,900 608,048  14,895,060  2022 Actual 59,44 2,50 29,19 4,13                         | FY 2023<br>Adopted  4,437,500 40,000 31,100 10,740,700 635,400 (223,900) 15,660,800  FY 2023 Adopted 60.44 2.50 30.84 5.94 | FY 2023<br>Forecast  3,531,300 61,300 8,200 361,200 12,080,000 354,200  16,396,200  FY 2023 Forecast 63.94 2.50 31.30 5.17 | FY 2024<br>Current  3,529,800 46,500 79,700 13,853,500 540,400 (178,800) 17,871,100  FY 2024 Current 63.94 2.50 31.30 5.17                     | FY 2024<br>Expanded  827,500 - 827,500  FY 2024 | FY 2024<br>Adopted  3,529,800 46,500  79,700 14,681,000 540,400 (178,800)  18,698,600  FY 2024 Adopted 63.94 2.50 31.30 5.17 | FY 2024<br>Change<br>(20.5)%<br>16.3%<br>na<br>156.3%<br>36.7%<br>(15.0)%<br>(20.1)%<br>FY 2024<br>Change<br>5.8%<br>0.0%<br>1.5%<br>(13.0)% |

## **Elected Officials-Constitutional Officer**

# Clerk Of Courts Clerk to The Board (011/0011)

### **Mission Statement**

To provide full accounting and maintenance of BCC minutes and records services to the Board of County Commissioners.

FY 2024

| Program Summary   |   |                                  |                     | al FTE | Budget                    | Revenues    | Net Cost          |
|---|---|----------------------------------|---------------------|--------|---------------------------|-------------|-------------------|
| Operations Finance  | e   |                                  |                     | 23.44  | 2,467,100                 | 25,000      | 2,442,100         |
| To maintain accounts payable, pay managers, elected officials and final   |   |                                  |                     |        |                           |             |                   |
| Finance and Accounting  |   |                                  |                     |        | 3,389,500                 | -           | 3,389,500         |
| To maintain reporting of relevant fir public, managers, elected officials, basis, including management of de financial statements.  | and financial r                                     | narkets on a ti                  | imely               |        |                           |             |                   |
| Minutes and Records   |   |                                  |                     | 5.00   | 593,000                   | 80,250      | 512,750           |
| Maintenance of BCC minutes and r Board.   | ecords and the                                      | e Value Adjust                   | tment               |        |                           |             |                   |
| Inspector General (Internal Audit)  |   |                                  |                     | 7.50   | 1,072,000                 | -           | 1,072,000         |
| To provide assurance activities des<br>organization in accomplishing its ol<br>disciplined approach to evaluate ar<br>management, control, and governa<br>analysis and constructive recomme | ojectives by bri<br>nd improve the<br>nce processes | inging a syster<br>effectiveness | matic,<br>of risk   |        |                           |             |                   |
|   | Current Le  | vel of Service                   | Budget              | 63.94  | 7,521,600                 | 105,250     | 7,416,350         |
| Program Budgetary Cost Summary  | 2022<br>Actual                                      | FY 2023<br>Adopted               | FY 2023<br>Forecast |        | 2024 FY 20<br>rent Expand |             | FY 2024<br>Change |
| Personal Services   | 5,229,541   | 5,781,400                        | 6,394,500           | 6,953  | ,300                      | - 6,953,300 | 20.3%             |
| Operating Expense   | 552,702   | 543,500                          | 421,500             | 568    | ,300                      | - 568,300   | 4.6%              |
| Net Operating Budget  | 5,782,243   | 6,324,900                        | 6,816,000           | 7,521  | <u> </u>                  | - 7,521,600 | 18.9%             |
| Total Budget =  | 5,782,243   | 6,324,900                        | 6,816,000           | 7,521  | ,600                      | - 7,521,600 | 18.9%             |
| Total FTE =   | 59.44   | 60.44                            | 63.94               | 6      | 3.94                      | - 63.94     | 5.8%              |
| Program Funding Sources   | 2022<br>Actual                                      | FY 2023<br>Adopted               | FY 2023<br>Forecast |        | 2024 FY 20<br>rent Expand |             |                   |
| Charges For Services  | 110,426   | 63,000                           | 99,100              |        | ,250                      | - Adopted   | · —               |
| Total Funding   | 110,426   | 63,000                           | 99,100              |        | ,250                      | - 105,250   |                   |
| =   |   |                                  |                     |        | ,                         |             |                   |

FY 2024

FY 2024

FY 2024

### **Elected Officials-Constitutional Officer**

# Clerk Of Courts Clerk to The Board (011/0011)

#### Notes:

This budget includes Finance, Operations, Inspector General, and Minutes and Records Divisions.

#### Forecast FY 2023:

Expenditures are forecast to be \$491,100 more than appropriated. This variance is primarily attributed to temporarily unfilled vacancies in the Operations and Finance departments.

#### Current FY 2024:

The FY 2024 budget reflects an increase of \$1,196,700. This increase in personnel services of \$1,171,900 is due to the changes in the wage plan to remain consistent with the Board of County Commissioners implemented plan. Operating costs increased by \$24,800 due primarily to an increase in software and other resources for audit.

### **Elected Officials-Constitutional Officer**

# Clerk Of Courts Clerk to The Circuit Court (011/0011)

#### **Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the Circuit Court in maintaining Court Records and in providing responsible service to the judiciary, legal community, and public.

| Program Su       | mmary                           | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| Circuit Civil    |                                 | 2.50                 | 181,000           | -                   | 181,000             |
| Circuit Felony   |                                 | -                    | 9,800             | -                   | 9,800               |
| Jury             |                                 | -                    | 5,200             | -                   | 5,200               |
| Circuit Probate  |                                 | -                    | 6,200             | -                   | 6,200               |
| Circuit Juvenile |                                 | -                    | 2,100             | -                   | 2,100               |
|                  | Current Level of Service Budget | 2.50                 | 204,300           | <u> </u>            | 204,300             |

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 152,600        | 153,600            | 153,600             | 160,600            | -                   | 160,600            | 4.6%              |
| Operating Expense                 | 21,292         | 79,700             | 34,200              | 43,700             | -                   | 43,700             | (45.2)%           |
| Net Operating Budget <sup>-</sup> | 173,892        | 233,300            | 187,800             | 204,300            | -                   | 204,300            | (12.4)%           |
| Total Budget                      | 173,892        | 233,300            | 187,800             | 204,300            |                     | 204,300            | (12.4)%           |
| Total FTE                         | 2.50           | 2.50               | 2.50                | 2.50               | -                   | 2.50               | 0.0%              |

#### Notes:

This budget reflects the County obligated expenses of Circuit Civil, Felony, Jury, Probate, and Juvenile. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per F.S. 29.008. This budget also covers 2.5 FTEs for the BOCC's request of court clerks for the hearing officers.

#### Forecast FY 2023:

Based on historical trends and current-year spending patterns, total personal services expenditures are forecast to remain the same. Operating Expenses are forecasted to lower due to the implementation of technologies and cost savings in operations.

#### Current FY 2024:

The FY2024 budget reflects a decrease of \$29,000 in expenditures. The decreases are primarily due to the realignment of funds.

### **Elected Officials-Constitutional Officer**

# Clerk Of Courts Clerk of County Courts (011/0011)

#### **Mission Statement**

To perform the constitutional and statutory duties of the Clerk of the County Court in maintaining Court records and in providing responsible service to the judiciary, the legal community, and the public.

| Program Summ              | nary                            | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---------------------------|---------------------------------|----------------------|-------------------|---------------------|---------------------|
| County Misdemeanor        |                                 | -                    | 15,700            | -                   | 15,700              |
| County Civil/Small Claims |                                 | -                    | 12,100            | -                   | 12,100              |
| County Traffic            |                                 | -                    | 4,300             | -                   | 4,300               |
|                           | Current Level of Service Budget | _                    | 32,100            |                     | 32,100              |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 14,012         | 50,400             | 20,700              | 32,100             | _                   | 32,100             | (36.3)%           |
| Net Operating Budget           | 14,012         | 50,400             | 20,700              | 32,100             |                     | 32,100             | (36.3)%           |
| Total Budget                   | 14,012         | 50,400             | 20,700              | 32,100             | _                   | 32,100             | (36.3)%           |

#### Notes:

This budget reflects the County Court - Misdemeanor, County Civil, and County Traffic. Costs are related to telephone and facilities costs for court functions required by the state to be funded locally per Florida Statute 29.008.

#### Forecast FY 2023:

Based on historical trends and current year patterns, total expenditures are forecast to be \$20,700 or 58.93 percent less than budget due to reductions in travel expenditures.

#### Current FY 2024:

The fiscal year 2024 budget reflects a decrease of \$18,300 or 36.31 percent when compared with the fiscal year 2023 budget. The decrease is due to reducing office furniture purchases.

## **Elected Officials-Constitutional Officer**

# Clerk Of Courts Accounting, Recording and Satellites (011/0011)

### **Mission Statement**

To provide a systematic approach to controlling all phases of recording documents, reduce paperwork proliferation, provide efficient access to needed information, dispose of obsolete records, provide documentation of compliance with laws, ordinances, and other regulations, and maintain and archive historical records.

To maintain reporting of relevant financial and performance information to management and the preparation of budgets and financial reports for the Clerk's office.

| Program Su   | mmary                  |                    |                     | / 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues        | FY 2024<br>Net Cost |
|--|------------------------|--------------------|---------------------|--------------------|-------------------|----------------------------|---------------------|
| Clerk's Accounting   |                        |                    |                     | 3.10               | 370,000           |                            | 370,000             |
| To coordinate the financial activities budgeting, financial transaction pro                              |                        |                    |                     |                    |                   |                            |                     |
| Recording  |                        |                    |                     | 20.00              | 2,052,200         | 3,346,750                  | -1,294,550          |
| To provide on-line computer access continue records conversion from n retrieval.                         |                        |                    |                     |                    |                   |                            |                     |
| Records Management   |                        |                    |                     | 1.60               | 226,500           | -                          | 226,500             |
| To provide a systematic approach t disposal of obsolete records and do ordinances and other regulations. |                        |                    |                     |                    |                   |                            |                     |
| County Satellite Offices   |                        |                    |                     | 6.60               | 663,300           | 46,500                     | 616,800             |
|  | Current Lev            | vel of Service E   | Budget              | 31.30<br>FY 20     | 3,312,000         | 3,393,250<br>24 FY 2024    | -81,250<br>FY 2024  |
| Program Budgetary Cost Summary   | Actual                 | Adopted            | Forecast            | Curre              |                   |                            |                     |
| Personal Services  | 2,287,902              | 2,560,500          | 2,762,700           | 2,939,8            |                   | - 2,939,800                |                     |
| Operating Expense  | 296,365                | 261,000            | 376,400             | 372,2              |                   | - 372,200                  |                     |
| Net Operating Budget —<br>Total Budget —   | 2,584,267<br>2,584,267 | 2,821,500          | 3,139,100           | 3,312,0<br>3,312,0 |                   | - 3,312,000<br>- 3,312,000 |                     |
| =  |                        |                    |                     |                    | _                 |                            |                     |
| Total FTE =  | 29.19                  | 30.84              | 31.30               | 31.                | 30                | - 31.30                    | 1.5%                |
| Program Funding Sources  | 2022<br>Actual         | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 20<br>Curre     | ent Expande       | ed Adopted                 | Change              |
| Charges For Services   | 4,340,329              | 4,282,800          | 3,362,400           | 3,346,7            |                   | - 3,346,750                | , ,                 |
| Fines & Forfeitures  | 48,717                 | 40,000             | 61,300              | 46,5               |                   | - 46,500<br>               |                     |
| Total Funding _  | 4,389,046              | 4,322,800          | 3,423,700           | 3,393,2            | 250<br>           | - 3,393,250                | (21.5)%             |

## **Elected Officials-Constitutional Officer**

# Clerk Of Courts Accounting, Recording and Satellites (011/0011)

#### Notes:

This budget is for the operations of the Clerk's Accounting, Recording, Records Management, and Satellite departments. A reorganization of the departments occurred in FY2022.

#### Forecast FY 2023:

Based on historical trends and current year spending patterns, total expenditures are forecast to increase \$317,600 of the total budget. This is due largely to reduced personnel costs due to vacancies from retirements within the current fiscal year.

#### Current FY 2024:

The cost for current services increased by \$490,500 when compared to the prior year's appropriation. The increase is due to increased salaries to follow the BOCC-recommended pay structure instituted in 2023. The Recording Department is self-funded and does not require any funding from the Board. Additional revenues offset costs to the Board. Clerk's Accounting is funded 54 percent by the BOCC with the remaining balance funded through court revenues. Records Management is funded 80 percent by the BOCC with the remaining funding from court revenues. The Satellite offices are funded 60 percent by the BOCC with the remaining balance funded through court revenues.

# **Elected Officials-Constitutional Officer**

# Clerk Of Courts Administration (011/0011)

## **Mission Statement**

To efficiently and effectively manage and direct the performance of the Clerk to the Board and the Clerk to the Court's legal and constitutional duties.

| Program Su   | mmary                         |                                  |                            | FY 2024<br>otal FTE |                         | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-------------------------------|----------------------------------|----------------------------|---------------------|-------------------------|---------------------|---------------------|---------------------|
| Clerk's Administration   |                               |                                  |                            | 4.14                | 6                       | 93,500              | 147,500             | 546,000             |
| To provide the services required by includes: Clerk of the Circuit Court, Comptroller/Treasurer, County Aud Secretary/Ex-Officio Clerk of the Co | Clerk of the (litor, County R | County Court, C<br>Recorder, and |                            |                     |                         |                     |                     |                     |
| Human Resources  |                               |                                  |                            | 1.03                | 2                       | 208,700             | -                   | 208,700             |
| To provide employee services for the of employees with the Clerk's office  |                               | t, training and r                | etention                   |                     |                         |                     |                     |                     |
| Reserves, Transfers, Interest - RG   |                               |                                  |                            | -                   | 4                       | 47,500              | -                   | 447,500             |
|  | Current Le                    | evel of Service E                | Budget                     | 5.17                | 1,3                     | 349,700             | 147,500             | 1,202,200           |
|  |                               |                                  |                            | Y 2024              |                         | Y 2024              | FY 2024             | FY 2024             |
| Program Enha   | ncements                      |                                  | To                         | tal FTE             | E                       | Budget              | Revenues            | Net Cost            |
| Additional Funding to 013 / 1091 Cle   | erk Fine & Fo                 | rfeiture                         |                            | -                   | 8                       | 27,500              | -                   | 827,500             |
| Court funding not supported by the   | States funding                | g allocation                     |                            |                     |                         |                     |                     |                     |
|  | Expai                         | nded Services E                  | Budget —                   |                     | 3                       | 327,500             |                     | 827,500             |
|  |                               | Total Adopted                    | Budget                     | 5.17                | 2,1                     | 177,200             | 147,500             | 2,029,700           |
| Program Budgetary Cost Summary   | 2022<br>Actual                | FY 2023<br>Adopted               | FY 2023<br>Forecas         |                     | / 2024<br>urrent        | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services  | 810,766                       | 855,800                          | 691,200                    |                     | 03,300                  | -                   | 803,300             | (6.1)%              |
| Operating Expense  | 63,309                        | 157,800                          | 153,400                    |                     | 98,900                  | -                   | 98,900              | (37.3)%             |
| Capital Outlay   | -                             | -                                | 29,900                     |                     | -                       | -                   | -                   | na                  |
| Net Operating Budget Trans to 013 Clerk Fine & Forfeiture  | 874,075<br>-                  | 1,013,600                        | <b>874,50</b> 0<br>447,500 |                     | <b>02,200</b><br>17,500 | 827,500             | 302,200             | (11.0)%<br>na       |
| Total Budget   | 874,075                       | 1,013,600                        | 1,322,000                  |                     | 19,700                  | 827,500             |                     | 114.8%              |
| Total FTE =  | 4.13                          | 5.94                             | 5.17                       |                     | 5.17                    | -                   | 5.17                | (13.0)%             |
| Program Funding Sources  | 2022<br>Actual                | FY 2023<br>Adopted               | FY 2023<br>Forecas         |                     | ' 2024<br>urrent        | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services   | 107,715                       | 78,700                           | 59,800                     | 0                   | 67,800                  |                     | 67,800              | (13.9)%             |
| Miscellaneous Revenues   | 13,750                        | -                                | 8,200                      |                     | -                       |                     | -<br>               | na                  |
| Interest/Misc  | 110,472                       | 31,100                           | 361,200                    |                     | 79,700                  |                     | 79,700              |                     |
| Total Funding =  | 231,937                       | 109,800                          | 429,20                     | <u> </u>            | 47,500<br>              |                     | 147,500             | 34.3%               |

## **Elected Officials-Constitutional Officer**

# Clerk Of Courts Administration (011/0011)

#### Notes:

This budget includes the Administrative Offices of the Clerk's operations including the Administration and Human Resources departments. Costs are allocated between the court and non-court funding sources based on FTEs served. For FY2024 only 54% is Board funded for Administration and Human Resources with the remaining funding provided by court funds.

#### Forecast FY 2023:

The forecast expenditures for the FY2023 year are expected to be approximately \$139,100 less than the 2023 budget. Personnel services are forecasted to be \$164,600 less than the budget due to temporary vacancies. There is an introduction of capital outlay for \$29,900.

### Current FY 2024:

The FY2024 budget in total reflects a decrease of \$111,400 when compared to the FY2023 budget and includes changes for personnel services pay plan maintenance, and re-allocations based on FTEs served between court and non-court and mid-year personnel additions.

## **Elected Officials-Constitutional Officer**

# Clerk Of Courts Management Information Systems MIS (011/0011)

### **Mission Statement**

To provide data processing software, hardware, and administrative support to the Board of County Commissioners and its staff, the Clerk of the Circuit Court, and the Supervisor of Elections for SAP financial systems and other processes integrated into SAP.

| Program Su  | Program Summary  nformation Technology (Management Information Systems) |                    |                     |                  | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|---|--------------------|---------------------|------------------|-------------------|---------------------|---------------------|
| Information Technology (Manageme  | nt Informatio   | n Systems)         |                     | 20.30            | 4,911,000         | 10,000              | 4,901,000           |
| To provide cost-effective and reliab divisions to investigate and develop plan. |   |                    |                     |                  |                   |                     |                     |
|   | Current Lev   | el of Service I    | Budget              | 20.30            | 4,911,000         | 10,000              | 4,901,000           |
|   |   |                    |                     |                  |                   |                     |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 202<br>Curre  |                   |                     | FY 2024<br>Change   |
| Personal Services   | 2,196,808   | 2,373,000          | 2,499,900           | 2,695,90         | 0                 | - 2,695,900         | 13.6%               |
| Operating Expense   | 2,216,642   | 2,150,000          | 2,017,600           | 2,118,30         | 0                 | - 2,118,300         | (1.5)%              |
| Capital Outlay  | 22,756  | 58,700             | 38,900              | 96,80            | 0                 | - 96,800            | 64.9%               |
| Net Operating Budget  | 4,436,206   | 4,581,700          | 4,556,400           | 4,911,00         | 0                 | - 4,911,000         | 7.2%                |
| Total Budget  | 4,436,206   | 4,581,700          | 4,556,400           | 4,911,00         | 0                 | - 4,911,000         | 7.2%                |
| Total FTE   | 19.50   | 19.00              | 20.30               | 20.3             | 0                 | - 20.30             | 6.8%                |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 202<br>Currer |                   |                     | FY 2024<br>Change   |
| Charges For Services  | 12,703  | 13,000             | 10,000              | 10,00            | 00                | - 10,000            | (23.1)%             |
| Total Funding   | 12,703  | 13,000             | 10,000              | 10,00            | 00                | - 10,000            | (23.1)%             |

### Forecast FY 2023:

Based on historical trends and current year spending patterns, total expenditures are forecast to be \$25,300 less than budget.

### Current FY 2024:

The cost for personal services is budgeted to increase by \$322,900 when compared to the prior year's appropriation as a result of the payroll implementation offset by the shared costs for software and hardware purchases that will be made in conjunction with our cyber security compliance.

# **Elected Officials-Constitutional Officer**

# Clerk Of Courts COC - Expenses Paid By The BCC (001/0001)

| Program Summary  | FY<br>Total       | 2024<br>FTE        | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |           |                   |
|--|-------------------|--------------------|---------------------|---------------------|---------------------|-----------|-------------------|
| BCC Paid Expenses  |                   |                    |                     |                     | 540,400             | -         | 540,400           |
| The Board of County Commission is associated with the County owned f along with the associated utilities, in | acilities for the | Constitutiona      | •                   |                     |                     |           |                   |
|  | Current Lev       | el of Service E    | Budget              |                     | 540,400             | -         | 540,400           |
| Program Budgetary Cost Summary   | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 20<br>Curre      | •                   |           | FY 2024<br>Change |
| Operating Expense  | 608,048           | 635,400            | 354,200             | 540,4               | 00                  | - 540,400 | (15.0)%           |
| Net Operating Budget   | 608,048           | 635,400            | 354,200             | 540,4               | 00                  | - 540,400 | (15.0)%           |
| Total Budget =   | 608,048           | 635,400            | 354,200             | 540,4               | 00                  | - 540,400 | (15.0)%           |
| Program Funding Sources  | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 20<br>Curre      | -                   |           | FY 2024<br>Change |
| Net Cost General Fund  | 608,048           | 635,400            | 354,200             | 540,4               | 00                  | - 540,400 | (15.0)%           |
| Total Funding  | 608,048           | 635,400            | 354,200             | 540,4               | 00                  | - 540,400 | (15.0)%           |

### Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

#### Current FY 2024:

The increase in operating expenses is due to Info-Tech automation allocation, general insurance, and reinsurance premiums.

# **Elected Officials-Constitutional Officer**

# Clerk Of Courts Clerk of Courts (011/0011)

### **Mission Statement**

To perform the statutory and constitutional responsibilities of the Office of the Clerk of the Circuit Court most efficiently and effectively.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Transfer from the Board of County Commissioners              | -                    | <u>-</u>          | 13,853,500          | -13,853,500         |
| Revenue Reserve  | -                    | -                 | -178,800            | 178,800             |
| Current Level of Service Budget                              |                      |                   | 13,674,700          | -13,674,700         |
| Program Enhancements   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
| Additional Funding to 013 / 1091 Clerk Fine & Forfeiture     |                      |                   | 827,500             | -827,500            |
| Court funding not supported by the States funding allocation |                      |                   |                     |                     |
| Expanded Services Budget                                     |                      |                   | 827,500             | -827,500            |
| Total Adopted Budget   |                      |                   | 14,502,200          | -14,502,200         |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans frm Board         | 9,542,900      | 10,740,700         | 12,080,000          | 13,853,500         | 827,500             | 14,681,000         | 36.7%             |
| Less 5% Required By Law | -              | (223,900)          | -                   | (178,800)          | -                   | (178,800)          | (20.1)%           |
| Total Funding           | 9,542,900      | 10,516,800         | 12,080,000          | 13,674,700         | 827,500             | 14,502,200         | 37.9%             |

Forecast FY 2023:

The transfer from the Board is forecast to increase by \$1,339,300.

Current FY 2024:

The current transfer from the Board is increased by \$3,940,300.

# **Elected Officials-Constitutional Officer**

## **Sheriff**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             |                | 188,243,900        | 186,669,200         | 203,258,800        |                     | 203,258,800        | 8.0%              |
| Operating Expense                             | 3,569,681      | 43,362,700         | 41,105,900          | 45,725,800         | -                   | 45,725,800         | 5.4%              |
| Capital Outlay                                | -              | 6,353,500          | 12,534,300          | 6,037,300          | -                   | 6,037,300          | (5.0)%            |
| Remittances                                   | 13,196,688     | 3,397,000          | 2,207,900           | 3,860,500          | -                   | 3,860,500          | 13.6%             |
| Net Operating Budget                          | 16,766,368     | 241,357,100        | 242,517,300         | 258,882,400        | -                   | 258,882,400        | 7.3%              |
| Trans to 001 General Fund                     | -              | -                  | 45,200              | -                  | -                   | -                  | na                |
| Reserve for Contingencies                     | -              | 260,100            | -                   | 261,100            | -                   | 261,100            | 0.4%              |
| Reserve for Capital                           | -              | 3,418,300          | -                   | 2,390,300          | -                   | 2,390,300          | (30.1)%           |
| Total Budget                                  | 16,766,368     | 245,035,500        | 242,562,500         | 261,533,800        | -                   | 261,533,800        | 6.7%              |
|   |                |                    |                     |                    |                     |                    |                   |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Bailiffs (040/0040)                           | -              | 5,609,500          | 5,791,700           | 6,096,700          | -                   | 6,096,700          | 8.7%              |
| Confiscated Property Trust Fund (602/1068)    | 5,000          | 11,500             | 19,500              | 11,500             | -                   | 11,500             | 0.0%              |
| Crime Prevention (603/1070)                   | 91,911         | 450,000            | 96,600              | 450,000            | -                   | 450,000            | 0.0%              |
| Detention & Correction (040/0040)             | -              | 57,169,900         | 55,864,100          | 61,950,500         | -                   | 61,950,500         | 8.4%              |
| Domestic Violence Trust Fund (609/1072)       | 20,853         | 50,000             | 3,200               | 50,000             | -                   | 50,000             | 0.0%              |
| E-911 Emergency Phone System (199/1066)       | 35,292         | -                  | -                   | -                  | -                   | -                  | na                |
| Emergency 911 Phone System (611/1067)         | 2,820,712      | 1,995,900          | 2,018,200           | 2,237,000          | -                   | 2,237,000          | 12.1%             |
| Justice Federal Equitable Sharing (721/1811)  | -              | 197,200            | -                   | 199,600            | -                   | 199,600            | 1.2%              |
| Juvenile Cyber Safety (618/1069)              | -              | 2,700              | =                   | 2,700              | -                   | 2,700              | 0.0%              |
| Law Enforcement (040/0040)                    | -              | 171,095,400        | 174,573,800         | 182,198,900        | -                   | 182,198,900        | 6.5%              |
| Law Enforcement-Expenses Pd By BCC (001/0011) | 13,569,681     | 4,085,300          | 4,079,800           | 4,775,800          | -                   | 4,775,800          | 16.9%             |
| Second Dollar Training (608/1071)             | -              | 150,000            | 70,400              | 200,000            | -                   | 200,000            | 33.3%             |
| Treasury Federal Equitable Sharing (722/1812) | 222,920        | 539,700            | -                   | 709,700            | -                   | 709,700            | 31.5%             |
| Total Net Budget                              | 16,766,368     | 241,357,100        | 242,517,300         | 258,882,400        |                     | 258,882,400        | 7.3%              |
| Total Transfers and Reserves                  | -              | 3,678,400          | 45,200              | 2,651,400          | -                   | 2,651,400          | (27.9)%           |
| Total Budget                                  | 16,766,368     | 245,035,500        | 242,562,500         | 261,533,800        |                     | 261,533,800        | 6.7%              |
|   |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues                    | 12,575,386     | 2,065,100          | 2,083,000           | 2,077,600          | -                   | 2,077,600          | 0.6%              |
| Charges For Services                          | 295,297        | 300,500            | 349,000             | 330,200            | -                   | 330,200            | 9.9%              |
| Fines & Forfeitures                           | 399,247        | 334,600            | 316,300             | 333,300            | =                   | 333,300            | (0.4)%            |
| Miscellaneous Revenues                        | 125,928        | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                                 | 238,159        | 102,600            | 304,500             | 193,700            | -                   | 193,700            | 88.8%             |
| Trans frm Board                               | -              | 233,874,800        | 236,274,800         | 250,246,100        | -                   | 250,246,100        | 7.0%              |
| Net Cost General Fund                         | 2,697,615      | 3,525,100          | 3,314,000           | 4,103,100          | -                   | 4,103,100          | 16.4%             |
| Carry Forward                                 | 4,705,500      | 4,944,800          | 4,284,100           | 4,363,200          | -                   | 4,363,200          | (11.8)%           |
| Less 5% Required By Law                       |                | (112,000)          |                     | (113,400)          |                     | (113,400)          | 1.3%              |
| Total Funding =                               | 21,037,133     | 245,035,500        | 246,925,700         | 261,533,800        |                     | 261,533,800        | 6.7%              |

# **Elected Officials-Constitutional Officer**

## Sheriff

| Division Position Summary             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Law Enforcement (040/0040)            | 1,030.00       | 1,040.00           | 1,040.00            | 1,040.00           | -                   | 1,040.00           | 0.0%              |
| Detention & Correction (040/0040)     | 348.50         | 348.50             | 348.50              | 348.50             | -                   | 348.50             | 0.0%              |
| Bailiffs (040/0040)                   | 41.50          | 40.50              | 40.50               | 40.50              | -                   | 40.50              | 0.0%              |
| Sheriff's Grants Fund (115/1801)      | 13.00          | 11.00              | 11.00               | 11.00              | -                   | 11.00              | 0.0%              |
| Emergency 911 Phone System (611/1067) | 7.00           | 6.00               | 6.00                | 6.00               | -                   | 6.00               | 0.0%              |
| Total FTE                             | 1,440.00       | 1,446.00           | 1,446.00            | 1,446.00           |                     | 1,446.00           | 0.0%              |

## **Elected Officials-Constitutional Officer**

# Sheriff Law Enforcement (040/0040)

### **Mission Statement**

To provide efficient and effective law enforcement services to all of Collier County. To keep the crime rate low, preserving the quality of life we currently enjoy. To continue innovative management methods, including flexible staffing and focused tactics through intelligence gathering and analysis. To provide professional law enforcement services while keeping costs low. Provide ethical, professional, and proactive services to Collier County effectively and efficiently. Promote the efficient acquisition and application of appropriate financial and human resources. Utilize technology to its fullest advantage to ensure the CCSO is an intelligent, rapid, proactive, and results-oriented agency.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |
|---|----------------------|-------------------|---------------------|---------------------|--|
| Law Enforcement   | 1,040.00             | 182,198,900       | -                   | 182,198,900         |  |
| Maintain Collier County's status as one of the safest counties in the statutilizing Neighborhood Watch Community Policing and other crime prevention programs. Continue innovative management methods including flexible staffing, volunteer and dual certification to provide additional manpower during peak times. | te                   |                   |                     |                     |  |
| Current Level of Service Budget   | 1,040.00             | 182,198,900       |                     | 182,198,900         |  |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | -              | 136,471,400        | 135,545,300         | 146,661,800        | =                   | 146,661,800        | 7.5%              |
| Operating Expense              | -              | 28,295,500         | 26,544,200          | 29,499,800         | -                   | 29,499,800         | 4.3%              |
| Capital Outlay                 | -              | 6,328,500          | 12,484,300          | 6,037,300          | -                   | 6,037,300          | (4.6)%            |
| Net Operating Budget           |                | 171,095,400        | 174,573,800         | 182,198,900        | -                   | 182,198,900        | 6.5%              |
| Total Budget                   |                | 171,095,400        | 174,573,800         | 182,198,900        |                     | 182,198,900        | 6.5%              |
| Total FTE                      | 1,030.00       | 1,040.00           | 1,040.00            | 1,040.00           | -                   | 1,040.00           | 0.0%              |

### **Elected Officials-Constitutional Officer**

# Sheriff Law Enforcement (040/0040)

#### Forecast FY 2023:

Personal Services forecast is lower than the adopted budget due to challenges in filling vacant funded positions.

Operating Expense forecast is lower than the adopted budget due to lower than anticipated vehicle fuel and R&M costs, a delay in the rollout of uniform standardization, and credits/savings realized in telecommunication base cost.

Capital Outlay is higher than the adopted budget due to continued purchases and backfilling of capital needs including upgrade and replacement of radios and telecommunication equipment, purchase of vehicles following replacement schedules and expanding data storage and security needs.

#### Current FY 2024:

Personal Services for the FY24 budget are higher due to filling current vacancies, increased retirement rates and pay plan maintenance.

Operating Expense for the FY24 budget is higher due to uniform standardization roll-out, continued of radio capability, necessary change in phone landlines, normalization of telecommunications base cost, and building repair and maintenance.

Capital Outlay for the FY24 budget is for vehicles, patrol boats, specialized law enforcement vehicles, and computer hardware.

# **Elected Officials-Constitutional Officer**

# Sheriff Law Enforcement-Expenses Pd By BCC (001/0011)

| Program Su   | Program Summary          |                    |                     | 2024<br>FTE        | FY 2024<br>Budget | FY 2024<br>Revenues        | FY 2024<br>Net Cost |  |
|--|--------------------------|--------------------|---------------------|--------------------|-------------------|----------------------------|---------------------|--|
| Expenses Paid by the BCC   |                          |                    |                     |                    | 4,775,800         | -                          | 4,775,800           |  |
| The Board of County Commission i associated with the County owned along with the associated utilities, i | facilities for the       | e Constitutiona    |                     |                    |                   |                            |                     |  |
| Law Enforcement Revenues   |                          |                    |                     | -                  | -                 | 547,700                    | -547,700            |  |
| Revenues received from various chaw Enforcement operations of the Support Enforcement, Witness Fee       | Sheriff Office.          | These include      | e Child             |                    |                   |                            |                     |  |
| <b>Detention and Correction Revenues</b>   |                          |                    |                     | -                  | -                 | 125,000                    | -125,000            |  |
| Revenues received from Jail Admis operations of the Sheriff's Office.                                    | ssion fees char          | ged by the Co      | rrection            |                    |                   |                            |                     |  |
|  | Current Lev              | vel of Service E   | Budget              |                    | 4,775,800         | 672,700                    | 4,103,100           |  |
| Program Budgetary Cost Summary   | 2022<br>Actual           | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 20<br>Curro     | ent Expan         | ded Adopted                | FY 2024<br>Change   |  |
| Operating Expense  | 3,569,681                | 4,085,300          | 4,079,800           | 4,775,8            | 600               | - 4,775,800                | 16.9%               |  |
| Remittances  Net Operating Budget  | 10,000,000<br>13,569,681 | 4,085,300          | 4,079,800           | 4 77E C            | -                 | 4 775 900                  | na<br>16.9%         |  |
| Total Budget   | 13,569,681               | 4,085,300          | 4,079,800           | 4,775,8<br>4,775,8 |                   | - 4,775,800<br>- 4,775,800 | 16.9%               |  |
|  | 2022                     | FY 2023            | FY 2023             | FY 20              |                   | <u> </u>                   |                     |  |
| Program Funding Sources  | Actual                   | Adopted            | Forecast            | Curre              | ent Expan         | ded Adopted                | Change              |  |
| Intergovernmental Revenues   | 10,004,976               | 5,000              | 9,500               | 7,5                | 500               | - 7,500                    | 50.0%               |  |
| Charges For Services   | 225,407                  | 225,200            | 271,000             | 255,2              | 200               | - 255,200                  |                     |  |
| Fines & Forfeitures  | 310,038                  | 250,000            | 235,300             | 250,0              | 000               | - 250,000                  | 0.0%                |  |
| Miscellaneous Revenues   | 125,928                  | -                  | -                   |                    | -                 |                            | na                  |  |
| Interest/Misc  | 205,716                  | 80,000             | 250,000             | 160,0              |                   | - 160,000                  |                     |  |
| Net Cost General Fund  | 2,697,615                | 3,525,100          | 3,314,000           | 4,103,1            |                   | - 4,103,100                |                     |  |
| Total Funding =  | 13,569,681               | 4,085,300          | 4,079,800           | 4,775,8            | 300               | - 4,775,800                | 16.9%               |  |

# **Elected Officials-Constitutional Officer**

# Sheriff Law Enforcement-Expenses Pd By BCC (001/0011)

#### Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

#### Current FY 2024:

The increase in operating expenses is due to property insurance increase.

#### Revenues:

The revenues are from various charges, fines, and forfeitures charged by the Law Enforcement and Correctional operations of the Sheriff and serve to offset the General Fund contribution.

## **Elected Officials-Constitutional Officer**

# Sheriff Detention & Correction (040/0040)

### **Mission Statement**

Provide detention and corrections facilities for the incarceration of inmates. Provide and maintain security for sentenced and non-sentenced county, state, and federal inmates. Maintain a staffing level to monitor, classify, and provide mandated care to inmates. Transport inmates to and from state and federal institutions as required.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Detention & Corrections   | 348.50               | 61,950,500        | -                   | 61,950,500          |
| Expand the jail facilities to meet the ever-increasing demand for space with minimum manpower requirements. Continue to increase the use o non-certified, clerical positions when possible; use flexible manpower through dual certification where available. Reduce population of nonviolent misdemeanants through the pretrial release and weekend work programs. | f                    |                   |                     |                     |
| Current Level of Service Budget   | 348.50               | 61,950,500        |                     | 61,950,500          |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | =              | 46,336,100         | 45,506,500          | 50,682,100         | -                   | 50,682,100         | 9.4%              |
| Operating Expense              | -              | 10,808,800         | 10,307,600          | 11,268,400         | -                   | 11,268,400         | 4.3%              |
| Capital Outlay                 | -              | 25,000             | 50,000              | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget           | -              | 57,169,900         | 55,864,100          | 61,950,500         |                     | 61,950,500         | 8.4%              |
| Total Budget _                 |                | 57,169,900         | 55,864,100          | 61,950,500         |                     | 61,950,500         | 8.4%              |
| Total FTE                      | 348.50         | 348.50             | 348.50              | 348.50             | -                   | 348.50             | 0.0%              |

#### Forecast FY 2023:

Personal Services forecast is lower than the adopted budget due to challenges in filling vacant funded positions.

#### Current FY 2024:

Personal Services for the FY24 budget are higher due to filling current vacancies, increased retirement rates and pay plan maintenance.

Operating expenses are higher due to medical contracts.

## **Elected Officials-Constitutional Officer**

# Sheriff Bailiffs (040/0040)

### **Mission Statement**

To maintain courtroom decorum and security. To make arrests for ordinance or statute violations. To monitor prisoner courtroom appearances. To provide support to Road Patrol, Fugitive Warrants, Civil Process, and other agency units during non-court hours, i.e., weekends and holidays.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |
|---|----------------------|-------------------|---------------------|---------------------|--|
| Bailiffs  | 40.50                | 6,096,700         | -                   | 6,096,700           |  |
| To provide bailiff services to each courtroom and Teen Court. To provious support to road patrol, fugitive warrants, civil process and other agency units during non-court hours, i.e. holidays and weekends. |                      |                   |                     |                     |  |
| Current Level of Service Budget   | 40.50                | 6,096,700         | -                   | 6,096,700           |  |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | =              | 5,436,400          | 5,617,400           | 5,914,900          | =                   | 5,914,900          | 8.8%              |
| Operating Expense              | -              | 173,100            | 174,300             | 181,800            | -                   | 181,800            | 5.0%              |
| Net Operating Budget           | -              | 5,609,500          | 5,791,700           | 6,096,700          | -                   | 6,096,700          | 8.7%              |
| Total Budget                   |                | 5,609,500          | 5,791,700           | 6,096,700          |                     | 6,096,700          | 8.7%              |
| Total FTE                      | 41.50          | 40.50              | 40.50               | 40.50              | -                   | 40.50              | 0.0%              |

#### Forecast FY 2023:

Personal Services forecast is higher due to a lower-than-anticipated vacancy rate.

#### Current FY 2024:

Personal Services for the FY24 budget are higher due to filling current vacancies, increased retirement rates and pay plan maintenance.

# **Elected Officials-Constitutional Officer**

# Sheriff Sheriff (040/0040)

| Program Sui                    | Program Summary  Fransfers |                    |                     | Y 2024<br>tal FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--------------------------------|----------------------------|--------------------|---------------------|-------------------|-------------------|---------------------|---------------------|
| Transfers                      |                            |                    |                     | -                 | -                 | 250,246,100         | -250,246,100        |
|                                | Current Le                 | evel of Service    | Budget              |                   |                   | 250,246,100         | -250,246,100        |
| Program Budgetary Cost Summary | 2022<br>Actual             | FY 2023<br>Adopted | FY 2023<br>Forecas  |                   |                   |                     |                     |
| Trans to 001 General Fund      | -                          | -                  | 45,200              | )                 | -                 | -                   | - na                |
| Total Budget =                 |                            |                    | 45,200              |                   | -                 |                     | - na                |
| Program Funding Sources        | 2022<br>Actual             | FY 2023<br>Adopted | FY 2023<br>Forecast |                   |                   |                     |                     |
| Trans frm Board                | -                          | 233,874,800        | 236,274,800         | 250,246,10        | 0                 | - 250,246,          | 100 7.0%            |
| Total Funding                  | -                          | 233,874,800        | 236,274,800         | 250,246,10        | 0                 | - 250,246,          | 7.0%                |

# **Elected Officials-Constitutional Officer**

# Sheriff Sheriff's Grants Fund (115/1801)

### **Mission Statement**

To seek grant funds for Collier County Sheriff's Office operations and special programs.

| Program Summary                  |                  |                    | FY :<br>Total       |                    | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|----------------------------------|------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Grants                           |                  |                    | 1                   | 1.00               | _                 |                     | _                   |
| Various grant programs administe | red by the Sheri | ff's Office.       |                     |                    |                   |                     |                     |
|                                  | Current Lev      | el of Service E    | Budget              | 11.00              |                   | -                   | -                   |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 20:<br>Expande |                     | FY 2024<br>Change   |
| No Data Found.                   |                  |                    |                     |                    | -                 |                     |                     |
| Total FTE                        | 13.00            | 11.00              | 11.00               | 11.00              |                   | - 11.00             | 0.0%                |

### Current FY 2024:

Any new grants will be presented to the Board of County Commissioners for approval and the budget appropriated at that time. In FY 2024, the Sheriff's office hopes to fund critical programs, positions, and equipment through grant funds of \$1.9 million.

## **Elected Officials-Constitutional Officer**

# Sheriff E-911 Emergency Phone System (199/1066)

### **Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911". To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                    | 35,292         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget           | 35,292         | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                   | 35,292         |                    |                     | -                  |                     | -                  | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                  | 155            | -                  | -                   | _                  | _                   | _                  | na                |
| Carry Forward                  | 35,100         | -                  | -                   | -                  | -                   | -                  | na                |
| Total Funding                  | 35 255         |                    |                     |                    |                     |                    | na                |

### Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems for the operation of the Emergency 911 phone system are now in the Consolidated Emergency 911 System Fund 611/1067.

## **Elected Officials-Constitutional Officer**

# Sheriff Emergency 911 Phone System (611/1067)

### **Mission Statement**

Continued participation in a cohesive statewide emergency telephone "911" plan providing citizens with direct access to public safety agencies by dialing "911" from wireless phones. To increase the number of emergency calls received versus non-emergency calls received on "911" lines.

| Program Summary   |  |  | =                     | Y 2024<br>tal FTE | FY 2024<br>Budget        | FY 2024<br>Revenues        | FY 2024<br>Net Cost |
|---|--|--|-----------------------|-------------------|--------------------------|----------------------------|---------------------|
| E-911 Phone System  |  |  |                       | 6.00              | 3,445,700                | 3,445,700                  | -                   |
| Facilitate the ease by which the pub<br>agencies (Emergency Medical Serv<br>Office/Police Department). Through<br>"911" for actual emergencies and de<br>emergency requests made on "911'<br>update this fee-supported database | ice, Fire Depa<br>n public educa<br>ecrease the nu<br>' lines. To ma | rtment and Sh<br>tion, increase<br>umber of non- | eriff's<br>the use of |                   |                          |                            |                     |
|   | Current Lev  | el of Service E                                  | Budget                | 6.00              | 3,445,700                | 3,445,700                  | -                   |
|   |  |  |                       |                   |                          |                            |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted                               | FY 2023<br>Forecast   |                   | 2024 FY 2<br>rent Expand | ·-· · · -·-·               | FY 2024<br>Change   |
| Remittances   | 2,820,712  | 1,995,900  | 2,018,200             | 2,237             | ,000                     | - 2,237,000                | 12.1%               |
| Net Operating Budget Reserve for Contingencies  | 2,820,712  | <b>1,995,900</b><br>199,000                      | 2,018,200             | 200               | ,000                     | <b>2,237,000</b> - 200,000 | <b>12.1%</b> 0.5%   |
| Reserve for Capital   | -  | 2,017,100  | -                     | 1,008             | <u> </u>                 | 1,008,700                  | (50.0)%             |
| Total Budget  | 2,820,712  | 4,212,000  | 2,018,200             | 3,445             | ,700                     | - 3,445,700                | (18.2)%             |
| Total FTE   | 7.00   | 6.00   | 6.00                  |                   | 5.00                     | - 6.00                     | 0.0%                |
|   |  |  |                       |                   |                          |                            |                     |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted                               | FY 2023<br>Forecast   |                   | 2024 FY 2<br>rent Expand |                            | FY 2024<br>Change   |
| Intergovernmental Revenues  | 2,224,092  | 2,060,100  | 2,025,000             | 2,070             | ,100                     | - 2,070,100                | 0.5%                |
| Interest/Misc   | 14,700   | 11,000   | 9,900                 | 12                | ,000                     | - 12,000                   | 9.1%                |
| Carry Forward   | 2,033,000  | 2,244,500  | 1,451,100             |                   | •                        | - 1,467,800                | (34.6)%             |
| Less 5% Required By Law   | -  | (103,600)  | -                     | (104,             | 200)                     | - (104,200)                | 0.6%                |
| Total Funding   | 4,271,792  | 4,212,000  | 3,486,000             | 3,445             | ,700                     | - 3,445,700                | (18.2)%             |

#### Notes:

Due to statutory changes in FY08, the funds collected from conventional telephone systems and wireless systems for the operation of the Emergency 911 phone system are now in a consolidated fund.

## Current FY 2024:

Remittances to the Sheriff of \$2,237,000 are to reimburse the Sheriff's Office for Personal Service (\$614,600), Operating (\$1,531,100), and Capital Outlay (\$91,300) expenditures.

### **Elected Officials-Constitutional Officer**

# Sheriff Confiscated Property Trust Fund (602/1068)

### **Mission Statement**

According to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school resource officers, crime prevention, safe neighborhood, drug abuse education, and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |
|--|----------------------|-------------------|---------------------|---------------------|--|
| Confiscated Property   | -                    | 526,800           | 526,800             | -                   |  |
| To provide funding for various initiatives as listed under Florida Statute 932.7055. | S                    |                   |                     |                     |  |
| Current Level of Service Budget  |                      | 526,800           | 526,800             | -                   |  |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                    | 5,000          | 11,500             | 19,500              | 11,500             | -                   | 11,500             | 0.0%              |
| Net Operating Budget           | 5,000          | 11,500             | 19,500              | 11,500             |                     | 11,500             | 0.0%              |
| Reserve for Contingencies      | · -            | 1,100              | -                   | 1,100              | -                   | 1,100              | 0.0%              |
| Reserve for Capital            | -              | 505,800            | -                   | 514,200            | -                   | 514,200            | 1.7%              |
| Total Budget                   | 5,000          | 518,400            | 19,500              | 526,800            |                     | 526,800            | 1.6%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures     | -              | -                  | 5,000               | -                  | -                   | -                  | na                |
| Interest/Misc           | 3,465          | 2,700              | 10,100              | 5,000              | -                   | 5,000              | 85.2%             |
| Carry Forward           | 528,100        | 515,800            | 526,500             | 522,100            | -                   | 522,100            | 1.2%              |
| Less 5% Required By Law | -              | (100)              | -                   | (300)              | -                   | (300)              | 200.0%            |
| Total Funding           | 531,565        | 518,400            | 541,600             | 526,800            | -                   | 526,800            | 1.6%              |

#### Notes:

A remittance budget is provided to reimburse the Sheriff's Office for any allowable expenses including donations to various organizations and the use of confiscated Trust Funds to match grant funds where permissible.

#### Current FY 2024:

The Remittances to the Sheriff's Office of \$11,500 includes anticipated donations to the following organizations:

- Boy Scouts of America
- Project Graduation
- Florida Missing Children Foundation

The budgeted Transfer to the Sheriff's Grant Fund (115/1801) will be processed once new grants are presented to the Board of County Commissioners for approval.

## **Elected Officials-Constitutional Officer**

# Sheriff Crime Prevention (603/1070)

### **Mission Statement**

Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant pleads nolo contendere to or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed are \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S.

| Program Sur  | mmary          |                                     |                     | Y 2024<br>tal FTE                   | FY 2024<br>Budget | FY 2024<br>Revenues               | FY 2024<br>Net Cost         |
|--|----------------|-------------------------------------|---------------------|-------------------------------------|-------------------|-----------------------------------|-----------------------------|
| Crime Prevention Fund  |                |                                     |                     | -                                   | 739,600           | 739,600                           | -                           |
| To provide funding for crime preven including safe neighborhood progra |                | in Collier Cou                      | nty,                |                                     |                   |                                   |                             |
|  | Current Lev    | el of Service E                     | Budget              |                                     | 739,600           | 739,600                           |                             |
|  |                |                                     |                     |                                     |                   |                                   |                             |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted                  | FY 2023<br>Forecast |                                     |                   |                                   | FY 2024<br>Change           |
| Remittances  | 91,911         | 450,000                             | 96,600              | 450,000                             |                   | - 450,000                         | 0.0%                        |
| Net Operating Budget Reserve for Contingencies Reserve for Capital     | 91,911         | <b>450,000</b><br>45,000<br>226,500 | 96,600              | <b>450,000</b><br>45,000<br>244,600 |                   | <b>450,000</b> - 45,000 - 244,600 | <b>0.0%</b><br>0.0%<br>8.0% |
| Total Budget   | 91,911         | 721,500                             | 96,600              |                                     |                   | 739,600                           | 2.5%                        |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted                  | FY 2023<br>Forecast |                                     | FY 20<br>Expand   |                                   | FY 2024<br>Change           |
| Charges For Services   | 69,842         | 75,300                              | 78,000              | 75,000                              |                   | - 75,000                          | (0.4)%                      |
| Interest/Misc  | 4,476          | 3,500                               | 14,000              | 5,000                               |                   | - 5,000                           | 42.9%                       |
| Carry Forward  | 685,700        | 646,600                             | 668,200             | 663,600                             |                   | - 663,600                         | 2.6%                        |
| Less 5% Required By Law  | -              | (3,900)                             | -                   | (4,000)                             |                   | - (4,000)                         | 2.6%                        |
| Total Funding  | 760,017        | 721,500                             | 760,200             | 739,600                             |                   | - 739,600                         | 2.5%                        |

## **Elected Officials-Constitutional Officer**

## Sheriff Crime Prevention (603/1070)

#### Notes:

A budget is provided to reimburse the Sheriff's Office for any allowable expenses for crime prevention programs, including safe neighborhood programs. The Sheriff's Office is active in Positive Outreach Programs like Deputy Clubs, County Fair, Junior Deputy Camp, Youth Leadership Academy, Adult and Youth Citizens Academy programs, Teen Driver Challenge Program, Traffic Safety Academy, Boating Safety Academy, Gun Safety Program, Civil Citation Program, etc.

#### Current FY 2024:

Remittances to the Sheriff of \$450,000 are to reimburse the Sheriff's Office for Personal Service (\$150,000), Operation (\$200,000), and Capital Outlay (\$100,000) expenditures.

Any Transfer to the Sheriff's Grant Fund (115/1801) will be processed once new grants are presented to the Board of County Commissioners for approval.

The objective of Crime Prevention funds is to support equipment costs for crime prevention programs, including safe neighborhood programs, in Collier County.

#### Revenues:

Budgeted revenues assume \$6,275 in monthly collections totaling \$75,300.

# **Elected Officials-Constitutional Officer**

# Sheriff Second Dollar Training (608/1071)

### **Mission Statement**

Pursuant to Florida Statutes 318.18(11)(d), a two-dollar court cost is assessed for each infraction which can be used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Second Dollar Training   | -                    | 210,000           | 210,000             | -                   |
| To provide criminal justice advanced and specialized training and crim justice training school enhancements. To maintain high professional standards at the best, cost effective level of training possible. | nal                  |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 178,700           | 178,700             | -                   |
| Current Level of Service Budget  |                      | 388,700           | 388,700             | <u> </u>            |
| Culterit Level of Service Budget   |                      | 300,700           | 368,700             |                     |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                    | -              | 150,000            | 70,400              | 200,000            | -                   | 200,000            | 33.3%             |
| Net Operating Budget           |                | 150,000            | 70,400              | 200,000            |                     | 200,000            | 33.3%             |
| Reserve for Contingencies      | -              | 10,000             | -                   | 10,000             | -                   | 10,000             | 0.0%              |
| Reserve for Capital            | -              | 226,900            | -                   | 178,700            | -                   | 178,700            | (21.2)%           |
| Total Budget                   | <u>-</u>       | 386,900            | 70,400              | 388,700            | -                   | 388,700            | 0.5%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures     | 67,911         | 65,600             | 63,300              | 63,300             | -                   | 63,300             | (3.5)%            |
| Interest/Misc           | 1,850          | 1,300              | 7,100               | 2,500              | -                   | 2,500              | 92.3%             |
| Carry Forward           | 256,400        | 323,300            | 326,200             | 326,200            | -                   | 326,200            | 0.9%              |
| Less 5% Required By Law | -              | (3,300)            | -                   | (3,300)            | -                   | (3,300)            | 0.0%              |
| Total Funding           | 326,161        | 386,900            | 396,600             | 388,700            | _                   | 388,700            | 0.5%              |

### Current FY 2024:

Remittances to the Sheriff's Office of \$200,000 are for specialized training programs.

Budgeted revenues assume \$5,275 in monthly collections.

## **Elected Officials-Constitutional Officer**

# Sheriff Domestic Violence Trust Fund (609/1072)

### **Mission Statement**

Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021, s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.048, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence.

| Program Sun  | nmary           |                                   | FY 2<br>Total       | -                                 | Y 2024<br>Budget    | FY 2024<br>Revenues         | FY 2024<br>Net Cost         |
|--|-----------------|-----------------------------------|---------------------|-----------------------------------|---------------------|-----------------------------|-----------------------------|
| Domestic Violence  |                 |                                   |                     | - 4                               | 199,100             | 499,100                     | -                           |
| To provide additional training to law domestic violence. Funding may als incarcerating persons sentenced un- | so be allocated | to defray the                     |                     |                                   |                     |                             |                             |
|  | Current Lev     | el of Service E                   | Budget              |                                   | 499,100             | 499,100                     |                             |
|  |                 |                                   |                     |                                   |                     |                             |                             |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted                | FY 2023<br>Forecast | FY 2024<br>Current                | FY 2024<br>Expanded |                             | FY 2024<br>Change           |
| Remittances  | 20,853          | 50,000                            | 3,200               | 50,000                            |                     | 50,000                      | 0.0%                        |
| Net Operating Budget Reserve for Contingencies Reserve for Capital   | 20,853          | <b>50,000</b><br>5,000<br>442,000 | 3,200               | <b>50,000</b><br>5,000<br>444,100 |                     | <b>50,000</b> 5,000 444,100 | <b>0.0%</b><br>0.0%<br>0.5% |
| Total Budget   | 20,853          | 497,000                           | 3,200               | 499,100                           |                     | 499,100                     | 0.4%                        |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted                | FY 2023<br>Forecast | FY 2024<br>Current                | FY 2024<br>Expanded |                             | FY 2024<br>Change           |
| Fines & Forfeitures  | 21,297          | 19,000                            | 12,700              | 20,000                            |                     | 20,000                      | 5.3%                        |
| Interest/Misc  | 3,064           | 2,000                             | 5,000               | 5,000                             |                     | 5,000                       | 150.0%                      |
| Carry Forward  | 457,300         | 477,000                           | 460,900             | 475,400                           |                     | 475,400                     | (0.3)%                      |
| Less 5% Required By Law  | -               | (1,000)                           | -                   | (1,300)                           |                     | - (1,300)                   | 30.0%                       |
| Total Funding  | 481,661         | 497,000                           | 478,600             | 499,100                           |                     | 499,100                     | 0.4%                        |

#### Current FY 2024:

A budget is provided to reimburse the Sheriff's Office in the event a request is made for training needs in domestic violence.

# **Elected Officials-Constitutional Officer**

# Sheriff Juvenile Cyber Safety (618/1069)

### **Mission Statement**

Under Section 847.0141(6) Florida Statutes, a civil penalty is assessed to minors if they commit the offense of sexting. Eighty (80%) percent of the civil penalty received by a juvenile court according to this section shall be remitted by the Clerk of the Court to the County Commission to provide training on cyber-safety for minors.

| Program Sun                          | nmary          |                    | FY 2<br>Total       |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Juvenile Cyber Safety                |                |                    |                     |                    | 2,700               | 2,700               | -                   |
| Training program on cyber-safety for | r minors.      |                    |                     |                    |                     |                     |                     |
|                                      | Current Lev    | el of Service E    | Budget              |                    | 2,700               | 2,700               |                     |
| Program Budgetary Cost Summary       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Remittances                          | -              | 2,700              |                     | 2,700              |                     | 2,700               | 0.0%                |
| Net Operating Budget —               |                | 2,700              |                     | 2,700              |                     | 2,700               | 0.0%                |
| Total Budget                         |                | 2,700              |                     | 2,700              |                     | 2,700               | 0.0%                |
| Program Funding Sources              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services                 | 48             | -                  | -                   |                    | <u> </u>            |                     | na                  |
| Interest/Misc                        | 18             | -                  | -                   | =                  |                     |                     | na                  |
| Carry Forward                        | 2,700          | 2,700              | 2,700               | 2,700              |                     | - 2,700             | 0.0%                |
| Total Funding                        | 2,766          | 2,700              | 2,700               | 2,700              |                     | - 2,700             | 0.0%                |

### Current FY 2024:

A budget is provided to reimburse the Sheriff's Office in the event a request is made.

## **Elected Officials-Constitutional Officer**

# Sheriff Justice Federal Equitable Sharing (721/1811)

### **Mission Statement**

In a letter dated July 15, 2020, signed by Section Chief Deborah Connor with the Department of Justice's Money Laundering and Asset Recovery Section (MLARS), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

| Program Sur                       | nmary          |                    | =                   |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Justice Federal Equitable Sharing |                |                    |                     |                    | 199,600             | 199,600             | -                   |
| Maintenance and Administration of | Federal Equita | ble Sharing F      | unds.               |                    |                     |                     |                     |
|                                   | Current Lev    | el of Service E    | Budget              |                    | 199,600             | 199,600             |                     |
| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                    | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Remittances                       | -              | 197,200            | -                   | 199,600            |                     | 199,600             | 1.2%                |
| Net Operating Budget              |                | 197,200            | -                   | 199,600            |                     | 199,600             | 1.2%                |
| Total Budget =                    |                | 197,200            | -                   | 199,600            |                     | 199,600             | 1.2%                |
| Program Funding Sources           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Interest/Misc                     | 1,291          | 600                | 1,200               | 1,200              |                     | 1,200               | 100.0%              |
| Carry Forward                     | 196,000        | 196,600            | 197,300             | 198,500            |                     | 198,500             | 1.0%                |
| Less 5% Required By Law           | -              | -                  | -                   | (100)              |                     | (100)               | na                  |
| Total Funding                     | 197,291        | 197,200            | 198,500             | 199,600            |                     | 199,600             | 1.2%                |

### Current FY 2024:

A budget is provided to reimburse the Sheriff's Office.

## **Elected Officials-Constitutional Officer**

# Sheriff Treasury Federal Equitable Sharing (722/1812)

### **Mission Statement**

In a letter dated July 15, 2020, signed by Director John Farley with the Department of the Treasury's Executive Office for Asset Forfeiture (TEOAF), regarding the maintenance and administration of federal equitable sharing funds by sheriffs' offices in the state of Florida, addresses the transition of federal equitable sharing funds from the sheriffs' offices to the county finance offices in Florida.

| Program Sur                        | nmary          |                    |                     |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Treasury Federal Equitable Sharing |                |                    |                     | - :                | 709,700             | 709,700             | -                   |
| Maintenance and Administration of  | Federal Equita | ble Sharing F      | unds.               |                    |                     |                     |                     |
|                                    | Current Lev    | el of Service E    | Budget              | -                  | 709,700             | 709,700             |                     |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Remittances                        | 222,920        | 539,700            | -                   | 709,700            |                     | 709,700             | 31.5%               |
| Net Operating Budget               | 222,920        | 539,700            | _                   | 709,700            |                     | 709,700             | 31.5%               |
| Total Budget                       | 222,920        | 539,700            | -                   | 709,700            |                     | 709,700             | 31.5%               |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Intergovernmental Revenues         | 346,318        | _                  | 48,500              | -                  |                     |                     | na                  |
| Interest/Misc                      | 3,425          | 1,500              | 7,200               | 3,000              |                     | - 3,000             | 100.0%              |
| Carry Forward                      | 511,200        | 538,300            | 651,200             | 706,900            |                     | - 706,900           | 31.3%               |
| Less 5% Required By Law            | -              | (100)              | -                   | (200)              |                     | - (200)             | 100.0%              |
| Total Funding                      | 860,943        | 539,700            | 706,900             | 709,700            |                     | 709,700             | 31.5%               |

### Current FY 2024:

A budget is provided to reimburse the Sheriff's Office.

# **Elected Officials-Constitutional Officer**

## **Tax Collector**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 13,550,500     | 15,944,200         | 15,420,100          | 17,057,600         | -                   | 17,057,600         | 7.0%              |
| Operating Expense                             | 3,102,190      | 3,247,600          | 3,016,500           | 3,695,800          | -                   | 3,695,800          | 13.8%             |
| Capital Outlay                                | 2,647,700      | 288,100            | 173,800             | 676,900            | -                   | 676,900            | 135.0%            |
| Net Operating Budget                          | 19,300,390     | 19,479,900         | 18,610,400          | 21,430,300         | -                   | 21,430,300         | 10.0%             |
| Distribution of excess fees to Gov't Agencies | 8,925,000      | 8,805,700          | 13,865,900          | 12,924,900         | -                   | 12,924,900         | 46.8%             |
| Total Budget =                                | 28,225,390     | 28,285,600         | 32,476,300          | 34,355,200         |                     | 34,355,200         | 21.5%             |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Tax Collector Fund (070/0070)                 | 19,061,800     | 19,223,600         | 18,350,400          | 21,120,400         | -                   | 21,120,400         | 9.9%              |
| Tax Collector-Charges Paid By BCC (001/0001)  | 238,590        | 256,300            | 260,000             | 309,900            | -                   | 309,900            | 20.9%             |
| Total Net Budget                              | 19,300,390     | 19,479,900         | 18,610,400          | 21,430,300         |                     | 21,430,300         | 10.0%             |
| <b>Total Transfers and Reserves</b>           | 8,925,000      | 8,805,700          | 13,865,900          | 12,924,900         | -                   | 12,924,900         | 46.8%             |
| Total Budget                                  | 28,225,390     | 28,285,600         | 32,476,300          | 34,355,200         |                     | 34,355,200         | 21.5%             |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| <b>Division Funding Sources</b>               | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Charges For Services                          | 27,745,300     | 27,812,100         | 31,633,200          | 33,647,700         | -                   | 33,647,700         | 21.0%             |
| Interest/Misc                                 | 242,100        | 217,200            | 583,100             | 397,600            | -                   | 397,600            | 83.1%             |
| Net Cost General Fund                         | 238,590        | 256,300            | 260,000             | 309,900            | -                   | 309,900            | 20.9%             |
| Total Funding =                               | 28,225,990     | 28,285,600         | 32,476,300          | 34,355,200         |                     | 34,355,200         | 21.5%             |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Position Summary                     | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Tax Collector Fund (070/0070)                 | 167.00         | 167.00             | 167.00              | 167.00             |                     | 167.00             | 0.0%              |
| Total FTE                                     | 167.00         | 167.00             | 167.00              | 167.00             |                     | 167.00             | 0.0%              |
| · · · · · · · · · · · · · · · · · · ·         |                |                    |                     |                    |                     |                    |                   |

# **Elected Officials-Constitutional Officer**

# Tax Collector Tax Collector Fund (070/0070)

### **Mission Statement**

The Collier County Tax Collector is charged with the collection of ad valorem taxes levied by the County, the School Board, special districts, and all municipalities within the County.

| Program S  | ummary                             |                                       | = =                          | / 2024<br>al FTE         | FY 2024<br>Budget        | FY 2024<br>Revenues               | FY 2024<br>Net Cost  |
|--|------------------------------------|---------------------------------------|------------------------------|--------------------------|--------------------------|-----------------------------------|----------------------|
| Tax Collector  |                                    |                                       |                              | 167.00                   | 21,120,400               | 21,120,400                        | -                    |
| The Tax Collector collects all prop assessments within the County, is registrations, issues boat titles and licenses and stamps, concealed wand tourist development taxes. | the agent of m<br>d registrations, | notor vehicle lice<br>hunting and fis | censes and<br>shing          |                          |                          |                                   |                      |
| Excess Fee Distribution  |                                    |                                       |                              | -                        | 12,924,900               | 12,924,900                        | -                    |
| Projected excess fee distribution.   |                                    |                                       |                              |                          |                          |                                   |                      |
| •  | Current Le                         | evel of Service                       | Budget                       | 167.00                   | 34,045,300               | 34,045,300                        |                      |
|  |                                    |                                       |                              |                          |                          |                                   |                      |
| Program Budgetary Cost Summary   | 2022<br>Actual                     | FY 2023<br>Adopted                    | FY 2023<br>Forecast          |                          | 2024 FY 2<br>rrent Expan | 2024 FY 2024<br>aded Adopted      | FY 2024<br>Change    |
| Personal Services  | 13,550,500                         | 15,944,200                            | 15,420,100                   | 17,057                   | 7,600                    | - 17,057,600                      | 7.0%                 |
| Operating Expense  | 2,863,600                          | 2,991,300                             | 2,756,500                    | 3,385                    | 5,900                    | - 3,385,900                       | 13.2%                |
| Capital Outlay   | 2,647,700                          | 288,100                               | 173,800                      | 676                      | 5,900                    | - 676,900                         | 135.0%               |
| <b>Net Operating Budget</b> Distribution of excess fees to Gov't Agencies  | <b>19,061,800</b><br>8,925,000     | <b>19,223,600</b><br>8,805,700        | <b>18,350,400</b> 13,865,900 | <b>21,12</b> 0<br>12,924 |                          | <b>21,120,400</b><br>- 12,924,900 | <b>9.9%</b><br>46.8% |
| Total Budget   | 27,986,800                         | 28,029,300                            | 32,216,300                   | 34,045                   | 5,300                    | - 34,045,300                      | 21.5%                |
| Total FTE  | 167.00                             | 167.00                                | 167.00                       | 16                       | 7.00                     | - 167.00                          | 0.0%                 |
| Program Funding Sources  | 2022<br>Actual                     | FY 2023<br>Adopted                    | FY 2023<br>Forecast          |                          | 2024 FY 2<br>rrent Expar | 2024 FY 2024<br>nded Adopted      | FY 2024<br>Change    |
| Charges For Services   | 27,745,300                         | 27,812,100                            | 31,633,200                   | 33,647                   | 7,700                    | - 33,647,700                      | 21.0%                |
| Interest/Misc  | 242,100                            | 217,200                               | 583,100                      | 397                      | 7,600                    | - 397,600                         | 83.1%                |
| Total Funding  | 27,987,400                         | 28,029,300                            | 32,216,300                   | 34,04                    | 5,300                    | - 34,045,300                      | 21.5%                |
|  |                                    |                                       |                              |                          |                          |                                   |                      |

## **Elected Officials-Constitutional Officer**

# Tax Collector Tax Collector Fund (070/0070)

#### Notes:

The Tax Collector's annual budget request is submitted on August 1 of each year per Florida Statutes.

The FY24 adopted budget was amended and approved by the state as a result of adjustments to the millage rates made at the FY24 Final Budget Public Hearing on September 21st, 2023. These adjustments resulted in a decrease in charges for services of \$1,272,700 and a corresponding reduction of the distribution of excess fees to government agencies.

#### Current FY 2024:

Personal Services include Collier County pay increase, 457 contributions, planned retirement, and vacation sell-back.

Operating Expenses include all requested items, contracts, leases, operating furniture and equipment, and temporary office space necessary during the Immokalee Government Center renovation.

Capital Outlay includes typical asset acquisitions, plus an Airport office generator and an initial Immokalee Government Center construction renovation project starting FY2023-2024.

# **Elected Officials-Constitutional Officer**

# Tax Collector Tax Collector-Charges Paid By BCC (001/0001)

| Program Sur   | nmary             |                    | FY 2<br>Total       |                    | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| BCC Paid Expenses   |                   |                    |                     | -                  | 309,900           | -                   | 309,900             |
| The Board of County Commission is associated with the County owned falong with the associated utilities, in | acilities for the | Constitutiona      |                     |                    |                   |                     |                     |
|   | Current Lev       | el of Service E    | Budget              |                    | 309,900           | -                   | 309,900             |
| Program Budgetary Cost Summary  | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Operating Expense   | 238,590           | 256,300            | 260,000             | 309,900            |                   | - 309,900           | 20.9%               |
| Net Operating Budget  | 238,590           | 256,300            | 260,000             | 309,900            |                   | - 309,900           | 20.9%               |
| Total Budget =  | 238,590           | 256,300            | 260,000             | 309,900            |                   | - 309,900           | 20.9%               |
| Program Funding Sources   | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost General Fund   | 238,590           | 256,300            | 260,000             | 309,900            |                   | - 309,900           | 20.9%               |
| Total Funding   | 238,590           | 256,300            | 260,000             | 309,900            |                   | - 309,900           | 20.9%               |

### Forecast FY 2023:

Forecast operating expenditures are generally consistent with the adopted budget.

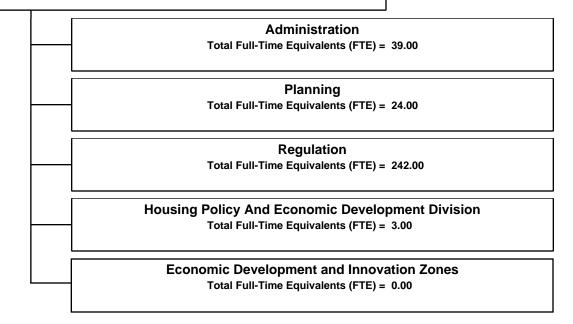
### Current FY 2024:

The increase in operating expenses is due to the cost of utilities, inflation, and general insurance.

# **Growth Management Community Development Department**

# Growth Management Community Development Department Organizational Chart

Total Full-Time Equivalents (FTE) = 308.00



## **Growth Management Community Development Department**

### **Jamie French**

As Collier County's population and service expectations rise, the Growth Management Community Development Department (GMCD) continues to leverage technologies and best practices to balance livability, economic vitality, and environmental sensitivity through sustainable planning and regulation programs.

GMCD is currently comprised of seven divisions: Building Plan Review and Inspections, Code Enforcement, Community Planning & Resiliency, Development Review, Housing Policy & Economic Development, Operations Support & Regulatory Management, and Planning & Zoning. The GMCD budget is approximately \$96 million, primarily from enterprise-based funds, with limited dependence on General Fund contributions. Those sections funded by the General Fund have met the budget guidance outlined by the County Manager's Office and the Board of County Commissioners (Board). Reserves in the GMCD enterprise funds are accounted for market fluctuations and regulatory requirements. They include appropriate allowances for fees prepaid for future services owed to the client.

GMCD's primary operations are located at the 2800 North Horseshoe Drive office with four satellite locations (Orange Blossom, Heritage Bay, Immokalee, and Everglades City) that each provides support to walk-in customers while performing all necessary permitting and plan review activities. GMCD provides a full suite of online offerings, providing approximately 90% of our activities. The department continues to leverage a combination of customer, staff, advisory committee, and vendor feedback to plan, implement, and evaluate initiatives to improve the client experience through the GMCD Public Portal.

By way of continuing to improve online services that best process State and local required services, GMCD has balanced increased complexities and demand while minimizing fee increases since 2010. As a result, staff-initiated fee decreases have been passed along to clients when savings are realized. This has resulted in greater than \$8 million in total savings to our clients or lower costs for an improved experience.

Much like the industry served, GMCD is anticipating further challenges in FY 2024, including increased costs in available skilled labor. Staff continuously monitors costs and uses this data to strategically budget resources throughout the fiscal year. Along with County staff labor costs, the availability of qualified contract staff remains a challenge, as other local governments and private industry have copied the GMCD model (2010), increasing and lowering contract staff with demand fluctuations.

Our colleagues remain dedicated to complying with the minimum State Laws and County Ordinances while promoting the client's ability to seek the highest and best use for their property without unnecessary delay. To best consider potential natural disaster response and recovery, GMCD remains a model community with expedited assessments, responsible build-back, and long-term planning efforts that conform with State Law with a focus on maintaining our local economy.

With more than two-thirds of the County designated as a Special Flood Hazard Area (SFHA), the County's voluntary participation in the National Flood Insurance Policy (NFIP) - Community Rating System (CRS) has resulted in a Class 5 rating. This rating was recently reestablished after a 3-year audit, resulting in a 25% discount to flood insurance policyholders. These savings translate into over \$8 million amongst more than 70,000 flood insurance policies. Collier County is second only to Miami-Dade County for the number of most active flood insurance policies in the state of Florida.

New to GMCD in mid-FY2023, the Housing Policy & Economic Development Division focuses on designing Board and County Manager directed policies and programs that prioritize affordable housing opportunities while promoting strategic business partnerships and economic growth. The division collaborates with the Public Services Department, Community Housing Services, affordable housing developers, advisory boards, and the business community. In addition to bringing forward the Board adopted affordable housing sur-tax program, the division has begun to advance collaboration with the Greater Naples Chamber of Commerce, Immokalee Chamber of Commerce, and numerous new and established businesses.

Under the leadership of a new Division Director, the Code Enforcement Division remains focused on everchanging community demands while balancing community character, safety, and personal property rights. Agency-led education and outreach programs assist communities and homeowner associations with preventing blight and decreased property values. In accordance with Florida Statue 162, community members are welcome to report violations; whereas staff-discovered life and safety violations are addressed in short order.

In coordination with the community, we appreciate the continued support of the Board and the Manager's Office. Our commitment to delivering high-quality and best-value services is within everything we do.

# **Growth Management Community Development Department**

| Department Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded            | FY 2024<br>Adopted   | FY 2024<br>Change  |
|---|---|---|--|--|--------------------------------|--|--|
| Personal Services   | 26,638,551  | 32,080,100  | 28,945,900   | 34,891,300   | -                              | 34,891,300   | 8.8%   |
| Operating Expense   | 13,027,847  | 20,487,000  | 17,828,200   | 18,555,400   | 530,500                        | 19,085,900   | (6.8)%   |
| Indirect Cost Reimburs  | 961,100   | 908,800   | 908,800  | 911,000  | -                              | 911,000  | 0.2%   |
| Capital Outlay  | -   | 308,000   | 144,000  | -  | -                              | -  | (100.0)%   |
| Grants and Aid  | 83,334  | -   | 416,600  | -  | -                              | -  | na   |
| Remittances   | 240,815   | 3,050,500   | 2,662,000  | 8,482,400  | -                              | 8,482,400  | 178.1%   |
| Total Net Budget  | 40,951,648  | 56,834,400  | 50,905,500   | 62,840,100   | 530,500                        | 63,370,600   | 11.5%  |
| Trans to 001 Gen Fd   | 323,600   | 329,700   | 329,700  | -  | -                              | -  | (100.0)%   |
| Trans to 111 Unincorp Gen Fd  | 145,700   | 145,700   | 145,700  | -  | -                              | -  | (100.0)%   |
| Trans to 113 Com Dev Fd   | 100,000   | 100,000   | 100,000  | -  | -                              | -  | (100.0)%   |
| Trans to 301 Co Wide Cap Fd   | 121,400   | 121,400   | 121,400  | -  | -                              | -  | (100.0)%   |
| Trans to 309 CDES Capital   | 1,872,000   | -   | -  | -  | -                              | -  | na   |
| Trans to 506 IT Capital   | -   | 1,077,500   | 1,077,500  | 1,056,800  | -                              | 1,056,800  | (1.9)%   |
| Reserve for Contingencies   | -   | 606,100   | -  | 698,500  | -                              | 698,500  | 15.2%  |
| Reserve for Prepaid Services  | -   | 8,465,500   | -  | 7,077,000  | -                              | 7,077,000  | (16.4)%  |
| Reserve for Salary Adj.   | -   | 7,500   | -  | -  | -                              | -  | (100.0)%   |
| Reserve for Capital   | -   | 8,068,500   | -  | 7,169,300  | _                              | 7,169,300  | (11.1)%  |
| Restricted for Unfunded Requests  | -   | 10,934,700  | -  | 11,997,200   | -                              | 11,997,200   | 9.7%   |
| Reserve for Cash Flow   | -   | 5,026,000   | -  | 4,946,100  | -                              | 4,946,100  | (1.6)%   |
| Reserve for Attrition   | -   | (431,300)   | -  | (467,600)  | -                              | (467,600)  | 8.4%   |
|   |   |   |  |  |                                |  |  |
| Total Budget  | 43,514,348  | 91,285,700  | 52,679,800   | 95,317,400   | 530,500                        | 95,847,900   | 5.0%   |
| Total Budget =  | 43,514,348  |   | 52,679,800   | 95,317,400   | 530,500                        | 95,847,900   | 5.0%   |
| Total Budget =  |   | 91,285,700  |  |  |                                |  |  |
| Total Budget =  Appropriations by Division  | 43,514,348<br>2022<br>Actual  |   | 52,679,800<br>FY 2023<br>Forecast  | 95,317,400<br>FY 2024<br>Current   | 530,500<br>FY 2024<br>Expanded | 95,847,900<br>FY 2024<br>Adopted   | 5.0%<br>FY 2024<br>Change  |
| V =   | 2022  | 91,285,700<br>FY 2023   | FY 2023  | FY 2024  | FY 2024                        | FY 2024  | FY 2024  |
| Appropriations by Division  | 2022<br>Actual  | 91,285,700<br>FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024                        | FY 2024<br>Adopted   | FY 2024<br>Change  |
| Appropriations by Division  Administration  | 2022<br>Actual<br>10,885,832  | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800  | FY 2023<br>Forecast<br>12,699,100  | FY 2024<br>Current<br>12,731,600   | FY 2024<br>Expanded            | FY 2024<br>Adopted<br>12,731,600   | FY 2024<br>Change<br>(18.9)%   |
| Appropriations by Division  Administration Planning   | 2022<br>Actual<br>10,885,832<br>3,593,082   | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800<br>5,843,700   | FY 2023<br>Forecast<br>12,699,100<br>5,468,800   | FY 2024<br>Current<br>12,731,600<br>7,032,900  | FY 2024<br>Expanded            | FY 2024<br>Adopted<br>12,731,600<br>7,563,400  | FY 2024<br>Change<br>(18.9)%<br>29.4%  |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic  | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195   | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800<br>5,843,700<br>31,561,100   | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400   | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000  | FY 2024<br>Expanded            | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000  | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%  |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation   | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195   | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800<br>5,843,700<br>31,561,100<br>1,319,800  | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200  | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700   | FY 2024<br>Expanded            | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000<br>1,762,700   | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%   |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones   | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195<br>880,539                                    | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800<br>5,843,700<br>31,561,100<br>1,319,800<br>2,408,000                                 | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200<br>2,000,000                                   | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700<br>7,796,900  | FY 2024<br>Expanded<br>530,500 | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000<br>1,762,700<br>7,796,900  | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%<br>223.8%   |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones  Total Net Budget   | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195<br>880,539                                    | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800<br>5,843,700<br>31,561,100<br>1,319,800<br>2,408,000<br>56,834,400                   | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200<br>2,000,000                                   | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700<br>7,796,900  | FY 2024<br>Expanded<br>530,500 | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000<br>1,762,700<br>7,796,900  | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%<br>223.8%   |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones  Total Net Budget  Regulation Housing Policy And Economic   | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195<br>880,539<br>-<br>40,951,648                 | 91,285,700<br>FY 2023<br>Adopted<br>15,701,800<br>5,843,700<br>31,561,100<br>1,319,800<br>2,408,000<br>56,834,400<br>940,100        | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200<br>2,000,000<br>50,905,500<br>8,600            | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700<br>7,796,900<br>62,840,100<br>974,800   | FY 2024<br>Expanded<br>530,500 | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000<br>1,762,700<br>7,796,900<br>63,370,600<br>974,800                           | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%<br>223.8%<br>11.5%<br>3.7%                                |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones  Total Net Budget  Regulation Housing Policy And Economic Development Division Economic Development and Innovation                              | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195<br>880,539<br>-<br>40,951,648                 | 91,285,700  FY 2023 Adopted  15,701,800 5,843,700 31,561,100 1,319,800 2,408,000  56,834,400 940,100 2,972,200                      | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200<br>2,000,000<br>50,905,500<br>8,600            | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700<br>7,796,900<br>62,840,100<br>974,800<br>2,206,400                            | FY 2024<br>Expanded<br>530,500 | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000<br>1,762,700<br>7,796,900<br>63,370,600<br>974,800<br>2,206,400              | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%<br>223.8%<br>11.5%<br>3.7%<br>(25.8)%                     |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones  Total Net Budget  Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones                        | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195<br>880,539<br>-<br>40,951,648<br>-<br>126,200 | 91,285,700  FY 2023 Adopted  15,701,800 5,843,700 31,561,100 1,319,800 2,408,000  56,834,400 940,100 2,972,200 8,096,200            | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200<br>2,000,000<br>50,905,500<br>8,600<br>126,200 | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700<br>7,796,900<br>62,840,100<br>974,800<br>2,206,400<br>9,790,800               | FY 2024<br>Expanded<br>530,500 | FY 2024<br>Adopted<br>12,731,600<br>7,563,400<br>33,516,000<br>1,762,700<br>7,796,900<br>63,370,600<br>974,800<br>2,206,400<br>9,790,800 | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%<br>223.8%<br>11.5%<br>3.7%<br>(25.8)%<br>20.9%            |
| Appropriations by Division  Administration Planning Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones  Total Net Budget  Regulation Housing Policy And Economic Development Division Economic Development and Innovation Zones Reserves and Transfers | 2022<br>Actual<br>10,885,832<br>3,593,082<br>25,592,195<br>880,539<br>-<br>40,951,648<br>-<br>126,200 | 91,285,700  FY 2023 Adopted  15,701,800 5,843,700 31,561,100 1,319,800 2,408,000  56,834,400 940,100 2,972,200 8,096,200 22,442,800 | FY 2023<br>Forecast<br>12,699,100<br>5,468,800<br>28,750,400<br>1,987,200<br>2,000,000<br>50,905,500<br>8,600<br>126,200 | FY 2024<br>Current<br>12,731,600<br>7,032,900<br>33,516,000<br>1,762,700<br>7,796,900<br>62,840,100<br>974,800<br>2,206,400<br>9,790,800<br>19,505,300 | FY 2024<br>Expanded<br>530,500 | FY 2024<br>Adopted 12,731,600 7,563,400 33,516,000 1,762,700 7,796,900 63,370,600 974,800 2,206,400 9,790,800 19,505,300                 | FY 2024<br>Change<br>(18.9)%<br>29.4%<br>6.2%<br>33.6%<br>223.8%<br>11.5%<br>3.7%<br>(25.8)%<br>20.9%<br>(13.1)% |

# **Growth Management Community Development Department**

| Department Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Franchise Fees                 | 125,342        | 115,000            | 160,000             | 150,000            | -                   | 150,000            | 30.4%             |
| Licenses & Permits             | 7,855,726      | 6,876,900          | 6,962,800           | 6,953,700          | -                   | 6,953,700          | 1.1%              |
| Building Permits               | 18,973,001     | 17,000,000         | 16,100,000          | 16,000,000         | -                   | 16,000,000         | (5.9)%            |
| Reinspection Fees              | 3,529,788      | 3,000,000          | 3,371,900           | 3,500,000          | -                   | 3,500,000          | 16.7%             |
| Special Assessments            | 18,433         | 16,000             | 33,000              | 16,000             | -                   | 16,000             | 0.0%              |
| Intergovernmental Revenues     | -              | 500,000            | 306,100             | -                  | -                   | -                  | (100.0)%          |
| FEMA - Fed Emerg Mgt Agency    | 217,478        | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services           | 4,189,511      | 3,487,000          | 3,067,000           | 3,144,600          | -                   | 3,144,600          | (9.8)%            |
| Fines & Forfeitures            | 327,898        | 172,000            | 269,400             | 172,000            | -                   | 172,000            | 0.0%              |
| Miscellaneous Revenues         | 99,334         | 86,700             | 96,300              | 89,700             | -                   | 89,700             | 3.5%              |
| Interest/Misc                  | 365,590        | 239,300            | 1,335,900           | 1,202,800          | -                   | 1,202,800          | 402.6%            |
| Reimb From Other Depts         | 405,057        | 414,000            | 400,000             | 1,073,000          | -                   | 1,073,000          | 159.2%            |
| Net Cost General Fund          | 454,351        | 951,000            | 1,064,100           | 2,125,300          | 470,500             | 2,595,800          | 173.0%            |
| Net Cost Unincorp General Fund | 5,936,952      | 7,844,300          | 7,582,000           | 8,901,100          | 60,000              | 8,961,100          | 14.2%             |
| Net Cost Community Development | (21,682,118)   | -                  | (14,886,000)        | -                  | -                   | -                  | na                |
| Net Cost Planning Services     | (17,708,609)   | -                  | (17,535,700)        | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund          | 1,823,400      | 2,406,300          | 2,406,300           | 2,669,700          | -                   | 2,669,700          | 10.9%             |
| Trans fm 101 Transp Op Fd      | 22,600         | 28,700             | 28,700              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 103 Stormwater Ops    | 22,600         | 28,800             | 28,800              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 107 Imp Fee Admin     | 22,600         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 111 Unincorp Gen Fd   | 985,800        | 1,117,900          | 1,117,900           | 606,700            | -                   | 606,700            | (45.7)%           |
| Trans fm 114 Pollutn Ctrl Fd   | 35,800         | 44,400             | 44,400              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 131 Dev Serv Fd       | 100,000        | 100,000            | 100,000             | -                  | -                   | -                  | (100.0)%          |
| Trans fm 185 Beach Ren Ops     | 22,600         | 28,700             | 28,700              | -                  | -                   | -                  | (100.0)%          |
| Adv/Repay fm 001 Gen Fd        | -              | 2,000,000          | 2,000,000           | 5,500,000          | -                   | 5,500,000          | 175.0%            |
| Adv/Repay fm 495 Airport       | 523,100        | 1,624,800          | 1,624,800           | -                  | -                   | -                  | (100.0)%          |
| Carry Forward                  | 46,820,200     | 44,755,800         | 49,331,500          | 44,779,800         | -                   | 44,779,800         | 0.1%              |
| Less 5% Required By Law        | -              | (1,551,900)        | -                   | (1,567,000)        | -                   | (1,567,000)        | 1.0%              |
| Total Funding                  | 53,486,436     | 91,285,700         | 65,037,900          | 95,317,400         | 530,500             | 95,847,900         | 5.0%              |
| -                              |                |                    |                     | ļ —                |                     |                    |                   |
| Department Position Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Administration                 | 36.00          | 37.00              | 39.00               | 39.00              | -                   | 39.00              | 5.4%              |
| Planning                       | 21.00          | 22.00              | 24.00               | 24.00              | -                   | 24.00              | 9.1%              |
| Regulation                     | 234.00         | 243.00             | 242.00              | 242.00             | -                   | 242.00             | (0.4)%            |
| Housing Policy And Economic    | 2.50           | 2.05               | 3.00                | 3.00               | <u>-</u>            | 3.00               | 46.3%             |
| Total FTE                      | 293.50         | 304.05             | 308.00              | 308.00             | -                   | 308.00             | 1.3%              |

# **Growth Management Community Development Department**

## Administration

| Division Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
|--|--|--|--|---|---------------------|---|--|
| Personal Services  | 3,435,848  | 4,059,500  | 3,864,200  | 4,482,300   |                     | 4,482,300   | 10.4%  |
| Operating Expense  | 6,525,883  | 10,500,000   | 7,967,600  | 7,369,500   | -                   | 7,369,500   | (29.8)%  |
| Indirect Cost Reimburs   | 924,100  | 867,300  | 867,300  | 879,800   | -                   | 879,800   | 1.4%   |
| Capital Outlay   | -  | 275,000  | -  | -   | -                   | -   | (100.0)%   |
| Net Operating Budget   | 10,885,832   | 15,701,800   | 12,699,100   | 12,731,600  | -                   | 12,731,600  | (18.9)%  |
| Total Budget   | 10,885,832   | 15,701,800   | 12,699,100   | 12,731,600  |                     | 12,731,600  | (18.9)%  |
| Appropriations by Program  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Addressing and GIS (113/1013)  | 523,574  | 609,500  | 528,400  | 528,100   | -                   | 528,100   | (13.4)%  |
| Planning & Regulatory Admin/FEMA Expenses (111/1011)   | 362,313  | 568,300  | 590,900  | 592,300   | -                   | 592,300   | 4.2%   |
| Planning & Regulatory Administration (113/1013)  | 9,226,206  | 13,195,300   | 10,735,000   | 10,237,600  | -                   | 10,237,600  | (22.4)%  |
| Planning & Regulatory Administration (131/1014)  | 355,696  | 772,500  | 372,700  | 905,300   | -                   | 905,300   | 17.2%  |
| Records Management (113/1013)  | 418,043  | 556,200  | 472,100  | 468,300   | -                   | 468,300   | (15.8)%  |
| Total Net Budget   | , ,  | 15,701,800   | 12,699,100   | 12,731,600  | -                   | 12,731,600  | (18.9)%  |
| Total Transfers and Reserves   |  |  |  |   | <u>-</u>            |   | na<br>———  |
| Total Budget   | 10,885,832   | 15,701,800   | 12,699,100   | 12,731,600  | <u> </u>            | 12,731,600  | (18.9)%  |
|  |  |  |  |   |                     |   |  |
|  |  |  |  |   |                     |   |  |
| Division Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Division Funding Sources  Licenses & Permits   | -  |  |  | -   |                     | -   |  |
| Licenses & Permits   | Actual   | Adopted  | Forecast   | Current   |                     | Adopted   | <b>Change</b> 18.8%  |
|  | 2,155,515  | 1,561,000  | 1,622,000  | 1,854,000   |                     | 1,854,000   | Change   |
| Licenses & Permits Building Permits  | 2,155,515<br>18,973,001  | 1,561,000<br>17,000,000  | 1,622,000<br>16,100,000  | 1,854,000<br>16,000,000   |                     | 1,854,000<br>16,000,000   | 18.8%<br>(5.9)%  |
| Licenses & Permits Building Permits Reinspection Fees  | 2,155,515<br>18,973,001<br>2,422,966   | 1,561,000<br>17,000,000  | 1,622,000<br>16,100,000  | 1,854,000<br>16,000,000   |                     | 1,854,000<br>16,000,000   | 18.8%<br>(5.9)%<br>25.0%   |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency  | 2,155,515<br>18,973,001<br>2,422,966<br>49,379   | Adopted 1,561,000 17,000,000 2,000,000   | 1,622,000<br>16,100,000<br>2,400,000   | 1,854,000<br>16,000,000<br>2,500,000  |                     | 1,854,000<br>16,000,000<br>2,500,000  | 18.8%<br>(5.9)%<br>25.0%<br>na   |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services   | 2,155,515<br>18,973,001<br>2,422,966<br>49,379<br>321,769  | 1,561,000<br>17,000,000<br>2,000,000   | 1,622,000<br>16,100,000<br>2,400,000   | 1,854,000<br>16,000,000<br>2,500,000  |                     | 1,854,000<br>16,000,000<br>2,500,000  | 18.8%<br>(5.9)%<br>25.0%<br>na<br>27.3%  |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues  | 2,155,515<br>18,973,001<br>2,422,966<br>49,379<br>321,769<br>52,464  | 1,561,000<br>17,000,000<br>2,000,000<br>-<br>260,000<br>51,500   | 1,622,000<br>16,100,000<br>2,400,000<br>-<br>219,000<br>58,600   | 1,854,000<br>16,000,000<br>2,500,000<br>-<br>331,100<br>52,000  |                     | 1,854,000<br>16,000,000<br>2,500,000<br>-<br>331,100<br>52,000  | Change<br>18.8%<br>(5.9)%<br>25.0%<br>na<br>27.3%<br>1.0%  |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts   | 2,155,515<br>18,973,001<br>2,422,966<br>49,379<br>321,769<br>52,464<br>280,000   | 1,561,000<br>17,000,000<br>2,000,000<br>-<br>260,000<br>51,500<br>311,000  | 1,622,000<br>16,100,000<br>2,400,000<br>219,000<br>58,600<br>300,000   | 1,854,000<br>16,000,000<br>2,500,000<br>-<br>331,100<br>52,000<br>973,000   |                     | Adopted  1,854,000 16,000,000 2,500,000 - 331,100 52,000 973,000  | Change<br>18.8%<br>(5.9)%<br>25.0%<br>na<br>27.3%<br>1.0%<br>212.9%                                    |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund  | 2,155,515<br>18,973,001<br>2,422,966<br>49,379<br>321,769<br>52,464<br>280,000<br>361,706  | Adopted  1,561,000  17,000,000  2,000,000  -  260,000  51,500  311,000  568,300  | 1,622,000<br>16,100,000<br>2,400,000<br>219,000<br>58,600<br>300,000<br>590,900  | 1,854,000<br>16,000,000<br>2,500,000<br>331,100<br>52,000<br>973,000<br>592,300   |                     | Adopted  1,854,000 16,000,000 2,500,000  331,100 52,000 973,000 592,300   | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2%   |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development   | 2,155,515 18,973,001 2,422,966 49,379 321,769 52,464 280,000 361,706 (13,477,605)  | Adopted  1,561,000  17,000,000  2,000,000   260,000  51,500  311,000  568,300  (6,279,400)   | Forecast  1,622,000  16,100,000  2,400,000   | 1,854,000<br>16,000,000<br>2,500,000<br>331,100<br>52,000<br>973,000<br>592,300<br>(9,627,700)                                    |                     | Adopted  1,854,000 16,000,000 2,500,000  331,100 52,000 973,000 592,300 (9,627,700)   | Change 18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3%  |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  | 2,155,515 18,973,001 2,422,966 49,379 321,769 52,464 280,000 361,706 (13,477,605) (253,365)  | Adopted  1,561,000 17,000,000 2,000,000  260,000 51,500 311,000 568,300 (6,279,400) 229,400  | Forecast  1,622,000 16,100,000 2,400,000 219,000 58,600 300,000 590,900 (8,453,800) (137,600)  | Current  1,854,000 16,000,000 2,500,000  331,100 52,000 973,000 592,300 (9,627,700) 56,900  |                     | Adopted  1,854,000 16,000,000 2,500,000  331,100 52,000 973,000 592,300 (9,627,700) 56,900  | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)%                                     |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  Total Funding   | Actual 2,155,515 18,973,001 2,422,966 49,379 321,769 52,464 280,000 361,706 (13,477,605) (253,365) 10,885,832  | Adopted  1,561,000  17,000,000  2,000,000  51,500  311,000  568,300  (6,279,400)  229,400  15,701,800  FY 2023                       | Forecast  1,622,000  16,100,000  2,400,000  219,000  58,600  300,000  590,900  (8,453,800)  (137,600)  12,699,100  FY 2023                       | Current  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900 12,731,600                              | Expanded            | Adopted  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600                             | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)% (18.9)%                             |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  Total Funding  Division Position Summary  | Actual 2,155,515 18,973,001 2,422,966 49,379 321,769 52,464 280,000 361,706 (13,477,605) (253,365) 10,885,832  2022 Actual                           | Adopted  1,561,000  17,000,000  2,000,000  51,500  311,000  568,300  (6,279,400)  229,400  15,701,800  FY 2023 Adopted               | Forecast  1,622,000  16,100,000  2,400,000  58,600  300,000  590,900  (8,453,800)  (137,600)  12,699,100  FY 2023 Forecast                       | Current  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Current            | Expanded            | Adopted  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Adopted            | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)% (18.9)%  FY 2024 Change             |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  Total Funding  Division Position Summary Planning & Regulatory Administration (113/1013)  | Actual  2,155,515  18,973,001  2,422,966  49,379  321,769  52,464  280,000  361,706  (13,477,605)  (253,365)  10,885,832  2022  Actual  25.00        | Adopted  1,561,000  17,000,000  2,000,000  51,500  311,000  568,300  (6,279,400)  229,400  15,701,800  FY 2023  Adopted  26.00       | Forecast  1,622,000  16,100,000  2,400,000  58,600  300,000  590,900  (8,453,800)  (137,600)  12,699,100  FY 2023 Forecast  29.00                | Current  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Current 29.00      | Expanded            | Adopted  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Adopted 29.00      | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)%  (18.9)%  FY 2024 Change  11.5%     |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  Total Funding  Division Position Summary  Planning & Regulatory Administration (113/1013)  Planning & Regulatory Admin/FEMA Expenses (111/1011) | Actual 2,155,515 18,973,001 2,422,966 49,379 321,769 52,464 280,000 361,706 (13,477,605) (253,365) 10,885,832  2022 Actual                           | Adopted  1,561,000  17,000,000  2,000,000  51,500  311,000  568,300  (6,279,400)  229,400  15,701,800  FY 2023 Adopted               | Forecast  1,622,000  16,100,000  2,400,000  58,600  300,000  590,900  (8,453,800)  (137,600)  12,699,100  FY 2023 Forecast                       | Current  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Current            | Expanded            | Adopted  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Adopted            | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)% (18.9)%  FY 2024 Change             |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  Total Funding  Division Position Summary  Planning & Regulatory Administration (113/1013) Planning & Regulatory Admin/FEMA                      | Actual  2,155,515  18,973,001  2,422,966  49,379  321,769  52,464  280,000  361,706  (13,477,605)  (253,365)  10,885,832  2022  Actual  25.00        | Adopted  1,561,000  17,000,000  2,000,000  51,500  311,000  568,300  (6,279,400)  229,400  15,701,800  FY 2023  Adopted  26.00       | Forecast  1,622,000  16,100,000  2,400,000  58,600  300,000  590,900  (8,453,800)  (137,600)  12,699,100  FY 2023 Forecast  29.00                | Current  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Current 29.00      | Expanded            | Adopted  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Adopted 29.00      | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)%  (18.9)%  FY 2024 Change  11.5%     |
| Licenses & Permits Building Permits Reinspection Fees FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Reimb From Other Depts Net Cost Unincorp General Fund Net Cost Community Development Net Cost Planning Services  Total Funding  Division Position Summary  Planning & Regulatory Administration (113/1013)  Planning & Regulatory Admin/FEMA Expenses (111/1011) | Actual  2,155,515  18,973,001  2,422,966  49,379  321,769  52,464  280,000  361,706  (13,477,605)  (253,365)  10,885,832   2022  Actual  25.00  1.00 | Adopted  1,561,000  17,000,000  2,000,000  51,500  311,000  568,300  (6,279,400)  229,400  15,701,800  FY 2023  Adopted  26.00  1.00 | Forecast  1,622,000  16,100,000  2,400,000  219,000  58,600  300,000  590,900  (8,453,800)  (137,600)  12,699,100  FY 2023 Forecast  29.00  1.00 | Current  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Current 29.00 1.00 | Expanded            | Adopted  1,854,000 16,000,000 2,500,000 331,100 52,000 973,000 592,300 (9,627,700) 56,900  12,731,600  FY 2024 Adopted 29.00 1.00 | Change  18.8% (5.9)% 25.0% na 27.3% 1.0% 212.9% 4.2% 53.3% (75.2)% (18.9)%  FY 2024 Change  11.5% 0.0% |

### **Growth Management Community Development Department**

## Administration Planning & Regulatory Administration (113/1013)

#### **Mission Statement**

The primary function of this section is to provide executive level management, financial support, and policy development to all the divisions within the planning and regulatory element of the Growth Management Department (GMD). This section also provides planning and regulatory administrative support to the BCC, County Manager's Office, advisory boards, and other constitutional agencies.

| This section includes the funding for the Department Head who provides administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.  | 94,100<br>60,100    | 20,861,700          | 2,760,100         |
|---|---------------------|---------------------|-------------------|
| administrative oversight to the divisions within the Growth Management Department, and all divisional overhead costs including indirect cost allocation, IT direct billing hours, insurance, utilities and building repair & maintenance.  Divisional Financial and Systems Management - QP, CD, RG  This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management, | 60,100              | -                   | 2,760,100         |
| This section provides financial and systems administration support and oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management,  | 50,100              | -                   | 2,760,100         |
| oversight. Responsibilities include, but are not limited to, expenditure processing and tracking, reporting services, application management,   |                     |                     |                   |
| and acting as ilaboti to Givid Flatiting a negulatory advisory boards.  |                     |                     |                   |
| Cash Management - CD, RG 5.00 48  | 33,400              | -                   | 483,400           |
| Conduct cash receipting and daily financial reconciliation for all Development Services Center activities. Includes the receipt of Building Permit fees, Land Development fees, and Impact Fees. Section also provides assorted cashiering services to the Code Enforcement Division. Provide excellent customer service. Greet customers visiting our department, answer questions, guide customers to proper area, and assist with the permit application process both in person as well as on the phone.               |                     |                     |                   |
| Current Level of Service Budget 29.00 10,23   | 37,600              | 20,861,700          | -10,624,100       |
| 2022<br>Program Performance Measures Actual   | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
| • 99% accuracy rate for cash receipts and deposits by GMD Cashiers 99   | 99                  | 99                  | 99                |
| • 90% of all phone calls coming through the telephone system will be answered in less than one minute   | 100                 | 100                 | 100               |
| • 90% of citizens coming to the Business Center will wait on average less than 20 minutes   | 100                 | 100                 | 100               |
| Program Budgetary Cost Summary Actual Adopted Forecast Current  | FY 2024<br>Expanded |                     |                   |
| Personal Services 2,538,534 3,038,100 2,960,800 3,524,100   | -                   | - 3,524,100         | 16.0%             |
| Operating Expense 5,998,572 9,333,800 7,150,800 6,076,200   | •                   | - 6,076,200         | ` ,               |
| Indirect Cost Reimburs 689,100 623,400 623,400 637,300  | •                   | - 637,300           |                   |
| Capital Outlay - 200,000  |                     | -<br>-              | (100.0)%          |
| Net Operating Budget 9,226,206 13,195,300 10,735,000 10,237,600   | •                   | 10,237,600          | ` ,               |
| Total Budget 9,226,206 13,195,300 10,735,000 10,237,600   | -                   | 10,237,600          |                   |
| Total FTE 25.00 26.00 29.00 29.00   | -                   | 29.00               | 11.5%             |

### **Growth Management Community Development Department**

## Administration Planning & Regulatory Administration (113/1013)

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits             | 1,805,663      | 1,221,000          | 1,279,000           | 1,504,000          |                     | 1,504,000          | 23.2%             |
| Building Permits               | 18,973,001     | 17,000,000         | 16,100,000          | 16,000,000         | -                   | 16,000,000         | (5.9)%            |
| Reinspection Fees              | 2,422,966      | 2,000,000          | 2,400,000           | 2,500,000          | -                   | 2,500,000          | 25.0%             |
| FEMA - Fed Emerg Mgt Agency    | 32,172         | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services           | 62,819         | 56,900             | 52,300              | 52,200             | -                   | 52,200             | (8.3)%            |
| Miscellaneous Revenues         | 52,206         | 51,500             | 58,000              | 52,000             | -                   | 52,000             | 1.0%              |
| Reimb From Other Depts         | 280,000        | 311,000            | 300,000             | 753,500            | -                   | 753,500            | 142.3%            |
| Net Cost Community Development | (14,402,621)   | (7,445,100)        | (9,454,300)         | (10,624,100)       | -                   | (10,624,100)       | 42.7%             |
| Total Funding                  | 9,226,206      | 13,195,300         | 10,735,000          | 10,237,600         | -                   | 10,237,600         | (22.4)%           |

#### Forecast FY 2023:

Personal Services are forecast to be slightly lower than the FY 2023 adopted budget due to organizational changes made within the year.

Operating Expenses are forecast to be lower due to other contractual and temporary labor services being less than anticipated.

Capital Outlay is forecast to be lower due to the deferral of site improvements, renovation of bathrooms, and other required building maintenance and replacement items identified by Facilities Management.

#### Current FY 2024:

This budget includes all direct, indirect, and other major capital expenses associated with Fund (113/1013) operations, including funding to support CityView maintenance and development and contracted professional services to meet permitting and inspection-related activities.

Personal Services are budgeted to be higher due to the transfer of two (2) positions from Corporate Business Operations (001/0001), one (1) from Addressing and GIS (113/1013), a general wage adjustment, and the implementation of a merit-based incentive program.

Operating Expenses are anticipated to be lower primarily due to conservative measures taken by reductions in other contractual services and temporary labor to account for a projected decrease in building permits. This section includes the budget for required building maintenance, digital record conversion of permits and plans, and external vendor support for further enhancements to the CityView software.

#### Revenues:

Revenue is budgeted to decrease in FY 2024 due to a decline in building and permit activity. Staff recognizes the fluctuations within development industry activities and continues to focus on capturing efficiencies while maintaining a conservative approach to business operations and revenue forecasting.

## **Growth Management Community Development Department**

# Administration Planning & Regulatory Administration (131/1014)

#### **Mission Statement**

The principal function is to provide executive level management to all the divisions within the planning and regulatory element of the Growth Management Department (GMD).

| Program Sui   | mmary             |                    | FY<br>Total         |                    | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-------------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Divisional Administration - CD, IAM,  | RG                |                    |                     | -                  | 662,800             | -                   | 662,800             |
| This section provides administrative County Manager, Constitutional Age executive level management to all of Regulatory Services. | encies and Adv    | visory Boards      |                     |                    |                     |                     |                     |
| Fund Level Control - QP, CD, IAM, R   | G                 |                    |                     | -                  | 242,500             | 848,400             | -605,900            |
| This division provides for the operate Regulation Building including the Diassociated direct and indirect costs                   | ivisions within t |                    | it and the          |                    |                     |                     |                     |
|   | Current Lev       | el of Service E    | Budget              |                    | 905,300             | 848,400             | 56,900              |
| Program Perform   | ance Measure      | s                  |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| <ul> <li>100% of all PUD Annual Monitoring Re<br/>applicants within 45 days of the due date</li> </ul>                            |                   | ns will be sent    | : to                | 100                | 100                 | 100                 | 100                 |
| Program Budgetary Cost Summary  | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense   | 120,696           | 513,600            | 128,800             | 662,800            | -                   | 662,800             | 29.0%               |
| Indirect Cost Reimburs  | 235,000           | 243,900            | 243,900             | 242,500            | -                   | 242,500             | (0.6)%              |
| Capital Outlay  | -                 | 15,000             | -                   | -                  | -                   | -                   | (100.0)%            |
| Net Operating Budget  | 355,696           | 772,500            | 372,700             | 905,300            | -                   | 905,300             | 17.2%               |
| Total Budget =  | 355,696           | 772,500            | 372,700             | 905,300            | -                   | 905,300             | 17.2%               |
| Program Funding Sources   | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Licenses & Permits  | 349,853           | 340,000            | 343,000             | 350,000            |                     | 350,000             | 2.9%                |
| Charges For Services  | 258,950           | 203,100            | 166,700             | 278,900            |                     | 278,900             | 37.3%               |
| Miscellaneous Revenues  | 258               | -                  | 600                 | -                  |                     | -                   | na                  |
| Reimb From Other Depts  | -                 | -                  | -                   | 219,500            |                     | 210,000             | na                  |
| Net Cost Planning Services  | (253,365)         | 229,400            | (137,600)           | 56,900             |                     | 56,900              |                     |
| Total Funding   | 355,696           | 772,500            | 372.700             | 905,300            |                     | 905,300             | (75.2)%<br>17.2%    |

### **Growth Management Community Development Department**

# Administration Planning & Regulatory Administration (131/1014)

#### Forecast FY 2023:

Operating Expenses are forecast to be lower due to the professional service vendor not being able to provide adequate resources.

#### Current FY 2024:

Operating Expenses are budgeted to be higher due to higher rates associated with professional services vendors, the replacement of computers, and an interdepartmental expense for rent being reimbursed through an Intergovernmental Charge (IGC) instead of a transfer.

#### Revenues:

Revenue is projected to increase due to the number of growth management plan amendment petitions and Intergovernmental Charge (IGC) instead of a transfer.

### **Growth Management Community Development Department**

## Administration Planning & Regulatory Admin/FEMA Expenses (111/1011)

#### **Mission Statement**

To collaborate with FEMA representatives addressing County objections to the revised FEMA flood insurance rate maps and more importantly to obtain the needed engineering, scientific and topographic data to improve the accuracy of the flood maps for the residents and property owners of Collier County and to implement the County's floodplain management plan and oversee the Community Rating system.

| Program Sun  | nmary                            |                                   | = :                 | / 2024  <br>al FTE | FY 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------------------|-----------------------------------|---------------------|--------------------|--------------------|---------------------|---------------------|
| Divisional Administration/Overhead -   | QP, CD, IAM                      | , RG                              |                     | 1.00               | 592,300            | -                   | 592,300             |
| Provide FEMA representatives with topographic data to improve the acc maps; coordinate the implementation floodplain management plan; and to System (CRS). | uracy of the F<br>n and updating | EMA flood inso<br>g of the County | y's                 |                    |                    |                     |                     |
|  | Current Lev                      | el of Service E                   | Budget              | 1.00               | 592,300            | -                   | 592,300             |
| Program Performa   | ınce Measure                     | s                                 |                     | 2022<br>Actual     | FY 2023<br>Budget  | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Update County Physical/Map Revisions   | 3                                |                                   |                     | 100                | 100                | 100                 | 100                 |
| Program Budgetary Cost Summary   | 2022<br>Actual                   | FY 2023<br>Adopted                | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services  | 160,009                          | 170,100                           | 148,600             | 173,900            |                    | 173,900             | 2.2%                |
| Operating Expense  | 202,303                          | 398,200                           | 442,300             | 418,400            |                    | - 418,400           | 5.1%                |
| Net Operating Budget —   | 362,313                          | 568,300                           | 590,900             | 592,300            |                    | 592,300             | 4.2%                |
| Total Budget   | 362,313                          | 568,300                           | 590,900             | 592,300            |                    | - 592,300           | 4.2%                |
| Total FTE  | 1.00                             | 1.00                              | 1.00                | 1.00               |                    | 1.00                | 0.0%                |
| Program Funding Sources  | 2022<br>Actual                   | FY 2023<br>Adopted                | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande  |                     | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency  | 607                              | _                                 | -                   |                    | <u> </u>           |                     | na                  |
| Net Cost Unincorp General Fund   | 361,706                          | 568,300                           | 590,900             | 592,300            |                    | - 592,300           | 4.2%                |
| Total Funding  | 362,313                          | 568,300                           | 590,900             | 592,300            |                    | - 592,300           | 4.2%                |

### **Growth Management Community Development Department**

## Administration Planning & Regulatory Admin/FEMA Expenses (111/1011)

#### Notes:

This section assists with maintaining the Community Rating System (CRS) program, contract expenses related to the continuation of Physical Map Revisions 1 and 2, FEMA's Southwest Florida Coastal Flood Study, and responding to comments from FEMA.

This budget also provides funding for the update to the Floodplain Management Plan, which is a requirement of the CRS program and needs to be done every five years. The spending in this budget depends on FEMA's ability to complete their reviews submitted by County staff for the Physical Map Revisions and the Coastal Flood Study.

#### Forecast FY 2023:

Personal Services are forecast to be lower than the FY 2023 budget due to the replacement of a position at a lower salary.

Operating Expenses are budgeted to be higher due to scheduled computer replacements.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are anticipated to be slightly higher than the adopted FY 2023 budget primarily due to an increase in temporary labor.

## **Growth Management Community Development Department**

## Administration Records Management (113/1013)

#### **Mission Statement**

This section primarily supports the Growth Management Department (GMD) with adhering to the storage and retrieval requirements of the Florida Department of State and Chapter 119 of the Florida Statutes, and provides for secure digital conversion of hard copied blueprints, development plans, documents, and photographs into indexed digital images for systematic storage and recovery to citizens, developers, property owners, and other agencies.

| Program Summary  |  |  |   |  | FY 2024<br>Budget   | FY 2024<br>Revenues                          | FY 2024<br>Net Cost   |
|--|--|--|---|--|---------------------|--|---|
| Records Management/Information De  | esk/Digital Co   | onv - IAM  |   | 4.00   | 468,300             | -  | 468,300   |
| Management/maintenance of permit public records requests as required Management and Florida Statutes. in the Business Center by reception receiving messages, and customer conversion, document imaging of hacconstruction permit documents. | by the Depart<br>Information D<br>, directing call<br>service duties | ment of State Fesk support of s, and taking a as required. | Records<br>Division<br>nd<br>Digital                  |  |                     |  |   |
|  | Current Lev  | el of Service B  | Budget  | 4.00   | 468,300             | -  | 468,300   |
| Program Performa   | ance Measure   | es   |   | 2022<br>Actual                               | FY 2023<br>Budget   | FY 2023<br>Forecast                          | FY 2024<br>Budget   |
| • 95% of Archived Records Request will within 5 business days  | er   | 70   | 70  | 70   | 75                  |  |   |
| 95% of the Public Records Request will<br>notify all departments within 1 business of  |  | d to requestor   | and   | 70   | 70                  | 70   | 75  |
|  |  |  |   |  |                     |  |   |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                   | FY 2024<br>Current                           | FY 2024<br>Expanded |  | FY 2024<br>Change   |
| Program Budgetary Cost Summary Personal Services   |  |  |   |  |                     |  |   |
|  | Actual   | Adopted  | Forecast  | Current                                      |                     | Adopted                                      | Change  |
| Personal Services  | 270,856  | 308,500  | 284,900   | 332,000                                      |                     | Adopted 332,000                              | Change<br>7.6%  |
| Personal Services Operating Expense  | 270,856  | 308,500<br>187,700   | 284,900   | 332,000                                      |                     | Adopted 332,000                              | 7.6%<br>(27.4)%   |
| Personal Services Operating Expense Capital Outlay   | 270,856<br>147,187   | 308,500<br>187,700<br>60,000                               | 284,900<br>187,200                                    | 332,000<br>136,300                           |                     | Adopted<br>332,000<br>136,300                | 7.6%<br>(27.4)%<br>(100.0)%                                 |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget   | 270,856<br>147,187<br>-<br>418,043                                   | 308,500<br>187,700<br>60,000<br><b>556,200</b>             | 284,900<br>187,200<br>-                               | 332,000<br>136,300<br>-<br>468,300           |                     | Adopted<br>332,000<br>136,300                | 7.6%<br>(27.4)%<br>(100.0)%<br>(15.8)%                      |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Total Budget  Total FTE  | Actual 270,856 147,187   | Adopted 308,500 187,700 60,000 556,200 556,200 4.00        | Forecast 284,900 187,200 472,100 472,100 4.00 FY 2023 | Current 332,000 136,300 468,300 468,300 4.00 | Expanded            | Adopted 332,000 136,300 468,300 468,300 4.00 | 7.6% (27.4)% (100.0)% (15.8)% (15.8)%                       |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget Total Budget Total FTE  Program Funding Sources   | Actual 270,856 147,187   | Adopted 308,500 187,700 60,000 556,200 556,200 4.00        | 284,900<br>187,200<br>472,100<br>472,100<br>4.00      | Current 332,000 136,300 468,300 468,300 4.00 | Expanded            | Adopted 332,000 136,300 468,300 468,300 4.00 | 7.6% (27.4)% (100.0)% (15.8)% (15.8)%  0.0%  FY 2024 Change |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Total Budget  Total FTE  | Actual 270,856 147,187   | Adopted 308,500 187,700 60,000 556,200 556,200 4.00        | Forecast 284,900 187,200 472,100 472,100 4.00 FY 2023 | Current 332,000 136,300 468,300 468,300 4.00 | Expanded            | Adopted 332,000 136,300 468,300 468,300 4.00 | 7.6% (27.4)% (100.0)% (15.8)% (0.0% (15.8)%                 |

### **Growth Management Community Development Department**

# Administration Records Management (113/1013)

#### Forecast FY 2023:

Personal Services are forecast to be lower due to an employee vacancy.

Operating Expenses are forecast to be on track for the data conversion project.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower due to anticipated Fund (113/1013) revenue decreases due to a decline in building and permit activity.

### **Growth Management Community Development Department**

## Administration Addressing and GIS (113/1013)

#### **Mission Statement**

To provide addressing, GIS, and CAD mapping support services to the general public as well as local, state, and federal agencies. Provide project management and technical support to the Growth Management Department; and on a contract basis, provide GIS and/or CAD mapping services to other County divisions, and/or other government agencies.

| Program Sur   | nmary  |  |   | / 2024<br>al FTE                               | FY 2024<br>Budget | FY 2024<br>Revenues                 | FY 2024<br>Net Cost         |  |
|---|--|--|---|--|-------------------|-------------------------------------|-----------------------------|--|
| GIS/Mapping - CD, IAM, RG   |  |  |   | 3.00   | 313,700           | -                                   | 313,700                     |  |
| Maintain, edit and update the Count files. Provide technical support to E Comprehensive Planning Divisions, owner lists and support for the Cour Provide Technical and GIS/CAD sup Management Plan. Provide Technical divisions within the Department and divisions outside the Department and update the GIS/911 Addressing data agencies. | ngineering, Zo<br>including rezo<br>ity's Growth M<br>oport for the Co<br>cal and GIS/CA<br>on a contract<br>d the public. | oning and ne exhibits/proanagement Plounty's Growth AD support to our as needed I Maintain, edit a | operty<br>an.<br>other<br>oasis, to             |  |                   |                                     |                             |  |
| Petition Support & Addressing Comp  | oliance Enforc   | ement - CD, I  | AM  | 2.00   | 00 214,400 -      |                                     |                             |  |
| Clerical, technical and site review su<br>address assignment for all proposed<br>Plan and subdivision review process<br>Sheriff, Property Appraiser, Fire Dis-<br>eliminate duplicate names and ensu<br>of the E911 Addressing Ordinance.   | d projects during<br>ses. Coordinate<br>tricts and othe  | ng Site Develo<br>es with E911,<br>r service provi   | pment<br>EMS,<br>ders to                        |  |                   |                                     |                             |  |
|   | Current Lev  | el of Service E  | udget   | 5.00   | 528,100           |                                     | 528,100                     |  |
| Program Performa  | ınce Measure   | s  |   | 2022<br>Actual                                 | FY 2023<br>Budget | FY 2023<br>Forecast                 | FY 2024<br>Budget           |  |
| • 100% of all new Subdivision Plats & Rewithin 60 days of recording   | zone Petitions   | /Ordinances n  | napped  | 100  | 100               | 100                                 | 100                         |  |
| • 100% of the reviews completed within t  | heir establishe  | ed timelines   |   | 100  | 100               | 100                                 | 100                         |  |
| • 100% of all changes to the GIS/911 Ad the data files within 3 business days   | dressing datab   | pase will be up  | dating  | 100  | 100               | 100                                 | 100                         |  |
|   |  |  | FY 2023   | FY 2024  | FY 2024           |                                     | FY 2024                     |  |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted   | Forecast  | Current  | Expanded          | Adopted                             | Change                      |  |
| Program Budgetary Cost Summary Personal Services  |  |  |   |  |                   | 452,300                             | (16.7)%                     |  |
| Personal Services Operating Expense   | 466,449<br>57,126  | 542,800<br>66,700  | 469,900<br>58,500                               | Current  |                   |                                     | (16.7)%<br>13.6%            |  |
| Personal Services Operating Expense  Net Operating Budget   | Actual<br>466,449<br>57,126<br><b>523,574</b>  | 542,800<br>66,700<br><b>609,500</b>  | Forecast<br>469,900<br>58,500<br><b>528,400</b> | Current<br>452,300<br>75,800<br><b>528,100</b> |                   | 452,300<br>75,800<br><b>528,100</b> | (16.7)%<br>13.6%<br>(13.4)% |  |
| Personal Services Operating Expense   | 466,449<br>57,126  | 542,800<br>66,700  | 469,900<br>58,500                               | <b>Current</b><br>452,300<br>75,800            |                   | 452,300<br>75,800                   | (16.7)%<br>13.6%            |  |

### **Growth Management Community Development Department**

# Administration Addressing and GIS (113/1013)

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency    | 15,944         | -                  | _                   | _                  | _                   |                    | na                |
| Net Cost Community Development | 507,630        | 609,500            | 528,400             | 528,100            | -                   | 528,100            | (13.4)%           |
| Total Funding                  | 523,574        | 609,500            | 528,400             | 528,100            |                     | 528,100            | (13.4)%           |

#### Forecast FY 2023:

Personal Services are forecast to be lower due to the midyear transfer of one (1) position to Planning & Regulatory Administration (113/1013) and employee vacancies.

Operating Expenses are forecast to be lower due to computer software expenses being less than anticipated.

#### Current FY 2024:

Personal Services are budgeted to be lower due to the transfer of one (1) position to Planning & Regulatory Administration (113/1013).

Operating Expenses are budgeted to be higher due to scheduled computer replacements.

## **Growth Management Community Development Department**

### **Planning**

| Division Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded     | FY 2024<br>Adopted  | FY 2024<br>Change  |
|---|---|--|--|---|-------------------------|---|--|
| Personal Services   | 2,297,961   | 2,894,300  | 2,260,100  | 3,555,700   | -                       | 3,555,700   | 22.9%  |
| Operating Expense   | 1,295,121   | 2,941,400  | 3,200,700  | 3,477,200   | 530,500                 | 4,007,700   | 36.3%  |
| Capital Outlay  | -   | 8,000  | 8,000  | -   | =                       | -   | (100.0)%   |
| Net Operating Budget  | 3,593,082   | 5,843,700  | 5,468,800  | 7,032,900   | 530,500                 | 7,563,400   | 29.4%  |
| Total Budget  | 3,593,082   | 5,843,700  | 5,468,800  | 7,032,900   | 530,500                 | 7,563,400   | 29.4%  |
| Appropriations by Program   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded     | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Community Planning & Resiliency (001/0001)  | -   | -  | -  | 826,200   | 470,500                 | 1,296,700   | na   |
| General Planning Services (111/1011)  | 1,820,971   | 1,992,900  | 1,834,500  | 2,215,600   | -                       | 2,215,600   | 11.2%  |
| Land Use Hearing Officer (131/1014)   | 157,442   | 315,500  | 141,700  | 315,500   | =                       | 315,500   | 0.0%   |
| Zoning & Land Development Review (111/1011)   | 89,904  | 115,100  | 116,600  | 116,600   | 60,000                  | 176,600   | 53.4%  |
| Zoning & Land Development Review (131/1014)   | 1,524,765   | 3,420,200  | 3,376,000  | 3,559,000   | -                       | 3,559,000   | 4.1%   |
| Total Net Budget  | 3,593,082   | 5,843,700  | 5,468,800  | 7,032,900   | 530,500                 | 7,563,400   | 29.4%  |
| Total Transfers and Reserves  | -   | -  | -  | -   | -                       | -   | na   |
| Total Budget  | 3,593,082   | 5,843,700  | 5,468,800  | 7,032,900   | 530,500                 | 7,563,400   | 29.4%  |
|   |   |  |  |   |                         |   |  |
|   |   |  |  |   |                         |   |  |
| Division Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded     | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Division Funding Sources  Licenses & Permits  | Actual  | Adopted  | Forecast   | Current   |                         | Adopted   | Change   |
|   |   |  |  |   |                         |   |  |
| Licenses & Permits  | 1,201,697   | Adopted  | Forecast   | Current   |                         | Adopted   | (0.4)%   |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency  | 1,201,697<br>5,657  | 1,093,000  | 1,132,900  | 1,089,000   |                         | 1,089,000   | Change<br>(0.4)%<br>na   |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services   | 1,201,697<br>5,657<br>2,985,969   | 1,093,000  | 1,132,900  | 1,089,000   |                         | 1,089,000   | (0.4)%<br>na<br>(16.3)%  |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues  | 1,201,697<br>5,657<br>2,985,969   | 1,093,000  | 1,132,900  | 1,089,000<br>-<br>2,111,600   | Expanded                | Adopted  1,089,000 - 2,111,600  | (0.4)%<br>na<br>(16.3)%<br>na  |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund  | 1,201,697<br>5,657<br>2,985,969<br>71   | Adopted<br>1,093,000<br>-<br>2,523,000   | 1,132,900<br>-<br>2,123,100  | 1,089,000<br>-<br>2,111,600<br>-<br>826,200   | Expanded                | Adopted  1,089,000 - 2,111,600 - 1,296,700  | (0.4)%<br>na<br>(16.3)%<br>na<br>na  |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund   | Actual 1,201,697 5,657 2,985,969 71 - 1,883,715   | Adopted  1,093,000 - 2,523,000 - 2,086,000   | 1,132,900<br>-<br>2,123,100<br>-<br>1,926,400  | Current  1,089,000 - 2,111,600 - 826,200 2,310,200  | Expanded                | Adopted  1,089,000  - 2,111,600  - 1,296,700 2,370,200  | (0.4)%<br>na<br>(16.3)%<br>na<br>na<br>13.6%   |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services  | Actual  1,201,697 5,657 2,985,969 71 - 1,883,715 (2,484,027)  | Adopted  1,093,000 - 2,523,000 - 2,086,000 141,700   | 1,132,900<br>-<br>2,123,100<br>-<br>1,926,400<br>286,400                                     | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  | Expanded 470,500 60,000 | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  | Change<br>(0.4)%<br>na<br>(16.3)%<br>na<br>na<br>13.6%<br>391.1%                       |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services Total Funding  | Actual 1,201,697 5,657 2,985,969 71 - 1,883,715 (2,484,027) 3,593,082                                 | Adopted  1,093,000  2,523,000  2,086,000  141,700  5,843,700                                     | 1,132,900<br>-<br>2,123,100<br>-<br>1,926,400<br>286,400<br>5,468,800<br>FY 2023             | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  7,032,900                                   | Expanded                | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  7,563,400  FY 2024                          | Change (0.4)% na (16.3)% na na 13.6% 391.1% 29.4%                                      |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services Total Funding  Division Position Summary   | Actual  1,201,697 5,657 2,985,969 71 - 1,883,715 (2,484,027) 3,593,082  2022 Actual                   | Adopted  1,093,000  2,523,000  2,086,000  141,700  5,843,700  FY 2023 Adopted                    | 1,132,900<br>2,123,100<br>1,926,400<br>286,400<br>5,468,800<br>FY 2023<br>Forecast           | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  7,032,900  FY 2024 Current                  | Expanded                | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  7,563,400  FY 2024 Adopted                  | Change (0.4)% na (16.3)% na na 13.6% 391.1% 29.4%  FY 2024 Change                      |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services  Total Funding  Division Position Summary General Planning Services (111/1011) Community Planning & Resiliency   | Actual  1,201,697 5,657 2,985,969 71 - 1,883,715 (2,484,027) 3,593,082  2022 Actual                   | Adopted  1,093,000  2,523,000  2,086,000  141,700  5,843,700  FY 2023 Adopted                    | 1,132,900<br>2,123,100<br>1,926,400<br>286,400<br>5,468,800<br>FY 2023<br>Forecast           | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  7,032,900  FY 2024 Current  8.00            | Expanded                | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  7,563,400  FY 2024 Adopted  8.00            | Change (0.4)% na (16.3)% na na 13.6% 391.1% 29.4%  FY 2024 Change (11.1)%              |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services Total Funding  Division Position Summary General Planning Services (111/1011) Community Planning & Resiliency (001/0001) Zoning & Land Development Review (111/1011) Zoning & Land Development Review              | Actual  1,201,697 5,657 2,985,969 71 1,883,715 (2,484,027) 3,593,082  2022 Actual 9.00                | Adopted  1,093,000  2,523,000  2,086,000  141,700  5,843,700  FY 2023 Adopted  9.00              | 1,132,900 2,123,100 1,926,400 286,400 5,468,800  FY 2023 Forecast 12.00                      | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  7,032,900  FY 2024 Current  8.00 4.00       | Expanded                | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  7,563,400  FY 2024 Adopted  8.00 4.00       | Change (0.4)% na (16.3)% na na 13.6% 391.1% 29.4%  FY 2024 Change (11.1)% na           |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services  Total Funding  Division Position Summary  General Planning Services (111/1011) Community Planning & Resiliency (001/0001) Zoning & Land Development Review (111/1011)   | Actual  1,201,697 5,657 2,985,969 71 1,883,715 (2,484,027) 3,593,082  2022 Actual 9.00 - 1.00         | Adopted  1,093,000  2,523,000  2,086,000  141,700  5,843,700  FY 2023 Adopted  9.00  1.00        | Forecast  1,132,900 - 2,123,100 - 1,926,400 286,400 5,468,800  FY 2023 Forecast 12.00 - 1.00 | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  7,032,900  FY 2024 Current  8.00 4.00  1.00 | Expanded                | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  7,563,400  FY 2024 Adopted  8.00 4.00  1.00 | Change (0.4)% na (16.3)% na na 13.6% 391.1% 29.4%  FY 2024 Change (11.1)% na 0.0%      |
| Licenses & Permits FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Net Cost General Fund Net Cost Unincorp General Fund Net Cost Planning Services  Total Funding  Division Position Summary  General Planning Services (111/1011) Community Planning & Resiliency (001/0001) Zoning & Land Development Review (111/1011) Zoning & Land Development Review (131/1014) | Actual  1,201,697 5,657 2,985,969 71 - 1,883,715 (2,484,027) 3,593,082  2022 Actual 9.00 - 1.00 10.00 | Adopted  1,093,000  2,523,000  2,086,000  141,700  5,843,700  FY 2023 Adopted  9.00  1.00  11.00 | Forecast  1,132,900 - 2,123,100 - 1,926,400 286,400 5,468,800  FY 2023 Forecast 12.00 - 1.00 | Current  1,089,000  2,111,600  826,200 2,310,200 695,900  7,032,900  FY 2024 Current  8.00 4.00  1.00 | Expanded                | Adopted  1,089,000  2,111,600  1,296,700 2,370,200 695,900  7,563,400  FY 2024 Adopted  8.00 4.00  1.00 | Change (0.4)% na (16.3)% na na 13.6% 391.1% 29.4%  FY 2024 Change (11.1)% na 0.0% 0.0% |

### **Growth Management Community Development Department**

# Planning General Planning Services (111/1011)

#### **Mission Statement**

It is this section's responsibility to perform comprehensive community-specific long range planning functions and activities for Collier County consistent with State and Board of County Commissioners planning initiatives, as outlined in the County's Growth Management Plan (GMP), and as mandated by pertinent Florida Statutes and the Florida Administrative Code (F.A.C.); provide planning technical assistance and interpret the GMP for various agencies, divisions and organizations within County government and the community; as well as basic planning support for general public questions, limited plan review, and assistance to the Building Division and Zoning Section.

| Division administration for the Planning & Zoning Division (LDS) including the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.  Growth Mgmt. Plan (GMP) Preparation & Updates - QP, CD, IAM, RG  Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).  Special Planning Projects and Studies - QP, CD, IAM, RG  Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community sucies, initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic | Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---|----------------------|-------------------|---------------------|---------------------|
| the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisory Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS; includes fixed operating expenses for the LDS.  Growth Mgmt. Plan (GMP) Preparation & Updates - QP, CD, IAM, RG  Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP of Roy So, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).  Special Planning Projects and Studies - QP, CD, IAM, RG  Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic   | Divisional Administration/Overhead - QP, CD, IAM, RG  | 2.00                 | 1,122,200         | 12,500              | 1,109,700           |
| Monitoring, update, implementation, interpretation and amendment of the goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).  Special Planning Projects and Studies - QP, CD, IAM, RG  Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic  | the Comprehensive Planning Manager and Zoning Manager; provides staff liaison to the Planning Commission, Development Services Advisor Committee, the Historic and Archaeological Board and the Board of County Commissioners. Provides for general clerical, secretarial and technical support; office management for the sections within the LDS;   |                      |                   |                     |                     |
| goals, objectives, policies and programs of the GMP. Prepare the Annual Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) to implement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required, implementing regulations for the GMP Ord. 89-05, as amended. Required by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County Public Schools (CCPS).  Special Planning Projects and Studies - QP, CD, IAM, RG  Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic  | Growth Mgmt. Plan (GMP) Preparation & Updates - QP, CD, IAM, RG   | 3.00                 | 384,600           | -                   | 384,600             |
| Prepare consistency with the GMP goals objectives and policies reviews for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic  | goals, objectives, policies and programs of the GMP. Prepare the Annua Update and Inventory Report on the Public Facilities (AUIR). Mandated by Rule 9J-5, F.A.C. Ensure consistency between the regulatory policies of the various Elements of the GMP are internally consistent and consistent with State Statutes. Prepare Land Development Code (LDC) timplement amendments to the GMP and provide interpretation of the LDC relative to the GMP goals, objective, policies and programs required implementing regulations for the GMP Ord. 89-05, as amended. Require by Chapters 163.3194 and 163.3201, F.S. Maintain liaison with Dept of Economic Opportunity, respond to BCC and County Attorney directed studies and analysis. Provide staffing and support for implementation of the Inter-Local Agreement with the Collier County | il<br>to<br>d,       |                   |                     |                     |
| for all petitions for conditional use (CU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies, surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic   | Special Planning Projects and Studies - QP, CD, IAM, RG   | 3.00                 | 708,800           | 9,500               | 699,300             |
| Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the Collier County TDR Registry.   | for all petitions for conditional use (ČU), straight rezones and Planned Unit Developments (PUD). Conduct community specific planning studies surveys and improvement plans in response to community based initiatives and periodic Board direction. Process, review and prepare recommendations to the BCC on applications to establish Community Development District (CDD). Prepare and maintain current demographic and annual population projections based on the adopted GMP Methodology; Implementation of the Rural Fringe Mixed Use District, management and administration of the Sending and Receiving designated lands; and the Transfer of Development Rights (TDR) program including the issuance of TDR Credit Certificates. Maintain the  | ,                    |                   |                     |                     |
| Current Level of Service Budget 8.00 2,215,600 22,000 2,   | Current Level of Service Budget   | 8.00                 | 2.215.600         | 22.000              | 2,193,600           |

### **Growth Management Community Development Department**

## Planning General Planning Services (111/1011)

| Program Performa   | Program Performance Measures 2022 FY 2023 FY 2023 Actual Budget Forecast |                    |                     |                    |                     | FY 2024<br>Budget  |                   |
|--|--|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| 90% of Comprehensive Planning reviewestablished target dates | ws will be com   | pleted within      |                     | 85                 | 85                  | 85                 | 85                |
| Program Budgetary Cost Summary                               | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Personal Services  | 1,169,128  | 1,315,400          | 1,087,700           | 1,202,800          | -                   | 1,202,800          | (8.6)%            |
| Operating Expense  | 651,843  | 677,500            | 746,800             | 1,012,800          | -                   | 1,012,800          | 49.5%             |
| Net Operating Budget   | 1,820,971  | 1,992,900          | 1,834,500           | 2,215,600          | -                   | 2,215,600          | 11.2%             |
| Total Budget   | 1,820,971  | 1,992,900          | 1,834,500           | 2,215,600          | -                   | 2,215,600          | 11.2%             |
| Total FTE  | 9.00   | 9.00               | 12.00               | 8.00               | -                   | 8.00               | (11.1)%           |
| Program Funding Sources                                      | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Licenses & Permits   | 19,250   | 17,000             | 17,000              | 17,000             | _                   | 17,000             | 0.0%              |
| FEMA - Fed Emerg Mgt Agency                                  | 1,940  | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services   | 5,900  | 5,000              | 7,700               | 5,000              | -                   | 5,000              | 0.0%              |
| Miscellaneous Revenues                                       | 71   | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Unincorp General Fund                               | 1,793,811  | 1,970,900          | 1,809,800           | 2,193,600          | -                   | 2,193,600          | 11.3%             |
| Total Funding  | 1,820,971  | 1,992,900          | 1,834,500           | 2,215,600          |                     | 2,215,600          | 11.2%             |

#### Forecast FY 2023:

Personal Services are forecast to be lower than the adopted FY 2023 budget due to a number of vacancies throughout the year. Organizational changes during the year include the transfer in of one (1) position from the Land Use Hearing Officer (131/1014), one (1) from the Library (001/0001), and one (1) from Building Review & Permitting (113/1013).

Operating Expenses are forecast to be higher than the adopted FY 2023 budget due to an increase in professional services used to complete planning projects and studies.

Revenue forecast remains consistent with the FY 2023 budget for the collection of fees for Stewardship Receiving Area (SRA) and Financial Impact Analysis Model (FIAM) reviews.

#### Current FY 2024:

Personal Services are budgeted to be lower than the adopted FY 2023 budget due to the transfer of four (4) positions from General Planning Services (111/1011) to Community Planning & Resiliency (111/1011). The positions are Division Director - Community Planning and Resiliency, Manager – Engineering, Planner III, and Site Plans Reviewer III.

Operating Expenses are budgeted to be higher due to professional services used to complete planning projects and studies.

#### Revenues:

Revenue is projected to remain consistent in FY 2024 for the collection of fees for Stewardship Receiving Area (SRA) and Financial Impact Analysis Model (FIAM) reviews.

### **Growth Management Community Development Department**

# Planning Community Planning & Resiliency (001/0001)

#### **Mission Statement**

The Community Planning & Resiliency Division's mission is to lead Collier County to a resilient and environmentally sustainable future by identifying vulnerabilities, coordinating stakeholders and facilitating innovative solutions. The Community Planning & Resiliency Division works to ensure that Collier County remains a great place to live, work, and play while addressing the physical and economic challenges of balancing community growth and a changing environment.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Community Planning & Resiliency - QP, CD, IAM, RG   | 4.00                 | 826,200           | -                   | 826,200             |
| The Community Planning & Resiliency Division performs technical stud relating to the various needs of neighborhoods and larger unique geographic designations throughout the County. The Division oversees and contributes to the development needs of the community through capital needs planning, level of service analysis, special studies, neighborhood, and business community interactions to make recommendations on amendments to the Collier County Growth Management Plan (GMP), Land Development Code (LDC), and policies of the County to the Board of County Commissioners based upon the results of the various studies and Community planning efforts. |                      |                   |                     |                     |
| Current Level of Service Budget   | 4.00                 | 826,200           | -                   | 826,200             |

### **Growth Management Community Development Department**

# Planning Community Planning & Resiliency (001/0001)

|  | FY 2024   | FY 2024 | FY 2024  | FY 2024  |
|--|-----------|---------|----------|----------|
| Program Enhancements                                     | Total FTE | Budget  | Revenues | Net Cost |
| Operational Expenses for Community Planning & Resiliency |           | 470 500 |          | 470 500  |

Repetitive Loss Area Analysis - A repetitive loss area analysis (RLAA) is a mitigation plan for areas that have or are expected to experience repeated losses from flooding. During this analysis, detailed building information is collected through field visits to develop an understanding of the exact causes of repetitive flood damage at those sites. This study is a prerequisite for the County to maintain its Class 5 rating.

Floodplain Management Plan Update - The Floodplain Management Plan promotes awareness of the floodplain, assesses flooding issues and sets goals to make the community more resistant to flooding. Required by the CRS program to be updated every 5 years.

FDEP Resilient Florida Comprehensive Vulnerability Assessment - The County is working directly with FDEP and WSP consultants to develop a vulnerability assessment. This vulnerability assessment takes into consideration all of the natural perils that pose a threat to local infrastructure, private, commercial, and public properties. The vulnerability assessment is required as a prerequisite for the County to receive further grant funding for resilience studies from FDEP.

Floodproofing Study - Over the coming years or decades, most buildings in the coastal areas will need to be substantially rehabilitated/reconstructed to provide necessary resiliency to rising waters and more frequent storms. Often it is not feasible to elevate buildings and structures as mitigation action. In order to reduce damages and financial losses, we would like to study the impact or benefits of exploration into potential solutions, including but not limited to raised structures and utilities, floodproofing, and building retrofitting/ adaptation to differentiate between cyclical and storm surge events anticipating much larger quantities of water than expected under FEMA's current Base Flood Elevation (BFE). Since implementing the National Flood Insurance Program (NFIP), FEMA has released publications about retrofitting and floodproofing. Staff would like to expand the information provided to FEMA to create a design aid locally focused. Wet Floodproofing Measures, including elevating building utilities, floodproofing building utilities, and using flood damage-resistant materials, can moderately reduce flood risk and damage to utilities, floors, walls, and other areas subject to flooding. Dry Floodproofing Measures can significantly reduce flood risk in areas subject to flooding. A primary goal of this project is to understand better and effectively communicate the relationship between resiliency practices and building preservation.

| Expanded Services Budget |      | 470,500   | <br>470,500   |
|--------------------------|------|-----------|---------------|
| Total Adopted Budget     | 4.00 | 1,296,700 | <br>1,296,700 |

### **Growth Management Community Development Department**

# Planning Community Planning & Resiliency (001/0001)

| Program Perform   | Program Performance Measures |                    |                     |                    |                     |                    | FY 2024<br>Budget |
|---|------------------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| •100% Community Rating System annu-<br>compliance maintaining the County's Cl |                              | n progress rep     | oort                |                    |                     |                    | 100               |
| •100% Community Rating System trienr compliance maintaining the County's Cl.  |                              |                    |                     |                    | 100                 |                    |                   |
| Program Budgetary Cost Summary  | 2022<br>Actual               | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Personal Services   | -                            | -                  | -                   | 826,200            | _                   | 826,200            | na                |
| Operating Expense   | -                            | -                  | -                   | -                  | 470,500             | 470,500            | na                |
| Net Operating Budget  | -                            | -                  | -                   | 826,200            | 470,500             | 1,296,700          | na                |
| Total Budget  | -                            | -                  | -                   | 826,200            | 470,500             | 1,296,700          | na                |
| Total FTE   |                              |                    |                     | 4.00               |                     | 4.00               | na                |
| Program Funding Sources   | 2022<br>Actual               | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund   | -                            | _                  | -                   | 826,200            | 470,500             | 1,296,700          | na                |
| Total Funding   | _                            | -                  | -                   | 826,200            | 470,500             | 1,296,700          | na                |

#### Forecast FY 2023:

This is a new division. There were no Personal Services or Operating Expenses in FY 2023.

#### Current FY 2024:

Personal Services are budgeted for four (4) positions moving from General Planning Services (111/1011) to Community Planning & Resiliency (001/0001). These positions are Division Director – Community Planning and Resiliency, Manager – Engineering, Planner III, and Site Plans Reviewer III.

Operating Expenses are budgeted in professional services and will be used to complete planning projects and studies, including the Board-directed Army Corps of Engineers program.

### **Growth Management Community Development Department**

### Planning

**Zoning & Land Development Review (111/1011)** 

#### **Mission Statement**

The purpose of this section is to provide accurate, expeditious, and courteous service to the general public regarding land planning issues and general questions, issuance of various plan approvals and permits, and assistance to the Growth Management Department (GMD) Business Center. This section also provides the necessary oversight to amendments to the Land Development Code (LDC) to ensure compliance with State Statutes and the Florida Comprehensive Planning Regulations and to protect the welfare of the general public and the resources of Collier County.

| Program Sum   | mary   |   |  | FY 2024<br>otal FTE |                    | Y 2024<br>Budget I      | FY 2024<br>Revenues       | FY 2024<br>Net Cost     |
|---|--|---|--|---------------------|--------------------|-------------------------|---------------------------|-------------------------|
| Plan Review and Petition Processing   | - QP, CD, RG   | i   |  | 1.00                | •                  | 116,600                 | -                         | 116,600                 |
| Coordinate and process site plan rev processing of administrative variance use permits not processed in the Bus review plats; support in processing la additional support and backup for Cu Business Center; assist Building Divi Building Permits; Implementation of t processing amendments as directed | es, zoning cer<br>siness Center<br>and developm<br>stomer Servic<br>sion in review<br>he Land Deve | tificates and te Review site pent petitions; poe Counter at to of Commercia | mporary<br>plans;<br>provide<br>he<br>al |                     |                    |                         |                           |                         |
|   | Current Lev  | el of Service B   | udget                                    | 1.00                | 1                  | 116,600                 | -                         | 116,600                 |
|   |  |   |  | FY 2024             |                    | Y 2024                  | FY 2024                   | FY 2024                 |
| Program Enhand  | ements   |   | <u>T</u>                                 | otal FTE            |                    | Budget I                | Revenues                  | Net Cost                |
| Board Directed Projects   |  |   |  | -                   |                    | 60,000                  | -                         | 60,000                  |
|   | Expand   | led Services B  | udget                                    |                     |                    | 60,000                  |                           | 60,000                  |
|   | Т  | otal Adopted E  | Budget                                   | 1.00                |                    | 176,600                 | -                         | 176,600                 |
| Program Performate 90% of Planning reviews will be complete   |  |   | dates                                    | 202<br>Actu         |                    | FY 2023<br>Budget<br>85 | FY 2023<br>Forecast<br>85 | FY 2024<br>Budget<br>85 |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted  | FY 202<br>Forecas                        |                     | 2024<br>irrent     | FY 2024<br>Expanded     | FY 2024<br>Adopted        | FY 2024<br>Change       |
| Personal Services   | 86,533   | 99,000  | 99,00                                    | 0 10                | 6,400              | -                       | 106,400                   | 7.5%                    |
| Operating Expense   | 3,371  | 8,100   | 9,60                                     |                     | 0,200              | 60,000                  | 70,200                    | 766.7%                  |
| Capital Outlay  | -  | 8,000   | 8,00                                     |                     | -<br><del></del> - | -                       | -                         | (100.0)%                |
| Net Operating Budget Total Budget   | 89,904<br>89,904   | 115,100<br>115,100  | 116,60<br>116,60                         |                     | 6,600<br>6,600     | 60,000<br>60,000        | 176,600<br>176,600        | 53.4%<br>53.4%          |
|   |  |   |  |                     | <u> </u>           |                         |                           |                         |
| Total FTE   | 1.00   | 1.00  | 1.00                                     | <u>'</u>            | 1.00               | <u> </u>                | 1.00                      | 0.0%                    |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted  | FY 202<br>Forecas                        |                     | 2024<br>irrent     | FY 2024<br>Expanded     | FY 2024<br>Adopted        | FY 2024<br>Change       |
| Net Cost Unincorp General Fund  | 89,904   | 115,100   | 116,60                                   | 0 11                | 6,600              | 60,000                  | 176,600                   | 53.4%                   |
| Total Funding   | 89,904   | 115,100   | 116,60                                   |                     | 6,600              | 60,000                  | 176,600                   | 53.4%                   |

### **Growth Management Community Development Department**

# Planning Zoning & Land Development Review (111/1011)

Forecast FY 2023:

Personal Services and Operating Expenses are forecast to remain consistent with the adopted FY 2023 budget.

Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted higher due to an increase in other contractual services.

### **Growth Management Community Development Department**

### **Planning**

**Zoning & Land Development Review (131/1014)** 

#### **Mission Statement**

The mission of this section is to review and provide recommendations for all land use petitions such as rezones, PUDs and conditional uses consistent with the Land Development Code (LDC) and Growth Management Plan (GMP) and as required by Chapter 163, Part II, Florida Statutes, and to ensure proper public input through the BCC, the Collier County Planning Commission (CCPC) and other BCC-appointed advisory committees.

| Program St   | ummary                              |                                     | _                   | Y 2024<br>al FTE | -        | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-------------------------------------|-------------------------------------|---------------------|------------------|----------|---------------------|---------------------|---------------------|
| Divisional Administration/Overhead   | I - CD, RG                          |                                     |                     | 1.00             | 2,0      | 93,300              | 20,000              | 2,073,300           |
| Oversee all divisional functions, in service standards and operational Land Development Review.  | cluding personr<br>functions for th | nel matters, cur<br>e Division of Z | stomer<br>oning and |                  |          |                     |                     |                     |
| Zoning Petitions Review and Proce  | ssing - QP, CD                      | , RG                                |                     | 9.00             | 1,3      | 351,500             | 604,100             | 747,400             |
| Review and recommendations for rezone petitions such as Conditional Uses, PUDs, Rezones and other petitions that require a public hearing process through the CCPC and other Board adopted advisory committees to include as applicable the Environmental Advisory Council and Historic and Archaeological Advisory Board. Provide final recommendations to the BCC after the public hearing process; ensure public meetings are properly conducted and legal advertising is completed. Coordinate comments of various review sections for incorporation into the final recommendations. |                                     |                                     |                     |                  |          |                     |                     |                     |
| Site Plan Review - QP, CD  |                                     |                                     |                     |                  |          | 114,200             | 2,554,500           | -2,440,300          |
| Review site plans; review plats; su petitions; provide additional suppo Counter at the Business Center; a Commercial Building Permits; Imp Code.   | rt and backup for ssist Building D  | or Čustomer S<br>ivision in revie   | ervice<br>w of      |                  |          |                     |                     |                     |
|  | Current Lev                         | vel of Service E                    | Budget              | 11.00            | 3,       | 559,000             | 3,178,600           | 380,400             |
| Program Perforn  | nance Measure                       | es                                  |                     | 2022<br>Actua    | _        | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| • 90% of Planning reviews will be comp   | leted within est                    | tablished targe                     | t dates             | 90               | <u> </u> | 90                  | 90                  | 90                  |
| Program Budgetary Cost Summary   | 2022<br>Actual                      | FY 2023<br>Adopted                  | FY 2023<br>Forecast | FY 2<br>Cur      |          | FY 2024<br>Expanded |                     |                     |
| Personal Services  | 1,027,401                           | 1,329,500                           | 1,063,100           | 1,420,           |          |                     | - 1,420,300         |                     |
| Operating Expense  | 497,364                             | 2,090,700                           | 2,312,900           | 2,138,           |          |                     | - 2,138,700         |                     |
| Net Operating Budget   | 1,524,765                           | 3,420,200                           | 3,376,000           | 3,559,           |          |                     | 3,559,000           |                     |
| Total Budget   | 1,524,765                           | 3,420,200                           | 3,376,000           | 3,559,           |          |                     | 3,559,000           | :====               |
| Total FTE =  | 10.00                               | 11.00                               | 11.00               | 11               | .00      |                     | 11.00               | 0.0%                |

### **Growth Management Community Development Department**

## Planning Zoning & Land Development Review (131/1014)

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits          | 1,182,447      | 1,076,000          | 1,115,900           | 1,072,000          | -                   | 1,072,000          | (0.4)%            |
| FEMA - Fed Emerg Mgt Agency | 3,717          | -                  | -                   | -                  | -                   | =                  | na                |
| Charges For Services        | 2,980,069      | 2,518,000          | 2,115,400           | 2,106,600          | -                   | 2,106,600          | (16.3)%           |
| Net Cost Planning Services  | (2,641,468)    | (173,800)          | 144,700             | 380,400            | -                   | 380,400            | (318.9)%          |
| Total Funding <sup>—</sup>  | 1,524,765      | 3,420,200          | 3,376,000           | 3,559,000          | -                   | 3,559,000          | 4.1%              |

#### Forecast FY 2023:

Personal Services are forecast to be lower due to employee vacancies.

Operating Expenses are forecast to be higher due to an anticipated increase in consulting services.

Revenue is forecast to be lower in FY 2023 due to the removal of Development of Regional Impact (DRI) review fees approved at the April 11, 2023, BCC Meeting and lower than anticipated conceptual development plan approval fees.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher due to increases in consulting services costs.

#### Revenues:

Revenue budgeted to be lower in FY 2024 due to the removal of Development of Regional Impact (DRI) review fees approved at the April 11, 2023, BCC Meeting and lower than anticipated conceptual development plan approval fees.

### **Growth Management Community Development Department**

## Planning Land Use Hearing Officer (131/1014)

#### **Mission Statement**

The Office of the Hearing Examiner will carry out the policy direction of the Board of County Commissioners (Board) related to growth management and land development through implementation of the Growth Management Plan's (GMP) goals, policies, and objectives specifically through hearing and issuing decisions and recommendations for local land use and zoning petitions consistent with the Land Development Code (LDC).

| Program Sui   | mmary  |  | FY 2<br>Total   |                    | Y 2024<br>Budget F  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|--|--|---|--------------------|---------------------|---------------------|---------------------|
| Land Use Hearing Officer - QP, CD, I  | AM, RG   |  |   | - 3                | 315,500             | -                   | 315,500             |
| This section provides issuance of visuch as Appeals of Type III Decision Uses, Boat Lift Canopies and Boat analysis of proposed GMP and LDC various site planning deviations; revireports and public testimony relating conducts public hearings and render and cooperates with various state a divisions and departments and the | ns, Variances, Facility Extens camendments views, consider g to zoning and switten deciral age | Minor Conditions, review and and analyzed land use petisions; and cooncies, other Be | onal<br>nd<br>nalysis of<br>s staff<br>tions,<br>rdinates |                    |                     |                     |                     |
| ·   | Current Lev  | el of Service E  | Budget  |                    | 315,500             |                     | 315,500             |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                       | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Personal Services   | 14,899   | 150,400  | 10,300  | -                  | -                   | -                   | (100.0)%            |
| Operating Expense   | 142,543  | 165,100  | 131,400   | 315,500            | -                   | 315,500             | 91.1%               |
| Net Operating Budget  | 157,442  | 315,500  | 141,700   | 315,500            |                     | 315,500             | 0.0%                |
| Total Budget  | 157,442  | 315,500  | 141,700   | 315,500            | -                   | 315,500             | 0.0%                |
| Total FTE =   | 1.00   | 1.00   |   |                    |                     |                     | (100.0)%            |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                       | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Net Cost Planning Services  | 157,442  | 315,500  | 141,700   | 315,500            |                     | 315,500             | 0.00/               |
| <del>-</del>  |  |  |   |                    |                     |                     | 0.0%                |
| Total Funding   | 157,442  | 315,500  | 141,700   | 315,500            | -                   | 315,500             | 0.0%                |

### **Growth Management Community Development Department**

# Planning Land Use Hearing Officer (131/1014)

#### Notes:

The Chief Hearing Examiner contract was approved by the Board on May 28, 2013.

The Hearing Examiner position was switched from employing a full-time County employee Hearing Examiner to a contracted vendor Hearing Examiner beginning July 14, 2021.

#### Forecast FY 2023:

Personal Services are forecast to be lower due to a midyear transfer of one (1) FTE to General Planning Services (111/1011).

Operating Expenses are forecast to be lower than the FY 2023 adopted budget due to a decrease in legal advertising costs.

#### Current FY 2024:

Personal Services are budgeted lower than the FY 2023 adopted budget due to the transfer of one (1) FTE to General Planning Services (111/1011).

Operating Expenses are budgeted to be higher due to increases in other contractual services.

## **Growth Management Community Development Department**

### Regulation

| Division Budgetary Cost Summary                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                                    | 20,701,923     | 24,901,300         | 22,453,600          | 26,268,500         | -                   | 26,268,500         | 5.5%              |
| Operating Expense                                    | 4,872,972      | 6,615,200          | 6,141,200           | 7,234,000          | -                   | 7,234,000          | 9.4%              |
| Indirect Cost Reimburs                               | 17,300         | 19,600             | 19,600              | 13,500             | -                   | 13,500             | (31.1)%           |
| Capital Outlay                                       | -              | 25,000             | 136,000             | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget                                 | 25,592,195     | 31,561,100         | 28,750,400          | 33,516,000         |                     | 33,516,000         | 6.2%              |
| Trans to 506 IT Capital                              | -              | 8,600              | 8,600               | 10,200             | -                   | 10,200             | 18.6%             |
| Reserve for Contingencies                            | -              | 16,500             | -                   | 20,000             | -                   | 20,000             | 21.2%             |
| Reserve for Capital                                  | -              | 889,000            | -                   | 915,200            | -                   | 915,200            | 2.9%              |
| Reserve for Cash Flow                                | -              | 31,300             | -                   | 34,700             | -                   | 34,700             | 10.9%             |
| Reserve for Attrition                                | -              | (5,300)            | -                   | (5,300)            | -                   | (5,300)            | 0.0%              |
| Total Budget   | 25,592,195     | 32,501,200         | 28,759,000          | 34,490,800         | -                   | 34,490,800         | 6.1%              |
| •  |                | :=                 |                     |                    | <del></del> -       |                    |                   |
|  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Appropriations by Program                            | Actual         | Adopted            | Forecast            | Current            | <u>Expanded</u>     | Adopted            | Change            |
| Building Review & Permitting (113/1013)              | 14,730,489     | 17,397,300         | 15,290,600          | 18,099,700         | -                   | 18,099,700         | 4.0%              |
| Business Franchise Administration Element (111/1011) | 223,057        | 301,900            | 339,500             | 903,700            | -                   | 903,700            | 199.3%            |
| Code Enforcement (111/1011)                          | 4,434,367      | 5,382,900          | 5,376,600           | 5,555,500          | -                   | 5,555,500          | 3.2%              |
| Engineering Services (131/1014)                      | 3,902,442      | 5,483,400          | 5,045,400           | 5,768,800          | -                   | 5,768,800          | 5.2%              |
| Environmental Services (111/1011)                    | 177,786        | 258,900            | 259,000             | 269,900            | -                   | 269,900            | 4.2%              |
| Planning / Environmental Services (131/1014)         | 1,452,887      | 1,910,000          | 1,696,900           | 2,050,200          | -                   | 2,050,200          | 7.3%              |
| Right-of-way Permit & Inspections (131/1014)         | 389,951        | 437,300            | 431,100             | 462,300            | -                   | 462,300            | 5.7%              |
| Utility Regulations Fund (669/1059)                  | 281,216        | 389,400            | 311,300             | 405,900            |                     | 405,900            | 4.2%              |
| Total Net Budget                                     | 25,592,195     | 31,561,100         | 28,750,400          | 33,516,000         | -                   | 33,516,000         | 6.2%              |
| Total Transfers and Reserves                         | -              | 940,100            | 8,600               | 974,800            | -                   | 974,800            | 3.7%              |
| Total Budget   | 25,592,195     | 32,501,200         | 28,759,000          | 34,490,800         | -                   | 34,490,800         | 6.1%              |
|  |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Franchise Fees                                       | 125,342        | 115,000            | 160,000             | 150,000            | -                   | 150,000            | 30.4%             |
| Licenses & Permits                                   | 4,498,514      | 4,222,900          | 4,207,900           | 4,010,700          | -                   | 4,010,700          | (5.0)%            |
| Reinspection Fees                                    | 1,106,822      | 1,000,000          | 971,900             | 1,000,000          | -                   | 1,000,000          | 0.0%              |
| Special Assessments                                  | 18,433         | 16,000             | 33,000              | 16,000             | -                   | 16,000             | 0.0%              |
| FEMA - Fed Emerg Mgt Agency                          | 162,442        | -                  | -                   | _                  | -                   | _                  | na                |
| Charges For Services                                 | 836,576        | 653,000            | 684,900             | 655,500            | -                   | 655,500            | 0.4%              |
| Fines & Forfeitures                                  | 327,898        | 172,000            | 269,400             | 172,000            | -                   | 172,000            | 0.0%              |
| Miscellaneous Revenues                               | 46,799         | 35,200             | 37,700              | 37,700             | -                   | 37,700             | 7.1%              |
| Interest/Misc  | 7,482          | 5,900              | 18,800              | 18,800             | -                   | 18,800             | 218.6%            |
| Reimb From Other Depts                               | 125,057        | 103,000            | 100,000             | 100,000            | -                   | 100,000            | (2.9)%            |
| Net Cost Unincorp General Fund                       | 3,691,531      | 5,190,000          | 5,064,700           | 5,998,600          | -                   | 5,998,600          | 15.6%             |
| Net Cost Community Development                       | 14,638,484     | 17,394,300         | 15,290,600          | 18,099,700         | -                   | 18,099,700         | 4.1%              |
| Net Cost Planning Services                           | (37,190)       | 2,485,300          | 1,879,000           | 3,119,900          | -                   | 3,119,900          | 25.5%             |
| Carry Forward  | 1,214,000      | 1,114,700          | 1,166,500           | 1,125,400          | -                   | 1,125,400          | 1.0%              |
| Less 5% Required By Law                              | -              | (6,100)            | -                   | (13,500)           | -                   | (13,500)           | 121.3%            |
| Total Funding  | 26,762,191     | 32,501,200         | 29,884,400          | 34,490,800         |                     | 34,490,800         | 6.1%              |
| =  |                |                    |                     |                    |                     |                    |                   |

## **Growth Management Community Development Department**

### Regulation

| Division Position Summary                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Building Review & Permitting (113/1013)              | 149.00         | 153.00             | 152.00              | 152.00             |                     | 152.00             | (0.7)%            |
| Code Enforcement (111/1011)                          | 40.00          | 42.00              | 42.00               | 42.00              | -                   | 42.00              | 0.0%              |
| Right-of-way Permit & Inspections (131/1014)         | 3.00           | 3.00               | 3.00                | 3.00               | -                   | 3.00               | 0.0%              |
| Business Franchise Administration Element (111/1011) | 1.00           | 1.00               | 1.00                | 1.00               | -                   | 1.00               | 0.0%              |
| Utility Regulations Fund (669/1059)                  | 2.00           | 2.00               | 2.00                | 2.00               | -                   | 2.00               | 0.0%              |
| Engineering Services (131/1014)                      | 24.00          | 27.00              | 27.00               | 27.00              | -                   | 27.00              | 0.0%              |
| Environmental Services (111/1011)                    | 2.00           | 2.00               | 2.00                | 2.00               | -                   | 2.00               | 0.0%              |
| Planning / Environmental Services (131/1014)         | 13.00          | 13.00              | 13.00               | 13.00              | -                   | 13.00              | 0.0%              |
| Total FTE  | 234.00         | 243.00             | 242.00              | 242.00             | -                   | 242.00             | (0.4)%            |

### **Growth Management Community Development Department**

# Regulation Building Review & Permitting (113/1013)

#### **Mission Statement**

The purpose of this section is to provide fast, efficient, courteous customer service to residents, property owners, visitors, and licensed development professionals with the review and issuance of permits and to provide quality, timely inspections for all construction projects, while adhering to the Florida Building Code, and to prevent unlicensed and unscrupulous contractors from harming the public.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - QP, RG  | 2.00                 | 914,200           | -                   | 914,200             |
| Provides administrative oversight to the Growth Management Division Business Center, and Building Plan Review and Inspection Section. Interact with consumer groups, recommend and implement business continuity measures based on consumer requirements and risk assessments. |                      |                   |                     |                     |
| Building Permit Processing - QP, CD, IAM, RG   | 30.00                | 2,767,800         | -                   | 2,767,800           |
| Provide review and assistance to customers with the processing of building permits and related building code inquiries.  |                      |                   |                     |                     |
| Inspections and Plans Review - QP, CD, IAM, RG   | 111.00               | 13,556,200        | -                   | 13,556,200          |
| Provide quality inspections within one business day and provide review services within est. timeframes. (One and two family dwellings = 5 business days (BD); Commercial single trade = 5 BD; Commercial 2-3 trades = 10 BD; Commercial Others = 15 BD.)                       |                      |                   |                     |                     |
| Contractor Licensing - QP, CD, IAM, RG   | 9.00                 | 861,500           | -                   | 861,500             |
| Regulate local and State licensing requirements. Investigate complaints and cite unlicensed contractors.   | 3                    |                   |                     |                     |
| Current Level of Service Budget  | 152.00               | 18,099,700        |                     | 18,099,700          |

## **Growth Management Community Development Department**

# Regulation Building Review & Permitting (113/1013)

| Program Perform  | ance Measur  |                    | 2022<br>Actual      | FY 2023<br>Budget  | FY 2023<br>Forecast | FY 2024<br>Budget  |                   |
|--|--|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| • 100% of all Stand-Up Review applicat completed within established timelines  | ions and Land  | Use inquiries      | shall be            | 90                 | 90                  | 90                 | 90                |
| <ul> <li>100% of the time, a meeting with staff<br/>well as the property owner, to arrange f<br/>associated with those areas of concern<br/>outstanding issues identified</li> </ul> | or a meeting w   | iewers             | 100                 | 100                | 100                 | 100                |                   |
| <ul> <li>80% of the recommended number of i<br/>be within the measure outlined by the IS<br/>Consortium</li> </ul>   | 70   | 70                 | 70                  | 70                 |                     |                    |                   |
| • 85% of licensing officers conduct 12 s   | ite inspections  | per day            |                     | 50                 | 50                  | 50                 | 50                |
| • 90% of Land Use applications shall be timelines  | • 90% of Land Use applications shall be processed within the established |                    |                     |                    |                     |                    | 100               |
| <ul> <li>90% of licensed activity/complaint req<br/>business days</li> </ul>   | 100  | 100                | 100                 | 100                |                     |                    |                   |
| <ul> <li>90% of Zoning Certificates and Tempo<br/>processed within the established timeling</li> </ul>   | 100  | 100                | 100                 | 100                |                     |                    |                   |
| • 100% of Contractor Licensing shall ha contractor one month prior to expiration   | 100  | 100                | 100                 | 100                |                     |                    |                   |
| • 90% of Contractors Licenses shall be   | 100  | 100                | 100                 | 100                |                     |                    |                   |
| • 90% of Contractor Licenses that requi approval shall be completed within 45 b  |  | ard review and     | I                   | 80                 | 80                  | 80                 | 80                |
| • 95% of building inspections will be ins  | pected within t  | he next busine     | ess day             | 90                 | 95                  | 90                 | 90                |
| 95% of building permit applications an required target date  | d reviews shal   | l be completed     | d by the            | 60                 | 60                  | 60                 | 60                |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Personal Services  | 12,787,446   | 15,379,900         | 13,332,900          | 16,044,700         | -                   | 16,044,700         | 4.3%              |
| Operating Expense<br>Capital Outlay  | 1,943,043<br>-   | 2,017,400<br>-     | 1,877,700<br>80,000 | 2,055,000          | -                   | 2,055,000          | 1.9%<br>na        |
| Net Operating Budget   | 14,730,489   | 17,397,300         | 15,290,600          | 18,099,700         | -                   | 18,099,700         | 4.0%              |
| Total Budget   | 14,730,489   | 17,397,300         | 15,290,600          | 18,099,700         | -                   | 18,099,700         | 4.0%              |
| Total FTE =  | 149.00   | 153.00             | 152.00              | 152.00             |                     | 152.00             | (0.7)%            |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency  | 64,222   |                    |                     | <del></del> -      |                     | na                 |                   |
| Miscellaneous Revenues   | 2,727  | -                  | -                   | -                  | -                   | -                  | na                |
| Reimb From Other Depts   | 25,057   | 3,000              | -                   | -                  | -                   | -                  | (100.0)%          |
| Net Cost Community Development   | 14,638,484   | 17,394,300         | 15,290,600          | 18,099,700         | -                   | 18,099,700         | 4.1%              |
| Total Funding =  | 14,730,489   | 17,397,300         | 15,290,600          | 18,099,700         |                     | 18,099,700         | 4.0%              |

### **Growth Management Community Development Department**

# Regulation Building Review & Permitting (113/1013)

#### Forecast FY 2023:

Personal Services are forecast to be lower than the adopted FY 2023 budget due to a mid-year transfer of an FTE and employee vacancies, mostly Building Inspectors and Plans Reviewers.

Operating Expenses are forecast to be lower than the FY 2023 adopted budget due to lower fuel and other contractual services expenses.

Capital Outlay forecast is to cover the expense of vehicles for Building Inspector positions added midyear in FY 2022 and a replacement vehicle.

#### Current FY 2024:

Personal Services are budgeted to be higher due to the approved staff career ladder program, a general wage adjustment, and the implementation of a merit-based incentive program. This increase is partially offset by one (1) position (Site Plans Reviewer III) being transferred to Community Planning & Resiliency (001/0001).

Operating Expenses are budgeted to be slightly higher due to scheduled computer replacements and the purchase of building code change books.

## **Growth Management Community Development Department**

# Regulation Code Enforcement (111/1011)

#### **Mission Statement**

To protect the health, safety and welfare of Collier County residents and visitors through education, cooperation, and compliance.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - QP, CD, IAM, RG   | 4.00                 | 996,900           | 92,200              | 904,700             |
| Administer enforcement, operations and the investigative staff. Provide direction, implement policies, ensure health, safety and welfare of the community members.   |                      |                   |                     |                     |
| Golden Gate Area Investigators - QP, CD, RG  | 5.00                 | 902,400           | -                   | 902,400             |
| Seek voluntary compliance with the Collier County codes and ordinance to prevent blight and ensure health, safety and welfare of the community members.  |                      |                   |                     |                     |
| East Naples Area Investigators - QP, CD, RG  | 9.00                 | 963,500           | -                   | 963,500             |
| Seek voluntary compliance with the Collier County codes and ordinance to prevent blight and ensure health, safety and welfare of the community members.  |                      |                   |                     |                     |
| North Naples Area Investigators - QP, CD, RG   | 7.00                 | 626,900           | -                   | 626,900             |
| Seek voluntary compliance with the Collier County codes and ordinance to prevent blight and ensure health, safety and welfare of the community members.  |                      |                   |                     |                     |
| Immokalee/Copeland Area Investigators - QP, CD, RG   | 7.00                 | 678,900           | -                   | 678,900             |
| Seek voluntary compliance with the Collier County codes and ordinance to prevent blight and ensure health, safety and welfare of the community members.  |                      |                   |                     |                     |
| Operations Section - QP, CD, RG  | 6.00                 | 986,800           | 40,300              | 946,500             |
| Intake code violation complaints, issue garage sale, recreational vehicle, and temporary use permits. Archive code case records and issue service process for code cases to respondents. Manage nuisance abatements and demolitions of properties with code violations as defined by the Weed/Litter and Property Maintenance Ordinance. Coordinate training for the division members. Complete lien searches and payoffs. Complete approximately 9,500 lien searches per year. Process and maintain division requisitions, bids and contracts. Approve transactions and invoices for service. Coordinate work with contractors. |                      |                   |                     |                     |
| Code Enforcement Board & Special Magistrate Hearings - QP, RG  | 2.00                 | 235,500           | -                   | 235,500             |
| Manage the Code Enforcement Board and Special Magistrate Hearings. Compile all legal documentation, fines, operational costs and civil penalties for code cases, code hearings, and agency citations (Sheriff's Office, Domestic Animal Services, Public Utilities, false alarms and park rangers). Coordinate cases for foreclosure and fine abatements with the County Attorney's office. Record liens and orders with the Collier County Clerk of the Circuit Court.  |                      |                   |                     |                     |
| Citations Office/Lien Search - QP, CD, RG  | 2.00                 | 164,600           | 560,500             | -395,900            |
| Process payments, prepare reports and monitor revenue. Process violations and citations issued by the Sheriff's Office, Public Utilities, Domestic Animal Services, false alarms, park rangers and Code Enforcement investigators.   |                      |                   |                     |                     |
| Current Level of Service Budget  | 42.00                | 5,555,500         | 693,000             | 4,862,500           |

## **Growth Management Community Development Department**

# Regulation Code Enforcement (111/1011)

| Program Perform   | 2022<br>Actual  | FY 2023<br>Budget  | FY 2023<br>Forecast | FY 2024<br>Budget  |                     |                    |                   |
|---|-----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| • 90% of open Code cases, on initial repconduct site visit within 5 days.   | ort, by commu   | ınity members      | and                 | 90                 | 90                  | 90                 | 90                |
| • 100% of lien search and payoff reques   | sts processed v | within 3 busine    | ss days             | 70                 | 90                  | 90                 | 90                |
| • 40% (= or >) of Code cases closed wit   | h voluntary co  | mpliance           |                     | 40                 | 40                  | 40                 | 40                |
| Conduct 50 Community Task Force me<br>20 clean-up events, and/or neighborhood<br>participate in the Summer High School I<br>least one intern. | 90              | 100                | 100                 | 100                |                     |                    |                   |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Personal Services   | 3,245,683       | 3,822,800          | 3,827,700           | 4,093,500          | _                   | 4,093,500          | 7.1%              |
| Operating Expense   | 1,188,684       | 1,550,100          | 1,548,900           | 1,462,000          | -                   | 1,462,000          | (5.7)%            |
| Capital Outlay  | -               | 10,000             | -                   | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget —  | 4,434,367       | 5,382,900          | 5,376,600           | 5,555,500          |                     | 5,555,500          | 3.2%              |
| Total Budget  | 4,434,367       | 5,382,900          | 5,376,600           | 5,555,500          | _                   | 5,555,500          | 3.2%              |
| Total FTE =   | 40.00           | 42.00              | 42.00               | 42.00              |                     | 42.00              | 0.0%              |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Licenses & Permits  | 300             | 500                | 300                 | 300                |                     | 300                | (40.0)%           |
| Special Assessments   | 18,433          | 16,000             | 33,000              | 16,000             | -                   | 16,000             | 0.0%              |
| FEMA - Fed Emerg Mgt Agency   | 61,741          | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services  | 690,003         | 530,000            | 570,000             | 504,500            | -                   | 504,500            | (4.8)%            |
| Fines & Forfeitures   | 327,898         | 172,000            | 269,400             | 172,000            | -                   | 172,000            | 0.0%              |
| Miscellaneous Revenues  | 2,674           | 200                | 200                 | 200                | -                   | 200                | 0.0%              |
| Net Cost Unincorp General Fund  | 3,333,318       | 4,664,200          | 4,503,700           | 4,862,500          |                     | 4,862,500          | 4.3%              |
| Total Funding   | 4,434,367       | 5,382,900          | 5,376,600           | 5,555,500          | -                   | 5,555,500          | 3.2%              |

### **Growth Management Community Development Department**

## Regulation Code Enforcement (111/1011)

#### Notes:

Code Enforcement is a community health, safety, and welfare-focused function that is not intended to perform as a revenue-centric business model. Revenues from fines and forfeitures are shown as part of the Code Enforcement budget but are not primarily intended to support the Division's operational costs. Charges for abatement activities and fees for lien searches are assessed to recover incurred costs.

#### Forecast FY 2023:

Personal Services and Operating Expenses are forecast to be in line with FY 2023 budget.

Revenue is forecast to be higher than the adopted FY 2023 budget and is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate-assessed judgments.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower than the FY 2023 adopted budget due to a decrease in temporary labor.

#### Revenues:

Revenue is budgeted to be lower than the adopted FY 2023 budget and is derived from fees, fines, citations, Code Enforcement Board actions, and Special Magistrate-assessed judgments.

## **Growth Management Community Development Department**

# Regulation Right-of-way Permit & Inspections (131/1014)

#### **Mission Statement**

To provide a fast, efficient process for the review, issuance and inspection of infrastructure of right-of-way permits in compliance with Florida Administrative Code, regulations and codes, adopted by the Board of County Commissioners as set forth in governing ordinances.

| Program Summary  Right-of-Way Permit Processing and Inspections - QP, CD                                      |                  |                    |                     | 2024<br>II FTE     | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost<br>-437,700 |
|---|------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------------------|
|   |                  |                    |                     | 3.00               | 462,300           | 900,000             |                                 |
| This section provides review, issuar permit applications to ensure compl regulations including Maintenance of | iance with all a | applicable code    | es and              |                    |                   |                     |                                 |
|   | Budget           | 3.00               | 462,300             | 900,000            | -437,700          |                     |                                 |
| Program Performa  | ance Measure     | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget               |
| Percent of right-of-way inspections will  | be completed     |                    |                     | 90                 | 90                | 90                  | 90                              |
| Percent of right-of-way reviews will be date  | completed with   | hin established    | I target            | 90                 | 90                | 90                  | 90                              |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Curren  |                   |                     | FY 2024<br>Change               |
| Personal Services   | 350,504          | 391,100            | 394,200             | 423,500            | )                 | - 423,500           | 8.3%                            |
| Operating Expense   | 39,446           | 46,200             | 36,900              | 38,800             | )                 | - 38,800            | (16.0)%                         |
| Net Operating Budget  | 389,951          | 437,300            | 431,100             | 462,300            |                   | - 462,300           | 5.7%                            |
| Total Budget  | 389,951          | 437,300            | 431,100             | 462,300            |                   | - 462,300           | 5.7%                            |
| Total FTE   | 3.00             | 3.00               | 3.00                | 3.00               |                   | 3.00                | 0.0%                            |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change               |
| Licenses & Permits  | 1,046,505        | 900,000            | 825,000             | 900,000            | <u> </u>          | 900,000             | 0.0%                            |
| FEMA - Fed Emerg Mgt Agency   | 1,794            | -                  | =                   |                    | -                 |                     | na                              |
| Net Cost Planning Services  |                  |                    |                     |                    |                   |                     | IIa                             |
| 1401 00011 laming oct vioco   | (658,349)        | (462,700)          | (393,900)           | (437,700           | )                 | - (437,700)         | (5.4)%                          |

### **Growth Management Community Development Department**

# Regulation Right-of-way Permit & Inspections (131/1014)

#### Forecast FY 2023:

Personal Services and Operating Expenses are forecast to be in line with the FY 2023 adopted budget.

Revenue is forecast to be slightly lower due to less demand for right-of-way permits and inspections.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower with the adopted FY 2023 budget due to a decrease in fleet maintenance.

#### Revenues:

Revenue is budgeted to be in line with the adopted FY 2023 budget for right-of-way permits and inspections.

## **Growth Management Community Development Department**

# Regulation Business Franchise Administration Element (111/1011)

#### **Mission Statement**

To administer telecommunications licenses to cable franchises, monitor and procure associated fees, enforce customer service standards as they relate to franchise terms.

| Program Summary   |                 |                    |                   |                 | 2024<br>FTE        | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-----------------|--------------------|-------------------|-----------------|--------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead/Customer Service - QP, CD, RG              |                 |                    |                   |                 | 1.00               | 903,700           | 37,500              | 866,200             |
| Coordination with State agencies re Communication Sales Tax (CST) as service. |                 |                    | ality of          |                 |                    |                   |                     |                     |
| Current Level of Service Budget   |                 |                    |                   |                 | 1.00               | 903,700           | 37,500              | 866,200             |
| Program Performa  | nce Measure     | es                 |                   |                 | 2022<br>Actual     | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| 100% of Cable Franchise and Electric Usersponded to within 1 business day     | Jtility custome | r inquires will t  | be                |                 | 100                | 100               | 100                 | 100                 |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 202<br>Forecas |                 | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Personal Services   | 67,933          | 75,200             | 70,10             | 00              | 78,300             |                   | 78,300              | 4.1%                |
| Operating Expense   | 155,125         | 226,700            | 269,40            | 00              | 825,400            |                   | - 825,400           | 264.1%              |
| Net Operating Budget —  | 223,057         | 301,900            | 339,50            | <del>50</del> – | 903,700            |                   | 903,700             | 199.3%              |
| Total Budget  | 223,057         | 301,900            | 339,50            | <u> </u>        | 903,700            |                   | 903,700             | 199.3%              |
| Total FTE   | 1.00            | 1.00               | 1.0               | 0               | 1.00               |                   | 1.00                | 0.0%                |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 202<br>Forecas |                 | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Licenses & Permits  | 200             |                    |                   |                 | -                  |                   |                     | na                  |
| FEMA - Fed Emerg Mgt Agency   | 651             | -                  |                   | -               | -                  |                   |                     | na                  |
| Miscellaneous Revenues  | 37,487          | 35,000             | 37,50             |                 | 37,500             |                   | - 37,500            | 7.1%                |
| Net Cost Unincorp General Fund  | 184,719         | 266,900            | 302,00            | 00              | 866,200            |                   | - 866,200           | 224.5%              |
| Total Funding   | 223,057         | 301,900            | 339,50            | 00              | 903,700            |                   | - 903,700           | 199.3%              |

### **Growth Management Community Development Department**

## Regulation Business Franchise Administration Element (111/1011)

#### Forecast FY 2023:

Personal Services are forecast to be lower due to overtime being less than budget.

Operating Expenses are forecast to be higher than the adopted FY 2023 budget due to an increase in other contractual services.

Revenue forecast for radio tower leases is lower than the adopted FY 2023 budget.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher than the FY 2023 adopted budget due to intergovernmental expenses between areas being reimbursed via Intergovernmental charge (IGC) in FY 2024 rather than a transfer between funds. This change to reimburse intergovernmental expenses by IGC rather than a transfer provides greater accountability and is a best practice.

#### Revenues:

Revenue is budgeted to be higher than the FY 2023 adopted budget based on historical payments from the communication tower lease.

### **Growth Management Community Development Department**

# Regulation Utility Regulations Fund (669/1059)

#### **Mission Statement**

To provide effective and efficient regulation of privately owned water, bulk water, and wastewater utilities, providing service within the unincorporated areas of Collier County and the timely resolution of customer inquiries pertaining to quality utility service.

| Program Sun  | Program Summary   |   |                               |             |               | / 2024<br>Sudget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---|---|-------------------------------|-------------|---------------|---------------------|---------------------|---------------------|
| Divisional Administration and Enforc   |   | 1.50  | 3                             | 13,300      | 313,300       |                     |                     |                     |
| Divisional administration and enforce supplemental rules of the Board regards wastewater utility regulation of inves administrative support to the Collier Authority; to review, audit, and make regarding territorial boundaries, rate standard operating procedures of utiliary supplemental procedures. | arding water, l<br>tor-owned util<br>County Water<br>recommenda<br>tariffs, rate in     | bulk water, and<br>ities; to provide<br>and Wastewat<br>ations as appro<br>vestigations, ar | d<br>e<br>ter<br>priate<br>nd |             |               |                     |                     |                     |
| Customer Service - RG  |   |   |                               | 0.50        | 10            | 02,800              | 102,800             | -                   |
| To provide timely research and reso utility service, billing, customer relati under regulatory jurisdiction of the B   | ons, as relate  | d to private utili  | ities                         |             |               |                     |                     |                     |
| Reserves - RG  |   |   |                               | -           | 9             | 64,600              | 964,600             | -                   |
| Contingencies may include health, s with operation and maintenance of p Collier County Water and Wastewate by the Court as receiver of utilities thabandoned.  | rivately owne<br>er Authority or  | d utilities shoul<br>the BCC be a   | d the<br>ppointed             |             |               |                     |                     |                     |
|  | Current Level of Service Budget   |   |                               |             |               | 80,700              | 1,380,700           |                     |
|  |   |   |                               |             |               |                     |                     |                     |
| Program Performa   | nce Measure   | s   |                               | 202<br>Actu | _             | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| • 100% of private utilities customer inquir business day   | 100% of private utilities customer inquiries will be responded to within 1 business day |   |                               |             | 00            | 100                 | 100                 | 100                 |
| • 100% of reported violations shall be pro-  | cessed within   | 1 business da   | ıy                            | 10          | 00            | 100                 | 100                 | 100                 |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast           |             | 2024<br>rrent | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services  | 231,193   | 299,000   | 271,100                       | 305         | 5,600         | -                   | 305,600             | 2.2%                |
| Operating Expense  | 32,723  | 70,800  | 20,600                        |             | 6,800         | -                   | 86,800              | 22.6%               |
| Indirect Cost Reimburs   | 17,300  | 19,600  | 19,600                        | 13          | 3,500         | -                   | 13,500              | (31.1)%             |
| Net Operating Budget   | 281,216   | 389,400   | 311,300                       |             | 5,900         | -                   | 405,900             | 4.2%                |
| Trans to 506 IT Capital  | -   | 8,600   | 8,600                         |             | ),200         | -                   | 10,200              | 18.6%               |
| Reserve for Contingencies  | -   | 16,500  | -                             |             | 0,000         | =                   | 20,000              | 21.2%               |
| Reserve for Capital  | -   | 889,000   | -                             |             | 5,200         | -                   | 915,200             | 2.9%                |
| Reserve for Cash Flow  | -   | 31,300  | -                             |             | 1,700         | -                   | 34,700              | 10.9%               |
| Reserve for Attrition  |   | (5,300)   |                               |             | ,300)         | -                   | (5,300)             | 0.0%                |
| Total Budget   | 281,216   | 1,329,500   | 319,900                       | 1,380       | ),700<br>     | -                   | 1,380,700           | 3.9%                |
| Total FTE  | 2.00  | 2.00  | 2.00                          |             | 2.00          |                     | 2.00                | 0.0%                |

### **Growth Management Community Development Department**

## Regulation Utility Regulations Fund (669/1059)

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Franchise Fees              | 125,342        | 115,000            | 160,000             | 150,000            | -                   | 150,000            | 30.4%             |
| FEMA - Fed Emerg Mgt Agency | 4,387          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc               | 7,482          | 5,900              | 18,800              | 18,800             | -                   | 18,800             | 218.6%            |
| Reimb From Other Depts      | 100,000        | 100,000            | 100,000             | 100,000            | -                   | 100,000            | 0.0%              |
| Carry Forward               | 1,214,000      | 1,114,700          | 1,166,500           | 1,125,400          | -                   | 1,125,400          | 1.0%              |
| Less 5% Required By Law     | -              | (6,100)            | -                   | (13,500)           | -                   | (13,500)           | 121.3%            |
| Total Funding               | 1,451,211      | 1,329,500          | 1,445,300           | 1,380,700          |                     | 1,380,700          | 3.9%              |

#### Forecast FY 2023:

Personal Services are forecast to decrease due to employee vacancies.

Operating Expenses are forecast to be lower due to contractor expenses for rate cases being less than anticipated.

Revenue is forecast to be higher than the FY 2023 adopted budget due to a one-off Ave Maria Utility Company application fee for their proposed territory expansion and continued growth in its customer base.

#### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be slightly higher than the FY 2023 adopted budget due to incremental cost increases including IT services.

#### Revenues:

Revenue is budgeted to be higher due to the growth in Ave Maria Utility Company's customer base. Franchise fees are collected for regulatory duties and administrative work performed by County staff for the two remaining utilities regulated by this section which include Ave Maria Utility Company and North Marco Utility Company.

## **Growth Management Community Development Department**

# Regulation Engineering Services (131/1014)

### **Mission Statement**

The purpose of the Engineering Services section is to oversee the implementation of the Land Development Code (LDC), ensure that the Subdivision Regulations and land development activities conform to the Growth Management Plan (GMP) and LDC, including the review and approval of subdivisions and other site development permits and provide inspection services of infrastructure construction to assure compliance with County Standards.

| Program Su   | mmary  | =  | Y 2024<br>al FTE                                      |                | 2024<br>dget l | FY 2024<br>Revenues | FY 2024<br>Net Cost    |                   |
|--|--|--|---|----------------|----------------|---------------------|------------------------|-------------------|
| Divisional Administration/Overhead   | - QP, CD, IAN  | I, RG  |   | -              | 2,047          | 7,800               | 380,000                | 1,667,800         |
| Fund for division administration and   | d fixed division   | al overhead.   |   |                |                |                     |                        |                   |
| Engineering Review - QP, CD, RG  |  |  |   | 20.00          | 2,605          | 5,600               | 470,000                | 2,135,600         |
| Program staff includes the County I Engineering Review and Inspection Provides for the technical review ar SDP's, SIP's and insubstantial char permits, blasting permits, lot-line acother minor approvals. Processes Manages preliminary and final acceprocessing of performance securities | Section, and<br>and approval of<br>ages; processe<br>ljustments, ea<br>requests for ut<br>eptances of su   | the County Su<br>plans for subdi<br>es and issues e<br>sement vacatio<br>ility conveyand | rveyor.<br>ivisions,<br>excavation<br>ons and<br>ces. |                |                |                     |                        |                   |
| Engineering Inspections - QP, CD   |  |  |   | 7.00           | 1,115          | 5,400               | 3,250,000              | -2,134,600        |
| and site improvement plans, includi acceptances and utility conveyance   | Provides for the inspections of infrastructure construction for subdivisions and site improvement plans, including inspections for preliminary acceptances and utility conveyances. Inspects all single family and commercial units for acceptance and scaping, features not required by |  |   |                |                |                     |                        |                   |
|  | Current Le   | vel of Service E   | Budget ——   | 27.00          | 5,768          | 3,800               | 4,100,000              | 1,668,800         |
|  |  |  |   |                |                |                     |                        |                   |
| Program Perform  | ance Measure   | es   |   | 2022<br>Actua  |                | Y 2023<br>Budget    | FY 2023<br>Forecast    | FY 2024<br>Budget |
| • 90% of Engineering Building Inspection business day  | ns will be insp  | ected within the   | e next  | 90             | )              | 90                  | 90                     | 90                |
| 95% of Engineering reviews will be condate   | mpleted within   | established ta   | rget  | 99             | 5              | 95                  | 95                     | 95                |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                   | FY 2<br>Cur    |                | FY 2024<br>Expanded | FY 2024<br>Adopted     |                   |
| Personal Services  | 2,661,997  | 3,242,700  | 2,861,200   | 3,496          | 300            | -                   | 3,496,300              | 7.8%              |
| Operating Expense  | 1,240,445  | 2,225,700  | 2,128,200   | 2,272          | 500            | -                   | 2,272,500              |                   |
| Capital Outlay   | <del>-</del>   | 15,000   | 56,000  |                | -              |                     | -                      | (100.0)%          |
| Net Operating Budget —<br>Total Budget —   | 3,902,442<br>3,902,442   | 5,483,400<br>5,483,400   | 5,045,400<br>5,045,400                                | 5,768<br>5,768 |                |                     | 5,768,800<br>5,768,800 |                   |
| Total FTE  | 24.00  | 27.00  | 27.00   |                | .00<br>7.00    |                     | 27.00                  | 0.0%              |
|  |  | 27.00  | 21.00   |                | .00            |                     | 21.00                  | <u>U.U%</u>       |

## **Growth Management Community Development Department**

## Regulation Engineering Services (131/1014)

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits          | 3,436,234      | 3,305,000          | 3,369,800           | 3,095,000          | -                   | 3,095,000          | (6.4)%            |
| Reinspection Fees           | 1,106,822      | 1,000,000          | 971,900             | 1,000,000          | -                   | 1,000,000          | 0.0%              |
| FEMA - Fed Emerg Mgt Agency | 9,946          | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services        | 4,152          | 4,000              | 6,900               | 5,000              | -                   | 5,000              | 25.0%             |
| Net Cost Planning Services  | (654,712)      | 1,174,400          | 696,800             | 1,668,800          | -                   | 1,668,800          | 42.1%             |
| Total Funding               | 3,902,442      | 5,483,400          | 5,045,400           | 5,768,800          | <u> </u>            | 5,768,800          | 5.2%              |

### Forecast FY 2023:

Personal Services are forecast to decrease due to employee vacancies.

Operating Expenses are forecast to decrease due to the transfer of temporary contracted staff.

Capital Outlay is forecast to cover the expense of one replacement vehicle for a Senior Field Inspector position.

### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher due to an increase in fleet charges.

### Revenues:

Revenue is budgeted to be lower in FY 2024 due to a decrease in subdivision and utility permit and inspection activity.

## **Growth Management Community Development Department**

# Regulation Environmental Services (111/1011)

### **Mission Statement**

The purpose of this section is to provide for the development of various environmental planning efforts and regulations associated with the Growth Management Plan (GMP) and other BCC directed activities such as waterway and artificial reef monitoring.

| Program Sui  | mmary  |  | = :                                      | / 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|--|--|--------------------|-------------------|---------------------|---------------------|
| Environmental Planning and Permitt   | ing Support -  | QP, CD   |  | 2.00               | 269,900           |                     | 269,900             |
| This section provides implementatic GMP Conservation and Coastal Mareviews, LDC amendment, support, (SSA) applications and TDR Restor maintenance of GIS environmental Review Section as necessary; Implementation of Management Plans as directed by the Growth Management Plan revision. | inagement Ele<br>review of Steveration Plans; D<br>data and supplementation of the BCC, supplement | ment, GMP conwardship Send evelopment an ort to the Envirthe Watershed ort and data ar | nsistency<br>ing Area<br>nd<br>ronmental |                    |                   |                     |                     |
|  | Current Lev  | el of Service E  | Budget                                   | 2.00               | 269,900           | -                   | 269,900             |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                      | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Personal Services  | 159,135  | 226,000  | 226,100                                  | 228,000            |                   | - 228,000           | 0.9%                |
| Operating Expense  | 18,652   | 32,900   | 32,900                                   | 41,900             | 1                 | - 41,900            | 27.4%               |
| Net Operating Budget —   | 177,786  | 258,900  | 259,000                                  | 269,900            |                   | - 269,900           | 4.2%                |
| Total Budget   | 177,786  | 258,900  | 259,000                                  | 269,900            |                   | - 269,900           | 4.2%                |
| Total FTE  | 2.00   | 2.00   | 2.00                                     | 2.00               |                   | - 2.00              | 0.0%                |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                      | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency  | 380  | -  | _  |                    |                   |                     | na                  |
| Miscellaneous Revenues   | 3,912  | -  | -  |                    |                   |                     | na                  |
| Net Cost Unincorp General Fund   | 173,494  | 258,900  | 259,000                                  | 269,900            | 1                 | - 269,900           | 4.2%                |
| Total Funding  | 177,786  | 258,900  | 259,000                                  | 269,900            |                   | - 269,900           | 4.2%                |
|  |  |  |  |                    |                   |                     |                     |

### Forecast FY 2023:

Personal Services and Operating Expenses are forecast to be in line with the FY 2023 adopted budget.

### Current FY 2024:

Personal Services are budgeted to be higher due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher than the FY 2023 adopted budget due to increases in other contractual services, replacement computers and Interdepartmental costs.

## **Growth Management Community Development Department**

# Regulation Planning / Environmental Services (131/1014)

### **Mission Statement**

The purpose of the Planning and Environmental Review Section is to ensure that all land use petitions and development activities conform to the Growth Management Plan (GMP) and the Land Development Code (LDC) and to maintain the respective sections of the LDC.

| Program Su  | mmary                             |                      | =                     | Y 2024<br>al FTE    | FY 2024<br>Budget | FY 2024<br>Revenues          | FY 2024<br>Net Cost |
|---|-----------------------------------|----------------------|-----------------------|---------------------|-------------------|------------------------------|---------------------|
| Divisional Administration/Overhead  | - QP, CD, RG                      |                      |                       | 1.00                | 226,200           |                              | 226,200             |
| Funding for divisional administration Fund 131.   | n and fixed ove                   | erhead is budg       | eted in               |                     |                   |                              |                     |
| Planning / Environmental Review an  | d Permitting                      | - QP, CD             |                       | 9.00                | 1,504,200         | 161,400                      | 1,342,800           |
| This section provides issuance of v environmental permits; Review of la plans for planning and environment Provides technical support and coo hearings. | and use petitio<br>tal compliance | ns and site dev      | velopment<br>and GMP; |                     |                   |                              |                     |
| <b>Environmental Planning and Suppor</b>  | rt Services - C                   | P, CD                |                       | 3.00                | 319,800           | -                            | 319,800             |
| This section provides support to the reviews, development and mainten. Support to the Environmental Review  | ance of GIS er                    | nvironmental d       |                       |                     |                   |                              |                     |
|   | Current Lev                       | vel of Service E     | Budget                | 13.00               | 2,050,200         | 161,400                      | 1,888,800           |
| 95% of reviews will be completed within   | established ta                    | rget date            | FY 2023               | Actua<br>95<br>FY 2 | 024 FY            | 95 95<br><b>2024 FY 2024</b> |                     |
| Program Budgetary Cost Summary Personal Services  | Actual                            | Adopted _            | Forecast              |                     | <u> </u>          | <u>·</u>                     |                     |
| Operating Expense   | 1,198,033<br>254,854              | 1,464,600<br>445,400 | 1,470,300<br>226,600  | 1,598,<br>451,      |                   | - 1,598,600<br>- 451,600     |                     |
| Net Operating Budget  | 1,452,887                         | 1,910,000            | 1,696,900             | 2,050,              |                   | - 2,050,200                  |                     |
| Total Budget  | 1,452,887                         | 1,910,000            | 1,696,900             | 2,050,              |                   | - 2,050,200                  |                     |
| Total FTE   | 13.00                             | 13.00                | 13.00                 | 13                  | .00               | - 13.00                      | 0.0%                |
| Program Funding Sources   | 2022<br>Actual                    | FY 2023<br>Adopted   | FY 2023<br>Forecast   | FY 2                |                   | 2024 FY 2024<br>nded Adopted |                     |
| Licenses & Permits  | 15,275                            | 17,400               | 12,800                | 15,                 | 400               | - 15,400                     | (11.5)%             |
| FEMA - Fed Emerg Mgt Agency   | 19,321                            | -                    | 400.000               | 4.45                | -                 | -                            | - na                |
| Charges For Services Net Cost Planning Services   | 142,421<br>1,275,870              | 119,000<br>1,773,600 | 108,000<br>1,576,100  | -,                  |                   | - 146,000<br>- 1,888,800     |                     |
| Total Funding   | 1,452,887                         | 1,910,000            | 1,696,900             | 2,050,              |                   | - 2,050,200                  |                     |
| =   |                                   |                      | 1,000,000             |                     |                   |                              |                     |

## **Growth Management Community Development Department**

## Regulation Planning / Environmental Services (131/1014)

#### Forecast FY 2023:

Personal Services are forecast to be in line with the FY 2023 adopted budget.

Operating Expenses are forecast to be lower due to a decrease in the use of other contractual services.

Revenue is forecast to be lower than the FY 2023 adopted budget due to less than anticipated collection of permit fees for various beach events.

### Current FY 2024:

Personal Services are budgeted to be higher primarily due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher due to increases in safety equipment and IT charges.

### Revenues:

Revenue is budgeted to be higher than the FY 2023 adopted budget based on an increase in environment impact state revenues.

## **Growth Management Community Development Department**

## **Housing Policy And Economic Development Division**

| Division Budgetary Cost Summary                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                                   | 202,818        | 225,000            | 368,000             | 584,800            | -                   | 584,800            | 159.9%            |
| Operating Expense                                   | 333,871        | 422,400            | 518,700             | 466,700            | =                   | 466,700            | 10.5%             |
| Indirect Cost Reimburs                              | 19,700         | 21,900             | 21,900              | 17,700             | =                   | 17,700             | (19.2)%           |
| Grants and Aid                                      | 83,334         | -                  | 416,600             | -                  | =                   | -                  | na                |
| Remittances   | 240,815        | 650,500            | 662,000             | 693,500            | -                   | 693,500            | 6.6%              |
| Net Operating Budget                                | 880,539        | 1,319,800          | 1,987,200           | 1,762,700          | -                   | 1,762,700          | 33.6%             |
| Trans to 001 Gen Fd                                 | 126,200        | 126,200            | 126,200             | -                  | -                   | -                  | (100.0)%          |
| Reserve for Salary Adj.                             | -              | 7,500              | -                   | -                  | -                   | -                  | (100.0)%          |
| Restricted for Unfunded Requests                    | -              | 2,838,500          | -                   | 2,206,400          | -                   | 2,206,400          | (22.3)%           |
| Total Budget =                                      | 1,006,739      | 4,292,000          | 2,113,400           | 3,969,100          |                     | 3,969,100          | (7.5)%            |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Appropriations by Program                           | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Economic Development (007/0004)                     | 426,187        | 368,800            | 923,100             | 463,600            | -                   | 463,600            | 25.7%             |
| Economic Development Promotional Tools (001/0001)   | 281,452        | 750,500            | 750,000             | 782,300            | -                   | 782,300            | 4.2%              |
| Housing Policy & Economic Development (001/0001)    | 172,899        | 200,500            | 314,100             | 516,800            | -                   | 516,800            | 157.8%            |
| Total Net Budget                                    | 880,539        | 1,319,800          | 1,987,200           | 1,762,700          | -                   | 1,762,700          | 33.6%             |
| <b>Total Transfers and Reserves</b>                 | 126,200        | 2,972,200          | 126,200             | 2,206,400          | -                   | 2,206,400          | (25.8)%           |
| Total Budget  | 1,006,739      | 4,292,000          | 2,113,400           | 3,969,100          | -                   | 3,969,100          | (7.5)%            |
| _   |                |                    |                     |                    |                     |                    |                   |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Funding Sources                            | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Intergovernmental Revenues                          | -              | 500,000            | 306,100             | -                  | -                   | -                  | (100.0)%          |
| Charges For Services                                | 45,197         | 51,000             | 40,000              | 46,400             | -                   | 46,400             | (9.0)%            |
| Interest/Misc                                       | 23,548         | 12,300             | 43,500              | 43,100             | -                   | 43,100             | 250.4%            |
| Net Cost General Fund                               | 454,351        | 951,000            | 1,064,100           | 1,299,100          | -                   | 1,299,100          | 36.6%             |
| Carry Forward                                       | 3,732,000      | 2,806,000          | 3,244,800           | 2,585,100          | -                   | 2,585,100          | (7.9)%            |
| Less 5% Required By Law                             | -              | (28,300)           | -                   | (4,600)            | -                   | (4,600)            | (83.7)%           |
| Total Funding                                       | 4,255,096      | 4,292,000          | 4,698,500           | 3,969,100          |                     | 3,969,100          | (7.5)%            |
|   |                |                    |                     |                    |                     |                    |                   |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Position Summary                           | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Housing Policy & Economic<br>Development (001/0001) | 7101441        |                    |                     |                    |                     |                    |                   |
| ,   | 1.50           | 1.05               | 2.00                | 2.00               | <u>-</u>            | 2.00               | 90.5%             |
| Economic Development (007/0004)                     |                | 1.05               | 2.00                | 2.00               | -                   | 2.00               | 90.5%             |

## **Growth Management Community Development Department**

## Housing Policy And Economic Development Division Housing Policy & Economic Development (001/0001)

### **Mission Statement**

The recently created Housing Policy and Economic Development Division (HED) focuses on the Board's priorities of housing affordability and diversification of the local economy. HED works to implement the Board's economic development policy and functions as the primary County interface for economic development including effective management of related programs and incentives.

| Program Sui  | Program Summary  |   |                     |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |
|--|--|---|---------------------|--------------------|---------------------|---------------------|---------------------|--|
| Office of Economic Development Op  | erations - QF  | P, CD, IAM, RO                                  | <br>3               | 2.00 5             | 16,800              | -                   | 516,800             |  |
| The recently created Economic Dev focuses on the Board's priorities of diversification of the local economy. Board's economic development poli County interface for economic development of related programs a | housing afford<br>ED&H works<br>cy and functio<br>lopment includ | ability and<br>to implement t<br>ns as the prim | he                  |                    |                     |                     |                     |  |
|  | Current Lev  | el of Service E                                 | Budget              | 2.00               | 516,800             | -                   | 516,800             |  |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted                              | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |  |
| Personal Services  | 85,477   | 103,500   | 229,900             | 440,800            | <u> </u>            | 440,800             | 325.9%              |  |
| Operating Expense  | 87,423   | 97,000  | 84,200              | 76,000             | -                   | 76,000              | (21.6)%             |  |
| Net Operating Budget —   | 172,899  | 200,500   | 314,100             | 516,800            |                     | 516,800             | 157.8%              |  |
| Total Budget   | 172,899  | 200,500   | 314,100             | 516,800            | -                   | 516,800             | 157.8%              |  |
| Total FTE  | 1.50   | 1.05  | 2.00                | 2.00               | -                   | 2.00                | 90.5%               |  |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted                              | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |  |
| Net Cost General Fund  | 172,899  | 200,500   | 314,100             | 516,800            |                     | 516,800             | 157.8%              |  |
| Total Funding  | 172,899  | 200,500   | 314,100             | 516,800            |                     | 516,800             | 157.8%              |  |
|  |  |   |                     |                    |                     |                     |                     |  |

## **Growth Management Community Development Department**

## Housing Policy And Economic Development Division Housing Policy & Economic Development (001/0001)

#### Notes:

The Office of Business & Economic Development, the creation of which was approved by the Board on June 26, 2012, works in conjunction with other local and state economic development organizations to assist businesses to expand or relocate to Collier County. Activities consist of incentive policy development and administration, and business concierge services including facilitating regulatory assistance and promoting an improved business climate in Collier County.

The Housing Policy & Economic Development Division accomplishes Board directed policy and the design of programs to incentivize the establishment and availability of affordable housing through the promotion of strategic community partnerships. The division collaborates both internally with the Public Services Department and externally with residents, advisory boards, non-profit organizations, governmental agencies, and public-private partnerships to support quality of life and contributions to a healthy local economy aligned with the Growth Management Plan. In addition, the County has established the 20 million dollar surtax land trust fund to hold land in perpetuity and incentivize the construction of homes for workforce housing, seniors, and people with disabilities.

#### Forecast FY 2023:

Personal Services are forecast to be higher than the FY 2023 adopted budget due to a mid-year transfer of (.95) of a position from the Wastewater Division of the Public Utilities Department to increase the FTE from .05 to 1.0.

Operating Expenses are forecast to be lower than the FY 2023 adopted budget primarily due to a decrease in other contractual services and operating supplies.

### Current FY 2024:

Personal Services are budgeted to be higher due to a mid-year transfer of (.95) of a position from the Wastewater Division, a general wage adjustment, and the implementation of a merit-based incentive program.

Operating Expenses are budgeted to be lower due to an increase in other contractual services.

## **Growth Management Community Development Department**

## Housing Policy And Economic Development Division Economic Development Promotional Tools (001/0001)

### **Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives that will diversify the economy, create high-value-added jobs, increase average wages, improve productivity and its growth rate, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Sui   | mmary          |                    | FY 2<br>Total       |                    | Y 2024<br>Budget R  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| <b>Economic Development Incentives -</b>                                      | QP, CD, IAM,   | RG                 |                     | - 6                | 08,500              | -                   | 608,500             |
| Provides funding for incentive progr<br>targeted industries locating or expan |                |                    | age                 |                    |                     |                     |                     |
| Economic Development Partnership  | s - QP, CD, IA | M, RG              |                     | - 1                | 73,800              | -                   | 173,800             |
| Provides for payments to economic Early Learning Coalition.                   | development    | partners includ    | ding the            |                    |                     |                     |                     |
|   | Current Lev    | el of Service E    | Budget              |                    | 782,300             |                     | 782,300             |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Operating Expense   | 50,637         | 100,000            | 100,000             | 98,800             | <del></del>         | 98,800              | (1.2)%              |
| Remittances   | 230,815        | 650,500            | 650,000             | 683,500            | =                   | 683,500             | 5.1%                |
| Net Operating Budget  | 281,452        | 750,500            | 750,000             | 782,300            | <del>-</del>        | 782,300             | 4.2%                |
| Total Budget =  | 281,452        | 750,500            | 750,000             | 782,300            |                     | 782,300             | 4.2%                |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Net Cost General Fund   | 281,452        | 750,500            | 750,000             | 782,300            | -                   | 782,300             | 4.2%                |
| Total Funding   | 281,452        | 750,500            | 750,000             | 782,300            |                     | 782,300             | 4.2%                |

## **Growth Management Community Development Department**

## Housing Policy And Economic Development Division Economic Development Promotional Tools (001/0001)

#### Notes:

This budget provides for economic development partnership and incentive payments including an allowance for new incentives. Because economic development incentive payments are subject to attaining certain milestones, the planned payments described below will be made only upon meeting established conditions.

Economic development incentive payments: Early Learning Coalition - \$75,000 Incentive allowance - \$250,000 Arthrex QACF - \$276,000 Arthrex QTI - \$45,000 Summit BIGPI - \$37,500

Total: \$683,500

Forecast FY 2023:

Operating Expenses are forecast to be in line with the FY 2023 adopted budget.

Remittances are forecast to be in line with the FY 2023 adopted budget.

Current FY 2024:

Operating Expenses are budgeted to be in line with the FY 2023 adopted budget.

Remittances are budgeted to be higher due to approved Board of County Commissioners economic incentive agreements.

## **Growth Management Community Development Department**

## Housing Policy And Economic Development Division Economic Development (007/0004)

### **Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Sui  |                   | Y 2024<br>tal FTE  | FY 2024<br>Budget   |         |          |           |                   |
|--|-------------------|--------------------|---------------------|---------|----------|-----------|-------------------|
| Collier County Economic Developme                                  | ent Program -     | QP, CD, IAM,       | RG                  | 1.00    | 463,600  | 463,600   | -                 |
| Promotes economic development in for all people in Collier County. | nitiatives to imp | prove the quali    | ty of life          |         |          |           |                   |
|  | Current Lev       | el of Service E    | Budget              | 1.00    | 463,600  | 463,600   | -                 |
| Program Budgetary Cost Summary                                     | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast |         |          |           | FY 2024<br>Change |
| Personal Services  | 117,342           | 121,500            | 138,100             | 144,000 | <u> </u> | - 144,000 | 18.5%             |
| Operating Expense  | 195,812           | 225,400            | 334,500             | •       |          | - 291,900 | 29.5%             |
| Indirect Cost Reimburs   | 19,700            | 21,900             | 21,900              | 17,700  | )        | - 17,700  | (19.2)%           |
| Grants and Aid   | 83,334            | -                  | 416,600             |         | -        | _         | na                |
| Remittances  | 10,000            | -                  | 12,000              | 10,000  | )        | - 10,000  | na                |
| Net Operating Budget   | 426,187           | 368,800            | 923,100             | 463,600 | <u> </u> | - 463,600 | 25.7%             |
| Trans to 001 Gen Fd  | 126,200           | 126,200            | 126,200             |         | -        |           | (100.0)%          |
| Reserve for Salary Adj.  | -                 | 7,500              | -                   |         | -        |           | (100.0)%          |
| Restricted for Unfunded Requests                                   | -                 | 699,200            | -                   |         | -        | -         | (100.0)%          |
| Total Budget   | 552,387           | 1,201,700          | 1,049,300           | 463,600 |          | - 463,600 | (61.4)%           |
| Total FTE  | 1.00              | 1.00               | 1.00                | 1.00    |          | - 1.00    | 0.0%              |
| Program Funding Sources  | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | _       |          |           | FY 2024<br>Change |
| Intergovernmental Revenues   | -                 | 500,000            | 306,100             |         | -        | -         | (100.0)%          |
| Charges For Services   | 45,197            | 51,000             | 40,000              | 46,400  | )        | - 46,400  | (9.0)%            |

### Notes:

Interest/Misc

Carry Forward

Less 5% Required By Law

This Fund accounts for proceeds from the local government share of revenue sharing from gaming proceeds pursuant to the agreement between the State of Florida and the Seminole Tribe. FY 2012 was the first year for the distribution of proceeds. Other funding sources accounted for in this fund include fees and charges related to the Accelerator program.

678,300

(27,600)

1,201,700

9,000

419,600

(2,400)

463.600

1,113,800

1.468.900

### Forecast FY 2023:

Personal Services are forecast to be higher than the FY 2023 adopted budget.

**Total Funding** 

9,510

1,615,100

1.669.807

Operating Expenses are forecast to be higher than the FY 2023 adopted budget due to increases in other contractual/professional services and utilities.

419,600

(2,400)

463,600

(38.1)%

(91.3)%

(61.4)%

## **Growth Management Community Development Department**

Grants and Aid (PILT) are forecast to be higher to due carryforward of funding related to the career pathways learning lab.

### Current FY 2024:

Personal Services are budgeted to be higher than the FY 2023 adopted budget due to the reserve for salary adjustments being budgeted at the fund level in FY 2023, a general wage adjustment, and the implementation of a merit-based incentive program.

Operating Expenses are budgeted to be higher than the FY 2023 adopted budget due to an increase in temporary labor.

Indirect Cost Reimbursements and Remittances are budgeted to be lower than the FY 2023 adopted budget.

### Revenues:

A payment of \$306,074 was received in June 2023 for the 3% distribution according to Section 285.701(9) and (10), Florida Statutes, which is a result of the Compact between the Seminole Tribe and the State of Florida. This distribution is for the payment period of October 1, 2021 - June 30, 2022. The Office of Economic and Demographic Research did not forecast FY 2024 Compact revenue, as it is currently unknown when or if payments will resume. Therefore, gaming proceeds were not budgeted for FY24.

Historical gaming receipts:

FY 12 - \$265,088

FY 13 - \$313,631

FY 14 - \$491,171

FY 15 - \$504,510

FY 16 - \$582,788

FY 17 - \$510,122

FY 18 - \$890,584

FY 19 - \$879,700

FY 20 - \$635,490

FY 21 - \$0

FY 22 - \$0

FY 23 - \$306,074

Total - \$5,379,158

On April 7, 2010, Florida's Governor and the Seminole Tribe of Florida executed a gaming compact, which was subsequently ratified by the Legislature and later approved by the U.S. Secretary of the Interior. The compact allows for select gaming activity in tribal facilities and requires the Tribe to make payments to the State for the privilege of conducting gaming activity in seven facilities located in Broward, Collier, Glades, Hendry, and Hillsborough counties. Three percent of the monies paid by the Tribe to the State are designated as the local government share and distributed to select county and municipal governments in those counties where the tribal gaming facilities are located.

The 2010 gaming compact expired, and the Tribe ceased revenue sharing with the state after making its April 2020 payment.

A new gaming compact, executed by the Governor and the Tribe on April 23, 2021, as amended on May 17, 2021, was ratified by the Legislature and later approved by the U.S. Department of the Interior. The new compact was struck down in federal court in November 2021. The Seminole Tribe is currently appealing the decision and has reverted back to the 2010 gaming compact. All monies paid by the Tribe to the State are deposited into the State General Revenue Fund, with three percent of those monies designated as the local government share, Collier's share is split between the Immokalee Fire District receiving 25% and the Board received 75% derived from the Seminole Indian Casino in Immokalee.

## **Growth Management Community Development Department**

## Housing Policy And Economic Development Division Deepwater Horizon Oil Spill Settlement (757/1847)

### **Mission Statement**

To be an effective force in improving the quality of life for all people in Collier County by promoting economic development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility.

| Program Su                       | mmary          |                    | =                   | Y 2024<br>al FTE |                | ′ 2024<br>udget     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|----------------------------------|----------------|--------------------|---------------------|------------------|----------------|---------------------|---------------------|---------------------|
| Deepwater Settlement - QP        |                |                    |                     | _                | - 2,206,400    |                     | 2,206,400           | -                   |
|                                  | Current Lev    | el of Service E    | Budget              | <u> </u>         | 2,20           | 06,400              | 2,206,400           |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                  | 2024<br>urrent | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Restricted for Unfunded Requests | -              | 2,139,300          | -                   | 2,20             | 6,400          | -                   | 2,206,400           | 3.1%                |
| Total Budget =                   |                | 2,139,300          | -                   | 2,20             | 6,400          | -                   | 2,206,400           | 3.1%                |
| Program Funding Sources          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                  | 2024<br>irrent | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Interest/Misc                    | 14,037         | 12,300             | 34,500              | 4                | 3,100          |                     | 43,100              | 250.4%              |
| Carry Forward                    | 2,116,900      | 2,127,700          | 2,131,000           | 2,16             | 5,500          |                     | 2,165,500           | 1.8%                |
| Less 5% Required By Law          | -              | (700)              | -                   | (2               | 2,200)         | •                   | - (2,200)           | 214.3%              |
| Total Funding                    | 2,130,937      | 2,139,300          | 2,165,500           | 2,20             | 6,400          |                     | 2,206,400           | 3.1%                |

### Notes:

On April 20, 2010, the Deepwater Horizon offshore oil rig had an explosion. The resulting fire could not be extinguished and, on April 22, 2010, Deepwater Horizon sank, leaving the well gushing oil until July 15 when it was finally capped, causing the largest oil spill in U.S. waters. In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement may be spent on the following:

Scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the state's shoreline and the development of strategies to implement restoration measures suggested by such research; Environmental restoration of coastal areas damaged by the oil spill; Economic incentives; and Initiative to expand and diversify the economy of the Collier County.

The Department of Environmental Protection is the lead agency for expending the funds designated for environmental restoration efforts. The Department of Economic Opportunity is the lead agency for expending the funds designated for economic incentives and diversification efforts.

House Bill 7077 (Chapter 2017-63 Laws of FL) repealed Section 377.43, F.S., relating to the disbursement of funds received for damages caused by the Deepwater Horizon oil spill. Now the spending provisions are under Section 288.80 F.S.

## **Growth Management Community Development Department**

## **Economic Development and Innovation Zones**

| Division Budgetary Cost Summary                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense  |                | 8,000              | -                   | 8,000              | <del></del> -       | 8,000              | 0.0%              |
| Remittances  | -              | 2,400,000          | 2,000,000           | 7,788,900          | -                   | 7,788,900          | 224.5%            |
| Net Operating Budget                                     | -              | 2,408,000          | 2,000,000           | 7,796,900          | -                   | 7,796,900          | 223.8%            |
| Restricted for Unfunded Requests                         | -              | 8,096,200          | -                   | 9,790,800          | -                   | 9,790,800          | 20.9%             |
| Total Budget =   |                | 10,504,200         | 2,000,000           | 17,587,700         |                     | 17,587,700         | 67.4%             |
| Appropriations by Program                                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ave Maria Innovation Zone (182/1030)                     | _              | 6,000              |                     | 6,000              | -                   | 6,000              | 0.0%              |
| Golden Gate City Economic Development<br>Zone (782/1032) | -              | 1,000              | -                   | 789,900            | -                   | 789,900            | 78,890.0%         |
| I-75 & Collier Blvd Innovation Zone (783/1031)           | -              | 2,401,000          | 2,000,000           | 7,001,000          | -                   | 7,001,000          | 191.6%            |
| Total Net Budget   |                | 2,408,000          | 2,000,000           | 7,796,900          |                     | 7,796,900          | 223.8%            |
| <b>Total Transfers and Reserves</b>                      | -              | 8,096,200          | -                   | 9,790,800          | -                   | 9,790,800          | 20.9%             |
| Total Budget =   | -              | 10,504,200         | 2,000,000           | 17,587,700         |                     | 17,587,700         | 67.4%             |
| Division Funding Sources                                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc  | 31,835         | 16,100             | 142,600             | 172,500            | _                   | 172,500            | 971.4%            |
| Trans fm 001 Gen Fund                                    | 1,823,400      | 2,406,300          | 2,406,300           | 2,669,700          | -                   | 2,669,700          | 10.9%             |
| Trans fm 111 Unincorp Gen Fd                             | 412,800        | 544,900            | 544,900             | 606,700            | -                   | 606,700            | 11.3%             |
| Adv/Repay fm 001 Gen Fd                                  | -              | 2,000,000          | 2,000,000           | 5,500,000          | -                   | 5,500,000          | 175.0%            |
| Carry Forward  | 3,285,700      | 5,537,800          | 5,553,800           | 8,647,600          | _                   | 8,647,600          | 56.2%             |
| Less 5% Required By Law                                  | -              | (900)              | -                   | (8,800)            | -                   | (8,800)            | 877.8%            |
| Total Funding  | 5,553,735      | 10,504,200         | 10,647,600          | 17,587,700         |                     | 17,587,700         | 67.4%             |

## **Growth Management Community Development Department**

# Economic Development and Innovation Zones Ave Maria Innovation Zone (182/1030)

### **Mission Statement**

Created pursuant to Ordinance 2010-20 on June 23, 2015, the Ave Maria Innovation Zone is established to attract and retain qualified targeted industry as defined by Florida Statute 288.106 within the defined Ave Maria unincorporated area of Collier County.

| Program Sur   |                |                         | To                 | FY 2024<br>otal FTE | E                     | Y 2024<br>Budget    | FY 2024<br>Revenues    | FY 2024<br>Net Cost  |
|---|----------------|-------------------------|--------------------|---------------------|-----------------------|---------------------|------------------------|----------------------|
| Economic Development Plan Implem                      | entation (182  | )- QP, CD, IAI          | М                  | -                   | 9                     | 06,900              | 906,900                | -                    |
|   | Current Lev    | rel of Service E        | Budget             | <u> </u>            | g                     | 906,900             | 906,900                | <u> </u>             |
| Program Budgetary Cost Summary                        | 2022<br>Actual | FY 2023<br>Adopted      | FY 2023<br>Forecas |                     | 2024<br>rrent         | FY 2024<br>Expanded |                        | FY 2024<br>Change    |
| Operating Expense                                     | -              | 6,000                   |                    | - (                 | 6,000                 |                     | - 6,000                | 0.0%                 |
| Net Operating Budget Restricted for Unfunded Requests | -              | <b>6,000</b><br>707,000 |                    |                     | <b>6,000</b><br>0,900 |                     | <b>6,000</b> - 900,900 | <b>0.0%</b><br>27.4% |
| Total Budget  |                | 713,000                 |                    | - 90                | 6,900                 |                     | 906,900                | 27.2%                |
| Program Funding Sources                               | 2022<br>Actual | FY 2023<br>Adopted      | FY 2023<br>Forecas |                     | 2024<br>rrent         | FY 2024<br>Expanded |                        | FY 2024<br>Change    |
| Interest/Misc   | 3,452          | 2,200                   | 13,40              | 0 1                 | 4,500                 |                     | - 14,500               | 559.1%               |
| Trans fm 001 Gen Fund                                 | 105,100        | 119,400                 | 119,40             | 0 13                | 6,300                 |                     | - 136,300              | 14.2%                |
| Trans fm 111 Unincorp Gen Fd                          | 23,800         | 27,100                  | 27,10              | 0 3                 | 1,000                 |                     | - 31,000               | 14.4%                |
| Carry Forward   | 433,500        | 564,500                 | 565,90             | 0 72                | 5,800                 |                     | - 725,800              | 28.6%                |
| Less 5% Required By Law                               | -              | (200)                   |                    | -                   | (700)                 |                     | - (700)                | 250.0%               |
| Total Funding   | 565,852        | 713,000                 | 725,80             | 0 90                | 6,900                 |                     | - 906,900              | 27.2%                |

## **Growth Management Community Development Department**

## Economic Development and Innovation Zones Ave Maria Innovation Zone (182/1030)

#### Notes:

The Ave Maria Innovation Zone was established on June 23, 2015, by Resolution 2015-133 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; and payment of building permit or other County fees related to the construction of structures to serve targeted business. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

### Current FY 2024:

A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

#### Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is \$71,392,224, a 15.36% increase, and the related tax increment value by which the tax increment revenue is derived is \$44,745,005. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of \$136,300 and \$31,000 respectively. Year over year TIF revenue increased by \$20,800 or 14.2% to \$167,300.

## **Growth Management Community Development Department**

# **Economic Development and Innovation Zones Golden Gate City Economic Development Zone (782/1032)**

### **Mission Statement**

Created pursuant to Ordinance 2018-56 on November 13, 2018, the Golden Gate City Economic Development Zone is established to attract and retain qualified targeted industries as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Golden Gate City unincorporated area of Collier County.

| Program Su   | mmary          |                        |                    | FY 2024<br>otal FTE |                        | Y 2024<br>Budget  | FY 2024<br>Revenues    | FY 202<br>Net Cos |
|--|----------------|------------------------|--------------------|---------------------|------------------------|-------------------|------------------------|-------------------|
| Economic Development Plan Implen                       | nentation (782 | 2)- QP, CD, IA         |                    | -                   | 9,1                    | 43,500            | 9,143,500              |                   |
|  | Current Lev    | vel of Service E       | Budget             |                     | 9,1                    | 143,500           | 9,143,500              |                   |
| Program Budgetary Cost Summary                         | 2022<br>Actual | FY 2023<br>Adopted     | FY 2023<br>Forecas |                     | Y 2024<br>Current      | FY 202<br>Expande |                        |                   |
| Operating Expense                                      | -              | 1,000                  |                    | -                   | 1,000                  |                   | - 1,0                  | 0.00              |
| Remittances  | -              | -                      |                    | - 7                 | 788,900                |                   | - 788,9                | 000 na            |
| Net Operating Budget  Restricted for Unfunded Requests | -              | <b>1,000</b> 6,358,100 |                    |                     | <b>789,900</b> 353,600 |                   | <b>789,9</b> - 8,353,6 | , ·               |
| Total Budget =   |                | 6,359,100              |                    | - 9,1               | 143,500                |                   | 9,143,5                | 43.89             |
| Program Funding Sources                                | 2022<br>Actual | FY 2023<br>Adopted     | FY 2023<br>Forecas |                     | Y 2024<br>Current      | FY 202<br>Expande |                        |                   |
| Interest/Misc  | 23,074         | 13,900                 | 110,20             | 0                   | 154,000                |                   | - 154,                 | 000 1,007.9       |
| Trans fm 001 Gen Fund                                  | 1,423,200      | 1,867,600              | 1,867,60           | 0 2,0               | 063,200                |                   | - 2,063,               | 200 10.5          |
| Trans fm 111 Unincorp Gen Fd                           | 322,200        | 422,800                | 422,80             | 0 4                 | 468,800                |                   | - 468,                 | 800 10.9          |
| Carry Forward  | 2,296,300      | 4,055,500              | 4,064,80           | 0 6,4               | 465,400                |                   | - 6,465,               | 400 59.4          |
| Less 5% Required By Law                                | -              | (700)                  |                    | -                   | (7,900)                |                   | - (7,9                 | 1,028.6           |
| Total Funding  | 4,064,774      | 6,359,100              | 6,465,40           | 0 9,                | 143,500                |                   | - 9,143,               | 500 43.8          |

## **Growth Management Community Development Department**

## Economic Development and Innovation Zones Golden Gate City Economic Development Zone (782/1032)

#### Notes:

The Golden Gate City Innovation Zone was established on November 13, 2018, by Ordinance 2018-56 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. Resolution 2015-133 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County. All payments must be approved in advance by the Board.

### Current FY 2024:

The tax increment payment is subject to annual appropriation by the Board and all payments must be approved in advance by the Board.

Remittances include a reimbursement of \$788,900 to PFPI OZ, LLC, (Pikus) for sanitary sewer, drainage, impact fees, and building permit fees to construct its corporate headquarters within the Golden Gate Economic Development Zone. In addition, a modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests totals \$8,353,600 and can only be disbursed upon Board approval consistent with the Economic Development Plan. A modest operating expense allowance is provided for administrative and other services as needed. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

### Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is \$1,222,715,121, an 11.79% increase, and the related tax increment value by which the tax increment revenue is derived is \$677,761,583. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of \$2,063,200 and \$468,800 respectively. Year over year TIF revenue increased by \$241,600 or 10.5% to \$2,532,000.

## **Growth Management Community Development Department**

# Economic Development and Innovation Zones I-75 & Collier Blvd Innovation Zone (783/1031)

### **Mission Statement**

Created pursuant to Ordinance 2018-39 on July 10, 2018, the Interchange Activity Center No. 9 Innovation Zone is established to attract and retain qualified targeted industries as defined by Florida Statute 288.106 and such industries and businesses identified by the Board of County Commissioners within the defined Interchange Activity Center No. 9 unincorporated area of Collier County.

| Program Su  | mmary   |                            | т                | FY 20<br>otal F |                          | Y 2024<br>Budget    | FY 2024<br>Revenues      | FY 2024<br>Net Cost   |
|---|---|----------------------------|------------------|-----------------|--------------------------|---------------------|--------------------------|-----------------------|
| Economic Development Plan Implen                      | nentation (783                                      | B)- QP, CD, IA             | M                |                 | - 7,5                    | 37,300              | 7,537,300                | -                     |
|   | Current Level of Service Budget 7,537,300 7,537,300 |                            |                  |                 |                          |                     |                          |                       |
| Program Budgetary Cost Summary                        | 2022<br>Actual                                      | FY 2023<br>Adopted         | FY 202<br>Foreca |                 | FY 2024<br>Current       | FY 2024<br>Expanded |                          | FY 2024<br>Change     |
| Operating Expense                                     | _   | 1,000                      |                  | -               | 1,000                    |                     | 1,000                    | 0.0%                  |
| Remittances   | -   | 2,400,000                  | 2,000,00         | 00              | 7,000,000                |                     | 7,000,000                | 191.7%                |
| Net Operating Budget Restricted for Unfunded Requests | -   | <b>2,401,000</b> 1,031,100 | 2,000,00         | 00              | <b>7,001,000</b> 536,300 |                     | <b>7,001,000</b> 536,300 | <b>191.6%</b> (48.0)% |
| Total Budget  |   | 3,432,100                  | 2,000,00         | 00              | 7,537,300                | •                   | 7,537,300                | 119.6%                |
| Program Funding Sources                               | 2022<br>Actual                                      | FY 2023<br>Adopted         | FY 202<br>Foreca |                 | FY 2024<br>Current       | FY 2024<br>Expanded |                          | FY 2024<br>Change     |
| Interest/Misc   | 5,309   | -                          | 19,00            | 00              | 4,000                    |                     | 4,000                    | na                    |
| Trans fm 001 Gen Fund                                 | 295,100   | 419,300                    | 419,30           | 00              | 470,200                  |                     | 470,200                  | 12.1%                 |
| Trans fm 111 Unincorp Gen Fd                          | 66,800  | 95,000                     | 95,00            | 00              | 106,900                  |                     | 106,900                  | 12.5%                 |
| Adv/Repay fm 001 Gen Fd                               | -   | 2,000,000                  | 2,000,00         | 00              | 5,500,000                |                     | 5,500,000                | 175.0%                |
| Carry Forward   | 555,900   | 917,800                    | 923,10           | 00              | 1,456,400                |                     | 1,456,400                | 58.7%                 |
| Less 5% Required By Law                               | -   | -                          |                  | -               | (200)                    |                     | (200)                    | na                    |
| Total Funding   | 923,109   | 3,432,100                  | 3,456,40         | 00              | 7,537,300                |                     | 7,537,300                | 119.6%                |

## **Growth Management Community Development Department**

## Economic Development and Innovation Zones I-75 & Collier Blvd Innovation Zone (783/1031)

#### Notes:

The Interchange Activity Center No. 9 Innovation Zone was established on July 10, 2018, by Ordinance 2018-39 pursuant to Collier County Innovation Zone Ordinance 2010-20. Trust funds generated under the tax increment financing plan may be utilized in any lawful manner including infrastructure required to serve a new targeted business or the expansion of an existing targeted business; payment of County Impact Fees to be paid by targeted new or existing business; payment of building permit or other County fees related to construction of structures to serve targeted business; and in any lawful manner which the Board of County Commissioners determines fosters economic development. Ordinance 2018-39 puts restrictions on the amount of tax increment revenue deposited. Up to five percent (5%) of the deposit shall be reserved as an administrative fee for the County All payments must be approved in advance by the Board.

### Current FY 2024:

Operating expense includes a modest allowance for administrative services and funding. The reserve for unfunded requests can only be disbursed upon Board approval consistent with the Economic Development Plan.

The \$7,000,000 remittances includes the payment to the Great Wolf Lodge Water Park; at a 50% project completion, \$3,000,000 will be disbursed and when the certificate of occupancy is issued, the remaining \$4,000,000 will be disbursed.

### Revenues:

Primary revenue sources are from Tax Increment Financing (TIF) derived from the Innovation Zone's tax increment and fund carryforward. The taxable value within the Innovation Zone is \$343,505,929, a 9.66% increase, and the related tax increment value by which the tax increment revenue is derived is \$154,456,284. The TIF transfers from the General Fund and the Unincorporated Area General Fund represent 95% of the increment total of \$470,200 and \$106,900 respectively. Year over year TIF revenue increased by \$62,800 or 12.2% to \$577,100.

## **Growth Management Community Development Department**

## **Reserves and Transfers**

| Division Budgetary Cost Summary                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 Gen Fd                              | 197,400        | 203,500            | 203,500             | =                  | -                   | -                  | (100.0)%          |
| Trans to 111 Unincorp Gen Fd                     | 145,700        | 145,700            | 145,700             | -                  | -                   | -                  | (100.0)%          |
| Trans to 113 Com Dev Fd                          | 100,000        | 100,000            | 100,000             | -                  | -                   | -                  | (100.0)%          |
| Trans to 301 Co Wide Cap Fd                      | 121,400        | 121,400            | 121,400             | =                  | -                   | -                  | (100.0)%          |
| Trans to 309 CDES Capital                        | 1,872,000      | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 506 IT Capital                          | -              | 1,068,900          | 1,068,900           | 1,046,600          | -                   | 1,046,600          | (2.1)%            |
| Reserve for Contingencies                        | -              | 589,600            | =                   | 678,500            | -                   | 678,500            | 15.1%             |
| Reserve for Prepaid Services                     | -              | 8,465,500          | -                   | 7,077,000          | -                   | 7,077,000          | (16.4)%           |
| Reserve for Capital                              | -              | 7,179,500          | -                   | 6,254,100          | -                   | 6,254,100          | (12.9)%           |
| Reserve for Cash Flow                            | -              | 4,994,700          | -                   | 4,911,400          | -                   | 4,911,400          | (1.7)%            |
| Reserve for Attrition                            | -              | (426,000)          | -                   | (462,300)          | -                   | (462,300)          | 8.5%              |
| Total Budget                                     | 2,436,500      | 22,442,800         | 1,639,500           | 19,505,300         |                     | 19,505,300         | (13.1)%           |
| Appropriations by Program                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Total Net Budget<br>Total Transfers and Reserves | 2,436,500      | 22,442,800         | 1,639,500           | 19,505,300         |                     | 19,505,300         | na<br>(13.1)%     |
| Total Budget                                     | 2,436,500      | 22,442,800         | 1,639,500           | 19,505,300         |                     | 19,505,300         | (13.1)%           |
| _  |                |                    |                     |                    |                     |                    |                   |
|  |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                                    | 302,725        | 205,000            | 1,131,000           | 968,400            |                     | 968,400            | 372.4%            |
| Net Cost Community Development                   | (22,842,998)   | (11,114,900)       | (21,722,800)        | (8,472,000)        | _                   | (8,472,000)        | (23.8)%           |
| Net Cost Planning Services                       | (14,934,028)   | (2,856,400)        | (19,563,500)        | (3,872,700)        | _                   | (3,872,700)        | 35.6%             |
| Trans fm 101 Transp Op Fd                        | 22,600         | 28,700             | 28,700              | -                  | _                   | -                  | (100.0)%          |
| Trans fm 103 Stormwater Ops                      | 22,600         | 28,800             | 28,800              | _                  | -                   | _                  | (100.0)%          |
| Trans fm 107 Imp Fee Admin                       | 22,600         | -,                 | -                   | _                  | -                   | _                  | na                |
| Trans fm 111 Unincorp Gen Fd                     | 573,000        | 573,000            | 573,000             | =                  | -                   | _                  | (100.0)%          |
| Trans fm 114 Pollutn Ctrl Fd                     | 35,800         | 44,400             | 44,400              | =                  | -                   | _                  | (100.0)%          |
| Trans fm 131 Dev Serv Fd                         | 100,000        | 100,000            | 100,000             | _                  | -                   | _                  | (100.0)%          |
| Trans fm 185 Beach Ren Ops                       | 22,600         | 28,700             | 28,700              | _                  | -                   | _                  | (100.0)%          |
| Adv/Repay fm 495 Airport                         | 523,100        | 1,624,800          | 1,624,800           | _                  | -                   | _                  | (100.0)%          |
| Carry Forward                                    | 38,588,500     | 35,297,300         | 39,366,400          | 32,421,700         | -                   | 32,421,700         | (8.1)%            |
| Less 5% Required By Law                          | -              | (1,516,600)        | -                   | (1,540,100)        | -                   | (1,540,100)        | 1.5%              |
| Total Funding                                    | 2,436,500      | 22,442,800         | 1,639,500           | 19,505,300         |                     | 19,505,300         | (13.1)%           |

## **Growth Management Community Development Department**

# Reserves and Transfers Community Development Fund (113/1013)

| Program St                         | ummary         |                    | =                   | Y 2024<br>tal FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|---------------------|-------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, Interest - RG |                |                    |                     | -                 | 5,815,800         | 14,287,800          | -8,472,000          |
|                                    |                |                    |                     |                   |                   |                     |                     |
|                                    | Current Le     | evel of Service    | Budget              |                   | 5,815,800         | 14,287,800          | -8,472,000          |
|                                    |                |                    |                     |                   |                   |                     |                     |
|                                    |                |                    |                     |                   |                   |                     |                     |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                   |                   |                     |                     |
| Trans to 001 Gen Fd                | 185,100        | 189,900            | 189,900             |                   | _                 |                     | (100.0)%            |
| Trans to 301 Co Wide Cap Fd        | 121,400        | 121,400            | 121,400             |                   | -                 |                     | (100.0)%            |
| Trans to 506 IT Capital            | -              | 891,700            | 891,700             | 863,              | 300               | - 863,300           | (3.2)%              |
| Reserve for Contingencies          | -              | 382,700            | -                   | 352,              | 000               | - 352,000           | (8.0)%              |
| Reserve for Prepaid Services       | -              | 2,646,000          | -                   | 2,257,            | 500               | - 2,257,500         | (14.7)%             |
| Reserve for Cash Flow              | -              | 2,905,000          | -                   | 2,691,            | 000               | - 2,691,000         | (7.4)%              |
| Reserve for Attrition              | -              | (320,700)          | -                   | (348,0            | 000)              | - (348,000)         | 8.5%                |
| Total Budget                       | 306,500        | 6,816,000          | 1,203,000           | 5,815,            | 800               | - 5,815,800         | (14.7)%             |
| =                                  |                |                    |                     |                   |                   |                     |                     |
|                                    |                |                    |                     |                   |                   |                     |                     |
|                                    | 2022           | FY 2023            | FY 2023             |                   |                   |                     |                     |
| Program Funding Sources            | Actual         | Adopted            | Forecast            |                   |                   | <u>'</u>            |                     |
| Interest/Misc                      | 167,198        | 120,000            | 660,000             | ,                 | 400               | - 468,400           |                     |
| Net Cost Community Development     | (22,842,998)   | (11,114,900)       | (21,722,800)        | , , ,             | 000)              | - (8,472,000        | , ,                 |
| Trans fm 101 Transp Op Fd          | 22,600         | 28,700             | 28,700              |                   | -                 | -                   | - (100.0)%          |
| Trans fm 103 Stormwater Ops        | 22,600         | 28,800             | 28,800              |                   | -                 | -                   | - (100.0)%          |
| Trans fm 107 Imp Fee Admin         | 22,600         | =                  | -                   |                   | -                 | -                   | - na                |
| Trans fm 111 Unincorp Gen Fd       | 353,500        | 353,500            | 353,500             |                   | -                 | -                   | - (100.0)%          |
| Trans fm 114 Pollutn Ctrl Fd       | 35,800         | 44,400             | 44,400              |                   | -                 | -                   | - (100.0)%          |
| Trans fm 131 Dev Serv Fd           | 100,000        | 100,000            | 100,000             |                   | -                 | -                   | - (100.0)%          |
| Trans fm 185 Beach Ren Ops         | 22,600         | 28,700             | 28,700              |                   | -                 | -                   | - (100.0)%          |
| Carry Forward                      | 22,402,600     | 18,265,000         | 21,681,700          |                   |                   | - 14,886,000        | ` ,                 |
| Less 5% Required By Law            | -              | (1,038,200)        | -                   | (1,066,6          | 600)              | - (1,066,600        | ) 2.7%              |
| Total Funding =                    | 306,500        | 6,816,000          | 1,203,000           | 5,815,            | 800               | - 5,815,800         | (14.7)%             |

## Notes:

In FY 2024, interdepartmental services will be reimbursed through an Intergovernmental Charge (IGC) rather than a transfer between funds.

## **Growth Management Community Development Department**

## Reserves and Transfers Developer Services Fund (131/1014)

| Program Sur<br>Reserves, Transfers, Interest - RG | mmary                           |                    |                     | I FTE E            | <u> </u>            | FY 2024<br>Revenues<br>7,562,200 | FY 2024<br>Net Cost<br>-3,872,700 |  |
|---|---------------------------------|--------------------|---------------------|--------------------|---------------------|----------------------------------|-----------------------------------|--|
| , ,   | Current Level of Service Budget |                    |                     | - 13,6             | 589,500 <u>1</u>    | 7,562,200                        | -3,872,700                        |  |
| Program Budgetary Cost Summary                    | 2022<br>Actual                  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted               |                                   |  |
| Trans to 001 Gen Fd                               | 12,300                          | 13,600             | 13,600              | _                  | _                   | -                                | (100.0)%                          |  |
| Trans to 111 Unincorp Gen Fd                      | 145,700                         | 145,700            | 145,700             | -                  | -                   | -                                | (100.0)%                          |  |
| Trans to 113 Com Dev Fd                           | 100,000                         | 100,000            | 100,000             | -                  | -                   | -                                | (100.0)%                          |  |
| Trans to 309 CDES Capital                         | 1,872,000                       | -                  | -                   | -                  | -                   | -                                | na                                |  |
| Trans to 506 IT Capital                           | -                               | 177,200            | 177,200             | 183,300            | -                   | 183,300                          | 3.4%                              |  |
| Reserve for Contingencies                         | -                               | 206,900            | -                   | 326,500            | -                   | 326,500                          | 57.8%                             |  |
| Reserve for Prepaid Services                      | -                               | 5,819,500          | -                   | 4,819,500          | -                   | 4,819,500                        | (17.2)%                           |  |
| Reserve for Capital                               | -                               | 7,179,500          | -                   | 6,254,100          | -                   | 6,254,100                        | (12.9)%                           |  |
| Reserve for Cash Flow                             | -                               | 2,089,700          | -                   | 2,220,400          | -                   | 2,220,400                        | 6.3%                              |  |
| Reserve for Attrition                             | -                               | (105,300)          | -                   | (114,300)          | -                   | (114,300)                        | 8.5%                              |  |
| Total Budget                                      | 2,130,000                       | 15,626,800         | 436,500             | 13,689,500         |                     | 13,689,500                       | (12.4)%                           |  |
| Program Funding Sources                           | 2022<br>Actual                  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted               |                                   |  |
| Interest/Misc                                     | 135,528                         | 85,000             | 471,000             | 500,000            | _                   | 500,000                          | 488.2%                            |  |

### Notes:

Net Cost Planning Services

Adv/Repay fm 495 Airport

Less 5% Required By Law

Carry Forward

Trans fm 111 Unincorp Gen Fd

In FY 2024, interdepartmental services will be reimbursed through an Intergovernmental Charge (IGC) rather than a transfer between funds.

(2,856,400)

219,500

1,624,800

17,032,300

15,626,800

(478,400)

(19,563,500)

219,500

436,500

1,624,800

17,684,700

(3,872,700)

17,535,700

(473,500)

13,689,500

(14,934,028)

219,500

523,100

16,185,900

2,130,000

**Total Funding** 

(3,872,700)

17,535,700

(473,500)

13,689,500

35.6%

(100.0)%

(100.0)%

3.0%

(1.0)%

(12.4)%

## **Court Related Agencies**

## Court Related Agencies Organizational Chart

Total Full-Time Equivalents (FTE) = 35.00

| <br>   |
|--|
| Court Administration                         |
| Total Full-Time Equivalents (FTE) = 32.75    |
|  |
| Circuit & County Court Judges                |
| Total Full-Time Equivalents (FTE) = 0.00     |
|  |
| Public Defender                              |
| Total Full-Time Equivalents (FTE) = 0.00     |
|  |
| State Attorney                               |
| Total Full-Time Equivalents (FTE) = 0.00     |
| Guardian Ad Litem Program                    |
| Total Full-Time Equivalents (FTE) = 0.00     |
|  |
| Court Related Technology                     |
| <br>Total Full-Time Equivalents (FTE) = 2.25 |
|  |

Fiscal Year 2024 4 - 1 Court Related Agencies

## **Court Related Agencies**

The Court Related Agencies include divisions that provide judicial operations for both Circuit and County Courts and Programs. The divisions include Court Administration, Probation, facility and operation costs for the State Attorney's Office, Public Defender, Guardian Ad Litem, Electronic Court Reporter, and Circuit and County Judges. Also included are the Public Guardianship Program, the Drug Abuse Trust Fund, and the Teen Court Program. The total appropriation for FY 2024 including transfers and reserves, is \$7,133,200.

Court costs are funded with a general fund transfer, court fees, surcharges on traffic violations, and probation fees. The County is mandated by Section 14 of Article V of the State Constitution to fund the following costs of the circuit and county courts, public defender's offices, state attorney's offices, guardian ad litem offices, and the offices of the clerk of the circuit and county courts performing court-related functions:

- 1. Facilities construction, lease, maintenance, and security of buildings and office space, appurtenant equipment and furnishings, structures, real estate, easements, and parking facilities.
- 2. Utilities electricity, gas, water and wastewater services, and systems, storm water services and systems, sewer services and systems, all associated costs and fees, and mitigation of environmental impacts.
- 3. Communication services telephone system infrastructure, maintenance, facsimile equipment, wireless communications, cellular telephones, pagers, video teleconferencing equipment and line charges, local carrier service, and local and long-distance toll charges.
- 4. Computer network systems and equipment computer hardware and software, modems, printers, wiring, network connections, maintenance, support staff or services, training, supplies, and line charges.
- 5. Courier messenger and subpoena services.
- 6. Auxiliary aids and services are necessary to ensure access to the courts for qualified individuals with a disability.

Ordinance 09-41 adopted by the Board of County Commissioners on July 28, 2009, as authorized by s. 318.18(13)(a) F.S., provides for a \$30 surcharge for those non-criminal traffic infractions outlined in Chapter 318, Florida Statutes, and certain criminal violations enumerated in Section 318.17, Florida Statutes, will provide the County with an estimated \$900,000 in revenue for FY 2024. This revenue is designated for capital improvements to Courthouse buildings and facilities.

Ordinance 04-42, adopted by the Board of County Commissioners on June 22, 2004, as authorized by s. 939.185 F.S., provides for a \$65 court cost fee when a person pleads guilty or nolo contendere to or found guilty of, any felony, misdemeanor, or criminal traffic offense under the laws of the State of Florida, will provide the County with an estimated \$160,000 in revenue for FY 2024. This revenue will be divided equally among four (4) court related programs: Innovative Court Programs, Teen Court, Law Library, and Legal Aid.

The Court Related Technology Fund (178/1054) receives a \$2 per page service charge collected for recording documents or instruments as listed in s.28.222 F.S. These funds are used to support court-related technology throughout the various entities of the Court. The FY 2024 budget is anticipated to provide \$800.000 in revenues.

Fiscal Year 2024 4 - 2 Court Related Agencies

## **Court Related Agencies**

| Department Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 2,435,575      | 2,957,000          | 2,683,500           | 3,013,300          |                     | 3,013,300          | 1.9%              |
| Operating Expense                 | 2,088,806      | 3,043,500          | 2,967,400           | 3,243,100          | -                   | 3,243,100          | 6.6%              |
| Indirect Cost Reimburs            | 32,100         | 20,500             | 20,500              | 19,900             | -                   | 19,900             | (2.9)%            |
| Capital Outlay                    | 17,167         | 36,000             | 6,000               | 81,000             | -                   | 81,000             | 125.0%            |
| Remittances                       | 2,000          | 3,000              | 3,000               | 3,000              | -                   | 3,000              | 0.0%              |
| Total Net Budget                  | 4,575,648      | 6,060,000          | 5,680,400           | 6,360,300          |                     | 6,360,300          | 5.0%              |
| Trans to 171 Teen Court           | 13,200         | 6,000              | 6,000               | 11,300             | -                   | 11,300             | 88.3%             |
| Trans to 192 Court Innov          | 149,600        | 142,900            | 142,900             | 145,800            | -                   | 145,800            | 2.0%              |
| Trans to 640 Law Lib              | 38,900         | 42,100             | 42,100              | 64,400             | -                   | 64,400             | 53.0%             |
| Reserve for Contingencies         | -              | 82,600             | -                   | 93,100             | -                   | 93,100             | 12.7%             |
| Reserve for Capital               | -              | 938,900            | -                   | 502,500            | -                   | 502,500            | (46.5)%           |
| Reserve for Attrition             | =              | (45,300)           | -                   | (44,200)           | -                   | (44,200)           | (2.4)%            |
| Total Budget                      | 4,777,348      | 7,227,200          | 5,871,400           | 7,133,200          |                     | 7,133,200          | (1.3)%            |
|                                   |                | ·                  |                     | <del></del>        |                     | <del></del>        | <u> </u>          |
| Appropriations by Division        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Court Administration              | 2,866,228      | 3,383,400          | 3,130,600           | 3,470,900          |                     | 3,470,900          | 2.6%              |
| Circuit & County Court Judges     | 23,708         | 68,000             | 63,200              | 69,700             | -                   | 69,700             | 2.5%              |
| Public Defender                   | 309,400        | 377,700            | 376,800             | 486,800            | -                   | 486,800            | 28.9%             |
| State Attorney                    | 352,354        | 762,200            | 762,200             | 789,600            | -                   | 789,600            | 3.6%              |
| Guardian Ad Litem Program         | 1,245          | 4,600              | 2,000               | 4,600              | -                   | 4,600              | 0.0%              |
| Court Related Technology          | 1,022,713      | 1,464,100          | 1,345,600           | 1,538,700          | -                   | 1,538,700          | 5.1%              |
| Total Net Budget                  | 4,575,648      | 6,060,000          | 5,680,400           | 6,360,300          |                     | 6,360,300          | 5.0%              |
| Court Administration              | 201,700        | 195,500            | 191,000             | 231,900            | -                   | 231,900            | 18.6%             |
| Court Related Technology          | -              | 971,700            | -                   | 541,000            | -                   | 541,000            | (44.3)%           |
| Total Transfers and Reserves      | 201,700        | 1,167,200          | 191,000             | 772,900            | -                   | 772,900            | (33.8)%           |
| Total Budget                      | 4,777,348      | 7,227,200          | 5,871,400           | 7,133,200          |                     | 7,133,200          | (1.3)%            |

Fiscal Year 2024 4 - 3 Court Related Agencies

## **Court Related Agencies**

| Department Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services        | 1,389,443      | 1,190,000          | 1,019,700           | 990,000            | -                   | 990,000            | (16.8)%           |
| Fines & Forfeitures         | 736,646        | 584,500            | 688,600             | 651,900            | -                   | 651,900            | 11.5%             |
| Miscellaneous Revenues      | 1,125          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc               | 16,418         | 4,700              | 18,000              | 6,300              | -                   | 6,300              | 34.0%             |
| Net Cost General Fund       | 686,707        | 1,212,500          | 1,204,200           | 1,350,700          | -                   | 1,350,700          | 11.4%             |
| Trans fm 001 Gen Fund       | 2,269,300      | 2,208,000          | 2,208,000           | 1,907,600          | -                   | 1,907,600          | (13.6)%           |
| Trans fm 681 Court Admin    | 201,700        | 191,000            | 191,000             | 221,500            | -                   | 221,500            | 16.0%             |
| Carry Forward               | 2,105,300      | 1,925,500          | 2,629,500           | 2,087,600          | -                   | 2,087,600          | 8.4%              |
| Less 5% Required By Law     | -              | (89,000)           | -                   | (82,400)           | -                   | (82,400)           | (7.4)%            |
| Total Funding =             | 7,406,640      | 7,227,200          | 7,959,000           | 7,133,200          | -                   | 7,133,200          | (1.3)%            |
| Department Position Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Court Administration        | 32.75          | 32.75              | 32.75               | 32.75              | -                   | 32.75              | 0.0%              |
| Court Related Technology    | 2.25           | 2.25               | 2.25                | 2.25               | -                   | 2.25               | 0.0%              |
| Total FTE                   | 35.00          | 35.00              | 35.00               | 35.00              |                     | 35.00              | 0.0%              |

Fiscal Year 2024 4 - 4 Court Related Agencies

## **Court Related Agencies**

## **Court Administration**

| Division Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 2,294,919      | 2,775,900          | 2,528,100           | 2,821,400          | <u> </u>            | 2,821,400          | 1.6%              |
| Operating Expense                   | 569,309        | 598,500            | 593,500             | 640,500            | -                   | 640,500            | 7.0%              |
| Capital Outlay                      | ·<br>-         | 6,000              | 6,000               | 6,000              | -                   | 6,000              | 0.0%              |
| Remittances                         | 2,000          | 3,000              | 3,000               | 3,000              | -                   | 3,000              | 0.0%              |
| Net Operating Budget                | 2,866,228      | 3,383,400          | 3,130,600           | 3,470,900          | <del>-</del> -      | 3,470,900          | 2.6%              |
| Trans to 171 Teen Court             | 13,200         | 6,000              | 6,000               | 11,300             | -                   | 11,300             | 88.3%             |
| Trans to 192 Court Innov            | 149,600        | 142,900            | 142,900             | 145,800            | -                   | 145,800            | 2.0%              |
| Trans to 640 Law Lib                | 38,900         | 42,100             | 42,100              | 64,400             | -                   | 64,400             | 53.0%             |
| Reserve for Contingencies           | -              | 46,100             | -                   | 54,600             | -                   | 54,600             | 18.4%             |
| Reserve for Attrition               | -              | (41,600)           | =                   | (44,200)           | -                   | (44,200)           | 6.3%              |
| Total Budget =                      | 3,067,928      | 3,578,900          | 3,321,600           | 3,702,800          |                     | 3,702,800          | 3.5%              |
| Appropriations by Program           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Court Innovations (192/1050)        | 192,000        | 192,000            | 192,000             | 192,000            | _                   | 192,000            | 0.0%              |
| Court Operations (681/1051)         | 1,040,674      | 1,218,200          | 1,134,600           | 1,266,600          | -                   | 1,266,600          | 4.0%              |
| Law Library Fund (640/1145)         | 92,166         | 93,500             | 93,500              | 111,600            | -                   | 111,600            | 19.4%             |
| Parole & Probation (681/1051)       | 1,477,052      | 1,803,400          | 1,643,600           | 1,821,200          | -                   | 1,821,200          | 1.0%              |
| Teen Court Fund (171/1132)          | 64,336         | 76,300             | 66,900              | 79,500             | -                   | 79,500             | 4.2%              |
| Total Net Budget                    | 2,866,228      | 3,383,400          | 3,130,600           | 3,470,900          |                     | 3,470,900          | 2.6%              |
| <b>Total Transfers and Reserves</b> | 201,700        | 195,500            | 191,000             | 231,900            | -                   | 231,900            | 18.6%             |
| Total Budget                        | 3,067,928      | 3,578,900          | 3,321,600           | 3,702,800          | -                   | 3,702,800          | 3.5%              |
|                                     |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                | 225,415        | 190,000            | 219,700             | 190,000            |                     | 190,000            | 0.0%              |
| Fines & Forfeitures                 | 736,646        | 584,500            | 688,600             | 651,900            | -                   | 651,900            | 11.5%             |
| Interest/Misc                       | 5,172          | 500                | 13,800              | 2,000              | -                   | 2,000              | 300.0%            |
| Trans fm 001 Gen Fund               | 2,269,300      | 2,208,000          | 2,208,000           | 1,907,600          | =                   | 1,907,600          | (13.6)%           |
| Trans fm 681 Court Admin            | 201,700        | 191,000            | 191,000             | 221,500            | -                   | 221,500            | 16.0%             |
| Carry Forward                       | 401,900        | 443,700            | 772,400             | 771,900            | -                   | 771,900            | 74.0%             |
| Less 5% Required By Law             | -              | (38,800)           | -                   | (42,100)           | -                   | (42,100)           | 8.5%              |
| Total Funding                       | 3,840,133      | 3,578,900          | 4,093,500           | 3,702,800          |                     | 3,702,800          | 3.5%              |
| Division Position Summary           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Court Operations (681/1051)         | 11.75          | 11.75              | 11.75               | 11.75              |                     | 11.75              | 0.0%              |
| Parole & Probation (681/1051)       | 20.00          | 20.00              | 20.00               | 20.00              | -                   | 20.00              | 0.0%              |
| Teen Court Fund (171/1132)          | 1.00           | 1.00               | 1.00                | 1.00               | -                   | 1.00               | 0.0%              |
| Total FTE                           |                |                    |                     |                    |                     |                    |                   |

## **Court Related Agencies**

# Court Administration Court Operations (681/1051)

### **Mission Statement**

To provide effective and efficient services to the Judiciary and all those involved in the Court System in Collier County while ensuring that we are good stewards of public resources. We are strongly committed to ensuring fairness and access to all people in a timely and responsive manner and that public needs and accessibility are addressed through responsive facility measures and program support.

| Program Su   |   | / 2024<br>al FTE  | FY 2024<br>Budget   | FY 2024<br>Revenues   | FY 2024<br>Net Cost  |   |   |
|--|---|---|---|---|--|---|---|
| Divisional Administration/Overhead   | <u> </u>  |   |   | 9.75  | 1,120,500  |   | 1,120,500   |
| Court Administration staff is require operations. To maintain current lev County, the court administration ne in courtroom operations and work v court related issues. This includes operations, building maintenance, I and finance issues, and some cour Reporter costs, Court Appointed At witness costs.                 | rels of service eds to maintai with county and, but is not limi BCC and budg t costs. Court             | to the citizens on clerical staff to circuit division ted to: courtrocet issues, purc costs include (   | of Collier<br>to assist<br>ns on<br>om<br>hasing<br>Court   |   |  |   |   |
| Court Related Programs   |   |   |   | 2.00  | 146,100  | -   | 146,100   |
| These programs include the Citizer provides a valuable service to the J  |   |   | l, which  |   |  |   |   |
| Reserves, Transfers, Interest - RG   |   |   |   | -   | 227,300  | 2,597,900   | -2,370,600  |
|  | Current Le  | vel of Service E  | Budget  | 11.75   | 1,493,900  | 2,597,900   | -1,104,000  |
|  |   |   |   |   |  |   |   |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Curren   |  | FY 2024<br>Adopted  |   |
| Program Budgetary Cost Summary Personal Services   |   |   |   |   | t Expanded   | Adopted   | Change  |
| <del></del>  | Actual  | Adopted   | Forecast  | Curren  | Expanded   | Adopted   | Change 2.0%   |
| Personal Services  | 810,442   | 985,700   | 905,100   | 1,005,300   | Expanded   | 1,005,300   | 2.0%<br>12.7%   |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget   | 810,442<br>230,232<br>-<br>1,040,674  | 985,700<br>226,500<br>6,000<br>1,218,200  | 905,100<br>223,500<br>6,000<br>1,134,600  | 1,005,300<br>255,300<br>6,000   | Expanded   | Adopted<br>1,005,300<br>255,300<br>6,000<br>1,266,600   | 2.0%<br>12.7%<br>0.0%<br>4.0%   |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court  | 810,442<br>230,232<br>-<br>1,040,674<br>13,200  | 985,700<br>226,500<br>6,000<br>1,218,200<br>6,000   | 905,100<br>223,500<br>6,000<br><b>1,134,600</b><br>6,000  | 1,005,300<br>255,300<br>6,000<br>1,266,600<br>11,300  | Expanded   | Adopted 1,005,300 255,300 6,000 1,266,600 11,300  | 2.0%<br>12.7%<br>0.0%<br>4.0%<br>88.3%  |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov   | 810,442<br>230,232<br>-<br>1,040,674<br>13,200<br>149,600   | 985,700<br>226,500<br>6,000<br>1,218,200<br>6,000<br>142,900  | 905,100<br>223,500<br>6,000<br><b>1,134,600</b><br>6,000<br>142,900   | 1,005,300<br>255,300<br>6,000<br>1,266,600<br>11,300<br>145,800   | Expanded   | Adopted 1,005,300 255,300 6,000 1,266,600 11,300 145,800  | 2.0%<br>12.7%<br>0.0%<br>4.0%<br>88.3%<br>2.0%  |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib  | 810,442<br>230,232<br>-<br>1,040,674<br>13,200  | 985,700<br>226,500<br>6,000<br>1,218,200<br>6,000<br>142,900<br>42,100  | 905,100<br>223,500<br>6,000<br><b>1,134,600</b><br>6,000  | 1,005,300<br>255,300<br>6,000<br>1,266,600<br>11,300<br>145,800<br>64,400   | Expanded   | Adopted 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400   | 2.0%<br>12.7%<br>0.0%<br>4.0%<br>88.3%<br>2.0%<br>53.0%   |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court  Trans to 192 Court Innov  Trans to 640 Law Lib  Reserve for Contingencies   | 810,442<br>230,232<br>-<br>1,040,674<br>13,200<br>149,600   | 985,700<br>226,500<br>6,000<br>1,218,200<br>6,000<br>142,900<br>42,100<br>41,600  | 905,100<br>223,500<br>6,000<br><b>1,134,600</b><br>6,000<br>142,900   | 1,005,300<br>255,300<br>6,000<br>1,266,600<br>11,300<br>145,800<br>64,400<br>50,000   | Expanded   | Adopted 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000  | 2.0%<br>12.7%<br>0.0%<br>4.0%<br>88.3%<br>2.0%<br>53.0%<br>20.2%  |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib  | 810,442<br>230,232<br>-<br>1,040,674<br>13,200<br>149,600   | 985,700<br>226,500<br>6,000<br>1,218,200<br>6,000<br>142,900<br>42,100  | 905,100<br>223,500<br>6,000<br><b>1,134,600</b><br>6,000<br>142,900   | 1,005,300<br>255,300<br>6,000<br>1,266,600<br>11,300<br>145,800<br>64,400   | Expanded   | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)   | 2.0% 12.7% 0.0% 4.0% 88.3% 2.0% 53.0% 20.2% 6.3%  |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  | Actual<br>810,442<br>230,232<br>-<br>1,040,674<br>13,200<br>149,600<br>38,900                           | 985,700<br>226,500<br>6,000<br>1,218,200<br>6,000<br>142,900<br>42,100<br>41,600<br>(41,600)  | 905,100<br>223,500<br>6,000<br><b>1,134,600</b><br>6,000<br>142,900<br>42,100                                     | 1,005,300<br>255,300<br>6,000<br>1,266,600<br>11,300<br>145,800<br>64,400<br>50,000<br>(44,200  | Expanded   | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)   | 2.0% 12.7% 0.0% 4.0% 88.3% 2.0% 53.0% 20.2% 6.3%  |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget  Total FTE   | Actual 810,442 230,232 1,040,674 13,200 149,600 38,900 1,242,374 11.75                                  | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600) 1,409,200  11.75  FY 2023  | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 - 1,325,600 11.75  | Curren 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75   | Expanded   | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200) 1,493,900  11.75  FY 2024   | 2.0% 12.7% 0.0% 4.0% 88.3% 2.0% 53.0% 20.2% 6.3% 6.0%  FY 2024  |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget Total FTE  | Actual 810,442 230,232  | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600)  1,409,200  11.75  FY 2023 Adopted                                 | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 1,325,600 11.75  FY 2023 Forecast                            | Curren  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75  FY 2024 Curren                               | Expanded   | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)  1,493,900  11.75  FY 2024 Adopted                                  | 2.0% 12.7% 0.0% 4.0% 88.3% 2.0% 53.0% 20.2% 6.3% 6.0%  0.0%  FY 2024 Change   |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget Total FTE  Program Funding Sources  Interest/Misc  | Actual 810,442 230,232  | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600)  1,409,200  11.75  FY 2023 Adopted 500                             | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 1,325,600 11.75  FY 2023 Forecast 13,500                     | Curren 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75  FY 2022 Curren 2,000                           | Expanded   | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)  1,493,900  11.75  FY 2024 Adopted 2,000                            | Change   2.0%   12.7%   0.0%     4.0%   88.3%   2.0%   53.0%   20.2%   6.3%     6.0%     6.0%     Change   1   Change   300.0%     300.0%     1   1   1   1   1   1   1   1   1 |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget  Total FTE  Program Funding Sources  Interest/Misc Trans fm 001 Gen Fund                                       | Actual 810,442 230,232 - 1,040,674 13,200 149,600 38,900 - 1,242,374 11.75  2022 Actual 4,228 2,269,300 | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600)  1,409,200  11.75  FY 2023 Adopted 500 2,208,000                   | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 - 1,325,600 11.75  FY 2023 Forecast 13,500 2,208,000         | Curren 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75  FY 2022 Curren 2,000 1,907,600                 | Expanded  Expanded  FY 2024  Expanded  | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)  1,493,900  11.75  FY 2024 Adopted 2,000 1,907,600                  | Change   2.0%   12.7%   0.0%     4.0%   88.3%   2.0%   53.0%   20.2%   6.3%     6.0%     6.0%     Change   1   Change   1   300.0%   1   1   1   1   1   1   1   1   1          |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget Total FTE  Program Funding Sources Interest/Misc Trans fm 001 Gen Fund Carry Forward                            | Actual 810,442 230,232  | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600)  1,409,200  11.75  FY 2023 Adopted 500 2,208,000 382,400           | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 1,325,600 11.75  FY 2023 Forecast 13,500                     | Curren 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75  FY 2022 Curren 2,000 1,907,600 724,200         | Expanded  FY 2024  Expanded  | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)  1,493,900  11.75  FY 2024 Adopted 2,000 1,907,600 724,200          | Change   2.0%   12.7%   0.0%     88.3%   2.0%   53.0%   20.2%   6.3%     6.0%   |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget  Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget  Total FTE  Program Funding Sources  Interest/Misc Trans fm 001 Gen Fund Carry Forward Less 5% Required By Law | Actual 810,442 230,232  | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600)  1,409,200  11.75  FY 2023 Adopted  500 2,208,000 382,400 (32,800) | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 - 1,325,600 11.75  FY 2023 Forecast 13,500 2,208,000 693,300 | Curren 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75  FY 2022 Curren 2,000 1,907,600 724,200 (35,900 | t Expanded    Control   Co | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)  1,493,900  11.75  FY 2024 Adopted 2,000 1,907,600 724,200 (35,900) | Change 2.0% 12.7% 0.0% 4.0% 88.3% 2.0% 53.0% 20.2% 6.3% 6.0% 0.0%  FY 2024 Change 300.0% 0 (13.6)% 89.4% 9.5%   |
| Personal Services Operating Expense Capital Outlay  Net Operating Budget Trans to 171 Teen Court Trans to 192 Court Innov Trans to 640 Law Lib Reserve for Contingencies Reserve for Attrition  Total Budget Total FTE  Program Funding Sources Interest/Misc Trans fm 001 Gen Fund Carry Forward                            | Actual 810,442 230,232 - 1,040,674 13,200 149,600 38,900 - 1,242,374 11.75  2022 Actual 4,228 2,269,300 | Adopted  985,700 226,500 6,000  1,218,200 6,000 142,900 42,100 41,600 (41,600)  1,409,200  11.75  FY 2023 Adopted 500 2,208,000 382,400           | 905,100 223,500 6,000 1,134,600 6,000 142,900 42,100 - 1,325,600 11.75  FY 2023 Forecast 13,500 2,208,000         | Curren 1,005,300 255,300 6,000 1,266,600 11,300 145,800 64,400 50,000 (44,200 1,493,900 11.75  FY 2022 Curren 2,000 1,907,600 724,200         | t Expanded    Control   Co | Adopted  1,005,300 255,300 6,000  1,266,600 11,300 145,800 64,400 50,000 (44,200)  1,493,900  11.75  FY 2024 Adopted 2,000 1,907,600 724,200          | Change 2.0% 12.7% 0.0% 4.0% 88.3% 2.0% 53.0% 20.2% 6.3% 6.0% 0.0%  FY 2024 Change 300.0% (13.6)% 89.4% 9.5%   |

Fiscal Year 2024 4 - 6 Court Related Agencies

## **Court Related Agencies**

# Court Administration Court Operations (681/1051)

### Forecast FY 2023:

Court Administration has been providing financial support to Teen Court, the Public Guardianship Program, and the Law Library. All planned transfers will proceed as budgeted.

### Current FY 2024:

Personal Service increase is due to a general wage adjustment and implementation of a merit-based incentive program.

The Operating Expense increased due to other contractual services and postage.

Transfer to (171/1132) Teen Court for \$11,300 and a Transfer to (192/1050) Court Innovations for \$145,800 cover the shortfall in funding due to continued insufficient receipts of the \$65 (Article V) revenues. Law Library Fund (640/1145) will receive a transfer of \$64,400 during the current year to aid in their operations.

### Revenues:

The General Fund (001/0001) transfer decreased (13.6%) and is a result of a slight rise in revenue due to the number of arrests and court filings in Collier County.

Fiscal Year 2024 4 - 7 Court Related Agencies

## **Court Related Agencies**

# Court Administration Parole & Probation (681/1051)

### **Mission Statement**

To provide quality rehabilitative supervision and direction to all defendants placed on probation verifying that they comply with court-imposed sanctions and conform to social norms, to effectively maintain a large caseload and serve the judiciary and abiding by established case law and Florida Statutes in the performance of duties.

| Program Su  | Program Summary  |   |                                   |                |                   |                     | FY 2024<br>Net Cost |
|---|--|---|-----------------------------------|----------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead  |  |   |                                   | 11.00          | 1,153,300         | 717,200             | 436,100             |
| Provide supervision to sentenced in probation, including court ordered in maintenance of a Community Servic compliance with public service place on probation violators. Monitor coll payments by court ordered probation | ntensive super<br>ce Program, a<br>ements. Arresection and dis | rvision in the co<br>and monitoring<br>st and/or issue<br>tribution of rest | ommunity,<br>offender<br>warrants |                |                   |                     |                     |
| Support Services  |  |   |                                   | 9.00           | 667,900           | -                   | 667,900             |
| Provide minimal phone coverage, of to Naples and Immokalee offices, no complex caseloads.   |  |   |                                   |                |                   |                     |                     |
|   | Current Le   | vel of Service E  | Budget                            | 20.00          | 1,821,200         | 717,200             | 1,104,000           |
|   |  |   |                                   |                |                   |                     |                     |
| Program Perform   | ance Measur  | es  |                                   | 2022<br>Actual | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Average Monthly Cases on Diversion  |  |   |                                   |                | 800               | 786                 | 800                 |
| Average People on Supervised Probatic   | on per Month   |   |                                   | 777            | 800               | 764                 | 800                 |
| Average Probation Cases Supervised M  | lonthly  |   |                                   | 604            | 600               | 786                 | 600                 |
| VOP Affidavits Issued (Annual)  |  |   |                                   | 533            | 500               | 724                 | 500                 |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted  | FY 2023<br>Forecast               | FY 20<br>Curre |                   |                     | FY 2024<br>Change   |
| Personal Services   | 1,422,545  | 1,721,000   | 1,562,700                         | 1,743,2        | 200               | - 1,743,200         | 1.3%                |
| Operating Expense   | 54,507   | 82,400  | 80,900                            | 78,0           | 000               | - 78,000            | (5.3)%              |
| Net Operating Budget  | 1,477,052  | 1,803,400   | 1,643,600                         | 1,821,2        |                   | - 1,821,200         | 1.0%                |
| Total Budget _  | 1,477,052  | 1,803,400   | 1,643,600                         | 1,821,2        | 200               | - 1,821,200         | 1.0%                |
| Total FTE =   | 20.00  | 20.00   | 20.00                             | 20.            | 00                | 20.00               | 0.0%                |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted  | FY 2023<br>Forecast               | FY 20<br>Curre |                   | -                   | FY 2024<br>Change   |
| Charges For Services  | 178,775  | 150,000   | 176,700                           | 150,0          | 000               | - 150,000           | 0.0%                |
| Fines & Forfeitures   | 643,367  | 504,500   | 601,900                           | 567,2          | 200               | - 567,200           | 12.4%               |
| Total Funding   | 822,142  | 654,500   | 778,600                           | 717,2          | 200               | - 717,200           | 9.6%                |
| <del>-</del>  |  |   |                                   |                |                   |                     |                     |

Fiscal Year 2024 4 - 8 Court Related Agencies

## **Court Related Agencies**

# Court Administration Parole & Probation (681/1051)

### Forecast FY 2023:

Personal Services decrease is due to the freeze on new hires and implementation of new technologies allowing to achieve the same level of service without the impact on personal services.

### Current FY 2024:

Personal Services increase is due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expense has decreased due to IT charges, Fleet Maintenance and Fuel.

### Revenues:

Revenue has increased due to more arrests; more people being placed on probation and cases getting resolved from backlog due to the pandemic.

Fiscal Year 2024 4 - 9 Court Related Agencies

## **Court Related Agencies**

# **Court Administration Court Innovations (192/1050)**

## **Mission Statement**

Provide guardianship services to indigent, incapacitated adults.

| Program Su   |                 |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |           |                   |
|--|-----------------|--------------------|---------------------|---------------------|---------------------|-----------|-------------------|
| Guardianship Services                                |                 |                    |                     | -                   | 192,000             | 192,000   | _                 |
| Through a contract, guardianship so indigent adults. | ervices are pro | vided to incap     | acitated,           |                     |                     |           |                   |
|  | Current Lev     | el of Service E    | Budget              |                     | 192,000             | 192,000   |                   |
|  | 2022            | FY 2023            | FY 2023             | FY 2024             | FY 2024             | FY 2024   | FY 2024           |
| Program Budgetary Cost Summary                       | Actual          | Adopted            | Forecast            | Current             | Expanded            |           | Change            |
| Operating Expense                                    | 192,000         | 192,000            | 192,000             | 192,000             |                     | 192,000   | 0.0%              |
| Net Operating Budget                                 | 192,000         | 192,000            | 192,000             | 192,000             |                     | 192,000   | 0.0%              |
| Total Budget   | 192,000         | 192,000            | 192,000             | 192,000             |                     | 192,000   | 0.0%              |
| Program Funding Sources                              | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded |           | FY 2024<br>Change |
| Fines & Forfeitures                                  | 46,640          | 40,000             | 42,000              | 40,000              |                     | - 40,000  | 0.0%              |
| Interest/Misc  | 225             | -                  | 300                 | -                   |                     |           | na                |
| Trans fm 681 Court Admin                             | 149,600         | 142,900            | 142,900             | 145,800             |                     | - 145,800 | 2.0%              |
| Carry Forward  | 10,500          | 11,100             | 15,000              | 8,200               |                     | - 8,200   | (26.1)%           |
| Less 5% Required By Law                              | =               | (2,000)            | -                   | (2,000)             |                     | - (2,000) | 0.0%              |
| Total Funding  | 206,965         | 192,000            | 200,200             | 192,000             |                     | - 192,000 | 0.0%              |

Fiscal Year 2024 4 - 10 Court Related Agencies

## **Court Related Agencies**

## Court Administration Court Innovations (192/1050)

#### Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The source of this revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund innovative court programs.

Collier County funds the management of 80 wards per month with this program, directly to the local Guardianship Office. This is not a mandated program; however, the Chief Judge has determined this program to be a necessity to our Community.

### Forecast FY 2023:

Revenue is based upon actual collections received through April 2023.

Per County Ordinance 04-42, any funds remaining in Teen Court (171/1132), Law Library (640/1145), and the Legal Aid Society (652/1146) are to be returned to the Court Innovations Fund (192/1050). There are no planned residual transfers from any of these funds, as current revenues are not sufficient to support the ongoing level of service.

### Current FY 2024:

Funding for the Public Guardianship program has been consistent with prior years, as the program serves a fixed number of clients.

### Revenues:

Collections of the \$65 fee that supports this program have been insufficient since FY 2007 due to the continued decline in revenues. To offset this decrease, a transfer to cover the shortage is budgeted for \$145,800 from the Court Administration Fund (681). Funding is from Probation fees (681/1051) and the balance is from the General Fund (001/0001).

Fiscal Year 2024 4 - 11 Court Related Agencies

## **Court Related Agencies**

## Court Administration Teen Court Fund (171/1132)

## **Mission Statement**

To provide a diversionary program for first-time juvenile misdemeanor offenders and court education programs for student volunteers.

| Program So   | Program Summary |                    |                     |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Divisional Administration/Overhead   | i               |                    |                     | 1.00               | 76,500              | 76,500              | _                   |
| The program operates with a coordiversionary program for first-time uses peer jurors. Court education also provided. | juvenile misde  | emeanor offeno     | ders and            |                    |                     |                     |                     |
| Scholarships   |                 |                    |                     | -                  | 3,000               | 3,000               | -                   |
| College scholarships in the amour to 3 of the students who are Teen  |                 |                    | awarded             |                    |                     |                     |                     |
|  | Current Lo      | evel of Service    | Budget              | 1.00               | 79,500              | 79,500              |                     |
| Program Perforn  | nance Measu     | res                |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Number of Adult Volunteer Hours  |                 |                    |                     | 108                | 100                 | 57                  | 100                 |
| Number of Adult Volunteers   |                 |                    |                     | 10                 | 10                  | 5                   | 10                  |
| Number of Cases Conducted by Teen  | Court           |                    |                     | 30                 | 40                  | 30                  | 30                  |
| Number of Cases Declined by Teen Co  | ourt            |                    |                     | 3                  | 5                   | 5                   | 5                   |
| Number of Law Student Mentors  |                 |                    |                     | 4                  | 4                   | 4                   | 5                   |
| Number of Student Volunteer Hours  |                 |                    |                     | 851                | 1,000               | 1,065               | 1,000               |
| Number of Student Volunteers   |                 |                    |                     | 50                 | 50                  | 46                  | 50                  |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services  | 61,932          | 69,200             | 60,300              | 72,900             | -                   | 72,900              | 5.3%                |
| Operating Expense  | 403             | 4,100              | 3,600               | 3,600              | -                   | 3,600               | (12.2)%             |
| Remittances  | 2,000           | 3,000              | 3,000               | 3,000              | -                   | 3,000               | 0.0%                |
| Net Operating Budget   | 64,336          | 76,300             | 66,900              | 79,500             | -                   | ,                   | 4.2%                |
| Total Budget   | 64,336          | 76,300             | 66,900              | 79,500             | -                   | 79,500              | 4.2%                |
| Total FTE =  | 1.00            | 1.00               | 1.00                | 1.00               | <u>-</u>            | 1.00                | 0.0%                |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Fines & Forfeitures  | 46,640          | 40,000             | 44,700              | 44,700             |                     | 44,700              | 11.8%               |
| Interest/Misc  | 331             | -                  | -                   | -                  |                     |                     | na                  |
| Trans fm 681 Court Admin   | 13,200          | 6,000              | 6,000               | 11,300             |                     | - 11,300            | 88.3%               |
| Carry Forward  | 46,000          | 32,300             | 41,900              | 25,700             |                     | 25,700              | (20.4)%             |
| Less 5% Required By Law  | -               | (2,000)            | -                   | (2,200)            |                     | (2,200)             | 10.0%               |
| Total Funding =  | 106,171         | 76,300             | 92,600              | 79,500             |                     | 79,500              | 4.2%                |

Fiscal Year 2024 4 - 12 Court Related Agencies

## **Court Related Agencies**

## Court Administration Teen Court Fund (171/1132)

#### Notes:

This revenue source was created effective July 1, 2004, when the Board of County Commissioners adopted Ordinance 04-42 under s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. This revenue is an additional court cost of \$65 when a person pleads guilty or no contest or is found guilty of any felony, misdemeanor, or criminal traffic offense in Florida. Twenty-five percent (25%) of this amount is allocated to fund juvenile programs. In the past, Teen Court and Juvenile Assessment Centers were allocated twelve and a half percent (12.5%) each. On June 22, 2010, via Board Agenda Item 16J5, Teen Court will receive the full twenty-five percent (25%).

### Forecast FY 2023:

Revenue is based upon actual collections received through April 2023.

Personal Services decreased due to the implementation of more efficient processes within the teen court.

### Current FY 2024:

Personal Services increase is due to a general wage adjustment and implementation of a merit-based incentive program.

Operating Expense includes funding for the Teen Court coordinator, minimal operating costs for maintenance of the program, and three \$1,000 Scholarships to be awarded to program participants.

#### Revenues:

The current revenue budget is a full 25% of the \$65 Fee with a supplemental transfer from Court Administration (681/1051) for \$11,300 to keep the program active. Court Administration funding is from Probation Fees (681/1051) and the balance is from the General Fund (001/0001).

Fiscal Year 2024 4 - 13 Court Related Agencies

## **Court Related Agencies**

# Court Administration Drug Abuse Trust Fund (616/1141)

#### **Mission Statement**

Imposition by the courts of additional assessment against drug offenders, under F.S. 938.23 and F.S. 893.165, in an amount up to the amount of the fine imposed.

| Program Sur                        | Program Summary |                    |                     | / 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|-----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, Interest - RG |                 |                    |                     | -                  | 4,600             | 4,600               | -                   |
|                                    | Current Lev     | el of Service E    | Budget              |                    | 4,600             | 4,600               |                     |
| Program Budgetary Cost Summary     | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Reserve for Contingencies          | -               | 4,500              |                     | 4,600              |                   | - 4,600             | 2.2%                |
| Total Budget =                     |                 | 4,500              |                     | 4,600              |                   | 4,600               | 2.2%                |
| Program Funding Sources            | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Interest/Misc                      | 30              |                    |                     | -                  |                   |                     | na                  |
| Carry Forward                      | 4,500           | 4,500              | 4,600               | 4,600              |                   | - 4,600             | 2.2%                |
| Total Funding                      | 4,530           | 4,500              | 4,600               | 4,600              |                   | - 4,600             | 2.2%                |

#### Forecast FY 2023:

No remittances are forecast as no request for funding has been received by the County. Similarly, no revenues are anticipated.

#### Current FY 2024:

Residual cash contained in this fund is budgeted in reserves.

## **Court Related Agencies**

### Court Administration Law Library Fund (640/1145)

### **Mission Statement**

To provide legal materials to the legal community and the public.

| Program Su                     | mmary          |                    | FY 2<br>Total       |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Law Library                    |                |                    |                     | - 1                | 11,600              | 111,600             | -                   |
|                                | Current Lev    | el of Service E    | Budget              |                    | 111,600             | 111,600             |                     |
| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense              | 92,166         | 93,500             | 93,500              | 111,600            |                     | 111,600             | 19.4%               |
| Net Operating Budget           | 92,166         | 93,500             | 93,500              | 111,600            |                     | 111,600             | 19.4%               |
| Total Budget                   | 92,166         | 93,500             | 93,500              | 111,600            |                     | 111,600             | 19.4%               |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services           | 46,640         | 40,000             | 43,000              | 40,000             |                     | 40,000              | 0.0%                |
| Interest/Misc                  | 357            | -                  | -                   | -                  |                     |                     | na                  |
| Trans fm 681 Court Admin       | 38,900         | 42,100             | 42,100              | 64,400             |                     | - 64,400            | 53.0%               |
| Carry Forward                  | 23,900         | 13,400             | 17,600              | 9,200              |                     | - 9,200             | (31.3)%             |
| Less 5% Required By Law        | -              | (2,000)            | -                   | (2,000)            |                     | - (2,000)           | 0.0%                |
| Total Funding                  | 109,796        | 93,500             | 102,700             | 111,600            |                     | 111,600             | 19.4%               |

### **Court Related Agencies**

### Court Administration Law Library Fund (640/1145)

#### Notes:

This revenue source was created effective July 1, 2004 when the Board of County Commissioners adopted Ordinance 04-42 pursuant to s. 939.185 F.S., which was part of the revision to Article V of the State Constitution. The Law Library receives one-quarter of this fine to fund their operations.

#### Forecast FY 2023:

Revenues from the \$65 court cost fee are based upon actual collections received through April 2023.

#### Current FY 2024:

The request from the Law Library for operating costs of \$111,600 will be fully funded as the Court Administration will provide a transfer for \$64,400 to supplement the \$65 court cost fee that supports this function.

The costs include funding for staff, books, utilities, and electronic Westlaw access. The Law Library expanded its collection of legal resources and databases as well as subscriptions to legal databases and online services.

#### Revenues:

Article V revenues have been insufficient since FY 2007 due to the continued decline in this revenue source. To off-set this decrease, a transfer from Court Administration Fund (681/1051) for \$64,400 is budgeted. Court Administration funding is from Probation Fees (681) and the balance is from a General Fund (001/0001) transfer.

Fiscal Year 2024 4 - 16 Court Related Agencies

## **Court Related Agencies**

## **Circuit & County Court Judges**

| Division Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                   | 23,708         | 68,000             | 63,200              | 69,700             | -                   | 69,700             | 2.5%              |
| Net Operating Budget                | 23,708         | 68,000             | 63,200              | 69,700             | -                   | 69,700             | 2.5%              |
| Total Budget =                      | 23,708         | 68,000             | 63,200              | 69,700             |                     | 69,700             | 2.5%              |
| Appropriations by Program           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Circuit Court Judges (001/0001)     | 11,903         | 40,400             | 35,700              | 40,000             | -                   | 40,000             | (1.0)%            |
| County Court Judges (001/0001)      | 11,806         | 27,600             | 27,500              | 29,700             | -                   | 29,700             | 7.6%              |
| Total Net Budget                    | 23,708         | 68,000             | 63,200              | 69,700             | -                   | 69,700             | 2.5%              |
| <b>Total Transfers and Reserves</b> | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                        | 23,708         | 68,000             | 63,200              | 69,700             |                     | 69,700             | 2.5%              |
| Division Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund               | 23,708         | 68,000             | 63,200              | 69,700             | -                   | 69,700             | 2.5%              |
| Total Funding                       | 23,708         | 68,000             | 63,200              | 69,700             | -                   | 69,700             | 2.5%              |

Fiscal Year 2024 4 - 17 Court Related Agencies

### **Court Related Agencies**

# Circuit & County Court Judges Circuit Court Judges (001/0001)

#### **Mission Statement**

Judge McGowan handles 45% and Judge Krier handles 55% of Criminal cases. Judge Brodie, Judge Foster, and Judge Kirshy handle 33.3% each of the General Civil cases including Foreclosures, Probate, and Guardianship. Judge Cohen and Judge McGowan both preside over 50% each of Circuit Domestic Violence, Domestic Relations. Judge Leontiev presides over 100% of Juvenile Dependency/Delinquency and Truancy Court cases. Judge McGowan also presides over 100% of Veterans Court and Mental Health Court cases.

| Program Sur  | nmary            |                    | FY :<br>Total       |                    | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Operating Costs  |                  |                    |                     |                    | 40,000            |                     | 40,000              |
| Counties are required to provide and communication services, and securi budget provides for incidental exper Judges. | ty for Circuit C | ourt Judges.       | This                |                    |                   |                     |                     |
|  | Current Lev      | el of Service E    | Budget              | <u> </u>           | 40,000            | -                   | 40,000              |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense  | 11,903           | 40,400             | 35,700              | 40,000             |                   | - 40,000            | (1.0)%              |
| Net Operating Budget   | 11,903           | 40,400             | 35,700              | 40,000             |                   | - 40,000            | (1.0)%              |
| Total Budget   | 11,903           | 40,400             | 35,700              | 40,000             |                   | - 40,000            | (1.0)%              |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost General Fund  | 11,903           | 40,400             | 35,700              | 40,000             |                   | - 40,000            | (1.0)%              |
| Total Funding  | 11,903           | 40,400             | 35,700              | 40,000             |                   | - 40,000            | (1.0)%              |

#### Current FY 2024:

Operating Expenses for the Circuit Court Judges include minor operating items split among the various judges.

All other costs, such as office space, utilities, communication services, and security are paid for by the Collier County Facilities Management Division.

Fiscal Year 2024 4 - 18 Court Related Agencies

### **Court Related Agencies**

### Circuit & County Court Judges County Court Judges (001/0001)

#### **Mission Statement**

Judge Blake Adams, Judge Michael Brown, and Judge Robert Crown handle 33.3% each of misdemeanors, ordinances, criminal traffic, and civil traffic infractions. Judge Chris Brown and Judge Tamara Nicola handle 33.3% each of county civil, small claims, and evictions. Judge Janeice Martin handles the remaining 33.3% of county civil, small claims, and evictions and 100% of Drug Court cases.

| Program Sun  | nmary           |                    | FY<br>Total         |                    | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Operating Costs  |                 |                    |                     |                    | 29,700            | -                   | 29,700              |
| Counties are required to provide and communication services, and securi budget provides for incidental exper Judges. | ty for County ( | Court Judges.      | This                |                    |                   |                     |                     |
|  | Current Lev     | el of Service E    | Budget              |                    | 29,700            | <u>-</u>            | 29,700              |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense  | 11,806          | 27,600             | 27,500              | 29,700             |                   | - 29,700            | 7.6%                |
| Net Operating Budget —   | 11,806          | 27,600             | 27,500              | 29,700             |                   | - 29,700            | 7.6%                |
| Total Budget   | 11,806          | 27,600             | 27,500              | 29,700             |                   | - 29,700            | 7.6%                |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost General Fund  | 11,806          | 27,600             | 27,500              | 29,700             |                   | - 29,700            | 7.6%                |
| Total Funding  | 11,806          | 27,600             | 27,500              | 29,700             |                   | - 29,700            | 7.6%                |

#### Current FY 2024:

Operating Expenses for the County Court Judges include minor operating items split among the various judges.

All other costs such as office space, utilities, communication services, and security are paid for by the Collier County Facilities Management Division.

Fiscal Year 2024 4 - 19 Court Related Agencies

## **Court Related Agencies**

### **Public Defender**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                             | 309,400        | 377,700            | 376,800             | 486,800            | -                   | 486,800            | 28.9%             |
| Net Operating Budget                          | 309,400        | 377,700            | 376,800             | 486,800            | -                   | 486,800            | 28.9%             |
| Total Budget                                  | 309,400        | 377,700            | 376,800             | 486,800            |                     | 486,800            | 28.9%             |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Defender (001/0001)                    | 309,400        | 377,700            | 376,800             | 486,800            | -                   | 486,800            | 28.9%             |
| Total Net Budget Total Transfers and Reserves | 309,400        | 377,700            | 376,800<br>-        | 486,800            | -                   | 486,800            | 28.9%<br>na       |
| Total Budget                                  | 309,400        | 377,700            | 376,800             | 486,800            |                     | 486,800            | 28.9%             |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund                         | 309,400        | 377,700            | 376,800             | 486,800            | -                   | 486,800            | 28.9%             |
| Total Funding                                 | 309,400        | 377,700            | 376,800             | 486,800            |                     | 486,800            | 28.9%             |

### **Court Related Agencies**

### Public Defender Public Defender (001/0001)

#### **Mission Statement**

To provide legal services to indigent defendants charged with criminal offenses in Collier County.

| Program Sun  | nmary                             |                    | FY<br>Total         |                    | Y 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------------------------|--------------------|---------------------|--------------------|--------------------|---------------------|---------------------|
| Public Defender  |                                   |                    |                     |                    | 486,800            | -                   | 486,800             |
| State law requires counties within th<br>Public Defender with office space, u<br>services, and communication service<br>proper and efficient functioning of th | tilities, telepho<br>es as may be | ne services, c     | ustodial            |                    |                    |                     |                     |
|  | Current Lev                       | el of Service E    | Budget              |                    | 486,800            | -                   | 486,800             |
| Program Budgetary Cost Summary   | 2022<br>Actual                    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense  | 309,400                           | 377,700            | 376,800             | 486,800            |                    | - 486,800           | 28.9%               |
| Net Operating Budget —   | 309,400                           | 377,700            | 376,800             | 486,800            |                    | - 486,800           | 28.9%               |
| Total Budget   | 309,400                           | 377,700            | 376,800             | 486,800            |                    | - 486,800           | 28.9%               |
| Program Funding Sources  | 2022<br>Actual                    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande  |                     | FY 2024<br>Change   |
| Net Cost General Fund  | 309,400                           | 377,700            | 376,800             | 486,800            |                    | - 486,800           | 28.9%               |
| Total Funding  | 309,400                           | 377,700            | 376,800             | 486,800            |                    | - 486,800           | 28.9%               |

#### Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Public Defender: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

#### Current FY 2024:

A large portion of the budget is fixed costs which the Public Defender has no control over, such as water, electricity, building repairs and maintenance, etc. The remaining budget is for two Attorneys, one Support Staff Position, and one Specialty Courts Coordinator. The Public Defender is fully utilizing these positions to provide early representation of clients to move their cases efficiently and effectively through the judicial system in Collier County. This fiscal year includes a pay adjustment for the recruitment of an additional 1 FTE and retention after remaining flat for many years.

Fiscal Year 2024 4 - 21 Court Related Agencies

## Court Related Agencies

## **State Attorney**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                             | 352,354        | 762,200            | 762,200             | 789,600            | <del>-</del> -      | 789,600            | 3.6%              |
| Net Operating Budget                          | 352,354        | 762,200            | 762,200             | 789,600            | -                   | 789,600            | 3.6%              |
| Total Budget =                                | 352,354        | 762,200            | 762,200             | 789,600            |                     | 789,600            | 3.6%              |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| State Attorney (001/0001)                     | 352,354        | 762,200            | 762,200             | 789,600            | -                   | 789,600            | 3.6%              |
| Total Net Budget Total Transfers and Reserves | 352,354<br>-   | 762,200<br>-       | 762,200             | 789,600            | -                   | 789,600            | 3.6%<br>na        |
| Total Budget =                                | 352,354        | 762,200            | 762,200             | 789,600            |                     | 789,600            | 3.6%              |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund                         | 352,354        | 762,200            | 762,200             | 789,600            | -                   | 789,600            | 3.6%              |
| Total Funding                                 | 352,354        | 762,200            | 762,200             | 789,600            |                     | 789,600            | 3.6%              |

### **Court Related Agencies**

### State Attorney State Attorney (001/0001)

#### **Mission Statement**

To prosecute law offenders in this jurisdictional area of the State and to faithfully execute and enforce the laws of the State of Florida.

| Program Sun  | nmary                           |                    |                     | 2024<br>II FTE     | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---------------------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| State Attorney   |                                 |                    |                     |                    | 789,600           | -                   | 789,600             |
| State law requires counties within th<br>State Attorney with office space, util<br>services, and communication service<br>proper and efficient functioning of th | ities, telephon<br>es as may be | e services, cu     | stodial             |                    |                   |                     |                     |
|  | Current Lev                     | el of Service E    | Budget              |                    | 789,600           | <u> </u>            | 789,600             |
| Program Budgetary Cost Summary   | 2022<br>Actual                  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Operating Expense  | 352,354                         | 762,200            | 762,200             | 789,600            |                   | - 789,600           | 3.6%                |
| Net Operating Budget —   | 352,354                         | 762,200            | 762,200             | 789,600            | <del></del>       | - 789,600           | 3.6%                |
| Total Budget   | 352,354                         | 762,200            | 762,200             | 789,600            |                   | - 789,600           | 3.6%                |
| Program Funding Sources  | 2022<br>Actual                  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Net Cost General Fund  | 352,354                         | 762,200            | 762,200             | 789,600            |                   | - 789,600           | 3.6%                |
| Total Funding  | 352,354                         | 762,200            | 762,200             | 789,600            |                   | - 789,600           | 3.6%                |

#### Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the State Attorney: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment, software and technical support, and other local operating requirements. In 2023 the State Attorney's offfice joined forces with local law enforcement to Create a task force that will combat human trafficking in the region.

#### Current FY 2024:

This funding is for operating expenses for the State Attorney's Office located in Collier County and includes funding for five jail reduction personnel dedicated to Collier, they consist of an Assistant State Attorney, a Paralegal, a Clerk, one Specialty Courts Coordinator, and one Prosecutor working with Specialty Courts. This fiscal year includes a pay adjustment for recruitment and retention after remaining flat for many years, an increase in the electricity and water & sewer, and an increase in other contractual services.

Fiscal Year 2024 4 - 23 Court Related Agencies

## **Court Related Agencies**

## **Guardian Ad Litem Program**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                             | 1,245          | 4,600              | 2,000               | 4,600              | -                   | 4,600              | 0.0%              |
| Net Operating Budget                          | 1,245          | 4,600              | 2,000               | 4,600              | -                   | 4,600              | 0.0%              |
| Total Budget =                                | 1,245          | 4,600              | 2,000               | 4,600              |                     | 4,600              | 0.0%              |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Guardian Ad Litem Program (001/0001)          | 1,245          | 4,600              | 2,000               | 4,600              | -                   | 4,600              | 0.0%              |
| Total Net Budget Total Transfers and Reserves | 1,245          | 4,600              | 2,000               | 4,600              | -                   | 4,600              | 0.0%<br>na        |
| Total Budget =                                | 1,245          | 4,600              | 2,000               | 4,600              |                     | 4,600              | 0.0%              |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund                         | 1,245          | 4,600              | 2,000               | 4,600              | -                   | 4,600              | 0.0%              |
| Total Funding                                 | 1,245          | 4,600              | 2,000               | 4,600              |                     | 4,600              | 0.0%              |

### **Court Related Agencies**

# Guardian Ad Litem Program Guardian Ad Litem Program (001/0001)

#### **Mission Statement**

To advocate for the best interest of children who are alleged to be abused, neglected, or abandoned and who are involved in court procedures.

| Program Sun                    | nmary          |                    | 7               | FY 2024<br>otal FTE | -                 | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--------------------------------|----------------|--------------------|-----------------|---------------------|-------------------|-------------------|---------------------|---------------------|
| Guardian Ad Litem              |                |                    |                 | - 4,600             |                   | -                 | 4,600               |                     |
|                                | Current Lev    | el of Service E    | Budget _        | _                   |                   | 4,600             | -                   | 4,600               |
| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 20<br>Foreca |                     | Y 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense              | 1,245          | 4,600              | 2,0             | 00                  | 4,600             |                   | - 4,600             | 0.0%                |
| Net Operating Budget —         | 1,245          | 4,600              | 2,0             | <del>00</del> ——    | 4,600             |                   | - 4,600             | 0.0%                |
| Total Budget                   | 1,245          | 4,600              | 2,0             | 00                  | 4,600             |                   | - 4,600             | 0.0%                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 20<br>Foreca |                     | Y 2024<br>Surrent | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost General Fund          | 1,245          | 4,600              | 2,0             | 00                  | 4,600             |                   | - 4,600             | 0.0%                |
| Total Funding                  | 1,245          | 4,600              | 2,0             | 00                  | 4,600             |                   | - 4,600             | 0.0%                |

#### Notes:

Under the revisions to Article V, as of July 1, 2004, the County is responsible for funding the following operating expenses for the Guardian Ad Litem: facility construction/lease, facility maintenance and security, utilities, communication services, data processing equipment and software, and other local operating requirements.

#### Current FY 2024:

Rent, utilities, security, and facility maintenance are paid for Guardian Ad Litem by the Facilities Management Division, which is funded by the General Fund (001/0001). Technology needs are paid for by the Court IT Fee Fund (178/1054).

This budget contains funding for storage fees and a minimal allocation for office supplies and minor operating equipment.

Fiscal Year 2024 4 - 25 Court Related Agencies

## **Court Related Agencies**

## **Court Related Technology**

| Division Budgetary Cost Summary                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                                | 140,657        | 181,100            | 155,400             | 191,900            | -                   | 191,900            | 6.0%              |
| Operating Expense                                | 832,789        | 1,232,500          | 1,169,700           | 1,251,900          | -                   | 1,251,900          | 1.6%              |
| Indirect Cost Reimburs                           | 32,100         | 20,500             | 20,500              | 19,900             | -                   | 19,900             | (2.9)%            |
| Capital Outlay                                   | 17,167         | 30,000             | -                   | 75,000             | -                   | 75,000             | 150.0%            |
| Net Operating Budget                             | 1,022,713      | 1,464,100          | 1,345,600           | 1,538,700          | -                   | 1,538,700          | 5.1%              |
| Reserve for Contingencies                        | -              | 36,500             | -                   | 38,500             | -                   | 38,500             | 5.5%              |
| Reserve for Capital                              | -              | 938,900            | -                   | 502,500            | -                   | 502,500            | (46.5)%           |
| Reserve for Attrition                            | -              | (3,700)            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget                                     | 1,022,713      | 2,435,800          | 1,345,600           | 2,079,700          |                     | 2,079,700          | (14.6)%           |
| Appropriations by Program                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Court Information Technology (IT) Fee (178/1054) | 1,022,713      | 1,464,100          | 1,345,600           | 1,538,700          |                     | 1,538,700          | 5.1%              |
| Total Net Budget                                 | 1,022,713      | 1,464,100          | 1,345,600           | 1,538,700          |                     | 1,538,700          | 5.1%              |
| Total Transfers and Reserves                     | -              | 971,700            | -                   | 541,000            | -                   | 541,000            | (44.3)%           |
| Total Budget                                     | 1,022,713      | 2,435,800          | 1,345,600           | 2,079,700          |                     | 2,079,700          | (14.6)%           |
| Division Funding Sources                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                             | 1,164,028      | 1,000,000          | 800,000             | 800,000            |                     | 800,000            | (20.0)%           |
| Miscellaneous Revenues                           | 1,104,020      | 1,000,000          | -                   | -                  | _                   | -                  | (20.0) 70<br>na   |
| Interest/Misc                                    | 11,246         | 4,200              | 4,200               | 4,300              | _                   | 4,300              | 2.4%              |
| Carry Forward                                    | 1,703,400      | 1,481,800          | 1,857,100           | 1,315,700          | _                   | 1,315,700          | (11.2)%           |
| Less 5% Required By Law                          | -              | (50,200)           | -                   | (40,300)           | _                   | (40,300)           | (19.7)%           |
| Total Funding                                    | 2,879,799      | 2,435,800          | 2,661,300           | 2,079,700          |                     | 2,079,700          | (14.6)%           |
| =  |                |                    |                     |                    |                     |                    |                   |
| Division Position Summary                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Court Information Technology (IT) Fee (178/1054) | 2.25           | 2.25               | 2.25                | 2.25               |                     | 2.25               | 0.0%              |
| Total FTE =                                      | 2.25           | 2.25               | 2.25                | 2.25               |                     | 2.25               | 0.0%              |

## **Court Related Agencies**

# Court Related Technology Court Information Technology (IT) Fee (178/1054)

#### **Mission Statement**

To provide funding for court-related technology, and court technology needs for the state trial courts, state attorney, and public defender by s. 28.24 (12) (e), s. 29.008 (1) (f) 2 and s. 29.008 (1) (h) F.S.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| CJIS Cost Sharing  | -                    | 360,200           | 360,200             | -                   |
| Criminal Justice Information System cost sharing for the 20th Judicial Circuit Court IT related costs. |                      |                   |                     |                     |
| Court Administration IT Costs  | 2.25                 | 560,400           | 560,400             | -                   |
| IT related costs for Collier County Court Administration   |                      |                   |                     |                     |
| Probation Department IT Costs  | -                    | 27,500            | 27,500              | -                   |
| IT related costs for the Parole Division in Collier County.  |                      |                   |                     |                     |
| Circuit and County Court Judges IT Costs   | -                    | 41,800            | 41,800              | -                   |
| IT related costs for the Circuit Court and Collier County Court Judges.                                |                      |                   |                     |                     |
| State Attorney IT Costs  | -                    | 207,200           | 207,200             | -                   |
| IT related costs for the State Attorney's offices.   |                      |                   |                     |                     |
| Public Defender IT Costs   | -                    | 303,400           | 303,400             | -                   |
| IT related costs for the Public Defender's office.   |                      |                   |                     |                     |
| Guardian Ad Litem IT Costs   | -                    | 38,200            | 38,200              | -                   |
| IT related costs for the Guardian Ad Litem office.   |                      |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 541,000           | 541,000             | -                   |
|  |                      |                   |                     |                     |
| Current Level of Service Budget  | 2.25                 | 2,079,700         | 2,079,700           |                     |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 140,657        | 181,100            | 155,400             | 191,900            | -                   | 191,900            | 6.0%              |
| Operating Expense              | 832,789        | 1,232,500          | 1,169,700           | 1,251,900          | =                   | 1,251,900          | 1.6%              |
| Indirect Cost Reimburs         | 32,100         | 20,500             | 20,500              | 19,900             | -                   | 19,900             | (2.9)%            |
| Capital Outlay                 | 17,167         | 30,000             | -                   | 75,000             | -                   | 75,000             | 150.0%            |
| Net Operating Budget —         | 1,022,713      | 1,464,100          | 1,345,600           | 1,538,700          |                     | 1,538,700          | 5.1%              |
| Reserve for Contingencies      | -              | 36,500             | -                   | 38,500             | -                   | 38,500             | 5.5%              |
| Reserve for Capital            | -              | 938,900            | -                   | 502,500            | -                   | 502,500            | (46.5)%           |
| Reserve for Attrition          | -              | (3,700)            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget                   | 1,022,713      | 2,435,800          | 1,345,600           | 2,079,700          | <u> </u>            | 2,079,700          | (14.6)%           |
| Total FTE                      | 2.25           | 2.25               | 2.25                | 2.25               | -                   | 2.25               | 0.0%              |

Fiscal Year 2024 4 - 27 Court Related Agencies

### **Court Related Agencies**

# Court Related Technology Court Information Technology (IT) Fee (178/1054)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 1,164,028      | 1,000,000          | 800,000             | 800,000            | -                   | 800,000            | (20.0)%           |
| Miscellaneous Revenues  | 1,125          | -                  | -                   | =                  | -                   | -                  | na                |
| Interest/Misc           | 11,246         | 4,200              | 4,200               | 4,300              | -                   | 4,300              | 2.4%              |
| Carry Forward           | 1,703,400      | 1,481,800          | 1,857,100           | 1,315,700          | -                   | 1,315,700          | (11.2)%           |
| Less 5% Required By Law | -              | (50,200)           | -                   | (40,300)           | -                   | (40,300)           | (19.7)%           |
| Total Funding           | 2,879,799      | 2,435,800          | 2,661,300           | 2,079,700          |                     | 2,079,700          | (14.6)%           |

#### Notes:

Revenues reflect collections of \$2 per page of a \$4 per page service charge assessed for recording documents or instruments as listed in s. 28.24 F.S. These revenues are dedicated to the technology needs of the Courts and Court Related Agencies.

#### Forecast FY 2023:

Personal Services decreased due to a more conservative approach to staffing.

Revenues are based upon actual collections through April 2023.

#### Current FY 2024:

Personal Service increase is a general wage adjustment and implementation of a merit-based incentive program.

Operating Expenses have increased due to Information Technology allocations and other contractual services.

Capital Outlay has increased due to the purchase of switches that should last 5-7 years and it is not a recurring expense.

Reserves have decreased due to a decrease in revenue.

#### Revenues:

ICDTF collections, which are funds received from a portion of various fees and fines, are down. They used to be steady, before COVID. The decline seems to be flattening.

Fiscal Year 2024 4 - 28 Court Related Agencies

## Office of the County Manager

### Office of the County Manager Organizational Chart

Total Full-Time Equivalents (FTE) = 483.00

| Total Ful | Frime Equivalents (FTE) = 483.00   |
|-----------|--|
|           | County Manager Operations  Total Full-Time Equivalents (FTE) = 9.00                            |
|           | Office of Management & Budget Total Full-Time Equivalents (FTE) = 16.00                        |
|           | Communications, Government & Public Affairs  Total Full-Time Equivalents (FTE) = 18.00         |
|           | Pelican Bay Services Division Total Full-Time Equivalents (FTE) = 27.00                        |
|           | Corporate Business Operations Total Full-Time Equivalents (FTE) = 3.00                         |
|           | Dori Slosberg Driver Education  Total Full-Time Equivalents (FTE) = 0.00                       |
|           | Corporate Compliance & Continuous Improvement (CCCI)  Total Full-Time Equivalents (FTE) = 6.00 |
|           | Office of the County Manager Grants Total Full-Time Equivalents (FTE) = 0.00                   |
|           | Tourism Development Council (TDC)  Total Full-Time Equivalents (FTE) = 13.00                   |
|           | Sports & Special Events Complex Total Full-Time Equivalents (FTE) = 6.00                       |
|           | Bayshore Community Redevelopment Agency (CRA)  Total Full-Time Equivalents (FTE) = 4.00        |
|           | Immokalee Community Redevelopment Agency (CRA)  Total Full-Time Equivalents (FTE) = 2.00       |
|           |  |

| Fleet Management Division Total Full-Time Equivalents (FTE) = 31.00                 |
|---|
| Human Resources Division Total Full-Time Equivalents (FTE) = 19.00                  |
| Information Technology Division Total Full-Time Equivalents (FTE) = 46.00           |
| Procurement Services Division Total Full-Time Equivalents (FTE) = 24.00             |
| Risk Management Division Total Full-Time Equivalents (FTE) = 18.00                  |
| Bureau Of Emergency Services Division Total Full-Time Equivalents (FTE) = 13.00     |
| Emergency Services & Fire District Grants  Total Full-Time Equivalents (FTE) = 0.00 |
| Emergency Medical Services (EMS)  Total Full-Time Equivalents (FTE) = 253.00        |
|   |

### Office of the County Manager

#### **Management Offices**

The Executive Management Offices consist of the Administrative Office of the County Manager, the Corporate Compliance & Internal Review Section, the Office of Management and Budget, the Grants Compliance Section and the Impact Fee Administration. In addition, Pelican Bay Services, Tourism, Economic Development and Community Redevelopment Agencies (CRA) report directly to the County Manager's Office.

To reach this office, please call 252-8383 - County Manager's Office

#### Office of Management and Budget

The Office of Management and Budget oversees the development, implementation, and monitoring of Collier County budgets, ensuring funding is available to safeguard public services and protect community assets. They set the budget policy each year to promote fiscal stewardship over taxpayer funds. To reach the Office of Management and Budget, please call 252-8973.

#### Communications. Government & Public Affairs

The Division of Communications, Government & Public Affairs is the public's direct access to open government. We provide information on County services, facilities, projects, meetings and events, and programs. We facilitate public record transparency and provide access for the public to review records at their request. We operate Collier 311 for non-emergency service requests from residents and visitors. We also coordinate state and federal legislative efforts to maximize County project funding and to educate legislators on County processes and programs that could be impacted by changes in state and federal law, rule and regulation. For more information on the Communications, Government & Public Affairs Division, please call 252-8999.

#### **Pelican Bay Services**

Services are provided to residents of Pelican Bay through the Pelican Bay Municipal Services Taxing and Benefit Unit (MSTBU). Services include Water Management, Community Beautification, Street Lighting, Security Operations, Clam Bay Restoration, and a capital improvement program. Funding is provided by special assessments levied on residents of Pelican Bay as well as an ad valorem levy for district lighting and lighting system improvements. Aligning with County Managers office strategic objectives division will preserve and enhance the character of Pelican Bay Community. Protecting natural resources in the Clam Bay NRPA. Utilize partnerships to ensure that government facilities meet Pelican Bay expectations. Encourage active community engagement and participation with the Pelican Bay services board. For more information on Pelican Bay Services, please call 252-1355.

#### **Corporate Compliance and Continuous Improvement Division**

Provides responsible governance for county-wide operations through leading by example for compliance with policies, procedures, and requirements. Additionally, proactive recommendations are made in order to help facilitate change to remain compliant with all types of requirements. Completion of analysis to support recommendations are completed through research, exploratory data analysis, red flag reviews, statistical comparisons, trending analysis, data analytics, investigation, and reviews to ensure that all potential analysis is supported and has proper documentation to safeguard the taxpayers dollars.

#### **Tourism**

The Naples, Marco Island, Everglades Convention & Visitors Bureau (CVB) is the official source for area travel and tourism information about Florida's Paradise Coast. Through its efforts globally, the CVB promotes Collier County as an exceptional vacation and meeting tourism destination by highlighting key assets of the County including 30 miles of white sand beaches, eco-adventures, shopping, arts and culture offerings, world renown dining plus exceptional sporting activities and venues. Funding for the Naples, Marco Island, Everglades Paradise Coast Convention and Visitors Bureau is generated from the 5% tourist tax (TDT) levied on hotel rooms and short-term rentals in Collier County. The TDT is reinvested within the County's core tourism assets ensuring and enhancing the quality of place for both residents and visitors alike. For more information on Tourism, please call 239-252-6292.

#### **Sports & Special Events Complex**

The Paradise Coast Sports Complex, a 180 acre state-of-the-art sports and entertainment facility, features professional-level synthetic turf fields, as well as on-site recreation and entertainment options. This world-class facility allows Collier County to promote the region as an exceptional sports tourism destination attracting athletes and attendees from across the globe while at the same time providing an incredible recreational amenity for the enjoyment and use by local residents. The complex is a newly aligned business focus within the Tourism Division and yet another testament to the quality of place that sets Collier County apart for residents and visitors alike.

For more information, please call 239-252-4386

Community Redevelopment Agency In accordance with Chapter 163, Part III, Florida Statutes, the Community Redevelopment Agency carries out the redevelopment of two Community Redevelopment Areas (Immokalee and the Bayshore/Gateway Triangle) pursuant to an

### Office of the County Manager

adopted Community Redevelopment Plan ("the Plan"). The primary source of funding for the implementation of the Plan is tax increment revenue deposited into a Redevelopment Trust Fund.

The County's redevelopment efforts are led by a Board (the BCC sitting in a separate legal capacity), informed by Local Redevelopment Advisory Boards served by citizen volunteers appointed by the BCC, and administered by professional staff led by the County Manager, all of whom work together with each other and with the private sector, other public sector institutions, citizens, and all interested stakeholders to implement the Plan.

While the Plan authorizes many projects and programs for each of the Community Redevelopment Areas, and Florida Statutes authorize many more, the Plan prioritizes public safety, infrastructure, economic development, and housing. As a result, the Plan is very closely aligned with the Collier County Strategic Plan 2023. In fact, the Community Redevelopment Agency is a champion for the County's values, vision, mission, objectives, and priorities within the Community Redevelopment Areas and is proud to be focused on the following Collier County Strategic Plan Priorities in FY 2024: Transportation Improvements; Water, Wastewater, and Stormwater Improvements and Partnerships; Affordable Housing; Strategic Real Estate Management; Parks Improvements; and Communication Initiatives.

For more information about Collier County's Community Redevelopment Agency, please call (239) 252-8844.

#### Fleet Management

Division is responsible for the complete life cycle asset management for over 3800 pieces of equipment. This includes purchasing, in-servicing, preventative, predictive, emergency maintenance, and repairs. The services we perform adds to the quality of place supporting other agencies so they can provide robust services; to include safety sensitive emergency services and community development in CAT transportation services. The Fleet Management Division incorporates data driven decision making, with measurable key performance indicators which helps the division operate efficiently and effectively which is responsible governance. To reach the Fleet Management Division, please call 252-2277.

#### **Human Resources**

The Human Resources Division (HR) is comprised of a number of organizational components, which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development, and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team-building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development, and training.

To meet the Board strategic priority of positioning Collier County as an employer of choice, HR will continue to design and deliver strategies to recruit, develop, assess, and retain a high-quality workforce. These efforts include the development of a branded recruitment program along with on-boarding processes that reflect a positive, quality experience for new employees. Additionally, HR will design, communicate, implement, and administer an integrated, comprehensive approach to compensation that management can use to attract and retain employees and drive performance that exceeds expectations, and provide professional development programs and opportunities to meet the employees' needs. To reach the Human Resources Division, please Call 252-8460.

#### Information Technology

The Information Technology Division provides efficient, reliable, and secure customer-oriented information technology services for Collier County Government, which include the agency's data network, telephone system, software applications, and data.

As a County Manager priority, providing cybersecurity in today's environment is imperative. Deploying an immutable back-up system provides enhanced and longer archived backs-ups and will aid in the recovery in the event of a cyberattack. Several layers of security will be added to the existing security infrastructure. Implementing a Security Operations Center piece to the cybersecurity apparatus, along with extended monitoring, will add to the existing layers already provided. Additionally, IT will be working towards a "Zero Trust" environment.

Developing an IT Master Plan is another priority of the County Manager. As technology initiatives advance throughout the County, IT is working to provide a more cutting-edge and nimble infrastructure. IT will be working on moving to cloud applications where it is deemed a good fit, upgrading/refreshing older technology to faster and "smarter" equipment, providing project support for Departments and Divisions in the County through collaboration software, and providing longer support hours. To reach the Information Technology Division, please call 252-8794.

#### **Procurement**

The Procurement Services Division is a strategic partner that ensures proper safeguards are in place to maintain a procurement system of quality and integrity which protects taxpayer money by promoting fiscal stewardship and sound budget oversight. The Division procures goods and services through a variety of procurement methods and services and is responsible for managing the County's purchasing card program (p-card) and the transfer and disposal of surplus property, which includes various public auctions and other sales events. The main objectives are strategic planning for County

### Office of the County Manager

purchases, supporting business needs throughout the agency, educating customers and the vendor community, ensuring fair, transparent, and ethical competitive purchasing processes, and ensuring adherence to federal, state, and local laws. Upcoming initiatives that align with the County's strategic plan include replacing the bidding platform, increasing vendor outreach, and automating more processes through software implementation. To reach the Procurement Services Division, please call 252-8407.

#### **Risk Management**

The Risk Management Division is a strategic partner that strives to continuously develop, manage, and improve the County's finance risk, group insurance, and safety and occupational health programs to provide quality, cost-effective support to County employees and to protect the County interests against frequent and catastrophic loss, and to ensure that the County's employees are safe at their jobs.

Through responsible governance, Risk strives to identify, manage, mitigate, and finance risks; seeks to reduce the frequency, severity, and associated costs of claims; and serves as a resource for the health, safety, and well-being of Collier County employees by offering continuous education, expert advice, and communication efficiently and properly. To reach the Risk Management Division, please call 252-8461.

#### Our primary and essential services include:

• Emergency Management that provides a centralized incident command and effective response in preparation for, during and after a major disaster

252-3600 Emergency Management & 800 MHz Radio

#### **Emergency Medical Services**

Collier County Emergency Medical Service provides pre-hospital advanced life support 911 response to the citizens and visitors of Collier County. EMS covers over 2,000 square miles with 26 ambulances and one trauma helicopter, strategically placed throughout Collier County to provide care and rapid response. In 2022 Collier County Emergency Medical Services responded to a little over 48,000 calls for service and transported nearly 33,000 patients to area hospitals. In addition to responding to calls, EMS provides public outreach and education within the community.

Collier County Emergency Medical Services is dedicated to providing quality care to the community by providing rapid response and transport. The EMS budget includes funding to maintain response times, staffing, infrastructure and equipment needed to meet the demands of the public we serve and meet our overall county response time goal of 8 minutes or less 90% of the time. Funding for the EMS system maintains robust public safety services and provides quality of place by contributing to the safety and welfare of the community.

252-3740 Emergency Medical Services

#### **Emergency Management**

The Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division works to maintain a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division include planning for, responding to, recovering, and mitigating the impacts of major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home, and critical infrastructure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise and training resources, and statemandated registration and case-need evaluation for persons with special needs. The office of the Medical Examiner and the County 800mhz Public Safety Communications unit are supported under the Emergency Management Division.

| Department Budgetary Cost Summary            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                            | 53,138,521     | 60,484,900         | 57,750,600          | 68,124,800         | 67,700              | 68,192,500         | 12.7%             |
| Operating Expense                            | 102,495,369    | 130,288,600        | 179,434,800         | 147,880,200        | -                   | 147,880,200        | 13.5%             |
| Indirect Cost Reimburs                       | 521,200        | 534,800            | 534,800             | 559,000            | -                   | 559,000            | 4.5%              |
| Capital Outlay                               | 2,652,074      | 8,171,400          | 14,547,800          | 8,845,900          | -                   | 8,845,900          | 8.3%              |
| Grants and Aid                               | -              | 100                | 100                 | 100                | -                   | 100                | 0.0%              |
| Remittances                                  | 2,694,480      | 4,029,400          | 5,605,200           | 5,944,100          | -                   | 5,944,100          | 47.5%             |
| Total Net Budget                             | 161,501,643    | 203,509,200        | 257,873,300         | 231,354,100        | 67,700              | 231,421,800        | 13.7%             |
| Trans to Property Appraiser                  | 98,867         | 121,300            | 121,300             | 122,600            | -                   | 122,600            | 1.1%              |
| Trans to Tax Collector                       | 527,035        | 548,300            | 603,800             | 640,000            | -                   | 640,000            | 16.7%             |
| Trans to 001 Gen Fd                          | 377,300        | 390,700            | 387,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 113 Com Dev Fd                      | 22,600         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 160 Baysh Beau MSTU Proj            | 904,800        | 557,300            | 557,300             | 977,000            | -                   | 977,000            | 75.3%             |
| Trans to 186 Immok Redev Fd                  | 92,800         | 92,800             | 92,800              | -                  | -                   | -                  | (100.0)%          |
| Trans to 187 Bayshore Redev Fd               | 210,900        | 221,700            | 221,700             | -                  | -                   | -                  | (100.0)%          |
| Trans to 188 800 MHz Fd                      | 300,000        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 194 TDC Prom                        | 1,784,400      | 1,784,400          | 1,784,400           | 2,022,300          | -                   | 2,022,300          | 13.3%             |
| Trans to 196 TDC Eco Disaster                | 796,900        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 301 Co Wide Cap Fd                  | 127,400        | 127,200            | 127,200             | -                  | -                   | -                  | (100.0)%          |
| Trans to 322 Pel Bay Irr and Land            | 440,000        | 397,700            | 397,700             | 473,400            | -                   | 473,400            | 19.0%             |
| Trans to 408 Water/Sewer Fd                  | 21,000         | 17,600             | 17,600              | -                  | -                   | -                  | (100.0)%          |
| Trans to 455 EMS Cap                         | -              | -                  | -                   | 500,000            | -                   | 500,000            | na                |
| Trans to 491 EMS MP⋒                         | 1,508,000      | 500,000            | 500,000             | -                  | -                   | -                  | (100.0)%          |
| Trans to 494 EMS Grants                      | 48,488         | 55,000             | 76,600              | 55,000             | -                   | 55,000             | 0.0%              |
| Trans to 506 IT Capital                      | -              | 96,400             | 96,400              | 89,100             | -                   | 89,100             | (7.6)%            |
| Trans to 759 Sports Complex                  | 473,300        | 478,100            | 478,100             | 498,400            | -                   | 498,400            | 4.2%              |
| Trans to 786 Imm CRA Cap                     | 97,600         | 434,200            | 1,076,700           | 542,700            | -                   | 542,700            | 25.0%             |
| Trans to 787 Baysh CRA Projects              | 1,717,100      | 2,431,200          | 3,745,600           | 2,647,500          | -                   | 2,647,500          | 8.9%              |
| Advance/Repay to 111 Unincrp Gen Fd          | 88,901         | -                  | -                   | -                  | -                   | -                  | na                |
| Reserve for Contingencies                    | -              | 2,286,200          | -                   | 2,751,600          | -                   | 2,751,600          | 20.4%             |
| Reserve for Salary Adj.                      | -              | 173,900            | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Capital                          | -              | 6,865,600          | -                   | 9,080,000          | -                   | 9,080,000          | 32.3%             |
| Reserve for Future Capital Replacements      | -              | 648,800            | -                   | 883,400            | -                   | 883,400            | 36.2%             |
| Reserve for Motor Pool Cap                   | -              | 156,900            | -                   | 197,000            | -                   | 197,000            | 25.6%             |
| Restricted for Unfunded Requests             | -              | 1,220,400          | -                   | 1,210,700          | -                   | 1,210,700          | (0.8)%            |
| Reserve for Disaster Stimulus<br>Advertising | -              | 1,500,000          | -                   | 1,500,000          | -                   | 1,500,000          | 0.0%              |
| Reserve for Catastrophic Event               | -              | 2,476,100          | -                   | 2,395,100          | -                   | 2,395,100          | (3.3)%            |
| Reserve for Disaster Relief                  | -              | 700,000            | -                   | 700,000            | -                   | 700,000            | 0.0%              |
| Reserve for Insurance                        | -              | 38,455,900         | -                   | 35,294,600         | -                   | 35,294,600         | (8.2)%            |
| Reserve for Cash Flow                        | -              | 3,190,600          | -                   | 3,347,700          | -                   | 3,347,700          | 4.9%              |
| Reserve for Attrition                        | -              | (634,400)          | -                   | (728,000)          | -                   | (728,000)          | 14.8%             |
| Total Budget                                 | 171,139,034    | 268,803,100        | 268,158,000         | 296,554,200        | 67,700              | 296,621,900        | 10.3%             |

| Appropriations by Division                              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| County Manager Operations                               | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          | =                   | 2,367,000          | 17.7%             |
| Office of Management & Budget                           | 2,075,632      | 3,309,700          | 2,562,500           | 3,947,600          | -                   | 3,947,600          | 19.3%             |
| Communications, Government & Public Affairs             | 1,808,616      | 2,192,900          | 2,068,100           | 2,380,000          | -                   | 2,380,000          | 8.5%              |
| Pelican Bay Services Division                           | 4,854,197      | 5,264,400          | 5,538,000           | 5,799,900          | -                   | 5,799,900          | 10.2%             |
| Corporate Business Operations                           | 845,625        | 971,400            | 478,600             | 437,100            | -                   | 437,100            | (55.0)%           |
| Dori Slosberg Driver Education                          | 162,800        | 175,800            | 175,800             | 193,000            | -                   | 193,000            | 9.8%              |
| Corporate Compliance & Continuous<br>Improvement (CCCI) | 583,265        | 742,900            | 524,400             | 890,800            | -                   | 890,800            | 19.9%             |
| Office of the County Manager Grants                     | -              | -                  | 60,500,000          | -                  | =                   | -                  | na                |
| Tourism Development Council (TDC)                       | 10,740,322     | 21,916,700         | 14,804,900          | 25,951,000         | -                   | 25,951,000         | 18.4%             |
| Sports & Special Events Complex                         | 3,214,982      | 5,223,500          | 5,676,800           | 6,369,300          | -                   | 6,369,300          | 21.9%             |
| Bayshore Community Redevelopment Agency (CRA)           | 2,301,102      | 3,022,400          | 2,559,600           | 4,469,900          | -                   | 4,469,900          | 47.9%             |
| Immokalee Community Redevelopment Agency (CRA)          | 945,910        | 2,133,900          | 1,539,000           | 1,623,400          | -                   | 1,623,400          | (23.9)%           |
| Fleet Management Division                               | 11,865,184     | 14,900,300         | 13,838,200          | 15,714,700         | -                   | 15,714,700         | 5.5%              |
| Human Resources Division                                | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          | -                   | 2,865,300          | 4.2%              |
| Information Technology Division                         | 11,701,289     | 18,255,200         | 22,511,300          | 17,335,500         | -                   | 17,335,500         | (5.0)%            |
| Procurement Services Division                           | 2,529,244      | 2,994,200          | 2,927,000           | 3,141,400          | -                   | 3,141,400          | 4.9%              |
| Risk Management Division                                | 59,186,755     | 67,577,100         | 64,756,100          | 77,606,900         | 67,700              | 77,674,600         | 14.9%             |
| Bureau Of Emergency Services Division                   | 5,542,345      | 6,634,800          | 7,019,700           | 7,436,000          | -                   | 7,436,000          | 12.1%             |
| Emergency Services & Fire District Grants               | 250,909        | -                  | 3,500               | -                  | =                   | -                  | na                |
| Emergency Medical Services (EMS)                        | 37,195,227     | 41,069,400         | 41,576,000          | 48,149,400         | =                   | 48,149,400         | 17.2%             |
| Fire Districts  | 1,991,804      | 2,364,800          | 4,195,100           | 4,675,900          | -                   | 4,675,900          | 97.7%             |
| Total Net Budget  | 161,501,643    | 203,509,200        | 257,873,300         | 231,354,100        | 67,700              | 231,421,800        | 13.7%             |
| Office of Management & Budget                           | 45,400         | 695,200            | 33,000              | 1,155,500          | -                   | 1,155,500          | 66.2%             |
| Pelican Bay Services Division                           | 632,390        | 2,317,000          | 687,000             | 2,267,500          | -                   | 2,267,500          | (2.1)%            |
| Dori Slosberg Driver Education                          | -              | 110,700            | =                   | 129,300            | -                   | 129,300            | 16.8%             |
| Office of the County Manager Grants                     | -              | 2,000,000          | -                   | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| Tourism Development Council (TDC)                       | 3,592,925      | 5,876,800          | 2,876,500           | 5,887,300          | -                   | 5,887,300          | 0.2%              |
| Sports & Special Events Complex                         | -              | 930,700            | -                   | 1,207,900          | -                   | 1,207,900          | 29.8%             |
| Bayshore Community Redevelopment Agency (CRA)           | 2,856,298      | 4,675,000          | 4,548,200           | 5,293,200          | -                   | 5,293,200          | 13.2%             |
| Immokalee Community Redevelopment Agency (CRA)          | 420,175        | 846,900            | 1,323,500           | 1,506,700          | -                   | 1,506,700          | 77.9%             |
| Fleet Management Division                               | 113,600        | 765,200            | 113,400             | 557,700            | -                   | 557,700            | (27.1)%           |
| Information Technology Division                         | 300,000        | 1,647,800          | -                   | 2,262,500          | -                   | 2,262,500          | 37.3%             |
| Risk Management Division                                | 76,600         | 38,532,500         | 76,600              | 35,294,600         | -                   | 35,294,600         | (8.4)%            |
| Bureau Of Emergency Services Division                   | -              | 476,100            | =                   | 444,300            | =                   | 444,300            | (6.7)%            |
| Emergency Medical Services (EMS)                        | 1,556,488      | 6,095,100          | 576,600             | 6,622,000          | =                   | 6,622,000          | 8.6%              |
| Fire Districts  | 43,516         | 324,900            | 49,900              | 571,600            | -                   | 571,600            | 75.9%             |
| Total Transfers and Reserves                            | 9,637,391      | 65,293,900         | 10,284,700          | 65,200,100         | _                   | 65,200,100         | (0.1)%            |
| Total Budget  | 171,139,034    | 268,803,100        | 268,158,000         | 296,554,200        | 67,700              | 296,621,900        | 10.3%             |

| Department Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes                   | 3,959,643      | 4,864,600          | 4,670,100           | 5,325,500          | -                   | 5,325,500          | 9.5%              |
| Delinquent Ad Valorem Taxes        | 107,876        | -                  | 700                 | -                  | -                   | -                  | na                |
| Tourist Devel Tax                  | 18,486,742     | 12,171,500         | 14,674,200          | 12,880,000         | -                   | 12,880,000         | 5.8%              |
| Licenses & Permits                 | 498,413        | 210,000            | 450,000             | 235,000            | -                   | 235,000            | 11.9%             |
| Special Assessments                | 3,894,956      | 4,903,400          | 4,707,200           | 5,215,600          | -                   | 5,215,600          | 6.4%              |
| Intergovernmental Revenues         | 1,632,910      | 495,000            | 984,000             | 429,700            | -                   | 429,700            | (13.2)%           |
| Charges For Services               | 2,219,039      | 2,762,600          | 2,791,200           | 3,731,900          | -                   | 3,731,900          | 35.1%             |
| Ambulance Fees                     | 22,225,344     | 12,500,000         | 12,500,000          | 12,700,000         | -                   | 12,700,000         | 1.6%              |
| Miscellaneous Revenues             | 2,993,575      | 549,100            | 2,116,900           | 1,703,400          | -                   | 1,703,400          | 210.2%            |
| Interest/Misc                      | 719,486        | 514,600            | 1,788,400           | 2,116,600          | -                   | 2,116,600          | 311.3%            |
| Indirect Service Charge            | 198            | -                  | -                   | -                  | -                   | -                  | na                |
| Impact Fees                        | 8,940          | -                  | -                   | -                  | -                   | -                  | na                |
| Reimb From Other Depts             | 14,513,424     | 10,666,500         | 12,295,900          | 11,092,300         | -                   | 11,092,300         | 4.0%              |
| Property & Casualty Billings       | 9,776,000      | 10,069,500         | 10,069,000          | 14,469,600         | -                   | 14,469,600         | 43.7%             |
| Group Health Billings              | 42,031,130     | 40,500,000         | 40,500,000          | 44,272,800         | -                   | 44,272,800         | 9.3%              |
| Dental & Vision Billings           | 2,255,324      | 2,423,000          | 2,062,000           | 2,220,000          | -                   | 2,220,000          | (8.4)%            |
| Life Insurance Billings            | 441,249        | 490,000            | 603,200             | 646,000            | -                   | 646,000            | 31.8%             |
| Short Term Disability Billings     | 647,699        | 623,000            | 816,000             | 825,000            | -                   | 825,000            | 32.4%             |
| Long Term Disability Billings      | 731,935        | 775,000            | 600,000             | 775,000            | -                   | 775,000            | 0.0%              |
| Workers Comp Billings              | 1,841,600      | 1,920,600          | 1,920,600           | 2,032,400          | -                   | 2,032,400          | 5.8%              |
| Fleet Revenue Billings             | 6,218,081      | 6,948,600          | 7,617,700           | 7,392,000          | -                   | 7,392,000          | 6.4%              |
| Fuel Sale Rev Billings             | 5,143,442      | 7,306,200          | 5,450,700           | 6,780,000          | -                   | 6,780,000          | (7.2)%            |
| Trans frm Property Appraiser       | 2,679          | 1,800              | 1,800               | -                  | -                   | -                  | (100.0)%          |
| Trans frm Tax Collector            | 64,087         | 11,700             | 11,700              | -                  | -                   | -                  | (100.0)%          |
| Net Cost General Fund              | 12,681,947     | 15,441,700         | 14,335,300          | 15,809,600         | -                   | 15,809,600         | 2.4%              |
| Net Cost Unincorp General Fund     | 2,200,824      | 2,637,200          | 2,505,900           | 2,785,900          | -                   | 2,785,900          | 5.6%              |
| Trans fm 001 Gen Fund              | 28,729,362     | 44,334,400         | 44,715,900          | 46,370,100         | -                   | 46,370,100         | 4.6%              |
| Trans fm 109 Pel Bay MSTBU         | _              | 37,100             | 37,100              | 28,000             | -                   | 28,000             | (24.5)%           |
| Trans fm 111 Unincorp Gen Fd       | 731,200        | 1,550,000          | 3,061,400           | 3,821,700          | -                   | 3,821,700          | 146.6%            |
| Trans fm 113 Comm Dev Fd           | -              | 891,700            | 891,700             | 863,300            | -                   | 863,300            | (3.2)%            |
| Trans fm 114 Pollutn Ctrl Fd       | -              | 121,700            | 121,700             | 106,700            | -                   | 106,700            | (12.3)%           |
| Trans fm 130 GG Com Ctr            | -              | 42,900             | 42,900              | 40,800             | -                   | 40,800             | (4.9)%            |
| Trans fm 131 Dev Serv Fd           | -              | 177,200            | 177,200             | 183,300            | -                   | 183,300            | 3.4%              |
| Trans fm 162 Immokalee Beaut Fd    | 92,800         | 92,800             | 92,800              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 163 Baysh/Av Beaut Fd     | 1,030,300      | 682,800            | 682,800             | 977,000            | -                   | 977,000            | 43.1%             |
| Trans fm 164 Haldeman Creek        | 11,300         | 11,300             | 11,300              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 174 Conserv Collier Maint | -              | 31,100             | 31,100              | 25,500             | -                   | 25,500             | (18.0)%           |
| Trans fm 184 TDC Promo             | 3,054,600      | 2,262,500          | 2,262,500           | 2,520,700          | -                   | 2,520,700          | 11.4%             |
| Trans fm 185 Beach Ren Ops         | -              | 17,800             | 17,800              | 15,300             | -                   | 15,300             | (14.0)%           |
| Trans fm 186 Immok Redev Fd        | 74,100         | 84,900             | 84,900              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 194 TDC Prom Fd           | -              | 59,300             | 59,300              | 61,100             | -                   | 61,100             | 3.0%              |
| Trans fm 320 Clam Bay Cap Fd       | 34,100         | 34,100             | 34,100              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 408 Water / Sewer Fd      | 218,500        | 2,062,500          | 2,062,500           | 1,649,800          | -                   | 1,649,800          | (20.0)%           |
| Trans fm 470 Solid Waste Fd        | -              | 197,000            | 197,000             | 249,400            | -                   | 249,400            | 26.6%             |
| Trans fm 473 Mand Collct Fd        | -              | 33,500             | 33,500              | 51,500             | -                   | 51,500             | 53.7%             |
| Trans fm 490 EMS Fd                | 48,488         | 55,000             | 76,600              | 55,000             | -                   | 55,000             | 0.0%              |
| Trans fm 495 Airport Op Fd         | -              | 48,400             | 48,400              | 40,700             | -                   | 40,700             | (15.9)%           |
| Trans fm 505 IT Ops                | 300,000        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 669 Utility Fee           | -              | 8,600              | 8,600               | 10,200             | -                   | 10,200             | 18.6%             |

|                                       |                |                    | _                   | _                  |                     |                    |                   |
|---------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Department Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Adv/Repay fm 001 Gen Fd               | -              |                    | -                   | 10,000,000         | -                   | 10,000,000         | na                |
| Adv/Repay fm 301 Cap Proj             | -              | -                  | 20,000,000          | 15,000,000         | -                   | 15,000,000         | na                |
| Adv/Repay frm 412 Water Cap           | -              | -                  | 3,219,200           | -                  | -                   | -                  | na                |
| Adv/Repay frm 414 WasteW Cap          | -              | _                  | 9,280,800           | -                  | -                   | -                  | na                |
| Carry Forward                         | 88,834,100     | 79,210,700         | 100,755,600         | 63,253,500         | 67,700              | 63,321,200         | (20.1)%           |
| Less 5% Required By Law               | -              | (2,029,800)        | -                   | (2,207,700)        | -                   | (2,207,700)        | 8.8%              |
| Total Funding =                       | 278,455,391    | 268,803,100        | 331,479,200         | 296,554,200        | 67,700              | 296,621,900        | 10.3%             |
| Department Position Summary           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Manager Operations             | 7.00           | 7.00               | 9.00                | 9.00               | _                   | 9.00               | 28.6%             |
| Office of Management & Budget         | 18.00          | 16.00              | 16.00               | 16.00              | -                   | 16.00              | 0.0%              |
| Communications, Government & Public   | 16.00          | 17.00              | 18.00               | 18.00              | -                   | 18.00              | 5.9%              |
| Pelican Bay Services Division         | 27.00          | 27.00              | 27.00               | 27.00              | -                   | 27.00              | 0.0%              |
| Corporate Business Operations         | 9.00           | 8.00               | 3.00                | 3.00               | -                   | 3.00               | (62.5)%           |
| Corporate Compliance & Continuous     | 5.00           | 5.00               | 6.00                | 6.00               | -                   | 6.00               | 20.0%             |
| Tourism Development Council (TDC)     | 10.00          | 11.00              | 13.00               | 13.00              | -                   | 13.00              | 18.2%             |
| Sports & Special Events Complex       | 5.00           | 6.00               | 6.00                | 6.00               | -                   | 6.00               | 0.0%              |
| Bayshore Community Redevelopment      | 4.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00               | 0.0%              |
| Immokalee Community Redevelopment     | 2.00           | 2.00               | 2.00                | 2.00               | -                   | 2.00               | 0.0%              |
| Fleet Management Division             | 28.00          | 30.00              | 31.00               | 31.00              | -                   | 31.00              | 3.3%              |
| Human Resources Division              | 18.75          | 19.00              | 19.00               | 19.00              | -                   | 19.00              | 0.0%              |
| Information Technology Division       | 46.00          | 46.00              | 46.00               | 46.00              | -                   | 46.00              | 0.0%              |
| Procurement Services Division         | 24.00          | 24.00              | 24.00               | 24.00              | -                   | 24.00              | 0.0%              |
| Risk Management Division              | 14.00          | 17.00              | 17.00               | 17.00              | 1.00                | 18.00              | 5.9%              |
| Bureau Of Emergency Services Division | 13.00          | 13.00              | 13.00               | 13.00              | -                   | 13.00              | 0.0%              |
| Emergency Medical Services (EMS)      | 202.00         | 228.00             | 228.00              | 228.00             | <u>-</u>            | 228.00             | 0.0%              |
| Total FTE                             | 448.75         | 480.00             | 482.00              | 482.00             | 1.00                | 483.00             | 0.6%              |

## Office of the County Manager

## **County Manager Operations**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 1,251,496      | 1,610,300          | 1,654,500           | 1,931,000          | -                   | 1,931,000          | 19.9%             |
| Operating Expense                             | 239,605        | 400,200            | 435,800             | 436,000            | -                   | 436,000            | 8.9%              |
| Net Operating Budget                          | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          | -                   | 2,367,000          | 17.7%             |
| Total Budget =<br>=                           | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          |                     | 2,367,000          | 17.7%             |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Manager (001/0001)                     | 1,301,090      | 1,714,700          | 1,762,300           | 2,039,000          |                     | 2,039,000          | 18.9%             |
| County Manager-Board Related Costs (001/0001) | 190,012        | 295,800            | 328,000             | 328,000            | -                   | 328,000            | 10.9%             |
| Total Net Budget                              | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          |                     | 2,367,000          | 17.7%             |
| Total Transfers and Reserves                  | -              | · · · -            | -                   | -                  | -                   | -                  | na                |
| Total Budget =                                | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          |                     | 2,367,000          | 17.7%             |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund                         | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          |                     | 2,367,000          | 17.7%             |
| Total Funding                                 | 1,491,102      | 2,010,500          | 2,090,300           | 2,367,000          | -                   | 2,367,000          | 17.7%             |
| Division Position Summary                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Manager (001/0001)                     | 7.00           | 7.00               | 9.00                | 9.00               |                     | 9.00               | 28.6%             |
| Total FTE                                     | 7.00           | 7.00               | 9.00                | 9.00               |                     | 9.00               | 28.6%             |

## Office of the County Manager

# County Manager Operations County Manager (001/0001)

#### **Mission Statement**

To achieve the efficient and effective management of County programs and projects with the guidelines established by the Board of County Commissioners and within the recognized ethics and standards of good practice established by the International City and County Management profession.

| Program Su   |                                   | 2024<br>al FTE                      | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost       |             |                   |
|--|-----------------------------------|-------------------------------------|---------------------|---------------------|---------------------------|-------------|-------------------|
| Executive Management/Administrat   | ion - RG                          |                                     |                     | 6.00                | 1,601,500                 | -           | 1,601,500         |
| Carry out directives and policies of<br>direct and oversee all aspects of C  |                                   |                                     |                     |                     |                           |             |                   |
| Legislative Affairs - RG   |                                   | 1.00                                | 196,000             | -                   | 196,000                   |             |                   |
| Monitor, track, and report on state Board of County Commissioners  | es of the                         |                                     |                     |                     |                           |             |                   |
| Department Administration - RG   |                                   | 1.00                                | 131,100             | -                   | 131,100                   |             |                   |
| To provide strategic and operational planning, budgeting and financial management, operating results and accountability, staff and policy development, and administrative and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards. |                                   |                                     |                     |                     |                           |             |                   |
| Public Services Operations Mgt - Cl  | O, IAM, RG                        |                                     |                     | 1.00                | 110,400                   | -           | 110,400           |
| Coordination of department-wide fi<br>activities, including implementation<br>oversight, marketing and communi<br>improvement, enterprise asset man  | of new initiative cations, techno | es, fiscal pland<br>plogy and proce | ning and<br>ess     |                     |                           |             |                   |
|  | Current Lev                       | vel of Service E                    | Budget              | 9.00                | 2,039,000                 | -           | 2,039,000         |
| Program Budgetary Cost Summary   | 2022<br>Actual                    | FY 2023<br>Adopted                  | FY 2023<br>Forecast |                     | 2024 FY 20<br>rent Expand |             | FY 2024<br>Change |
| Personal Services  | 1,251,496                         | 1,610,300                           | 1,654,500           | 1,931               |                           | 1,931,000   | 19.9%             |
| Operating Expense  | 49,593                            | 104,400                             | 107,800             | ,                   | ,000                      | - 108,000   | 3.4%              |
| Net Operating Budget   | 1,301,090                         | 1,714,700                           | 1,762,300           | 2,039               | ,000                      | - 2,039,000 | 18.9%             |
| Total Budget =   | 1,301,090                         | 1,714,700                           | 1,762,300           | 2,039               | ,000                      | - 2,039,000 | 18.9%             |
| Total FTE =  | 7.00                              | 7.00                                | 9.00                | •                   | 9.00                      | 9.00        | 28.6%             |
| Program Funding Sources  | 2022<br>Actual                    | FY 2023<br>Adopted                  | FY 2023<br>Forecast | FY 2<br>Cur         | 2024 FY 20<br>rent Expand |             | FY 2024<br>Change |
| Net Cost General Fund  | 1,301,090                         | 1,714,700                           | 1,762,300           | 2,039               | ,000                      | 2,039,000   | 18.9%             |
| Total Funding  | 1,301,090                         | 1,714,700                           | 1,762,300           | 2,039               | 200                       | - 2,039,000 | 18.9%             |

## Office of the County Manager

# County Manager Operations County Manager (001/0001)

#### Forecast FY 2023:

Personal service forecast is higher than the adopted budget due to the transfer of two (2) FTEs, one from Public Services Operations and one from Public Services Admin, offset by vacancies throughout the year. Operating expenditures are forecast slightly higher than the adopted budget.

#### Current FY 2024:

Personal services are budgeted higher due to the aforementioned addition of two (2) FTEs as well as the general wage adjustment and implementation of a merit-based incentive program. Operating expenditures are generally consistent with budget policy.

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## Office of the County Manager

# County Manager Operations County Manager-Board Related Costs (001/0001)

#### **Mission Statement**

This budget provides miscellaneous Board directed activities such as lobbyist activities and the citizen survey.

| Program Sui   | =   |   | Y 2024<br>Budget                                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |           |                                     |
|---|---|---|--|---------------------|---------------------|-----------|-------------------------------------|
| Board Directed Activities - RG  |   |   |  | -                   | 318,000             |           | 318,000                             |
| Items include lobbyist contract, men  | ng.   |   |  |                     |                     |           |                                     |
| Other Board-Related Activities - RG   |   | -   | 10,000   | -                   | 10,000              |           |                                     |
| Items include travel and legal adver  | tising.   |   |  |                     |                     |           |                                     |
|   | Current Lev                                     | el of Service E                                     | Budget   |                     | 328,000             | -         | 328,000                             |
| Program Budgetary Cost Summary  Operating Expense  Net Operating Budget  Total Budget | 2022<br>Actual<br>190,012<br>190,012<br>190,012 | FY 2023<br>Adopted<br>295,800<br>295,800<br>295,800 | FY 2023<br>Forecast<br>328,000<br>328,000<br>328,000 | 328,000<br>328,000  | FY 2024<br>Expanded | 328,000   | FY 2024<br>Change<br>10.9%<br>10.9% |
| =   | 190,012   | 233,000   | 320,000  | 320,000             |                     | 320,000   | 10.976                              |
| Program Funding Sources   | 2022<br>Actual                                  | FY 2023<br>Adopted                                  | FY 2023<br>Forecast                                  |                     | FY 2024<br>Expanded |           | FY 2024<br>Change                   |
| Net Cost General Fund   | 190,012   | 295,800   | 328,000  | 328,000             |                     | - 328,000 | 10.9%                               |
| Total Funding   | 190,012   | 295,800   | 328,000  | 328,000             |                     | 328,000   | 10.9%                               |

#### Current FY 2024:

The budget supports County-Wide initiatives such as lobbyist activities, membership and dues.

## Office of the County Manager

## Office of Management & Budget

| Division Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
|---|---|---|---|---|---------------------|---|---|
| Personal Services   | 1,738,033   | 2,039,700   | 1,692,600   | 2,231,900   |                     | 2,231,900   | 9.4%  |
| Operating Expense   | 280,299   | 566,700   | 666,500   | 651,400   | -                   | 651,400   | 14.9%   |
| Indirect Cost Reimburs  | 57,300  | 82,500  | 82,500  | 56,900  | -                   | 56,900  | (31.0)%   |
| Grants and Aid  | - ,   | 100   | 100   | 100   | -                   | 100   | 0.0%  |
| Remittances   | -   | 620,700   | 120,800   | 1,007,300   | -                   | 1,007,300   | 62.3%   |
| Net Operating Budget  | 2,075,632   | 3,309,700   | 2,562,500   | 3,947,600   | <del>-</del> -      | 3,947,600   | 19.3%   |
| Trans to 001 Gen Fd   | 22,800  | 36,200  | 33,000  | =   | -                   | -   | (100.0)%  |
| Trans to 113 Com Dev Fd   | 22,600  | · -   | -   | -   | -                   | -   | na  |
| Reserve for Contingencies   | -   | 63,300  | -   | 75,100  | -                   | 75,100  | 18.6%   |
| Reserve for Capital   | -   | 395,700   | -   | 880,400   | -                   | 880,400   | 122.5%  |
| Reserve for Cash Flow   | -   | 200,000   | -   | 200,000   | -                   | 200,000   | 0.0%  |
| Total Budget  | 2,121,032   | 4,004,900   | 2,595,500   | 5,103,100   | -                   | 5,103,100   | 27.4%   |
| •   |   | <del></del>   |   |   |                     |   |   |
| Appropriations by Program   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024   |
| Affordable Workforce Housing (105/1075)   |   | 620,800   | 120,900   | 1,007,400   |                     | 1,007,400   | Change 62.3%  |
| Grant Compliance (001/0001)   | 463,060   | 669,500   | 477,100   | 589,500   | _                   | 589,500   | (11.9)%   |
| Impact Fee Administration (107/1015)  | 807,715   | 1,081,000   | 1,147,400   | 1,178,100   | _                   | 1,178,100   | 9.0%  |
| Office of Management & Budget   | 804,858   | 938,400   | 817,100   | 1,172,600   | -                   | 1,172,600   | 25.0%   |
| (001/0001)  | 331,333   | 000, 100  | 011,100   | 1,172,000   |                     | 1,172,000   | 20.070  |
| Total Net Budget  | 2,075,632   | 3,309,700   | 2,562,500   | 3,947,600   | -                   | 3,947,600   | 19.3%   |
| <b>Total Transfers and Reserves</b>   | 45,400  | 695,200   | 33,000  | 1,155,500   | -                   | 1,155,500   | 66.2%   |
| Total Budget  | 2,121,032   | 4,004,900   | 2,595,500   | 5,103,100   | -                   | 5,103,100   | 27.4%   |
|   |   |   |   |   |                     |   |   |
|   |   |   |   |   |                     |   |   |
|   | 2022  | FY 2023   | FY 2023   | FY 2024   | FY 2024             | FY 2024   | FY 2024   |
| Division Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Division Funding Sources  Licenses & Permits  | -   |   |   | -   |                     | -   | -   |
|   | Actual  | Adopted   | Forecast  | Current   |                     | Adopted   | Change  |
| Licenses & Permits  | <b>Actual</b> 498,413   | 210,000   | <b>Forecast</b> 450,000   | 235,000   |                     | 235,000   | Change<br>11.9%   |
| Licenses & Permits Charges For Services   | 498,413<br>227,082  | 210,000   | <b>Forecast</b> 450,000   | 235,000   |                     | 235,000   | 11.9%<br>17.6%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees  | 498,413<br>227,082<br>102<br>14,797<br>8,940  | 210,000<br>85,000<br>7,000  | 450,000<br>260,000<br>-<br>10,000   | 235,000<br>100,000<br>-<br>40,300   |                     | 235,000<br>100,000  | 11.9%<br>17.6%<br>na<br>475.7%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts   | 498,413<br>227,082<br>102<br>14,797<br>8,940<br>63,091  | 210,000<br>85,000   | 450,000<br>260,000  | 235,000<br>100,000  |                     | 235,000<br>100,000  | 11.9%<br>17.6%<br>na<br>475.7%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector   | Actual<br>498,413<br>227,082<br>102<br>14,797<br>8,940<br>63,091<br>2   | Adopted  210,000 85,000 - 7,000 - 50,000  | 450,000<br>260,000<br>-<br>10,000<br>-<br>50,000  | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500   |                     | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500   | Change 11.9% 17.6% na 475.7% na 437.0% na   |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund   | 498,413<br>227,082<br>102<br>14,797<br>8,940<br>63,091  | 210,000<br>85,000<br>-<br>7,000<br>-<br>50,000<br>-<br>1,607,900  | 450,000<br>260,000<br>-<br>10,000<br>-<br>50,000<br>-<br>1,294,200                      | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100   |                     | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100  | Change 11.9% 17.6% na 475.7% na 437.0% na 9.6%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund   | 498,413<br>227,082<br>102<br>14,797<br>8,940<br>63,091<br>2<br>1,267,917  | 210,000<br>85,000<br>-<br>7,000<br>-<br>50,000<br>-<br>1,607,900<br>500,000                                     | 450,000<br>260,000<br>-<br>10,000<br>-<br>50,000<br>-<br>1,294,200<br>500,000           | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500   |                     | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500   | Change 11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0%   |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd  | 498,413<br>227,082<br>102<br>14,797<br>8,940<br>63,091<br>2<br>1,267,917  | 210,000<br>85,000<br>7,000<br>50,000<br>1,607,900<br>500,000<br>50,000  | 450,000<br>260,000<br>-<br>10,000<br>-<br>50,000<br>-<br>1,294,200<br>500,000<br>50,000 | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100   |                     | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100  | Change 11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd  | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 50,000 218,500  | Adopted  210,000 85,000 - 7,000 - 50,000 - 1,607,900 500,000 50,000 218,500                                     | Forecast  450,000 260,000   | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000  |                     | 235,000<br>100,000<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000   | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% (100.0)%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd Carry Forward  | 498,413<br>227,082<br>102<br>14,797<br>8,940<br>63,091<br>2<br>1,267,917  | Adopted  210,000 85,000 - 7,000 - 50,000 - 1,607,900 500,000 50,000 218,500 1,294,100                           | 450,000<br>260,000<br>-<br>10,000<br>-<br>50,000<br>-<br>1,294,200<br>500,000<br>50,000 | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800                                    |                     | 235,000<br>100,000<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000   | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% (100.0)% 72.5%                                    |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 50,000 218,500 1,767,800                                      | 210,000<br>85,000<br>-<br>7,000<br>-<br>50,000<br>-<br>1,607,900<br>500,000<br>218,500<br>1,294,100<br>(17,600) | Forecast  450,000 260,000 - 10,000 - 50,000 - 1,294,200 500,000 218,500 1,995,600       | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800<br>(35,600)                        |                     | 235,000<br>100,000<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800<br>(35,600)                             | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% (100.0)% 72.5% 102.3%                             |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd Carry Forward  | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 50,000 218,500  | Adopted  210,000 85,000 - 7,000 - 50,000 - 1,607,900 500,000 50,000 218,500 1,294,100                           | Forecast  450,000 260,000   | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800                                    |                     | 235,000<br>100,000<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000   | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% (100.0)% 72.5%                                    |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 - 50,000 218,500 1,767,800 - 4,116,645                        | Adopted  210,000 85,000   | Forecast  450,000 260,000 - 10,000 - 50,000 500,000 218,500 1,995,600 - 4,828,300       | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800<br>(35,600)<br>5,103,100           | Expanded            | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100                               | Change 11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% (100.0)% 72.5% 102.3%                              |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 50,000 218,500 1,767,800                                      | 210,000<br>85,000<br>-<br>7,000<br>-<br>50,000<br>-<br>1,607,900<br>500,000<br>218,500<br>1,294,100<br>(17,600) | Forecast  450,000 260,000 - 10,000 - 50,000 - 1,294,200 500,000 218,500 1,995,600       | 235,000<br>100,000<br>-<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800<br>(35,600)                        |                     | 235,000<br>100,000<br>40,300<br>-<br>268,500<br>-<br>1,762,100<br>500,000<br>-<br>2,232,800<br>(35,600)                             | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% (100.0)% 72.5% 102.3%                             |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 111 Unincorp Gen Fd Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  Total Funding   | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 - 50,000 218,500 1,767,800 - 4,116,645                        | Adopted  210,000 85,000 - 7,000 - 50,000 500,000 218,500 1,294,100 (17,600) 4,004,900                           | Forecast  450,000 260,000   | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100                               | Expanded            | Adopted  235,000 100,000 40,300 268,500 1,762,100 500,000 2,232,800 (35,600) 5,103,100  | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% 72.5% 102.3% 27.4%                                |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Office of Management & Budget (001/0001)                             | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 - 50,000 218,500 1,767,800 - 4,116,645  2022 Actual 6.00      | Adopted  210,000 85,000   | Forecast  450,000 260,000   | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Current<br>7.00 | Expanded            | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Adopted<br>7.00 | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% 72.5% 102.3% 27.4%  FY 2024 Change 16.7%          |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Office of Management & Budget (001/0001) Grant Compliance (001/0001) | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 - 50,000 218,500 1,767,800 - 4,116,645  2022 Actual 6.00 5.00 | Adopted  210,000 85,000   | Forecast  450,000 260,000   | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Current<br>7.00 | Expanded            | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Adopted<br>7.00 | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% 72.5% 102.3% 27.4%  FY 2024 Change 16.7% (20.0)%  |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Office of Management & Budget (001/0001)                             | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 - 50,000 218,500 1,767,800 - 4,116,645  2022 Actual 6.00      | Adopted  210,000 85,000   | Forecast  450,000 260,000   | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Current<br>7.00 | Expanded            | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Adopted<br>7.00 | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% 72.5% 102.3% 27.4%  FY 2024 Change 16.7%          |
| Licenses & Permits Charges For Services Miscellaneous Revenues Interest/Misc Impact Fees Reimb From Other Depts Trans frm Tax Collector Net Cost General Fund Trans fm 001 Gen Fund Trans fm 408 Water / Sewer Fd Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Office of Management & Budget (001/0001) Grant Compliance (001/0001) | Actual  498,413 227,082 102 14,797 8,940 63,091 2 1,267,917 - 50,000 218,500 1,767,800 - 4,116,645  2022 Actual 6.00 5.00 | Adopted  210,000 85,000   | Forecast  450,000 260,000   | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Current<br>7.00 | Expanded            | 235,000<br>100,000<br>40,300<br>268,500<br>1,762,100<br>500,000<br>2,232,800<br>(35,600)<br>5,103,100<br>FY 2024<br>Adopted<br>7.00 | Change  11.9% 17.6% na 475.7% na 437.0% na 9.6% 0.0% (100.0)% 72.5% 102.3%  27.4%  FY 2024 Change 16.7% (20.0)% |

### Office of the County Manager

# Office of Management & Budget Office of Management & Budget (001/0001)

#### **Mission Statement**

The purpose of the Office of Management and Budget is to assist in the development, implementation, and monitoring of the operating and capital budgets; to offer technical support to divisions and agencies within the Collier County Government structure; to assist the general public, the Board of County Commissioners, and citizen groups with information requests; and to provide staff support to assigned Advisory Boards.

|   | Program Sur                                     | nmary                           |                                 |                       | FY 20<br>Total F |                 | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|---|---------------------------------|---------------------------------|-----------------------|------------------|-----------------|-------------------|---------------------|---------------------|
| Divisional Administration   | n/Overhead                                      | RG                              |                                 |                       | 1                | .00             | 114,000           | -                   | 114,000             |
| Budget Preparation/Con  | trol QP,CD,I                                    | AM,RG                           |                                 |                       | 6                | .00             | 1,043,200         | -                   | 1,043,200           |
| Includes preparation of Florida Truth in Millage of program and line-ite executive summaries, preparation, and specia | e Act. Also in<br>m budgets, re<br>coordination | cludes prepa<br>eview of fisca  | ration and presal impact stater | sentation<br>ments in |                  |                 |                   |                     |                     |
| Financial Consulting RG   |   |                                 |                                 |                       |                  | -               | 15,400            | -                   | 15,400              |
| Provides funding for th<br>preparation of the indir   |   |                                 | sor contract an                 | nd for the            |                  |                 |                   |                     |                     |
|   |   | Current Le                      | evel of Service                 | Budget                | 7                | <b>.</b> 00     | 1,172,600         | -                   | 1,172,600           |
| Progr   | am Performa                                     | ance Measu                      | res                             |                       |                  | 2022<br>Actual  | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Adhere to Collier BCC De<br>Governmental Debt not to E<br>Bondable Revenues   | bt Manageme<br>Exceed 13% o                     | ent Policy for<br>of Total Gene | Annual Gener<br>eral Governme   | ral<br>ntal           |                  | 6.4             | 5.9               | 5.6                 | 4.9                 |
| <ul> <li>Maintain a General Fund<br/>of between 10% and 20% of</li> </ul>   |   |                                 | ginning Cash B                  | Balance               |                  | 27.3            | 19.2              | 27.5                | 18.2                |
| <ul> <li>Maintain an Unincorporate<br/>Beginning Cash Balance of</li> </ul>   |   |                                 |                                 |                       |                  | 16.6            | 11.1              | 17.1                | 10.8                |
| <ul> <li>Maintain Budgeted Conting<br/>Governmental Operating Ex</li> </ul>   |   |                                 |                                 |                       |                  | 2.3             | 2.7               | 2.7                 | 2.5                 |
| <ul> <li>Maintain Budgeted Conting<br/>Governmental Operating Ex<br/>Fund</li> </ul>                                  |   |                                 |                                 |                       |                  | 1               | 2.3               | 2.3                 | 2.5                 |
| Maintain General Corpora  | ite Bond Ratii                                  | ng of at Leas                   | t AA+                           |                       |                  | 100             | 100               | 100                 | 100                 |
| Program Budgetary Cost  | Summary   | 2022<br>Actual                  | FY 2023<br>Adopted              | FY 2<br>Fore          | 2023<br>cast     | FY 202<br>Curre |                   |                     |                     |
| Personal Services   |   | 737,613                         | 863,800                         | 736                   | ,300             | 1,100,20        | 00                | - 1,100,200         |                     |
| Operating Expense   |   | 67,245                          | 74,600                          | 80                    | ,800             | 72,40           | 00                | - 72,400            |                     |
| •   | ing Budget _                                    | 804,858                         | 938,400                         | 817                   | 7,100            | 1,172,60        |                   | - 1,172,600         |                     |
| To  | otal Budget                                     | 804,858                         | 938,400                         | 817                   | ,100             | 1,172,60        | 00                | - 1,172,600         | 25.0%               |
|   | Total FTE                                       | 6.00                            | 6.00                            | •                     | 6.00             | 7.0             | 0                 | - 7.00              | 16.7%               |

Fiscal Year 2024 5 - 15 Office of the County Manager

### Office of the County Manager

# Office of Management & Budget Office of Management & Budget (001/0001)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Net Cost General Fund   | 804,858        | 938,400            | 817,100             | 1,172,600          | -                   | 1,172,600          | 25.0%             |
| Total Funding           | 804,858        | 938,400            | 817,100             | 1,172,600          | <del>-</del>        | 1,172,600          | 25.0%             |

#### Forecast FY 2023:

Personal Service expense is forecast lower than the adopted budget due to vacancies throughout the year offset by the transfer and reclass of one (1) FTE from grants. Operating expense is forecast higher due to increases in minor operating equipment and legal advertising.

#### Current FY 2024:

Personal services are budgeted higher due to the aforementioned transfer reclass of (1) FTE, a general wage adjustment and the implementation of a merit-based incentive program. Operating expenses are in line with the previous year.

Fiscal Year 2024 5 - 16 Office of the County Manager

### Office of the County Manager

# Office of Management & Budget Grant Compliance (001/0001)

#### **Mission Statement**

To reduce the cost of providing the public with services, facilities and infrastructure by maximizing the use of federal, state and local grants. To track, monitor, assist with administrative compliance, and coordinate all grants applied for, received and managed by Collier County.

|  | FY 2024   | FY 2024 | FY 2024  | FY 2024  |
|--|-----------|---------|----------|----------|
| Program Summary                        | Total FTE | Budget  | Revenues | Net Cost |
| Grant Coordination and Compliance - RG | 4.00      | 589,500 | _        | 589,500  |

To plan, implement and manage a centralized administrative grants compliance program for Collier County. Provides oversight and assistance to Divisions with emphasis in single audit and fiscal management to improve accountability and audit review success. Develop agency wide protocols and internal controls for post compliance. Coordinate, develop, and monitor corrective action plans for audit findings. Serve as liaison between the Clerk and independent auditors. Serve as technical advisor to Divisions including Purchasing in procurement of grant funds goods, service and capital projects. Develop training orientation program for County staff managing grants. Ensure proper stewardship of public funds awarded through cataloged state and federal grant programs. Continue to provide support services in grant acquisition to ensure proper Board approvals and assess Division resources for successful management.

|   | Current Lev    | el of Service E    | Budget              | 4.00               | 589,500             |                     | 589,500           |
|---|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
| Program Performa                          | nce Measure    | s                  |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
| Number of Active Grants per Audit Scheo   | dule           |                    |                     | 140                | 140                 | 140                 | 150               |
| Number of Grant Programs with Audit Fir   | ndings         |                    |                     | 1                  | 1                   | 1                   | -                 |
| Total Grant Dollars Expended (in millions | 3)             |                    |                     | 100                | 75                  | 75                  | 100               |
| Program Budgetary Cost Summary            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Personal Services                         | 392,832        | 598,800            | 403,300             | 520,100            | _                   | 520,100             | (13.1)%           |
| Operating Expense                         | 70,227         | 70,700             | 73,800              | 69,400             | -                   | 69,400              | (1.8)%            |
| Net Operating Budget                      | 463,060        | 669,500            | 477,100             | 589,500            | _                   | 589,500             | (11.9)%           |
| Total Budget                              | 463,060        | 669,500            | 477,100             | 589,500            | -                   | 589,500             | (11.9)%           |
| Total FTE                                 | 5.00           | 5.00               | 5.00                | 4.00               |                     | 4.00                | (20.0)%           |
| Program Funding Sources                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Net Cost General Fund                     | 463,060        | 669,500            | 477,100             | 589,500            | -                   | 589,500             | (11.9)%           |
| Total Funding                             | 463,060        | 669,500            | 477,100             | 589,500            | -                   | 589,500             | (11.9)%           |

Fiscal Year 2024 5 - 17 Office of the County Manager

### Office of the County Manager

# Office of Management & Budget Grant Compliance (001/0001)

#### Notes:

Effective February 1, 2012, Grants Management was reorganized under the Office of Management and Budget (OMB) to centralize all administrative grant compliance functions at the corporate level. The Grants Compliance Office (GCO) provides oversight and technical support to Divisions with a focus on single audit and fiscal management. The development and implementation of agency wide internal controls and protocols will support successful single audit reviews. Key areas such as procurement, draw requests, report submission, and revenue to expenditure reconciliations will be under the purview of OMB as technical assistance to Divisions.

#### Forecast FY 2023:

Personal service forecast is lower due to vacancies throughout the year and the reclass and transfer of one (1) FTE to budget.

#### Current FY 2024:

Personal services are budgeted slightly lower than FY 2023 due to the transfer of one (1) FTE offset slightly by the general wage adjustment and implementation of a merit-based incentive program.

Fiscal Year 2024 5 - 18 Office of the County Manager

## Office of the County Manager

# Office of Management & Budget Impact Fee Administration (107/1015)

#### **Mission Statement**

Ensure the fair and equitable administration of the Collier County Impact Fee Program, in accordance with Chapter 74 of the Collier County Code of Laws and Ordinances, which is the Collier County Consolidated Impact Fee Ordinance.

| Program Su  | Program Summary  |  |  | 2024<br>al FTE     | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|--|--|--|--------------------|---------------------|---------------------|---------------------|
| Impact Fee Administration - QP, RG  |  |  |  | 5.00 1             | ,178,100            | 1,178,100           | _                   |
| Review building permits and assess guidelines of the Growth Managem Standards. Perform impact fee calcassessments requiring subsequent Calculate estimates, maintain acco Certificate of Public Facility Adequaset forth by the Collier County Cons 13, as amended, which is Chapter and Ordinances, including updates Impact Fee related issues. Operation by the Impact Fee Trust Funds as a Consolidated Impact Fee Ordinance 203. | ent Departmen<br>culations with la<br>refunds due to<br>unt ledgers and<br>acy process. A<br>solidated Impace<br>74 of the Collie<br>studies, indexinonal expenses<br>set forth by the | at Performance<br>ess than 1% or<br>calculation er<br>d generally over<br>dminister all re<br>ct Fee Ordinan<br>er County Code<br>ag of fees, and<br>will be partially<br>Collier County | f<br>rors.<br>ersee the<br>egulations<br>ce, 2001-<br>e of Laws<br>all other |                    |                     |                     |                     |
| Reserves, Transfers, Interest - RG  |  |  |  | - 1                | ,155,500            | 1,155,500           | -                   |
|   | Current Lev  | vel of Service E   | Budget   | 5.00 2             | ,333,600            | 2,333,600           |                     |
| Program Perform   | ance Measure   | <b>9</b> S   |  | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Impact Fees # of Completed Permits/V  | V-S Letters  |  |  | 7,300              | 6,800               | 6,000               | 5,500               |
| • Impact fee reviews for assessment of to completed within established deadline   | the Collier Cou  | inty Impact Fee  | es   | 100                | 100                 | 100                 | 100                 |
| <ul> <li>Perform impact fee calculations within<br/>subsequent refunds due to calculation e</li> </ul>  |  | assessments re   | equiring   | 100                | 100                 | 100                 | 100                 |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services   | 607,588  | 577,100  | 553,000  | 611,600            |                     | 611,600             | 6.0%                |
| Operating Expense   | 142,827  | 421,400  | 511,900  | 509,600            |                     | 509,600             | 20.9%               |
| Indirect Cost Reimburs  | 57,300   | 82,500   | 82,500   | 56,900             |                     | - 56,900            | (31.0)%             |
| Net Operating Budget Trans to 113 Com Dev Fd  | <b>807,715</b> 22,600  | 1,081,000  | 1,147,400  | 1,178,100          |                     | 1,178,100           | <b>9.0%</b><br>na   |
| Reserve for Contingencies   | -  | 63,300   | -  | 75,100             |                     | - 75,100            | 18.6%               |
| Reserve for Capital   | -  | 395,700  | -  | 880,400            |                     | - 880,400           | 122.5%              |
| Reserve for Cash Flow   | -  | 200,000  | -  | 200,000            |                     | 200,000             | 0.0%                |
|   |  |  |  |                    |                     |                     |                     |
| Total Budget =  | 830,315  | 1,740,000  | 1,147,400  | 2,333,600          |                     | 2,333,600           | 34.1%               |
| Total Budget =<br>Total FTE _   | 7.00   | 1,740,000<br>5.00  | 1,147,400<br>5.00  | 2,333,600<br>5.00  |                     | 2,333,600           | 34.1%<br>0.0%       |

Fiscal Year 2024 5 - 19 Office of the County Manager

### Office of the County Manager

# Office of Management & Budget Impact Fee Administration (107/1015)

| Program Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits            | 498,413        | 210,000            | 450,000             | 235,000            | -                   | 235,000            | 11.9%             |
| Charges For Services          | 227,082        | 85,000             | 260,000             | 100,000            | -                   | 100,000            | 17.6%             |
| Miscellaneous Revenues        | 102            | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                 | 11,561         | 7,000              | 10,000              | 33,200             | -                   | 33,200             | 374.3%            |
| Reimb From Other Depts        | 63,091         | 50,000             | 50,000              | 268,500            | -                   | 268,500            | 437.0%            |
| Trans frm Tax Collector       | 2              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 111 Unincorp Gen Fd  | 50,000         | 50,000             | 50,000              | -                  | -                   | =                  | (100.0)%          |
| Trans fm 408 Water / Sewer Fd | 218,500        | 218,500            | 218,500             | -                  | -                   | -                  | (100.0)%          |
| Carry Forward                 | 1,602,600      | 1,137,100          | 1,841,000           | 1,732,100          | -                   | 1,732,100          | 52.3%             |
| Less 5% Required By Law       | -              | (17,600)           | -                   | (35,200)           | -                   | (35,200)           | 100.0%            |
| Total Funding                 | 2,671,352      | 1,740,000          | 2,879,500           | 2,333,600          |                     | 2,333,600          | 34.1%             |

#### Notes:

In order to efficiently account for and manage those sources and uses of funds associated with impact fee operations, this fund was created in FY 2010. The fund is supported by reimbursements from Impact Fee Trust Funds and Certificate of Public Facility Adequacy Fees (COA fees).

#### Forecast FY 2023:

Personal services forecast reflects savings from a vacancy within the division. Operating expense increases are a result of professional service fees that rolled from the prior fiscal year.

#### Current FY 2024:

Increase in personal services is the result of a general wage adjustment and the implementation of a merit-based incentive program. Operating expense increased as a result of additional funding for professional services.

Reserves in this fund are primarily designed to insure sufficient cash flow to cover operations during the first quarter of the fiscal year until operating and transfer revenue is received. Additionally, funding has been set aside to specifically address future office space planning, should the need arise.

Fiscal Year 2024 5 - 20 Office of the County Manager

### Office of the County Manager

### Office of Management & Budget Impact Fee Deferral Program (002/0002)

#### **Mission Statement**

A program set up to help qualified homebuyers with the payment of water and sewer impact fees.

| Program Budgetary Cost       | Summary     | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|-------------|-----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 Gen Fd          |             | 22,800          | 36,200             | 33,000              | -                  | -                   | -                  | (100.0)%          |
| Т                            | otal Budget | 22,800          | 36,200             | 33,000              |                    |                     |                    | (100.0)%          |
| Program Funding Sou          | ırces       | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                |             | 2,434           | -                  | -                   | -                  | -                   | _                  | na                |
|                              |             |                 |                    |                     |                    |                     |                    |                   |
| Impact Fees                  |             | 8,940           | -                  | -                   | -                  | -                   | -                  | na                |
| Impact Fees<br>Carry Forward |             | 8,940<br>44,400 | 36,200             | 33,000              | -                  | -                   | -                  | na<br>(100.0)%    |

#### Notes:

The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July 26, 2005 in Ordinance 2005-40. Once a homebuyer qualifies for the deferral, this program uses an alternate funding source to pay the water and sewer impact fees to ensure that the District's capital infrastructure will not be impacted by the deferral. For five years, the General Fund funded the program in an amount of the built-in 3% cap, not to exceed \$750,000 per year. The program was developed with the limitation that the aggregate amount of deferred fees per fiscal year would in all cases be limited to no more than 3% of the total impact fee collections of the previous fiscal year. After the fifth year, the lien repayments will be used to repay the General Fund.

#### Forecast FY 2023:

On September 30, 2021, the audited balance of outstanding Impact Fee Deferrals was \$1,492,848.60. This represents 247 owner occupied dwellings made up of 228 condo units and 19 single family homes that are still in the program.

For owner occupied units, the deferred impact fees shall become due and payable when the dwelling is sold, refinanced, or the owner loses the homestead exemption. This program also was offered to rental dwelling units; however deferred impact fees had to be paid off 6-years and 9-months after the execution of the impact fee deferral agreement by the County. There are no outstanding rental dwelling unit impact fee deferrals remaining in the program.

#### Current FY 2024:

The General Fund transfer reflects the anticipated fund balance at year ending September 30, 2023. No deferral income or interest income is budgeted. Instead, actual program revenue and corresponding expense is accounted for in the succeeding fiscal years forecast as fund balance.

Fiscal Year 2024 5 - 21 Office of the County Manager

## Office of the County Manager

# Office of Management & Budget Affordable Workforce Housing (105/1075)

#### **Mission Statement**

This fund was established to further affordable workforce housing initiatives.

| Program Su   | ımmary         |                    |                     | 2024<br>al FTE     | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Affordable Workforce Housing -QP,  | CD             |                    |                     | -                  | 7,300               | 7,300               | -                   |
| Affordable Housing Incentives - QP   | IAM, CD        |                    |                     | - 1                | ,000,100            | 1,000,100           | -                   |
| To provide flexible funding for affor leveraged against public and private |                |                    | ch may be           |                    |                     |                     |                     |
|  | Current Lev    | el of Service E    | Budget              | - 1                | ,007,400            | 1,007,400           | -                   |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Grants and Aid   | -              | 100                | 100                 | 100                |                     | 100                 | 0.0%                |
| Remittances  | -              | 620,700            | 120,800             | 1,007,300          |                     | - 1,007,300         | 62.3%               |
| Net Operating Budget <sup>-</sup>  |                | 620,800            | 120,900             | 1,007,400          |                     | 1,007,400           | 62.3%               |
| Total Budget =   |                | 620,800            | 120,900             | 1,007,400          |                     | 1,007,400           | 62.3%               |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Interest/Misc  | 802            |                    |                     | 7,100              |                     | 7,100               | na                  |
| Trans fm 001 Gen Fund  | -              | 500,000            | 500,000             | 500,000            |                     | - 500,000           | 0.0%                |
| Carry Forward  | 120,800        | 120,800            | 121,600             | 500,700            |                     | - 500,700           | 314.5%              |
| Less 5% Required By Law  | -              | -                  | -                   | (400)              |                     | - (400)             | na                  |

#### Notes:

A change to the Land Development Code was approved on September 25, 2012, which created a process to make minor text changes to PUDs (Planned Urban Developments), Development Agreements and Settlement Agreements to remove the Affordable Housing Contribution commitments. Subsequently, on March 12, 2013 (Item 16F4) the Board directed the County Manager, or his designee, to proceed with an outlined plan to refund previously paid Affordable Housing Contributions upon the approval of minor changes to PUDs to remove the Affordable Housing Contribution commitments, and approve any budget amendments that may be required to facilitate this action.

620,800

621,600

1,007,400

1,007,400

62.3%

121,602

**Total Funding** 

### Current FY 2024:

The General Fund transfer of \$500,000 will be used for Affordable Housing Incentives. The program will assist various projects and target workforce sectors and varying income levels. The awards may be leveraged against public and private funding sources.

## Office of the County Manager

## **Communications, Government & Public Affairs**

| Division Budgetary Cost Summary                                | 2022<br>Actual          | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current          | FY 2024<br>Expanded | FY 2024<br>Adopted          | FY 2024<br>Change |
|--|-------------------------|--------------------|---------------------|-----------------------------|---------------------|-----------------------------|-------------------|
| Personal Services  | 1,516,609               | 1,745,000          | 1,671,400           | 1,896,700                   | -                   | 1,896,700                   | 8.7%              |
| Operating Expense  | 292,007                 | 427,900            | 376,700             | 453,300                     | -                   | 453,300                     | 5.9%              |
| Capital Outlay   | -                       | 20,000             | 20,000              | 30,000                      | -                   | 30,000                      | 50.0%             |
| Net Operating Budget   | 1,808,616               | 2,192,900          | 2,068,100           | 2,380,000                   | <del>-</del> -      | 2,380,000                   | 8.5%              |
| Total Budget =   | 1,808,616               | 2,192,900          | 2,068,100           | 2,380,000                   |                     | 2,380,000                   | 8.5%              |
| Appropriations by Program                                      | 2022<br>Actual          | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current          | FY 2024<br>Expanded | FY 2024<br>Adopted          | FY 2024<br>Change |
| Communications, Government & Public Affairs (111/1011)         | 1,808,616               | 2,192,900          | 2,068,100           | 2,380,000                   | -                   | 2,380,000                   | 8.5%              |
| Total Net Budget   | 1,808,616               | 2,192,900          | 2,068,100           | 2,380,000                   |                     | 2,380,000                   | 8.5%              |
| Total Transfers and Reserves                                   | -                       | -                  | -                   | -                           | -                   | -                           | na                |
| Total Budget   | 1,808,616               | 2,192,900          | 2,068,100           | 2,380,000                   |                     | 2,380,000                   | 8.5%              |
| Division Funding Sources                                       | 2022<br>Actual          | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current          | FY 2024<br>Expanded | FY 2024<br>Adopted          | FY 2024<br>Change |
| Charges For Services   | 5,263                   | 1,000              | 1,000               | 1,000                       |                     | 1,000                       | 0.0%              |
| Miscellaneous Revenues   | 101                     | -                  | -                   | -                           | _                   |                             | na                |
| Net Cost Unincorp General Fund                                 | 1,803,252               | 2,191,900          | 2,067,100           | 2,379,000                   | _                   | 2,379,000                   | 8.5%              |
| Total Funding  | 1,808,616               | 2,192,900          | 2,068,100           | 2,380,000                   | -                   | 2,380,000                   | 8.5%              |
| Division Position Summary  Communications, Government & Public | 2022<br>Actual<br>16.00 | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current<br>18.00 | FY 2024<br>Expanded | FY 2024<br>Adopted<br>18.00 | FY 2024<br>Change |
| Affairs (111/1011)  Total FTE                                  | 16.00                   | 17.00              | 18.00               | 18.00                       |                     | 18.00                       | 5.9%              |
| <del>-</del>   | <del></del>             |                    |                     |                             |                     |                             |                   |

## Office of the County Manager

# Communications, Government & Public Affairs Communications, Government & Public Affairs (111/1011)

### **Mission Statement**

To serve the public by providing accurate, useful and timely information about county services, programs, meetings, events and emergencies through a variety of communicative means that include the website, social media, news releases, printed material, television, neighborhood outreach and the Collier 311 system.

FY 2024

FY 2024

FY 2024

FY 2024

| Divisional Administration/Overhead - RG  | Program Summary  | Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | Net Cost  |
|--|--|-----------|-------------------|---------------------|-----------|
| emergency information, special projects and public record requests.  Collier 311 Operations - RG The Collier Gounty Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.  BCC Board Room Meetings and Other Public Meetings - RG Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.  Community Outreach - Public Information - QP, RG Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.  Disc Reproduction - RG Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls Number of 1311 Information Calls Number of Public Record Requests processed 198 44,09 32,09 30 40 50cial Media Impressions (in millions)   | Divisional Administration/Overhead - RG  | 5.00      | 1,055,200         | -                   | 1,055,200 |
| The Collier County Government Center switchboard operation responds to telephone and e-mail inquiries, and walk-ins.  BCC Board Room Meetings and Other Public Meetings - RG  Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.  Community Outreach - Public Information - QP, RG  Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution. Emergency information distributions.  Disc Reproduction - RG  Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls  Number of Public Record Requests processed  198 400 320 400  Social Media Impressions (in millions)   |  |           |                   |                     |           |
| to telephone and e-mail inquiries, and walk-ins.  BCC Board Room Meetings and Other Public Meetings - RG  Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.  Community Outreach - Public Information - QP, RG  Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.  Disc Reproduction - RG  Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls  Number of 911 Information Calls  Number of Public Record Requests processed  198 400 320 400  Social Media Impressions (in millions)   | Collier 311 Operations - RG  | 4.00      | 330,100           | -                   | 330,100   |
| Televising and recording of all official BCC meetings, Planning Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.  Community Outreach - Public Information - QP, RG  |  | ·         |                   |                     |           |
| Commission and other advisory board meetings. Produce, film, and edit Collier Television programming, PSA's, special events and closed captioning of meetings. Audio/visual service for other county depts.  Community Outreach - Public Information - QP, RG 5.00 540,800 - 540,800  Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.  Disc Reproduction - RG 1,000 -1,000  Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG 1.00 67,300 - 67,300  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget 18.00 2,380,000 1,000 2,379,000  Program Performance Measures 19,8 40,00 32,000 45,000  Number of 311 Information Calls 41,993 43,493 38,000 45,000  Number of Public Record Requests processed 198 400 320 400  Social Media Impressions (in millions) 30 30 24.6 35   | BCC Board Room Meetings and Other Public Meetings - RG   | 3.00      | 386,600           | -                   | 386,600   |
| Produce and distribute news releases. Provide photographic services and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.  Disc Reproduction - RG  Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls  Value 198 400 320 400  Social Media Impressions (in millions)  30 30 24.6 35  | Commission and other advisory board meetings. Produce, film, and edi Collier Television programming, PSA's, special events and closed  | t         |                   |                     |           |
| and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency information distribution.  Disc Reproduction - RG  Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Program Performance Measures  Actual Budget Forecast Budget  Number of 311 Information Calls  41,993  43,493  38,000  45,000  Number of Public Record Requests processed  198  400  320  320  400  Social Media Impressions (in millions)  | Community Outreach - Public Information - QP, RG   | 5.00      | 540,800           | -                   | 540,800   |
| Reproduce meeting and programming DVD's for the public and internal staff.  Public Services Operations Mgt - CD, IAM, RG  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Actual Budget Forecast Budget  Number of 311 Information Calls  Number of Public Record Requests processed  198 400 320 400  Social Media Impressions (in millions)  | and printing services for county depts. Promote County events and programs, and maintain and manage website and social media sites. Board of County Commissioners agenda distribution. Emergency |           |                   |                     |           |
| Staff.  Public Services Operations Mgt - CD, IAM, RG  Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls  Number of Public Record Requests processed  Social Media Impressions (in millions)  1.00 67,300  - 67,300  - 67,300  1.00 2,380,000  1,000 2,379,000  1,0 | Disc Reproduction - RG   | -         | -                 | 1,000               | -1,000    |
| Coordination of department-wide financial and operations management activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls  Number of Public Record Requests processed  Social Media Impressions (in millions)  Actual Budget  FY 2023 FY 2023 FY 2024  Budget  Forecast Budget  41,993 43,493 38,000 45,000  1,000 2,379,000  | · · · · · · · · · · · · · · · · · · ·  |           |                   |                     |           |
| activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process improvement, enterprise asset management, and general quality control.  Current Level of Service Budget  Program Performance Measures  Number of 311 Information Calls  Number of Public Record Requests processed  Social Media Impressions (in millions)  Activate Budget  18.00  2,380,000  1,000  2,379,000  2,379,000  2,379,000  2,379,000  2,379,000  2,379,00 | Public Services Operations Mgt - CD, IAM, RG   | 1.00      | 67,300            | -                   | 67,300    |
| Program Performance Measures2022<br>ActualFY 2023<br>BudgetFY 2023<br>ForecastFY 2024<br>BudgetNumber of 311 Information Calls41,99343,49338,00045,000Number of Public Record Requests processed198400320400Social Media Impressions (in millions)303024.635   | activities, including implementation of new initiatives, fiscal planning and oversight, marketing and communications, technology and process   |           |                   |                     |           |
| Program Performance MeasuresActualBudgetForecastBudgetNumber of 311 Information Calls41,99343,49338,00045,000Number of Public Record Requests processed198400320400Social Media Impressions (in millions)303024.635  | Current Level of Service Budget  | 18.00     | 2,380,000         | 1,000               | 2,379,000 |
| Program Performance MeasuresActualBudgetForecastBudgetNumber of 311 Information Calls41,99343,49338,00045,000Number of Public Record Requests processed198400320400Social Media Impressions (in millions)303024.635  | •  |           |                   |                     |           |
| Number of Public Record Requests processed198400320400Social Media Impressions (in millions)303024.635   | Program Performance Measures   |           |                   |                     |           |
| Social Media Impressions (in millions) 30 30 24.6 35   | Number of 311 Information Calls  | 41,993    | 43,493            | 38,000              | 45,000    |
| ·  | Number of Public Record Requests processed   | 198       | 400               | 320                 | 400       |
| Website Visitors (in millions)2.15.53.55.5   | •  | 30        | 30                | 24.6                | 35        |
|  | Website Visitors (in millions)   | 2.1       | 5.5               | 3.5                 | 5.5       |

Fiscal Year 2024 5 - 24 Office of the County Manager

### Office of the County Manager

# Communications, Government & Public Affairs Communications, Government & Public Affairs (111/1011)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 1,516,609      | 1,745,000          | 1,671,400           | 1,896,700          | -                   | 1,896,700          | 8.7%              |
| Operating Expense                 | 292,007        | 427,900            | 376,700             | 453,300            | -                   | 453,300            | 5.9%              |
| Capital Outlay                    | -              | 20,000             | 20,000              | 30,000             | -                   | 30,000             | 50.0%             |
| Net Operating Budget <sup>-</sup> | 1,808,616      | 2,192,900          | 2,068,100           | 2,380,000          |                     | 2,380,000          | 8.5%              |
| Total Budget                      | 1,808,616      | 2,192,900          | 2,068,100           | 2,380,000          |                     | 2,380,000          | 8.5%              |
| Total FTE                         | 16.00          | 17.00              | 18.00               | 18.00              | -                   | 18.00              | 5.9%              |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services           | 5,263          | 1,000              | 1,000               | 1,000              | -                   | 1,000              | 0.0%              |
| Miscellaneous Revenues         | 101            | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Unincorp General Fund | 1,803,252      | 2,191,900          | 2,067,100           | 2,379,000          | -                   | 2,379,000          | 8.5%              |
| Total Funding                  | 1,808,616      | 2,192,900          | 2,068,100           | 2,380,000          | -                   | 2,380,000          | 8.5%              |

#### Forecast FY 2023:

Decrease in Personal expenses is due to vacancies from staff retirement, partially offset by a new position being hired mid-year - Legislative Affairs Coordinator. Operating expenses is lower due to savings in other contractual, printing, marketing & promotional, copying charges and minor office furniture.

### Current FY 2024:

Personal services budget increased as a result of the transfer of one (1) FTE from Public Services Operations along with the general wage adjustment and implementation of a merit-based incentive program. Operating expense increases are related to other contractual services and minor operating equipment. Capital Outlay budget is to replace equipment in the BCC meeting room.

Fiscal Year 2024 5 - 25 Office of the County Manager

# Office of the County Manager

## **Pelican Bay Services Division**

| Division Budgetary Cost Summary                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services   | 2,267,611      | 2,355,200          | 2,399,200           | 2,718,500          |                     | 2,718,500          | 15.4%             |
| Operating Expense   | 2,390,324      | 2,650,800          | 2,615,200           | 2,744,900          | -                   | 2,744,900          | 3.5%              |
| Indirect Cost Reimburs                                      | 145,900        | 159,400            | 159,400             | 151,500            | -                   | 151,500            | (5.0)%            |
| Capital Outlay  | 50,362         | 99,000             | 364,200             | 185,000            | -                   | 185,000            | 86.9%             |
| Net Operating Budget  | 4,854,197      | 5,264,400          | 5,538,000           | 5,799,900          |                     | 5,799,900          | 10.2%             |
| Trans to Property Appraiser                                 | 72,036         | 88,000             | 88,000              | 88,000             | -                   | 88,000             | 0.0%              |
| Trans to Tax Collector                                      | 90,654         | 137,900            | 137,900             | 127,900            | -                   | 127,900            | (7.3)%            |
| Trans to 301 Co Wide Cap Fd                                 | 8,700          | 8,700              | 8,700               | -                  | -                   | -                  | (100.0)%          |
| Trans to 322 Pel Bay Irr and Land                           | 440,000        | 397,700            | 397,700             | 473,400            | -                   | 473,400            | 19.0%             |
| Trans to 408 Water/Sewer Fd                                 | 21,000         | 17,600             | 17,600              | -                  | -                   | -                  | (100.0)%          |
| Trans to 506 IT Capital                                     | -              | 37,100             | 37,100              | 28,000             | -                   | 28,000             | (24.5)%           |
| Reserve for Contingencies                                   | -              | 119,900            | -                   | 195,800            | -                   | 195,800            | 63.3%             |
| Reserve for Salary Adj.                                     | -              | 173,900            | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Capital   | -              | 160,500            | -                   | 178,700            | -                   | 178,700            | 11.3%             |
| Reserve for Disaster Relief                                 | -              | 700,000            | -                   | 700,000            | -                   | 700,000            | 0.0%              |
| Reserve for Cash Flow                                       | -              | 515,000            | -                   | 515,000            | -                   | 515,000            | 0.0%              |
| Reserve for Attrition                                       | -              | (39,300)           | -                   | (39,300)           | -                   | (39,300)           | 0.0%              |
| Total Budget  | 5,486,587      | 7,581,400          | 6,225,000           | 8,067,400          | <del>-</del>        | 8,067,400          | 6.4%              |
| =   |                | <del></del>        |                     |                    | <del></del>         |                    |                   |
| Appropriations by Program                                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Pelican Bay – Clam Pass Ecosystem<br>Enhancement (111/1011) | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300            | 4.2%              |
| Pelican Bay Community Beautification (109/1007)             | 3,287,117      | 3,523,200          | 3,653,700           | 3,961,800          | -                   | 3,961,800          | 12.4%             |
| Pelican Bay Street Lighting (778/1008)                      | 298,885        | 337,800            | 469,500             | 364,600            | -                   | 364,600            | 7.9%              |
| Pelican Bay Water Management (109/1007)                     | 1,109,105      | 1,253,400          | 1,264,800           | 1,317,200          | -                   | 1,317,200          | 5.1%              |
| Total Net Budget  | 4,854,197      | 5,264,400          | 5,538,000           | 5,799,900          |                     | 5,799,900          | 10.2%             |
| Total Transfers and Reserves                                | 632,390        | 2,317,000          | 687,000             | 2,267,500          | -                   | 2,267,500          | (2.1)%            |
| Total Budget  | 5,486,587      | 7,581,400          | 6,225,000           | 8,067,400          | -                   | 8,067,400          | 6.4%              |
| _   |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes  | 633,124        | 743,400            | 713,700             | 800,000            |                     | 800,000            | 7.6%              |
| Delinquent Ad Valorem Taxes                                 | 2,484          | -                  | -                   | ·<br>-             | -                   | · -                | na                |
| Special Assessments   | 3,894,956      | 4,903,400          | 4,707,200           | 5,215,600          | -                   | 5,215,600          | 6.4%              |
| Miscellaneous Revenues                                      | 125,605        | 55,700             | 55,700              | 61,200             | =                   | 61,200             | 9.9%              |
| Interest/Misc   | 29,379         | 21,500             | 30,500              | 31,400             | -                   | 31,400             | 46.0%             |
| Reimb From Other Depts                                      | -              | -                  | -                   | 34,100             | =                   | 34,100             | na                |
| Trans frm Property Appraiser                                | 447            | -                  | -                   | ,<br>-             | =                   | , <u>-</u>         | na                |
| Trans frm Tax Collector                                     | 35,157         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Unincorp General Fund                              | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300            | 4.2%              |
| Trans fm 320 Clam Bay Cap Fd                                | 34,100         | 34,100             | 34,100              | · -                | -                   | -                  | (100.0)%          |
| Carry Forward   | 3,181,900      | 1,959,700          | 2,609,700           | 2,075,900          | -                   | 2,075,900          | 5.9%              |
| Less 5% Required By Law                                     | -              | (286,400)          | -                   | (307,100)          | -                   | (307,100)          | 7.2%              |
| Total Funding   | 8,096,244      | 7,581,400          | 8,300,900           | 8,067,400          |                     | 8,067,400          | 6.4%              |

# Office of the County Manager

## **Pelican Bay Services Division**

| Division Position Summary                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Pelican Bay Water Management (109/1007)         | 3.86           | 3.86               | 3.86                | 3.86               |                     | 3.86               | 0.0%              |
| Pelican Bay Community Beautification (109/1007) | 22.08          | 22.08              | 22.08               | 22.08              | -                   | 22.08              | 0.0%              |
| Pelican Bay Street Lighting (778/1008)          | 1.06           | 1.06               | 1.06                | 1.06               | -                   | 1.06               | 0.0%              |
| Total FTE                                       | 27.00          | 27.00              | 27.00               | 27.00              | -                   | 27.00              | 0.0%              |

Fiscal Year 2024 5 - 27 Office of the County Manager

## Office of the County Manager

# Pelican Bay Services Division Pelican Bay Water Management (109/1007)

### **Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community through necessary maintenance of the community's storm water system to ensure its efficient operation in the transporting and treatment of the storm water. In addition, the Division strives to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

| Program Sur   | Program Summary                                  |  |                       |                 |                   |                     | FY 2024<br>Net Cost |
|---|--|--|-----------------------|-----------------|-------------------|---------------------|---------------------|
| Water Management Program - QP, IA   | M, RG  |  |                       | 3.86            | 1,317,200         | 1,477,600           | -160,400            |
| Includes the routine maintenance of<br>System of approximately 3.5 miles of<br>property from the Clam Pass System<br>water treatment facility by removing<br>improving the quality of storm water | of berm separa<br>m. The systen<br>nutrients and | ating the devel<br>n functions as<br>pollutants, thu | oped<br>a storm<br>is |                 |                   |                     |                     |
|   | Current Lev                                      | el of Service E                                      | Budget                | 3.86            | 1,317,200         | 1,477,600           | -160,400            |
| Program Performa  | ance Measure                                     | es   |                       | 2022<br>Actual  | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Forty-three lakes maintained/treated - tir  | nes per year                                     |  |                       | 52              | 52                | 52                  | 52                  |
| Inspection & Repair of Pipes and Structu  | ıres - times pe                                  | r year   |                       | 4               | 4                 | 4                   |                     |
| Water quality testing - number of parame  | eters  |  |                       | 52              | 52                | 52                  | 52                  |
| Program Budgetary Cost Summary  | 2022<br>Actual                                   | FY 2023<br>Adopted                                   | FY 2023<br>Forecast   | FY 20<br>Curre  |                   |                     | FY 2024<br>Change   |
| Personal Services   | 407,418  | 401,500  | 440,000               | 484,7           | 00                | - 484,700           | 20.7%               |
| Operating Expense   | 565,587  | 691,400  | 664,800               | 646,0           | 00                | - 646,000           | (6.6)%              |
| Indirect Cost Reimburs  | 136,100  | 150,000  | 150,000               | 141,0           | 00                | - 141,000           | (6.0)%              |
| Capital Outlay  | -  | 10,500   | 10,000                | 45,5            | 00                | - 45,500            | 333.3%              |
| Net Operating Budget  | 1,109,105  | 1,253,400  | 1,264,800             | 1,317,2         | 00                | - 1,317,200         | 5.1%                |
| Total Budget  | 1,109,105  | 1,253,400  | 1,264,800             | 1,317,2         | 00                | - 1,317,200         | 5.1%                |
| Total FTE   | 3.86   | 3.86   | 3.86                  | 3.8             | 36                | - 3.86              | 0.0%                |
| Program Funding Sources   | 2022<br>Actual                                   | FY 2023<br>Adopted                                   | FY 2023<br>Forecast   | FY 20:<br>Curre | -                 |                     | FY 2024<br>Change   |
| Special Assessments   | 919,670  | 1,431,200  | 1,412,200             | 1,423,1         | 00                | - 1,423,100         | (0.6)%              |
| Miscellaneous Revenues  | 18,627   | 18,400   | 18,400                | 20,4            | 00                | - 20,400            | 10.9%               |
| Interest/Misc   | 70   | -  | -                     |                 | -                 |                     | na                  |
| Reimb From Other Depts  | -  | -  | -                     | 34,1            | 00                | - 34,100            | na                  |
| Total Funding   | 938,368  | 1,449,600  | 1,430,600             | 1,477,6         | <del>00</del>     | - 1,477,600         | 1.9%                |

### Office of the County Manager

# Pelican Bay Services Division Pelican Bay Water Management (109/1007)

#### Forecast FY 2023:

Personal Services are forecasted to be higher, but this increase is offset by a reserve of \$162,500 for salary increases at the fund level in FY 2023.

Operating Expense forecast is lower than budget primarily due to tree trimming and chemicals being less than anticipated. The negative variance is partially offset by swale maintenance being higher than forecast.

#### Current FY 2024:

Personal Services are budgeted to be higher due to the aforementioned salary reserve at the Fund level in FY 2023 and the FY 2024 general wage adjustment.

Operating Expenses are lower than FY 2023 primarily due to decreases in swale maintenance, chemicals, and tree trimming charges.

Capital Outlay consists of replacement of CC2-1232 Ford Explorer per Fleet recommendation.

#### Revenues:

Special assessment revenue funding water management activities decreased from \$186.84 to \$185.79 per equivalent which will raise \$1,423,100. There are 7,659.9 total equivalent residential units in FY24.

Miscellaneous revenues include sublease revenue from the Pelican Bay Foundation.

## Office of the County Manager

# Pelican Bay Services Division Pelican Bay Community Beautification (109/1007)

### **Mission Statement**

The Division strives to maintain the highest aesthetic appearance, while responsibly maintaining the delicate balance of the ecosystem. This includes mowing, trimming, plantings, seasonal flowers and holiday decorations.

|   | Program Summary   |  |  |                                 |                    | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|---|--|--|---------------------------------|--------------------|---------------------|---------------------|---------------------|
| Beautification Progra   | am - QP, IAM  |  |  |                                 | 22.08 3,           | 961,800             | 3,812,900           | 148,900             |
| Includes the routin<br>and community pa<br>programs. Also, ar<br>applied to 661,750<br>included in this pro<br>maintenance for tr | orks - including pr<br>nnuals are chang<br>of square feet of plogram is street sv | uning, cutting,<br>ed two times plant beds two<br>veeping, stree | pesticide and per year and metimes per year. | fertilizer<br>ulch is<br>. Also |                    |                     |                     |                     |
|   |   | Current Le   | vel of Service I                             | Budget                          | 22.08              | ,961,800            | 3,812,900           | 148,900             |
| Pi  | rogram Perform  | ance Measur  | es   |                                 | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Chemical weed control   | - times per year  |  |  |                                 | 24                 | 24                  | 24                  | 24                  |
| Fertilizer applied - time   |   |  |  |                                 | 2                  | 2                   | 2                   | 2                   |
| Flower plantings - time   | s per year  |  |  |                                 | 2                  | 2                   | 2                   | 2                   |
| Irrigation systems chec   | ked - times per y   | ear  |  |                                 | 12                 | 12                  | 12                  | 12                  |
| Mulch application - time  | • •   |  |  |                                 | 1                  | 1                   | 2                   | 2                   |
| Program Budgetary C   | Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted                           | FY 2023<br>Forecast             | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services   |   | 1,753,708  | 1,840,100                                    | 1,841,700                       | 2,101,100          |                     | 2,101,100           | 14.2%               |
| Operating Expense   |   | 1,483,046  | 1,595,100                                    | 1,609,100                       | 1,721,700          |                     | 1,721,700           | 7.9%                |
| Capital Outlay  |   | 50,362   | 88,000                                       | 202,900                         | 139,000            |                     | 139,000             | 58.0%               |
| Net Op  | perating Budget _   | 3,287,117  | 3,523,200                                    | 3,653,700                       | 3,961,800          |                     | 3,961,800           | 12.4%               |
|   | Total Budget  | 3,287,117  | 3,523,200                                    | 3,653,700                       | 3,961,800          |                     | 3,961,800           | 12.4%               |
|   | Total FTE   | 22.08  | 22.08  | 22.08                           | 22.08              |                     | 22.08               | 0.0%                |
| Program Funding   | Sources   | 2022<br>Actual   | FY 2023<br>Adopted                           | FY 2023<br>Forecast             | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Special Assessments   |   | 2,975,286  | 3,472,200                                    | 3,295,000                       | 3,792,500          |                     | 3,792,500           | 9.2%                |
| Miscellaneous Revenues  |   | 88,350   | 18,400                                       | 18,400                          | 20,400             |                     | - 20,400            | 10.9%               |
| Interest/Misc   |   | 247  | -  | -                               | -                  |                     |                     | na                  |
|   | Total Funding   | 3,063,883  | 3,490,600                                    | 3,313,400                       | 3,812,900          |                     | 3,812,900           | 9.2%                |

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### Office of the County Manager

# Pelican Bay Services Division Pelican Bay Community Beautification (109/1007)

#### Forecast FY 2023:

Personal Services are forecasted slightly higher, but this is offset by by a reserve for salary increases at the fund level in FY 2023.

Operating Expenses are forecasted to be higher primarily due to increases in costs for goods and services and inflation. Damage caused by Hurricane Ian also contributed to higher expenditures.

Capital Outlay is forecasted higher due to a delay in purchases that were anticipated in FY 2022 but will be purchased in FY 2023.

#### Current FY 2024:

Personal Services are higher due to the aforementioned reserve for salaries at the fund level in FY 2023, the general wage adjustment for FY 2024, increases in health insurance and overtime. In addition, the estimated salary increases related to some of the various pay grades in the FY 2023 pay study were slightly higher than estimated.

Operating Expenses are budgeted higher due to anticipated increases in fleet charges, IT charges, maintenance landscaping, chemicals, and flood control water usage charges related to inflation and increases in the costs of goods and services. Operating expenses for landscape materials are budgeted higher due to damage from Hurricane lan. In addition, a reimbursement to the public utilities department which was previously reimbursed via transfer will be completed by interdepartmental payment in FY 2024.

Capital outlay for FY 2024 includes the replacement of a utility vehicle, two 52" riding mowers, a pull-behind aerial lift, Ventrax mower attachments, and a solar-powered arrow board. This Division is not part of the motor pool capital program and equipment is budgeted on a cash and carry basis based upon Fleet Management Division's recommendations of replacement.

#### Revenues:

Special assessment revenue funding for community beautification increased from \$453.30 to \$495.11 which raises \$3,792,500. There are 7,659.9 equivalent residential units (ERUs) in FY 2024.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

## Office of the County Manager

## **Pelican Bay Services Division** Reserves & Transfers (109/1007)

26,000

1,895,500

(265,800)

1.655.700

30.0%

na

na

4.7%

7.1%

2.4%

(100.0)%

| Program Su                         | Program Summary |                                 |                     |                    | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|-----------------|---------------------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, Interest - RG |                 |                                 |                     | - 1,6              | 667,200           | 1,655,700           | 11,500              |
|                                    | Current Lev     | Current Level of Service Budget |                     |                    |                   |                     |                     |
| Program Budgetary Cost Summary     | 2022<br>Actual  | FY 2023<br>Adopted              | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Trans to Property Appraiser        | 72,036          | 80,000                          | 80,000              | 80,000             |                   | - 80,000            | 0.0%                |
| Trans to Tax Collector             | 77,899          | 120,000                         | 120,000             | 110,000            |                   | - 110,000           | (8.3)%              |
| Trans to 301 Co Wide Cap Fd        | 8,700           | 8,700                           | 8,700               | -                  |                   |                     | (100.0)%            |
| Trans to 408 Water/Sewer Fd        | 21,000          | 17,600                          | 17,600              | -                  |                   |                     | (100.0)%            |
| Trans to 506 IT Capital            | -               | 37,100                          | 37,100              | 28,000             |                   | - 28,000            | (24.5)%             |
| Reserve for Contingencies          | -               | 108,500                         | -                   | 184,400            |                   | - 184,400           | 70.0%               |
| Reserve for Salary Adj.            | -               | 162,500                         | -                   | -                  |                   |                     | (100.0)%            |
| Reserve for Capital                | -               | 110,500                         | -                   | 129,100            |                   | - 129,100           | 16.8%               |
| Reserve for Disaster Relief        | -               | 700,000                         | -                   | 700,000            |                   | - 700,000           | 0.0%                |
| Reserve for Cash Flow              | -               | 475,000                         | -                   | 475,000            |                   | - 475,000           | 0.0%                |
| Reserve for Attrition              | -               | (39,300)                        | =                   | (39,300)           |                   | - (39,300)          | 0.0%                |
| Total Budget =                     | 179,635         | 1,780,600                       | 263,400             | 1,667,200          |                   | 1,667,200           | (6.4)%              |
| Program Funding Sources            | 2022<br>Actual  | FY 2023<br>Adopted              | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |

### Current FY 2024:

Interest/Misc

Carry Forward

Trans frm Property Appraiser

Trans fm 320 Clam Bay Cap Fd

**Total Funding** 

Trans frm Tax Collector

Less 5% Required By Law

Overall, special assessment revenue budgeted within this Fund increased from \$640.14 to \$680.90 per equivalent residential unit. Available fund reserves increased in FY 2024 from \$1,394,000 to \$1,488,500 (does not include salary adjustment or attrition reserves). The Division budgeted cash flow reserves to cover 4-5 weeks of estimated expenses, as assessment revenues do not begin to flow in until November 2023.

20,000

34,100

1,811,000

(248,100)

1,617,000

26,000

34,100

2,273,300

2,333,400

26,000

1,895,500

(265,800)

1,655,700

25,348

30,134

34,100

2,756,900

2,846,929

447

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## Office of the County Manager

# Pelican Bay Services Division Pelican Bay Street Lighting (778/1008)

### **Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced, functional system that provides a consistently lighted roadway for safety and appearance within the community.

| Program Sun  | nmary           |                      |                      |                         | Y 2024<br>Budget    | FY 2024<br>Revenues     | FY 2024<br>Net Cost |
|--|-----------------|----------------------|----------------------|-------------------------|---------------------|-------------------------|---------------------|
| Street Lighting Program - QP, IAM, R   | G               |                      |                      | 1.06                    | 364,600             | 823,300                 | -458,700            |
| Includes the routine maintenance of lighting system including all up-lightin bike path lighting. Street Lights constalide lamps. | ng at the Pelic | an Bay entran        | ices and             |                         |                     |                         |                     |
| Reserves, Transfers, Interest - RG   |                 |                      |                      | -                       | 600,300             | 141,600                 | 458,700             |
|  | Current Lev     | el of Service E      | Budaet ——            | 1.06                    | 964,900             | 964,900                 |                     |
|  | 0 0 0 201       | 2. 2. 20. 1.22 2     |                      |                         |                     |                         |                     |
| Program Performa   | nce Measure     | s                    |                      | 2022<br>Actual          | FY 2023<br>Budget   | FY 2023<br>Forecast     | FY 2024<br>Budge    |
| % of Light posts inspected weekly  |                 |                      |                      | 100                     | 100                 | 90                      | 100                 |
| % of Lights repaired within 24 hours   |                 |                      |                      | 100                     | 100                 | 100                     | 100                 |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current      | FY 2024<br>Expanded |                         | FY 2024<br>Change   |
| Personal Services  | 106,486         | 113,600              | 117,500              | 132,700                 | -                   | 132,700                 | 16.8%               |
| Operating Expense  | 182,599         | 214,300              | 191,300              | 220,900                 | -                   | 220,900                 | 3.1%                |
| Indirect Cost Reimburs   | 9,800           | 9,400                | 9,400                | 10,500                  | -                   | 10,500                  | 11.7%               |
| Capital Outlay   | -               | 500                  | 151,300              | 500                     | -                   | 500                     | 0.0%                |
| Net Operating Budget  Trans to Property Appraiser  | 298,885         | <b>337,800</b> 8,000 | <b>469,500</b> 8,000 | <b>364,600</b><br>8,000 | -                   | <b>364,600</b><br>8,000 | <b>7.9%</b> 0.0%    |
| Trans to Tax Collector   | 12,755          | 17,900               | 17,900               | 17,900                  | -                   | 17,900                  | 0.0%                |
| Trans to 322 Pel Bay Irr and Land  | 440,000         | 397,700              | 397,700              | 473,400                 | -                   | 473,400                 | 19.0%               |
| Reserve for Contingencies  | -               | 11,400               | -                    | 11,400                  | -                   | 11,400                  | 0.0%                |
| Reserve for Salary Adj.  | -               | 11,400               | -                    | -                       | -                   | -                       | (100.0)%            |
| Reserve for Capital  | -               | 50,000               | -                    | 49,600                  | -                   | 49,600                  | (0.8)%              |
| Reserve for Cash Flow  | -               | 40,000               | -                    | 40,000                  | -                   | 40,000                  | 0.0%                |
| Total Budget   | 751,640         | 874,200              | 893,100              | 964,900                 | -                   | 964,900                 | 10.4%               |
| Total FTE  | 1.06            | 1.06                 | 1.06                 | 1.06                    | -                   | 1.06                    | 0.0%                |

### Office of the County Manager

# Pelican Bay Services Division Pelican Bay Street Lighting (778/1008)

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes            | 633,124        | 743,400            | 713,700             | 800,000            | -                   | 800,000            | 7.6%              |
| Delinquent Ad Valorem Taxes | 2,484          | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues      | 18,627         | 18,900             | 18,900              | 20,400             | -                   | 20,400             | 7.9%              |
| Interest/Misc               | 3,714          | 1,500              | 4,500               | 5,400              | -                   | 5,400              | 260.0%            |
| Trans frm Tax Collector     | 5,023          | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward               | 425,000        | 148,700            | 336,400             | 180,400            | -                   | 180,400            | 21.3%             |
| Less 5% Required By Law     | -              | (38,300)           | -                   | (41,300)           | -                   | (41,300)           | 7.8%              |
| Total Funding               | 1,087,972      | 874,200            | 1,073,500           | 964,900            |                     | 964,900            | 10.4%             |

#### Forecast FY 2023:

Personal Services are forecasted to be higher, but this increase is offset by a reserve of \$11,400 for salary increases at the fund level.

Operating Expenses are forecasted lower than the FY 2023 Budget primarily due to electrical contractor expenses being lower than anticipated.

Capital Outlay is forecasted higher due to a delay in purchases that were anticipated in FY 2022 but will be purchased in FY 2023.

#### Current FY 2024:

Personal Services are budgeted to be higher due to the aforementioned salary reserve at the Fund level in FY 2023 and the FY 2024 general wage adjustment.

Operating Expenses are budgeted slightly higher than FY 2023 due to increased costs of goods and services. Excess dollars are transferred to the Capital Project Fund (322/3041) to fund various projects. The street lights have LED bulbs which require less frequent maintenance and replacement.

#### Revenues:

This fund had a millage rate of .0857 in FY 2023 and the rate remains unchanged for FY 2024 in accordance with the advisory committee recommendation. The estimated taxable value for this district totals \$9,335,517,497 which represents a 7.72% increase over last year. Property taxes total \$800,000.

Miscellaneous revenues include office space sublease revenue from the Pelican Bay Foundation.

## Office of the County Manager

# Pelican Bay Services Division Pelican Bay – Clam Pass Ecosystem Enhancement (111/1011)

### **Mission Statement**

To provide funding assistance towards the management of the Clam Bay Estuary.

| Program Sur                     | nmary          |                    | = =                 |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Clam Pass Ecosystem Enhancement | - QP, IAM, R   | 3                  |                     | - 1                | 156,300             | -                   | 156,300             |
|                                 | Current Lev    | el of Service E    | Budget              | <u></u>            | 156,300             | -                   | 156,300             |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense               | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300             | 4.2%                |
| Net Operating Budget —          | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300             | 4.2%                |
| Total Budget                    | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300             | 4.2%                |
| Program Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Net Cost Unincorp General Fund  | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300             | 4.2%                |
| Total Funding                   | 159,091        | 150,000            | 150,000             | 156,300            | -                   | 156,300             | 4.2%                |

#### Notes:

Beginning mid-year FY 2015, a separate cost center was created and funds were appropriated by budget amendment to assist with the management of the Clam Bay Estuary. Previously budgeted as a transfer from the Unincorporated Area General Fund (111/1011) to Pelican Bay Capital Fund (320/3040), funds to assist with the management of the Clam Bay Estuary are now directly budgeted in a separate cost center within Fund (111/1011) with direct signature authority by Pelican Bay MSTBU management.

#### Current FY 2024:

In FY 2024 hand-dug channels are budgeted which will commence and continue over several years.

# Office of the County Manager

## **Corporate Business Operations**

| Division Budgetary Cost Summary          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                        | 736,115        | 875,500            | 431,600             | 350,200            | =                   | 350,200            | (60.0)%           |
| Operating Expense                        | 109,510        | 95,900             | 47,000              | 86,900             | -                   | 86,900             | (9.4)%            |
| Net Operating Budget                     | 845,625        | 971,400            | 478,600             | 437,100            | -                   | 437,100            | (55.0)%           |
| Total Budget                             | 845,625        | 971,400            | 478,600             | 437,100            |                     | 437,100            | (55.0)%           |
| Appropriations by Program                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Administrative Services Admin (001/0001) | 26,291         | -                  | -                   | -                  | -                   |                    | na                |
| Corporate Business Operations (001/0001) | 819,334        | 971,400            | 478,600             | 437,100            | -                   | 437,100            | (55.0)%           |
| Total Net Budget                         | 845,625        | 971,400            | 478,600             | 437,100            | -                   | 437,100            | (55.0)%           |
| Total Transfers and Reserves             | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                             | 845,625        | 971,400            | 478,600             | 437,100            |                     | 437,100            | (55.0)%           |
| Division Funding Sources                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Reimb From Other Depts                   | -              | -                  | -                   | 124,300            | -                   | 124,300            | na                |
| Net Cost General Fund                    | 845,625        | 971,400            | 478,600             | 312,800            | -                   | 312,800            | (67.8)%           |
| Total Funding                            | 845,625        | 971,400            | 478,600             | 437,100            | -                   | 437,100            | (55.0)%           |
| _  |                |                    | EV 2000             |                    |                     | <b>5</b> V 0004    | <b>5</b> 1/ 000 / |
| Division Position Summary                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Corporate Business Operations (001/0001) | 9.00           | 8.00               | 3.00                | 3.00               |                     | 3.00               | (62.5)%           |
| Total FTE =                              | 9.00           | 8.00               | 3.00                | 3.00               |                     | 3.00               | (62.5)%           |

## Office of the County Manager

# Corporate Business Operations Corporate Business Operations (001/0001)

### **Mission Statement**

To provide a centralized corporate business operations management structure specializing in financial management, budgeting, and transactional management for Communications, Government and Public Affairs, Paradise Coast Sports Complex, Bayshore & Immokalee CRAs, County Manager Office, and the Office of Management and Budget.

| Program Sun  | nmary          |                    | = =                 | ' 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Corporate Business Operations - RG                                     |                |                    |                     | 3.00               | 437,100           | 124,300             | 312,800             |
| Provides financial and business ope Division, Immokalee and Bayshore ( |                |                    |                     |                    |                   |                     |                     |
|  | Current Lev    | el of Service E    | Budget              | 3.00               | 437,100           | 124,300             | 312,800             |
|  | 2000           | FY 2023            | FY 2023             | FY 2024            | FY 202            | 4 FY 2024           | FY 2024             |
| Program Budgetary Cost Summary   | 2022<br>Actual | Adopted            | Forecast            | Current            | Expande           |                     | Change              |
| Personal Services  | 736,115        | 875,500            | 431,600             | 350,200            |                   | - 350,200           | (60.0)%             |
| Operating Expense  | 83,219         | 95,900             | 47,000              | 86,900             |                   | - 86,900            | (9.4)%              |
| Net Operating Budget   | 819,334        | 971,400            | 478,600             | 437,100            |                   | - 437,100           | (55.0)%             |
| Total Budget   | 819,334        | 971,400            | 478,600             | 437,100            |                   | - 437,100           | (55.0)%             |
| Total FTE  | 9.00           | 8.00               | 3.00                | 3.00               |                   | - 3.00              | (62.5)%             |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Reimb From Other Depts   | _              | -                  |                     | 124,300            |                   | - 124,300           | na                  |
| Net Cost General Fund  | 819,334        | 971,400            | 478,600             | 312,800            |                   | - 312,800           | (67.8)%             |
| Total Funding  | 819,334        | 971,400            | 478,600             | 437,100            |                   | - 437,100           | (55.0)%             |

#### Forecast FY 2023:

Personal services is forecast lower due to the midyear transfers of an Accountant II and Operations Support Analyst II (2.0 FTEs) to Growth Management - Community Development, an Operations Support Specialist I (1.0 FTE) to Tourism, a Management Analyst I (1.0 FTE) to Facilities, and an Accountant II (1.0 FTE) to the Paradise Coast Sports Complex. Operating expense forecast savings are due to a reduction in out of county travel and training.

#### Current FY 2024:

The Corporate Business Operations personal services are budgeted lower than the prior year due to the aforementioned transfers to other divisions. Operating expenses are lower due to decreased IT costs.

#### Revenues:

Divisions supported by Corporate Business Operations that have dedicated revenue sources provide funding support through transfers into the General Fund.

## Office of the County Manager

# Corporate Business Operations Administrative Services Admin (001/0001)

### **Mission Statement**

To provide executive level management and administrative support to all divisions within the Administrative Services Department. We strive to help all our divisions in any way that allows them to honor our motto "Serving Those Who Serve."

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 26,291         |                    | -                   |                    | -                   | -                  | na                |
| Net Operating Budget —         | 26,291         | _                  |                     | _                  |                     | -                  | na                |
| Total Budget                   | 26,291         | -                  | -                   | -                  |                     | -                  | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost General Fund          | 26,291         |                    | -                   | -                  |                     | -                  | na                |
| Total Funding                  | 26,291         | -                  | -                   | -                  |                     | -                  | na                |

#### Forecast FY 2023:

A FY 2021 reorganization resulted in the transfer of all staff and related expenses to various departments within the Office of the County Manger. FY 2022 Actual includes expenses related to office renovations.

## Office of the County Manager

## **Dori Slosberg Driver Education**

| Division Budgetary Cost Summary        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs                 | 1,000          | 800                | 800                 | 1,000              |                     | 1,000              | 25.0%             |
| Remittances                            | 161,800        | 175,000            | 175,000             | 192,000            | -                   | 192,000            | 9.7%              |
| Net Operating Budget                   | 162,800        | 175,800            | 175,800             | 193,000            |                     | 193,000            | 9.8%              |
| Reserve for Contingencies              | -              | 75,600             | -                   | -                  | -                   | -                  | (100.0)%          |
| Restricted for Unfunded Requests       | -              | -                  | -                   | 129,300            | -                   | 129,300            | na                |
| Reserve for Cash Flow                  | -              | 35,100             | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget                           | 162,800        | 286,500            | 175,800             | 322,300            | -                   | 322,300            | 12.5%             |
| Appropriations by Program              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Driver Education Grant Fund (173/1133) | 162,800        | 175,800            | 175,800             | 193,000            | -                   | 193,000            | 9.8%              |
| Total Net Budget                       | 162,800        | 175,800            | 175,800             | 193,000            |                     | 193,000            | 9.8%              |
| Total Transfers and Reserves           | -              | 110,700            | -                   | 129,300            | -                   | 129,300            | 16.8%             |
| Total Budget                           | 162,800        | 286,500            | 175,800             | 322,300            |                     | 322,300            | 12.5%             |
| Division Funding Sources               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                   | 165,669        | 155,000            | 165,000             | 165,000            | -                   | 165,000            | 6.5%              |
| Interest/Misc                          | 1,280          | 500                | 4,200               | 4,200              | -                   | 4,200              | 740.0%            |
| Carry Forward                          | 164,200        | 138,800            | 168,400             | 161,800            | -                   | 161,800            | 16.6%             |
| Less 5% Required By Law                | -              | (7,800)            | -                   | (8,700)            | -                   | (8,700)            | 11.5%             |
| Total Funding                          | 331,149        | 286,500            | 337,600             | 322,300            |                     | 322,300            | 12.5%             |

## Office of the County Manager

# Dori Slosberg Driver Education Driver Education Grant Fund (173/1133)

### **Mission Statement**

To account for a surcharge on all moving and non-moving civil traffic infractions, excluding parking violations, adjudicated in County Court to fund the direct education expenses of driver education programs in both public and non-public high schools.

| Program Sui  | nmary   |   | FY<br>Total                                      |   | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost                                    |
|--|---|---|--|---|---------------------|---------------------|--|
| Drivers Education Grant Program - G  | )P  |   |  | _   | 321,300             | 321,300             | -  |
| All funds collected, pursuant to Coll used exclusively to fund the direct e in Collier County schools. Eligible d purchase of goods and services, inceducation course materials, vehicle programs, driver simulators, and sa | expenses of dri<br>irect education<br>cluding, but not<br>s exclusively u | ver education<br>expenses incl<br>t limited to, driv<br>sed for driver of | programs<br>lude the<br>ver<br>education         |   |                     |                     |  |
| Divisional Administration/Overhead   | - QP, IAM, RG   |   |  | -   | 1,000               | 1,000               | -  |
| Funding for Divisional Administratio   | n and fixed Div   | visional overhe   | ad.  |   |                     |                     |  |
| 3 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1  |   | el of Service E   |  | <del>_</del>                                      | 322,300             | 322,300             |  |
| Program Budgetary Cost Summary Indirect Cost Reimburs Remittances  Net Operating Budget Reserve for Contingencies Restricted for Unfunded Requests   | 2022<br>Actual<br>1,000<br>161,800  | FY 2023<br>Adopted  800 175,000  175,800 75,600                           | FY 2023<br>Forecast<br>800<br>175,000<br>175,800 | FY 2024<br>Current<br>1,000<br>192,000<br>193,000 | FY 2024<br>Expanded |                     | FY 2024<br>Change<br>25.0%<br>9.7%<br>9.8%<br>(100.0)% |
| Reserve for Cash Flow  | -<br>-  | 35,100  | -<br>-   | 129,300   | -                   | . 129,300           | na<br>(100.0)%   |
| Total Budget   | 162,800   | 286,500   | 175,800  | 322,300   | -                   | 322,300             | 12.5%  |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast                              | FY 2024<br>Current                                | FY 2024<br>Expanded |                     | FY 2024<br>Change                                      |
| Charges For Services   | 165,669   | 155,000   | 165,000  | 165,000   |                     | 165,000             | 6.5%   |
| Interest/Misc  | 1,280   | 500   | 4,200  | 4,200   |                     | 4,200               | 740.0%   |
| Carry Forward  | 164,200   | 138,800   | 168,400  | 161,800   |                     | - 161,800           | 16.6%  |
| Less 5% Required By Law  |   | (7,800)   |  | (8,700)   |                     | (8,700)             | 11.5%  |
| Total Funding  | 331,149   | 286,500   | 337,600  | 322,300   |                     | 322,300             | 12.5%  |

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## Office of the County Manager

# Dori Slosberg Driver Education Driver Education Grant Fund (173/1133)

#### Forecast FY 2023:

The forecast remittance of \$175,800 is to the Collier County School District for Driver Education programs. Forecast revenue is based on the previous 12-month average collections.

#### Current FY 2024:

All funds collected will be used for the direct expenses of driver education programs in Collier County schools. In addition, there is an indirect service charge payment of \$1,000 to the General Fund (001/0001). Historically, the disbursement of funds takes place at the beginning of the School District fiscal year (July 1st); given the difference from the County fiscal year, reserves are maintained in order to carry funds from the prior fiscal year until such time as the disbursement takes place.

#### Revenues:

Pursuant to F.S. S 318.1215, a \$5 surcharge shall be added by Collier County Court against every person who pleads guilty or nolo contendere to, or is convicted of, regardless of adjudication, a moving or non-moving civil traffic violation. Total revenue in this budget is based on a 12-month average monthly collection.

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## Office of the County Manager

## **Corporate Compliance & Continuous Improvement (CCCI)**

| Personal Services         563,133         702,800         484,300         820,400         -         820,400           Operating Expense         20,132         40,100         40,100         70,400         -         70,400           Net Operating Budget         583,265         742,900         524,400         890,800         -         890,800           Total Budget         583,265         742,900         524,400         890,800         -         890,800   | 16.7%<br>75.6%<br>19.9%<br>19.9% |
|--|----------------------------------|
| Net Operating Budget 583,265 742,900 524,400 890,800 - 890,800   | 19.9%<br>19.9%                   |
|  | 19.9%                            |
| Total Budget 583,265 742,900 524,400 890,800 - 890,800   |                                  |
|  | FY 2024                          |
|  | Change                           |
| Corporate Compliance & Continuous 583,265 742,900 524,400 890,800 - 890,800 Improvement (001/0001)   | 19.9%                            |
| Total Net Budget 583,265 742,900 524,400 890,800 - 890,800   | 19.9%                            |
| Total Transfers and Reserves   | na                               |
| Total Budget 583,265 742,900 524,400 890,800 - 890,800   | 19.9%                            |
|  | FY 2024<br>Change                |
| Reimb From Other Depts 288,200 - 288,200   | na                               |
| Net Cost General Fund 583,265 742,900 524,400 602,600 - 602,600  | (18.9)%                          |
| Total Funding 583,265 742,900 524,400 890,800 - 890,800  | 19.9%                            |
| 2022 FY 2023 FY 2024 FY 2024 FY 2024 F   | FY 2024                          |
|  | Change                           |
| Corporate Compliance & Continuous         5.00         5.00         6.00         -         6.00           Improvement (001/0001)         - | 20.0%                            |
| Total FTE 5.00 5.00 6.00 6.00 - 6.00   | 20.0%                            |

### Office of the County Manager

# Corporate Compliance & Continuous Improvement (CCCI) Corporate Compliance & Continuous Improvement (001/0001)

#### **Mission Statement**

To achieve important objectives and sustain and improve performance within the County Manager's Agency. To enable the organization to effectively and efficiently develop systems that adapt to changing business and operating environments, mitigate risks to acceptable levels, and support sound decision making and governance of the organization.

| Program Sun   | nmary          |                    | =                  | Y 2024<br>tal FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------|--------------------|--------------------|-------------------|-------------------|---------------------|---------------------|
| Compliance and Performance Review   | /s - RG        |                    |                    | 6.00              | 890,800           | 288,200             | 602,600             |
| To provide funding to review perform various Divisions under the County N |                |                    | n the              |                   |                   |                     |                     |
|   | Current Lev    | el of Service E    | Budget             | 6.00              | 890,800           | 288,200             | 602,600             |
|   |                |                    |                    |                   |                   |                     |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecas |                   |                   |                     | FY 2024<br>Change   |
| Personal Services   | 563,133        | 702,800            | 484,300            | 820,4             | 00                | - 820,400           | 16.7%               |
| Operating Expense   | 20,132         | 40,100             | 40,100             | 70,4              | 00                | - 70,400            | 75.6%               |
| Net Operating Budget  | 583,265        | 742,900            | 524,400            | 890,8             | 00                | - 890,800           | 19.9%               |
| Total Budget  | 583,265        | 742,900            | 524,400            | 890,8             | 00                | - 890,800           | 19.9%               |
| Total FTE   | 5.00           | 5.00               | 6.00               | 6.0               | 00                | - 6.00              | 20.0%               |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecas | •                 |                   |                     | FY 2024<br>Change   |
| Reimb From Other Depts  | _              | _                  |                    | - 288,2           | 00                | - 288,200           | na                  |
| Net Cost General Fund   | 583,265        | 742,900            | 524,400            | 602,6             | 00                | - 602,600           | (18.9)%             |
| Total Funding   | 583,265        | 742,900            | 524,400            | 890,8             | 00                | - 890,800           | 19.9%               |

#### Forecast FY 2023:

Forecast personnel services decreased as a result of interim position assignments in other divisions. This decrease is partially offset by a mid-year transfer of 1.0 FTE from Public Utilities. Operating expense is forecast to be fully utilized.

#### Current FY 2024:

Personal services increase is due to a transfer of 1.0 FTE from Public Utilities to realign functions, the proposed FY24 general wage adjustment and the implementation of a merit-based incentive program. FY 2024 operating expenses are higher due to additional certifications and licensures being requested of staff.

### Revenues:

A portion of staff salaries are being funded by Utilities via an interdepartmental reimbursement.

## Office of the County Manager

## **Office of the County Manager Grants**

| Division Budgetary Cost Summary                               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense   |                | <del></del> -      | 60,108,000          |                    |                     |                    | na                |
| Capital Outlay  | =              | -                  | 392,000             | -                  | -                   | =                  | na                |
| Net Operating Budget  |                | -                  | 60,500,000          |                    |                     | _                  | na                |
| Reserve for Catastrophic Event                                | -              | 2,000,000          | -                   | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| Total Budget =<br>=   |                | 2,000,000          | 60,500,000          | 2,000,000          |                     | 2,000,000          | 0.0%              |
| Appropriations by Program                                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| FEMA Events - Grant (727/1813)                                |                | -                  | 60,500,000          | -                  |                     |                    | na                |
| Total Net Budget <sup>–</sup><br>Total Transfers and Reserves | -              | 2,000,000          | 60,500,000          | 2,000,000          | -                   | 2,000,000          | na<br>0.0%        |
| Total Budget =  |                | 2,000,000          | 60,500,000          | 2,000,000          |                     | 2,000,000          | 0.0%              |
| Division Funding Sources                                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues  | 4,103          |                    |                     |                    |                     |                    | na                |
| Interest/Misc   | 258            | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund   | 1,000,000      | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| Adv/Repay fm 001 Gen Fd                                       | -              | -                  | -                   | 10,000,000         | -                   | 10,000,000         | na                |
| Adv/Repay fm 301 Cap Proj                                     | -              | -                  | 20,000,000          | 15,000,000         | -                   | 15,000,000         | na                |
| Adv/Repay frm 412 Water Cap                                   | -              | =                  | 3,219,200           | -                  | -                   | -                  | na                |
| Adv/Repay frm 414 WasteW Cap                                  | -              | -                  | 9,280,800           | -                  | -                   | -                  | na                |
| Carry Forward   | -              | -                  | 1,000,000           | (25,000,000)       | -                   | (25,000,000)       | na                |
| Total Funding   | 1,004,361      | 2,000,000          | 35,500,000          | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| <del>-</del>  |                |                    |                     |                    |                     |                    |                   |

## Office of the County Manager

## Office of the County Manager Grants County Manager Grants (713-714 / 1843-1844)

### **Mission Statement**

To account for grants managed by the Business & Economic Development Office and the Tourist Development Council.

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 4,103          | -                  | -                   |                    | -                   | -                  | na                |
| Interest/Misc           | 239            | -                  | -                   | -                  | -                   | -                  | na                |
| Total Funding           | 4,342          | -                  | -                   | -                  | _                   | -                  | na                |

#### Notes:

Budgets for grants are entered at the time the grant is awarded and accepted by the Board of County Commissioners.

#### Forecast FY 2023:

Because grant funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast is a mechanical balancing of the budget not a spending plan.

## Office of the County Manager

# Office of the County Manager Grants FEMA Events - Grant (727/1813)

### **Mission Statement**

To account for FEMA related events for the General Governmental Divisions, not including Solid Waste debris or Water/Sewer District activities.

| Program Su                         | mmary          |                    | - :                 |                    | Y 2024<br>Budget F  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Reserves, Transfers, Interest - RG |                |                    |                     | - 2,0              | 000,000             | 2,000,000           | -                   |
|                                    | Current Lev    | vel of Service     | Budget              |                    | 000,000             | 2,000,000           | <u> </u>            |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Operating Expense                  | =              | =                  | 60,108,000          | =                  | -                   | -                   | na                  |
| Capital Outlay                     | -              | -                  | 392,000             | -                  | -                   | -                   | na                  |
| Net Operating Budget               | -              |                    | 60,500,000          |                    |                     | _                   | na                  |
| Reserve for Catastrophic Event     | -              | 2,000,000          | -                   | 2,000,000          | -                   | 2,000,000           | 0.0%                |
| Total Budget =                     |                | 2,000,000          | 60,500,000          | 2,000,000          |                     | 2,000,000           | 0.0%                |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Interest/Misc                      | 18             | -                  | _                   | -                  | _                   |                     | na                  |
| Trans fm 001 Gen Fund              | 1,000,000      | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000           | 0.0%                |
| Adv/Repay fm 001 Gen Fd            | =              | -                  | -                   | 10,000,000         | -                   | 10,000,000          | na                  |
| Adv/Repay fm 301 Cap Proj          | =              | -                  | 20,000,000          | 15,000,000         | -                   | 15,000,000          | na                  |
| Adv/Repay frm 412 Water Cap        | -              | -                  | 3,219,200           | -                  | -                   | -                   | na                  |
| Adv/Repay frm 414 WasteW Cap       | -              | -                  | 9,280,800           | -                  | -                   | -                   | na                  |
| Carry Forward                      | -              | -                  | 1,000,000           | (25,000,000)       | -                   | (25,000,000)        | na                  |
| Total Funding                      | 1,000,018      | 2,000,000          | 35,500,000          | 2,000,000          |                     | 2,000,000           | 0.0%                |

### Notes:

Once the Board declares a State of Emergency, budget amendments will be prepared for all of the Departments so that all the Divisions within the Departments have funding to prepare for the event and make necessary repairs.

#### Forecast FY 2023:

Because capital funds utilize an automatic budget roll mechanism, the standard budget procedure is to forecast the entire existing budget. The forecast reflects the amended budget of \$60,500,000.

## Office of the County Manager

## **Tourism Development Council (TDC)**

| Division Budgetary Cost Summary                                | 2022<br>Actual | FY 2023<br>Adopted                      | FY 2023<br>Forecast | FY 2024<br>Current                      | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|---|---------------------|---|---------------------|--------------------|-------------------|
| Personal Services  | 992,864        | 1,284,700                               | 1,242,400           | 1,562,000                               |                     | 1,562,000          | 21.6%             |
| Operating Expense  | 9,065,704      | 19,652,400                              | 12,337,500          | 23,383,500                              | -                   | 23,383,500         | 19.0%             |
| Indirect Cost Reimburs   | 157,400        | 129,600                                 | 129,600             | 155,500                                 | -                   | 155,500            | 20.0%             |
| Remittances  | 524,354        | 850,000                                 | 1,095,400           | 850,000                                 | -                   | 850,000            | 0.0%              |
| Net Operating Budget   | 10,740,322     | 21,916,700                              | 14,804,900          | 25,951,000                              | -                   | 25,951,000         | 18.4%             |
| Trans to Tax Collector   | 362,925        | 323,800                                 | 379,300             | 386,500                                 | -                   | 386,500            | 19.4%             |
| Trans to 001 Gen Fd  | 170,300        | 170,300                                 | 170,300             | -                                       | -                   | -                  | (100.0)%          |
| Trans to 194 TDC Prom  | 1,784,400      | 1,784,400                               | 1,784,400           | 2,022,300                               | -                   | 2,022,300          | 13.3%             |
| Trans to 196 TDC Eco Disaster                                  | 796,900        | -                                       | -                   | =                                       | -                   | -                  | na                |
| Trans to 301 Co Wide Cap Fd                                    | 5,100          | 5,100                                   | 5,100               | -                                       | -                   | -                  | (100.0)%          |
| Trans to 506 IT Capital  | -              | 59,300                                  | 59,300              | 61,100                                  | -                   | 61,100             | 3.0%              |
| Trans to 759 Sports Complex                                    | 473,300        | 478,100                                 | 478,100             | 498,400                                 | -                   | 498,400            | 4.2%              |
| Reserve for Contingencies                                      | -              | 306,700                                 | -                   | 310,000                                 | -                   | 310,000            | 1.1%              |
| Reserve for Capital  | -              | 50,000                                  | -                   | 55,000                                  | -                   | 55,000             | 10.0%             |
| Restricted for Unfunded Requests                               | -              | 1,220,400                               | -                   | 1,081,400                               | -                   | 1,081,400          | (11.4)%           |
| Reserve for Disaster Stimulus Advertising                      | -              | 1,500,000                               | -                   | 1,500,000                               | -                   | 1,500,000          | 0.0%              |
| Reserve for Attrition  | -              | (21,300)                                | -                   | (27,400)                                | -                   | (27,400)           | 28.6%             |
| Total Budget   | 14,333,247     | 27,793,500                              | 17,681,400          | 31,838,300                              |                     | 31,838,300         | 14.6%             |
| =  | <del></del>    | <del></del>                             | =                   |   |                     |                    |                   |
| Appropriations by Program                                      | 2022<br>Actual | FY 2023<br>Adopted                      | FY 2023<br>Forecast | FY 2024<br>Current                      | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| TDC Category B - Promotion                                     | 1,416,446      | 1,751,100                               | 1,716,900           | 1,986,200                               |                     | 1,986,200          | 13.4%             |
| Administration - Fund (194/1104)                               | 0.500          | 500 500                                 | 500 500             | 550,000                                 |                     | 550,000            | 44.70/            |
| TDC Category B Promotion Reserve & Projects - Fund (196/1106)  | 2,500          | 500,500                                 | 500,500             | 559,300                                 | -                   | 559,300            | 11.7%             |
| TDC Category B Tourism Promotion -<br>Fund (184/1101)          | 8,792,222      | 18,813,600                              | 11,490,600          | 22,552,700                              | -                   | 22,552,700         | 19.9%             |
| TDC Category C Non County Museum - Fund (193/1103)             | 529,154        | 851,500                                 | 1,096,900           | 852,800                                 | -                   | 852,800            | 0.2%              |
| Total Net Budget   | 10,740,322     | 21,916,700                              | 14,804,900          | 25,951,000                              | -                   | 25,951,000         | 18.4%             |
| Total Transfers and Reserves                                   | 3,592,925      | 5,876,800                               | 2,876,500           | 5,887,300                               |                     | 5,887,300          | 0.2%              |
| Total Budget   | 14,333,247     | 27,793,500                              | 17,681,400          | 31,838,300                              |                     | 31,838,300         | 14.6%             |
|  |                |   |                     |   |                     |                    |                   |
|  | 2022           | FY 2023                                 | FY 2023             | FY 2024                                 | FY 2024             | FY 2024            | FY 2024           |
| <b>Division Funding Sources</b>                                | Actual         | Adopted                                 | Forecast            | Current                                 | Expanded            | Adopted            | Change            |
| Tourist Devel Tax  | 18,486,742     | 12,171,500                              | 14,674,200          | 12,880,000                              |                     | 12,880,000         | 5.8%              |
| Miscellaneous Revenues   | 68,633         | -                                       | 100                 | 12,000,000                              | _                   | 12,000,000         | na                |
| Interest/Misc  | 87,362         | 36,500                                  | 333,400             | 197,200                                 | _                   | 197,200            | 440.3%            |
| Trans fm 184 TDC Promo   | 2,581,300      | 1,784,400                               | 1,784,400           | 2,022,300                               | _                   | 2,022,300          | 13.3%             |
| Carry Forward  | 11,391,300     | 14,411,700                              | 18,282,000          | 17,392,700                              | _                   | 17,392,700         | 20.7%             |
| Less 5% Required By Law  | -              | (610,600)                               | 10,202,000          | (653,900)                               | _                   | (653,900)          | 7.1%              |
| Total Funding  | 32,615,337     | 27,793,500                              | 35,074,100          | 31,838,300                              |                     | 31,838,300         | 14.6%             |
|  | 32,013,337     | ======================================= | 33,074,100          | ======================================= |                     | 31,030,300         | 14.0 /6           |
|  | 2022           | FY 2023                                 | FY 2023             | FY 2024                                 | FY 2024             | FY 2024            | FY 2024           |
| <b>Division Position Summary</b>                               | Actual         | Adopted                                 | Forecast            | Current                                 | Expanded            | Adopted            | Change            |
| TDC Category B - Promotion<br>Administration - Fund (194/1104) | 10.00          | 11.00                                   | 13.00               | 13.00                                   |                     | 13.00              | 18.2%             |
| Total FTE  | 10.00          | 11.00                                   | 13.00               | 13.00                                   |                     | 13.00              | 18.2%             |
| =  |                |   |                     |   |                     |                    |                   |

## Office of the County Manager

# Tourism Development Council (TDC) TDC Category B - Promotion Administration - Fund (194/1104)

#### **Mission Statement**

To promote year-round distinctive, world-class vacation, group meeting, sports and entertainment events, resulting in positive economic and job growth and stability to Collier County.

| Program Summary  TDC Management, Marketing & Promotion - QP, RG             | FY 2024<br>Total FTE<br>13.00 | FY 2024<br>Budget<br>1,958,800 | FY 2024<br>Revenues<br>1,958,800 | FY 2024<br>Net Cost |
|---|-------------------------------|--------------------------------|----------------------------------|---------------------|
| Manage TDC marketing and promotional programs, sales, and public relations. |                               | ,,                             | ,,                               |                     |
| Reserves, Transfers, Interest - RG  | -                             | 166,100                        | 166,100                          | -                   |
| Current Level of Service Budget   | 13.00                         | 2,124,900                      | 2,124,900                        |                     |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 992,864        | 1,284,700          | 1,242,400           | 1,562,000          |                     | 1,562,000          | 21.6%             |
| Operating Expense              | 369,082        | 419,400            | 427,500             | 376,900            | =                   | 376,900            | (10.1)%           |
| Indirect Cost Reimburs         | 54,500         | 47,000             | 47,000              | 47,300             | -                   | 47,300             | 0.6%              |
| Net Operating Budget           | 1,416,446      | 1,751,100          | 1,716,900           | 1,986,200          |                     | 1,986,200          | 13.4%             |
| Trans to 001 Gen Fd            | 170,300        | 170,300            | 170,300             | -                  | -                   | -                  | (100.0)%          |
| Trans to 301 Co Wide Cap Fd    | 5,100          | 5,100              | 5,100               | =                  | =                   | -                  | (100.0)%          |
| Trans to 506 IT Capital        | -              | 59,300             | 59,300              | 61,100             | =                   | 61,100             | 3.0%              |
| Reserve for Contingencies      | -              | 49,400             | -                   | 50,000             | -                   | 50,000             | 1.2%              |
| Reserve for Capital            | -              | 50,000             | -                   | 55,000             | -                   | 55,000             | 10.0%             |
| Reserve for Attrition          | -              | (21,300)           | -                   | (27,400)           | -                   | (27,400)           | 28.6%             |
| Total Budget                   | 1,591,846      | 2,063,900          | 1,951,600           | 2,124,900          |                     | 2,124,900          | 3.0%              |
| Total FTE                      | 10.00          | 11.00              | 13.00               | 13.00              | -                   | 13.00              | 18.2%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 253            | -                  | 100                 | -                  | -                   | -                  | na                |
| Interest/Misc           | 2,307          | -                  | 6,000               | 1,500              | -                   | 1,500              | na                |
| Trans fm 184 TDC Promo  | 1,784,400      | 1,784,400          | 1,784,400           | 2,022,300          | -                   | 2,022,300          | 13.3%             |
| Carry Forward           | 67,100         | 279,500            | 262,200             | 101,100            | -                   | 101,100            | (63.8)%           |
| Total Funding           | 1,854,060      | 2,063,900          | 2,052,700           | 2,124,900          |                     | 2,124,900          | 3.0%              |

#### Notes:

The Board of County Commissioners authorized collection of an additional one (1) percent Tourist Development Tax (TDT) - fourth percent - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to tourism marketing and promotion. Pursuant to terms contained within ordinance 2005-43, collections began on October 1, 2005. This ordinance provided that the existing 23.236% of the first two (2) percent collected will be allocated to Fund (194/1104) providing for TDC administrative and overhead expenses; replenishing the Disaster Recovery Fund (196/1106); and providing supplemental dollars to Beach Renourishment/Pass Maintenance (Fund 195/1105) and Beach Park Facility (Fund 183/1100) initiatives. With passage of Ordinance 2011-02 on January 25, 2011, the distribution requirements changed with all year ending proceeds within Fund 194/1104 swept to Disaster Recovery Fund (196/1106) in an amount sufficient to achieve a \$1,000,000 cash balance. Thereafter, Marketing and Promotion Fund (184/1101) will receive all remaining swept dollars.

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### Office of the County Manager

On April 23, 2013 the Board authorized amendments to the Ordinance that increased the overall distribution of Tourist Development Taxes (TDT) to Category B (Promotion) from 36.7% to 46.7% of total TDT collections, decreased County Museum operations distribution from 11% to 9.6%, decreased Category A (Beach Park Facilities portion only) from 50% to 41.2% of total collections and reduced the required Disaster Recovery fund balance from \$1,000,000 to \$500,000. The change to Disaster Recovery administration also included making the General Fund responsible for maintaining the required fund balance. These changes were reflected in the various TDC funded FY 2014 budgets.

On February 26, 2013, the Board authorized the addition of three positions in the areas of direct sales, sports marketing, and digital and social media marketing bringing the authorized number of positions to ten. In the FY 2016 budget, the Board authorized the addition of an Event Sales and Marketing position and a fiscal position bringing the authorized position count to 11.75. In FY 2017, the Board authorized the addition of a Deputy Director of Tourism and Sports Marketing bringing the authorized position count to 12.75. In FY 2020 1.75 positions were transferred to the Corporate Business Operations Division revising the position count to 11.00 FTE. In FY 2021 1 position, a Tourism Sales Specialist f was realigned midyear to the Communications and Customer Relations Division bringing the position count to 10.00.

On July 11, 2017, with the adoption of Ordinance 2017-35 the Board of County Commissioners authorized collection of an additional one (1) percent tourist tax - a fifth percent. The increase was effective on September 1, 2017. Also authorized were amendments that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183/1100) became 3.58%. And the distribution to non-County Museum Fund (193/1103) became 1.91%.

#### Forecast FY 2023:

Personal Services are forecast slightly lower than the adopted budget due to vacancies throughout the year offset slightly by the mid-year transfer of two (2) FTE's from Corporate Business Operations. Operating expenses are forecast to be in line with the adopted budget.

#### Current FY 2024:

Personal Services increases reflect FY24 salary adjustments along with the position increases outlined above. Budgeted tourism promotion management & administrative costs total \$1,986,200 representing approximately 16% of budgeted TDT destination promotion collections of \$12,221,500. Ordinance 2005- 43 as amended, limits tourism promotion management & administrative costs to 32% of the amount collected each fiscal year for promotion uses.

#### Revenues:

Tourist Development Taxes earmarked for tourism promotion are deposited into Tourism Promotion Fund (184/1101). A transfer of \$2,022,300 from fund (184/1101) to support fund (194/1104) is provided. The overall FY 2023 Tourist Development Tax revenue budget is \$34.5 million, approximately 5% above the prior year's budget.

Budgeted Tourist Development Tax (TDT) Collections Beach Park Facilities Fund 183/1100 - \$1,234,300 Tourism Promotion Fund 184/1101 - \$12,221,500 TDC Museums Fund 193/1103 - \$658,500 Beach Renourishment Fund 195/1105 - \$13,438,900 County Museums Fund 198/1107 - \$2,000,000 Tourism Capital Projects Fund 758/1108 - \$4,923,200 Total TDT Revenue - \$34,476,400

## Office of the County Manager

# Tourism Development Council (TDC) TDC Category B Tourism Promotion - Fund (184/1101)

### **Mission Statement**

To promote worldwide year-round distinctive, world-class vacation and group meeting experiences, resulting in positive economic growth and stability for Collier County.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Contracted Private Sector Marketing Services - QP, RG    |                      | 1,876,100         | 1,876,100           | -                   |
| Sports Events & Venue Support - QP, RG                   | -                    | 508,400           | 508,400             | -                   |
| Direct Sales (Show Registration & Travel) - QP, RG       | -                    | 404,700           | 404,700             | -                   |
| Group Meeting Support - QP, RG                           | -                    | 1,328,000         | 1,328,000           | -                   |
| Destination Marketing, Promotion & Sponsorships - QP, RG | -                    | 18,790,400        | 18,790,400          | -                   |
| Insurance & Indirect Costs - QP, RG                      | -                    | 143,500           | 143,500             | -                   |
| Reserves, Transfers, Interest - RG                       | -                    | 2,639,000         | 2,639,000           | -                   |
| Current Level of Service Budge                           | t                    | 25,690,100        | 25,690,100          | <u> </u>            |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 8,694,422      | 18,732,900         | 11,409,900          | 22,447,900         | -                   | 22,447,900         | 19.8%             |
| Indirect Cost Reimburs         | 97,800         | 80,700             | 80,700              | 104,800            | -                   | 104,800            | 29.9%             |
| Net Operating Budget           | 8,792,222      | 18,813,600         | 11,490,600          | 22,552,700         |                     | 22,552,700         | 19.9%             |
| Trans to Tax Collector         | 344,833        | 305,000            | 360,500             | 366,700            | -                   | 366,700            | 20.2%             |
| Trans to 194 TDC Prom          | 1,784,400      | 1,784,400          | 1,784,400           | 2,022,300          | -                   | 2,022,300          | 13.3%             |
| Trans to 196 TDC Eco Disaster  | 796,900        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 759 Sports Complex    | 473,300        | 478,100            | 478,100             | 498,400            | -                   | 498,400            | 4.2%              |
| Reserve for Contingencies      | -              | 250,000            | -                   | 250,000            | -                   | 250,000            | 0.0%              |
| Total Budget =                 | 12,191,655     | 21,631,100         | 14,113,600          | 25,690,100         |                     | 25,690,100         | 18.8%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax       | 17,582,145     | 11,544,400         | 13,936,300          | 12,221,500         | -                   | 12,221,500         | 5.9%              |
| Miscellaneous Revenues  | 68,380         | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 61,051         | 24,500             | 250,000             | 175,000            | -                   | 175,000            | 614.3%            |
| Carry Forward           | 8,320,900      | 10,640,700         | 13,840,800          | 13,913,500         | -                   | 13,913,500         | 30.8%             |
| Less 5% Required By Law | -              | (578,500)          | -                   | (619,900)          | -                   | (619,900)          | 7.2%              |
| Total Funding           | 26,032,475     | 21,631,100         | 28,027,100          | 25,690,100         |                     | 25,690,100         | 18.8%             |

### Office of the County Manager

# Tourism Development Council (TDC) TDC Category B Tourism Promotion - Fund (184/1101)

#### Notes:

The Board of County Commissioners authorized collection of an additional one percent tourist tax - fourth penny - on July 26, 2005. Proceeds from this fourth penny are devoted exclusively to marketing and promotion. Pursuant to terms contained within Ordinance 2005-43, collections began on October 1, 2005. Further regulation on the distribution of swept proceeds from Administrative and Overhead Fund (194/1104) into TDC Tourism Promotion Fund (184/1101) is contained within Ordinance 2011-02.

On April 23, 2013, the Board authorized amendments to the Ordinance that, among other things, increased the overall distribution of tourist taxes to Promotion Category B from 36.7% to 46.7%. This change went into effect in June 2013.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The increase was effective September 1, 2017. Also authorized were amendments to the Ordinance that made the overall distribution of Tourist Taxes to Tourism Promotion 33.57%, capped County Museum distribution at \$2,000,000, added a 14.28% distribution for an Amateur Sports Complex and increased Beach Renourishment to 39.98% of total collections. The percentage of overall TDT collections distribution to Beach Park Facilities Fund (183/1100) became 3.58%. And the distribution to non-County Museum Fund (193/1103) became 1.91%. These changes were incorporated into the FY 2018 budget.

### Forecast FY 2023:

Forecast expenditures are projected lower than budget reflecting some marketing and promotion savings. Forecast transfers:

- \$ 360,500 to Tax Collector
- \$1,784,400 to Fund (194/1104) supports TDC Management and Administration
- \$ 478,100 to Fund (759/1109) supports Sports & Special Events Complex management and promotion

#### Current FY 2024:

The promotion budget is established 18.8% higher than last year's budget. The increase is supported by funds carried forward that were generated by better than expected TDT collections in FY 2021, FY 2022 and FY 2023. Marketing Grants to Non-Profits include: Florida Stone Crabbers Association \$25,000, Gulfshore Opera \$10,000, Marco Island Historical Society \$45,000 and The Naples Players \$20,000.

#### **Budgeted transfers:**

- \$ 366,700 to Tax Collector
- \$2,022,300 to Fund (194/1104) supports TDC Management and Administration
- \$ 498,400 to Fund (759/1109) supports Sports & Special Events Complex management and promotion

A contingency reserve of \$250,000 is programmed.

#### Revenues:

The portion of TDT revenue allocated to Tourism Promotion is \$12,221,500. This amount is approximately 5.9% above the prior year budget. This revenue source supports both Tourism Promotion Fund (184/1101) and the TDC Management & Administration Fund (194/1104).

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## Office of the County Manager

# Tourism Development Council (TDC) TDC Category B Promotion Reserve & Projects - Fund (196/1106)

### **Mission Statement**

To provide funding for emergency promotional campaigns or other marketing and publicity efforts designed to assist economic recovery of the tourism industry in the event of natural or economic disaster.

| Program Sui  | mmary          |                                      |                     |                                | Y 2024<br>Budget  | FY 2024<br>Revenues                         | FY 2024<br>Net Cost    |
|--|----------------|--------------------------------------|---------------------|--------------------------------|-------------------|---|------------------------|
| Post Disaster Stimulus Reserves & 1  | ransfers - QF  | P, RG                                |                     | - 2,0                          | 69,300            | 2,069,300                                   | -                      |
| Funds maintained in reserve for stir campaigns to be used in wake of a                   |                | on and public r                      | elations            |                                |                   |   |                        |
|  | Current Lev    | el of Service E                      | Budget              | - 2,0                          | 069,300           | 2,069,300                                   | -                      |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted                   | FY 2023<br>Forecast | FY 2024<br>Current             | FY 202<br>Expande |   | FY 2024<br>Change      |
| Operating Expense  | 2.200          | 500,100                              | 500,100             | 558.700                        | Expande           | - Adopted - 558,700                         | 11.7%                  |
| Indirect Cost Reimburs   | 300            | 400                                  | 400                 | 600                            |                   | - 538,700                                   | 50.0%                  |
| Net Operating Budget Reserve for Contingencies Reserve for Disaster Stimulus Advertising | 2,500          | <b>500,500</b><br>7,300<br>1,500,000 | 500,500             | 559,300<br>10,000<br>1,500,000 |                   | <b>- 559,300</b><br>- 10,000<br>- 1,500,000 | 11.7%<br>37.0%<br>0.0% |
| Total Budget   | 2,500          | 2,007,800                            | 500,500             | 2,069,300                      |                   | - 2,069,300                                 | 3.1%                   |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted                   | FY 2023<br>Forecast | FY 2024<br>Current             | FY 202<br>Expande |   | FY 2024<br>Change      |
| Interest/Misc  | 13,883         | 7,500                                | 48,300              | 15,000                         |                   | - 15,000                                    | 100.0%                 |
| Trans fm 184 TDC Promo   | 796,900        | -                                    | -                   | -                              |                   |   | na                     |
| Carry Forward  | 1,699,100      | 2,000,700                            | 2,507,300           | 2,055,100                      |                   | - 2,055,100                                 | 2.7%                   |
| Less 5% Required By Law  | -              | (400)                                | -                   | (800)                          |                   | - (800)                                     | 100.0%                 |
| Total Funding  | 2,509,883      | 2,007,800                            | 2,555,600           | 2,069,300                      |                   | - 2,069,300                                 | 3.1%                   |

### Office of the County Manager

# Tourism Development Council (TDC) TDC Category B Promotion Reserve & Projects - Fund (196/1106)

#### Notes:

Reserves within this fund are available to provide funding for emergency promotional campaigns or other efforts to promptly respond to any disaster - natural or economic - which adversely impact tourism in Collier County. Pursuant to Ordinance 2005-43, Tourism Disaster Recovery Fund (196/1106) received \$500,000 per year as a transfer from Tourism Administration and Overhead Fund (194/1104) beginning in FY 06 and this transfer amount (or some lesser amount) continued for three (3) years until reserves in Fund (196/1106) reached \$1,500,000. Reserves reached \$1,500,000 at fiscal year ending 2008. With passage of Ordinance 2011-02, the required fund balance ceiling within the disaster recovery fund was dropped to \$1,000,000. Consistent with Ordinance changes approved on April 23, 2013, the reserve level in Disaster Recovery Fund (196) was reduced to \$500,000. Ordinance 2017-35, approved on July 7, 2017, eliminated reference to a specific dollar value for the Disaster Recovery Reserve. Subsequently, as part of the FY 2018 budget process, the TDC recommended that the Disaster Recovery Reserve be established at \$1,500,000 with the recommendation being approved by the Board as part of the FY 2018 adopted budget. Emergency spending for Hurricane Ian recovery is being requested in the FY 2024 budget.

Expenditure History: In March 2005, the Board of County Commissioners approved - based on an emergency designation - the expenditure of up to an additional \$500,000 for use in promoting Collier County as a tourist destination in the wake of four (4) hurricanes during 2004. Similarly, the BCC during FY 2009 approved an emergency advertising stimulus package responding to the economic recession and its negative effects upon tourism travel and leisure spending. The use of emergency advertising dollars totaling \$1,066,000 continued in FY 2010 under Board authorization recognizing the global economic slowdown. In FY 2011, \$500,000 of emergency reserves was once again dedicated to marketing the destination in anticipation of building tourism visitation in the wake of a stagnate economy. These funds were designated to promote the Group Meetings Market. In September of 2016, the Board authorized use of approximately \$98,000 to be used for design and permitting of the East Naples Pickleball Court Shade Structure and an Amateur Sports Tourism Complex feasibility study. Following Hurricane Irma in September 2017, the Board authorized the expenditure of \$250,000 to expedite tourism and economic recovery. In FY 2019, \$250,000 was authorized to assist in tourism recovery after the red tide crisis.

#### Forecast FY 2023:

Forecast expenditures included \$500,000 for an emergency promotional campaign to expedite tourism recovery.

#### Current FY 2024:

The FY 2024 budget has been prepared with a \$559,300 appropriation for ongoing Hurricane Ian related tourism recovery efforts and a reserve budget of \$1,500,000.

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## Office of the County Manager

# Tourism Development Council (TDC) TDC Category C Non County Museum - Fund (193/1103)

### **Mission Statement**

To provide marketing assistance for marketing and promotion to Collier County Non-County Museums.

| Program Budgetary Cost Summary   | Program Su                          | mmary        |                  |           |           | Y 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-------------------------------------|--------------|------------------|-----------|-----------|------------------|---------------------|---------------------|
| Program Budgetary Cost Summary   Actual   Adopted   Forecast   FY 2024   F | Grant Distributions to Non-County M | luseums - QP | )                |           | - 8       | 352,800 <u> </u> | 852,800             | -                   |
| Current Level of Service Budget   -   1,954,000   1,954,000   1,954,000  |                                     |              | orovides marke   | eting and |           |                  |                     |                     |
| Program Budgetary Cost Summary   | Reserves, Transfers, Interest - RG  |              |                  |           | - 1,      | 101,200          | 1,101,200           | -                   |
| Program Budgetary Cost Summary   |                                     | Currentle    | val of Camilaa I | Quidant   |           | DE 4 000         | 4.054.000           |                     |
| Program Budgetary Cost Summary   |                                     | Current Lev  | ver or Service i | Suuget    |           | 934,000          | 1,934,000           |                     |
| Net Operating Budget   524,354   850,000   1,095,400   850,000   - 850,000   0.0     Net Operating Budget   529,154   851,500   1,096,900   852,800   - 852,800   0.2     Trans to Tax Collector   18,092   18,800   18,800   19,800   - 19,800   5.3     Restricted for Unfunded Requests   - 1,220,400   - 1,081,400   - 1,081,400   (11.4)     Total Budget   547,246   2,090,700   1,115,700   1,954,000   - 1,954,000   - 1,954,000     Program Funding Sources   Actual   Adopted   Forecast   Current   Expanded   Adopted   Change     Tourist Devel Tax   904,598   627,100   737,900   658,500   - 658,500   5.0     Interest/Misc   10,122   4,500   29,100   5,700   - 5,700   26,7     Carry Forward   1,304,200   1,490,800   1,671,700   1,323,000   - 1,323,000   (11.3)     Less 5% Required By Law   - (31,700)   - (33,200)   - (33,200)   4,7     Tourist Devel Tax   1,304,200   1,490,800   1,671,700   1,323,000   - (33,200)   - (33,200)   4,7     Carry Forward   1,304,200   1,490,800   1,671,700   1,323,000   - (33,200)   - (33,200)   4,7     Carry Forward   1,304,200   1,490,800   1,671,700   1,323,000   - (33,200)   - (33,200)   4,7     Carry Forward   1,304,200   1,490,800   1,671,700   1,323,000   - (33,200)   - (33,200)   4,7     Carry Forward   1,304,200   1,490,800   1,671,700   1,323,000   - (33,200)   - (33 | Program Budgetary Cost Summary      |              |                  |           |           |                  |                     | FY 2024<br>Change   |
| Net Operating Budget   529,154   851,500   1,096,900   852,800   - 852,800   0.20  | Indirect Cost Reimburs              | 4,800        | 1,500            | 1,500     | 2,800     | •                | 2,800               | 86.7%               |
| Trans to Tax Collector 18,092 18,800 19,800 - 19,800 - 19,800 5.3*  Restricted for Unfunded Requests - 1,220,400 - 1,081,400 - 1,081,400 (11.4)*  Total Budget 547,246 2,090,700 1,115,700 1,954,000 - 1,954,000 (6.5)*  Program Funding Sources Actual Adopted Forecast Current Expanded Adopted Change Tourist Devel Tax 904,598 627,100 737,900 658,500 - 658,500 5.0*  Interest/Misc 10,122 4,500 29,100 5,700 - 5,700 26.7*  Carry Forward 1,304,200 1,490,800 1,671,700 1,323,000 - 1,323,000 (11.3)*  Less 5% Required By Law - (31,700) - (33,200) - (33,200) 4.7*   | Remittances                         | 524,354      | 850,000          | 1,095,400 | 850,000   |                  | 850,000             | 0.0%                |
| Restricted for Unfunded Requests   1,220,400   - 1,081,400   - 1,081,400   - 1,081,400   (11.4)  |                                     | , -          | ,                | , ,       | ,         |                  | ,                   | 0.2%                |
| Total Budget   547,246   2,090,700   1,115,700   1,954,000   - 1,954,000   (6.5)   |                                     | 18,092       | ,                | 18,800    | •         |                  | •                   | 5.3%                |
| Program Funding Sources         2022 Actual Adopted Adopted Forecast Forecast Current Expanded Adopted Change Expanded Expanded Adopted Change Expanded Expanded Adopted Change Expanded Expanded Expanded Expanded Expanded Change Expanded E                               | Restricted for Unfunded Requests    | -            | 1,220,400        |           | 1,081,400 |                  | 1,081,400           | (11.4)%             |
| Program Funding Sources         Actual         Adopted         Forecast         Current         Expanded         Adopted         Change           Tourist Devel Tax         904,598         627,100         737,900         658,500         -         658,500         5.00           Interest/Misc         10,122         4,500         29,100         5,700         -         5,700         26.7           Carry Forward         1,304,200         1,490,800         1,671,700         1,323,000         -         1,323,000         (11.3)           Less 5% Required By Law         -         (31,700)         -         (33,200)         -         (33,200)         4.7  | Total Budget                        | 547,246      | 2,090,700        | 1,115,700 | 1,954,000 |                  | 1,954,000           | (6.5)%              |
| Interest/Misc         10,122         4,500         29,100         5,700         -         5,700         26.7           Carry Forward         1,304,200         1,490,800         1,671,700         1,323,000         -         1,323,000         -         1,323,000         (11.3)           Less 5% Required By Law         -         (31,700)         -         (33,200)         -         (33,200)         4.7   | Program Funding Sources             |              |                  |           |           |                  |                     | FY 2024<br>Change   |
| Carry Forward     1,304,200     1,490,800     1,671,700     1,323,000     -     1,323,000     -     1,323,000     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     (33,200)     -     -     (33,200)     -     -     (33,200)     - <td< td=""><td>Tourist Devel Tax</td><td>904,598</td><td>627,100</td><td>737,900</td><td>658,500</td><td></td><td>658,500</td><td>5.0%</td></td<>  | Tourist Devel Tax                   | 904,598      | 627,100          | 737,900   | 658,500   |                  | 658,500             | 5.0%                |
| Less 5% Required By Law - (31,700) - (33,200) - (33,200) 4.7   | Interest/Misc                       | 10,122       | 4,500            | 29,100    | 5,700     |                  | - 5,700             | 26.7%               |
|  | Carry Forward                       | 1,304,200    | 1,490,800        | 1,671,700 | 1,323,000 |                  | - 1,323,000         | (11.3)%             |
| Total Funding 2,218,919 2,090,700 2,438,700 1,954,000 - 1,954,000 (6.5)  | Less 5% Required By Law             | -            | (31,700)         | -         | (33,200)  |                  | - (33,200)          | 4.7%                |
|  | Total Funding                       | 2,218,919    | 2,090,700        | 2,438,700 | 1,954,000 |                  | 1,954,000           | (6.5)%              |

## Office of the County Manager

# Tourism Development Council (TDC) TDC Category C Non County Museum - Fund (193/1103)

#### Notes:

During FY 05, the administration of Museum Category "C" funding was amended to provide for direct deposit of Tourist Development Tax proceeds into Fund (198/1107) in lieu of the previous method that deposited all Museum proceeds into Fund (193/1103) and transferred a portion out to County Museums Fund (198/1107). On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% as well as distribution adjustments among TDT supported funds. The increase was effective September 1, 2017. Non-County Owned Museum TDT revenues represent approximately 1.91% of the Tourist Development Tax revenue budget.

Forecast FY 2023:

The forecast includes grant awards of \$1,095,400

Current FY 2024:

The proposed grant award budget is \$850,000. Approved grants have yet to be awarded. A reserve for unfunded requests of \$1,081,400 has been established for FY 2024.

#### Revenues:

The estimated TDT revenue allocation to Non-County Museum Grants Fund (193/1103) is \$658,500 approximately 5% above the prior year budget.

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# Office of the County Manager

## **Sports & Special Events Complex**

| Division Budgetary Cost Summary         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                       | 365,697        | 589,900            | 530,900             | 666,300            | -                   | 666,300            | 13.0%             |
| Operating Expense                       | 2,716,173      | 3,837,300          | 4,358,600           | 4,964,500          | -                   | 4,964,500          | 29.4%             |
| Indirect Cost Reimburs                  | -              | 36,300             | 36,300              | 55,000             | -                   | 55,000             | 51.5%             |
| Capital Outlay                          | 133,112        | 760,000            | 751,000             | 683,500            | -                   | 683,500            | (10.1)%           |
| Net Operating Budget                    | 3,214,982      | 5,223,500          | 5,676,800           | 6,369,300          | -                   | 6,369,300          | 21.9%             |
| Reserve for Contingencies               | -              | 125,000            | -                   | 127,500            | -                   | 127,500            | 2.0%              |
| Reserve for Future Capital Replacements | -              | 648,800            | -                   | 883,400            | -                   | 883,400            | 36.2%             |
| Reserve for Motor Pool Cap              | -              | 156,900            | -                   | 197,000            | -                   | 197,000            | 25.6%             |
| Total Budget =                          | 3,214,982      | 6,154,200          | 5,676,800           | 7,577,200          |                     | 7,577,200          | 23.1%             |
| Appropriations by Program               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Sports & Events Complex (759/1109)      | 3,214,982      | 5,223,500          | 5,676,800           | 6,369,300          | <del></del>         | 6,369,300          | 21.9%             |
| Total Net Budget                        | 3,214,982      | 5,223,500          | 5,676,800           | 6,369,300          | <del></del> -       | 6,369,300          | 21.9%             |
| Total Transfers and Reserves            | -              | 930,700            | · · ·               | 1,207,900          | -                   | 1,207,900          | 29.8%             |
| Total Budget _                          | 3,214,982      | 6,154,200          | 5,676,800           | 7,577,200          |                     | 7,577,200          | 23.1%             |
| Division Funding Sources                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                    | 1,027,819      | 1,550,000          | 1,550,000           | 2,484,800          |                     | 2,484,800          | 60.3%             |
| Interest/Misc                           | 27,121         | 16,800             | -                   | 17,300             | -                   | 17,300             | 3.0%              |
| Trans fm 001 Gen Fund                   | 899,500        | 3,029,100          | 3,029,100           | 3,029,100          | -                   | 3,029,100          | 0.0%              |
| Trans fm 184 TDC Promo                  | 473,300        | 478,100            | 478,100             | 498,400            | -                   | 498,400            | 4.2%              |
| Carry Forward                           | 3,080,700      | 1,158,600          | 2,292,300           | 1,672,700          | =                   | 1,672,700          | 44.4%             |
| Less 5% Required By Law                 | -              | (78,400)           | -                   | (125,100)          | -                   | (125,100)          | 59.6%             |
| Total Funding                           | 5,508,440      | 6,154,200          | 7,349,500           | 7,577,200          |                     | 7,577,200          | 23.1%             |
|   |                |                    |                     |                    |                     |                    |                   |
| Division Position Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Sports & Events Complex (759/1109)      | 5.00           | 6.00               | 6.00                | 6.00               |                     | 6.00               | 0.0%              |
| Total FTE                               | 5.00           | 6.00               | 6.00                | 6.00               |                     | 6.00               | 0.0%              |

## Office of the County Manager

# Sports & Special Events Complex Sports & Events Complex (759/1109)

### **Mission Statement**

To develop a regional tournament caliber sports & events facility that promotes Collier County as a best in class sports tourism destination.

| Program Sur<br>Sports & Events Complex Promotion   |                | Y 2024<br>tal FTE<br>-           | FY 2024 Budget 3,117,900 |       | FY 2024<br>Revenues<br>3,117,900 | FY 2024<br>Net Cost |                                  |                         |
|--|----------------|----------------------------------|--------------------------|-------|----------------------------------|---------------------|----------------------------------|-------------------------|
| Sports & Events Complex Maintenar  | ice and Oper   | ations - QP, IA                  | AM                       | 6.00  | 3,2                              | 51,400              | 3,251,400                        | -                       |
| Reserves, Transfers, Interest - RG   |                |                                  |                          | -     | 1,2                              | 07,900              | 1,207,900                        | -                       |
|  | Current Lev    | vel of Service E                 | Budget                   | 6.00  | 7,5                              | 577,200             | 7,577,200                        |                         |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted               | FY 2023<br>Forecast      |       | 2024<br>rent                     | FY 2024<br>Expanded | FY 2024<br>Adopted               | FY 2024<br>Change       |
| Personal Services  | 365,697        | 589,900                          | 530,900                  | 666   | ,300                             |                     | 666,300                          | 13.0%                   |
| Operating Expense  | 2,716,173      | 3,837,300                        | 4,358,600                |       |                                  | _                   | 4,964,500                        | 29.4%                   |
| Indirect Cost Reimburs   | _,, .,, ., .   | 36,300                           | 36,300                   | -     | ,000                             | -                   | 55,000                           | 51.5%                   |
| Capital Outlay   | 133,112        | 760,000                          | 751,000                  |       | ,500                             | -                   | 683,500                          | (10.1)%                 |
| Net Operating Budget  Reserve for Contingencies  Reserve for Future Capital Replacements | 3,214,982      | <b>5,223,500</b> 125,000 648,800 | 5,676,800                | 127   | , <b>300</b><br>,500             | -<br>-<br>-         | <b>6,369,300</b> 127,500 883,400 | <b>21.9%</b> 2.0% 36.2% |
| Reserve for Motor Pool Cap   | _              | 156,900                          | _                        |       | ,000                             | _                   | 197,000                          | 25.6%                   |
| Total Budget   | 3,214,982      | 6.154.200                        | 5,676,800                |       |                                  |                     | 7,577,200                        | 23.1%                   |
| Total FTE  | 5.00           | 6.00                             | 6.00                     |       | <u></u> <u> </u>                 |                     | 6.00                             | 0.0%                    |
|  | 5.00           | 6.00                             | 6.00                     |       |                                  |                     | 6.00                             | 0.0%                    |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted               | FY 2023<br>Forecast      |       | 2024<br>rent                     | FY 2024<br>Expanded | FY 2024<br>Adopted               | FY 2024<br>Change       |
| Charges For Services   | 1,027,819      | 1,550,000                        | 1,550,000                | 2,484 | ,800                             | _                   | 2,484,800                        | 60.3%                   |
| Interest/Misc  | 27,121         | 16,800                           | -                        | 17    | ,300                             | -                   | 17,300                           | 3.0%                    |
| Trans fm 001 Gen Fund  | 899,500        | 3,029,100                        | 3,029,100                | 3,029 | ,100                             | -                   | 3,029,100                        | 0.0%                    |
| Trans fm 184 TDC Promo   | 473,300        | 478,100                          | 478,100                  | 498   | ,400                             | -                   | 498,400                          | 4.2%                    |
| Carry Forward  | 3,080,700      | 1,158,600                        | 2,292,300                | 1,672 | ,700                             | -                   | 1,672,700                        | 44.4%                   |
| Less 5% Required By Law  | -              | (78,400)                         | =                        | (125  | 100)                             | -                   | (125,100)                        | 59.6%                   |
| Total Funding  | 5,508,440      | 6,154,200                        | 7,349,500                | 7,577 | ,200                             | -                   | 7,577,200                        | 23.1%                   |

## Office of the County Manager

# Sports & Special Events Complex Sports & Events Complex (759/1109)

#### Forecast FY 2023:

Forecast expenditures reflect expected facility management, operations & maintenance expenses as well as acquisition of fixtures and equipment.

#### Current FY 2024:

The budget includes funding for management, operations and athletic field maintenance through a contractual arrangement as well as county staffing to provide general facility maintenance. Also provided in the budget is funding carry forward for fixtures and equipment acquisition.

#### Revenues:

Funding is provided through operational and event revenues, ongoing operational transfers from the General Fund (001/0001), and from the Tourist Development Tax Promotion Fund (184/1101).

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## Office of the County Manager

## **Bayshore Community Redevelopment Agency (CRA)**

| Division Budgetary Cost Summary                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services   | 407,802        | 539,800            | 473,400             | 581,900            | -                   | 581,900            | 7.8%              |
| Operating Expense   | 615,191        | 2,345,200          | 951,500             | 1,959,900          | -                   | 1,959,900          | (16.4)%           |
| Indirect Cost Reimburs                                      | 74,100         | 62,400             | 62,400              | 86,400             | -                   | 86,400             | 38.5%             |
| Capital Outlay  | 1,204,010      | 75,000             | 1,072,300           | 1,841,700          | -                   | 1,841,700          | 2,355.6%          |
| Net Operating Budget  | 2,301,102      | 3,022,400          | 2,559,600           | 4,469,900          |                     | 4,469,900          | 47.9%             |
| Trans to Property Appraiser                                 | 11,645         | 14,800             | 14,800              | 15,200             | -                   | 15,200             | 2.7%              |
| Trans to Tax Collector                                      | 32,153         | 39,900             | 39,900              | 60,100             | -                   | 60,100             | 50.6%             |
| Trans to 001 Gen Fd   | 53,800         | 53,800             | 53,800              | -                  | _                   | -                  | (100.0)%          |
| Trans to 160 Baysh Beau MSTU Proj                           | 904,800        | 557,300            | 557,300             | 977,000            | -                   | 977,000            | 75.3%             |
| Trans to 187 Bayshore Redev Fd                              | 136,800        | 136,800            | 136,800             | ·<br>=             | =                   | -                  | (100.0)%          |
| Trans to 787 Baysh CRA Projects                             | 1,717,100      | 2,431,200          | 3,745,600           | 2,647,500          | -                   | 2,647,500          | 8.9%              |
| Reserve for Contingencies                                   | -              | 50,500             | -                   | 65,400             | _                   | 65,400             | 29.5%             |
| Reserve for Capital   | _              | 1,390,700          | -                   | 1,528,000          | -                   | 1,528,000          | 9.9%              |
| Total Budget  | 5,157,400      | 7,697,400          | 7,107,800           | 9,763,100          |                     | 9,763,100          | 26.8%             |
| =   |                |                    |                     |                    |                     |                    |                   |
| Appropriations by Program                                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Bayshore Beautification MSTU                                | 340,247        | 732,400            | 619,800             | 1,019,900          |                     | 1,019,900          | 39.3%             |
| (163/1630)  | 040,247        | 702,400            | 010,000             | 1,010,000          |                     | 1,010,000          | 00.070            |
| Bayshore Beautification MSTU Capital (160/1627)             | 1,273,315      | 1,179,600          | 1,110,300           | 2,243,600          | -                   | 2,243,600          | 90.2%             |
| Bayshore/Gateway Triangle<br>Redevelopment (CRA) (187/1020) | 685,583        | 1,089,100          | 820,300             | 1,158,600          | -                   | 1,158,600          | 6.4%              |
| Haldeman Creek MSTU (164/1631)                              | 1,957          | 21,300             | 9,200               | 47,800             | -                   | 47,800             | 124.4%            |
| Total Net Budget  | 2,301,102      | 3,022,400          | 2,559,600           | 4,469,900          |                     | 4,469,900          | 47.9%             |
| <b>Total Transfers and Reserves</b>                         | 2,856,298      | 4,675,000          | 4,548,200           | 5,293,200          | -                   | 5,293,200          | 13.2%             |
| Total Budget  | 5,157,400      | 7,697,400          | 7,107,800           | 9,763,100          | -                   | 9,763,100          | 26.8%             |
| =   |                |                    |                     | <del></del>        |                     |                    |                   |
| Division Funding Sources                                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|   |                |                    |                     |                    |                     | <del></del> -      |                   |
| Ad Valorem Taxes  | 1,496,152      | 1,895,300          | 1,819,500           | 1,971,200          | -                   | 1,971,200          | 4.0%              |
| Delinquent Ad Valorem Taxes                                 | 27,497         | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues                                      | 29,277         | -                  | 2,400               | -                  | -                   | -                  | na                |
| Interest/Misc   | 44,990         | 40,800             | 88,400              | 40,800             | -                   | 40,800             | 0.0%              |
| Reimb From Other Depts                                      | 30,000         | =                  | -                   | 232,600            | -                   | 232,600            | na                |
| Trans frm Property Appraiser                                | 969            | -                  | -                   | =                  | -                   | -                  | na                |
| Trans frm Tax Collector                                     | 12,663         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund                                       | 2,188,000      | 2,730,700          | 2,730,700           | 2,920,500          | -                   | 2,920,500          | 7.0%              |
| Trans fm 111 Unincorp Gen Fd                                | 495,300        | 618,200            | 618,200             | 663,600            | -                   | 663,600            | 7.3%              |
| Trans fm 163 Baysh/Av Beaut Fd                              | 1,030,300      | 682,800            | 682,800             | 977,000            | -                   | 977,000            | 43.1%             |
| Trans fm 164 Haldeman Creek                                 | 11,300         | 11,300             | 11,300              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 186 Immok Redev Fd                                 | 74,100         | 84,900             | 84,900              | -                  | -                   | -                  | (100.0)%          |
| Carry Forward   | 4,425,500      | 1,730,500          | 4,127,700           | 3,058,100          | -                   | 3,058,100          | 76.7%             |
| Less 5% Required By Law                                     | -              | (97,100)           | -                   | (100,700)          | -                   | (100,700)          | 3.7%              |
| Total Funding   | 9,866,047      | 7,697,400          | 10,165,900          | 9,763,100          | -                   | 9,763,100          | 26.8%             |
| <del></del>   |                |                    |                     |                    |                     |                    |                   |

## Office of the County Manager

## **Bayshore Community Redevelopment Agency (CRA)**

| Division Position Summary                                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |      | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|------|-------------------|
| Bayshore/Gateway Triangle<br>Redevelopment (CRA) (187/1020) | 4.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00 | 0.0%              |
| Total FTE   | 4.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00 | 0.0%              |

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## Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Bayshore/Gateway Triangle Redevelopment (CRA) (187/1020)

### **Mission Statement**

To support the efforts of the Board of County Commissioners which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Bayshore/Gateway Triangle Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Bayshore Gateway Triangle Component Section of the Collier County Community Redevelopment Plan adopted by the CRA as amended in 2022.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| CRA Implementation - QP, CD   | 2.80                 | 987,500           | 987,500             | -                   |
| Monitor, update and implement the Bayshore/Gateway Triangle component of the Collier County Community Redevelopment Plan.   |                      |                   |                     |                     |
| Project & MSTU Management - QP, CD, IAM   | 1.20                 | 171,100           | 171,100             | -                   |
| Manage CRA & MSTU projects within the district including; streets, sidewalks, lighting, landscaping and other improvements. Land acquisition and rehabilitation projects include purchase of blighted properties and construction/re-development of commercial and residenti buildings. | al                   |                   |                     |                     |
| Reserves, Transfers, Interest - RG  | -                    | 2,677,100         | 2,677,100           | -                   |
| Current Level of Service Budget   | 4.00                 | 3,835,700         | 3,835,700           |                     |

| 2022<br>Actual | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded  | FY 2024<br>Adopted  | FY 2024<br>Change  |
|----------------|--|--|---|--|---|--|
| 407,802        | 539,800  | 473,400  | 581,900   | -  | 581,900   | 7.8%   |
| 210,782        | 445,600  | 293,200  | 474,800   | -  | 474,800   | 6.6%   |
| 67,000         | 53,700   | 53,700   | 68,400  | -  | 68,400  | 27.4%  |
| -              | 50,000   | -  | 33,500  | -  | 33,500  | (33.0)%  |
| 685,583        | 1,089,100  | 820,300  | 1,158,600   |  | 1,158,600   | 6.4%   |
| 53,800         | 53,800   | 53,800   | -   | -  | -   | (100.0)%   |
| 1,717,100      | 2,431,200  | 3,745,600  | 2,647,500   | -  | 2,647,500   | 8.9%   |
| -              | 15,500   | -  | 29,600  | -  | 29,600  | 91.0%  |
| 2,456,483      | 3,589,600  | 4,619,700  | 3,835,700   |  | 3,835,700   | 6.9%   |
| 4.00           | 4.00   | 4.00   | 4.00  | -  | 4.00  | 0.0%   |
|                | Actual 407,802 210,782 67,000 - 685,583 53,800 1,717,100 - 2,456,483 | Actual         Adopted           407,802         539,800           210,782         445,600           67,000         53,700           -         50,000           685,583         1,089,100           53,800         53,800           1,717,100         2,431,200           -         15,500           2,456,483         3,589,600 | Actual         Adopted         Forecast           407,802         539,800         473,400           210,782         445,600         293,200           67,000         53,700         53,700           -         50,000         -           685,583         1,089,100         820,300           53,800         53,800         53,800           1,717,100         2,431,200         3,745,600           -         15,500         -           2,456,483         3,589,600         4,619,700 | Actual         Adopted         Forecast         Current           407,802         539,800         473,400         581,900           210,782         445,600         293,200         474,800           67,000         53,700         53,700         68,400           -         50,000         -         33,500           685,583         1,089,100         820,300         1,158,600           53,800         53,800         53,800         -           1,717,100         2,431,200         3,745,600         2,647,500           -         15,500         -         29,600           2,456,483         3,589,600         4,619,700         3,835,700 | Actual         Adopted         Forecast         Current         Expanded           407,802         539,800         473,400         581,900         -           210,782         445,600         293,200         474,800         -           67,000         53,700         53,700         68,400         -           -         50,000         -         33,500         -           685,583         1,089,100         820,300         1,158,600         -           53,800         53,800         53,800         -         -           1,717,100         2,431,200         3,745,600         2,647,500         -           -         15,500         -         29,600         -           2,456,483         3,589,600         4,619,700         3,835,700         - | Actual         Adopted         Forecast         Current         Expanded         Adopted           407,802         539,800         473,400         581,900         -         581,900           210,782         445,600         293,200         474,800         -         474,800           67,000         53,700         53,700         68,400         -         68,400           -         50,000         -         33,500         -         33,500           685,583         1,089,100         820,300         1,158,600         -         1,158,600           53,800         53,800         53,800         -         -         -           1,717,100         2,431,200         3,745,600         2,647,500         -         2,647,500           -         15,500         -         29,600         -         29,600           2,456,483         3,589,600         4,619,700         3,835,700         -         3,835,700 |

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### Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Bayshore/Gateway Triangle Redevelopment (CRA) (187/1020)

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                  | 17,392         | 20,000             | 26,100              | 20,000             | _                   | 20,000             | 0.0%              |
| Reimb From Other Depts         | -              | -                  | -                   | 232,600            | -                   | 232,600            | na                |
| Trans fm 001 Gen Fund          | 2,188,000      | 2,730,700          | 2,730,700           | 2,920,500          | -                   | 2,920,500          | 7.0%              |
| Trans fm 111 Unincorp Gen Fd   | 495,300        | 618,200            | 618,200             | 663,600            | -                   | 663,600            | 7.3%              |
| Trans fm 163 Baysh/Av Beaut Fd | 125,500        | 125,500            | 125,500             | -                  | -                   | =                  | (100.0)%          |
| Trans fm 164 Haldeman Creek    | 11,300         | 11,300             | 11,300              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 186 Immok Redev Fd    | 74,100         | 84,900             | 84,900              | -                  | -                   | =                  | (100.0)%          |
| Carry Forward                  | 564,300        | -                  | 1,023,000           | -                  | -                   | -                  | na                |
| Less 5% Required By Law        | -              | (1,000)            | -                   | (1,000)            | -                   | (1,000)            | 0.0%              |
| Total Funding                  | 3,475,892      | 3,589,600          | 4,619,700           | 3,835,700          | -                   | 3,835,700          | 6.9%              |

#### Notes:

On July 26, 2006, the CRA entered into a loan agreement with Wachovia Bank under which a line of credit was secured for \$7,000,000. Of this amount, \$5,901,000 was drawn to purchase and assemble commercial property within the Gateway Triangle catalyst project area as an incentive to attract private development interest. On July 28, 2009, a \$13,500,000 term loan was secured through Fifth/Third Bank which paid off the earlier Wachovia line of credit and provided additional dollars for strategic property acquisition. The term of this note was five (5) years with a final maturity date of September 1, 2014. The note was restructured in May 2013 into the Fifth Third Bank Note Series 2013. On March 2, 2017, the debt was again restructured. The restructured note, TD Bank, N.A. Series 2017, provided proceeds of \$5,293,293 which were used to pay off the Fifth Third Bank Note. The term of the TD Bank Note was ten (10) years with a final maturity of March 1, 2027. In November 2020 the Mini-Triangle property was sold and approximately \$3,071,500 of the proceeds were used to pay off the remaining loan balance.

### Forecast FY 2023:

The personal services forecast reflects modest savings from a position vacancy. Expenditure forecast is lower than the adopted budget as the CRA moves towards funding more projects out of its capital fund (787/1021). The CRA will transfer \$3,745,600 to 787/1021 in FY23.

#### Current FY 2024:

Personal services budget increase is a result of projected Countywide salary adjustments. The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$62,200 moving from transfers to operating. That amount is sent to the General Fund to support the Corporate Financial & Management Services Division. Transfers include a transfer to Fund 787/1021 in the amount of \$2,647,500.

### Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment and fund carryforward. Taxable value within the Bayshore CRA is \$1,247,465,721 and the related tax increment value by which the tax increment revenue is derived is \$959,384,615. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment are \$2,920,500 and \$663,600 respectively. Year over year TIF revenue is increased by \$235,200 or 7% to \$3,584,100.

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## Office of the County Manager

# **Bayshore Community Redevelopment Agency (CRA) Bayshore CRA Grant and Grant Match (717-718 / 1022-1023)**

### **Mission Statement**

To account for grants managed by the Bayshore Gateway Triangle CRA.

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | -              | -                  | _                   |                    |                     |                    | na                |
| Reimb From Other Depts  | 30,000         | -                  | -                   | -                  | -                   | -                  | na                |
| Total Funding           | 30,000         | -                  | -                   | -                  |                     | -                  | na                |

#### Notes:

All new grants for Bayshore Gateway Triangle CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

#### Current FY 2024:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

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## Office of the County Manager

## **Bayshore Community Redevelopment Agency (CRA) Bayshore Beautification MSTU (163/1630)**

### **Mission Statement**

Less 5% Required By Law

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway within the MSTU; providing traffic calming improvements, signage, hardscape, street lighting, drainage improvements and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee. Bayshore Beautification has an advisory committee.

| Program Su                         |                | -                  | Y 2024<br>Budget I  | FY 2024<br>Revenues | FY 2024<br>Net Cost |                    |                   |
|------------------------------------|----------------|--------------------|---------------------|---------------------|---------------------|--------------------|-------------------|
| MSTU Operations & Maintenance - C  | P, CD          |                    |                     | - 1,0               | 019,900             | 1,019,900          | -                 |
| Reserves, Transfers, Interest - RG |                |                    |                     | - 1,3               | 368,100             | 1,368,100          | -                 |
|                                    | Current Lev    | el of Service E    | Budget              |                     | 388,000             | 2,388,000          |                   |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Operating Expense                  | 333,747        | 699,200            | 542,600             | 938,000             |                     | 938,000            | 34.2%             |
| Indirect Cost Reimburs             | 6,500          | 8,200              | 8,200               | 7,900               | -                   | 7,900              | (3.7)%            |
| Capital Outlay                     | -              | 25,000             | 69,000              | 74,000              | -                   | 74,000             | 196.0%            |
| Net Operating Budget -             | 340,247        | 732,400            | 619,800             | 1,019,900           |                     | 1,019,900          | 39.3%             |
| Trans to Property Appraiser        | 10,530         | 13,000             | 13,000              | 13,500              | -                   | 13,500             | 3.8%              |
| Trans to Tax Collector             | 28,724         | 35,200             | 35,200              | 54,100              | -                   | 54,100             | 53.7%             |
| Trans to 160 Baysh Beau MSTU Proj  | 904,800        | 557,300            | 557,300             | 977,000             | -                   | 977,000            | 75.3%             |
| Trans to 187 Bayshore Redev Fd     | 125,500        | 125,500            | 125,500             | -                   | -                   | -                  | (100.0)%          |
| Reserve for Contingencies          | -              | 35,000             | -                   | 35,000              | -                   | 35,000             | 0.0%              |
| Reserve for Capital                | -              | 335,400            | -                   | 288,500             | -                   | 288,500            | (14.0)%           |
| Total Budget _                     | 1,409,801      | 1,833,800          | 1,350,800           | 2,388,000           |                     | 2,388,000          | 30.2%             |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes                   | 1,353,629      | 1,706,700          | 1,638,400           | 1,763,700           | _                   | 1,763,700          | 3.3%              |
| Delinquent Ad Valorem Taxes        | 23,557         | =                  | -                   | -                   | -                   | =                  | na                |
| Miscellaneous Revenues             | 29,277         | -                  | 2,400               | -                   | -                   | -                  | na                |
| Interest/Misc                      | 4,559          | 3,200              | 17,700              | 3,200               | -                   | 3,200              | 0.0%              |
| Trans frm Property Appraiser       | 876            | -                  | -                   | -                   | -                   | -                  | na                |
| Trans frm Tax Collector            | 11,313         | -                  | -                   | -                   | -                   | -                  | na                |
| Carry Forward                      | 388,300        | 209,600            | 401,800             | 709,500             | -                   | 709,500            | 238.5%            |
|                                    |                |                    |                     |                     |                     |                    |                   |

(85,700)

2,060,300

1,833,800

(88,400)

2,388,000

(88,400)

2,388,000

3.2%

30.2%

1,811,511

**Total Funding** 

### Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Bayshore Beautification MSTU (163/1630)

#### Notes:

Budget guidance specified that MSTU's without advisory board oversight would be limited to a rolled back millage rate (tax neutral) unless staff presents a compelling reason for additional funds. MSTU's with advisory board oversight will be allowed to consider tax rates ranging from tax neutral (rolled back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation.

#### Forecast FY 2023:

Forecast expenses are modestly under budget. The transfer to Bayshore Beautification MSTU Project Fund (160/1627) provides funding for Bayshore Beautification projects.

#### Current FY 2024:

The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$125,500 moving from transfers to operating via an Intergovernmental Charge (ICG). The transfer to Bayshore Beautification MSTU Project Fund (160/1627) provides funding for Bayshore Beautification projects in the amount of \$977,000.

#### Revenues:

Taxable value is \$835,722,300, an increase of 15.77% over last year. The rolled back rate for this district was 2.0971 per \$1,000 of taxable value. Ordinance 97-82 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a rate to 2.1104 which would generate \$1,763,700 in property taxes.

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## Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Bayshore Beautification MSTU Capital (160/1627)

### **Mission Statement**

The Bayshore Beautification MSTU was created for the purpose of providing curbing, irrigation, plantings and maintenance of the roadway medians within the MSTU; providing traffic calming improvements, street lighting, and sidewalks within the MSTU; and providing beautification and maintenance of other public areas within the MSTU as recommended by the Advisory Committee.

| Program Su                               | mmary          |                         |                    | FY 2024<br>otal FTE |                       | Y 2024<br>Budget  | FY 2024<br>Revenues       | FY 2024<br>Net Cost |
|--|----------------|-------------------------|--------------------|---------------------|-----------------------|-------------------|---------------------------|---------------------|
| MSTU Capital Improvements - QP, C        | D, IAM         |                         |                    |                     | - 2,2                 | 243,600           | 2,243,600                 | -                   |
| Reserves, Transfers, Interest - RG       |                |                         |                    |                     | -                     | 50,700            | 50,700                    | -                   |
|  | Current Lev    | vel of Service E        | Budget             |                     | - 2,2                 | 294,300           | 2,294,300                 |                     |
| Program Budgetary Cost Summary           | 2022<br>Actual | FY 2023<br>Adopted      | FY 202<br>Forecas  |                     | FY 2024<br>Current    | FY 202<br>Expande |                           | FY 2024<br>Change   |
| Operating Expense                        | 69,305         | 1,179,600               | 107,00             | <u>o</u>            | 500,000               |                   | - 500,000                 | (57.6)%             |
| Indirect Cost Reimburs                   | -              | -                       |                    | -                   | 9,400                 |                   | - 9,400                   | na                  |
| Capital Outlay                           | 1,204,010      | -                       | 1,003,30           | 0 1,                | 734,200               |                   | - 1,734,200               | na                  |
| Net Operating Budget Reserve for Capital | 1,273,315      | <b>1,179,600</b> 50,700 | 1,110,30           | <u> </u>            | <b>243,600</b> 50,700 |                   | <b>2,243,600</b> - 50,700 | <b>90.2%</b> 0.0%   |
| Total Budget =                           | 1,273,315      | 1,230,300               | 1,110,30           | 2,                  | 294,300               |                   | 2,294,300                 | 86.5%               |
| Program Funding Sources                  | 2022<br>Actual | FY 2023<br>Adopted      | FY 2023<br>Forecas | -                   | FY 2024<br>Current    | FY 202<br>Expande |                           | FY 2024<br>Change   |
| Interest/Misc                            | 17,587         | 14,200                  | 29,00              | <u> </u>            | 14,200                |                   | - 14,200                  | 0.0%                |
| Trans fm 163 Baysh/Av Beaut Fd           | 904,800        | 557,300                 | 557,30             | 0                   | 977,000               |                   | - 977,000                 | 75.3%               |
| Carry Forward                            | 2,733,400      | 659,600                 | 1,827,80           | 0 1,                | 303,800               |                   | - 1,303,800               | 97.7%               |
| Less 5% Required By Law                  | -              | (800)                   |                    | -                   | (700)                 |                   | - (700)                   | (12.5)%             |
| Total Funding                            | 3,655,787      | 1,230,300               | 2,414,10           | 0 2,                | 294,300               |                   | - 2,294,300               | 86.5%               |

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## Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Bayshore Beautification MSTU Capital (160/1627)

#### Notes:

Fund 160 provides for capital project budgeting of the Bayshore Beautification MSTU.

#### Forecast FY 2023:

The forecast budget includes funding for the following projects:

\$149,375 - Hamilton Ave Parkin (50171) \$54,325 - Thomasson Drive Landscape (50172) \$66,600 - Bayshore S Landscape (50173) \$840,000 - Bayshore N Landscape (50174) \$1,110,300

### Current FY 2024:

The budget includes funding for the following projects:

50174 - Bayshore N Landscape - \$2,234,200

#### Revenues:

Funding for the projects included in this fund are supported by a transfer from Bayshore Beautification Fund (163/1630). This year that amount is estimated at \$977,000.

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## Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Haldeman Creek MSTU (164/1631)

### **Mission Statement**

Provide for maintenance dredging and maintenance of navigational channel markers within the defined boundary.

| Program Su                         | Program Summary |                    |                     |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|-----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| MSTU Operations & Maintenance - C  | P, CD           |                    |                     | -                  | 47,800              | 47,800              | -                   |
| Reserves, Transfers, Interest - RG |                 |                    |                     | - 1,1              | 197,300             | 1,197,300           | -                   |
|                                    | Current Lev     | vel of Service E   | Budget              |                    | 245,100             | 1,245,100           |                     |
|                                    | 2022            | FY 2023            | FY 2023             | FY 2024            | FY 2024             |                     | FY 2024             |
| Program Budgetary Cost Summary     | Actual          | Adopted            | Forecast            | Current            | Expanded            | Adopted             | Change              |
| Operating Expense                  | 1,357           | 20,800             | 8,700               | 47,100             | -                   | 47,100              | 126.4%              |
| Indirect Cost Reimburs             | 600             | 500                | 500                 | 700                | -                   | 700                 | 40.0%               |
| Net Operating Budget               | 1,957           | 21,300             | 9,200               | 47,800             |                     | 47,800              | 124.4%              |
| Trans to Property Appraiser        | 1,115           | 1,800              | 1,800               | 1,700              | -                   | 1,700               | (5.6)%              |
| Trans to Tax Collector             | 3,429           | 4,700              | 4,700               | 6,000              | -                   | 6,000               | 27.7%               |
| Trans to 187 Bayshore Redev Fd     | 11,300          | 11,300             | 11,300              | -                  | -                   | · -                 | (100.0)%            |
| Reserve for Contingencies          | -               | -                  | -                   | 800                | -                   | 800                 | na                  |
| Reserve for Capital                | -               | 1,004,600          | -                   | 1,188,800          | -                   | 1,188,800           | 18.3%               |
| Total Budget                       | 17,801          | 1,043,700          | 27,000              | 1,245,100          |                     | 1,245,100           | 19.3%               |
| Program Funding Sources            | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes                   | 142,522         | 188,600            | 181,100             | 207,500            |                     | 207,500             | 10.0%               |
| Delinquent Ad Valorem Taxes        | 3,939           | -                  | -                   | -                  |                     |                     | na                  |
| Interest/Misc                      | 5,451           | 3,400              | 15,600              | 3,400              |                     | - 3,400             | 0.0%                |
| Trans frm Property Appraiser       | 93              | -                  | -                   | -                  |                     |                     | na                  |
| Trans frm Tax Collector            | 1,351           | -                  | -                   | =                  |                     |                     | na                  |
| Carry Forward                      | 739,500         | 861,300            | 875,100             | 1,044,800          |                     | - 1,044,800         | 21.3%               |
| Less 5% Required By Law            | -               | (9,600)            | -                   | (10,600)           |                     | - (10,600)          | 10.4%               |
| Total Funding                      | 892,856         | 1,043,700          | 1,071,800           | 1,245,100          |                     | 1,245,100           | 19.3%               |

### Office of the County Manager

# Bayshore Community Redevelopment Agency (CRA) Haldeman Creek MSTU (164/1631)

#### Notes:

The Haldeman Creek Maintenance Dredging MSTU was created pursuant to Ordinance 2006-60. The last dredge project was conducted in 2006 at a cost of \$2,599,250. The committee's plan is to set aside reserves to provide some portion of a major dredge project or to be available for modest maintenance or emergency dredge efforts. Administration and project management services are provided by Bayshore Gateway Triangle CRA staff.

#### Forecast FY 2023:

Forecast expenses includes consulting services to assesses future dredging needs.

#### Current FY 2024:

The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$11,300 moving from transfers to operating via an Intergovernmental Charge (ICG). This amount supports project management provided by Bayshore CRA staff. Capital reserves are accumulated to maintain the navigability of the waterway and fund dredge activities in the future. Under this budget the capital reserve will increase to \$1,188,800.

#### Revenues:

Projected taxable value is \$207,503,446, an increase of 10.08% over last year. The rolled back rate for this district is 0.8996 per \$1,000 of taxable value. Ordinance 06-60 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 1.0000 which will generate \$207,500 in property taxes.

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## Office of the County Manager

## Immokalee Community Redevelopment Agency (CRA)

| Division Budgetary Cost Summary                              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current                      | FY 2024<br>Expanded | FY 2024<br>Adopted                      | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|---|---------------------|---|-------------------|
| Personal Services  | 213,180        | 239,500            | 213,900             | 258,900                                 | -                   | 258,900                                 | 8.1%              |
| Operating Expense  | 677,830        | 930,700            | 1,088,400           | 1,169,400                               | -                   | 1,169,400                               | 25.6%             |
| Indirect Cost Reimburs                                       | 54,900         | 33,200             | 33,200              | 31,700                                  | -                   | 31,700                                  | (4.5)%            |
| Capital Outlay   | , <u>-</u>     | 930,500            | 203,500             | 163,400                                 | -                   | 163,400                                 | (82.4)%           |
| Net Operating Budget   | 945,910        | 2,133,900          | 1,539,000           | 1,623,400                               | -                   | 1,623,400                               | (23.9)%           |
| Trans to Property Appraiser                                  | 3,502          | 4,500              | 4,500               | 4,200                                   | -                   | 4,200                                   | (6.7)%            |
| Trans to Tax Collector                                       | 9,471          | 10,800             | 10,800              | 16,500                                  | -                   | 16,500                                  | 52.8%             |
| Trans to 001 Gen Fd  | 53,800         | 53,800             | 53,800              | -                                       | -                   | -                                       | (100.0)%          |
| Trans to 186 Immok Redev Fd                                  | 92,800         | 92,800             | 92,800              | -                                       | -                   | -                                       | (100.0)%          |
| Trans to 187 Bayshore Redev Fd                               | 74,100         | 84,900             | 84,900              | -                                       | -                   | -                                       | (100.0)%          |
| Trans to 786 Imm CRA Cap                                     | 97,600         | 434,200            | 1,076,700           | 542,700                                 | -                   | 542,700                                 | 25.0%             |
| Advance/Repay to 111 Unincrp Gen Fd                          | 88,901         | -                  | -                   | · -                                     | -                   | -                                       | na                |
| Reserve for Contingencies                                    | -              | 53,100             | -                   | 69,100                                  | -                   | 69,100                                  | 30.1%             |
| Reserve for Capital  | -              | 112,800            | -                   | 874,200                                 | _                   | 874,200                                 | 675.0%            |
| Total Budget   | 1,366,085      | 2,980,800          | 2,862,500           | 3,130,100                               | <del></del> -       | 3,130,100                               | 5.0%              |
| =  |                | =                  |                     | ======================================= |                     | ======================================= |                   |
|  |                |                    |                     |   |                     |   |                   |
|  | 2022           | FY 2023            | FY 2023             | FY 2024                                 | FY 2024             | FY 2024                                 | FY 2024           |
| Appropriations by Program                                    | Actual         | Adopted            | Forecast            | Current                                 | Expanded            | Adopted                                 | Change            |
| Immokalee Beautification MSTU (162/1629)                     | 283,649        | 1,232,200          | 882,600             | 671,500                                 | -                   | 671,500                                 | (45.5)%           |
| Immokalee Community Redevelopment<br>Agency (CRA) (186/1025) | 451,258        | 681,400            | 436,100             | 722,300                                 | -                   | 722,300                                 | 6.0%              |
| Landscaping - Immokalee Rd & State<br>Road 29 (111/1011)     | 211,003        | 220,300            | 220,300             | 229,600                                 | -                   | 229,600                                 | 4.2%              |
| Total Net Budget   | 945,910        | 2,133,900          | 1,539,000           | 1,623,400                               |                     | 1,623,400                               | (23.9)%           |
| Total Transfers and Reserves                                 | 420,175        | 846,900            | 1,323,500           | 1,506,700                               | _                   | 1,506,700                               | 77.9%             |
| Total Budget   | 1,366,085      | 2,980,800          | 2,862,500           | 3,130,100                               |                     | 3,130,100                               | 5.0%              |
| =  |                |                    |                     |   |                     | ======================================= | 0.070             |
|  |                |                    |                     |   |                     |   |                   |
| Division Funding Sources                                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current                      | FY 2024<br>Expanded | FY 2024<br>Adopted                      | FY 2024<br>Change |
|  |                |                    |                     |   |                     | <del></del> -                           |                   |
| Ad Valorem Taxes   | 421,521        | 515,300            | 494,700             | 565,100                                 | -                   | 565,100                                 | 9.7%              |
| Delinquent Ad Valorem Taxes                                  | 27,040         | -                  | 700                 | -                                       | -                   | -                                       | na                |
| Miscellaneous Revenues                                       | 86,998         | -                  | 41,300              | -                                       | -                   | -                                       | na                |
| Interest/Misc  | 16,445         | 14,200             | 35,800              | 14,200                                  | -                   | 14,200                                  | 0.0%              |
| Reimb From Other Depts                                       | 67,637         | =                  | -                   | 92,800                                  | =                   | 92,800                                  | na                |
| Trans frm Property Appraiser                                 | 291            | -                  | -                   | -                                       | -                   | -                                       | na                |
| Trans frm Tax Collector                                      | 3,727          | -                  | -                   | -                                       | -                   | -                                       | na                |
| Net Cost Unincorp General Fund                               | 211,003        | 220,300            | 220,300             | 229,600                                 | -                   | 229,600                                 | 4.2%              |
| Trans fm 001 Gen Fund  | 821,100        | 984,800            | 984,800             | 993,000                                 | -                   | 993,000                                 | 0.8%              |
| Trans fm 111 Unincorp Gen Fd                                 | 185,900        | 223,000            | 223,000             | 225,400                                 | -                   | 225,400                                 | 1.1%              |
| Trans fm 162 Immokalee Beaut Fd                              | 92,800         | 92,800             | 92,800              | -                                       | -                   | -                                       | (100.0)%          |
| Carry Forward  | 1,307,600      | 957,000            | 1,808,200           | 1,039,100                               | -                   | 1,039,100                               | 8.6%              |
| Less 5% Required By Law                                      | -              | (26,600)           | -                   | (29,100)                                | -                   | (29,100)                                | 9.4%              |
| Total Funding  | 3,242,064      | 2,980,800          | 3,901,600           | 3,130,100                               | -                   | 3,130,100                               | 5.0%              |
| <del>=</del>   |                |                    |                     |   |                     |   |                   |

## Office of the County Manager

## Immokalee Community Redevelopment Agency (CRA)

| Division Position Summary                                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Immokalee Community Redevelopment<br>Agency (CRA) (186/1025) | 2.00           | 2.00               | 2.00                | 2.00               |                     | 2.00               | 0.0%              |
| Total FTE  | 2.00           | 2.00               | 2.00                | 2.00               | -                   | 2.00               | 0.0%              |

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## Office of the County Manager

# Immokalee Community Redevelopment Agency (CRA) Immokalee Community Redevelopment Agency (CRA) (186/1025)

### **Mission Statement**

To support the efforts of the Board of County Commissioners (BCC), which established itself as the Community Redevelopment Agency (CRA) and made a finding of necessity and of blight conditions in the Immokalee Component Redevelopment Area by adopting Resolution 2000-82 on March 14, 2000, and to implement the Immokalee Component Section of the Collier County Community Redevelopment Plan adopted by the CRA and as amended in 2022.

| Program Su   | mmary                    |                    |                       | Y 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost  |                   |
|--|--------------------------|--------------------|-----------------------|--------------------|---------------------|----------------------|-------------------|
| CRA Implementation - QP, CD  |                          |                    |                       | 1.00               | 598,400             | 598,400              | -                 |
| Monitor, update and implement the Collier County Community Redevel |                          | mponent Sect       | tion of the           |                    |                     |                      |                   |
| Immokalee Beautification MSTU Mar                                  | agement - QF             | P, CD              |                       | 1.00               | 123,900             | 123,900              | -                 |
| Manage Immokalee Beautification I related projects                 | MSTU & SR 29             | ROW Improv         | ements &              |                    |                     |                      |                   |
| Reserves, Transfers, Interest - RG                                 |                          |                    |                       | - 5                | 595,700             | 595,700              | -                 |
|  | Current Lev              | el of Service E    | Budget                | 2.00 1,3           | 318,000             | 1,318,000            |                   |
|  | 2022                     | FY 2023            | FY 2023               | FY 2024            | _ FY 202            |                      | FY 2024           |
| Program Budgetary Cost Summary                                     | Actual                   | Adopted            | Forecast              | Current            | Expande             | - <del></del> -      | Change            |
| Personal Services  | 213,180                  | 239,500            | 213,900               | 258,900            |                     | - 258,900            | 8.1%              |
| Operating Expense Indirect Cost Reimburs                           | 185,878                  | 281,600            | 192,400               | 372,300            |                     | - 372,300            | 32.2%             |
| Capital Outlay   | 52,200                   | 29,800<br>130,500  | 29,800                | 27,700<br>63,400   |                     | - 27,700<br>- 63,400 | (7.0)%<br>(51.4)% |
| Net Operating Budget   | 454 250                  | 681,400            | 426 400               | 722,300            |                     |                      | 6.0%              |
| Trans to 001 Gen Fd  | <b>451,258</b><br>53,800 | 53,800             | <b>436,100</b> 53,800 | 722,300            |                     | 722,300              | (100.0)%          |
| Trans to 187 Bayshore Redev Fd                                     | 74,100                   | 84,900             | 84,900                | _                  |                     |                      | (100.0)%          |
| Trans to 786 Imm CRA Cap   | 97,600                   | 434,200            | 1,076,700             | 542,700            |                     | - 542,700            | 25.0%             |
| Advance/Repay to 111 Unincrp Gen Fd                                | 88,901                   | - ,                | -                     | -                  |                     |                      | na                |
| Reserve for Contingencies  | -                        | 53,100             | -                     | 53,000             |                     | - 53,000             | (0.2)%            |
| Total Budget   | 765,659                  | 1,307,400          | 1,651,500             | 1,318,000          |                     | - 1,318,000          | 0.8%              |
| Total FTE  | 2.00                     | 2.00               | 2.00                  | 2.00               |                     | - 2.00               | 0.0%              |
| =  |                          |                    |                       |                    |                     |                      |                   |
| Program Funding Sources  | 2022<br>Actual           | FY 2023<br>Adopted | FY 2023<br>Forecast   | FY 2024<br>Current | FY 202<br>Expande   | -                    | FY 2024<br>Change |
| Miscellaneous Revenues   | -                        | -                  | 1,100                 | -                  |                     |                      | na                |
| Interest/Misc  | 6,917                    | 7,200              | 9,000                 | 7,200              |                     | - 7,200              | 0.0%              |
| Reimb From Other Depts   | -                        | -                  | -                     | 92,800             |                     | - 92,800             | na                |
| Trans fm 001 Gen Fund  | 821,100                  | 984,800            | 984,800               | 993,000            |                     | - 993,000            | 0.8%              |
| Trans fm 111 Unincorp Gen Fd                                       | 185,900                  | 223,000            | 223,000               | 225,400            |                     | - 225,400            | 1.1%              |
| Trans fm 162 Immokalee Beaut Fd                                    | 92,800                   | 92,800             | 92,800                | -                  |                     |                      | (100.0)%          |
| Carry Forward  | (200)                    | -                  | 340,800               | -                  |                     |                      | na                |
| Less 5% Required By Law  | -                        | (400)              | -                     | (400)              |                     | - (400)              | 0.0%              |

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1,651,500

1,318,000

1,318,000

0.8%

1,307,400

1,106,517

**Total Funding** 

### Office of the County Manager

# Immokalee Community Redevelopment Agency (CRA) Immokalee Community Redevelopment Agency (CRA) (186/1025)

#### Notes:

The BCC approved the establishment of an Immokalee CRA office with an Executive Director and two support staff on April 24, 2007. On March 9, 2010 the BCC established the Immokalee Business Development Center. The Business Development Center program was phased out in 2015. On October 1, 2012, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position. In FY 2013, the BCC moved roadway landscape maintenance of a section of Immokalee Road and SR 29 to the CRA. The CRA fund is compensated for management responsibilities from the Immokalee Beautification MSTU.

#### Forecast FY 2023:

Forecast expense is lower than adopted budget as the CRA moves towards funding more projects out of its capital fund (786/1026). The 786/1026 fund was established by the BCC on September 14, 2021 to properly account for capital projects and distinct programs undertaken by the CRA. A transfer of \$1,076,700 from 186/1025 to 786/1026 is forecast for FY23.

#### Current FY 2024:

Personal services budget increases are a result of projected Countywide salary adjustments. The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$158,000 moving from transfers to operating via an Intergovernmental Charge (ICG). This includes General Fund support provided by the Corporate Financial & Management Services Division and allocating the cost of personnel shared between the two CRA operations (Bayshore CRA Fund (187/1020) and Immokalee CRA (186/1025). The FY24 transfer to Immokalee CRA Capital Fund (786/1026) is programed at \$542,700.

#### Revenues:

Primary revenue sources are Tax Increment Financing (TIF) derived from the CRA's property tax increment. Taxable value within the Immokalee CRA is \$474,825,109 and the related tax increment value by which the tax increment revenue is derived is \$326,179,519. The TIF transfers from the General Fund and Unincorporated Area General Fund, representing 95% of the increment, total \$993,000 and \$225,400 respectively. Year over year TIF revenue is increased by \$10,600 or 0.9% to \$1,218,400.

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## Office of the County Manager

# Immokalee Community Redevelopment Agency (CRA) Immokalee CRA Grant and Grant Match (715-716 / 1027-1028)

### **Mission Statement**

To account for grants managed by the Immokalee CRA.

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |   | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---|--------------------|-------------------|
| Interest/Misc           | 1              | -                  | =                   | _                  |   |                    | na                |
| Reimb From Other Depts  | 67,637         | -                  | -                   | -                  | - | -                  | na                |
| Total Funding           | 67,637         | -                  | -                   |                    | - |                    | na                |

#### Notes:

All new grants for Immokalee CRA will be budgeted in this fund. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

#### Current FY 2024:

All new grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

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## Office of the County Manager

# Immokalee Community Redevelopment Agency (CRA) Immokalee Beautification MSTU (162/1629)

### **Mission Statement**

The MSTU was created for the purpose of providing pavement, curbing, sidewalks, irrigation, stormwater and drainage and related amenities connected with landscape beautification and maintenance beautifying and maintaining the median areas of SR 29 and Immokalee Road (CR 846), and certain other public areas within the Immokalee Beautification Municipal Service Taxing Unit. The primary objective is to enhance landscape and hardscape to provide safe access to pedestrians, bicyclists, and vehicles within in the district, consistent with the goals and objectives of the redevelopment plan in coordination with FDOT and County Departments.

| Program Su                         | mmary          |                    | FY<br>Total         | -                  | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| MSTU Operations & Maintenance - C  | P, CD          | P, CD              |                     | - 6                | 571,500             | 671,500             | -                   |
| Reserves, Transfers, Interest - RG |                |                    |                     | - 9                | 911,000             | 911,000             | -                   |
|                                    | Current Lev    | vel of Service E   | Budget              |                    | 582,500             | 1,582,500           | <u> </u>            |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense                  | 280,949        | 428,800            | 675,700             | 567,500            |                     | 567,500             | 32.3%               |
| Indirect Cost Reimburs             | 2,700          | 3,400              | 3,400               | 4,000              |                     | 4,000               | 17.6%               |
| Capital Outlay                     | -              | 800,000            | 203,500             | 100,000            |                     | 100,000             | (87.5)%             |
| Net Operating Budget               | 283,649        | 1,232,200          | 882.600             | 671.500            |                     | 671.500             | (45.5)%             |
| Trans to Property Appraiser        | 3,502          | 4,500              | 4,500               | 4,200              |                     | 4,200               | (6.7)%              |
| Trans to Tax Collector             | 9,471          | 10,800             | 10,800              | 16,500             |                     | 16,500              | 52.8%               |
| Trans to 186 Immok Redev Fd        | 92,800         | 92,800             | 92,800              | -                  | -                   |                     | (100.0)%            |
| Reserve for Contingencies          | -              | -                  | -                   | 16,100             | -                   | 16,100              | na                  |
| Reserve for Capital                | -              | 112,800            | -                   | 874,200            | -                   | 874,200             | 675.0%              |
| Total Budget =                     | 389,422        | 1,453,100          | 990,700             | 1,582,500          |                     | 1,582,500           | 8.9%                |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes                   | 421,521        | 515,300            | 494,700             | 565,100            |                     | 565,100             | 9.7%                |
| Delinquent Ad Valorem Taxes        | 27,040         | =                  | 700                 | -                  |                     |                     | na                  |
| Miscellaneous Revenues             | 86,998         | -                  | 40,200              | -                  |                     |                     | na                  |
| Interest/Misc                      | 9,528          | 7,000              | 26,800              | 7,000              |                     | 7,000               | 0.0%                |
| Trans frm Property Appraiser       | 291            | -                  | -                   | -                  |                     |                     | na                  |
| Trans frm Tax Collector            | 3,727          | -                  | -                   | -                  |                     |                     | na                  |
| Carry Forward                      | 1,307,800      | 957,000            | 1,467,400           | 1,039,100          |                     | - 1,039,100         | 8.6%                |
| Less 5% Required By Law            | -              | (26,200)           | -                   | (28,700)           |                     | - (28,700)          | 9.5%                |
| Total Funding                      | 1,856,907      | 1,453,100          | 2,029,800           | 1,582,500          |                     | 1,582,500           | 8.9%                |

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### Office of the County Manager

# Immokalee Community Redevelopment Agency (CRA) Immokalee Beautification MSTU (162/1629)

#### Notes:

On October 25, 2011, the Board added management of the Immokalee Beautification MSTU to the CRA's responsibilities and authorized the addition of a project manager position.

#### Forecast FY 2023:

Forecast operating expense is higher than adopted budget due to the carryforward of POs that continued from the previous year.

#### Current FY 2024:

The budget provides for ongoing management and maintenance. The increase in operating expense is largely due to a change in how the County will budget transfers between funds in FY24, resulting in \$92,800 moving from transfers to operating. This amount supports project management provided by Immokalee CRA staff. This amount was moved from transfers to operating in FY24 A capital reserve of \$874,200 is provided.

#### Revenues:

Estimated taxable value is \$565,143,962, an increase of 9.76% over last year's final taxable value. The rolled back rate for this district is 0.9613 per \$1,000 of taxable value. Ordinance 92-40 places a cap on the millage rate at 1.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$565,100 in property tax revenue.

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### Office of the County Manager

# Immokalee Community Redevelopment Agency (CRA) Landscaping - Immokalee Rd & State Road 29 (111/1011)

#### **Mission Statement**

To provide maintenance of landscaped, non-landscaped medians and roadsides on sections of Immokalee Road and SR 29 within the Immokalee urban area to meet the standards adopted by the Board of County Commissioners and to support Florida Statutes Chapters 74-191.

| Program Sun   | Program Summary |                    |                     |                    | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Immokalee Roadway Beautification M  | lanagement -    | QP, CD             |                     | - :                | 229,600           | -                   | 229,600             |
| This program provides funding for la and operational costs required for m non-landscaped medians and roadw in the Immokalee area. | aintenance of   | the landscape      | ed and              |                    |                   |                     |                     |
|   | Current Lev     | el of Service E    | Budget              |                    | 229,600           | <u>-</u>            | 229,600             |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense   | 211,003         | 220,300            | 220,300             | 229,600            |                   | - 229,600           | 4.2%                |
| Net Operating Budget —  | 211,003         | 220,300            | 220,300             | 229,600            |                   | - 229,600           | 4.2%                |
| Total Budget  | 211,003         | 220,300            | 220,300             | 229,600            |                   | - 229,600           | 4.2%                |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost Unincorp General Fund  | 211,003         | 220,300            | 220,300             | 229,600            |                   | - 229,600           | 4.2%                |
| Total Funding   | 211,003         | 220,300            | 220,300             | 229,600            |                   | - 229,600           | 4.2%                |

#### Notes:

In mid FY 2012, the Board transferred management of the Immokalee Beautification MSTU to the Immokalee CRA and approved the addition of a CRA project manager position. The Board also approved the concept of using this position to manage all landscaped and improved road right-of-way in the Immokalee area. In FY 2013, the median and roadside maintenance budget for Immokalee Road and SR 29 was moved under Immokalee CRA management.

#### Forecast FY 2023:

Forecast maintenance expenditures include contractual maintenance services, electricity and water.

### Current FY 2024:

Planned maintenance expenditure increases are within the recommended budget policy rate of 4.25%.

## Office of the County Manager

## Fleet Management Division

| Division Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 2,701,008      | 3,062,000          | 3,127,500           | 3,539,900          | -                   | 3,539,900          | 15.6%             |
| Operating Expense                   | 8,974,478      | 11,448,300         | 10,320,700          | 11,819,800         | -                   | 11,819,800         | 3.2%              |
| Capital Outlay                      | 189,699        | 390,000            | 390,000             | 355,000            | -                   | 355,000            | (9.0)%            |
| Net Operating Budget                | 11,865,184     | 14,900,300         | 13,838,200          | 15,714,700         | -                   | 15,714,700         | 5.5%              |
| Trans to 301 Co Wide Cap Fd         | 113,600        | 113,400            | 113,400             | -                  | -                   | -                  | (100.0)%          |
| Reserve for Contingencies           | -              | 227,000            | -                   | 227,000            | -                   | 227,000            | 0.0%              |
| Reserve for Cash Flow               | -              | 474,000            | -                   | 391,700            | -                   | 391,700            | (17.4)%           |
| Reserve for Attrition               | -              | (49,200)           | -                   | (61,000)           | -                   | (61,000)           | 24.0%             |
| Total Budget                        | 11,978,784     | 15,665,500         | 13,951,600          | 16,272,400         |                     | 16,272,400         | 3.9%              |
| Appropriations by Program           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fleet Management (521/5021)         | 11,865,184     | 14,900,300         | 13,838,200          | 15,714,700         | -                   | 15,714,700         | 5.5%              |
| Total Net Budget                    | 11,865,184     | 14,900,300         | 13,838,200          | 15,714,700         | <del>-</del> -      | 15,714,700         | 5.5%              |
| <b>Total Transfers and Reserves</b> | 113,600        | 765,200            | 113,400             | 557,700            | -                   | 557,700            | (27.1)%           |
| Total Budget                        | 11,978,784     | 15,665,500         | 13,951,600          | 16,272,400         |                     | 16,272,400         | 3.9%              |
| Division Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                | 492,409        | 672,600            | 522,200             | 672,500            | _                   | 672,500            | 0.0%              |
| Miscellaneous Revenues              | 49,066         | 5,700              | 3,000               | 3,000              | -                   | 3,000              | (47.4)%           |
| Interest/Misc                       | 11,104         | -                  | 20,000              | 20,000             | -                   | 20,000             | na                |
| Fleet Revenue Billings              | 6,218,081      | 6,948,600          | 7,617,700           | 7,392,000          | -                   | 7,392,000          | 6.4%              |
| Fuel Sale Rev Billings              | 5,143,442      | 7,306,200          | 5,450,700           | 6,780,000          | -                   | 6,780,000          | (7.2)%            |
| Trans fm 001 Gen Fund               | 200,000        | -                  | 45,000              | -                  | -                   | -                  | na                |
| Carry Forward                       | 1,597,400      | 766,400            | 1,732,700           | 1,439,700          | -                   | 1,439,700          | 87.9%             |
| Less 5% Required By Law             | -              | (34,000)           | -                   | (34,800)           | -                   | (34,800)           | 2.4%              |
| Total Funding                       | 13,711,501     | 15,665,500         | 15,391,300          | 16,272,400         |                     | 16,272,400         | 3.9%              |
| =                                   |                |                    |                     |                    |                     |                    |                   |
| Division Position Summary           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fleet Management (521/5021)         | 28.00          | 30.00              | 31.00               | 31.00              |                     | 31.00              | 3.3%              |
| Total FTE =                         | 28.00          | 30.00              | 31.00               | 31.00              |                     | 31.00              | 3.3%              |

## Office of the County Manager

# Fleet Management Division Fleet Management (521/5021)

### **Mission Statement**

Provide efficient, effective, and customer oriented centralized fleet services for Collier County Government vehicles and equipment including acquisition, disposal, maintenance, vehicle rental and fueling services.

| Program Su  |                              | ′ 2024<br>al FTE             | FY 2024<br>Budget            | FY 2024<br>Revenues | FY 2024<br>Net Cost |                     |                      |
|---|------------------------------|------------------------------|------------------------------|---------------------|---------------------|---------------------|----------------------|
| Divisional Administration/Overhead  | - QP, IAM, RO                | 3                            |                              | 1.50                | 841,000             | 841,000             | -                    |
| Funding for Divisional Administration   | on and fixed D               | ivisional overh              | ead.                         |                     |                     |                     |                      |
| Maintenance, Repair, and Acquisition  | on - QP, CD, I               | AM, RG                       |                              | 27.50 7             | 455,636             | 7,455,636           | -                    |
| Maintain County vehicles and equipwith a goal of 95% availability rate.               |                              | lent operating               | condition                    |                     |                     |                     |                      |
| Fuel Services - QP, IAM, RG   |                              |                              |                              | 2.00 7              | 418,064             | 7,418,064           | -                    |
| Provided for County vehicles, equip generator. Refueling stations maint availability. |                              |                              |                              |                     |                     |                     |                      |
| Reserves, Transfers, Interest - RG  |                              |                              |                              | -                   | 557,700             | 557,700             | -                    |
|   | Current Le                   | vel of Service               | Budget                       | 31.00 16            | 272,400             | 16,272,400          |                      |
| Program Perform   | ance Measur                  | es                           |                              | 2022<br>Actual      | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget    |
| Availability of Fleet Equipment (as a %)  |                              |                              |                              | 96.87               | 96                  | 86                  | 90                   |
| Number of Work Orders Completed   |                              |                              |                              | 8,700               | 8,500               | 8,880               | 8,500                |
| Program Budgetary Cost Summary  | 2022<br>Actual               | FY 2023<br>Adopted           | FY 2023<br>Forecast          | FY 2024<br>Current  | FY 2024<br>Expanded |                     | FY 2024<br>Change    |
| Personal Services   | 2,701,008                    | 3,062,000                    | 3,127,500                    | 3,539,900           |                     | 3,539,900           | 15.6%                |
| Operating Expense   | 8,974,478                    | 11,448,300                   | 10,320,700                   | 11,819,800          |                     | - 11,819,800        | 3.2%                 |
| Capital Outlay  | 189,699                      | 390,000                      | 390,000                      | 355,000             |                     | - 355,000           | (9.0)%               |
| Net Operating Budget Trans to 301 Co Wide Cap Fd                                      | <b>11,865,184</b><br>113,600 | <b>14,900,300</b><br>113,400 | <b>13,838,200</b><br>113,400 | 15,714,700          |                     | 15,714,700          | <b>5.5%</b> (100.0)% |
| Reserve for Contingencies   | -                            | 227,000                      | -                            | 227,000             |                     | 227,000             | 0.0%                 |
| Reserve for Cash Flow   | -                            | 474,000                      | -                            | 391,700             |                     | 391,700             | (17.4)%              |
| Reserve for Attrition   | -                            | (49,200)                     | -                            | (61,000)            |                     | - (61,000)          | 24.0%                |
| Total Budget  | 11,978,784                   | 15,665,500                   | 13,951,600                   | 16,272,400          |                     | 16,272,400          | 3.9%                 |
| Total FTE _   | 28.00                        | 30.00                        | 31.00                        | 31.00               | -                   | 31.00               | 3.3%                 |

## Office of the County Manager

# Fleet Management Division Fleet Management (521/5021)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 492,409        | 672,600            | 522,200             | 672,500            |                     | 672,500            | 0.0%              |
| Miscellaneous Revenues  | 49,066         | 5,700              | 3,000               | 3,000              | =                   | 3,000              | (47.4)%           |
| Interest/Misc           | 11,104         | -                  | 20,000              | 20,000             | =                   | 20,000             | na                |
| Fleet Revenue Billings  | 6,218,081      | 6,948,600          | 7,617,700           | 7,392,000          | -                   | 7,392,000          | 6.4%              |
| Fuel Sale Rev Billings  | 5,143,442      | 7,306,200          | 5,450,700           | 6,780,000          | =                   | 6,780,000          | (7.2)%            |
| Trans fm 001 Gen Fund   | 200,000        | -                  | 45,000              | -                  | =                   | -                  | na                |
| Carry Forward           | 1,597,400      | 766,400            | 1,732,700           | 1,439,700          | -                   | 1,439,700          | 87.9%             |
| Less 5% Required By Law | -              | (34,000)           | -                   | (34,800)           | -                   | (34,800)           | 2.4%              |
| Total Funding           | 13,711,501     | 15,665,500         | 15,391,300          | 16,272,400         | -                   | 16,272,400         | 3.9%              |

### Office of the County Manager

## Fleet Management Division Fleet Management (521/5021)

#### Forecast FY 2023:

Annual personnel costs have increased by 2% compared to FY2023 Adopted Budget due to the addition of one (1) Board approved mid-year FTE. The budgeted amount for fuel in FY2023 was \$4.13 per gallon; however, with the unstableness of the market fuel prices have been difficult to predict. We are estimating fuel prices to average \$3.60 through the last half of the current fiscal year. US Energy Information is projecting a slight increase in prices summer 2023. The costs of parts are forecast to be approximately \$179,200 more than budgeted in both expenses and revenues due to inflation and increased stock orders to counter anticipated shortages caused by the circumstances of supplier shortages. Revenues from motor pool rentals are forecast to be approximately \$95,500

#### Current FY 2024:

Fleet Management's FY 2024 budgeted operating expenditures will increase over FY2023 with major outliers being increases in fuel costs, repair parts costs, and personnel costs. The budget includes shop equipment maintenance and replacement due to age and normal wear. Budget also includes funding to migrate the Fleet Management software (FASTER) to a cloud-based version.

The fuel budget contains \$100,000 for fuel system maintenance and \$26,000 for maintenance and support of the FuelMaster fuel control system.

#### FY2024 Capital Outlay

- Replace 3 sedans & 1 pickup (\$200,000).
- Replace shop lifts & equipment (\$155,000).

#### Service Level:

With implementation of the vehicle and equipment replacement program, Fleet Management has seen shorter downtimes; however, since FY2016, over 1,200 equipment items have been added to Fleet Management's workload. This number does not include small handheld items such as chainsaws. To date, while being short staffed, with extensive use of overtime and prudent use of outside vendors, we have been able to maintain an overall 86% availability rate. As the fleet continues to grow more personnel will be required to maintain satisfactory availability.

#### Revenues:

Labor revenue is based on \$102.00 per hour for all equipment repairs. Parts revenue assumes \$3,181,000 in sales which includes a 28.2% markup to cover overhead costs. Sublet revenue assumes \$490,000 reimbursement including a 18.2% markup for overhead, plus County car wash revenues. Motor Pool mileage revenue is estimated at \$100,000. Fuel sale revenue is based on 1,464,363 gallons at \$4.63 per gallon (includes a \$0.13 per gallon markup) and 148,889 gallons at \$4.50 per gallon for outside agency agreements.

1,464,363 gallons at \$4.63 per gallon=\$6,780,000.00

148,889 gallons at \$4.50 per gallon=\$670,000.00

## Office of the County Manager

## **Human Resources Division**

| Division Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 1,651,624      | 2,042,100          | 2,003,100           | 2,187,300          | -                   | 2,187,300          | 7.1%              |
| Operating Expense                   | 563,708        | 707,200            | 525,300             | 678,000            | -                   | 678,000            | (4.1)%            |
| Net Operating Budget                | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          | -                   | 2,865,300          | 4.2%              |
| Total Budget =                      | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          |                     | 2,865,300          | 4.2%              |
| Appropriations by Program           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Human Resources (001/0001)          | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          | -                   | 2,865,300          | 4.2%              |
| Total Net Budget                    | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          |                     | 2,865,300          | 4.2%              |
| <b>Total Transfers and Reserves</b> | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                        | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          | -                   | 2,865,300          | 4.2%              |
| Division Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                | 70             | -                  | =                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues              | 4,545          | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund               | 2,210,717      | 2,749,300          | 2,528,400           | 2,865,300          | <u> </u>            | 2,865,300          | 4.2%              |
| Total Funding                       | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300          | <u> </u>            | 2,865,300          | 4.2%              |
| Division Position Summary           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Human Resources (001/0001)          | 18.75          | 19.00              | 19.00               | 19.00              | -                   | 19.00              | 0.0%              |
| Total FTE                           | 18.75          | 19.00              | 19.00               | 19.00              |                     | 19.00              | 0.0%              |

## Office of the County Manager

## **Human Resources Division Human Resources (001/0001)**

### **Mission Statement**

To provide quality strategic Human Resources leadership and technical expertise to both the internal and external customers of the Collier County Board of County Commissioners that "Exceeds the Expectations" of our customers, supports our employees, and demonstrates unquestionable ethical values.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Administration - RG  | 1.00                 | 394,845           | _                   | 394,845             |
| Plan, organize and direct the activities, staff and resources of the Huma Resources services. Oversee all operations within the Division, as well as ensure adherence to best practice Human Resources Management standards.   | n                    |                   |                     |                     |
| Employee Relations - RG  | 1.00                 | 115,689           | -                   | 115,689             |
| Provide Human Resource services to our employees that balance employee advocacy, meet all legal obligations and support County objectives.   |                      |                   |                     |                     |
| Talent Acquisition - RG  | 6.00                 | 675,217           | -                   | 675,217             |
| Develop strategies designed to identify qualified candidates through various recruiting tools, post vacant positions, negotiate wage rates and other terms and conditions of employment with candidates, and complet necessary post-offer processes for newly hired associates.  |                      |                   |                     |                     |
| Operations - RG  | 5.00                 | 731,994           | -                   | 731,994             |
| Provide support to Human Resource functions as well as County operational needs, including processing employment transactions, management of temporary staff, maintaining employee personnel files, responding to public information requests, Equal Employment Opportunity (EEO) compliance and reporting, and administering the Family Medical Leave Act (FMLA) and other leaves of absence. |                      |                   |                     |                     |
| Talent Development - RG  | 4.00                 | 558,099           | -                   | 558,099             |
| Provide the right training programs, at the right time, in the right place to meet all of our employees' needs, to continue the professional growth a development of staff, to assist in preparing current employees for future organizational opportunities, and provide guidance for succession planning.  |                      |                   |                     |                     |
| Total Rewards - RG   | 2.00                 | 389,456           | -                   | 389,456             |
| Design, communicate, implement and administer an integrated, comprehensive approach to compensation that is a tool for managemen to attract and retain employees, and to drive performance that exceeds our customers' expectations.   | t                    |                   |                     |                     |
| Current Level of Service Budget  | 19.00                | 2,865,300         |                     | 2,865,300           |

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## Office of the County Manager

### Human Resources Division Human Resources (001/0001)

| Program Perform                                       |                | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |                    |                   |
|---|----------------|--------------------|---------------------|---------------------|---------------------|--------------------|-------------------|
| Cost per hour for County-sponsored tra                | ining          |                    |                     | 10.39               | 11                  | 12.29              | 16                |
| Number of classifications in approved p               | ay plan        |                    |                     | 332                 | 365                 | 322                | 365               |
| Number of days to fill positions                      |                |                    |                     | 75.6                | 62                  | 71.3               | 62                |
| Percent of external new hires here at or              | ne year of emp | oyment             |                     | 78.2                | 84                  | 85.4               | 84                |
| Percent of positions filled internally vs. externally |                |                    |                     |                     | 45                  | 51.6               | 45                |
| Program Budgetary Cost Summary                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Personal Services                                     | 1,651,624      | 2,042,100          | 2,003,100           | 2,187,300           | _                   | 2,187,300          | 7.1%              |
| Operating Expense                                     | 563,708        | 707,200            | 525,300             | 678,000             | -                   | 678,000            | (4.1)%            |
| Net Operating Budget _                                | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300           | -                   | 2,865,300          | 4.2%              |
| Total Budget  | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300           | -                   | 2,865,300          | 4.2%              |
| Total FTE   | 18.75          | 19.00              | 19.00               | 19.00               |                     | 19.00              | 0.0%              |
| Program Funding Sources                               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                                  | 70             | -                  | _                   | _                   | -                   | -                  | na                |
| Miscellaneous Revenues                                | 4,545          | -                  | -                   | -                   | -                   | -                  | na                |
| Net Cost General Fund                                 | 2,210,717      | 2,749,300          | 2,528,400           | 2,865,300           | -                   | 2,865,300          | 4.2%              |
| Total Funding =                                       | 2,215,332      | 2,749,300          | 2,528,400           | 2,865,300           |                     | 2,865,300          | 4.2%              |

#### Notes:

The Division of Human Resources (HR) is comprised of a number of organizational components, which include Administration, Labor and Employee Relations, Operations, Talent Acquisition, Talent Development, and Total Rewards. Each specialized area provides a variety of services to the County's constituency as well as to the County's employee population. This is accomplished by supporting the organization with team-building efforts in the areas of compensation, retention, employee recognition, employee relations, performance management, motivation, development, and training.

The Human Resources team continues to adapt operational processes and practices to make sure the needs of the organization are supported. The County's continuing and crucial objectives of attracting, retaining, and developing a highly skilled workforce are a key focus for the division.

In Talent Development, New Employee Orientation (NEO) continues in an online format, and we are working to transition to a hybrid model during the summer of 2023 that would combine a classroom-based component with an assigned curriculum through our Performance and Learning Management/Collier University LMS. Between April 2022 and March 2023, over 350 new and returning employees completed the online NEO curriculum at the start of their employment with the County.

The County's web-based learning and performance management system, branded as PALM (Performance and Learning Management), offers nearly 2,300 virtual professional development and technical courses that build the knowledge, skills, and abilities of employees to accomplish their work and achieve their potential. The Performance Management side of the portal has automated the new hire and annual evaluation processes, and efforts are underway to update the format of the evaluation to make it more user-friendly. The first full performance cycle for the entire organization with the new layout is anticipated to be completed at the end of 2023.

With openings resulting from attrition and retirements, employees in the Talent Acquisition section coordinated the recruitment for 550 vacancies that occurred between April 2022 and March 2023, which is nearly equal to the previous year's postings, working with hiring divisions to select candidates to fill the openings. The number of applicants increased slightly from the same period as the previous year, at around 9,500 compared with just over 9,100 applications for posted positions. Job seekers have many options available to them in the current labor market. Coupled with the lack of affordable local housing, filling some positions in the agency continues to be challenging.

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### Office of the County Manager

At the direction of the County Manager, with the support of the Board of County Commissioners, the Total Rewards team implemented the final phase of the Pay & Classification Study at the start of FY 2023, which took effect October 8, 2022. Approval was granted to implement the new pay plan, adjust each employee's salary to the minimum of their new pay grade and then provide a cost-of-living adjustment (COLA). In consideration of the national CPI reported at 8.5%, the consultant's recommendation of a 5% COLA (plus range penetration), and local area employer increases, the County developed a sliding scale to provide adjustments. Employees below the Division Director level received an 8% COLA; Division Directors received a 6.5% COLA; and Department Heads and Deputy County Managers received a 5% COLA. As included in the consultant's final report, regular maintenance and updates to the pay plan and compensation systems are necessary. The Human Resources Total Rewards team will continue working to establish and maintain sound pay practices that will allow the County to maintain a successful, market-based compensation structure for future years.

The County's Service Award choice program recognizes actively working team members, as well as those who are retiring from service. Employee recognition continues to be complemented by the Values In Practice (VIP) awards program. We have successfully returned to in-person recognition events for years of service awards.

#### Forecast FY 2023:

Personal services are forecast to decrease due to vacancies in the Division during the current fiscal year.

Operating expenses are forecast to decrease due to savings in professional services, training, educational expenditures, and food operating supplies.

#### Current FY 2024:

N/A

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to decrease slightly due to reductions in Information Technology capital allocation and automation cost increases, less funding allocated to costs for external training, and lower expenditures for professional and contractual services.

Revenues:

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## Office of the County Manager

## **Information Technology Division**

| Division Budgetary Cost Summary   | 2022<br>Actual                                | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
|---|---|---|---|--|---------------------|---|---|
| Personal Services   | 4,226,851                                     | 5,405,500   | 5,372,300   | 5,732,300  |                     | 5,732,300   | 6.0%  |
| Operating Expense   | 6,565,020                                     | 7,112,700   | 7,721,100   | 7,066,200  | -                   | 7,066,200   | (0.7)%  |
| Capital Outlay  | 909,418                                       | 5,737,000   | 9,417,900   | 4,537,000  | -                   | 4,537,000   | (20.9)%   |
| Net Operating Budget  | 11,701,289                                    | 18,255,200  | 22,511,300  | 17,335,500   |                     | 17,335,500  | (5.0)%  |
| Trans to 188 800 MHz Fd   | 300,000                                       | -   | -   | -  | -                   | -   | na  |
| Reserve for Contingencies   | -   | 117,100   | -   | 117,100  | -                   | 117,100   | 0.0%  |
| Reserve for Capital   | -   | 777,100   | -   | 1,032,800  | -                   | 1,032,800   | 32.9%   |
| Reserve for Cash Flow   | -   | 841,500   | -   | 1,213,500  | -                   | 1,213,500   | 44.2%   |
| Reserve for Attrition   | =   | (87,900)  | -   | (100,900)  | =                   | (100,900)   | 14.8%   |
| Total Budget  | 12,001,289                                    | 19,903,000  | 22,511,300  | 19,598,000   |                     | 19,598,000  | (1.5)%  |
| •   |   |   | ,   |  |                     |   |   |
| Appropriations by Program   | 2022<br>Actual                                | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Information Technology Capital (506/5006)   | 3,132,942                                     | 8,345,000   | 12,640,700  | 6,967,000  | -                   | 6,967,000   | (16.5)%   |
| Information Technology Division (505/5005)  | 8,568,347                                     | 9,910,200   | 9,870,600   | 10,368,500   | -                   | 10,368,500  | 4.6%  |
| Total Net Budget  | 11,701,289                                    | 18,255,200  | 22,511,300  | 17,335,500   |                     | 17,335,500  | (5.0)%  |
| <b>Total Transfers and Reserves</b>   | 300,000                                       | 1,647,800   | -   | 2,262,500  | -                   | 2,262,500   | 37.3%   |
| Total Budget  | 12,001,289                                    | 19,903,000  | 22,511,300  | 19,598,000   |                     | 19,598,000  | (1.5)%  |
| -   |   |   |   |  |                     | =   |   |
|   |   |   |   |  |                     |   |   |
|   |   |   |   |  |                     |   |   |
| Division Funding Sources  | 2022<br>Actual                                | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Division Funding Sources  Miscellaneous Revenues  |   |   |   |  | -                   | -   |   |
|   | Actual  |   | Forecast  | Current  | -                   | Adopted   | Change  |
| Miscellaneous Revenues  | 5,376   | Adopted   | Forecast<br>2,200   | 3,200  | -                   | Adopted<br>3,200  | <b>Change</b><br>na   |
| Miscellaneous Revenues<br>Interest/Misc   | 5,376<br>46,091                               | Adopted   | Forecast<br>2,200   | 3,200  | -                   | Adopted<br>3,200  | na<br>5,633.3%  |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge  | 5,376<br>46,091<br>198                        | -<br>3,000  | 2,200<br>280,900  | 3,200<br>172,000   | -                   | 3,200<br>172,000  | na<br>5,633.3%<br>na  |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts   | 5,376<br>46,091<br>198<br>13,934,462          | -<br>3,000  | 2,200<br>280,900  | 3,200<br>172,000   | -                   | 3,200<br>172,000  | na<br>5,633.3%<br>na<br>(11.1)%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000<br>-<br>10,511,500  | 2,200<br>280,900<br>-<br>10,511,900   | 3,200<br>172,000<br>-<br>9,343,800   | -                   | 3,200<br>172,000<br>-<br>9,343,800  | na<br>5,633.3%<br>na<br>(11.1)%<br>na   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000<br>-<br>10,511,500<br>-<br>3,981,600  | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600   | 3,200<br>172,000<br>-<br>9,343,800<br>-<br>3,301,100   | -                   | 3,200<br>172,000<br>-<br>9,343,800<br>-<br>3,301,100  | na<br>5,633.3%<br>na<br>(11.1)%<br>na<br>(17.1)%  |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU  | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000<br>-<br>10,511,500<br>-<br>3,981,600<br>37,100  | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600<br>37,100   | 3,200<br>172,000<br>-<br>9,343,800<br>-<br>3,301,100<br>28,000   | -                   | 3,200<br>172,000<br>-<br>9,343,800<br>-<br>3,301,100<br>28,000  | na<br>5,633.3%<br>na<br>(11.1)%<br>na<br>(17.1)%<br>(24.5)%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000<br>-<br>10,511,500<br>-<br>3,981,600<br>37,100<br>658,800   | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600<br>37,100<br>658,800  | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200   | -                   | 3,200<br>172,000<br>-<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200   | na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)%  |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd  | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000<br>-<br>10,511,500<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700  | 2,200<br>280,900<br>10,511,900<br>3,981,600<br>37,100<br>658,800<br>891,700   | 3,200<br>172,000<br>9,343,800<br>3,301,100<br>28,000<br>594,200<br>863,300   | -                   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300   | na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd  | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | Adopted  3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200   | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900<br>177,200   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300  | -                   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300                                       | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000<br>-<br>10,511,500<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900   | 2,200<br>280,900<br>10,511,900<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800   | -                   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800  | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)%  |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd  | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | Adopted  3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200   | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900<br>177,200   | 3,200<br>172,000<br>9,343,800<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300<br>25,500<br>15,300                                   | -                   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300                                       | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | Adopted  3,000  10,511,500  3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100  | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900<br>177,200<br>31,100   | 3,200<br>172,000<br>9,343,800<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300<br>25,500   | -                   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300<br>25,500                             | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops  | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | Adopted  3,000  10,511,500  3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100 17,800   | 2,200<br>280,900<br>-<br>10,511,900<br>-<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900<br>177,200<br>31,100<br>17,800                                   | 3,200<br>172,000<br>9,343,800<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300<br>25,500<br>15,300                                   | -                   | 3,200<br>172,000<br>9,343,800<br>-<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300<br>25,500<br>15,300                   | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)%   |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 194 TDC Prom Fd Trans fm 408 Water / Sewer Fd Trans fm 470 Solid Waste Fd   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | Adopted  - 3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100 17,800 59,300 1,844,000 197,000                        | 2,200<br>280,900<br>10,511,900<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900<br>177,200<br>31,100<br>17,800<br>59,300<br>1,844,000<br>197,000           | 3,200<br>172,000<br>9,343,800<br>3,301,100<br>28,000<br>594,200<br>863,300<br>106,700<br>40,800<br>183,300<br>25,500<br>15,300<br>61,100<br>1,649,800<br>249,400 | -                   | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400                                | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)% 3.0% (10.5)% 26.6%                            |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 194 TDC Prom Fd Trans fm 470 Solid Waste Fd Trans fm 473 Mand Collct Fd   | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100 17,800 59,300 1,844,000 197,000 33,500                            | 2,200<br>280,900<br>10,511,900<br>3,981,600<br>37,100<br>658,800<br>891,700<br>121,700<br>42,900<br>177,200<br>31,100<br>17,800<br>59,300<br>1,844,000<br>197,000<br>33,500 | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500                                    | -                   | 3,200 172,000 - 9,343,800 - 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500                     | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)% 3.0% (10.5)% 26.6% 53.7%                      |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 194 TDC Prom Fd Trans fm 470 Solid Waste Fd Trans fm 473 Mand Collct Fd Trans fm 495 Airport Op Fd  | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | Adopted  3,000  10,511,500  3,981,600  37,100  658,800  891,700  121,700  42,900  177,200  31,100  17,800  59,300  1,844,000  197,000  33,500  48,400 | 2,200 280,900   | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700                             | -                   | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700                  | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)% 3.0% (10.5)% 26.6% 53.7% (15.9)%              |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 194 TDC Prom Fd Trans fm 408 Water / Sewer Fd Trans fm 470 Solid Waste Fd Trans fm 473 Mand Collct Fd Trans fm 495 Airport Op Fd Trans fm 669 Utility Fee               | 5,376 46,091 198 13,934,462 (394) 500,000     | 3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100 17,800 59,300 1,844,000 197,000 33,500 48,400 8,600               | 2,200 280,900   | 3,200 172,000 - 9,343,800 - 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700 10,200                  | -                   | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700 10,200           | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)% 3.0% (10.5)% 26.6% 53.7% (15.9)% 18.6%        |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 194 TDC Prom Fd Trans fm 408 Water / Sewer Fd Trans fm 470 Solid Waste Fd Trans fm 473 Mand Collct Fd Trans fm 495 Airport Op Fd Trans fm 669 Utility Fee Carry Forward | 5,376<br>46,091<br>198<br>13,934,462<br>(394) | 3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100 17,800 59,300 1,844,000 197,000 33,500 48,400 8,600 1,348,000     | 2,200 280,900   | 3,200 172,000 - 9,343,800 - 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700 10,200 2,866,900        | -                   | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700 10,200 2,866,900 | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)% 3.0% (10.5)% 26.6% 53.7% (15.9)% 18.6% 112.7% |
| Miscellaneous Revenues Interest/Misc Indirect Service Charge Reimb From Other Depts Net Cost General Fund Trans fm 001 Gen Fund Trans fm 109 Pel Bay MSTBU Trans fm 111 Unincorp Gen Fd Trans fm 113 Comm Dev Fd Trans fm 114 Pollutn Ctrl Fd Trans fm 130 GG Com Ctr Trans fm 131 Dev Serv Fd Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 194 TDC Prom Fd Trans fm 408 Water / Sewer Fd Trans fm 470 Solid Waste Fd Trans fm 473 Mand Collct Fd Trans fm 495 Airport Op Fd Trans fm 669 Utility Fee               | 5,376 46,091 198 13,934,462 (394) 500,000     | 3,000 - 10,511,500 - 3,981,600 37,100 658,800 891,700 121,700 42,900 177,200 31,100 17,800 59,300 1,844,000 197,000 33,500 48,400 8,600               | 2,200 280,900   | 3,200 172,000 - 9,343,800 - 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700 10,200                  | -                   | 3,200 172,000 9,343,800 3,301,100 28,000 594,200 863,300 106,700 40,800 183,300 25,500 15,300 61,100 1,649,800 249,400 51,500 40,700 10,200           | Change  na 5,633.3% na (11.1)% na (17.1)% (24.5)% (9.8)% (3.2)% (12.3)% (4.9)% 3.4% (18.0)% (14.0)% 3.0% (10.5)% 26.6% 53.7% (15.9)% 18.6%        |

## Office of the County Manager

## **Information Technology Division**

| Division Position Summary                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Information Technology Division (505/5005) | 46.00          | 46.00              | 46.00               | 46.00              | _                   | 46.00              | 0.0%              |
| Total FTE                                  | 46.00          | 46.00              | 46.00               | 46.00              |                     | 46.00              | 0.0%              |

## Office of the County Manager

# Information Technology Division Information Technology Division (505/5005)

### **Mission Statement**

information systems and interests.

To provide efficient, reliable, secure customer oriented information technology services for Collier County Government which include the agency's data network, telephone system and software applications and data. To ensure data integrity, system security, and compliance with all federal, state, and local statutes and regulations.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - RG   | 3.00                 | 588,251           | 588,251             | -                   |
| Coordinates agency strategy for IT, telecommunications, and 800 MHz Radio with customer groups. Performs administrative work in support of division and agency business processes including payroll, invoicing, and payables. Defines policies necessary to protect the County's information assets and to comply with applicable statutes and standards. With customer groups, recommend and implement business continuity measures based on risk assessments.   | d                    |                   |                     |                     |
| Security Administration - RG  | 3.00                 | 369,511           | 369,511             | -                   |
| Define security standards and policies necessary to protect the information assets of Collier County, to ensure confidentiality of information, integrity of data, systems and operations, technical compliance for HIPAA, and to maintain business continuity plan for the BCC. Develop strategies for the protection of information assets; establish proactive programs to meet the division's regulatory, legal, and fiduciary responsibilities.  | d                    |                   |                     |                     |
| IT Service Desk - IAM   | 8.00                 | 1,034,634         | 1,034,634           | -                   |
| The I.T. Service Desk is the first point of contact for the Information Technology Division. The I.T. Service Desk provides frontline support for over 2,000 desktop computers, 3,000 PBX extensions, 800 i-devices an maintains inventory control of technology related equipment and assets   | nd                   |                   |                     |                     |
| Applications - IAM  | 10.00                | 1,391,000         | 1,391,000           | -                   |
| The I.T. Applications Team provides services involved in the acquisition implementation, and support of dedicated and network connectivity projects.  | 1,                   |                   |                     |                     |
| Development - IAM   | 9.00                 | 1,191,700         | 1,191,700           | -                   |
| Provides SQL Server database administration and support, administration and support of the agency's geographic information system (GIS), administration and support for the agency's SharePoint environment, programming support for the agency's SAP environment primarily focus on Risk and Human Resources to include integration of data among disparate systems, supporting agency application initiatives and applications, providing in-house programming support for internal IT functions, and providing extended support for dedicated customer applications. |                      |                   |                     |                     |
| IT Cybersecurity - IAM  | 6.00                 | 895,200           | 895,200             | -                   |
| IT Cybersecurity programs designed to identify, protect against, enhance resiliency in the face of, and counter cyber threats to Collier County's   | ce                   |                   |                     |                     |

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## Office of the County Manager

# Information Technology Division Information Technology Division (505/5005)

| Program Summary  |  |   | Y 2024 FY 2024<br>tal FTE Budget |               | FY 2024<br>Revenues  | FY 2024<br>Net Cost          |                   |
|--|--|---|----------------------------------|---------------|----------------------|------------------------------|-------------------|
| Infrastructure - IAM   |  |   |                                  |               | 214,800              | 214,800                      | -                 |
| Provides BCC users with customer systems and other related network maintains, and improves the Agenc voice & data communications, appli backup etc. Manages the inventory technology assets. | equipment. C<br>y's enterprise<br>cation servers | perates, secur<br>infrastructure f<br>s, data storage | es,<br>for email,<br>and         |               |                      |                              |                   |
| Maintenance And Renewal - IAM  |  |   |                                  | -             | 3,616,400            | 3,616,400                    | -                 |
| All maintenance, software licensing<br>Agency's IT infrastructure, including<br>Agreements, Cisco Enterprise Agre  | but not limite                                   |   |                                  |               |                      |                              |                   |
| Hosting - IAM  |  |   |                                  | 7.00          | 1,067,004            | 1,067,004                    | -                 |
| Provides BCC customers support for<br>Servers, Data Storage, Backups (see<br>Skype/Teams, VDI, Email Security,<br>Manages Public Records and DA re   | ervers and dat<br>DNS, RDS, A                    | a), Faxing,   |                                  |               |                      |                              |                   |
| Reserves, Transfers, Interest - RG   |  |   |                                  | -             | 1,229,700            | 1,229,700                    | -                 |
|  | Current Le                                       | vel of Service E                                      | Budget                           | 46.00         | 11,598,200           | 11,598,200                   |                   |
| Program Perform  | ance Measur                                      | es  |                                  | 2022<br>Actua |                      |                              | FY 2024<br>Budget |
| QA/QC (Scale 5 Best 1 Worst)   |  |   |                                  | 4.89          | 9 4.                 | 75 4.94                      | 4.89              |
| Spot Resolution %  |  |   |                                  | 7             | 1                    | 71 76                        | 72                |
| Total Enterprise Incidents   |  |   |                                  | 88            | 3 !                  | 90 16                        | 27                |
| Total Work Orders Processed  |  |   |                                  | 18,70         | 7 18,8               | 00 11,601                    | 19,900            |
| Program Budgetary Cost Summary   | 2022<br>Actual                                   | FY 2023<br>Adopted                                    | FY 2023<br>Forecast              |               | 2024 FY<br>rent Expa | 2024 FY 2024<br>nded Adopted | FY 2024<br>Change |
| Personal Services  | 4,226,851  | 5,405,500   | 5,372,300                        | 5,732         | ,300                 | - 5,732,300                  | 6.0%              |
| Operating Expense  | 4,341,496  | 4,492,700   | 4,486,300                        | 4,624         | ,200                 | - 4,624,200                  | 2.9%              |
| Capital Outlay   | -  | 12,000  | 12,000                           | 12            | ,000                 | - 12,000                     | 0.0%              |
| Net Operating Budget Trans to 188 800 MHz Fd   | <b>8,568,347</b><br>300,000                      | 9,910,200   | 9,870,600                        | 10,368        | ,500                 | - 10,368,500                 | <b>4.6%</b><br>na |
| Reserve for Contingencies  | -  | 117,100   | -                                |               | ,100                 | - 117,100                    | 0.0%              |
| Reserve for Cash Flow  | -  | 841,500   | -                                | 1,213         | •                    | - 1,213,500                  | 44.2%             |
| Reserve for Attrition  | <u> </u>   | (87,900)  | -                                | (100,         |                      | - (100,900)                  | 14.8%             |
| Total Budget =   | 8,868,347  | 10,780,900  | 9,870,600                        | 11,598        | ,200                 | - 11,598,200                 | 7.6%              |
| Total FTE  | 46.00  | 46.00   | 46.00                            | 46            | 5.00                 | - 46.00                      | 0.0%              |

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# Information Technology Division Information Technology Division (505/5005)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 4,838          | -                  | 1,500               | 2,000              | -                   | 2,000              | na                |
| Interest/Misc           | 12,650         | 3,000              | 42,100              | 53,900             | =                   | 53,900             | 1,696.7%          |
| Indirect Service Charge | 198            | -                  | -                   | -                  | -                   | -                  | na                |
| Reimb From Other Depts  | 10,037,262     | 10,511,500         | 10,511,900          | 9,343,800          | =                   | 9,343,800          | (11.1)%           |
| Net Cost General Fund   | (394)          | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward           | 326,500        | 376,600            | 1,516,400           | 2,201,300          | -                   | 2,201,300          | 484.5%            |
| Less 5% Required By Law | -              | (110,200)          | -                   | (2,800)            | -                   | (2,800)            | (97.5)%           |
| Total Funding           | 10,381,053     | 10,780,900         | 12,071,900          | 11,598,200         | -                   | 11,598,200         | 7.6%              |

#### Notes:

The IT Division operates under an internal service philosophy. BCC Divisions and outside agencies budget IT service costs based on their service demand. Shared IT services are funded through consumption-based unit costs. Specialty professional services for each Division are funded directly. IT funding policies balance the service demands of our various businesses (type of services offered and service levels) with agency financial constraints.

#### Forecast FY 2023:

Personal services are forecast to be lower due to employee vacancies during the fiscal year, offset slightly by midyear salary adjustments.

Operating expenses are forecast to decrease due to savings in training, temporary labor, postage, out-of-county travel, and office supplies.

### Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to increase and include data processing equipment repair & maintenance, including APC Symetra, Cisco Smartnet, Enterprise Vault, Hyland & Sire software, MESA Enterprise, MESA Office 365, MESA Windows E3, NetApp – SAN Maintenance, Net Brain Maintenance, SIEM, Symantec MSS, VMware Enterprise, VSAN Disks, Zoom, and Zscaler.

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## Office of the County Manager

# Information Technology Division Information Technology Capital (506/5006)

### **Mission Statement**

To fund the replacement and/or enhancements of existing IT capital infrastructure, servers, computers and to fund the infrastructure to accommodate new requirements and services.

| Program Sui                              |                |                          | Y 2024<br>Budget    | FY 2024<br>Revenues        | FY 2024<br>Net Cost |                               |                      |
|--|----------------|--------------------------|---------------------|----------------------------|---------------------|-------------------------------|----------------------|
| IT Capital Program - IAM                 |                |                          |                     | - 7,                       | 999,800             | 7,999,800                     | -                    |
|  | Current Lev    | el of Service            | Budget              |                            | 999,800             | 7,999,800                     |                      |
|  |                |                          |                     |                            |                     |                               |                      |
| Program Budgetary Cost Summary           | 2022<br>Actual | FY 2023<br>Adopted       | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded |                               | FY 2024<br>Change    |
| Operating Expense                        | 2,223,524      | 2,620,000                | 3,234,800           | 2,442,000                  |                     | 2,442,000                     | (6.8)%               |
| Capital Outlay                           | 909,418        | 5,725,000                | 9,405,900           | 4,525,000                  |                     | 4,525,000                     | (21.0)%              |
| Net Operating Budget Reserve for Capital | 3,132,942      | <b>8,345,000</b> 777,100 | 12,640,700          | <b>6,967,000</b> 1,032,800 |                     | <b>6,967,000</b><br>1,032,800 | <b>(16.5)%</b> 32.9% |
| Total Budget =                           | 3,132,942      | 9,122,100                | 12,640,700          | 7,999,800                  |                     | 7,999,800                     | (12.3)%              |
| Program Funding Sources                  | 2022<br>Actual | FY 2023<br>Adopted       | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded |                               | FY 2024<br>Change    |
| Miscellaneous Revenues                   | 538            |                          | 700                 | 1,200                      | ·                   | 1,200                         | na                   |
| Interest/Misc                            | 33,441         | -                        | 238,800             | 118,100                    |                     | - 118,100                     | na                   |
| Reimb From Other Depts                   | 3,897,200      | _                        | -                   | · <u>-</u>                 |                     |                               | na                   |
| Trans fm 001 Gen Fund                    | 500,000        | 3,981,600                | 3,981,600           | 3,301,100                  |                     | - 3,301,100                   | (17.1)%              |
| Trans fm 109 Pel Bay MSTBU               | -              | 37,100                   | 37,100              | 28,000                     |                     | - 28,000                      | (24.5)%              |
| Trans fm 111 Unincorp Gen Fd             | -              | 658,800                  | 658,800             | 594,200                    |                     | - 594,200                     | (9.8)%               |
| Trans fm 113 Comm Dev Fd                 | -              | 891,700                  | 891,700             | 863,300                    |                     | - 863,300                     | (3.2)%               |
| Trans fm 114 Pollutn Ctrl Fd             | -              | 121,700                  | 121,700             | 106,700                    |                     | - 106,700                     | (12.3)%              |
| Trans fm 130 GG Com Ctr                  | -              | 42,900                   | 42,900              | 40,800                     |                     | - 40,800                      | (4.9)%               |
| Trans fm 131 Dev Serv Fd                 | -              | 177,200                  | 177,200             | 183,300                    |                     | - 183,300                     | 3.4%                 |
| Trans fm 174 Conserv Collier Maint       | -              | 31,100                   | 31,100              | 25,500                     |                     | - 25,500                      | (18.0)%              |
| Trans fm 185 Beach Ren Ops               | -              | 17,800                   | 17,800              | 15,300                     |                     | - 15,300                      | (14.0)%              |
| Trans fm 194 TDC Prom Fd                 | -              | 59,300                   | 59,300              | 61,100                     |                     | - 61,100                      | 3.0%                 |
| Trans fm 408 Water / Sewer Fd            | -              | 1,844,000                | 1,844,000           | 1,649,800                  |                     | - 1,649,800                   | (10.5)%              |
| Trans fm 470 Solid Waste Fd              | -              | 197,000                  | 197,000             | 249,400                    |                     | - 249,400                     | 26.6%                |
| Trans fm 473 Mand Collct Fd              | -              | 33,500                   | 33,500              | 51,500                     |                     | - 51,500                      | 53.7%                |
| Trans fm 495 Airport Op Fd               | -              | 48,400                   | 48,400              | 40,700                     |                     | - 40,700                      | (15.9)%              |
| Trans fm 669 Utility Fee                 | -              | 8,600                    | 8,600               | 10,200                     |                     | - 10,200                      | 18.6%                |
| Carry Forward                            | 3,617,900      | 971,400                  | 4,916,100           | 665,600                    |                     | - 665,600                     | (31.5)%              |
| Less 5% Required By Law                  | -              | -                        | -                   | (6,000)                    |                     | - (6,000)                     | na                   |
| Total Funding                            | 8,049,079      | 9,122,100                | 13,306,300          | 7,999,800                  |                     | 7,999,800                     | (12.3)%              |

## Office of the County Manager

## Information Technology Division Information Technology Capital (506/5006)

#### Forecast FY 2023:

The IT Division has, among others, the following capital outlay projects underway: New Smart and immutable backup system, NetApp Snap shot immutable backups, Cisco DnA and ISE Deployment, APC AC Units, New Disk Shelfs, Agency Network Edge replacements, Jira implementation, Zscaler upgrade, SIEM implementation, Cisco Phone Project completion and full migration of Exchange services.

Operating expenses are forecast to be higher due to Cyber Security initiatives that need to take place due to the current Cyber environment to combat Malware and Ransomware attacks.

Capital expenses are forecast to be higher due to purchased equipment that is being installed, e.g., the Immutable Backup System and the Identity Services Engine.

#### Current FY 2024:

Operating expenses include APC Symetra Data Center UPS, AC Equipment and Data Center battery replacement, APC Warranty Extension - Monitors, Fiber MAN Locates, Change Auditor/Workstation auditing, Cisco Smartnet, Crowd Strike Falcon subscription/identity protections, Conduits Installation, IBM MAAS 360, KnowBe4, NNT, Password Management, Security Pen test, Two-Factor Authentication, Veritas Net Backup maintenance, and Zscaler.

Capital outlay includes the following projects:

\$50,000 50028 - OTDR

\$50,000 50089 - SAN Storage

\$50,000 50089 - Virtual Servers Host

\$60,000 50089 - Cloud Extending

\$90,000 50089 - NetBackup

\$90,000 50079 - PC Replacement

\$100,000 50085 - Veritas BU Shelves

\$100,000 50089 - NetOps Professional Services

\$100,000 50089 - New Disk Shelfs

\$150,000 50028 - Conduit /Fiber Installation

\$150,000 50268 - Cybersecurity Incident Response

\$160,000 50089 - Contract Net Admin - 1 year

\$175,000 50268 - Cloud Access Security Broker (CASB)

\$175,000 50268 - Cybersecurity Professional Services

\$175,000 50268 - Cybersecurity Zero Trust Assessment \$200,000 50090 - VSAN Hosts (2)

\$250,000 50085 - NetBackup

\$300,000 50089 - Hosting Outsourcing Monitoring

\$300,000 50089 - Network Edge replacements

\$300,000 50090 - Patch Management as a Service (PMaaS)

\$300,000 50268 - Next Generation Firewalls (NGFW)

\$500,000 50091 - County Manager Initiatives

\$700,000 50085 - VSAN PAAS

\$4,525,000 Total

## Office of the County Manager

## **Procurement Services Division**

| Division Budgetary Cost Summary                                     | 2022<br>Actual            | FY 2023<br>Adopted        | FY 2023<br>Forecast      | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change     |
|---|---------------------------|---------------------------|--------------------------|-------------------------------|---------------------|-------------------------------|-----------------------|
| Personal Services   | 2,235,089                 | 2,597,700                 | 2,553,400                | 2,830,500                     | -                   | 2,830,500                     | 9.0%                  |
| Operating Expense   | 294,155                   | 376,500                   | 373,600                  | 295,900                       | -                   | 295,900                       | (21.4)%               |
| Capital Outlay  | -                         | 20,000                    | -                        | 15,000                        | -                   | 15,000                        | (25.0)%               |
| Net Operating Budget  | 2,529,244                 | 2,994,200                 | 2,927,000                | 3,141,400                     | -                   | 3,141,400                     | 4.9%                  |
| Total Budget =<br>=   | 2,529,244                 | 2,994,200                 | 2,927,000                | 3,141,400                     |                     | 3,141,400                     | 4.9%                  |
| Appropriations by Program   | 2022<br>Actual            | FY 2023<br>Adopted        | FY 2023<br>Forecast      | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change     |
| Purchasing Division (001/0001)                                      | 2,529,244                 | 2,994,200                 | 2,927,000                | 3,141,400                     | -                   | 3,141,400                     | 4.9%                  |
| Total Net Budget <sup>—</sup><br>Total Transfers and Reserves       | 2,529,244<br>-            | 2,994,200                 | 2,927,000                | 3,141,400                     | -                   | 3,141,400                     | 4.9%<br>na            |
| Total Budget =  | 2,529,244                 | 2,994,200                 | 2,927,000                | 3,141,400                     |                     | 3,141,400                     | 4.9%                  |
| Division Funding Sources  | 2022<br>Actual            | FY 2023<br>Adopted        | FY 2023<br>Forecast      | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change     |
| Charges For Services  |                           |                           |                          |                               |                     |                               | na                    |
| Miscellaneous Revenues Reimb From Other Depts Net Cost General Fund | 115,455<br>-<br>2,413,637 | 105,000<br>-<br>2,889,200 | 75,500<br>-<br>2,851,500 | 90,000<br>76,600<br>2,974,800 | -<br>-<br>-         | 90,000<br>76,600<br>2,974,800 | (14.3)%<br>na<br>3.0% |
| Total Funding   | 2,529,244                 | 2,994,200                 | 2,927,000                | 3,141,400                     |                     | 3,141,400                     | 4.9%                  |
| Division Position Summary   | 2022<br>Actual            | FY 2023<br>Adopted        | FY 2023<br>Forecast      | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change     |
| Purchasing Division (001/0001)                                      | 24.00                     | 24.00                     | 24.00                    | 24.00                         |                     | 24.00                         | 0.0%                  |
| Total FTE   | 24.00                     | 24.00                     | 24.00                    | 24.00                         |                     | 24.00                         | 0.0%                  |

# Office of the County Manager

# Procurement Services Division Purchasing Division (001/0001)

### **Mission Statement**

To promote, plan, and provide competitive and consistent procurement support services that assist divisions in obtaining their goals in serving the community.

| Program Su   | mmary   |   |  | Y 2024<br>al FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---|---|--|------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead   | - RG  |   |  | 2.00             | 564,700           | 90,000              | 474,700             |
| Procurement Support Services - QP  | , CD, IAM, RG   | ì   |  | 18.00            | 2,170,000         | 76,600              | 2,093,400           |
| Prepare, issue and administer form and oversee the management of re and issue other service related agree contract modifications and report acresolution process between vendor staff; assist in the development and and sourcing activities; review and outreach to vendor community thro Bidding System, training, and trade | sultant contra-<br>eements; reviection to the Bo<br>s/contractors/o<br>I maintenance<br>approve execu | cts; negotiate,<br>w and authori<br>ard; manage c<br>consultants an<br>of acquisition<br>utive summarie<br>g the County's | process,<br>ze<br>dispute<br>d division<br>planning<br>es; provide |                  |                   |                     |                     |
| General Operations Support Service   | s - IAM, RG   |   |  | 4.00             | 406,700           | -                   | 406,700             |
| SAP production, PCard production pick-up and delivery, and surplus p   |   |   | pport, mail  |                  |                   |                     |                     |
|  | Current Le  | vel of Service  | Budget   | 24.00            | 3,141,400         | 166,600             | 2,974,800           |
| Program Perform  | ance Measure  | es  |  | 2022<br>Actual   | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Average number of days to complete a   | solicitation  |   |  | 190              | 180               | 180                 | 180                 |
| Average number of days to process a p  | urchase order   |   |  | 2                | 2                 | 2                   | 2                   |
| Number of contracts issued   |   |   |  | 245              | 300               | 125                 | 300                 |
| Number of protests   |   |   |  | 1                | 1                 | 2                   | 1                   |
| Number of purchase orders  |   |   |  | 7,833            | 7,900             | 5,140               | 7,900               |
| Number of solicitations  |   |   |  | 120              | 300               | 94                  | 200                 |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 20<br>Curre   |                   |                     | FY 2024<br>Change   |
| Personal Services  | 2,235,089   | 2,597,700   | 2,553,400  | 2,830,5          | 00                | - 2,830,500         | 9.0%                |
| Operating Expense  | 294,155   | 376,500   | 373,600  | 295,9            | 00                | - 295,900           | (21.4)%             |
| Capital Outlay   | <u>-</u>  | 20,000  | -  | 15,0             |                   | - 15,000            | (25.0)%             |
| Net Operating Budget   | 2,529,244   | 2,994,200   | 2,927,000  | 3,141,4          |                   | - 3,141,400         | 4.9%                |
| Total Budget =   | 2,529,244   | 2,994,200   | 2,927,000  | 3,141,4          | 00                | - 3,141,400         | 4.9%                |
| Total FTE =  | 24.00   | 24.00   | 24.00  | 24.0             | <u> </u>          | - 24.00             | 0.0%                |

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# Procurement Services Division Purchasing Division (001/0001)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 152            | -                  | -                   | =                  | -                   | -                  | na                |
| Miscellaneous Revenues  | 115,455        | 105,000            | 75,500              | 90,000             | -                   | 90,000             | (14.3)%           |
| Reimb From Other Depts  | -              | -                  | -                   | 76,600             | -                   | 76,600             | na                |
| Net Cost General Fund   | 2,413,637      | 2,889,200          | 2,851,500           | 2,974,800          | -                   | 2,974,800          | 3.0%              |
| Total Funding           | 2,529,244      | 2,994,200          | 2,927,000           | 3,141,400          | -                   | 3,141,400          | 4.9%              |

### Forecast FY 2023:

Personal services are forecast to decrease due to vacancies in the Division during the current fiscal year.

Operating expenses are forecast to decrease slightly due to savings in external training.

### Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to decrease due to reductions in Information Technology allocations, legal fees, external training, and contractual services.

The capital expense budget is for data processing equipment.

### Revenues:

The transfer from the Property & Casualty Insurance Fund (516/5016) for \$76,600 is budgeted to fund the management of the certificate of insurance tracking system as an internal control measure to ensure compliance by vendors with contractual insurance requirements.

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# Office of the County Manager

# **Risk Management Division**

| Division Budgetary Cost Summary                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded                   | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------------------------|--------------------|-------------------|
| Personal Services                                | 1,443,399      | 1,916,000          | 1,958,300           | 2,014,100          | 67,700                                | 2,081,800          | 8.7%              |
| Operating Expense                                | 57,736,376     | 65,629,500         | 62,781,200          | 75,577,800         | -                                     | 75,577,800         | 15.2%             |
| Capital Outlay                                   | 6,980          | 31,600             | 16,600              | 15,000             | -                                     | 15,000             | (52.5)%           |
| Net Operating Budget                             | 59,186,755     | 67,577,100         | 64,756,100          | 77,606,900         | 67,700                                | 77,674,600         | 14.9%             |
| Trans to 001 Gen Fd                              | 76,600         | 76,600             | 76,600              | -                  | -                                     | -                  | (100.0)%          |
| Reserve for Insurance                            | -              | 38,455,900         | -                   | 35,294,600         | -                                     | 35,294,600         | (8.2)%            |
| Total Budget                                     | 59,263,355     | 106,109,600        | 64,832,700          | 112,901,500        | 67,700                                | 112,969,200        | 6.5%              |
|  |                |                    |                     |                    |                                       |                    |                   |
| Appropriations by Program                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded                   | FY 2024<br>Adopted | FY 2024<br>Change |
| Group Health & Life Insurance Fund (517/5017)    | 48,348,324     | 54,812,300         | 48,931,100          | 57,141,300         | -                                     | 57,141,300         | 4.2%              |
| Property & Casualty Insurance Fund (516/5016)    | 9,164,597      | 10,672,200         | 13,887,300          | 18,290,100         | -                                     | 18,290,100         | 71.4%             |
| Worker's Compensation Fund (518/5018)            | 1,673,834      | 2,092,600          | 1,937,700           | 2,175,500          | 67,700                                | 2,243,200          | 7.2%              |
| Total Net Budget                                 | 59,186,755     | 67,577,100         | 64,756,100          | 77,606,900         | 67,700                                | 77,674,600         | 14.9%             |
| Total Transfers and Reserves                     | 76,600         | 38,532,500         | 76,600              | 35,294,600         | -                                     | 35,294,600         | (8.4)%            |
| Total Budget                                     | 59,263,355     | 106,109,600        | 64,832,700          | 112,901,500        | 67,700                                | 112,969,200        | 6.5%              |
|  |                |                    |                     |                    |                                       |                    |                   |
| Division Funding Sources                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded                   | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                             | 30             | _                  |                     | _                  | _                                     |                    | na                |
| Miscellaneous Revenues                           | 2,255,375      | 200,000            | 1,735,800           | 1,340,000          | _                                     | 1,340,000          | 570.0%            |
| Interest/Misc                                    | 318,443        | 371,300            | 775,200             | 1,304,300          | =                                     | 1,304,300          | 251.3%            |
| Property & Casualty Billings                     | 9,776,000      | 10,069,500         | 10,069,000          | 14,469,600         | -                                     | 14,469,600         | 43.7%             |
| Group Health Billings                            | 42,031,130     | 40,500,000         | 40,500,000          | 44,272,800         | -                                     | 44,272,800         | 9.3%              |
| Dental & Vision Billings                         | 2,255,324      | 2,423,000          | 2,062,000           | 2,220,000          | =                                     | 2,220,000          | (8.4)%            |
| Life Insurance Billings                          | 441,249        | 490,000            | 603,200             | 646,000            | =                                     | 646,000            | 31.8%             |
| Short Term Disability Billings                   | 647,699        | 623,000            | 816,000             | 825,000            | -                                     | 825,000            | 32.4%             |
| Long Term Disability Billings                    | 731,935        | 775,000            | 600,000             | 775,000            | -                                     | 775,000            | 0.0%              |
| Workers Comp Billings                            | 1,841,600      | 1,920,600          | 1,920,600           | 2,032,400          | -                                     | 2,032,400          | 5.8%              |
| Trans fm 001 Gen Fund                            | -              | 4,000,000          | 4,000,000           | 2,000,000          | -                                     | 2,000,000          | (50.0)%           |
| Carry Forward                                    | 43,397,100     | 44,765,800         | 44,967,300          | 43,148,700         | 67,700                                | 43,216,400         | (3.5)%            |
| Less 5% Required By Law                          | -              | (28,600)           | -                   | (132,300)          | -                                     | (132,300)          | 362.6%            |
| Total Funding                                    | 103,695,884    | 106,109,600        | 108,049,100         | 112,901,500        | 67,700                                | 112,969,200        | 6.5%              |
| =<br>-   |                |                    |                     | -                  |                                       |                    |                   |
| Division Position Summary                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded                   | FY 2024<br>Adopted | FY 2024<br>Change |
| Property & Casualty Insurance Fund               | 4.00           | 5.00               | 5.00                | 5.00               | · · · · · · · · · · · · · · · · · · · | 5.00               | 0.0%              |
| (516/5016)<br>Group Health & Life Insurance Fund | 7.00           | 7.00               | 7.00                | 7.00               | _                                     | 7.00               | 0.0%              |
| (517/5017)                                       |                |                    |                     |                    |                                       | 2.2-               |                   |
| Worker's Compensation Fund (518/5018)            | 3.00           | 5.00               | 5.00                | 5.00               | 1.00                                  | 6.00               | 20.0%             |
| Total FTE =                                      | 14.00          | 17.00              | 17.00               | 17.00              | 1.00                                  | 18.00              | 5.9%              |

### Office of the County Manager

# Risk Management Division Property & Casualty Insurance Fund (516/5016)

### **Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| Program Su   | mmary   |                                | -                     | Y 2024<br>otal FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---|--------------------------------|-----------------------|--------------------|-------------------|---------------------|---------------------|
| Property and Casualty Insurance Pro  | ogram - RG  |                                |                       | 3.00               | 18,027,200        | 18,027,200          | -                   |
| To provide Property and Casualty I<br>Claims Management, and Loss Coi<br>Constitutional Agencies pursuant to                                 | ntrol services  | to County Divi                 | sions and             |                    |                   |                     |                     |
| Safety and Loss Control Program - F  | ₹G  |                                |                       | 2.00               | 262,900           | 262,900             | -                   |
| To develop Occupational Safety an and illness to employees arising ou parties. Standards utilized are in comparties of Traffic requirements. | t of the work on the sound of the work of | environment a<br>ith OSHA star | nd to third<br>ndards |                    |                   |                     |                     |
| Reserve for Claims Payment/Conting   | gency - RG  |                                |                       | -                  | 2,000,000         | 2,000,000           | -                   |
|  | Current Le  | vel of Service                 | Budget                | 5.00               | 20,290,100        | 20,290,100          |                     |
|  |   |                                |                       |                    |                   |                     |                     |
| Program Perform  | ance Measur   | es                             |                       | 2022<br>Actua      |                   |                     | FY 2024<br>Budget   |
| AVG # Days to Close Auto Physical Dar  | mage Claim  |                                |                       | 90                 | 100               | 100                 | 95                  |
| AVG # Days to Close Property Claim (e.   | xcludes IRMA  | )                              |                       | 95                 | 90                | 100                 | 95                  |
| AVG # of Days From Incurred Date to R  | eport Date - F  | Property & Aut                 | 0                     | 5                  | ;                 | 5 5                 | 5                   |
| Subrogation Dollars Collected  |   |                                |                       | 500,000            | 550,000           | 250,000             | 300,000             |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted             | FY 2023<br>Forecas    |                    |                   |                     | FY 2024<br>Change   |
| Personal Services  | 326,675   | 542,300                        | 542,000               | 578,               | 200               | - 578,200           | 6.6%                |
| Operating Expense  | 8,830,942   | 10,104,900                     | 13,335,300            | 17,696,            | 900               | - 17,696,900        | 75.1%               |
| Capital Outlay   | 6,980   | 25,000                         | 10,000                | ) 15,              | 000               | - 15,000            | (40.0)%             |
| Net Operating Budget   | 9,164,597   | 10,672,200                     | 13,887,300            | , ,                | 100               | - 18,290,100        | 71.4%               |
| Trans to 001 Gen Fd Reserve for Insurance  | 76,600  | 76,600<br>7,422,300            | 76,600                | )<br>- 2,000,      | -                 | - 2,000,000         | (100.0)%<br>(73.1)% |
|  | 0.244.407   |                                | 42.062.000            |                    |                   |                     |                     |
| Total Budget =   | 9,241,197   | 18,171,100                     | 13,963,900            | = =====            |                   | - 20,290,100        | 11.7%               |
| Total FTE _  | 4.00  | 5.00                           | 5.00                  | 5                  | .00               | - 5.00              | 0.0%                |

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### Office of the County Manager

# Risk Management Division Property & Casualty Insurance Fund (516/5016)

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services         | 30             |                    | _                   |                    |                     |                    | na                |
| Miscellaneous Revenues       | 54,792         | 200,000            | 35,000              | 40,000             | -                   | 40,000             | (80.0)%           |
| Interest/Misc                | 35,081         | 58,400             | 161,300             | 110,000            | -                   | 110,000            | 88.4%             |
| Property & Casualty Billings | 9,776,000      | 10,069,500         | 10,069,000          | 14,469,600         | -                   | 14,469,600         | 43.7%             |
| Trans fm 001 Gen Fund        | -              | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| Carry Forward                | 4,751,900      | 5,856,100          | 5,376,600           | 3,678,000          | -                   | 3,678,000          | (37.2)%           |
| Less 5% Required By Law      | -              | (12,900)           | -                   | (7,500)            | -                   | (7,500)            | (41.9)%           |
| Total Funding                | 14,617,802     | 18,171,100         | 17,641,900          | 20,290,100         | <u> </u>            | 20,290,100         | 11.7%             |

### Forecast FY 2023:

Personal services are forecast to be in line with the FY 2023 adopted budget.

Operating expenses are forecast to be significantly higher due to an unprecedented increase in reinsurance premiums due to Hurricane Ian.

#### Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are budgeted to be significantly higher due to an unprecedented increase in reinsurance premiums due to Hurricane Ian.

### Revenues:

Allocated property and casualty premiums are budgeted to increase significantly due to expected growth in ratable exposures and potential rate increases in all insurance coverage lines.

Carryforward is significantly lower due to a substantial increase in property insurance premiums. Recoveries from reinsurance are expected to decrease due to changes in policy terms.

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# Office of the County Manager

# Risk Management Division Group Health & Life Insurance Fund (517/5017)

### **Mission Statement**

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - RG  | 2.00                 | 480,900           | 480,900             | -                   |
| Group Health Insurance Program - RG  | 2.00                 | 51,804,950        | 51,804,950          | -                   |
| To provide group health insurance benefits to eligible employees and their dependents.   |                      |                   |                     |                     |
| Group Disability Insurance Program - RG  | -                    | 1,293,000         | 1,293,000           | -                   |
| To provide an income replacement safety net in the form of Short and Long Term Disability Insurance.   |                      |                   |                     |                     |
| Group Life Insurance Program - RG  | -                    | 637,800           | 637,800             | -                   |
| To provide death protection to employees and their beneficiaries in the form of one times salary life and accidental death protection benefits.  |                      |                   |                     |                     |
| Group Dental Insurance Program -RG   | -                    | 2,027,000         | 2,027,000           | -                   |
| To provide dental insurance benefits to eligible employees and their dependents.   |                      |                   |                     |                     |
| Wellness Program - RG  | 3.00                 | 897,650           | 897,650             | -                   |
| To identify and educate employees who are at risk for premature illness or chronic health conditions and to promote participation in programs to prevent illness, enhance quality of life, and improve productivity. |                      |                   |                     |                     |
| Reserve for Claims Payment/Contingency -RG   | -                    | 29,502,300        | 29,502,300          | -                   |
| Current Level of Service Budget  | 7.00                 | 86,643,600        | 86,643,600          |                     |
|  |                      |                   |                     |                     |
| Program Performance Measures   | 202<br>Actua         |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Healthy Bucks Program Attendance   | 7,50                 | 9,000             | 17,152              | 15,000              |
| Members Exceeding \$25,000 in Claims per 100 Employees   | 0.5                  | 5 0.6             | 0.4                 | 0.55                |
| Number of Healthy Bucks Participants   | 80                   | 0 825             | 675                 | 750                 |
| Percent of Members Testing Positive for Cotanine   | 7.                   | 5 8.5             | 4                   | 6                   |
| Percent of Members who met Select Plan Qualifiers  | 9                    | 5 97              | 93                  | 95                  |
| Percentage of clean claims processed in less than 15 days  | 9                    | 2 91              | 94                  | 95                  |
| Percentage of Enrollment in Take Charge Diabetes Program   | 4                    | 7 30              | 30                  | 35                  |

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### Office of the County Manager

# Risk Management Division Group Health & Life Insurance Fund (517/5017)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 820,394        | 853,100            | 895,800             | 870,500            | -                   | 870,500            | 2.0%              |
| Operating Expense                 | 47,527,930     | 53,952,600         | 48,028,700          | 56,270,800         | -                   | 56,270,800         | 4.3%              |
| Capital Outlay                    | -              | 6,600              | 6,600               | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget <sup>-</sup> | 48,348,324     | 54,812,300         | 48,931,100          | 57,141,300         | -                   | 57,141,300         | 4.2%              |
| Reserve for Insurance             | -              | 27,078,600         | -                   | 29,502,300         | =                   | 29,502,300         | 9.0%              |
| Total Budget                      | 48,348,324     | 81,890,900         | 48,931,100          | 86,643,600         |                     | 86,643,600         | 5.8%              |
| Total FTE                         | 7.00           | 7.00               | 7.00                | 7.00               | -                   | 7.00               | 0.0%              |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues         | 2,189,650      |                    | 1,700,000           | 1,300,000          |                     | 1,300,000          | na                |
| Interest/Misc                  | 257,985        | 271,800            | 500,000             | 1,079,500          | -                   | 1,079,500          | 297.2%            |
| Group Health Billings          | 42,031,130     | 40,500,000         | 40,500,000          | 44,272,800         | -                   | 44,272,800         | 9.3%              |
| Dental & Vision Billings       | 2,255,324      | 2,423,000          | 2,062,000           | 2,220,000          | -                   | 2,220,000          | (8.4)%            |
| Life Insurance Billings        | 441,249        | 490,000            | 603,200             | 646,000            | -                   | 646,000            | 31.8%             |
| Short Term Disability Billings | 647,699        | 623,000            | 816,000             | 825,000            | -                   | 825,000            | 32.4%             |
| Long Term Disability Billings  | 731,935        | 775,000            | 600,000             | 775,000            | -                   | 775,000            | 0.0%              |
| Trans fm 001 Gen Fund          | -              | 2,000,000          | 2,000,000           | =                  | -                   | =                  | (100.0)%          |
| Carry Forward                  | 35,052,200     | 34,821,700         | 35,794,200          | 35,644,300         | -                   | 35,644,300         | 2.4%              |
| Less 5% Required By Law        | -              | (13,600)           | -                   | (119,000)          | -                   | (119,000)          | 775.0%            |
| Total Funding                  | 83,607,171     | 81,890,900         | 84,575,400          | 86,643,600         | -                   | 86,643,600         | 5.8%              |

### Forecast FY 2023:

Personal services are forecast to be higher due to a termination payout that was not previously budgeted.

Operating expenses are forecast to decrease due to lower-than-anticipated insurance claims.

### Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are budgeted to increase due to an increase in expected health claims costs and changes for reinsurance premiums due to a reduction in retention levels from \$1M to \$750K, as recommended by the County's actuarial firm.

#### Revenues:

Revenues from premiums for Group Health Billings are budgeted to increase, reflecting a 5% increase in premiums for both the employee and employer portion of the Health Plan for FY 2024. The County's actuarial firm recommended this increase to stabilize declining reserves.

Allocated premium rates across the organization for Health and Dental insurance remain unchanged in FY 2023. Life Insurance, Long Term Disability, and Short Term Disability rates reflect the results of program marketing that occurred in FY 2021 and are expected to increase from 7.2% to 9.3% due to increases in the rate and increased ratable payroll in FY 2024.

Carryforward is expected to increase slightly due to three one-time events that resulted in unexpected recoveries to the plan in the current fiscal year.

## Office of the County Manager

# Risk Management Division Worker's Compensation Fund (518/5018)

### **Mission Statement**

**Program Summary** 

The mission of the Risk Management Division is to continuously develop, manage, and improve the County's risk finance, group insurance, safety, and occupational health programs in order to provide quality, cost-effective support to our customers; to protect the County's financial interests against frequent and/or catastrophic loss; and to assure that the County's employees go home safely each day.

FY 2024

**Total FTE** 

FY 2024

**Budget** 

FY 2024

**Net Cost** 

FY 2024

Revenues

| Workers' Compensation Insurance & Subrogation Program - RG   | 1.00                 | 1,483,300         | 1,483,300           | -                   |
|--|----------------------|-------------------|---------------------|---------------------|
| To provide Workers' Compensation Insurance as required pursuant to Florida Statutes, Chapter 440. To provide financial recovery services to divisions through the collection of funds expended by the County for damage to property. | ,                    |                   |                     |                     |
| Safety and Loss Control Program - RG   | 3.00                 | 488,500           | 488,500             | -                   |
| To develop Occupational Safety and Health Program to prevent injury and illness to employees arising out of the work environment. Standard utilized are in conformance with OSHA standards CFR 1910 and 1928.                        | s                    |                   |                     |                     |
| Occupational Health Program - RG   | 1.00                 | 203,700           | 203,700             | -                   |
| To provide pre-employment physicals and drug testing services; to provide recurrent testing; to triage injured employees; to provide medica care to injured employees within protocols; to assist in case management                 |                      |                   |                     |                     |
| Reserve for Claims Payment/Contingency - RG  | -                    | 3,792,300         | 3,792,300           | -                   |
| Current Level of Service Budget  | 5.00                 | 5,967,800         | 5,967,800           |                     |
| Program Enhancements   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
| 1 FTE- Risk Management - Operations Support Specialist I   | 1.00                 | 67,700            | 67,700              | -                   |
| 1 FTE - Risk Management (518-121630) Operations Support Specialist   | I                    |                   |                     |                     |
| Expanded Services Budget   | 1.00                 | 67,700            | 67,700              |                     |
| Total Adopted Budget   | 6.00                 | 6,035,500         | 6,035,500           | -                   |
| Program Performance Measures   | 2022<br>Actual       |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| % of Employees Participating in Monthly Safety Training  | 96                   | 97                | 94                  | 95                  |
| % of Mandatory Drug Testing Completed  | 100                  | 100               | 100                 | 100                 |
| % of OSHA/EHS Compliance Audits Completed vs Scheduled   | 100                  | 100               | 100                 | 100                 |
| % of WC Root Cause Analysis Completed in <10 Days  | 100                  | 100               | 90                  | 100                 |
| Accidents per 100 Employees  | 5                    | 4                 | 5                   | 4                   |
| AVG # of Days From Incurred Date to Report Date  | 2                    | 1                 | 2                   | 1                   |
| AVG # of Days to Close a Medical Only Claim  | 70                   | 60                | 75                  | 70                  |
| Lost Time Claims Exceeding 7 Days  | 5                    | _                 | 6                   | 5                   |
| Total Workers' Compensation Premium as a Percentage of Reportable Payroll  | 1.23                 | 1.3               | 1.09                | 1.12                |

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### Office of the County Manager

# Risk Management Division Worker's Compensation Fund (518/5018)

| Program Budgetary Cost Summary             | 2022<br>Actual | FY 2023<br>Adopted            | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change  |
|--|----------------|-------------------------------|---------------------|----------------------------|---------------------|----------------------------|--------------------|
| Personal Services                          | 296,330        | 520,600                       | 520,500             | 565,400                    | 67,700              | 633,100                    | 21.6%              |
| Operating Expense                          | 1,377,504      | 1,572,000                     | 1,417,200           | 1,610,100                  | -                   | 1,610,100                  | 2.4%               |
| Net Operating Budget Reserve for Insurance | 1,673,834      | <b>2,092,600</b><br>3,955,000 | 1,937,700           | <b>2,175,500</b> 3,792,300 | 67,700              | <b>2,243,200</b> 3,792,300 | <b>7.2%</b> (4.1)% |
| Total Budget                               | 1,673,834      | 6,047,600                     | 1,937,700           | 5,967,800                  | 67,700              | 6,035,500                  | (0.2)%             |
| Total FTE                                  | 3.00           | 5.00                          | 5.00                | 5.00                       | 1.00                | 6.00                       | 20.0%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 10,933         | -                  | 800                 | -                  | -                   | -                  | na                |
| Interest/Misc           | 25,378         | 41,100             | 113,900             | 114,800            | -                   | 114,800            | 179.3%            |
| Workers Comp Billings   | 1,841,600      | 1,920,600          | 1,920,600           | 2,032,400          | -                   | 2,032,400          | 5.8%              |
| Carry Forward           | 3,593,000      | 4,088,000          | 3,796,500           | 3,826,400          | 67,700              | 3,894,100          | (4.7)%            |
| Less 5% Required By Law | -              | (2,100)            | -                   | (5,800)            | -                   | (5,800)            | 176.2%            |
| Total Funding           | 5,470,911      | 6,047,600          | 5,831,800           | 5,967,800          | 67,700              | 6,035,500          | (0.2)%            |

### Forecast FY 2023:

Personal services are forecast to be in line with the FY 2023 adopted budget.

Operating expenses are forecast to decrease due to fewer workers' compensation claims than expected.

### Current FY 2024:

Personal services are anticipated to increase due to planned compensation adjustments and merit pay that will be applied to employees across the organization.

Operating expenses are expected to increase due to higher ratable payroll resulting in a moderate increase in reinsurance premiums.

### Revenues:

Workers' compensation billings are budgeted to increase due to higher reinsurance costs resulting in higher ratable payroll. Premiums reflect an experience modification rate of .65, which is 35% below manual rates, including overhead.

# Office of the County Manager

# **Bureau Of Emergency Services Division**

| Division Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
|---|--|---|--|---|---------------------|---|---|
| Personal Services   | 1,356,567  | 1,647,400   | 1,732,100  | 1,817,300   |                     | 1,817,300   | 10.3%   |
| Operating Expense   | 4,113,576  | 4,864,900   | 5,048,100  | 5,388,800   | -                   | 5,388,800   | 10.8%   |
| Indirect Cost Reimburs  | 21,600   | 22,900  | 22,900   | 12,200  | -                   | 12,200  | (46.7)%   |
| Capital Outlay  | 25,080   | 73,000  | 190,000  | 190,000   | -                   | 190,000   | 160.3%  |
| Remittances   | 25,522   | 26,600  | 26,600   | 27,700  | -                   | 27,700  | 4.1%  |
| Net Operating Budget  | 5,542,345  | 6,634,800   | 7,019,700  | 7,436,000   | -                   | 7,436,000   | 12.1%   |
| Reserve for Contingencies   | -  | -   | -  | 49,200  | -                   | 49,200  | na  |
| Reserve for Catastrophic Event  | -  | 476,100   | -  | 395,100   | -                   | 395,100   | (17.0)%   |
| Total Budget  | 5,542,345  | 7,110,900   | 7,019,700  | 7,880,300   |                     | 7,880,300   | 10.8%   |
| Annual ministration of his Passanana  | 2022   | FY 2023   | FY 2023  | FY 2024   | FY 2024             | FY 2024   | FY 2024   |
| Appropriations by Program   | Actual   | Adopted   | Forecast   | Current   | Expanded            | Adopted   | Change  |
| 800 MHz Radio System Fund (188/1060)  | 1,577,678  | 1,940,600   | 2,224,500  | 2,329,300   | -                   | 2,329,300   | 20.0%   |
| Division of Forestry Services (111/1011)  | 27,478   | 75,000  | 68,500   | 21,000  | -                   | 21,000  | (72.0)%   |
| Emergency Management Operating (001/0001)   | 2,019,923  | 2,450,100   | 2,554,100  | 2,812,000   | -                   | 2,812,000   | 14.8%   |
| Emergency Relief (003/0003)   | 11,294   | 100,000   | 109,900  | 109,900   | -                   | 109,900   | 9.9%  |
| Medical Examiner (001/0001)   | 1,905,973  | 2,069,100   | 2,062,700  | 2,163,800   | -                   | 2,163,800   | 4.6%  |
| Total Net Budget  | 5,542,345  | 6,634,800   | 7,019,700  | 7,436,000   |                     | 7,436,000   | 12.1%   |
| Total Transfers and Reserves  | -  | 476,100   | -  | 444,300   | -                   | 444,300   | (6.7)%  |
| Total Budget  | 5,542,345  | 7,110,900   | 7,019,700  | 7,880,300   |                     | 7,880,300   | 10.8%   |
| Total Budget _  | 3,342,343  | 7,110,000   | 1,010,100  | .,000,000   |                     | 1,000,000   | 101070  |
| Total Budget =  |  | <u> </u>  |  |   |                     |   |   |
| Division Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| - <del>-</del>  | 2022   | FY 2023   | FY 2023  | FY 2024   | -                   | FY 2024   | FY 2024   |
| Division Funding Sources  | 2022<br>Actual   | FY 2023   | FY 2023  | FY 2024   | -                   | FY 2024   | FY 2024<br>Change   |
| Division Funding Sources  Intergovernmental Revenues  | 2022<br>Actual<br>8,988  | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current  | -                   | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Division Funding Sources  Intergovernmental Revenues Charges For Services   | 2022<br>Actual<br>8,988<br>300,545   | FY 2023<br>Adopted<br>-<br>299,000  | FY 2023<br>Forecast<br>-<br>293,000  | FY 2024<br>Current<br>-<br>308,600  | -                   | FY 2024<br>Adopted  | FY 2024<br>Change<br>na<br>3.2%   |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues  | 2022<br>Actual<br>8,988<br>300,545<br>198,934  | FY 2023<br>Adopted<br>299,000<br>182,700  | FY 2023<br>Forecast<br>293,000<br>200,900  | FY 2024<br>Current<br>308,600<br>206,000  | -                   | FY 2024<br>Adopted<br>308,600<br>206,000  | FY 2024<br>Change<br>na<br>3.2%<br>12.8%  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc  | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040   | FY 2023<br>Adopted<br>299,000<br>182,700<br>2,000   | FY 2023<br>Forecast<br>293,000<br>200,900<br>19,900  | FY 2024<br>Current<br>308,600<br>206,000<br>10,800  | -                   | FY 2024<br>Adopted  308,600 206,000 10,800  | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts   | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160   | FY 2023<br>Adopted<br>299,000<br>182,700<br>2,000<br>105,000  | FY 2023<br>Forecast<br>293,000<br>200,900<br>19,900<br>34,000  | FY 2024<br>Current<br>308,600<br>206,000<br>10,800<br>631,400   | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400  | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund   | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077  | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500   | FY 2023<br>Forecast<br>293,000<br>200,900<br>19,900<br>34,000<br>4,567,900   | FY 2024<br>Current<br>308,600<br>206,000<br>10,800<br>631,400<br>4,925,000  | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000  | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%   |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund  | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478  | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000  | FY 2023<br>Forecast<br>293,000<br>200,900<br>19,900<br>34,000<br>4,567,900<br>68,500                                     | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000   | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000   | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund  | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400                           | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000  | FY 2023<br>Forecast<br>293,000<br>200,900<br>19,900<br>34,000<br>4,567,900<br>68,500                                     | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000   | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000   | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops  | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400<br>300,000                | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700  | FY 2023<br>Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400  | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900   | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900   | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%<br>na  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops Carry Forward  | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400<br>300,000                | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700 - 771,800  | FY 2023<br>Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400  | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 - 522,400   | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 - 522,400   | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>(72.0)%<br>4.3%<br>na<br>(32.3)%  |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops Carry Forward Less 5% Required By Law  | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400<br>300,000<br>525,300     | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700 771,800 (21,800)                                   | FY 2023<br>Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400 - 955,500                                  | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 - 522,400 (23,800)                                | -                   | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800)                                  | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%<br>na<br>(32.3)%<br>9.2%                                       |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops Carry Forward Less 5% Required By Law  Total Funding   | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400<br>300,000<br>525,300     | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700  771,800 (21,800) 7,110,900  FY 2023               | FY 2023<br>Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400 - 955,500 - 7,542,100                      | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300                        | Expanded            | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300                        | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%<br>na<br>(32.3)%<br>9.2%<br>10.8%                              |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Emergency Management Operating            | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400<br>300,000<br>525,300     | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700  771,800 (21,800) 7,110,900                        | FY 2023<br>Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400 - 955,500 - 7,542,100                      | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300                        | Expanded            | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300                        | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%<br>na<br>(32.3)%<br>9.2%<br>10.8%                              |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Emergency Management Operating (001/0001) | 2022<br>Actual 8,988 300,545 198,934 6,040 38,160 3,870,077 27,478 1,166,400 300,000 525,300 6,441,923  2022 Actual 11.00      | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700  771,800 (21,800) 7,110,900  FY 2023 Adopted       | FY 2023<br>Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400 - 955,500 - 7,542,100  FY 2023 Forecast    | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300  FY 2024 Current       | Expanded            | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300  FY 2024 Adopted 11.00 | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%<br>na<br>(32.3)%<br>9.2%<br>10.8%<br>FY 2024<br>Change         |
| Division Funding Sources  Intergovernmental Revenues Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Net Cost Unincorp General Fund Trans fm 001 Gen Fund Trans fm 505 IT Ops Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Emergency Management Operating            | 2022<br>Actual<br>8,988<br>300,545<br>198,934<br>6,040<br>38,160<br>3,870,077<br>27,478<br>1,166,400<br>300,000<br>525,300<br> | FY 2023<br>Adopted  299,000 182,700 2,000 105,000 4,470,500 75,000 1,226,700  771,800 (21,800) 7,110,900  FY 2023 Adopted 11.00 | FY 2023 Forecast  293,000 200,900 19,900 34,000 4,567,900 68,500 1,402,400 - 955,500 - 7,542,100  FY 2023 Forecast 11.00 | FY 2024<br>Current  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 522,400 (23,800) 7,880,300  FY 2024 Current 11.00 | Expanded            | FY 2024<br>Adopted  308,600 206,000 10,800 631,400 4,925,000 21,000 1,278,900 (23,800) 7,880,300  FY 2024 Adopted               | FY 2024<br>Change<br>na<br>3.2%<br>12.8%<br>440.0%<br>501.3%<br>10.2%<br>(72.0)%<br>4.3%<br>na<br>(32.3)%<br>9.2%<br>10.8%<br>FY 2024<br>Change<br>0.0% |

## Office of the County Manager

# **Bureau Of Emergency Services Division Emergency Management Operating (001/0001)**

### **Mission Statement**

The Collier County Division of Emergency Management works to protect and manage consequences for the citizens, visitors, local agencies, businesses, and organizations from the effects of natural, technological, public health, community crisis, and terrorism disasters or emergencies under the guidance of the County Manager. The Division receives program guidance and mandates from the Department of Homeland Security, the Federal Emergency Management Agency, and the State's Division of Emergency Management under the Office of the Governor. The Division maintains a vision of a vibrant, integrated, and progressive disaster-resistant community. Programming and work by the Division includes planning for and responding to major disaster events or localized emergencies 24 hours a day, 7 days a week. Staff and volunteers work to develop capabilities, strategies, and programs to minimize the effects and streamline the recovery from a disaster or community emergency. The Division provides on-scene technical support to public safety organizations, hurricane protection project management, community and crisis education and planning, comprehensive disaster, nursing home, and other critical infrastructure review, preparedness planning, evacuation coordination, emergency public information and warning, meteorological services, hazardous materials storage analysis, field exercise, and training resources, and state-mandated registration and case-need evaluation for persons with special needs.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - RG   | 3.00                 | 1,179,300         | 1,500               | 1,177,800           |
| Manage all facets of emergency preparedness programming, function a the administrative office for the divisions including Collier County Emergency Medical Services, Med-Flight, and staff liaison to the Distric 20 Medical Examiner.  |                      |                   |                     |                     |
| Special Needs Administration - RG   | 1.00                 | 130,100           | -                   | 130,100             |
| As mandated by the State of Florida, provide and maintain a listing and case needs assessment of special needs citizens that may require additional assistance during times of emergency or evacuation. Facilities such as nursing homes, rest homes, and congregate care facilities require their disaster plans to be reviewed annually for compliance.   | es                   |                   |                     |                     |
| Emergency Operations and Planning - RG  | 7.00                 | 1,453,300         | -                   | 1,453,300           |
| Emergency Management must maintain a 24-hour, 7-day a week multi-<br>hazard Homeland Security response and consequence management<br>capability. This effort includes ensuring the reliability and capability of the<br>emergency operations center, mobile command vehicle, various<br>communication sets, and other field deployable assets to be ready at all<br>times to respond, protect, and mitigate the effects to the community price<br>to, during, and after a natural, technological, terrorist, pandemic, or<br>community crisis event. The Division provides technical assistance and<br>hosts numerous multi-agency training forums and exercises in a multi-<br>hazard environment to ensure that all efforts to prepare for, respond to,<br>recover, and mitigate from the effects of a disaster or local emergency<br>are efficient and effective. The Emergency Management Division active<br>seeks grant opportunities to acquire funds to help mitigate against future<br>emergencies, build local capability with supplies and equipment, and<br>support a broad range of public safety and public health concerns and<br>agencies. | r                    |                   |                     |                     |
| National Incident Management Systems - RG   | -                    | 49,300            | 49,300              | -                   |
| Additional training/education, equipment, contract personnel and other requirements for the emergency management program. Costs are offse by revenue from tower lease revenue shared with the Golden Gate Fire District.  | et                   |                   |                     |                     |
| Current Level of Service Budget   | 11.00                | 2,812,000         | 50,800              | 2,761,200           |

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## Office of the County Manager

## Bureau Of Emergency Services Division Emergency Management Operating (001/0001)

| nance Measure   |   | 2022<br>Actual  | FY 2023<br>Budget  | FY 2023<br>Forecast  | FY 2024<br>Budget  |                            |
|---|---|---|--|--|--|----------------------------|
|   |   |   |  |  |  | 4                          |
| % Met recent refresh/reset of Fed. mandated NIMS training requirements per EMPA/EMPG Grants |   |   |  |  |  | 92                         |
| % Nursing/Assisted Living Facilities emergency plans reviewed within 60 days of receipt     |   |   |  |  |  | 100                        |
| 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded  | FY 2024<br>Adopted   | FY 2024<br>Change          |
| 1,181,559   | 1,421,300   | 1,473,500   | 1,551,800  | -  | 1,551,800  | 9.2%                       |
| 787,762   | 1,002,200   | 1,054,000   | 1,232,500  | -  | 1,232,500  | 23.0%                      |
| 25,080  | -   | -   | -  | -  | -  | na                         |
| 25,522  | 26,600  | 26,600  | 27,700   | -  | 27,700   | 4.1%                       |
| 2,019,923   | 2,450,100   | 2,554,100   | 2,812,000  | <del>-</del>   | 2,812,000  | 14.8%                      |
| 2,019,923   | 2,450,100   | 2,554,100   | 2,812,000  |  | 2,812,000  | 14.8%                      |
| 11.00   | 11.00   | 11.00   | 11.00  |  | 11.00  | 0.0%                       |
| 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded  | FY 2024<br>Adopted   | FY 2024<br>Change          |
| 8,988   | -   | _   | _  |  | -  | na                         |
| 46,830  | 48,700  | 48,900  | 50,800   | -  | 50,800   | 4.3%                       |
| 1,964,105   | 2,401,400   | 2,505,200   | 2,761,200  | -  | 2,761,200  | 15.0%                      |
| 2,019,923   | 2,450,100   | 2,554,100   | 2,812,000  | -  | 2,812,000  | 14.8%                      |
|   | 2022<br>Actual<br>1,181,559<br>787,762<br>25,080<br>25,522<br>2,019,923<br>2,019,923<br>11.00<br>2022<br>Actual<br>8,988<br>46,830<br>1,964,105 | 2022 FY 2023 Actual Adopted  1,181,559 1,421,300 787,762 1,002,200 25,080 - 25,522 26,600  2,019,923 2,450,100 2,019,923 2,450,100 11.00 11.00  2022 FY 2023 Actual Adopted 8,988 46,830 48,700 1,964,105 2,401,400 | 2022 FY 2023 FY 2023 2,019,923 2,450,100 2,019,923 2,450,100 21,000 11.00 2022 FY 2023 FY 2023 2,019,923 2,450,100 2,019,923 2,450,100 2,019,923 2,450,100 2,019,923 2,450,100 2,019,923 2,450,100 2,019,923 2,450,100 2,554,100 2,019,923 2,450,100 2,554,100 2,019,923 2,450,100 2,554,100 2,019,923 2,450,100 2,554,100 2,019,923 2,450,100 2,554,100 2,554,100 2,554,100 2,554,100 2,554,100 2,554,100 2,555,200 | Actual address and the property of the propert | Actual NIMS training requirements 91 93  dergency plans reviewed within 60 100 100  2022 FY 2023 FY 2023 FY 2024 Expanded  Actual Adopted Forecast Current Expanded  1,181,559 1,421,300 1,473,500 1,551,800 - 787,762 1,002,200 1,054,000 1,232,500 - 25,080 25,522 26,600 26,600 27,700 - 2,019,923 2,450,100 2,554,100 2,812,000 - 2,019,923 2,450,100 2,554,100 2,812,000 -  2,019,923 2,450,100 11.00 11.00 -  2022 FY 2023 FY 2023 FY 2024 FY 2024 Actual Adopted Forecast Current Expanded  8,988 | Actual   Budget   Forecast |

### Notes:

The Division of Emergency Management relies upon the efforts of each staff member for their respective program expertise to protect and serve the citizens of Collier County from the effects of local emergencies and regional and national threats. The program is established with the following functions similar to the National Response Plan and State statute guidance: Human Services, Planning and Mitigation, Hazardous Materials, Homeland Security and Training, Logistics, Public Assistance Coordination, and Administration. Emergency Management staff has also been tasked with grant research, project formulation, and grant management, working toward strengthening disaster resistance via mitigation efforts.

### Forecast FY 2023:

Costs for personal services are higher than the total adopted budget due to Board-approved midyear Forecast salary increases and Hurricane lan recovery efforts.

Operating expenses are higher due to temporary storage rental costs.

### Current FY 2024:

Personal services budget increases reflect the FY2024 salary adjustments.

Operating expenses are higher due to Info Tech automation allocation, electricity, temporary storage rental, expected building repairs, and replacement of minor office furniture, and scheduled replacement of end-of-life audio visual equipment.

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# Office of the County Manager

## Bureau Of Emergency Services Division Emergency Relief (003/0003)

### **Mission Statement**

To establish a reserve for disasters that may not meet the threshold for FEMA reimbursement.

| Program Sur   | nmary          |                           | -                   | Y 2024<br>tal FTE     | FY 2024<br>Budget | FY 2024<br>Revenues      | FY 2024<br>Net Cost |
|---|----------------|---------------------------|---------------------|-----------------------|-------------------|--------------------------|---------------------|
| Pre-Event Procurement - RG  |                |                           |                     | _                     | 109,900           | 109,900                  | -                   |
| Budget is appropriated in order to e<br>procurement of generators and othe<br>an impending emergency. |                |                           |                     |                       |                   |                          |                     |
| Reserves, Transfers, Interest - RG  |                |                           |                     | -                     | 395,100           | 395,100                  | -                   |
|   | Current Lev    | el of Service E           | Budget              | <u> </u>              | 505,000           | 505,000                  | <u> </u>            |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted        | FY 2023<br>Forecast |                       |                   |                          | FY 2024<br>Change   |
| Operating Expense   | 11,294         | 100,000                   | 109,900             | 109,90                | 00                | - 109,900                | 9.9%                |
| Net Operating Budget Reserve for Catastrophic Event   | 11,294         | <b>100,000</b><br>476,100 | 109,900             | <b>109,9</b> 0 395,10 |                   | <b>109,900</b> - 395,100 | <b>9.9%</b> (17.0)% |
| Total Budget  | 11,294         | 576,100                   | 109,900             | 505,00                | 00                | 505,000                  | (12.3)%             |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted        | FY 2023<br>Forecast |                       |                   |                          | FY 2024<br>Change   |
| Interest/Misc   | 2,906          | 1,000                     | 8,500               | 8,80                  | 00                | - 8,800                  | 780.0%              |
| Trans fm 001 Gen Fund   | 300,000        | -                         | -                   |                       | -                 |                          | na                  |
| Carry Forward   | 284,600        | 575,200                   | 598,100             | 496,70                | 00                | - 496,700                | (13.6)%             |
| Less 5% Required By Law   | -              | (100)                     | -                   | (50                   | 0)                | - (500)                  | 400.0%              |
| Total Funding   | 587,506        | 576,100                   | 606,600             | 505,00                | 00                | - 505,000                | (12.3)%             |

### Current FY 2024:

\$109,900 is appropriated to enable a quick response time for the procurement of generator equipment and supplies in an emergency and will only be used in the event of an impending emergency. All unspent funds will remain in reserves for contingencies in the Emergency Disaster Fund (003/0003). Reserves for Catastrophic events were increased due to the transfer from the General Fund (001/0001).

In the event an expenditure is made and is reimbursable by FEMA, advance funding expenditures will be submitted for reimbursement and any amounts refunded will be returned to this fund.

# Office of the County Manager

## Bureau Of Emergency Services Division 800 MHz Radio System Fund (188/1060)

### **Mission Statement**

To provide funding for operation and maintenance of the 800 MHz Inter-government Radio System. The system provides interoperable radio communications for law enforcement, EMS, fire service, and local government including the Collier County Public Schools operating a total of 6,000 radios.

| Program Su   | Program Summary |                    |                     |       |                    |                     | FY 2024<br>Revenues        | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---------------------|-------|--------------------|---------------------|----------------------------|---------------------|
| 800 MHz Radio System Maintenance   | - RG            |                    |                     | 2.00  | 2,3                |                     | 2,329,300                  | -                   |
| To provide operational costs of the<br>utility costs and lease payments for<br>maintenance of on-site components | tower sites, a  |                    |                     |       |                    |                     |                            |                     |
| Reserves, Transfers, Interest - RG   |                 |                    |                     | -     |                    | 49,200              | 49,200                     | -                   |
|  | Current Le      | vel of Service E   | Budget              | 2.00  | 2,3                | 78,500              | 2,378,500                  |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast |       | 2024<br>rrent      | FY 2024<br>Expanded |                            | FY 2024<br>Change   |
| Personal Services  | 175,008         | 226,100            | 258,600             | 26    | 5,500              | -                   | 265,500                    | 17.4%               |
| Operating Expense  | 1,381,070       | 1,618,600          | 1,753,000           | 1,86  | 1,600              | -                   | 1,861,600                  | 15.0%               |
| Indirect Cost Reimburs   | 21,600          | 22,900             | 22,900              | 12    | 2,200              | -                   | 12,200                     | (46.7)%             |
| Capital Outlay   | -               | 73,000             | 190,000             | 190   | 0,000              | -                   | 190,000                    | 160.3%              |
| Net Operating Budget Reserve for Contingencies   | 1,577,678       | 1,940,600          | 2,224,500           |       | <b>9,300</b> 9,200 | -                   | <b>2,329,300</b><br>49,200 | <b>20.0%</b><br>na  |
| Total Budget   | 1,577,678       | 1,940,600          | 2,224,500           | 2,378 | 8,500              | -                   | 2,378,500                  | 22.6%               |
| Total FTE  | 2.00            | 2.00               | 2.00                |       | 2.00               | -                   | 2.00                       | 0.0%                |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast |       | 2024<br>rrent      | FY 2024<br>Expanded |                            | FY 2024<br>Change   |
| Charges For Services   | 300,545         | 299,000            | 293,000             | 308   | 8,600              |                     | 308,600                    | 3.2%                |
| Miscellaneous Revenues   | 152,104         | 134,000            | 152,000             | 15    | 5,200              |                     | 155,200                    | 15.8%               |
| Interest/Misc  | 3,135           | 1,000              | 11,400              |       | 2,000              |                     | 2,000                      | 100.0%              |
| Reimb From Other Depts   | 38,160          | 105,000            | 34,000              | 63    | 1,400              |                     | - 631,400                  | 501.3%              |
| Trans fm 001 Gen Fund  | 866,400         | 1,226,700          | 1,402,400           | 1,27  | 8,900              | •                   | 1,278,900                  | 4.3%                |
| Trans fm 505 IT Ops  | 300,000         | -                  | -                   |       | -                  | •                   |                            | na                  |
| Carry Forward  | 240,700         | 196,600            | 357,400             |       | 5,700              |                     | 25,700                     | (86.9)%             |
| Less 5% Required By Law  |                 | (21,700)           | -                   |       | ,300)              |                     | (23,300)                   | 7.4%                |
| Total Funding  | 1,901,043       | 1,940,600          | 2,250,200           | 2,37  | 8,500              |                     | 2,378,500                  | 22.6%               |
|  |                 |                    |                     |       |                    |                     |                            |                     |

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## Office of the County Manager

## Bureau Of Emergency Services Division 800 MHz Radio System Fund (188/1060)

#### Forecast FY 2023:

Radio system maintenance costs reflect the expiration of the final warranty phases for the P25 system upgrade and the addition of enhanced 24/7/365 system monitoring and service assurance by the system vendor.

Tower lease payments increase annually based on lease terms.

Electricity costs reflect the announced 10% rate increase that started mid-FY 2023.

Personal services forecast reflects annual county-wide general wage adjustment.

Capital outlay reflects replacing ancillary radio system infrastructure related to power hardening and climate control, which was not included in the P25 upgrade.

### Current FY 2024:

Personal services budget reflects two FTEs- one FTE that started in Q3 of FY2022 and a new position with an employee starting in Q1 FY2023.

FY 2023 P25 system maintenance expenses reflect costs outlined in contract 15-6409 approved in 2015 for the P25 system. The contract included 10 years of warranty/maintenance cover for core system components. Expenses for maintenance services provided to divisions for terminal equipment (mobile and portable radios) are offset with revenue from divisions and external agencies on the system Tower lease payments increase annually based on lease terms.

Capital outlay reflects replacing ancillary radio system components not included in the P25 upgrade.

### Revenues:

Service charges include \$38,600 for mobile and portable radio maintenance provided to non-BCC customers, and \$270,000 in proceeds from a \$12.50 surcharge on traffic moving violation fines.

Miscellaneous revenue consists of income from radio tower lease agreements and reimbursements from divisions for radio mobile and portable radio equipment maintenance.

Tower lease revenue includes an annual payment of \$85,600 for shared use of County sites for the State of Florida radio system. The lease agreement with L3 Harris expired in March 2022. The Florida Department of Management Services has assumed responsibility for this lease agreement.

Transfer from the General Fund (001/0001) is to support the 800 MHz Radio System Fund (188/1060).

## Office of the County Manager

# Bureau Of Emergency Services Division Division of Forestry Services (111/1011)

### **Mission Statement**

Pursuant to Florida Statute 125.27, the Division of Forestry contracts with each County Board of Commissioners to provide countywide forest fire protection. In fulfilling the provisions of this law, each district/center manager will perform the following two functions: 1) Provide a Protected Acreage Review. 2) File an annual report with the Collier County Board of County Commissioners.

| Program Sur  | nmary          |                    |                     | / 2024  <br>al FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Forestry Services - RG   |                |                    |                     | -                  | 21,000            | -                   | 21,000              |
| To make provision for fire protection assessment of property that requires suppress and contain brush fires. |                | •                  |                     |                    |                   |                     |                     |
|  | Current Lev    | el of Service E    | Budget              |                    | 21,000            | _                   | 21,000              |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense  | 27,478         | 75,000             | 68,500              | 21,000             | <u> </u>          | - 21,000            | (72.0)%             |
| Net Operating Budget   | 27,478         | 75,000             | 68,500              | 21,000             |                   | - 21,000            | (72.0)%             |
| Total Budget =   | 27,478         | 75,000             | 68,500              | 21,000             |                   | 21,000              | (72.0)%             |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost Unincorp General Fund   | 27,478         | 75,000             | 68,500              | 21,000             |                   | - 21,000            | (72.0)%             |
| Total Funding  | 27,478         | 75,000             | 68,500              | 21,000             |                   | - 21,000            | (72.0)%             |

### Current FY 2024:

Operating expenses represent a State of Florida mandated charge of \$ .07 per acre assessment on 299,330 acres of property (for a total of \$20,953.10 -amended and approved by the BCC on 5/12/22) that require fire equipment and personnel to suppress and contain brush fires thereon.

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# Office of the County Manager

## Bureau Of Emergency Services Division Medical Examiner (001/0001)

### **Mission Statement**

To provide for medicolegal death investigation 24 hours per day, 365 days per year. Results of the investigations are reported to the appropriate agencies and/or individuals. The Florida District Twenty Medical Examiner is appointed by the Governor of the State of Florida.

| Program Sui   | mmary                            |                                   | FY<br>Total         |                    | Y 2024<br>Budget F  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------------------|-----------------------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Divisional Administration/Overhead  | - RG                             |                                   |                     | - 2,1              | 63,800              | -                   | 2,163,800           |
| Funding for Administrative and Ope Commissioners, pursuant to Section funds for the provision of Medical E contractual service agreement with Examiner. | n 406 of Florid<br>xaminer Servi | la Statutes, pro<br>ces through a | ovides the          |                    |                     |                     |                     |
|   | Current Lev                      | vel of Service E                  | Budget              | _ 2,1              | 163,800             | -                   | 2,163,800           |
| Program Budgetary Cost Summary  | 2022<br>Actual                   | FY 2023<br>Adopted                | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Operating Expense   | 1,905,973                        | 2,069,100                         | 2,062,700           | 2,163,800          | -                   | 2,163,800           | 4.6%                |
| Net Operating Budget  | 1,905,973                        | 2,069,100                         | 2,062,700           | 2,163,800          | -                   | 2,163,800           | 4.6%                |
| Total Budget =  | 1,905,973                        | 2,069,100                         | 2,062,700           | 2,163,800          |                     | 2,163,800           | 4.6%                |
| Program Funding Sources   | 2022<br>Actual                   | FY 2023<br>Adopted                | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Net Cost General Fund   | 1,905,973                        | 2,069,100                         | 2,062,700           | 2,163,800          |                     | 2,163,800           | 4.6%                |
| Total Funding   | 1,905,973                        | 2,069,100                         | 2,062,700           | 2,163,800          |                     | 2,163,800           | 4.6%                |

### Office of the County Manager

## Bureau Of Emergency Services Division Medical Examiner (001/0001)

#### Notes:

The Board of County Commissioners, pursuant to Section 406 of Florida Statutes, provides the funds for the provision of Medical Examiner Services through a contractual service agreement with the Florida District 20 Medical Examiner. In many circumstances involving the death of a human being, per Florida Statutes 406.11, the medical examiner of the district in which the death occurred or the body was found shall determine the cause of death and shall, for that purpose, make or have performed such examinations, investigations, and autopsies as he or she shall deem necessary or as shall be requested by the state attorney. Further, the Medical Examiner must comply with a variety of reporting and record-keeping requirements as mandated by state law.

### Forecast FY 2023:

The Medical Examiner's Office investigated 5,504 cases in the 2022 calendar year which represented a 3% increase over that of 2021.

Cost increases due to supply shortages and the price of fuel have driven up the prices of PPE and autopsy supplies significantly, from over 25% to more than 150%. Lab costs continue to rise due to additional testing requirements from synthetic opioid analogs and drug use patterns. The number of cases requiring toxicology testing is anticipated to continue to increase. Toxicology tests are required by Florida law in all cases of violent deaths, suspected drug intoxications, homicide, suicide, deaths involving children, drowning, motor vehicle, and other accidental deaths, deaths from unknown causes, in all unidentified individuals, and certain natural deaths.

Services and costs of operational and administrative services and supplies, costs associated with the performance of autopsies and cause of death determinations, and all other costs and fees are continuously negotiated to achieve cost reductions while maintaining or improving standards.

#### Current FY 2024:

The proposed budget reflects a 4.6% increase from the 2022-2023 fiscal year budget which includes the following Operating Expenses: \$2,091,900 in medical examiner costs, toxicology tests, lab costs, hardware/software replacement, FPL and other utilities, morgue supplies and services, consultant fees, recurring building expenses. Additionally, \$11,300 is allocated for info tech automation and billable hours, and \$60,600 for insurance – general, property, and liability insurance. Total - \$2,163,800.

The Medical Examiner's office is constantly scrutinizing services, policies, procedures statutory-mandated operational duties, autopsy and administrative supplies, costs, and fees and continues to negotiate reductions in costs wherever possible.

# Office of the County Manager

# **Emergency Services & Fire District Grants**

| Division Budgetary Cost Summary                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                                    | 117,496        | -                  | 3,500               | -                  | -                   |                    | na                |
| Capital Outlay                                       | 133,413        | _                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget                                 | 250,909        | -                  | 3,500               |                    | -                   | -                  | na                |
| Total Budget =                                       | 250,909        |                    | 3,500               |                    |                     |                    | na                |
| Appropriations by Program                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Administrative Services Grants (703-704 / 1833-1834) | 250,909        | -                  | 3,500               | -                  | -                   |                    | na                |
| Total Net Budget                                     | 250,909        |                    | 3,500               |                    |                     | _                  | na                |
| <b>Total Transfers and Reserves</b>                  | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget   | 250,909        |                    | 3,500               |                    |                     |                    | na                |
| Division Funding Sources                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues                           | 259,879        | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc  | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund                                | 19,762         | -                  | 3,500               | -                  | -                   | -                  | na                |
| Total Funding  | 279,641        | -                  | 3,500               | _                  | -                   | _                  | na                |

### Office of the County Manager

# **Emergency Services & Fire District Grants Administrative Services Grants (703-704 / 1833-1834)**

### **Mission Statement**

To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency.

| Program Budgetary Cost Summary                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change  |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|--------------------|
| Operating Expense                                  | 117,496        |                    | 3,500               |                    |                     |                    | na                 |
| Capital Outlay                                     | 133,413        | -                  | -                   | -                  | -                   | -                  | na                 |
| Net Operating Budget —                             | 250,909        | <del>-</del>       | 3,500               | <del>-</del> -     |                     |                    | na                 |
| Total Budget                                       | 250,909        | -                  | 3,500               | -                  | -                   | -                  | na                 |
|  |                |                    |                     |                    |                     |                    |                    |
| Program Funding Sources                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change  |
| Program Funding Sources Intergovernmental Revenues |                |                    |                     |                    |                     |                    |                    |
|  | Actual         | Adopted            |                     |                    |                     | Adopted            | Change             |
| Intergovernmental Revenues                         | Actual         | Adopted            |                     |                    |                     | Adopted            | Change<br>na       |
| Intergovernmental Revenues<br>Interest/Misc        | 259,879        | Adopted            | Forecast            |                    |                     | Adopted            | Change<br>na<br>na |

### Office of the County Manager

# Emergency Services & Fire District Grants Administrative Services Grants (703-704 / 1833-1834)

#### Notes:

Budgets for grants are no longer prepared in advance of the actual acceptance of the grants. Any grant received will be brought to the Board of County Commissioners for approval and acceptance along with budget amendments to recognize and appropriate funds at the time they are received.

### Forecast FY 2023:

Currently the Department of Emergency Management executes a grants awarded by the State of Florida Division of Emergency Management (FDEM). These grants have a specific purpose toward improving communication interoperability, data and media transfer, disaster planning, training, building disaster resilience and other homeland security and natural hazard related matters. All of the grants are recurring, non-competitive grants. State and FEMA pass through funds for both the Emergency Management Performance Grant (EMPG) and Emergency Management Preparedness and Assistance Program Base Grant (EMPA) will require local funding thresholds to be maintained at certain levels or risk proportionate share of grant reductions.

All of the grants have contract periods that overlap fiscal years. This list represents active grant award balances during FY 2023: \$105,806 EMPA 2022-2023 A0246- 33819 \$109,275 EMPG 2022-2023 G0380 - 33820 \$ 3,469 EMPG Match 2022-2023 G0380 - 33820

Grand Total: \$218,550

### Revenues:

A General Fund (001) transfer of \$3,469 has been budgeted to meet the required local share of EMPG 2022-2023 which is set at 100%. The State EMPA program is used as match to the Federal EMPG program.

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# Office of the County Manager

# **Emergency Medical Services (EMS)**

| Division Budgetary Cost Summary             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                           | 29,471,441     | 31,831,800         | 30,209,700          | 36,985,600         | -                   | 36,985,600         | 16.2%             |
| Operating Expense                           | 7,723,786      | 9,202,300          | 9,636,000           | 11,133,500         | -                   | 11,133,500         | 21.0%             |
| Capital Outlay                              | -              | 35,300             | 1,730,300           | 30,300             | -                   | 30,300             | (14.2)%           |
| Net Operating Budget                        | 37,195,227     | 41,069,400         | 41,576,000          | 48,149,400         | -                   | 48,149,400         | 17.2%             |
| Trans to 455 EMS Cap                        | -              | -                  | -                   | 500,000            | -                   | 500,000            | na                |
| Trans to 491 EMS MP⋒                        | 1,508,000      | 500,000            | 500,000             | -                  | -                   | -                  | (100.0)%          |
| Trans to 494 EMS Grants                     | 48,488         | 55,000             | 76,600              | 55,000             | -                   | 55,000             | 0.0%              |
| Reserve for Contingencies                   | -              | 1,148,000          | -                   | 1,165,000          | -                   | 1,165,000          | 1.5%              |
| Reserve for Capital                         | =              | 3,978,800          | -                   | 4,530,900          | -                   | 4,530,900          | 13.9%             |
| Reserve for Cash Flow                       | =              | 850,000            | =                   | 870,500            | -                   | 870,500            | 2.4%              |
| Reserve for Attrition                       | =              | (436,700)          | =                   | (499,400)          | -                   | (499,400)          | 14.4%             |
| Total Budget                                | 38,751,715     | 47,164,500         | 42,152,600          | 54,771,400         |                     | 54,771,400         | 16.1%             |
|   |                |                    |                     |                    |                     |                    |                   |
| Appropriations by Program                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Emergency Medical Services (EMS) (490/4051) | 34,965,153     | 38,177,000         | 36,565,000          | 45,346,700         | -                   | 45,346,700         | 18.8%             |
| EMS Grant Trust Fund (493-494 / 4053-4054)  | 489,125        | 550,000            | 2,771,800           | 484,700            | -                   | 484,700            | (11.9)%           |
| Helicopter Operations (490/4050)            | 1,740,948      | 2,342,400          | 2,239,200           | 2,318,000          | <u>-</u>            | 2,318,000          | (1.0)%            |
| Total Net Budget                            | 37,195,227     | 41,069,400         | 41,576,000          | 48,149,400         | -                   | 48,149,400         | 17.2%             |
| Total Transfers and Reserves                | 1,556,488      | 6,095,100          | 576,600             | 6,622,000          | -                   | 6,622,000          | 8.6%              |
| Total Budget                                | 38,751,715     | 47,164,500         | 42,152,600          | 54,771,400         |                     | 54,771,400         | 16.1%             |
|   |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues                  | 1,364,043      | 495,000            | 984,000             | 429,700            |                     | 429,700            | (13.2)%           |
| Ambulance Fees                              | 22,225,344     | 12,500,000         | 12,500,000          | 12,700,000         | _                   | 12,700,000         | 1.6%              |
| Miscellaneous Revenues                      | 50,004         | -                  | -                   | -                  | _                   | -                  | na                |
| Interest/Misc                               | 108,213        | _                  | 178,300             | 262,100            | _                   | 262,100            | na                |
| Reimb From Other Depts                      | 380,075        | _                  | 1,700,000           |                    | _                   |                    | na                |
| Trans fm 001 Gen Fund                       | 21,369,500     | 25,316,400         | 25,429,400          | 29,392,300         | _                   | 29,392,300         | 16.1%             |
| Trans fm 490 EMS Fd                         | 48,488         | 55,000             | 76,600              | 55,000             | _                   | 55,000             | 0.0%              |
| Carry Forward                               | 13,543,000     | 9,423,100          | 13,864,800          | 12,580,500         | -                   | 12,580,500         | 33.5%             |
| Less 5% Required By Law                     | -              | (625,000)          | -                   | (648,200)          | -                   | (648,200)          | 3.7%              |
| Total Funding                               | 59,088,666     | 47,164,500         | 54,733,100          | 54,771,400         |                     | 54,771,400         | 16.1%             |
|   |                |                    |                     |                    |                     |                    |                   |
| Division Position Comment                   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Position Summary                   | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Emergency Medical Services (EMS) (490/4051) | 196.00         | 222.00             | 222.00              | 222.00             | -                   | 222.00             | 0.0%              |
| Helicopter Operations (490/4050)            | 6.00           | 6.00               | 6.00                | 6.00               | -                   | 6.00               | 0.0%              |
| Total FTE =                                 | 202.00         | 228.00             | 228.00              | 228.00             |                     | 228.00             | 0.0%              |

# Office of the County Manager

# Emergency Medical Services (EMS) Emergency Medical Services (EMS)(490/4050)

### **Mission Statement**

The Division of Emergency Medical Services is a single consolidated division that provides emergency medical care for Collier County under the direction of the Board of County Commissioners and in compliance with Florida Statutes, Chapter 401. The EMS Division's mission is to provide competent, consistent, county-wide patient care and service to the community efficiently and cost-effectively.

| Program Su   | Program Summary |                    |                   |              |              |                   | FY 2024<br>Revenues | FY 2024<br>Net Cost  |
|--|-----------------|--------------------|-------------------|--------------|--------------|-------------------|---------------------|----------------------|
| Divisional Administration/Overhead   | - QP, IAM, RO   | G                  |                   | 220.00       | 45,0         | 72,824            | 12,700,000          | 32,372,824           |
| Advanced Life Support Paramedic medical emergencies to provide ca EMS also provides for the treatmer patients requiring advanced care. | re 24 hours a   | week.              |                   |              |              |                   |                     |                      |
| EMS Billing and Collection Services  |                 | 2.00               | 2                 | 273,876      | -            | 273,876           |                     |                      |
| Includes two and one-half billing st contract and bank fees.   | ections         |                    |                   |              |              |                   |                     |                      |
| Reserves, Transfers, Interest - RG   |                 |                    |                   |              |              |                   | 41,586,700          | -34,964,700          |
|  | Budget          | 222.00             | 51,9              | 968,700      | 54,286,700   | -2,318,000        |                     |                      |
| Program Perform  | ance Measur     | es                 |                   | 202<br>Actua |              | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget    |
| % of response times within 12 min. (Ru   |                 |                    |                   | 9:           |              | 90                | 90                  | 92                   |
| % of response times within 8 min. (Urba  | ,               |                    |                   | 9            |              | 90                | 90                  | 90                   |
| % patients in full cardiac arrest that hav   | •               |                    |                   | 4:           | -            | 36                | 32                  | 32                   |
| Number of calls for service  | o a paioo       |                    |                   | 45,00        | _            | 48,000            | 49,956              | 50,500               |
| Number of patient transports   |                 |                    |                   | 31,00        |              | 31,000            | 34,698              | 36,000               |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 202<br>Forecas |              | 2024<br>rent | FY 202<br>Expande |                     |                      |
| Personal Services  | 27,966,498      | 30,156,800         | 28,283,20         | 35,469       | ,800         |                   | - 35,469,80         | 0 17.6%              |
| Operating Expense  | 6,998,655       | 7,999,900          | 8,266,50          | 9,861        | ,600         |                   | - 9,861,60          | 0 23.3%              |
| Capital Outlay   | -               | 20,300             | 15,30             |              | ,300         |                   | - 15,30             | , ,                  |
| Net Operating Budget   | 34,965,153      | 38,177,000         | 36,565,00         | •            |              |                   | - 45,346,70         |                      |
| Trans to 455 EMS Cap   | -<br>1 F00 000  | -<br>F00 000       | E00.00            |              | ,000         |                   | - 500,00            |                      |
| Trans to 491 EMS MP⋒ Trans to 494 EMS Grants   | 1,508,000       | 500,000<br>55.000  | 500,00<br>76,60   |              | .000         |                   | - 55,00             | - (100.0)%<br>0 0.0% |
| Reserve for Contingencies  | 48,488          | 1,148,000          | 76,60             | - 1,165      | ,            |                   | - 1,165,00          |                      |
| Reserve for Capital  | _               | 3,978,800          |                   | - 4,530      |              |                   | - 4,530,90          |                      |
| Reserve for Cash Flow  | _<br>_          | 850,000            |                   | -            | ,500         |                   | - 870,50            |                      |
| Reserve for Attrition  | -               | (436,700)          |                   | - (499,      | •            |                   | - (499,400          |                      |
| Total Budget <sup>-</sup>  | 36,521,642      | 44,272,100         | 37,141,60         |              | <u> </u>     |                   | - 51,968,70         | <u> </u>             |
| Total FTE  | 196.00          | 222.00             | 222.00            | 0 222        | 2.00         |                   | - 222.00            | 0.0%                 |
|  |                 |                    |                   |              |              |                   |                     |                      |

### Office of the County Manager

# Emergency Medical Services (EMS) Emergency Medical Services (EMS)(490/4050)

| Program Funding Sources    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 875,398        | -                  | -                   | -                  | -                   | -                  | na                |
| Ambulance Fees             | 22,225,344     | 12,500,000         | 12,500,000          | 12,700,000         | -                   | 12,700,000         | 1.6%              |
| Miscellaneous Revenues     | 49,990         | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc              | 106,897        | -                  | 169,300             | 262,100            | -                   | 262,100            | na                |
| Reimb From Other Depts     | 370,075        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund      | 21,369,500     | 25,316,400         | 25,429,400          | 29,392,300         | -                   | 29,392,300         | 16.1%             |
| Carry Forward              | 13,543,000     | 9,423,100          | 13,862,600          | 12,580,500         | -                   | 12,580,500         | 33.5%             |
| Less 5% Required By Law    | -              | (625,000)          | -                   | (648,200)          | -                   | (648,200)          | 3.7%              |
| Total Funding              | 58,540,203     | 46,614,500         | 51,961,300          | 54,286,700         |                     | 54,286,700         | 16.5%             |

#### Forecast FY 2023:

The division was fortunate to receive funding from the Florida Department of Health EMS Grant to upgrade audio-visual equipment for four EMS training rooms. This grant allowed the division's operating expenses to be used elsewhere. These rooms are utilized for teaching a variety of classes that include our quarterly Medical Director's in-services for 200-300 EMS and fire personnel, hosting the Phoenix Awards Ceremonies, promotional ceremonies, and several meetings with outside agencies.

An increase in call volume and the implementation of an effective inventory system are creating increased work and the division will be hiring temporary labor to handle the heavy workload in the EMS supply warehouse.

Increases in utilities are anticipated and unavoidable. Trash and garbage along with water and sewer costs have been impacted significantly due to price increases. These services have also been updated to better accommodate the division's needs, such as larger receptacles to keep up with increased amounts of trash.

Previously, janitorial supplies were being recorded under other operating expenses and this adjustment has been made to reflect the appropriate line item. Janitorial expenses are significant but necessary to maintain the cleanliness and sanitation of both EMS ambulances as well as stations.

Costs for legal services have increased due to using outside counsel for union-related matters this year more than in previous years when the County Attorney staff was utilized.

### Current FY 2024:

EMS stations have been evaluated and areas needing upgrades and/or necessary repairs have been identified. The EMS stations are utilized for housing EMTs and paramedics while working shifts, so the division continues to make these repairs for a continued pleasant work environment as well as extending the shelf life of the equipment and overall good appearance of our stations.

Contractual services remain one of the higher budgeted commitments to run our operations smoothly. Regarding utilities, the increase is unavoidable. To date, electricity estimates have fallen within budget. Per Procurement guidelines, the division has estimated an additional 10-20% for FPL.

A great part of the departmental success is taking into consideration feedback from the EMS professionals themselves. To maintain a sleek professional appearance, the division is looking into weather-appropriate uniforms to include updated winter clothing as well as rain gear. Input from our Database Administrator recommends replacement of our Mobile Data Terminal tablets for use out in the field which provides dispatch information and mapping for crews responding to calls.

EMS will be hosting onsite paramedic courses in hopes of increasing new hires and training and retaining employees. This goes hand in hand with our social media marketing team actively promoting our division and seeking new hires via creative marketing.

Another major expense but of great value to the community, is our agreement with Stryker which covers stretchers and chest compression systems. Globally, EMS systems have opted to continue their line of work through the use of Stryker power load stretchers that assist in lowering the risk of harming the patient and employee during transfer. This equipment has significantly reduced the risk of back injuries for employees consequently extending their medical careers.

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Historically, and in line with previous years, pharmaceuticals and expendables medical supplies continue to increase. Aside from inflation, expendable items such as medical gloves have increased in price. In addition, Collier County population growth results in an increase in call volume for EMS which results in the need for increased inventory. Collier County EMS experienced a nearly 11% increase in call volume from 2021-2022 and a nearly 9% increase in patient transports to the hospital.

Other budget items for FY24 include EMS renewal for CAAS accreditation. The division also anticipates a continued need for legal services surrounding general employment matters and negotiating the Collective Bargaining Agreement.

### Revenues:

Collections are anticipated to be higher than in FY 2023. Medicare pays 80% of the Urban Base Rate and Mileage. Medicare payments are not based on charged rates, but rather 80% of what the Centers for Medicare and Medicaid Services (CMS) determines to be allowable. Medicaid pays a flat rate based on the level of service. Because nearly 60% of our charges are Medicare patients and 10% are Medicaid patients, there would be no impact on collections for 70% of our charges. As the population in Collier County continues to grow so does the need for emergency medical services. To date, in comparison to last fiscal year, our call volume has increased by 19% and our revenue thus far into FY23 is up by 2.3%

Collier EMS has been selected and required to collect and report data for the Medicare Ground Ambulance Data Collection System (GADCS). The report will include recommendations to Congress that can benefit the division's Medicare collections in years to come

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# Office of the County Manager

## Emergency Medical Services (EMS) Helicopter Operations (490/4050)

### **Mission Statement**

To provide emergency transport via helicopter for medical emergencies within Collier County and to provide mutual aid to surrounding counties when they are unable to meet their demands.

| Program Su   | mmary  |   |                     | / 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|---|---------------------|--------------------|-------------------|---------------------|---------------------|
| Emergency Helicopter Air Ambuland  | e - QO, IAM,   | RG  |                     | 6.00 2             | ,318,000          | -                   | 2,318,000           |
| Provide emergency helicopter ALS day, 7 days a week within Collier Coneighboring counties in accordance agreements. Provide emergency in maintenance and flight training counties and pilot guidelines are | ounty. Provide<br>with establish<br>nter-facility tran<br>rses and evalu | e emergency s<br>ned mutual aid<br>nsfers. Attend | support to          |                    |                   |                     |                     |
|  | Current Lev  | el of Service E                                   | Budget              | 6.00 2             | 2,318,000         | -                   | 2,318,000           |
| Program Perform  | ance Measure   | es  |                     | 2022<br>Actual     | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| % completed flight without a safety issue  | e (mech. or op   | er.)  |                     | 96                 | 98                | 98                  | 98                  |
| % on scene time 15 minutes or less   |  |   |                     | 98                 | 98                | 98                  | 95                  |
| Program In-Service %   |  |   |                     | 90                 | 95                | 95                  | 98                  |
| Total flight hours   |  |   |                     |                    | 240               | 240                 | 250                 |
| Total helicopter flights   |  |   |                     | 355                | 345               | 345                 | 395                 |
| Total helicopter flights - administrative  |  |   |                     | 10                 | 20                | 20                  | 20                  |
| Total helicopter flights - maintenance   |  |   |                     | 15                 | 15                | 15                  | 15                  |
| Total helicopter flights - medical   |  |   |                     | 270                | 250               | 250                 | 300                 |
| Total helicopter flights - training  |  |   |                     | 60                 | 60                | 60                  | 60                  |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted                                | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Personal Services  | 1,020,060  | 1,125,000   | 1,142,600           | 1,031,100          |                   | 1,031,100           | (8.3)%              |
| Operating Expense  | 720,888  | 1,202,400   | 1,081,600           | 1,271,900          |                   | 1,271,900           | 5.8%                |
| Capital Outlay   |  | 15,000  | 15,000              | 15,000             |                   | 15,000              | 0.0%                |
| Net Operating Budget   | 1,740,948  | 2,342,400   | 2,239,200           | 2,318,000          |                   | 2,318,000           | (1.0)%              |
| Total Budget =   | 1,740,948  | 2,342,400   | 2,239,200           | 2,318,000          |                   | 2,318,000           | (1.0)%              |
| Total FTE =  | 6.00   | 6.00  | 6.00                | 6.00               | -                 | 6.00                | 0.0%                |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted                                | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | Change              |
| Miscellaneous Revenues   | 14   | -   | -                   | -                  |                   |                     | na                  |
| Reimb From Other Depts   | 10,000   |   |                     | -                  |                   |                     | na                  |
| Total Funding  | 10,014   | <u> </u>  | <u> </u>            | -                  |                   | <u> </u>            | na                  |

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### Office of the County Manager

## Emergency Medical Services (EMS) Helicopter Operations (490/4050)

#### Forecast FY 2023:

The personal services forecast reflects savings from vacancies offset slightly by Board-approved midyear salary increases.

Operating Expenses are expected to be within budget.

### Current FY 2024:

Personal services budget increases reflect the aforementioned midyear salary increases and FY2024 salary adjustments.

Due to a rise in inflation MedFlight is now experiencing an increase in overall costs associated with maintaining the aircraft. In addition, MedFlight has experienced an increase in the number of patients flown each year for the past several years. Services for parts and labor have all increased over the past several fiscal years. The proposed budget reflects these changes.

It must be noted that helicopter maintenance is a constant expenditure that continues to grow with the age of the original aircraft and the addition of the new aircraft. This budget includes funding for scheduled, routine maintenance, however, should a major unfunded repair be needed, the Board will be asked to utilize General Fund (001) reserves for funding.

The maintenance department has added a new FTE mechanic. Our long standing Director of Maintenance will be retiring in FY23, a replacement will be necessary and will require training. Federal Aviation Administration and CAMTS requires all mechanics to attend factory training on the aircraft, engines, night vision equipment, and Human Factors training. The added expense for travel related items as well as tuition is reflected in the FY24 budget.

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# Office of the County Manager

## Emergency Medical Services (EMS) EMS Grant Trust Fund (493-494 / 4053-4054)

### **Mission Statement**

This fund accounts for the collection and disbursement of various EMS State grant awards and one-time purchases approved by the Board of County Commissioners.

| Program Sui                    | = =            |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |          |                   |
|--------------------------------|----------------|--------------------|---------------------|---------------------|---------------------|----------|-------------------|
| EMS State Funds - IAM, RG      |                |                    |                     | -                   | 484,700             | 484,700  | -                 |
|                                | Current Lev    | el of Service E    | Budget              |                     | 484,700             | 484,700  | =                 |
| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded |          | FY 2024<br>Change |
| Personal Services              | 484,883        | 550,000            | 783,900             | 484,700             |                     | 484,700  | (11.9)%           |
| Operating Expense              | 4,242          | -                  | 287,900             | -                   |                     | -        | na                |
| Capital Outlay                 | -              | -                  | 1,700,000           | -                   | -                   | -        | na                |
| Net Operating Budget           | 489,125        | 550,000            | 2,771,800           | 484,700             |                     | 484,700  | (11.9)%           |
| Total Budget =                 | 489,125        | 550,000            | 2,771,800           | 484,700             |                     | 484,700  | (11.9)%           |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded |          | FY 2024<br>Change |
| Intergovernmental Revenues     | 488,644        | 495,000            | 984,000             | 429,700             |                     | 429,700  | (13.2)%           |
| Interest/Misc                  | 1,316          | -                  | 9,000               | -                   |                     |          | na                |
| Reimb From Other Depts         | -              | -                  | 1,700,000           | -                   |                     |          | na                |
| Trans fm 490 EMS Fd            | 48,488         | 55,000             | 76,600              | 55,000              |                     | - 55,000 | 0.0%              |
| Carry Forward                  | -              | -                  | 2,200               | -                   |                     |          | na                |
| Total Funding                  | 538,449        | 550,000            | 2,771,800           | 484,700             |                     | 484,700  | (11.9)%           |

## Office of the County Manager

## Emergency Medical Services (EMS) EMS Grant Trust Fund (493-494 / 4053-4054)

#### Notes:

This fund is used for annual and discretionary EMS grant programs as well as one-time purchases approved by the Board. At such time notifications are received from the grantor agency indicating the grant award amount, the grant will be brought to the Board for approval and acceptance along with a budget amendment to recognize and appropriate the funds. Any other approved projects or one-time purchases will be approved and budgets entered as needed.

### Forecast FY 2023:

All of the grants have contract periods that overlap fiscal years. This forecast includes the following grant award from the Florida Department of Health:

\$218,000 EMS Cnty Grant Pgrm – 33655 \$718,800 FDOT Fire Station - 33356 Grand Total - \$936,800

### Current FY 2024:

FDOT successfully executed an interlocal (funding) agreement with GNFD. At which point Collier County continues to provide EMS services associated with the mile marker 63 fire station and is reimbursed for associated costs through coordination with GNFD henceforth the need to budget personal services and misc. revenue to segregate costs.

#### Revenues:

Transfer from Fund 490 EMS is for the 10% local match required by Florida Statute Section 338.26(3), Chapter 2019-153 for EMS services associated with Mile Marker 63.

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# Office of the County Manager

## **Fire Districts**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs                        | 9,000          | 7,700              | 7,700               | 8,800              | -                   | 8,800              | 14.3%             |
| Capital Outlay                                | =              | -                  | =                   | 800,000            | =                   | 800,000            | na                |
| Remittances                                   | 1,982,804      | 2,357,100          | 4,187,400           | 3,867,100          | -                   | 3,867,100          | 64.1%             |
| Net Operating Budget                          | 1,991,804      | 2,364,800          | 4,195,100           | 4,675,900          | -                   | 4,675,900          | 97.7%             |
| Trans to Property Appraiser                   | 11,684         | 14,000             | 14,000              | 15,200             | -                   | 15,200             | 8.6%              |
| Trans to Tax Collector                        | 31,832         | 35,900             | 35,900              | 49,000             | =                   | 49,000             | 36.5%             |
| Reserve for Contingencies                     | -              | -                  | -                   | 350,400            | -                   | 350,400            | na                |
| Reserve for Cash Flow                         | -              | 275,000            | -                   | 157,000            | -                   | 157,000            | (42.9)%           |
| Total Budget =<br>=                           | 2,035,320      | 2,689,700          | 4,245,000           | 5,247,500          |                     | 5,247,500          | 95.1%             |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Goodland Fire District (149/1041)             | 123,608        | 141,900            | 141,900             | 171,500            | -                   | 171,500            | 20.9%             |
| Ochopee Fire Control District MSTU (146/1040) | 1,868,196      | 2,222,900          | 4,053,200           | 4,504,400          | -                   | 4,504,400          | 102.6%            |
| Total Net Budget                              | 1,991,804      | 2,364,800          | 4,195,100           | 4,675,900          |                     | 4,675,900          | 97.7%             |
| Total Transfers and Reserves                  | 43,516         | 324,900            | 49,900              | 571,600            | -                   | 571,600            | 75.9%             |
| Total Budget =                                | 2,035,320      | 2,689,700          | 4,245,000           | 5,247,500          |                     | 5,247,500          | 95.1%             |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes                              | 1,408,846      | 1,710,600          | 1,642,200           | 1,989,200          |                     | 1,989,200          | 16.3%             |
| Delinguent Ad Valorem Taxes                   | 50,856         | -                  | · · · · -           | -                  | -                   | -                  | na                |
| Interest/Misc                                 | 7,962          | 1,000              | 11,800              | 2,000              | -                   | 2,000              | 100.0%            |
| Trans frm Property Appraiser                  | 972            | 1,800              | 1,800               | -                  | -                   | -                  | (100.0)%          |
| Trans frm Tax Collector                       | 12,537         | 11,700             | 11,700              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 001 Gen Fund                         | 565,100        | 565,100            | 609,400             | 955,200            | =                   | 955,200            | 69.0%             |
| Trans fm 111 Unincorp Gen Fd                  | -              | -                  | 1,511,400           | 2,338,500          | -                   | 2,338,500          | na                |
| Carry Forward                                 | 507,900        | 485,200            | 518,900             | 62,200             | -                   | 62,200             | (87.2)%           |
| Less 5% Required By Law                       | -              | (85,700)           | -                   | (99,600)           | -                   | (99,600)           | 16.2%             |
| Total Funding                                 | 2,554,173      | 2,689,700          | 4,307,200           | 5,247,500          |                     | 5,247,500          | 95.1%             |
| =   |                |                    |                     |                    |                     |                    |                   |

# Office of the County Manager

# Fire Districts Ochopee Fire Control District MSTU (146/1040)

### **Mission Statement**

It is the goal of the District to provide comprehensive Public Safety to the citizens, travelers, and visitors of Collier County within the Ochopee Fire Control District.

| Program Su   | mmary                              |                                   | T                     | FY 2024<br>otal FTE |                   | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|------------------------------------|-----------------------------------|-----------------------|---------------------|-------------------|---------------------|---------------------|---------------------|
| Paid Fire Fighting Services - RG   |                                    |                                   |                       |                     |                   | 800,000             | 800,000             |                     |
| Includes fire rescue service to Chol-<br>Everglades City, Ochopee, Copelar<br>Alligator Alley, U.S. 41 and the cont<br>District) to be delivered by a combin | nd, Lee Cyprestract area (Col      | ss, Port of the lier County Fire  | Islands,<br>e Control |                     |                   |                     |                     |                     |
| Remittance to Greater Naples Fire D  | istrict - RG                       |                                   |                       |                     | 3,                | 704,400             | 3,704,400           | -                   |
| Per an intergovernmental managen<br>and Greater Naples Fire District, Go<br>management services over Ochope<br>the agreement or until Ochopee is o           | reater Naples i<br>ee Fire Control | s to provide<br>District until th | ne end of             |                     |                   |                     |                     |                     |
| Reserves, Transfers, Interest - RG   |                                    |                                   |                       | •                   | •                 | 565,900             | 565,900             | -                   |
|  | Current Lev                        | vel of Service E                  | Budget                | ı                   | 5,                | 070,300             | 5,070,300           |                     |
|  |                                    |                                   |                       |                     |                   |                     |                     |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual                     | FY 2023<br>Adopted                | FY 20:<br>Foreca      |                     | Y 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Indirect Cost Reimburs   | 8,000                              | 6,700                             | 6,7                   | 00                  | 7,800             | -                   | 7,800               | 16.4%               |
| Capital Outlay   | -                                  | -                                 |                       | -                   | 800,000           | -                   | 800,000             | na                  |
| Remittances  | 1,860,196                          | 2,216,200                         | 4,046,5               | 00 3,               | 696,600           | -                   | 3,696,600           | 66.8%               |
| Net Operating Budget   | 1,868,196                          | 2,222,900                         | 4,053,2               |                     | 504,400           | -                   | 4,504,400           | 102.6%              |
| Trans to Property Appraiser  | 10,693                             | 12,300                            | 12,3                  |                     | 13,500            | -                   | 13,500              | 9.8%                |
| Trans to Tax Collector   | 28,638                             | 32,300                            | 32,3                  |                     | 45,000            | -                   | 45,000              | 39.3%               |
| Reserve for Contingencies  | -                                  | <del>-</del>                      |                       |                     | 350,400           | -                   | 350,400             | na                  |
| Reserve for Cash Flow  |                                    | 275,000                           |                       |                     | 157,000           | -                   | 157,000             | (42.9)%             |
| Total Budget   | 1,907,527                          | 2,542,500                         | 4,097,8               | 00 5,               | 070,300           |                     | 5,070,300           | 99.4%               |
| Program Funding Sources  | 2022<br>Actual                     | FY 2023<br>Adopted                | FY 202<br>Foreca      | -                   | Y 2024<br>Current | FY 2024<br>Expanded | -                   | FY 2024<br>Change   |
| Ad Valorem Taxes   | 1,285,682                          | 1,564,900                         | 1,502,3               | 00 1,               | 819,700           |                     | 1,819,700           | 16.3%               |
| Delinquent Ad Valorem Taxes  | 46,237                             | -                                 |                       | -                   | -                 |                     |                     | na                  |
| Interest/Misc  | 7,572                              | 1,000                             | 11,8                  | 00                  | 2,000             |                     | 2,000               | 100.0%              |
| Trans frm Property Appraiser   | 889                                | 1,800                             | 1,8                   |                     | -                 |                     |                     | (100.0)%            |
| Trans frm Tax Collector  | 11,279                             | 11,700                            | 11,7                  | 00                  | -                 |                     |                     | (100.0)%            |
| Trans fm 001 Gen Fund  | 565,100                            | 565,100                           | 609,4                 | 00                  | 955,200           |                     | 955,200             | 69.0%               |
| Trans fm 111 Unincorp Gen Fd   | -                                  | -                                 | 1,511,4               | -                   | 338,500           |                     | 2,338,500           | na                  |
| Carry Forward  | 486,200                            | 476,300                           | 495,4                 |                     | 46,000            |                     | 46,000              | (90.3)%             |
| Less 5% Required By Law  | -                                  | (78,300)                          |                       | - (                 | (91,100)          |                     | - (91,100)          | 16.3%               |
| Total Funding  | 2,402,961                          | 2,542,500                         | 4,143,8               | 00 5,               | 070,300           |                     | 5,070,300           | 99.4%               |

### Office of the County Manager

# Fire Districts Ochopee Fire Control District MSTU (146/1040)

#### Notes:

It remains the intent of the Board of County Commissioners (BCC) and the Greater Naples Fire Rescue District (GNFRD) to consolidate the Ochopee Fire Control MSTU into Greater Naples and this process is governed by an intergovernmental management agreement which the BCC originally adopted on 9/13/16 Item 11B effective 11/1/16. This original management agreement was extended through 9/30/19. Primarily due to challenges in securing a permanent funding source for Station 63 the Greater Naples and Ochopee Fire District did not consolidate by 09/30/19. The BCC adopted on 03/24/20 Item 16.E.3 a new agreement effective 03/10/20. Greater Naples agrees to initiate legislation to expand the Greater Naples' boundaries to include the Ochopee Fire Control District ("consolidation") no later than the 2022 Florida legislative session. In FY 2022 Greater Naples attempted to take legislation to expand the Greater Naples boundaries to include the Ochopee Fire Control District (consolidation) but it did not pass.

Currently, discussions are ongoing between the parties to revise the legislative timelines because an annexation and consolidation bill was not introduced in the 2021 legislative session and was attempted in the 2022 legislative session but failed to pass.

Further changes to the management agreement covering service were adopted by the BCC on 4/11/2023 Item 11.D. This agreement is good through 09/30/2032.

#### Forecast FY 2023:

Increases to forecast are a result of the new management agreement approved by the Board on 4/11/2023.

### Current FY 2024:

Remittances are budgeted to include quarterly payments to the Greater Naples Fire Rescue District along with the 5% management fee. The reserve for contingency is established per contract at 10% of the total guarterly payments.

Capital Outlay includes the replacement of one Class-A fire apparatus.

### Revenues:

Budgeted ad valorem tax revenue is based on the Ochopee Fire Control District taxable value of \$454,935,430 which represents a 15.25% increase from FY 2023. A 4.0000 mill tax levy is proposed and the will provide an estimated \$1,819,700 in tax revenues. The rolled-back rate is a millage of 3.5359

Transfers from the General Fund and the Unincorporated General Fund of \$955,200 and \$2,338,500, respectively are necessary to fulfill this agreement.

### Office of the County Manager

# Fire Districts Goodland Fire District (149/1041)

### **Mission Statement**

To provide basic fire protection to the residents of Goodland.

| Program Sur  | FY:<br>Total   |   | Y 2024<br>Budget                    | FY 2024<br>Revenues | FY 2024<br>Net Cost |               |                   |
|--|--|---|-------------------------------------|---------------------|---------------------|---------------|-------------------|
| Divisional Administration/Overhead   |  | - 177,200                                   |                                     | 177,200             |                     |               |                   |
| This district was created, pursuant to by adopting Ordinance No. 98-114 adelivered by the Marco Island Fire Conservice agreement with the BCC. The millage not to exceed 2.0 mills on the District boundaries. | as amended. F<br>Control District<br>his service is fu | rire protection through a con unded by an M | service is<br>tractual<br>ISTU at a |                     |                     |               |                   |
|  | Current Lev  | el of Service E                             | Budget                              |                     | 177,200             | 177,200       | -                 |
| Dragger Budgeton, Coat Summer  | 2022   | FY 2023                                     | FY 2023                             | FY 2024             | FY 2024             |               | FY 2024           |
| Program Budgetary Cost Summary Indirect Cost Reimburs  | Actual   | 1.000                                       | Forecast<br>1.000                   | 1.000               | Expanded            | Adopted 1.000 | Change<br>0.0%    |
| Remittances  | 122.608  | 140.900                                     | 140.900                             | 170,500             |                     | - 170,500     | 21.0%             |
| Net Operating Budget   | 123,608  | 141,900                                     | 141,900                             | 171,500             |                     | 171,500       | 20.9%             |
| Trans to Property Appraiser  | 991  | 1,700                                       | 1,700                               | 1,700               |                     | - 1,700       | 0.0%              |
| Trans to Tax Collector   | 3,194  | 3,600                                       | 3,600                               | 4,000               |                     | 4,000         | 11.1%             |
| Total Budget   | 127,792  | 147,200                                     | 147,200                             | 177,200             |                     | 177,200       | 20.4%             |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted                          | FY 2023<br>Forecast                 | FY 2024<br>Current  | FY 2024<br>Expanded |               | FY 2024<br>Change |
| Ad Valorem Taxes   | 123,164  | 145,700                                     | 139,900                             | 169,500             |                     | 169,500       | 16.3%             |
| Delinquent Ad Valorem Taxes  | 4,618  | -   | =                                   | -                   |                     |               | na                |
| Interest/Misc  | 390  | -   | -                                   | -                   |                     |               | na                |
| Trans frm Property Appraiser   | 82   | -   | -                                   | -                   |                     |               | na                |
| Trans frm Tax Collector  | 1,258  | -   | -                                   | -                   |                     |               | na                |
| Carry Forward  | 21,700   | 8,900                                       | 23,500                              | 16,200              |                     | - 16,200      | 82.0%             |
| Less 5% Required By Law  | -  | (7,400)                                     | -                                   | (8,500)             |                     | - (8,500)     | 14.9%             |
| Total Funding  | 151,212  | 147,200                                     | 163,400                             | 177,200             |                     | - 177,200     | 20.4%             |

### Current FY 2024:

This MSTU addresses fire protection services for the residents of Goodland that are provided by a contractual agreement between Collier County and the City of Marco Island. In FY 2023, it is estimated that the contract amount will be \$140,900. There are no reserves for contingencies.

### Revenues:

Budgeted ad valorem tax revenue is based on Goodland/Hoor's Island Fire District taxable value of \$132,828,803 which represents a 15.66% increase from FY 2023. A 1.2760 mill tax levy is planned and will provide an estimated \$169,500 in tax revenues. The rolled-back rate is a millage of 1.1058.

Fiscal Year 2024 5 - 126 Office of the County Manager

# **Public Services Department**

# Public Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 492.30

| Public Services Department Administration  Total Full-Time Equivalents (FTE) = 1.00 |
|---|
| Operations and Veteran Services Division  Total Full-Time Equivalents (FTE) = 27.00 |
| Domestic Animal Services Division  Total Full-Time Equivalents (FTE) = 38.00        |
| Community and Human Services Division  Total Full-Time Equivalents (FTE) = 61.80    |
| Library Division  Total Full-Time Equivalents (FTE) = 85.00                         |
| Museum Division  Total Full-Time Equivalents (FTE) = 16.00                          |
| Parks & Recreation Division  Total Full-Time Equivalents (FTE) = 253.50             |
| Public Health Division  Total Full-Time Equivalents (FTE) = 0.00                    |
| University Extension Service Division  Total Full-Time Equivalents (FTE) = 10.00    |
|   |

Fiscal Year 2024 6 - 1 Public Services Department

### **Public Services Department**

### **Tanya Williams**

The Public Services Department provides the citizens of Collier County with a wide variety of public amenities, recreational opportunities, natural resource management, and access to health, wellness, and human services preserving and enhancing the primary Strategic Focus Area-Quality of Place throughout the community. The Department includes a small administrative staff, and the following Divisions: Department Administration, Community & Human Services, Domestic Animal Services, Library, Museums, Operations & Veteran Services, Parks & Recreation, and University Extension Services. Through contractual arrangements, the Public Services Department has oversight responsibilities for the Florida Department of Health in Collier County. The goal of each Division is to exceed our customers' expectations in providing high-quality, cost-effective services. The total budget appropriation in FY 2024 (including expanded requests, transfers, and reserves) is \$186.00 million. The number of authorized permanent Full-Time Equivalent (FTE) positions in the Department for FY 24 is 490.30

### **Department Administration**

The Public Services Department Administration ensures all four County Strategic Plan Focus Areas are implemented throughout each Division by providing management, policy oversight, and enhanced strategic planning guidance for the programs, services, operations, and capital improvement projects of the Department. The Administration Division coordinates directly with the County Manager's Office and other County Departments in support of the County's Strategic Plan as they relate to providing premier services and sustainable amenities through responsible governance for the enjoyment and use of the public. The Division has a staff of 1 budgeted FTE's for FY 2024 with a net operating budget of \$304,100.

### **Community and Human Services Division**

The Community and Human Services Division in direct correlation to the Strategic Focus Areas of Quality of Place and Responsible Governance is dedicated to improving the wellbeing, financial security, and critical needs of the Collier County community through collaborative partnerships and direct services. The Division is made up of four operational units: Housing Program Administration, Social Services, Aging & Adult Services and Grant Services. The Division has been creating solutions for a stronger community by serving those most in need, particularly those low-income families, with a network of partner agencies and managing over 100 contracts and 25 unique grants. The Division is responsible for grant administration of all grants awarded to the Public Services Department. Community and Human Services helps Collier County residents obtain access to medical and pharmacy care, energy assistance, housing, and food services. The Division helps to connect residents to community resources and provide grant assistance to those agencies who assist those experiencing homelessness, or need housing, seniors, and victims of violence. The Division is successfully continuing to manage the pandemic response grants for the County and is anticipated to assist more than 3,000 individuals and businesses. The Division's mission is "One Project, One Home and One Person at a Time". The Division administers over \$200M in grant funding with 61.8 FTE's, and a net operating budget of \$13.11 million.

#### **Domestic Animal Services Division**

The Domestic Animal Services Division in direct alignment with the Strategic Focus Areas of Quality of Place and Responsible Governance protects the citizens and animals of Collier County by keeping the area free of strays and complying with state and local ordinances and regulations through education and enforcement, ensures public and animal health and safety by investigating animal-related complaints, including animal-related injuries and diseases, increases public awareness, and promotes responsible pet ownership and humane treatment of animals. Annually, the Division typically takes in and cares for over 5,000 animals. In FY 2024, the Division will continue to maintain a live release rate in excess of 95%, by adhering to evolving best practices in the animal welfare field and implementing programs and services, available to the public, to enhance and preserve the human animal bond. To assist in achieving its mission, the Division calls upon many dedicated volunteers, and operates an active animal fostering program. The Division has a staff of 36 budgeted FTE's for FY 2024 with a net operating budget of \$5.25 million.

### **Library Division**

The Library Division hits all four Strategic Focus Areas of Quality of Place, Infrastructure and Asset Management, Community Development, and Responsible Governance by providing annually over 24,700 operational hours across 10 libraries with access to relevant, high-quality materials, and resources to meet the varied informational and recreational needs of Collier County residents and visitors. The Library system serves nearly 800,000 visitors who check out both physical and electronic library items at a rate of over 1.7 million annually. The Division actively addresses the broadening need for digital access by providing citizens high-speed internet through WiFi and library computer options. The Division's mission is to provide educational environments, facilitate community engagement, and cultivate life-long learning to maintain a thriving Collier County. To fulfill this mission, in FY 2024 citizens have access to essential Division programs including a managed collection of over 670,000 print and electronic materials, 200 computers and iPads, over 2,500 virtual and in-person program offerings, interlibrary loan services, and homebound services through the Mail-A-Book Program. Additionally, grant-funded homework centers operate in qualified census tracts (QCTs) which support the Division's educational component. The Division has a staff of 85 budgeted FTEs for FY 2024 with a net operating budget of \$10.06 million.

Fiscal Year 2024 6 - 2 Public Services Department

### **Public Services Department**

#### **Museum Division**

The Museum Division, through the Strategic Focus Areas of Quality of Place, Infrastructure and Asset Management, and Responsible Governance, is dedicated to providing residents and visitors an enjoyable informal education on the natural and human history of Collier County. The Museum system consists of five museum locations, one historic cemetery, and in total, cares for 19 historic buildings, 13 historic structures, more than twelve non-historic buildings and structures, and over 21 acres of land. Two locations are designated as locally historically significant by the Board of County Commissioners and three locations are on the National Register of Historic Places. Each Museum brings a unique aspect of Collier County's history to life through permanent exhibits, temporary exhibitions, programs, lectures, and special events. The museum collection contains tens of thousands of documents, photographs, and artifacts.

The Museums received 93,909 visitors in 2019. The Key Marco Cat is currently on loan from the Smithsonian Institution at the Marco Island Historical Museum through 2026. The Division has a staff of 16 budgeted FTEs for FY 2024 with a net operating budget of \$2.78 million.

### **Operations and Veteran Services Division**

The Operations and Veteran Services Division provides a wide variety of services to achieve professional financial and operational management of the entire Public Services Department through the Strategic Focus Areas of Quality of Place and Responsible Governance. The Division provides guidance, support, and operational oversight to all Divisions within Public Services to include the development of annual operating and capital budgets; oversight of procurement and contractual management; financial management and analysis of revenues, expenses and projects; financial planning and modeling; and the maintenance of long range capital plans. This Division is also focused on department wide technology planning and oversight, internal controls, and advancement of business processes and reporting capabilities. In these roles, the Division works collaboratively with internal and external stakeholders and decisions are driven by community needs. The Veteran Services team adds an additional layer to the Division's implementation of Strategic Focus Area-Quality of Place by providing advocacy and support services to over 3,000 veterans per year and is committed to serving all the nearly 30,000 veterans and their families that call Collier County home. Collier County Veteran Services prides itself on commitment to Veterans who have sacrificed for the safety of our nation and is committed to assisting them with claims for earned benefits and many other services. The Veteran Services unit includes three certified Veteran Services Officers to assist veterans and their dependents filing for disability compensation; non-service-connected pensions; appeals burial benefits, education benefits, health benefits, survivor's benefits, and other support; and to provide outreach services to inform veterans of potential benefits.

The Division has a staff of 27 budgeted FTE's for FY 2024 with a net operating budget of \$3.19 million.

### **Parks and Recreation Division**

The Parks and Recreation Division through all four Strategic Focus Areas of Quality of Place; Infrastructure and Asset Management; Community Development; and Responsible Governance maintains a high level of service at 28 regional, 18 community and 18 neighborhood parks throughout Collier County. The Parks and Recreation Division is a nationally accredited agency and has held accreditation through the Commission for Accreditation of Parks and Recreation Agencies (CAPRA) for the last 18 years.

Collier Parks are diverse in location and amenities offered with something for everyone. The Division's parks and amenities provide for both passive and active recreation opportunities by which leisure and recreation experiences, nestled within the various unique environments, enhance the well-being and quality of life for participants. A multitude of opportunities are available to enjoy the incredible beauty of southwest Florida's natural resources including beaches, preserves, lakes, greenways, blue ways, and gulf access for boating. Recreation facilities are equally diverse and include community centers, sports fields, special event areas, fitness centers, playgrounds, gymnasiums, aquatic centers, dog parks, hockey rink, skate parks, BMX bike track, and a pickleball complex that is home to the annual U.S. Open Pickleball Championships. In addition, a wide array of recreational programs is offered in a variety of categories; arts & culture, athletics & sports, adaptive-inclusive recreation, aquatics & water sports, childcare & camps, environmental education, fitness & exercise, and social events. Over 250 different programs are offered by the Division each year for families, youth, adults, and seniors. Park visitation is expected to exceed 2.6 million visitors this year. The Division maintains a rigorous capital projects portfolio to ensure that these wonderful community assets are well maintained. The FY 2024 capital project plan focuses on execution of repairs and upgrades at existing community and regional parks with an emphasis on continued restoration of aquatic facilities and athletic fields, including expenditure of \$20 million of previously budgeted bond funding to continue investment in our Parks system. In 2024, the Division will see two new facilities in their first full year of operation: Big Corkscrew Island Regional Park located in Golden Gate Estates and the Caxambas Community Center located in Marco Island. These new additions will increase the Division's overall staffing to 253.5 FTE's with a net operating budget of \$84.82 million.

#### **Public Health Division**

The Florida Department of Health in Collier County (DOH-Collier) enhances the Public Services Department's ability to meet the Strategic Focus Areas of Quality of Place and Responsible Governance through their continuation to coordinate programming efforts with the Board of County Commissioners to provide public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to ensure the safety of our residents and visitors alike. DOH-Collier provides essential public health services to more than 390,912 residents and approximately 1.67 million visitors to our County annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant, and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs,

Fiscal Year 2024 6 - 3 Public Services Department

## **Public Services Department**

vital statistics, and environmental health services. This past year the health department provided 421,064 individual public health services. The main facility is located at the Government Complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs with a net operating budget of \$12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2024 through a net operating budget of \$1.89 million.

#### **University of Florida Extension Services Division**

The University Extension Services Division, also known as "UF/IFAS Extension Collier County", through the Strategic Focus Areas of Quality of Place and Responsible Governance, provides research-based educational programs; a wide array of resources; and specialized training to residents of Collier County. Program areas include: Agriculture (Sustainable Food Systems); Marine Sciences and Natural Resources (Sea Grant); Residential Horticulture (including Florida Friendly Landscaping, Master Gardener Volunteers, and plant clinics); Commercial Horticulture (including specialized landscape professional training and plant/pest identification); Community Resources Development; and 4-H Youth Development where youth "learn by doing". UES provides virtual, in person, and hybrid learning opportunities for the community. Over 80,000 participants are impacted annually at learning events. Hundreds of field and office consultations are conducted for residents by our subject matter experts/extension agents each year. The Cooperative Extension is a county, state, and federal partnership legislated in 1914. The Division has a staff of 10 budgeted FTE's (including 5 shared County/UF agents) for FY 2024 through a County net operating budget of \$1.01 million.

Fiscal Year 2024 6 - 4 Public Services Department

# **Public Services Department**

| Department Budgetary Cost Summary                    | 2022<br>Actual | FY 2023<br>Adopted    | FY 2023<br>Forecast | FY 2024<br>Current      | FY 2024<br>Expanded | FY 2024<br>Adopted      | FY 2024<br>Change |
|--|----------------|-----------------------|---------------------|-------------------------|---------------------|-------------------------|-------------------|
| Personal Services                                    | 33,429,493     | 37,606,400            | 41,695,700          | 40,670,000              | 118,200             | 40,788,200              | 8.5%              |
| Operating Expense                                    | 27,497,452     | 23,536,100            | 38,149,100          | 29,183,100              | =                   | 29,183,100              | 24.0%             |
| Indirect Cost Reimburs                               | 472,300        | 516,900               | 516,900             | 540,800                 | -                   | 540,800                 | 4.6%              |
| Capital Outlay                                       | 1,576,863      | 33,610,200            | 22,176,600          | 27,530,000              | -                   | 27,530,000              | (18.1)%           |
| Grants and Aid                                       | 28,079,186     | 4,605,400             | 54,885,400          | 4,313,600               | -                   | 4,313,600               | (6.3)%            |
| Remittances  | 16,267,658     | 500,000               | 38,411,900          | 2,565,400               | -                   | 2,565,400               | 413.1%            |
| Total Net Budget                                     | 107,322,953    | 100,375,000           | 195,835,600         | 104,802,900             | 118,200             | 104,921,100             | 4.5%              |
| Trans to Property Appraiser                          | 3,879          | 234,800               | 234,800             | 248,200                 |                     | 248,200                 | 5.7%              |
| Trans to Tax Collector                               | 571,810        | 665,700               | 665,700             | 1,030,900               | _                   | 1,030,900               | 54.9%             |
| Trans to 001 Gen Fd                                  | -              | -                     | -                   | 46,710,800              | _                   | 46,710,800              | na                |
| Trans to 111 Unincorp Gen Fd                         | 52,200         | 66,000                | 66,000              | 6,416,300               | _                   | 6,416,300               | 9,621.7%          |
| Trans to 114 Pollutn Ctrl Fd                         | -              | -                     | -                   | 395,200                 | _                   | 395,200                 | na                |
| Trans to 123 Grant Prog Support                      | 95,000         | 105,000               | 105,000             | 185,000                 | _                   | 185,000                 | 76.2%             |
| Trans to 174 Consrv Collier Maint                    | 9,728,900      | 7,262,200             | 7,262,200           | 7,383,700               | _                   | 7,383,700               | 1.7%              |
| Trans to 179 Consrv Collier Proj                     | 155,000        | 244,100               | 244,100             | 675,000                 | _                   | 675,000                 | 176.5%            |
| Trans to 314 Museum Cap                              | 400,000        | 110,000               | 110,000             | 073,000                 | _                   | 073,000                 | (100.0)%          |
| Trans to 504 Museum Cap                              | 400,000        | 74,000                | 74,000              | 66,300                  |                     | 66,300                  | (10.4)%           |
| Trans to 710 Pub Serv Match                          | _              | 74,000                | 10,000              | -                       |                     | -                       | (10.4) /0<br>na   |
| Reserve for Contingencies                            | _              | 358,400               | 10,000              | 204,200                 |                     | 204,200                 | (43.0)%           |
| Reserve for Salary Adj.                              | _              | 26,400                | _                   | 204,200                 | _                   | 204,200                 | (100.0)%          |
| Reserve for Escrow                                   | -              | 5,771,400             | -                   | 5,941,000               | -                   | 5,941,000               | 2.9%              |
|  | -              |                       | -                   |                         | _                   |                         |                   |
| Reserve for Capital Restricted for Unfunded Requests | -              | 749,400<br>41,512,600 | -                   | 1,379,700<br>10,477,300 | -                   | 1,379,700<br>10,477,300 | 84.1%             |
| Reserve for Attrition                                | -              |                       | -                   |                         | -                   | (28,300)                | (74.8)%           |
| _  | <del></del> -  | (25,400)              |                     | (28,300)                |                     |                         | 11.4%             |
| Total Budget =                                       | 118,329,743    | 157,529,600           | 204,607,400         | 185,888,200             | 118,200             | 186,006,400             | 18.1%             |
|  |                |                       |                     |                         |                     |                         |                   |
| Appropriations by Division                           | 2022<br>Actual | FY 2023<br>Adopted    | FY 2023<br>Forecast | FY 2024<br>Current      | FY 2024<br>Expanded | FY 2024<br>Adopted      | FY 2024<br>Change |
| Public Services Department Administration            | 342,022        | 397,800               | 283,400             | 304,100                 | _                   | 304,100                 | (23.6)%           |
| Operations and Veteran Services Division             | 2,288,550      | 2,976,800             | 2,800,400           | 3,191,200               | -                   | 3,191,200               | 7.2%              |
| Domestic Animal Services Division                    | 4,102,759      | 4,475,300             | 4,560,500           | 5,424,000               | 118,200             | 5,542,200               | 23.8%             |
| Community and Human Services Division                | 54,926,314     | 9,722,100             | 115,401,400         | 13,110,900              | -                   | 13,110,900              | 34.9%             |
| Library Division                                     | 8,070,945      | 9,168,600             | 9,062,200           | 10,055,800              | -                   | 10,055,800              | 9.7%              |
| Museum Division                                      | 2,422,010      | 2,600,600             | 2,468,900           | 2,778,500               | -                   | 2,778,500               | 6.8%              |
| Parks & Recreation Division                          | 31,752,689     | 68,206,700            | 46,771,600          | 67,040,500              | -                   | 67,040,500              | (1.7)%            |
| Public Health Division                               | 1,839,065      | 1,866,600             | 1,898,600           | 1,896,200               | -                   | 1,896,200               | 1.6%              |
| University Extension Service Division                | 828,399        | 960,500               | 846,300             | 1,001,700               | =                   | 1,001,700               | 4.3%              |
| Public Services Grants                               | 750,199        | -                     | 11,742,300          | -                       | =                   | -                       | na                |
| Total Net Budget                                     | 107,322,953    | 100,375,000           | 195,835,600         | 104,802,900             | 118,200             | 104,921,100             | 4.5%              |
| Domestic Animal Services Division                    | - · ·          | 697,600               | · · ·               | 34,500                  | -                   | 34,500                  | (95.1)%           |
| Community and Human Services Division                | 95,000         | 286,900               | 105,000             | 455,000                 | -                   | 455,000                 | 58.6%             |
| Library Division                                     | -              | 88,100                | ,                   | 163,800                 | -                   | 163,800                 | 85.9%             |
| Museum Division                                      | 446,810        | 157,100               | 152,000             | 42,200                  | -                   | 42,200                  | (73.1)%           |
| Parks & Recreation Division                          | 10,464,979     | 55,924,500            | 8,514,800           | 80,377,200              | -                   | 80,377,200              | 43.7%             |
| University Extension Service Division                | -              | 400                   | -                   | 12,600                  | -                   | 12,600                  | 3,050.0%          |
| Total Transfers and Reserves                         | 11,006,789     | 57,154,600            | 8,771,800           | 81,085,300              | <del>-</del>        | 81,085,300              | 41.9%             |
| Total Budget   | 118,329,743    | 157,529,600           | 204,607,400         | 185,888,200             | 118,200             | 186,006,400             | 18.1%             |

Fiscal Year 2024 6 - 5 Public Services Department

# **Public Services Department**

| Department Funding Sources                  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|-----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes                            | 25,686,238      | 31,172,700         | 29,925,800          | 31,754,700         |                     | 31,754,700         | 1.9%              |
| Delinquent Ad Valorem Taxes                 | 9,094           | -                  | 600                 | -                  | -                   | -                  | na                |
| Tourist Devel Tax                           | 2,000,000       | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| Licenses & Permits                          | 267,805         | 391,600            | 333,000             | 393,000            | -                   | 393,000            | 0.4%              |
| Special Assessments                         | 9,327,890       | -                  | 5,578,000           | -                  | -                   | -                  | na                |
| Intergovernmental Revenues                  | 49,317,996      | -                  | 103,504,800         | -                  | -                   | -                  | na                |
| Charges For Services                        | 8,530,460       | 8,177,700          | 7,195,700           | 9,750,000          | -                   | 9,750,000          | 19.2%             |
| Fines & Forfeitures                         | 161,948         | 127,000            | 130,600             | 149,800            | -                   | 149,800            | 18.0%             |
| Miscellaneous Revenues                      | 1,510,579       | 482,600            | 1,387,700           | 519,100            | -                   | 519,100            | 7.6%              |
| Interest/Misc                               | 767,369         | 414,300            | 1,552,800           | 2,093,600          | -                   | 2,093,600          | 405.3%            |
| Reimb From Other Depts                      | 49,678          | -                  | 3,823,200           | 381,000            | -                   | 381,000            | na                |
| Trans frm Property Appraiser                | 323             | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector                     | 206,764         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund                       | 30,217,006      | 37,251,400         | 35,379,600          | 40,483,800         | 118,200             | 40,602,000         | 9.0%              |
| Net Cost Unincorp General Fund              | 12,227,172      | 13,010,500         | 12,680,100          | 14,211,300         | -                   | 14,211,300         | 9.2%              |
| Trans fm 001 Gen Fund                       | 1,589,528       | 1,618,400          | 2,643,600           | 1,862,400          | -                   | 1,862,400          | 15.1%             |
| Trans fm 111 Unincorp Gen Fd                | 581,800         | 587,600            | 587,600             | 612,600            | -                   | 612,600            | 4.3%              |
| Trans fm 172 Conserv Collier Fd             | 9,728,900       | 7,262,200          | 7,262,200           | 8,058,700          | -                   | 8,058,700          | 11.0%             |
| Trans fm 174 Conserv Collier Maint          | 155,000         | 244,100            | 254,100             | -                  | -                   | -                  | (100.0)%          |
| Trans fm 195 TDC Cap Fd                     | 171,700         | 171,700            | 171,700             | 171,700            | -                   | 171,700            | 0.0%              |
| Trans fm 314 Museum Cap                     | 86,488          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 707/708 Human Srv Grants           | 95,000          | 105,000            | 105,000             | 185,000            | -                   | 185,000            | 76.2%             |
| Carry Forward                               | 40,951,400      | 56,214,200         | 65,175,500          | 75,084,200         | -                   | 75,084,200         | 33.6%             |
| Less 5% Required By Law                     | -               | (1,701,400)        | -                   | (1,822,700)        | -                   | (1,822,700)        | 7.1%              |
| Total Funding =                             | 193,640,138     | 157,529,600        | 279,691,600         | 185,888,200        | 118,200             | 186,006,400        | 18.1%             |
|   |                 |                    |                     |                    |                     |                    |                   |
| Department Position Summary                 | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Services Department Administration   | 2.00            | 2.00               | 1.00                | 1.00               | -                   | 1.00               | (50.0)%           |
| Operations and Veteran Services Division    | 27.00           | 28.00              | 27.00               | 27.00              | -                   | 27.00              | (3.6)%            |
| Domestic Animal Services Division           | 35.00           | 36.00              | 36.00               | 36.00              | 2.00                | 38.00              | 5.6%              |
| Community and Human Services Division       | 50.60           | 59.80              | 61.80               | 61.80              | -                   | 61.80              | 3.3%              |
| Library Division                            | 86.00           | 86.00              | 85.00<br>16.00      | 85.00<br>16.00     | -                   | 85.00<br>16.00     | (1.2)%<br>0.0%    |
| Museum Division Parks & Recreation Division | 16.00<br>245.25 | 16.00<br>253.25    | 16.00<br>253.50     | 16.00<br>253.50    | -                   | 16.00<br>253.50    | 0.0%              |
| University Extension Service Division       | 10.00           | 10.00              | 10.00               | 10.00              | -                   | 10.00              | 0.1%              |
| Total FTE                                   | 471.85          | 491.05             | 490.30              | 490.30             | 2.00                | 492.30             | 0.3%              |

Fiscal Year 2024 6 - 6 Public Services Department

# **Public Services Department**

# **Public Services Department Administration**

| Division Budgetary Cost Summary                 | 2022<br>Actual         | FY 2023<br>Adopted         |                             |                            | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change            |
|---|------------------------|----------------------------|-----------------------------|----------------------------|---------------------|----------------------------|------------------------------|
| Personal Services                               | 322,461                | 362,800                    | 250,400                     | 265,300                    | ·                   | 265,300                    | (26.9)%                      |
| Operating Expense                               | 19,561                 | 35,000                     | 33,000                      | 38,800                     | -                   | 38,800                     | 10.9%                        |
| Net Operating Budge                             | t 342,022              | 397,800                    | 283,400                     | 304,100                    | _                   | 304,100                    | (23.6)%                      |
| Total Budge                                     | t 342,022              | 397,800                    | 283,400                     | 304,100                    |                     | 304,100                    | (23.6)%                      |
| Appropriations by Program                       | 2022<br>Actual         | FY 2023<br>Adopted         | FY 2023<br>Forecast         |                            | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change            |
| Public Services Administration (001/0001        | 342,022                | 397,800                    | 283,400                     | 304,100                    | _                   | 304,100                    | (23.6)%                      |
| Total Net Budge<br>Total Transfers and Reserves | - ,-                   | 397,800<br>-               | 283,400                     | 304,100                    | -                   | 304,100                    | (23.6)%<br>na                |
| Total Budge                                     | 342,022                | 397,800                    | 283,400                     | 304,100                    |                     | 304,100                    | (23.6)%                      |
| Division Funding Sources                        | 2022<br>Actual         | FY 2023<br>Adopted         | FY 2023<br>Forecast         | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change            |
| Net Cost General Fund                           | 342,022                | 397,800                    | 283,400                     | 304,100                    | -                   | 304,100                    | (23.6)%                      |
| Total Funding                                   | 342,022                | 397,800                    | 283,400                     | 304,100                    |                     | 304,100                    | (23.6)%                      |
| Public Services Administration (001/0001)       | 2022<br>Actual<br>2.00 | FY 2023<br>Adopted<br>2.00 | FY 2023<br>Forecast<br>1.00 | FY 2024<br>Current<br>1.00 | FY 2024<br>Expanded | FY 2024<br>Adopted<br>1.00 | FY 2024<br>Change<br>(50.0)% |
| Total FTE                                       | 2.00                   | 2.00                       | 1.00                        | 1.00                       |                     | 1.00                       | (50.0)%                      |

## **Public Services Department**

# Public Services Department Administration Public Services Administration (001/0001)

### **Mission Statement**

To provide professional management and administration to the eight divisions and two contracted agencies within the Department, providing a communication and organizational link between the County Commission, the County Manager, the staff and the public.

| Program Sun   | Program Summary                  |                                     |                    |        |               | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------------------|-------------------------------------|--------------------|--------|---------------|---------------------|---------------------|
| Department Administration - RG  |                                  |                                     |                    | 1.00   | 304,100       | -                   | 304,100             |
| To provide strategic and operational management, operating results and development, and administrative and County Manager, Constitutional Age | accountability<br>d technical su | , staff and poli<br>pport to the B0 | icy<br>CC,         |        |               |                     |                     |
|   | Current Lev                      | el of Service E                     | Budget             | 1.00   | 304,100       | -                   | 304,100             |
|   |                                  |                                     |                    |        |               |                     |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual                   | FY 2023<br>Adopted                  | FY 2023<br>Forecas |        |               |                     | FY 2024<br>Change   |
| Personal Services   | 322,461                          | 362,800                             | 250,40             | 265,3  | 00            | - 265,300           | (26.9)%             |
| Operating Expense   | 19,561                           | 35,000                              | 33,00              | 0 38,8 | 00            | - 38,800            | 10.9%               |
| Net Operating Budget —  | 342,022                          | 397,800                             | 283,40             | 304,1  | 00            | - 304,100           | (23.6)%             |
| Total Budget  | 342,022                          | 397,800                             | 283,40             | 304,1  | 00            | - 304,100           | (23.6)%             |
| Total FTE   | 2.00                             | 2.00                                | 1.00               | 1.0    | 00            | - 1.00              | (50.0)%             |
| Program Funding Sources   | 2022<br>Actual                   | FY 2023<br>Adopted                  | FY 2023<br>Forecas |        | -             |                     | FY 2024<br>Change   |
| Net Cost General Fund   | 342,022                          | 397,800                             | 283,40             |        | _ <del></del> | 304,100             | (23.6)%             |
| Total Funding   | 342,022                          | 397,800                             | 283,40             | 304,1  | 00            | - 304,100           | (23.6)%             |

#### Forecast FY 2023:

The personal services forecast decrease reflects the shifting of a position from Public Services Administration to the County Managers Office and the transition to the current Public Services Department Head.

### Current FY 2024:

The decrease to the personal services budget for FY24 reflects the shifting of a position to the County Managers Office, FY2024 salary adjustments and the appointment of a new Public Services administrator. Operating expense increases reflect information technology related expenditures. Current budget includes an expanded vehicle for PSD Department Head in the amount of \$45,000.

Fiscal Year 2024 6 - 8 Public Services Department

# **Public Services Department**

# **Operations and Veteran Services Division**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 2,101,193      | 2,737,500          | 2,568,200           | 2,881,300          | -                   | 2,881,300          | 5.3%              |
| Operating Expense                             | 187,358        | 239,300            | 232,200             | 309,900            | -                   | 309,900            | 29.5%             |
| Net Operating Budget                          | 2,288,550      | 2,976,800          | 2,800,400           | 3,191,200          | -                   | 3,191,200          | 7.2%              |
| Total Budget                                  | 2,288,550      | 2,976,800          | 2,800,400           | 3,191,200          |                     | 3,191,200          | 7.2%              |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Services Operations (001/0001)         | 1,945,416      | 2,550,900          | 2,407,900           | 2,739,300          | -                   | 2,739,300          | 7.4%              |
| Veterans Services (001/0001)                  | 343,134        | 425,900            | 392,500             | 451,900            | -                   | 451,900            | 6.1%              |
| Total Net Budget Total Transfers and Reserves | 2,288,550      | 2,976,800          | 2,800,400           | 3,191,200          |                     | 3,191,200          | 7.2%<br>na        |
| Total Budget                                  | 2,288,550      | 2,976,800          | 2,800,400           | 3,191,200          | <u> </u>            | 3,191,200          | 7.2%              |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues                        | -              | -                  | 400                 | -                  | -                   | -                  | na                |
| Reimb From Other Depts                        | 1,250          | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund                         | 2,287,300      | 2,976,800          | 2,800,000           | 3,191,200          | -                   | 3,191,200          | 7.2%              |
| Total Funding                                 | 2,288,550      | 2,976,800          | 2,800,400           | 3,191,200          | -                   | 3,191,200          | 7.2%              |
|   | 2022           | EV 2022            | EV 2022             | EV 2024            | EV 2024             | EV 2024            | EV 2024           |
| Division Position Summary                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Services Operations (001/0001)         | 23.00          | 24.00              | 23.00               | 23.00              | <u> </u>            | 23.00              | (4.2)%            |
| Veterans Services (001/0001)                  | 4.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00               | 0.0%              |
| Total FTE                                     | 27.00          | 28.00              | 27.00               | 27.00              |                     | 27.00              | (3.6)%            |

Fiscal Year 2024 6 - 9 Public Services Department

## **Public Services Department**

# Operations and Veteran Services Division Public Services Operations (001/0001)

### **Mission Statement**

The Operations Division focuses on professional financial and operational management for the Department, including budget development, financial planning and oversight, procurement and contract management, capital and long range planning, enterprise asset management, marketing and communications, technology and process improvement, and general quality control.

| Program Su   | Program Summary                       |                                      |                     |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---------------------------------------|--------------------------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Public Services Operations Mgt - CD  | , IAM, RG                             |                                      |                     | 23.00 2,           | 739,300             |                     | 2,739,300           |
| Coordination of department-wide fir activities, including implementation oversight, marketing and communic improvement, enterprise asset man | of new initiative cations, technology | res, fiscal pland<br>plogy and proce | ning and<br>ess     |                    |                     |                     |                     |
|  | Current Lev                           | el of Service E                      | Budget              | 23.00 2,           | 739,300             | -                   | 2,739,300           |
| Program Perform  | ance Measure                          | es                                   |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Physical Assets Managed in Enterprise  | Asset Manage                          | ment System                          |                     | 8,153              | 9,300               | 8,169               | 8,200               |
| Program Budgetary Cost Summary   | 2022<br>Actual                        | FY 2023<br>Adopted                   | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services  | 1,805,104                             | 2,361,800                            | 2,208,600           | 2,475,300          |                     | 2,475,300           | 4.8%                |
| Operating Expense  | 140,312                               | 189,100                              | 199,300             | 264,000            | -                   | 264,000             | 39.6%               |
| Net Operating Budget   | 1,945,416                             | 2,550,900                            | 2,407,900           | 2,739,300          |                     | 2,739,300           | 7.4%                |
| Total Budget   | 1,945,416                             | 2,550,900                            | 2,407,900           | 2,739,300          |                     | 2,739,300           | 7.4%                |
| Total FTE  | 23.00                                 | 24.00                                | 23.00               | 23.00              | -                   | 23.00               | (4.2)%              |
|  | 2022<br>Actual                        | FY 2023<br>Adopted                   | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Program Funding Sources  | Actual                                | <u> </u>                             |                     |                    |                     |                     | <u> </u>            |
| Reimb From Other Depts   | 1,250                                 | <u> </u>                             |                     |                    |                     | -                   | na                  |
|  |                                       | 2,550,900                            | 2,407,900           | 2,739,300          |                     | 2,739,300           |                     |

### Forecast FY 2023:

The personal services forecast is trending below FY23 budgeted amounts due to vacant staff positions. The operating expense forecast will closely approximate the adopted FY23 budget.

#### Current FY 2024:

The personal services budget increase reflects the proposed salary adjustment for FY24. The operating expenses for FY24 have increased; the increase is primarily due to an increase of funding to support the keystaff positions and information technology costs.

Fiscal Year 2024 6 - 10 Public Services Department

## **Public Services Department**

# Operations and Veteran Services Division Veterans Services (001/0001)

### **Mission Statement**

To reach out to and compassionately serve all veterans and their dependents and identify and file for earned benefits such as disability compensation, non-service connected pensions, burial, education, health and survivors benefits, as well as connect them with other support services available in our community.

| Program Sun   |   | 2024 I<br>I FTE   | FY 2024<br>Budget  | FY 2024<br>Revenues   | FY 2024<br>Net Cost       |   |  |
|---|---|---|--|---|---------------------------|---|--|
| Veteran Advocacy - RG   |   |   |  | 4.00  | 446,800                   |   | 446,800  |
| To assist approximately 3,000 veters and non-service-connected claims a (VA). To provide information and assistate and local benefits.  | gainst the Vet  | teran's Adminis   | stration   |   |                           |   |  |
| Veterans' Special Events - QP   |   |   |  | -   | 5,100                     | -   | 5,100  |
| Provide support to various activities<br>Veteran's Day, Memorial Day, and the   |   |   |  |   |                           |   |  |
|   | Current Lev   | el of Service E   | Budget   | 4.00  | 451,900                   | -   | 451,900  |
| Program Porforma  | ınce Measure  | es  |  | 2022<br>Actual  | FY 2023<br>Budget         | FY 2023<br>Forecast   | FY 2024<br>Budget  |
| Frogram Feriorina   |   |   |  |   |                           |   |  |
| Client Appointments with Veteran Service  |   |   |  | 3,387   | 3,250                     | 2,374   | 3,600  |
|   | e Officer   |   |  | 3,387<br>95   | 3,250<br>95               | 2,374   | 3,600  |
| Client Appointments with Veteran Service  | e Officer   |   | FY 2023<br>Forecast  | •   | •                         | FY 2024   | 3,600<br>FY 2024<br>Change   |
| Client Appointments with Veteran Service<br>Serve 95% of veterans requesting service  | e Officer<br>es within 5 wo                                       | orking days   |  | 95<br><b>FY 2024</b>  | 95<br><b>FY 2024</b>      | FY 2024   | FY 2024  |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary   | e Officer<br>es within 5 wo<br>2022<br>Actual                     | FY 2023<br>Adopted  | Forecast   | 95<br>FY 2024<br>Current                                    | 95<br><b>FY 2024</b>      | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary Personal Services   | e Officer es within 5 wo  2022 Actual  296,089                    | FY 2023<br>Adopted<br>375,700                                 | 359,600  | 95<br>FY 2024<br>Current<br>406,000                         | 95<br><b>FY 2024</b>      | FY 2024<br>Adopted<br>406,000   | FY 2024<br>Change<br>8.1%<br>(8.6)%                                      |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary Personal Services Operating Expense   | e Officer es within 5 wo  2022 Actual  296,089 47,045             | FY 2023<br>Adopted<br>375,700<br>50,200                       | 359,600<br>32,900  | 95<br>FY 2024<br>Current<br>406,000<br>45,900               | 95<br><b>FY 2024</b>      | FY 2024<br>Adopted<br>406,000<br>45,900                               | FY 2024<br>Change<br>8.1%  |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary  Personal Services Operating Expense  Net Operating Budget  | 2022<br>Actual<br>296,089<br>47,045<br>343,134                    | FY 2023<br>Adopted<br>375,700<br>50,200<br>425,900            | 359,600<br>32,900<br>392,500   | 95<br>FY 2024<br>Current<br>406,000<br>45,900               | 95<br><b>FY 2024</b>      | FY 2024<br>Adopted<br>406,000<br>45,900<br>451,900                    | FY 2024<br>Change<br>8.1%<br>(8.6)%<br>6.1%                              |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary  Personal Services Operating Expense  Net Operating Budget  Total Budget                                  | 2022<br>Actual<br>296,089<br>47,045<br>343,134<br>343,134         | FY 2023<br>Adopted<br>375,700<br>50,200<br>425,900<br>425,900 | 359,600<br>32,900<br>392,500<br>392,500                                | 95  FY 2024 Current  406,000  45,900  451,900               | 95<br><b>FY 2024</b>      | FY 2024<br>Adopted<br>406,000<br>45,900<br>451,900<br>451,900<br>4.00 | FY 2024<br>Change<br>8.1%<br>(8.6)%<br>6.1%                              |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary  Personal Services Operating Expense  Net Operating Budget  Total Budget  Total FTE                       | 2022<br>Actual<br>296,089<br>47,045<br>343,134<br>343,134<br>4.00 | FY 2023 Adopted 375,700 50,200 425,900 4.00 FY 2023           | 359,600<br>32,900<br>392,500<br>392,500<br>4.00                        | 95  FY 2024 Current  406,000 45,900  451,900  4.00  FY 2024 | 95<br>FY 2024<br>Expanded | FY 2024<br>Adopted<br>406,000<br>45,900<br>451,900<br>451,900<br>4.00 | FY 2024<br>Change<br>8.1%<br>(8.6)%<br>6.1%<br>0.0%                      |
| Client Appointments with Veteran Service Serve 95% of veterans requesting service  Program Budgetary Cost Summary Personal Services Operating Expense  Net Operating Budget Total Budget Total FTE  Program Funding Sources | 2022<br>Actual<br>296,089<br>47,045<br>343,134<br>343,134<br>4.00 | FY 2023 Adopted 375,700 50,200 425,900 4.00 FY 2023           | 359,600<br>32,900<br>392,500<br>392,500<br>4.00<br>FY 2023<br>Forecast | 95  FY 2024 Current  406,000 45,900  451,900  4.00  FY 2024 | 95<br>FY 2024<br>Expanded | FY 2024<br>Adopted<br>406,000<br>45,900<br>451,900<br>451,900<br>4.00 | FY 2024<br>Change<br>8.1%<br>(8.6)%<br>6.1%<br>0.0%<br>FY 2024<br>Change |

## Forecast FY 2023:

The personal services forecast is trending in line with the FY23 budget. The operating expense forecast is trending lower of adopted FY23 budget currently.

### Current FY 2024:

The personal services budget increase of 8.1% reflects the proposed salary adjustment for FY24. Operating expenses have decreased by 8.6% which reflects reductions to Information Technology and increases to Fleet expenditures.

Fiscal Year 2024 6 - 11 Public Services Department

# **Public Services Department**

## **Domestic Animal Services Division**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 2,314,022      | 3,087,900          | 2,727,800           | 3,367,600          | 118,200             | 3,485,800          | 12.9%             |
| Operating Expense                             | 1,784,370      | 1,387,400          | 1,832,700           | 2,056,400          | -                   | 2,056,400          | 48.2%             |
| Capital Outlay                                | 4,367          | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget                          | 4,102,759      | 4,475,300          | 4,560,500           | 5,424,000          | 118,200             | 5,542,200          | 23.8%             |
| Reserve for Contingencies                     | -              | 6,700              | -                   | 9,500              | -                   | 9,500              | 41.8%             |
| Restricted for Unfunded Requests              | -              | 690,900            | =                   | 25,000             | -                   | 25,000             | (96.4)%           |
| Total Budget =                                | 4,102,759      | 5,172,900          | 4,560,500           | 5,458,500          | 118,200             | 5,576,700          | 7.8%              |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Domestic Animal Control (001/0001)            | 3,650,559      | 4,340,100          | 4,167,400           | 5,033,100          | 118,200             | 5,151,300          | 18.7%             |
| Domestic Animal Services Donations (180/1135) | 302,301        | 54,400             | 224,100             | 256,500            | -                   | 256,500            | 371.5%            |
| Neutered/Spay Trust Fund (610/1139)           | 149,900        | 80,800             | 169,000             | 134,400            | -                   | 134,400            | 66.3%             |
| Total Net Budget                              | 4,102,759      | 4,475,300          | 4,560,500           | 5,424,000          | 118,200             | 5,542,200          | 23.8%             |
| <b>Total Transfers and Reserves</b>           | -              | 697,600            | -                   | 34,500             | -                   | 34,500             | (95.1)%           |
| Total Budget                                  | 4,102,759      | 5,172,900          | 4,560,500           | 5,458,500          | 118,200             | 5,576,700          | 7.8%              |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Licenses & Permits                            | 267,805        | 391,600            | 333,000             | 393,000            |                     | 393,000            | 0.4%              |
| Charges For Services                          | 145,727        | 150,100            | 123,000             | 157,700            | -                   | 157,700            | 5.1%              |
| Fines & Forfeitures                           | 55,066         | 22,000             | 41,000              | 49,800             | -                   | 49,800             | 126.4%            |
| Miscellaneous Revenues                        | 95,901         | 69,500             | 181,800             | 120,000            | -                   | 120,000            | 72.7%             |
| Interest/Misc                                 | 4,969          | 7,900              | 15,100              | 15,100             | -                   | 15,100             | 91.1%             |
| Net Cost General Fund                         | 3,247,448      | 3,840,100          | 3,686,400           | 4,514,100          | 118,200             | 4,632,300          | 20.6%             |
| Carry Forward                                 | 789,100        | 698,800            | 400,000             | 219,800            | -                   | 219,800            | (68.5)%           |
| Less 5% Required By Law                       | -              | (7,100)            | -                   | (11,000)           | -                   | (11,000)           | 54.9%             |
| Total Funding                                 | 4,606,016      | 5,172,900          | 4,780,300           | 5,458,500          | 118,200             | 5,576,700          | 7.8%              |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Position Summary                     | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Domestic Animal Control (001/0001)            | 35.00          | 36.00              | 36.00               | 36.00              | 2.00                | 38.00              | 5.6%              |
| Total FTE                                     | 35.00          | 36.00              | 36.00               | 36.00              | 2.00                | 38.00              | 5.6%              |

Fiscal Year 2024 6 - 12 Public Services Department

# **Public Services Department**

# Domestic Animal Services Division Domestic Animal Control (001/0001)

### **Mission Statement**

To ensure compliance with local and State animal-related laws; to return strays to their owners and promote adoption of homeless animals to new families; and to work toward ending the community problem of pet overpopulation.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - RG   | 2.00                 | 879,800           | _                   | 879,800             |
| Funding for Divisional administration and fixed divisional overhead expenses. Oversee operations including employees, contracts, projects fiscal and resource management, internal controls, public record requests, and coordinates the Animal Services Advisory Board meetings. The DAS administrative coordination, community collaboration and oversight of all operations has led to a 97% Live Release Rate in FY202  | S.                   |                   |                     |                     |
| Enforcement - QP, CD, RG  | 13.00                | 1,568,600         | 404,300             | 1,164,300           |
| Prioritize, dispatch, and investigate animal-related complaints, including but not limited to aggressive animals and animal bites, dangerous dog investigations, animal cruelty and neglect, and nuisance complaints involving animals at-large, barking, and sanitary nuisance. Impound injured, neglected, and animals found at-large. Investigate and inspect animal-related businesses, animal-related organizations, and breeders, and issue annual operational permits. Verify compliance with requirements to license and vaccinate for rabies prevention. Issue appropriate penalties for violations; process and coordinate Division's citations for payment, appeals, and record liens and orders with Collier County Clerk of Circuit Court. Responded to 11,621 animal related service calls in FY2021.   |                      |                   |                     |                     |
| Animal Care - QP, RG  | 14.00                | 1,618,800         | 33,900              | 1,584,900           |
| Maintain the well-being of impounded animals including livestock by executing cleaning and sanitization protocols and administering preventatives and vaccines to control disease while working towards positive outcomes to include adoptions, rescue networking, return-to-home, and return to owner services. Process adoption requests and provide adoption counseling, assist pet owners in the reunification of the lost pets, provide education to the public about responsible pet ownersh and animal-related laws. Accept incoming animals through the Admissions Center, as allowed in Collier County Animal Control Ordinance, by impounding stray animals, scheduling, and admitting owner surrender and owner request euthanasia appointments; evaluate animals for best individual outcome. The shelter admitted 5,341 animals during FY2021. | ip                   |                   |                     |                     |
| Community Outreach - QP, RG   | 3.00                 | 335,000           | 59,500              | 275,500             |
| Recruit, manage and train volunteers. Increase Division visibility in the community by promoting programs and services through social and other media platforms and marketing campaigns. Leverage social media presence to publicize lost pets and increase number of animals reunited with their owner. Promote special needs adoptions to save the lives of hard-to-place animals. Announce adoption promotions, upcoming events and press releases. Facilitate animal foster program, by maintaining ope communication with foster families, scheduling needed medical care with clinic operations, and coordinating with potential adopters. Community outreach in FY21 allowed 1443 animals to be adopted into new homes and reunited 710 animals with their owner's during FY21.  | s,<br>en             |                   |                     |                     |

Fiscal Year 2024 6 - 13 Public Services Department

# **Public Services Department**

## Domestic Animal Services Division Domestic Animal Control (001/0001)

| Program Su   | 7  | FY 2024<br>Total FTE  | FY 2<br>Bud  | 2024<br>dget | FY 2024<br>Revenues | FY 2024<br>Net Cost |                     |                   |
|--|--|---|--|--------------|---------------------|---------------------|---------------------|-------------------|
| Veterinary Clinic - QP   |  |   |  | 4.00         | 630                 | ,900                | 21,300              | 609,600           |
| Provide exceptional medical care f<br>emergency, lifesaving veterinary of<br>the Division. Sterilize all cats, dog<br>home or release to owner upon rec<br>procedures to improve the quality<br>medical care to all animals in custo<br>of the shelter population. Coordinate<br>clinics and specialists to provide ac | are for injured a<br>s, and rabbits p<br>claim. Perform<br>of life for shelte<br>ody to ensure thate and consult | animals, impou<br>prior to placeme<br>non-routine su<br>r animals. Pro<br>ne health and w<br>with outside v | unded at<br>lent in<br>urgical<br>ovide<br>wellbeing<br>veterinary | i.           |                     |                     |                     |                   |
|  | Current Lev  | el of Service E   | Budget _   | 36.00        | 5,033               | ,100                | 519,000             | 4,514,100         |
|  |  |   |  | FY 2024      | FY 2                | 2024                | FY 2024             | FY 2024           |
| Program Enha   | ncements   |   |  | Total FTE    | Bud                 | dget                | Revenues            | Net Cost          |
| 2 FTE'S DAS Customer Service Spe   | cialist I  |   |  | 2.00         | 118                 | ,200                | -                   | 118,200           |
|  | Expan  | ded Services E  | Budget -   | 2.00         | 118                 | <del>,200</del> —   |                     | 118,200           |
|  | · ·  | Total Adopted   | _  | 38.00        | 5,151               |                     | 519,000             | 4,632,300         |
|  |  |   | =  |              |                     |                     |                     | 7                 |
| Program Perform  | nance Measure  | es  |  | 20<br>Actu   |                     | Y 2023<br>Budget    | FY 2023<br>Forecast | FY 2024<br>Budget |
| % of spay/neuter surgeries performed i   |  |   |  |              |                     | 80                  | 30                  | 50                |
| Animal Live Release Rate (%) (adoptio  |  | ansfers)  |  |              | 95                  | 97                  | 97                  | 97                |
| Compliance rate of Notices to Comply i Rabies/License Tag and rabies vaccina   | ssued for mand   | =   |  |              | 85                  | 87                  | 85                  | 86                |
| Volunteer Donated Service Hours  |  |   |  | 17,0         | 00                  | 17,500              | 18,500              | 19,000            |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted  | FY 20<br>Foreca  |              | 2024<br>urrent      | FY 2024<br>Expanded |                     | FY 2024<br>Change |
| Personal Services  | 2,314,022  | 3,087,900   | 2,727,8  | -            | 7,600               | 118,200             |                     | 12.9%             |
| Operating Expense  | 1,336,537  | 1,252,200   | 1,439,6  |              | 5,500               | •                   | 1,665,500           | 33.0%             |
| Net Operating Budget   | 3,650,559  | 4,340,100   | 4,167,4  |              | 3,100               | 118,200             |                     | 18.7%             |
| Total Budget   | 3,650,559  | 4,340,100   | 4,167,4  | 00 5,03      | 3,100               | 118,200             | 5,151,300           | 18.7%             |
| Total FTE =  | 35.00  | 36.00   | 36.  | 00           | 36.00               | 2.00                | 38.00               | 5.6%              |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted  | FY 20<br>Foreca  |              | 2024<br>irrent      | FY 2024<br>Expanded |                     | FY 2024<br>Change |
| Licenses & Permits   | 216,747  | 342,000   | 276,0  | 00 33        | 1,500               |                     | - 331,500           | (3.1)%            |
| Charges For Services   | 126,735  | 136,000   | 108,0  |              | 7,700               |                     | - 137,700           |                   |
| Fines & Forfeitures  | 55,066   | 22,000  | 41,0   |              | 9,800               |                     | - 49,800            |                   |
| Miscellaneous Revenues   | 4,563  | -   | 56,0   |              | -                   |                     |                     | na                |
| Net Cost General Fund  | 3,247,448  | 3,840,100   | 3,686,4  |              | 4,100               | 118,200             |                     |                   |
| Total Funding  | 3,650,559  | 4,340,100   | 4,167,4  | 00 5,03      | 3,100               | 118,20              | 5,151,300           | 18.7%             |

Fiscal Year 2024 6 - 14 Public Services Department

## **Public Services Department**

## Domestic Animal Services Division Domestic Animal Control (001/0001)

#### Notes:

Domestic Animal Services transitioned to a new animal license program vendor in FY23. The fee policy has maintained the current licensing fee of 15.00 with a three-year licensing option. Domestic Animal Services continues to offer adoption promotions and specials regularly to generate excitement within the community at the recommendation of the University of Florida Maddie's Shelter Medicine Program, pursuant to Resolution No. 2018-106, which allows for reduced adoption fees and two-for-the-price-of-one cat adoptions. The Division has implemented a citation collection/compliance program by scheduling all unpaid citations to go before the Special Magistrate and create a mechanism to record unpaid citations as liens.

#### Forecast FY 2023:

Forecast expenditures for personal services are lower than budgeted levels due vacant positions throughout the year. Operating expenses are forecast to be significantly above budgeted levels due to increases in temporary labor, electricity, building maintenance and animal food. Funds will be shifting within the Public Services Department to cover the shortfall. Revenue projections are slightly below budgeted levels due to reduced animal populations.

#### Current FY 2024:

The increase to personal services in FY24 is due to a general wage adjustment and implementation of a merit-based incentive program, as well as the addition of one FTE in FY23 (Program Coordinator). The budget for operating expenses in FY24 increased due to increases for temporary labor, utilities, fees for professional services, advertisements/marketing, personal safety equipment, and training for Animal Control Officers.

The Collier County Sheriff's Office work program returned to DAS in FY23. The Sherriff's Office is providing limiting staffing for approximately one day per week. Domestic Animal Services has continued to rely heavily on temporary labor to properly clean and sanitize animal holding areas per current ASV Standards and the Current Animal Control Ordinance.

#### Revenues:

Increased enforcement prioritization in FY23 has led to higher-than-expected fines and forfeiture revenues. Simultaneously license and permit funding is expected to decrease.

Fiscal Year 2024 6 - 15 Public Services Department

## **Public Services Department**

## Domestic Animal Services Division Neutered/Spay Trust Fund (610/1139)

### **Mission Statement**

To sterilize all dogs and cats released from Domestic Animal Services as required by F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41 and to provide low-cost spay and neuter services for the public for breeds and types of animals most often relinquished to Domestic Animal Services.

| Program Su  | mmary            |                                   | =                   | Y 2024<br>tal FTE                 | FY 2024<br>Budget | FY 2024<br>Revenues             | FY 2024<br>Net Cost          |
|---|------------------|-----------------------------------|---------------------|-----------------------------------|-------------------|---------------------------------|------------------------------|
| Neutered or Spayed Program - QP   |                  |                                   |                     | -                                 | 134,400           | 134,400                         |                              |
| Ensure all animals adopted to new from Domestic Animal Services are Accept donations from the public to with Resolution 2017-104. | sterilized prior | to adoption o                     | r release.          |                                   |                   |                                 |                              |
| Reserves, Transfers, Interest - RG  |                  |                                   |                     | -                                 | 28,200            | 28,200                          | -                            |
|   | Current Lev      | el of Service E                   | Budget              |                                   | 162,600           | 162,600                         |                              |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted                | FY 2023<br>Forecast |                                   |                   |                                 | FY 2024<br>Change            |
| Operating Expense   | 149,900          | 80,800                            | 169,000             | 134,400                           |                   | 134,400                         | 66.3%                        |
| Net Operating Budget — Reserve for Contingencies Restricted for Unfunded Requests   | 149,900          | <b>80,800</b><br>4,000<br>150,600 | 169,000             | <b>134,400</b><br>3,200<br>25,000 |                   | <b>134,400</b> - 3,200 - 25,000 | <b>66.3%</b> (20.0)% (83.4)% |
| Total Budget  | 149,900          | 235,400                           | 169,000             |                                   |                   | 162,600                         | (30.9)%                      |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted                | FY 2023<br>Forecast | -                                 |                   |                                 | FY 2024<br>Change            |
| Licenses & Permits  | 51,058           | 49,600                            | 57,000              | 61,500                            |                   | - 61,500                        | 24.0%                        |
| Charges For Services  | 18,992           | 14,100                            | 15,000              | 20,000                            |                   | - 20,000                        | 41.8%                        |
| Miscellaneous Revenues  | 3,704            | -                                 | 15,800              | -                                 |                   |                                 | na                           |
| Interest/Misc   | 1,496            | 2,300                             | 4,700               | 4,700                             |                   | - 4,700                         | 104.3%                       |
| Carry Forward   | 231,900          | 172,700                           | 157,300             | 80,800                            |                   | - 80,800                        | (53.2)%                      |
| Less 5% Required By Law   | -                | (3,300)                           |                     | (4,400)                           |                   | - (4,400)                       | 33.3%                        |
| Total Funding   | 307,150          | 235,400                           | 249,800             | 162,600                           |                   | - 162,600                       | (30.9)%                      |
|   |                  |                                   | _                   |                                   |                   |                                 |                              |

Fiscal Year 2024 6 - 16 Public Services Department

## **Public Services Department**

## Domestic Animal Services Division Neutered/Spay Trust Fund (610/1139)

#### Notes:

This fund collects a specified allocation for each license purchased for non-neutered/spayed animals, impound fees paid for animals reclaimed unsterilized, and the spay/neuter fees from animals sterilized prior to reclaim by their owners. The Division is working with local non-profit groups to provide low-cost spay and neuter for the public and for community cat caregivers. The Divisions' goal is to provide free and/or low cost spay and neuter for breeds and types of animals most often relinquished to Domestic Animal Services.

#### Forecast FY 2023:

The shelter veterinarian position is currently vacant. To ensure compliance with F.S. 823.15 and Collier County Animal Control Ordinance Chapter 14, Article II, section 14-41; animal sterilizations are currently being performed by private sector veterinarians. The expenses caused by the vacancy required a Board approved mid-year budget adjustment to shift funding from reserves to operations. The forecast reflects these increased costs.

#### Current FY 2024:

Fund (610/1139) operating budget pays relief veterinarians and outside veterinarians to spay and/or neuter animals prior to their adoption or owner reclamation. Operating funds are expended when the DAS clinic cannot accommodate the day's total surgery load, or when the Shelter Veterinarian is unable to perform surgeries in-house. The operating budget may also be used to pay veterinarians to perform low-cost surgeries for pet owners in the community who own breeds and types of animals most often relinquished to Domestic Animal Services. Funding in FY24 has been reduced to reflect overall reduction in reserves/carry forward.

#### Revenues:

The Division will continue to offer low cost spay and neuter for the public to aid in their mission to work toward ending the community problem of domestic animal overpopulation. Spay and neuter surgeries are specified by species and sex of an animal and are in compliance with Resolution No. 2017-104 and Resolution No. 2018-106. The revenue budget is lower in FY24 to better reflect current trends.

Fiscal Year 2024 6 - 17 Public Services Department

# **Public Services Department**

# Domestic Animal Services Division Domestic Animal Services Donations (180/1135)

### **Mission Statement**

To solicit, receive, and expend private or community donations for the purpose of improving the lives of domestic animals in Collier County in accordance with Resolution 2006-026.

| Program Sui   | mmary                             |                    | =                   | Y 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-----------------------------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Event Support and Other Uses - QP   |                                   |                    |                     | -                  | 700               | 700                 | _                   |
| Provides for special event support a Divisions foster care program.   | and donor spe                     | cified uses. Su    | upplement           |                    |                   |                     |                     |
| Animal Care - Special Medical Care -  | QP, RG                            |                    |                     | -                  | 255,800           | 255,800             | -                   |
| Coordinate and consult with outside provide advanced medical care for emergency care afterhours, weeker monitor medically compromised ani | special cases.<br>nds, and holida | Provide lifesa     | aving               |                    |                   |                     |                     |
| Reserves, Transfers, Interest - RG  |                                   |                    |                     | -                  | 6,300             | 6,300               | -                   |
|   | Current Lev                       | vel of Service E   | Budget              |                    | 262,800           | 262,800             |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual                    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Curren  |                   |                     | FY 2024<br>Change   |
| Operating Expense   | 297,934                           | 54,400             | 224,100             | 256,500            |                   | 256,500             | 371.5%              |
| Capital Outlay  | 4,367                             | -                  | -                   |                    | -                 |                     | na                  |
| Net Operating Budget  | 302,301                           | 54,400             | 224,100             | 256,500            |                   | 256,500             | 371.5%              |
| Reserve for Contingencies Restricted for Unfunded Requests  | -                                 | 2,700<br>540,300   | -                   | 6,300              |                   | - 6,300             | 133.3%<br>(100.0)%  |
| Total Budget  | 302,301                           | 597,400            | 224,100             | 262,800            | -                 | 262,800             | (56.0)%             |
|   |                                   |                    |                     |                    |                   | =                   | (00.0)70            |
| Program Funding Sources   | 2022<br>Actual                    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Miscellaneous Revenues  | 87,634                            | 69,500             | 110,000             | 120,000            |                   | - 120,000           | 72.7%               |
| Interest/Misc   | 3,473                             | 5,600              | 10,400              |                    |                   | - 10,400            | 85.7%               |
| Carry Forward   | 557,200                           | 526,100            | 242,700             | 139,000            |                   | - 139,000           | (73.6)%             |
| Less 5% Required By Law   |                                   | (3,800)            | -                   | (6,600)            |                   | - (6,600)           | 73.7%               |
| Total Funding   | 648,307                           | 597,400            | 363,100             | 262,800            |                   | - 262,800           | (56.0)%             |

Fiscal Year 2024 6 - 18 Public Services Department

## **Public Services Department**

# Domestic Animal Services Division Domestic Animal Services Donations (180/1135)

#### Forecast FY 2023:

The shelter veterinarian position is currently vacant. The expenses caused by the vacancy required a Board approved mid-year budget adjustment to shift funding from reserves to operations. The forecast reflects these increased costs. Operating expenses will continue in compliance with Resolution No. 2006-026. Forecast revenues represent funds raised from donation and special events.

#### Current FY 2024:

Operating expense is budgeted at \$256k and will be expended in compliance with Resolution No. 2006-026 for animals in DAS custody.

#### Revenues:

The revenue budget reflects estimated funds raised from special events and general donations as well as fund balance carry forward and is adjusted upward to reflect historical actuals. The FY24 increase of 72.7% in miscellaneous revenues reflects current trends as well as expected revenues from upcoming donations and events. The reduction in carry forward is due to the continued outsourcing of veterinary care for shelter animals.

Fiscal Year 2024 6 - 19 Public Services Department

# **Public Services Department**

# **Community and Human Services Division**

| Division Budgetary Cost Summary                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                                      | 4,532,724      | 2,545,300          | 8,597,000           | 2,780,100          | -                   | 2,780,100          | 9.2%              |
| Operating Expense                                      | 8,042,646      | 4,067,300          | 14,323,700          | 5,419,500          | =                   | 5,419,500          | 33.2%             |
| Indirect Cost Reimburs                                 | -              | -                  | -                   | 28,200             | -                   | 28,200             | na                |
| Capital Outlay   | -              | -                  | 1,179,300           | =                  | =                   | -                  | na                |
| Grants and Aid   | 26,583,286     | 3,109,500          | 53,389,500          | 2,817,700          | =                   | 2,817,700          | (9.4)%            |
| Remittances  | 15,767,658     | =                  | 37,911,900          | 2,065,400          | -                   | 2,065,400          | na                |
| Net Operating Budget                                   | 54,926,314     | 9,722,100          | 115,401,400         | 13,110,900         |                     | 13,110,900         | 34.9%             |
| Trans to 123 Grant Prog Support                        | 95,000         | 105,000            | 105,000             | 185,000            | =                   | 185,000            | 76.2%             |
| Reserve for Contingencies                              | -              | 173,600            | =                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Salary Adj.                                | -              | 8,300              | -                   | -                  | -                   | -                  | (100.0)%          |
| Restricted for Unfunded Requests                       | -              | =                  | =                   | 270,000            | -                   | 270,000            | na                |
| Total Budget   | 55,021,314     | 10,009,000         | 115,506,400         | 13,565,900         | -                   | 13,565,900         | 35.5%             |
| -  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Appropriations by Program                              | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Affordable Housing (116/1077)                          | 196,757        | 273,400            | 243,500             | 954,200            | -                   | 954,200            | 249.0%            |
| Community Develop Block Grant & Home Invest (121/1805) | -              | -                  | 28,500              | -                  | -                   | -                  | na                |
| Community Mental Health & LIP Support (001/0001)       | 1,905,377      | 3,059,500          | 3,059,500           | 2,505,200          | -                   | 2,505,200          | (18.1)%           |
| Grant Program Support (123/1806)                       | 1,899,584      | 817,100            | 4,568,500           | 1,079,000          | -                   | 1,079,000          | 32.1%             |
| Housing Grants (705-706 / 1835-1836)                   | 34,889,641     | -                  | 81,729,700          | -                  | -                   | -                  | na                |
| Human Services Grants (707-708 / 1837-1838)            | 2,992,130      | -                  | 7,258,200           | -                  | -                   | -                  | na                |
| Local Provider Participation (169/1130)                | 6,689,091      | -                  | 6,153,800           | 2,215,400          | -                   | 2,215,400          | na                |
| Operational Support & Housing (111/1011)               | 76,469         | 132,000            | 49,500              | -                  | -                   | -                  | (100.0)%          |
| Social Services Program (001/0001)                     | 4,665,386      | 5,440,100          | 5,230,300           | 6,357,100          | -                   | 6,357,100          | 16.9%             |
| State Housing Incentive Partnership SHIP (791/1053)    | 1,611,879      | -                  | 7,079,900           | -                  | -                   | -                  | na                |
| Total Net Budget                                       | 54,926,314     | 9,722,100          | 115,401,400         | 13,110,900         | <del></del> -       | 13,110,900         | 34.9%             |
| Total Transfers and Reserves                           | 95,000         | 286,900            | 105,000             | 455,000            | -                   | 455,000            | 58.6%             |
| Total Budget   | 55,021,314     | 10,009,000         | 115,506,400         | 13,565,900         |                     | 13,565,900         | 35.5%             |
|  |                | <del></del> -      |                     |                    |                     |                    |                   |
| Division Funding Sources                               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Special Assessments                                    | 9,327,890      | -                  | 5,578,000           | -                  | -                   | -                  | na                |
| Intergovernmental Revenues                             | 48,857,506     | -                  | 95,595,700          | -                  | -                   | -                  | na                |
| Charges For Services                                   | 21,350         | 17,400             | 17,400              | 17,400             | -                   | 17,400             | 0.0%              |
| Miscellaneous Revenues                                 | 626,012        | 1,500              | 721,000             | 1,000              | -                   | 1,000              | (33.3)%           |
| Interest/Misc  | 411,990        | -                  | 296,200             | 156,200            | -                   | 156,200            | na                |
| Net Cost General Fund                                  | 6,569,787      | 8,498,100          | 8,289,500           | 8,861,300          | -                   | 8,861,300          | 4.3%              |
| Net Cost Unincorp General Fund                         | 55,119         | 114,600            | 49,500              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 001 Gen Fund                                  | 963,902        | 1,022,400          | 2,040,200           | 1,079,200          | -                   | 1,079,200          | 5.6%              |
| Trans fm 707/708 Human Srv Grants                      | 95,000         | 105,000            | 105,000             | 185,000            | -                   | 185,000            | 76.2%             |
| Carry Forward  | 4,461,700      | 250,000            | 6,088,400           | 3,274,500          | -                   | 3,274,500          | 1,209.8%          |
| Less 5% Required By Law                                | -              | -                  | -                   | (8,700)            | -                   | (8,700)            | na                |
| Total Funding  | 71,390,256     | 10,009,000         | 118,780,900         | 13,565,900         |                     | 13,565,900         | 35.5%             |

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# **Public Services Department**

# **Community and Human Services Division**

| Division Position Summary                           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Social Services Program (001/0001)                  | 12.80          | 13.00              | 13.00               | 14.00              | -                   | 14.00              | 7.7%              |
| Affordable Housing (116/1077)                       | 1.00           | 1.00               | 1.00                | 1.00               | -                   | 1.00               | 0.0%              |
| State Housing Incentive Partnership SHIP (791/1053) | 2.00           | 2.00               | 4.00                | 5.00               | -                   | 5.00               | 150.0%            |
| Operational Support & Housing (111/1011)            | 1.00           | 1.00               | 1.00                | -                  | -                   | -                  | (100.0)%          |
| Housing Grants (705-706 / 1835-1836)                | 14.00          | 24.00              | 24.00               | 23.00              | -                   | 23.00              | (4.2)%            |
| Human Services Grants (707-708 / 1837-1838)         | 19.80          | 18.80              | 18.80               | 18.80              | -                   | 18.80              | 0.0%              |
| Total FTE   | 50.60          | 59.80              | 61.80               | 61.80              |                     | 61.80              | 3.3%              |

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## **Public Services Department**

## **Community and Human Services Division** Social Services Program (001/0001)

### **Mission Statement**

Our professional staff provides a range of medical, pharmacy and emergency energy assistance-case management services to eligible citizens of Collier County as required by Florida Statutes 125.01, 409.915, 154.301, 406.50, and 39.304 (5). These services are either state mandated, emergency/short-term medical, or general assistance that support community members in restoring self-sufficiency, providing rehabilitation, and returning them to their previously achieved levels of productivity. These services seek to meet the minimum needs required for health and decency, according to available funding and Board of County Commissioners' policy and philosophy.

| Program Su   | mmary                                 |                                     | -                   | Y 2024<br>al FTE | FY 2024<br>Budget         | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---------------------------------------|-------------------------------------|---------------------|------------------|---------------------------|---------------------|---------------------|
| Divisional Administration/Overhead   | - RG                                  |                                     |                     | 11.00            | 1,880,297                 | -                   | 1,880,297           |
| Funding for divisional administration include monitoring and compliance  |                                       | isional overhead                    | d to                |                  |                           |                     |                     |
| Medicaid County Billing - QP   |                                       |                                     |                     | -                | 3,975,000                 | -                   | 3,975,000           |
| Medicaid County expenses for Inpadetermined by Florida Statute 409.  |                                       | and Nursing Ho                      | me care             |                  |                           |                     |                     |
| Indigent Burials and Abused Childre  | en Exams - QF                         | •                                   |                     | -                | 103,000                   | -                   | 103,000             |
| Provide burial/cremation services t<br>by Florida Statute 406.50, and med<br>Florida Statute 39.304(5).  |                                       |                                     |                     |                  |                           |                     |                     |
| Medical Assistance - QP  |                                       |                                     |                     | 2.00             | 252,100                   | 1,000               | 251,100             |
| As identified in Florida Statute 125 financial assistance to persons in c self-supporting, productive membe Hospital Care as determined by Floresponsibility Act (HCRA). | order to return t<br>rs of Collier Co | hem to self-suff<br>unty. Out-of-Co | iciency,<br>ounty   |                  |                           |                     |                     |
| Medication Assistance - QP   |                                       |                                     |                     | -                | 10,000                    | -                   | 10,000              |
| As identified in Florida Statute 125 elderly, poverty level, uninsured co prolonged disabilities.  |                                       |                                     |                     |                  |                           |                     |                     |
| Housing Program Administration / 0   | Overhead - RG                         |                                     |                     | 1.00             | 136,703                   | -                   | 136,703             |
|  | Current Lev                           | el of Service B                     | udget               | 14.00            | 6,357,100                 | 1,000               | 6,356,100           |
|  |                                       |                                     |                     |                  |                           |                     |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual                        | FY 2023<br>Adopted                  | FY 2023<br>Forecast |                  | 2024 FY 20<br>rent Expand |                     |                     |
| Personal Services  | 1,170,378                             | 1,514,900                           | 1,218,100           | -                |                           | - 1,677,700         |                     |
| Operating Expense  | 3,495,008                             | 3,925,200                           | 4,012,200           | 4,679            | ,400                      | - 4,679,400         |                     |
| Net Operating Budget   | 4,665,386                             | 5,440,100                           | 5,230,300           |                  | ·                         | - 6,357,100         |                     |
| Total Budget   | 4,665,386                             | 5,440,100                           | 5,230,300           | 6,357            | ,100                      | - 6,357,100         | 16.9%               |

Fiscal Year 2024 6 - 22 **Public Services Department** 

13.00

14.00

13.00

12.80

**Total FTE** 

7.7%

14.00

## **Public Services Department**

# Community and Human Services Division Social Services Program (001/0001)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 976            | 1,500              | 300                 | 1,000              | -                   | 1,000              | (33.3)%           |
| Net Cost General Fund   | 4,664,410      | 5,438,600          | 5,230,000           | 6,356,100          | -                   | 6,356,100          | 16.9%             |
| Total Funding           | 4,665,386      | 5,440,100          | 5,230,300           | 6,357,100          | -                   | 6,357,100          | 16.9%             |

#### Forecast FY 2023:

Forecast costs for personal services are trending lower due to vacancies during the year.

#### Current FY 2024:

Personal Services are budgeted to be higher in FY 2024 due to a general wage adjustment and implementation of a merit-based incentive program, it also reflected the reclassification of the Sr, Grant Coordinator position from 1011 to 0001.

The County's estimated Medicaid payment allocation accounts for \$3,975,000 of operating budget which is an increase of more than 20% from last year. This payment increase represents approximately 75% of the YOY funding increase requested by CHS for the 2024 budget of this fund. This Medicaid payment goes directly to meet community healthcare needs.

Achieving compliance with budget guidance necessitated reductions to earmarks for certain programs. Accordingly, on an ongoing basis staff will evaluate the need to realign available resources to appropriately support the Hospitalization, Pharmacy Services and Shelter Welfare programs.

Fiscal Year 2024 6 - 23 Public Services Department

## **Public Services Department**

# Community and Human Services Division Community Mental Health & LIP Support (001/0001)

### **Mission Statement**

To provide for the local match requirement for mental health services and substance abuse services as described in Florida Administrative Code 65E-14.005 and Florida Statute 394.76 for the State portion funding of community mental health providers as well as Medicaid Low Income Pool (LIP) Program funding match administered through the Agency for Health Care Administration (AHCA).

| Program Su   | mmary   |  | FY<br>Total         |                    | Y 2024<br>Budget I  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---|--|---------------------|--------------------|---------------------|---------------------|---------------------|
| LIP Remittance to Agency for Health  | Care Admin  | (AHCA) - QP,                                 | RG                  |                    | 469,861             | -                   | 469,861             |
| Program in which local government the Agency for Health Care Admini Medicaid Low Income Pool (LIP) prare then used to draw down funds "match" funding to provide addition individuals. | stration (AHC <i>l</i><br>ogram. Funds<br>from the federa | A) to help fund received by the algovernment | the<br>e AHCA<br>as |                    |                     |                     |                     |
| Mental Health Medical Services-Dav   | id Lawrence (   | Center - QP, C                               | D, R                | - 2,0              | 035,339             | -                   | 2,035,339           |
| Pursuant to Florida Statute, Section between Collier County and the Da and substance abuse services.   |   |  |                     |                    |                     |                     |                     |
|  | Current Le  | vel of Service E                             | Budget              | - 2,               | 505,200             | -                   | 2,505,200           |
| Program Perform  | ance Measure  | es   |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| # of SAMH Clients Served   |   |  |                     | 6,528              | 6,528               | 6,528               | 6,528               |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted                           | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Grants and Aid   | 1,905,377   | 3,059,500                                    | 3,059,500           | 2,505,200          | -                   | 2,505,200           | (18.1)%             |
| Net Operating Budget   | 1,905,377   | 3,059,500                                    | 3,059,500           | 2,505,200          | -                   | 2,505,200           | (18.1)%             |
| Total Budget   | 1,905,377   | 3,059,500                                    | 3,059,500           | 2,505,200          |                     | 2,505,200           | (18.1)%             |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted                           | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Net Cost General Fund  | 1,905,377   | 3,059,500                                    | 3,059,500           | 2,505,200          | -                   | 2,505,200           | (18.1)%             |
| Total Funding  |   |  |                     |                    |                     |                     |                     |

Fiscal Year 2024 6 - 24 Public Services Department

## **Public Services Department**

# Community and Human Services Division Community Mental Health & LIP Support (001/0001)

#### Notes:

This budget accounts for both the contract payment to the David Lawrence Center (DLC) and NAMI Collier County, for mental health and substance abuse services and County participation in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA) and pursuant to Florida Statute, Section 394.76(9) (a) and (b). The LIP program leverages local funds to obtain federal matching monies that are used to provide additional healthcare services for low-income individuals in Collier County.

#### Forecast FY 2023:

\$2,336,000 is provided by contract directly to the David Lawrence Center and NAMI Collier County for mental health and substance abuse services. The outcome from LIP participation is a \$723,500 pool of funding is expected to be generated and utilized to support healthcare services.

#### Current FY 2024:

The proposed budget of \$2,505,200 includes a LIP match of \$754,300. The LIP match is used to participate in the Medicaid Low Income Pool (LIP) Program through the Agency for Health Care Administration (AHCA). Pursuant to Florida Statute, Section 394.76 (9) (a) and (b), under contract with Collier County the David Lawrence Center is anticipated to receive a total of \$1,750,900 for mental health and substance abuse services.

Fiscal Year 2024 6 - 25 Public Services Department

## **Public Services Department**

# Community and Human Services Division Affordable Housing (116/1077)

### **Mission Statement**

The mission of Collier County Community and Human Service's Division's grants and affordable housing programs are to meet community needs to further affordable housing in Collier County. New initiatives for the affordable housing program are to increase the supply of affordable housing through a collaboration with Growth Management Community Development to assist with impact fee deferrals, tracking developer commitments and providing research and information on housing inventory. Activities also include the management of the Local Housing Trust Fund and providing grant agreements to for profit and not for profit agencies further the affordable housing mission.

| Program Sur   | nmary          |                         |                     | 2024<br>al FTE     | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost    |
|---|----------------|-------------------------|---------------------|--------------------|---------------------|---------------------|------------------------|
| Affordable Housing - QP. CD   |                |                         |                     | -                  | 872,245             | 872,245             | _                      |
| Pursuant to Resolution 18-82 establ<br>Fund to accept donations and other<br>community need for affordable hous | designated re  |                         |                     |                    |                     |                     |                        |
| Housing Grants Program Manageme   | nt - RG        |                         |                     | 1.00               | 81,955              | 81,955              | -                      |
|   | Current Lev    | el of Service E         | Budget              | 1.00               | 954,200             | 954,200             |                        |
| Program Performa  | ance Measure   | s                       |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget      |
| % Impact fee deferral applications proce  | ssed within 90 | days of receip          | ot                  | 100                | 100                 | 100                 | 100                    |
| % of timely reviews of Development Plar housing   | ble            | 100                     | 100                 | 100                | 100                 |                     |                        |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted      | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change      |
| Personal Services   | 113,831        | 111,500                 | 108,300             | 84,200             | -                   | 84,200              | (24.5)%                |
| Operating Expense   | 66,926         | 111,900                 | 135,200             | 557,500            | -                   | 557,500             | 398.2%                 |
| Grants and Aid  | 16,000         | 50,000                  | -                   | 312,500            | -                   | 312,500             | 525.0%                 |
| Net Operating Budget Reserve for Salary Adj.  | 196,757        | <b>273,400</b><br>8,300 | 243,500             | 954,200<br>-       |                     | 954,200             | <b>249.0%</b> (100.0)% |
| Total Budget  | 196,757        | 281,700                 | 243,500             | 954,200            |                     | 954,200             | 238.7%                 |
| Total FTE   | 1.00           | 1.00                    | 1.00                | 1.00               | _                   | 1.00                | 0.0%                   |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted      | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change      |
| Charges For Services  | -              | _                       | 17,400              | 17,400             |                     | 17,400              | na                     |
| Miscellaneous Revenues  | 40             | -                       | -                   | -                  |                     |                     | na                     |
| Interest/Misc   | 4,994          | -                       | 18,000              | 18,000             |                     | - 18,000            | na                     |
| Trans fm 001 Gen Fund   | 223,400        | 281,700                 | 281,700             | 126,700            |                     | 126,700             | (55.0)%                |
| Carry Forward   | 688,600        | -                       | 720,300             | 793,900            |                     | - 793,900           | na                     |
| Less 5% Required By Law   |                |                         |                     | (1,800)            |                     | - (1,800)           | na                     |
| Total Funding   | 917,034        | 281,700                 | 1,037,400           | 954,200            |                     | 954,200             | 238.7%                 |

Fiscal Year 2024 6 - 26 Public Services Department

# **Public Services Department**

# Community and Human Services Division Affordable Housing (116/1077)

#### Forecast FY 2023:

Forecast costs for personal services is trending lower due to vacancies.

Operating costs include consulting services for a marketing and public relations campaign.

#### Current FY 2024:

Personal services budget reflects a decreased as the Housing Manager was reclassed to the Growth Management Department.

Operating expense increase is primarily due to other contractual services. Grants and Aid increased with program assistance for FY 2024 for the Local Housing Trust Fund for the Land Trust.

#### Revenues:

The core operating budget is supported by carryforward and a transfer from the General Fund. The current FY 2024 budget includes a revenue of \$17,400 associated with Impact Fee Deferral Applications.

Fiscal Year 2024 6 - 27 Public Services Department

# **Public Services Department**

## Community and Human Services Division Grant Program Support (123/1806)

## **Mission Statement**

To assist Collier County residents in greatest medical, economic, and social need.

| Trans fm 707/708 Human Srv Grants     95,000     105,000     105,000     185,000     -     185,000     76.2%       Carry Forward     3,764,800     -     2,681,400     -     -     -     na       Less 5% Required By Law     -     -     -     (3,500)     -     (3,500)     na   | Program Su                           | mmary          |                 |            |           | Y 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--------------------------------------|----------------|-----------------|------------|-----------|------------------|---------------------|---------------------|
| Senior Choice Reinvestment - QP, RG  | Un-reimbursed Grant Related Costs    | - QP, RG       |                 |            |           | 818,700          | 818,700             |                     |
| Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.    Current Level of Service Budget   | for which grant contract budgets for | program admi   |                 |            |           |                  |                     |                     |
| reimbursement grant programs to support current and/or expanded senior service program levels for operations and personal services.    Current Level of Service Budget   | Senior Choice Reinvestment - QP, R   | G              |                 |            | - 2       | 260,300          | 260,300             | -                   |
| Program Budgetary Cost Summary   | reimbursement grant programs to s    | upport current | and/or expand   | ded senior |           |                  |                     |                     |
| Program Budgetary Cost Summary   |                                      | Current Lev    | el of Service E | Budget     | - 1,      | 079,000          | 1,079,000           | -                   |
| Operating Expense         848,564         9,700         2,192,200         60,800         - 60,800         526.8%           Capital Outlay         967,600         1         na           Grants and Aid         314,084         1         na           Remittances         91,854         - 317,200         na           Net Operating Budget Total Budget         1,899,584         817,100         4,568,500         1,079,000         - 1,079,000         32.1%           Program Funding Sources         Actual Adopted         Forecast         Current         Expanded Adopted Change         FY 2024   |                                      | Actual         | Adopted         | Forecast   | Current   |                  | Adopted             | Change              |
| Capital Outlay         -         967,600         -         -         na           Grants and Aid         314,084         -         -         -         -         -         na           Remittances         91,854         -         317,200         -         -         -         na           Net Operating Budget Total Budget         1,899,584         817,100         4,568,500         1,079,000         -         1,079,000         32.1%           Program Funding Sources         Actual Adopted         FY 2023         FY 2024         FY 2024         FY 2024 Adopted         FY 2024 Change           Miscellaneous Revenues         227         -         -         -         -         -         na           Interest/Misc         18,798         -         70,000         70,000         -         70,000         na           Trans fm 001 Gen Fund         700,700         712,100         1,712,100         827,500         -         827,500         16.2%           Trans fm 707/708 Human Srv Grants         95,000         105,000         105,000         185,000         -         185,000         76.2%           Carry Forward         3,764,800         -         2,681,400         -         -         - <td></td> <td>,</td> <td>,</td> <td></td> <td></td> <td>-</td> <td>, ,</td> <td></td>  |                                      | ,              | ,               |            |           | -                | , ,                 |                     |
| Remittances  |                                      | 848,564        | 9,700           |            | 60,800    | -                | 60,800              |                     |
| Net Operating Budget   1,899,584   817,100   4,568,500   1,079,000   - 1,079,000   32.1%   | • •                                  | -              | -               | 967,600    | -         | -                | <del>-</del>        |                     |
| Net Operating Budget   1,899,584   817,100   4,568,500   1,079,000   - 1,079,000   32.1%   |                                      | ,              | -               | 247 200    | -         | -                | -                   |                     |
| Total Budget   1,899,584   817,100   4,568,500   1,079,000   - 1,079,000   32.1%   |                                      | <u> </u>       |                 |            |           | -                |                     |                     |
| Program Funding Sources         2022         FY 2023         FY 2023         FY 2024         FY 2024         FY 2024         FY 2024         FY 2024         PY 2024 <td>·</td> <td></td> <td></td> <td></td> <td></td> <td>•</td> <td></td> <td></td> | ·                                    |                |                 |            |           | •                |                     |                     |
| Miscellaneous Revenues         227         -         -         -         -         na           Interest/Misc         18,798         -         70,000         70,000         -         70,000         na           Trans fm 001 Gen Fund         700,700         712,100         1,712,100         827,500         -         827,500         16.2%           Trans fm 707/708 Human Srv Grants         95,000         105,000         185,000         -         185,000         76.2%           Carry Forward         3,764,800         -         2,681,400         -         -         -         -         na           Less 5% Required By Law         -         -         -         (3,500)         -         (3,500)         na  | i otai Buuget _                      |                | <u> </u>        |            |           | FY 2024          | ==                  |                     |
| Interest/Misc         18,798         -         70,000         70,000         -         70,000         na           Trans fm 001 Gen Fund         700,700         712,100         1,712,100         827,500         -         827,500         16.2%           Trans fm 707/708 Human Srv Grants         95,000         105,000         185,000         -         185,000         76.2%           Carry Forward         3,764,800         -         2,681,400         -         -         -         -         na           Less 5% Required By Law         -         -         -         (3,500)         -         (3,500)         na  | Program Funding Sources              | Actual         | Adopted         | Forecast   | Current   | Expanded         | Adopted             | Change              |
| Trans fm 001 Gen Fund         700,700         712,100         1,712,100         827,500         -         827,500         16.2%           Trans fm 707/708 Human Srv Grants         95,000         105,000         105,000         185,000         -         185,000         -         185,000         -         na           Less 5% Required By Law         -         -         -         -         (3,500)         -         (3,500)         na   | Miscellaneous Revenues               | 227            |                 |            | _         | ,                |                     | na                  |
| Trans fm 707/708 Human Srv Grants     95,000     105,000     105,000     185,000     -     185,000     76.2%       Carry Forward     3,764,800     -     2,681,400     -     -     -     na       Less 5% Required By Law     -     -     -     (3,500)     -     (3,500)     na   | Interest/Misc                        | 18,798         | -               | 70,000     | 70,000    |                  | 70,000              | na                  |
| Carry Forward       3,764,800       -       2,681,400       -       -       -       na         Less 5% Required By Law       -       -       -       (3,500)       -       (3,500)       na  | Trans fm 001 Gen Fund                | 700,700        | 712,100         | 1,712,100  | 827,500   |                  | 827,500             | 16.2%               |
| Less 5% Required By Law (3,500) - (3,500) na   | Trans fm 707/708 Human Srv Grants    | 95,000         | 105,000         | 105,000    | 185,000   |                  | 185,000             | 76.2%               |
|  | ,                                    | 3,764,800      | -               | 2,681,400  | -         |                  |                     | na                  |
| Total Funding 4,579,526 817,100 4,568,500 1,079,000 - 1,079,000 32.1%  | Less 5% Required By Law              | -              | -               | -          | (3,500)   |                  | - (3,500)           | na                  |
|  | Total Funding                        | 4,579,526      | 817,100         | 4,568,500  | 1,079,000 |                  | 1,079,000           | 32.1%               |

Fiscal Year 2024 6 - 28 Public Services Department

## **Public Services Department**

## Community and Human Services Division Grant Program Support (123/1806)

#### Notes:

The budget illustrated on this page provides funding for two separate programs. The first program, un-reimbursed grant-related costs, utilizes monies provided from the General Fund to support otherwise un-reimbursed personnel, health insurance and operating costs incurred on grant related activities for which grant funds are exhausted, underfunded or unallowable. The second program, Senior Choice Reinvestment, reinvests excess Services for Seniors program revenues to support otherwise underfunded grant related Services for Seniors staffing and operational costs.

#### Forecast FY 2023:

The forecast includes anticipated expenditures for un-reimbursed grant-related costs and the Senior Choice Reinvestment program and CARES Act eligible operating expenditures.

#### Current FY 2024:

This current budget includes a General Fund supported budget of \$827,500 to fund otherwise un-reimbursed grant related payroll, health & other related costs. This allowance supports costs incurred on grant activities for which grant funding is exhausted, insufficient or unallowable. Also, provided are anticipated Senior Choice expenditures.

The budget represents the salary equivalent of approximately 6 FTEs and Health insurance costs for 27 FTEs. The total operating expense for FY 2024 budget is \$64,300 which provides insurance general costs, info tech automatization and respite services for seniors.

Senior Choice Federal Grants funded trough Area Agency on Aging for Southwest Florida:

Older American Act (OAA)

- --Title III-B: Supportive Services and Senior Centers
- --Title III-C-1: Congregate Nutrition Services
- --Title III-C-2: Home-Delivered Nutrition Services
- --Title III-E: National Family Caregiver Support Program

United States Department of Agriculture (USDA)

--Nutrition Service Incentives Program (NSIP)

Seniors Choice State Grants funded trough Area Agency on Aging for Southwest Florida: Community Care of the Elderly (CCE)
Home Care for the Elderly (HCE)
Alzheimer's Disease Initiative (ADI)
EHEAP

#### Revenues:

Transfer of excess program revenue from the Human Services grant Fund (707/1837 and 708/1838) supports the Senior Choice Reinvestment program budget. A transfer from the General Fund supports un-reimbursed grant related payroll expenses.

Fiscal Year 2024 6 - 29 Public Services Department

## **Public Services Department**

## **Community and Human Services Division** Community Develop Block Grant & Home Invest (121/1805)

### **Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet the community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              |                |                    | 1,800               |                    | _                   |                    | na                |
| Remittances                    | -              | =                  | 26,700              | -                  | =                   | -                  | na                |
| Net Operating Budget —         | <del></del> -  |                    | 28,500              |                    | <del></del> -       | <u>-</u>           | na                |
| Total Budget                   |                |                    | 28,500              |                    |                     |                    | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues         | 20,990         |                    |                     | _                  |                     | -                  | na                |
| Interest/Misc                  | -              | -                  | -                   | -                  | -                   | -                  | na                |

28.500

28,500

na

na

#### Forecast FY 2023:

Carry Forward

The forecast expenses reflect the continuation of some older, multi-year grants. Staff is working to close these out as soon as it is possible to do so. Grants beginning in FY 2012 and forward associated with CDBG have been processed in the Grants Management System and shown in the Housing Grants Funds (705/1835 and 706/1836).

7.500

28,490

**Total Funding** 

Fiscal Year 2024 6 - 30 **Public Services Department** 

## **Public Services Department**

## Community and Human Services Division State Housing Incentive Partnership SHIP (791/1053)

### **Mission Statement**

Increase the supply of affordable housing countywide by providing for affordable housing strategies such as owner-occupied housing rehabilitation and emergency repair, down payment/closing cost assistance, rental development, land acquisition with new construction, and demolition with new construction.

| Program Su                          | mmary          |                    | =                   | Y 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| SHIP Program Administration/Overh   | ead - RG       |                    |                     | 5.00               | -                 | -                   | -                   |
|                                     | Current Lev    | el of Service E    | Budget              | 5.00               | <u> </u>          |                     |                     |
| Program Perform                     | ance Measure   | s                  |                     | 2022<br>Actual     | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| % of funds expended on Homeownershi | p activities   |                    |                     | 66                 | 65                | 65                  | 65                  |
| Program Budgetary Cost Summary      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Personal Services                   | 187,183        |                    | 403,500             | -                  | -                 | -                   | na                  |
| Operating Expense                   | 26,031         | -                  | 82,700              | -                  |                   | -                   | na                  |
| Grants and Aid                      | 155,052        | -                  | 1,177,100           | -                  |                   | · -                 | na                  |
| Remittances                         | 1,243,613      | -                  | 5,416,600           | -                  | -                 |                     | na                  |
| Net Operating Budget                | 1,611,879      | <del>-</del>       | 7,079,900           | -                  | -                 | <del>-</del>        | na                  |
| Total Budget                        | 1,611,879      |                    | 7,079,900           |                    |                   | -                   | na                  |
| Total FTE                           | 2.00           | 2.00               | 4.00                | 5.00               |                   | 5.00                | 150.0%              |
| Program Funding Sources             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Intergovernmental Revenues          | 4,158,567      |                    | 6,467,200           | -                  | -                 |                     | na                  |
| Miscellaneous Revenues              | 519,462        | -                  | 472,700             | -                  | -                 |                     | na                  |
| Interest/Misc                       | 25,906         | -                  | 140,000             | -                  | -                 |                     | na                  |
| Carry Forward                       | 800            | -                  | -                   | -                  | -                 |                     | na                  |
| Total Funding                       | 4,704,735      | _                  | 7,079,900           |                    |                   | <del></del>         | na                  |

Fiscal Year 2024 6 - 31 Public Services Department

## **Public Services Department**

# Community and Human Services Division State Housing Incentive Partnership SHIP (791/1053)

#### Notes:

State Statutes require this fund be maintained separately from all others until all program and/or prior grant dollars are spent.

#### Forecast FY 2023:

On May 9, 2023, MT item # 25094, the Board approved 2 FTE's due to a new award State Housing Initiative Partnership Hurricane Housing Recovery Program. 1 Grant Support Specialist II and 1 Accounting Technician II

#### Current FY 2024:

The budget for this program is established by the existing SHIP related grant budget rolling forward or with new grants by Board of County Commissioners grant and budget amendment approval.

Fiscal Year 2024 6 - 32 Public Services Department

## **Public Services Department**

# Community and Human Services Division Operational Support & Housing (111/1011)

### **Mission Statement**

The mission of the Collier County Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities, and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 60,257         | 111,500            | 33,000              | -                  | -                   | -                  | (100.0)%          |
| Operating Expense              | 16,211         | 20,500             | 16,500              | -                  | -                   | _                  | (100.0)%          |
| Net Operating Budget           | 76,469         | 132,000            | 49,500              |                    |                     |                    | (100.0)%          |
| Total Budget                   | 76,469         | 132,000            | 49,500              | -                  | -                   |                    | (100.0)%          |
| Total FTE                      | 1.00           | 1.00               | 1.00                | _                  | -                   |                    | (100.0)%          |
|                                |                |                    |                     |                    |                     |                    |                   |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services           | 21,350         | 17,400             |                     |                    |                     |                    | (100.0)%          |
| Net Cost Unincorp General Fund | 55,119         | 114,600            | 49,500              | -                  | -                   | -                  | (100.0)%          |
| Total Funding                  | 76,469         | 132,000            | 49,500              |                    |                     | -                  | (100.0)%          |

#### Forecast FY 2023:

Personal services are forecasted lowered than the FY 2023 adopted budget as 1 FTE moved to Fund (001/0001) in the middle of the year.

Operating expenses are in line with the FY 2023 adopted budget.

#### Current FY 2024:

There will no be budget in FY 2024 as the Division will no longer be utilizing this cost center. FTE has been transferred to Fund (001/0001) via PAR.

Fiscal Year 2024 6 - 33 Public Services Department

# **Public Services Department**

## Community and Human Services Division Local Provider Participation (169/1130)

### **Mission Statement**

Local Provider Participation Fund (LPPF) is a non-ad valorem special assessment that allows nonpublic hospitals in the jurisdiction to access available federal dollars. The assessment qualifies as a "provider tax" under federal law that is eligible for federal match.

| Program Su                        | mmary          |                    | =                   | Y 2024<br>tal FTE | FY 2024<br>Budget |              | FY 2024<br>evenues | FY 2024<br>Net Cost |
|-----------------------------------|----------------|--------------------|---------------------|-------------------|-------------------|--------------|--------------------|---------------------|
| Local Provider Participation - QP |                |                    |                     | -                 | 2,215,400         | 2            | ,215,400           | -                   |
|                                   | Current Lev    | el of Service E    | Budget              | <u> </u>          | 2,215,400         | 2            | ,215,400           |                     |
| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                   |                   | 2024<br>ided | FY 2024<br>Adopted | FY 2024<br>Change   |
| Operating Expense                 | 1,336          | -                  | 600                 | 121,80            | 00                | -            | 121,800            | na                  |
| Indirect Cost Reimburs            | -              | -                  | -                   | 28,20             | 00                | -            | 28,200             | na                  |
| Remittances                       | 6,687,755      | -                  | 6,153,200           | 2,065,40          | 00                | -            | 2,065,400          | na                  |
| Net Operating Budget              | 6,689,091      |                    | 6,153,800           | 2,215,40          | <del>00</del> ——— |              | 2,215,400          | na                  |
| Total Budget =                    | 6,689,091      |                    | 6,153,800           | 2,215,40          | 00                |              | 2,215,400          | na                  |
| Program Funding Sources           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                   |                   | 2024<br>nded | FY 2024<br>Adopted | FY 2024<br>Change   |
| Special Assessments               | 9,327,890      | _                  | 5,578,000           |                   | -                 |              | _                  | na                  |
| Interest/Misc                     | 19,431         | -                  | 68,200              | 68,20             | 00                | -            | 68,200             | na                  |
| Carry Forward                     | -              | -                  | 2,658,200           | 2,150,60          | 00                | -            | 2,150,600          | na                  |
| Less 5% Required By Law           | -              | -                  | -                   | (3,40             | 0)                | -            | (3,400)            | na                  |
| Total Funding                     | 9,347,321      |                    | 8,304,400           | 2,215,4           | 00                |              | 2,215,400          | na                  |

Fiscal Year 2024 6 - 34 Public Services Department

## **Public Services Department**

## Community and Human Services Division Local Provider Participation (169/1130)

#### Notes:

On June 22, 2021, the Board adopted Ordinance No. 2021-23 which enables the County to levy a uniform non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d). The assessment shall be fairly and reasonably apportioned among each of the Hospital's properties within the County limits. The Board shall set the Assessment in amounts that in the aggregate will generate sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services to be funded by the Assessment. The County established a system of funding to support the non-federal share of Medicaid payments that will directly benefit the Hospital properties. The assessment shall constitute a lien upon the assessed properties. The proposed assessment is held in a separate account called the local provider participation fund (LPPF). Total non-ad valorem special assessment collected for fiscal year 2022 from the Affected Properties is \$9,327,900 and \$5,578,000 for fiscal year 2023.

Forecast FY 2023:

Operating Expenses and remittances are in line with the amendment budget.

Current FY 2024:

\$2,065,400 has been budgeted this year for payments to the Agency for Health Care Administration for Medicaid payments.

Revenues:

Non-ad valorem special assessment in compliance with 42 C.F.R. 433.68(d)

Fiscal Year 2024 6 - 35 Public Services Department

## **Public Services Department**

## Community and Human Services Division Housing Grants (705-706 / 1835-1836)

### **Mission Statement**

The mission of the Community and Human Services Division's grants and affordable housing programs is to meet community needs by facilitating the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. Community grants promote overall economic development, public service including wellness through volunteerism, and mental health/substance abuse services. Housing grants promote the construction, acquisition, rehabilitation, and preservation of housing. While other grant projects promote infrastructure and public facility improvements. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies, and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county.

| Program Summary  |  |                    |                    | Y 2024<br>tal FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost   |
|--|--|--------------------|--------------------|-------------------|-------------------|---------------------|-----------------------|
| Housing Grants Program Manageme  |  | 23.00              | -                  | -                 | -                 |                     |                       |
| Reserves, Transfers, Interest - RG   |  | -                  | 125,000            | 125,000           | -                 |                     |                       |
| Current Level of Service Bu  |  |                    |                    | 23.00             | 125,000           | 125,000             |                       |
| Program Perform  | ance Measure   | s                  |                    | 2022<br>Actual    | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget     |
| % of timely grant spending (goal = 100%)   | <b>6</b> )   |                    |                    | 100               | 100               | 100                 | 100                   |
|  | Improve controls evidenced by fewer findings in single audit |                    |                    |                   |                   | _                   | _                     |
| Improve controls as evidenced by fewer programs with qualified opinion in single audit       |  |                    |                    |                   | -                 | -                   | -                     |
| Increase by at least 1% the amount of federal funds leveraged against federal grants awarded |  |                    | nst                | 1                 | 1                 | 1                   | 1                     |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecas |                   |                   |                     | FY 2024<br>Change     |
| Personal Services  | 1,692,789  | -                  | 4,373,700          |                   | -                 |                     | na                    |
| Operating Expense  | 1,443,387  | -                  | 2,453,500          | )                 | -                 |                     | na                    |
| Capital Outlay   | -  | -                  | 211,200            | )                 | -                 |                     | na                    |
| Grants and Aid   | 24,122,453   | -                  | 49,081,600         | )                 | -                 |                     | na                    |
| Remittances  | 7,631,013  | -                  | 25,609,700         | )                 | -                 |                     | na                    |
| Net Operating Budget TReserve for Contingencies  | 34,889,641   | 28,600             | 81,729,700         | <u> </u>          | -                 | <del></del>         | <b>na</b><br>(100.0)% |
| Restricted for Unfunded Requests   | -  | -                  |                    | - 125,000         | )                 | - 125,000           | na                    |
| Total Budget   | 34,889,641   | 28,600             | 81,729,700         | 125,000           | <u> </u>          | - 125,000           | 337.1%                |
| Total FTE  | 14.00  | 24.00              | 24.00              | 23.00             |                   | - 23.00             | (4.2)%                |

Fiscal Year 2024 6 - 36 Public Services Department

## **Public Services Department**

## Community and Human Services Division Housing Grants (705-706 / 1835-1836)

| Program Funding Sources    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 41,556,200     | -                  | 81,539,600          | -                  | -                   | -                  | na                |
| Miscellaneous Revenues     | 59,147         | -                  | 153,500             | -                  | -                   | -                  | na                |
| Interest/Misc              | 338,259        | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund      | 35,435         | 28,600             | 36,600              | 125,000            | -                   | 125,000            | 337.1%            |
| Total Funding              | 41,989,041     | 28,600             | 81,729,700          | 125,000            | -                   | 125,000            | 337.1%            |

#### Notes:

Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time.

#### Forecast FY 2023:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

#### Current FY 2024:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities.

#### Revenues:

A transfer in the amount of \$125,000 from Fund 001/0001 to Fund 706/1836 is needed to cover the ESG & RSVP grant match.

Fiscal Year 2024 6 - 37 Public Services Department

## **Public Services Department**

## Community and Human Services Division Human Services Grants (707-708 / 1837-1838)

### **Mission Statement**

To provide community services through grant awards designed to: support seniors by providing in-home support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; and the administration of various community initiatives in which grant funds are received.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Retired and Senior Volunteer Program (RSVP) Federal Grant - QP   | 1.00                 | -                 | -                   | -                   |
| A federal grant program sponsored by Collier County Government whereby retirees contribute time and expertise to the community.  |                      |                   |                     |                     |
| Community Care for the Elderly Grant - QP  | 5.00                 | -                 | -                   | -                   |
| The Community Care for the Elderly (CCE) Program provides communit based services organized in a continuum of care to help functionally impaired older people live in the least restrictive yet most cost-effective environment suitable to their needs.   | y-                   |                   |                     |                     |
| Older Americans' Act - QP  | 3.80                 | -                 | -                   | -                   |
| Older Americans' Act - Title III-B, III-C1, III-C2, and III-E Federal Grant Programs for the organization and delivery of social and nutrition service to individuals 65 or older and their caregivers.  | es                   |                   |                     |                     |
| Senior Choice Reinvestment - QP, RG  | 1.00                 | -                 | -                   | -                   |
| Federal and State excess revenues from Senior Choice unit reimbursement grant programs to support current and/or expanded seni service program levels for operations and personal services.  | or                   |                   |                     |                     |
| American Rescue Plan Act (ARP) - QP, CD, RG  | 8.00                 | -                 | -                   | -                   |
| The American Rescue Plan Act (ARP) was signed into law on March 11 2021. Under the ARP Act, \$350 billion in funds have been allocated to State, Local, and Tribal governments through the Coronavirus State and Local Fiscal Recovery Funds Program (SLFRF) to support their respons to and recovery from the COVID-19 public health pandemic. Collier County received a direct appropriation of \$74,762,701 in FY22. Eight positions, previously funded by CARES Act funding have been added to manage and administer this current program. | l<br>se              |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 330,000           | 330,000             | -                   |
| Current Loyal of Saniaa Dudget   | 18.80                | 330,000           | 330,000             |                     |
| Current Level of Service Budget  | 10.00                | 330,000           | 330,000             |                     |
| Program Performance Measures   | 2022<br>Actual       | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| # of clients requesting Medical/Prescription services  | 700                  | 600               | 600                 | 600                 |
| # of nutritious meals served to Seniors  | 82,000               | 84,000            | 84,000              | 84,000              |
| % of meals served that supply at least 1/3 of USDA recommended nutritional allowances  | 100                  | 100               | 100                 | 100                 |
| % of timely annual vendor monitoring (goal = 100%)   | 100                  | 100               | 100                 | 100                 |
| % of timely assessments and intakes (goal = 100%)  | 100                  | 100               | 100                 | 100                 |
| Increase number of volunteer hours by 2% annually  | 4,000                | 4,080             | 4,080               | 4,080               |

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## **Public Services Department**

## Community and Human Services Division Human Services Grants (707-708 / 1837-1838)

| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                | 663,204        |                    | 1,368,900           | -                  |                     | -                  | na                |
| Operating Expense                | 2,145,182      | -                  | 5,429,000           | =                  | -                   | -                  | na                |
| Capital Outlay                   | -              | -                  | 500                 | -                  | -                   | -                  | na                |
| Grants and Aid                   | 70,320         | -                  | 71,300              | -                  | -                   | -                  | na                |
| Remittances                      | 113,424        | -                  | 388,500             | =                  | -                   | -                  | na                |
| Net Operating Budget —           | 2,992,130      |                    | 7,258,200           |                    |                     |                    | na                |
| Trans to 123 Grant Prog Support  | 95,000         | 105,000            | 105,000             | 185,000            | -                   | 185,000            | 76.2%             |
| Reserve for Contingencies        | -              | 145,000            | =                   | =                  | -                   | -                  | (100.0)%          |
| Restricted for Unfunded Requests | -              | -                  | -                   | 145,000            | -                   | 145,000            | na                |
| Total Budget                     | 3,087,130      | 250,000            | 7,363,200           | 330,000            | <u>-</u>            | 330,000            | 32.0%             |
| Total FTE                        | 19.80          | 18.80              | 18.80               | 18.80              | -                   | 18.80              | 0.0%              |

| Program Funding Sources    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 3,142,740      | -                  | 7,588,900           | -                  | -                   | -                  | na                |
| Miscellaneous Revenues     | 25,170         | -                  | 94,500              | -                  | -                   | -                  | na                |
| Interest/Misc              | 4,600          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund      | 4,368          | -                  | 9,800               | -                  | -                   | -                  | na                |
| Carry Forward              | -              | 250,000            | -                   | 330,000            | -                   | 330,000            | 32.0%             |
| Total Funding              | 3,176,878      | 250,000            | 7,693,200           | 330,000            | -                   | 330,000            | 32.0%             |

#### Notes:

All new grants for Services for Seniors. Grants will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds and expenditures at that time. Required match for established grants will be budgeted in this fund in the future, along with their associated program expenses.

#### Forecast FY 2023:

Forecast activity represent grants received during the current fiscal year as well as the continuation of prior year grants.

#### Current FY 2024:

Grant funded positions are allocated to grants throughout the Division to align positions and costs with specific grant activities. Several Service for Seniors grant programs require local match in the range of 10 to 30 percent.

### Revenues:

Excess program revenue in the amount of \$330,000 is budgeted to carry forward. This carry-forward is programmed to fund a transfer to Fund (123/1806), in the amount of \$185,000 to support administrative and program staffing that is either unfunded or underfunded within individual senior grant programs as well as a budgeted reserve of \$145,000 for FY 2023 program match requirements.

Anticipated FY 2023 funding: The Services for Seniors Grant Program is funded through the Area Agency on Aging of Southwest Florida, Inc.

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## **Public Services Department**

## **Library Division**

| Division Budgetary Cost Summary            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                          | 5,428,578      | 6,873,900          | 5,809,300           | 7,396,800          |                     | 7,396,800          | 7.6%              |
| Operating Expense                          | 2,618,241      | 2,294,700          | 2,687,500           | 2,659,000          | -                   | 2,659,000          | 15.9%             |
| Capital Outlay                             | 24,126         | -                  | 565,400             | -                  | -                   | -                  | na                |
| Net Operating Budget                       | 8,070,945      | 9,168,600          | 9,062,200           | 10,055,800         | -                   | 10,055,800         | 9.7%              |
| Reserve for Capital                        | -              | 88,100             | -                   | 163,800            | -                   | 163,800            | 85.9%             |
| Total Budget =<br>=                        | 8,070,945      | 9,256,700          | 9,062,200           | 10,219,600         |                     | 10,219,600         | 10.4%             |
| Appropriations by Program                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Library (001/0001)                         | 7,479,085      | 8,862,900          | 7,790,300           | 9,836,800          | -                   | 9,836,800          | 11.0%             |
| Library Donation - Project Fund (129/1810) | 556,391        | -                  | 1,124,900           | -                  | -                   | -                  | na                |
| Library Trust Fund (612/1140)              | 35,470         | 305,700            | 147,000             | 219,000            | -                   | 219,000            | (28.4)%           |
| Total Net Budget                           | 8,070,945      | 9,168,600          | 9,062,200           | 10,055,800         | <del>-</del> -      | 10,055,800         | 9.7%              |
| <b>Total Transfers and Reserves</b>        | -              | 88,100             | -                   | 163,800            | -                   | 163,800            | 85.9%             |
| Total Budget                               | 8,070,945      | 9,256,700          | 9,062,200           | 10,219,600         | -                   | 10,219,600         | 10.4%             |
|  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| <b>Division Funding Sources</b>            | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Charges For Services                       | 120,655        | 115,000            | 142,300             | 132,000            | -                   | 132,000            | 14.8%             |
| Fines & Forfeitures                        | 93,734         | 90,000             | 74,600              | 95,000             | -                   | 95,000             | 5.6%              |
| Miscellaneous Revenues                     | 77,867         | 34,800             | 130,300             | 30,000             | -                   | 30,000             | (13.8)%           |
| Interest/Misc                              | 11,730         | 16,800             | 26,700              | 35,900             | -                   | 35,900             | 113.7%            |
| Net Cost General Fund                      | 7,246,707      | 8,653,100          | 7,573,100           | 9,609,800          | -                   | 9,609,800          | 11.1%             |
| Carry Forward                              | 1,955,800      | 349,400            | 1,435,500           | 320,300            | -                   | 320,300            | (8.3)%            |
| Less 5% Required By Law                    | -              | (2,400)            | -                   | (3,400)            | -                   | (3,400)            | 41.7%             |
| Total Funding                              | 9,506,494      | 9,256,700          | 9,382,500           | 10,219,600         | _                   | 10,219,600         | 10.4%             |
|  |                |                    |                     |                    |                     |                    |                   |
| Division Position Summary                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Library (001/0001)                         | 86.00          | 86.00              | 85.00               | 85.00              | -                   | 85.00              | (1.2)%            |
| Total FTE                                  | 86.00          | 86.00              | 85.00               | 85.00              |                     | 85.00              | (1.2)%            |

Fiscal Year 2024 6 - 40 Public Services Department

## **Public Services Department**

# **Library Division Library (001/0001)**

#### **Mission Statement**

To provide educational environments, facilitate community engagement, and cultivate life-long learning.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Library Administration - QP, IAM, RG  | 15.00                | 2,987,688         | 227,000             | 2,760,688           |
| The Administration program for the Collier County Public Library System is located in the Headquarters Regional Library. This program consists seven components: General Supervision and Budget Management, Acquisitions, Technical Services, Data Management, Public Relations, Courier, and Training services for all 10 libraries in our county. Interlibration, Mail-A-Book services to homebound patrons, Marketing and Outreach, eBook platforms, and streaming services operate within Administration. The public internet server is also housed within Library Administration and is maintained by our Applications Analyst. In FY202'eBook and streaming services plus telephone renewals, accounted for over 40% of total physical and electronic circulation. The Technical Services Department processed 45,000 items purchased and donated titles for the Library's physical collection. Upgrades to Public Computers hardware was initiated this fiscal year, along with Windows 11 upgrade for public computers. Self-Checks now accept credit card payments. Virtual programming for all patrons, youth, teen, and adults are available on the library's website. | of<br>ary<br>1,      |                   |                     |                     |
| Headquarters Library - QP   | 20.00                | 1,889,766         | -                   | 1,889,766           |
| The Headquarters Library program provides a full-service Regional Pub Library to residents and visitors throughout the county with 60 hours of service weekly, six days a week, year-round. Core services are provider in addition to: public internet computers, WiFi, mobile printing; scanning and faxing services. The library provides rental of the Sugden theater during open hours to the public for a fee. Library has story times, youth, teen and adult programming. In FY2021, over 33% of library visits and 440,000 materials were circulated at the Headquarters Regional Library  | d                    |                   |                     |                     |
| Naples Regional Library - QP  | 11.50                | 1,052,973         | -                   | 1,052,973           |
| The Naples Regional Library program provides a full service Regional Public Library within the City of Naples, for a total of 60 hours per week, six days per week. Core library services are provided in addition to: publinternet computers, WiFi, mobile printing, scanning and faxing. HVAC renovations are complete and library programming has restarted for youth, teens, and adults. This Regional Library houses the system's genealogy collection with over 3000 volumes in the collection microfilm  | lic                  |                   |                     |                     |

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genealogy collection with over 3000 volumes in the collection, microfilm and a microfilm reader are housed here. In FY2021, over 15% of library visits and 96,000 materials were circulated at Naples Regional Library

## **Public Services Department**

# **Library Division Library (001/0001)**

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Immokalee Branch - QP   | 5.00                 | 482,123           |                     | 482,123             |
| The Immokalee Branch Library program provides a full-service branch public library to the Immokalee and Ave Maria communities. This Library offers a specialized information and referral program to Collier County residents. As the sole source of public library services in the area, this program provides 40 hours of service per week, five days a week. The library is located 25 miles from Estates Branch Library and 35 miles from the Headquarters Regional Library. Core library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning ar faxing. There is available meeting room space for the community. Library programs for adults, teens and youth are planned and presented throughout the calendar year. in FY21, over 5% of library visits and 26,300 physical materials were circulated at the Immokalee Branch Library. | m<br>n<br>nd         |                   |                     |                     |
| Golden Gate Branch - QP   | 5.50                 | 645,400           | -                   | 645,400             |
| The Golden Gate Branch Library Program provides a full-service branch public library, with 48 hours of service per week, six days per week. Golden Gate Branch serves the Golden Gate and surrounding communities and is located 12 miles from the Headquarters Regional Library, 8 miles from the Naples Regional Library and 8 miles from the Estates Branch Library. Core library services are provided in addition to public internet computers, WiFi, mobile printing, youth, teen, adult and family programming. There is study room and meeting room space available and a formal computer lab with internet access. In FY21, over 8% of library visits and 60,000 materials were circulated at the Golden Gate Branch.  | :                    |                   |                     |                     |
| Marco Island Branch - QP  | 5.00                 | 510,432           | -                   | 510,432             |
| The Marco Island Branch Library program provides a full-service branch public library to Marco Island residents, the Isles of Capri and Goodland 48 hours per week, six days a week. This Library is located on the Islan and is 15 miles from the East Naples branch and 13 miles from the Sou Regional Library and 24 miles from the Headquarters Regional Library. Core Library services are provided in addition to: public internet computers, WiFi, mobile printing, scanning and faxing. The library has Rose Hall that can seat up to 125 for adult, youth, children, and family programming. There is one study room available for use. In FY21, over 10% of library visits and 76,000 materials circulated at the Marco Island Branch Library with a definite seasonal pattern of use.  | I,<br>d<br>th        |                   |                     |                     |
| East Naples Branch - QP   | 4.50                 | 372,300           | -                   | 372,300             |
| The East Naples Branch Library program provides a full-service branch public library to the residents of the southeastern portion of the county for a total of 40 hours, 5 days a week. The Library is located approximately 10 miles from Naples Regional Library, 22 miles from the Headquarters Regional Library and 7 miles from the South Regional Library. Core Library services are provided in addition to: Public internet computers, WiFi, mobile printing, scanning and faxing. The library has adult, teen, youth and family programs. In FY21 East Naples had 5% of library visits and 29,000 materials circulated from the location.  | or                   |                   |                     |                     |

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## **Public Services Department**

# **Library Division Library (001/0001)**

| Frogram Su   | mmary   |  | =  | Y 2024<br>al FTE  |   | FY 2024<br>Budget F                                    | FY 2024<br>Revenues   | FY 2024<br>Net Cost  |
|--|---|--|--|---|---|--|---|--|
| Estates Branch - QP  |   |  |  | 5.50  |   | 523,698  |   | 523,698  |
| The Estates Branch Library prograr library to the residents of Golden G communities for a total of 48 hours, located approximately 12 miles from and 8 miles from Golden Gate Brar Immokalee branch Library. Core Lib to: Public internet computers, WiFi, The library has adult, teen, youth a room space. In FY21, Estates Bran 64,000 materials circulated at the E | ate Estates and six days per with the Headquatich Library and prary services a mobile printing family progret Library had | d Ave Maria veek. The Library rters Regional L 25 miles from the are provided in a 3, scanning and ams, meeting ar 5% of library vis | y is<br>ibrary<br>he<br>addition<br>faxing.<br>nd study    |   |   |  |   |  |
| Vanderbilt Beach Branch - QP   |   |  |  | 4.50  |   | 463,994  | -   | 463,994  |
| The Vanderbilt Beach Branch Libra branch public library to the resident county for a total of 40 hours, 5 day approximately 14 miles from Naples Headquarters Regional Library. Coaddition to: Public internet compute faxing. The library has adult, teen, y Vanderbilt Beach Branch had 6% o circulated from the location with def                                   | s of the northe is a week. The segional Librore Library servers, WiFi, mobily outh and family filbrary visits a           | rn coastal part of Library is located arry, 6 miles from vices are provided e printing, scantally programs. In Find 58,000 mate      | of the ed on the ed on the ed in ending and eye21,         |   |   |  |   |  |
| South Regional Library - QP  |   |  |  | 8.50  |   | 908,426  | -   | 908,426  |
| The South Regional Library prograr public library to the residents of the a total of 60 hours, 6 days a week. 350 people and study rooms are avalibrary services are provided in add WiFi, mobile printing, scanning and youth and family programs. In FY2' library visits and 133,000 materials   | southeastern  <br>Large meeting<br>ailable for pub<br>lition to: Public<br>faxing. The lib<br>South Region                | portion of the co<br>room with a cap<br>lic use and renta<br>internet computerary has adult, to<br>nal Library had 1                 | unty for<br>pacity of<br>al. Core<br>ters,<br>een,         |   |   |  |   |  |
| •  |   |  |  |   |   |  |   |  |
|  | Current Lev   | el of Service Bu   | daet   | 85.00   | 9   | .836.800   | 227.000   | 9.609.800  |
| Program Perform  |   | el of Service Bu   | idget  | 85.00<br>202  | 22  | ,836,800<br>FY 2023                                    | 227,000<br>FY 2023  | 9,609,800<br>FY 2024   |
| Program Perform  |   |  | dget   | 202<br>Actu   | 22<br>al  | FY 2023<br>Budget                                      | FY 2023<br>Forecast   | FY 2024<br>Budget  |
| Annual Circulation   |   |  | dget   | 202<br>Actu   | 22<br>al<br>98  | FY 2023<br>Budget<br>2,000,000                         | FY 2023<br>Forecast<br>1,800,000  | FY 2024<br>Budget<br>2,000,000   |
|  |   |  | dget   | 202<br>Actu   | 22<br>al<br>98  | FY 2023<br>Budget                                      | FY 2023<br>Forecast   | FY 2024<br>Budget  |
| Annual Circulation Digital Library Usage   |   |  | dget   | 202<br>Actu<br>1,744,19<br>2,266,51   | 22<br>al<br>98  | FY 2023<br>Budget<br>2,000,000<br>2,500,000            | FY 2023<br>Forecast<br>1,800,000<br>2,200,000   | FY 2024<br>Budget<br>2,000,000<br>2,500,000  |
| Annual Circulation Digital Library Usage   |   |  | FY 2023<br>Forecast  | 202<br>Actu<br>1,744,19<br>2,266,51<br>773,20   | 22<br>al<br>98  | FY 2023<br>Budget<br>2,000,000<br>2,500,000            | FY 2023<br>Forecast<br>1,800,000<br>2,200,000<br>950,000  | FY 2024<br>Budget<br>2,000,000<br>2,500,000  |
| Annual Circulation Digital Library Usage Library Visits  Program Budgetary Cost Summary Personal Services  | 2022<br>Actual<br>5,422,208   | es<br>FY 2023  | FY 2023<br>Forecast<br>5,808,500                           | 202<br>Actu<br>1,744,19<br>2,266,51<br>773,20<br>FY<br>Cu<br>7,396                            | 22<br>al<br>98<br>22<br>98                                    | FY 2023<br>Budget<br>2,000,000<br>2,500,000<br>800,000 | FY 2023<br>Forecast<br>1,800,000<br>2,200,000<br>950,000  | FY 2024<br>Budget<br>2,000,000<br>2,500,000<br>1,000,000<br>FY 2024<br>Change<br>8.1%          |
| Annual Circulation Digital Library Usage Library Visits  Program Budgetary Cost Summary Personal Services Operating Expense  | 2022<br>Actual<br>5,422,208<br>2,056,876  | FY 2023<br>Adopted<br>6,843,700<br>2,019,200   | FY 2023<br>Forecast<br>5,808,500<br>1,981,800              | 202<br>Actu<br>1,744,19<br>2,266,51<br>773,20<br>FY<br>Cu<br>7,396<br>2,440                   | 22<br>al<br>98<br>22<br>98<br>2024<br>rrent<br>6,800<br>0,000 | FY 2023<br>Budget<br>2,000,000<br>2,500,000<br>800,000 | FY 2023<br>Forecast<br>1,800,000<br>2,200,000<br>950,000<br>FY 2024<br>Adopted<br>7,396,800<br>2,440,000              | FY 2024<br>Budget<br>2,000,000<br>2,500,000<br>1,000,000<br>FY 2024<br>Change<br>8.1%<br>20.8% |
| Annual Circulation Digital Library Usage Library Visits  Program Budgetary Cost Summary Personal Services Operating Expense Net Operating Budget   | 2022<br>Actual<br>5,422,208<br>2,056,876<br>7,479,085   | FY 2023<br>Adopted<br>6,843,700<br>2,019,200<br>8,862,900  | FY 2023<br>Forecast<br>5,808,500<br>1,981,800<br>7,790,300 | 202<br>Actu<br>1,744,19<br>2,266,51<br>773,20<br>FY<br>Cu<br>7,396<br>2,440<br>9,83           | 22 al   | FY 2023<br>Budget<br>2,000,000<br>2,500,000<br>800,000 | FY 2023<br>Forecast<br>1,800,000<br>2,200,000<br>950,000<br>FY 2024<br>Adopted<br>7,396,800<br>2,440,000<br>9,836,800 | FY 2024<br>Budget<br>2,000,000<br>2,500,000<br>1,000,000<br>FY 2024<br>Change<br>8.1%<br>20.8% |
| Annual Circulation Digital Library Usage Library Visits  Program Budgetary Cost Summary Personal Services Operating Expense  | 2022<br>Actual<br>5,422,208<br>2,056,876  | FY 2023<br>Adopted<br>6,843,700<br>2,019,200   | FY 2023<br>Forecast<br>5,808,500<br>1,981,800              | 202<br>Actu<br>1,744,19<br>2,266,51<br>773,20<br>FY<br>Cu<br>7,396<br>2,440<br>9,836<br>9,836 | 22<br>al<br>98<br>22<br>98<br>2024<br>rrent<br>6,800<br>0,000 | FY 2023<br>Budget<br>2,000,000<br>2,500,000<br>800,000 | FY 2023<br>Forecast<br>1,800,000<br>2,200,000<br>950,000<br>FY 2024<br>Adopted<br>7,396,800<br>2,440,000              | FY 2024<br>Budget<br>2,000,000<br>2,500,000<br>1,000,000<br>FY 2024<br>Change<br>8.1%<br>20.8% |

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## **Public Services Department**

## Library Division Library (001/0001)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 120,203        | 115,000            | 142,300             | 132,000            | -                   | 132,000            | 14.8%             |
| Fines & Forfeitures     | 93,734         | 90,000             | 74,600              | 95,000             | -                   | 95,000             | 5.6%              |
| Miscellaneous Revenues  | 18,441         | 4,800              | 300                 | -                  | -                   | -                  | (100.0)%          |
| Net Cost General Fund   | 7,246,707      | 8,653,100          | 7,573,100           | 9,609,800          | -                   | 9,609,800          | 11.1%             |
| Total Funding           | 7,479,085      | 8,862,900          | 7,790,300           | 9,836,800          | -                   | 9,836,800          | 11.0%             |

#### Notes:

A significant portion of current service level expectations are reached from the use of donations and grant funds. Library donation and grants funds are collected in Fund(s) 129/1810, 612/1140, and 709/1839. Non-General Fund sources by their very nature are inherently unpredictable. The support donations and grants funds provide enable the Library Division to purchase core services, desired programming, and mandatory IT/facility maintenance. The use of non-general fund sources to meet current operational expenses will not be possible once those funds are exhausted.

#### Forecast FY 2023:

Personal services include Evergreen salary adjustments in Q1 and the appointment of a new division director in Q2. Newsbank, Brainfuse, NoveList, and CollectionHQ databases—totaling \$145,000 annually—were discontinued at the start of the fiscal year to bridge budget shortfalls. Utilities increased over 10% at several locations during the fiscal year. Funding for print, DVD's and CD's will continue as provided by County Wide Capital Fund (301). E-books are limited to funding through Library Donation Fund (129), Library Trust Fund (612/1140), and State Aid to Libraries Grant Fund (709/1839). Budget amendment in progress to shift capital funds to operating funds to facilitate the purchase of additional E-books up to the amount of \$100,000.

#### Current FY 2024:

Personal services increased for FY24 to accommodate proposed salary increases; while the Library Division FTE count was reduced by 1. The operating expense budget increased by for FY24 with the largest increases being requested for an Integrated Library System (ILS), digital materials and utilities. Budget commitment items were realigned between cost centers to more appropriately reflect branch and division-wide expenditures. The realignment included adjustments to compensate for expected increases in utility costs during FY24. Core services (eg. Integrated library system) have been prioritized in the operating expense budget in General Fund (001/0001).

#### Revenues:

Revenues for the FY24 budget have shown modest improvement (14.8% for charges for services and 5.6% for fines and forfeitures). However despite this short-term improvement for the FY24 budget, revenues from library fines and fees are expected to continue to decline in the long-term as technology enables patrons to be alerted to checkout due dates and renewal opportunities. New cloud-based software facilitates advance notice of due dates and multiple methods to renew: via phone, circulation desk, and self-checks in-branch. Booksale revenue is also declining 15% per year due to lower demand in used media such as CDs and DVDs. Room rental income will continue to be determined by the macroeconomic climate and will continue to decrease as more meetings are conducted online.

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## **Public Services Department**

# Library Division Library Donation - Project Fund (129/1810)

### **Mission Statement**

To account for funds received from restricted donations (non-grant).

| Program Sui                        |                |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |              |                   |
|------------------------------------|----------------|--------------------|---------------------|---------------------|---------------------|--------------|-------------------|
| Reserves, Transfers, Interest - RG |                |                    |                     | - 1                 | 63,800              | 163,800      | -                 |
|                                    | Current Lev    | el of Service E    | Budget              |                     | 163,800             | 163,800      | <u> </u>          |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded |              | FY 2024<br>Change |
| Personal Services                  | _              | _                  | 700                 |                     |                     | -            | na                |
| Operating Expense                  | 532,264        | -                  | 558,800             | =                   | -                   | -            | na                |
| Capital Outlay                     | 24,126         | -                  | 565,400             | =                   | -                   | · -          | na                |
| Net Operating Budget               | 556,391        |                    | 1,124,900           | <del>-</del>        |                     | <del>-</del> | na                |
| Reserve for Capital                | -              | 88,100             | -                   | 163,800             | -                   | 163,800      | 85.9%             |
| Total Budget                       | 556,391        | 88,100             | 1,124,900           | 163,800             |                     | 163,800      | 85.9%             |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded |              | FY 2024<br>Change |
| Miscellaneous Revenues             | 4,133          | _                  | 100,000             | -                   |                     |              | na                |
| Interest/Misc                      | 9,895          | 14,100             | 24,000              | 27,000              |                     | - 27,000     | 91.5%             |
| Carry Forward                      | 1,681,500      | 74,800             | 1,139,100           | 138,200             |                     | - 138,200    | 84.8%             |
| Less 5% Required By Law            | -              | (800)              | -                   | (1,400)             |                     | - (1,400)    | 75.0%             |
| Total Funding                      | 1,695,527      | 88,100             | 1,263,100           | 163,800             |                     | 163,800      | 85.9%             |

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## **Public Services Department**

# Library Division Library Donation - Project Fund (129/1810)

#### Notes:

State Aid to Library Grant Funds are budgeted in Fund 709. Monies received as restricted donations are assigned a grant number., appropriation and/or allocation of grant funding will be presented to the Board of County Commissioners for approval and budget amendments will allocate the grant funds into expenditure budgets at that time. State Aid to Library Grant Funds FY 2022-2023 is a restricted donation, Project # 23-ST-08, to be awarded \$165,389 by the State late FY 2023 or early FY 2024.

#### Forecast FY 2023:

Remaining funds associated with unspent dollars in various projects and programs.

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Program 31129 \$387,400 Operating

Program 44039 \$10,000 William G. Hendrickson Trust-Youth Education

Program 44048 \$500 Library LEAP

Program 44049 \$134,400 Franz Pschibul Trust Naples Regional

Program 44058 \$9,200 Children's Learning

Program 46044 \$9,200 Lustigman Headquarters Library Improvements

Program 46045 \$15,000 East Naples Flooring Program 46046 \$24,800 Marco Lib Donations Program 46047 \$493,100 Shreve Trust

Program 46048 \$55,500 eBooks Donation

Total forecast of carry forward in 129 \$1,139,100

#### Current FY 2024:

The Shreve Trust will continue to be utilized to meet current service level expectations. Trust funds will be used in FY24 to reconcile current service level expectations and General Fund (001/0001) compliance. All funds in Shreve will be planned for expenditure by the end of FY 2024. Funds will need to be used for Naples Regional landscaping project which began in FY 2022 and was delayed due to Hurricane Ian. Quotes show that approximately \$40,000 will be expended in FY 2023. Funds will also be used for Naples Regional public restrooms and foyer repair which began in FY 2023 and is targeted for completion in FY 2024. The Friends of the Library donated \$100,000 in FY 2023 for eBook collection purchases. This donation will be split between fiscal year 2023 and 2024 due to announcement that \$100,000 will not be donated in FY 2024. Hendrickson funds--\$10,000--have been allocated for children's creative play and learning centers that will launch at five library locations in summer 2023 with educational games and learning activities chosen specifically to encourage early literacy skills, social and emotional development, and family engagement.

#### Revenues:

Reserves and miscellaneous revenue not allocated to specific programs will carry forward and be budgeted in reserves. New grants will be presented to the Board of County Commissioners for approval, and budget amendments will allocate grant funds and expenditures at that time.

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## **Public Services Department**

# Library Division Library Trust Fund (612/1140)

### **Mission Statement**

To accept and be accountable for general donations and bequests received from the public for the Collier County Public Library System.

| Program Sur                       | nmary          |                    | = =                 |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Library Enhancements - QP         |                |                    |                     | - 2                | 219,000             | 219,000             | -                   |
| Used to fund Library improvements |                |                    |                     |                    |                     |                     |                     |
|                                   | Current Lev    | el of Service E    | Budget              |                    | 219,000             | 219,000             |                     |
| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services                 | 6,370          | 30,200             | 100                 | _                  | -                   | _                   | (100.0)%            |
| Operating Expense                 | 29,100         | 275,500            | 146,900             | 219,000            | -                   | 219,000             | (20.5)%             |
| Net Operating Budget —            | 35,470         | 305,700            | 147,000             | 219,000            |                     | 219,000             | (28.4)%             |
| Total Budget                      | 35,470         | 305,700            | 147,000             | 219,000            |                     | 219,000             | (28.4)%             |
| Program Funding Sources           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services              | 453            | -                  | -                   | _                  |                     |                     | na                  |
| Miscellaneous Revenues            | 55,294         | 30,000             | 30,000              | 30,000             |                     | 30,000              | 0.0%                |
| Interest/Misc                     | 1,835          | 2,700              | 2,700               | 8,900              |                     | 8,900               | 229.6%              |
| Carry Forward                     | 274,300        | 274,600            | 296,400             | 182,100            |                     | 182,100             | (33.7)%             |
| Less 5% Required By Law           | -              | (1,600)            | -                   | (2,000)            |                     | (2,000)             | 25.0%               |
| Total Funding                     | 331,882        | 305,700            | 329,100             | 219,000            |                     | 219,000             | (28.4)%             |

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## **Public Services Department**

# Library Division Library Trust Fund (612/1140)

#### Notes:

Revenue from the sale of used and donated materials is deposited into Fund 612/1140. The revenues continue to decrease between 10% and 20% per year as sales of used CDs and DVDs decline.

#### Forecast FY 2023:

Fund 612/1140 is dedicated to Summer Reading Program and division-wide programming such as Harry Potter, Start Your Engines, Lego and STEM, and teen activities at Naples Regional Library. Funds are also used for children's iPad replacement. Residual funds--\$81,600--from Rose Hall construction at Marco Island Library reside in this Fund and are at the discretion of the Marco Friends group to expend; Budget Amendment is in planning stage to create dedicated project for these funds in Fund 129/1810.

#### Current FY 2024:

Funds will continue to be directed to division-wide programming and branch enhancements. Expenditures have been reduced by 28.4% in FY24 due to reduction in carryfoward.

#### Revenues:

Revenues come from private party donations for the enhancement of our public library and from the sales of used and donated materials. Revenues from book sales continue to decline. Revenues are expected to decline by 28.4% in FY24.

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## **Public Services Department**

### **Museum Division**

| Division Budgetary Cost Summary                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                                  | 1,277,043      | 1,512,000          | 1,435,900           | 1,654,500          | -                   | 1,654,500          | 9.4%              |
| Operating Expense                                  | 746,387        | 808,200            | 752,600             | 892,400            | -                   | 892,400            | 10.4%             |
| Indirect Cost Reimburs                             | 239,200        | 280,400            | 280,400             | 231,600            | -                   | 231,600            | (17.4)%           |
| Capital Outlay                                     | 159,380        | -                  | -                   | =                  | -                   | -                  | na                |
| Net Operating Budget                               | 2,422,010      | 2,600,600          | 2,468,900           | 2,778,500          | -                   | 2,778,500          | 6.8%              |
| Trans to Property Appraiser                        | -              | -                  | -                   | 100                | -                   | 100                | na                |
| Trans to Tax Collector                             | 46,810         | 42,000             | 42,000              | 42,000             | -                   | 42,000             | 0.0%              |
| Trans to 314 Museum Cap                            | 400,000        | 110,000            | 110,000             | ·<br>-             | -                   | -                  | (100.0)%          |
| Reserve for Contingencies                          | -              | 30,500             | -                   | 28,400             | -                   | 28,400             | (6.9)%            |
| Reserve for Attrition                              | -              | (25,400)           | -                   | (28,300)           | -                   | (28,300)           | 11.4%             |
| Total Budget                                       | 2,868,820      | 2,757,700          | 2,620,900           | 2,820,700          |                     | 2,820,700          | 2.3%              |
| Appropriations by Program                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| TDC Category C County Museums -<br>Fund (198/1107) | 2,422,010      | 2,600,600          | 2,468,900           | 2,778,500          | -                   | 2,778,500          | 6.8%              |
| Total Net Budget                                   | 2,422,010      | 2,600,600          | 2,468,900           | 2,778,500          | -                   | 2,778,500          | 6.8%              |
| <b>Total Transfers and Reserves</b>                | 446,810        | 157,100            | 152,000             | 42,200             | -                   | 42,200             | (73.1)%           |
| Total Budget                                       | 2,868,820      | 2,757,700          | 2,620,900           | 2,820,700          | -                   | 2,820,700          | 2.3%              |
| _  |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Tourist Devel Tax                                  | 2,000,000      | 2,000,000          | 2,000,000           | 2,000,000          |                     | 2,000,000          | 0.0%              |
| Charges For Services                               | 3,346          | 10,200             | 4,400               | 1,000              | -                   | 1,000              | (90.2)%           |
| Miscellaneous Revenues                             | 8,915          | 1,000              | 4,200               | 600                | -                   | 600                | (40.0)%           |
| Interest/Misc                                      | 6,819          | 7,600              | 7,600               | 12,000             | -                   | 12,000             | 57.9%             |
| Trans fm 001 Gen Fund                              | 483,400        | 463,000            | 470,400             | 644,500            | -                   | 644,500            | 39.2%             |
| Carry Forward                                      | 763,900        | 376,800            | 397,600             | 263,300            | -                   | 263,300            | (30.1)%           |
| Less 5% Required By Law                            | -              | (100,900)          | -                   | (100,700)          | -                   | (100,700)          | (0.2)%            |
| Total Funding                                      | 3,266,381      | 2,757,700          | 2,884,200           | 2,820,700          |                     | 2,820,700          | 2.3%              |
| _  |                |                    |                     |                    |                     |                    |                   |
| Division Position Summary                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| TDC Category C County Museums -                    | Actual         |                    |                     |                    |                     |                    |                   |
| Fund (198/1107)                                    | 16.00          | 16.00              | 16.00               | 16.00              | _                   | 16.00              | 0.0%              |

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## **Public Services Department**

# Museum Division TDC Category C County Museums - Fund (198/1107)

#### **Mission Statement**

The mission of the Collier County Museum Division is to engage residents and visitors in appreciation and understanding of our communities' unique heritage and cultural development.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Museums & Historic Sites Administration/Overhead - QP, IAM, RG   | 2.00                 | 617,400           | 617,400             | -                   |
| Provides funding for the professional management, administration, and overhead expenses of the County Museum system.   |                      |                   |                     |                     |
| Collections, Exhibition & Information Services - QP, IAM   | 1.00                 | 197,400           | 197,400             | -                   |
| Provides funding for the professional acquisition, management, and conservation of the Museum collections; research, development, and maintenance of permanent exhibits; and public services related to preserving, researching, and interpreting local history. The collection an archive contain tens of thousands of documents, photographs, and artifacts.   | d                    |                   |                     |                     |
| Education & Community Services -QP   | 3.00                 | 303,900           | 303,900             | -                   |
| Provides funding for curriculum-based education and outreach program such as school tours, lecture activities, and special events; managemer of the volunteer program; and management of the media and marketing programs. The museums deliver over 130 educational programs annua with specific offerings tailored for preschoolers through seniors.  | nt<br>               |                   |                     |                     |
| Museum of the Everglades -QP   | 2.00                 | 258,600           | 258,600             | -                   |
| Provides funding to develop, maintain, and operate the Museum of the Everglades in Everglades City. The 1927 wood-frame vernacular museum building was built to serve as the commercial laundry facilitatin the construction of the Tamiami Trail and serving Southwest Florida hotels. It is listed on the National Register of Historic Places. Today, permanent and temporary exhibits tell the story of the development of Everglades City and the surrounding area. The museum welcomes an average of 22,000 visitors annually.   | g                    |                   |                     |                     |
| Immokalee Pioneer Museum at Roberts Ranch - QP   | 2.00                 | 361,800           | 361,800             | -                   |
| Provides funding to develop, maintain, and operate the Immokalee Pioneer Museum at Roberts Ranch in Immokalee. Thirteen acres of the original homestead of cattle rancher Robert Roberts offer an immersive experience of what life was like for Immokalee pioneers. The 1926 Roberts home, as well as the horse barn, cowboy bunkhouse, maid's quarters, sugar cane press and boiler, and similar outbuildings are available to tour. The ranch is listed on the National Register of Historic Places and holds a local historic designation. The ranch welcomes an average of 6,000 visitors annually. |                      |                   |                     |                     |
| Naples Depot Museum - QP   | 2.00                 | 288,600           | 288,600             | -                   |
| Provides funding to develop, maintain, and operate the Naples Depot Museum in downtown Naples. The fully restored 1927 former Sea Board Air Line Railway passenger station welcomes visitors back to the railroading boom days of the Roaring Twenties and explains how technology and transportation transformed our community. Three histor train cars are available to view or tour. The depot is listed on the Nation Register of Historic Places and welcomes an average of 16,000 visitors annually.   | ic<br>al             |                   |                     |                     |

Fiscal Year 2024 6 - 50 Public Services Department

## **Public Services Department**

# Museum Division TDC Category C County Museums - Fund (198/1107)

| Program Sui  | mmary  |  |  | ′ 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|--|--|--------------------|-------------------|---------------------|---------------------|
| Marco Island Historical Museum -QP   | )  |  |  | 2.00               | 396,000           | 396,000             | -                   |
| Provides funding to develop, maintal Historical Museum on Marco Island Museum Division and the Marco Island square feet of permanent and temp the human inhabitants of Marco Isla sophisticated and fierce Calusa to have the World-famous Key Marco cat at Cushing expedition on Marco are of welcomes an average of 23,000 vis   | . Through a d and Historical orary exhibit s and, from the nearty pioneers nd other artifact view through  | ynamic partner<br>Society offer 1<br>pace to tell the<br>low-vanished<br>is and savvy de<br>cts from the 18<br>is 2026. The mu | rship, the<br>0,000<br>story of<br>velopers.<br>96 |                    |                   |                     |                     |
| Collier Museum at Government Cent  | er - QP, IAM   |  |  | 2.00               | 354,800           | 354,800             | -                   |
| Provides funding to develop, mainta Government Center. The first of the Collier Museum offers a board over permanent gallery, as well as five a numerous relics from our area's pas Kokomis ferry boat, an antique swa Cottage, and the Art Studio of E. Go auditorium and temporary exhibit gaverage of 10,000 visitors annually. | e five museum view of County cres of shady st: The Deuce mp buggy, the eorge Rogers, allery. The museum was and the museum of th | s in the County y history in its gardens featur steam engine, e restored 1926 plus a lecture                                   | y system,<br>ing<br>the<br>5 Naples                |                    |                   |                     |                     |
| Reserves, Transfers, Interest - RG   |  |  |  | -                  | 42,200            | 42,200              | -                   |
|  |  |  |  |                    |                   |                     |                     |
|  | Current Lev  | el of Service E  | Budget   | 16.00              | 2,820,700         | 2,820,700           | -                   |
| Program Perform  | ance Measure   | es   |  | 2022<br>Actual     | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| # of Visitors  |  |  |  | 61,000             | 80,000            | 64,000              | 68,000              |
| Volunteer Hours Contributed  |  |  |  | 7,000              | 8,000             | 8,000               | 8,200               |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                | FY 2024<br>Current |                   |                     | FY 2024<br>Change   |
| Personal Services  | 1,277,043  | 1,512,000  | 1,435,900  | 1,654,500          | -                 | 1,654,500           | 9.4%                |
| Operating Expense  | 746,387  | 808,200  | 752,600  | 892,400            | -                 | 892,400             | 10.4%               |
| Indirect Cost Reimburs   | 239,200  | 280,400  | 280,400  | 231,600            | -                 | 231,600             | (17.4)%             |
| Capital Outlay   | 159,380  | -  | -  | -                  | -                 | -                   | na                  |
| Net Operating Budget   | 2,422,010  | 2,600,600  | 2,468,900  | 2,778,500          |                   | 2,778,500           | 6.8%                |
| Trans to Property Appraiser  | -  | -  | -  | 100                |                   | 100                 | na                  |
| Trans to Tax Collector   | 46,810   | 42,000   | 42,000   | 42,000             | -                 | 42,000              | 0.0%                |
| Trans to 314 Museum Cap  |  | 110 000  |  |                    | _                 |                     | (400 0)0/           |
| •  | 400,000  | 110,000  | 110,000  | -                  |                   | -                   | (100.0)%            |
| Reserve for Contingencies  | 400,000  | 30,500   | 110,000  | 28,400             |                   | 28,400              | (6.9)%              |
| Reserve for Contingencies Reserve for Attrition  | · -  | 30,500<br>(25,400)   | -  | (28,300)           | -                 | (28,300)            | (6.9)%<br>11.4%     |
| Reserve for Contingencies  | 2,868,820<br>16.00   | 30,500   | 2,620,900<br>16.00                                 |                    | -                 |                     | (6.9)%              |

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## **Public Services Department**

# Museum Division TDC Category C County Museums - Fund (198/1107)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax       | 2,000,000      | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.0%              |
| Charges For Services    | 3,346          | 10,200             | 4,400               | 1,000              | -                   | 1,000              | (90.2)%           |
| Miscellaneous Revenues  | 8,915          | 1,000              | 4,200               | 600                | -                   | 600                | (40.0)%           |
| Interest/Misc           | 6,819          | 7,600              | 7,600               | 12,000             | -                   | 12,000             | 57.9%             |
| Trans fm 001 Gen Fund   | 483,400        | 463,000            | 470,400             | 644,500            | -                   | 644,500            | 39.2%             |
| Carry Forward           | 763,900        | 376,800            | 397,600             | 263,300            | -                   | 263,300            | (30.1)%           |
| Less 5% Required By Law | -              | (100,900)          | -                   | (100,700)          | -                   | (100,700)          | (0.2)%            |
| Total Funding           | 3,266,381      | 2,757,700          | 2,884,200           | 2,820,700          |                     | 2,820,700          | 2.3%              |

#### Notes:

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Part of the Board's action was to limit County Museum Tourist Development Tax (TDT) funding at \$2,000,000 per year. The Museum Division garners additional revenue through its fundraising partners and grants. However, due to the continuing increase in the cost of doing business, a General Fund transfer remains necessary.

#### Forecast FY 2023:

Personal services and operating expenses forecast are in line with the adopted budget.

#### Current FY 2024:

Personal services budget increases in the division budget reflect a 9.4% increase and are being driven by the proposed salary increase. Operating expense increase of 4.0% only reflects increases in utilities and property insurance. To achieve budget compliance for FY24 various museum events and programs will be elimated. These programs include the cattle drive and museum days. Additional impacts for FY24 include the elimination of 314/3026 Museum Capital.

#### Revenues:

The principal source of revenue to support County Museums is Tourist Development Taxes (TDT). Estimated FY 2024 TDT allocation to Museums is anticipated to be \$2,000,000. The transfer from the General Fund into Museum Fund (198/1107) is \$567,800. Modest revenues are budgeted for reproductions, tours, rentals, special events and special events.

Fiscal Year 2024 6 - 52 Public Services Department

## **Public Services Department**

## **Parks & Recreation Division**

| Personal Services         16,731,662         19,703,300         18,095,000         21,490,600         - 21,490,600           Operating Expense         13,339,995         14,156,700         14,272,200         17,238,900         - 17,238,900           Indirect Cost Reimburs         233,100         236,500         236,500         281,000         - 281,000           Capital Outlay         947,933         33,610,200         13,667,900         27,530,000         - 27,530,000           Remittances         500,000         500,000         500,000         500,000         500,000           Net Operating Budget         31,752,689         68,206,700         46,771,600         67,040,500         - 67,040,500           Trans to Property Appraiser         3,879         234,800         234,800         248,100         - 248,100  | 9.1%<br>21.8%<br>18.8%<br>(18.1)%<br>0.0%<br>(1.7)%<br>5.7%<br>58.6%<br>na |
|--|--|
| Indirect Cost Reimburs         233,100         236,500         236,500         281,000         - 281,000           Capital Outlay         947,933         33,610,200         13,667,900         27,530,000         - 27,530,000           Remittances         500,000         500,000         500,000         500,000         - 500,000           Net Operating Budget         31,752,689         68,206,700         46,771,600         67,040,500         - 67,040,500  | 18.8%<br>(18.1)%<br>0.0%<br>(1.7)%<br>5.7%<br>58.6%<br>na                  |
| Capital Outlay         947,933         33,610,200         13,667,900         27,530,000         -         27,530,000         -         27,530,000         -         500,000         -         500,000         -         500,000         -         500,000         -         500,000         -         67,040,500         - <t< td=""><td>(18.1)%<br/>0.0%<br/>(1.7)%<br/>5.7%<br/>58.6%<br/>na</td></t<> | (18.1)%<br>0.0%<br>(1.7)%<br>5.7%<br>58.6%<br>na                           |
| Remittances 500,000 500,000 500,000 500,000 - 500,000 - 67,040,500 - 67,040,500  | 0.0%<br>(1.7)%<br>5.7%<br>58.6%<br>na                                      |
| Net Operating Budget 31,752,689 68,206,700 46,771,600 67,040,500 - 67,040,500  | (1.7)%<br>5.7%<br>58.6%<br>na  |
|  | 5.7%<br>58.6%<br>na  |
| Trans to Property Appraiser 3,879 234.800 234.800 - 248.100 - 248.100  | 58.6%<br>na  |
| 1 / 11   | na   |
| Trans to Tax Collector 525,000 623,700 623,700 988,900 - 988,900   |  |
| Trans to 001 Gen Fd 46,710,800 - 46,710,800  | 204 70/  |
| Trans to 111 Unincorp Gen Fd 52,200 66,000 66,000 6,416,300 - 6,416,300 9,   | 621.7%   |
| Trans to 114 Pollutn Ctrl Fd 395,200 - 395,200   | na   |
| Trans to 174 Consrv Collier Maint 9,728,900 7,262,200 7,383,700 - 7,383,700  | 1.7%   |
| Trans to 179 Consrv Collier Proj 155,000 244,100 244,100 675,000 - 675,000   | 176.5%   |
| Trans to 506 IT Capital - 74,000 74,000 - 66,300 - 66,300  | (10.4)%  |
| Trans to 710 Pub Serv Match - 10,000   | na   |
| Reserve for Contingencies - 147,600 - 166,000 - 166,000  | 12.5%  |
| Reserve for Salary Adj 18,100 (1   | 00.0)%   |
| Reserve for Escrow - 5,771,400 - 5,941,000 - 5,941,000   | 2.9%   |
| Reserve for Capital - 661,300 - 1,215,900 - 1,215,900  | 83.9%  |
| Restricted for Unfunded Requests - 40,821,300 - 10,170,000 - 10,170,000  | (75.1)%  |
| Total Budget 42,217,668 124,131,200 55,286,400 147,417,700 - 147,417,700   | 18.8%  |
|  |  |
| 2022 FY 2023 FY 2024 FY 2024 FY 2024 F   | Y 2024   |
|  | Change   |
| Caracara Prairie Management Fund 33,823 51,100 40,200 43,000 - 43,000 (674/0674)   | (15.9)%  |
| Conservation Collier Fund (172/1061) 1,309,056 33,937,200 13,884,300 27,708,600 - 27,708,600   | (18.4)%  |
| Conservation Collier Maintenance 724,545 1,357,600 1,326,600 1,454,900 - 1,454,900 (174/1062)  | 7.2%   |
| Conservation Collier Projects (179/1063) 5,379 245,000 436,100 675,000 - 675,000   | 175.5%   |
| County Park Facilities & Programs 13,762,446 15,685,500 14,573,800 17,787,800 - 17,787,800 (001/0001)  | 13.4%  |
| Golden Gate Community Center 989,544 1,217,500 1,155,600 1,414,600 - 1,414,600 (130/1605)  | 16.2%  |
| Parks & Recreation (111/1011) 14,663,595 15,295,200 15,063,000 17,396,700 - 17,396,700   | 13.7%  |
| Parks & Recreation Donations (607/1138) 2,952 30,600 3,000 - 30,600 - 30,600   | 0.0%   |
| Pepper Ranch Conservation Bank - 41,200 41,200 - 41,200 (673/0673)   | 0.0%   |
| Sea Turtle Monitoring (119/1804) 261,349 345,800 247,800 488,100 - 488,100   | 41.2%  |
| Total Net Budget 31,752,689 68,206,700 46,771,600 67,040,500 - 67,040,500  | (1.7)%   |
| Total Transfers and Reserves 10,464,979 55,924,500 8,514,800 80,377,200 - 80,377,200   | 43.7%  |
| Total Budget 42,217,668 124,131,200 55,286,400 147,417,700 - 147,417,700   | 18.8%  |

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## **Public Services Department**

## **Parks & Recreation Division**

| Division Funding Sources                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes                            | 25,686,238     | 31,172,700         | 29,925,800          | 31,754,700         |                     | 31,754,700         | 1.9%              |
| Delinquent Ad Valorem Taxes                 | 9,094          | -                  | 600                 | -                  | -                   | -                  | na                |
| Charges For Services                        | 8,231,430      | 7,880,000          | 6,904,000           | 9,425,400          | -                   | 9,425,400          | 19.6%             |
| Fines & Forfeitures                         | 13,147         | 15,000             | 15,000              | 5,000              | -                   | 5,000              | (66.7)%           |
| Miscellaneous Revenues                      | 657,863        | 375,800            | 350,000             | 367,500            | -                   | 367,500            | (2.2)%            |
| Interest/Misc                               | 329,345        | 381,600            | 1,206,800           | 1,874,000          | -                   | 1,874,000          | 391.1%            |
| Reimb From Other Depts                      | 48,428         | -                  | -                   | 381,000            | -                   | 381,000            | na                |
| Trans frm Property Appraiser                | 323            | -                  | -                   | _                  | -                   | -                  | na                |
| Trans frm Tax Collector                     | 206,764        | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund                       | 7,926,930      | 10,074,700         | 10,011,700          | 11,120,600         | -                   | 11,120,600         | 10.4%             |
| Net Cost Unincorp General Fund              | 12,172,053     | 12,895,900         | 12,630,600          | 14,211,300         | -                   | 14,211,300         | 10.2%             |
| Trans fm 001 Gen Fund                       | 133,000        | 133,000            | 133,000             | 138,700            | -                   | 138,700            | 4.3%              |
| Trans fm 111 Unincorp Gen Fd                | 581,800        | 587,600            | 587,600             | 612,600            | -                   | 612,600            | 4.3%              |
| Trans fm 172 Conserv Collier Fd             | 9,728,900      | 7,262,200          | 7,262,200           | 8,058,700          | -                   | 8,058,700          | 11.0%             |
| Trans fm 174 Conserv Collier Maint          | 155,000        | 244,100            | 244,100             | _                  | -                   | -                  | (100.0)%          |
| Trans fm 195 TDC Cap Fd                     | 171,700        | 171,700            | 171,700             | 171,700            | -                   | 171,700            | 0.0%              |
| Carry Forward                               | 32,938,400     | 54,527,900         | 56,838,100          | 70,994,800         | -                   | 70,994,800         | 30.2%             |
| Less 5% Required By Law                     | -              | (1,591,000)        | -                   | (1,698,300)        | -                   | (1,698,300)        | 6.7%              |
| Total Funding                               | 98,990,417     | 124,131,200        | 126,281,200         | 147,417,700        |                     | 147,417,700        | 18.8%             |
| Division Position Summary                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Park Facilities & Programs           | 97.75          | 103.75             | 104.00              | 104.00             | Lxpanded            | 104.00             | 0.2%              |
| (001/0001)                                  | 37.70          | 100.70             | 104.00              | 104.00             |                     | 104.00             | 0.270             |
| Parks & Recreation (111/1011)               | 130.50         | 129.50             | 129.50              | 129.50             | -                   | 129.50             | 0.0%              |
| Golden Gate Community Center (130/1605)     | 9.00           | 9.00               | 9.00                | 9.00               | -                   | 9.00               | 0.0%              |
| Sea Turtle Monitoring (119/1804)            | 3.00           | 3.00               | 3.00                | 3.00               | -                   | 3.00               | 0.0%              |
| Conservation Collier Fund (172/1061)        | 2.00           | 3.00               | 3.00                | 3.00               | -                   | 3.00               | 0.0%              |
| Conservation Collier Maintenance (174/1062) | 3.00           | 5.00               | 5.00                | 5.00               | -                   | 5.00               | 0.0%              |
| Total FTE =                                 | 245.25         | 253.25             | 253.50              | 253.50             |                     | 253.50             | 0.1%              |

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## **Public Services Department**

# Parks & Recreation Division County Park Facilities & Programs (001/0001)

### **Mission Statement**

To provide diverse, inclusive, safe, and sustainable leisure and recreational opportunities for the people we serve.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - QP, IAM, RG  | 1.00                 | 724,628           | _                   | 724,628             |
| Provide executive level management, administrative and policy oversig and process improvement to the Division and the employees of the Par and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee Coun Park facilities and programs including maintenance, customer service a resource management.   | ks                   |                   |                     |                     |
| Park Maintenance (001) - QP, IAM  | 28.50                | 6,513,882         | -                   | 6,513,882           |
| Provide routine preventative and ongoing maintenance of 1,559.96 acre of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at athletic fields, beach location aquatic facilities, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.  | s,                   |                   |                     |                     |
| Big Corkscrew Island Regional Park - QP   | 26.00                | 3,144,150         | 356,700             | 2,787,450           |
| The new Big Corkscrew Island Regional Park is a 62-acre facility scheduled to be opened in FY2021. The budget provides for personnel and operating expenses for Phase 1 operations. Phase 1 includes 18,000 square foot community center; aquatic center with 25-meter competition pool, family pool, toddler pool, and water slides; two artificial turf and two natural grass multipurpose fields; 2 softball fields; two concession buildings, amphitheater and event lawn, adventure playground, 4 basketball, 2 tennis, 6 pickleball courts; outdoor fitness center; dog park; and maintenance building.   |                      |                   |                     |                     |
| Recreation Programs - QP  | 19.50                | 3,167,799         | 2,069,200           | 1,098,599           |
| Provide high quality recreation programs that provide a means of leisur and benefits to participants, which include adult and youth athletic programs, i.e., basketball, soccer, softball, kickball, lacrosse county-wick special events that served approximately 5,601 participants; a US Sailit Association certified program and US Water Ski Association programm with an adaptive recreation component, which serves 1,042 participants annually; fishing, athletic, specialty summer recreation camps and a fitness center which serve 91,731 users and participants annually. The Division provides support for sports tourism, youth and adult sports organizations, and other Collier County public agencies. | de<br>ing<br>ing     |                   |                     |                     |
| Aquatics - QP   | 8.00                 | 1,463,400         | 120,000             | 1,343,400           |
| Sun-N-Fun Lagoon is the only public waterpark attraction in the community and provides safe swim and leisure opportunities for resider and visitors to Collier County. These services include aquatic recreation aquatic health and fitness classes, spring board diving classes, America Red Cross instructional and private swim lessons, special event rentals and food/beverage availability.   | n,<br>an             |                   |                     |                     |

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## **Public Services Department**

# Parks & Recreation Division County Park Facilities & Programs (001/0001)

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Parks & Recreation Marina Operations - QP, CD   | _                    | 80,800            | 188,000             | -107,200            |
| Maintain County owned boat ramp parks at (7) locations including Cocohatchee River Park, Isles of Capri Paddlecraft Park, Bayview Park, Collier Boulevard Boat Park, Caxambas Park, Goodland Boat Park, Ann Olesky Park and Port of the Islands Boat Park. Ensure compliance with FDEP requirements regarding marina fuel tanks at Cocohatchee River Park, Caxambas Park, and Port of the Islands Boat Park. Compliance requires routine inspections and maintenance of the fuel tanks in coordination with the Collier County Solid and Hazardous Waste Management Division. Marina Operations is also responsible for FDEP submerged lands lease reports and fees that are due annually at Cocohatchee River Park, Caxambas Park, and Goodland Boat Park. These leases allow for continued use of the ramps and docks at these parks. |                      |                   |                     |                     |
| Beach Operations - QP, CD   | 3.00                 | 464,800           | 35,300              | 429,500             |
| Beach Operations had a total of 1,144,688 visitors at Vanderbilt Beach, Clam Pass Beach Park, Barefoot Beach Preserve, Barefoot Beach Access, South Marco Beach Access, Tigertail Beach Park, North Gulfshore Beach Access, Conner Park and Bluebill Beach Access. Operations includes maintenance of beach park facilities and signage, management, or natural resources within beach parks coordination with volunteer groups and partner agencies, coordination with visiting researchers, collection of parking fees, and public assistance and sea turtle monitoring.  |                      |                   |                     |                     |
| Park Rangers - QP, CD   | 18.00                | 1,728,341         | 3,898,000           | -2,169,659          |
| The Park Ranger Program provides protection of park resources and part visitors; enforcement of County ordinances and park's regulations; information regarding park use and points of interest; beach vendor inspections; parking fee collection; traffic control; and monitoring beach conditions. Rangers may also act as educators by taking visitors on guided nature walks or canoe trips, setting up exhibits and lecturing on historic topics. Park Rangers provide a total of approximately 76,000 contacts annually.  | k                    |                   |                     |                     |
| Beach Parking & Recreation Remittance to City of Naples - IAM   | -                    | 500,000           | -                   | 500,000             |
| Annual payment to the City of Naples for the use by County residents of beach parking, parks, recreational facilities and recreational programs. This is governed by the Interlocal Agreement Between the County and City of Naples.  |                      |                   |                     |                     |
| Current Level of Service Budget   | 104.00               | 17,787,800        | 6,667,200           | 11,120,600          |
| Program Performance Measures  | 2022<br>Actual       | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Increase Boat Launches by 1%  | 254,901              | 43,500            | 55,370              | 100,000             |
| Increase Fitness Memberships by 1%  | 2,602                |                   | 1,449               | 2,862               |
| Increase safety in Parks by 1% inc. in Ranger Contacts  | 83,283               |                   | 19,409              | 85,575              |
| Increase Sun-N-Fun Attendance by 1%   | 178,328              | 56,681            | 10,597              | 180,112             |

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## **Public Services Department**

# Parks & Recreation Division County Park Facilities & Programs (001/0001)

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 6,758,979      | 8,067,100          | 7,343,100           | 8,853,600          | -                   | 8,853,600          | 9.7%              |
| Operating Expense              | 6,472,493      | 7,082,400          | 6,730,500           | 8,416,800          | -                   | 8,416,800          | 18.8%             |
| Capital Outlay                 | 30,974         | 36,000             | 200                 | 17,400             | -                   | 17,400             | (51.7)%           |
| Remittances                    | 500,000        | 500,000            | 500,000             | 500,000            | -                   | 500,000            | 0.0%              |
| Net Operating Budget           | 13,762,446     | 15,685,500         | 14,573,800          | 17,787,800         | -                   | 17,787,800         | 13.4%             |
| Total Budget                   | 13,762,446     | 15,685,500         | 14,573,800          | 17,787,800         | -                   | 17,787,800         | 13.4%             |
| Total FTE                      | 97.75          | 103.75             | 104.00              | 104.00             | -                   | 104.00             | 0.2%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services    | 5,760,936      | 5,573,200          | 4,509,600           | 6,616,100          |                     | 6,616,100          | 18.7%             |
| Fines & Forfeitures     | 13,147         | 15,000             | 15,000              | 5,000              | -                   | 5,000              | (66.7)%           |
| Miscellaneous Revenues  | 44,593         | 22,600             | 37,500              | 31,100             | -                   | 31,100             | 37.6%             |
| Reimb From Other Depts  | 16,840         | -                  | -                   | 15,000             | -                   | 15,000             | na                |
| Net Cost General Fund   | 7,926,930      | 10,074,700         | 10,011,700          | 11,120,600         | -                   | 11,120,600         | 10.4%             |
| Total Funding           | 13,762,446     | 15,685,500         | 14,573,800          | 17,787,800         |                     | 17,787,800         | 13.4%             |

#### Notes:

The Parks Division continues to support Tourist Development in hosting sports tourism events at County sports venues such as North Collier Regional Park and Sugden Park. The provision of Park and Recreation regional services are complemented by the dedicated service of volunteers who assist at the Beaches and the Regional Parks. These volunteers provide valuable service hours to regional parks totaling up to thousands of service hours.

#### Forecast FY 2023:

The personal service expense forecast is lower due to attrition savings. This is even with the addition of four (4) FTE positions including the transfer of (1) FTE to NCRP Water Park from Parks & Recreation (111/1011), and the transfer of (1) FTE to Park Maintenance from Stormwater Aquatic (103/1005) and the Board-approved addition of two (2) full-time Lifeguards for NCRP Water Park on June 14, 2022. Operating expenditures may exceed budgeted levels due to inflationary pressures and utility cost increases. Revenues are forecast higher reflecting the new Board approved parking and boat launch fee increase.

Revenues for Beaches are expected to be significantly lower than expected, but approach the approved FY23 budget target.

#### Current FY 2024:

The 9.1% increase in personal services for FY24 reflects the proposed salary adjustments. Operating expenses increased by 21.8% in FY24 with the majority of the funding being allocated to utilities and maintenance. The remittance budget of \$500,000 is a portion of the annual \$1,500,000 payment to the City of Naples for reciprocal beach parking and recreational services pursuant to the 2008 Interlocal Agreement as amended on November 14, 2017.

#### Revenues:

The FY24 revenue budget is 18.8% higher than in FY23. The main driver of the increase is an 19.6% increase in Charges for Services, which were approved as part of Resolution 2021-263 in December of 2021. The increased revenues from the update to the Parks Fee Policy are now budgeted in full as part of the FY24 budget.

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## **Public Services Department**

# Parks & Recreation Division Parks & Recreation (111/1011)

### **Mission Statement**

To provide diverse, inclusive, safe, and sustainable leisure and recreational opportunities for the people we serve.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| N/A  | -                    | 5,000             | -                   | 5,000               |
| Divisional Administration/Overhead - RG  | -                    | 10,000            | -                   | 10,000              |
| Provide strategic and operational planning, budgeting, and financial management, staff policy development, administrative, and technical support to the BCC, County Manager, Constitutional Agencies and Advisory Boards.  |                      |                   |                     |                     |
| Facilitate Business Process Automation through the use of Enterprise Content Management to improve productivity and efficiency across the agency.  |                      |                   |                     |                     |
| Ensure the optimization and use of eligible funds for disaster related public assistance projects. Provides training to Department and Division Coordinators on cost capturing documentation and reporting.  | n                    |                   |                     |                     |
| Manage the BCC agenda system and compile meeting documents. Establish consistent processes across all departments; ensure customized templates for all document types supported by attachments and automatic website posting and distribution.   |                      |                   |                     |                     |
| Provide analytical and management support to the Department Administration, conduct business process mapping and analysis on department operations and activities, and develop and review department plans for operations, budget activity and performance measurement efforts.  | ent                  |                   |                     |                     |
| Divisional Administration/Overhead - RG  | 9.00                 | 1,833,309         | 366,000             | 1,467,309           |
| Provide executive level management, administrative and policy oversight and process improvement to the Division and the employees of the Parl and Recreation Division. Responsible for the expansion and continued maintenance of all strategic/business planning for the developer agreements and Growth Management Plan compliance. Oversee Cour Park facilities and programs including maintenance, customer service a resource management. | ks                   |                   |                     |                     |
| Park Maintenance (111) - QP, IAM   | 46.00                | 6,905,775         | 10,000              | 6,895,775           |
| Provide routine preventative and ongoing maintenance of 538.71 acres recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.   | le                   |                   |                     |                     |

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## **Public Services Department**

# Parks & Recreation Division Parks & Recreation (111/1011)

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Community Centers/Parks - QP  | 46.50                | 5,970,657         | 2,098,100           | 3,872,557           |
| Provide active and passive recreation and leisure opportunities for community and special interest groups; provide structured programming for all ages via classes, activities and special events; and offer informal gathering opportunities through self-directed recreation programs and a variety of indoor activities at 17 community park locations. Registrations and rentals encompassed 58,377 users and participants at community centers and parks annually.   |                      |                   |                     |                     |
| Aquatics/Fitness - QP   | 21.00                | 2,043,521         | 271,600             | 1,771,921           |
| Safe and supervised opportunities for the public to access instructional swimming, general aquatic recreation and fitness training. There are approximately 195,512 users and participants annually. Promote residents and visitor's utilization of the Golden Gate Aquatic and Fitness Complex, Immokalee Pool and Fitness Center and Donna Fiala Eagle Lakes Aquatic Center and fitness center by providing safe swim and leisure opportunities for residents. These services include aquatic recreation, aquatic health and fitness classes, springboard diving classe American Red Cross instructional and private swim lessons, and special event rentals. | ·s,                  |                   |                     |                     |
| Childcare/Preschool, After School, No School Days, Vacation - QP  | 7.00                 | 628,438           | 439,700             | 188,738             |
| Allow fun, safe, educational, and heathy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervise environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 4,947 youth and teens are served annually.                       |                      |                   |                     |                     |
| Current Level of Service Budget   | 129.50               | 17,396,700        | 3,185,400           | 14,211,300          |
| Program Performance Measures  | 2022<br>Actual       |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| 100% Reporting to CAPRA to maintain accreditation   | 100                  |                   | 100                 | 100                 |
| Increase Aquatic Facility Attendance by 1%  | 37,968               |                   | 100                 | 100                 |
| Increase Fee Based Facility Rentals by 1%   | 16,424               |                   | 14,131              | 16,588              |
| Increase Fee Based Program Registrations by 1%  | 6,847                |                   | 4,718               | 6,915               |
| Increase Fitness Memberships by 1%  | 6,088                | · ·               | 4,744               | 6,692               |
| Maintain 75% or greater of Athletic Field utilization   | 86                   |                   | 59                  | 82                  |

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## **Public Services Department**

# Parks & Recreation Division Parks & Recreation (111/1011)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 8,643,698      | 9,868,500          | 9,124,900           | 10,692,400         | - '                 | 10,692,400         | 8.3%              |
| Operating Expense                 | 6,019,897      | 5,404,200          | 5,938,100           | 6,704,300          | =                   | 6,704,300          | 24.1%             |
| Capital Outlay                    | -              | 22,500             | -                   | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget <sup>-</sup> | 14,663,595     | 15,295,200         | 15,063,000          | 17,396,700         | -                   | 17,396,700         | 13.7%             |
| Total Budget                      | 14,663,595     | 15,295,200         | 15,063,000          | 17,396,700         | -                   | 17,396,700         | 13.7%             |
| Total FTE                         | 130.50         | 129.50             | 129.50              | 129.50             | -                   | 129.50             | 0.0%              |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services           | 2,209,763      | 2,141,300          | 2,173,100           | 2,574,200          | -                   | 2,574,200          | 20.2%             |
| Miscellaneous Revenues         | 250,190        | 258,000            | 259,300             | 245,200            | -                   | 245,200            | (5.0)%            |
| Reimb From Other Depts         | 31,588         | -                  | -                   | 366,000            | =                   | 366,000            | na                |
| Net Cost Unincorp General Fund | 12,172,053     | 12,895,900         | 12,630,600          | 14,211,300         | -                   | 14,211,300         | 10.2%             |
| Total Funding                  | 14,663,595     | 15,295,200         | 15,063,000          | 17,396,700         | -                   | 17,396,700         | 13.7%             |

#### Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

#### Forecast FY 2023:

The Parks (111/1011) position count is reduced by one (1) as a result of a position transfer to Parks & Recreation (001) and Public Services Operations (001/0001) offset by the Board-approved addition of one (1) FTE, a Lifeguard, on June 14, 2022. Personal service expense forecast decrease is due attrition savings. The operating expenses is higher than the adopted budget due to the Board-approved FY 2022 investment in maintenance along with increases in electricity, temporary labor, supplies, and other operating expenses to keep the satisfactory level of services to the community.

#### Current FY 2024:

The personal services increase of 8.3% reflects the approval of proposed pay adjustment as well as the addition of the expanded service request for a regional manager. The operating expense increase of 24.1% reflects significant increases to utility and maintenance expenses as well as the expanded service request for a regional manager vehicle. Overall, the Parks (111/1011) budget reflects a 13.7% increase in operating expenses. Fund (111/1011) at the Department level met budget compliance of 4.25%.

#### Revenues:

20.2% increase in charges for services which reflect revenue increases at various community parks.

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## **Public Services Department**

# Parks & Recreation Division Golden Gate Community Center (130/1605)

#### **Mission Statement**

Influenced and supported by the MSTU Advisory Board to maintain a diverse community center, which includes an auditorium, indoor gymnasium, amphitheater, childcare facility, BMX and Skateboard Park and community garden that promote healthy lifestyles, extreme sports, and sports tourism. These programs strengthen our community and enriches our economy through partnerships with community stakeholder involvement. These services provide diverse recreational opportunities and greenspace for the visitors and residents of Collier County.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Golden Gate Community Center - QP   | 7.00                 | 1,082,800         | 1,082,800           | -                   |
| The Golden Gate Community Center serves as a meeting place for community groups and provides structured programming for all ages via classes, activities, and special events and offers informal gathering opportunities through open game room and drop-in recreation programs Wheels BMX and Skatepark, rentals and registrations totaled 2,513 use and participants.   | S.                   |                   |                     |                     |
| Childcare/Preschool, Afterschool, No School, Summer Camp - QP,  | 1.00                 | 73,900            | 73,900              | -                   |
| Allow fun, safe, educational, and heathy programming for mentoring children and teens by providing an active and enrichment experiences with enhanced partnerships of community stakeholders, i.e., Library, Collier County Sheriff Office, Fire Department, Department of Children and Families, and Early Learning Coalition. Provide safe and supervise environment for all children to attend throughout the year and during the summer months. These services provide recreation and enrichment experiences for self-esteem and self-reliance, learning, pleasure, health and well-being. 105 youth and teens are served annually. | )                    |                   |                     |                     |
| Community Center Maintenance - QP   | 1.00                 | 257,900           | 257,900             | -                   |
| Provide routine preventative and ongoing maintenance of 21 acres of recreation lands in order to provide a pleasant, clean, safe and enjoyable environment for park visitors at community parks, athletic fields, aquatic facilities, neighborhood parks, and athletic facilities and all assigned parks in order to provide exceptional passive and active recreational experiences.   |                      |                   |                     |                     |
| Reserves, Transfers, Interest - RG  | -                    | 1,213,800         | 1,213,800           | -                   |
|   |                      |                   |                     |                     |
| Current Level of Service Budget   | 9.00                 | 2,628,400         | 2,628,400           | <u>-</u>            |
| Program Performance Measures  | 2022<br>Actua        |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Increase Fee Based Facility Rentals by 2%   | 1,194                | 1,000             | 1,104               | 1,218               |
| Increase Fee Based Program Registrations by 1%  | 551                  | 729               | 505                 | 606                 |

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## **Public Services Department**

# Parks & Recreation Division Golden Gate Community Center (130/1605)

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 531,956        | 644,900            | 596,100             | 699,300            |                     | 699,300            | 8.4%              |
| Operating Expense              | 282,389        | 385,700            | 372,700             | 512,300            | -                   | 512,300            | 32.8%             |
| Indirect Cost Reimburs         | 175,200        | 174,800            | 174,800             | 191,000            | -                   | 191,000            | 9.3%              |
| Capital Outlay                 | -              | 12,100             | 12,000              | 12,000             | -                   | 12,000             | (0.8)%            |
| Net Operating Budget           | 989,544        | 1,217,500          | 1,155,600           | 1,414,600          |                     | 1,414,600          | 16.2%             |
| Trans to Property Appraiser    | 3,879          | 4,800              | 4,800               | 5,100              | -                   | 5,100              | 6.3%              |
| Trans to Tax Collector         | 9,922          | 12,000             | 12,000              | 18,900             | -                   | 18,900             | 57.5%             |
| Trans to 506 IT Capital        | -              | 42,900             | 42,900              | 40,800             | -                   | 40,800             | (4.9)%            |
| Reserve for Contingencies      | -              | 55,400             | -                   | 70,800             | -                   | 70,800             | 27.8%             |
| Reserve for Capital            | -              | 656,300            | -                   | 1,078,200          | -                   | 1,078,200          | 64.3%             |
| Total Budget                   | 1,003,345      | 1,988,900          | 1,215,300           | 2,628,400          |                     | 2,628,400          | 32.2%             |
| Total FTE                      | 9.00           | 9.00               | 9.00                | 9.00               |                     | 9.00               | 0.0%              |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes               | 482,922        | 595,100            | 571,300             | 665,300            |                     | 665,300            | 11.8%             |
| Delinquent Ad Valorem Taxes    | 8,502          | -                  | -                   | · -                | -                   | -                  | na                |
| Charges For Services           | 260,677        | 157,300            | 213,100             | 226,900            | -                   | 226,900            | 44.2%             |
| Miscellaneous Revenues         | 32             | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                  | 6,224          | 6,100              | 28,700              | 28,700             | -                   | 28,700             | 370.5%            |
| Trans frm Property Appraiser   | 323            | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector        | 3,907          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 111 Unincorp Gen Fd   | 581,800        | 587,600            | 587,600             | 612,600            | -                   | 612,600            | 4.3%              |
| Carry Forward                  | 613,900        | 680,900            | 955,600             | 1,141,000          | -                   | 1,141,000          | 67.6%             |
| Less 5% Required By Law        | =              | (38,100)           | -                   | (46,100)           | =                   | (46,100)           | 21.0%             |
| Total Funding                  | 1,958,288      | 1,988,900          | 2,356,300           | 2,628,400          |                     | 2,628,400          | 32.2%             |

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## **Public Services Department**

# Parks & Recreation Division Golden Gate Community Center (130/1605)

#### Notes:

The provision of Park and Recreation services is complemented by the dedicated service of volunteers assisting at community parks. These volunteers provide thousands of service hours.

#### Forecast FY 2023:

Personal service expense forecast is lower due to vacancies throughout the year. Operating expenses is slightly lower. Program revenue is forecast slightly lower reflecting recent revenue trends.

#### Current FY 2024:

The FY24 personal services budget increased by 8.4%; the increase directly reflects the proposed salary adjustment. Operating expenses in FY24 have increased by 32.8%; which consists of funding to cover expected temporary staff, and utilities.

#### Revenues:

Ad Valorem Tax revenues are expected to increase by 11%% over last year. The rolled back rate for this district is 0.1682 per \$1,000 of taxable value. Ordinance 75-04 places a cap on the millage rate at 0.9000 per \$1,000 of taxable value. Golden Gate Community Center Fund (130/1605) budget is sized around the millage neutral tax rate of 0.1862 which will generate \$665,300 in property tax revenue. A transfer of \$612,600 from the Unincorporated Area General Fund (111) also provides funding for Golden Gate Community Center operations.

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## **Public Services Department**

## Parks & Recreation Division Sea Turtle Monitoring (119/1804)

#### **Mission Statement**

To protect nests and collect data on sea turtle nesting and hatching activities, in order to fulfill permit requirements for beach raking and beach renourishment. Protecting sea turtle nests also allows beachfront property owners to obtain permits for certain activities seaward of the State Coastal Construction Control Line (CCCL).

| Program Summary  |                   |                    |                     | 2024<br>al FTE     | FY 2024 FY 2024<br>Budget Revenues |                     | FY 2024<br>Net Cost |
|--|-------------------|--------------------|---------------------|--------------------|------------------------------------|---------------------|---------------------|
| Sea Turtle Monitoring - QP                                   |                   |                    |                     | 3.00               | 580,700                            | 580,700             | -                   |
| Monitor, report and conduct informa beach permit conditions. | tional activities | s required to s    | upport              |                    |                                    |                     |                     |
| Sea Turtle Program Grants                                    |                   |                    |                     | -                  | 50,000                             | 50,000              | -                   |
|  | Current Lev       | el of Service E    | Rudget              | 3.00               | 630,700                            | 630,700             |                     |
|  | Odironi Lov       | 01 01 001 1100 2   |                     |                    |                                    | 000,100             |                     |
| Program Performa   | ince Measure      | s                  |                     | 2022<br>Actual     | FY 2023<br>Budget                  | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Achieve 100% of on-time reporting for se                     |                   |                    |                     | 100                | 100                                | 100                 | 100                 |
| Achieve 95% of sea turtle nest marked w                      |                   | _                  |                     | 100                | 100                                | 100                 | 100                 |
| Program Budgetary Cost Summary                               | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded                |                     | FY 2024<br>Change   |
| Personal Services  | 238,945           | 323,600            | 244,100             | 382,100            |                                    | 382,100             | 18.1%               |
| Operating Expense  | 16,409            | 22,200             | 3,700               | 94,000             |                                    | 94,000              | 323.4%              |
| Capital Outlay   | 5,994             | -                  | -                   | 12,000             |                                    | 12,000              | na                  |
| Net Operating Budget —                                       | 261,349           | 345,800            | 247,800             | 488,100            |                                    | 488,100             | 41.2%               |
| Trans to 111 Unincorp Gen Fd                                 | 19,600            | 18,000             | 18,000              | -                  |                                    |                     | (100.0)%            |
| Reserve for Contingencies                                    | -                 | 18,400             | -                   | 21,000             |                                    | 21,000              | 14.1%               |
| Reserve for Salary Adj.                                      | -                 | 18,100             | -                   | -                  |                                    | <del>.</del>        | (100.0)%            |
| Reserve for Capital  | -                 | 5,000              | -                   | 121,600            |                                    | 121,600             | 2,332.0%            |
| Total Budget   | 280,949           | 405,300            | 265,800             | 630,700            |                                    | 630,700             | 55.6%               |
| Total FTE  | 3.00              | 3.00               | 3.00                | 3.00               |                                    | 3.00                | 0.0%                |
| Program Funding Sources                                      | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded                | -                   | FY 2024<br>Change   |
| Interest/Misc  | 2,033             | -                  | 8,000               | 8,000              |                                    | - 8,000             | na                  |
| Trans fm 001 Gen Fund  | 133,000           | 133,000            | 133,000             | 138,700            |                                    | - 138,700           | 4.3%                |
| Trans fm 195 TDC Cap Fd                                      | 171,700           | 171,700            | 171,700             | 171,700            |                                    | - 171,700           | 0.0%                |
| Carry Forward  | 240,000           | 100,600            | 265,800             | 312,700            |                                    | - 312,700           | 210.8%              |
| Less 5% Required By Law                                      | -                 | -                  | -                   | (400)              |                                    | - (400)             | na                  |
| Total Funding —  | 546,733           | 405,300            | 578,500             | 630,700            |                                    | - 630,700           | 55.6%               |

Fiscal Year 2024 6 - 64 Public Services Department

## **Public Services Department**

## Parks & Recreation Division Sea Turtle Monitoring (119/1804)

#### Notes:

Fund (119/1804) will remit a payment of \$18,000 in FY24 to Fund (111/1011) to offset Parks Administration expenses.

#### Forecast FY 2023:

Forecast costs for personal services are less than the total adopted budget due to attrition savings. Operating expenses are forecast to be lower due to a variety of factors within the sea turtle fund.

#### Current FY 2024:

The FY 24 personal budget increased by 18.1% as a result of the proposed salary adjustment. Operating expenses in FY24 are expected to increase by 323.4% to permit the hiring of temporary employees and the purchase of equipment for those employees. Any unspent funds are retained within Fund (119/1804).

#### Revenues:

Sea Turtle Monitoring is supported by a grant from TDC Beach Re-nourishment Fund (195/1105) with a total amount of \$171,700 and a transfer from the General Fund (001/0001) with a total amount of \$138,700.

Fiscal Year 2024 6 - 65 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Parks & Recreation Donations (607/1138)

#### **Mission Statement**

To provide park improvements and community-based programming by facilitating donations to the Division by individuals and organizations.

| Program Sur   |                | 2024<br>al FTE         | FY 2024<br>Budget   | FY 2024<br>Revenues    | FY 2024<br>Net Cost |                     |                      |
|---|----------------|------------------------|---------------------|------------------------|---------------------|---------------------|----------------------|
| Donated Funding for Services & Improvements - QP  |                |                        |                     | -                      | 108,700             | 108,700             | -                    |
| Through direct donations and/or fun camp scholarships for children who Accept earmarked donations to provequipment. | would otherwis | se be unable t         | o attend.           |                        |                     |                     |                      |
| Reserves, Transfers, Interest - RG  |                |                        |                     | -                      | 2,300               | 2,300               | -                    |
|   | Current Lev    | el of Service E        | Budget              | <u> </u>               | 111,000             | 111,000             | <u> </u>             |
|   | 2022           | FY 2023                | FY 2023             | FY 2024                | FY 2024             |                     | FY 2024              |
| Program Budgetary Cost Summary  | Actual         | Adopted                | Forecast            | Current                | Expanded            | · <del></del> -     | Change               |
| Operating Expense   | 2,952          | 30,600                 | 3,000               | 30,600                 | -                   | 30,600              | 0.0%                 |
| Net Operating Budget Reserve for Contingencies  | 2,952          | <b>30,600</b><br>1,500 | 3,000               | <b>30,600</b><br>2,300 |                     | <b>30,600</b> 2,300 | <b>0.0%</b><br>53.3% |
| Restricted for Unfunded Requests  | -              | 37,500                 | -                   | 78,100                 | •                   | 78,100              | 108.3%               |
| Total Budget =  | 2,952          | 69,600                 | 3,000               | 111,000                |                     | 111,000             | 59.5%                |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted     | FY 2023<br>Forecast | FY 2024<br>Current     | FY 2024<br>Expanded |                     | FY 2024<br>Change    |
| Miscellaneous Revenues  | 19,935         | 15,000                 | 11,000              | 11,000                 |                     | 11,000              | (26.7)%              |
| Interest/Misc   | 541            | 700                    | 700                 | 2,700                  |                     | 2,700               | 285.7%               |
| Carry Forward   | 71,900         | 54,700                 | 89,400              | 98,100                 |                     | - 98,100            | 79.3%                |
| Less 5% Required By Law   | -              | (800)                  | -                   | (800)                  |                     | - (800)             | 0.0%                 |
| Total Funding   | 92,376         | 69,600                 | 101,100             | 111,000                |                     | 111,000             | 59.5%                |

Fiscal Year 2024 6 - 66 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Parks & Recreation Donations (607/1138)

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|---|---|------|--|
| ı | N | ores |  |

This fund was established to account for donations from private parties and fund raising activities.

#### Forecast FY 2023:

Forecast expenditures are supported primarily by prior year contributions brought forward. Planned expenditures support camp and recreation scholarships for eligible children and equipment purchases pursuant to donation conditions.

#### Current FY 2024:

Expenses represent scholarships for eligible children as well as donations for child-based activities. There is no change in expenditures for FY24.

#### Revenues:

Revenue budget represents a slight decrease in budgeted contributions totaling \$11,000.

Fiscal Year 2024 6 - 67 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Conservation Collier Fund (172/1061)

#### **Mission Statement**

To acquire and preserve vital and significant environmentally sensitive lands including upland and wetland communities located in Collier County, for the benefit of present and future generations.

| Program Su  |  |                                   | Y 2024<br>Budget             | FY 2024<br>Revenues       | FY 2024<br>Net Cost |                             |                     |
|---|--|-----------------------------------|------------------------------|---------------------------|---------------------|-----------------------------|---------------------|
| Conservation Collier Land Acquisition QP, CD, IAM, RG   |  |                                   |                              | 3.00 27,7                 | 708,600             | 27,708,600                  | -                   |
| Oversee and administer the acquist through acceptance of applications environmental reports, appraisals, Advisory Board sub-committee meacquisition of environmentally sens | from willing someonthly Advisetings. Provide | ellers, land eva<br>ory Board mee | aluations,<br>etings, and    |                           |                     |                             |                     |
| Reserves, Transfers, Interest - RG  |  |                                   |                              | - 24,2                    | 281,100             | 24,281,100                  | -                   |
|   | Current Le                                   | vel of Service                    | Budget                       | 3.00 51,9                 | 989,700             | 51,989,700                  |                     |
|   |  | EV 2222                           | F1/ 0000                     | <b>5</b> V 2004           | <b>5</b> 1/ 000     | 4 57,0004                   | <b>5</b> V 2004     |
| Program Budgetary Cost Summary  | 2022<br>Actual                               | FY 2023<br>Adopted                | FY 2023<br>Forecast          | FY 2024<br>Current        | FY 202<br>Expande   |                             | FY 2024<br>Change   |
| Personal Services   | 236,601                                      | 325,000                           | 325,000                      | 350,300                   |                     | - 350,300                   | 7.8%                |
| Operating Expense   | 143,430                                      | 373,600                           | 326,000                      | 411,400                   |                     | - 411,400                   | 10.1%               |
| Indirect Cost Reimburs  | 23,700                                       | 19,000                            | 19,000                       | 38,300                    |                     | - 38,300                    | 101.6%              |
| Capital Outlay  | 905,325                                      | 33,219,600                        | 13,214,300                   | 26,908,600                |                     | - 26,908,600                | (19.0)%             |
| Net Operating Budget Trans to Property Appraiser  | 1,309,056                                    | <b>33,937,200</b><br>230,000      | <b>13,884,300</b><br>230,000 | <b>27,708,600</b> 243,000 |                     | <b>27,708,600</b> - 243,000 | <b>(18.4)%</b> 5.7% |
| Trans to Tax Collector  | 515,078                                      | 611,700                           | 611,700                      | 970,000                   |                     | - 970,000                   | 58.6%               |
| Trans to 001 Gen Fd   | =  | -                                 | -                            | 8,560,600                 |                     | - 8,560,600                 | na                  |
| Trans to 111 Unincorp Gen Fd  | 32,600                                       | 48,000                            | 48,000                       | 6,416,300                 |                     | - 6,416,300                 | 13,267.3%           |
| Trans to 174 Consrv Collier Maint   | 9,728,900                                    | 7,262,200                         | 7,262,200                    | 7,383,700                 |                     | - 7,383,700                 | 1.7%                |
| Trans to 179 Consrv Collier Proj  | -  | <u>-</u>                          | -                            | 675,000                   |                     | - 675,000                   | na                  |
| Reserve for Contingencies   | <u> </u>                                     | 35,300                            | -                            | 32,500                    |                     | - 32,500                    | (7.9)%              |
| Total Budget =  | 11,585,634                                   | 42,124,400                        | 22,036,200                   | 51,989,700                |                     | - 51,989,700                | 23.4%               |
| Total FTE _   | 2.00   | 3.00                              | 3.00                         | 3.00                      |                     | - 3.00                      | 0.0%                |
|   |  |                                   |                              |                           |                     |                             |                     |
| Program Funding Sources   | 2022<br>Actual                               | FY 2023<br>Adopted                | FY 2023<br>Forecast          | FY 2024<br>Current        | FY 202<br>Expande   |                             | FY 2024<br>Change   |
| Ad Valorem Taxes  | 25,203,316                                   | 30,577,600                        | 29,354,500                   | 31,089,400                |                     | - 31,089,400                | 1.7%                |
| Delinquent Ad Valorem Taxes   | 587  | -                                 | 600                          | -                         |                     |                             | na                  |
| Miscellaneous Revenues  | 107,465                                      | 30,000                            | -                            | 30,000                    |                     | - 30,000                    | 0.0%                |
| Interest/Misc   | 64,811                                       | 32,000                            | 331,900                      | 654,200                   |                     | - 654,200                   | 1,944.4%            |
| Carry Forward   | 323,200                                      | 13,016,800                        | 14,154,100                   | 21,804,900                |                     | - 21,804,900                | 67.5%               |
| Less 5% Required By Law   | -  | (1,532,000)                       | -                            | (1,588,800)               |                     | - (1,588,800)               | 3.7%                |
| Total Funding   | 25,699,379                                   | 42,124,400                        | 43,841,100                   | 51,989,700                |                     | - 51,989,700                | 23.4%               |

Fiscal Year 2024 6 - 68 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Conservation Collier Fund (172/1061)

#### Notes:

In accordance with Ordinance No. 2002-63, as amended, the Conservation Collier Program (Program) is responsible for implementing the mandate of the electorate of Collier County as provided by public referendum votes in November 2002 and November 2006 confirming that mandate, to levy a 0.25 mill ad valorem property tax for a period not to exceed 10 years for acquisition. Once acquired, protection, restoration, and management of environmentally sensitive lands in Collier County for the benefit of present and future generations. Most recently, on November 3, 2020, the electorate voted to implement another ad valorem tax for 10 years. Specifically, the voters were asked to approve or disapprove reestablishing a county-wide millage rate not to exceed \$.2500 mills for ten (10) years to fund Conservation Collier's acquisition and management of environmentally sensitive lands. On November 3, 2020, the Collier County electors approved the Conservation Collier Reestablishment referendum with a 76.5% majority.

The implementation of this ad valorem started in FY 2022 (October 2022). The FY 2024 budget has been developed to include the rolled back millage rate of .2242 mil which is anticipated to generate property taxes of \$31,089,400.

#### Forecast FY 2023:

Personal services are expected to be in line with FY 2023 budget and operating expenses below budget. Capital outlay is utilized to acquire properties from BCC approved cycles.

#### Current FY 2024:

The budget provides \$26,986,600 in capital outlay which consists of \$26,849,400 in land acquisition and \$59,200 in equipment. Further, consistent with Ordinance 2002-63 as amended, 25% of the revenues collected or \$7,383,700 will be deposited, via transfer, into the Conservation Collier Management Trust Fund (174/1061) to provide for long-term management of lands acquired through or managed by the Conservation Collier Program. The Board of County Commissioners authorized an 11th Acquisition Cycle in January 2022. Cycle 11 properties were ranked by the Board in December 2022 and February 2023 for acquisition. Additional cycles will be acquired as directed by the Board.

Per Board direction, funds of \$8,560,600 and \$6,416,300 will be transferred from the Conservation Acquisition Fund (172/1061) to the General Fund (001/0001) and Unincorporated General Fund (111/10111) respectively.

#### Revenues:

A referendum on the Conservation Collier Program was included on the November 3, 2020 ballot. The result was a 76.5% majority in favor of re-establishing a county-wide millage rate not to exceed \$0.2500 mills for ten (10) years for the Conservation Collier Program. The rolled back millage tax rate of 0.2242 per \$1,000 of taxable value which will generate property taxes of approximately \$31.089.000.

Fiscal Year 2024 6 - 69 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Conservation Collier Maintenance (174/1062)

#### **Mission Statement**

The purpose of the Conservation Collier Management Trust Fund is to manage environmentally sensitive lands acquired through the Conservation Collier program. This fund provides for costs associated with perpetual management of Conservation Collier lands.

| Program Su   | mmary                         |                    |                        | / 2024<br>al FTE |                    | Y 2024<br>Budget  | FY 2024<br>Revenues                | FY 2024<br>Net Cost |
|--|-------------------------------|--------------------|------------------------|------------------|--------------------|-------------------|------------------------------------|---------------------|
| Divisional Administration - RG   | ivisional Administration - RG |                    |                        |                  |                    | 120,800           | 120,800                            | -                   |
| General overhead expenses such a and indirect cost reimbursement.  | as insurance,                 | office automation  | on costs               |                  |                    |                   |                                    |                     |
| Land Management - QP, CD, IAM, RO  | 3                             |                    |                        | 5.00             | 1,                 | 334,100           | 1,334,100                          | -                   |
| Land management activities necess different locations. Activities includ control, prescribed fire, trail mainter that are specified by land managem properties acquired. | e: fencing, ex                | otic plant treatn  | nent and<br>activities |                  |                    |                   |                                    |                     |
| Land Management Reserves & Trans   | sfers - QP                    |                    |                        | -                | 48,                | 699,200           | 48,699,200                         | -                   |
| Reserves set aside for perpetual la management activities are funded f in reserve.   |                               |                    |                        |                  |                    |                   |                                    |                     |
|  | Current Le                    | vel of Service E   | Budget                 | 5.00             | 50,                | 154,100           | 50,154,100                         |                     |
|  |                               |                    |                        |                  |                    |                   |                                    |                     |
| Program Perform  | ance Measur                   | es                 |                        | 20:<br>Actu      |                    | FY 2023<br>Budget | FY 2023<br>Forecast                | FY 2024<br>Budget   |
| Acres Managed  |                               |                    |                        | 4,3              | 93                 | 4,868             | 4,868                              | 8,418               |
| Acres Treated for Exotics  |                               |                    |                        | 2,7              | 74                 | 3,131             | 3,249                              | 6,799               |
| Maintained Miles Trails/Firebreaks   |                               |                    |                        |                  | 13                 | 43                | 15                                 | 30                  |
| Preserves Open to Public   |                               |                    |                        |                  | 13                 | 14                | 13                                 | 14                  |
| Public Hunt Events   |                               |                    |                        |                  | 8                  | 8                 | 8                                  | 8                   |
| Program Budgetary Cost Summary   | 2022<br>Actual                | FY 2023<br>Adopted | FY 2023<br>Forecast    |                  | 2024<br>irrent     | FY 202<br>Expande |                                    | FY 2024<br>Change   |
| Personal Services  | 321,483                       | 474,200            | 461,800                | 51               | 2,900              |                   | - 512,900                          | 8.2%                |
| Operating Expense  | 363,223                       | 765,700            | 762,200                |                  | 5,300              |                   | - 835,300                          | 9.1%                |
| Indirect Cost Reimburs   | 34,200                        | 42,700             | 42,700                 |                  | 1,700              |                   | - 51,700                           | 21.1%               |
| Capital Outlay   | 5,639                         | 75,000             | 59,900                 |                  | 5,000              |                   | - 55,000                           | (26.7)%             |
| Net Operating Budget Trans to 001 Gen Fd   | 724,545                       | 1,357,600          | 1,326,600              |                  | <b>4,900</b> 0,200 |                   | <b>- 1,454,900</b><br>- 38,150,200 | <b>7.2%</b><br>na   |
| Trans to 114 Pollutn Ctrl Fd   | _                             | _                  | _                      |                  | 5,200              |                   | - 395,200                          | na                  |
| Trans to 179 Consrv Collier Proj   | 155,000                       | 244,100            | 244,100                |                  | -,                 |                   |                                    | (100.0)%            |
| Trans to 506 IT Capital  | -                             | 31,100             | 31,100                 | 2                | 5,500              |                   | - 25,500                           | (18.0)%             |
| Trans to 710 Pub Serv Match  | -                             | -                  | 10,000                 |                  | -                  |                   |                                    | na                  |
| Reserve for Contingencies  | -                             | 34,000             | =                      |                  | 6,400              |                   | - 36,400                           | 7.1%                |
| Restricted for Unfunded Requests   |                               | 40,783,800         |                        | 10,09            |                    |                   | - 10,091,900                       | (75.3)%             |
| Total Budget =   | 879,545                       | 42,450,600         | 1,611,800              | 50,15            | 4,100              |                   | - 50,154,100                       | 18.1%               |
| Total FTE  | 3.00                          | 5.00               | 5.00                   |                  | 5.00               |                   | - 5.00                             | 0.0%                |
|  |                               |                    |                        |                  |                    |                   |                                    |                     |

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## **Public Services Department**

# Parks & Recreation Division Conservation Collier Maintenance (174/1062)

| Program Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Delinquent Ad Valorem Taxes     | 5              | -                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services            | 54             | -                  | -                   | -                  | -                   | =                  | na                |
| Miscellaneous Revenues          | 194,448        | 9,000              | 1,000               | 9,000              | -                   | 9,000              | 0.0%              |
| Interest/Misc                   | 216,767        | 301,900            | 719,100             | 1,061,300          | -                   | 1,061,300          | 251.5%            |
| Trans frm Tax Collector         | 202,857        | -                  | -                   | -                  | -                   | =                  | na                |
| Trans fm 172 Conserv Collier Fd | 9,728,900      | 7,262,200          | 7,262,200           | 7,383,700          | -                   | 7,383,700          | 1.7%              |
| Carry Forward                   | 25,895,300     | 34,893,000         | 35,383,200          | 41,753,700         | -                   | 41,753,700         | 19.7%             |
| Less 5% Required By Law         | -              | (15,500)           | -                   | (53,600)           | -                   | (53,600)           | 245.8%            |
| Total Funding                   | 36,238,330     | 42,450,600         | 43,365,500          | 50,154,100         | -                   | 50,154,100         | 18.1%             |

#### Forecast FY 2023:

Both personal and operating expense forecasts are expected to be marginally lower than the adopted budget due to attrition savings and operating efficiencies.

#### Current FY 2024:

Personal expenses for FY 2024 are expected to increase by 8.2% due to the proposed salary increase. Operating expenses are expected to increase by 9.1% due to the additional of lands that will need to be maintained in FY 2024.

Per Board direction, funds of \$38,150,200 and \$395,200 will be transferred to the General Fund (001/0001) and Pollution Control Fund (114/1017), respectively.

#### Revenues:

The most significant source of funding is carry-forward of Conservation Collier Management Trust Fund (174/1062) with a total amount of \$41,753,700, followed by the transfer of \$7,383,700 from Conservation Collier Land Acquisition Fund (172/1061) representing twenty-five percent (25%) of annual gross tax receipts as required by Conservation Collier Ordinance 2002-63 as amended for long term management of lands acquired through or managed by the Conservation Collier Program.

Fiscal Year 2024 6 - 71 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Conservation Collier Projects (179/1063)

### **Mission Statement**

This fund was originally established in FY 2013 to account for Conservation Collier Capital Improvement Projects to allow for public access.

| Program Sur  | -              | Y 2024<br>al FTE   | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |                              |                     |
|--|----------------|--------------------|---------------------|---------------------|---------------------|------------------------------|---------------------|
| Projects - QP, CD, IAM   |                |                    |                     | -                   | 675,000             | 675,000                      | -                   |
| Provide improvements within Conse accordance with the 5-year Capital |                | Preserves in       |                     |                     |                     |                              |                     |
| Reserves, Transfers, Interest - RG                                   |                | -                  | 16,100              | 16,100              | -                   |                              |                     |
|  | Current Lev    | el of Service E    | Budget              |                     | 691,100             | 691,100                      |                     |
|  |                |                    |                     |                     |                     |                              |                     |
| Program Budgetary Cost Summary                                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 202<br>Curren    |                     |                              | FY 2024<br>Change   |
| Operating Expense  | 5,379          | _                  | 54,600              | 150,00              | <u> </u>            | - 150,000                    | na                  |
| Capital Outlay   | -              | 245,000            | 381,500             | 525,00              | 0                   | - 525,000                    | 114.3%              |
| Net Operating Budget Reserve for Capital                             | 5,379          | 245,000            | 436,100<br>-        | <b>675,00</b> 16,10 |                     | <b>- 675,000</b><br>- 16,100 | <b>175.5%</b><br>na |
| Total Budget =   | 5,379          | 245,000            | 436,100             | 691,10              |                     | 691,100                      | 182.1%              |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Curren   |                     |                              | FY 2024<br>Change   |
| Interest/Misc  | 1,110          | -                  | 7,300               | 8,00                | 0                   | - 8,000                      | na                  |
| Trans fm 172 Conserv Collier Fd                                      | -              | -                  | -                   | 675,00              | 0                   | - 675,000                    | na                  |
| Trans fm 174 Conserv Collier Maint                                   | 155,000        | 244,100            | 244,100             |                     | -                   |                              | (100.0)%            |
| Carry Forward  | 42,500         | 900                | 193,200             | 8,50                | 0                   | - 8,500                      | 844.4%              |
| Less 5% Required By Law  | -              | -                  | -                   | (400                | )                   | - (400)                      | na                  |
| Total Funding  | 198,610        | 245,000            | 444,600             | 691,10              | <u> </u>            | - 691,100                    | 182.1%              |

Fiscal Year 2024 6 - 72 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Conservation Collier Projects (179/1063)

#### Notes:

The Conservation Collier Capital Projects Fund (179/1063) is utilized to account for capital improvements at Conservation Collier Preserves.

#### Forecast FY 2023:

Significant carry forward is anticipated due to project savings during FY23.

#### Current FY 2024:

The capital budget increased by 114.3% to account for the execution of anticipated capital projects during FY24.

#### Revenues:

The most significant funding source is a \$675,000 transfer from Conservation Collier Acquisition Fund (172/1061). Other sources include a modest carry forward.

Fiscal Year 2024 6 - 73 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Pepper Ranch Conservation Bank (673/0673)

#### **Mission Statement**

To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for various County development projects.

| Program Su  | FY<br>Total    |                                     | FY 2024<br>Budget   | FY 2024<br>Revenues                 | FY 2024<br>Net Cost |                                   |                             |
|---|----------------|-------------------------------------|---------------------|-------------------------------------|---------------------|-----------------------------------|-----------------------------|
| Preserve Management - QP, CD, IAM   |                |                                     |                     | _                                   | 41,200              | 41,200                            | -                           |
| Funds annual management activities in compliance with the US Fish and for panther mitigation. |                |                                     |                     |                                     |                     |                                   |                             |
| Reserves, Transfers, Interest - RG  |                |                                     |                     | - 4                                 | ,160,700            | 4,160,700                         | -                           |
|   | Current Lev    | el of Service E                     | Budget              |                                     | ,201,900            | 4,201,900                         |                             |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted                  | FY 2023<br>Forecast | FY 2024<br>Current                  | FY 202<br>Expande   |                                   | FY 2024<br>Change           |
| Operating Expense   |                | 41,200                              | 41,200              | 41,200                              |                     | - 41,200                          | 0.0%                        |
| Net Operating Budget Reserve for Contingencies Reserve for Escrow                             | -<br>-<br>-    | <b>41,200</b><br>3,000<br>4,027,900 | 41,200              | <b>41,200</b><br>3,000<br>4,157,700 |                     | <b>41,200</b> - 3,000 - 4,157,700 | <b>0.0%</b><br>0.0%<br>3.2% |
| Total Budget  |                | 4,072,100                           | 41,200              | 4,201,900                           |                     | 4,201,900                         | 3.2%                        |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted                  | FY 2023<br>Forecast | FY 2024<br>Current                  | FY 202<br>Expande   |                                   | FY 2024<br>Change           |
| Miscellaneous Revenues  | 41,200         | 41,200                              | 41,200              | 41,200                              |                     | - 41,200                          | 0.0%                        |
| Interest/Misc   | 25,960         | 25,900                              | 76,900              | 76,900                              |                     | - 76,900                          | 196.9%                      |
| Carry Forward   | 3,945,800      | 4,008,400                           | 4,012,900           | 4,089,800                           |                     | - 4,089,800                       | 2.0%                        |
| Less 5% Required By Law   | -              | (3,400)                             | -                   | (6,000)                             |                     | - (6,000)                         | 76.5%                       |
| Total Funding   | 4,012,960      | 4,072,100                           | 4,131,000           | 4,201,900                           |                     | - 4,201,900                       | 3.2%                        |

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## **Public Services Department**

# Parks & Recreation Division Pepper Ranch Conservation Bank (673/0673)

#### Notes:

Pepper Ranch Conservation Bank Fund (673/0673) is utilized to maintain this preserve under its Conservation Bank status. The US Fish and Wildlife Service Pepper Ranch Preserve Conservation Bank Agreement requires Collier County to establish and maintain a dedicated perpetual management account with a principal balance of \$3,940,000.

#### Forecast FY 2023:

Planned operating expenditures are expected to meet the adopted budget level during the second half of the fiscal year.

#### Current FY 2024:

The FY24 operating expense budget reflects planned management activities. There was no change in planned expenses between FY23/FY24.

#### Revenues:

This fund is supported by endowment funds with a total of \$4,089,800 carryforward which is supplemented by \$76,900 of interest earned on those funds as well as \$41,200 of cattle lease revenue.

Fiscal Year 2024 6 - 75 Public Services Department

## **Public Services Department**

# Parks & Recreation Division Caracara Prairie Management Fund (674/0674)

### **Mission Statement**

To provide funds for the perpetual maintenance of Caracara Prairie Preserve as required by agreement with the US Fish and Wildlife Service for panther habitat mitigation for the Collier County Resource Recovery Park.

| Program Sui  | mmary          |                            |                     | 2024<br>I FTE      | FY 2024<br>Budget | FY 2024<br>Revenues       | FY 2024<br>Net Cost |
|--|----------------|----------------------------|---------------------|--------------------|-------------------|---------------------------|---------------------|
| Preserve Management - QP, CD, IAM  |                |                            |                     |                    | 43,000            | 43,000                    | -                   |
| Funds annual management activitie in compliance with the US Fish and for panther mitigation. |                |                            |                     |                    |                   |                           |                     |
| Reserves, Transfers, Interest - RG   |                |                            |                     | -                  | 1,783,300         | 1,783,300                 | -                   |
|  | Current Lev    | vel of Service E           | Budget              |                    | 1,826,300         | 1,826,300                 |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2<br>Curi       |                   |                           | FY 2024<br>Change   |
| Operating Expense  | 33,823         | 51,100                     | 40,200              | 43,                | 000               | - 43,000                  | (15.9)%             |
| Net Operating Budget Reserve for Escrow  | 33,823         | <b>51,100</b><br>1,743,500 | 40,200              | <b>43</b> , 1,783, | <b>000</b> 300    | <b>43,000</b> - 1,783,300 | <b>(15.9)%</b> 2.3% |
| Total Budget =   | 33,823         | 1,794,600                  | 40,200              | 1,826,             | 300               | 1,826,300                 | 1.8%                |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2<br>Curi       |                   |                           | FY 2024<br>Change   |
| Charges For Services   | -              | 8,200                      | 8,200               | 8,                 | 200               | - 8,200                   | 0.0%                |
| Interest/Misc  | 11,900         | 15,000                     | 34,200              |                    | 200               | - 34,200                  | 128.0%              |
| Carry Forward  | 1,805,800      | 1,772,600                  | 1,783,900           | 1,786,             | 100               | - 1,786,100               | 0.8%                |
| Less 5% Required By Law  | -              | (1,200)                    | -                   | (2,2               | 200)              | - (2,200)                 | 83.3%               |
| Total Funding  | 1,817,700      | 1,794,600                  | 1,826,300           | 1,826,             | 300               | - 1,826,300               | 1.8%                |

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## **Public Services Department**

# Parks & Recreation Division Caracara Prairie Management Fund (674/0674)

#### Notes:

Caracara Prairie Fund (674/0674) is utilized to maintain this preserve under its Conservation Bank status. Escrow funding was deposited into the Caracara Prairie Trust Fund (674/0674) prior to release of Panther Habitat Units (PHUs) in FY 2015. The PHUs are being used for the Resource Recovery Park being developed by the Solid Waste Division. US Fish and Wildlife Service Biological Opinion Letter requires that the Grantor establish the Resource Recovery Park Compensation Parcel Endowment Fund Trust (the "Trust"), which shall be comprised of a non-wasting management fund (the "Endowment Fund") solely used to defray costs associated with the maintenance and management of the Compensation Parcel in perpetuity. The required one-time management fund deposit was established by agreement at \$1,582,800. This amount is the principal of the fund and expenses cannot cause the fund to dip below this amount.

### Forecast FY 2023:

The forecast budget reflects planned management activities.

#### Current FY 2024:

The operating expense budget for FY24 reflects planned management activities. Operating expenses were accordingly reduced by 15.9% for FY24. Reserves are programed at \$1,786,100.

#### Revenues:

This fund is supported by endowment funds with a total of \$1,786,100 carryforward with \$34,200 interest earned on those funds and \$8,200 of cattle lease revenue.

Fiscal Year 2024 6 - 77 Public Services Department

# **Public Services Department**

## **Public Health Division**

| Division Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                   | 343,165        | 370,700            | 402,700             | 400,300            | -                   | 400,300            | 8.0%              |
| Grants and Aid                      | 1,495,900      | 1,495,900          | 1,495,900           | 1,495,900          | -                   | 1,495,900          | 0.0%              |
| Net Operating Budget                | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          | -                   | 1,896,200          | 1.6%              |
| Total Budget =                      | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          |                     | 1,896,200          | 1.6%              |
| Appropriations by Program           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Health Department (001/0001) | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          | -                   | 1,896,200          | 1.6%              |
| Total Net Budget                    | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          |                     | 1,896,200          | 1.6%              |
| <b>Total Transfers and Reserves</b> | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget =                      | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          |                     | 1,896,200          | 1.6%              |
| Division Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues              | 500            | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund               | 1,838,565      | 1,866,600          | 1,898,600           | 1,896,200          | -                   | 1,896,200          | 1.6%              |
| Total Funding                       | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          | -                   | 1,896,200          | 1.6%              |

Fiscal Year 2024 6 - 78 Public Services Department

## **Public Services Department**

# Public Health Division Public Health Department (001/0001)

### **Mission Statement**

As a county health department within the integrated system of the Florida Department of Health, the Department of Health in Collier County provides public health programs and services focused on preventing communicable, infectious, and chronic diseases as we work to promote and protect the health of our community. DOH-Collier provides essential public health services to more than 390,912 residents and approximately 1.67 million visitors to our county annually. The main service offerings include infectious disease prevention and control, immunizations, immigrant, and refugee health, dental, family planning, WIC, Healthy Start, community health planning, wellness programs, vital statistics, and environmental health services. This past year the health department provided 421,064 individual public health services. The main facility is located at the government complex in Naples with a satellite office located in Immokalee. The Florida Department of Health in Collier County has a staff of 150 FTEs and a net operating budget of \$12 million which includes contributions from State, Federal, and County sources. DOH-Collier is supported by Collier County in FY 2024 with a net operating budget of \$1.89 million

| B 0.   |   |                    | -                  | FY 2024       | FY 2024   | FY 2024     | FY 2024           |
|--|---|--------------------|--------------------|---------------|-----------|-------------|-------------------|
| Program Su   | mmary   |                    |                    | otal FTE      | Budget    | Revenues    | Net Cost          |
| General Operating & Administrative   | Costs - RG  |                    |                    | -             | 400,300   | -           | 400,300           |
| Communicable Disease Control - QI  | •   |                    |                    | -             | 557,000   | -           | 557,000           |
| Programs funded by the County inc<br>Transmitted Diseases; AIDS; Tube<br>Diseases; and Public Health Prepa   | rculosis; Othe  | r Communicat       |                    |               |           |             |                   |
| Public Health Services - QP  |   |                    |                    | -             | 891,800   | -           | 891,800           |
| To protect, promote and improve h in Collier County provides many es throughout Collier County to includ diseases, immunizations, sexually hepatitis, tuberculosis, family plann dental, school health, WIC, Healthy planning, tobacco cessation, wellne preparedness, migrant housing, an | sential public<br>e prevention a<br>transmitted di<br>ing, immigran<br>v Start, prenat<br>ess, vital statis |                    |                    |               |           |             |                   |
| Environmental Health & Engineering   | g - QP  |                    |                    | -             | 47,100    | -           | 47,100            |
| This program was established to puthe Migrant Housing program in Co  |   | Division Inspec    | ctors for          |               |           |             |                   |
|  | Current Le  | evel of Service    | Budget             |               | 1,896,200 |             | 1,896,200         |
|  |   |                    | _                  |               |           |             |                   |
| Program Perform  | ance Measur   | es                 |                    | 2022<br>Actua |           |             | FY 2024<br>Budget |
| # of Investigations of Potentially Illegal I   | Migrant Housi   | ng                 |                    | 21            | 2         | 0 15        | 20                |
| # of TB Tests  |   |                    |                    | 500           | 65        | 0 1,000     | 1,100             |
|  |   |                    |                    |               |           |             |                   |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecas |               |           |             |                   |
| Operating Expense  | 343,165   | 370,700            | 402,70             | 0 400,        | 300       | - 400,300   | 8.0%              |
| Grants and Aid   | 1,495,900   | 1,495,900          | 1,495,90           |               |           | - 1,495,900 |                   |
| Net Operating Budget   | 1,839,065   | 1,866,600          | 1,898,60           | 1,896,        | 200       | - 1,896,200 | 1.6%              |
| Total Budget   | 1,839,065   | 1,866,600          | 1,898,60           |               |           | - 1,896,200 |                   |
| =  |   |                    |                    |               |           |             | :                 |

Fiscal Year 2024 6 - 79 Public Services Department

## **Public Services Department**

# Public Health Division Public Health Department (001/0001)

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 500            | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund   | 1,838,565      | 1,866,600          | 1,898,600           | 1,896,200          | -                   | 1,896,200          | 1.6%              |
| Total Funding           | 1,839,065      | 1,866,600          | 1,898,600           | 1,896,200          |                     | 1,896,200          | 1.6%              |

Notes:

The Health Department cost center only consists of operating expenses. No personal expenses or revenues are utilized.

Forecast FY 2023:

Operating expenditures are expected to approximate adopted budget levels.

Current FY 2024:

County supported operating expenses increased by 8% in FY24. Reductions to IT and Fleet costs were exceeded by electricity increases. The County's agreement with the Health Department is maintained at the prior year funding level. The Health Department reflects a 1.6% increase.

Revenues:

No revenues.

Fiscal Year 2024 6 - 80 Public Services Department

## **Public Services Department**

## **University Extension Service Division**

| Division Budgetary Cost Summary               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 684,542        | 783,700            | 669,800             | 833,800            | -                   | 833,800            | 6.4%              |
| Operating Expense                             | 143,857        | 176,800            | 176,500             | 167,900            | -                   | 167,900            | (5.0)%            |
| Net Operating Budget                          | 828,399        | 960,500            | 846,300             | 1,001,700          | -                   | 1,001,700          | 4.3%              |
| Reserve for Contingencies                     | -              | -                  | -                   | 300                | -                   | 300                | na                |
| Restricted for Unfunded Requests              | -              | 400                | -                   | 12,300             | -                   | 12,300             | 2,975.0%          |
| Total Budget =<br>=                           | 828,399        | 960,900            | 846,300             | 1,014,300          |                     | 1,014,300          | 5.6%              |
| Appropriations by Program                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Extension, Ed & Training Ct (001/0001) | 793,675        | 949,200            | 836,900             | 991,500            | -                   | 991,500            | 4.5%              |
| University Extension Trust Fund (604/1055)    | 34,724         | 11,300             | 9,400               | 10,200             | -                   | 10,200             | (9.7)%            |
| Total Net Budget                              | 828,399        | 960,500            | 846,300             | 1,001,700          | -                   | 1,001,700          | 4.3%              |
| Total Transfers and Reserves                  | -              | 400                | -                   | 12,600             | -                   | 12,600             | 3,050.0%          |
| Total Budget                                  | 828,399        | 960,900            | 846,300             | 1,014,300          | -                   | 1,014,300          | 5.6%              |
| Division Funding Sources                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                          | 7,951          | 5,000              | 4,600               | 16,500             |                     | 16,500             | 230.0%            |
| Miscellaneous Revenues                        | 35,429         | -                  | -,000               | -                  | _                   | -                  | na                |
| Interest/Misc                                 | 207            | 400                | 400                 | 400                | _                   | 400                | 0.0%              |
| Net Cost General Fund                         | 758,246        | 944,200            | 836,900             | 986,500            | _                   | 986,500            | 4.5%              |
| Carry Forward                                 | 42,500         | 11,300             | 15,900              | 11,500             | -                   | 11,500             | 1.8%              |
| Less 5% Required By Law                       | -              | -                  | -                   | (600)              | -                   | (600)              | na                |
| Total Funding                                 | 844,334        | 960,900            | 857,800             | 1,014,300          |                     | 1,014,300          | 5.6%              |
| Division Desidion Communication               | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Division Position Summary                     | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| County Extension, Ed & Training Ct (001/0001) | 10.00          | 10.00              | 10.00               | 10.00              |                     | 10.00              | 0.0%              |
| Total FTE                                     | 10.00          | 10.00              | 10.00               | 10.00              | -                   | 10.00              | 0.0%              |
|   |                |                    |                     |                    |                     |                    |                   |

Fiscal Year 2024 6 - 81 Public Services Department

## **Public Services Department**

## University Extension Service Division County Extension, Ed & Training Ct (001/0001)

### **Mission Statement**

To assist Collier County Government through research based practical education for adult and youth populations in Collier County. To develop knowledge in agriculture; human and natural resources; and the life sciences and to make that knowledge accessible to sustain and enhance the quality of human life throughout Collier County.

| Program Summary   | FY 2024<br>Total FTE       | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - RG   | 3.00                       | 427,976           | 5,000               | 422,976             |
| To support the educational mission of UF/IFAS Extension Collier Count in developing knowledge in agriculture, human and natural resources at to make that knowledge accessible to sustain and enhance the quality of life in Collier County.  | nd                         |                   |                     |                     |
| 4-H Youth Development - QP, CD  | 3.00                       | 286,524           | -                   | 286,524             |
| Provides outreach programming to youth in areas of healthy lifestyles, leadership development and life skills training. This is accomplished as youth "learn by doing" in a variety of programming resources such as livestock, ethics education, STEM learning opportunities, beekeeping, food science, environmental education, fishing, healthy competition and practical life skills education, etc.  |                            |                   |                     |                     |
| Horticulture - QP, CD   | 2.00                       | 168,400           | -                   | 168,400             |
| Provides residential educational programming that addresses lawn maintenance; landscape care and water conservation practices as well adoption and use of Best Management Practices (BMP) in landscapes and gardens. Educates residents on Florida Friendly Landscape principals, conducts plant clinics and trains Master Gardener Volunteers to extend the outreach of the residential program. Commercial educational programming includes Green Industry Best Management Practices for fertilizer and pesticide training and application. Providing jurelated pesticide exams through the Florida Department of Agriculture and Consumer Sciences. Diagnostics for pests and diseases is a common consultation area. Field and office consultations are available for both residential and commercial constituents.   | 3                          |                   |                     |                     |
| Agriculture / Marine Science - QP, CD   | 2.00                       | 108,600           | _                   | 108,600             |
| Promoting sustainability in the agriculture industry and enhancing marinfishery and habitats. The Sustainable Food Systems (agricultural) program specializes in residential and commercial enterprises from see to fork. Examples include development and networking of small farm producers, back yard livestock such as chicken education, food production education, communicating the latest research available from the University of Florida, awareness education of agricultural economicannual agricultural educational tours, tropical fruit development, and be practices in commercial and residential agriculture and more. Multi cour agents provide necessary expertise in the fields of vegetable crops, citr production and livestock. The Sea Grant program provides resources to the community on sustainable fishing, enterprise development, fisheries education, natural resources education, networking of commercial coasidependent businesses, and more. | d<br>s,<br>st<br>nty<br>us |                   |                     |                     |
| Current Level of Service Budget   | 10.00                      | 991,500           | 5,000               | 986,500             |

Fiscal Year 2024 6 - 82 Public Services Department

## **Public Services Department**

## University Extension Service Division County Extension, Ed & Training Ct (001/0001)

| 3,487              | 0.500  |                    | Budget  |
|--------------------|--|--------------------|---|
|                    | 6,500  | 5,000              | 6,500   |
| 6,892              | 5,000  | 7,000              | 7,000   |
| FY 2024<br>Current | FY 2024<br>Expanded  | FY 2024<br>Adopted | FY 2024<br>Change   |
| 833,800            | -  | 833,800            | 6.4%  |
| 157,700            | -  | 157,700            | (4.7)%  |
| 991,500            | <u> </u>   | 991,500            | 4.5%  |
| 991,500            | _  | 991,500            | 4.5%  |
| 10.00              |  | 10.00              | 0.0%  |
| FY 2024<br>Current | FY 2024<br>Expanded  | FY 2024<br>Adopted | FY 2024<br>Change   |
| 5,000              | -  | 5,000              | 0.0%  |
| -                  | -  | -                  | na  |
| 986,500            | -  | 986,500            | 4.5%  |
| 991,500            | -  | 991,500            | 4.5%  |
|                    | FY 2024<br>Current<br>833,800<br>157,700<br>991,500<br>10.00<br>FY 2024<br>Current<br>5,000<br>986,500 | FY 2024            | FY 2024 Current         FY 2024 Expanded         FY 2024 Adopted           833,800         -         833,800           157,700         -         157,700           991,500         -         991,500           991,500         -         991,500           10.00         -         10.00           FY 2024 Current         FY 2024 Expanded         FY 2024 Adopted           5,000         -         5,000           986,500         -         986,500 |

### Notes:

UES has ten (10) employees with all or partial county salary contributions. Five (5) employees are 100% Collier County paid and five (5) are shared positions with University of Florida.

#### Forecast FY 2023:

Personal service are forecast to be below adopted budget levels due to attrition savings. Operating expenses are expected to close at close to adopted budget levels.

### Current FY 2024:

The personal services budget in FY24 is expected to increase by 6.4%. This proposed increase is due to the salary increase. The operating expense budget for FY24 was reduced by 4.7% which was a result of reductions to IT and Fleet expenses.

### Revenues:

Revenues are increasing in FY24, mainly in the charges for services category. This fund is mainly supported by the General Fund.

Fiscal Year 2024 6 - 83 Public Services Department

## **Public Services Department**

# University Extension Service Division University Extension Trust Fund (604/1055)

### **Mission Statement**

The University Extension Trust was created to designate funds to all program areas within UF/IFAS Extension Collier County furthering the outreach of the educational mission.

| Program Sun  | Program Summary  |  | FY :<br>Total                                       |                      | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|--|---|----------------------|---------------------|---------------------|---------------------|
| University Extension Trust Fund Edu  | cation Plan -  | QP, CD   |   | -                    | 22,800              | 22,800              | -                   |
| The University Extension Trust provi<br>within Extension furthering the educa<br>Those program areas include: Agrict<br>Marine Sciences and Natural Resou<br>Horticulture (including Florida Friend<br>Volunteers and Plant Clinics); Comm<br>specialized landscape professionals<br>and 4H Youth Development where "<br>area is led by an extension agent with<br>and subject matter expertise. | ation mission oulture (Sustain<br>rces (SeaGran<br>lly Landscapin<br>nercial Horticu<br>training and p<br>youth learn by | of UF/IFAS Extable Foods Sont); Residentiag, Master Gar<br>Iture (including)<br>Iture (including)<br>Idant/pest idendoing". Each | ctension. ystems); al cdener g tification); program |                      |                     |                     |                     |
|  | Current Lev  | el of Service E  | Budget  |                      | 22,800              | 22,800              |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                 | FY 2024<br>Current   | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense  | 34,724   | 11,300   | 9,400   | 10,200               |                     | 10,200              | (9.7)%              |
| Net Operating Budget Reserve for Contingencies   | 34,724   | 11,300   | 9,400   | <b>10,200</b><br>300 | •                   | <b>10,200</b> 300   | <b>(9.7)%</b><br>na |
| Restricted for Unfunded Requests   | -  | 400  | -   | 12,300               | -                   | 12,300              | 2,975.0%            |
| Total Budget   | 34,724   | 11,700   | 9,400   | 22,800               |                     | 22,800              | 94.9%               |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                                 | FY 2024<br>Current   | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services   | 7,951  | -  | 4,600   | 11,500               |                     | 11,500              | na                  |
| Interest/Misc  | 207  | 400  | 400   | 400                  |                     | - 400               | 0.0%                |
| Carry Forward  | 42,500   | 11,300   | 15,900  | 11,500               |                     | - 11,500            | 1.8%                |
| Less 5% Required By Law  | <u> </u>   | <del>-</del>   | <u> </u>  | (600)                |                     | (600)               | na                  |
| Total Funding  | 50,658   | 11,700   | 20,900  | 22,800               |                     | - 22,800            | 94.9%               |

Fiscal Year 2024 6 - 84 Public Services Department

## **Public Services Department**

# University Extension Service Division University Extension Trust Fund (604/1055)

Notes:

All expenses and revenues within Fund 604 are balanced with all outstanding balances compensated for by adjusting carryforward.

Forecast FY 2023:

Expenses are forecasted to be less than expected in FY24. Some majors events will not occurred due to damage from Hurricane IAN and COVID

Current FY 2024:

Operating expenses were reduced by 9.7% for FY24 as the result of previous fiscal years revenue reductions.

Revenues:

Revenues are expected to be slightly higher in FY24 due to an increase in charges for services.

Fiscal Year 2024 6 - 85 Public Services Department

# **Public Services Department**

## **Public Services Grants**

| Division Budgetary Cost Summary              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                            | 37,269         | <del></del> -      | 1,542,300           | -                  |                     | <del></del> -      | na                |
| Operating Expense                            | 271,873        | -                  | 3,436,000           | -                  | -                   | -                  | na                |
| Capital Outlay                               | 441,057        | -                  | 6,764,000           | -                  | -                   | -                  | na                |
| Net Operating Budget                         | 750,199        | -                  | 11,742,300          | -                  |                     | -                  | na                |
| Total Budget =                               | 750,199        |                    | 11,742,300          |                    |                     | -                  | na                |
| Appropriations by Program                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Services Grants (709-710 / 1839-1840) | 750,199        |                    | 11,742,300          | -                  |                     |                    | na                |
| Total Net Budget                             | 750,199        |                    | 11,742,300          |                    | -                   | -                  | na                |
| <b>Total Transfers and Reserves</b>          | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                                 | 750,199        |                    | 11,742,300          |                    |                     | -                  | na                |
| Division Funding Sources                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues                   | 460,490        | -                  | 7,909,100           |                    | -                   |                    | na                |
| Miscellaneous Revenues                       | 8,091          | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                                | 2,309          | -                  | -                   | -                  | -                   | -                  | na                |
| Reimb From Other Depts                       | -              | -                  | 3,823,200           | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund                        | 9,225          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 174 Conserv Collier Maint           | -              | -                  | 10,000              | -                  | -                   | -                  | na                |
| Trans fm 314 Museum Cap                      | 86,488         | -                  | -                   | -                  | -                   | -                  | na                |
| Total Funding                                | 566,602        |                    | 11,742,300          | -                  | -                   | -                  | na                |

Fiscal Year 2024 6 - 86 Public Services Department

## **Public Services Department**

# Public Services Grants Public Services Grants (709-710 / 1839-1840)

### **Mission Statement**

To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries; Parks Grants, Housing and Urban Development, the Summer Food Program; as well as others as they are identified, applied for and awarded.

| Program Budgetary Cost Summary   | 2022<br>Actual                      | FY 2023<br>Adopted | FY 2023<br>Forecast         | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change          |
|--|-------------------------------------|--------------------|-----------------------------|--------------------|---------------------|--------------------|----------------------------|
| Personal Services  | 37,269                              |                    | 1,542,300                   | -                  | -                   | _                  | na                         |
| Operating Expense  | 271,873                             | -                  | 3,436,000                   | -                  | -                   | -                  | na                         |
| Capital Outlay   | 441,057                             | -                  | 6,764,000                   | -                  | -                   | -                  | na                         |
| Net Operating Budget —   | 750,199                             |                    | 11,742,300                  | <del>-</del>       |                     | -                  | na                         |
| Total Budget   | 750,199                             |                    | 11,742,300                  |                    |                     |                    | na                         |
|  | 2022                                | FY 2023            | FY 2023                     | FY 2024            | FY 2024             | FY 2024            | FY 2024                    |
| Program Funding Sources  | Actual                              | Adopted            | Forecast                    | Current            | Expanded            | Adopted            | Change                     |
| Program Funding Sources Intergovernmental Revenues   |                                     |                    |                             |                    |                     |                    | -                          |
|  | Actual                              | Adopted            | Forecast                    | Current            |                     |                    | Change                     |
| Intergovernmental Revenues   | <b>Actual</b> 460,490               | Adopted            | Forecast                    | Current            |                     |                    | <b>Change</b><br>na        |
| Intergovernmental Revenues Miscellaneous Revenues  | <b>Actual</b><br>460,490<br>8,091   | Adopted            | Forecast                    | Current            |                     |                    | Change<br>na<br>na         |
| Intergovernmental Revenues Miscellaneous Revenues Interest/Misc  | <b>Actual</b><br>460,490<br>8,091   | Adopted            | 7,909,100                   | Current            |                     |                    | Change<br>na<br>na<br>na   |
| Intergovernmental Revenues Miscellaneous Revenues Interest/Misc Reimb From Other Depts                       | Actual<br>460,490<br>8,091<br>2,309 | Adopted            | 7,909,100                   | Current            |                     |                    | na<br>na<br>na<br>na       |
| Intergovernmental Revenues Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans fm 001 Gen Fund | Actual<br>460,490<br>8,091<br>2,309 | Adopted            | 7,909,100<br>-<br>3,823,200 | Current            |                     |                    | na<br>na<br>na<br>na<br>na |

Fiscal Year 2024 6 - 87 Public Services Department

## **Public Services Department**

# Public Services Grants Public Services Grants (709-710 / 1839-1840)

#### Notes:

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

### Forecast FY 2023:

The forecast represents new and ongoing grant programs associated with the unspent dollars in various grant projects and programs.

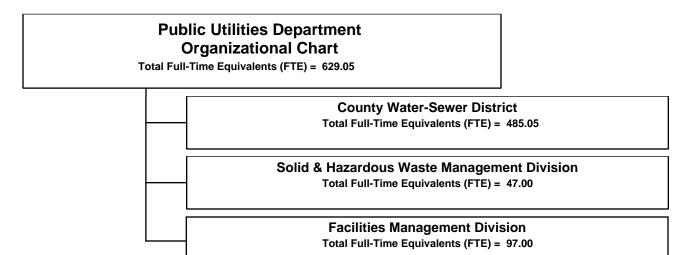
33360 Library SAL Interest \$86,310
33608 4H Reinvestment \$43,200
33609 DONOR BCCF \$1,300
33697 USFWS McIlvane Marsh \$25,000
33670 FY19/20 State Aid \$1,200
33721 FY20/21 State Aid \$140,900
33802 FY21/22 State Aid \$166,300
33805 CHS ARP21-12 \$1,719,200
33809 CHS Mus ARP21-04 \$561,400
33813 CDBG-MIT I0164 IMM L \$767,500
33814 CDBG-MIT I0165 ISC \$2,123,100
33816 CHS UE ARP21-17 \$1,542,500
50219 GG Senior Center Rehab \$2,819,100
80322 MarGood Cottage \$256,436
91839 Fund 709 Res/Xfers \$2,400

#### Current FY 2024:

Existing Grant budgets will roll forward and new budgets will be established by executive summary and budget amendment.

Fiscal Year 2024 6 - 88 Public Services Department

## **Public Utilities Department**



## **Public Utilities Department**

### Dr. George Yilmaz

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, sustainable services that meet the expectations of our customers, citizens, and visitors in an operationally excellent environment. The Department is composed of two enterprise funds, including the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, as well as the Facilities Management Division which is funded through ad valorem taxes. To meet the requirements of providing both demand and compliance driven essential services, the Department must maintain an appropriate level of both physical and financial resources. The Department prioritizes resource requirements through a unified focus on revenue-centric, risk-based decision making to ensure the most critical infrastructure receives the rehabilitation and maintenance necessary to meet operational and compliance requirements.

The Department is comprised of eight Divisions: Department Administration, Financial and Operations Support, Utilities Engineering and Project Management, Technical Support and Logistics, Water, Wastewater, Sub-Regional Utilities (collectively the CCWSD), Solid and Hazardous Waste Management and Facilities Management.

#### **Collier County Water-Sewer District**

The Collier County Water-Sewer District (CCWSD) is an independent special district created by the Florida Legislature, with the Board of County Commissioners (Board) serving as Ex-officio the Governing Board of the Collier County Water-Sewer District. Charges for services received for potable drinking water production and distribution, wastewater collection and treatment and Irrigation Quality (IQ) water provide the sole financial resources required to pay for operational and maintenance expenses, renewal and replacement of existing infrastructure via the capital improvement program (CIP), meet debt service requirements and bond covenants, and sustain compliance with stringent environmental and public health regulations. Growth in the CCWSD infrastructure conveyed by developers has continued at a rapid pace in FY 2022 and FY 2023 and is expected to continue into FY 2024 in addition to anticipated development in the northeast area of the County. Continuation of these trends will place additional compliance and service demands on resources.

The Board approved formal User Rate Study conducted with Raftelis, Inc. included FY 2024 rate increase of 7.07% for Water, Wastewater, and IQ Water. These rates were utilized to set the revenue budget to provide sufficient funding for the operating, capital, debt service and reserves in this revenue centric enterprise fund. Additional rate adjustments will help keep pace with inflation. There is no income from taxpayer general revenues. The CCWSD delivers basic, indispensable life-sustaining services on demand 24 hours a day, 365 days a year, including holidays. Appropriate resourcing of the Department's mission ensures services are delivered timely, at a level that meets consumer demand, and in compliance with permit requirements and the collective mandates of various federal, state, and local regulations (e.g., the Clean Water Act, the Safe Drinking Water Act, Department of Homeland Security, etc.).

The CCWSD is assessed a revenue-based, industry standard Payment in Lieu of Property Taxes (PILT) transfer to the General Fund of approximately \$10.6 million and Indirect Charges for services provided by support organizations (e.g., County Attorney's Office, Procurement Services, Human Resources, Fleet Maintenance, and other general local government services) of \$4.0 million. Information Technology and Fleet direct allocations total \$6.9 million. Budgeted intergovernmental charges for direct support for Impact Fee administration and Corporate Compliance services are \$0.5 million. Combined, the CCWSD contributes \$22.0 million to the General Fund.

The District has five Senior Liens and one Subordinate Lien outstanding with approximately \$25.2 million in debt service due in FY 2024. Fitch currently maintains its AAA bond rating, and Moody's maintains the District's credit rating of Aaa, both the highest rating possible, keeping debt service costs low.

The CCWSD FY 2024 Proposed Budget is revenue centric and meets the Board approved FY 2024 Budget Policy guidelines. The total Proposed Budget of \$243.4 million funds 485.05 FTEs, the Capital Improvement Program of \$61.6 million to address water and wastewater rehabilitation and renewal projects with the highest risk assessment and most critical needs, debt service of \$25.2 million and \$33.3 million in unrestricted reserves which meet approved budget policy guidelines.

### **Department Administration**

This Division provides management, policy oversight, administrative and process improvement to the operations and capital improvement programs of the Department. The Administration Division works in concert with the County Manager's Office and other Departments in support of the county's strategic goals as they relate to revising the Growth Management Plan and Land Development Code to improve the county's ability to manage and control the rate and quality of future development. The Division is home to the Public Utilities Department Head with an operating budget of \$0.42 million.

### **Financial and Operations Support Division**

This Division provides sound fiscal and administrative management to Department's operations, debt and capital expenditure programs, maintains internal controls, manages centralized Department inventory, bills and manages Department accounts

Fiscal Year 2024 7 - 2 Public Utilities Department

## **Public Utilities Department**

receivables, manages the Meter Services section serving as the utility's cash registers, supports the utility's critical infrastructure security in accordance with the Department of Homeland Security guidelines, provides public information coordination and processes vendor payments associated with the compliant operations of the Department's enterprise entities. The Division also provides call center customer service for all water-sewer utility customers and solid waste residential curbside customers to meet the demands of customer quality assurance / quality control initiatives. The Division has a staff of 105 budgeted FTEs for FY 2024. The net operating budget is \$36.7 million including CCWSD PILT and Indirect Cost Allocations.

#### **Utilities Engineering and Project Management**

This Division provides proactive and efficient planning and project management of the CCWSD's capital improvement program and supports the county's strategic goal of developing reliable public infrastructure and asset management processes. In addition, the Division provides underground utility locating services and technical support for applications specific to utility operations. The Division has a staff of 50 budgeted FTEs for FY 2024 to manage \$61.6 million in new utility infrastructure capital improvements and continue multi-year project execution in support of more than \$1.7 billion in gross assets. The net operating budget is \$7.9 million.

#### **PUD Technical Support and Logistics**

This Division provides integrated Geographic Information Systems (GIS) based support for the Department's asset management system and infrastructure related services for manned and unmanned structures with a staff of 17 FTEs for FY 2024 and a \$3.6 million net operating budget.

#### **Water Treatment and Distribution**

This Division provides compliant potable (drinking) water treatment and distribution services to approximately 84,700 potable water connections within the CCWSD. The Division currently operates two regulatory compliant regional water treatment facilities with a combined constructed capacity to treat and deliver 52.0 million gallons of water per day to efficiently meet an anticipated service level demand of approximately 10.4 billion gallons in FY 2024. Efficient wellfield management provides the necessary source water to meet production demand. The Division utilizes a proactive maintenance program to ensure regular repair and rehabilitation to the mechanical, electrical, instrumentation, telemetry and Supervisory Control and Data Acquisition (SCADA) systems. Valve and hydrant maintenance and regulatory water quality monitoring and compliance are essential Division programs to maintain the reliability of the public water supply. The Division has a staff of 139 budgeted FTEs for FY 2024 with a net operating budget of \$47.8 million.

### Wastewater Collections, Treatment, and IQ Water Delivery

This Division provides effective management, operation, and maintenance of the Collier County wastewater system to ensure all facilities operate in regulatory compliance, provide a safe work environment, and efficiently meet service level demands. The Division currently operates two regional water reclamation facilities and two sub-regional facilities with a combined constructed capacity to treat approximately 42.35 million gallons of wastewater per day (mgd), plus an additional 1.5 mgd per day at the new North East plant coming online in FY 2024. The Division delivers approximately 5.66 billion gallons of irrigation quality water per year to the community for beneficial reuse while treating approximately 8.25 billion gallons of wastewater. The Division has a staff of 173.05 budgeted FTEs for FY 2024 with a net operating budget of \$58.7 million.

### **Solid and Hazardous Waste Management Division**

This Division is comprised of two enterprise funds, the Solid and Hazardous Waste Disposal Fund (4070) and the Mandatory Solid Waste Collections Fund (4073) which is composed of two MSBU's. No external debt is anticipated in FY 2024 as the enterprise operation remains cash and carry. As an enterprise fund that charges fees for services, the Division is revenue centric in FY 2024 and meets budget guidelines.

The FY 2024 Proposed Budget for Solid and Hazardous Waste revenue includes an 8.0 percent rate adjustment to both residential and commercial tipping fee rates to generate revenues sufficient to fund essential operations, planned capital investment activities, and build reserves sufficient to support debris management for natural disasters. The annual assessment for curbside collection in District 1 will increase 8.0 percent from \$230.82 to \$249.29, \$1.54 per month. The annual assessment for curbside collection in District 2 will increase 9.3 percent from \$228.09 to \$249.29, \$1.77 per month. Payments received in November receive a 4 percent discount. The Division funds 47 FTEs in FY 2024 with a net operating budget of \$64.3 million, including a PILT payment and Indirect Cost Allocations to the general fund. This enterprise operation is funded through landfill tipping fees, recycling drop-off center fees, residential curbside collection assessments, franchise fees and state grants.

This Division provides an efficient and economical balance of public and private services to meet federal, state, and local requirements for solid waste management and disposal, including environmental compliance for hazardous materials

Fiscal Year 2024 7 - 3 Public Utilities Department

## **Public Utilities Department**

disposal and a petroleum storage tanks compliance program. The Division ensures public health, safety, and preservation of natural resources by utilizing a customer centric, environmentally sound, and cost-effective operational approach that provides best value services.

The Division is responsible for the administration of the board-approved Integrated Solid Waste Management Strategy and associated solid waste master planning, including the operation of four major recycling drop-off and hazardous waste material collection centers that are open 6 days each week, serve more than 98,200 visitors, and properly dispose of over 2 million pounds of household hazardous materials. The Division's other essential functions include the operation of two scale houses, administration of solid waste collection and disposal contracts, and management of a capital program to ensure facilities are maintained and solid waste services are aligned with the County's needs and growth. The Division is responsible for the County's debris recovery mission in the event of a disaster, and programs that support the Integrated Solid Waste Management Strategy initiatives for waste recycling and reduction to extend the life of the landfill and meet the state recycling goal.

The Division manages two solid waste collection contracts that include proper collection of solid waste, providing residents with twice a week collection of waste and once a week recycling, yard waste, and bulky items to more than 145,600 residential accounts. The Division also manages a design/build/operate landfill contract, that provides compliant disposal services for over 348,400 revenue generating tons expected in FY 2024, including transfer station operations that divert 34,800 tons to an out of county landfill. The public-private partnership, with a combined workforce of approximately 400 contract employees, continues to support the Integrated Solid Waste Management Strategy initiatives to increase recycling and preserve Collier County Landfill airspace.

#### **CCWSD Reserves**

Unrestricted reserves for the CCWSD and the Solid and Hazardous Waste Enterprise operations are funded in accordance with the FY 2024 Budget Policy Guidelines adopted by the Board on March 14, 2023, including the Board-approved Reserve Policy. The management of reserves across multiple funds enables the CCWSD to maintain the highest available investment credit rating with Fitch (AAA) and Moody's (Aaa) rating agencies.

CCWSD unrestricted reserves in FY 2024 total \$33.3 million, a \$3.4 million increase over the prior year. The CCWSD unrestricted reserve balance represents 54 days of operating and capital, within the adopted budget policy guidelines of 45 to 90 days.

Restricted reserves for the CCWSD total \$45.3 million, including the water impact fee fund reserves of \$4.9 million, wastewater impact fee fund reserves of \$11.6 million, and debt reserves of \$28.8 million in accordance with all bond covenants.

Solid Waste unrestricted reserves of \$15.6 million in FY 2024 represent 79 days of operating and capital, in compliance with the budget guidelines of 45 to 90 days. Hurricane Irma and Hurricane Ian brought home the need for dedicated restricted reserves necessary to fund the debris recovery mission. As such, the Division has budgeted \$1.5 million of restricted reserves in the FY 2024 budget to restart building the reserve balances over the next several years necessary to fund major storm related recovery missions.

### **Facilities Management Division**

The Facilities Management Division Fiscal Year 2024 budget is prepared in alignment with the Collier County Strategic Plan particularly the focus areas of Infrastructure and Asset Management, Quality of Place and Responsible Governance. Facilities Management also has responsibility for several Strategic Plan Board and County Manager Priorities. The Division's proposed budget is consistent with the Board of County Commissioners Budget Policy and guidance.

The Division provides secure, clean, and comfortable facilities for our citizens, visitors, and staff. All buildings, offices, grounds, and property acquisitions are managed and maintained to the highest standards through operational excellence and preventative and predictive maintenance. Regular maintenance functions include electrical, plumbing, heating, ventilation and air conditioning, structural repairs, physical energy plant, fire systems compliance, pest control, and landscaping for the County's 956 structures with an estimated value of \$945 million in vertical assets. The Division maintains a total of 4,900,000 square feet of building space while completing approximately 26,000 work orders per year.

The Division's Government Security section protects the assets, both physical and human, at posts throughout the County. Security provides the necessary resources to detect contraband entering secured locations, a physical security presence, and overall employee/official protection services.

The Facilities Management Division also provides for the capital maintenance, construction, and renovation for the County's facilities and structures including three Government Services Centers, Collier County Sheriff's Office (CCSO) substations, two Jail Detention Centers, the Emergency Services Center, two Courthouses, EMS Stations, Parks facilities, museums,

Fiscal Year 2024 7 - 4 Public Utilities Department

## **Public Utilities Department**

libraries, and general office space for the Board of County Commissioners, Judiciary, and the Constitutional Officers.

Board Strategic Priority Projects managed by Facilities Management project delivery team include:

- Mental Health Central Receiving Facility (Quality of Place, Responsible Governance, Infrastructure and Asset Management, Responsible Governance): This facility, located near the David Lawrence Center Complex on Golden Gate Parkway, will increase crisis support and will function as the Central Receiving Center for those receiving services under both the Baker and the Marchman Acts.
- CCSO Forensic Building (Quality of Place, Responsible Governance, Infrastructure and Asset Management, Responsible Governance): This facility will house crime scene, evidence and technical services bureau and include storage for evidence, vehicles as well as large equipment. The facility is designed to accommodate the relocation of Sheriff's CID operations currently located on Horseshoe Drive.
- Master Space Planning and Utilization, County Facility Master Planning, and Asset Management and Preventative Maintenance Planning and Integration (Infrastructure and Asset Management, Responsible Governance, Quality of Place): Conduct strategic government facility planning updates, timely stand-alone planning efforts and integration and continued development of systematic asset management and maintenance.

The Facilities Management Division is dedicated to providing secure, clean and comfortable facilities for our citizens, visitors and staff. The Division looks forward to successfully meeting those requirements and the other important objectives embodied in the Strategic Plan.

Fiscal Year 2024 7 - 5 Public Utilities Department

# **Public Utilities Department**

| Department Budgetary Cost Summary           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                           | 51,132,848     | 63,290,500         | 61,700,100          | 68,925,100         | -                   | 68,925,100         | 8.9%              |
| Operating Expense                           | 108,817,320    | 126,256,800        | 127,312,900         | 154,262,100        | -                   | 154,262,100        | 22.2%             |
| Indirect Cost Reimburs                      | 3,923,900      | 4,460,000          | 4,460,000           | 4,638,800          | -                   | 4,638,800          | 4.0%              |
| Payment In Lieu of Taxes                    | 10,159,300     | 10,537,100         | 10,537,100          | 11,099,100         | -                   | 11,099,100         | 5.3%              |
| Capital Outlay                              | 917,492        | 1,202,000          | 4,370,400           | 1,853,000          | -                   | 1,853,000          | 54.2%             |
| Remittances                                 | -              | -                  | 352,000             | -                  | -                   | -                  | na                |
| Total Net Budget                            | 174,950,861    | 205,746,400        | 208,732,500         | 240,778,100        |                     | 240,778,100        | 17.0%             |
| Trans to Property Appraiser                 | 39,174         | 479,400            | 479,400             | 534,600            | -                   | 534,600            | 11.5%             |
| Trans to Tax Collector                      | 127,342        | 135,000            | 135,000             | 141,000            | -                   | 141,000            | 4.4%              |
| Trans to 001 Gen Fd                         | 182,800        | 186,400            | 186,400             | -                  | -                   | -                  | (100.0)%          |
| Trans to 107 Impact Fee Admin               | 218,500        | 218,500            | 218,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 370 Sport Complx Cap               | 1,057,400      | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 408 Water/Sewer Fd                 | 2,171,800      | 2,706,500          | 2,706,500           | -                  | -                   | -                  | (100.0)%          |
| Trans to 409 W/S MP Fd                      | 273,100        | 55,000             | 55,000              | -                  | -                   | -                  | (100.0)%          |
| Trans to 410 W/S Debt Serv Fd               | 8,523,952      | 8,692,700          | 7,447,700           | 7,044,400          | -                   | 7,044,400          | (19.0)%           |
| Trans to 412 W User Fee Cap Fd              | 29,158,700     | 23,079,600         | 23,079,600          | 16,575,000         | -                   | 16,575,000         | (28.2)%           |
| Trans to 414 S User Fee Cap Fd              | 26,679,000     | 33,581,000         | 33,581,000          | 34,665,000         | -                   | 34,665,000         | 3.2%              |
| Trans to 470 Solid Waste Fd                 | 178,100        | 205,900            | 205,900             | -                  | -                   | -                  | (100.0)%          |
| Trans to 471 Landfill Closure               | 100,000        | 1,000,000          | 1,000,000           | 1,500,000          | -                   | 1,500,000          | 50.0%             |
| Trans to 473 Mand Trash Coll                | 443,900        | 401,500            | 401,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 474 Solid Waste Cap Fd             | 8,250,000      | 17,063,800         | 12,242,900          | 5,800,000          | -                   | 5,800,000          | (66.0)%           |
| Trans to 506 IT Capital                     | -              | 2,074,500          | 2,074,500           | 1,950,700          | -                   | 1,950,700          | (6.0)%            |
| Advance/Repay to 471 S Waste                | 3,900,000      | -                  | -                   | -                  | -                   | -                  | na                |
| Reserve for Contingencies                   | -              | 14,244,300         | -                   | 15,193,700         | -                   | 15,193,700         | 6.7%              |
| Reserve for Capital                         | -              | 2,009,900          | -                   | 1,925,800          | -                   | 1,925,800          | (4.2)%            |
| Reserve For Landfill Cell Closure           | -              | 291,700            | -                   | 328,200            | -                   | 328,200            | 12.5%             |
| Reserve for Cash Flow                       | -              | 25,404,100         | -                   | 29,410,000         | -                   | 29,410,000         | 15.8%             |
| Reserve for Attrition                       | -              | (871,100)          | -                   | (970,300)          | -                   | (970,300)          | 11.4%             |
| Total Budget                                | 256,254,629    | 336,705,100        | 292,546,400         | 354,876,200        |                     | 354,876,200        | 5.4%              |
| =   |                |                    |                     |                    |                     | <del></del>        |                   |
| Appropriations by Division                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Water-Sewer District                 | 110,043,747    | 131,204,300        | 131,188,200         | 155,152,600        | -                   | 155,152,600        | 18.3%             |
| Solid & Hazardous Waste Management Division | 47,664,405     | 53,973,100         | 54,516,000          | 64,311,400         | -                   | 64,311,400         | 19.2%             |
| Facilities Management Division              | 17,242,709     | 20,569,000         | 23,028,300          | 21,314,100         | -                   | 21,314,100         | 3.6%              |
| Total Net Budget                            | 174,950,861    | 205,746,400        | 208,732,500         | 240,778,100        |                     | 240,778,100        | 17.0%             |
| County Water-Sewer District                 | 66,587,752     | 92,834,300         | 66,869,600          | 88,266,500         | -                   | 88,266,500         | (4.9)%            |
| Solid & Hazardous Waste Management Division | 14,716,016     | 36,114,500         | 16,944,300          | 24,126,100         | -                   | 24,126,100         | (33.2)%           |
| Facilities Management Division              | -              | 2,009,900          | -                   | 1,705,500          | -                   | 1,705,500          | (15.1)%           |
| Total Transfers and Reserves                | 81,303,768     | 130,958,700        | 83,813,900          | 114,098,100        | <u> </u>            | 114,098,100        | (12.9)%           |
| Total Budget                                | 256,254,629    | 336,705,100        | 292,546,400         | 354,876,200        | -                   | 354,876,200        | 5.4%              |

## **Public Utilities Department**

FY 2023 Forecast FY 2024 Current FY 2024 Expanded FY 2024 Adopted

629.05

1.6%

FY 2024 Change

FY 2023 Adopted

2022 Actual

592.00

**Total FTE** 

**Department Funding Sources** 

| Franchise Fees                     | 1,958,340    | 2,067,100    | 2,103,800    | 2,260,600    |          | 2,260,600    | 9.4%     |
|------------------------------------|--------------|--------------|--------------|--------------|----------|--------------|----------|
| Special Assessments                | 826          | -            | -            | -            | -        | -            | na       |
| Intergovernmental Revenues         | 106,430      | 120,400      | 1,522,500    | 94,100       | -        | 94,100       | (21.8)%  |
| FEMA - Fed Emerg Mgt Agency        | 412,813      | -            | -            | -            | -        | -            | na       |
| Charges For Services               | 20,115,875   | 20,302,800   | 21,220,700   | 22,291,700   | -        | 22,291,700   | 9.8%     |
| Water Revenue                      | 79,198,097   | 82,100,000   | 85,300,000   | 91,700,000   | -        | 91,700,000   | 11.7%    |
| Sewer Revenue                      | 88,703,375   | 93,400,000   | 95,600,000   | 102,700,000  | -        | 102,700,000  | 10.0%    |
| Effluent Revenue                   | 5,116,894    | 5,600,000    | 5,600,000    | 6,000,000    | -        | 6,000,000    | 7.1%     |
| Mandatory Collection Fees          | 29,903,425   | 30,930,600   | 30,921,500   | 34,228,000   | -        | 34,228,000   | 10.7%    |
| Fines & Forfeitures                | 4,873        | 13,300       | 32,000       | 32,000       | -        | 32,000       | 140.6%   |
| Miscellaneous Revenues             | 2,168,315    | 551,100      | 1,086,700    | 420,900      | -        | 420,900      | (23.6)%  |
| Interest/Misc                      | 497,781      | 359,200      | 721,600      | 858,300      | -        | 858,300      | 138.9%   |
| Reimb From Other Depts             | 11,869,651   | 12,284,300   | 12,673,800   | 17,703,700   | -        | 17,703,700   | 44.1%    |
| Group Health Billings              | 24           | -            | -            | -            | -        | -            | na       |
| Net Cost General Fund              | 15,972,823   | 19,719,900   | 19,925,100   | 20,557,200   | -        | 20,557,200   | 4.2%     |
| Net Cost Co Water/Sewer Op         | (54,045,593) | -            | (47,228,100) | -            | -        | -            | na       |
| Trans fm 109 Pel Bay MSTBU         | 21,000       | 17,600       | 17,600       | -            | -        | -            | (100.0)% |
| Trans fm 301 Co Wide Cap           | -            | -            | 157,300      | -            | -        | -            | na       |
| Trans fm 318 Infra Sales Tax       | -            | -            | 343,800      | -            | -        | -            | na       |
| Trans fm 408 Water / Sewer Fd      | 496,500      | 459,900      | 459,900      | -            | -        | -            | (100.0)% |
| Trans fm 470 Solid Waste Fd        | 1,191,900    | 2,551,600    | 2,551,600    | 1,500,000    | -        | 1,500,000    | (41.2)%  |
| Trans fm 473 Mand Collct Fd        | 1,205,400    | 1,302,400    | 1,302,400    | -            | -        | -            | (100.0)% |
| Adv/Repay fm 470 Solid Waste       | 3,900,000    | -            | -            | -            | -        | -            | na       |
| Carry Forward                      | 73,601,300   | 77,276,200   | 78,742,800   | 67,736,700   | -        | 67,736,700   | (12.3)%  |
| Less 5% Required By Law            | -            | (12,351,300) | -            | (13,207,000) | -        | (13,207,000) | 6.9%     |
| Total Funding                      | 282,400,049  | 336,705,100  | 313,055,000  | 354,876,200  | -        | 354,876,200  | 5.4%     |
| _                                  |              |              |              |              |          |              |          |
|                                    | 2022         | FY 2023      | FY 2023      | FY 2024      | FY 2024  | FY 2024      | FY 2024  |
| Department Position Summary        | Actual       | Adopted      | Forecast     | Current      | Expanded | Adopted      | Change   |
| County Water-Sewer District        | 467.00       | 476.00       | 485.05       | 485.05       | -        | 485.05       | 1.9%     |
| Solid & Hazardous Waste Management | 47.00        | 47.00        | 47.00        | 47.00        | =        | 47.00        | 0.0%     |
| Facilities Management Division     | 78.00        | 96.00        | 97.00        | 97.00        | =        | 97.00        | 1.0%     |

619.00

629.05

629.05

Fiscal Year 2024 7 - 7 Public Utilities Department

# **Public Utilities Department**

# **County Water-Sewer District**

| Division Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services  | 39,883,900     | 48,459,200         | 47,173,900          | 52,685,700         |                     | 52,685,700         | 8.7%              |
| Operating Expense  | 56,334,066     | 67,713,500         | 68,077,100          | 86,089,800         | -                   | 86,089,800         | 27.1%             |
| Indirect Cost Reimburs   | 3,233,300      | 3,915,500          | 3,915,500           | 4,024,300          | -                   | 4,024,300          | 2.8%              |
| Payment In Lieu of Taxes   | 9,731,800      | 10,048,100         | 10,048,100          | 10,613,800         | -                   | 10,613,800         | 5.6%              |
| Capital Outlay   | 860,681        | 1,068,000          | 1,973,600           | 1,739,000          | -                   | 1,739,000          | 62.8%             |
| Net Operating Budget   | 110,043,747    | 131,204,300        | 131,188,200         | 155,152,600        | -                   | 155,152,600        | 18.3%             |
| Trans to 001 Gen Fd  | 180,600        | 183,900            | 183,900             | -                  | -                   | -                  | (100.0)%          |
| Trans to 107 Impact Fee Admin  | 218,500        | 218,500            | 218,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 370 Sport Complx Cap  | 1,057,400      | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 409 W/S MP Fd   | 273,100        | 55,000             | 55,000              | -                  | -                   | -                  | (100.0)%          |
| Trans to 410 W/S Debt Serv Fd  | 8,523,952      | 8,692,700          | 7,447,700           | 7,044,400          | -                   | 7,044,400          | (19.0)%           |
| Trans to 412 W User Fee Cap Fd   | 29,158,700     | 23,079,600         | 23,079,600          | 16,575,000         | -                   | 16,575,000         | (28.2)%           |
| Trans to 414 S User Fee Cap Fd   | 26,679,000     | 33,581,000         | 33,581,000          | 34,665,000         | -                   | 34,665,000         | 3.2%              |
| Trans to 470 Solid Waste Fd  | 52,600         | 58,400             | 58,400              | -                  | -                   | -                  | (100.0)%          |
| Trans to 473 Mand Trash Coll   | 443,900        | 401,500            | 401,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 506 IT Capital  | -              | 1,844,000          | 1,844,000           | 1,649,800          | -                   | 1,649,800          | (10.5)%           |
| Reserve for Contingencies  | -              | 8,913,500          | -                   | 10,118,600         | -                   | 10,118,600         | 13.5%             |
| Reserve for Cash Flow  | -              | 16,600,000         | -                   | 19,100,000         | -                   | 19,100,000         | 15.1%             |
| Reserve for Attrition  | -              | (793,800)          | -                   | (886,300)          | -                   | (886,300)          | 11.7%             |
| Total Budget =   | 176,631,499    | 224,038,600        | 198,057,800         | 243,419,100        |                     | 243,419,100        | 8.7%              |
| Appropriations by Program  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Utilities Administration (408/4008)                               | 379,637        | 405,400            | 369,400             | 422,800            | -                   | 422,800            | 4.3%              |
| Public Utilities Engineering & Project<br>Management Division (408/4008) | 5,792,493      | 7,458,600          | 7,227,000           | 7,958,800          | -                   | 7,958,800          | 6.7%              |
| Public Utilities Operations Support<br>Division (408/4008)               | 29,846,449     | 34,946,200         | 33,872,200          | 36,651,700         | -                   | 36,651,700         | 4.9%              |
| Technical Support, Logistics and Operations (408/4008)                   | 2,382,861      | 3,402,500          | 3,036,000           | 3,563,900          | -                   | 3,563,900          | 4.7%              |
| Wastewater Division (408/4008)   | 38,181,994     | 44,222,000         | 46,598,600          | 58,735,300         | -                   | 58,735,300         | 32.8%             |
| Water Division (408/4008)  | 33,460,313     | 40,769,600         | 40,085,000          | 47,820,100         | -                   | 47,820,100         | 17.3%             |
| Total Net Budget   | 110,043,747    | 131,204,300        | 131,188,200         | 155,152,600        | -                   | 155,152,600        | 18.3%             |
| <b>Total Transfers and Reserves</b>                                      | 66,587,752     | 92,834,300         | 66,869,600          | 88,266,500         | -                   | 88,266,500         | (4.9)%            |
| Total Budget   | 176,631,499    | 224,038,600        | 198,057,800         | 243,419,100        | -                   | 243,419,100        | 8.7%              |

Fiscal Year 2024 7 - 8 Public Utilities Department

# **Public Utilities Department**

## **County Water-Sewer District**

| Division Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency  | 264,480        | -                  | -                   | -                  | -                   | <u>-</u>           | na                |
| Charges For Services   | 2,905,836      | 2,379,700          | 1,874,900           | 2,024,900          | -                   | 2,024,900          | (14.9)%           |
| Water Revenue  | 79,198,097     | 82,100,000         | 85,300,000          | 91,700,000         | -                   | 91,700,000         | 11.7%             |
| Sewer Revenue  | 88,703,375     | 93,400,000         | 95,600,000          | 102,700,000        | -                   | 102,700,000        | 10.0%             |
| Effluent Revenue   | 5,116,894      | 5,600,000          | 5,600,000           | 6,000,000          | -                   | 6,000,000          | 7.1%              |
| Miscellaneous Revenues   | 471,083        | 267,900            | 881,000             | 233,900            | -                   | 233,900            | (12.7)%           |
| Interest/Misc  | 281,803        | 130,000            | 430,000             | 261,500            | -                   | 261,500            | 101.2%            |
| Reimb From Other Depts   | -              | -                  | -                   | 3,596,600          | -                   | 3,596,600          | na                |
| Group Health Billings  | 24             | -                  | =                   | -                  | -                   | -                  | na                |
| Net Cost Co Water/Sewer Op   | (54,045,593)   | -                  | (47,228,100)        | -                  | -                   | -                  | na                |
| Trans fm 109 Pel Bay MSTBU   | 21,000         | 17,600             | 17,600              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 470 Solid Waste Fd  | 1,091,900      | 1,551,600          | 1,551,600           | -                  | -                   | -                  | (100.0)%          |
| Trans fm 473 Mand Collct Fd  | 1,079,900      | 1,154,900          | 1,154,900           | -                  | -                   | -                  | (100.0)%          |
| Carry Forward  | 51,542,700     | 46,630,800         | 52,875,900          | 47,228,100         | -                   | 47,228,100         | 1.3%              |
| Less 5% Required By Law  | -              | (9,193,900)        | -                   | (10,325,900)       | -                   | (10,325,900)       | 12.3%             |
| Total Funding =  | 176,631,499    | 224,038,600        | 198,057,800         | 243,419,100        |                     | 243,419,100        | 8.7%              |
| Division Position Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Public Utilities Administration (408/4008)                               | 1.00           | 1.00               | 1.00                | 1.00               | <del></del> -       | 1.00               | 0.0%              |
| Public Utilities Operations Support<br>Division (408/4008)               | 104.00         | 107.00             | 105.00              | 105.00             | -                   | 105.00             | (1.9)%            |
| Public Utilities Engineering & Project<br>Management Division (408/4008) | 46.00          | 50.00              | 50.00               | 50.00              | -                   | 50.00              | 0.0%              |
| Technical Support, Logistics and Operations (408/4008)                   | 16.00          | 17.00              | 17.00               | 17.00              | -                   | 17.00              | 0.0%              |
| Water Division (408/4008)  | 138.00         | 140.00             | 139.00              | 139.00             | -                   | 139.00             | (0.7)%            |
| Wastewater Division (408/4008)   | 162.00         | 161.00             | 173.05              | 173.05             | -                   | 173.05             | 7.5%              |
| Total FTE  | 467.00         | 476.00             | 485.05              | 485.05             |                     | 485.05             | 1.9%              |

Fiscal Year 2024 7 - 9 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Administration (408/4008)

### **Mission Statement**

The mission of the Public Utilities Department (Department) is to deliver best value, high quality, and sustainable services that meet customers' expectations in an operationally excellent environment. Public Utilities Administration provides policy oversight to the operations and capital improvement programs of the Department, including Utilities Engineering & Project Management; Wastewater Division; Water Division; Solid and Hazardous Waste Management Division; Facilities Management Division; and Financial and Operations Support, including Utility Billing and Customer Service. Public Utilities Administration facilitates efforts to operate in regulatory compliance, efficiently meet demand levels, build and empower the workforce, and provide services that meet customers' expectations.

| Program Sun   | FY :<br>Total   |   | Y 2024<br>Budget         | FY 2024<br>Revenues | FY 2024<br>Net Cost |         |                     |
|---|---|---|--------------------------|---------------------|---------------------|---------|---------------------|
| Divisional Administration - QP, CD, I/  | Divisional Administration - QP, CD, IAM, RG                             |   |                          | 1.00                | 422,800             | 66,200  | 356,600             |
| Provides executive level manageme oversight, and process improvement within the Public Utilities Department and continued maintenance of all structure Public Utilities Department, inter-location of the Management Plan compliance. | t to the division<br>t. Also respor<br>ategic/busines<br>al and develor | ns and employ<br>nsible for the e<br>ss planning fo | rees<br>xpansion<br>rthe |                     |                     |         |                     |
|   | Current Lev   | el of Service E                                     | Budget                   | 1.00                | 422,800             | 66,200  | 356,600             |
|   | 2022  | FY 2023   | FY 2023                  | FY 2024             | _ FY 2024           |         | FY 2024             |
| Program Budgetary Cost Summary  | Actual  | Adopted   | Forecast                 | Current             | Expanded            | ·       | Change              |
| Personal Services   | 262,428   | 287,300   | 277,700                  | 305,000             | -                   | 305,000 | 6.2%                |
| Operating Expense   | 117,209   | 118,100   | 91,700                   | 117,800             | -                   | 117,800 | (0.3)%              |
| Net Operating Budget  | 379,637   | 405,400   | 369,400                  | 422,800             | -                   | 422,800 | 4.3%                |
| Total Budget  | 379,637   | 405,400   | 369,400                  | 422,800             | -                   | 422,800 | 4.3%                |
| Total FTE   | 1.00  | 1.00  | 1.00                     | 1.00                | -                   | 1.00    | 0.0%                |
| Iotal FIE =   |   |   |                          |                     |                     |         |                     |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted                                  | FY 2023<br>Forecast      | FY 2024<br>Current  | FY 2024<br>Expanded |         | FY 2024<br>Change   |
| Program Funding Sources   | -   |   |                          |                     |                     |         |                     |
|   | Actual  |   |                          |                     |                     |         | Change              |
| Program Funding Sources FEMA - Fed Emerg Mgt Agency   | 9,157   |   | Forecast                 |                     |                     |         | <b>Change</b><br>na |
| Program Funding Sources  FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues   | 9,157   |   | Forecast                 | Current             |                     | Adopted | Change<br>na<br>na  |

Fiscal Year 2024 7 - 10 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Administration (408/4008)

#### Forecast FY 2023:

The personal services are forecasted to be lower than the adopted budget due to the salary increases being lower than anticipated for Executive level management related to the Evergreen Compensation and Classification Study.

Operating expenses are lower than the forecast because less funds are being spent to preserve funds for FY 2024 operations.

### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are forecasted to be in line with the prior FY 2023 adopted budget.

#### Revenues:

Revenues in FY 2024 are reflected as part of the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This is to more accurately allocate costs for time to support Solid Waste operations

Fiscal Year 2024 7 - 11 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Operations Support Division (408/4008)

### **Mission Statement**

The Financial and Operations Support Division provides sound financial analysis, assessment, and management to the operations and capital expenditure programs of the two enterprise entities in the Public Utilities Department (PUD), the Collier County Water-Sewer District (CCWSD) and Solid and Hazardous Waste Management, and to Facilities Management. This Division must ensure optimal internal and external financing is available to support department wide funding needs, while supporting the county's strategic goal of improving financial planning, management, reporting, and internal controls processes.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |  |
|---|----------------------|-------------------|---------------------|---------------------|--|--|
| PUD Financial Planning and Oversight - QP, IAM, RG  | 12.00                | 2,283,600         | 563,500 1,7         |                     |  |  |
| This program provides financial planning, management, and oversight the Public Utilities Department (PUD) financial operations.  Responsibilities include policy and management oversight for utility billiand accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact for rate setting, controllized department materials programment and |                      |                   |                     |                     |  |  |

and accounts receivable, solid and hazardous waste disposal and mandatory collections revenues, the county's estoppel program, fiscal payables, capital and debt expenditures, water-sewer user and impact fee rate setting, centralized department materials procurement and inventory management, and internal controls. Additional responsibilities include cash planning and management, identifying and securing optimal funding sources, administration of external financing for the PUD including compliance with bond covenants and Florida Department of Environmental Protection agreements, and development of the financial feasibility portion of the Annual Update and Inventory Report. Other program functions include development of inter-agency agreements, ordinance development, contract administration (including the solid waste franchise hauler contract), financial and management reporting, department budgeting and forecasting, and fiscal and technical oversight for five full scale implementation projects under the PUD's Enterprise

#### Public Utilities Department Fiscal Support - IAM, RG

Asset management program.

This program provides fiscal guidance, analysis, and payables functions for the Public Utilities Department (PUD) enterprise operations. Functions include materials and services requisition review, purchase order tracking, invoice audit, payment approval, purchase card transactions, travel request packages, as well as coordination between divisions, the Procurement Services Division, Clerk's Finance, and vendors for resolution of payment issues. Reporting functions ensure payables are processed accurately, efficiently, and timely in compliance with the Prompt Payment Act, and enforce consistency of practice and process controls across the PUD.

#### Collier County Water - Sewer District Inventory Mgmt. - IAM, RG

This program provides management and control of centralized parts inventory for the Collier County Water-Sewer District (CCWSD). Responsibilities include utility parts contract administration, materials procurement and management, parts receiving/stocking/picking in multiple warehouse facilities, mobile truck inventories, and quarterly physical inventory counts. This program is responsible for the implementation of the City Works Store Rooms software application as an integrated element of the Public Utilities Division's Enterprise Asset Management program.

82.500

514,300

1,228,500

596.800

1,228,500

5.00

11.00

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# **Public Utilities Department**

# County Water-Sewer District Public Utilities Operations Support Division (408/4008)

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Collier County Water - Sewer District Billing - RG   | 10.00                | 2,382,200         | 387,500             | 1,994,700           |
| This program provides billing of all water, sewer, and irrigation quality water services as well as cross connection control device installation charges and fats/oils/grease program charges for the Collier County Water-Sewer District (CCWSD). Core functions include establishing nesservice accounts, monthly service invoicing including deferred pay plan management, impact fee financing, special assessment financing, customer account maintenance, application of late payment penalties at debit or credit adjustments, and production of final bills that result from property sales or transfers of ownership. This program also provides the lock list for delinquent accounts and miscellaneous billing for CCWSD-owned property damaged by private contractors and individuals.   | nd                   |                   |                     |                     |
| Public Utilities Department Financial Functions - IAM, RG  | 14.00                | 3,656,000         | 756,000             | 2,900,000           |
| This program provides receipting, recording, and safeguarding of all customer cash, check and credit card payments for all Public Utilities Department (PUD) enterprise services. Core functions include daily administration of the county's estoppel program, service roll administration for the Municipal Service Benefit Unit special annual assessments for the mandatory solid waste residential curbside collectic program, cashiering and daily balancing, processing lock box and online credit card payments, bank draft processing, bank deposits, and accour receivable management for water-sewer utility customer accounts and landfill scale house and recycling center facilities. This program also reviews and audits customer billing adjustment requests, provides payror review and data entry, and monthly invoice processing for the county's two solid waste franchise haulers. | e<br>nts             |                   |                     |                     |
| Public Utilities Department Customer Service - RG  | 13.00                | 1,304,300         | 730,700             | 573,600             |
| This program provides customer service to all Public Utilities Departmer (PUD) enterprise customers. The customer base served includes residential curbside trash collection and water/sewer/irrigation quality water customers. Core functions include research and response to customer inquiries, initiation of new service requests, and initiation of fin meter reads on pending property sales or transfers. Call center technology provides efficient and prompt responses to customer reques   | al                   |                   |                     |                     |
| Critical Infrastructure Security - QP, IAM, RG   | 5.00                 | 1,985,000         | 375,500             | 1,609,500           |
| This program provides and centralizes security systems maintenance personnel and operating expenses  |                      |                   |                     |                     |
| Collier County Water-Sewer District Indirect Cost Reimbursement  | -                    | 4,024,300         | -                   | 4,024,300           |
| Indirect service charge reimbursement for General Fund provided central services.  | al                   |                   |                     |                     |
| Payment in Lieu of Taxes - RG  | -                    | 10,613,800        | -                   | 10,613,800          |
| Payments in lieu of taxes are being made for the exempt properties owned by the Collier County Water and Sewer District.   |                      |                   |                     |                     |

Fiscal Year 2024 7 - 13 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Operations Support Division (408/4008)

|                                    | FY 2024   | FY 2024   | FY 2024   | FY 2024   |
|------------------------------------|-----------|-----------|-----------|-----------|
| Program Summary                    | Total FTE | Budget    | Revenues  | Net Cost  |
| Meter Operations - QP, CD, IAM, RG | 35.00     | 8,577,200 | 1,567,900 | 7,009,300 |

This program provides data collection for usage from potable, irrigation quality, and fire meters. Responsible for the repair and maintenance of all system components of the meter reading system. Provides for the calibration and repair of large meters and the backflow assemblies associated with the large meters to ensure accuracy and compliance. Performs annual audit program of meters designed to improve asset visibility and internal controls. Provides for installation of new water meters and completes State mandated testing of all cross-connection control devices maintained by the County (3/4" to 2").

| visibility and internal controls. Provi<br>meters and completes State manda<br>control devices maintained by the 0 | ated testing of | all cross-conn     |                     |                    |                     |                     |                   |
|--|-----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
|  | Current Le      | vel of Service     | Budget              | 105.00 36,0        | 651,700             | 4,463,600           | 32,188,100        |
|  |                 |                    |                     |                    |                     |                     |                   |
| Program Perform  | ance Measur     | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
| # Curbside Accounts per FTE  |                 |                    |                     | 27,500             | 28,200              | 28,100              | 28,800            |
| # Water/Sewer Accounts per FTE   |                 |                    |                     | 16,100             | 16,400              | 16,200              | 16,900            |
| % of Bills Mailed Within 5 Business Day  | s of Meter Re   | ads                |                     | 100                | 99.98               | 99.98               | 99.98             |
| Accounts Payable # of Invoices / Pay A   | pps Processed   | d                  |                     | 22,300             | 22,400              | 22,000              | 22,000            |
| Customer Service Annual Calls per FTE  | •               |                    |                     | 15,000             | 16,700              | 16,700              | 17,000            |
| Customer Service Average Abandon Ca  |                 |                    |                     | 3                  | 3                   | 3                   | 3                 |
|  | (,,,            |                    |                     | _                  | _                   | _                   |                   |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Personal Services  | 8,323,200       | 10,141,000         | 9,568,100           | 10,621,300         |                     | 10,621,300          | 4.7%              |
| Operating Expense  | 8,424,807       | 10,794,600         | 10,263,500          | 11,392,300         | -                   | 11,392,300          | 5.5%              |
| Indirect Cost Reimburs   | 3,233,300       | 3,915,500          | 3,915,500           | 4,024,300          | -                   | 4,024,300           | 2.8%              |
| Payment In Lieu of Taxes   | 9,731,800       | 10,048,100         | 10,048,100          | 10,613,800         | -                   | 10,613,800          | 5.6%              |
| Capital Outlay   | 133,342         | 47,000             | 77,000              | -                  | -                   | -                   | (100.0)%          |
| Net Operating Budget   | 29,846,449      | 34,946,200         | 33,872,200          | 36,651,700         | -                   | 36,651,700          | 4.9%              |
| Total Budget   | 29,846,449      | 34,946,200         | 33,872,200          | 36,651,700         |                     | 36,651,700          | 4.9%              |
| Total FTE  | 104.00          | 107.00             | 105.00              | 105.00             |                     | 105.00              | (1.9)%            |
|  |                 |                    |                     |                    |                     |                     |                   |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  |                   |
| FEMA - Fed Emerg Mgt Agency  | 65,265          | -                  | -                   |                    |                     |                     | na                |
| Charges For Services   | 1,924,545       | 2,135,000          | 1,635,900           | 1,778,700          | -                   | 1,778,700           | (16.7)%           |
| Miscellaneous Revenues   | 207,725         | 214,700            | 115,900             | 186,000            | -                   | 186,000             | ` ,               |
| Reimb From Other Depts   | -               | -                  | -                   | 2,498,900          | -                   | 2,498,900           | ) na              |
| Group Health Billings  | 24              | -                  | -                   | -                  | -                   |                     | - na              |
| Net Cost Co Water/Sewer Op   | 27,648,890      | 32,596,500         | 32,120,400          | 32,188,100         |                     | 32,188,100          |                   |
| Total Funding  | 29,846,449      | 34,946,200         | 33,872,200          | 36,651,700         | -                   | 36,651,700          | 4.9%              |

Fiscal Year 2024 7 - 14 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Operations Support Division (408/4008)

#### Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to the mid-year transfer of two (2) FTEs to the Corporate Compliance and Continuous Improvement Division, multiple employees turning over, and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenses are forecasted less than the adopted budget for FY 2023 because there was lower utilization of security related contractual services, reduction in computer software costs, lower public information and audit needs, and decrease in credit card use (bank fees).

Capital Outlay Items increased due to a mid-year additional vehicle being purchased for Critical Infrastructure group.

#### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program. Partially offsetting this positive variance, personnel services decreased due to the Internal Controls Manager and Management Analyst I PUD dedicated internal control positions being moved to the Corporate Compliance and Continuous Improvement Division to better account for actual hours dedicated.

Operating expenses are budgeted higher due to increased Indirect Costs, Payment in Lieu of Taxes (PILT) and Intergovernmental expenses. The PILT payment is increased in proportion to growth in audited CCWSD revenue at 6%. Intergovernmental expenses between areas are being reimbursed via Intergovernmental Charge (IGC) in FY 2024 rather than a transfer between funds. This change to reimburse intergovernmental expenses by ICG rather than a transfer provides greater accountability and is a best practice.

There are no planned capital outlays for FY 2024 budget year. The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

#### Revenues:

Revenues from charges for services is budgeted to decrease by 16.7% in FY 2024 as a result of anticipated decrease in connection fees, utility cutoff billing, and meter tapping charges. The water meter shut offs have been less and the costs have increased which ultimately leads to reduced revenue in these categories. FY 2024 miscellaneous revenues are budgeted lower to better align with actual revenues.

Additionally, revenues in FY 2024 include the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This is to more accurately allocate costs for time to support Solid Waste operations.

Fiscal Year 2024 7 - 15 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Engineering & Project Management Division (408/4008)

### **Mission Statement**

To deliver projects that meet requirements on-time, on-budget, at best-value to the satisfaction of Water and Wastewater Operations. To sustain regulatory compliance and mechanical/structural integrity through implementation of the Capital Improvement Program throughout the installed base of approximately \$1.8 billion of assets. To support Operations in the treatment plants and in the field to achieve their mission 24/7/365.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| CCWSD Mgmt., Planning, & Quality Assurance - QP, CD, IAM, RG   | 10.00                | 1,708,300         | _                   | 1,708,300           |
| This program is responsible for the management, control, and oversight of planning and project management functions for the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). Responsibilities include updates to the Master Plan, the Annual Update and Inventory Report, and other long-term planning initiatives as well as tracking capacity, analyzing trends, and reviewing new development plans to ensure concurrency and master plan compliance. Core functions are defined by the Project Management Institute and implemented through Project Management Professional training and internal standard operating procedures. Quality assurance quality control services are provided for projects within all operating divisions.  |                      |                   |                     |                     |
| CCWSD Project Management QP, CD, IAM, RG   | 18.00                | 2,931,900         | -                   | 2,931,900           |
| This program provides project and program management services for planning, designing, and implementing projects that meet the demand of the all-encompassing utility capital improvements as related to the Water and Wastewater Divisions of the Collier County Water-Sewer District (CCWSD). This includes wellfields, regional water plants, the potable water distribution system, collections system, regional wastewater plants and the irrigation quality reuse water distribution system.   | er                   |                   |                     |                     |
| CCWSD District Automation Systems Project - QP, CD, IAM, RG  | 6.00                 | 1,233,200         | -                   | 1,233,200           |
| This program develops systems that ensure sustainable business processes, provides project and program management for supervisory control and data acquisition (SCADA) projects, and is responsible for implementing the Enterprise Asset Management program for the Collier County Water-Sewer District (CCWSD) that will result in more efficient and effective use of funds. The goal of this program is to achieve optim balance of operational and capital costs relative to defined levels of service, operating risks, and compliance requirements.   |                      |                   |                     |                     |
| Technical Support - Utility Locates - QP, IAM, RG  | 13.00                | 1,684,600         | -                   | 1,684,600           |
| Provides responsive and accurate location services for the water-sewer district in compliance with the two-day response time mandated by Florida State Statute 556, the Underground Damage Prevention and Safety Act. This service is critical to protect utility infrastructure in the ground and protect the well being of excavation crews working near buried utilities. Locate Services provides education and damage prevention coordination in alignment with Sunshine 811 and actively promotes the call-before-you-dig campaign throughout the district. This program has expanded its scope to include project data management with a focus on centralized repository of critical project documentation and an electronic utility print room available in the field or office as a reference for operations and engineering staff. |                      |                   |                     |                     |

Fiscal Year 2024 7 - 16 Public Utilities Department

# **Public Utilities Department**

# County Water-Sewer District Public Utilities Engineering & Project Management Division (408/4008)

| Program Su  | Program Summary                     |                               |                     | Y 2024<br>al FTE   | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-------------------------------------|-------------------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Technical Support - Dedicated Appli   | cations - QP,                       | IAM, RG                       |                     | 3.00 400,800       |                     | -                   | 400,800             |
| Provides dedicated application support databases and technical analysis support operations through compliance reputime monitoring, and automation for | ervices that ac<br>orting, centrali | ld value to the zed documenta | ation, real         |                    |                     |                     |                     |
|   | Current Lev                         | vel of Service I              | Budget              | 50.00 7            | ,958,800            | _                   | 7,958,800           |
| Program Perform   | ance Measure                        | es                            |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| # Locates Performed   |                                     |                               |                     | 37,200             | 38,000              | 34,000              | 34,000              |
| # Locates Performed per FTE   |                                     |                               |                     | 4,700              | 4,200               | 4,400               | 4,400               |
| # Supported PUD Applications  |                                     |                               |                     | 105                | 105                 | 105                 | 105                 |
| CIP Commitments, (\$M)  |                                     |                               |                     | 75                 | 75                  | 88                  | 88                  |
| Contract Compliance, (%)  |                                     |                               |                     | 100                | 100                 | 100                 | 100                 |
| Purchase Order Volume, (#)  |                                     |                               |                     | 800                | 800                 | 600                 | 600                 |
| Work Order Compliance, (%)  |                                     |                               |                     | 100                | 100                 | 100                 | 100                 |
| Program Budgetary Cost Summary  | 2022<br>Actual                      | FY 2023<br>Adopted            | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services   | 4,638,377                           | 6,097,100                     | 5,890,700           | 6,574,700          |                     | - 6,574,700         | 7.8%                |
| Operating Expense   | 1,113,776                           | 1,311,500                     | 1,286,300           | 1,346,900          |                     | - 1,346,900         | 2.7%                |
| Capital Outlay  | 40,340                              | 50,000                        | 50,000              |                    |                     | 37,200              | (25.6)%             |
| Net Operating Budget  | 5,792,493                           | 7,458,600                     | 7,227,000           | 7,958,800          |                     | 7,958,800           | 6.7%                |
| Total Budget =  | 5,792,493                           | 7,458,600                     | 7,227,000           | 7,958,800          |                     | 7,958,800           | 6.7%                |
| Total FTE _   | 46.00                               | 50.00                         | 50.00               | 50.00              | •                   | 50.00               | 0.0%                |
| Program Funding Sources   | 2022<br>Actual                      | FY 2023<br>Adopted            | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency   | (40,853)                            |                               |                     |                    |                     |                     | na                  |
| Miscellaneous Revenues  | 415                                 | -                             | 500                 | -                  |                     |                     | na                  |
| Net Cost Co Water/Sewer Op  | 5,832,931                           | 7,458,600                     | 7,226,500           | 7,958,800          |                     | - 7,958,800         | 6.7%                |
| Total Funding   | 5,792,493                           | 7,458,600                     | 7,227,000           | 7,958,800          |                     | - 7,958,800         | 6.7%                |
| =   |                                     |                               |                     |                    |                     |                     |                     |

Fiscal Year 2024 7 - 17 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Public Utilities Engineering & Project Management Division (408/4008)

#### Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to multiple employees turning over and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenditures are forecasted slightly lower than the adopted budget due to anticipated savings in training.

### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program. Additionally, personnel services are budgeted higher to reflect the increase for reclassed positions into higher pay classes within cost centers.

Operating expenses are budgeted slightly higher due to increased costs from fuel and lube, plus an increase in the motor pool capital recovery charge.

Capital outlay is budgeted for replacement of aging ground penetrating devices. The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

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## **Public Utilities Department**

# County Water-Sewer District Technical Support, Logistics and Operations (408/4008)

### **Mission Statement**

Provide management oversight and technical and operational services that support sustainability and compliance of the Water-Sewer District operations. These services include dedicated support of the Public Utilities Department's (PUD's) Geographic Information System (GIS)-centric asset management program and the GIS data repository of assets, dedicated technical services for PUD-specific applications and databases, planning services, and infrastructure rehabilitation and enhancement projects for the PUD manned and unmanned structures.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Logistics & Operations - CD, IAM, RG  | 7.00                 | 1,381,400         | 580,300             | 801,100             |
| Provides infrastructure-related services for manned and unmanned structures operated 24/7/365 including office space for employees that directly support the water-sewer district operations responsible for potable water production and distribution, compliant sanitary sewer collection and treatment, and reuse water distribution. This program ensures that the core facilities that support these public facing products are secure and well maintained structures. The program provides infrastructure short- and long-range planning, physical site assessments planned maintenance and rehabilitation of structures, inspections, and project management.                                  | ,                    |                   |                     |                     |
| Technical Support - Dedicated Apps & Geographic Info IAM, RG  | 4.00                 | 1,272,300         | 249,300             | 1,023,000           |
| Provides dedicated application support for utility-specific applications and databases; technical analysis services that add value to the operations through compliance reporting, centralized documentation, real time monitoring, and automation for accuracy and time savings; and dedicate utility Geographic Information System (GIS) support for reuse assets, water assets, wastewater assets, and wellfield assets.   |                      |                   |                     |                     |
| Technical Support - Asset Management - QP, IAM, RG  | 6.00                 | 910,200           | 176,300             | 733,900             |
| This program is in alignment with utility best practices of implementing a life cycle asset management program for all linear and vertical assets. This section provides direction and application support for the utility Geographic Information System (GIS)-centric asset management system designed to manage assets from cradle to grave. This includes technical expertise to provide complex programming for GIS and the suite of asse management applications that support this program, and oversight of the integrations between systems to streamline the application to support office and field operation end-users, while maintaining the asset information from multiple repositories. | n<br>I<br>t          |                   |                     |                     |
| Current Level of Service Budget   | 17.00                | 3,563,900         | 1,005,900           | 2,558,000           |
| Program Performance Measures  | 2022<br>Actual       |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| # Supported PUD Applications  | 105                  | 105               | 105                 | 105                 |
| Asset Mgmt/GIS Create/Maintain Primary Linear Assets  | 764,000              | •                 | 807,000             | 840,000             |
| Asset Mgmt/GIS Create/Maintain Vertical Assets  | 20,900               | 21,500            | 21,100              | 22,000              |

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## **Public Utilities Department**

# County Water-Sewer District Technical Support, Logistics and Operations (408/4008)

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,238,534      | 1,825,500          | 1,587,500           | 1,930,700          | -                   | 1,930,700          | 5.8%              |
| Operating Expense              | 1,144,327      | 1,577,000          | 1,448,500           | 1,633,200          | -                   | 1,633,200          | 3.6%              |
| Net Operating Budget           | 2,382,861      | 3,402,500          | 3,036,000           | 3,563,900          | -                   | 3,563,900          | 4.7%              |
| Total Budget                   | 2,382,861      | 3,402,500          | 3,036,000           | 3,563,900          | -                   | 3,563,900          | 4.7%              |
| Total FTE                      | 16.00          | 17.00              | 17.00               | 17.00              | -                   | 17.00              | 0.0%              |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency | (6,531)        | -                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues      | 361            | -                  | 300                 | -                  | -                   | -                  | na                |
| Reimb From Other Depts      | -              | -                  | -                   | 1,005,900          | -                   | 1,005,900          | na                |
| Net Cost Co Water/Sewer Op  | 2,389,031      | 3,402,500          | 3,035,700           | 2,558,000          | -                   | 2,558,000          | (24.8)%           |
| Total Funding               | 2,382,861      | 3,402,500          | 3,036,000           | 3,563,900          | -                   | 3,563,900          | 4.7%              |

#### Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to multiple employees turning over and there being vacancies within the division throughout the year while the division tried to hire new employees.

Operating expenses are forecast lower due to reductions in temporary labor and computer software expenses.

### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are budgeted slightly higher due to increased electricity, trash and garbage, and property insurance costs, which are partially offset by the IT billing hour costs decrease. Additionally, the interdepartmental payment increased due to anticipated reimbursement for services, which was previously treated as a transfer.

There are no planned capital outlays this budget year.

### Revenues:

Revenues in FY 2024 are reflected as part of the intergovernmental reimbursement for services to Solid Waste, which was previously treated as a transfer. This change to reimburse intergovernmental expenses by IGC rather than a transfer provides greater accountability and is a best practice.

Fiscal Year 2024 7 - 20 Public Utilities Department

## **Public Utilities Department**

## County Water-Sewer District Water Division (408/4008)

### **Mission Statement**

To deliver best value, high quality, and sustainable water services that meet customers' expectations in an operationally excellent environment.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Water Management & Oversight - QP, CD, IAM, RG  | 2.00                 | 2,945,900         | 91,700,000          | -88,754,100         |
| Provides overall management and direction for the Water Division. Provides support for all facilities and day-to-day operations, safety training and inspections, budget development and guidance, and special projects.  | al                   |                   |                     |                     |
| Wellfield - General and Remote Station Maintenance - QP, IAM, RG  | 10.00                | 8,021,400         | 2,000               | 8,019,400           |
| Performs required inspections per FDEP and South Florida Water Management District permits. Performs preventative maintenance and repairs to maintain operability of wells, remote repump stations, and the aquifer storage and recovery system.  |                      |                   |                     |                     |
| North County Regional Water Treatment Plant - QP, IAM, RG   | 19.00                | 9,132,000         | -                   | 9,132,000           |
| Provides on-site supervision and production management for the treatment of potable water utilizing the membrane treatment process an the reverse osmosis treatment process.  | d                    |                   |                     |                     |
| South County Regional Water Treatment Plant - QP, IAM, RG   | 24.00                | 10,330,100        | -                   | 10,330,100          |
| Provides on-site supervision and production management for the treatment of potable water utilizing the lime softening process and the reverse osmosis treatment process.   |                      |                   |                     |                     |
| Water Distribution - QP, IAM, RG  | 66.00                | 14,268,100        | 157,000             | 14,111,100          |
| Performs system-wide maintenance on the transmission and distribution systems. Provides for the maintenance and mapping of system assets the ensure reliability. Provides for the maintenance of all distribution system appurtenances including fire hydrants, sample stations, and air release valves. Provides for installation, inspection, and repair of cross connection control assemblies maintained by the Water District. Provides for inspection services for new construction of watermains and services by outside contractors. Provides for response to service requests from customers.  | o<br>n<br>es         |                   |                     |                     |
| Water Power Systems & Instrumentation - QP, CD, IAM, RG   | 10.00                | 1,637,600         | -                   | 1,637,600           |
| Provides day-to-day management of the water power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to ensure successful completion of ongoing Capi Improvement Projects (CIPs). Provides input to water CIPs, Master Planning, and Rate Studies. Performs preventive maintenance and operates water power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisition (SCADA) for the wellfields and plants to ensure sustained compliance and preserve pow system assets. | tal                  |                   |                     |                     |
| Water Laboratory - QP, RG   | 8.00                 | 1,485,000         | -                   | 1,485,000           |
| Provides State drinking water certification and on-site supervision and quality control for the division's laboratory services, protects the public from disease causing micro-organisms by monitoring source and finished water, and protects the public from chemical contaminants.   | ed                   |                   |                     |                     |
| Current Level of Service Budget   | 139.00               | 47,820,100        | 91,859,000          | -44,038,900         |

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# **Public Utilities Department**

## County Water-Sewer District Water Division (408/4008)

| Program Performance Measures                   |                |                    |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
|--|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
| Compliance - Analyses Conducted                |                |                    |                     | 65,800             | 66,000              | 65,286              | 68,000            |
| Customer - Connection Points                   |                |                    |                     | 81,600             | 83,200              | 81,196              | 85,200            |
| Production - Cost per 1,000 Gallons            |                |                    |                     |                    | 3.88                | 3.36                | 4.63              |
| Production - Total Water (billions of gallons) |                |                    |                     | 10                 | 10.3                | 9.9                 | 10.4              |
| Program Budgetary Cost Summary                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Personal Services                              | 11,457,353     | 13,856,400         | 13,363,700          | 14,849,400         | _                   | 14,849,400          | 7.2%              |
| Operating Expense                              | 21,727,723     | 26,681,200         | 26,460,000          | 32,513,000         | -                   | 32,513,000          | 21.9%             |
| Capital Outlay                                 | 275,238        | 232,000            | 261,300             | 457,700            | -                   | 457,700             | 97.3%             |
| Net Operating Budget                           | 33,460,313     | 40,769,600         | 40,085,000          | 47,820,100         | <del>-</del>        | 47,820,100          | 17.3%             |
| Total Budget                                   | 33,460,313     | 40,769,600         | 40,085,000          | 47,820,100         | _                   | 47,820,100          | 17.3%             |
| Total FTE                                      | 138.00         | 140.00             | 139.00              | 139.00             |                     | 139.00              | (0.7)%            |
| Program Funding Sources                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency                    | 63,186         |                    | -                   | -                  |                     | -                   | na                |
| Charges For Services                           | 221,994        | 150,200            | 151,200             | 150,000            | -                   | 150,000             | (0.1)%            |
| Water Revenue                                  | 79,198,097     | 82,100,000         | 85,300,000          | 91,700,000         | -                   | 91,700,000          | 11.7%             |
| Miscellaneous Revenues                         | 30,616         | 13,500             | 14,300              | 9,000              | -                   | 9,000               | (33.3)%           |
| Net Cost Co Water/Sewer Op                     | (46,053,579)   | (41,494,100)       | (45,380,500)        | (44,038,900)       | -                   | (44,038,900)        | 6.1%              |
| Total Funding                                  | 33,460,313     | 40,769,600         | 40,085,000          | 47,820,100         | -                   | 47,820,100          | 17.3%             |

## **Public Utilities Department**

## County Water-Sewer District Water Division (408/4008)

#### Forecast FY 2023:

Personal services are forecasted to be lower than the adopted budget due to employee turnover over and vacancies within the division throughout the year. Additionally, one (1) FTE was moved mid-year to Wastewater division.

Operating costs are projected to be lower than the adopted budget primarily due to decreases in other contractual services due to deferrals in planned projects. This is partially offset by increases in bulk water, chemicals, emergency repairs, and utility parts.

Capital is increased due to truck purchases that rolled over from FY 2022. Additionally, large equipment purchase was deferred due to supply chain issues and replaced with other equipment purchases which were available.

### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program. This increase is partially offset by the transfer of one (1) FTE to the Wastewater division.

Operating expenses are budgeted higher due to significant cost increases in chemicals, electricity, bulk water, utility parts, property insurance, fuel, emergency repairs, and other contractual services.

Capital Outlay is increased due to the deferral from FY 2023 purchases which were not available for purchase due to supply chain issues in addition to current equipment scheduled for replacement.

#### Capital outlay Items:

\$100,000 - 1 Replacement Mini-Excavator (deferred from FY 2023)

\$150,000 - 1 Replacement Trailer Mounted Vacuum Pump (deferred from FY 2023)

\$30,000 - 1 Replacement Automatic Valve Operator (deferred from FY 2023)

\$30,000- 1 Replacement Power Valve Operator (deferred from FY 2023)

\$7,000 - 1 Replacement Pneumatic Hydraulic Power Pack

\$7,000 - 1 Replacement Turbidimeter

\$26,000 - 1 Replacement Trailer Mounted Vacuum Pump

\$14,000 - 2 Replacement Towed Concrete Mixer

\$25,000 - 1 Replacement Dump Trailer

\$30,000 - 1 Replacement Drop Deck Side Dump Trailer

\$14,700 - 1 Replacement TransCat Strap-on meter

\$14,000 - 1 Replacement Analytical Balance

\$10,000 - 1 Replacement Top Load Balance

\$457,700 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409/4009).

#### Revenues:

Forecast FY 2023 water revenue is anticipated at 3.9% over budget and is based on year-to-date actual revenues and the Board approved rate of 7.07% rendered July 1, 2023. Charges for Services revenue is anticipated to be in line with adopted budget.

Budgeted FY 2024 water revenue is 11.7% higher than the FY 2023 budget due to a planned 7.07% rate increase and anticipated customer growth. Charges for Services revenue is budgeted in line with FY 2023 budget.

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## **Public Utilities Department**

# County Water-Sewer District Wastewater Division (408/4008)

#### **Mission Statement**

To deliver best value, high quality, and sustainable wastewater and irrigation quality reclaimed water services that meet customers' expectations in an operationally compliant environment.

| Program Summary  | FY 2024<br>Total FTE       | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------------|-------------------|---------------------|---------------------|
| Wastewater Management & Oversight - QP, IAM, RG  | 3.00                       | 2,896,800         | 102,725,600         | -99,828,800         |
| Provides overall management and direction for the Wastewater Division within County and State guidelines. Performs safety inspections, conducts training programs, and evaluates all safety incidents.   | ı                          |                   |                     |                     |
| North County Water Reclamation Facility - QP, IAM, RG  | 26.00                      | 12,650,200        | 33,200              | 12,617,000          |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates wit contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIP Master Plan, and Rate Studies. Provides effective wastewater treatmer for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640. Performs operations, preventive maintenance, and pro-active management of odor control and contrainment for both the North and South Water Reuse Facilities Odor Control Units. | th<br>Ps,<br>nt<br>e<br>th |                   |                     |                     |
| Northeast County Wastewater Treatment Facility - QP, IAM, RG   | 3.00                       | 1,051,800         | -                   | 1,051,800           |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates wit contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIP Master Plan, and Rate Studies. Provides residual management for activated sludge operations including treatment and compliant disposal accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.   | th<br>Ps,                  |                   |                     |                     |
| South County Water Reclamation Facility - QP, IAM, RG  | 24.00                      | 11,496,400        | -                   | 11,496,400          |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates wit contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIP Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.  | th<br>Ps,<br>nt<br>e       |                   |                     |                     |

Fiscal Year 2024 7 - 24 Public Utilities Department

## **Public Utilities Department**

# **County Water-Sewer District Wastewater Division (408/4008)**

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Golden Gate Wastewater Treatment Facility - QP, IAM, RG  | 5.00                 | 1,847,600         | _                   | 1,847,600           |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIP Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.   | th<br>Ps,<br>ot<br>e |                   |                     |                     |
| Northeast Service Area Water Reclamation Facility QP, IAM, RG  | 12.00                | 1,989,700         | -                   | 1,989,700           |
| Provides day to day management of Plant operations and all associated preventive maintenance and regulatory compliance, and coordinates wit contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIP Master Plan, and Rate Studies. Provides effective wastewater treatment for reliable reuse production in accordance with all Florida Administrative Code (FAC) and United States Environmental Protection Agency (USEPA) rules. Provides residual management for activated sludge operations including treatment and compliant disposal in accordance with USEPA Rule 503 and FAC rules 17-7 and 17-640.  | th<br>Ps,<br>ot<br>e |                   |                     |                     |
| Wastewater Collections - QP, IAM, RG   | 64.05                | 18,582,500        | -                   | 18,582,500          |
| Provides day to day management of the wastewater collections system operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers and provides input to wastewater Capital Improvement Projects (CIPs), Master Planning, and Rate Studies. Maintains and operates transmissic systems including force-mains, gravity-mains, laterals, and clean-outs. Performs in-house repairs for County-owned pumps and pro-active management of odor control and containment for both the wastewater listations and wastewater transmission systems in accordance with speci wastewater collections operations protocols to ensure sustained compliance and preserve the wastewater collection system assets for reliable and sustainable wastewater service to customers. | ft                   |                   |                     |                     |
| Wastewater Reuse - QP, IAM, RG   | 7.00                 | 3,315,400         | 6,005,700           | -2,690,300          |
| Provides for transmission of irrigation quality (IQ) reuse water, reuse contracts administration, contractual and regulatory compliance, and coordinates with contractors and Project Managers to successfully complete Capital Improvement Projects (CIPs) for the reuse program. Provides input to reuse Master Planning and Rate Studies. Performs preventive maintenance to preserve reuse assets and ensure sustained delivery of reuse water to customers in compliance with the Florida Department of Environmental Protection (FDEP).  |                      |                   |                     |                     |

Fiscal Year 2024 7 - 25 Public Utilities Department

### **Public Utilities Department**

# County Water-Sewer District Wastewater Division (408/4008)

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Wastewater Power Systems & Instrumentation - QP, RG  | 17.00                | 3,051,100         | -                   | 3,051,100           |
| Provides day to day management of the wastewater power systems including electrical and instrumentation operations and all associated preventive maintenance and regulatory compliance. Coordinates with contractors and Project Managers to successfully complete ongoing Capital Improvement Projects (CIPs). Provides input to wastewater CIP Master Planning, and Rate Studies. Performs preventive maintenance and operates wastewater power systems including the electrical, instrumentation, telemetry, and Supervisory Control and Data Acquisitic (SCADA) for wastewater collections and the plants to ensure sustained compliance and preserve power system assets. | on                   |                   |                     |                     |

12.00

1,853,800

96,200

1,757,600

Provides management of the laboratory certified through the Florida Department of Health and National Environmental Laboratory Accreditation Conference (NELAC) and compliance administration for the wastewater division including the Industrial Pretreatment Program. Provides for regulatory compliance through facility compliance analyses, groundwater sampling, injection and supplemental well monitoring, certification, and Quality Assurance/Quality Control pursuant to Florida Department of Environmental Protection (FDEP) Operating Permits. Performs industrial pretreatment and Fats Oil Grease programs to protect and preserve wastewater assets including transmission systems, lift stations, and treatment plants. Ensures regulatory compliance by performing facility audits pursuant to FDEP Operating Permit Pretreatment requirements.

Wastewater Environmental Compliance - QP, RG

|   | Current Lev    | el of Service Bu   | udget               | 173.05         | 58,735,300        | 108,860,700         | -50,125,400       |
|---|----------------|--------------------|---------------------|----------------|-------------------|---------------------|-------------------|
| Program Performano                          | ce Measure     | s                  |                     | 2022<br>Actual | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget |
| Compliance - Analysis with QAQC             |                |                    |                     | 34,500         | 38,000            | 29,900              | 32,500            |
| Customer - Sewer Connection Points          |                |                    |                     | 77,900         | 78,963            | 78,963              | 81,473            |
| Distribution - IQ Water Billions of Gallons |                |                    |                     | 5.43           | 5.46              | 5.23                | 5.66              |
| Treatment - Cost per 1,000 Gallons          |                |                    |                     | 4.93           | 5.67              | 5.67                | 7.16              |
| Treatment - Wastewater Billions of Gallons  |                |                    |                     | 8.03           | 8.25              | 8.25                | 8.25              |
| Program Budgetary Cost Summary              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |                |                   | -: ::               |                   |

| Program Budgetary Cost Summary    | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change |
|-----------------------------------|------------|------------|------------|------------|----------|------------|--------|
| Personal Services                 | 13,964,009 | 16,251,900 | 16,486,200 | 18,404,600 | -        | 18,404,600 | 13.2%  |
| Operating Expense                 | 23,806,224 | 27,231,100 | 28,527,100 | 39,086,600 | -        | 39,086,600 | 43.5%  |
| Capital Outlay                    | 411,761    | 739,000    | 1,585,300  | 1,244,100  | -        | 1,244,100  | 68.3%  |
| Net Operating Budget <sup>-</sup> | 38,181,994 | 44,222,000 | 46,598,600 | 58,735,300 |          | 58,735,300 | 32.8%  |
| Total Budget                      | 38,181,994 | 44,222,000 | 46,598,600 | 58,735,300 |          | 58,735,300 | 32.8%  |
| Total FTE                         | 162.00     | 161.00     | 173.05     | 173.05     | <u> </u> | 173.05     | 7.5%   |

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## **Public Utilities Department**

# **County Water-Sewer District Wastewater Division (408/4008)**

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency | 174,256        | -                  | -                   | -                  |                     |                    | na                |
| Charges For Services        | 759,296        | 94,500             | 87,800              | 96,200             | -                   | 96,200             | 1.8%              |
| Sewer Revenue               | 88,703,375     | 93,400,000         | 95,600,000          | 102,700,000        | -                   | 102,700,000        | 10.0%             |
| Effluent Revenue            | 5,116,894      | 5,600,000          | 5,600,000           | 6,000,000          | -                   | 6,000,000          | 7.1%              |
| Miscellaneous Revenues      | 230,748        | 39,700             | 749,600             | 38,900             | -                   | 38,900             | (2.0)%            |
| Reimb From Other Depts      | -              | -                  | -                   | 25,600             | -                   | 25,600             | na                |
| Net Cost Co Water/Sewer Op  | (56,802,575)   | (54,912,200)       | (55,438,800)        | (50,125,400)       | -                   | (50,125,400)       | (8.7)%            |
| Total Funding               | 38,181,994     | 44,222,000         | 46,598,600          | 58,735,300         | -                   | 58,735,300         | 32.8%             |

Fiscal Year 2024 7 - 27 Public Utilities Department

## **Public Utilities Department**

# County Water-Sewer District Wastewater Division (408/4008)

#### Forecast FY 2023:

Personal services are forecast slightly higher than the adopted budget despite temporary vacancies due to the mid-year addition of 12 FTEs for the newly constructed, interim Northeast County Water Reclamation Facility (NECWRF) and 1 FTE reclass from Water Division. Additionally, 0.95 FTE was transferred to the Growth Management Department – Housing Policy & Economic Development Division.

Operating costs are projected higher than adopted budget due to an increase in chemicals, utility parts, electricity, and other contractual services in addition to the mid-year interim NECWRF Plant Board approved expenditures.

Capital is increased due to truck purchases that rolled over from FY 2022 and mid-year addition of vehicles and equipment purchases for the interim NECWRF plant.

#### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program and the additional 12 FTEs for the interim NECWRF plant and one (1) FTE transfer from Water division. This increase in is partially offset by the transfer of 0.95 FTE to the Growth Management Department - Housing Policy & Economic Development Division.

Operating expenses are higher reflecting upward adjustments for other contractual, chemicals, electricity, utility parts, and electrical supplies. In addition, a full year of expenditures is included in the FY 2024 budget for the recently constructed interim Northeast County Waster-Reclamation facility.

Capital Outlay is budgeted to increase due to the replacement of six (6) portable generators at \$150,000 each in addition to the purchase of equipment which was deferred from FY 2023 due to procurement and shipping delays.

#### Capital Outlay items:

\$40,000 - 2 Replacement Utility Vehicles - Diesel (overage for specialized equipment for vehicles budgeted in Motor Pool Fund 409)

\$130,000 -1 Replacement Man Lift (deferred from FY 2023)

\$35,000 -1 Replacement Training Control Panel

\$10,000 - 1 Replacement Label Maker

\$8,000 - 1 Replacement Fiber Tester

\$7,000 -1 Replacement Infrared Tester/Camera

\$8,100 -1 Replacement Laboratory grade dishwasher

\$20,000 - 1 Replacement Super Cab 4X4 w/Topper

\$20,000 - 1 Replacement Reg. Cab 4X2 w/Util. Body/Crane

\$900,000 - 6 Replacement 100 kw Portable Generators

\$22,000 - 2 Replacement Composite sampler

\$44,000 – 1 Replacement Lt. Tractor w/Front Loader

\$1,224,100 - Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Water/Sewer Motor Pool Fund (409).

#### Revenues:

FY 2023 Forecast wastewater revenue is estimated to be slightly higher (2.4%) than budgeted and effluent revenue remained the same as adopted. Charges for Services are forecasted lower than budget as the landfill leachate deep injection well was put into operation which caused a decrease in flow to Wastewater.

Wastewater and effluent revenue are budgeted for FY 2024 higher than FY 2023 adopted budget by 10% and 7.1% respectively, due to planned 7.07% rate increase, anticipated customer growth in wastewater, and anticipated effluent service level. Charges for Services revenue is budgeted slightly higher than FY 2023 budget due to anticipated increase in Fog Sewer revenue.

Fiscal Year 2024 7 - 28 Public Utilities Department

## **Public Utilities Department**

## County Water-Sewer District Reserves, Interest, and Transfers (408/4008)

| Program Su<br>Reserves, Transfers, Interest - RG | ımmary         |                    | =                   | al FTE             |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost<br>51,102,800 |
|--|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-----------------------------------|
| Roservos, Transfers, Interest Ro                 |                |                    |                     | 00,2               | 200,000             | 1,100,100           | 01,102,000                        |
|  | Current Le     | vel of Service     | Budget              | _ 88,              | 266,500             | 7,163,700           | 51,102,800                        |
| Program Budgetary Cost Summary                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  |                                   |
| Trans to 001 Gen Fd                              | 180,600        | 183,900            | 183,900             |                    | -                   | -                   | (100.0)%                          |
| Trans to 107 Impact Fee Admin                    | 218,500        | 218,500            | 218,500             | -                  | -                   | -                   | (100.0)%                          |
| Trans to 370 Sport Complx Cap                    | 1,057,400      | -                  | -                   | -                  | -                   | -                   | · na                              |
| Trans to 409 W/S MP Fd                           | 273,100        | 55,000             | 55,000              | -                  | -                   | -                   | (100.0)%                          |
| Trans to 410 W/S Debt Serv Fd                    | 8,523,952      | 8,692,700          | 7,447,700           | 7,044,400          | -                   | 7,044,400           | (19.0)%                           |
| Trans to 412 W User Fee Cap Fd                   | 29,158,700     | 23,079,600         | 23,079,600          | 16,575,000         | -                   | 16,575,000          | (28.2)%                           |
| Trans to 414 S User Fee Cap Fd                   | 26,679,000     | 33,581,000         | 33,581,000          | 34,665,000         | -                   | 34,665,000          | 3.2%                              |
| Trans to 470 Solid Waste Fd                      | 52,600         | 58,400             | 58,400              | -                  | -                   | -                   | (100.0)%                          |
| Trans to 473 Mand Trash Coll                     | 443,900        | 401,500            | 401,500             | -                  | -                   | -                   | (100.0)%                          |
| Trans to 506 IT Capital                          | -              | 1,844,000          | 1,844,000           | 1,649,800          | -                   | 1,649,800           | (10.5)%                           |
| Reserve for Contingencies                        | -              | 8,913,500          | -                   | 10,118,600         | -                   | 10,118,600          | 13.5%                             |
| Reserve for Cash Flow                            | -              | 16,600,000         | -                   | 19,100,000         | -                   | 19,100,000          |                                   |
| Reserve for Attrition                            | -              | (793,800)          | =                   | (886,300)          | =                   | (886,300)           | 11.7%                             |
| Total Budget                                     | 66,587,752     | 92,834,300         | 66,869,600          | 88,266,500         | -                   | 88,266,500          | (4.9)%                            |
| <del>-</del>                                     |                |                    |                     |                    |                     |                     |                                   |
| Program Funding Sources                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  |                                   |
| Interest/Misc                                    | 281,803        | 130,000            | 430,000             | 261,500            |                     | 261,500             | 101.2%                            |
| Net Cost Co Water/Sewer Op                       | 12,570,449     | 52,543,300         | 10,839,600          | 51,102,800         | -                   | 51,102,800          | 0 (2.7)%                          |
| Trans fm 109 Pel Bay MSTBU                       | 21,000         | 17,600             | 17,600              | -                  | -                   |                     | - (100.0)%                        |
| Trans fm 470 Solid Waste Fd                      | 1,091,900      | 1,551,600          | 1,551,600           | -                  | -                   |                     | - (100.0)%                        |
| Trans fm 473 Mand Collct Fd                      | 1,079,900      | 1,154,900          | 1,154,900           | -                  | -                   |                     | - (100.0)%                        |
| Carry Forward                                    | 51,542,700     | 46,630,800         | 52,875,900          | 47,228,100         | -                   | 47,228,100          | 0 1.3%                            |
| Less 5% Required By Law                          | -              | (9,193,900)        | -                   | (10,325,900)       | -                   | (10,325,900         | ) 12.3%                           |

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92,834,300

66,587,752

88,266,500

66,869,600

**Total Funding** 

88,266,500

(4.9)%

### **Public Utilities Department**

# County Water-Sewer District Reserves, Interest, and Transfers (408/4008)

#### Notes:

The Collier County Water-Sewer District manages its debt, reserves and transfers to optimize its cash position. User fees that customers pay for services fund the District's operations (Fund 408), the repair and replacement (R&R) capital improvement projects (Funds 412/4012 and 414/4014), and the debt related to these projects (Fund 410/4010). These user fees are deposited in the Operating Fund (408/4008) and transferred to the other funds based on need and risk. Reserves and transfers for the District therefore must be viewed as a family of funds. The linkage between these funds enables the utility to seek and obtain the best value funding for projects and facilitate a revenue-centric approach to optimize transfers between these funds. A risk-based approach enables the District to defer projects based on measured risk and reduce that risk by executing projects at the appropriate time.

Reserves for the District are categorized as either restricted (can be utilized for specific purposes, including impact fee related growth and to meet bond covenants) or unrestricted (considered discretionary, used only as and when needed). One of the financial metrics rating agencies such as Fitch and Moody's review when determining credit ratings is unrestricted cash and liquidity. Maintaining a good credit rating allows the utility to borrow at favorable interest rates. The District currently has an investment grade of AAA from Fitch and an Aaa rating from Moody's. Unrestricted District reserves have been established based on the FY 2024 adopted reserve policy and on management's perceived risk in operations and the R&R capital improvement projects.

Combined, the Public Utilities Department's proposed FY 2024 budgeted unrestricted reserves reflect management's commitment to ensuring operational continuity and compliance with regulatory agency requirements for unplanned and unanticipated events beyond the control of the Department's enterprise operations.

Operating Fund (408/4008) – contingency reserves are established to meet unanticipated increases in commodity prices essential to the efficient production and delivery of services; cash flow reserves are funded in the event of a disaster that delays the receipt of revenues necessary to fund operations.

Capital R&R Funds (412/4012, 414/4014) – contingency reserves are established in the event that planned, critical project costs exceed budgeted costs in an environment where demand for contractor's services is increasing; capital reserves are established to fund unanticipated projects that result from regulatory agency mandates and/or natural disasters.

The District has approximately \$1.7 billion of gross fixed assets. At the beginning of FY 2024, District principal outstanding debt will be approximately \$307 million (comprised of \$222 million in growth related debt and \$85 million of user fee debt). Total budgeted FY 2024 debt service is \$25.2 million.

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## **Public Utilities Department**

## Solid & Hazardous Waste Management Division

| Division Budgetary Cost Summary            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                          | 3,812,886      | 4,607,900          | 4,610,100           | 4,967,400          |                     | 4,967,400          | 7.8%              |
| Operating Expense                          | 42,709,767     | 48,331,700         | 48,829,800          | 58,195,200         | -                   | 58,195,200         | 20.4%             |
| Indirect Cost Reimburs                     | 690,600        | 544,500            | 544,500             | 614,500            | -                   | 614,500            | 12.9%             |
| Payment In Lieu of Taxes                   | 427,500        | 489,000            | 489,000             | 485,300            | -                   | 485,300            | (0.8)%            |
| Capital Outlay                             | 23,652         | -                  | 42,600              | 49,000             | -                   | 49,000             | na                |
| Net Operating Budget                       | 47,664,405     | 53,973,100         | 54,516,000          | 64,311,400         | -                   | 64,311,400         | 19.2%             |
| Trans to Property Appraiser                | 39,174         | 479,400            | 479,400             | 534,600            | -                   | 534,600            | 11.5%             |
| Trans to Tax Collector                     | 127,342        | 135,000            | 135,000             | 141,000            | -                   | 141,000            | 4.4%              |
| Trans to 001 Gen Fd                        | 2,200          | 2,500              | 2,500               | -                  | -                   | -                  | (100.0)%          |
| Trans to 408 Water/Sewer Fd                | 2,171,800      | 2,706,500          | 2,706,500           | -                  | -                   | -                  | (100.0)%          |
| Trans to 470 Solid Waste Fd                | 125,500        | 147,500            | 147,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 471 Landfill Closure              | 100,000        | 1,000,000          | 1,000,000           | 1,500,000          | -                   | 1,500,000          | 50.0%             |
| Trans to 474 Solid Waste Cap Fd            | 8,250,000      | 17,063,800         | 12,242,900          | 5,800,000          | -                   | 5,800,000          | (66.0)%           |
| Trans to 506 IT Capital                    | -              | 230,500            | 230,500             | 300,900            | -                   | 300,900            | 30.5%             |
| Advance/Repay to 471 S Waste               | 3,900,000      | -                  | -                   | -                  | -                   | -                  | na                |
| Reserve for Contingencies                  | -              | 5,330,800          | -                   | 5,075,100          | -                   | 5,075,100          | (4.8)%            |
| Reserve for Capital                        | -              | -                  | -                   | 220,300            | -                   | 220,300            | na                |
| Reserve For Landfill Cell Closure          | -              | 291,700            | -                   | 328,200            | -                   | 328,200            | 12.5%             |
| Reserve for Cash Flow                      | -              | 8,804,100          | -                   | 10,310,000         | -                   | 10,310,000         | 17.1%             |
| Reserve for Attrition                      | -              | (77,300)           | -                   | (84,000)           | -                   | (84,000)           | 8.7%              |
| Total Budget =                             | 62,380,421     | 90,087,600         | 71,460,300          | 88,437,500         |                     | 88,437,500         | (1.8)%            |
| Appropriations by Program                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Mandatory Trash Collection Fund (473/4073) | 27,403,964     | 30,279,700         | 30,339,500          | 35,155,400         |                     | 35,155,400         | 16.1%             |
| Solid Waste Disposal Fund (470/4070)       | 20,260,440     | 23,693,400         | 24,176,500          | 29,156,000         | -                   | 29,156,000         | 23.1%             |
| Total Net Budget                           | 47,664,405     | 53,973,100         | 54,516,000          | 64,311,400         |                     | 64,311,400         | 19.2%             |
| <b>Total Transfers and Reserves</b>        | 14,716,016     | 36,114,500         | 16,944,300          | 24,126,100         | -                   | 24,126,100         | (33.2)%           |
| Total Budget _                             | 62,380,421     | 90,087,600         | 71,460,300          | 88,437,500         | -                   | 88,437,500         | (1.8)%            |

## **Public Utilities Department**

## Solid & Hazardous Waste Management Division

| Division Funding Sources                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Franchise Fees                             | 1,958,340      | 2,067,100          | 2,103,800           | 2,260,600          | -                   | 2,260,600          | 9.4%              |
| Special Assessments                        | 826            | -                  | -                   | -                  | -                   | -                  | na                |
| Intergovernmental Revenues                 | 106,430        | 120,400            | 92,100              | 94,100             | -                   | 94,100             | (21.8)%           |
| FEMA - Fed Emerg Mgt Agency                | 139,577        | =                  | -                   | -                  | -                   | -                  | na                |
| Charges For Services                       | 17,208,442     | 17,920,700         | 19,345,800          | 20,266,800         | -                   | 20,266,800         | 13.1%             |
| Mandatory Collection Fees                  | 29,903,425     | 30,930,600         | 30,921,500          | 34,228,000         | -                   | 34,228,000         | 10.7%             |
| Fines & Forfeitures                        | 4,873          | 13,300             | 32,000              | 32,000             | -                   | 32,000             | 140.6%            |
| Miscellaneous Revenues                     | 237,330        | 247,400            | 165,400             | 144,000            | -                   | 144,000            | (41.8)%           |
| Interest/Misc                              | 205,956        | 215,300            | 257,700             | 562,900            | -                   | 562,900            | 161.4%            |
| Reimb From Other Depts                     | 10,674,957     | 11,546,800         | 11,925,800          | 13,467,100         | -                   | 13,467,100         | 16.6%             |
| Trans fm 408 Water / Sewer Fd              | 496,500        | 459,900            | 459,900             | -                  | -                   | -                  | (100.0)%          |
| Trans fm 470 Solid Waste Fd                | 100,000        | 1,000,000          | 1,000,000           | 1,500,000          | -                   | 1,500,000          | 50.0%             |
| Trans fm 473 Mand Collct Fd                | 125,500        | 147,500            | 147,500             | -                  | -                   | -                  | (100.0)%          |
| Adv/Repay fm 470 Solid Waste               | 3,900,000      | =                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                              | 21,268,800     | 28,575,100         | 23,770,200          | 18,761,400         | -                   | 18,761,400         | (34.3)%           |
| Less 5% Required By Law                    | -              | (3,156,500)        | -                   | (2,879,400)        | -                   | (2,879,400)        | (8.8)%            |
| Total Funding =                            | 86,330,955     | 90,087,600         | 90,221,700          | 88,437,500         |                     | 88,437,500         | (1.8)%            |
| Division Position Summary                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Solid Waste Disposal Fund (470/4070)       | 38.00          | 38.00              | 38.00               | 38.00              | =                   | 38.00              | 0.0%              |
| Mandatory Trash Collection Fund (473/4073) | 9.00           | 9.00               | 9.00                | 9.00               | -                   | 9.00               | 0.0%              |
| Total FTE =                                | 47.00          | 47.00              | 47.00               | 47.00              | -                   | 47.00              | 0.0%              |

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## **Public Utilities Department**

## Solid & Hazardous Waste Management Division Solid Waste Disposal Fund (470/4070)

#### **Mission Statement**

To provide best value, sustainable solid waste management disposal services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Management & Oversight - CD, RG   | 5.00                 | 3,742,000         | 195,700             | 3,546,300           |
| Responsible for the management and implementation of the Board approved Integrated Solid Waste Management Strategy. The core components of this section encompass the program's vision and objectives through the utilization of short- and long-term strategic, financial, and emergency management planning, landfill-gas-to-energy, community development, solid waste capital project management, annupdate and inventory reporting, and environmental compliance of all Scale Hazardous Waste Management Division (SHWMD) programs.  | ıal                  |                   |                     |                     |
| Solid Waste Operations - QP, IAM, RG  | 20.00                | 20,578,300        | 33,075,900          | -12,497,600         |
| Responsible for the logistical management, environmental permitting, financial compliance, sustainability, and program growth of the Collier County Landfill, Eustis Landfill, Scalehouse, Immokalee Transfer Statio Resource Recovery Business Park and the Naples, Marco Island, North Collier, Tim Nance, and Carnestown Recycling Drop-off Centers. The mission is to provide safe and efficient centralized facilities throughout to community for collection and proper disposal of materials to mitigate the solid waste stream. These collection and disposal facilities maintain compliance with local, state, and federal regulations through scheduled inspection audits that ensure execution of active permits, Florida Department of Environmental Protection (FDEP) regulations, and the Landfill Operating Agreement. | he<br>e              |                   |                     |                     |
| Waste Reduction & Recycling - QP, IAM, RG   | 4.00                 | 1,089,300         | -                   | 1,089,300           |
| Responsible for preserving valuable landfill disposal airspace by developing and implementing innovative waste reduction, reuse, and recycling programs while protecting natural resources at best value. Raises, maintains, and reinforces awareness related to the importance waste reduction, reuse, and recycling through collaborative business partnerships, strategic marketing and advertising campaigns, and educational outreach to businesses, government agencies, schools, single and multi-family residents, and events. Monitors, maintains, and promotes compliance with Recycling Ordinance No. 2009-56 and Florida's 75% recycling goal.  | of                   |                   |                     |                     |
| Environmental Compliance - QP, CD, IAM, RG  | 6.00                 | 2,326,600         | 35,800              | 2,290,800           |
| Provides environmental compliance measures to support and adhere to federal, state, and local regulations for the Hazardous Materials Collection Center and Hazardous Materials Management Program. Ensures the Center and Program are managed properly for compliant and financially efficient hazardous materials transport, storage, and disposal by private disposal contractors. Protects public health, safety, and the environment from improper management of commercially generated hazardous waste through performance of regular Small Quantity Generator compliance assistance verification inspections at county-registered businesses that have the potential to generate, store, transport, or dispose of hazardous materials.   |                      |                   |                     |                     |

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## **Public Utilities Department**

## Solid & Hazardous Waste Management Division Solid Waste Disposal Fund (470/4070)

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Petroleum Storage Tanks Compliance & Mgmt IAM, RG, QP  | 3.00                 | 448,600           | 193,200             | 255,400             |
| Protects the county's groundwater, surface water, and soils from pollutar releases through regular inspections of state-registered pollutant storag tank facilities under contract with the Florida Department of Environmental Protection (FDEP) Petroleum Storage Tanks Program, and through monitoring of county-owned storage tanks on behalf of the Risk Management Division for the individual county divisions that own the tanks (Interdivisional Tanks Program). Ensures compliance with state and federal regulations and lessens the risk of hazardous releases from both private commercial and county-owned and insured storage tanks. Quantifies the exposure to risk and insurance coverage for county-owned tanks. Verifies and assures, through effective communications and ons inspections, consistent compliance with state law. Educates and trains county team members to maintain compliance. Avoids costly cleanups resulting from preventable releases. | e<br>ne<br>nd<br>n   |                   |                     |                     |
| Indirect Cost Reimbursement - RG   | -                    | 485,900           | -                   | 485,900             |
| Solid & Hazardous Waste Management Division indirect service charge reimbursement for General Fund provided central services.  |                      |                   |                     |                     |
| Payment in Lieu of Taxes - RG  | -                    | 485,300           | -                   | 485,300             |
| Payments in lieu of taxes are being made for the exempt properties managed by the Solid & Hazardous Waste Management Division.   |                      |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 13,427,000        | 9,082,400           | 4,344,600           |
| Current Level of Service Budget  | 38.00                | 42,583,000        | 42,583,000          |                     |
| Program Performance Measures   | 202<br>Actua         |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Customer Served at the Recycling Centers   | 97,50                | 99,500            | 96,100              | 98,200              |
| FDEP Recycling Rate (%)  | 7                    | 5 75              | 75                  | 76                  |
| Hazardous Waste (Pounds)   | 2,400,00             |                   | 2,600,000           | 2,600,000           |
| Municipal Solid Waste Landfilled Tons  | 334,00               | 0 340,100         | 352,200             | 348,400             |
| Municipal Solid Waste Transferred Tons   | 30,80                |                   | 33,000              | 34,800              |
| Number of County Interdepartmental Tank Inspections Performed  | 95                   | ,                 | 815                 | 815                 |
| Number of FDEP Contracted Inspections Performed  | 21:                  |                   | 212                 | 212                 |
| Number of School Presentations & Community Events  | 15                   |                   | 200                 | 200                 |
| Number of Small Quantity Generator Compliance Inspections  | 1,83                 | 0 1,830           | 1,920               | 1,920               |

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## **Public Utilities Department**

## Solid & Hazardous Waste Management Division Solid Waste Disposal Fund (470/4070)

| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
|--|---|---|--|--|---------------------|---|--|
| Personal Services  | 3,121,280   | 3,747,400   | 3,755,000  | 4,036,900  | -                   | 4,036,900   | 7.7%   |
| Operating Expense  | 16,132,908  | 19,015,400  | 19,448,300   | 24,098,900   | -                   | 24,098,900  | 26.7%  |
| Indirect Cost Reimburs   | 555,100   | 441,600   | 441,600  | 485,900  | -                   | 485,900   | 10.0%  |
| Payment In Lieu of Taxes   | 427,500   | 489,000   | 489,000  | 485,300  | =                   | 485,300   | (0.8)%   |
| Capital Outlay   | 23,652  | -   | 42,600   | 49,000   | -                   | 49,000  | na   |
| Net Operating Budget <sup>-</sup>  | 20,260,440  | 23,693,400  | 24,176,500   | 29,156,000   |                     | 29,156,000  | 23.1%  |
| Trans to 001 Gen Fd  | 2,200   | 2,500   | 2,500  | -  | -                   | -   | (100.0)%   |
| Trans to 408 Water/Sewer Fd  | 1,091,900   | 1,551,600   | 1,551,600  | -  | -                   | -   | (100.0)%   |
| Trans to 471 Landfill Closure  | 100,000   | 1,000,000   | 1,000,000  | 1,500,000  | -                   | 1,500,000   | 50.0%  |
| Trans to 474 Solid Waste Cap Fd  | -   | 7,000,000   | 7,179,200  | 4,000,000  | -                   | 4,000,000   | (42.9)%  |
| Trans to 506 IT Capital  | -   | 197,000   | 197,000  | 249,400  | -                   | 249,400   | 26.6%  |
| Advance/Repay to 471 S Waste   | 3,900,000   | -   | -  | -  | -                   | -   | na   |
| Reserve for Contingencies  | -   | 2,330,900   | -  | 2,915,600  | -                   | 2,915,600   | 25.1%  |
| Reserve for Capital  | -   | -   | -  | 220,300  | -                   | 220,300   | na   |
| Reserve for Cash Flow  | -   | 3,109,400   | -  | 4,610,000  | -                   | 4,610,000   | 48.3%  |
| Reserve for Attrition  | -   | (63,200)  | =  | (68,300)   | =                   | (68,300)  | 8.1%   |
|  |   |   |  |  |                     |   |  |
| Total Budget   | 25,354,540  | 38,821,600  | 34,106,800   | 42,583,000   | -                   | 42,583,000  | 9.7%   |
| Total Budget =<br>Total FTE _  | 25,354,540<br>38.00   | 38,821,600<br>38.00   | 34,106,800<br>38.00  | 42,583,000<br>38.00  | -                   | 42,583,000<br>38.00   | 9.7%<br>0.0%   |
| =  |   |   |  |  | -                   |   |  |
| =  |   |   |  |  | FY 2024<br>Expanded |   |  |
| Total FTE _  | 38.00   | 38.00<br>FY 2023  | 38.00<br>FY 2023   | 38.00<br>FY 2024   | -                   | 38.00<br>FY 2024  | 0.0%<br>FY 2024  |
| Total FTE Program Funding Sources  | 38.00<br>2022<br>Actual   | 38.00<br>FY 2023<br>Adopted   | 38.00<br>FY 2023<br>Forecast   | 38.00<br>FY 2024<br>Current  | -                   | 38.00<br>FY 2024<br>Adopted   | 0.0%<br>FY 2024<br>Change  |
| Total FTE  Program Funding Sources Intergovernmental Revenues  | 2022<br>Actual<br>106,430   | 38.00<br>FY 2023<br>Adopted   | 38.00<br>FY 2023<br>Forecast   | 38.00<br>FY 2024<br>Current  | -                   | 38.00<br>FY 2024<br>Adopted   | 0.0%<br>FY 2024<br>Change<br>(21.8)%   |
| Program Funding Sources Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency   | 2022<br>Actual<br>106,430<br>89,424   | 38.00<br>FY 2023<br>Adopted<br>120,400  | 38.00<br>FY 2023<br>Forecast<br>92,100   | 38.00<br>FY 2024<br>Current<br>94,100                                    | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100   | 0.0%<br>FY 2024<br>Change<br>(21.8)%<br>na                                   |
| Program Funding Sources  Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services   | 2022<br>Actual<br>106,430<br>89,424<br>17,121,452   | 38.00<br>FY 2023<br>Adopted<br>120,400<br>-<br>17,832,100   | 38.00<br>FY 2023<br>Forecast<br>92,100<br>-<br>19,242,100  | 38.00<br>FY 2024<br>Current<br>94,100<br>-<br>20,152,200                 | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100<br>-<br>20,152,200                                    | 0.0%<br>FY 2024<br>Change<br>(21.8)%<br>na<br>13.0%                          |
| Program Funding Sources  Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues  | 2022<br>Actual<br>106,430<br>89,424<br>17,121,452<br>182,330  | 38.00<br>FY 2023<br>Adopted<br>120,400<br>17,832,100<br>192,400   | 38.00<br>FY 2023<br>Forecast<br>92,100<br>19,242,100<br>110,400  | 38.00<br>FY 2024<br>Current<br>94,100<br>-<br>20,152,200<br>89,000       | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100<br>-<br>20,152,200<br>89,000                          | 0.0%<br>FY 2024<br>Change<br>(21.8)%<br>na<br>13.0%<br>(53.7)%               |
| Program Funding Sources  Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc  | 2022<br>Actual<br>106,430<br>89,424<br>17,121,452<br>182,330<br>56,633                                    | 38.00<br>FY 2023<br>Adopted<br>120,400<br>17,832,100<br>192,400<br>103,100                                    | 38.00<br>FY 2023<br>Forecast<br>92,100<br>19,242,100<br>110,400<br>90,800                                    | 38.00<br>FY 2024<br>Current<br>94,100<br>20,152,200<br>89,000<br>294,600 | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100<br>-<br>20,152,200<br>89,000<br>294,600               | 0.0%<br>FY 2024<br>Change<br>(21.8)%<br>na<br>13.0%<br>(53.7)%<br>185.7%     |
| Program Funding Sources  Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts   | 2022<br>Actual<br>106,430<br>89,424<br>17,121,452<br>182,330<br>56,633<br>10,674,957                      | 38.00<br>FY 2023<br>Adopted<br>120,400<br>17,832,100<br>192,400<br>103,100<br>11,546,800                      | 38.00<br>FY 2023<br>Forecast<br>92,100<br>   | 38.00<br>FY 2024<br>Current<br>94,100<br>20,152,200<br>89,000<br>294,600 | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100<br>-<br>20,152,200<br>89,000<br>294,600               | 0.0%  FY 2024 Change (21.8)% na 13.0% (53.7)% 185.7% 14.0%                   |
| Program Funding Sources  Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans fm 408 Water / Sewer Fd                             | 2022<br>Actual<br>106,430<br>89,424<br>17,121,452<br>182,330<br>56,633<br>10,674,957<br>52,600            | 38.00<br>FY 2023<br>Adopted<br>120,400<br>17,832,100<br>192,400<br>103,100<br>11,546,800<br>58,400            | 38.00<br>FY 2023<br>Forecast<br>92,100<br>   | 38.00<br>FY 2024<br>Current<br>94,100<br>20,152,200<br>89,000<br>294,600 | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100<br>-<br>20,152,200<br>89,000<br>294,600               | 0.0%  FY 2024 Change (21.8)% na 13.0% (53.7)% 185.7% 14.0% (100.0)%          |
| Program Funding Sources  Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans fm 408 Water / Sewer Fd Trans fm 473 Mand Collct Fd | 2022<br>Actual<br>106,430<br>89,424<br>17,121,452<br>182,330<br>56,633<br>10,674,957<br>52,600<br>125,500 | 38.00<br>FY 2023<br>Adopted<br>120,400<br>17,832,100<br>192,400<br>103,100<br>11,546,800<br>58,400<br>147,500 | 38.00<br>FY 2023<br>Forecast<br>92,100<br>19,242,100<br>110,400<br>90,800<br>11,925,800<br>58,400<br>147,500 | 38.00  FY 2024 Current 94,100 20,152,200 89,000 294,600 13,165,300       | -                   | 38.00<br>FY 2024<br>Adopted<br>94,100<br>-<br>20,152,200<br>89,000<br>294,600<br>13,165,300 | 0.0%  FY 2024 Change (21.8)% na 13.0% (53.7)% 185.7% 14.0% (100.0)% (100.0)% |

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### **Public Utilities Department**

## Solid & Hazardous Waste Management Division Solid Waste Disposal Fund (470/4070)

#### Notes:

The FY 2024 solid waste disposal tipping fees include an average 8.0% increase over FY 2023.

#### Forecast FY 2023:

Personal services are in line with the adopted budget.

Operating expenses are forecast higher as a result of contractually required Consumer Price Index (CPI) increases that were higher than budgeted, as well as, the processing of additional Hurricane Ian debris. Those increases were partially offset by reduced water / sewer charges as a result of the early startup of the deep injection well for landfill leachate management and reduced contract staffing costs due to unfilled contract staff positions.

The Capital outlay is forecasted higher due to the purchase of equipment that rolled over from FY 2022.

#### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are budgeted higher due to an increase in landfill operating contract expense driven by increased volume and large contractual CPI increases in both FY 2023 and FY 2024. Contractual household hazardous waste disposal prices have also increased significantly. Additionally, the interdepartmental payment increased due to anticipated reimbursement for services which was previously treated as a transfer.

#### Capital Outlay items:

\$18,000 – 1 Replacement Hazardous Waste Cargo Trailer \$15,000 – 1 Replacement Ford Explorer - 4 wheel drive adjustment \$8,500 – 1 Replacement 30cy Roll-off Container \$7,500 – 1 Replacement 20cy Roll-off Container \$49,000 – Total Capital Outlay

The purchase of replacement vehicles is budgeted in the Solid Waste Motor Pool Fund (472).

Fund (470) will transfer \$1.5 million to Fund (471/4071) to restart building reserves for the storm debris management mission, and \$4.0 million to Fund (474/4074) for the capital improvement program including Immokalee Transfer location redevelopment, development of the Resource Recovery Business Park, and several smaller capital projects.

#### Revenues:

The budget is primarily supported by landfill tipping fees. Tipping fees are benchmarked annually and are set to support the needs of the Solid Waste enterprise fund. Over the past five years, tipping fees increased on average 3.2%. The budget is based on a tipping fee rate increase of 8.0%.

The Charges for Services category includes landfill tipping fees of \$19,398,900, Landfill Gas-to-Energy Facility revenue of \$366,000, Recycling Drop-off Center fees of \$221,800, and Other Revenue of \$165,500. Reimbursement from Other Departments category consists primarily of \$12,870,500 for the Landfill tipping fee cost for the Mandatory Trash Collection program, \$79,000 in reimbursements from Solid Waste Collections Fund (473/4073) and Water/Sewer Fund (408/4008) and \$99,100 from County-owned tank inspections. The Petroleum Storage Tanks Inspection Program contributes \$94,100 and is included in the Intergovernmental Revenues category.

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## **Public Utilities Department**

# Solid & Hazardous Waste Management Division Solid Waste Landfill Closure and Debris Mission Reserves Fund (471/4071)

#### **Mission Statement**

Establish appropriate levels of reserves to fund the upfront costs of a major debris mission and support funding not recovered from State and Federal reimbursements and provide funding to comply with required landfill closure liability requirements.

| Program Sui   | Program Summary  Reserve for Landfill Closure Costs - RG |                    | ′ 2024<br>al FTE    | FY 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |                   |
|---|--|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
| Reserve for Landfill Closure Costs -  | RG   |                    |                     | -                  | 328,200             | 328,200             |                   |
| Reserve for closure assessment an   | d long term m  | onitoring.         |                     |                    |                     |                     |                   |
| Reserve & Transfer for Disaster Deb   | ris Mission -  | QP, RG             |                     | - 1                | ,500,000            | 1,500,000           | -                 |
| The Solid and Hazardous Waste Di disaster debris removal on County I and mechanism to transfer funds to Mission expenditures. | oads. This ḟui   | nding provides     | a reserve           |                    |                     |                     |                   |
|   | Current Le   | vel of Service E   | Budget              |                    | ,828,200            | 1,828,200           |                   |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                     |                     | FY 2024<br>Change |
| Trans to 474 Solid Waste Cap Fd   | 8,000,000  | 9,763,800          | 1,763,800           | 1,500,000          |                     | 1,500,000           | (84.6)%           |
| Reserve For Landfill Cell Closure   | -  | 291,700            | -                   | 328,200            |                     | - 328,200           | 12.5%             |
| Total Budget  | 8,000,000  | 10,055,500         | 1,763,800           | 1,828,200          |                     | 1,828,200           | (81.8)%           |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                     |                     | FY 2024<br>Change |
| Interest/Misc   | 47,368   | 20,000             | 19,000              | 9,600              |                     | 9,600               | (52.0)%           |
| Trans fm 470 Solid Waste Fd   | 100,000  | 1,000,000          | 1,000,000           | 1,500,000          | ı                   | - 1,500,000         | 50.0%             |
| Adv/Repay fm 470 Solid Waste  | 3,900,000  | -                  | -                   |                    |                     |                     | na                |
| Carry Forward   | 5,016,500  | 9,036,500          | 1,063,900           | 319,100            | ı                   | - 319,100           | (96.5)%           |
| Less 5% Required By Law   | -  | (1,000)            | -                   | (500)              |                     | - (500)             | (50.0)%           |
| Total Funding   | 9,063,868  | 10,055,500         | 2,082,900           | 1,828,200          |                     | - 1,828,200         | (81.8)%           |

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### **Public Utilities Department**

# Solid & Hazardous Waste Management Division Solid Waste Landfill Closure and Debris Mission Reserves Fund (471/4071)

#### Notes:

In the event of a disaster, such as Hurricane Irma in 2017 with cash flow exposure over \$60 million, and Hurricane Ian in 2022 with cash flow exposure over \$42 million, the Solid and Hazardous Waste Management Division is responsible for the right-of-way disaster debris removal and monitoring mission. Per budget policy, the Division is to establish a restricted cash flow reserve to fund the upfront cash needs that accrue from significant disasters. This amount should at least approximate the Division's potential for cost share that will not be reimbursed by the Federal Emergency Management Agency nor the State of Florida, typically 10% of the debris removal mission cost. Potential cash flow exposure is also a factor in determining the appropriate reserve level.

#### Forecast FY 2023:

All of the debris removal reserves were transferred to Fund (474/4074) for the Hurricane lan debris removal project.

Hurricane Ian debris removal efforts are being funded through a \$42 million project in the Solid Waste Capital Fund (474/4074). The Federal Emergency Management Agency (FEMA) has already provided an expedited reimbursement of \$23.2 million. The \$18.8 million balance of the project is funded with Solid Waste reserves from Funds 470/4070, 471/4071, 473/4073, and 474/4074, and from \$5,000,000 borrowed from another Solid Waste project in Fund 474/4074. Additional reimbursements from FEMA, insurance, and interlocal agreements are expected to be recognized and used to restore deferred projects and reserves when received over the next two (2) - five (5) years. The final value of reimbursements is unknown and will be less than 100%. The total costs of \$42 million are required to be submitted to FEMA with required detailed documentation and evidence, and upon FEMA / Florida Division of Emergency Management audits, actual claimed expenses must be found to be eligible for reimbursement.

#### Current FY 2024:

The budgeted transfer for disaster relief expenditures is \$1.5 million. This budget is established as a mechanism to transfer cash to the Solid Waste Capital Fund (474/4074) in the event a storm makes landfall in Collier County.

#### Revenues:

Solid Waste Disposal Fund (470/4070) is budgeted to contribute \$1.5 million to reestablish debris mission reserves.

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## **Public Utilities Department**

## Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473/4073)

#### **Mission Statement**

To provide best value, sustainable mandatory residential solid waste collection services that protect the health, safety, and welfare of the public and safeguard environmental resources in accordance with federal, state, and local regulations; increase public awareness related to sustainable solid waste management, recycling, and household hazardous wastes; and adhere to the guiding principles of the board approved integrated solid waste management plan.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Solid Waste Residential Collections Operations - QP, IAM, RG  | -                    | 33,518,300        | 34,810,800          | -1,292,500          |
| Administration of the Solid Waste Collections System that includes contract administration, short and long term financial planning, and growth management planning. Provides management of the financial operations within the trash collection program.  |                      |                   |                     |                     |
| PUD Ordinance Education & Compliance Enforcement - QP, CD, RG   | 9.00                 | 1,508,500         | 333,800             | 1,174,700           |
| This program provides education and compliance activities for all Public Utilities Department (PUD) enterprise-related ordinances through recognition and containment of situations that pose direct threats to pub health and safety. Core functions include education about water-sewer and solid waste disposal and collection ordinances, irrigation regulations on-site response to residential and commercial customer inquiries about solid waste collection and disposal issues, and investigation and resolution of utility ordinance and standards violations including meter tampering and illegal connections to the potable public water supply. This program also includes monitoring the contractors' execution of solid waste collection services in accordance with the Franchise Agreements inspection of franchised hauler vehicles, issuance of exemption certificates and vehicle inspections for self-hauling trash on county roadways, review of site development plans to ensure adequate solid waste collection facilities are included in the design, and unit sweeps to determine the correct number of units per parcel for the residential curbside solid waste assessment rolls. These activities are concentrate in the unincorporated area of Collier County, the City of Marco Island, at Everglades City. | olic<br>s,<br>t<br>d |                   |                     |                     |
| Solid Waste Residential Collections Indirect Cost Reimb RG  | -                    | 128,600           | -                   | 128,600             |
| Indirect service charge reimbursement for General Fund provided central services.   | al                   |                   |                     |                     |
| Reserves, Transfers, Interest - RG  | -                    | 8,870,900         | 8,881,700           | -10,800             |
| Current Level of Service Budget   | 9.00                 | 44,026,300        | 44,026,300          | -                   |
|   |                      |                   |                     |                     |
| Program Performance Maggures  | 202<br>Actu          |                   | FY 2023<br>Forecast | FY 2024             |
| Program Performance Measures  Curbside Tons Collected   | 154,70               |                   | 162,500             | 163,600             |
| District 1 - Mandatory Trash Assessment Rate  | 226.2                |                   | 230.82              | 249.29              |
| District 1 - No. of Residential Curbside Accounts   | 129,60               |                   | 132,500             | 135,300             |
| District 2 - Mandatory Trash Assessment Rate  | 220.9                | •                 | 228.09              | 249.29              |
| District 2 - No. of Residential Curbside Accounts   | 9,00                 | 9,500             | 9,700               | 10,300              |

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## **Public Utilities Department**

## Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473/4073)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 691,606        | 860,500            | 855,100             | 930,500            | =                   | 930,500            | 8.1%              |
| Operating Expense                 | 26,576,859     | 29,316,300         | 29,381,500          | 34,096,300         | -                   | 34,096,300         | 16.3%             |
| Indirect Cost Reimburs            | 135,500        | 102,900            | 102,900             | 128,600            | -                   | 128,600            | 25.0%             |
| Net Operating Budget <sup>-</sup> | 27,403,964     | 30,279,700         | 30,339,500          | 35,155,400         |                     | 35,155,400         | 16.1%             |
| Trans to Property Appraiser       | 39,174         | 479,400            | 479,400             | 534,600            | -                   | 534,600            | 11.5%             |
| Trans to Tax Collector            | 127,342        | 135,000            | 135,000             | 141,000            | -                   | 141,000            | 4.4%              |
| Trans to 408 Water/Sewer Fd       | 1,079,900      | 1,154,900          | 1,154,900           | -                  | -                   | -                  | (100.0)%          |
| Trans to 470 Solid Waste Fd       | 125,500        | 147,500            | 147,500             | -                  | -                   | -                  | (100.0)%          |
| Trans to 474 Solid Waste Cap Fd   | 250,000        | 300,000            | 3,299,900           | 300,000            | -                   | 300,000            | 0.0%              |
| Trans to 506 IT Capital           | -              | 33,500             | 33,500              | 51,500             | -                   | 51,500             | 53.7%             |
| Reserve for Contingencies         | =              | 2,999,900          | =                   | 2,159,500          | -                   | 2,159,500          | (28.0)%           |
| Reserve for Cash Flow             | =              | 5,694,700          | =                   | 5,700,000          | -                   | 5,700,000          | 0.1%              |
| Reserve for Attrition             | -              | (14,100)           | -                   | (15,700)           | -                   | (15,700)           | 11.3%             |
| Total Budget                      | 29,025,881     | 41,210,500         | 35,589,700          | 44,026,300         | -                   | 44,026,300         | 6.8%              |
| Total FTE                         | 9.00           | 9.00               | 9.00                | 9.00               | -                   | 9.00               | 0.0%              |

| Program Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Franchise Fees                | 1,958,340      | 2,067,100          | 2,103,800           | 2,260,600          | -                   | 2,260,600          | 9.4%              |
| Special Assessments           | 826            | -                  | -                   | -                  | -                   | -                  | na                |
| FEMA - Fed Emerg Mgt Agency   | 50,154         | -                  | =                   | -                  | -                   | =                  | na                |
| Charges For Services          | 86,990         | 88,600             | 103,700             | 114,600            | -                   | 114,600            | 29.3%             |
| Mandatory Collection Fees     | 29,903,425     | 30,930,600         | 30,921,500          | 34,228,000         | -                   | 34,228,000         | 10.7%             |
| Fines & Forfeitures           | 4,873          | 13,300             | 32,000              | 32,000             | -                   | 32,000             | 140.6%            |
| Miscellaneous Revenues        | 55,000         | 55,000             | 55,000              | 55,000             | -                   | 55,000             | 0.0%              |
| Interest/Misc                 | 101,954        | 92,200             | 147,900             | 258,700            | -                   | 258,700            | 180.6%            |
| Reimb From Other Depts        | -              | -                  | -                   | 301,800            | -                   | 301,800            | na                |
| Trans fm 408 Water / Sewer Fd | 443,900        | 401,500            | 401,500             | -                  | -                   | =                  | (100.0)%          |
| Carry Forward                 | 6,885,800      | 9,227,700          | 10,447,300          | 8,623,000          | -                   | 8,623,000          | (6.6)%            |
| Less 5% Required By Law       | -              | (1,665,500)        | -                   | (1,847,400)        | -                   | (1,847,400)        | 10.9%             |
| Total Funding =               | 39,491,260     | 41,210,500         | 44,212,700          | 44,026,300         | <u> </u>            | 44,026,300         | 6.8%              |
|                               |                |                    |                     |                    |                     |                    |                   |

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### **Public Utilities Department**

## Solid & Hazardous Waste Management Division Mandatory Trash Collection Fund (473/4073)

#### Notes:

In FY 2024, the solid waste and recycling curbside collection assessment in District I will increase by 8.0% from \$230.82 to \$249.29, or \$1.54 per unit per month.

In FY 2024, the solid waste and recycling curbside collection assessment in District II will increase by 9.3% from \$228.09 to \$249.29, or \$1.77 per unit per month.

These rates achieve parity for each solid waste municipal service benefit unit with all units receiving the same level of service.

#### Forecast FY 2023:

Personal services were forecasted (0.6%) lower than the adopted budget due to temporary vacancy savings.

Operating expenses were forecasted higher due to additional residential tonnage disposal costs attributable to Hurricane Ian.

#### Current FY 2024:

Personal services are budgeted higher to reflect the Adopted FY 2024 budget policy increase to base wage and merit-based incentive program.

Operating expenses are higher reflecting upward adjustments for mandatory residential collection contract expense which escalates automatically based on the Consumer Price Index (CPI), increased disposal costs, and more housing units. The mandatory collection franchisee contractual CPI increase is budgeted at 5.00%. An estimated 3,500 or an additional 2.5% new residential accounts are anticipated. Additionally, the interdepartmental payment increased due to anticipated reimbursement for services which was previously treated as a transfer.

#### Revenues:

Forecast FY 2023 Mandatory Collection assessment revenue of \$30,921,500 is within 0.03% of budget.

FY 2024 Revenues - To keep pace with contractual CPI increases to collection franchisee contracts, landfill tipping fee increases, and general operational cost increases, the mandatory solid waste residential assessment fee is budgeted to go up by 8.0% in District I and 9.3% in District II. The assessment fee for customers in District I will increase from \$230.82 to \$249.29, \$1.54 per month. The assessment fee for customers in District II will increase from \$228.09 to \$249.29, \$1.77 per month. These assessment fee increases and the addition of an estimated 3,500 customer accounts result in a total budgeted revenue increase of 10.7%.

This budget also supports the overall Public Utilities Ordinance Education & Enforcement function. This function benefits both the Solid Waste Division and the Collier County Water/Sewer District (CCWSD). The CCWSD will pay for its share of education and enforcement through an intergovernmental payment from County Water/Sewer Operating Fund (408/4008) to Mandatory Trash Collection Fund (473/4073).

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## **Public Utilities Department**

## **Facilities Management Division**

| Division Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
|--|---|--|---|--|---------------------|---|--|
| Personal Services  | 7,436,062   | 10,223,400   | 9,916,100   | 11,272,000   | -                   | 11,272,000  | 10.3%  |
| Operating Expense  | 9,773,487   | 10,211,600   | 10,406,000  | 9,977,100  | _                   | 9,977,100   | (2.3)%   |
| Capital Outlay   | 33,160  | 134,000  | 2,354,200   | 65,000   | _                   | 65,000  | (51.5)%  |
| Remittances  | · -   | -  | 352,000   | -  | -                   | -   | na   |
| Net Operating Budget   | 17,242,709  | 20,569,000   | 23,028,300  | 21,314,100   | -                   | 21,314,100  | 3.6%   |
| Reserve for Capital  | _   | 2,009,900  | -   | 1,705,500  | _                   | 1,705,500   | (15.1)%  |
| Total Budget   | 17,242,709  | 22,578,900   | 23,028,300  | 23,019,600   |                     | 23,019,600  | 2.0%   |
|  |   | <del></del>  |   |  |                     | <del></del> =   |  |
|  | 2022  | FY 2023  | FY 2023   | FY 2024  | FY 2024             | FY 2024   | FY 2024  |
| Appropriations by Program  | Actual  | Adopted  | Forecast  | Current  | Expanded            | Adopted   | Change   |
| Admin, Technical & Contract Services (001/0001)  | 5,876,042   | 7,583,000  | 7,311,500   | 7,752,600  | -                   | 7,752,600   | 2.2%   |
| Americans with Disabilities Act (190/1136)   | -   | 46,900   | 25,200  | 42,900   | -                   | 42,900  | (8.5)%   |
| Capital Project Management (001/0001)  | 2,684,763   | 3,351,200  | 3,216,800   | 3,579,100  | -                   | 3,579,100   | 6.8%   |
| Facilities Management (001/0001)   | 7,853,225   | 8,524,400  | 9,164,000   | 8,877,000  | -                   | 8,877,000   | 4.1%   |
| Freedom Memorial (620/1143)  | 2,443   | 23,900   | 1,200   | 26,000   | -                   | 26,000  | 8.8%   |
| GAC Land Trust Fund (605/1057)   | 3,517   | 5,000  | 357,000   | 5,000  | -                   | 5,000   | 0.0%   |
| Real Property Management (001/0001)  | 822,719   | 1,034,600  | 1,021,100   | 1,031,500  | -                   | 1,031,500   | (0.3)%   |
| Specialized Grants - Facility Management (701-702 / 1831-1832)   | -   | -  | 1,931,500   | -  | <del>-</del>        | -   | na   |
| Total Net Budget   | 17,242,709  | 20,569,000   | 23,028,300  | 21,314,100   |                     | 21,314,100  | 3.6%   |
| <b>Total Transfers and Reserves</b>  | -   | 2,009,900  | -   | 1,705,500  | -                   | 1,705,500   | (15.1)%  |
| Total Budget   | 17,242,709  | 22,578,900   | 23,028,300  | 23,019,600   | -                   | 23,019,600  | 2.0%   |
| · · · · · · · · · · · · · · · · · · ·  |   |  |   |  |                     |   |  |
|  |   |  |   |  |                     |   |  |
|  | 2022  | FY 2023  | FY 2023   | FY 2024  | FY 2024             | FY 2024   | FY 2024  |
| Division Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
| - <del></del>  | -   |  | Forecast  |  | -                   | _   | Change   |
| Intergovernmental Revenues   | Actual  |  |   |  | -                   | _   | <b>Change</b><br>na  |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency   | Actual  | Adopted  | Forecast  |  | -                   | _   | na<br>na   |
| Intergovernmental Revenues   | 8,756<br>1,598  | 2,400  | 1,430,400   | Current -  | -                   | Adopted<br>-<br>-<br>-  | na<br>na<br>(100.0)%   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services  | Actual  | Adopted  | Forecast  |  | -                   | _   | na<br>na   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues   | 8,756<br>1,598<br>1,459,902   | 2,400<br>35,800  | 1,430,400<br>-<br>40,300  | Current 43,000   | -                   | Adopted   | na<br>na<br>(100.0)%<br>20.1%  |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc   | 8,756<br>1,598<br>1,459,902<br>10,022   | 2,400<br>35,800<br>13,900  | 1,430,400<br>-<br>40,300<br>33,900  | 43,000<br>33,900   | -                   | 43,000<br>33,900  | na<br>na<br>(100.0)%<br>20.1%<br>143.9%  |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694  | 2,400<br>35,800<br>13,900<br>737,500   | 1,430,400<br>-<br>40,300<br>33,900<br>748,000   | 43,000<br>33,900<br>640,000  | -                   | 43,000<br>33,900<br>640,000   | na<br>na<br>(100.0)%<br>20.1%<br>143.9%<br>(13.2)%   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694  | 2,400<br>35,800<br>13,900<br>737,500   | 1,430,400<br>-<br>40,300<br>33,900<br>748,000<br>19,925,100   | 43,000<br>33,900<br>640,000  | -                   | 43,000<br>33,900<br>640,000   | na<br>na<br>(100.0)%<br>20.1%<br>143.9%<br>(13.2)%<br>4.2%   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap   | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694  | 2,400<br>35,800<br>13,900<br>737,500   | 1,430,400<br>40,300<br>33,900<br>748,000<br>19,925,100<br>157,300   | 43,000<br>33,900<br>640,000  | -                   | 43,000<br>33,900<br>640,000   | na<br>na<br>(100.0)%<br>20.1%<br>143.9%<br>(13.2)%<br>4.2%<br>na   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>789,800  | 2,400<br>35,800<br>13,900<br>737,500<br>19,719,900   | 1,430,400<br>40,300<br>33,900<br>748,000<br>19,925,100<br>157,300<br>343,800  | 43,000<br>33,900<br>640,000<br>20,557,200<br>-<br>1,747,200<br>(1,700)                                     | -                   | 43,000<br>33,900<br>640,000<br>20,557,200   | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823  | 2,400<br>35,800<br>13,900<br>737,500<br>19,719,900<br>-<br>2,070,300                                 | 1,430,400<br>40,300<br>33,900<br>748,000<br>19,925,100<br>157,300<br>343,800  | 43,000<br>33,900<br>640,000<br>20,557,200  | -                   | 43,000<br>33,900<br>640,000<br>20,557,200   | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)%   |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>789,800  | Adopted  - 2,400 35,800 13,900 737,500 19,719,900 - 2,070,300 (900)                                  | Forecast  1,430,400  40,300 33,900 748,000 19,925,100 157,300 343,800 2,096,700   | 43,000<br>33,900<br>640,000<br>20,557,200<br>-<br>1,747,200<br>(1,700)                                     | -                   | 43,000<br>33,900<br>640,000<br>20,557,200<br>   | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9%                                       |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>-<br>789,800   | Adopted  - 2,400 35,800 13,900 737,500 19,719,900 - 2,070,300 (900) 22,578,900                       | 1,430,400<br>40,300<br>33,900<br>748,000<br>19,925,100<br>157,300<br>343,800<br>2,096,700                                       | 43,000<br>33,900<br>640,000<br>20,557,200<br>-<br>1,747,200<br>(1,700)<br>23,019,600                       | Expanded            | 43,000<br>33,900<br>640,000<br>20,557,200<br>   | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9% 2.0%                                  |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>789,800  | Adopted  - 2,400 35,800 13,900 737,500 19,719,900 - 2,070,300 (900) 22,578,900  FY 2023 Adopted      | 1,430,400 40,300 33,900 748,000 19,925,100 157,300 343,800 2,096,700 24,775,500  FY 2023 Forecast                               | 43,000 33,900 640,000 20,557,200 1,747,200 (1,700) 23,019,600  FY 2024 Current                             | -                   | 43,000<br>33,900<br>640,000<br>20,557,200<br>   | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9% 2.0%  FY 2024 Change                  |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary Facilities Management (001/0001)   | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>789,800  | Adopted  | Forecast  1,430,400  40,300 33,900 748,000 19,925,100 157,300 343,800 2,096,700  24,775,500  FY 2023 Forecast 46.00             | Current  43,000 33,900 640,000 20,557,200  1,747,200 (1,700) 23,019,600  FY 2024 Current 46.00             | Expanded            | 43,000<br>33,900<br>640,000<br>20,557,200<br>(1,700)<br>23,019,600<br>FY 2024<br>Adopted          | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9% 2.0%  FY 2024 Change 4.5%             |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>789,800<br>-<br>19,437,595                                     | Adopted  - 2,400 35,800 13,900 737,500 19,719,900 - 2,070,300 (900) 22,578,900  FY 2023 Adopted      | 1,430,400 40,300 33,900 748,000 19,925,100 157,300 343,800 2,096,700 24,775,500  FY 2023 Forecast                               | 43,000 33,900 640,000 20,557,200 1,747,200 (1,700) 23,019,600  FY 2024 Current                             | Expanded            | 43,000<br>33,900<br>640,000<br>20,557,200<br>(1,700)<br>23,019,600<br>FY 2024<br>Adopted          | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9%  2.0%  FY 2024 Change 4.5% 0.0%       |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary Facilities Management (001/0001) Admin, Technical & Contract Services (001/0001) Capital Project Management (001/0001) | 8,756 1,598 1,459,902 10,022 1,194,694 15,972,823   | 2,400 35,800 13,900 737,500 19,719,900 2,070,300 (900) 22,578,900  FY 2023 Adopted 44.00 19.00 26.00 | Forecast  1,430,400  40,300 33,900 748,000 19,925,100 157,300 343,800 2,096,700  24,775,500  FY 2023 Forecast 46.00 19.00 25.00 | Current  43,000 33,900 640,000 20,557,200  1,747,200 (1,700) 23,019,600  FY 2024 Current 46.00 19.00 25.00 | Expanded            | 43,000 33,900 640,000 20,557,200  1,747,200 (1,700) 23,019,600  FY 2024 Adopted 46.00 19.00 25.00 | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9% 2.0%  FY 2024 Change 4.5% 0.0% (3.8)% |
| Intergovernmental Revenues FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost General Fund Trans fm 301 Co Wide Cap Trans fm 318 Infra Sales Tax Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary Facilities Management (001/0001) Admin, Technical & Contract Services (001/0001)                                       | 8,756<br>1,598<br>1,459,902<br>10,022<br>1,194,694<br>15,972,823<br>-<br>789,800<br>-<br>19,437,595<br>2022<br>Actual<br>33.00<br>13.00 | Adopted  | Forecast  1,430,400  40,300 33,900 748,000 19,925,100 157,300 343,800 2,096,700  24,775,500  FY 2023 Forecast 46.00 19.00       | 43,000 33,900 640,000 20,557,200 1,747,200 (1,700) 23,019,600  FY 2024 Current 46.00 19.00                 | Expanded            | 43,000 33,900 640,000 20,557,200 (1,700) 23,019,600  FY 2024 Adopted 46.00 19.00                  | Change  na na (100.0)% 20.1% 143.9% (13.2)% 4.2% na na (15.6)% 88.9%  2.0%  FY 2024 Change 4.5% 0.0%       |

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## **Public Utilities Department**

# Facilities Management Division Facilities Management (001/0001)

#### **Mission Statement**

To maintain, repair, operate and remodel the county's buildings, infrastructure, and facilities; to provide professional and cost-effective small project management services; to consider the needs of our customers while ensuring employee, resident and visitor health and safety.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Maintenance Management & Oversight - IAM, RG  | 8.00                 | 1,519,900         | -                   | 1,519,900           |
| Responsible for directing and managing building and facility maintenance functions and activities. This program drives Building Maintenance vision planning, and coordination of both preventative, predictive, and reactive maintenance and operational activities.  | n,                   |                   |                     |                     |
| Building Maintenance, Repair and Operations - QP, IAM   | 37.00                | 7,225,800         | 355,000             | 6,870,800           |
| Responsible for the maintenance, sustainability and condition assessment of Collier County government facilities and structures. Through continuously improving preventative and predictive maintenance programs, Facilities Management strives to provide safe, secure, and well-maintained facilities that are accessible to all persons. This section manages the maintenance functions and activities of the Division, including electrical, plumbing, heating, ventilation and air conditioning (HVAC), structural repairs, indoor air quality services, signs, locksmith, physical energy plant, as well as fire systems maintenance and compliance; Coordinates the preventative maintenance programs for the County's structures and facility related assets. |                      |                   |                     |                     |
| Capital Project Delivery - QP, CD, IAM, RG  | 1.00                 | 131,300           | -                   | 131,300             |
| Accountable for overseeing the execution of vertical and horizontal construction projects and renovations in Collier County, ensuring the provision of facilities that offer value to residents, visitors, and staff. Responsible for delivering projects to the Board of County Commissione and constitutional offices, such as the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office. Manages construction administration, project management, and planning for a range of initiatives, including new facilit and renovations, site development, parking, roofs, electrical, and HVAC systems.   |                      |                   |                     |                     |

| Current Level of Service Budget      | 46.00          | 8,877,000         | 355,000             | 8,522,000         |
|--------------------------------------|----------------|-------------------|---------------------|-------------------|
| Program Performance Measures         | 2022<br>Actual | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget |
| Average Days to Complete Work Orders | 18             | 18                | 14                  | 12                |
| Cost per square foot                 | 3.36           | 3.46              | 4.09                | 4.29              |
| Total square feet maintained         | 4,964,463      | 4,979,463         | 4,996,500           | 4,998,500         |
| Total Work Orders                    | 26,100         | 25,969            | 29,000              | 31,000            |

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### **Public Utilities Department**

# Facilities Management Division Facilities Management (001/0001)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 3,178,594      | 4,232,300          | 4,128,100           | 4,863,000          | -                   | 4,863,000          | 14.9%             |
| Operating Expense                 | 4,641,472      | 4,158,100          | 4,613,200           | 3,949,000          | -                   | 3,949,000          | (5.0)%            |
| Capital Outlay                    | 33,160         | 134,000            | 422,700             | 65,000             | -                   | 65,000             | (51.5)%           |
| Net Operating Budget <sup>-</sup> | 7,853,225      | 8,524,400          | 9,164,000           | 8,877,000          |                     | 8,877,000          | 4.1%              |
| Total Budget                      | 7,853,225      | 8,524,400          | 9,164,000           | 8,877,000          |                     | 8,877,000          | 4.1%              |
| Total FTE                         | 33.00          | 44.00              | 46.00               | 46.00              | -                   | 46.00              | 4.5%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 65,115         | -                  | 35,100              | -                  |                     | -                  | na                |
| Reimb From Other Depts  | 767,720        | 355,000            | 515,600             | 355,000            | -                   | 355,000            | 0.0%              |
| Net Cost General Fund   | 7,020,391      | 8,169,400          | 8,613,300           | 8,522,000          | -                   | 8,522,000          | 4.3%              |
| Total Funding           | 7,853,225      | 8,524,400          | 9,164,000           | 8,877,000          |                     | 8,877,000          | 4.1%              |

#### Forecast FY 2023:

Personal services are forecasted slightly lower than the FY 2023 Adopted Budget due to vacancies, which is partially offset by the transfer of one (1) FTE from Capital Projects Management and one (1) from Admin. Technical & Contract Services.

Operating expenses are forecast higher than the adopted budget as a result of a continued need for temporary labor to account for vacancies and staffing needs as well as trade contract and supply requirements.

Capital increased due to truck purchases that rolled over from FY 2022.

#### Current FY 2024:

Personal Services are budgeted to be higher due to due to the aforementioned mid-year transfers of one (1) FTE from Capital Projects Management, one (1) from Admin. Technical & Contract Services, a general wage adjustment and implementation of a merit-based incentive program.

Operating expenses are budgeted lower due to decreases in minor operating equipment, fuel, and supplies.

Capital Outlay includes a replacement vehicle that is not part of the motor pool program.

In addition to the budget illustrated on this page, the Division budgets and manages a capital appropriation in the County-Wide Capital Improvement Fund (301) to provide roof replacements, HVAC replacements, general building and life safety upgrades, security improvements, painting, and restoration/renovation services.

#### Revenues:

Forecast revenue from special services performed on a reimbursement basis are higher than budget.

Total budgeted revenue includes \$355,000 from special services performed on a reimbursement basis.

## **Public Utilities Department**

# Facilities Management Division Admin, Technical & Contract Services (001/0001)

#### **Mission Statement**

To deliver high quality best value management, maintenance, security, energy management, and operational support to all agencies of Collier County Government.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Management & Oversight - IAM, RG  | 6.00                 | 990,100           | _                   | 990,100             |
| Responsible for the overall management and direction for the Facilities Management Division. This program drives the Division's vision and objectives through the utilization of short and long term strategic planning financial planning, annual update and inventory reporting, and emergen management planning. Directs the functions and activities of the Divisio including facility and building management and maintenance, capital project delivery, contract service management, financial operations, government security and agency wide real property management.  | су                   |                   |                     |                     |
| Technical Systems Operations - QP, IAM  | 9.00                 | 1,270,000         | -                   | 1,270,000           |
| Responsible for the technical management, maintenance, updates, enhancement, additions and field work associated with the County wide Video Management System, Code Blue system and security badge access system. This program group also supports the work order/asset management system, the CAD building data base, project management and billing applications, software evaluation, selection and implementation, radio communications, data processing equipment management, building management systems, and coordination and compliance with IT Division specifications and security requirements.  |                      |                   |                     |                     |
| Centralized Utilities - Campus & Other Govt. locations - QP   | -                    | 585,500           | -                   | 585,500             |
| Funding for County utility expenses - electric, solid waste, cable, water and sewer.  |                      |                   |                     |                     |
| Contract Services - QP  | 2.00                 | 2,629,200         | -                   | 2,629,200           |
| Provides clean, safe, and productive work environment for the residents visitors, and staff, through collaboration between County staff and contracted vendors. Custodial services, Landscape and grounds maintenance and pest control.   | ,                    |                   |                     |                     |
| Government Security and Operations Center - QP, RG  | 2.00                 | 2,265,500         | 35,000              | 2,230,500           |
| Administration and management of County contract security functions and 24/7 Government Security Operations Center. Government Securities comprised of contract security checkpoint staffing, special duty assignments, interior and exterior patrols of buildings and facilities, alon with security audits and security coordination and planning. The Security Operations center is manned 24/7 with primary responsibility for managing, operating and monitoring the Video Management System, Code Blue emergency notification system, perimeter access oversight, background checks and badge issuance as well as general customer service, coordination with the County 311 Division, and Facilities | g                    |                   |                     |                     |

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Management work order/customer service coordination.

## **Public Utilities Department**

# Facilities Management Division Admin, Technical & Contract Services (001/0001)

| Program Summary   |   |  |                                     |                    | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|---|--|-------------------------------------|--------------------|---------------------|---------------------|---------------------|
| Government Security - QP, RG  |   |  |                                     |                    | 12,300              |                     | 12,300              |
| Provides the necessary resources for protection of judiciary, elected officition optimum customer service. This incheckpoint staffing as well as interifacilities, specifically the Main Cour Building F, Building H, Immokalee Government Center and the Emerg | als, employee<br>cludes, but is r<br>or and exterior<br>thouse and Go<br>Government B | s, and visitors<br>not limited to, s<br>foot patrols at<br>overnment Cer<br>uilding, North ( | with<br>security<br>county<br>nter, |                    |                     |                     |                     |
|   | Current Lev   | el of Service I  | Budget                              | 19.00 7            | ,752,600            | 35,000              | 7,717,600           |
| Program Perform   | ance Measure  | 9S   |                                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Cameras Monitored   |   |  |                                     | 1,235              | 1,385               | 1,451               | 1,500               |
| Custodial - Locations Serviced  |   |  |                                     | 148                | 150                 | 154                 | 156                 |
| Landscaping - Locations Serviced  |   |  |                                     | 58                 | 60                  | 61                  | 61                  |
| Persons scanned   |   |  |                                     | 440,000            | 400,000             | 350,000             | 375,000             |
| Security surveys conducted  |   |  |                                     | 5                  | 5                   | 12                  | 12                  |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast                 | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services   | 1,003,227   | 1,899,700  | 1,795,700                           | 2,105,100          |                     | 2,105,100           | 10.8%               |
| Operating Expense   | 4,872,816   | 5,683,300  | 5,515,800                           | 5,647,500          | -                   | 5,647,500           | (0.6)%              |
| Net Operating Budget  | 5,876,042   | 7,583,000  | 7,311,500                           | 7,752,600          |                     | 7,752,600           | 2.2%                |
| Total Budget  | 5,876,042   | 7,583,000  | 7,311,500                           | 7,752,600          |                     | 7,752,600           | 2.2%                |
| Total FTE   | 13.00   | 19.00  | 19.00                               | 19.00              | -                   | 19.00               | 0.0%                |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast                 | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Charges For Services  | 1,598   | -  |                                     | -                  |                     | -                   | na                  |
| Miscellaneous Revenues  | 17,399  | -  | 5,200                               | -                  |                     |                     | na                  |
| Reimb From Other Depts  | 85,934  | 35,000   | 43,300                              | 35,000             |                     | - 35,000            |                     |
| Net Cost General Fund   | 5,771,112   | 7,548,000  | 7,263,000                           | 7,717,600          |                     | 7,717,600           |                     |
| Total Funding   | 5,876,042   | 7,583,000  | 7,311,500                           | 7,752,600          |                     | 7,752,600           | 2.2%                |

## **Public Utilities Department**

# Facilities Management Division Admin, Technical & Contract Services (001/0001)

#### Forecast FY 2023:

Personal services are forecasted below the budgeted level due to vacancies.

Operating expense is forecasted below the adopted budget as a result of a 20% fill rate deficit in contracted security and new lower pest control contracted rates.

Forecast revenues are higher than budgeted revenues due to higher than anticipated interdepartmental revenues.

#### Current FY 2024:

Personal services budgeted higher due to a general wage adjustment and the implementation of a merit-based incentive program.

Operating expenses are budgeted slightly lower than the adopted FY 2023 budget.

#### Revenues:

Total budget revenues include \$35,000 for special services performed on a reimbursement basis.

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### **Public Utilities Department**

# Facilities Management Division Capital Project Management (001/0001)

#### **Mission Statement**

To provide cost-effective project management and delivery services to all Collier County Government agencies. We aim to plan, develop, construct, and renovate the county's buildings and infrastructure while prioritizing the needs of our customers. Our commitment includes managing projects with an unwavering focus on safety.

| Program Summary                            | FY 2024   | FY 2024   | FY 2024  | FY 2024   |
|--|-----------|-----------|----------|-----------|
|  | Total FTE | Budget    | Revenues | Net Cost  |
| Capital Project Delivery - QP, CD, IAM, RG | 25.00     | 3,579,100 |          | 3.579.100 |

Accountable for overseeing the execution of vertical and horizontal construction projects and renovations in Collier County, ensuring the provision of facilities that offer value to residents, visitors, and staff. Responsible for delivering projects to the Board of County Commissioners and constitutional offices, such as the Clerk of the Courts, Supervisor of Elections, Property Appraiser, Tax Collector, and the Collier County Sheriff's Office. Manages construction administration, project management, and planning for a range of initiatives, including new facility and renovations, site development, parking, roofs, electrical, and HVAC systems.

|                                | Current Lev    | el of Service I    | Budget              | 25.00 3,           | 579,100             |                     | 3,579,100         |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
| Program Perform                | ance Measure   | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
| Assigned Projects              |                |                    |                     | 165                | 175                 | 150                 | 170               |
| Project & Site Inspections     |                |                    |                     | 1,550              | 1,760               | 1,800               | 1,700             |
| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Personal Services              | 2,511,160      | 3,221,700          | 3,125,100           | 3,432,600          | _                   | 3,432,600           | 6.5%              |
| Operating Expense              | 173,603        | 129,500            | 91,700              | 146,500            | -                   | 146,500             | 13.1%             |
| Net Operating Budget           | 2,684,763      | 3,351,200          | 3,216,800           | 3,579,100          | -                   | 3,579,100           | 6.8%              |
| Total Budget                   | 2,684,763      | 3,351,200          | 3,216,800           | 3,579,100          | -                   | 3,579,100           | 6.8%              |
| Total FTE                      | 25.00          | 26.00              | 25.00               | 25.00              |                     | 25.00               | (3.8)%            |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Net Cost General Fund          | 2,684,763      | 3,351,200          | 3,216,800           | 3,579,100          |                     | 3,579,100           | 6.8%              |
| Total Funding                  | 2,684,763      | 3,351,200          | 3,216,800           | 3,579,100          | -                   | 3,579,100           | 6.8%              |

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### **Public Utilities Department**

# Facilities Management Division Capital Project Management (001/0001)

#### Forecast FY 2023:

Personal services are forecasted lower than FY 2023 adopted budget due to a mid-year transfer of one (1) FTE to Facilities Management (001/0001) and several extended vacancies.

Operating expenses are forecasted slightly lower than budget level due to only a partial fiscal year of forecasted temporary labor and minor operating equipment less than budgeted.

#### Current FY 2024:

Personal services are budgeted higher due to a general wage adjustment and implementation of a merit-based incentive program which is partially offset by the aforementioned mid-year transfer of one (1) FTE to Facilities Management (001/0001)

Operating Expenses are higher than the FY2023 Adopted Budget due to an increase in professional development and the IT allocation.

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## **Public Utilities Department**

# Facilities Management Division Real Property Management (001/0001)

#### **Mission Statement**

To provide professional property acquisition and management services that exceed customer expectations through courteous, expeditious, and knowledgeable handling of real estate transactions.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Real Property Administration - CD, RG   | 0.50                 | 191,500           | -                   | 191,500             |
| This program provides for the administration and coordination of agency wide real estate management.  | у                    |                   |                     |                     |
| Property Acquisition - CD, IAM, RG  | 5.75                 | 722,100           | 250,000             | 472,100             |
| This program provides for the acquisition and appraisal of land and land rights for all County divisions. Some examples are right-of-way for all utility projects, sites for parks, libraries, water treatment facilities, wastewater treatment facilities, EMS facilities, sites under the Conservation Collier program, and sites for administrative offices.   | d                    |                   |                     |                     |
| Property Management and Leasing - CD, IAM, RG   | 0.50                 | 63,600            | -                   | 63,600              |
| This program includes the leasing of both improved and unimproved property for County and Constitutional Officer uses, as well as the leasing of County owned property to others for compatible uses and the issuance of licenses to not-for-profit organizations to hold special events on County owned property. Resolving ordinance violations on vacant County owned property also falls within this program. | ce<br>nty            |                   |                     |                     |
| Lake Trafford Cemetery - CD, IAM  | -                    | 22,500            | 43,000              | -20,500             |
| This program provides for administration, operation, and basic maintenance of the cemetery. Tasks include: selling burial plots, assigning pre-need plots, arranging for the flagging of plots for all burial recording deed certificates, and processing payment of associated costs.  |                      |                   |                     |                     |
| GAC Land Trust Property - IAM   | 0.25                 | 31,800            | -                   | 31,800              |
| This program includes administering the GAC Land Trust Fund, negotiating and processing sales of trust property, and processing requests from divisions for use of trust funds for capital projects that will benefit the residents of Golden Gate Estates. Revenue is from processing fees for sales requests. Sales revenue and expenses are shown in GAC Land Trust Fund (605).                                | I                    |                   |                     |                     |
| Current Level of Service Budget   | 7.00                 | 1,031,500         | 293,000             | 738,500             |
|   |                      |                   |                     |                     |
| Program Performance Measures  | 2022<br>Actual       | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Average number of days to close real estate transactions  | 90                   | 92                | 100                 | 90                  |
| Average number of days to complete lease requests   | 60                   | 62                | 80                  | 75                  |
| Interest in land aquired  | 195                  | 197               | 195                 | 195                 |
| Number of appraisals prepared & review  | 75                   | 75                | 90                  | 90                  |
| Number of informational requests responded to   | 880                  | 890               | 900                 | 900                 |
| Square feet of leased space managed   | 176,801              | 181,800           | 181,800             | 181,800             |

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## **Public Utilities Department**

# Facilities Management Division Real Property Management (001/0001)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 743,082        | 869,700            | 867,200             | 871,300            | -                   | 871,300            | 0.2%              |
| Operating Expense                 | 79,637         | 164,900            | 153,900             | 160,200            | -                   | 160,200            | (2.9)%            |
| Net Operating Budget <sup>-</sup> | 822,719        | 1,034,600          | 1,021,100           | 1,031,500          |                     | 1,031,500          | (0.3)%            |
| Total Budget                      | 822,719        | 1,034,600          | 1,021,100           | 1,031,500          | -                   | 1,031,500          | (0.3)%            |
| Total FTE                         | 7.00           | 7.00               | 7.00                | 7.00               | -                   | 7.00               | 0.0%              |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency | 8,756          | =                  | =                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues      | 74,461         | 35,800             | =                   | 43,000             | -                   | 43,000             | 20.1%             |
| Reimb From Other Depts      | 242,945        | 347,500            | 189,100             | 250,000            | -                   | 250,000            | (28.1)%           |
| Net Cost General Fund       | 496,558        | 651,300            | 832,000             | 738,500            | -                   | 738,500            | 13.4%             |
| Total Funding               | 822,719        | 1,034,600          | 1,021,100           | 1,031,500          | <u>-</u>            | 1,031,500          | (0.3)%            |

#### Forecast FY 2023:

Personal services and operating expenses are forecast slightly below budget.

#### Current FY 2024:

Personal services are budgeted slightly higher due to a general wage adjustment and implementation of a merit-based incentive program which is partially offset by several retirements.

Operating expense in line with FY 2023 budget.

#### Revenues:

Revenue services are forecast less than budget. Reimbursements are received for work performed by Real Property staff for Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments. Fewer billable hours due to employee vacancies as well as delays in customer approval of billings are reflected in the reduced revenue forecast.

FY 2024 Revenue is budgeted less than FY 2023 Adopted Budget but is in line with the last several years of actuals. Departmental reimbursements are expected from Public Utilities Department, Public Services Department, Administrative Services Department, and other client departments.

Fiscal Year 2024 7 - 51 Public Utilities Department

### **Public Utilities Department**

# Facilities Management Division GAC Land Trust Fund (605/1057)

#### **Mission Statement**

To efficiently and effectively market Golden Gate Estates lots currently owned by Collier County, and identify needs for services within the Golden Gate Estates area and to set priorities for the funding of necessary improvements and/or support equipment to provide these services.

| Program Sur  | nmary  |  | FY 2024 FY 2024<br>Total FTE Budget |                        | FY 2024<br>Revenues | FY 2024<br>Net Cost      |                     |
|--|--|--|-------------------------------------|------------------------|---------------------|--------------------------|---------------------|
| Gulf American Corp (GAC) Land Sale   | es - IAM                                       |  |                                     | - 1,                   | 710,500             | 1,710,500                | -                   |
| Expenses associated with selling G program is pursuant to an agreemed Avatar Properties, Inc. and Collier C remain 85.64 acres available for fut do not include payroll and associated Fund (001). | nt dated Nove<br>County. As of Aure sales. The | mber 15, 1983<br>April 6, 2018, the expenses sho | , between<br>nere<br>own below      |                        |                     |                          |                     |
|  | Current Lev                                    | el of Service E                                  | Budget                              | <u> </u>               | 710,500             | 1,710,500                |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual                                 | FY 2023<br>Adopted                               | FY 2023<br>Forecast                 | FY 2024<br>Current     | FY 2024<br>Expanded |                          | FY 2024<br>Change   |
| Operating Expense  | 3,517  | 5,000  | 5.000                               | 5,000                  | · ·                 | 5,000                    | 0.0%                |
| Remittances  | -  | -  | 352,000                             | -                      |                     |                          | na                  |
| Net Operating Budget — Reserve for Capital   | 3,517  | <b>5,000</b> 2,009,900                           | 357,000                             | <b>5,000</b> 1,705,500 |                     | <b>5,000</b> - 1,705,500 | <b>0.0%</b> (15.1)% |
| Total Budget   | 3,517  | 2,014,900  | 357,000                             | 1,710,500              |                     | 1,710,500                | (15.1)%             |
| Program Funding Sources  | 2022<br>Actual                                 | FY 2023<br>Adopted                               | FY 2023<br>Forecast                 | FY 2024<br>Current     | FY 2024<br>Expanded |                          | FY 2024<br>Change   |
| Miscellaneous Revenues   | 1,293,428                                      | _  | -                                   | _                      |                     |                          | na                  |
| Interest/Misc  | 9,416  | 13,900   | 33,900                              | 33,900                 |                     | - 33,900                 | 143.9%              |
| Carry Forward  | 702,100  | 2,001,700  | 2,001,400                           | 1,678,300              |                     | - 1,678,300              | (16.2)%             |
| Less 5% Required By Law  | -  | (700)  | -                                   | (1,700)                |                     | - (1,700)                | 142.9%              |
| Total Funding  | 2,004,944                                      | 2,014,900  | 2,035,300                           | 1,710,500              |                     | - 1,710,500              | (15.1)%             |

### Forecast FY 2023:

Forecasted Remittances include \$352,000 to provide Collier County Emergency Medical Services Division funding for the purchase of an ambulance, stretcher, and cardiac monitor for EMS Station 74, located at the intersection of DeSoto Boulevard and Golden Gate Boulevard.

#### Current FY 2024:

Funding requests and sale opportunities will be brought before the Board of County Commissioners for approval. A small operating budget is provided for needed services with the balance of available funding budgeted in reserves.

Fiscal Year 2024 7 - 52 Public Utilities Department

## **Public Utilities Department**

# Facilities Management Division Americans with Disabilities Act (190/1136)

#### **Mission Statement**

Revenues generated by concession fees from the County Government Complex are earmarked to improve handicapped and general accessibility to government facilities.

| Program Sun  | Program Summary |                    |                     |                    |                   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Americans with Disabilities Act (ADA   | ) - QP, IAM, F  | RG                 |                     | _                  | 42,900            | 42,900              | -                   |
| Upgrade County facilities to improve facilities and purchase equipment fo needs. |                 |                    |                     |                    |                   |                     |                     |
|  | Current Lev     | el of Service B    | Budget              |                    | 42,900            | 42,900              | -                   |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense  |                 | 46,900             | 25,200              | 42,900             |                   | 42,900              | (8.5)%              |
| Net Operating Budget   |                 | 46,900             | 25,200              | 42,900             |                   | - 42,900            | (8.5)%              |
| Total Budget   |                 | 46,900             | 25,200              | 42,900             |                   | - 42,900            | (8.5)%              |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Charges For Services   | _               | 2,400              |                     | -                  |                   |                     | (100.0)%            |
| Interest/Misc  | 449             | -                  | -                   | -                  |                   |                     | na                  |
| Carry Forward  | 67,700          | 44,700             | 68,100              | 42,900             |                   | - 42,900            | (4.0)%              |
| Less 5% Required By Law  | -               | (200)              | -                   | -                  |                   |                     | (100.0)%            |
| Total Funding  | 68,149          | 46,900             | 68,100              | 42,900             |                   | - 42,900            | (8.5)%              |

Forecast FY 2023:

Forecast expenditures will improve accessibility on the second floor of Building H.

Current FY 2024:

\$42,900 is provided for ADA - accessibility projects.

### **Public Utilities Department**

# Facilities Management Division Freedom Memorial (620/1143)

#### **Mission Statement**

To account for the Freedom Memorial donations and General Fund contribution.

| Program Su                         | mmary          | FY 2<br>Total      |                     | Y 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |                   |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
| Memorial Design & Construction - Q | Р              |                    |                     | -                  | 26,000              | 26,000              | -                 |
|                                    | Current Lev    | el of Service E    | Budget              |                    | 26,000              | 26,000              | <u> </u>          |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Operating Expense                  | 2,443          | 23,900             | 1,200               | 26,000             | -                   | 26,000              | 8.8%              |
| Net Operating Budget               | 2,443          | 23,900             | 1,200               | 26,000             | -                   | 26,000              | 8.8%              |
| Total Budget                       | 2,443          | 23,900             | 1,200               | 26,000             | -                   | 26,000              | 8.8%              |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change |
| Miscellaneous Revenues             | 9,500          | _                  | -                   | -                  | -                   |                     | na                |
| Interest/Misc                      | 156            | -                  | -                   | -                  | -                   | -                   | na                |
| Carry Forward                      | 20,000         | 23,900             | 27,200              | 26,000             | -                   | 26,000              | 8.8%              |
| Total Funding                      | 29,656         | 23,900             | 27,200              | 26,000             |                     | 26,000              | 8.8%              |

#### Notes:

The Freedom Memorial is located at the Freedom Park, also known as the Gordon River Water Quality Park, located on the northeast side of Golden Gate Parkway and Goodlette Road. On February 10, 2015 via Agenda Item 10A, the Board of County Commissioners in FY15 approved matching private contributions of \$600,000 to finish the Freedom Memorial. The cost to complete the project was \$1.2M. Current activity includes small enhancements on a funds available basis.

#### Forecast FY 2023:

Contributions continue to be received and utilized for the ongoing addition of smaller commemorative enhancements.

#### Current FY 2024:

Budgeted expenditures provide for the ongoing addition of smaller commemorative enhancements.

#### Revenues:

Funding is provided by the carry forward of previous contributions with new contributions budgeted subsequent to receipt.

Fiscal Year 2024 7 - 54 Public Utilities Department

## **Public Utilities Department**

# Facilities Management Division Specialized Grants - Facility Management (701-702 / 1831-1832)

#### **Mission Statement**

To account for the funds received from federal and state grants.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                 | -              | -                  | 1,931,500           | _                  | -                   |                    | na                |
| Net Operating Budget —         | -              |                    | 1,931,500           |                    | -                   | -                  | na                |
| Total Budget                   |                |                    | 1,931,500           |                    |                     |                    | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues     | -              | -                  | 1,430,400           | _                  | _                   | _                  | na                |
| Reimb From Other Depts         | 98,096         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 301 Co Wide Cap       | -              | -                  | 157,300             | -                  | -                   | -                  | na                |
| Trans fm 318 Infra Sales Tax   | -              | -                  | 343,800             | -                  | -                   | -                  | na                |
| Total Funding                  | 98,096         |                    | 1.931.500           | _                  |                     | _                  | na                |

#### Forecast FY 2023:

Forecast includes grant funding for purchasing and installing permanent generators at the Collier County Courthouse, Collier County Health Department Building and Collier County Jail Facility (Project 33744).

Fiscal Year 2024 7 - 55 Public Utilities Department

## **Transportation Management Services Department**

# Transportation Management Services Department Organizational Chart

Total Full-Time Equivalents (FTE) = 312.00

| 1 |  |
|---|--|
|   | Transportation Operations  Total Full-Time Equivalents (FTE) = 195.00                        |
|   | Landscaping Total Full-Time Equivalents (FTE) = 27.00  |
|   | Stormwater Operations Total Full-Time Equivalents (FTE) = 30.00                              |
|   | Water Pollution Control  Total Full-Time Equivalents (FTE) = 21.00                           |
|   | Coastal Zone Management  Total Full-Time Equivalents (FTE) = 7.00                            |
|   | Airport Operations  Total Full-Time Equivalents (FTE) = 20.00                                |
|   | Public Transit and Neighborhood Enhancement (PTNE)  Total Full-Time Equivalents (FTE) = 9.00 |
|   | Improvement Districts and MSTU  Total Full-Time Equivalents (FTE) = 3.00                     |
|   |  |

### **Transportation Management Services Department**

### **Trinity Scott**

The Transportation Management Services Department includes six divisions: Capital Project Planning, Impact Fees & Program Management; Fiscal & Grant Services; Operations & Performance Management; Public Transit & Neighborhood Enhancement; Road Maintenance; and Transportation Engineering & Construction Management. These divisions manage a diverse portfolio of essential countywide projects, that directly support the focus areas and objectives identified in the most recent Strategic Plan Update. These projects include bridge replacements, repair, and additions, traffic operations upgrades and signal hardening; right-of-way acquisitions; stormwater control structures and conveyance systems; beach renourishment projects, airport capital improvements, as well as bus stop installation and rehabilitation. In addition, the Division staff are responsible for operations and maintenance of a multitude of assets, including operating three airports; roadways and bridges; roadside ditches; sidewalks; bike paths; underground stormwater infrastructure, storm channels, culvert systems, and emergency storm pumps; landscape medians; street lighting; and fixed route and paratransit bus services. Funding sources for the programs include impact fees, gas tax, sales surtax, general funds, airport user fees, ad valorem taxes, transit fares, and grants. All Divisions have met the budget guidance outlined by the County Manager's office and the Board of County Commissioners.

The Department continues to recover from Hurricane lan as we move into permanent repairs. Staff is working closely with FEMA representatives to ensure the maximum possible reimbursement. Facility usage and traffic data has proven that the County remains in a growth pattern. The Department's strategic focus remains on preserving our infrastructure as we respond to this growth period where demand for new capital project execution is accelerated. Continuing prior years efforts, the Department will carry forward an aggressive stormwater capital program, continuation of construction of Vanderbilt Beach Road Extension, and the Transportation Investment Generating Economic Recovery (TIGER) Immokalee Mobility project and will continue preparation of several other major capital projects for construction such as Pine Ridge Road, Airport Road, Collier Boulevard and Oil Well Road. In addition, continuing a variety of bridge projects, intersection improvements, roadway enhancements, stormwater improvements, and ensuring timely completion of necessary maintenance. Staff diligently manages contractors and maintains tight fiscal controls, which have allowed the Department to achieve an enviable track record of successful project management. Maintenance operations scrutinizes asset management priorities utilizing the County's award-winning asset management team. The County's three airports continue to show a steady growth in revenues. Public Transit and Neighborhood Enhancement will begin design of a new maintenance facility to replace infrastructure that has met its useful life.

The Department continues to anticipate challenges such as supply chain delays, project cost inflation, and a stressed labor force by working with vendors to order long lead time items early in the project and mitigate project delays. In addition, staff continuously monitor costs to bid projects strategically. Department staff also leverage state and federal funds to ensure efficient use of the County's local funding sources, including shovel ready projects that may capitalize on federal discretionary opportunities and transportation authorization funds. Our ability to recruit, train, and retain key team members is a top priority in achieving the County's strategic goals. In FY 2024, the Department will continue to augment staffing with consultant/vendor assistance to ensure completion of the strategic objectives. The Department remains successful due to the hard-working and dedicated individuals that work tirelessly to provide exceptional service to the residents, business owners, and visitors of Collier County.

## **Transportation Management Services Department**

| Department Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 25,258,573     | 30,326,400         | 30,546,900          | 32,729,900         | 1,312,400           | 34,042,300         | 12.3%             |
| Operating Expense                 | 31,859,341     | 32,701,200         | 39,792,200          | 36,679,200         | 49,900              | 36,729,100         | 12.3%             |
| Indirect Cost Reimburs            | 569,400        | 671,500            | 671,500             | 681,200            | -                   | 681,200            | 1.4%              |
| Aviation Fuel                     | 5,239,283      | 3,987,300          | 5,097,800           | 5,356,100          | -                   | 5,356,100          | 34.3%             |
| Capital Outlay                    | 3,815,113      | 4,915,400          | 20,257,600          | 5,094,300          | 528,700             | 5,623,000          | 14.4%             |
| Total Net Budget                  | 66,741,711     | 72,601,800         | 96,366,000          | 80,540,700         | 1,891,000           | 82,431,700         | 13.5%             |
| Trans to Property Appraiser       | 60,939         | 71,400             | 71,400              | 82,200             | -                   | 82,200             | 15.1%             |
| Trans to Tax Collector            | 163,588        | 197,700            | 197,700             | 223,600            | -                   | 223,600            | 13.1%             |
| Trans to 101 Transp Op Fd         | 102,200        | 78,500             | 78,500              | -                  | -                   | -                  | (100.0)%          |
| Trans to 103 Stormwater Ops       | 22,900         | 13,000             | 13,000              | 4,600              | -                   | 4,600              | (64.6)%           |
| Trans to 111 Unincorp Gen Fd      | 319,600        | 343,400            | 343,400             | 372,300            | -                   | 372,300            | 8.4%              |
| Trans to 113 Com Dev Fd           | 103,600        | 130,600            | 130,600             | =                  | -                   | =                  | (100.0)%          |
| Trans to 114 Pollutn Ctrl Fd      | 43,300         | 45,000             | 45,000              | 45,000             | -                   | 45,000             | 0.0%              |
| Trans to 232 PR/NPP Bond          | 6,200          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 298 Sp Ob Bd '10         | 1,216,700      | 1,019,300          | 1,019,300           | 963,400            | -                   | 963,400            | (5.5)%            |
| Trans to 301 Co Wide Cap Fd       | 576,000        | 72,000             | 72,000              | -                  | -                   | -                  | (100.0)%          |
| Trans to 425/426 CAT Mass Transit | 411,831        | -                  | 1,976,900           | -                  | -                   | -                  | na                |
| Trans to 427/429 Transp Disadv Fd | 100            | -                  | 900                 | -                  | -                   | -                  | na                |
| Trans to 496 Airport Cap Fd       | 670,000        | 750,000            | 750,000             | 861,200            | -                   | 861,200            | 14.8%             |
| Trans to 506 IT Capital           | -              | 187,900            | 187,900             | 162,700            | -                   | 162,700            | (13.4)%           |
| Trans to 523 Motor Pool Cap       | -              | 88,000             | 88,000              | -                  | 101,600             | 101,600            | 15.5%             |
| Advance/Repay to 001 General Fd   | 236,800        | 250,000            | 250,000             | 250,000            | -                   | 250,000            | 0.0%              |
| Advance/Repay to 131 Plang Serv   | 523,100        | 1,624,800          | 1,624,800           | -                  | -                   | -                  | (100.0)%          |
| Advance/Repay to 341 Rd Assessmt  | -              | 1,300              | 1,300               | 1,800              | -                   | 1,800              | 38.5%             |
| Reserve for Contingencies         | -              | 1,466,300          | -                   | 1,430,200          | -                   | 1,430,200          | (2.5)%            |
| Reserve for Future Grant Match    | -              | 673,700            | -                   | 737,400            | -                   | 737,400            | 9.5%              |
| Reserve for Capital               | -              | 6,266,600          | -                   | 8,907,100          | -                   | 8,907,100          | 42.1%             |
| Reserve for Insurance             | -              | 150,000            | -                   | 150,000            | -                   | 150,000            | 0.0%              |
| Reserve for Cash Flow             | -              | 635,300            | -                   | 667,600            | -                   | 667,600            | 5.1%              |
| Reserve for Attrition             | -              | (402,600)          | -                   | (466,200)          | -                   | (466,200)          | 15.8%             |
| Total Budget                      | 71,198,569     | 86,264,000         | 103,216,700         | 94,933,600         | 1,992,600           | 96,926,200         | 12.4%             |

## **Transportation Management Services Department**

| Appropriations by Division                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Transportation Operations                             | 25,511,664     | 28,622,100         | 28,530,500          | 30,529,400         | 1,722,800           | 32,252,200         | 12.7%             |
| Landscaping   | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          | -                   | 2,940,400          | 8.3%              |
| Stormwater Operations                                 | 6,768,176      | 8,735,000          | 8,949,400           | 9,625,600          | -                   | 9,625,600          | 10.2%             |
| Water Pollution Control                               | 2,827,302      | 3,601,800          | 3,471,600           | 3,849,600          | -                   | 3,849,600          | 6.9%              |
| Coastal Zone Management                               | 941,778        | 1,390,100          | 1,337,800           | 1,263,600          | -                   | 1,263,600          | (9.1)%            |
| Airport Operations                                    | 7,917,524      | 7,262,200          | 8,313,900           | 8,971,000          | 168,200             | 9,139,200          | 25.8%             |
| Public Transit and Neighborhood<br>Enhancement (PTNE) | 16,566,813     | 8,882,300          | 39,028,000          | 9,575,600          | -                   | 9,575,600          | 7.8%              |
| Metropolitan Planning Organization (MPO)              | 5,547          | 8,100              | 71,300              | 15,400             | -                   | 15,400             | 90.1%             |
| Improvement Districts and MSTU                        | 3,955,937      | 11,386,000         | 3,901,700           | 13,770,100         | -                   | 13,770,100         | 20.9%             |
| Total Net Budget                                      | 66,741,711     | 72,601,800         | 96,366,000          | 80,540,700         | 1,891,000           | 82,431,700         | 13.5%             |
| Transportation Operations                             | 1,277,600      | 1,148,100          | 1,124,300           | 1,007,800          | -                   | 1,007,800          | (12.2)%           |
| Stormwater Operations                                 | 22,600         | 282,100            | 78,800              | 176,600            | 101,600             | 278,200            | (1.4)%            |
| Water Pollution Control                               | 633,701        | 1,234,900          | 279,100             | 2,649,100          | -                   | 2,649,100          | 114.5%            |
| Coastal Zone Management                               | 65,900         | 128,700            | 91,500              | 93,600             | -                   | 93,600             | (27.3)%           |
| Airport Operations                                    | 1,329,000      | 4,856,400          | 2,785,400           | 3,109,600          | -                   | 3,109,600          | (36.0)%           |
| Public Transit and Neighborhood<br>Enhancement (PTNE) | 411,931        | 1,173,700          | 1,977,800           | 1,129,800          | -                   | 1,129,800          | (3.7)%            |
| Improvement Districts and MSTU                        | 716,126        | 4,838,300          | 513,800             | 6,226,400          | -                   | 6,226,400          | 28.7%             |
| Total Transfers and Reserves                          | 4,456,858      | 13,662,200         | 6,850,700           | 14,392,900         | 101,600             | 14,494,500         | 6.1%              |
| Total Budget  | 71,198,569     | 86,264,000         | 103,216,700         | 94,933,600         | 1,992,600           | 96,926,200         | 12.4%             |

## **Transportation Management Services Department**

| Department Funding Sources          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|----------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes                    | 7,334,112      | 8,736,400          | 8,374,100           | 9,405,800            | -                   | 9,405,800          | 7.7%              |
| Delinquent Ad Valorem Taxes         | 76,144         | -                  | 600                 | -                    | -                   | -                  | na                |
| Intergovernmental Revenues          | 11,791,926     | 1,114,800          | 29,426,900          | 1,133,200            | -                   | 1,133,200          | 1.7%              |
| SFWMD/Big Cypress Revenue           | 1,062,500      | 1,062,500          | 1,062,500           | 62,500               | -                   | 62,500             | (94.1)%           |
| FEMA - Fed Emerg Mgt Agency         | (75,274)       | -                  | -                   | -                    | -                   | -                  | na                |
| Charges For Services                | 2,762,644      | 2,694,600          | 2,834,600           | 2,729,800            | -                   | 2,729,800          | 1.3%              |
| Aviation Fuel Sales                 | 8,099,364      | 6,789,200          | 7,924,600           | 8,303,400            | -                   | 8,303,400          | 22.3%             |
| Miscellaneous Revenues              | 735,097        | 272,400            | 457,600             | 277,600              | -                   | 277,600            | 1.9%              |
| Interest/Misc                       | 235,284        | 131,400            | 269,300             | 129,100              | -                   | 129,100            | (1.8)%            |
| Reimb From Other Depts              | 447,794        | 259,500            | 259,500             | 378,500              | 378,500 -           |                    | 45.9%             |
| Trans frm Property Appraiser        | 5,069          | -                  | -                   | -                    | -                   |                    | na                |
| Trans frm Tax Collector             | 64,426         | -                  | -                   | -                    | -                   | -                  | na                |
| Net Cost General Fund               | 384,369        | 607,900            | 600,900             | 631,100              | 631,100 -           |                    | 3.8%              |
| Net Cost Road and Bridge            | (1,944,541)    | -                  | (1,416,800)         | -                    | -                   | -                  | na                |
| Net Cost Stormwater Operations      | (2,887,160)    | -                  | (1,766,600)         | -                    |                     |                    | na                |
| Net Cost Unincorp General Fund      | 4,868,266      | 5,994,200          | 5,979,400           | 6,249,100 -          |                     | 6,249,100          | 4.3%              |
| Trans fm 001 Gen Fund               | 29,916,824     | 32,251,200         | 32,359,600          | 34,635,300 1,722,800 |                     | 36,358,100         | 12.7%             |
| Trans fm 111 Unincorp Gen Fd        | 4,905,000      | 5,010,000          | 5,010,000           | 5,222,800            | -                   | 5,222,800          | 4.2%              |
| Trans fm 134 Victoria Park Drainage | 22,900         | 13,000             | 13,000              | 4,600 -              |                     | 4,600              | (64.6)%           |
| Trans fm 138 Naples Prod Pk         | 6,200          | -                  | -                   | -                    | -                   | -                  | na                |
| Trans fm 174 Conserv Collier Maint  | -              | -                  | -                   | 395,200              | -                   | 395,200            | na                |
| Trans fm 185 Beach Ren Ops          | 43,300         | 45,000             | 45,000              | 45,000               | -                   | 45,000             | 0.0%              |
| Trans fm 195 TDC Cap Fd             | 883,700        | 817,600            | 817,600             | 992,300              | -                   | 992,300            | 21.4%             |
| Trans fm 259 Forest Lake Debt       | -              | 38,500             | 38,500              | -                    | -                   | -                  | (100.0)%          |
| Trans fm 301 Co Wide Cap            | -              | -                  | -                   | 915,500              | -                   | 915,500            | na                |
| Trans fm 426 CAT Transit            | 411,831        | -                  | 1,976,900           | -                    | -                   | -                  | na                |
| Trans fm 427 Transp Disadv          | 100            | -                  | 900                 | -                    | -                   | -                  | na                |
| Trans fm 495 Airport Op Fd          | 102,200        | 78,500             | 78,500              | -                    | -                   | -                  | (100.0)%          |
| Trans fm 711/712 Transp Grants      | 1,746          | -                  | 6,600               | -                    | -                   | -                  | na                |
| Adv/Repay 761 42nd Ave SE MSTU      | 73,000         | -                  | -                   | -                    | -                   | -                  | na                |
| Carry Forward                       | 27,100,400     | 21,401,800         | 30,489,100          | 24,539,200           | 269,800             | 24,809,000         | 15.9%             |
| Less 5% Required By Law             | -              | (1,054,500)        | -                   | (1,116,400)          | -                   | (1,116,400)        | 5.9%              |
| Total Funding =                     | 96,427,222     | 86,264,000         | 124,842,300         | 94,933,600           | 1,992,600           | 96,926,200         | 12.4%             |
| Department Position Summary         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Transportation Operations           | 180.00         | 176.00             | 178.00              | 178.00               | 17.00               | 195.00             | 10.8%             |
| Landscaping                         | 22.00          | 27.00              | 27.00               | 27.00                | -                   | 27.00              | 0.0%              |
|                                     |                |                    |                     |                      |                     |                    |                   |

| Department Position Summary     | 2022<br>Actual | Adopted | FY 2023<br>Forecast | Current | FY 2024<br>Expanded | Adopted | FY 2024<br>Change |
|---------------------------------|----------------|---------|---------------------|---------|---------------------|---------|-------------------|
| Transportation Operations       | 180.00         | 176.00  | 178.00              | 178.00  | 17.00               | 195.00  | 10.8%             |
| Landscaping                     | 22.00          | 27.00   | 27.00               | 27.00   | =                   | 27.00   | 0.0%              |
| Stormwater Operations           | 25.00          | 30.00   | 30.00               | 30.00   | =                   | 30.00   | 0.0%              |
| Water Pollution Control         | 21.00          | 21.00   | 21.00               | 21.00   | -                   | 21.00   | 0.0%              |
| Coastal Zone Management         | 8.00           | 8.00    | 7.00                | 7.00    | -                   | 7.00    | (12.5)%           |
| Airport Operations              | 17.00          | 18.00   | 18.00               | 18.00   | 2.00                | 20.00   | 11.1%             |
| Public Transit and Neighborhood | 6.00           | 9.00    | 9.00                | 9.00    | -                   | 9.00    | 0.0%              |
| Improvement Districts and MSTU  | 3.00           | 3.00    | 3.00                | 3.00    | -                   | 3.00    | 0.0%              |
| Total FTE                       | 282.00         | 292.00  | 293.00              | 293.00  | 19.00               | 312.00  | 6.8%              |

## **Transportation Management Services Department**

## **Transportation Operations**

| Division Budgetary Cost Summary                                  | 2022<br>Actual                          | FY 2023<br>Adopted | FY 2023<br>Forecast                     | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|---|--------------------|---|--------------------|---------------------|--------------------|-------------------|
| Personal Services  | 15,703,224                              | 18,268,700         | 18,349,100                              | 20,038,800         | 1,194,200           | 21,233,000         | 16.2%             |
| Operating Expense  | 9,566,784                               | 10,131,900         | 10,007,900                              | 10,330,800         | 49,900              | 10,380,700         | 2.5%              |
| Indirect Cost Reimburs   | 114,000                                 | 96,500             | 96,500                                  | 109,800            | -                   | 109,800            | 13.8%             |
| Capital Outlay   | 127,656                                 | 125,000            | 77,000                                  | 50,000             | 478,700             | 528,700            | 323.0%            |
| Net Operating Budget   | 25,511,664                              | 28,622,100         | 28,530,500                              | 30,529,400         | 1,722,800           | 32,252,200         | 12.7%             |
| Trans to 113 Com Dev Fd  | 22,600                                  | 28,700             | 28,700                                  | -                  | -                   | -                  | (100.0)%          |
| Trans to 298 Sp Ob Bd '10  | 1,216,700                               | 1,019,300          | 1,019,300                               | 963,400            | -                   | 963,400            | (5.5)%            |
| Trans to 301 Co Wide Cap Fd                                      | 38,300                                  | 38,300             | 38,300                                  | -                  | -                   | -                  | (100.0)%          |
| Trans to 523 Motor Pool Cap                                      | -                                       | 38,000             | 38,000                                  | -                  | -                   | -                  | (100.0)%          |
| Reserve for Contingencies  | -                                       | 327,900            | -                                       | 378,700            | -                   | 378,700            | 15.5%             |
| Reserve for Attrition  | -                                       | (304,100)          | -                                       | (334,300)          | -                   | (334,300)          | 9.9%              |
| Total Budget   | 26,789,264                              | 29,770,200         | 29,654,800                              | 31,537,200         | 1,722,800           | 33,260,000         | 11.7%             |
| Appropriations by Program  | 2022<br>Actual                          | FY 2023<br>Adopted | FY 2023<br>Forecast                     | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Asset Management, GIS Support and                                | 787,315                                 | 789.900            | 805,000                                 | 1,386,100          |                     | 1,386,100          | 75.5%             |
| Performance Management (101/1001)                                |   | ,                  | ,                                       |                    |                     |                    |                   |
| Construction & Maintenance<br>Administration Office (101/1001)   | 1,739,725                               | 1,880,000          | 2,167,300                               | 1,968,000          | -                   | 1,968,000          | 4.7%              |
| Traffic Operations Division (101/1001)                           | 6,279,273                               | 6,988,100          | 6,993,800                               | 7,510,900          | -                   | 7,510,900          | 7.5%              |
| Transportation Development Review and Concurrency Mgt (101/1001) | 493,976                                 | 621,200            | 422,700                                 | 604,800            | -                   | 604,800            | (2.6)%            |
| Transportation Engineering Division (101/1001)                   | 3,830,130                               | 4,524,400          | 4,343,000                               | 4,827,600          | -                   | 4,827,600          | 6.7%              |
| Transportation Maintenance Road & Bridge (101/1001)              | 10,260,628                              | 11,207,300         | 11,227,600                              | 11,569,200         | 1,722,800           | 13,292,000         | 18.6%             |
| Transportation Road Maintenance (111/1011)                       | 2,120,618                               | 2,611,200          | 2,571,100                               | 2,662,800          | -                   | 2,662,800          | 2.0%              |
| Total Net Budget   | 25,511,664                              | 28,622,100         | 28,530,500                              | 30,529,400         | 1,722,800           | 32,252,200         | 12.7%             |
| Total Transfers and Reserves                                     | 1,277,600                               | 1,148,100          | 1,124,300                               | 1,007,800          | -                   | 1,007,800          | (12.2)%           |
| Total Budget   | 26,789,264                              | 29,770,200         | 29,654,800                              | 31,537,200         | 1,722,800           | 33,260,000         | 11.7%             |
| Total Budget   | ======================================= |                    | ======================================= |                    |                     | =                  | 1111 /0           |
| Division Funding Sources   | 2022<br>Actual                          | FY 2023<br>Adopted | FY 2023<br>Forecast                     | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues                                       | 1,143,070                               | 1,111,800          | 1,163,300                               | 1,130,200          |                     | 1,130,200          | 1.7%              |
| SFWMD/Big Cypress Revenue  | 1,000,000                               | 1,000,000          | 1,000,000                               | 1,100,200          | _                   | 1,100,200          | (100.0)%          |
| FEMA - Fed Emerg Mgt Agency                                      | (41,951)                                | -                  | -                                       | _                  | _                   | _                  | na                |
| Charges For Services   | 7,560                                   | 7,200              | _                                       | _                  | _                   | _                  | (100.0)%          |
| Miscellaneous Revenues   | 387,518                                 | 187,400            | 201,300                                 | 192,600            | _                   | 192,600            | 2.8%              |
| Interest/Misc  | 30,801                                  | 25,000             | 25,000                                  | 25,000             | _                   | 25,000             | 0.0%              |
| Reimb From Other Depts   | 314,988                                 | 190,000            | 190,000                                 | 278,500            | _                   | 278,500            | 46.6%             |
| Net Cost Road and Bridge   | (1,944,541)                             | -                  | (1,416,800)                             |                    | _                   | -                  | na                |
| Net Cost Unincorp General Fund                                   | 2,120,618                               | 2,611,200          | 2,571,100                               | 2,662,800          | _                   | 2,662,800          | 2.0%              |
| Trans fm 001 Gen Fund  | 21,183,300                              | 23,638,900         | 23,871,400                              | 25,906,900         | 1,722,800           | 27,629,700         | 16.9%             |
| Trans fm 495 Airport Op Fd                                       | 102,200                                 | 78,500             | 78,500                                  | ,                  | -,: ==,000          |                    | (100.0)%          |
| Carry Forward  | 2,485,700                               | 1,046,300          | 1,971,000                               | 1,416,800          | -                   | 1,416,800          | 35.4%             |
| Less 5% Required By Law  | , -,<br>-                               | (126,100)          | -                                       | (75,600)           | -                   | (75,600)           | (40.0)%           |
| Total Funding  | 26,789,264                              | 29,770,200         | 29,654,800                              | 31,537,200         | 1,722,800           | 33,260,000         | 11.7%             |
| =  |   |                    |   |                    | =                   |                    |                   |

## **Transportation Management Services Department**

## **Transportation Operations**

| Division Position Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Construction & Maintenance<br>Administration Office (101/1001)      | 11.00          | 10.00              | 12.00               | 8.00               | -                   | 8.00               | (20.0)%           |
| Asset Management, GIS Support and Performance Management (101/1001) | 7.00           | 7.00               | 7.00                | 11.00              | -                   | 11.00              | 57.1%             |
| Transportation Development Review and Concurrency Mgt (101/1001)    | 6.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00               | 0.0%              |
| Transportation Maintenance Road & Bridge (101/1001)                 | 87.00          | 84.00              | 84.00               | 84.00              | 17.00               | 101.00             | 20.2%             |
| Traffic Operations Division (101/1001)                              | 38.00          | 39.00              | 39.00               | 39.00              | -                   | 39.00              | 0.0%              |
| Transportation Engineering Division (101/1001)                      | 31.00          | 32.00              | 32.00               | 32.00              | -                   | 32.00              | 0.0%              |
| Total FTE   | 180.00         | 176.00             | 178.00              | 178.00             | 17.00               | 195.00             | 10.8%             |

### **Transportation Management Services Department**

# Transportation Operations Construction & Maintenance Administration Office (101/1001)

### **Mission Statement**

To deliver value to the community by providing financial accountability and support for transportation, coastal zone, pollution control, airport and stormwater capital improvement projects and operations, responding timely and professionally to all reports of problems, and supporting daily activities with technical tools and resources.

| Program S   | Program Summary  |                    |                     |               |                      | FY 2024<br>Revenues          | FY 2024<br>Net Cost |
|---|------------------|--------------------|---------------------|---------------|----------------------|------------------------------|---------------------|
| Divisional Administration/Overhead  | d - RG           |                    |                     | 5.00          | 1,510,000            | 383,700                      | 1,126,300           |
| Departmental administration, recrucosts for Fund 101 including indired IT direct hours, and utilities.  |                  |                    |                     |               |                      |                              |                     |
| Fiscal Support - QP, CD, IAM, RG  |                  |                    |                     | 3.00          | 458,000              | -                            | 458,000             |
| Provides financial support and gui<br>division directors and staff within t<br>Services Department. Supervises<br>responsible for financial functions,<br>receivable, grants compliance, pu | nt<br>lepartment |                    |                     |               |                      |                              |                     |
|   | Current Le       | vel of Service I   | Budget              | 8.00          | 1,968,000            | 383,700                      | 1,584,300           |
|   |                  |                    |                     |               |                      |                              |                     |
| Program Perforr   | nance Measur     | es                 |                     | 202:<br>Actua |                      |                              | FY 2024<br>Budget   |
| 100% of Executive Summaries in Ager approval  | nda Central by   | target deadline    | for                 | 10            | 0 10                 | 00 100                       | 100                 |
| 100% of grant & non-grant related invoreimbursement within 90 days  | ices audited ar  | nd monitored fo    | or                  | 9:            | 9 10                 | 00 100                       | 100                 |
| Accounts Payable # of Invoices/ Pay A   | pps Processed    | I                  |                     | 11,85         | 5 12,0               | 00 12,000                    | 12,000              |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2<br>Cur   | 2024 FY<br>rent Expa | 2024 FY 2024<br>nded Adopted |                     |
| Personal Services   | 1,080,411        | 1,223,500          | 1,511,000           | 1,109         | ,900                 | - 1,109,900                  | (9.3)%              |
| Operating Expense   | 545,314          | 560,000            | 559,800             |               | ,300                 | - 748,300                    |                     |
| Indirect Cost Reimburs  | 114,000          | 96,500             | 96,500              | 109           | ,800                 | - 109,800                    |                     |
| Net Operating Budget  | 1,739,725        | 1,880,000          | 2,167,300           | 1,968         | <u> </u>             | - 1,968,000                  |                     |
| Total Budget  | 1,739,725        | 1,880,000          | 2,167,300           | 1,968         | ,000                 | - 1,968,000                  | 4.7%                |
| Total FTE   | 11.00            | 10.00              | 12.00               |               | 3.00                 | - 8.00                       | (20.0)%             |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2<br>Cur   | :024 FY<br>rent Expa | 2024 FY 2024<br>nded Adopted |                     |
| Intergovernmental Revenues  | 319,697          | 250,000            | 250,000             | 250           | ,000                 | - 250,000                    | 0.0%                |
| FEMA - Fed Emerg Mgt Agency   | 560              | -                  | -                   |               | -                    | -                            | - na                |
| Miscellaneous Revenues  | 14,229           | 10,000             | 15,400              |               | ,200                 | - 15,200                     |                     |
| Reimb From Other Depts  | 31,960           | 30,000             | 30,000              |               | ,500                 | - 118,500                    |                     |
| Net Cost Road and Bridge  | 1,373,279        | 1,590,000          | 1,871,900           | 1,584         |                      | - 1,584,300                  | ` ,                 |
| Total Funding   | 1,739,725        | 1,880,000          | 2,167,300           | 1,968         | ,000                 | - 1,968,000                  | 4.7%                |

### **Transportation Management Services Department**

# Transportation Operations Construction & Maintenance Administration Office (101/1001)

#### Forecast FY 2023:

Personal services are forecast to increase over the FY 2023 adopted budget due to the transfer of two (2) FTEs, a Management Analyst I from Corporate Compliance and Continuous Improvement (001/0001) and Manager-Financial Operations from Coastal Zone (185/1102), as well as a retirement payout.

Operating expenses are forecast to be in line with the FY 2023 adopted budget.

### Current FY 2024:

Personal services decreased due to a transfer of four (4) FTEs, a Management Analyst I, a Management Analyst II, a Manager-Financial Operations, and a Public Information Coordinator II to the Asset Management, GIS Support and Performance Management Program (101/1001).

Operating expenses increased due to an increase in Property Insurance, Electricity, and Indirect Cost Reimbursement.

### **Transportation Management Services Department**

# Transportation Operations Asset Management, GIS Support and Performance Management (101/1001)

### **Mission Statement**

To deliver value to the community by providing relevant and timely information, GIS mapping, and asset management support for transportation, coastal zones, airports, and stormwater capital improvement and maintenance projects, technology solutions that enhance operational performance, and project management of department strategic initiatives.

| Program Sui   | Program Summary   |  |                                  |                |           | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|---|--|----------------------------------|----------------|-----------|---------------------|---------------------|
| Community and Media Relations - Ro  | G   |  |                                  | 1.00           | 134,300   | _                   | 134,300             |
| Serve as the liaison between the Tr<br>Department and the public, media, a<br>Research and respond to questions<br>and public relations matters.  | and governme  | ntal representa  | atives.                          |                |           |                     |                     |
| Asset Management, GIS Support, Pe   | rformance Mo  | gmt IAM, RG  | <b>;</b>                         | 10.00          | 1,251,800 | -                   | 1,251,800           |
| Plan and direct cross-divisional and enhance operations, asset manage construction, inspection, and mainte management. Deliver efficient and e operational performance and alignm Transportation Management Service | ment, and use<br>enance workflo<br>effective project<br>nent with the s | of technology<br>ows and record<br>of solutions that<br>trategic objecti | for<br>ls<br>t promote<br>ves of |                |           |                     |                     |
|   | Current Lev   | el of Service E  | Budget                           | 11.00          | 1,386,100 |                     | 1,386,100           |
| Program Performa  | ance Measure  | es   |                                  | 2022<br>Actual |           |                     | FY 2024<br>Budget   |
| 100% of AIMS constituents contacted wi  | ithin 5 busines   | s days   |                                  | 100            | 10        | 100                 | 100                 |
| Division work requests resolved within 5  | business days   | 3  |                                  | 100            | 10        | 92                  | 95                  |
| GIS assets digitized within 30 days of co   | llection  |  |                                  | 100            | 10        | 0 100               | 100                 |
| Report on projects within 30 days of deli   | verable   |  |                                  |                |           |                     | 90                  |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast              | FY 2<br>Curr   |           |                     | FY 2024<br>Change   |
| Personal Services   | 644,134   | 720,100  | 735,800                          | 1,312,         | 100       | - 1,312,100         | 82.2%               |
| Operating Expense   | 143,182   | 69,800   | 69,200                           | 74,            |           | - 74,000            |                     |
| Net Operating Budget  | 787,315   | 789,900  | 805,000                          | 1,386,         |           | - 1,386,100         |                     |
| Total Budget =  | 787,315   | 789,900  | 805,000                          | 1,386,         | 100       | - 1,386,100         | 75.5%               |
| Total FTE =   | 7.00  | 7.00   | 7.00                             | 11             | .00       | - 11.00             | 57.1%               |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast              | FY 20<br>Curr  |           |                     | Change              |
| FEMA - Fed Emerg Mgt Agency   | 365   | -  | -                                | 4 000          | -         | 4 000 400           | na na               |
| Net Cost Road and Bridge  | 786,950   | 789,900  | 805,000                          | 1,386,         |           | - 1,386,100         |                     |
| Total Funding ==  | 787,315   | 789,900  | 805,000                          | 1,386,         | 100       | - 1,386,100         | 75.5%               |

## **Transportation Management Services Department**

# Transportation Operations Asset Management, GIS Support and Performance Management (101/1001)

#### Forecast FY 2023:

Personal services are forecast to increase in the FY 2023 adopted budget as a result of the general wage adjustment.

Operating expenses are forecast to be in line with the FY 2023 adopted budget.

### Current FY 2024:

Personal services increased due to a transfer of four (4) FTEs, Management Analyst I, a Management Analyst II, a Manager-Financial Operations, and a Public Information Coordinator II from the Construction & Maintenance Administration Office (101/1001), as well as a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in Minor Data Processing Equipment.

### **Transportation Management Services Department**

# Transportation Operations Transportation Development Review and Concurrency Mgt (101/1001)

### **Mission Statement**

To provide supervision, planning, engineering, and coordination within the Transportation Management Services Department, as well as with other departments/divisions to ensure the transportation planning activities are carried out in a timely, efficient, and economical manner, and in compliance with Florida Statutes, Chapters 163 and 339, and local ordinances through the review of development applications for the level of service, access management, site impact, and alternative transportation opportunities (i.e. walking, biking, car-pooling, etc.).

| Provide for the supervision and overall program planning of the Transportation Planning and Review Section consistent with County LDC requirement and applicable State Statutes (chapters 163 and 339).  Development Review - QP, CD, RG  Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).  Current Level of Service Budget  Program Performance Measures  Program Performance Measures  Program Budget Program Performance Measures  Program Budgetary Cost Summary  Actual Budget  Program Budgetary Cost Summary  Actual Adopted Forecast  Personal Services  449,833  540,100  384,400  564,500  Personal Services  449,833  Net Operating Budget  493,976  621,200  422,700  604,800  Total Budget  Total FTE  6.00  4.00  4.00  4.00  4.00  4.00  FY 2024   | Program Sur  | Program Summary |                  |         |         | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|-----------------|------------------|---------|---------|-------------------|---------------------|---------------------|
| Transportation Planning and Review Section consistent with County LDC requirement and applicable Statues (chapters 163 and 339).  Development Review - QP, CD, RG  Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).  Current Level of Service Budget  Program Performance Measures  Program Performance Measures  2022 FY 2023 FY 2023 FY 2023 FY 2024 FY 2024 FY 2024 FY 2024 Adopted Forecast Current Expanded Adopted Completed Services Ser | Divisional Administration/Overhead                                     | - RG            |                  |         | 2.00    | 289,600           | -                   | 289,600             |
| Review of rezones, conditional uses, site development plans, and other development issues for compliance with Board policies and directives, including the monitoring of compliance of development projects with various commitment requirements (PUDs, DCA, etc.).  Current Level of Service Budget  Program Performance Measures  Program Performance Measures  Program Performance Measures  Program Budgetary Cost Summary  Actual  Adopted  Personal Services  449,833  FV 2023  FY 2023  FY 2024  F | Transportation Planning and Review                                     | v Section cons  | sistent with Cou |         |         |                   |                     |                     |
| Actual   Budget   FY 2023   FY 2023   FY 2024   FY 202   | Development Review - QP, CD, RG  |                 |                  |         | 2.00    | 315,200           | -                   | 315,200             |
| Program Performance   Measures   Actual   Budget   Forecast   Budget   Forecast   Budget   Program Performance   Program Performance   Program     | development issues for compliance including the monitoring of compliar | ctives,         |                  |         |         |                   |                     |                     |
| Program Performance Measures   Actual   Budget   Forecast   Program  |  | Current Lev     | el of Service E  | Budget  | 4.00    | 604,800           | -                   | 604,800             |
| Program Budgetary Cost Summary   | Program Performa   | ance Measure    | es               |         |         |                   |                     | FY 2024<br>Budget   |
| Program Budgetary Cost Summary         Actual         Adopted         Forecast         Current         Expanded         Adopted         C           Personal Services         449,833         540,100         384,400         564,500         -         564,500         -         564,500         -         40,300         -         40,300         -         40,300         -         40,300         -         40,300         -         40,300         -         604,800         -         604,800         -         604,800         -         604,800         -         604,800         -         604,800         -         604,800         -         4.00         -         4.00         -         4.00         -         4.00         -         4.00         -         4.00         -         4.00         -         -         4.00         - <th>•</th> <th>completed with</th> <th>iin established</th> <th>target</th> <th>90</th> <th>12,000</th> <th>90</th> <th>12,000</th>  | •  | completed with  | iin established  | target  | 90      | 12,000            | 90                  | 12,000              |
| Operating Expense         44,142         81,100         38,300         40,300         -         40,300         (5)           Net Operating Budget         493,976         621,200         422,700         604,800         -         604,800         -         604,800         -         604,800         -         604,800         -         604,800         -         4.00         -         4.00         -         4.00         -         4.00         -         4.00         -         4.00         -         4.00         -         -         4.00         -<   | Program Budgetary Cost Summary   |                 |                  |         |         |                   |                     | FY 2024<br>Change   |
| Net Operating Budget   493,976   621,200   422,700   604,800   - 604,800       Total Budget   493,976   621,200   422,700   604,800   - 604,800     Total FTE   6.00   4.00   4.00   4.00   - 4.00     Program Funding Sources   Actual   Adopted   Forecast   Current   Expanded   Adopted   Current    | Personal Services  | 449,833         | 540,100          | 384,400 | 564,500 |                   | 564,500             | 4.5%                |
| Total Budget   493,976   621,200   422,700   604,800   - 604,800   | Operating Expense  | 44,142          | 81,100           | 38,300  | 40,300  | 1                 | - 40,300            | (50.3)%             |
| Total FTE   6.00   4.00   4.00   4.00   -   4.00   -   4.00  |  |                 |                  |         |         |                   |                     | (2.6)%              |
| Program Funding Sources         Actual Adopted Forecast         FY 2023 FY 2023 FY 2024 FY 20  | Total Budget   | 493,976         | 621,200          | 422,700 | 604,800 |                   | - 604,800           | (2.6)%              |
| Program Funding SourcesActualAdoptedForecastCurrentExpandedAdoptedControl of the control of   | Total FTE  | 6.00            | 4.00             | 4.00    | 4.00    |                   | 4.00                | 0.0%                |
| Net Cost Road and Bridge         493,873         621,200         422,700         604,800         -         604,800   | Program Funding Sources  | -               |                  |         |         |                   |                     | FY 2024<br>Change   |
|  |  | _               |                  | -       |         | •                 |                     | na                  |
| Total Funding 493,976 621,200 422,700 604,800 - 604.800  |  |                 |                  |         |         |                   | <u> </u>            | (2.6)%              |
|  | Total Funding  | 493,976         | 621,200          | 422,700 | 604,800 | -                 | - 604,800           | (2.6)%              |

### **Transportation Management Services Department**

# Transportation Operations Transportation Development Review and Concurrency Mgt (101/1001)

### Forecast FY 2023:

Personal services are forecast to decrease over the FY 2023 adopted budget due to position vacancies of one (1) Planner III and one (1) Management Analyst I.

Operating expenses are forecast to decrease over the FY 2023 adopted budget due to a reduction in other contractual services.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses decreased due to a reduction in other contractual services.

### **Transportation Management Services Department**

# Transportation Operations Transportation Maintenance Road & Bridge (101/1001)

### **Mission Statement**

The Road Maintenance Division strives to maintain a safe and efficient county roadway system for the citizens and visitors of Collier County in support of Florida Statute Chapter 334.046; continually provide emergency response to all roadway/roadside hazards 24 hours per day, 7 days a week; provide continued road service and customer service that exceeds expectations.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Administration - RG   | 3.00                 | 1,011,400         | -                   | 1,011,400           |
| This section provides management, planning, supervision, and recordin Includes all fixed overhead costs for the division such as, insurance, fle maintenance, etc.  |                      |                   |                     |                     |
| Operational Support - IAM, RG   | 12.00                | 1,395,600         | -                   | 1,395,600           |
| This section provides for the supervision, inspection, and training in all safety related issues pertaining to personnel, equipment and projects. Operational activities include developmental measurements, contracts/b preparation, vendor/project inspections, and administrative reports preparation for divisional activities. Assistance is also provided for personnel issues including complaints, employee service issues, data entry, filing, phones, and mobile radio contact.   | oid                  |                   |                     |                     |
| Field Supervision - QP, CD, IAM   | 5.00                 | 610,500           | -                   | 610,500             |
| This section provides supervision of field personnel/multiple crews, plandaily and forecasted activities for crews, participates in fiscal measurements related to project preparation, maintenance scheduling, on-sight supervision as necessary for specific jobs and emergency situations.   | s                    |                   |                     |                     |
| Field - QP, CD, IAM   | 62.00                | 8,320,500         | 63,500              | 8,257,000           |
| This section provides for the maintenance on all County owned ROW at roads, as it pertains to the following: scheduled mowing of all rural and urban areas, vegetation control, patching and overlay of roadways. Projects such as turn lanes or driveway installation, digging and cleanin drainage swale and culverts, repair and upgrade of drainage systems including specially built items for outdated drainage systems. Inclusive conspection and repair of all County maintained bridges, and the building and repair of sidewalks and bike paths. Also performed is litter abatement of roads and roadsides, County properties, sod replacement and accident clean-up/traffic control. | g<br>of              |                   |                     |                     |
| Survey Crew - IAM   | 2.00                 | 231,200           | -                   | 231,200             |
| This section provides surveys for roadway profiles and drainage on urba and rural highways/roads throughout the County. Support is also provided to Road Maintenance and Storm-water by collecting survey data, and identifying easements and right-of-ways.  | an                   |                   |                     |                     |
| Current Level of Service Budget   | 84.00                | 11,569,200        | 63,500              | 11,505,700          |
| Program Enhancements  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
| 17 FTEs - Swale Maintenance Program   | 17.00                | 1,244,100         |                     | 1,244,100           |
| BP contains of 17 FTEs - 2 Swale Crews. Swale Crew 1 includes 1 FTE Supervisor Field II and both crews have 1 FTE HOO each, 2 FTEs EO I   | •                    | , ,               |                     | , , , = -           |

each, 1 FTE Crew Leader I each and 4 FTEs GMS II each.

## **Transportation Management Services Department**

# Transportation Operations Transportation Maintenance Road & Bridge (101/1001)

| Program Enha   | т              | FY 2024<br>otal FTE | -                | Y 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |                     |                   |
|--|----------------|---------------------|------------------|------------------|---------------------|---------------------|---------------------|-------------------|
| Swale Maintenance Vehicles (11)                          |                |                     |                  | -                | 4                   | 478,700             | -                   | 478,700           |
|  | Expar          | nded Services       | Budget           | 17.00            | 1,                  | 722,800             | _                   | 1,722,800         |
|  |                | Total Adopted       | Budget           | 101.00           | 13,                 | 292,000             | 63,500              | 13,228,500        |
| Program Perform  | ance Measur    | es                  |                  | 202<br>Actu      |                     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
| Complete 20,000 curb miles of street s<br>roadways.      | sweeping of ar | terial and colle    | ector            | 21,93            | 34                  | 21,000              | 21,000              | 20,000            |
| Respond and address all safety conce<br>within 48 hours. | rns and reque  | ests from the p     | ublic            | 10               | 00                  | 100                 | 100                 | 100               |
| Program Budgetary Cost Summary                           | 2022<br>Actual | FY 2023<br>Adopted  | FY 202<br>Foreca |                  | 2024<br>rrent       | FY 2024<br>Expanded |                     |                   |
| Personal Services  | 6,668,317      | 7,661,700           | 7,705,20         | 00 8,283         | 3,300               | 1,194,200           | 9,477,500           | 23.7%             |
| Operating Expense  | 3,592,311      | 3,545,600           | 3,522,40         | 00 3,28          | 5,900               | 49,900              | 3,335,800           | (5.9)%            |
| Capital Outlay   | -              | -                   |                  | -                | -                   | 478,700             | 478,700             | ) na              |
| Net Operating Budget                                     | 10,260,628     | 11,207,300          | 11,227,60        | 00 11,569        | 9,200               | 1,722,800           | 13,292,000          | 18.6%             |
| Total Budget   | 10,260,628     | 11,207,300          | 11,227,60        | 00 11,569        | 9,200               | 1,722,800           | 13,292,000          | 18.6%             |
| Total FTE  | 87.00          | 84.00               | 84.0             | 8 00             | 4.00                | 17.00               | 101.00              | 20.2%             |

### **Transportation Management Services Department**

# Transportation Operations Transportation Maintenance Road & Bridge (101/1001)

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency | (127,830)      | -                  | -                   | -                  | = "                 | -                  | na                |
| Charges For Services        | 7,560          | 7,200              | -                   | -                  | -                   | -                  | (100.0)%          |
| Miscellaneous Revenues      | 191,925        | 63,500             | 65,900              | 63,500             | -                   | 63,500             | 0.0%              |
| Net Cost Road and Bridge    | 10,188,973     | 11,136,600         | 11,161,700          | 11,505,700         | 1,722,800           | 13,228,500         | 18.8%             |
| Total Funding               | 10,260,628     | 11,207,300         | 11,227,600          | 11,569,200         | 1,722,800           | 13,292,000         | 18.6%             |

#### Notes:

This budget carries the general operating costs for the division. Activities in the Unincorporated Areas of the county, such as lime rock road conversions, striping and marking, and bridge repairs are separate cost centers within the Road & Bridge Maintenance Fund (111) as well as components of the Transportation Capital Fund (310/3081) and Gas Tax Fund (313/3083).

### Forecast FY 2023:

Personal services are forecast to be slightly higher than the FY 2023 adopted budget as a result of the general wage adjustment.

Operating expenses are forecast to be in line with the FY 2023 adopted budget.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program and the addition of 17 expanded FTEs to create two additional crews to enhance the Swale Maintenance Program for \$1,194,200.

Operating expenses decreased due to reorganizing services to the proper funding source and expanded operating expenses to enhance the Swale Maintenance Program for \$ 49,900.

Capital Outlays include vehicles associated with the two crews that are part of the Swale maintenance program for \$478,700 for 2 Boom Mowers.

### **Transportation Management Services Department**

# **Transportation Operations Transportation Road Maintenance (111/1011)**

### **Mission Statement**

To deliver to the citizens of Collier County quality-maintained roadways, roadsides, and drainage systems, providing safe roadway systems and excellent customer service. Maintenance operations are performed in support of Florida Statute Chapter 344.046.

| Program Sui   | mmary          |                    |                     |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Roadway Asphalt Repair - QP, IAM  |                |                    |                     |                    | 300,000             |                     | 300,000             |
| Maintain existing roadways efficient roadway hazards, thus promoting s reported deficiencies within 24 hour                       | afe conditions |                    |                     |                    |                     |                     |                     |
| Limerock Road Construction and Ma   | aintenance - C | QP, IAM            |                     | -                  | 50,000              | -                   | 50,000              |
| To grade limerock roads located in<br>There is no appropriation for conve   |                |                    | irterly.            |                    |                     |                     |                     |
| General Maintenance - QP, IAM   |                |                    |                     | - 2,               | 312,800             | -                   | 2,312,800           |
| Bridge, drainage system, sidewalk a maintenance, contract mowing, roashoulder maintenance, litter and de roadway hazard response. | dway asphalt   | repair, sweepin    | g and               |                    |                     |                     |                     |
|   | Current Le     | vel of Service B   | Budget              | - 2                | 662,800             | <u> </u>            | 2,662,800           |
|   |                |                    |                     |                    |                     |                     |                     |
| Program Perform   | ance Measure   | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Resurface all roadway segments with on accordance with the roadway category   |                |                    | ratings             | 100                | 100                 | 100                 | 100                 |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense   | 2,106,517      | 2,611,200          | 2,571,100           | 2,662,800          | -                   | 2,662,800           | 2.0%                |
| Capital Outlay  | 14,101         | <u> </u>           | -                   | -                  | -                   |                     | na                  |
| Net Operating Budget  | 2,120,618      | 2,611,200          | 2,571,100           | 2,662,800          |                     | 2,662,800           | 2.0%                |
| Total Budget =  | 2,120,618      | 2,611,200          | 2,571,100           | 2,662,800          |                     | 2,662,800           | 2.0%                |
|   |                |                    |                     |                    |                     |                     |                     |
| Brogram Funding Courses   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             |                     |                     |
| Program Funding Sources  Net Cost Unincorp General Fund   | 2,120,618      | 2,611,200          | 2,571,100           | 2,662,800          | Expanded            | Adopted 2,662,800   |                     |
| Total Funding   | 2,120,618      | 2,611,200          | 2,571,100           | 2,662,800          | -                   | 2,662,800           |                     |
|   | 2,120,010      | 2,011,200          | 2,37 1,100          | 2,002,000          |                     | 2,002,000           | 2.0%                |

## **Transportation Management Services Department**

# Transportation Operations Transportation Road Maintenance (111/1011)

### Notes:

This budget provides for general maintenance of Unincorporated Area roadways including non-landscaped medians and right-of-way areas, lime rock pavement repairs, sidewalks, curbing, drainage infrastructure, installation of sod for erosion control, and minor bridge repairs.

### Forecast FY 2023:

Operating expenses are forecast to decrease over the FY 2023 adopted budget due to a reduction in lime rock pavement repairs.

### Current FY 2024:

Operating expenses increased due to reorganizing services to the proper funding source and an increase in contractual services.

## **Transportation Management Services Department**

# **Transportation Operations Traffic Operations Division (101/1001)**

### **Mission Statement**

To improve the safety and efficiency of county roadways and signal networks through sound engineering principles and effective maintenance.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Sectional Administration/Overhead - RG   | 4.00                 | 1,381,500         | 110,900             | 1,270,600           |
| This section covers divisional management and administrative support staff. It also covers all overhead fixed costs for the division such as insurance, fleet maintenance, etc.  |                      |                   |                     |                     |
| Infrastructure Protection - IAM  | -                    | 5,000             | -                   | 5,000               |
| FS Chapter 556 requires Collier County to mark signal, streetlight, and fiber optic cable on County and State roadways within 48 hours of requests.  |                      |                   |                     |                     |
| Traffic Sign Maintenance - QP, IAM   | 6.00                 | 714,000           | 3,000               | 711,000             |
| This section installs and maintains the inventory of traffic signs and pavement markings throughout the county.  |                      |                   |                     |                     |
| Traffic Signal Maintenance - QP, IAM   | 9.00                 | 1,839,000         | 413,800             | 1,425,200           |
| This section maintains and repairs all traffic signals and flashing beacor within the county.  | ns                   |                   |                     |                     |
| Computerized Signal System Operation - QP, CD, IAM, RG   | 7.00                 | 960,200           | 79,500              | 880,700             |
| This section operates and maintains the computerized Traffic Signal System, coordinates construction projects with system requirements an re-times traffic signals.  | nd                   |                   |                     |                     |
| Streetlight Maintenance - QP, IAM  | 5.00                 | 1,498,400         | 386,900             | 1,111,500           |
| This section maintains, repairs and replaces, as needed, all arterial roadway lighting within the county.  |                      |                   |                     |                     |
| Traffic Engineering/Studies - QP, CD, IAM, RG  | 4.00                 | 741,800           | -                   | 741,800             |
| This section performs safety, operational, and signal studies. Prepares signing and pavement marking work orders. Reviews development permits and county roadway project construction plans. Collects data a compiles Annual Traffic Crash Reports and Quarterly Traffic County Reports. |                      |                   |                     |                     |
| Locates - IAM  | 4.00                 | 371,000           | 160,000             | 211,000             |
| This section marks infrastructure for signal, streetlight and fiber optic cables on both County and State Roadways within 48 hours of request directed under Florida Statute Chapter 556.  | as                   |                   |                     |                     |
| Current Level of Service Budget  | 39.00                | 7,510,900         | 1,154,100           | 6,356,800           |

## **Transportation Management Services Department**

# **Transportation Operations Traffic Operations Division (101/1001)**

| Program Perform   | ance Measure    | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |  |
|---|-----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|--|
| Inspect and identify 100% of street natheight requirement                         | me signs for co | mpliance with      | letter              | 100                | 100                 | 100                 | 100               |  |
| • Replace & Upgrade 25% of signs that requirements (approximately 500 signs)      |                 | troflectivity      |                     | 100                | 100                 | 100                 | 100               |  |
| • Respond to 90% of emergency signal (unconstrained target = 100%)                | repairs within  | I hour of recei    | ving call           | 100                | 100                 | 100                 | 100               |  |
| • Review/retime 25% of traffic signals at volumes (unconstrained target=50% an    |                 | ess fluctuating    |                     |                    |                     |                     |                   |  |
| Staff traffic control center 11 hours per<br>(unconstrained 6:30am-6:00pm Monday) |                 | ess days           |                     | 100                | 100                 | 100                 | 100               |  |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |  |
| Personal Services   | 3,481,401       | 4,041,200          | 4,038,700           | 4,364,100          | _                   | 4,364,100           | 8.0%              |  |
| Operating Expense   | 2,684,317       | 2,821,900          | 2,878,100           | 3,096,800          | -                   | 3,096,800           | 9.7%              |  |
| Capital Outlay  | 113,555         | 125,000            | 77,000              | 50,000             | -                   | 50,000              | (60.0)%           |  |
| Net Operating Budget -  | 6,279,273       | 6,988,100          | 6,993,800           | 7,510,900          | <del></del>         | 7,510,900           | 7.5%              |  |
| Total Budget <sup>—</sup>   | 6,279,273       | 6,988,100          | 6,993,800           | 7,510,900          |                     | 7,510,900           | 7.5%              |  |
| Total FTE   | 38.00           | 39.00              | 39.00               | 39.00              |                     | 39.00               | 0.0%              |  |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |  |
| Intergovernmental Revenues  | 823,373         | 861,800            | 913,300             | 880,200            | -                   | 880,200             | 2.1%              |  |
| FEMA - Fed Emerg Mgt Agency   | 60,500          | -                  | -                   | -                  | -                   | -                   | na                |  |
| Miscellaneous Revenues  | 178,873         | 113,900            | 119,900             | 113,900            | -                   | 113,900             | 0.0%              |  |
| Reimb From Other Depts  | 283,028         | 160,000            | 160,000             | 160,000            | -                   | 160,000             | 0.0%              |  |
| Net Cost Road and Bridge  | 4,933,499       | 5,852,400          | 5,800,600           | 6,356,800          | -                   | 6,356,800           | 8.6%              |  |
| Total Funding   | 6,279,273       | 6,988,100          | 6,993,800           | 7,510,900          | -                   | 7,510,900           | 7.5%              |  |

### **Transportation Management Services Department**

# Transportation Operations Traffic Operations Division (101/1001)

### Forecast FY 2023:

Personal services are forecast to be in line with the FY 2023 adopted budget.

Operating expenses are forecast to increase over the FY 2023 adopted budget due to an increase in street lighting and signal repair and maintenance.

Capital outlay is forecast to decrease over the FY 2023 adopted budget as a result of a reduction in machinery.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to supplies needed to maintain traffic signals and signs.

### Revenues:

The majority of forecasted and budgeted revenues include contractually obligated reimbursements from the Florida Department of Transportation (FDOT) for the maintenance of state road streetlights and traffic signals.

### **Transportation Management Services Department**

# Transportation Operations Transportation Engineering Division (101/1001)

### **Mission Statement**

Assist in planning, roadway design, roadway permitting, roadway construction, and miscellaneous special projects to meet service levels established by the County Growth Management Plan and established by budget approval actions of the Board of County Commissioners. To provide supervision, engineering, and coordination to ensure Division roadway projects are designed and constructed in a timely, efficient, and economical manner.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration/Overhead - RG  | 4.00                 | 785,800           | -                   | 785,800             |
| Funding for divisional administration and fixed divisional overhead.   |                      |                   |                     |                     |
| Traffic Engineering/In-House Design - QP, CD, IAM, RG  | 5.00                 | 759,700           | -                   | 759,700             |
| This section provides safety engineering analysis and enhancement of roadway and traffic safety through low cost in-house design project. Sta also provides design of sidewalks.   | ff                   |                   |                     |                     |
| Roadway/Bridge Design Project Management - QP, CD, IAM, RG   | 6.00                 | 922,100           | -                   | 922,100             |
| This section manages the consultant's design of highway and bridge projects, and provides oversight during construction and certification.   |                      |                   |                     |                     |
| Construction Engineering and Inspection (CEI) - QP, CD, IAM, RG  | 11.00                | 1,566,700         | -                   | 1,566,700           |
| The CEI section is responsible for construction inspection and management of roadway projects. Among the functions of this unit are project administration, scheduling, utilities, drainage, asphalt and earthwork inspections. Staff of this unit ensures that the work is done ir accordance with plans and specifications. With reduced workload, CEI being done with in-house staff at a considerable savings. |                      |                   |                     |                     |
| Right-of-Way Acquisition - CD, IAM, RG   | 6.00                 | 638,400           | -                   | 638,400             |
| The Right-of-Way Acquisition section is responsible for acquiring parcel needed for roadway, sidewalk, and intersection improvement projects. The Right-of-Way Acquisition section also acquires the parcels needed for temporary construction easements or rights-of-entry and handles PL developer commitments.  |                      |                   |                     |                     |
| General Overhead Costs - RG  | -                    | 154,900           | -                   | 154,900             |
| Includes the indirect service charge, insurance and IT interdivisional billing paid to the General Fund.   |                      |                   |                     |                     |
| Current Level of Service Budget  | 32.00                | 4,827,600         |                     | 4,827,600           |
| Program Performance Measures   | 202:<br>Actua        |                   |                     | FY 2024<br>Budget   |
| Complete 100% of programmed design phases for 5-year work plan projects to meet construction schedules   | 100                  | 100               | 94                  | 100                 |
| Deliver construction projects within 10% of the project budget   | 100                  |                   |                     | 100                 |
| Deliver construction projects within 20% of time schedule  | 100                  | ) 100             | 80                  | 100                 |

### **Transportation Management Services Department**

# Transportation Operations Transportation Engineering Division (101/1001)

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 3,379,129      | 4,082,100          | 3,974,000           | 4,404,900          | =                   | 4,404,900          | 7.9%              |
| Operating Expense              | 451,001        | 442,300            | 369,000             | 422,700            | -                   | 422,700            | (4.4)%            |
| Net Operating Budget           | 3,830,130      | 4,524,400          | 4,343,000           | 4,827,600          | -                   | 4,827,600          | 6.7%              |
| Total Budget                   | 3,830,130      | 4,524,400          | 4,343,000           | 4,827,600          | -                   | 4,827,600          | 6.7%              |
| Total FTE                      | 31.00          | 32.00              | 32.00               | 32.00              | -                   | 32.00              | 0.0%              |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency | 18,142         | -                  | -                   | -                  | -                   |                    | na                |
| Miscellaneous Revenues      | 2,390          | -                  | 100                 | -                  | -                   | =                  | na                |
| Net Cost Road and Bridge    | 3,809,598      | 4,524,400          | 4,342,900           | 4,827,600          | -                   | 4,827,600          | 6.7%              |
| Total Funding               | 3,830,130      | 4,524,400          | 4,343,000           | 4,827,600          | -                   | 4,827,600          | 6.7%              |

#### Forecast FY 2023:

Personal services are forecast to decrease over the FY 2023 adopted budget due to position vacancies of (2) Project Manager III and one (1) Property Acquisition Specialist I position in the first six months of the fiscal year.

Operating expenses are forecast slightly less than the adopted FY 2023 budget due to savings related to not hiring a Key Staff position that was budgeted for.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses decreased due to not budgeting for a Key Staff position.

## **Transportation Management Services Department**

# **Transportation Operations Transportation (101/1001)**

| Program S  | ummary                       |                    |                     | Y 2024<br>tal FTE | _                | Y 2024<br>Budget | -        | Y 2024<br>venues   | FY 2024<br>Net Cost |
|--|------------------------------|--------------------|---------------------|-------------------|------------------|------------------|----------|--------------------|---------------------|
| Reserves, Transfers, Interest - RG   |                              |                    |                     | -                 | 1,0              | 007,800          | 27,      | 273,100            | -26,265,300         |
|  | Current Le                   | evel of Service    | Budget              | _                 | 1,               | 007,800          | 27,      | 273,100            | -26,265,300         |
| Program Enh  | ancements                    |                    |                     | Y 2024<br>tal FTE | _                | Y 2024<br>Budget | -        | Y 2024<br>venues   | FY 2024<br>Net Cost |
| 17 FTEs - Swale Maintenance Prog   | ram                          |                    |                     |                   |                  |                  | 1,       |                    | -1,244,100          |
| BP contains of 17 FTEs - 2 Swale<br>Supervisor Field II and both crews<br>each, 1 FTE Crew Leader I each a | Crews. Swale<br>have 1 FTE H | IEO each, 2 F      |                     |                   |                  |                  | ·        | ·                  |                     |
| Swale Maintenance Vehicles (11)  |                              |                    |                     | -                 |                  | -                | •        | 478,700            | -478,700            |
|  | Expa                         | nded Services      | Budget              | <del></del>       |                  | <del></del> -    | 1,       | 722,800            | -1,722,800          |
|  |                              | Total Adopted      | _                   |                   | 1,               | 007,800          | •        | 995,900            | -27,988,100         |
|  |                              |                    |                     |                   |                  |                  |          |                    |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual               | FY 2023<br>Adopted | FY 2023<br>Forecast | -                 | / 2024<br>urrent | FY 20<br>Expand  |          | FY 2024<br>Adopted |                     |
| Trans to 113 Com Dev Fd  | 22,600                       | 28,700             | 28,700              | )                 | -                |                  | -        | ,                  | (100.0)%            |
| Trans to 298 Sp Ob Bd '10  | 1,216,700                    | 1,019,300          | 1,019,300           | ) 9               | 53,400           |                  | -        | 963,400            | (5.5)%              |
| Trans to 301 Co Wide Cap Fd  | 38,300                       | 38,300             | 38,300              | )                 | -                |                  | -        |                    | - (100.0)%          |
| Trans to 523 Motor Pool Cap  | -                            | 38,000             | 38,000              | )                 | -                |                  | -        |                    | - (100.0)%          |
| Reserve for Contingencies  | -                            | 327,900            | =                   |                   | 78,700           |                  | -        | 378,700            |                     |
| Reserve for Attrition  | -                            | (304,100)          | -                   | - (33             | 4,300)           |                  | -        | (334,300)          |                     |
| Total Budget   | 1,277,600                    | 1,148,100          | 1,124,300           | 1,0               | 07,800           |                  | <u> </u> | 1,007,800          | (12.2)%             |
|  |                              | <b>-</b> 1/        | =>/                 | _                 |                  |                  |          | <b>-</b> 1/        |                     |
| Program Funding Sources  | 2022<br>Actual               | FY 2023<br>Adopted | FY 2023<br>Forecast |                   | / 2024<br>urrent | FY 20<br>Expand  | -        | FY 202             | -                   |
| SFWMD/Big Cypress Revenue  | 1,000,000                    | 1,000,000          | 1,000,000           | )                 |                  |                  |          | <u> </u>           | - (100.0)%          |
| FEMA - Fed Emerg Mgt Agency  | 6,313                        | -,200,000          | .,500,500           | -                 | -                |                  | _        |                    | - na                |
| Interest/Misc  | 30,801                       | 25,000             | 25,000              | )                 | 25,000           |                  | -        | 25,00              |                     |
| Net Cost Road and Bridge   | (23,530,714)                 | (24,514,500)       | (25,821,600)        | (26,26            | 5,300)           | (1,722,8         | 300)     | (27,988,100        | ) 14.2%             |
| Trans fm 001 Gen Fund  | 21,183,300                   | 23,638,900         | 23,871,400          | 25,9              | 06,900           | 1,722,           | 800      | 27,629,70          | 0 16.9%             |
| Trans fm 495 Airport Op Fd   | 102,200                      | 78,500             | 78,500              | )                 | -                |                  | -        |                    | - (100.0)%          |
| Carry Forward  | 2,485,700                    | 1,046,300          | 1,971,000           | 1,4               | 16,800           |                  | -        | 1,416,80           | 0 35.4%             |
| Less 5% Required By Law  | -                            | (126,100)          | -                   | - (7              | 5,600)           |                  | -        | (75,600            | (40.0)%             |
| Total Funding  | 1,277,600                    | 1,148,100          | 1,124,300           | 1,0               | 07,800           |                  |          | 1,007,80           | 0 (12.2)%           |

### **Transportation Management Services Department**

# **Transportation Operations Transportation (101/1001)**

#### Forecast FY 2023:

Transfers to Community Development Fund (113/1013) are for rental payments per the leased space of the East Horseshoe building.

The Transfer to Special Obligation Debt Service Fund (298/2022) is for payment of the debt service related to the Transportation building on South Horseshoe Drive.

Transfers to County Wide Capital Fund (301/3001) are for an upgrade to the County's video monitoring system.

### Current FY 2024:

Rental payments for leased space of the East Horseshoe building have been budgeted as interdepartmental payments in FY 2024.

The Transfer to Special Obligation Debt Service Fund (298/2022) is for payment of the debt service related to the Transportation building on South Horseshoe Drive. The last debt service payment will be made in FY 2029.

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

A salary reserve has been established at the fund level for estimated FY 2024 salary adjustments.

### Revenues:

The General Fund (001/0001) transfer is the primary funding source of the Transportation Fund (101/1001).

## **Transportation Management Services Department**

## Landscaping

| Division Budgetary Cost Summary                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                              | 1,867,720      | 2,352,400          | 2,371,800           | 2,547,700          |                     | 2,547,700          | 8.3%              |
| Operating Expense                              | 363,902        | 361,800            | 371,800             | 392,700            | -                   | 392,700            | 8.5%              |
| Capital Outlay                                 | 15,348         | -                  | 18,200              | -                  | -                   | -                  | na                |
| Net Operating Budget                           | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          | -                   | 2,940,400          | 8.3%              |
| Total Budget =<br>=                            | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          |                     | 2,940,400          | 8.3%              |
| Appropriations by Program                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Landscape (111/1011)                           | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          |                     | 2,940,400          | 8.3%              |
| Total Net Budget  Total Transfers and Reserves | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          |                     | 2,940,400          | 8.3%<br>na        |
| Total Budget                                   | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          |                     | 2,940,400          | 8.3%              |
| Division Funding Sources                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency                    | 7,371          |                    |                     |                    |                     |                    | na                |
| Miscellaneous Revenues                         | 588            | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Unincorp General Fund                 | 2,239,011      | 2,714,200          | 2,761,800           | 2,940,400          | =                   | 2,940,400          | 8.3%              |
| Total Funding                                  | 2,246,970      | 2,714,200          | 2,761,800           | 2,940,400          |                     | 2,940,400          | 8.3%              |
| Division Position Summary                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Landscape (111/1011)                           | 22.00          | 27.00              | 27.00               | 27.00              |                     | 27.00              | 0.0%              |
| Total FTE                                      | 22.00          | 27.00              | 27.00               | 27.00              |                     | 27.00              | 0.0%              |

## **Transportation Management Services Department**

# Landscaping Landscape (111/1011)

### **Mission Statement**

To manage maintenance of landscaped medians and roadsides on selected County roadways to meet the standards adopted by the Board of County Commissioners. To provide supervision, coordination, manpower, and support equipment to maintain the highest possible level of services for landscape and irrigation project management.

| Program Su  | mmary   |  |                                 | Y 2024<br>tal FTE                     | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|---|--|---------------------------------|---------------------------------------|-------------------|---------------------|---------------------|
| Landscape Beautification Program -  | QP, IAM   |  |                                 | 26.00                                 | 2,813,900         |                     | 2,813,900           |
| This program provides contract main maintenance contractors hired for the landscaped and non-landscaped mater Plan Supervision/inspections and irrigation the County's Landscaping Master Floof the landscape assets utilizing a Coprogram. | he weekly mai<br>edians and ro<br>Also provided<br>on maintenand<br>Plan as well as | intenance of th<br>adways under<br>d are field<br>ce of the roadw<br>the collection/ | the<br>rays under<br>rinventory |                                       |                   |                     |                     |
| Cty Medians-Plan Review & Landsca   | pe Proj Mgt -   | - QP, CD, IAM,   | , RG                            | 1.00                                  | 126,500           | -                   | 126,500             |
| Plan reviews for new County roadw<br>Project management and coordinat<br>within the right-of-way, including ref<br>signage and other built structures.  | ion of landsca  | pe beautification  | on project                      |                                       |                   |                     |                     |
|   | Current Le  | vel of Service I   | Budget                          | 27.00                                 | 2,940,400         | -                   | 2,940,400           |
| Program Perform   | ance Measuro  | es   |                                 | 2022<br>Actual                        | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| 80% of irrigation alarms responded to   |   |  |                                 | 100                                   | 100               | 100                 | 100                 |
| 80% of lane miles maintained to adopt   |   |  |                                 | 100                                   | 100               | 100                 | 100                 |
| Average cost per landscaped lane mile   |   |  |                                 | 64,572                                | 64,700            | 64,700              | 70,200              |
| •Lane miles beautified in the Unincorpor  | ated Area   |  |                                 | 122                                   | 122               | 122                 | 124                 |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast             |                                       |                   |                     | FY 2024<br>Change   |
| Personal Services   | 1,867,720   | 2,352,400  | 2,371,800                       |                                       |                   | - 2,547,700         | 8.3%                |
| Operating Expense   | 363,902   | 361,800  | 371,800                         | · · · · · · · · · · · · · · · · · · · | 0                 | - 392,700           | 8.5%                |
| Capital Outlay  | 15,348  |  | 18,200                          |                                       | -<br>             | -<br>-              | na<br>———           |
| Net Operating Budget  | 2,246,970   | 2,714,200  | 2,761,800                       |                                       | _                 | 2,940,400           | 8.3%                |
| Total Budget =  | 2,246,970   | 2,714,200  | 2,761,800                       |                                       | ======            | 2,940,400           | 8.3%                |
| Total FTE _   | 22.00   | 27.00  | 27.00                           | 27.0                                  |                   | 27.00               | 0.0%                |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast             | FY 202<br>Currer                      | -                 | -                   | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency   | 7,371   | -  | -                               |                                       | -                 |                     | na                  |
| Miscellaneous Revenues  | 588   | -  | -                               | 0.040.:-                              | -                 |                     | na                  |
| Net Cost Unincorp General Fund  | 2,239,011   | 2,714,200  | 2,761,800                       |                                       |                   | - 2,940,400         |                     |
| Total Funding =   | 2,246,970   | 2,714,200  | 2,761,800                       | 2,940,40                              | 0                 | - 2,940,400         | 8.3%                |

## **Transportation Management Services Department**

# Landscaping Landscape (111/1011)

### Notes:

Only direct personnel expenses and associated operating and capital expenses will be shown in this section. The contractual maintenance costs associated with the current 121.9 landscaped lane miles are shown in the Landscaping Capital Fund (310/3081) section of the budget.

### Forecast FY 2023:

Personal services are forecast to be slightly higher than the FY 2023 adopted budget as a result of the general wage adjustment.

Operating expenses are forecast higher than the FY 2023 adopted budget due to an increase in other contractual services.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to increases in Motor Pool Capital and Fleet Management charges.

## **Transportation Management Services Department**

## **Stormwater Operations**

| Division Budgetary Cost Summary                 | 2022<br>Actual        | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|-----------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                               | 2,602,929             | 3,414,200          | 3,353,500           | 3,532,600          | -                   | 3,532,600          | 3.5%              |
| Operating Expense                               | 4,126,332             | 5,137,300          | 5,150,400           | 5,948,000          | -                   | 5,948,000          | 15.8%             |
| Indirect Cost Reimburs                          | 14,000                | 149,500            | 149,500             | 145,000            | -                   | 145,000            | (3.0)%            |
| Capital Outlay                                  | 24,915                | 34,000             | 296,000             | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget                            | 6,768,176             | 8,735,000          | 8,949,400           | 9,625,600          | -                   | 9,625,600          | 10.2%             |
| Trans to 113 Com Dev Fd                         | 22,600                | 28,800             | 28,800              | -                  | -                   | -                  | (100.0)%          |
| Trans to 523 Motor Pool Cap                     | =                     | 50,000             | 50,000              | =                  | 101,600             | 101,600            | 103.2%            |
| Reserve for Contingencies                       | -                     | 251,700            | -                   | 236,500            | -                   | 236,500            | (6.0)%            |
| Reserve for Attrition                           | -                     | (48,400)           | -                   | (59,900)           | -                   | (59,900)           | 23.8%             |
| Total Budget                                    | 6,790,776             | 9,017,100          | 9,028,200           | 9,802,200          | 101,600             | 9,903,800          | 9.8%              |
|   | 2022                  | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Appropriations by Program                       | Actual                | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Stormwater Engineering & Operations (103/1005)  | 1,684,131             | 2,186,900          | 2,204,400           | 2,290,300          |                     | 2,290,300          | 4.7%              |
| Stormwater Maintenance (103/1005)               | 5,084,045             | 6,548,100          | 6,745,000           | 7,335,300          | -                   | 7,335,300          | 12.0%             |
| Total Net Budget                                | 6,768,176             | 8,735,000          | 8,949,400           | 9,625,600          |                     | 9,625,600          | 10.2%             |
| <b>Total Transfers and Reserves</b>             | 22,600                | 282,100            | 78,800              | 176,600            | 101,600             | 278,200            | (1.4)%            |
| Total Budget                                    | 6,790,776             | 9,017,100          | 9,028,200           | 9,802,200          | 101,600             | 9,903,800          | 9.8%              |
|   |                       |                    |                     |                    |                     |                    |                   |
| Division Funding Sources                        | 2022<br>Actual        | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| SFWMD/Big Cypress Revenue                       | 62,500                | 62,500             | 62,500              | 62,500             | -                   | 62,500             | 0.0%              |
| FEMA - Fed Emerg Mgt Agency                     | 523                   | -                  | -                   | =                  | -                   | -                  | na                |
| Miscellaneous Revenues                          | 90,822                | -                  | 35,200              | -                  | -                   | -                  | na                |
| Interest/Misc                                   | 23,814                | 10,000             | 46,300              | 10,000             | -                   | 10,000             | 0.0%              |
| Net Cost Stormwater Operations                  | (2,887,160)           | -                  | (1,766,600)         | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund                           | 2,783,200             | 2,730,000          | 2,745,600           | 2,846,000          | -                   | 2,846,000          | 4.2%              |
| Trans fm 111 Unincorp Gen Fd                    | 4,900,000             | 5,005,000          | 5,005,000           | 5,217,800          | -                   | 5,217,800          | 4.3%              |
| Trans fm 134 Victoria Park Drainage             | 22,900                | 13,000             | 13,000              | 4,600              | -                   | 4,600              | (64.6)%           |
| Carry Forward                                   | 1,794,700             | 1,200,300          | 2,887,200           | 1,665,000          | 101,600             | 1,766,600          | 47.2%             |
| Less 5% Required By Law                         | -                     | (3,700)            | <u> </u>            | (3,700)            | -                   | (3,700)            | 0.0%              |
| Total Funding =                                 | 6,791,299             | 9,017,100          | 9,028,200           | 9,802,200          | 101,600             | 9,903,800          | 9.8%              |
|   |                       |                    |                     |                    |                     |                    |                   |
| Division Position Summary                       | 2022<br>Actual        | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Stormwater Engineering & Operations             | 13.00                 | 15.00              | 15.00               | 15.00              |                     | 15.00              | 0.0%              |
| (103/1005)<br>Stormwater Maintenance (103/1005) |                       |                    |                     | 45.00              |                     | 45.00              | 0.00/             |
| Storniwater Maintenance (103/1005)              | 12.00                 | 15 00              | 15 00               |                    |                     |                    |                   |
| Total FTE                                       | 12.00<br><b>25.00</b> | 15.00<br>30.00     | 15.00<br>30.00      | 15.00<br>30.00     |                     | 15.00<br>30.00     | 0.0%              |

## **Transportation Management Services Department**

# Stormwater Operations Stormwater Engineering & Operations (103/1005)

### **Mission Statement**

To provide stormwater management facilities and services for drainage and flood protection for existing and future development, minimize the degradation of the quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas.

| Program Su  | mmary  |  |  | Y 2024<br>al FTE |              | 2024<br>dget l      | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|--|--|--|------------------|--------------|---------------------|---------------------|---------------------|
| General Overhead Costs - RG   |  |  |  | 2.00             | 473          | 3,200               | -                   | 473,200             |
| Includes the indirect service charge Divisional billing.  | e, insurance, f  | leet costs and   | IT inter-                                |                  |              |                     |                     |                     |
| NPDES/GIS - QP, CD, IAM, RG   |  |  |  | 2.00             | 312          | 2,200               | -                   | 312,200             |
| This program provides for continue mandated National Pollutant Disch permit for the County maintained N System (MS4). This program also to develop, maintain and update the a Geographical Information System             | arge Eliminati<br>lunicipal Sepa<br>ncludes both<br>e stormwater | on System (NF<br>arate Storm Se<br>the staff and e<br>infrastructure i   | PDES)<br>wer<br>quipment                 |                  |              |                     |                     |                     |
| Stormwater Master Planning - QP, C  | D, IAM, RG   |  |  | -                | 1            | ,500                | -                   | 1,500               |
| This program provides long range foundation for the future Stormwate Planning includes providing a compotential projects considering joint coordination, public vetting and corprojects Growth Management Plan processes. | er Capital Imporehensive ne<br>funding oppor<br>ordination with  | rovement Prog<br>eds analysis, p<br>tunities, intera<br>n private develo | gram.<br>orioritizing<br>gency<br>opment |                  |              |                     |                     |                     |
| Stormwater Capital Proj/Consultant  | Managemen  | t - QP, CD, IAI  | M, RG                                    | 11.00            | 1,503        | ,400                | -                   | 1,503,400           |
| This program provides manageme projects utilizing the services of program encompasses managing the construction projects for the County's secondary maintain, or improve, level of service and groundwater recharge.      | ofessional con<br>ruction of largo<br>A Stormwater               | sultants. This<br>er capital impro<br>management s                       | also<br>ovement<br>systems to            |                  |              |                     |                     |                     |
|   | Current Le   | evel of Service  | Budget                                   | 15.00            | 2,290        | ),300               | -                   | 2,290,300           |
| Program Perform   | ance Measu   | es   |  | 202<br>Actua     |              | Y 2023<br>Budget    | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Fulfill 100% of the National Pollutant Di<br>(NPDES) permit requirements for Collie   |  | nation System  |  | 10               | 0            | 100                 | 100                 | 100                 |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                      |                  | 2024<br>rent | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Personal Services   | 1,527,906  | 2,044,500  | 2,065,000                                | 2,066            | ,900         | -                   | 2,066,900           | 1.1%                |
| Operating Expense   | 142,226  | 128,400  | 125,400                                  |                  | ,600         | -                   | 217,600             | 69.5%               |
| Indirect Cost Reimburs  | 14,000   | 14,000   | 14,000                                   |                  | ,800         |                     | 5,800               | (58.6)%             |
| Net Operating Budget  | 1,684,131  | 2,186,900  | 2,204,400                                | 2,290            |              |                     | 2,290,300           | 4.7%                |
| Total Budget =<br>=   | 1,684,131  | 2,186,900  | 2,204,400                                | 2,290            | ,300         |                     | 2,290,300           | 4.7%                |
| Total FTE _   | 13.00  | 15.00  | 15.00                                    | 1:               | 5.00         |                     | 15.00               | 0.0%                |

### **Transportation Management Services Department**

# Stormwater Operations Stormwater Engineering & Operations (103/1005)

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency    | 523            | -                  | =                   | -                  | -                   |                    | na                |
| Net Cost Stormwater Operations | 1,684,131      | 2,186,900          | 2,204,400           | 2,290,300          | -                   | 2,290,300          | 4.7%              |
| Total Funding                  | 1,684,654      | 2,186,900          | 2,204,400           | 2,290,300          |                     | 2,290,300          | 4.7%              |

### Forecast FY 2023:

Personal services are forecast to increase over the FY 2023 adopted budget due to a retirement payout.

Operating expenses are forecast slightly lower than the FY 2023 adopted budget as a result of savings in licensing software.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in other contractual services for an additional contracted Inspector position.

## **Transportation Management Services Department**

# **Stormwater Operations Stormwater Maintenance (103/1005)**

### **Mission Statement**

To provide efficient and high-quality customer service in the appropriate operation and maintenance of the publicly maintained stormwater pumping and control facilities throughout Collier County.

| Program Su   |   | / 2024<br>al FTE  | FY 2024<br>Budget   | FY 2024<br>Revenues       | FY 2024<br>Net Cost                                      |   |   |
|--|---|---|---|---------------------------|--|---|---|
| Divisional Fiscal Support/Overhead   | - RG  |   |   | -                         | 189,600  | -   | 189,600   |
| Aquatic Plant Control - QP, IAM  |   |   |   | 3.00                      | 1,543,600  | 62,500  | 1,481,100   |
| This section provides for the contro detention ponds, canals, secondary facilities. Spraying of herbicides and activities are essential for the maintained secondary stormwater in Collier County. | ditches and red<br>dother enhance<br>enance and op          | padside drainage<br>sed maintenance<br>peration of the p        | e<br>e<br>ublicly   |                           |  |   |   |
| Stormwater Maintenance - QP, CD, I   | AM  |   |   | 12.00                     | 5,602,100  | -   | 5,602,100   |
| Installation and maintenance of dra<br>structures. Improve water runoff, a<br>inspections to assure safe and prop  |   |   |   |                           |  |   |   |
|  | Current Lev   | el of Service Bu  | ıdget   | 15.00                     | 7,335,300  | 62,500  | 7,272,800   |
|  |   |   |   |                           |  |   |   |
| Program Perform  | ance Measure  | es  |   | 2022<br>Actual            | FY 2023<br>Budget  | FY 2023<br>Forecast   | FY 2024<br>Budget   |
| Contracted annual maintenance, inspect stormwater infrastructure on 20 miles of  | ,   |   |   | 85                        | 100  | 100   | 100   |
| In-house crews to inspect and maintena   |   | ,   | lly.  | 100                       | 100  | 100   | 100   |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted  | FY 2023<br>Forecast   | FY 20<br>Curr             |  |   | FY 2024<br>Change   |
| Personal Services  | 1,075,023   | 1,369,700   | 1,288,500   | 1,465,7                   | 700  | - 1,465,700   | 7.0%  |
| Operating Expense  | 3,984,106   | 5,008,900   | 5,025,000   | 5,730,4                   | 100  | - 5,730,400   |   |
|  |   |   |   |                           |  |   | 14.4%   |
| Indirect Cost Reimburs   | -   | 135,500   | 135,500   | 139,2                     |  | - 139,200   | 2.7%  |
| Capital Outlay   | 24,915  | 34,000  | 296,000   | 139,2                     | 200  | - 139,200<br>   | 2.7% (100.0)%   |
| Capital Outlay  Net Operating Budget   | 5,084,045   | 34,000<br><b>6,548,100</b>                                      | 296,000<br><b>6,745,000</b>   | 7,335,3                   | 800  | - 139,200<br>- 7,335,300  | 2.7%<br>(100.0)%<br>12.0%                                       |
| Capital Outlay  Net Operating Budget  Total Budget   | 5,084,045<br>5,084,045                                      | 34,000<br>6,548,100<br>6,548,100                                | 296,000<br><b>6,745,000</b><br><b>6,745,000</b>                             | 7,335,3<br>7,335,3        | 800<br>-<br>800  | - 139,200<br>- 7,335,300<br>- 7,335,300                                     | 2.7%<br>(100.0)%<br>12.0%                                       |
| Capital Outlay  Net Operating Budget   | 5,084,045   | 34,000<br><b>6,548,100</b>                                      | 296,000<br><b>6,745,000</b>   | 7,335,3                   | 800<br>-<br>800  | - 139,200<br>- 7,335,300  | 2.7%<br>(100.0)%<br>12.0%                                       |
| Capital Outlay  Net Operating Budget  Total Budget   | 5,084,045<br>5,084,045                                      | 34,000<br>6,548,100<br>6,548,100                                | 296,000<br><b>6,745,000</b><br><b>6,745,000</b>                             | 7,335,3<br>7,335,3        | 800<br>-<br>800  | - 139,200<br>- 7,335,300<br>- 7,335,300                                     | 2.7%<br>(100.0)%<br>12.0%                                       |
| Capital Outlay  Net Operating Budget  Total Budget   | 5,084,045<br>5,084,045                                      | 34,000<br>6,548,100<br>6,548,100                                | 296,000<br><b>6,745,000</b><br><b>6,745,000</b>                             | 7,335,3<br>7,335,3        | 800<br>800<br>800<br>00<br>824 FY 202                    | - 139,200<br>- 7,335,300<br>- 7,335,300<br>- 15.00<br>24 FY 2024            | 2.7%<br>(100.0)%<br>12.0%<br>12.0%<br>0.0%                      |
| Capital Outlay  Net Operating Budget  Total Budget  Total FTE  | 5,084,045<br>5,084,045<br>12.00                             | 34,000<br>6,548,100<br>6,548,100<br>15.00                       | 296,000<br>6,745,000<br>6,745,000<br>15.00                                  | 7,335,3<br>7,335,3<br>15. | 800<br>-<br>800<br>00<br>00<br>224 FY 202<br>ent Expande | - 139,200<br>- 7,335,300<br>- 7,335,300<br>- 15.00<br>24 FY 2024            | 2.7%<br>(100.0)%<br>12.0%<br>12.0%<br>0.0%<br>FY 2024<br>Change |
| Capital Outlay  Net Operating Budget  Total Budget  Total FTE  Program Funding Sources   | 5,084,045<br>5,084,045<br>12.00<br>2022<br>Actual           | 34,000<br>6,548,100<br>6,548,100<br>15.00<br>FY 2023<br>Adopted | 296,000<br>6,745,000<br>6,745,000<br>15.00<br>FY 2023<br>Forecast           | 7,335,3<br>7,335,3<br>15. | 800<br>-<br>800<br>00<br>00<br>224 FY 202<br>ent Expande | - 139,200<br>- 7,335,300<br>- 7,335,300<br>- 15.00<br>24 FY 2024<br>Adopted | 2.7%<br>(100.0)%<br>12.0%<br>12.0%<br>0.0%<br>FY 2024<br>Change |
| Capital Outlay  Net Operating Budget  Total Budget  Total FTE  Program Funding Sources  SFWMD/Big Cypress Revenue  | 5,084,045<br>5,084,045<br>12.00<br>2022<br>Actual<br>62,500 | 34,000<br>6,548,100<br>6,548,100<br>15.00<br>FY 2023<br>Adopted | 296,000<br>6,745,000<br>6,745,000<br>15.00<br>FY 2023<br>Forecast<br>62,500 | 7,335,3<br>7,335,3<br>15. | 200<br>  | - 139,200<br>- 7,335,300<br>- 7,335,300<br>- 15.00<br>24 FY 2024<br>Adopted | 2.7%<br>(100.0)%<br>12.0%<br>0.0%<br>FY 2024<br>Change<br>0.0%  |

### **Transportation Management Services Department**

# **Stormwater Operations Stormwater Maintenance (103/1005)**

### Forecast FY 2023:

Personal services expenses are forecast to decrease over the FY23 budget due to position vacancies for one (1) Equipment Operator and one (1) Crew Leader II.

Operating expenses are projected to be slightly over the FY23 budget as a result of an increase in contractual services.

Capital Outlay is for Mower Max equipment ordered in FY22 and received in FY23.

### Current FY 2024:

Personal services increased due to a general wage adjustment and merit-based incentive program.

Operating expenses increased due to an increase in other contractual services.

### Revenues:

\$62,500 from the South Florida Water Management District (Big Cypress Basin) has been budgeted in the Stormwater Operating Fund (103/1005).

## **Transportation Management Services Department**

# Stormwater Operations Stormwater Operations Fund (103/1005)

| Program Su                                      | Program Summary |                            |                   |                     | -                          | Y 2024<br>Budget  | FY 2024<br>Revenues   | FY 2024<br>Net Cost |
|---|-----------------|----------------------------|-------------------|---------------------|----------------------------|-------------------|-----------------------|---------------------|
| Reserves, Transfers, Interest - RG              |                 |                            |                   | -                   | 2                          | 278,200           | 9,739,700             | -9,461,500          |
|   | Current Le      | vel of Service             | Budget            |                     |                            | 278,200           | 9,739,700             | -9,461,500          |
| Program Enha                                    | ncements        |                            |                   | FY 2024<br>otal FTE | FY 2024<br>Budget          |                   | FY 2024<br>Revenues   | FY 2024<br>Net Cost |
| 1 Ford Explorer - Stormwater Mainte             | enance Mana     | ger                        |                   | -                   |                            | -                 | 50,800                | -50,800             |
| 1 F-150XL - Stormwater Inspector                |                 |                            |                   | -                   |                            | -                 | 50,800                | -50,800             |
|   | Expar           | nded Services              | Budget —          |                     |                            |                   | 101,600               | -101,600            |
|   |                 | Total Adopted              |                   | -                   |                            | 278,200           | 9,841,300             | -9,563,100          |
| Program Budgetary Cost Summary                  | 2022<br>Actual  | FY 2023<br>Adopted         | FY 202<br>Foreca  |                     | Y 2024<br>Surrent          | FY 202<br>Expande |                       | FY 2024<br>Change   |
| Trans to 113 Com Dev Fd                         | 22,600          | 28,800                     | 28,80             |                     | -                          |                   | -                     | (100.0)%            |
| Trans to 523 Motor Pool Cap                     | -               | 50,000                     | 50,00             |                     | -                          | 101,60            | •                     |                     |
| Reserve for Contingencies Reserve for Attrition | -               | 251,700                    |                   |                     | 36,500                     |                   | - 236,500             | ` '                 |
| Total Budget                                    | 22,600          | (48,400)<br><b>282,100</b> | 78,80             |                     | 59,900)<br><b>76,600</b> – | 101,60            | - (59,900)<br>278,200 | 23.8%               |
|   |                 |                            | <u> </u>          |                     |                            |                   | <u> </u>              |                     |
| Program Funding Sources                         | 2022<br>Actual  | FY 2023<br>Adopted         | FY 202<br>Forecas |                     | Y 2024<br>Surrent          | FY 202<br>Expande |                       |                     |
| Interest/Misc                                   | 23,814          | 10,000                     | 46,30             | 00                  | 10,000                     | •                 | - 10,000              | 0.0%                |
| Net Cost Stormwater Operations                  | (9,502,014)     | (8,672,500)                | (10,618,30        |                     | 33,100)                    |                   | - (9,563,100)         |                     |
| Trans fm 001 Gen Fund                           | 2,783,200       | 2,730,000                  | 2,745,60          | 00 2,8              | 46,000                     |                   | - 2,846,000           | 4.2%                |
| Trans fm 111 Unincorp Gen Fd                    | 4,900,000       | 5,005,000                  | 5,005,00          |                     | 17,800                     |                   | - 5,217,800           | 4.3%                |
| Trans fm 134 Victoria Park Drainage             | 22,900          | 13,000                     | 13,00             |                     | 4,600                      |                   | - 4,600               | , ,                 |
| Carry Forward                                   | 1,794,700       | 1,200,300                  | 2,887,20          |                     | 65,000                     | 101,60            | , ,                   |                     |
| Less 5% Required By Law                         | <u>-</u>        | (3,700)                    |                   |                     | (3,700)                    |                   | - (3,700)             |                     |
| Total Funding                                   | 22,600          | 282,100                    | 78,80             | 00 1                | 76,600                     | 101,60            | 278,200               | (1.4)%              |

## **Transportation Management Services Department**

# Stormwater Operations Stormwater Operations Fund (103/1005)

### Forecast FY 2023:

Transfers to the Community Development Fund (113/1013) are for rental payments by the leased space of the East Horseshoe building.

### Current FY 2024:

A modest reserve for contingencies is programmed for unexpected or additional costs that may arise during the fiscal year.

### Revenues:

The General Fund (001/0001) and Unincorporated Area MSTU Fund (111/1011) transfers are the primary funding source of the Stormwater Maintenance Fund (103/1005).

## **Transportation Management Services Department**

### **Water Pollution Control**

| Division Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted                                 | FY 2023<br>Forecast                     | FY 2024<br>Current   | FY 2024<br>Expanded          | FY 2024<br>Adopted   | FY 2024<br>Change   |
|---|---|--|---|--|------------------------------|--|---|
| Personal Services   | 1,959,100   | 2,243,900  | 2,187,800                               | 2,415,000  | -                            | 2,415,000  | 7.6%  |
| Operating Expense   | 770,228   | 1,220,500  | 1,082,300                               | 1,361,000  | -                            | 1,361,000  | 11.5%   |
| Indirect Cost Reimburs  | 89,900  | 85,100   | 85,100                                  | 73,600   | -                            | 73,600   | (13.5)%   |
| Capital Outlay  | 8,073   | 52,300   | 116,400                                 | -  | -                            | -  | (100.0)%  |
| Net Operating Budget  | 2,827,302   | 3,601,800  | 3,471,600                               | 3,849,600  |                              | 3,849,600  | 6.9%  |
| Trans to Property Appraiser   | 23,799  | 28,000   | 28,000                                  | 29,600   | -                            | 29,600   | 5.7%  |
| Trans to Tax Collector  | 70,102  | 85,000   | 85,000                                  | 95,400   | -                            | 95,400   | 12.2%   |
| Trans to 113 Com Dev Fd   | 35,800  | 44,400   | 44,400                                  | -  | -                            | -  | (100.0)%  |
| Trans to 301 Co Wide Cap Fd   | 504,000   | -  | -                                       | -  | -                            | -  | na  |
| Trans to 506 IT Capital   | -   | 121,700  | 121,700                                 | 106,700  | -                            | 106,700  | (12.3)%   |
| Reserve for Contingencies   | -   | 243,500  | -                                       | 257,500  | -                            | 257,500  | 5.7%  |
| Reserve for Capital   | -   | 106,100  | -                                       | 1,533,100  | -                            | 1,533,100  | 1,345.0%  |
| Reserve for Cash Flow   | -   | 635,300  | -                                       | 667,600  | -                            | 667,600  | 5.1%  |
| Reserve for Attrition   | -   | (29,100)   | -                                       | (40,800)   | -                            | (40,800)   | 40.2%   |
| Total Budget  | 3,461,003   | 4,836,700  | 3,750,700                               | 6,498,700  | -                            | 6,498,700  | 34.4%   |
| <del>-</del>  |   | <del></del>  |   |  |                              |  |   |
| Appropriations by Program   | 2022<br>Actual  | FY 2023<br>Adopted                                 | FY 2023<br>Forecast                     | FY 2024<br>Current   | FY 2024<br>Expanded          | FY 2024<br>Adopted   | FY 2024<br>Change   |
| Water Pollution Control Fund (114/1017)   | 2,827,302   | 3,601,800  | 3,471,600                               | 3,849,600  | -                            | 3,849,600  | 6.9%  |
| Total Net Budget  | 2,827,302   | 3,601,800  | 3,471,600                               | 3,849,600  | <del></del> _                | 3,849,600  | 6.9%  |
| Total Transfers and Reserves  | 633,701   | 1,234,900  | 279,100                                 | 2,649,100  | -                            | 2,649,100  | 114.5%  |
| Total Budget  | 3,461,003   | 4,836,700  | 3,750,700                               | 6,498,700  |                              | 6,498,700  | 34.4%   |
| ~ =   |   |  |   | =  | =                            | =  |   |
|   |   |  |   |  |                              |  |   |
| Division Funding Courses  | 2022  | FY 2023  | FY 2023                                 | FY 2024  | FY 2024                      | FY 2024  | FY 2024   |
| Division Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted                                 | FY 2023<br>Forecast                     | FY 2024<br>Current   | FY 2024<br>Expanded          | FY 2024<br>Adopted   | FY 2024<br>Change   |
| Division Funding Sources  Ad Valorem Taxes  |   |  |   |  | -                            | -  |   |
|   | Actual  | Adopted  | Forecast                                | Current  | -                            | Adopted  | Change  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency  | 2,929,496   | Adopted  | Forecast                                | Current  | -                            | Adopted  | Change<br>1.8%  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services   | 2,929,496<br>25,616   | Adopted  | Forecast                                | Current  | -                            | Adopted  | Change<br>1.8%<br>na  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency  | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377   | 3,583,700<br>-<br>120,000                          | 3,440,400<br>-<br>120,000               | 3,647,000<br>-<br>-<br>30,000  | Expanded<br>-<br>-<br>-      | 3,647,000<br>-<br>30,000   | 1.8%<br>na<br>na  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services   | 2,929,496<br>25,616<br>(51,391)<br>161,948  | 3,583,700<br>-                                     | 3,440,400                               | 3,647,000  | Expanded<br>-<br>-<br>-<br>- | 3,647,000  | 1.8%<br>na<br>na<br>(75.0)%   |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts   | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377   | 3,583,700<br>-<br>120,000                          | 3,440,400<br>-<br>120,000               | 3,647,000<br>-<br>-<br>30,000  | Expanded<br>-<br>-<br>-<br>- | 3,647,000<br>-<br>30,000   | 1.8%<br>na<br>na<br>(75.0)%<br>na   |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser  | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980   | Adopted<br>3,583,700<br>-<br>120,000<br>-<br>7,000 | 3,440,400<br>-<br>120,000<br>-<br>7,000 | 3,647,000<br>-<br>30,000<br>-<br>7,000                                 | Expanded<br>-<br>-<br>-<br>- | 3,647,000<br>-<br>30,000<br>-<br>7,000   | Change  1.8%  na  na  (75.0)%  na  0.0%   |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector  | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250  | Adopted<br>3,583,700<br>-<br>120,000<br>-<br>7,000 | 3,440,400<br>-<br>120,000<br>-<br>7,000 | 3,647,000<br>-<br>30,000<br>-<br>7,000<br>100,000                      | Expanded<br>-<br>-<br>-<br>- | 3,647,000<br>-<br>30,000<br>-<br>7,000   | Change  1.8%  na  na  (75.0)%  na  0.0%  43.9%  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser  | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980   | Adopted<br>3,583,700<br>-<br>120,000<br>-<br>7,000 | 3,440,400<br>-<br>120,000<br>-<br>7,000 | 3,647,000<br>-<br>30,000<br>-<br>7,000                                 | Expanded<br>-<br>-<br>-<br>- | 3,647,000<br>-<br>30,000<br>-<br>7,000   | Change  1.8%  na  na  (75.0)%  na  0.0%  43.9%  na                                      |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops  | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980   | Adopted<br>3,583,700<br>-<br>120,000<br>-<br>7,000 | 3,440,400<br>-<br>120,000<br>-<br>7,000 | 3,647,000<br>30,000<br>-<br>7,000<br>100,000<br>-<br>395,200<br>45,000 | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000  | Change  1.8%  na  na  (75.0)%  na  0.0%  43.9%  na  na                                  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap   | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980<br>27,609<br>43,300                     | Adopted  3,583,700                                 | 7,000<br>69,500<br>45,000               | Current  3,647,000   | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500  | Change  1.8% na na (75.0)% na 0.0% 43.9% na na na na na                                 |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap Carry Forward   | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980<br>27,609                               | Adopted  3,583,700                                 | 7,000<br>69,500                         | Current  3,647,000   | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500 1,548,300                                      | Change  1.8% na na (75.0)% na 0.0% 43.9% na na na 28.9%                                 |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap   | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980<br>27,609<br>43,300                     | Adopted  3,583,700                                 | 7,000<br>69,500<br>45,000               | 3,647,000  | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500  | Change  1.8% na na (75.0)% na 0.0% 43.9% na na na 28.9% 0.1%                            |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap Carry Forward   | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980<br>27,609<br>43,300                     | Adopted  3,583,700                                 | 7,000<br>69,500<br>45,000               | Current  3,647,000   | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500 1,548,300                                      | Change  1.8% na na (75.0)% na 0.0% 43.9% na na na 28.9%                                 |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap Carry Forward Less 5% Required By Law   | 2,929,496<br>25,616<br>(51,391)<br>161,948<br>377<br>16,320<br>132,250<br>1,980<br>27,609<br>43,300                     | Adopted  3,583,700                                 | 7,000<br>69,500<br>45,000               | 3,647,000  | Expanded                     | 3,647,000  30,000  7,000 100,000  395,200 45,000 915,500 1,548,300 (189,300)                                     | Change  1.8% na na (75.0)% na 0.0% 43.9% na na na 28.9% 0.1%                            |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap Carry Forward Less 5% Required By Law  Total Funding                            | Actual  2,929,496 25,616 (51,391) 161,948 377 16,320 132,250 1,980 27,609 - 43,300 - 1,788,600 - 5,076,105              | Adopted  3,583,700                                 | Forecast  3,440,400                     | Current  3,647,000   | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500 1,548,300 (189,300) 6,498,700                  | Change  1.8% na na (75.0)% na 0.0% 43.9% na na 0.0% na 28.9% 0.1% 34.4%                 |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap Carry Forward Less 5% Required By Law   | Actual  2,929,496 25,616 (51,391) 161,948 377 16,320 132,250 1,980 27,609 - 43,300 - 1,788,600 - 5,076,105              | Adopted  3,583,700                                 | 7,000<br>69,500<br>45,000<br>1,617,100  | 3,647,000  | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500 1,548,300 (189,300)  6,498,700                 | Change  1.8% na na (75.0)% na 0.0% 43.9% na na na 28.9% 0.1%  34.4%                     |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes FEMA - Fed Emerg Mgt Agency Charges For Services Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 174 Conserv Collier Maint Trans fm 185 Beach Ren Ops Trans fm 301 Co Wide Cap Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary | Actual  2,929,496 25,616 (51,391) 161,948 377 16,320 132,250 1,980 27,609 - 43,300 - 1,788,600 - 5,076,105  2022 Actual | Adopted  3,583,700                                 | Forecast  3,440,400                     | Current  3,647,000   | Expanded                     | Adopted  3,647,000  30,000  7,000 100,000  395,200 45,000 915,500 1,548,300 (189,300) 6,498,700  FY 2024 Adopted | Change  1.8% na na (75.0)% na 0.0% 43.9% na na 0.0% na 28.9% 0.1% 34.4%  FY 2024 Change |

### **Transportation Management Services Department**

# Water Pollution Control Water Pollution Control Fund (114/1017)

### **Mission Statement**

To proactively plan, develop, and efficiently implement programs and projects that protect the safety, health, and welfare of the community and its environment with a focus on the protection of Collier County's drinking water supply from all sources of pollution. Protection of Collier County's groundwater, freshwater, surface water, and other non-tidal water resources is mandated by the Water Pollution Control Ordinance 89-20 (WPCO 89-20), the Growth Management Plan, related Board-approved contracts, agreements, and federal and state regulatory directives.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Divisional Administration and Operations - QP, CD, IAM, RG   | 10.00                | 1,860,900         | 1,860,900           | -                   |
| Leads and manages Pollution Control program activities, provides administrative and technical support, ensures resources are available for program success, ensures compliance, security, and safety criteria are met, manages assets and contracts, approves and authorizes purchasi activities. Implements the wastewater treatment plant, sludge vehicle licensing, wellfield protection, biosolids land application, private lift station, and pollution complaint investigation programs. Implements the Pollution Control and Prevention public outreach/education program. Provides management for Collier County National Pollutant Discharge Elimination System and Municipal Separate Storm Sewer permit.  | ng                   |                   |                     |                     |
| Water Resources Monitoring & Analytical Svs - QP, CD, IAM, RG  | 11.00                | 1,988,700         | 1,988,700           | -                   |
| Provides analytical, chemical and biological water quality data that is accurate, precise and reliable. Meets the mandates of Ordinance No. 1989-20; the GMP Natural Groundwater Aquifer Recharge Sub-Elemen Objective 3 (Groundwater Quality Monitoring) and associated policies; the GMP-Conservation and Coastal Management Element (CCME) Objectives 2.1, 2.2, and 2.3; Policies 2.1.2, 2.1.7, 2.2.4, 2.3.4, 2.3.5, 2.3.6; FAC 62-522, 62-550, 62-551, 62-601, 62-625, 62-650, and 64E-9 and the National Environmental Laboratory Accreditation Conference. Monitors Collier County's groundwater and surface water quality. In addition to Collier County's program, includes ground and surface water quality monitoring and /or analysis for the South Florida Water Management District (SFWMD); Lake Trafford, City of Marco, City of Naples, Pelican Bay Services, Water and Wastewater Departments, Le Area Stormwater Improvement Project (LASIP) permit monitoring; Florid Department of Health, Environmental Health and Engineering, Big Cypress National Park; etc. and red tide sampling and community notification. | );<br>r              |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 2,649,100         | 2,649,100           | -                   |
| Current Level of Service Budget  | 21.00                | 6,498,700         | 6,498,700           |                     |

## **Transportation Management Services Department**

# Water Pollution Control Water Pollution Control Fund (114/1017)

| Program Perform                        | ance Measure   | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |
|--|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|-------------------|
| Analyses Completed Per FTE             |                |                    |                     | 13,499             | 13,499              | 15,000              | 14,200            |
| Educational Activities                 |                |                    |                     | 104                | 104                 | 120                 | 104               |
| Inspections for Certificate to Operate |                |                    |                     | 117                | 117                 | 95                  | 95                |
| Pollution Complaints Closed            |                |                    |                     | 240                | 250                 | 240                 | 240               |
| ·                                      |                |                    |                     |                    |                     |                     |                   |
| Sample Bottles Taken per FTE           |                |                    |                     | 3,333              | 3,330               | 3,156               | 3,156             |
| Sludge Vehicles Licensed               |                |                    |                     | 36                 | 36                  | 40                  | 36                |
| Stormwater Pond Evaluations            |                |                    |                     | 108                | 108                 | 90                  | 90                |
| Wastewater Treatment Plant Inspections | 5              |                    |                     | 36                 | 36                  | 36                  | 36                |
| Program Budgetary Cost Summary         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change |
| Personal Services                      | 1,959,100      | 2,243,900          | 2,187,800           | 2,415,000          |                     | 2,415,000           | 7.6%              |
| Operating Expense                      | 770,228        | 1,220,500          | 1,082,300           | 1,361,000          | -                   | 1,361,000           | 11.5%             |
| Indirect Cost Reimburs                 | 89,900         | 85,100             | 85,100              | 73,600             | -                   | 73,600              | (13.5)%           |
| Capital Outlay                         | 8,073          | 52,300             | 116,400             | -                  | -                   | -                   | (100.0)%          |
| Net Operating Budget —                 | 2,827,302      | 3,601,800          | 3,471,600           | 3,849,600          | <del>-</del>        | 3,849,600           | 6.9%              |
| Trans to Property Appraiser            | 23,799         | 28,000             | 28,000              | 29,600             | -                   | 29,600              | 5.7%              |
| Trans to Tax Collector                 | 70,102         | 85,000             | 85,000              | 95,400             | -                   | 95,400              | 12.2%             |
| Trans to 113 Com Dev Fd                | 35,800         | 44,400             | 44,400              | -                  | -                   | -                   | (100.0)%          |
| Trans to 301 Co Wide Cap Fd            | 504,000        | -                  | -                   | -                  | -                   | -                   | na                |
| Trans to 506 IT Capital                | -              | 121,700            | 121,700             | 106,700            | -                   | 106,700             | (12.3)%           |
| Reserve for Contingencies              | -              | 243,500            | -                   | 257,500            | -                   | 257,500             | 5.7%              |
| Reserve for Capital                    | =              | 106,100            | =                   | 1,533,100          | =                   | 1,533,100           | 1,345.0%          |
| Reserve for Cash Flow                  | -              | 635,300            | -                   | 667,600            | -                   | 667,600             | 5.1%              |
| Reserve for Attrition                  | -              | (29,100)           | =                   | (40,800)           | -                   | (40,800)            | 40.2%             |
| Total Budget                           | 3,461,003      | 4,836,700          | 3,750,700           | 6,498,700          |                     | 6,498,700           | 34.4%             |
| Total FTE =                            | 21.00          | 21.00              | 21.00               | 21.00              | <u> </u>            | 21.00               | 0.0%              |
|  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024             | FY 2024           |
| Program Funding Sources                | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted             | Change            |
| Ad Valorem Taxes                       | 2,929,496      | 3,583,700          | 3,440,400           | 3,647,000          | -                   | 3,647,000           | 1.8%              |
| Delinquent Ad Valorem Taxes            | 25,616         | -                  | -                   | -                  | -                   | -                   | na                |
| FEMA - Fed Emerg Mgt Agency            | (51,391)       | -                  | -                   | -                  | -                   | -                   | na                |
| Charges For Services                   | 161,948        | 120,000            | 120,000             | 30,000             | -                   | 30,000              | (75.0)%           |
| Miscellaneous Revenues                 | 377            |                    | <u>-</u>            |                    | -                   | -                   | na                |
| Interest/Misc                          | 16,320         | 7,000              | 7,000               | 7,000              | -                   | 7,000               | 0.0%              |
| Reimb From Other Depts                 | 132,250        | 69,500             | 69,500              | 100,000            | -                   | 100,000             | 43.9%             |
| Trans frm Property Appraiser           | 1,980          | -                  | -                   | -                  | -                   | =                   | na                |
| Trans frm Tax Collector                | 27,609         | -                  | -                   | -                  | -                   | -                   | na                |
| Trans fm 174 Conserv Collier Maint     | 40.000         | 45.000             | 45.000              | 395,200            | -                   | 395,200             | na                |
| Trans fm 185 Beach Ren Ops             | 43,300         | 45,000             | 45,000              | 45,000             | -                   | 45,000              | 0.0%              |
| Trans fm 301 Co Wide Cap               | 1,788,600      | 1 200 700          | 1 617 100           | 915,500            | -                   | 915,500             | na<br>29.0%       |
| Carry Forward                          | 1,700,000      | 1,200,700          | 1,617,100           | 1,548,300          | -                   | 1,548,300           | 28.9%             |
| Less 5% Required By Law                | -<br>          | (189,200)          | -<br>-<br>-         | (189,300)          |                     | (189,300)           | 0.1%              |
| Total Funding =                        | 5,076,105      | 4,836,700          | 5,299,000           | 6,498,700          | -                   | 6,498,700           | 34.4%             |

### **Transportation Management Services Department**

# Water Pollution Control Water Pollution Control Fund (114/1017)

#### Notes:

Ordinance 89-20 allows up to one-tenth of a mill of Ad-Valorem revenue to be levied towards a Water Pollution Control Fund. The proposed FY 2024 budget, in compliance with FY 2024 Budget Policy, remains millage neutral (0.2500 mil) and well below the 0.1 mil allowed by referendum.

### Forecast FY 2023:

Personal services are forecasted to be lower than the FY 2023 budget due to the vacant positions of Laboratory Supervisor and Environmental Specialist I.

Operating expenses are forecasted to be lower than the FY 2023 budget due to a decrease in other contractual services and equipment repairs.

Capital outlay is forecasted higher than the FY 2023 budget for the replacement of critical lab equipment.

#### Current FY 2024:

Personal services increased due to general wage adjustment and merit-based incentive program.

Operating expenses are budgeted higher for increased building repairs and maintenance to the laboratory for hurricane resiliency and are slightly offset by a decrease in fleet maintenance costs and IT allocation costs.

#### Revenues:

The taxable value for this countywide district function is \$138,668,175,558 an increase of 13.52% over last year. Based upon a millage neutral position, property tax revenue will total \$4,062,978 an increase of \$484,033 over the FY 2023 levy.

## **Transportation Management Services Department**

### **Coastal Zone Management**

| Division Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted   | FY 2024<br>Change   |
|--|---|--|--|--|---------------------|--|---|
| Personal Services  | 653,720   | 935,900  | 851,400  | 814,800  |                     | 814,800  | (12.9)%   |
| Operating Expense  | 240,558   | 404,700  | 436,900  | 400,900  | =                   | 400,900  | (0.9)%  |
| Indirect Cost Reimburs   | 47,500  | 49,500   | 49,500   | 47,900   | -                   | 47,900   | (3.2)%  |
| Net Operating Budget   | 941,778   | 1,390,100  | 1,337,800  | 1,263,600  | -                   | 1,263,600  | (9.1)%  |
| Trans to 113 Com Dev Fd  | 22,600  | 28,700   | 28,700   | -  | -                   | -  | (100.0)%  |
| Trans to 114 Pollutn Ctrl Fd   | 43,300  | 45,000   | 45,000   | 45,000   | =                   | 45,000   | 0.0%  |
| Trans to 506 IT Capital  | -   | 17,800   | 17,800   | 15,300   | =                   | 15,300   | (14.0)%   |
| Reserve for Contingencies  | -   | 37,200   | -  | 33,300   | -                   | 33,300   | (10.5)%   |
| Total Budget =<br>=  | 1,007,678   | 1,518,800  | 1,429,300  | 1,357,200  |                     | 1,357,200  | (10.6)%   |
| Appropriations by Program  | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted   | FY 2024<br>Change   |
| Coastal Zone Management (111/1011)   | 129,051   | 224,200  | 229,600  | 249,600  | -                   | 249,600  | 11.3%   |
| Natural Resources Grants (117/1802)  | -   | -  | 6,700  | -  | =                   | -  | na  |
| TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)  | 812,726   | 1,165,900  | 1,101,500  | 1,014,000  | -                   | 1,014,000  | (13.0)%   |
| Total Net Budget   | 941,778   | 1,390,100  | 1,337,800  | 1,263,600  |                     | 1,263,600  | (9.1)%  |
| <b>Total Transfers and Reserves</b>  | 65,900  | 128,700  | 91,500   | 93,600   | -                   | 93,600   | (27.3)%   |
| Total Budget   | 1,007,678   | 1,518,800  | 1,429,300  | 1,357,200  | -                   | 1,357,200  | (10.6)%   |
|  |   |  |  |  |                     |  |   |
| Division Funding Sources   | 2022<br>Actual  | FY 2023  | FY 2023  | FY 2024  | FY 2024             | FY 2024  | FY 2024   |
| Division Funding Sources   | Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted   | Change  |
| FEMA - Fed Emerg Mgt Agency  |   |  | Forecast   |  | -                   |  | <b>Change</b><br>na   |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues  | 9,780   | Adopted  | Forecast<br>-<br>100   | Current  | -                   | Adopted  | na<br>na  |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues<br>Interest/Misc   | 9,780<br>-<br>3,679   |  | Forecast   |  | -                   |  | na<br>na<br>0.0%  |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues<br>Interest/Misc<br>Reimb From Other Depts   | 9,780<br>3,679<br>557   | Adopted 1,000  | 100<br>4,800   | -<br>1,000   | -                   | Adopted - 1,000  | na<br>na<br>0.0%<br>na  |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues<br>Interest/Misc<br>Reimb From Other Depts<br>Net Cost Unincorp General Fund   | 9,780<br>-<br>3,679<br>557<br>128,450                                 | 1,000<br>-<br>224,200  | 100<br>4,800<br>-<br>229,600   | 1,000<br>-<br>249,600  | -                   | 1,000<br>-<br>249,600  | na<br>na<br>0.0%<br>na<br>11.3%   |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd   | 9,780<br>3,679<br>557<br>128,450<br>883,700                           | 1,000<br>-<br>224,200<br>817,600   | 100<br>4,800<br>-<br>229,600<br>817,600  | 1,000<br>-<br>249,600<br>992,300   | -                   | 1,000<br>-<br>249,600<br>992,300   | na<br>na<br>0.0%<br>na<br>11.3%<br>21.4%                                    |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward   | 9,780<br>-<br>3,679<br>557<br>128,450                                 | 1,000<br>224,200<br>817,600<br>476,100   | 100<br>4,800<br>-<br>229,600   | 1,000<br>-<br>249,600<br>992,300<br>114,400  | -                   | 1,000<br>249,600<br>992,300<br>114,400   | na<br>na<br>0.0%<br>na<br>11.3%<br>21.4%<br>(76.0)%                         |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward Less 5% Required By Law   | 9,780<br>-<br>3,679<br>557<br>128,450<br>883,700<br>462,600           | 1,000<br>-<br>224,200<br>817,600<br>476,100<br>(100)                               | 100<br>4,800<br>-<br>229,600<br>817,600<br>491,600                             | 1,000<br>-<br>249,600<br>992,300<br>114,400<br>(100)                               | -                   | 1,000<br>249,600<br>992,300<br>114,400<br>(100)                                    | na na 0.0% na 11.3% 21.4% (76.0)% 0.0%                                      |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward   | 9,780<br>3,679<br>557<br>128,450<br>883,700                           | 1,000<br>224,200<br>817,600<br>476,100   | 100<br>4,800<br>-<br>229,600<br>817,600  | 1,000<br>-<br>249,600<br>992,300<br>114,400  | -                   | 1,000<br>249,600<br>992,300<br>114,400   | na<br>na<br>0.0%<br>na<br>11.3%<br>21.4%<br>(76.0)%                         |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward Less 5% Required By Law   | 9,780<br>3,679<br>557<br>128,450<br>883,700<br>462,600                | 1,000<br>224,200<br>817,600<br>476,100<br>(100)<br>1,518,800                       | Forecast  100 4,800 - 229,600 817,600 491,600 - 1,543,700                      | 249,600<br>992,300<br>114,400<br>(100)   | Expanded            | 1,000<br>249,600<br>992,300<br>114,400<br>(100)<br>1,357,200                       | na na 0.0% na 11.3% 21.4% (76.0)% 0.0% (10.6)%                              |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward Less 5% Required By Law   | 9,780<br>-<br>3,679<br>557<br>128,450<br>883,700<br>462,600           | 1,000<br>-<br>224,200<br>817,600<br>476,100<br>(100)                               | 100<br>4,800<br>-<br>229,600<br>817,600<br>491,600                             | 1,000<br>-<br>249,600<br>992,300<br>114,400<br>(100)                               | -                   | 1,000<br>249,600<br>992,300<br>114,400<br>(100)                                    | na na 0.0% na 11.3% 21.4% (76.0)% 0.0%                                      |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward Less 5% Required By Law  Total Funding  | 9,780<br>3,679<br>557<br>128,450<br>883,700<br>462,600<br>            | Adopted  1,000  224,200 817,600 476,100 (100)  1,518,800  FY 2023                  | Forecast  100 4,800 - 229,600 817,600 491,600 - 1,543,700  FY 2023             | Current  1,000  249,600 992,300 114,400 (100)  1,357,200  FY 2024                  | Expanded            | 1,000<br>249,600<br>992,300<br>114,400<br>(100)<br>1,357,200                       | na na 0.0% na 11.3% 21.4% (76.0)% 0.0% (10.6)%                              |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward Less 5% Required By Law Total Funding  Division Position Summary  | 9,780 3,679 557 128,450 883,700 462,600 - 1,488,765  2022 Actual      | 1,000<br>224,200<br>817,600<br>476,100<br>(100)<br>1,518,800<br>FY 2023<br>Adopted | Forecast  100 4,800 - 229,600 817,600 491,600 - 1,543,700  FY 2023 Forecast    | 1,000<br>249,600<br>992,300<br>114,400<br>(100)<br>1,357,200<br>FY 2024<br>Current | Expanded            | 1,000<br>249,600<br>992,300<br>114,400<br>(100)<br>1,357,200<br>FY 2024<br>Adopted | na na 0.0% na 11.3% 21.4% (76.0)% 0.0% (10.6)%                              |
| FEMA - Fed Emerg Mgt Agency Miscellaneous Revenues Interest/Misc Reimb From Other Depts Net Cost Unincorp General Fund Trans fm 195 TDC Cap Fd Carry Forward Less 5% Required By Law  Total Funding  Division Position Summary  Coastal Zone Management (111/1011) TDC Category A Beach Renourish/Pass | 9,780 3,679 557 128,450 883,700 462,600 - 1,488,765  2022 Actual 1.00 | 1,000 224,200 817,600 476,100 (100) 1,518,800  FY 2023 Adopted 1.00                | Forecast  100 4,800 229,600 817,600 491,600 - 1,543,700  FY 2023 Forecast 1.00 | 1,000 249,600 992,300 114,400 (100) 1,357,200  FY 2024 Current 1.00                | Expanded            | 1,000<br>249,600<br>992,300<br>114,400<br>(100)<br>1,357,200<br>FY 2024<br>Adopted | Change  na na 0.0% na 11.3% 21.4% (76.0)% 0.0% (10.6)%  FY 2024 Change 0.0% |

### **Transportation Management Services Department**

# Coastal Zone Management (111/1011)

#### **Mission Statement**

The purpose of this section is to provide for BCC-directed activities such as waterway and artificial reef monitoring.

| Program Sun  | mmary           |                    |                    | Y 2024<br>tal FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|--------------------|-------------------|-------------------|---------------------|---------------------|
| Coastal Zone Management - QP, CD,  | IAM, RG         |                    |                    | 1.00              | 249,600           | _                   | 249,600             |
| Implementation of various coastal processed construction and monitoring, coastal vessel removal, and waterway mark | I water quality | sampling, der      |                    |                   |                   |                     |                     |
|  | Current Lev     | el of Service E    | Budget             | 1.00              | 249,600           | -                   | 249,600             |
|  |                 |                    |                    |                   |                   |                     |                     |
| Program Budgetary Cost Summary   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecas |                   |                   |                     | FY 2024<br>Change   |
| Personal Services  | 69,606          | 96,800             | 71,000             | 103,              | 400               | - 103,400           | 6.8%                |
| Operating Expense  | 59,445          | 127,400            | 158,600            | 146,              | 200               | - 146,200           | 14.8%               |
| Net Operating Budget —   | 129,051         | 224,200            | 229,600            | 249,              | 600               | - 249,600           | 11.3%               |
| Total Budget   | 129,051         | 224,200            | 229,600            | 249,              | 600               | - 249,600           | 11.3%               |
| Total FTE  | 1.00            | 1.00               | 1.00               | 1                 | .00               | - 1.00              | 0.0%                |
| Program Funding Sources  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecas |                   |                   |                     | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency  | 602             | -                  |                    | -                 | -                 |                     | na                  |
| Net Cost Unincorp General Fund   | 128,450         | 224,200            | 229,600            | 249,              | 600               | - 249,600           | 11.3%               |
| Total Funding  | 129,051         | 224,200            | 229,600            | 249,              | 600               | - 249,600           | 11.3%               |

#### Forecast FY 2023:

Personal services are forecast lower than the FY 2023 adopted budget as a result of one (1) vacant FTE Environmental Specialist II.

Operating expenses are forecast to be higher than FY 2023 due to engineering costs related to consultant work.

#### Current FY 2024:

Personal services increased due to general wage adjustment and merit-based incentive program.

Operating expenses have increased due to engineering costs related to consultant work.

### **Transportation Management Services Department**

## Coastal Zone Management Natural Resources Grants (117/1802)

#### **Mission Statement**

The purpose of this section is to provide for the construction and maintenance of artificial reefs utilizing only private donations.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | _              |                    | 6,700               | -                  | -                   |                    | na                |
| Net Operating Budget —         |                | <del></del> -      | 6,700               |                    |                     | _                  | na                |
| Total Budget                   |                |                    | 6,700               |                    |                     |                    | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                  | 44             | -                  | _                   | _                  | _                   | _                  | na                |
| Carry Forward                  | 6,700          | -                  | 6,700               | -                  | -                   | -                  | na                |
| Total Funding                  | 6,744          |                    | 6,700               |                    |                     | -                  | na                |

#### Notes:

On December 10, 2013, the Board accepted a Memorandum of Understanding with the Community Foundation of Collier County. The Community Foundation of Collier County donations may be used to aid the County in the construction and maintenance of artificial reefs.

#### Forecast FY 2023:

No donations are expected in FY 2023. Operating Expenses reflect an amount estimated for monitoring reefs previously constructed during FY 2016.

#### Current FY 2024:

Operating expenses may be utilized for monitoring and maintaining artificial reefs. Should revenues be received to efficiently build more structures, additional expenses may be incurred.

#### Revenues:

As revenues are received, which may include naming rights for reefs, they will accumulate within this fund to be used efficiently for future projects.

## **Transportation Management Services Department**

# Coastal Zone Management TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

#### **Mission Statement**

To provide TDC beach renourishment and pass/inlet program management, project administration, engineering, monitoring, and project management.

| Program Su   | Program Summary  |                    |                     |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| TDC Beach Engineering - QP, CD, IA                                     | M  |                    |                     | 4.00               | 856,300             | 856,300             | -                   |
| Project engineering and manageme<br>maintenance projects as well as be |  |                    | and                 |                    |                     |                     |                     |
| Beach Maintenance - QP, IAM  |  |                    |                     | 2.00               | 157,700             | 157,700             | -                   |
| Staffing for County and Marco Islan                                    | d beach main   | tenance.           |                     |                    |                     |                     |                     |
| Reserves, Transfers, Interest - RG                                     |  |                    |                     | -                  | 93,600              | 93,600              | -                   |
|  | Current Le   | vel of Service E   | Budget              | 6.00 1             | ,107,600            | 1,107,600           |                     |
|  |  |                    | - <u> </u>          | <del></del>        |                     |                     |                     |
| Program Perform  | ance Measure   | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Beach Project Management Costs less to Category A Revenue              | ach Project Management Costs less than or equal to 15% of TDC legory A Revenue |                    |                     |                    | 9.65                | 7.08                | 8.44                |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Personal Services  | 584,114  | 839,100            | 780,400             | 711,400            |                     | 711,400             | (15.2)%             |
| Operating Expense  | 181,112  | 277,300            | 271,600             | 254,700            | -                   | 254,700             | (8.2)%              |
| Indirect Cost Reimburs   | 47,500   | 49,500             | 49,500              | 47,900             | -                   | 47,900              | (3.2)%              |
| Net Operating Budget   | 812,726  | 1,165,900          | 1,101,500           | 1,014,000          | -                   | 1,014,000           | (13.0)%             |
| Trans to 113 Com Dev Fd  | 22,600   | 28,700             | 28,700              | -                  | -                   |                     | (100.0)%            |
| Trans to 114 Pollutn Ctrl Fd   | 43,300   | 45,000             | 45,000              | 45,000             | •                   | 45,000              | 0.0%                |
| Trans to 506 IT Capital  | -  | 17,800             | 17,800              | 15,300             | -                   | 15,300              | (14.0)%             |
| Reserve for Contingencies  |  | 37,200             | <del>-</del>        | 33,300             |                     | 33,300              | (10.5)%             |
| Total Budget =   | 878,626  | 1,294,600          | 1,193,000           | 1,107,600          |                     | 1,107,600           | (14.4)%             |
| Total FTE  | 7.00   | 7.00               | 6.00                | 6.00               | -                   | 6.00                | (14.3)%             |
| Program Funding Sources  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency  | 9,179  |                    | -                   |                    |                     |                     | na                  |
| Miscellaneous Revenues   | -  | -                  | 100                 | -                  |                     |                     | na                  |
| Interest/Misc  | 3,634  | 1,000              | 4,800               | 1,000              |                     | - 1,000             | 0.0%                |
| Reimb From Other Depts   | 557  | -                  | -                   | -                  |                     |                     | na                  |
| Trans fm 195 TDC Cap Fd  | 883,700  | 817,600            | 817,600             | 992,300            |                     | 992,300             | 21.4%               |
| Carry Forward  | 455,900  | 476,100            | 484,900             | 114,400            |                     | - 114,400           | (76.0)%             |
| Less 5% Required By Law  | -  | (100)              | -                   | (100)              |                     | - (100)             | 0.0%                |
| Total Funding  | 1,352,970  | 1,294,600          | 1,307,400           | 1,107,600          |                     | 1,107,600           | (14.4)%             |
|  |  |                    |                     |                    |                     |                     |                     |

### Transportation Management Services Department

# Coastal Zone Management TDC Category A Beach Renourish/Pass Maint Admin-Fund (185/1102)

#### Notes:

TDC Beach Renourishment/Pass Maintenance Administration Fund (185/1102) provides for TDC beach renourishment and pass project administration, engineering, monitoring, and project management. Budgeted projects are summarized in Beach Renourishment/Pass Maintenance Capital Fund (195/1105).

#### Forecast FY 2023:

Personal services are forecast lower than the FY 2023 adopted budget due to a midyear transfer of the vacant Senior Project Manager position (185/1102) to the Construction & Maintenance Administration Office (101/1001). This position was subsequently reclassified to Manager-Financial Operations Support.

Operating expenses are forecast lower than FY 2023 due to savings in other contractual costs related to contract labor.

#### Current FY 2024:

Personal services decreased due to the above-mentioned transfer of vacant position Senior Project Manager position (185/1102) to Construction & Maintenance Administration Office (101/1001).

Operating expenses have decreased due to a shift in other contractual services to other TDC projects and computer software.

#### Revenues:

Funding for beach renourishment and pass/inlet program management is provided by Tourist Development Tax funds transferred from TDC Beach Renourishment/Pass Maintenance Fund (195/1105).

## **Transportation Management Services Department**

## **Airport Operations**

| Division Budgetary Cost Summary           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted                      | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|---|-------------------|
| Personal Services                         | 1,290,068      | 1,629,500          | 1,699,900           | 1,840,300          | 118,200             | 1,958,500                               | 20.2%             |
| Operating Expense                         | 1,038,405      | 1,289,700          | 1,154,500           | 1,448,600          | -                   | 1,448,600                               | 12.3%             |
| Indirect Cost Reimburs                    | 261,600        | 245,700            | 245,700             | 260,500            | -                   | 260,500                                 | 6.0%              |
| Aviation Fuel                             | 5,239,283      | 3,987,300          | 5,097,800           | 5,356,100          | -                   | 5,356,100                               | 34.3%             |
| Capital Outlay                            | 88,168         | 110,000            | 116,000             | 65,500             | 50,000              | 115,500                                 | 5.0%              |
| Net Operating Budget                      | 7,917,524      | 7,262,200          | 8,313,900           | 8,971,000          | 168,200             | 9,139,200                               | 25.8%             |
| Trans to 101 Transp Op Fd                 | 102,200        | 78,500             | 78,500              | -                  | -                   | -                                       | (100.0)%          |
| Trans to 301 Co Wide Cap Fd               | 33,700         | 33,700             | 33,700              | -                  | -                   | -                                       | (100.0)%          |
| Trans to 496 Airport Cap Fd               | 670,000        | 750,000            | 750,000             | 861,200            | -                   | 861,200                                 | 14.8%             |
| Trans to 506 IT Capital                   | -              | 48,400             | 48,400              | 40,700             | -                   | 40,700                                  | (15.9)%           |
| Advance/Repay to 001 General Fd           | -              | 250,000            | 250,000             | 250,000            | -                   | 250,000                                 | 0.0%              |
| Advance/Repay to 131 Plang Serv           | 523,100        | 1,624,800          | 1,624,800           | -                  | -                   | -                                       | (100.0)%          |
| Reserve for Contingencies                 | -              | 21,000             | -                   | 36,200             | -                   | 36,200                                  | 72.4%             |
| Reserve for Capital                       | =              | 2,071,000          | =                   | 1,952,700          | -                   | 1,952,700                               | (5.7)%            |
| Reserve for Attrition                     | -              | (21,000)           | -                   | (31,200)           | -                   | (31,200)                                | 48.6%             |
| Total Budget                              | 9,246,524      | 12,118,600         | 11,099,300          | 12,080,600         | 168,200             | 12,248,800                              | 1.1%              |
|   |                | <del></del> :      |                     |                    | : :                 | : :                                     |                   |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | _ FY 2024           | FY 2024                                 | FY 2024           |
| Appropriations by Program                 | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted                                 | Change            |
| Airport Administration (495/4090)         | 658,470        | 691,300            | 679,100             | 815,000            | -                   | 815,000                                 | 17.9%             |
| Everglades Airport (495/4090)             | 211,260        | 258,600            | 190,000             | 291,100            | 20,000              | 311,100                                 | 20.3%             |
| Immokalee Regional Airport (495/4090)     | 1,403,986      | 1,344,000          | 1,711,200           | 1,673,000          | -                   | 1,673,000                               | 24.5%             |
| Marco Island Executive Airport (495/4090) | 5,643,808      | 4,968,300          | 5,733,600           | 6,191,900          | 148,200             | 6,340,100                               | 27.6%             |
| Total Net Budget                          | 7,917,524      | 7,262,200          | 8,313,900           | 8,971,000          | 168,200             | 9,139,200                               | 25.8%             |
| Total Transfers and Reserves              | 1,329,000      | 4,856,400          | 2,785,400           | 3,109,600          | · -                 | 3,109,600                               | (36.0)%           |
| Total Budget                              | 9,246,524      | 12,118,600         | 11,099,300          | 12,080,600         | 168,200             | 12,248,800                              | 1.1%              |
| _   | <del></del>    |                    | <del></del>         | <del></del>        |                     | ======================================= |                   |
|   | 0000           | EV 0000            | EV 0000             | EV 0004            | EV 0004             | F)/ 0004                                | EV 0004           |
| Division Funding Sources                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted                      | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency               | 394            | <u> </u>           |                     |                    |                     |   | na                |
| Charges For Services                      | 1,607,560      | 1,352,400          | 1,499,600           | 1,484,800          | _                   | 1,484,800                               | 9.8%              |
| Aviation Fuel Sales                       | 8,099,364      | 6,789,200          | 7,924,600           | 8,303,400          | _                   | 8,303,400                               | 22.3%             |
| Miscellaneous Revenues                    | 12,318         | -                  | 8,300               | -                  | _                   | -                                       | na                |
| Interest/Misc                             | 45,919         | 24,000             | 80,700              | 24,000             | _                   | 24,000                                  | 0.0%              |
| Carry Forward                             | 4,026,500      | 4,361,300          | 4,513,400           | 2,759,100          | 168,200             | 2,927,300                               | (32.9)%           |
| Less 5% Required By Law                   | -              | (408,300)          | -                   | (490,700)          | · -                 | (490,700)                               | 20.2%             |
| Total Funding                             | 13,792,054     | 12,118,600         | 14,026,600          | 12,080,600         | 168,200             | 12,248,800                              | 1.1%              |
| _ =                                       | =              |                    |                     |                    | -                   | <del></del>                             |                   |
|   | 2022           | FY 2023            | EV 2022             | EV 2024            | EV 2024             | EV 2024                                 | FY 2024           |
| <b>Division Position Summary</b>          | 2022<br>Actual | Adopted            | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted                      | Change            |
| Airport Administration (495/4090)         | 3.00           | 3.00               | 3.00                | 3.00               | -                   | 3.00                                    | 0.0%              |
| Immokalee Regional Airport (495/4090)     | 4.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00                                    | 0.0%              |
| Everglades Airport (495/4090)             | 1.00           | 1.00               | 1.00                | 1.00               | -                   | 1.00                                    | 0.0%              |
| Marco Island Executive Airport (495/4090) | 9.00           | 10.00              | 10.00               | 10.00              | 2.00                | 12.00                                   | 20.0%             |
| Total FTE                                 | 17.00          | 18.00              | 18.00               | 18.00              | 2.00                | 20.00                                   | 11.1%             |
| =   |                |                    |                     |                    | =                   |   |                   |

### **Transportation Management Services Department**

# Airport Operations Airport Administration (495/4090)

#### **Mission Statement**

To acquire, establish, construct, enlarge, improve, maintain, equip, and regulate Everglades Airpark, Immokalee Regional Airport, and Marco Island Executive Airport per County Ordinance 2004-03 as amended by County Ordinance 2010-10. To assist with and facilitate Collier County's economic development and diversification programs, including applying for grants to supplement the capital improvement program.

| Program Sun  | nmary  |  | = =                           |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|--|--|-------------------------------|--------------------|---------------------|---------------------|---------------------|
| Divisional Administration/Overhead -   | QP, CD, IAM  | , RG   |                               | 3.00               | 815,000             | -                   | 815,000             |
| To secure and manage new grants; airports to include the management and daily operations. Plan and development all airports. | of facilities, ru<br>elop the infrast<br>, revised busir | nways, tenant<br>ructure throug<br>ness plan, incr | leases,<br>h Airport<br>eased |                    |                     |                     |                     |
|  | Current Lev  | el of Service E                                    | Budget                        | 3.00               | 815,000             | -                   | 815,000             |
| Program Performa   | nce Measure  | s  |                               | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| 100% of invoices processed in accordance   | ce with the Pro  | ompt Payment                                       | Act                           | 100                | 100                 | 99                  | 100                 |
| Program Budgetary Cost Summary   | 2022<br>Actual   | FY 2023<br>Adopted                                 | FY 2023<br>Forecast           | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Personal Services  | 354,838  | 394,400  | 390,400                       | 419,400            | -                   | 419,400             | 6.3%                |
| Operating Expense  | 42,032   | 51,200   | 43,000                        | 135,100            | -                   | 135,100             | 163.9%              |
| Indirect Cost Reimburs   | 261,600  | 245,700  | 245,700                       | 260,500            | -                   | 260,500             | 6.0%                |
| Net Operating Budget —   | 658,470  | 691,300  | 679,100                       | 815,000            | -                   | 815,000             | 17.9%               |
| Total Budget   | 658,470  | 691,300  | 679,100                       | 815,000            | -                   | 815,000             | 17.9%               |
| Total FTE  | 3.00   | 3.00   | 3.00                          | 3.00               | -                   | 3.00                | 0.0%                |

#### Forecast FY 2023:

Personal services are projected to be in line with the FY 2023 budget.

Operating expense is projected to be lower than the FY 2023 budget due to savings in fleet maintenance and travel.

#### Current FY 2024:

Personal services increased due to general wage adjustments and merit-based incentive program.

Operating expenses increased over prior year levels due to an increase in indirect costs and inter-department payment for services.

Indirect service charges reflect an increase as determined by the annual update of the County Central Services Cost Allocation Plan.

## **Transportation Management Services Department**

# Airport Operations Immokalee Regional Airport (495/4090)

#### **Mission Statement**

To operate, develop, and manage the Immokalee Regional Airport including economic development opportunities to diversify operating revenue streams.

| Program Su  | mmary  |                    |                     | 2024<br>al FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|--|--------------------|---------------------|----------------|-------------------|---------------------|---------------------|
| Immokalee Regional Airport - QP, IA   | M, RG  |                    |                     | 4.00           | 1,673,000         | 1,567,400           | 105,600             |
| maintenance, safety, security, custon Federal, State and local airport rule | Provide aviation fuel and services. Manage the airport operations, maintenance, safety, security, customer service and enforcement of Federal, State and local airport rules, regulations and laws, and contit to improve and maintain a high level of service to our tenants.  Current Level of Service Budge |                    |                     |                |                   |                     |                     |
|   | Current Lev  | el of Service E    | Budget              | 4.00           | 1,673,000         | 1,567,400           | 105,600             |
| Program Perform   | ance Measure   | es                 |                     | 2022<br>Actual |                   |                     | FY 2024<br>Budget   |
| Gallons of Fuel Sold - Immokalee  |  |                    |                     | 181,132        | 158,953           | 3 233,180           | 207,157             |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 20<br>Curr  |                   |                     | FY 2024<br>Change   |
| Personal Services   | 291,415  | 346,000            | 368,800             | 400,           | 500               | - 400,500           | 15.8%               |
| Operating Expense   | 251,777  | 348,200            | 290,100             | 374,           | 500               | - 374,500           | 7.6%                |
| Aviation Fuel   | 772,626  | 539,800            | 936,300             | 832,           | 500               | - 832,500           | 54.2%               |
| Capital Outlay  | 88,168   | 110,000            | 116,000             | 65,            | 500               | - 65,500            | (40.5)%             |
| Net Operating Budget  | 1,403,986  | 1,344,000          | 1,711,200           | 1,673,         | 000               | - 1,673,000         | 24.5%               |
| Total Budget  | 1,403,986  | 1,344,000          | 1,711,200           | 1,673,         | 000               | - 1,673,000         | 24.5%               |
| Total FTE =   | 4.00   | 4.00               | 4.00                | 4              | .00               | - 4.00              | 0.0%                |
| Program Funding Sources   | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 20<br>Curr  |                   |                     | FY 2024<br>Change   |
| FEMA - Fed Emerg Mgt Agency   | 246  |                    |                     |                |                   |                     | na                  |
| Charges For Services  | 549,656  | 548,400            | 584,300             | 585,           | 600               | - 585,600           | 6.8%                |
| Aviation Fuel Sales   | 896,341  | 686,300            | 1,087,400           | 981,           | 800               | - 981,800           | 43.1%               |
| Miscellaneous Revenues  | 8,940  | -                  | 4,700               |                | -                 |                     | na                  |
| Total Funding   | 1,455,183  | 1,234,700          | 1,676,400           | 1,567,         | 400               | - 1,567,400         | 26.9%               |

### **Transportation Management Services Department**

# Airport Operations Immokalee Regional Airport (495/4090)

#### Forecast FY 2023:

Personal services are forecasted higher than the FY 2023 budget as a result of the general wage adjustment.

Aviation Fuel is forecast to exceed the FY 2023 budget due to an increase in fuel expenses as a result of additional activity at the airport and an increase in the price of fuel.

#### Current FY 2024:

Personal services increased due to general wage adjustments and merit-based incentive program.

Operating expenses increased over prior year levels due to an increase in property insurance.

Capital outlay includes the purchase of one (1) replacement bushhog, one (1) replacement lawnmower, and one (1) replacement utility trailer.

The Aviation Fuel budget reflects an increase in projected Jet A and AvGas volumes and an increase in the price of fuel.

#### Revenues:

The fuel sales revenue forecast reflects an increase compared to the FY 2023 budget as a result of increased aeronautical activity at the airport and rising fuel prices. Other revenue sources are primarily related to facility leases and reflect current agreements.

Fuel projections for FY 2024 increase, increasing operating revenue. Other revenue sources are primarily related to facility leases and assume current agreements will be ongoing with consistent monthly collections.

## **Transportation Management Services Department**

## Airport Operations Everglades Airport (495/4090)

#### **Mission Statement**

To operate, develop, and manage the Everglades Airpark including economic development opportunities to diversify operating revenue streams.

|                                | Program Sur  | nmary          |                                | ר               | FY 20<br>Total F |                    | FY 2024<br>Budget I | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--------------------------------|--|----------------|--------------------------------|-----------------|------------------|--------------------|---------------------|---------------------|---------------------|
| Everglades Airp                | ark - QP, IAM, RG  |                |                                |                 | 1                | .00                | 291,100             | 148,800             | 142,300             |
| maintenance,<br>Federal, State | ion fuel and services.<br>, safety, security, custo<br>e and local airport rule<br>nd maintain a high leve | omer service a | nd enforcemer<br>and laws, and | nt of           |                  |                    |                     |                     |                     |
|                                |  | Current Lev    | el of Service E                | Budget _        | 1                | .00                | 291,100             | 148,800             | 142,300             |
|                                | Program Enhar  | ncements       |                                | ٦               | FY 20<br>Total F |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
| 3 Vehicles - Airp              | oort Authority   |                |                                |                 |                  | -                  | 20,000              | -                   | 20,000              |
|                                |  | Expand         | ded Services E                 | Budget _        |                  |                    | 20,000              | <u>-</u>            | 20,000              |
|                                |  | T              | otal Adopted I                 | Budget _        | 1                | .00                | 311,100             | 148,800             | 162,300             |
|                                | Program Performa   | ance Measure   | ie.                            |                 |                  | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Gallons of Fuel Sc             |  | ance Weasure   | ·S                             |                 |                  | 8,251              | 23,422              | 1,766               | 23,422              |
| Program Budget                 | tary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted             | FY 20<br>Foreca |                  | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Personal Services              |  | 78,596         | 80,600                         | 81,1            |                  | 83,200             |                     | 83,200              | 3.2%                |
| Operating Expense              |  | 79,916         | 88,000                         | 87,5            |                  | 104,800            | -                   | 104,800             | 19.1%               |
| Aviation Fuel Capital Outlay   |  | 52,748<br>-    | 90,000                         | 21,4            | 00<br>-          | 103,100            | 20,000              | 103,100<br>20,000   | 14.6%<br>na         |
|                                | let Operating Budget —   | 211,260        | 258,600                        | 190,0           | <del></del> —    | 291,100            | 20,000              | 311,100             | 20.3%               |
|                                | Total Budget   | 211,260        | 258,600                        | 190,0           |                  | 291,100            | 20,000              | 311,100             | 20.3%               |
|                                | Total FTE  | 1.00           | 1.00                           | 1.0             | 00               | 1.00               | -                   | 1.00                | 0.0%                |
| Program Fur                    | nding Sources  | 2022<br>Actual | FY 2023<br>Adopted             | FY 20<br>Foreca | -                | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Charges For Service            | es   | 8,520          | 39,200                         | 9               | 00               | 33,800             | -                   | 33,800              | (13.8)%             |
| Aviation Fuel Sales            |  | 36,662         | 101,700                        | 26,6            | 00               | 115,000            | -                   | 115,000             | 13.1%               |
| Miscellaneous Reve             |  | 3,107          |                                |                 |                  | <u>-</u>           | -                   |                     | na                  |
|                                | Total Funding  | 48,288         | 140,900                        | 27,5            | 00               | 148,800            | -                   | 148,800             | 5.6%                |
|                                |  |                |                                |                 |                  |                    |                     |                     |                     |

### **Transportation Management Services Department**

### Airport Operations Everglades Airport (495/4090)

#### Forecast FY 2023:

Personal services are forecasted higher than the FY 2023 budget as a result of the general wage adjustment.

Operating expenses are projected to be in line with the FY 2023 budget.

Aviation fuel (AvGas expense) forecast is lower due to inoperable airport fuel farm and hangar damages as a result of Hurricane lan.

#### Current FY 2024:

Personal services increased due to general wage adjustments and merit-based incentive programs.

Operating expenses increase over prior year levels due to an increase in property insurance.

Operating expense increase over the FY 2023 budget in Aviation Fuels reflects an expected increase in airport activity along with increasing fuel prices.

#### Revenues:

The revenue forecast reflects a decrease over the FY 2023 budget due to fuel farm and hangar damages caused by Hurricane lan.

Revenues are projected to show a slight increase for the FY 2024 budget as fuel sales are expected to increase due to increased activity.

## **Transportation Management Services Department**

# Airport Operations Marco Island Executive Airport (495/4090)

#### **Mission Statement**

To operate, develop, and manage the Marco Island Executive Airport including economic development opportunities to diversify operating revenue streams.

| Prog  | ram S               | ummary                             |                                |              | -              | Y 2024<br>al FTE | ı                | FY 2024<br>Budget   | FY 2024<br>Revenues                     | FY 2024<br>Net Cost |
|---|---------------------|------------------------------------|--------------------------------|--------------|----------------|------------------|------------------|---------------------|---|---------------------|
| Marco Island Executive Airpo  | ort - Q             | P, IAM, RG                         |                                |              |                | 10.00            | 6,               | 191,900             | 8,072,000                               | -1,880,100          |
| Provide aviation fuel and se<br>maintenance, safety, secur<br>Federal, State and local air<br>to improve and maintain a l | ity, cus<br>port ru | stomer service<br>les, regulations | and enforcem<br>s and laws, ar | ent of       | e              |                  |                  |                     |   |                     |
|   |                     | Current Le                         | evel of Service                | e Budget     |                | 10.00            | 6                | 191,900             | 8,072,000                               | -1,880,100          |
| Prograi   | n Enh               | ancements                          |                                |              |                | Y 2024<br>al FTE | I                | Y 2024<br>Budget    | FY 2024<br>Revenues                     | FY 2024<br>Net Cost |
| 2 FTEs Airport Authority  |                     |                                    |                                |              |                | 2.00             |                  | 118,200             | -                                       | 118,200             |
| 3 Vehicles - Airport Authority  | /                   |                                    |                                |              |                | -                |                  | 30,000              | -                                       | 30,000              |
|   |                     | Expa                               | nded Services                  | s Budget     |                | 2.00             |                  | 148,200             |   | 148,200             |
|   |                     |                                    | Total Adopte                   | d Budget     |                | 12.00            | 6                | ,340,100            | 8,072,000                               | -1,731,900          |
|   | Perfori             | mance Measu                        | res                            |              |                | Acti             |                  | FY 2023<br>Budget   | FY 2023<br>Forecast                     | FY 2024<br>Budget   |
| Gallons of Fuel Sold - Marco  |                     |                                    |                                |              |                | 1,262,4          | 63               | 1,211,560           | 1,183,923                               | 1,223,194           |
| Program Budgetary Cost Sumi   | mary                | 2022<br>Actual                     | FY 2023<br>Adopted             | FY 2<br>Fore | 2023<br>cast   |                  | ' 2024<br>urrent | FY 2024<br>Expanded |   | FY 2024<br>Change   |
| Personal Services   |                     | 565,219                            | 808,500                        |              | ,600           |                  | 37,200           | 118,200             |   | 30.5%               |
| Operating Expense   |                     | 664,681                            | 802,300                        |              | ,900           |                  | 34,200           |                     | - 834,200                               | 4.0%                |
| Aviation Fuel Capital Outlay  |                     | 4,413,909                          | 3,357,500                      | 4,140        | 1,100<br>-     | 4,42             | 20,500           | 30,000              | - 4,420,500<br>30,000                   | 31.7%<br>na         |
| Net Operating E   | Budaet              | 5,643,808                          | 4,968,300                      | 5,733        | 600            | 6.19             | 1,900            | 148,200             |   | 27.6%               |
| Total E   | Budget              |                                    | 4,968,300                      | 5,733        |                |                  | 1,900            | 148,200             | <u> </u>                                | 27.6%               |
| Tota  | FTE                 | 9.00                               | 10.00                          | 10           | 0.00           |                  | 10.00            | 2.00                | 12.00                                   | 20.0%               |
|   | :                   |                                    |                                |              |                |                  |                  |                     |   |                     |
| Program Funding Sources   |                     | 2022<br>Actual                     | FY 2023<br>Adopted             | FY 2<br>Fore | 2023<br>cast   |                  | 2024<br>urrent   | FY 2024<br>Expanded | _                                       | -                   |
| FEMA - Fed Emerg Mgt Agency   |                     | 148                                |                                | _            | -              |                  | -                |                     | <u>.</u> .                              | na na               |
| Charges For Services  |                     | 1,049,384                          | 764,800                        |              | ,400           |                  | 65,400           |                     | - 865,400                               |                     |
| Aviation Fuel Sales Miscellaneous Revenues  |                     | 7,166,362<br>271                   | 6,001,200                      | 6,810        | 3,600<br>3,600 | 7,20             | 06,600           |                     | - 7,206,600<br>-                        | 20.1%<br>na         |
| Total Fu  | nding               | 8,216,165                          | 6.766.000                      | 7.728        | <u> </u>       | 8 กร             | 72,000           |                     | - 8,072,000                             |                     |
| i Stai i u  | u.ig                |                                    | <del></del>                    |              | ,,,,,,,        | 0,07             | _,500            |                     | = ===================================== | 13.370              |

### **Transportation Management Services Department**

# Airport Operations Marco Island Executive Airport (495/4090)

#### Forecast FY 2023:

Personal services are forecasted higher than the FY 2023 budget as a result of the general wage adjustment and staff overtime to accommodate increased customer volume.

Aviation Fuel is forecast to exceed the FY 2023 budget due to an increase in fuel expenses as a result of additional activity at the airport and an increase in the price of fuel.

#### Current FY 2024:

Personal services increased due to general wage adjustments and a merit-based incentive program along with two (2) expanded Customer Service positions. These positions are being converted from contract employees to FTEs.

Operating expenses increased over prior year levels due to an increase in insurance and utilities costs.

Capital expense increased due to three (3) expanded vehicles - two (2) utility vehicles and one (1) Foreign Debris Sweeper.

The aviation fuel budget reflects an increase in projected Jet A and AvGas due to an increase in fuel prices.

#### Revenues:

Projected forecast revenue reflects an increase over the FY 2023 budget due to increased fuel sales volume and increasing fuel prices.

Increased revenues are the result of a projected increase in fuel sales and associated transient aircraft fees in FY 2024 in addition to an airport land lease.

## **Transportation Management Services Department**

## Airport Operations Airport Fund (495/4090)

| Program Sui                        | mmary          |                    |                | FY 2024<br>Total FTE |                   | Y 2024<br>Budget  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|----------------|----------------------|-------------------|-------------------|---------------------|---------------------|
| Reserves, Transfers, Interest - RG |                |                    |                | _                    | 3,1               | 09,600            | 2,292,400           | 817,200             |
|                                    |                |                    |                |                      |                   |                   |                     |                     |
|                                    | Current Lev    | el of Service E    | Budget _       | -                    | 3,1               | 09,600            | 2,292,400           | 817,200             |
|                                    |                |                    |                | FY 2024              | F                 | Y 2024            | FY 2024             | FY 2024             |
| Program Enhar                      | ncements       |                    |                | Total FTE            | E                 | Budget            | Revenues            | Net Cost            |
| 2 FTEs Airport Authority           |                |                    |                | -                    |                   | -                 | 118,200             | -118,200            |
| 3 Vehicles - Airport Authority     |                |                    |                |                      |                   |                   | 50,000              | -50,000             |
| 3 Vericles - Airport Authority     |                |                    |                | _                    |                   | _                 | 30,000              | -30,000             |
|                                    | Expan          | ded Services E     | Budget _       |                      |                   | <u> </u>          | 168,200             | -168,200            |
|                                    | -              | Total Adopted F    | Budget         |                      | 3,1               | 109,600           | 2,460,600           | 649,000             |
|                                    |                |                    | _              |                      |                   |                   | _                   |                     |
|                                    |                |                    |                |                      |                   |                   |                     |                     |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 20<br>Forec |                      | Y 2024<br>Surrent | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Trans to 101 Transp Op Fd          | 102,200        | 78,500             | 78,5           | 500                  | -                 |                   |                     | (100.0)%            |
| Trans to 301 Co Wide Cap Fd        | 33,700         | 33,700             | 33,7           | 700                  | -                 |                   |                     | (100.0)%            |
| Trans to 496 Airport Cap Fd        | 670,000        | 750,000            | 750,0          | 000 8                | 61,200            |                   | - 861,200           | 14.8%               |
| Trans to 506 IT Capital            | =              | 48,400             | 48,4           | 400                  | 40,700            |                   | - 40,700            | (15.9)%             |
| Advance/Repay to 001 General Fd    | -              | 250,000            | 250,0          | 000 2                | 50,000            |                   | - 250,000           | 0.0%                |
| Advance/Repay to 131 Plang Serv    | 523,100        | 1,624,800          | 1,624,8        | 300                  | -                 |                   |                     | (100.0)%            |
| Reserve for Contingencies          | =              | 21,000             |                | -                    | 36,200            |                   | - 36,200            | 72.4%               |
| Reserve for Capital                | -              | 2,071,000          |                | - 1,9                | 52,700            |                   | - 1,952,700         | (5.7)%              |
| Reserve for Attrition              | =              | (21,000)           |                | - (3                 | 31,200)           |                   | - (31,200)          | 48.6%               |
| Total Budget                       | 1,329,000      | 4,856,400          | 2,785,4        | 400 3,1              | 09,600            |                   | - 3,109,600         | (36.0)%             |
| _                                  |                |                    |                |                      |                   |                   |                     |                     |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 20<br>Forec |                      | Y 2024<br>Surrent | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Interest/Misc                      | 45,919         | 24,000             | 80,7           | 700                  | 24,000            | <u> </u>          | - 24,000            | 0.0%                |
| Carry Forward                      | 4,026,500      | 4,361,300          | 4,513,4        | 400 2,7              | 59,100            | 168,20            | 0 2,927,300         | (32.9)%             |
| Less 5% Required By Law            | -              | (408,300)          |                | - (49                | 90,700)           |                   | - (490,700)         | 20.2%               |
| Total Funding                      | 4,072,419      | 3,977,000          | 4,594,1        | 100 2,2              | 92,400            | 168,20            | 2,460,600           | (38.1)%             |

## Transportation Management Services Department

## Airport Operations Airport Fund (495/4090)

#### Notes:

All airports are listed on separate pages in this section of the budget book for proper presentation of their operations; however, shared costs such as Reserves, Carry Forward, and Transfers to the Airport Capital Fund (496/4091) are presented here at the fund level

#### Forecast FY 2023:

On February 13, 2018, the Board approved item 14.A.1. for the construction of a new terminal facility at the Marco Island Executive Airport. Approximately 80% of the funding for the new terminal will be reimbursed from the Florida Department of Transportation (FDOT), however, it will be in installments between FY19-FY21, subject to annual legislative appropriations. To cashflow this project, a temporary loan of \$4,500,000 from the Planning Services Fund (131/1014) was needed. The loan was required to provide the Airport Authority with sufficient budget to open the construction purchase order due to the timing of planned reimbursements from the FDOT for the project. As cash was transferred to Airport funds from Planning Services, interest accrued on the loan and is a required component of the repayment to Planning Services. A transfer of \$1,624,800 is budgeted for FY23 to Planning Services Fund (131/1014) for final repayment.

#### Current FY 2024:

The Airport Authority made the final repayment to the Planning Services Fund (131/1014) in FY 2023. A transfer to Airport Capital Fund (496/4091) is budgeted to fund FY 2024 capital projects and to establish a reserve for future grant match requirements.

## **Transportation Management Services Department**

## **Public Transit and Neighborhood Enhancement (PTNE)**

| Division Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services  | 866,525        | 1,102,600          | 1,373,200           | 1,213,400          | =                   | 1,213,400          | 10.0%             |
| Operating Expense  | 12,592,290     | 7,779,700          | 18,360,500          | 8,362,200          | -                   | 8,362,200          | 7.5%              |
| Capital Outlay   | 3,107,999      | -                  | 19,294,300          | -                  | -                   | -                  | na                |
| Net Operating Budget   | 16,566,813     | 8,882,300          | 39,028,000          | 9,575,600          |                     | 9,575,600          | 7.8%              |
| Trans to 425/426 CAT Mass Transit                                      | 411,831        | -                  | 1,976,900           | -                  | -                   | -                  | na                |
| Trans to 427/429 Transp Disadv Fd                                      | 100            | -                  | 900                 | -                  | -                   | -                  | na                |
| Reserve for Contingencies  | -              | 500,000            | -                   | 392,400            | -                   | 392,400            | (21.5)%           |
| Reserve for Future Grant Match   | =              | 673,700            | -                   | 737,400            | =                   | 737,400            | 9.5%              |
| Total Budget   | 16,978,745     | 10,056,000         | 41,005,800          | 10,705,400         |                     | 10,705,400         | 6.5%              |
|  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Appropriations by Program  | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Collier Area Transit CAT Grant Fund (424/4031)                         | 10,344,483     | _                  | 27,670,700          | -                  | -                   |                    | na                |
| Collier Area Transit Local Funding (425-426 / 4032 & 4030)             | 2,895,147      | 4,376,800          | 5,925,800           | 4,687,600          | -                   | 4,687,600          | 7.1%              |
| PTNE Administration (001/0001)   | 384,369        | 607,900            | 600,900             | 631,100            | =                   | 631,100            | 3.8%              |
| Trans Disadvantaged Enterprise Grant Fund (428/4034)                   | 654,085        | -                  | 717,600             | -                  | -                   | -                  | na                |
| Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035) | 2,288,730      | 3,897,600          | 4,113,000           | 4,256,900          | -                   | 4,256,900          | 9.2%              |
| Total Net Budget   | 16,566,813     | 8,882,300          | 39,028,000          | 9,575,600          | -                   | 9,575,600          | 7.8%              |
| <b>Total Transfers and Reserves</b>                                    | 411,931        | 1,173,700          | 1,977,800           | 1,129,800          | -                   | 1,129,800          | (3.7)%            |
| Total Budget   | 16,978,745     | 10,056,000         | 41,005,800          | 10,705,400         |                     | 10,705,400         | 6.5%              |
|  |                |                    |                     |                    |                     |                    |                   |
| Division Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues   | 10,642,856     |                    | 28,260,600          |                    |                     |                    | na                |
| Charges For Services   | 985,576        | 1,215,000          | 1,215,000           | 1,215,000          | _                   | 1,215,000          | 0.0%              |
| Miscellaneous Revenues   | 153,531        | 85,000             | 212,700             | 85,000             | -                   | 85,000             | 0.0%              |
| Interest/Misc  | 21,453         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost General Fund  | 384,369        | 607,900            | 600,900             | 631,100            | -                   | 631,100            | 3.8%              |
| Trans fm 001 Gen Fund  | 5,950,324      | 5,882,300          | 5,742,600           | 5,882,400          | -                   | 5,882,400          | 0.0%              |
| Trans fm 426 CAT Transit   | 411,831        | -                  | 1,976,900           | -                  | -                   | -                  | na                |
| Trans fm 427 Transp Disadv   | 100            | =                  | 900                 | -                  | -                   | -                  | na                |
| Carry Forward  | 3,933,700      | 2,330,800          | 5,953,100           | 2,956,900          | -                   | 2,956,900          | 26.9%             |
| Less 5% Required By Law  | -              | (65,000)           | -                   | (65,000)           | -                   | (65,000)           | 0.0%              |
| Total Funding =  | 22,483,740     | 10,056,000         | 43,962,700          | 10,705,400         |                     | 10,705,400         | 6.5%              |
|  |                | EV 0000            | <b>5</b> 77 0000    | EV 2224            | <b>5</b> 77 000 4   | EV 0004            | <b>5</b> 1/ 000 / |
| Division Position Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| PTNE Administration (001/0001)   | 1.00           | 4.00               | 4.00                | 4.00               | <u> </u>            | 4.00               | 0.0%              |
| Collier Area Transit Local Funding (425-426 / 4032 & 4030)             | 4.00           | 4.00               | 4.00                | 4.00               | -                   | 4.00               | 0.0%              |
| Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035) | 1.00           | 1.00               | 1.00                | 1.00               | -                   | 1.00               | 0.0%              |
| Total FTE  | 6.00           | 9.00               | 9.00                | 9.00               | -                   | 9.00               | 0.0%              |
|  |                |                    |                     |                    |                     |                    |                   |

### **Transportation Management Services Department**

# Public Transit and Neighborhood Enhancement (PTNE) PTNE Administration (001/0001)

#### **Mission Statement**

The Public Transit & Neighborhood Enhancement Division consists of Collier Area Transit (rideCAT), Collier Area Paratransit (CATConnet), and the Municipal Service Taxing Units (MSTU) Sections and is committed to providing services that enhance the quality of life of Collier County residents and visitors by providing mobility options that improve access to destinations, reduce roadway congestion and protect the environment by limiting the impact on carbon footprint.

| Program Sui  | mmary          |                    | = '                 | / 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------|--------------------|---------------------|--------------------|-------------------|---------------------|---------------------|
| Divisional Administration - RG   |                |                    |                     | 1.00               | 253,500           |                     | 253,500             |
| This position provides administratio and Municipal Service Improvement |                | andscaping O       | perations           |                    |                   |                     |                     |
| Fiscal Support - RG  |                |                    |                     | 3.00               | 377,600           | -                   | 377,600             |
|  | Current Lev    | el of Service E    | Budget              | 4.00               | 631,100           | <u> </u>            | 631,100             |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Personal Services  | 364,658        | 585,000            | 579,400             | 605,100            |                   | - 605,100           | 3.4%                |
| Operating Expense  | 19,711         | 22,900             | 21,500              | 26,000             |                   | - 26,000            | 13.5%               |
| Net Operating Budget   | 384,369        | 607,900            | 600,900             | 631,100            |                   | - 631,100           | 3.8%                |
| Total Budget   | 384,369        | 607,900            | 600,900             | 631,100            |                   | - 631,100           | 3.8%                |
| Total FTE  | 1.00           | 4.00               | 4.00                | 4.00               |                   | - 4.00              | 0.0%                |
| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Net Cost General Fund  | 384,369        | 607,900            | 600,900             | 631,100            |                   | - 631,100           | 3.8%                |
| Total Funding  | 384,369        | 607,900            | 600,900             | 631,100            |                   | - 631,100           | 3.8%                |

#### Forecast FY 2023:

Personal services forecast is lower than budgeted due to staffing attrition of (1) FTE to the PTNE Division Director position.

#### Current FY 2024:

Personal services increased due to general wage adjustment and merit-based incentive program.

### Transportation Management Services Department

### Public Transit and Neighborhood Enhancement (PTNE) Collier Area Transit CAT Grant Fund (424/4031)

#### **Mission Statement**

To maintain separate accounts for Collier Area Transit nondiscretionary (formula) and discretionary grant programs provided by Federal and State sources to ensure subsidized capital transit projects and operations are tracked separately as required by grant regulations.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 4,891          | -                  | 143,400             | _                  | -                   |                    | na                |
| Operating Expense                 | 7,252,379      | -                  | 8,540,800           | -                  | -                   | -                  | na                |
| Capital Outlay                    | 3,087,213      | -                  | 18,986,500          | -                  | -                   | -                  | na                |
| Net Operating Budget <sup>-</sup> | 10,344,483     | <del></del>        | 27,670,700          |                    |                     | _                  | na                |
| Total Budget =                    | 10,344,483     |                    | 27,670,700          |                    |                     |                    | na                |
| Program Funding Sources           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues        | 9,963,530      | -                  | 27,543,000          |                    |                     |                    | na                |
| Miscellaneous Revenues            | -              | -                  | 127,700             | -                  | -                   | -                  | na                |
| Total Funding                     | 9,963,530      |                    | 27,670,700          |                    |                     |                    | na                |

#### Notes:

Collier County BCC is a designated recipient of formula funds for the Bonita Springs - Naples Urbanized Area awarded by the Federal Transit Administration (FTA). Section 5307 funding is the largest funding source apportioned annually by ridership and population. A 20% match requirement for capital funding is fulfilled by a soft match through Transportation Development credits provided by the Florida Department of Transportation (FDOT) as authorized by Title 23 U.S.C. 120(j)(1).

Section 5307 supports both capital and operating activities. Eligible operating activities not counted towards the operating assistance cap include preventive maintenance of federal transit capital assets, which covers operational fleet costs, and an allowance of up to 20% to fund ADA Paratransit accessibility activities. In addition, Section 5307 allows grantees to utilize a portion of funds toward route operating assistance, which the County historically uses to subsidize fuel costs. All operating assistance is subject to a 50% cash match. Funding under the CARES and America Rescue Plan Act allocated to Section 5307 waived the 50% cash match. Section 5307 mandates grantees to utilize a minimum of 1% of funding toward transit enhancements (bus shelters, signage, etc.) and 1% toward security and safety activities.

Other annual formula funding includes the FDOT State Block Program used for eligible capital and operating costs to provide public transit service and pass-through of the FTA Section 5311 Rural Area Program used to fund operations in non-urbanized (rural) areas. Operating assistance is subject to a 50% cash match outside of funding under the Coronavirus Response and Relief Supplemental Appropriations Act which waived local match requirements.

Discretionary programs include the pass-through of the FTA Section 5339 Bus and Bus Faculties Program to provide capital funding to replace, rehabilitate, and purchase buses and related equipment and construct bus-related facilities (bus shelters).

Overall, capital funding primarily supports the rehabilitation and construction of bus shelters, bus stops, and passenger facilities as well as the major components of the transit system including but not limited to intelligent transportation systems (ITS), automatic vehicle location (AVL), electronic farebox and the associated warranties and software.

Forecast FY 2023:

This list represents active grant awards:

### **Transportation Management Services Department**

```
$34,000 33243 FTA-5307 XU-82 ADA Shelters
$71,300 33369 FTA 5307 XU-86 Bus Shelters
$16,600 33371 FTA 5307 FY14 Annual Capital Apportionment
$24,800 33372 FTA 5307 XU-85 Bus Shelters
$249,300 33510 FTA 5339 FY16 Upgrade Fareboxes
$8,500 33511 FTA 5307 XU 17-055 Bus Shelters
$214,600 33526 FTA 5307 FY17 Annual Capital Apportionment
$260,600 33552 FTA 5339 FY17 Capital Facility Rehab
$138,100 33555 FTA 5307 XU-18-024 Bus Shelters
$168,900 33556 FTA 5307 XU 18-025 Mobil Surveillance Cameras, Wi-Fi
$213,900 33590 FTA 5324 FY18 DR 19-025 Disaster Recovery Irma
$55,100 33591 FTA 5339 FY18 18-084 AVL Warranty, Bus Shelters
$286,100 33623 FTA 5307 XU 2019-1 19-028 Bus Shelters
$524,000 33642 FTA 5307 XU 2019-2 19-041 Signal Priority, Farebox Equip
$305,500 33664 FTA 5339 FY19 19-097 IMM Superstop, Engine Rebuilds
$2,266,000 33682 FTA 5307 CARES ITS Improvement, Rolling Stock
$332,900 33702 FTA 5307 FY20 Annual Capital Apportionment
$382,600 33703 FTA 5339 FY20 ITS Improvement
$32,700 33720 FTA 5307 XU 20-091 Bus Shelters
$297,500 33726 HHS TD Voucher Project Operations
$181,700 33732 FTA 5307 XU 20-115 ADA Bus Stop Improvements
$93,900 33735 FTA 5311 FY21 Operations
$9,018,000 33736 FTA 5339 (b) FY20 Capital Facility and Rolling Stock
$2,156,600 33767 FTA 5307 FY21 22-005 Annual Operations-Capital Apportionment
$367,500 33768 FTA 5339 FY21 22-005 Third Party Project Management
$500,000 33773 FTA 5307 XU 21-032 Rolling Stock
$952,200 33794 FTA 5307 ARP Operations
$657,400 33796 FTA 5311 FY22 Operations
$222,300 33803 FTA 5339 RURAL Bus Shelters
$352,300 33832 FTA 5339 FY22 Capital Facility
$3,864,800 33833 5307 FY22 23-011 Annual Operations-Capital Apportionment
$1,156,400 33834 State Block Grant Operations
$2,264,600 33845 5311 CRRSAA Operations
```

Grand Total \$27,670,700

#### Current FY 2024:

All grants are appropriated at the time the grant contract is executed which occurs outside of the annual budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

#### Revenues:

Revenues anticipated to be received from grant fund sources during FY 2024 to subsidize operations are planned at the following levels.

\$1,156,400 FDOT State Block Grant Operations \$600,000 FTA Section 5307 Operations \$654,700 FTA Section 5307 Operating Assistance (Fuel) \$1,569,200 FTA Section 5307 Preventive Maintenance

Grand Total \$3,980,300

### **Transportation Management Services Department**

## Public Transit and Neighborhood Enhancement (PTNE) Collier Area Transit Local Funding (425-426 / 4032 & 4030)

#### **Mission Statement**

To provide safe, accessible, and courteous public transportation services including maintenance, operations, and program management to all customers within Collier County. The commitment to the provision of public transportation services includes compliance with Florida Statutes, Chapter 341 and United States Code 49, Subtitle III, Chapter 53.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Full Cost for Fixed Route Public Transport - QP, CD, IAM, RG   | 4.00                 | 9,494,900         | 5,514,800           | 3,980,100           |
| Fixed Route system consists of 19 routes providing service to Greater Naples, Golden Gate City, Marco Island, Immokalee and portions of Golden Gate Estates, 7 days a week. The system also includes an Express Route transporting over 24,500 worker trips annually between Immokalee and Marco Island. Full cost is supported by all funding sources such as grant revenues, farebox collections and the general fur subsidy to operate and manage the Fixed Route public transportation system which provides service to the public seven days a week with AD accessible buses. |                      |                   |                     |                     |
| State Transportation Block Grant - QP, CD, IAM, RG   | -                    | -1,156,400        | -                   | -1,156,400          |
| This grant supports operating costs for those routes servicing the urban area of the County, including Routes 11, 12, 13, 14, 15, 16, 17, 20, 21, portions of route 24, 25, portions of route 27, and 29. This amount is no included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. These funds will be used to offset the operating co of fixed route public transit services from the Florida Department of Transportation.   | t                    |                   |                     |                     |
| Federal Transportation Administration Sec. 5307 Grant - RG   | -                    | -2,223,700        | -                   | -2,223,700          |
| This amount is not included for adopted budget purposes because gran dollars are uploaded into the accounting system through separate Boar action via budget amendment. The Urbanized Area Formula Funding program is primarily awarded for transit capital. Preventive maintenanci is considered an eligible capital cost by the grantor to support the upker of federal assets (buses). Operating assistance requires a 50% local match and may be adjusted by prior year grant funds rolled forward.  | d<br>e               |                   |                     |                     |
| Federal Transit Administration Sec. 5311 Grant - RG  | -                    | -600,000          | -                   | -600,000            |
| This grant supports operating costs for those routes servicing the rural area of the County, including Routes 22, 23, 121 and portions of route 1 This amount is not included for adopted budget purposes because gran dollars are uploaded into the accounting system through separate Boar action via budget amendment. The Rural Area Formula Grant offsets operating costs of rural routes. Funding is passed through the Florida Department of Transportation and requires a 50% match.   | ıt                   |                   |                     |                     |
| Current Level of Service Budget  | 4.00                 | 5,514,800         | 5,514,800           | _                   |
|  |                      |                   |                     |                     |
| Program Performance Measures   | 202<br>Actu          |                   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Fixed Routes % on-time performance   | 3                    | 85                | 81.3                | 85                  |

### **Transportation Management Services Department**

### Public Transit and Neighborhood Enhancement (PTNE) Collier Area Transit Local Funding (425-426 / 4032 & 4030)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 405,348        | 424,200            | 556,900             | 501,100            | -                   | 501,100            | 18.1%             |
| Operating Expense                 | 2,479,799      | 3,952,600          | 5,061,100           | 4,186,500          | -                   | 4,186,500          | 5.9%              |
| Capital Outlay                    | 10,000         | -                  | 307,800             | -                  | -                   | -                  | na                |
| Net Operating Budget              | 2,895,147      | 4,376,800          | 5,925,800           | 4,687,600          |                     | 4,687,600          | 7.1%              |
| Trans to 425/426 CAT Mass Transit | 411,831        | -                  | 1,976,900           | -                  | -                   | -                  | na                |
| Reserve for Contingencies         | -              | 250,000            | -                   | 172,500            | -                   | 172,500            | (31.0)%           |
| Reserve for Future Grant Match    | -              | 588,200            | -                   | 654,700            | -                   | 654,700            | 11.3%             |
| Total Budget                      | 3,306,978      | 5,215,000          | 7,902,700           | 5,514,800          | <u> </u>            | 5,514,800          | 5.7%              |
| Total FTE                         | 4.00           | 4.00               | 4.00                | 4.00               |                     | 4.00               | 0.0%              |

| Program Funding Sources  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services     | 805,985        | 961,000            | 961,000             | 961,000            | -                   | 961,000            | 0.0%              |
| Miscellaneous Revenues   | 145,068        | 45,000             | 45,000              | 45,000             | -                   | 45,000             | 0.0%              |
| Interest/Misc            | 6,787          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund    | 3,493,668      | 3,669,100          | 3,450,500           | 3,517,000          | -                   | 3,517,000          | (4.1)%            |
| Trans fm 426 CAT Transit | 411,831        | -                  | 1,976,900           | =                  | -                   | =                  | na                |
| Carry Forward            | 862,200        | 590,200            | 2,511,400           | 1,042,100          | -                   | 1,042,100          | 76.6%             |
| Less 5% Required By Law  | -              | (50,300)           | -                   | (50,300)           | -                   | (50,300)           | 0.0%              |
| Total Funding            | 5,725,539      | 5,215,000          | 8,944,800           | 5,514,800          | -                   | 5,514,800          | 5.7%              |

#### Notes:

The Collier Area Transit (CAT) bus system is funded annually through local General Fund dollars, passenger fares plus federal and state grants. Local dollars (including farebox revenues) fund approximately 50% of bus system operations based on a three-year average. Grant dollars are received during the fiscal year, approved separately by the Board, and uploaded into the accounting system via a budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 50% of system expenses. Numbers contained under the Forecast column include a combination of local and grant dollars and reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows for grants to be spent during the period of availability which is customarily over one or more County fiscal years.

#### Forecast FY 2023:

The CAT local operating share of forecast at \$5,039,800 is comprised of personal services (\$556,900) and operating (\$5,061,100). The remaining balance of \$1,976,900 represents required match funding with the CAT Grant Match Fund (425/4032) that crosses more than one fiscal year and is inclusive of the transfer amount of \$1,976,900. The transfers represent amounts moved between the CAT family of funds (Match Funds 425/4032 and 426/4030) to appropriately track the local match requirements to grants that annually fund the transit system. The capital forecast (\$307,800) represents the amended budget for planned unit development (PUD) and includes a local contribution within the CAT Fund (426/4030) supporting bus shelters.

The forecast by project type is summarized below.

\$1,976,900 Required Match to Federal/State Grants

\$38,100 60083 Bus Shelters

\$39,100 60133 PUD Mercato

\$25,000 60181 PUD Hibiscus

\$30,000 60187 PUD Arrowhead Preserve

\$112,800 60247 PUD McMullen

\$65,000 60248 PUD Heavenly

\$23,900 60251 PUD East Central

\$5,561,900 61011 GF Subsidy and Other Rev

### **Transportation Management Services Department**

\$7.902.700 Total

#### Current FY 2024:

Total CAT bus system appropriations amount to \$9,494,900, an increase of \$609,000 over the prior year due to increased costs for third-party contractual services and fleet services. The anticipated grant revenues of \$3,980,300 is a \$309,300 increase from the prior year and are not represented within the FY 2024 budget request. The increase is due to increased funding requested to cover fleet and operating expenses. This leaves the amount of local funding requirement to offset program expenses at \$5,514,800 and includes a reserve of \$172,500. Local dollars represent the only component of the program for establishing the FY 2024 budget.

Personal Services reflect four (4) FTEs with a slight increase due to general wage adjustment and merit-based incentive programs.

The transit operating costs for FY 2024 are sized at 73,100 revenue hours at an average of \$59.69 per revenue hour or an increase of \$6.70 over the prior year. The administrative management cost, a separate component of the contract is sized at \$1,031,700 – an increase of \$39,500 – for a total of \$5,394,100. This brings the average third-party operating cost to \$73.79 from \$66.56 per revenue hour.

Total operating expense represents the following split between local and grant funding.

\$1,049,900 Other Operations and Personal Services \$654,700 Fleet Maintenance and Fuel \$3,637,700 Transit Operator \$172,500 Reserve

\$5,514,800 Total Local Share

\$654,700 Fleet Fuel \$1,569,200 Fleet Maintenance \$1,756,400 Transit Operator

\$3,980,300 Total Grant Share

Through notification of funding announcements and the State Transportation Improvement Program (STIP) – a preliminary amount of \$1,756,400 will be used to offset the transit operator contract cost through the FDOT State Block, and FTA Rural and Urbanized Area Grant Program. These grants customarily offset costs at a maximum of 50% as required by the grantor guidelines. Transit fleet operating and overhead costs (\$1,569,200) are eligible to be covered by FTA Section 5307 funding as well as a 50% share of fuel (\$654,700). Total offsets equate to \$3,980,300.

A reserve of \$827,200 has been established for FY 2024 of which \$654,700 is earmarked for local match requirements under the 5307 Operating Assistance toward fuel.

#### Revenues:

For FY 2024, the overall General Fund (001/0001) subsidy is \$5,882,400 for both transit systems. The split between CAT and TD is adjusted based on operational needs and available grant funding. The CAT General Fund Transfer is sized at \$3,517,000, a decrease of \$152,100 over the prior year due to available carryforward to assist in offsetting the local subsidy needs.

Fare Box Revenue is sized at the same level as prior years (\$961,000), with grant subsidies anticipated to cover any shortages.

Revenues also include a small portion of fleet charges (\$45,000) anticipated to be reimbursable per the terms of the transit operator contract for vehicle damages and towing to be consistent with historical activity.

### **Transportation Management Services Department**

# Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035)

#### **Mission Statement**

To provide safe and unconstrained delivery of Paratransit trips to persons who cannot use the fixed-route bus system due to the nature and/or extent of their disability. The commitment to the provision of public transportation services includes compliance with the United States Code 49, CFR Part 37 requiring service compliance with the Americans with Disabilities Act of 1990.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Full Cost for Paratransit Services - RG   | 1.00                 | 6,090,400         | 4,559,500           | 1,530,900           |
| The paratransit system provides over 100,000 trips annually to the eligible residents and visitors throughout the County. The cost to the passenger is no greater than \$4.00 per trip, making it an affordable option. Full cost is supported by all funding sources including grant revenues, farebox collections and a General Fund transfer to provide management of operations for the door-to-door public transportation system providing transportation service to the elderly, handicapped and economically disadvantaged population. |                      |                   |                     |                     |
| Federal Transit Administration Sec. 5307 Grant - RG   | -                    | -786,700          | -                   | -786,700            |
| These grant funds support the provision of ADA complementary paratransit service. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting syster through separate Board action via budget amendment. The Urbanized Area Formula Program allows for 20% of the annual apportionment to b used to offset costs to provide Americans with Disabilities Act complementary paratransit services. No cash match is required.   |                      |                   |                     |                     |
| Commission of Transportation Disadvantaged (CTD) Grant - RG   | -                    | -744,200          | -                   | -744,200            |
| These grant funds support the provision of outside of the area not serve by the fixed route system. This amount is not included for adopted budget purposes because grant dollars are uploaded into the accounting system through separate Board action via budget amendment. This Sta Trip & Equipment Program grant offsets costs to provide eligible TD trip and requires a 10% match.   | g<br>ate             |                   |                     |                     |
| Current Level of Service Budget   | 1.00                 | 4,559,500         | 4,559,500           | -                   |
| Program Performance Measures  | 2022<br>Actual       | FY 2023<br>Budget | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Paratransit Trips % on-time performance   | 77                   | 90                | 84.56               | 90                  |

### **Transportation Management Services Department**

# Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Local Funding (427 & 429 / 4033 & 4035)

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 91,628         | 93,400             | 93,500              | 107,200            | -                   | 107,200            | 14.8%             |
| Operating Expense                 | 2,186,316      | 3,804,200          | 4,019,500           | 4,149,700          | -                   | 4,149,700          | 9.1%              |
| Capital Outlay                    | 10,786         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget              | 2,288,730      | 3,897,600          | 4,113,000           | 4,256,900          |                     | 4,256,900          | 9.2%              |
| Trans to 427/429 Transp Disadv Fd | 100            | · -                | 900                 | -                  | -                   | -                  | na                |
| Reserve for Contingencies         | -              | 250,000            | -                   | 219,900            | =                   | 219,900            | (12.0)%           |
| Reserve for Future Grant Match    | -              | 85,500             | -                   | 82,700             | -                   | 82,700             | (3.3)%            |
| Total Budget                      | 2,288,830      | 4,233,100          | 4,113,900           | 4,559,500          |                     | 4,559,500          | 7.7%              |
| Total FTE                         | 1.00           | 1.00               | 1.00                | 1.00               |                     | 1.00               | 0.0%              |

| Program Funding Sources    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues | 1,946          | -                  | -                   | -                  |                     |                    | na                |
| Charges For Services       | 179,591        | 254,000            | 254,000             | 254,000            | -                   | 254,000            | 0.0%              |
| Miscellaneous Revenues     | 8,462          | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.0%              |
| Interest/Misc              | 14,666         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund      | 2,456,656      | 2,213,200          | 2,292,100           | 2,365,400          | -                   | 2,365,400          | 6.9%              |
| Trans fm 427 Transp Disadv | 100            | -                  | 900                 | -                  | -                   | -                  | na                |
| Carry Forward              | 3,071,500      | 1,740,600          | 3,441,700           | 1,914,800          | -                   | 1,914,800          | 10.0%             |
| Less 5% Required By Law    | -              | (14,700)           | -                   | (14,700)           | -                   | (14,700)           | 0.0%              |
| Total Funding              | 5,732,922      | 4,233,100          | 6,028,700           | 4,559,500          | -                   | 4,559,500          | 7.7%              |

#### Notes:

The Transportation Disadvantage (TD) program is funded annually through local General Fund (001/0001) transfers, fares charged to clients, and grant programs awarded by federal and state agencies. Local dollars fund approximately 57% of the TD program. Grant dollars are received throughout the fiscal year, approved separately by the Board, and uploaded into the accounting system via a budget amendment. These dollars are not included as part of the adopted budget. Grant dollars annually offset approximately 43% of program expenses. Numbers contained under the Forecast column include a combination of local and required local match grant dollars to reflect appropriations in the accounting system. The county's budget and accounting system requires that the amended budget be forecast which allows for project roll. Project roll is the difference between the amended budget and actual expenses incurred at year-end. This process allows grants to be spent during the period of availability which is customarily over one or more County fiscal years.

#### Forecast FY 2023:

The local share forecast for Operating Expenses and Personal Services is sized at \$4,113,000. Transfers between TD Funds to the TD Grant Match Fund (429/4035) total \$900 to appropriately track required match amounts for operating and capital programs.

Fare Box revenue is projected at \$254,000. Miscellaneous revenues of \$40,000 represent vehicle repairs that are the responsibility of the transit operator vendor. The General Fund transfer is increased by \$78,900 due to an increase in demand which equates to an increase in operating costs.

#### Current FY 2024:

Total TD system appropriations amount to \$5,870,500 plus a reserve of \$219,900 for a total of \$6,090,400. This is an increase of \$450,900 over the prior year due to rising fleet costs and contractual increases for third-party operations. The overall reserve of \$302,600 was decreased by \$32,900.

The transit management and operating service costs for FY 2024 are sized on providing 105,000 trips at an average contracted rate of \$29.79 or \$1.38 more per trip over the prior year per the terms of the most recent amendment and negotiated contract rate. The

### **Transportation Management Services Department**

negotiated administration contract fee of \$1,024,500 for management over the TD system increased by \$37,100 over the prior year. The total transit operator cost is \$4,152,500 for FY 2024.

Grant revenues of \$1,530,900 are not represented within the FY 2024 budget request. This amount is a slight increase of \$124,500 from State and Federal grant program subsidies increasing. The net amount of local funding required to offset program expenses is \$4,559,500, an increase of \$326,400 attributable to establishing a larger reserve and increased costs as outlined above. Local dollars represent the only component of the program for establishing the FY 2024 budget.

Total operating expense represents the following split between local and grant funding:

\$686,800 Fleet Maintenance \$714,500 Fleet Fuel \$316,700 Other Operations and Personal Services \$2,621,600 Transit Operator \$219,900 Reserves

\$4,559,500 Total Local Share

\$1,530,900 Total Grant Share\*

\*Represents Transit Operator

#### Revenues:

The General Fund (001/0001) subsidy for TD during FY 2024 is sized at \$2,365,400 a \$152,200 increase over the prior year due to an increase in operating costs. A Fund Reserve of \$219,900 has been established. This is in addition to the required match (\$82,700) also part of the Fund Reserve.

Fare Box revenue is sized at \$254,000 and remains flat over the prior year.

The overall General Fund (001/0001) subsidy is \$5,882,400 for both transit systems. The split between CAT and TD is adjusted based on operational needs, available grant funding, and carryforward. This accounts for the unusual but common variances in the family of transit Funds.

## **Transportation Management Services Department**

# Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Grant Fund (428/4034)

#### **Mission Statement**

To maintain separate accounts for the Transportation Disadvantaged grant programs provided by Federal and State sources to ensure subsidized capital transit projects and operations are tracked separately as required by grant regulations.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 654,085        |                    | 717,600             |                    | -                   | =                  | na                |
| Net Operating Budget —         | 654,085        |                    | 717,600             |                    |                     | -                  | na                |
| Total Budget                   | 654,085        |                    | 717,600             | -                  | -                   | -                  | na                |
| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues     | 677,381        | -                  | 717,600             | -                  |                     | -                  | na                |
| Total Funding                  | 677,381        |                    | 717,600             |                    |                     |                    | na                |

### **Transportation Management Services Department**

# Public Transit and Neighborhood Enhancement (PTNE) Trans Disadvantaged Enterprise Grant Fund (428/4034)

#### Notes:

Transportation Disadvantaged subsidizes its operations primarily through the Florida's Commission of Transportation Disadvantaged (CTD) annual Trip and Equipment Program to insure the availability of efficient, cost-effective, and quality transportation services for transportation disadvantaged persons.

In addition, the Federal Transit Administration (FTA) Section 5307 is utilized up to the maximum 20% to fund ADA Paratransit accessibility. Services are in process of implementation to enhance on-demand service through same-day service options providing increased accessibility to riders from funding received through the Health and Human Services and Florida Development Disabilities Council.

Rolling stock (vehicles) supporting Collier TD are purchased with funding from the Florida Department of Transportation, a pass-through entity of FTA Section 5310 Grant Program. This program assists in meeting the needs of seniors and individuals with disabilities where public transit services are unavailable, insufficient or inappropriate.

#### Forecast FY 2023:

This list represents active grant awards:

\$717,600 33811 CTD Trip and Equipment Operations

\$717,600 Grand Total

The FTA Section 5310 program funding has no activity during FY 2023 to purchase vehicle due to the State's vendor contract being rebid due to pricing increases. The program is anticipated to resume during the State's upcoming fiscal year.

#### Current FY 2024:

Grants are appropriated through individual Board actions at the time funding is accepted through grant contract execution outside of the County's budget cycle. Any required match is also appropriated at the time of award receipt for the entire grant cycle which customarily crosses more than one fiscal year.

#### Revenues:

Revenues anticipated to be received from grant fund sources during FY 2024 to subsidize operations are planned at the following levels.

\$744,200 CTD Trip & Equipment Operations \$786,700 FTA Section 5307 ADA Operations

\$1,530,900 Grand Total

## **Transportation Management Services Department**

## **Metropolitan Planning Organization (MPO)**

| Division Budgetary Cost Summary          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                        | 4,020          | 300                | 9,700               |                    |                     | <u> </u>           | (100.0)%          |
| Operating Expense                        | 1,527          | 7,800              | 61,600              | 15,400             | -                   | 15,400             | 97.4%             |
| Net Operating Budget                     | 5,547          | 8,100              | 71,300              | 15,400             |                     | 15,400             | 90.1%             |
| Total Budget =                           | 5,547          | 8,100              | 71,300              | 15,400             |                     | 15,400             | 90.1%             |
| Appropriations by Program                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Metropolitan Planning Org MPO (128/1809) | 5,547          | 8,100              | 71,300              | 15,400             | -                   | 15,400             | 90.1%             |
| Total Net Budget                         | 5,547          | 8,100              | 71,300              | 15,400             | -                   | 15,400             | 90.1%             |
| <b>Total Transfers and Reserves</b>      | -              | -                  | -                   | -                  | -                   | -                  | na                |
| Total Budget                             | 5,547          | 8,100              | 71,300              | 15,400             |                     | 15,400             | 90.1%             |
| Division Funding Sources                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues               | 6,000          | 3,000              | 3,000               | 3,000              | -                   | 3,000              | 0.0%              |
| Miscellaneous Revenues                   | 30             | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                            | 410            | 100                | 700                 | -                  | -                   | -                  | (100.0)%          |
| Trans fm 111 Unincorp Gen Fd             | 5,000          | 5,000              | 5,000               | 5,000              | -                   | 5,000              | 0.0%              |
| Trans fm 711/712 Transp Grants           | 1,746          | -                  | 6,600               | -                  | -                   | -                  | na                |
| Carry Forward                            | 55,100         | 200                | 63,600              | 7,600              | -                   | 7,600              | 3,700.0%          |
| Less 5% Required By Law                  | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.0%              |
| Total Funding                            | 68,287         | 8,100              | 78,900              | 15,400             |                     | 15,400             | 90.1%             |

### **Transportation Management Services Department**

# Metropolitan Planning Organization (MPO) Metropolitan Planning Org MPO (128/1809)

#### **Mission Statement**

Provide for the Metropolitan Planning Organization and other associated transportation management functions in Collier County as mandated by Federal, State and local laws (Federal Law: Title 23 USC; Federal Regulations: Title 23 CFR Part 450, Subpart C and 23 CFR Part 500, Subpart E; Florida Statute, Chapter 339.175 and Chapter 427,015, 49 CFR 27, 37, 38 and 29; Florida Statutes 316, 318, 322 and 427,015).

| Program Su                         | mmary          |                    |                     |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Divisional Administration/Overhead | - QP, CD, RG   |                    |                     | -                  | 15,400              | 15,400              | -                   |
|                                    | Current Lev    | el of Service E    | Budget              |                    | 15,400              | 15,400              | <u>-</u>            |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Personal Services                  | 4,020          | 300                | 9,700               |                    | -                   |                     | (100.0)%            |
| Operating Expense                  | 1,527          | 7,800              | 61,600              | 15,400             | -                   | 15,400              | 97.4%               |
| Net Operating Budget               | 5,547          | 8,100              | 71,300              | 15,400             |                     | 15,400              | 90.1%               |
| Total Budget =                     | 5,547          | 8,100              | 71,300              | 15,400             | -                   | 15,400              | 90.1%               |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Intergovernmental Revenues         | 6,000          | 3,000              | 3,000               | 3,000              | -                   | 3,000               | 0.0%                |
| Miscellaneous Revenues             | 30             | -                  | -                   | · -                | -                   | -                   | na                  |
| Interest/Misc                      | 410            | 100                | 700                 | -                  | -                   | -                   | (100.0)%            |
| Trans fm 111 Unincorp Gen Fd       | 5,000          | 5,000              | 5,000               | 5,000              | -                   | 5,000               | 0.0%                |
| Trans fm 711/712 Transp Grants     | 1,746          | -                  | 6,600               | -                  | -                   | -                   | na                  |
| Carry Forward                      | 55,100         | 200                | 63,600              | 7,600              | -                   | 7,600               | 3,700.0%            |
| Less 5% Required By Law            | -              | (200)              | -                   | (200)              | -                   | (200)               | 0.0%                |
| Total Funding                      | 68,287         | 8,100              | 78,900              | 15,400             | -                   | 15,400              | 90.1%               |

#### Notes:

The MPO annual budget, like other grant-funded budgets, is approved by the Board of County Commissioners through the budget amendment process rather than the annual budget process. The current year funding cycle of grants is administered in the Transportation Grant Funds 711/1841 and 712/1842.

#### Revenues:

MPO local funds are programmed at \$8,000 for lobbying or any other activities that cannot be funded with annual Federal and State revenues, such as the preparation of resolutions in support of or opposition to Federal and State legislation. Due to a strict interpretation of what constitutes lobbying, each member agency of the MPO has been asked to contribute \$1,000 per voting member for such activities. The BCC is requested to contribute \$5,000, while the City of Naples, City of Marco Island, and Everglades City are requested to contribute \$2,000, \$1,000, and \$0, respectively, as approved by the MPO Board on May 14, 2010.

The transfer from the MSTD General Fund (111/1011) of \$5,000 is subject to review by OMB before execution, only the amount spent, up to \$5,000 will be transferred. The transfer is budgeted in the MPO Operating Fund (128/1809).

## **Transportation Management Services Department**

### **Improvement Districts and MSTU**

| Division Budgetary Cost Summary                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services  | 311,267        | 378,900            | 350,500             | 327,300            | =                   | 327,300            | (13.6)%           |
| Operating Expense  | 3,159,315      | 6,367,800          | 3,166,300           | 8,419,600          | -                   | 8,419,600          | 32.2%             |
| Indirect Cost Reimburs                                   | 42,400         | 45,200             | 45,200              | 44,400             | -                   | 44,400             | (1.8)%            |
| Capital Outlay   | 442,955        | 4,594,100          | 339,700             | 4,978,800          | -                   | 4,978,800          | 8.4%              |
| Net Operating Budget                                     | 3,955,937      | 11,386,000         | 3,901,700           | 13,770,100         | -                   | 13,770,100         | 20.9%             |
| Trans to Property Appraiser                              | 37,140         | 43,400             | 43,400              | 52,600             | =                   | 52,600             | 21.2%             |
| Trans to Tax Collector                                   | 93,486         | 112,700            | 112,700             | 128,200            | -                   | 128,200            | 13.8%             |
| Trans to 103 Stormwater Ops                              | 22,900         | 13,000             | 13,000              | 4,600              | =                   | 4,600              | (64.6)%           |
| Trans to 111 Unincorp Gen Fd                             | 319,600        | 343,400            | 343,400             | 372,300            | -                   | 372,300            | 8.4%              |
| Trans to 232 PR/NPP Bond                                 | 6,200          | -                  | -                   | -                  | -                   | -                  | na                |
| Advance/Repay to 001 General Fd                          | 236,800        | -                  | -                   | -                  | -                   | -                  | na                |
| Advance/Repay to 341 Rd Assessmt                         | -              | 1,300              | 1,300               | 1,800              | -                   | 1,800              | 38.5%             |
| Reserve for Contingencies                                | -              | 85,000             | -                   | 95,600             | -                   | 95,600             | 12.5%             |
| Reserve for Capital                                      | -              | 4,089,500          | -                   | 5,421,300          | -                   | 5,421,300          | 32.6%             |
| Reserve for Insurance                                    | -              | 150,000            | -                   | 150,000            | -                   | 150,000            | 0.0%              |
| Total Budget   | 4,672,063      | 16,224,300         | 4,415,500           | 19,996,500         |                     | 19,996,500         | 23.3%             |
| <del>=</del>   |                |                    | ·                   |                    |                     |                    |                   |
|  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Appropriations by Program                                | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| 42nd Ave SE MSTU (761/1637)                              | -              | -                  | -                   | 100                | -                   | 100                | na                |
| Forest Lakes Roadway & Drainage MSTU (159/1626)          | 343,815        | 179,700            | 174,800             | 236,100            | -                   | 236,100            | 31.4%             |
| Golden Gate Beautification MSTU (153/1621)               | 256,185        | 1,748,700          | 246,600             | 2,271,200          | -                   | 2,271,200          | 29.9%             |
| Hawksridge Pumping System MSTU (154/1622)                | 1,256          | 55,700             | 1,700               | 58,400             | -                   | 58,400             | 4.8%              |
| Lely Golf Estates Beautification MSTU (152/1620)         | 150,847        | 466,000            | 452,000             | 589,900            | -                   | 589,900            | 26.6%             |
| MSTU's Operations (111/1011)                             | 380,257        | 444,600            | 416,900             | 396,300            | =                   | 396,300            | (10.9)%           |
| Naples Park Drainage MSTU&BU (139/1613)                  | 600            | 152,200            | 700                 | 161,300            | -                   | 161,300            | 6.0%              |
| Naples Production Park (Capital)<br>MST&BU (138/1612)    | 219,963        | 166,500            | 159,700             | -                  | -                   | -                  | (100.0)%          |
| Naples Production Park Maintenance<br>MSTU&BU (141/1615) | 300            | 100,300            | 300                 | 100,500            | -                   | 100,500            | 0.2%              |
| Palm River MSTU (1638)                                   | -              | -                  | -                   | 240,000            | -                   | 240,000            | na                |
| Pine Ridge Industrial Park MSTU&BU (142/1616)            | 800            | 2,074,400          | 700                 | 2,095,500          | -                   | 2,095,500          | 1.0%              |
| Radio Road Beautification MSTU (158/1625)                | 132,987        | 204,700            | 142,000             | 129,900            | -                   | 129,900            | (36.5)%           |
| Rock Road MSTU (165/1632)                                | 22,477         | 64,800             | 23,100              | 71,100             | -                   | 71,100             | 9.7%              |
| Sabal Palm Road Extension MSTU&BU (151/1619)             | 15,605         | 33,000             | 1,700               | 34,200             | -                   | 34,200             | 3.6%              |
| Street Lighting Districts MSTU (760/1601)                | 743,812        | 904,200            | 787,900             | 958,600            | _                   | 958,600            | 6.0%              |
| Vanderbilt Beach MSTU (143/1617)                         | 1,680,399      | 4,679,200          | 1,488,700           | 6,295,300          | _                   | 6,295,300          | 34.5%             |
| Vanderbilt Waterway MSTU (168/1635)                      | 5,561          | 102,800            | 3,400               | 105,400            | <u>-</u>            | 105,400            | 2.5%              |
| Victoria Park Drainage MSTU (134/1608)                   | 1,074          | 9,200              | 1,500               | 26,300             | _                   | 26,300             | 185.9%            |
| Total Net Budget   | 3,955,937      | 11,386,000         | 3,901,700           | 13,770,100         |                     | 13,770,100         | 20.9%             |
| Total Transfers and Reserves                             | 716,126        | 4,838,300          | 513,800             | 6,226,400          |                     | 6,226,400          | 28.7%             |
| Total Budget   | 4,672,063      | 16,224,300         | 4,415,500           | 19,996,500         |                     | 19,996,500         | 23.3%             |

## **Transportation Management Services Department**

### **Improvement Districts and MSTU**

| Division Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes               | 4,404,615      | 5,152,700          | 4,933,700           | 5,758,800          | -                   | 5,758,800          | 11.8%             |
| Delinquent Ad Valorem Taxes    | 50,528         | -                  | 600                 | -                  | -                   | -                  | na                |
| Miscellaneous Revenues         | 89,914         | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                  | 92,888         | 64,300             | 104,800             | 62,100             | -                   | 62,100             | (3.4)%            |
| Trans frm Property Appraiser   | 3,089          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector        | 36,817         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Cost Unincorp General Fund | 380,187        | 444,600            | 416,900             | 396,300            | -                   | 396,300            | (10.9)%           |
| Trans fm 138 Naples Prod Pk    | 6,200          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 259 Forest Lake Debt  | -              | 38,500             | 38,500              | -                  | -                   | -                  | (100.0)%          |
| Adv/Repay 761 42nd Ave SE MSTU | 73,000         | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                  | 12,553,500     | 10,786,100         | 12,992,100          | 14,071,100         | -                   | 14,071,100         | 30.5%             |
| Less 5% Required By Law        | -              | (261,900)          | -                   | (291,800)          | -                   | (291,800)          | 11.4%             |
| Total Funding =                | 17,690,738     | 16,224,300         | 18,486,600          | 19,996,500         |                     | 19,996,500         | 23.3%             |
| Division Position Summary      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| MSTU's Operations (111/1011)   | 3.00           | 3.00               | 3.00                | 3.00               |                     | 3.00               | 0.0%              |
| Total FTE =                    | 3.00           | 3.00               | 3.00                | 3.00               |                     | 3.00               | 0.0%              |

## **Transportation Management Services Department**

# Improvement Districts and MSTU MSTU's Operations (111/1011)

#### **Mission Statement**

To provide administrative, maintenance, and project management staff support to 10 Municipal Services Taxing Units (MSTUs) who desire community services beyond the level of service afforded with general fund dollars.

| Program Sur   | nmary  |  | FY :<br>Total                          |                            | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost                  |
|---|--|--|--|----------------------------|---------------------|---------------------|--------------------------------------|
| MSTU Project Management - QP, CD,   | IAM, RG  |  |  | 3.00                       | 96,300              | -                   | 396,300                              |
| Administrative support for the establ (MSTU) and Municipal Service Benefor monthly Advisory Committees mocoordination services are also provious including managing contractors hire maintenance of 15.8 miles of roads, boat channel, 2.2 miles of sidewalks including the burial of 9 miles of electrical services. | efit Units (MSE eetings. Project ded for establish of the constant 7.2 miles of second 8 miles of seco | BU) include prect managements MSTUs/Natruction and tormwater, 1.4 of landscaping | eparing<br>ht and<br>MSBUs<br>miles of |                            |                     |                     |                                      |
|   | Current Lev  | el of Service E  | Budget                                 | 3.00                       | 396,300             | -                   | 396,300                              |
| Program Budgetary Cost Summary  | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast                    | FY 2024<br>Current         | FY 2024<br>Expanded |                     | FY 2024<br>Change                    |
| Personal Services   | 311,267  | 378,900  | 350,500                                | 327,300                    |                     | 327,300             | (13.6)%                              |
| Operating Expense   | 68,990   | 65,700   | 66,400                                 | 69,000                     |                     | - 69,000            | 5.0%                                 |
| Net Operating Budget —  | 380,257  | 444,600  | 416,900                                | 396,300                    |                     | 396,300             | (10.9)%                              |
| Total Budget  | 380,257  | 444,600  | 416,900                                | 396,300                    | 1                   | 396,300             | (10.3)/0                             |
| Total FTE   |  |  |  |                            |                     |                     | (10.9)%                              |
| Iotal FIE ==  | 3.00   | 3.00   | 3.00                                   | 3.00                       |                     | 3.00                | <u> </u>                             |
| Program Funding Sources   | 3.00<br>2022<br>Actual   | 3.00<br>FY 2023<br>Adopted   | FY 2023<br>Forecast                    | 3.00<br>FY 2024<br>Current | FY 2024<br>Expanded | 4 FY 2024           | (10.9)%                              |
| =   | 2022   | FY 2023  | FY 2023                                | FY 2024                    |                     | 4 FY 2024           | (10.9)%<br>0.0%<br>FY 2024           |
| Program Funding Sources   | 2022<br>Actual   | FY 2023  | FY 2023                                | FY 2024                    |                     | 4 FY 2024           | (10.9)%<br>0.0%<br>FY 2024<br>Change |

## Transportation Management Services Department

## Improvement Districts and MSTU MSTU's Operations (111/1011)

#### Notes:

The MSTU Operations (111/1011) budget provides three regular positions and a contracted temporary position to manage several roadway beautification, roadway maintenance, drainage, and dredging Municipal Service Taxing Units/Districts. This Division is also responsible for responding to requests to establish new Municipal Service Taxing Units/Districts. The budget is set up to be primarily supported by reimbursements from the MSTUs under management with a portion of the budget being supported by the Unincorporated Area General Fund.

#### Forecast FY 2023:

Personal services decrease reflects the retirement and rehiring of two positions at lower salaries.

#### Current FY 2024:

Personal services decrease due to the aforementioned retirements and rehiring of two positions at lower salaries offset slightly by a general wage adjustment and merit-based incentive program.

#### Revenues:

Primary funding is provided through allocated cost reimbursements from the managed MSTUs including interdepartmental reimbursements from the Blue Sage and Cassena Road projects. The remaining cost to the Unincorporated Area General Fund (111/1011) supports unrecoverable MSTU management services provided to the general public.

## **Transportation Management Services Department**

# Improvement Districts and MSTU Victoria Park Drainage MSTU (134/1608)

#### **Mission Statement**

Operation and maintenance of pumping station for storm water removal from Victoria Park Unit #1.

| Program Summary  Divisional Administration/Overhead - RG |                  |                    |                     | ′ 2024<br>al FTE   | FY 2024<br>Budget | FY 2024<br>Revenues<br>-1,100 | FY 2024<br>Net Cost<br>4,400 |
|--|------------------|--------------------|---------------------|--------------------|-------------------|-------------------------------|------------------------------|
|  |                  |                    |                     | -                  | 3,300             |                               |                              |
| Operation and maintenance - QP, IAM, RG                  |                  |                    |                     | -                  | 24,200            | 11,100                        | 13,100                       |
| Operation and maintenance of 12" estormwater removal.    | electric and 20' | gas pumps fo       | or                  |                    |                   |                               |                              |
| Capital - Pump Repairs and Replacement - QP, IAM         |                  |                    |                     | -                  | 4,600             | 22,100                        | -17,500                      |
|  | Current Lev      | el of Service E    | Budget              |                    | 32,100            | 32,100                        |                              |
|  | 2022             | FY 2023            | FY 2023             | FY 2024            | FY 202            | 4 FY 2024                     | FY 2024                      |
| Program Budgetary Cost Summary                           | Actual           | Adopted            | Forecast            | Current            | -                 |                               | Change                       |
| Operating Expense  | 374              | 8,400              | 700                 | 25,300             |                   | - 25,300                      | 201.2%                       |
| Indirect Cost Reimburs                                   | 700              | 800                | 800                 | 1,000              |                   | - 1,000                       | 25.0%                        |
| Net Operating Budget                                     | 1,074            | 9,200              | 1,500               | 26,300             |                   | - 26,300                      | 185.9%                       |
| Trans to Property Appraiser                              | 11               | 300                | 300                 | 300                |                   | - 300                         | 0.0%                         |
| Trans to Tax Collector                                   | 494              | 900                | 900                 | 900                |                   | - 900                         | 0.0%                         |
| Trans to 103 Stormwater Ops                              | 22,900           | 13,000             | 13,000              | 4,600              |                   | - 4,600                       | (64.6)%                      |
| Total Budget =   | 24,478           | 23,400             | 15,700              | 32,100             |                   | 32,100                        | 37.2%                        |
| Program Funding Sources                                  | 2022<br>Actual   | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                   |                               | FY 2024<br>Change            |
| Ad Valorem Taxes   | 16,204           | 19,700             | 18,900              | 22,100             |                   | - 22,100                      | 12.2%                        |
| Delinquent Ad Valorem Taxes                              | 251              | -                  | -                   | -                  |                   |                               | na                           |
| Interest/Misc  | 67               | -                  | -                   | -                  |                   |                               | na                           |
| Trans frm Property Appraiser                             | 1                | -                  | -                   | -                  |                   |                               | na                           |
| Trans frm Tax Collector                                  | 194              | -                  | -                   | -                  |                   |                               | na                           |
| Carry Forward  | 15,600           | 4,700              | 7,900               | 11,100             |                   | - 11,100                      | 136.2%                       |
| Less 5% Required By Law                                  | -                | (1,000)            | -                   | (1,100)            |                   | - (1,100)                     | 10.0%                        |
| Total Funding  | 32,317           | 23,400             | 26,800              | 32,100             |                   | - 32,100                      | 37.2%                        |

### **Transportation Management Services Department**

## Improvement Districts and MSTU Victoria Park Drainage MSTU (134/1608)

#### Forecast FY 2023:

Operating expense includes the customary indirect cost charges, constitutional transfers, and pump maintenance expenses.

Transfers - Budgeted transfers include a \$13,000 transfer to the Stormwater Operating Fund (103/1005) for the partial reimbursement of pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

#### Current FY 2024:

Operating Expenses are budgeted at \$25,300 and include the customary indirect cost charges, and pump maintenance expenses.

Transfers - Budgeted transfers include a \$4,600 transfer to Stormwater Operating Fund (103/1005) for the remaining balance of reimbursement for the pump repairs completed in FY 2021 and customary transfers to the Tax Collector and Property Appraiser.

#### Revenues:

Taxable value for this District in FY 2024 totals \$57,985,672 an increase of 12.42% from the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This district is not represented by an advisory board. For FY 2024, the millage rate will remain at 0.3814. Previously, the millage rate was held artificially low to draw down fund balance. The millage rate has been as high as .5179 in 2005. Based on the proposed budget, the required ad valorem tax levy increases to \$22,100. This will allow the Victoria Park Drainage Fund (134/1608) to continue to reimburse Stormwater Fund (103/1005) for pump repairs of \$40,451.20 incurred in FY 2021 and accumulate reserves for future pump repairs or replacements.

### **Transportation Management Services Department**

# Improvement Districts and MSTU Naples Production Park (Capital) MST&BU (138/1612)

#### **Mission Statement**

The Naples Production Park Municipal Service Taxing and Benefit Unit was created and established to provide design, easement acquisition, and construction for roadway, water, sewer, and drainage improvements within the Unit.

| Program Budgetary Cost Summary                | 2022<br>Actual       | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                                | 219,963              | 166,500            | 159,700             | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget Trans to 232 PR/NPP Bond | <b>219,963</b> 6,200 | 166,500            | 159,700             | -                  | <u>-</u>            | -                  | (100.0)%<br>na    |
| Total Budget                                  | 226,163              | 166,500            | 159,700             | -                  | -                   |                    | (100.0)%          |
| Program Funding Sources                       | 2022<br>Actual       | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024            | FY 2024           |
|   |                      | rtaoptoa           | 1 0100031           | Current            | Lxpanueu            | Adopted            | Change            |
| Interest/Misc                                 | 1,526                | 2,000              | 1,300               | - Current          |                     | Adopted _          |                   |
| Interest/Misc<br>Carry Forward                | 1,526<br>383,000     |                    |                     | -                  | -                   | <del></del> -      | Change            |
|   | ,                    | 2,000              | 1,300               | -<br>-<br>-        | -<br>-<br>-         | <u> </u>           | Change (100.0)%   |

#### Notes:

Funds were collected as special assessment bond proceeds within the Debt Service Fund (232/1636) and these funds are available for the benefit of this District and the Pine Ridge Industrial Park. Property owners within the districts paid their share of the assessments. Since many properties paid off their assessments early, the additional cash was used to pay off the Bonds early.

In FY 2009, there was approximately \$6 million available in the Debt Service Fund (232/1636) which could be used for capital improvements. Growth Management staff conducted neighborhood informational meetings and determined which roadway and drainage improvement projects could be done. Improvements to this Industrial Park as well as the Pine Ridge Industrial Park commenced during FY 2009 and are complete. Residual funding remaining was returned to the Special Assessment Bond Fund (232/1636).

## **Transportation Management Services Department**

# Improvement Districts and MSTU Naples Park Drainage MSTU&BU (139/1613)

#### **Mission Statement**

Provide annual maintenance services to Naples Park Drainage Municipal Service Taxing and Benefit Unit.

| Program Summary  Divisional Administration/Overhead - RG                  |                |                    |                   | FY 2024<br>Total FTE |                   | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------|--------------------|-------------------|----------------------|-------------------|---------------------|---------------------|---------------------|
|   |                |                    |                   | -                    |                   | 1,200               | -                   | 1,200               |
| Maintenance - QP, IAM   |                |                    |                   | -                    | •                 | 160,500             | 161,700             | -1,200              |
| Maintain and if needed, make necest drainage systems within the district. |                | nents to secor     | ndary             |                      |                   |                     |                     |                     |
|   | Current Lev    | el of Service E    | Budget            |                      |                   | 161,700             | 161,700             |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 202<br>Forecas |                      | 2024<br>rrent     | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense   | 100            | 151,600            | 101608            |                      | 0,600             | Lxpanded            | 160,600             | 5.9%                |
| Indirect Cost Reimburs  | 500            | 600                | 60                | -                    | 700               |                     | - 700,000           | 16.7%               |
| Net Operating Budget  | 600            | 152,200            | 70                |                      | <del>,300</del> - |                     | 161,300             | 6.0%                |
| Trans to Property Appraiser   | 69             | 200                | 20                |                      | 200               |                     | - 200               | 0.0%                |
| Trans to Tax Collector  | 167            | 200                | 20                | 0                    | 200               |                     | - 200               | 0.0%                |
| Total Budget =  | 837            | 152,600            | 1,10              | 16                   | ,700              |                     | 161,700             | 6.0%                |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 202<br>Forecas | -                    | 2024<br>rrent     | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes  | 8,153          | 8,600              | 8,30              | 0 10                 | 0,100             |                     | - 10,100            | 17.4%               |
| Delinquent Ad Valorem Taxes   | 82             | -                  |                   | -                    | -                 |                     |                     | na                  |
| Interest/Misc   | 939            | -                  |                   | -                    | -                 |                     |                     | na                  |
| Trans frm Property Appraiser  | 6              | -                  |                   | -                    | -                 |                     |                     | na                  |
| Trans frm Tax Collector   | 66             | -                  |                   | -                    | -                 |                     |                     | na                  |
| Carry Forward   | 136,600        | 144,500            | 145,00            |                      | 2,200             |                     | - 152,200           | 5.3%                |
| Less 5% Required By Law   | -              | (500)              |                   | -                    | (600)             |                     | - (600)             | 20.0%               |
| Total Funding   | 145,845        | 152,600            | 153,30            | 16                   | 1,700             |                     | - 161,700           | 6.0%                |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Naples Park Drainage MSTU&BU (139/1613)

#### Forecast FY 2023:

Only minor operating expenses are anticipated during FY 2023 for mowing and litter removal services, in addition to customary transfers to the Property Appraiser and Tax Collector.

## Current FY 2024:

The vast majority of fund appropriations budgeted are for contractual maintenance. Accumulated contractual maintenance dollars will be utilized for necessary drainage maintenance within the MSTU. Typical indirect charges and constitutional transfers total \$1,100. No reserves are budgeted.

## Revenues:

The taxable value is \$2,467,951,137, an 18.23% increase over the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This budget is built around the millage neutral rate of 0.0041 generating a property tax levy of \$10,100 to provide funding for maintenance and necessary improvements of the Naples Park drainage system.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Naples Production Park Maintenance MSTU&BU (141/1615)

## **Mission Statement**

Provide for proper maintenance of roadway within the Naples Production Park Municipal Service Taxing and Benefit Unit (MSTU&BU) boundaries.

| Program Sui                              | mmary          |                           |                     |                           | Y 2024<br>Budget    | FY 2024<br>Revenues       | FY 2024<br>Net Cost |
|--|----------------|---------------------------|---------------------|---------------------------|---------------------|---------------------------|---------------------|
| Divisional Administration/Overhead       | - RG           |                           |                     | -                         | 500                 | 500                       |                     |
| Roadway maintenance - IAM                |                |                           |                     | - 1,0                     | 041,700             | 1,041,700                 | -                   |
|  | Current Lev    | vel of Service E          | Budget              | - 1,0                     | 042,200             | 1,042,200                 |                     |
| Program Budgetary Cost Summary           | 2022<br>Actual | FY 2023<br>Adopted        | FY 2023<br>Forecast | FY 2024<br>Current        | FY 2024<br>Expanded |                           | FY 2024<br>Change   |
| Operating Expense                        | 100            | 100,100                   | 100                 | 100,100                   |                     | 100,100                   | 0.0%                |
| Indirect Cost Reimburs                   | 200            | 200                       | 200                 | 400                       | -                   | 400                       | 100.0%              |
| Net Operating Budget Reserve for Capital | 300            | <b>100,300</b><br>926,300 | 300                 | <b>100,500</b><br>941,700 |                     | <b>100,500</b><br>941,700 | <b>0.2%</b><br>1.7% |
| Total Budget =                           | 300            | 1,026,600                 | 300                 | 1,042,200                 |                     | 1,042,200                 | 1.5%                |
| Program Funding Sources                  | 2022<br>Actual | FY 2023<br>Adopted        | FY 2023<br>Forecast | FY 2024<br>Current        | FY 2024<br>Expanded |                           | FY 2024<br>Change   |
| Interest/Misc                            | 6,860          | 5,000                     | 8,300               | 5,000                     |                     | 5,000                     | 0.0%                |
| Trans fm 138 Naples Prod Pk              | 6,200          | -                         | -                   | =                         |                     |                           | na                  |
| Carry Forward                            | 1,016,700      | 1,021,900                 | 1,029,500           | 1,037,500                 |                     | - 1,037,500               | 1.5%                |
| Less 5% Required By Law                  | -              | (300)                     | -                   | (300)                     |                     | - (300)                   | 0.0%                |
| Total Funding                            | 1,029,760      | 1,026,600                 | 1,037,800           | 1,042,200                 |                     | 1,042,200                 | 1.5%                |

## Current FY 2024:

Operating Expenses, including a small indirect cost payment, total \$100,500, along with a reserve for capital of \$941,700. Fund balance rolling from one year to the next is driving this budget. The tax levy for this district was discontinued in FY 2009. Available special assessment bond proceeds will be used to fund the capital improvement budget, which is shown separately within the Pine Ridge Industrial Park Fund (132/1612) and Naples Production Park Fund (138/1612).

## Revenues:

Increase in carryforward is due to modest interest earnings.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Pine Ridge Industrial Park MSTU&BU (142/1616)

## **Mission Statement**

The Pine Ridge Industrial Park Municipal Service Taxing and Benefit Unit was created and established to provide design, easement acquisition, and construction for roadway, water, sewer, and drainage improvements within the Unit.

| Program Summary                         | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |
|---|----------------------|-------------------|---------------------|---------------------|--|
| Divisional Administration/Overhead - RG | _                    | 1,000 3,100       |                     |                     |  |
| General Improvements - QP, CD, IAM      | -                    | 2,094,500         | 2,086,400           | 8,100               |  |
| Current Level of Service Budget         |                      | 2,095,500         | 2,095,500           |                     |  |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 100            | 100                | 100                 | 100                | -                   | 100                | 0.0%              |
| Indirect Cost Reimburs         | 700            | 600                | 600                 | 900                | -                   | 900                | 50.0%             |
| Capital Outlay                 | -              | 2,073,700          | -                   | 2,094,500          | -                   | 2,094,500          | 1.0%              |
| Net Operating Budget           | 800            | 2,074,400          | 700                 | 2,095,500          |                     | 2,095,500          | 1.0%              |
| Total Budget                   | 800            | 2,074,400          | 700                 | 2,095,500          | -                   | 2,095,500          | 1.0%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 13,647         | 9,600              | 16,700              | 9,600              |                     | 9,600              | 0.0%              |
| Carry Forward           | 2,057,500      | 2,065,300          | 2,070,400           | 2,086,400          | =                   | 2,086,400          | 1.0%              |
| Less 5% Required By Law | -              | (500)              | -                   | (500)              | -                   | (500)              | 0.0%              |
| Total Funding           | 2,071,147      | 2,074,400          | 2,087,100           | 2,095,500          |                     | 2,095,500          | 1.0%              |

## Current FY 2024:

A land capital allocation totaling \$2,094,500 intended to purchase the right-of-way necessary for the construction of a roadway between J & C Boulevard and Trade Center Way as well as temporary easements required for drainage maintenance is budgeted. Incidental expenses of \$1,000 include Indirect Cost Reimbursement and General Insurance.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Vanderbilt Beach MSTU (143/1617)

## **Mission Statement**

The Vanderbilt Beach MSTU is created for (1) Providing curbing, watering facilities, plantings, and maintenance of the median strips and right-of-way edges of roadways within the MSTU; (2) Providing traffic calming improvements, street lighting, and sidewalks within the MSTU; (3) Beautification and maintenance of other public areas with the MSTU as determined by the Advisory Committee and (4) Providing for the Burial of Powerlines within the MSTU, including providing underground trenching and burial of utility lines from the street or transformer to a private residence and, as needed, arranging to locate the burial of such power lines alongside any existing utility easements as well as connecting service and/or disconnecting service to external portions of the residences required as part of converting overhead utility distribution facilities to underground service.

| Program Summary                                | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead - IAM, RG    |                      | 318,700           | 318,700             | -                   |
| Improvements General/Landscaping - QP, CD, IAM | -                    | 6,156,500         | 6,156,500           | -                   |
| Current Level of Service Budget                |                      | 6,475,200         | 6,475,200           |                     |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 1,671,599      | 4,013,700          | 1,473,200           | 5,636,600          | -                   | 5,636,600          | 40.4%             |
| Indirect Cost Reimburs         | 8,800          | 15,500             | 15,500              | 8,700              | -                   | 8,700              | (43.9)%           |
| Capital Outlay                 | -              | 650,000            | -                   | 650,000            | -                   | 650,000            | 0.0%              |
| Net Operating Budget           | 1,680,399      | 4,679,200          | 1,488,700           | 6,295,300          |                     | 6,295,300          | 34.5%             |
| Trans to Property Appraiser    | 11,833         | 13,500             | 13,500              | 14,300             | -                   | 14,300             | 5.9%              |
| Trans to Tax Collector         | 28,965         | 34,200             | 34,200              | 36,200             | -                   | 36,200             | 5.8%              |
| Trans to 111 Unincorp Gen Fd   | 85,000         | 91,000             | 91,000              | 96,000             | -                   | 96,000             | 5.5%              |
| Reserve for Capital            | -              | 75,000             | -                   | 33,400             | -                   | 33,400             | (55.5)%           |
| Total Budget                   | 1,806,197      | 4,892,900          | 1,627,400           | 6,475,200          | -                   | 6,475,200          | 32.3%             |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes             | 1,423,309      | 1,702,200          | 1,634,100           | 1,756,300          | -                   | 1,756,300          | 3.2%              |
| Delinquent Ad Valorem Taxes  | 12,434         | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc                | 35,639         | 28,000             | 45,000              | 28,000             | -                   | 28,000             | 0.0%              |
| Trans frm Property Appraiser | 984            | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector      | 11,407         | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 5,050,800      | 3,249,400          | 4,728,400           | 4,780,100          | -                   | 4,780,100          | 47.1%             |
| Less 5% Required By Law      | -              | (86,700)           | -                   | (89,200)           | -                   | (89,200)           | 2.9%              |
| Total Funding                | 6,534,574      | 4,892,900          | 6,407,500           | 6,475,200          |                     | 6,475,200          | 32.3%             |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Vanderbilt Beach MSTU (143/1617)

#### Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of .5000 per \$1,000 of taxable value pursuant to Ordinance 2001-43.

## Forecast FY 2023:

Expenditures can be characterized as routine median maintenance with a focus on implementing a long-term improvement plan for the Vanderbilt Beach MSTU boundaries. The focal point of this plan is the burying of power lines. The amount of work planned to be completed in FY 2023 is less than the budgeted level with the unspent portion of the budget carried forward into FY 2024.

#### Current FY 2024:

The expenditure plan contemplates continued expenses associated with burying power lines and other maintenance and improvement initiatives.

## Revenues:

Taxable value is \$ 3,512,537,975 an increase of 3.28% over last year. The rolled-back rate for this district is 0.4629 per \$1,000 of taxable value. Ordinance 01-43 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$1,756,300 in property tax revenue.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Sabal Palm Road Extension MSTU&BU (151/1619)

## **Mission Statement**

The Sabal Palm Road Extension Municipal Service Taxing and Benefit Unit (MSTU&BU) was created and established initially to provide a preliminary engineering study for the design, construction, and financing of roadway improvements within the Unit and to provide for the maintenance of the existing Sabal Palm Road Extension. Due to the State's purchase of over 70% of the land within this district, efforts to obtain permits for roadway construction are suspended. The major objective now is to maintain the roadway so that it is accessible for those within the MSTU.

| Program Sui                              | Program Summary |                    |                     |                     | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---------------------|---------------------|-------------------|---------------------|---------------------|
| Maintenance Operations & Overhead        | I - IAM, RG     |                    |                     | -                   | 37,400            | 37,400              | -                   |
| Reserves, Transfers, Interest - RG       |                 |                    |                     | -                   | 9,500             | 9,500               | -                   |
|  | Current Lev     | el of Service E    | Budget              | <u> </u>            | 46,900            | 46,900              |                     |
| Program Performa                         |                 | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget |                     |                     |
| Customer Satisfaction on scale of 1 (ver | y dissatisfied) | to 5 (very satis   | sfied)              | 3                   | 3                 | 3                   | 3                   |
| Program Budgetary Cost Summary           | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Operating Expense                        | 15,105          | 32,800             | 1,500               | 33,800              |                   | - 33,800            | 3.0%                |
| Indirect Cost Reimburs                   | 500             | 200                | 200                 | 400                 |                   | - 400               | 100.0%              |
| Net Operating Budget                     | 15,605          | 33,000             | 1,700               | 34,200              |                   | - 34,200            | 3.6%                |
| Trans to 111 Unincorp Gen Fd             | 3,000           | 3,200              | 3,200               | 3,200               |                   | - 3,200             | 0.0%                |
| Reserve for Capital                      | -               | 30,000             | -                   | 9,500               |                   | - 9,500             | (68.3)%             |
| Total Budget =                           | 18,605          | 66,200             | 4,900               | 46,900              |                   | - 46,900            | (29.2)%             |
| Program Funding Sources                  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 202<br>Expande |                     | FY 2024<br>Change   |
| Interest/Misc                            | 437             |                    | -                   |                     |                   |                     | na                  |
| Carry Forward                            | 70,000          | 66,200             | 51,800              | 46,900              |                   | - 46,900            | (29.2)%             |
| Total Funding                            | 70,437          | 66,200             | 51,800              | 46,900              |                   | - 46,900            | (29.2)%             |
|  |                 |                    |                     |                     |                   |                     | ·                   |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Sabal Palm Road Extension MSTU&BU (151/1619)

#### Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. The last tax levy was in FY 2017. Since then available fund balance has been carried forward and utilized to address maintenance issues. On an annual basis, funding needs are evaluated to determine if a tax levy should be reinstated. A modest tax levy will be required by FY 2024 to allow for the accrual of revenue to continue ongoing necessary road maintenance.

## Forecast FY 2023:

Expenditures on maintenance typically occur every other year with FY 2023 being a planned year.

## Current FY 2024:

The pattern for maintenance spending is \$30,000 - \$36,000 every other year.

## Revenues:

Ordinance 86-72 established this MSTU. The taxable value is \$168,843,217, an increase of 49.38% over last year. The plan to transfer road maintenance responsibility to the State Department of Forestry has largely been abandoned and a modest tax levy will be required to continue to fund expenses shortly.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Lely Golf Estates Beautification MSTU (152/1620)

## **Mission Statement**

The MSTU was created to beautify and maintain the medians of the roadways and certain other public areas within the Lely Golf Estates Beautification Municipal Service Taxing Unit as determined by the Advisory Committee. The major objective is to refurbish and maintain the completed landscape, irrigation, and lighting improvements.

| Program Sui  | Program Summary |                    |                     |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Maintenance Operations & Overhead                  | I - IAM, RG     |                    |                     | -                  | 388,700             | 388,700             | -                   |
| Landscape Improvements - QP, IAM                   |                 |                    |                     | -                  | 278,000             | 278,000             | -                   |
| Reserves, Transfers, Interest - RG                 |                 |                    |                     | -                  | 150,000             | 150,000             | -                   |
|  | Current Lev     | el of Service E    | Budget              |                    | 816,700             | 816,700             |                     |
| Program Performa                                   | ance Measure    | s                  |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| % of irrigation alarms responded to within         |                 |                    |                     | 90                 | 90                  | 90                  | 90                  |
| Customer Satisfaction on scale of 1 (ver           |                 | to 5 (very satis   | sfied)              | 4                  | 4                   | 4                   | 4                   |
| Program Budgetary Cost Summary                     | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                     |                     | FY 2024<br>Change   |
| Operating Expense                                  | 144,247         | 269,600            | 274,800             | 303,600            | -                   | 303,600             | 12.6%               |
| Indirect Cost Reimburs                             | 6,600           | 7,200              | 7,200               | 8,300              | -                   | 8,300               | 15.3%               |
| Capital Outlay                                     | -               | 189,200            | 170,000             | 278,000            | -                   | 278,000             | 46.9%               |
| Net Operating Budget                               | 150,847         | 466,000            | 452,000             | 589,900            |                     | 589,900             | 26.6%               |
| Trans to Property Appraiser Trans to Tax Collector | 2,497<br>7,022  | 3,100<br>8,900     | 3,100<br>8,900      | 3,300<br>9,400     | -                   | 3,300<br>9,400      | 6.5%<br>5.6%        |
| Trans to 111 Unincorp Gen Fd                       | 54,700          | 58,800             | 58,800              | 9,400<br>64,100    | _                   | 64,100              | 9.0%                |
| Reserve for Insurance                              | 54,700<br>-     | 150,000            | -                   | 150,000            | -                   | 150,000             | 0.0%                |
| Total Budget                                       | 215,066         | 686,800            | 522,800             | 816,700            |                     | 816,700             | 18.9%               |
| Program Funding Sources                            | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes                                   | 298,349         | 360,700            | 346,300             | 407,600            |                     | 407,600             | 13.0%               |
| Delinquent Ad Valorem Taxes                        | 2,771           | -                  | -                   | -                  |                     |                     | na                  |
| Interest/Misc                                      | 4,190           | 3,000              | 6,000               | 3,000              |                     | - 3,000             | 0.0%                |
| Trans frm Property Appraiser                       | 208             | -                  | -                   | -                  |                     |                     | na                  |
| Trans frm Tax Collector                            | 2,766           | -                  | -                   | -                  |                     |                     | na                  |
| Carry Forward                                      | 504,000         | 341,400            | 597,200             | 426,700            |                     | - 426,700           | 25.0%               |
| Less 5% Required By Law                            | <u> </u>        | (18,300)           |                     | (20,600)           |                     | (20,600)            | 12.6%               |
| Total Funding                                      | 812,284         | 686,800            | 949,500             | 816,700            |                     | 816,700             | 18.9%               |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Lely Golf Estates Beautification MSTU (152/1620)

#### Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of 2.0 per \$1,000 of taxable value pursuant to Ordinance 2001-024.

## Forecast FY 2023:

The majority of operating expenses cover contractual landscape maintenance and landscape supplies.

## Current FY 2024:

Operating expenses include a landscape services contract and related appropriations to maintain the landscape system along with a \$168,950 improvement allowance and a \$150,000 hurricane reserve.

#### Revenues:

The taxable value is \$203,796,660, an increase of 12.98% over last year. The rolled-back rate for this district totals 1.7722 per \$1,000 of taxable value. Ordinance 2001-024 places a cap on the millage rate at 2.0000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$407,600 in property tax revenue.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Golden Gate Beautification MSTU (153/1621)

## **Mission Statement**

The Golden Gate MSTU was created to provide general landscaping within the road wight-of-way such as curbing, irrigation, plantings, decorative lighting, and maintenance for the portions of Golden Gate Parkway, Santa Barbara Boulevard, County Road 951, Green Boulevard, Tropicana Boulevard, Sunshine Boulevard, Hunter Boulevard, Coronado Parkeway, and Lucerne Road that are located within the boundaries of the Golden Gate Beautification MSTU.

| Program Sui                              | Program Summary  Maintenance Operations & Overhead - IAM PG |                    |                     |                    |                                       | 2024 FY 2024 Indiget Revenues |                   |
|--|---|--------------------|---------------------|--------------------|---------------------------------------|-------------------------------|-------------------|
| Maintenance Operations & Overhead        | i - IAM, RG   |                    |                     | -                  | 398,900                               | 398,900                       | -                 |
| Landscape Improvements - QP, IAM         |   |                    |                     | -                  | 1,956,300                             | 1,956,300                     | -                 |
|  | Current Lev   | vel of Service E   | Budget              |                    | 2,355,200                             | 2,355,200                     |                   |
| Program Perform                          | ance Measure  | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget                     | FY 2023<br>Forecast           | FY 2024<br>Budget |
| % of irrigation alarms responded to with | in 24 hours   |                    |                     | 90                 | 90                                    | 90                            | 90                |
| Customer Satisfaction on scale of 1 (ver | sfied)  | 4                  | 4                   | 4                  | 4                                     |                               |                   |
| Program Budgetary Cost Summary           | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Curren  |                                       |                               | FY 2024<br>Change |
| Operating Expense                        | 251,585   | 278,800            | 241,400             | 309,000            | · · · · · · · · · · · · · · · · · · · | 309,000                       | 10.8%             |
| Indirect Cost Reimburs                   | 4,600   | 5,200              | 5,200               | 5,900              | ) -                                   | 5,900                         | 13.5%             |
| Capital Outlay                           | -   | 1,464,700          | -                   | 1,956,300          | ) -                                   | 1,956,300                     | 33.6%             |
| Net Operating Budget                     | 256,185   | 1,748,700          | 246,600             | 2,271,200          | ·                                     | 2,271,200                     | 29.9%             |
| Trans to Property Appraiser              | 4,045   | 5,000              | 5,000               | 5,300              |                                       | 5,300                         | 6.0%              |
| Trans to Tax Collector                   | 10,532  | 13,000             | 13,000              | 13,700             |                                       | 13,700                        | 5.4%              |
| Trans to 111 Unincorp Gen Fd             | 56,000  | 60,100             | 60,100              | 65,000             |                                       | 65,000                        | 8.2%              |
| Total Budget                             | 326,761   | 1,826,800          | 324,700             | 2,355,200          |                                       | 2,355,200                     | 28.9%             |
| Program Funding Sources                  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current |                                       |                               | FY 2024<br>Change |
| Ad Valorem Taxes                         | 507,566   | 607,400            | 583,100             | 675,600            | )                                     | 675,600                       | 11.2%             |
| Delinquent Ad Valorem Taxes              | 6,545   | -                  | -                   |                    | =                                     |                               | na                |
| Miscellaneous Revenues                   | 5,723   | -                  | -                   |                    | -                                     |                               | na                |
| Interest/Misc                            | 9,651   | 6,500              | 13,900              | 6,500              | )                                     | - 6,500                       | 0.0%              |
| Trans frm Property Appraiser             | 336   | -                  | -                   |                    | -                                     |                               | na                |
| Trans frm Tax Collector                  | 4,147   | -                  | -                   |                    | -                                     |                               | na                |
| Carry Forward                            | 1,227,800   | 1,243,700          | 1,435,000           | 1,707,300          |                                       | - 1,707,300                   | 37.3%             |
| Less 5% Required By Law                  | <del></del>   | (30,800)           | -                   | (34,200            | <u></u>                               | (34,200)                      | 11.0%             |
| Total Funding =                          | 1,761,769   | 1,826,800          | 2,032,000           | 2,355,200          |                                       | 2,355,200                     | 28.9%             |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Golden Gate Beautification MSTU (153/1621)

#### Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight, and the advisory board has requested that the millage rate remain at the cap of 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-51.

## Forecast FY 2023:

Forecast expenditures include regular median landscape maintenance as well as electricity, irrigation, lighting, utilities, and supplies.

## Current FY 2024:

Operating expenses are typical for this MSTU and include engineering design services and landscape fees. Other operating expenses include fertilizer, chemicals, mulch, and supplies. Capital outlay allowance for future improvements and renovations is \$1,956,300.

#### Revenues:

Taxable value is \$1,351,201,209 an increase of 11.66% over last year. The rolled-back rate for this district totals 0.4502 per \$1,000 of taxable value. Ordinance 96-51 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. Consistent with the advisory board's recommendation, this budget is sized around the maximum millage rate which will generate \$675,600 in property tax revenue.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Hawksridge Pumping System MSTU (154/1622)

## **Mission Statement**

Operation and maintenance of pumping station for storm water removal.

| Program Sun                        | nmary          |                    | FY 2<br>Total       |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Operation and maintenance QP, IAM, | RG             |                    |                     |                    | 58,800              | 58,800              | -                   |
| Operation and maintenance of elect | rical pumps fo | r storm water      | removal.            |                    |                     |                     |                     |
| Reserves, Transfers, Interest - RG |                |                    |                     | -                  | 21,400              | 21,400              | -                   |
|                                    | Current Lev    | rel of Service E   | Budget              |                    | 80,200              | 80,200              |                     |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense                  | 456            | 54,900             | 900                 | 57,400             | _                   | 57,400              | 4.6%                |
| Indirect Cost Reimburs             | 800            | 800                | 800                 | 1,000              | _                   | 1,000               | 25.0%               |
| Net Operating Budget               | 1.256          | 55,700             | 1.700               | 58,400             | <u>-</u>            | 58.400              | 4.8%                |
| Trans to Property Appraiser        | 23             | 100                | 100                 | 100                | -                   | 100                 | 0.0%                |
| Trans to Tax Collector             | 227            | 300                | 300                 | 300                | -                   | 300                 | 0.0%                |
| Reserve for Capital                | -              | 14,200             | -                   | 21,400             | -                   | 21,400              | 50.7%               |
| Total Budget                       | 1,505          | 70,300             | 2,100               | 80,200             | -                   | 80,200              | 14.1%               |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes                   | 2,658          | 2,800              | 2,700               | 3,300              |                     | 3,300               | 17.9%               |
| Delinquent Ad Valorem Taxes        | 7,786          | -                  | -                   | -                  | -                   | -                   | na                  |
| Interest/Misc                      | 462            | -                  | -                   | -                  | -                   | -                   | na                  |
| Trans frm Property Appraiser       | 2              | =                  | =                   | -                  | -                   | =                   | na                  |
| Trans frm Tax Collector            | 28             | =                  | =                   | -                  | -                   | =                   | na                  |
| Carry Forward                      | 67,100         | 67,700             | 76,500              | 77,100             | -                   | 77,100              | 13.9%               |
| Less 5% Required By Law            | -              | (200)              | -                   | (200)              | -                   | (200)               | 0.0%                |
| Total Funding —                    | 78,037         | 70,300             | 79,200              | 80,200             |                     | 80,200              | 14.1%               |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Hawksridge Pumping System MSTU (154/1622)

#### Forecast FY 2023:

Pump replacements were made during FY 2016 and FY 2017, therefore ongoing maintenance and operational costs of the pumping station comprise the majority of forecasted expenses.

## Current FY 2024:

Appropriations include dollars to maintain and repair pump station equipment. Incidental expenses include indirect costs and the customary Property Appraiser and Tax Collector transfers.

#### Revenues:

Taxable value for this District totals \$102,783,410 an increase of 14.97% over the prior year. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. There is no advisory board for this MSTU. Due to the increasing costs to operate, maintain, and repair pumping equipment, this budget is built around the millage neutral rate of .0318 generating a property tax levy of \$3,300.

# **Transportation Management Services Department**

# **Improvement Districts and MSTU Radio Road Beautification MSTU (158/1625)**

## **Mission Statement**

The Radio Road MSTU provides for beautification, including curbing, hardscape, irrigation and watering facilities, plantings, and maintenance of Devonshire Boulevard and the entrance to the Rich King Memorial Greenway.

| Program Sun                                | nmary          |                    |                     | ′ 2024<br>al FTE   | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Maintenance Operations & Overhead          | - IAM, RG      |                    |                     | -                  | 126,000             | 126,000             | -                   |
| Landscape Improvements - QP, IAM           |                |                    |                     | -                  | 3,900               | 3,900               | -                   |
| Reserves, Transfers, Interest - RG         |                |                    |                     | -                  | 46,300              | 46,300              | -                   |
|  | Current Lev    | el of Service E    | Budget              |                    | 176,200             | 176,200             |                     |
| Program Performa                           | nce Measure    | es                 |                     | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| % of irrigation alarms responded to within |                | 90                 | 90                  | 90                 | 90                  |                     |                     |
| Customer Satisfaction on scale of 1 (very  | dissatisfied)  | to 5 (very satis   | sfied)              | 3                  | 3                   | 3                   | 3                   |
| Program Budgetary Cost Summary             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Operating Expense                          | 80,122         | 151,300            | 128,600             | 126,000            |                     | 126,000             | (16.7)%             |
| Indirect Cost Reimburs                     | 3,300          | 3,400              | 3,400               | 3,900              | -                   | 3,900               | 14.7%               |
| Capital Outlay                             | 49,565         | 50,000             | 10,000              | -                  | -                   | -                   | (100.0)%            |
| Net Operating Budget                       | 132,987        | 204,700            | 142,000             | 129,900            |                     | 129,900             | (36.5)%             |
| Trans to Tax Collector                     | 1              | -                  | -                   | -                  | -                   | -                   | na                  |
| Trans to 111 Unincorp Gen Fd               | 40,700         | 43,900             | 43,900              | 46,300             | -                   | 46,300              | 5.5%                |
| Reserve for Capital                        |                | 67,400             | <u> </u>            | -                  |                     |                     | (100.0)%            |
| Total Budget                               | 173,689        | 316,000            | 185,900             | 176,200            |                     | 176,200             | (44.2)%             |
| Program Funding Sources                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Delinquent Ad Valorem Taxes                | 69             | -                  |                     | -                  |                     |                     | na                  |
| Interest/Misc                              | 3,249          | 1,700              | 3,600               | 1,500              | -                   | 1,500               | (11.8)%             |
| Trans frm Tax Collector                    | 1              | -                  | -                   | -                  | -                   | -                   | na                  |
| Carry Forward                              | 527,500        | 314,400            | 357,100             | 174,800            | -                   | 174,800             | (44.4)%             |
| Less 5% Required By Law                    | -              | (100)              | -                   | (100)              | -                   | (100)               | 0.0%                |
| Total Funding                              | 530,819        | 316,000            | 360,700             | 176,200            | -                   | 176,200             | (44.2)%             |
|  |                |                    |                     |                    |                     |                     |                     |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Radio Road Beautification MSTU (158/1625)

#### Notes:

Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU has advisory board oversight and has a millage capped at 0.5 per \$1,000 of taxable value pursuant to Ordinance 96-84. The millage rate suspension will be continued for FY 2024 as sufficient carryforward is available to support the budget.

## Forecast FY 2023:

Forecast expenditures are typical for this MSTU and include landscape expenses and customary overhead charges. Unexpended capital outlay allowance will carry forward into FY 2024.

## Current FY 2024:

Appropriated operating expenses provide for routine landscape maintenance and related services of \$129,900.

#### Revenues:

The taxable value is \$1,958,171,593 an increase of 11.76% over last year. Ordinance 96-84 places a cap on the millage rate at 0.0000 per \$1,000 of taxable value. Taxes were last levied in FY 2019. No tax levy is proposed for FY 2024.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Forest Lakes Roadway & Drainage MSTU (159/1626)

## **Mission Statement**

The Forest Lakes Roadway and Drainage Municipal Service Taxing Unit (MSTU) was created to provide roadway, install and maintain improved roadway lighting, traffic control signage and devices, installation of sidewalks and related amenities, beautification and maintenance areas within the MSTU, the construction roadways, roadway improvements and roadway related drainage and roadway restoration within the area of the Unit as determined by the Advisory Committee, including but not limited to, maintenance of any improvements.

| Program Su                               | Program Summary |                    |   |                    |                     | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|-----------------|--------------------|---|--------------------|---------------------|---------------------|---------------------|
| Maintenance Operations & Overhead        | d - IAM, RG     |                    |   | - :                | 334,600             | 334,600             | -                   |
| Roadway and Drainage Maintenance         | e - QP, IAM     |                    |   | -                  | 5,700               | 5,700               | -                   |
| Reserves, Transfers, Interest - RG       |                 |                    |   | - 2,               | 514,600             | 2,514,600           | -                   |
|  | Current Lev     | vel of Service E   | Budget                                  |                    | 854,900             | 2,854,900           |                     |
| Program Perform                          | ance Measure    | es                 |   | 2022<br>Actual     | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| % of irrigation alarms responded to with | in 24 hours     |                    |   | 90                 | 90                  | 90                  | 90                  |
| Program Budgetary Cost Summary           | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast                     | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense                        | 166,089         | 175,500            | 170,600                                 | 230,400            | -                   | 230,400             | 31.3%               |
| Indirect Cost Reimburs                   | 4,300           | 4,200              | 4,200                                   | 5,700              | -                   | 5,700               | 35.7%               |
| Capital Outlay                           | 173,426         | -                  | -                                       | -                  | -                   | -                   | na                  |
| Net Operating Budget —                   | 343,815         | 179,700            | 174,800                                 | 236,100            | _                   | 236,100             | 31.4%               |
| Trans to Property Appraiser              | 7,208           | 8,500              | 8,500                                   | 9,000              | -                   | 9,000               | 5.9%                |
| Trans to Tax Collector                   | 19,415          | 23,500             | 23,500                                  | 24,900             | -                   | 24,900              | 6.0%                |
| Trans to 111 Unincorp Gen Fd             | 59,100          | 63,300             | 63,300                                  | 70,300             | -                   | 70,300              | 11.1%               |
| Reserve for Capital                      | -               | 1,658,600          | =                                       | 2,514,600          | -                   | 2,514,600           | 51.6%               |
| Total Budget =                           | 429,538         | 1,933,600          | 270,100                                 | 2,854,900          |                     | 2,854,900           | 47.6%               |
| Program Funding Sources                  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast                     | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes                         | 870,755         | 1,031,200          | 990,000                                 | 1,177,800          | •                   | 1,177,800           | 14.2%               |
| Interest/Misc                            | 6,534           | 3,000              | -                                       | 3,000              |                     | 3,000               | 0.0%                |
| Trans frm Property Appraiser             | 600             | -                  | _                                       | -                  |                     |                     | na                  |
| Trans frm Tax Collector                  | 7,707           | _                  | _                                       | _                  |                     |                     | na                  |
| Trans fm 259 Forest Lake Debt            | - ,. 5.         | 38,500             | 38,500                                  | _                  |                     |                     | (100.0)%            |
| Carry Forward                            | 518,800         | 912,800            | 974,800                                 | 1,733,200          |                     | 1,733,200           | 89.9%               |
| Less 5% Required By Law                  | -               | (51,900)           | -                                       | (59,100)           |                     | (59,100)            | 13.9%               |
| Total Funding                            | 1,404,396       | 1,933,600          | 2,003,300                               | 2,854,900          |                     | 2,854,900           | 47.6%               |
| =  |                 |                    | =,::::::::::::::::::::::::::::::::::::: | =                  |                     | =,50.,000           |                     |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Forest Lakes Roadway & Drainage MSTU (159/1626)

#### Notes:

From FY 08 through FY21 there were two tax levies - one for operating (Fund 159/1626) and one for debt service (Fund 259/2014). Together the levies totaled \$4.000 per \$1,000 of taxable value - the amount authorized within the enabling ordinance 91-107 as amended by Ordinance 2005-20. The Bond was fully paid in December 2020 freeing up the 2.6219 tax millage required to fund debt service. Consistent with the Forest Lakes MSTU Advisory Committee's recommendation, this budget levies a total of 4.0000 mills or \$4.00 per \$1,000 of taxable value to support ongoing maintenance requirements and pay-go capital improvements.

## Forecast FY 2023:

Forecast expenditures are in line with the budget as amended for prior year contracts that rolled forward.

## Current FY 2024:

Operating expense includes funds for contractual engineering, maintenance, and MSTU overhead costs. A capital improvement reserve of \$2,514,600 is provided.

#### Revenues:

The taxable value for the MSTU is \$294,456,887 an increase of 14.07% relative to last year. The rolled-back rate for this MSTU is 3.5076 per \$1,000 of taxable value. Ordinance 1991-107 as amended by Ordinance 2005-20 authorizes a millage of 4.0000 per \$1,000 of taxable value. The Forest Lakes MSTU Advisory Committee has recommended that the full authorized millage of 4.0000 be levied to support ongoing maintenance requirements and pay-go capital improvements budgeted in Fund (159/1626). This budget levies 4.0000 mills which will generate \$1,177,800 in property tax revenue.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Rock Road MSTU (165/1632)

## **Mission Statement**

The Rock Road Municipal Service Taxing Unit (MSTU) was established to provide for roadway improvements and maintenance, including drainage, sidewalks, and street lighting, for the areas within the Taxing Unit.

| Program Sur                               | mmary           |                          |                     | 2024<br>I FTE            | FY 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|-----------------|--------------------------|---------------------|--------------------------|---------------------|---------------------|---------------------|
| Maintenance Operations & Overhead         | - IAM, RG       |                          |                     | -                        | 80,000              | 80,000              | -                   |
| Reserves, Transfers, Interest - RG        |                 |                          |                     | -                        | 47,200              | 47,200              | -                   |
|   | Current Lev     | el of Service E          | Budget              | <u> </u>                 | 127,200             | 127,200             |                     |
| Program Performa                          | ance Measure    | s                        |                     | 2022<br>Actual           | FY 2023<br>Budget   | FY 2023<br>Forecast | FY 2024<br>Budget   |
| Customer Satisfaction on scale of 1 (very | y dissatisfied) | to 5 (very satis         | sfied)              | 3                        | 3                   | 3                   | 3                   |
| Program Budgetary Cost Summary            | 2022<br>Actual  | FY 2023<br>Adopted       | FY 2023<br>Forecast | FY 2024<br>Current       | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense                         | 21,377          | 63,600                   | 21,900              | 69,900                   |                     | 69,900              | 9.9%                |
| Indirect Cost Reimburs                    | 1,100           | 1,200                    | 1,200               | 1,200                    |                     | 1,200               | 0.0%                |
| Net Operating Budget                      | 22,477          | 64,800                   | 23,100              | 71,100                   |                     | 71,100              | 9.7%                |
| Trans to Property Appraiser               | 1,059           | 600                      | 600                 | 600                      | •                   | 600                 | 0.0%                |
| Trans to Tax Collector                    | 1,450           | 1,700                    | 1,700               | 1,800                    |                     | 1,800               | 5.9%                |
| Trans to 111 Unincorp Gen Fd              | 4,500           | 4,900                    | 4,900               | 6,500                    |                     | 6,500               | 32.7%               |
| Reserve for Capital  Total Budget         | 29,487          | 55,400<br><b>127,400</b> | 30,300              | 47,200<br><b>127,200</b> |                     | 47,200              | (14.8)%<br>(0.2)%   |
|   | 29,467          | 127,400                  | 30,300              | 127,200                  |                     | 127,200             | (0.2)%              |
| Program Funding Sources                   | 2022<br>Actual  | FY 2023<br>Adopted       | FY 2023<br>Forecast | FY 2024<br>Current       | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes                          | 47,516          | 46,000                   | 44,200              | 24,300                   |                     | - 24,300            | (47.2)%             |
| Delinquent Ad Valorem Taxes               | 818             | -                        | -                   | -                        |                     |                     | na                  |
| Interest/Misc                             | 562             | -                        | -                   | -                        |                     |                     | na                  |
| Trans frm Property Appraiser              | 88              | -                        | -                   | -                        |                     |                     | na                  |
| Trans frm Tax Collector                   | 571             | -                        | -                   | -                        |                     |                     | na                  |
| Carry Forward                             | 70,300          | 83,700                   | 90,300              | 104,200                  |                     | - 104,200           | 24.5%               |
| Less 5% Required By Law                   |                 | (2,300)                  |                     | (1,300)                  |                     | - (1,300)           | (43.5)%             |
| Total Funding                             | 119,854         | 127,400                  | 134,500             | 127,200                  |                     | 127,200             | (0.2)%              |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Rock Road MSTU (165/1632)

#### Notes:

The Rock Road Improvement MSTU was created pursuant to Ordinance 2006-56. Budget guidance specified that MSTUs without advisory board oversight would be limited to a rolled-back rate position unless staff presented a compelling reason for additional funds. MSTUs with advisory board oversight can consider tax rates ranging from tax neutral (rolled-back rate) to millage neutral depending upon program requirements and taxable values upon advisory board recommendation. This MSTU had advisory board oversight from 2011 to 2017 and has a millage capped at 3.0 per \$1,000 of taxable value pursuant to Ordinance 2006-56.

The Board on March 10, 2015 (item 11B) approved an internal loan from the Unincorporated Area General Fund (111/1011) to this MSTU in an amount up to \$285,000 under repayment terms not to exceed fifteen (15) years for purposes of improving the roadway following County standards. The actual advance totaling \$260,000 will be repaid interest-free for ten (10) years. Improvements were made in FY 2015 totaling \$187,000. The difference between the advance and actual improvement costs resulted in a \$123,500 actual fund balance at year ending September 30, 2015. The advance was received as revenue in FY 2015 and the first payment to Fund (111/1011) totaling \$51,200 was made in FY 2016 and a second payment of \$80,000 was made in FY 2017. Scheduled repayments of \$15,000 per year were made in FY 2018, FY 2019, and FY 2020. The loan balance of \$83,800 was repaid in FY 2021.

## Forecast FY 2023:

Forecast expenses provide for roadway maintenance and the repayment of funds advanced from Fund (111/1011).

#### Current FY 2024:

The budget provides funding for planned roadway maintenance, a modest reserve, and transfers for the cost of tax collection and MSTU project management.

## Revenues:

Taxable value is \$85,517,869, an increase of 149.27% relative to last year. This budget is built around the rolled-back rate for this district is 0.8109 per \$1,000 of taxable value. The tax revenue comes to \$24,300. Ordinance 2006-56 places a cap on the millage rate at 3.0000 per \$1,000 of taxable value. The adopted millage rate is 0.2847 which is 64.89% change from rolled back rate.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Vanderbilt Waterway MSTU (168/1635)

## **Mission Statement**

Provide short-term dredging of Water Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon.

| Program Su  | Program Summary |                    |                     |                   |             | FY 2024<br>Revenues  | FY 2024<br>Net Cost |
|---|-----------------|--------------------|---------------------|-------------------|-------------|----------------------|---------------------|
| Maintenance Operations & Overhead   | d - IAM, RG     |                    |                     | -                 | 200         | 200                  | -                   |
| Vanderbilt Waterways Dredging - QF  | P, IAM, RG      |                    |                     | -                 | 105,200     | 105,200              | -                   |
| These funds are allocated for opera dredging of the Vanderbilt Waterwa Cocohatchee River. |                 |                    |                     |                   |             |                      |                     |
| Reserves, Transfers, Interest - RG  |                 |                    |                     | -                 | 1,229,100   | 1,229,100            | -                   |
|   | Current Lev     | el of Service E    | Budget              |                   | 1,334,500   | 1,334,500            |                     |
|   |                 |                    |                     |                   |             |                      |                     |
| Program Budgetary Cost Summary  | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 202<br>Curren  |             |                      | FY 2024<br>Change   |
| Operating Expense   | 561             | 101,600            | 2,200               | 104,30            | <u> </u>    | - 104,300            | 2.7%                |
| Indirect Cost Reimburs  | 5,000           | 1,200              | 1,200               | 1,10              | )           | - 1,100              | (8.3)%              |
| Net Operating Budget  | 5,561           | 102,800            | 3,400               | 105,40            | <del></del> | - 105,400            | 2.5%                |
| Trans to Property Appraiser   | 3,153           | 4,000              | 4,000               | 4,20              | )           | - 4,200              | 5.0%                |
| Trans to Tax Collector  | 7,933           | 10,300             | 10,300              | 10,90             | 0           | - 10,900             | 5.8%                |
| Trans to 111 Unincorp Gen Fd  | 16,600          | 17,700             | 17,700              | 20,40             | )           | - 20,400             | 15.3%               |
| Advance/Repay to 001 General Fd   | 236,800         | =                  | =                   |                   | -           |                      | na                  |
| Reserve for Capital   | -               | 738,400            | -                   | 1,193,60          | )           | - 1,193,600          | 61.6%               |
| Total Budget =  | 270,047         | 873,200            | 35,400              | 1,334,50          | <u> </u>    | - 1,334,500          | 52.8%               |
| Program Funding Sources   | 2022<br>Actual  | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Curren |             |                      | FY 2024<br>Change   |
| Ad Valorem Taxes  | 385,971         | 471,900            | 453,000             | 497,90            |             | - Adopted<br>497,900 | 5.5%                |
| Delinquent Ad Valorem Taxes   | 3,221           | 471,900            | 455,000             | 497,90            | <i>-</i>    | - 497,900            | o.o%<br>na          |
| Interest/Misc   | 2,688           | 3,000              | _                   | 3,00              | <u> </u>    | - 3,000              | 0.0%                |
| Trans frm Property Appraiser  | 262             | 3,000              | _                   | 3,00              | -           | - 3,000              | 0.0 %<br>na         |
| Trans frm Tax Collector   | 3,124           | -                  | _                   |                   | _           |                      | na                  |
|   | ٥, . = ١        |                    |                     |                   |             |                      |                     |

Carry Forward

Less 5% Required By Law

422,100

(23,800)

873,200

312,400

707,667

**Total Funding** 

441,000

894,000

858,600

(25,000)

1,334,500

858,600

(25,000)

1,334,500

103.4%

5.0%

52.8%

# **Transportation Management Services Department**

# Improvement Districts and MSTU Vanderbilt Waterway MSTU (168/1635)

## Notes:

Funding for design, permitting and execution of the Waterways Dredging Project was provided through a combination of pay-go funding provided through the MSTU ad valorem tax levy and interfund loans from Fund (111/1011) and Fund (001/0001). Full repayment to Fund (111/1011) and Fund (001/0001) was completed in FY 2022.

## Current FY 2024:

The FY 2024 budget provides for planned and contingent operational costs, tax collection costs and a capital reserve.

#### Revenues:

Taxable value is \$ 1,659,814,377 an increase of 5.39% over last year. The rolled back rate for this district is 0.2719 per \$1,000 of taxable value. Ordinance 18-64 places a cap on the millage rate at 0.5000 per \$1,000 of taxable value. The advisory committee recommends a millage neutral rate of 0.3000 which will generate \$497,900 in property taxes.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Street Lighting Districts MSTU (760/1601)

## **Mission Statement**

To provide streetlights to residential and commercial areas that do not meet the requirements for arterial-level roadway lighting. Installation, maintenance, and operation costs for the streetlights will be paid for through the County Board-approved taxing district.

| Program Su  | mmary          |                    |                     |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Collier County Lighting District - QP                   | , IAM, RG      |                    |                     | - 1,7              | <u>'26,100</u>      | 1,726,100           | -                   |
| Consolidation of all street lighting di<br>Pelican Bay. | stricts except | Marco Island a     | ind                 |                    |                     |                     |                     |
| Reserves, Transfers, Interest - RG                      |                |                    |                     | -                  | 14,000              | 14,000              | -                   |
|   | Current Lev    | el of Service E    | Budget              |                    | 740,100             | 1,740,100           | <u>-</u>            |
| Program Budgetary Cost Summary                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Operating Expense                                       | 738,512        | 900,100            | 783,800             | 953,500            | -                   | 953,500             | 5.9%                |
| Indirect Cost Reimburs                                  | 5,300          | 4,100              | 4,100               | 5,100              | •                   | 5,100               | 24.4%               |
| Net Operating Budget —                                  | 743,812        | 904,200            | 787,900             | 958,600            |                     | 958,600             | 6.0%                |
| Trans to Property Appraiser                             | 7,242          | 8,000              | 8,000               | 7,700              |                     | 7,700               | (3.8)%              |
| Trans to Tax Collector                                  | 17,279         | 19,500             | 19,500              | 18,300             |                     | 18,300              | (6.2)%              |
| Reserve for Contingencies                               | -              | 85,000             | -                   | 95,600             |                     | 95,600              | 12.5%               |
| Reserve for Capital                                     | -              | 524,200            | -                   | 659,900            | •                   | 659,900             | 25.9%               |
| Total Budget =  | 768,333        | 1,540,900          | 815,400             | 1,740,100          |                     | 1,740,100           | 12.9%               |
| Program Funding Sources                                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Ad Valorem Taxes  | 844,133        | 899,900            | 850,900             | 908,300            |                     | 908,300             | 0.9%                |
| Delinquent Ad Valorem Taxes                             | 16,552         | -                  | 600                 | -                  |                     |                     | na                  |
| Miscellaneous Revenues                                  | 84,120         | -                  | -                   | -                  |                     |                     | na                  |
| Interest/Misc   | 6,316          | 2,500              | 10,000              | 2,500              |                     | - 2,500             | 0.0%                |
| Trans frm Property Appraiser                            | 602            | -                  | -                   | -                  |                     |                     | na                  |
| Trans frm Tax Collector                                 | 6,805          | -                  | -                   | -                  |                     |                     | na                  |
| Carry Forward   | 595,400        | 683,700            | 828,800             | 874,900            |                     | - 874,900           | 28.0%               |
| Less 5% Required By Law                                 | -              | (45,200)           | -                   | (45,600)           |                     | - (45,600)          | 0.9%                |
| Total Funding   | 1,553,928      | 1,540,900          | 1,690,300           | 1,740,100          |                     | 1,740,100           | 12.9%               |

# **Transportation Management Services Department**

# Improvement Districts and MSTU Street Lighting Districts MSTU (760/1601)

#### Notes:

Overall department expenditures are forecast below budget with the vast majority of expenses connected with the cost of electricity. The number of streetlights within the district is steadily increasing, however, new and replacement lights are more energy efficient than in the past, leading to fairly stable electricity costs. The millage rate for this district increased substantially in FY 2015 to cover the increased cost of electricity and repay Fund (101/1001), which subsidized the cost of electricity in FY 2013 at \$86,147 and FY 2014 at \$83,738. A transfer to Fund (101/1001) was made in FY 2015, FY 2016 and FY 2017. Full repayment of the Fund (101/1001) advance was completed in FY 2017. Electricity accounts for over 94% of forecast expenditures.

## Forecast FY 2023:

Operating Expense is forecast below the FY 2023 budget due to savings in electricity from LED conversions.

## Current FY 2024:

The FY 2024 budget includes \$849,500 for electricity, \$100,000 for street lighting maintenance and new lighting installation, general insurance of \$4,000, indirect costs of \$5,100, as well as customary transfers to the Property Appraiser and Tax Collector. The purchase of electricity comprises the vast majority of programmed expenses. To avoid the need for future advances such as those required in FY 2013 and 2014, and protect against any electrical rate increases, a general capital reserve is programmed.

## Revenues:

Taxable value for this district totals \$8,861,210,680 which represents a 13.66% increase from last year's value. The millage neutral rate is 0.1025 per \$1,000 of taxable value and this rate will raise \$908,300 in property taxes. The Fund's cash position at the beginning of FY 2021 (9/30/20) totaled \$508,800. Cash on 9/30/2021, the beginning of FY 2022, totaled \$595,400, and the budgeted fund balance on 9/30/22 is estimated at \$683,700. The cash position for this Fund will be monitored continually, but it is expected that the rolled-back rate can be levied assuming taxable value continues to increase.

# **Transportation Management Services Department**

# Improvement Districts and MSTU 42nd Ave SE MSTU (761/1637)

## **Mission Statement**

The 42nd Avenue SE MSTU was created to collect reimbursements of expenditures made in repairing 42nd Avenue SE to meet standards that would allow for fire and emergency vehicles to traverse and provide services to benefiting property owners.

| Program Summary                    | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Roadway Maintenance - QP, IAM, RG  | -                    | 1,000             | 1,000               | -                   |
| Reserves, Transfers, Interest - RG | -                    | 1,800             | 1,800               | -                   |
| Current Level of Service Budget    |                      | 2,800             | 2,800               |                     |

| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs           | -              |                    |                     | 100                | -                   | 100                | na                |
| Net Operating Budget —           | -              |                    |                     | 100                |                     | 100                | na                |
| Trans to Property Appraiser      | -              | 100                | 100                 | 100                | -                   | 100                | 0.0%              |
| Trans to Tax Collector           | -              | 200                | 200                 | 300                | -                   | 300                | 50.0%             |
| Trans to 111 Unincorp Gen Fd     | -              | 500                | 500                 | 500                | -                   | 500                | 0.0%              |
| Advance/Repay to 341 Rd Assessmt | -              | 1,300              | 1,300               | 1,800              | -                   | 1,800              | 38.5%             |
| Total Budget                     | _              | 2,100              | 2,100               | 2,800              |                     | 2,800              | 33.3%             |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes               | -              | 2,300              | 2,200               | 3,000              |                     | 3,000              | 30.4%             |
| Interest/Misc                  | 120            | -                  | -                   | -                  | -                   | -                  | na                |
| Adv/Repay 761 42nd Ave SE MSTU | 73,000         | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                  | -              | -                  | -                   | 100                | -                   | 100                | na                |
| Less 5% Required By Law        | -              | (200)              | -                   | (300)              | -                   | (300)              | 50.0%             |
| Total Funding                  | 73,120         | 2,100              | 2,200               | 2,800              | -                   | 2,800              | 33.3%             |

# Transportation Management Services Department

# Improvement Districts and MSTU 42nd Ave SE MSTU (761/1637)

#### Notes:

Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit to collect reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs of \$72,231 were completed in 2021.

## Forecast FY 2023:

A loan of \$73,000 was provided from the Road Assessment Fund (341/3080) to pay for the emergency repairs. Operating expense is forecast to reflect payment for emergency repairs.

## Current FY 2024:

The budget includes a loan payment of \$1,800 to the Road Assessment Fund (341/3080).

## Revenues:

The taxable value for this district is \$3,031,005 an increase of 29.97% from the prior fiscal year. Ordinance 2021-47 places a cap on the millage rate at 5.000 per \$1,000 of taxable value. The BCC voted to hold the millage rate at 1.0000 for the first two years which will generate approximately \$3,000 in property taxes.

# **Transportation Management Services Department**

# Improvement Districts and MSTU Palm River MSTU (1638)

## **Mission Statement**

The Palm River MSTU was created to install sidewalks in the Palm River Estate community.

| Program Summary                       | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---------------------------------------|----------------------|-------------------|---------------------|---------------------|
| Operation & Maintenance - QP, IAM, RG | -                    | 258,800           | 258,800             | -                   |
| Current Level of Service Budget       |                      | 258,800           | 258,800             |                     |

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | -              | -                  | -                   | 240,000            | -                   | 240,000            | na                |
| Net Operating Budget —         | -              | <del>-</del> -     |                     | 240,000            | -                   | 240,000            | na                |
| Trans to Property Appraiser    | -              | -                  | -                   | 7,500              | -                   | 7,500              | na                |
| Trans to Tax Collector         | -              | -                  | -                   | 11,300             | -                   | 11,300             | na                |
| Total Budget                   | -              |                    | -                   | 258,800            | _                   | 258,800            | na                |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes        | -              | -                  | -                   | 272,500            | -                   | 272,500            | na                |
| Less 5% Required By Law | -              | -                  | -                   | (13,700)           | -                   | (13,700)           | na                |
| Total Funding           | -              | -                  | -                   | 258,800            |                     | 258,800            | na                |

## Notes:

Ordinance 2021-07 created the Palm River Sidewalk Municipal Service Taxing Unit to provide sidewalks within the community. Millage rates are not to exceed 0.5 mil of ad valorem taxes.

## Current FY 2024:

Appropriated operating expenses provide for the installation of sidewalks budgeted at \$240,000..

## Revenues:

The taxable value for this district is estimated to be \$377,132,014. Ordinance 2021-07 places a cap on the millage rate at .5000 per \$1,000 of taxable value. Current ad valorem taxes are budgeted at \$272,500.

# **Debt Service**

# Debt Service Organizational Chart Total Full-Time Equivalents (FTE) = 0.00 General Governmental Debt Total Full-Time Equivalents (FTE) = 0.00 Collier County Water & Sewer Debt Total Full-Time Equivalents (FTE) = 0.00

## **Debt Service**

## **Recap of Recent Debt Issues:**

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Amateur Sports Complex. On October 9, 2018 the Tourist Development tax revenue bond was issued for \$62,965,000. Debt appropriations are budgeted in Fund 270/2017.

On March 12, 2019. agenda item 9.A., the Board authorized up to a \$85 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County. On April 2, 2019 the revenue bond was issued for \$76,185,000. Debt appropriations are budgeted in Fund 410/4010.

On July 9, 2019, agenda item 11.C., the Board authorized a term loan up to \$29 million to purchase the Golden Gate Golf Course. On July 18, 2019, the note was issued for \$28,060,000. Debt appropriations are budgeted in Fund 246/2013.

On September 22, 2020, agenda item 11.B., the Board authorized up to \$92 million in Special Revenue Bonds. Special Obligation Revenue Bond, Series 2020A in the amount of \$75.1 million was to finance the acquisition, construction and equipping Parks and Stormwater capital improvements and refinance variable commercial paper which was used to purchase the Sports Complex property. The Taxable Special Obligation Revenue Bonds, Series 2020B in the amount of \$24,075,000 funded the purchase certain real property. Debt appropriations are budgeted in Fund 298/2022.

On June 8, 2021, agenda item 11.G., the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt service payments will be funded from the legally available non-ad valorem revenue of the Pelican Bay Funds under a covenant to legally and appropriate. Debt appropriations are budgeted in Fund 299/2023.

On June 22, 2021, agenda item 11.D., the Board authorized up to a \$145 million Collier County Water-Sewer District Revenue Bonds in order to finance the acquisition, construction, and equipping of various utility capital improvements within the northeast area of Collier County and Golden Gate City; and to help fund the Government Operations Business Park. On July 27, 2021 the revenue bond was issued for \$128,900,000. Debt appropriations are budgeted in Fund 410/4010.

General Governmental Bond Refundings - starting in Fiscal Year 2010:

On June 22, 2010, the Board approved the issuance of the Collier County Special Obligation Revenue Bonds, Series 2010 in order to refinance all twelve (12) of the County's outstanding Commercial Paper Loans. Assuming that the balance due on December 2012 would be rolled into a new commercial paper loan and the variable interest plus administrative fee rate is 5%, the refunding generated a net present value savings of 6.34%, or \$3,796,567. The refinancing allowed the County to take advantage of historically low fixed interest rates, eliminated variable interest rate exposure and the \$47 million lump sum loan payment due in December 2012. The Commercial Paper program served the County well over the years with the previous letter of credit provider.

Based on the Debt Service Reserve Requirement within the Bond documents and the dramatic deterioration of the bond insurer's credit ratings, the County was obligated to allocate certain moneys to fund the parity Reserve Account by March 31, 2009. On March 24, 2009, agenda item 16.F.7 and again on September 29, 2009, agenda item 16.F.5, the Board of County Commissioners approved to allocate undesignated fund balances of the Collier County Water/Sewer District Capital and Solid Waste Landfill Closure accounts in the total amount of \$19,570,800. These moneys were placed into Sales Tax Bond Reserve Fund 217/2009 to satisfy the funding up of the parity Reserve Account. On March 12, 2013, agenda item 11.B. the Board approved the repayment of the loans from the County Water/Sewer District and from the Solid Waste funds.

On October 26, 2010, the Board approved the refunding of the Capital Improvement Revenue Bonds, Series 2002. The refunding generated a net present value savings of 5.41%, or \$1,362,315 over the remaining bond life (11 years). The refunding also released approximately \$3.8 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants. The new refunding Bonds known as Special Obligation Refunding Revenue Bonds, Series 2010B, were issued without any reserve or reserve insurance policy and are budgeted in fund 298/2022. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On January 25, 2011, the Board approved the prepayment of the Naples Park Area Stormwater Improvement Assessment Bond, Series 1997. The prepayment generated an interest savings \$6,556.

On April 12, 2011, the Board approved the prepayment of the Conservation Collier Limited General Obligations Bond, Series 2008. The prepayment generated an interest savings \$131,725.

Fiscal Year 2024 9 - 2 Debt Service

## **Debt Service**

On October 25, 2011, the Board approved the partial refunding of the Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 5.05%, or \$4,846,269. The refunding also released approximately \$5.3 million of cash from existing debt service reserves currently restricted pursuant to the bond covenants.

The new Special Obligation Refunding Revenue Bonds, Series 2011, were issued without any reserve or reserve insurance policy and are budgeted in fund 298, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

On March 12, 2013, the Board approved to refund all remaining outstanding Capital Improvement Revenue Bonds, Series 2003 and Series 2005. The partial refunding generated a net present value savings of 2.96%, or \$2,064,642. The refunding also released the balance of cash (approximately \$10.4 million) from existing debt service reserves currently restricted pursuant to the bond covenants. The new Special Obligation Refunding Revenue Bonds, Series 2013, were issued without any reserve or reserve insurance policy, and are budgeted in fund 298/2022, and were issued under a general covenant to budget and appropriate using all legally available non ad valorem revenues.

The Special Obligation Refunding Revenue Bonds, Series 2010B, Series 2011, and Series 2013, eliminated onerous debt service surety requirements, allowing the release of all borrowed utility and solid waste enterprise funds.

On January 24, 2012, the Board approved the prepayment of the 2007 State Infrastructure Bank Loan. The prepayment generated an interest savings \$59,983.

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.21%, or \$3,811,782. The refunding also will release approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

On June 28, 2016, the Board approved the prepayment of the 2012 Radio Road MSTU Project Limited General Obligation Note. The prepayment generated an interest savings of \$29,891.

On December 12, 2017, the Board approved the partial refunding of the County's Special Obligation Revenue Bonds, Series 2010. The refunding generated a net present value savings of 6.72%, or \$2,764,838 over the remaining bond life (17 years). The new refunding Note known as Special Obligation Refunding Revenue Note, Series 2017 are budgeted in fund 298/2022. These refunding bonds are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

On March 8, 2022, the Board approved the refunding of the Special Obligation Refunding Revenue Bonds, Series 2011 and Series 2013. The partial refunding generated a combined net present value savings of 11.56%, or \$12,256,428. The new refunding Notes known as Special Obligation Refunding Revenue Note, Series 2022A and Series 2022B are budgeted in fund 298/2022. These refunding notes are secured through a general covenant to budget and appropriate of legally available non ad valorem revenues.

## **Enterprise Bond Refundings:**

On January 10, 2023, the Board authorized Collier County Water and Sewer District (District) to issue a Series 2023 Taxable Water and Sewer Refunding Revenue Bond (Bank Term Loan) in the par amount of \$49,945,000. This taxable bond was issued for the purpose of refunding all of the District's outstanding County Water and Sewer Refunding Revenue Bonds, Series 2016. The final maturity of the Series 2023 Taxable Water and Sewer Refunding Revenue Bond is July 1, 2036, with an interest rate of 4.15%. The taxable refunding achieved a net present value savings of 3.24% on the refunded bonds, an aggregate debt service savings of \$1,869,097 and an economic gain of \$1,583,910. The Series 2023 Taxable Water and Sewer Refunding Revenue Bond was issued as a direct placement financing, secured with a lien on parity with all outstanding senior lien Collier County Water and Sewer Revenue Bonds. On July 1, 2026, the Series 2023 Bond is scheduled to be exchanged for a Series 2026 tax exempt bond paying fixed interest at 3.39%. The refunding, assuming an exchange to a taxexempt Series 2026 Bond, will achieve a net present value savings of 7.31% on the refunded debt and an aggregate debt service savings of \$4,395,527.

Fiscal Year 2024 9 - 3 Debt Service

## **Debt Service**

# History of General Governmental Debt Restructuring, Portfolio Interest Savings and Debt Service Reserve Fund (DSRF) Loan Return to Utilities Since FY 2010

| Date      | Debt Issuance  | Purpose   | Security for the<br>Bonds                                | Par Amount<br>Restructured | Final<br>Maturity | NPV %<br>Interest<br>Savings over<br>Issuance Life | NPV Dollar<br>Savings over<br>Issuance Life | Amount<br>Returned to<br>Utilities from<br>DSRF** | Estimated<br>Annual NPV<br>Dollar Savings |
|-----------|--|---|--|----------------------------|-------------------|--|---|---|---|
| July 2010 | Special Obligation<br>Revenue Bonds Series<br>2010             | Refinance FLGFC<br>Outstanding Variable Rate<br>Commercial Paper using<br>Fixed Term Bonds                                  | CBA - All legally<br>Available Non Ad<br>Valorem Revenue | \$59,895,000               | 2034              | 6.34%  | \$3,796,567                                 | \$0   | \$158,190.29                              |
| Nov 2010  | Special Obligation<br>Refunding Revenue<br>Bonds Series 2010B  | Refund all of the County's<br>Outstanding CIP Sales Tax<br>Backed Revenue Bonds,<br>Series 2002                             | CBA - All legally<br>Available Non Ad<br>Valorem Revenue | \$24,620,000               | 2021              | 5.40%  | \$1,362,315                                 | \$3,853,476                                       | \$123,846.82                              |
| Jan 2011  |  | Pre-paid the Naples Park<br>Area Stormwater<br>Improvement Assessment<br>Bond, Series 1997 in the<br>amount of \$179,731.47 | Special Assessment                                       |                            |                   |  | \$6,556                                     |   |   |
| Apr 2011  |  | Pre-paid the Conservation<br>Collier Limited General<br>Obligations Bond, Series<br>2008 in the amount of<br>\$7,219,962.62 | Ad Valorem   |                            |                   |  | \$131,725                                   |   |   |
| Jan 2012  | Special Obligation<br>Refunding Revenue<br>Bonds, Series 2011  | Refund a portion of the<br>County's Outstanding Series<br>2003 and 2005 CIP Sales Tax<br>Backed Revenue Bonds               |  | \$92,295,000               | 2030              | 5.05%  | \$4,846,269                                 | \$5,315,794                                       | \$295,321.89                              |
| Jan 2012  |  | Pre-paid the 2007 State<br>Infrastructure Bank (SIB)<br>Loan in the Amount of<br>\$4,442,394.40                             | Gas Taxes  |                            |                   |  | \$59,983                                    |   |   |
| Apr 2012  | Gas Tax Refunding<br>Revenue Bonds, Series<br>2012             | Refund a portion of the<br>County's Outstanding Series<br>2003 Gas Tax Backed<br>Revenue Bonds                              | Gas Taxes  | \$38,680,000               | 2023              | 9.20%  | \$3,811,782                                 | \$0   | \$317,648.50                              |
| Apr 2013  | Special Obligation<br>Refunding Revenue<br>Bonds, Series 2013  | Refunds all Remaining<br>Outstanding Series 2003 and<br>2005 CIP Sales Tax Backed<br>Revenue Bonds                          | CBA - All legally<br>Available Non Ad<br>Valorem Revenue | \$73,805,000               | 2035              | 2.96%  | \$2,064,642                                 | \$10,401,508                                      | \$89,767.04                               |
| May 2014  | Gas Tax Refunding<br>Revenue Bonds Series<br>2014              | Refunds all Remaining<br>Outstanding Series 2005 Gas<br>Tax Revenue Bonds   | Gas Taxes  | \$89,780,000               | 2025              | 11.38%   | \$9,731,581                                 | \$0   | \$748,583.15                              |
| Oct 2016  |  | Pre-paid the Radio Road<br>MSTU Limited General<br>Obligation Note, Series 2012<br>in the Amount of \$338,891               |  |                            |                   |  | \$29,891                                    |   |   |
| Dec 2017  | Special Obligation<br>Refunding Revenue<br>Note, Series 2017   | Refunds Special Obligation<br>Revenue Bond, Series 2010   | CBA - All legally<br>Available Non Ad<br>Valorem Revenue | \$43,713,000               | 2034              | 6.72%  | \$2,764,838                                 | \$0   | \$162,637.51                              |
| Mar 2022  | Special Obligation<br>Refunding Revenue<br>Bonds, Series 2022A | Refund the Special<br>Obligation Refunding<br>Revenue Bonds, Series 2011  | CBA - All legally<br>Available Non Ad<br>Valorem Revenue | \$32,865,000               | 2029              | 5.58%  | \$1,797,306                                 | \$0   | \$224,663.19                              |
| July 2022 | Special Obligation<br>Refunding Revenue<br>Bonds, Series 2022B | Refund the Special<br>Obligation Refunding<br>Revenue Bonds, Series 2013  | CBA - All legally<br>Available Non Ad<br>Valorem Revenue | \$75,560,000               | 2035              | 14.17%   | \$10,459,123                                | \$0   | \$950,829.32                              |
| Totals    |  |   |  | \$531,213,000              |                   |  | \$40,862,577                                | \$19,570,778                                      | \$3,071,488                               |

<sup>\*\*</sup> Debt Service Reserve Fund Requirement eliminated through debt restructuring and all loaned funds from Public Utilities returned.

# **Debt Service Summary**

The Debt Service Section details budgets for the payment of principal and interest on borrowed funds. Funds are borrowed through issuance of general obligation or revenue bonds, commercial paper or bank loans. General obligation bonds are secured by property taxes and can be issued only following a referendum, while revenue bonds pledged a limited revenue source such as sales or gas taxes to repayment and special obligation bonds pledge a basket of legally available non ad valorem revenues. The budget for each debt service fund details the type of debt, the principal outstanding, and the revenue source that is pledged to retire the debt.

## Summary of FY 2024 Budgeted Principal and Interest Payments by Fund

| Fund Title  | Fund#    | <u>Principal</u> | <u>Interest</u> | Arbitrage<br>Services | Fiscal<br>Agent<br>Fee | <u>Total</u> |
|---|----------|------------------|-----------------|-----------------------|------------------------|--------------|
| Series 2012 and 2014 Gas Tax Revenue Bond   | 212/2005 | 12,965,000       | 705,600         | 7,000                 | 10,000                 | 13,687,600   |
| Taxable Special Obligation Bonds, Series 2019                                       | 246/2013 | 2,255,000        | 678,200         | 3,500                 | 500                    | 2,937,200    |
| Tourist Development Tax Revenue Bond, Series 2018                                   | 270/2017 | 1,195,000        | 2,524,400       | 3,500                 | 10,000                 | 3,732,900    |
| Special Obligation Bonds, Series 2010/2017, 2011/2022A, 2013/2022B, 2020A and 2020B | 298/2022 | 14,326,000       | 6,221,100       | 20,000                | 20,000                 | 20,587,100   |
| Commercial Paper Loans  | 299/2023 | 100,000          | 546,500         | 7,000                 | 1,500                  | 655,000      |
| Sub-Total General Governmental Debt   |          | 30,841,000       | 10,675,800      | 41,000                | 42,000                 | 41,599,800   |
| County Water /Sewer District Debt   | 410/4010 | 13,973,000       | 11,206,800      | 20,000                | 40,000                 | 25,239,800   |
| Total   |          | \$44,814,000     | \$21,882,600    | \$61,000              | \$82,000               | \$66,839,600 |

All required principal and interest payments have been made in a timely manner on these bonds.

The County maintains an excellent investment quality credit rating from all three major rating agencies. The following are ratings for select revenue bond debt investments.

## **Current Bond Rating by Rating Agency**

| Debt Instrument                  | Moody's | Standard & Poor's | <u>Fitch</u> |
|----------------------------------|---------|-------------------|--------------|
| Issuer Rating                    | Aaa     | AAA               | AAA          |
| Special Obligation Bonds         | Aaa     | AAA               | -            |
| Tourist Development Tax Bonds    | Aa3     | -                 | AA+          |
| County Water-Sewer Revenue Bonds | Aaa     | -                 | AAA          |

A Moody's Investors Service rating of Aaa is highest rating and is indicative of a high-quality investment grade instrument with minimal credit risk, an Aa rating suggests a high-quality investment grade instrument subject to very low credit risk and an A rating is indicative of an upper-medium grade instrument subject to low credit risk. Moody's uses intermediate modifiers of 1 (higher) to 3 (lower) within the Aa and A ranges.

An obligation rated AAA has the highest rating assigned by Standard and Poor's Global Ratings. The obligor's capacity to meet its financial commitments on the obligation is extremely strong. An obligation rated A is somewhat more susceptible to the adverse effects of changes in circumstances and economic conditions than obligations in higher-rated categories. However, the obligato's capacity to meet its financial commitments on the obligation is still strong. Standard and Poor's Global Ratings also uses intermediate +/-modifiers for each category to indicate relative standing within the major rating categories.

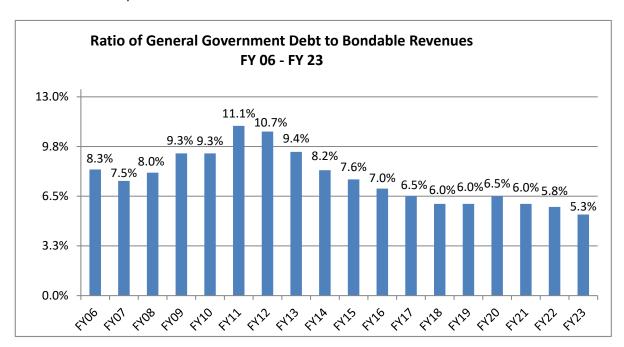
A rating of AAA by Fitch Ratings denotes the lowest expectation of default risk. A rating of AA denotes the expectations of very low default risk and indicates very strong capacity for payment of financial commitments. This capacity is not significantly vulnerable to foreseeable events. Fitch also uses intermediate +/- modifiers for each AA category.

Fiscal Year 2024 9 - 5 Debt Service

Issuing strategic short-term and/or long-term debt is an important part of the County's capital improvement program under the basic premise that future residents should pay for improvements that they will enjoy and not just current residents. Further, lowering interest rates provide an opportunity to capitalize on the County's exemplary credit rating.

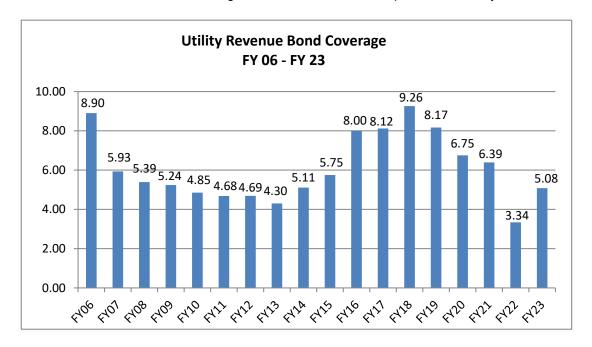
The County is positioned to add new strategic debt to the portfolio after embarking upon an aggressive debt restructuring program in the summer of 2010 and to date, over \$531 million in general governmental debt has been refinanced. As a result, the cost of borrowing has been reduced by \$3,071,500 annually with these recurring savings applied toward high priority "pay as you go" operating and capital programs. Annual principal and interest payments servicing outstanding general governmental debt totals \$41.6 million plus \$25.2 million in enterprise debt and the total represents 3.4% of the County's net adopted FY 2024 budget.

Florida Statutes place no limitations on the application of revenues to debt service by local taxing authorities, but prudent fiscal management dictates a self-imposed level of restraint. The following policy regarding the issuance of debt was adopted in the Growth Management Plan. Collier County will not exceed a maximum ratio of total general government debt service to bondable revenues from current sources of 13%. Current bondable revenues are ad valorem taxes, communications services tax revenue, gas taxes, revenue sharing, impact fees, sales tax, tourist taxes, court facility fees, and charges for services in parks and recreation and community development. The ratio of total general government debt service to bondable revenues from current sources is 5.3% (unaudited for FY23). The FY 11 percent of 11.1% was expected and the reason for the increase from FY 10 to FY 11 is the substantial drop in revenues, specifically ad valorem revenues due to tax base erosion resulting from the economic recession. Future consideration of any debt issuance is a policy decision of the Board in accordance with the County's Debt Management Policy. The trend in this ratio is depicted below.



Fiscal Year 2024 9 - 6 Debt Service

The enterprise funds operate under revenue bonding ratios set by the financial markets and are, therefore, excluded from this debt policy. The utility revenue bonds require coverage (net revenue consisting of user fees, special assessments, and system development charges divided by total debt service requirements) of 1.25. The bond coverage is 5.08 which is an increase over last year resulting from of a combination of a decrease in annual debt service and a mark-to-market adjustment increasing investment income. As demonstrated below, the actual coverage well exceeds the ratio required in the utility bond covenants.



Many, but not all, capital projects are funded on a cash basis. This is recognized in the Growth Management Plan policy regarding general obligation debt: Certain large scale projects of significant county-wide impact and cost would, if funded by current ad valorem taxes in the year of construction, result in an unacceptable millage rate. These projects could be proposed for general obligation bonding. The electorate could be asked through referendum to approve the borrowing of funds for the projects and the levy of ad valorem taxes to pay the resulting debt service. Any capital projects financed by borrowing money shall have a repayment period limited to the useful life of the asset.

## **Bond Refinancing**

The County's Finance Committee, consisting of key County financial management and legal staff, the County's Financial Advisor, and the County Bond Counsel explore the possibility of savings to be generated through refinancing existing bond issues. Depending on market conditions, bond refunding/refinancing may be recommended by the Finance Committee. In general, the net present value savings generated by any proposed refinancing shall be a minimum of 5%. As a general rule, savings generated by refinancing shall be utilized to reduce future debt service payments. Five (5) percent savings is considered a benchmark, but any advance refunding that produces a smaller net present value savings may be considered on a case-by-case basis.

Fiscal Year 2024 9 - 7 Debt Service

# Collier County, Florida DRAFT – Notes to the Financial Statements September 30, 2023.

## NOTE 7 – LONG-TERM DEBT

## **SUMMARY OF CHANGES IN LONG-TERM OBLIGATIONS**

The following is a summary of changes in long-term obligations for the year ended September 30, 2023:

# 000's Omitted

|                                  |    |           |    |          |    |           | Pr | emi um/       |    |            |    |         |
|----------------------------------|----|-----------|----|----------|----|-----------|----|---------------|----|------------|----|---------|
|                                  | 0  | ctober 1, |    |          |    | Discount  |    | September 30, |    | Due within |    |         |
|                                  |    | 2022      | Ac | lditions | Re | ductions  | An | nortized      |    | 2023       | 0  | ne year |
| Governmental Activities:         |    |           |    |          |    |           |    |               |    |            |    |         |
| Revenue Bonds Payable            | \$ | 160,200   | \$ | -        | \$ | (7,630)   | \$ | -             | \$ | 152,570    | \$ | 3,990   |
| Premium on Bonds Payable         |    | 18,480    |    | -        |    | -         |    | (1,201)       |    | 17,279     |    | -       |
| Direct Placement Loans and Notes |    | 209,164   |    | -        |    | (22,605)  |    | -             |    | 186,559    |    | 26,751  |
| Discount on Direct Placement     |    |           |    |          |    |           |    |               |    |            |    |         |
| Loan                             |    | (185)     |    | -        |    | -         |    | 15            |    | (170)      |    | -       |
| Commercial Paper Loans           |    | 1,000     |    | 1,500    |    | -         |    | -             |    | 2,500      |    | -       |
| Leases Payable                   |    | 7,309     |    | 242      |    | (938)     |    | -             |    | 6,613      |    | 938     |
| Self-Insurance Claims            |    | 11,883    |    | 78,426   |    | (76,235)  |    | -             |    | 14,074     |    | 11,657  |
| Compensated Absences             |    | 36,595    |    | 14,787   |    | (11,760)  |    |               |    | 39,622     |    | 13,778  |
| Total                            | \$ | 444,446   | \$ | 94,955   | \$ | (119,168) | \$ | (1,186)       | \$ | 419,047    | \$ | 57,114  |
|                                  |    |           |    | •        |    |           |    |               |    |            |    |         |
| Business-type Activities:        |    |           |    |          |    |           |    |               |    |            |    |         |
| Revenue Bonds Payable            | \$ | 251,135   | \$ | -        | \$ | (50,210)  | \$ | -             | \$ | 200,925    | \$ | 2,210   |
| Premium on Bonds Payable         |    | 42,164    |    | -        |    | (8,033)   |    | (1,701)       |    | 32,430     |    | -       |
| Direct Placement Loans and Notes |    | 67,624    |    | 49,945   |    | (11,539)  |    | -             |    | 106,030    |    | 11,763  |
| Developer Notes Payable          |    | 70        |    | -        |    | -         |    | -             |    | 70         |    | 70      |
| Leases Payable                   |    | 607       |    | 217      |    | (98)      |    | -             |    | 726        |    | 95      |
| Landfill Closure Liability       |    | 1,387     |    | 60       |    | -         |    | -             |    | 1,447      |    | 41      |
| Compensated Absences             |    | 4,092     |    | 3,258    |    | (3,018)   |    | _             |    | 4,332      |    | 3,465   |
| Total                            | \$ | 367,079   | \$ | 53,480   | \$ | (72,898)  | \$ | (1,701)       | \$ | 345,960    | \$ | 17,644  |

# Collier County, Florida DRAFT – Notes to the Financial Statements September 30, 2023

## NOTE 7 - LONG-TERM DEBT - CONTINUED

## DESCRIPTIONS OF BONDS, LOANS AND NOTES PAYABLE

Bonds, loans and notes payable at September 30, 2023 were composed of the following:

#### **Governmental Activities Revenue Bonds**

\$62,965,000 2018 Tourist Development Tax Revenue Bonds, due in annual installments of \$1,030,000 to \$3,605,000 through October 1, 2048; interest at 4.00% to 5.00% and collateralized by a pledge on tourist development tax revenues. Bonds were issued for purposes of financing the development, acquisition, construction and equipping of a regional tournament caliber amateur sports complex.

\$ 58,570,000

\$75,100,000 2020A Special Obligation Revenue Bonds, due in annual installments of \$165,000 to \$6,045,000 through October 1, 2045; interest at 4.00% to 5.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of providing funding for the acquisition, construction and and equipping of various capital improvements and refunding a commercial paper loan.

74,740,000

\$24,075,000 2020B Taxable Special Obligation Revenue Bonds, due in annual installments of \$2,275,000 to \$2,920,000 through October 1, 2029; interest at 2.00% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Bonds were issued for purposes of financing the purchase of certain real property.

19,260,000

Total Governmental Activities Revenue Bonds

\$ 152,570,000

## **Governmental Activities Direct Placement Loans**

\$89,780,000 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan) due in annual installments of \$1,065,000 to \$13,265,000 through June 1, 2025; interest at 2.33% and collateralized by a pledge on the combined gas tax proceeds. Loan was issued to advance refund a portion of the County's 2005 Gas Tax Revenue Bonds.

\$ 26,230,000

\$43,713,000 2017 Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$113,000 to \$3,724,000 through July 1, 2034; interest at 3.09% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to advance refund a portion of the County's 2010 Special Obligation Revenue Bonds.

35,329,000

\$28,060,000 2019 Taxable Special Obligation Taxable Revenue Note (Bank Term Loan) due in annual installments of \$1,555,000 to \$5,165,000 through October 1, 2029; interest at 2.74% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to acquire the real property known as the Golden Gate Golf Course.

25,880,000

# Collier County, Florida DRAFT – Notes to the Financial Statements September 30, 2023

## NOTE 7 – LONG-TERM DEBT – CONTINUED

\$32,865,000 2022A Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$8,425,000 to \$1,540,000 through October 1, 2029; interest at 1.43% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2011 Special Obligation Refunding Revenue Bonds.

24,440,000

\$75,560,000 2022B Special Obligation Refunding Revenue Note (Bank Term Loan) due in annual installments of \$8,295,000 to \$570,000 through October 1, 2035; interest at 1.85% and collateralized by a pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. Loan was issued to refund the Series 2013 Special Obligation Refunding Revenue Bonds.

74,680,000

Total Governmental Activities Direct Placement Loans

\$ 186,559,000

## **Governmental Activities Commercial Paper Loans**

\$2,500,000 Commercial Paper Loan issued by the Florida Local Government Finance Commission Pooled Commercial Paper Program due on June 1, 2027; monthly variable interest for the current fiscal year of 3.56% to 4.70%, based on the underlying commercial paper that is purchased and collateralized by all legally available non-ad valorem revenues. Loan was issued for purposes of constructing sidewalk improvements in the Pelican Bay Services District.

\$ 2,500,000

Total Governmental Activities Commercial Paper Loans

\$ 2,500,000 \$ 341,629,000

Total Governmental Activities Obligations

\$ 17,108,564

Governmental Activities Obligations, Net

Unamortized Bond Premiums and Discounts, Net

\$ 358,737,564

Less Current Portion of Governmental Activities Obligations

\$ (30,741,000)

Long-Term Portion of Governmental Activities Obligations, Net

\$ 327,996,564

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# **BUSINESS-TYPE ACTIVITIES**

#### **Business-type Activities Revenue Bonds**

\$76,185,000 2019 Collier County Water and Sewer Revenue Bonds due in annual installments of \$4,385,000 to \$14,160,000 through July 1, 2039; interest at 3.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various utility capital improvements within the Collier County Water and Sewer District.

76,185,000

\$128,900,000 2021 Collier County Water and Sewer Revenue Bonds due in annual installments of \$2,055,000 to \$11,300,000 through July 1, 2046; interest at 4.00% to 5.00% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District (District). Bonds were issued for purposes of financing the acquisition, construction and equipping of various water and wastewater improvements within the Collier County Water and Sewer District.

124,740,000

Total Business-type Activities Revenue Bonds

\$ 200,925,000

# Collier County, Florida DRAFT – Notes to the Financial Statements September 30, 2023

#### NOTE 7 – LONG-TERM DEBT – CONTINUED

#### **Business-type Activities Direct Placement Loans**

| The state of the s |                    |
|--|--------------------|
| \$35,965,000 2018 Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$1,560,000 to \$3,945,000 through July 1, 2029; interest at 2.41% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to finance the acquisition of water and wastewater utility facilities within the Golden Gate Community.   | \$<br>21,650,000   |
| \$49,945,000 2023 Taxable Collier County Water and Sewer Revenue Bond (Bank Term Loan) due in annual installments of \$270,000 to \$7,090,000 through July 1, 2036; interest at 4.15% and collateralized by a lien on and a pledge of net revenues of the Collier County Water and Sewer District. Loan was issued to refund the Series 2016 Collier County Water and Sewer Refunding Revenue Bonds.   | 49,945,000         |
| Total Business-type Activities Direct Placement Loans  | \$<br>71,595,000   |
| Business-type Activities Notes Payable   | <br>_              |
| \$166,580 County Water and Sewer District agreement with private developer payable through use of sewer impact fee credits. Non-interest bearing agreement.  | \$<br>69,848       |
| \$89,982,000 2016 County Water and Sewer District Refunding Revenue Note with Synovus Financial Corporation, due in monthly installments of \$2,881,000 to \$9,574,000 through July 1, 2029; interest at 1.80% and collateralized by a subordinated pledge on the net revenues of the Collier County Water and Sewer District. Loan was issued to currently refund all of the  |                    |
| District's State Revolving Fund Loans.   | <br>34,435,000     |
| Total Business-type Activities Loans and Notes Payable   | \$<br>34,504,848   |
| Total Business-type Activities Obligations   | \$<br>307,024,848  |
| Unamortized Bond Premiums  | \$<br>32,430,221   |
| Business-type Activities Obligations, Net  | \$<br>339,455,069  |
| Less Current Portion of Business-type Activities Obligations Payable from Unrestricted Assets  | \$<br>(10,479,750) |
| Less Current Portion of Business-type Activities Obligations Payable from Restricted Assets  | <br>(3,563,098)    |
| Long-Term Portion of Business-type Activities Obligations, Net   | \$<br>325,412,221  |

Fiscal Year 2024 9 - 11 Debt Service

# Collier County, Florida DRAFT – Notes to the Financial Statements September 30, 2023

#### NOTE 7 – LONG-TERM DEBT – CONTINUED

#### SUMMARY OF DEBT SERVICE REQUIREMENTS TO MATURITY

The total annual debt service requirements to maturity of long-term debt, excluding compensated absences, capitalized leases, premiums, discounts, and arbitrage rebate liability, are as follows:

|                | Governmental Activities |             |     |            |                    |   |    |            |           |           |          |           |        |             |
|----------------|-------------------------|-------------|-----|------------|--------------------|---|----|------------|-----------|-----------|----------|-----------|--------|-------------|
| Fiscal<br>Year |                         | Revenu      | e B | onds       | Di                 | Direct Placement Loans Payable Commercial Paper Loans |    |            |           |           |          |           | Totals |             |
|                | Principal Interest      |             |     |            | Principal Interest |   |    |            | Principal |           | Interest |           |        |             |
| 2024           | \$                      | 3,990,000   | \$  | 5,987,550  | \$                 | 26,751,000  | \$ | 4,141,518  | \$        | -         | \$       | 450,000   | \$     | 41,320,068  |
| 2025           |                         | 4,110,000   |     | 5,863,500  |                    | 27,246,000  |    | 3,517,806  |           | -         |          | 450,000   |        | 41,187,306  |
| 2026           |                         | 4,235,000   |     | 5,734,900  |                    | 14,309,000  |    | 2,869,089  |           | -         |          | 450,000   |        | 27,597,989  |
| 2027           |                         | 4,365,000   |     | 5,601,575  |                    | 14,603,000  |    | 2,544,824  |           | 2,500,000 |          | 405,000   |        | 30,019,399  |
| 2028           |                         | 4,500,000   |     | 5,463,275  |                    | 14,955,000  |    | 2,198,749  |           | -         |          | -         |        | 27,117,024  |
| 2029-33        |                         | 25,015,000  |     | 24,630,075 |                    | 65,006,000  |    | 6,091,196  |           | -         |          | -         |        | 120,742,271 |
| 2034-38        |                         | 31,180,000  |     | 18,351,350 |                    | 23,689,000  |    | 629,325    |           | -         |          | -         |        | 73,849,675  |
| 2039-43        |                         | 38,080,000  |     | 11,346,600 |                    | -   |    | -          |           | -         |          | -         |        | 49,426,600  |
| 2044-48        |                         | 33,490,000  |     | 3,440,600  |                    | -   |    | -          |           | -         |          | -         |        | 36,930,600  |
| 2049-53        |                         | 3,605,000   |     | 72,100     |                    | -   |    | _          |           | _         |          | -         |        | 3,677,100   |
| Totals         | \$1                     | 152,570,000 | \$  | 86,491,525 | \$                 | 186,559,000   | \$ | 21,992,507 | \$        | 2,500,000 | \$       | 1,755,000 | \$     | 451,868,032 |
|                |                         |             |     |            |                    |   |    |            |           |           |          |           |        |             |

|         | Business-type Activities |        |          |            |               |               |          |              |           |        |          |        |                   |
|---------|--------------------------|--------|----------|------------|---------------|---------------|----------|--------------|-----------|--------|----------|--------|-------------------|
| Fiscal  |                          |        |          |            | [             | Direct Placem | ent      | Loans and    |           | Deve   | oper     |        |                   |
| Year    |                          | Revenu | е Во     | nds        | Notes Payable |               |          | Note Payable |           |        |          | Totals |                   |
|         | Princi                   | pal    | Interest |            | Principal     |               | Interest |              | Principal |        | Interest | i      |                   |
|         |                          |        |          |            |               |               |          |              |           |        |          |        |                   |
| 2024    | \$ 2,21                  | 0,000  | \$       | 7,992,181  | \$            | 11,763,000    | \$       | 3,214,313    | \$        | 69,848 | \$       | -      | \$<br>25,249,342  |
| 2025    | 2,32                     | 0,000  |          | 7,881,681  |               | 11,429,000    |          | 2,980,711    |           | -      |          | -      | 24,611,392        |
| 2026    | 2,43                     | 5,000  |          | 7,765,681  |               | 10,103,000    |          | 2,752,602    |           | -      |          | -      | 23,056,283        |
| 2027    | 2,56                     | 0,000  |          | 7,643,931  |               | 8,941,000     |          | 2,547,811    |           | -      |          | -      | 21,692,742        |
| 2028    | 2,68                     | 5,000  |          | 7,515,931  |               | 8,683,000     |          | 2,357,012    |           | -      |          | -      | 21,240,943        |
| 2029-33 | 34,45                    | 5,000  |          | 34,098,557 |               | 34,681,000    |          | 8,062,865    |           | -      |          | -      | 111,297,422       |
| 2034-38 | 64,21                    | 0,000  |          | 25,516,432 |               | 20,430,000    |          | 1,718,722    |           | -      |          | -      | 111,875,154       |
| 2039-43 | 57,43                    | 5,000  |          | 12,581,000 |               | -             |          | -            |           | -      |          | -      | 70,016,000        |
| 2044-48 | 32,61                    | 5,000  |          | 2,643,200  |               | -             |          | _            |           | -      |          | -      | 35,258,200        |
|         | -                        | •      |          |            |               | •             |          |              |           |        |          | •      |                   |
| Totals  | \$200,92                 | 5,000  | \$1      | 13,638,594 | \$ :          | 106,030,000   | \$       | 23,634,036   | \$        | 69,848 | \$       | -      | \$<br>444,297,478 |

Fiscal Year 2024 9 - 12 Debt Service

# Collier County, Florida DRAFT – Notes to the Financial Statements September 30, 2023

#### **NOTE 7 – LONG-TERM DEBT – CONTINUED**

#### **CURRENT YEAR FINANCING ACTIVITIES**

On January 17, 2023, the Collier County Water and Sewer District (District) issued the Series 2023 Taxable Water and Sewer Refunding Revenue Bond (Bank Term Loan) in the par amount of \$49,945,000. This taxable bond was issued for the purpose of refunding all of the District's outstanding County Water and Sewer Refunding Revenue Bonds, Series 2016. The final maturity of the Series 2023 Taxable Water and Sewer Refunding Revenue Bond is July 1, 2036, with an interest rate of 4.15%. The taxable refunding achieved a net present value savings of 3.24% on the refunded bonds, an aggregate debt service savings of \$1,869,097 and an economic gain of \$1,583,910. The Series 2023 Taxable Water and Sewer Refunding Revenue Bond was issued as a direct placement financing, secured with a lien on parity with all outstanding senior lien Collier County Water and Sewer Revenue Bonds. On July 1, 2026, the Series 2023 Bond is scheduled to be exchanged for a Series 2026 tax exempt bond paying fixed interest at 3.39%. The refunding, assuming an exchange to a tax-exempt Series 2026 Bond, will achieve a net present value savings of 7.31% on the refunded debt and an aggregate debt service savings of \$4,395,527. The refunded Series 2016 Collier County Water and Sewer Refunding Revenue Bonds have a redemption date of July 1, 2026.

On October 6, 2022, Collier County issued a \$1,500,000 commercial paper loan through the Florida Local Government Finance Commission's Pooled Commercial Paper Program. The loan was issued for purposes of sidewalk improvements in the Pelican Bay Services Municipal Services Taxing and Benefit Unit. The loan bears monthly variable interest and is collateralized by all legally available non-ad valorem revenues as defined in the loan agreement.

#### RESTRICTIVE COVENANTS

According to County resolutions authorizing the issuance of the Series 2020A and 2020B Taxable Special Obligation Refunding Revenue Bonds and Series 2017, 2019 and 2022A and 2022B Special Obligation Refunding Revenue Notes (Bank Term Loans), the County has covenanted, subject to certain restrictions and limitations, to appropriate in its annual budget, by amendment if necessary, from non-ad valorem revenues amounts sufficient to pay principal and interest on the combined Special Obligation Bonds and Notes. The total non-ad valorem revenue collections pledged to payment of the Special Obligation Bonds and Notes for the fiscal year ended September 30, 2023 was \$162,869,951.

According to County resolutions authorizing the issuance of the Series 2014 Gas Tax Refunding Revenue Bond (Bank Term Loan), the issue is payable from and secured by a lien on gas tax revenues. Total pledged gas tax collections for the fiscal year ended September 30, 2023, were \$25,188,636.

According to County resolutions authorizing the issuance of the Series 2018 Tourist Development Tax Revenue Bonds, the issue is payable from and secured by a lien on tourist development tax revenues. Total tourist development tax revenues for the fiscal year ended September 30, 2023, were \$44,107,953.

The covenants of the loan agreement authorizing the Florida Local Government Finance Commission pooled commercial paper loans include appropriation in the annual budget, by amendment if necessary, of amounts of non-ad valorem revenues or other legally available funds sufficient to satisfy the loan repayments.

Fiscal Year 2024 9 - 13 Debt Service

The County Water and Sewer District (District) has pledged future water and sewer customer revenues, net of certain operating expenses, to repay \$272,520,000 in Series 2018, 2019, 2021 and 2023 senior lien revenue bonds and direct placement loans. Proceeds from the bonds were used for the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems as well as the refinancing of bonds issued for purposes of rehabilitation or expansion of the District's water and sewer systems. Principal and interest are payable through July 1, 2046, solely from the net revenues and certain other fees and charges derived from operation of the County's Water and Sewer District. The pledge of net revenues by the District from the operation of the system does not constitute a lien upon the system or any other property of the County. The resolutions authorizing the revenue bonds include an obligation for the District to fix, establish and maintain such rates and collect such fees so as to provide in each year net revenues, as defined in the bond resolutions, which together with system development fees (impact fees) and special assessment proceeds (if applicable) received shall be at least 125% of the annual debt service requirements for the bonds; provided, however, that net revenues in each fiscal year shall be adequate to pay at least 100% of the annual debt service on the bonds. Fiscal year 2023 pledged revenues, net of operating expenses (excluding depreciation and amortization), were \$83,652,362, and \$101,239,179 when system development fees were included. Principal and interest paid on the bonds during fiscal year 2023 totaled \$16,460,530, providing coverage of 508% and 615%, respectively. In addition, bond covenants require a renewal and replacement amount equal to \$300,000 in the District funds. The District was in compliance with these covenants for the year ended September 30, 2023.

In addition, the District has a note outstanding in the amount of \$34,435,000 with Synovus Financial Corporation. This note is collateralized by a lien on pledged revenues consisting of net revenues from the operations of the County Water and Sewer System and system development fees. The lien is subordinate in all respects to the liens placed upon pledged revenues established by bonded indebtedness. The District's note was in compliance with these covenants for the year ended September 30, 2023.

Fiscal Year 2024 9 - 14 Debt Service

### **Debt Service**

| Department Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | -              | 30,000             | 30,000              | 30,000             | -                   | 30,000             | 0.0%              |
| Arbitrage Services                | 28,175         | 58,300             | 58,300              | 61,000             | -                   | 61,000             | 4.6%              |
| Payment to Escrow Agent           | 108,043,685    | -                  | 49,880,900          | -                  | -                   | -                  | na                |
| Debt Service                      | 348,224        | 60,500             | 176,800             | 52,000             | -                   | 52,000             | (14.0)%           |
| Debt Service - Principal          | 44,660,000     | 43,879,000         | 43,879,000          | 44,814,000         | -                   | 44,814,000         | 2.1%              |
| Debt Service - Interest Expense   | 25,276,501     | 22,584,900         | 22,326,500          | 21,882,600         | -                   | 21,882,600         | (3.1)%            |
| Total Net Budget                  | 178,356,585    | 66,612,700         | 116,351,500         | 66,839,600         |                     | 66,839,600         | 0.3%              |
| Trans to 159 Forest Lake Drn MSTU | -              | 38,500             | 38,500              | -                  | -                   | -                  | (100.0)%          |
| Trans to 298 Sp Ob Bd '10         | 15,700         | -                  | =                   | -                  | -                   | -                  | na                |
| Reserve for Debt Service          | -              | 32,597,000         | -                   | 32,286,100         | -                   | 32,286,100         | (1.0)%            |
| Reserve for Capital               | -              | 300,000            | -                   | 300,000            | -                   | 300,000            | 0.0%              |
| Reserve for Cash Flow             | -              | 1,304,900          | -                   | 1,304,900          | -                   | 1,304,900          | 0.0%              |
| Total Budget                      | 178,372,285    | 100,853,100        | 116,390,000         | 100,730,600        | -                   | 100,730,600        | (0.1)%            |
|                                   |                |                    |                     |                    |                     |                    |                   |
| Appropriations by Division        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| General Governmental Debt         | 149,567,881    | 41,035,100         | 41,035,100          | 41,599,800         |                     | 41,599,800         | 1.4%              |
| Collier County Water & Sewer Debt | 28,788,705     | 25,577,600         | 75,316,400          | 25,239,800         | -                   | 25,239,800         | (1.3)%            |
| Total Net Budget                  | 178,356,585    | 66,612,700         | 116,351,500         | 66,839,600         |                     | 66,839,600         | 0.3%              |
| General Governmental Debt         | 15,700         | 5,140,700          | 38,500              | 5,097,800          | _                   | 5,097,800          | (0.8)%            |
| Collier County Water & Sewer Debt | -              | 29,099,700         | -                   | 28,793,200         | -                   | 28,793,200         | (1.1)%            |
| Total Transfers and Reserves      | 15,700         | 34,240,400         | 38,500              | 33,891,000         |                     | 33,891,000         | (1.0)%            |
| Total Budget                      | 178,372,285    | 100,853,100        | 116,390,000         | 100,730,600        |                     | 100,730,600        | (0.1)%            |

### **Debt Service**

| Department Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Gas Taxes                        | 2,110,817      | 2,000,000          | 2,100,000           | 2,100,000          | <del></del> -       | 2,100,000          | 5.0%              |
| Interest/Misc                    | 246,469        | 137,700            | 412,000             | 137,300            | -                   | 137,300            | (0.3)%            |
| Loan Proceeds                    | 1,460          | -                  | -                   | -                  | -                   | -                  | na                |
| Bond Proceeds                    | 108,425,000    | -                  | 49,945,000          | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund            | 8,908,000      | 7,774,700          | 7,774,700           | 7,957,100          | -                   | 7,957,100          | 2.3%              |
| Trans fm 101 Transp Op Fd        | 1,216,700      | 1,019,300          | 1,019,300           | 963,400            | -                   | 963,400            | (5.5)%            |
| Trans fm 299 Comm Paper Debt     | 15,700         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 313 Gas Tax Cap Fd      | 11,300,000     | 11,300,000         | 11,300,000          | 11,778,500         | -                   | 11,778,500         | 4.2%              |
| Trans fm 318 Infra Sales Tax     | -              | -                  | -                   | 415,100            | -                   | 415,100            | na                |
| Trans fm 322 PB Irr Cap Fd       | 6,175          | 209,300            | 209,300             | 175,000            | -                   | 175,000            | (16.4)%           |
| Trans fm 345 Pk & Rec Cap        | 300,000        | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.0%              |
| Trans fm 346 Pks Unincorp Cap Fd | 3,410,500      | 5,504,400          | 5,504,400           | 4,334,000          | -                   | 4,334,000          | (21.3)%           |
| Trans fm 350 EMS Cap Fd          | 444,500        | 397,300            | 397,300             | 383,900            | _                   | 383,900            | (3.4)%            |
| Trans fm 355 Library Cap Fd      | 1,058,100      | 616,400            | 616,400             | 616,200            | -                   | 616,200            | 0.0%              |
| Trans fm 381 Correctional Cap Fd | 1,789,900      | 1,617,100          | 1,617,100           | 1,228,500          | -                   | 1,228,500          | (24.0)%           |
| Trans fm 385 Law Enforc Cap Fd   | 1,835,300      | 1,721,400          | 1,721,400           | 1,688,600          | -                   | 1,688,600          | (1.9)%            |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,595,500      | 4,799,400          | 4,799,400           | 4,631,900          | -                   | 4,631,900          | (3.5)%            |
| Trans fm 408 Water / Sewer Fd    | 8,523,952      | 8,692,700          | 7,447,700           | 7,044,400          | -                   | 7,044,400          | (19.0)%           |
| Trans fm 411 W Impact Fee Cap Fd | 13,246,700     | 8,184,700          | 8,483,800           | 9,515,400          | -                   | 9,515,400          | 16.3%             |
| Trans fm 413 S Impact Fee Cap Fd | 7,272,548      | 8,742,000          | 9,429,500           | 8,167,300          | -                   | 8,167,300          | (6.6)%            |
| Trans fm 758 TDT Capital         | 3,217,100      | 3,730,300          | 3,730,300           | 3,754,500          | -                   | 3,754,500          | 0.6%              |
| Carry Forward                    | 34,681,800     | 34,213,400         | 35,233,900          | 35,651,500         | -                   | 35,651,500         | 4.2%              |
| Less 5% Required By Law          | -              | (107,000)          | -                   | (112,000)          | -                   | (112,000)          | 4.7%              |
| Total Funding                    | 213,606,221    | 100,853,100        | 152,041,500         | 100,730,600        | -                   | 100,730,600        | (0.1)%            |

#### **Debt Service**

#### **General Governmental Debt**

| 2022<br>Actual | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded  | FY 2024<br>Adopted  | FY 2024<br>Change   |
|----------------|---|--|---|--|---|---|
| 11,650         | 38,300  | 38,300   | 41,000  | -  | 41,000  | 7.0%  |
| 108,043,685    | -   | -  | -   | -  | -   | na  |
| 348,224        | 50,500  | 50,500   | 42,000  | -  | 42,000  | (16.8)%   |
| 27,753,000     | 30,235,000  | 30,235,000   | 30,841,000  | -  | 30,841,000  | 2.0%  |
| 13,411,322     | 10,711,300  | 10,711,300   | 10,675,800  | -  | 10,675,800  | (0.3)%  |
| 149,567,881    | 41,035,100  | 41,035,100   | 41,599,800  | -  | 41,599,800  | 1.4%  |
| -              | 38,500  | 38,500   | -   | -  | -   | (100.0)%  |
| 15,700         | -   | -  | -   | -  | -   | na  |
| -              | 3,797,300   | -  | 3,792,900   | -  | 3,792,900   | (0.1)%  |
| -              | 1,304,900   | -  | 1,304,900   | -  | 1,304,900   | 0.0%  |
| 149,583,581    | 46,175,800  | 41,073,600   | 46,697,600  | -  | 46,697,600  | 1.1%  |
| 2022<br>Actual | FY 2023<br>Adopted  | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded  | FY 2024<br>Adopted  | FY 2024<br>Change   |
| 7,050          | 209,300   | 209,300  | 655,000   | -  | 655,000   | 212.9%  |
| 13,289,121     | 13,277,900  | 13,277,900   | 13,687,600  | -  | 13,687,600  | 3.1%  |
| 131,782,591    | 20,893,700  | 20,893,700   | 20,587,100  | -  | 20,587,100  | (1.5)%  |
| 768,844        | 2,923,000   | 2,923,000  | 2,937,200   | -  | 2,937,200   | 0.5%  |
| 3,720,275      | 3,731,200   | 3,731,200  | 3,732,900   | -  | 3,732,900   | 0.0%  |
| 149,567,881    | 41,035,100  | 41,035,100   | 41,599,800  |  | 41,599,800  | 1.4%  |
| 15,700         | 5,140,700   | 38,500   | 5,097,800   | -  | 5,097,800   | (0.8)%  |
| 140 502 501    | 46 175 900  | 41 072 600   | 46 607 600  |  | 46 607 600  | 1.1%  |
|                | Actual 11,650 108,043,685 348,224 27,753,000 13,411,322 149,567,881  15,700  149,583,581  2022 Actual 7,050 13,289,121 131,782,591  768,844 3,720,275  149,567,881 15,700 | Actual         Adopted           11,650         38,300           108,043,685         -           348,224         50,500           27,753,000         30,235,000           13,411,322         10,711,300           149,567,881         41,035,100           -         38,500           15,700         -           -         3,797,300           1,304,900           149,583,581         46,175,800           2022         FY 2023           Actual         Adopted           7,050         209,300           13,289,121         13,277,900           131,782,591         20,893,700           768,844         2,923,000           3,720,275         3,731,200           149,567,881         41,035,100           15,700         5,140,700 | Actual         Adopted         Forecast           11,650         38,300         38,300           108,043,685         -         -           348,224         50,500         50,500           27,753,000         30,235,000         30,235,000           13,411,322         10,711,300         10,711,300           149,567,881         41,035,100         41,035,100           15,700         -         -           -         3,797,300         -           -         1,304,900         -           149,583,581         46,175,800         41,073,600           2022         FY 2023         FY 2023           Actual         Adopted         Forecast           7,050         209,300         209,300           13,289,121         13,277,900         13,277,900           131,782,591         20,893,700         20,893,700           768,844         2,923,000         2,923,000           3,720,275         3,731,200         3,731,200           149,567,881         41,035,100         41,035,100           15,700         5,140,700         38,500 | Actual         Adopted         Forecast         Current           11,650         38,300         38,300         41,000           108,043,685         -         -         -           348,224         50,500         50,500         42,000           27,753,000         30,235,000         30,235,000         30,841,000           13,411,322         10,711,300         10,711,300         10,675,800           149,567,881         41,035,100         41,035,100         41,599,800           -         38,500         -         -           -         3,797,300         -         3,792,900           -         1,304,900         -         1,304,900           -         1,304,900         -         1,304,900           149,583,581         46,175,800         41,073,600         46,697,600           149,583,581         46,175,800         41,073,600         46,697,600           13,289,121         13,277,900         13,277,900         13,687,600           131,782,591         20,893,700         20,893,700         20,587,100           768,844         2,923,000         2,923,000         2,937,200           3,720,275         3,731,200         3,731,200         3,732,90 | Actual         Adopted         Forecast         Current         Expanded           11,650         38,300         38,300         41,000         -           108,043,685         -         -         -         -           348,224         50,500         50,500         42,000         -           27,753,000         30,235,000         30,235,000         30,841,000         -           13,411,322         10,711,300         10,711,300         10,675,800         -           -         38,500         41,599,800         -         -           -         38,500         38,500         -         -           -         3,797,300         -         3,792,900         -           -         1,304,900         -         1,304,900         -           -         1,304,900         -         1,304,900         -           -         46,175,800         41,073,600         46,697,600         -           -         7,050         209,300         209,300         655,000         -           13,289,121         13,277,900         13,277,900         13,687,600         -           131,782,591         20,893,700         20,893,700         20,587,100 </td <td>Actual         Adopted         Forecast         Current         Expanded         Adopted           11,650         38,300         38,300         41,000         -         41,000           108,043,685         -         -         -         -         -         -           348,224         50,500         50,500         42,000         -         42,000           27,753,000         30,235,000         30,841,000         -         30,841,000           13,411,322         10,711,300         10,711,300         10,675,800         -         10,675,800           149,567,881         41,035,100         41,035,100         41,599,800         -         41,599,800           -         38,500         38,500         -         -         -         -           15,700         -         -         3,792,900         -         3,792,900           -         1,304,900         -         1,304,900         -         1,304,900           149,583,581         46,175,800         41,073,600         46,697,600         -         46,697,600           2022         FY 2023         FY 2023         FY 2024         FY 2024         FY 2024           Actual         Adopted</td> | Actual         Adopted         Forecast         Current         Expanded         Adopted           11,650         38,300         38,300         41,000         -         41,000           108,043,685         -         -         -         -         -         -           348,224         50,500         50,500         42,000         -         42,000           27,753,000         30,235,000         30,841,000         -         30,841,000           13,411,322         10,711,300         10,711,300         10,675,800         -         10,675,800           149,567,881         41,035,100         41,035,100         41,599,800         -         41,599,800           -         38,500         38,500         -         -         -         -           15,700         -         -         3,792,900         -         3,792,900           -         1,304,900         -         1,304,900         -         1,304,900           149,583,581         46,175,800         41,073,600         46,697,600         -         46,697,600           2022         FY 2023         FY 2023         FY 2024         FY 2024         FY 2024           Actual         Adopted |

### **Debt Service**

#### **General Governmental Debt**

| Division Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Gas Taxes                        | 2,110,817      | 2,000,000          | 2,100,000           | 2,100,000          | -                   | 2,100,000          | 5.0%              |
| Interest/Misc                    | 31,858         | 12,700             | 287,000             | 12,300             | -                   | 12,300             | (3.1)%            |
| Loan Proceeds                    | 1,460          | -                  | =                   | -                  | -                   | =                  | na                |
| Bond Proceeds                    | 108,425,000    | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund            | 8,908,000      | 7,774,700          | 7,774,700           | 7,957,100          | -                   | 7,957,100          | 2.3%              |
| Trans fm 101 Transp Op Fd        | 1,216,700      | 1,019,300          | 1,019,300           | 963,400            | -                   | 963,400            | (5.5)%            |
| Trans fm 299 Comm Paper Debt     | 15,700         | -                  | =                   | -                  | -                   | -                  | na                |
| Trans fm 313 Gas Tax Cap Fd      | 11,300,000     | 11,300,000         | 11,300,000          | 11,778,500         | -                   | 11,778,500         | 4.2%              |
| Trans fm 318 Infra Sales Tax     | -              | -                  | -                   | 415,100            | -                   | 415,100            | na                |
| Trans fm 322 PB Irr Cap Fd       | 6,175          | 209,300            | 209,300             | 175,000            | -                   | 175,000            | (16.4)%           |
| Trans fm 345 Pk & Rec Cap        | 300,000        | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.0%              |
| Trans fm 346 Pks Unincorp Cap Fd | 3,410,500      | 5,504,400          | 5,504,400           | 4,334,000          | -                   | 4,334,000          | (21.3)%           |
| Trans fm 350 EMS Cap Fd          | 444,500        | 397,300            | 397,300             | 383,900            | -                   | 383,900            | (3.4)%            |
| Trans fm 355 Library Cap Fd      | 1,058,100      | 616,400            | 616,400             | 616,200            | -                   | 616,200            | 0.0%              |
| Trans fm 381 Correctional Cap Fd | 1,789,900      | 1,617,100          | 1,617,100           | 1,228,500          | -                   | 1,228,500          | (24.0)%           |
| Trans fm 385 Law Enforc Cap Fd   | 1,835,300      | 1,721,400          | 1,721,400           | 1,688,600          | -                   | 1,688,600          | (1.9)%            |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,595,500      | 4,799,400          | 4,799,400           | 4,631,900          | -                   | 4,631,900          | (3.5)%            |
| Trans fm 758 TDT Capital         | 3,217,100      | 3,730,300          | 3,730,300           | 3,754,500          | -                   | 3,754,500          | 0.6%              |
| Carry Forward                    | 6,078,300      | 5,274,200          | 6,161,300           | 6,464,300          | -                   | 6,464,300          | 22.6%             |
| Less 5% Required By Law          | -              | (100,700)          | -                   | (105,700)          | -                   | (105,700)          | 5.0%              |
| Total Funding                    | 155,744,910    | 46,175,800         | 47,537,900          | 46,697,600         |                     | 46,697,600         | 1.1%              |

#### **Debt Service**

#### General Governmental Debt Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212/2005)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Su                                     | mmary          |                                |                     |                                | Y 2024<br>3udget R  | FY 2024<br>evenues             | FY 2024<br>Net Cost |
|--|----------------|--------------------------------|---------------------|--------------------------------|---------------------|--------------------------------|---------------------|
| Debt Service                                   |                |                                |                     | - 14,8                         | 378,800 1           | 4,878,800                      | -                   |
|  | Current Le     | vel of Service                 | Budget              |                                | 378,800 1           | 4,878,800                      | <u> </u>            |
| Program Budgetary Cost Summary                 | 2022<br>Actual | FY 2023<br>Adopted             | FY 2023<br>Forecast | FY 2024<br>Current             | FY 2024<br>Expanded | FY 2024<br>Adopted             | FY 2024<br>Change   |
| Arbitrage Services                             | 1,500          | 7,000                          | 7,000               | 7,000                          | -                   | 7,000                          | 0.0%                |
| Debt Service                                   | -              | 10,000                         | 10,000              | 10,000                         | -                   | 10,000                         | 0.0%                |
| Debt Service - Principal                       | 11,875,000     | 12,215,000                     | 12,215,000          | 12,965,000                     | -                   | 12,965,000                     | 6.1%                |
| Debt Service - Interest Expense                | 1,412,621      | 1,045,900                      | 1,045,900           | 705,600                        | -                   | 705,600                        | (32.5)%             |
| Net Operating Budget  Reserve for Debt Service | 13,289,121     | <b>13,277,900</b><br>1,242,400 | 13,277,900          | <b>13,687,600</b><br>1,191,200 |                     | <b>13,687,600</b><br>1,191,200 | <b>3.1%</b> (4.1)%  |
| Total Budget _                                 | 13,289,121     | 14,520,300                     | 13,277,900          | 14,878,800                     |                     | 14,878,800                     | 2.5%                |
| Program Funding Sources                        | 2022<br>Actual | FY 2023<br>Adopted             | FY 2023<br>Forecast | FY 2024<br>Current             | FY 2024<br>Expanded | FY 2024<br>Adopted             | FY 2024<br>Change   |
| Gas Taxes                                      | 2,110,817      | 2,000,000                      | 2,100,000           | 2,100,000                      |                     | 2,100,000                      | 5.0%                |
| Interest/Misc                                  | 8,030          | 1,000                          | 8,000               | 1,000                          | -                   | 1,000                          | 0.0%                |
| Trans fm 313 Gas Tax Cap Fd                    | 11,300,000     | 11,300,000                     | 11,300,000          | 11,300,000                     | -                   | 11,300,000                     | 0.0%                |
| Carry Forward                                  | 1,323,100      | 1,319,400                      | 1,452,800           | 1,582,900                      | -                   | 1,582,900                      | 20.0%               |
| Less 5% Required By Law                        | -              | (100,100)                      | -                   | (105,100)                      | -                   | (105,100)                      | 5.0%                |
| Total Funding                                  | 14,741,947     | 14,520,300                     | 14,860,800          | 14,878,800                     | _                   | 14,878,800                     | 2.5%                |

#### **Debt Service**

## General Governmental Debt Series 2003/2012 and 2005/2014 Gas Tax Revenue Bonds (212/2005)

#### Notes:

Purpose: Gas Tax Refunding Revenue Bonds, Series 2003 Principal Outstanding as of September 30, 2023: \$0

Final Maturity: June 1, 2013 Interest Rate: 3.70% - 5.25%

Revenue Pledged: 5-cent, 6-cent, 7th cent, and 9th cent Gas Tax

Purpose: Gas Tax Revenue Bonds, Series 2005 Principal Outstanding as of September 30, 2023: \$0

Final Maturity: June 1, 2015 Interest Rate: 3.00% - 5.00%

Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2012 Principal Outstanding as of September 30, 2023: \$0

Final Maturity: June 1, 2023 Interest Rate: 3.00% - 5.00%

Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

Purpose: Gas Tax Refunding Revenue Bonds, Series 2014 Principal Outstanding as of September 30, 2023: \$26,230,000

Final Maturity: June 1, 2025

Interest Rate: 2.33%

Revenue Pledged: 5-cent, 6-cent, 7th cent, 9th cent, and Constitutional Gas Tax

On April 10, 2012, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2003. The partial refunding generated a net present value savings of 9.20%, or \$3,811,782. The refunding also released approximately \$2.8 million of cash in June 2013 from existing debt service reserves currently restricted pursuant to the bond covenants. The new Gas Tax Refunding Revenue Bonds, Series 2012, were issued without any reserve or reserve insurance policy.

On May 13, 2014, the Board approved the partial refunding of the Gas Tax Refunding Revenue Bonds, Series 2005. The partial refunding generated a net present value savings of 11.38%, or \$9,731,581. The new Gas Tax Refunding Revenue Bonds, Series 2014, were issued without any reserve or reserve insurance policy.

Fiscal Year 2024 9 - 20 Debt Service

#### **Debt Service**

## General Governmental Debt Taxable Special Obligation Revenue Note, Series 2019 (246/2013)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Su                       | mmary          |                    | FY<br>Total         |                    | Y 2024<br>Budget I  | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Debt Service                     |                |                    |                     | - 2,9              | 38,400              | 2,938,400           | -                   |
|                                  | Current Lev    | vel of Service I   | Budget              | - 2,9              | 938,400             | 2,938,400           | <u>=</u>            |
| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Arbitrage Services               | -              | 3,500              | 3,500               | 3,500              |                     | 3,500               | 0.0%                |
| Debt Service                     | -              | 500                | 500                 | 500                | -                   | 500                 | 0.0%                |
| Debt Service - Principal         | -              | 2,180,000          | 2,180,000           | 2,255,000          | -                   | 2,255,000           | 3.4%                |
| Debt Service - Interest Expense  | 768,844        | 739,000            | 739,000             | 678,200            | -                   | 678,200             | (8.2)%              |
| Net Operating Budget —           | 768,844        | 2,923,000          | 2,923,000           | 2,937,200          |                     | 2,937,200           | 0.5%                |
| Reserve for Debt Service         | -              | -                  | · · ·               | 1,200              | -                   | 1,200               | na                  |
| Total Budget =                   | 768,844        | 2,923,000          | 2,923,000           | 2,938,400          | -                   | 2,938,400           | 0.5%                |
| Program Funding Sources          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change   |
| Interest/Misc                    | 1,038          | 100                | 100                 | 100                | -                   | 100                 | 0.0%                |
| Trans fm 001 Gen Fund            | -              | -                  | -                   | 528,300            | -                   | 528,300             | na                  |
| Trans fm 318 Infra Sales Tax     | =              | =                  | -                   | 415,100            | =                   | 415,100             | na                  |
| Trans fm 346 Pks Unincorp Cap Fd | 768,700        | 2,918,900          | 2,918,900           | 1,989,900          | -                   | 1,989,900           | (31.8)%             |
| Carry Forward                    | 8,100          | 4,000              | 9,000               | 5,000              | -                   | 5,000               | 25.0%               |
| Total Funding                    | 777,838        | 2,923,000          | 2,928,000           | 2,938,400          | -                   | 2,938,400           | 0.5%                |

#### **Debt Service**

## General Governmental Debt Taxable Special Obligation Revenue Note, Series 2019 (246/2013)

#### Notes:

On July 9, 2019, agenda item 11.C., the Board authorized up to a \$29 million for the purchase of the 165.08 acres Golden Gate Golf Course. Debt service will be paid from Park Impact Fees for as long as the property is used for active or passive recreation purposes. Should any portion of the property be re-purposed for non-recreation uses, then the use of Park Impact Fees to pay debt service will be recalculated. On July 18, 2019 the note was issued for \$28,060,000.

Purpose: Purchase Golden Gate Golf Course.

Principal Outstanding as of September 30, 2023: \$25,880,000

Final Maturity: October 1, 2029

Interest Rate: 2.749%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

#### Revenues:

The Park's portion of this property is approximately 112 acres which is 67.84% of the total land purchased (165.08 acres). The affordable housing portion is 23.36 acres which is 14.15% of the total land purchases and will be paid by Surtax Fund (318/3018) pending approval.

The balance of the property (29.72 acres) is for the State's nursing home and property for Road & Bridge for right of way for Collier Blvd. This portion of the debt will be paid by the General Fund until the land is dedicated for the listed purposes. In the future, funding sources will come from the road impact fees (331/3090 - 339/3095) or gas taxes (313/3083) for the row. The State's nursing home debt will be paid by the General Fund since land is to be donated to the State.

#### **Debt Service**

#### General Governmental Debt Euclid & Lakeland Ave Assessment (253/1137)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Sui                        | nmary          |                    | 1               | FY 2024<br>otal FTE | _                 | Y 2024<br>Budget   | FY 2024<br>Revenues | FY 2024<br>Net Cost |  |
|------------------------------------|----------------|--------------------|-----------------|---------------------|-------------------|--------------------|---------------------|---------------------|--|
| Reserves, Transfers, Interest - RG |                |                    |                 |                     |                   | 98,300             | 98,300              | -                   |  |
|                                    | Current Lev    | el of Service E    | Budget          | -                   |                   | 98,300             | 98,300              |                     |  |
| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 20<br>Foreca |                     | Y 2024<br>Current | FY 202<br>Expanded |                     | FY 2024<br>Change   |  |
| Reserve for Debt Service           | -              | 97,700             |                 | -                   | 98,300            |                    | - 98,300            | 0.6%                |  |
| Total Budget =                     |                | 97,700             |                 |                     | 98,300            |                    | 98,300              | 0.6%                |  |
| Program Funding Sources            | 2022<br>Actual | FY 2023<br>Adopted | FY 20           |                     | Y 2024<br>Current | FY 202<br>Expande  |                     | FY 2024<br>Change   |  |
| Interest/Misc                      | 643            | 400                | 4               | 00                  | 400               |                    | - 400               | 0.0%                |  |
| Carry Forward                      | 96,900         | 97,300             | 97,5            | 00                  | 97,900            |                    | - 97,900            | 0.6%                |  |
| Total Funding                      | 97,543         | 97,700             | 97,9            | 00                  | 98,300            |                    | - 98,300            | 0.6%                |  |

#### Notes:

Purpose: Water, Sewer, Drainage Improvements in assessment area.

Principal Outstanding as of September 30, 2023: \$0

Final Maturity was to be October 1, 1995 Revenue Pledged was Assessments

#### **Debt Service**

## General Governmental Debt Forest Lakes Roadway Limited General Obligation Bonds (259/2015)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 159 Forest Lake Drn MSTU |                | 38,500             | 38,500              |                    | -                   | -                  | (100.0)%          |
| Total Budget                      | -              | 38,500             | 38,500              |                    |                     |                    | (100.0)%          |
| Program Funding Sources           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                     | 292            | 400                | 500                 | -                  | -                   |                    | (100.0)%          |
| Carry Forward                     | 37,700         | 38,100             | 38,000              | -                  | -                   | -                  | (100.0)%          |
| Total Funding                     | 37,992         | 38,500             | 38,500              |                    |                     | -                  | (100.0)%          |

#### Notes:

Purpose: Forest Lakes Roadway Capital Improvements. Principal Outstanding as of September 30, 2022: \$0

Final Maturity: January 1, 2022 Bond Retired: December 2020 Interest Rate: 3.75% - 4.25%

Revenue Pledged: Ad Valorem Taxes

Forest Lakes MSTU Limited General Obligation Bonds approved by district referendum in November 2006, totaling up to \$6,250,000, were sold in October 2007. Net proceeds booked to the project fund (159/1626) totaled \$6,100,000. The final debt service payment in FY 2022 will total \$551,500.

Utilizing the reserve in FY 2021, the remaining balance on the bond was pre-paid in December 2020. Residual reserves available after pre-payment of the final debt service payment will be returned to the operating fund (159/1626). There will be no FY 2022 or future debt service tax levy for this bond.

#### **Debt Service**

## General Governmental Debt Tourist Development Tax Revenue Bond, Series 2018 (270/2017)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Su                                    | mmary          |                            |                     | -                          | Y 2024<br>Budget    | FY 2024<br>Revenues        | FY 2024<br>Net Cost |
|---|----------------|----------------------------|---------------------|----------------------------|---------------------|----------------------------|---------------------|
| Debt Service                                  |                |                            |                     | - 6,2                      | 235,100             | 6,235,100                  | -                   |
|   | Current Lev    | el of Service E            | Budget              |                            | 235,100             | 6,235,100                  | <u> </u>            |
| Program Budgetary Cost Summary                | 2022<br>Actual | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded |                            | FY 2024<br>Change   |
| Arbitrage Services                            | 2,275          | 3,500                      | 3,500               | 3,500                      | -                   | 3,500                      | 0.0%                |
| Debt Service                                  | =              | 10,000                     | 10,000              | 10,000                     | -                   | 10,000                     | 0.0%                |
| Debt Service - Principal                      | 1,080,000      | 1,135,000                  | 1,135,000           | 1,195,000                  | -                   | 1,195,000                  | 5.3%                |
| Debt Service - Interest Expense               | 2,638,000      | 2,582,700                  | 2,582,700           | 2,524,400                  | -                   | 2,524,400                  | (2.3)%              |
| Net Operating Budget Reserve for Debt Service | 3,720,275      | <b>3,731,200</b> 2,457,200 | 3,731,200           | <b>3,732,900</b> 2,502,200 | -                   | <b>3,732,900</b> 2,502,200 | <b>0.0%</b><br>1.8% |
| Total Budget =                                | 3,720,275      | 6,188,400                  | 3,731,200           | 6,235,100                  | -                   | 6,235,100                  | 0.8%                |
| Program Funding Sources                       | 2022<br>Actual | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded |                            | FY 2024<br>Change   |
| Interest/Misc                                 | 12,194         | 5,000                      | 5,000               | 5,000                      |                     | 5,000                      | 0.0%                |
| Trans fm 758 TDT Capital                      | 3,217,100      | 3,730,300                  | 3,730,300           | 3,754,500                  |                     | 3,754,500                  | 0.6%                |

#### Forecast FY 2023:

Less 5% Required By Law

Carry Forward

On September 11, 2018, agenda item 11.A., the Board authorized up to a \$70 million Tourist Development Tax Revenue Bond to finance the development, acquisition, construction and equipping of the Sports & Special Event Complex. On October 9, 2018 the revenue bond was issued for \$62,965,000.

2,453,400

6,188,400

(300)

2,471,800

6,207,100

2,475,900

6,235,100

(300)

2,475,900

6,235,100

(300)

0.9%

0.0%

0.8%

Tourist Development Tax Revenue Bonds, Series 2018:

Purpose: To fund the construction and equipping of a regional tournament caliber sports & event complex.

2,962,800

6,192,094

Principal Outstanding as of September 30, 2023: \$58,570,000

**Total Funding** 

Final Maturity: October 1, 2048. Interest Rate: 4.00% to 5.00%

Revenue Pledged: Tourist Development Tax revenues (all 5% TDT revenues).

#### **Debt Service**

#### **General Governmental Debt**

Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298/2022)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary   | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|---|----------------------|-------------------|---------------------|---------------------|
| Debt Service  | -                    | 40,000            | -                   | 40,000              |
| Principal and Interest Payments, Series 2022A Note  | -                    | 8,504,738         | 7,574,182           | 930,556             |
| 2022A Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2029; interest at 1.425% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half ce sales tax, state revenue sharing, communications services tax and charges and services generated by governmental activities. | nt                   |                   |                     |                     |
| Principal and Interest Payments, Series 2022B Note  | -                    | 1,946,307         | 1,792,966           | 153,341             |
| 2022B Special Obligation Refunding Revenue Note, due in annual installments through October 1, 2035; interest at 1.85% and collateralize by pledge on legally available non-ad valorem revenues, including but r limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and service generated by governmental activities.    | ot<br>e              |                   |                     |                     |
| Principal and Interest Payments, Series 2017 Note   | -                    | 3,837,666         | 3,654,205           | 183,461             |
| 2017 Special Obligation Refunding Revenue Bonds, due in annual installments through July 1, 2034; interest at 3.09% and collateralized by pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and service generated by governmental activities.    | )                    |                   |                     |                     |
| Principal and Interest Payments, Series 2020A Bond  | -                    | 3,308,875         | -                   | 3,308,875           |
| 2020A Special Obligation Revenue Bonds, due in annual installments through October 1, 2045; interest at 4.00% to 5.00% and collateralized pledge on legally available non-ad valorem revenues, including but not limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and service generated by governmental activities.    | )<br>)               |                   |                     |                     |
| Principal and Interest Payments, Series 2020B Bond  | -                    | 2,949,300         | -                   | 2,949,300           |
| 2020B Taxable Special Obligation Revenue Bonds, due in annual installments through October 1, 2029; interest at 2.00% and collateralize by pledge on legally available non-ad valorem revenues, including but r limited to the proceeds of the local government half cent sales tax, state revenue sharing, communications services tax and charges and service generated by governmental activities.     | ot<br>e              |                   |                     |                     |
| Reserves, Transfers, Interest - RG  | -                    | 1,305,114         | 8,870,647           | -7,565,533          |
|   |                      |                   |                     |                     |
| Current Level of Service Budget   |                      | 21,892,000        | 21,892,000          |                     |

#### **Debt Service**

## General Governmental Debt Special Obligation Bonds/Notes, Series 2017, 2020A & B and 2022A & B (298/2022)

| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 7,125          | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.0%              |
| Payment to Escrow Agent         | 108,043,685    | -                  | -                   | =                  | -                   | =                  | na                |
| Debt Service                    | 348,224        | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.0%              |
| Debt Service - Principal        | 14,798,000     | 14,705,000         | 14,705,000          | 14,326,000         | -                   | 14,326,000         | (2.6)%            |
| Debt Service - Interest Expense | 8,585,557      | 6,148,700          | 6,148,700           | 6,221,100          | -                   | 6,221,100          | 1.2%              |
| Net Operating Budget            | 131,782,591    | 20,893,700         | 20,893,700          | 20,587,100         |                     | 20,587,100         | (1.5)%            |
| Reserve for Cash Flow           | -              | 1,304,900          | -                   | 1,304,900          | -                   | 1,304,900          | 0.0%              |
| Total Budget                    | 131,782,591    | 22,198,600         | 20,893,700          | 21,892,000         | -                   | 21,892,000         | (1.4)%            |

| Program Funding Sources          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                    | 9,640          | 5,800              | 273,000             | 5,800              |                     | 5,800              | 0.0%              |
| Bond Proceeds                    | 108,425,000    | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 001 Gen Fund            | 8,908,000      | 7,774,700          | 7,774,700           | 7,428,800          | -                   | 7,428,800          | (4.4)%            |
| Trans fm 101 Transp Op Fd        | 1,216,700      | 1,019,300          | 1,019,300           | 963,400            | -                   | 963,400            | (5.5)%            |
| Trans fm 299 Comm Paper Debt     | 15,700         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 345 Pk & Rec Cap        | 300,000        | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.0%              |
| Trans fm 346 Pks Unincorp Cap Fd | 2,641,800      | 2,585,500          | 2,585,500           | 2,344,100          | -                   | 2,344,100          | (9.3)%            |
| Trans fm 350 EMS Cap Fd          | 444,500        | 397,300            | 397,300             | 383,900            | -                   | 383,900            | (3.4)%            |
| Trans fm 355 Library Cap Fd      | 1,058,100      | 616,400            | 616,400             | 616,200            | -                   | 616,200            | 0.0%              |
| Trans fm 381 Correctional Cap Fd | 1,789,900      | 1,617,100          | 1,617,100           | 1,228,500          | -                   | 1,228,500          | (24.0)%           |
| Trans fm 385 Law Enforc Cap Fd   | 1,835,300      | 1,721,400          | 1,721,400           | 1,688,600          | -                   | 1,688,600          | (1.9)%            |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,595,500      | 4,799,400          | 4,799,400           | 4,631,900          | -                   | 4,631,900          | (3.5)%            |
| Carry Forward                    | 1,633,200      | 1,362,000          | 2,090,700           | 2,301,100          | -                   | 2,301,100          | 69.0%             |
| Less 5% Required By Law          | -              | (300)              | -                   | (300)              | -                   | (300)              | 0.0%              |
| Total Funding                    | 133,873,340    | 22,198,600         | 23,194,800          | 21,892,000         | -                   | 21,892,000         | (1.4)%            |

Notes:

Special Obligation Refunding Revenue Note, Series 2017:

Purpose: Refunding the Special Obligation Refunding Revenue Bonds, Series 2010 which refunded Commercial Paper Loans. Major capital projects funded with the commercial paper loans were Golden Gate Library Expansion, South Regional Library, Fleet Expansion (BCC), Sheriff Fleet Building, Courthouse Annex, Emergency Service Center, Sheriff Special Operations Center, EMS station land purchase (Old US41 location), EMS ambulances, and 800 MHz Upgrade and Radio Locater System.

Principal Outstanding as of September 30, 2023: \$35,329,000

Final Maturity: July 1, 2034 Interest Rate: 3.09%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Fiscal Year 2024 9 - 27 Debt Service

#### **Debt Service**

Special Obligation Revenue Bonds, Series 2020A:

Purpose: To finance the acquisition, construction and equipping of various capital improvements and refinance Commercial Paper A-1-1.

Major capital projects funded with the 2020A Special Obligation Revenue Bonds include Stormwater system improvements, Park aquatic and other capital improvements and refinancing variable rate commercial paper which was used to purchase the Sports Complex property.

Principal Outstanding as of September 30, 2023: \$74,740,000

Final Maturity: October 1, 2045 Interest Rate: 4.00% to 5.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Taxable Special Obligation Revenue Bonds, Series 2020B:

Purpose: Acquisition of Real Property. To purchase approximately 967 acres of property known as the Hussey Property and approximately 1,046 acres of property known as the Camp Keais property.

Principal Outstanding as of September 30, 2023: \$19,260,000

Final Maturity: October 1, 2029

Interest Rate: 2.00%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022A:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2011 which partial refunded 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2023: \$24,440,000

Final Maturity: October 1, 2029

Interest Rate: 1.425%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

Special Obligation Refunding Revenue Note, Series 2022B:

Purpose: Refunding Special Obligation Refunding Revenue Bond, Series 2013 which refunded all remaining outstanding 2003 and 2005 Capital Improvement Bond.

Major capital projects funded with the 2003 Capital Improvement Bond include Jail Expansion/Parking Garage and the Development Services Building Expansion/Parking Garage and refund prior debt. (The Development Services Building Expansion/Parking Garage portion of the debt was defeased on September 21, 2007)

Major capital projects funded with the 2005 Capital Improvement Bond include North Regional Park, Fleet Facility, Courthouse Annex, Parking Garage, Emergency Service Center, refinance Commercial Paper debt (Transportation Building on Horseshoe Drive and Stormwater (retention) property) and partial refund of the Capital Improvement Revenue Refunding Bonds, Series 1994.

Principal Outstanding as of September 30, 2023: \$74,680,000

Final Maturity: October 1, 2035

Interest Rate: 1.850%

Revenue Pledged: Covenant to budget and appropriate non-ad valorem revenues

\*\*\*Reserves for Cashflow in the amount of \$1,304,900 was established in 2013 (now the 2022B Note) to provide cash on October 1 to assist with the principal and interest payments; funding was provided by the General Fund (001/0001).\*\*\*

Fiscal Year 2024 9 - 28 Debt Service

#### **Debt Service**

#### General Governmental Debt Commercial Paper Debt (299/2023)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Sui                                    | mmary               |                    | FY 2<br>Total       |                    | Y 2024<br>Budget    | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|---------------------|--------------------|---------------------|--------------------|---------------------|---------------------|---------------------|
| Debt Service                                   |                     |                    |                     | - 6                | 555,000             | 655,000             | -                   |
|  | Current Lev         | el of Service E    | Budget              |                    | 555,000             | 655,000             | <u> </u>            |
| Program Budgetary Cost Summary                 | 2022<br>Actual      | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Arbitrage Services                             | 750                 | 4,300              | 4,300               | 7,000              | -                   | 7,000               | 62.8%               |
| Debt Service                                   | -                   | 10,000             | 10,000              | 1,500              | -                   | 1,500               | (85.0)%             |
| Debt Service - Principal                       | -                   | -                  | =                   | 100,000            | -                   | 100,000             | na                  |
| Debt Service - Interest Expense                | 6,300               | 195,000            | 195,000             | 546,500            | -                   | 546,500             | 180.3%              |
| Net Operating Budget Trans to 298 Sp Ob Bd '10 | <b>7,050</b> 15,700 | 209,300            | 209,300             | 655,000            | -                   | 655,000             | <b>212.9%</b> na    |
| Total Budget                                   | 22,750              | 209,300            | 209,300             | 655,000            | -                   | 655,000             | 212.9%              |
| Program Funding Sources                        | 2022<br>Actual      | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded |                     | FY 2024<br>Change   |
| Interest/Misc                                  | 21                  | -                  | _                   | _                  |                     |                     | na                  |
| Loan Proceeds                                  | 1,460               | -                  | -                   | -                  |                     |                     | na                  |
| Trans fm 313 Gas Tax Cap Fd                    | -                   | -                  | -                   | 478,500            |                     | 478,500             | na                  |
| Trans fm 322 PB Irr Cap Fd                     | 6,175               | 209,300            | 209,300             | 175,000            |                     | 175,000             | (16.4)%             |
| Carry Forward                                  | 16,500              | -                  | 1,500               | 1,500              | ,                   | 1,500               | na                  |
| Total Funding                                  | 24,156              | 209,300            | 210,800             | 655,000            |                     | 655,000             | 212.9%              |

#### **Debt Service**

#### General Governmental Debt Commercial Paper Debt (299/2023)

Notes:

Commercial Paper Loans are as follows:

Commercial Paper Loan A2: On June 8, 2021, agenda item 11G, the Board approved up to a \$10 million commercial paper loan to finance various capital improvements within the Pelican Bay MSTU&BU. The debt services payments will be funded from Pelican Bay Capital Fund (322/3041).

Commercial Paper Loan A3: On July 12, 2022, agenda item 11G, the Board approved up to a \$30 million commercial paper loan to finance the construction of Vanderbilt Beach Road Extension. The debt services payments will be funded from Gas Taxes Capital Projects Fund (313/3083).

Forecast FY 2023:

Draw Total: Commercial Paper Loan A2: \$2,500,000, Commercial Paper Loan A3: \$0

Revenue Pledged: Covenant to budget and appropriate non ad-valorem revenue but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Bay Services Division.

Fiscal Year 2024 9 - 30 Debt Service

### **Debt Service**

#### **Collier County Water & Sewer Debt**

| Division Budgetary Cost Summary            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                          | =              | 30,000             | 30,000              | 30,000             | -                   | 30,000             | 0.0%              |
| Arbitrage Services                         | 16,525         | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.0%              |
| Payment to Escrow Agent                    | -              | -                  | 49,880,900          | -                  | -                   | -                  | na                |
| Debt Service                               | -              | 10,000             | 126,300             | 10,000             | -                   | 10,000             | 0.0%              |
| Debt Service - Principal                   | 16,907,000     | 13,644,000         | 13,644,000          | 13,973,000         | -                   | 13,973,000         | 2.4%              |
| Debt Service - Interest Expense            | 11,865,180     | 11,873,600         | 11,615,200          | 11,206,800         | -                   | 11,206,800         | (5.6)%            |
| Net Operating Budget                       | 28,788,705     | 25,577,600         | 75,316,400          | 25,239,800         |                     | 25,239,800         | (1.3)%            |
| Reserve for Debt Service                   | -              | 28,799,700         | -                   | 28,493,200         | -                   | 28,493,200         | (1.1)%            |
| Reserve for Capital                        | -              | 300,000            | -                   | 300,000            | -                   | 300,000            | 0.0%              |
| Total Budget =                             | 28,788,705     | 54,677,300         | 75,316,400          | 54,033,000         |                     | 54,033,000         | (1.2)%            |
| Appropriations by Program                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| County Water/Sewer Debt Service (410/4010) | 28,788,705     | 25,577,600         | 75,316,400          | 25,239,800         |                     | 25,239,800         | (1.3)%            |
| Total Net Budget                           | 28,788,705     | 25,577,600         | 75,316,400          | 25,239,800         |                     | 25,239,800         | (1.3)%            |
| <b>Total Transfers and Reserves</b>        | -              | 29,099,700         | -                   | 28,793,200         | -                   | 28,793,200         | (1.1)%            |
| Total Budget                               | 28,788,705     | 54,677,300         | 75,316,400          | 54,033,000         |                     | 54,033,000         | (1.2)%            |
| Division Funding Sources                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                              | 214,611        | 125,000            | 125,000             | 125,000            | _                   | 125,000            | 0.0%              |
| Bond Proceeds                              | -              | -                  | 49,945,000          | -                  | -                   | -                  | na                |
| Trans fm 408 Water / Sewer Fd              | 8,523,952      | 8,692,700          | 7,447,700           | 7,044,400          | -                   | 7,044,400          | (19.0)%           |
| Trans fm 411 W Impact Fee Cap Fd           | 13,246,700     | 8,184,700          | 8,483,800           | 9,515,400          | -                   | 9,515,400          | 16.3%             |
| Trans fm 413 S Impact Fee Cap Fd           | 7,272,548      | 8,742,000          | 9,429,500           | 8,167,300          | _                   | 8,167,300          | (6.6)%            |
| Carry Forward                              | 28,603,500     | 28,939,200         | 29,072,600          | 29,187,200         | -                   | 29,187,200         | 0.9%              |
| Less 5% Required By Law                    | -              | (6,300)            | -                   | (6,300)            | -                   | (6,300)            | 0.0%              |
| Total Funding                              | 57,861,311     | 54,677,300         | 104,503,600         | 54,033,000         |                     | 54,033,000         | (1.2)%            |

#### **Debt Service**

## Collier County Water & Sewer Debt County Water/Sewer Debt Service (410/4010)

#### **Mission Statement**

To provide funding and accounting for reserves, sinking funds and the repayment of debt in accordance with the bond/loan documents.

| Program Summary  | FY 2024<br>Total FTE | FY 2024<br>Budget | FY 2024<br>Revenues | FY 2024<br>Net Cost |
|--|----------------------|-------------------|---------------------|---------------------|
| 2023 County Water & Sewer Refunding Revenue Bonds  | -                    | 2,072,718         | 1,500,333           | 572,385             |
| Due in annual installments through July 1, 2036. Principal and interest are payable from the net operating revenues & system development fee | es.                  |                   |                     |                     |
| 2016B County Water & Sewer Refunding Revenue Note  | -                    | 8,797,830         | 8,028,036           | 769,794             |
| Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fee | es.                  |                   |                     |                     |
| 2018 County Water & Sewer Revenue Bonds  | -                    | 4,106,765         | -                   | 4,106,765           |
| Due in annual installments through July 1, 2029. Principal and interest are payable from the net operating revenues & system development fee | es.                  |                   |                     |                     |
| 2019 County Water & Sewer Revenue Bonds  | -                    | 2,791,532         | 1,245,082           | 1,546,450           |
| Due in annual installments through July 1, 2039. Principal and interest are payable from the net operating revenues & system development fee | es.                  |                   |                     |                     |
| 2021 County Water & Sewer Revenue Bonds  | -                    | 7,410,650         | 6,915,169           | 495,481             |
| Due in annual installments through July 1, 2046. Principal and interest are payable from the net operating revenues & system development fee | es.                  |                   |                     |                     |
| Reserves, Transfers, Interest - RG   | -                    | 28,853,505        | 36,344,380          | -7,490,875          |
| Current Level of Service Budget  |                      | 54,033,000        | 54,033,000          |                     |

| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | -              | 30,000             | 30,000              | 30,000             | -                   | 30,000             | 0.0%              |
| Arbitrage Services              | 16,525         | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.0%              |
| Payment to Escrow Agent         | -              | -                  | 49,880,900          | -                  | -                   | -                  | na                |
| Debt Service                    | -              | 10,000             | 126,300             | 10,000             | -                   | 10,000             | 0.0%              |
| Debt Service - Principal        | 16,907,000     | 13,644,000         | 13,644,000          | 13,973,000         | -                   | 13,973,000         | 2.4%              |
| Debt Service - Interest Expense | 11,865,180     | 11,873,600         | 11,615,200          | 11,206,800         | -                   | 11,206,800         | (5.6)%            |
| Net Operating Budget -          | 28,788,705     | 25,577,600         | 75,316,400          | 25,239,800         |                     | 25,239,800         | (1.3)%            |
| Reserve for Debt Service        | -              | 28,799,700         | -                   | 28,493,200         | -                   | 28,493,200         | (1.1)%            |
| Reserve for Capital             | -              | 300,000            | -                   | 300,000            | -                   | 300,000            | 0.0%              |
| Total Budget                    | 28,788,705     | 54,677,300         | 75,316,400          | 54,033,000         |                     | 54,033,000         | (1.2)%            |

#### **Debt Service**

#### Collier County Water & Sewer Debt County Water/Sewer Debt Service (410/4010)

| Program Funding Sources          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                    | 214,611        | 125,000            | 125,000             | 125,000            | -                   | 125,000            | 0.0%              |
| Bond Proceeds                    | -              | =                  | 49,945,000          | -                  | -                   | -                  | na                |
| Trans fm 408 Water / Sewer Fd    | 8,523,952      | 8,692,700          | 7,447,700           | 7,044,400          | -                   | 7,044,400          | (19.0)%           |
| Trans fm 411 W Impact Fee Cap Fd | 13,246,700     | 8,184,700          | 8,483,800           | 9,515,400          | -                   | 9,515,400          | 16.3%             |
| Trans fm 413 S Impact Fee Cap Fd | 7,272,548      | 8,742,000          | 9,429,500           | 8,167,300          | -                   | 8,167,300          | (6.6)%            |
| Carry Forward                    | 28,603,500     | 28,939,200         | 29,072,600          | 29,187,200         | -                   | 29,187,200         | 0.9%              |
| Less 5% Required By Law          | -              | (6,300)            | -                   | (6,300)            | -                   | (6,300)            | 0.0%              |
| Total Funding                    | 57,861,311     | 54,677,300         | 104,503,600         | 54,033,000         |                     | 54,033,000         | (1.2)%            |

#### **Debt Service**

#### Collier County Water & Sewer Debt County Water/Sewer Debt Service (410/4010)

Notes:

County Water & Sewer Refunding Revenue Bonds, Series 2016/2023:

Purpose: Refunding the balance of the County Water & Sewer Revenue Bonds, Series 2006.

Principal Outstanding as of September 30, 2023: \$49,945,000

Final Maturity: July 1, 2036

Interest Rate: 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer Refunding Revenue Note (Subordinate), Series 2016:

Purpose: Refunding twelve (12) State of Florida's State Revolving Fund (SRF) Loan Program.

Principal Outstanding as of September 30, 2023: \$34,435,000

Final Maturity: July 1, 2029 Interest Rate: 1.80%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2018:

Purpose: To finance the acquisition of the Golden Gate Water-Sewer System

Principal Outstanding as of September 30, 2023: \$21,650,000

Final Maturity: July 1, 2029 Interest Rate: 2.41%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2019:

Purpose: To finance the utility infrastructure expansion in the northeast service area to serve future residents and business.

Principal Outstanding as of September 30, 2023: \$76,185,000

Final Maturity: July 1, 2039 Interest Rate: 3.125% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

County Water & Sewer District Revenue Bond, Series 2021:

Purpose: To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure expansion in the northeast service area to serve future residents and business and provide funding for Government Operations Park facility for the Districts business operations and field operations.

Principal Outstanding as of September 30, 2023: \$124,470,000

Final Maturity: July 1, 2046 Interest Rate: 4.00% to 5.00%

Revenue Pledged: Net revenues of the Collier County Water and Sewer District.

Fiscal Year 2024 9 - 34 Debt Service

### **Capital Improvement Program**

#### Capital Improvement Program Organizational Chart

Total Full-Time Equivalents (FTE) = 6.00

| 1 |   |
|---|---|
|   | Courts Capital Improvement Program              |
|   | Total Full-Time Equivalents (FTE) = 0.00        |
|   | · · ·   |
|   |   |
|   | Elected Officials Capital                       |
|   | Total Full-Time Equivalents (FTE) = 0.00        |
|   |   |
|   | Office of the County Manager Capital            |
|   | Total Full-Time Equivalents (FTE) = 1.00        |
|   |   |
|   |   |
|   | Public Services Capital                         |
|   | Total Full-Time Equivalents (FTE) = 0.00        |
|   |   |
|   | Public Utilities Capital                        |
|   | Total Full-Time Equivalents (FTE) = 0.00        |
|   |   |
|   | Towns and the Management Complete Complete      |
|   | Transportation Management Services Capital      |
|   | Total Full-Time Equivalents (FTE) = 5.00        |
|   |   |
|   | Growth Management Community Development Capital |
|   | Total Full-Time Equivalents (FTE) = 0.00        |
|   |   |
|   |   |

#### Capital Improvement Program (CIP)

Collier County's Capital Improvement Program (CIP) includes growth necessitated projects scheduled in the five-year Capital Improvement Element (CIE) of the County's Growth Management plan as well as non-CIE capital improvements not found in the CIE. The CIP reflects all capital improvements that have been included in the current year's adopted budget. CIP projects encompasses a wide range of projects, reflecting the diversity of services provided by the County, including county roads, parks, museum improvements, public safety and general government facilities, library facilities and materials, landfill improvements, stormwater management improvements, airport facilities, management support systems and water and sewer utility infrastructure required by the community.

#### Capital Improvement Element (CIE)

In 1985 and 1986 the Florida Legislature significantly strengthened the requirements for county and city comprehensive plans. One of the new provisions of the Local Government Comprehensive Planning and Land Development Regulation Act is the requirement that the local government comprehensive plans must contain a Capital Improvement Element (CIE). The CIE is a planning document that identifies public facilities that will be required during the next five or more years. The CIE is the foundation of Collier County's annual Capital Improvement Program.

#### **Capital Improvement Program (CIP) Development**

On an annual basis, Collier County prepares and adopts a five-year CIE consistent with the requirements of the Growth Management Plan. Utilizing the CIE framework, operating departments of the County Manager's agency and Constitutional Officers identify project needs and together with the appropriate Engineering Divisions and Facilities Management Division develop proposed project budgets. The proposed project budgets are submitted to the Office of Management and Budget (OMB). OMB reviews the proposed projects, groups them by funding source, determines the amount of funding available, reviews projects for consistency with the CIE, assembles the proposed CIP, and presents it to a capital project review committee for prioritization.

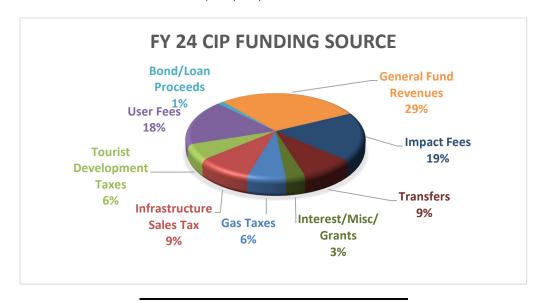
After being prioritized by the review committee the proposed CIP is presented to the Board of Collier County Commissioners in a workshop format. During the workshop the Board reviews the CIP and makes decisions as to the need, timing, and funding of projects. The Office of Management and Budget changes the CIP in accordance with the Board's direction and presents the annual CIP for adoption during the public budget hearings in September.

Funds budgeted for a specific project remain allocated until the project is completed. Additionally, project budgets are reviewed annually and, if needed, funding may be adjusted.

#### The FY 24 Capital Improvement Program (CIP)

Revenue: The Capital Improvement Program budget includes a variety of revenues that are used both for the direct funding of projects and as a source of debt service to retire bonds. Road construction is funded by a combination of gas taxes, local option infrastructure sales tax, impact fees, General Fund revenues, grants, interest and carry forward. Stormwater management projects are funded with General Fund revenues, grants, bond proceeds, interest and carry forward. Water and sewer utility projects are funded by system development fees/impact fees, user fees, bond proceeds, interest and carry forward. Solid Waste landfill projects are funded by landfill user fees, interest and carry forward. Growth related projects in parks, EMS, library, fire, correction, law enforcement and general governmental facility projects are funded by impact fees, interest and carry forward and for specific projects (EMS stations and Forensic Evidence building) by the local option infrastructure sales tax.

The FY 24 CIP includes total revenues of \$740,005,400 as shown below.



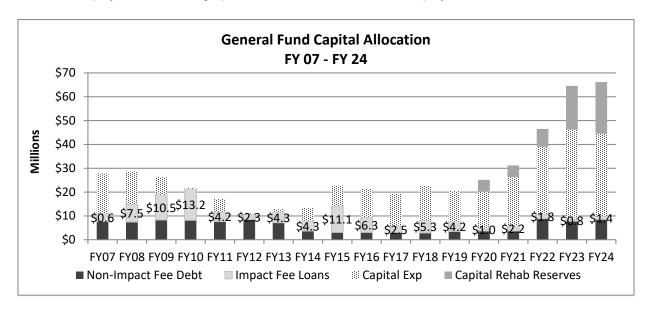
| FY 24 CIP REVEN           | IUE           |
|---------------------------|---------------|
| Gas Taxes                 | \$ 20,503,100 |
| Infrastructure Sales Tax  | 30.313.400    |
| Tourist Development Taxes | 19,596,400    |
| User Fees                 | 56,401,200    |
| Bond/Loan Proceeds        | 4,004,000     |
| General Fund Revenues     | 94,314,400    |
| Impact Fees               | 59,868,000    |
| Transfers                 | 28,697,400    |
| Interest/Misc./Grants     | 10,478,100    |
| Total                     | 324,176,000   |
| Carry forward             | 422,846,900   |
| Revenue Reserve           | (7,017,500)   |
| Net Revenue               | \$740,005,400 |

#### 1/3 mill Equivalent General Fund Capital Allocation

The County dedicates a portion of its General Fund revenue to the construction of capital projects and for the repayment of debt, an equivalent of 1/3 of a mill, however in FY 24, the equivalency amount was increased to 0.4771 of a mill. Major renovations and repairs of government buildings and facilities, libraries, parks, EMS, domestic animal services, airport, and museum improvements are projects that typically receive funding from the General Fund from the 1/3 of a mill allocation. (Transportation and Stormwater capital projects also receive General Fund support outside of the 1/3 of a mill equivalent allocation.)

Since FY 07, Impact fees collections have dropped by more than 50%. Early in 2000, many growth-related projects have been constructed from impact fee revenues, most have been financed. During the Great Recession which started in FY 2007, the impact fee revenue stream was not adequate to meet impact fee debt service obligations. Until impact fee collections rebound a portion of the General Fund Capital allocation was being used to cover any impact fee debt service shortfall. This arrangement is considered an internal loan between the Impact Fee Funds and the General Fund. To date, the General Fund has loaned the impact fee funds \$104,595,574.

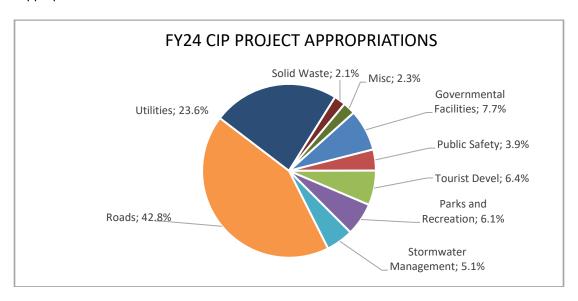
Below is a graph of general fund capital funding that has been allocated to paying non-impact fee debt, loans to the impact fee funds for unfunded projects and cash shortfall to pay their debt payments, capital maintenance projects and funding-up a reserve for future rehabilitation projects.



Continued construction of new plant, equipment and facilities certainly brings into focus ongoing long-term maintenance and replacement of the county's substantial infrastructure investment. Collier County leadership remains committed to protecting its substantial infrastructure investment; targeting new strategic capital investment; and structuring the organization to always maintain customary unique services and programs enjoyed by County residents and visitors.

Generally, the County is positioned smartly to account for, manage and replace Agency wide infrastructure. Regular recurring resources are devoted annually to this important initiative and the management system designed to track and rate Agency assets is continually evolving so that the best real time information is available for decision makers to allocate competing resources in a strategic manner during the budget process. Transitioning designated red assets to green more quickly than with the standard "pay as you go" approach will be evaluated through various financing strategies where appropriate based upon compliance with the "Debt Management Policy". In addition, substantial resources have and will continue to be set aside in reserves dedicated to the replacement of future assets constructed. Keeping in mind the County's financial philosophy of regular and consistent debt amortization, maintaining an excellent investment quality credit rating, setting appropriate reserve levels, and maintaining adequate cash balances provides the ongoing financial infrastructure to preserve our substantial infrastructure investment.

**Appropriations:** FY 24 Capital Improvement Program appropriations include \$262,047,500 in planned project expenditures, reserves of \$367,367,000, debt service funding of \$48,074,000, transfers of \$28,841,000; impact fee studies and operational costs support of \$425,000. The allocation of FY 24 CIP project appropriations is shown below.



| FY 24 CIP APPROPRIATION            | S  |               |
|------------------------------------|----|---------------|
| Governmental Facilities            | \$ | 20,210,000    |
| Public Safety                      |    | 10,265,000    |
| <b>Tourist Development Council</b> |    | 16,898,400    |
| Parks & Recreation                 |    | 15,989,100    |
| Stormwater Management.             |    | 13,298,500    |
| Roads                              |    | 112,116,600   |
| Utilities                          |    | 61,639,000    |
| Solid Waste                        |    | 5,615,500     |
| Misc.*                             |    | 6,015,400     |
| Project Total                      |    | 262,047,500   |
| Reserves/Debt/Misc.                |    | 444,706,100   |
| Total Appropriations               |    | \$706,753,600 |

<sup>\*</sup>Misc. includes Library books \$1,000,000, Museum Capital Program \$200,000, Pelican Bay – Clam Pass Restoration \$189,100, Pelican Bay – Capital Improvement Program \$3,826,300, and Airport 800,000.

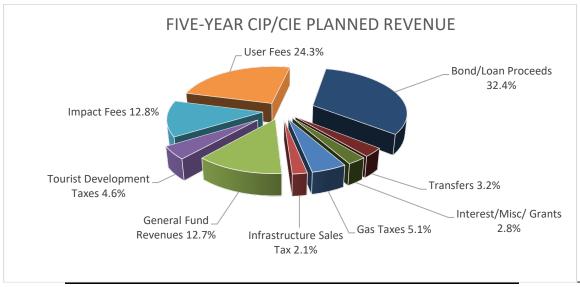
## FY 24 CAPITAL IMPROVEMENT PROGRAM (CIP) SUMMARY OF CAPITAL PROJECT FUNDING (In Thousands)

|   |  |  |  |  |  | Pub Safety,  |   |  | Solid                      |  |
|---|--|--|--|--|--|--|---|--|----------------------------|--|
|   | TDC                                      | Co-Wide Cap  | Parks  | Stormwater   | Transp*  | EMS, Fire  | Misc.   | Utilities  | Waste                      | FY2024   |
|   | Projects                                 | Projects   | Projects                                       | Projects   | Projects   | Projects   | Projects  | Projects   | Projects                   | Total  |
| Dept./Functional Area   | (Sp Rev Fd)                              | (Cap Proj Fd)  | (Cap Proj Fd)                                  | (Cap Proj Fd)  | (Cap Proj Fd)  |  | (Cap Proj Fd)   | (Enterprise Fd)                                  | (Enterprise Fd)            | CIP  |
| General Government  |  | 20,121   | _  | _  | _  | _  | 90  | _  | _                          | 20,210   |
| Public Safety   | _  | 10,265   | -  | _  | -  | _  | -   | _  | _                          | 10,265   |
| Physical Environment  | 11,677                                   | 50   | -  | 13,249   | -  | _  | 4,015   | _  | _                          | 28,991   |
| Transportation  | -  | -  | -  | -  | 112,117  | _  | -   | _  | _                          | 112,117  |
| Human Services  | _  | _  | -  | _  | -  | _  | _   | _  | _                          | -  |
| Culture & Recreation  | 5,221                                    | 1,000  | 15,989   | _  | _  | _  | 200   | _  | _                          | 22.411   |
| Utilities Water   | -,                                       |  | -  | _  | _  | _  |   | 24,575   | _                          | 24,575   |
| Utilities Wastewater  | _  | _  | -  | _  | _  | _  | _   | 37,064   | _                          | 37,064   |
| Solid Waste Landfill  | _  | _  | -  | _  | _  | _  | _   | -  | 5,616                      | 5,616  |
| Airport Authority   | _  | _  | -  | _  | -  | _  | 800   | _  | -                          | 800  |
| Project Expenditures:   | 16,898                                   | 31,436   | 15,989   | 13,249   | 112,117  | _  | 5,105   | 61,639   | 5,616                      | 262,048  |
| . reject Experiantares  | . 0,000                                  | 0.,.00   | . 0,000  | ,  | ,  |  | 0,100   | 0.,000   | 5,5.5                      | 202,010  |
| Operating Costs/Reimb   | 75                                       | _  | -  | -  | 90   | 220  | 40  | _  | _                          | 425  |
| Impact Fee Refunds  | -  | _  | -  | _  | -  |  | -   | _  | _                          | -  |
| Transfers   | 4,888                                    | 17.715   | 15   | -  | 5.141  | 528  | 555   | _  | _                          | 28.841   |
| Debt Service  | 3,755                                    | 4,632  | 4,634  | -  | 13,279   | 3,301  | 791   | 17,683   | _                          | 48.074   |
| Reserves  | 47,587                                   | 239,726  | 17,389   | 20,858   | 4,204  | 6,959  | 3,198   | 25,947   | 1,500                      | 367,367  |
|   |  |  |  |  |  |  |   |  |                            |  |
| Non-Proj Expenditures:  | 56,305                                   | 262,072  | 22,038   | 20,858   | 22,713   | 11,008   | 4,584   | 43,630   | 1,500                      | 444,706  |
| Non-Proj Expenditures:  Total Expenditures:   | 56,305<br>73,203                         | 262,072<br>293,508                                       | 22,038<br>38,027                               | 20,858<br>34,106   | 22,713<br>134,829  | 11,008<br>11,008                                       | 4,584<br>9,689  | 43,630<br>105,269                                | 1,500<br>7,116             | 444,706<br>706,754   |
|   | ,  |  | ,  |  | ,  |  |   |  | ,                          |  |
|   | ,  |  | ,  |  | ,  | 11,008   |   |  | 7,116                      |  |
|   | 73,203                                   | 293,508  | 38,027   | 34,106   | 134,829  | 11,008<br>Pub Safety,                                  | 9,689   | 105,269  | <b>7,116</b> Solid         | 706,754  |
| Total Expenditures:   | <b>73,203</b>                            | <b>293,508</b> Co-Wide Cap                               | <b>38,027</b> Parks                            | 34,106<br>Stormwater   | 134,829<br>-<br>Transp*<br>Projects  | 11,008<br>Pub Safety,<br>EMS, Fire                     | 9,689<br>Misc.  | 105,269<br>Utilities                             | 7,116<br>Solid<br>Waste    | 706,754<br>FY2024<br>Total   |
| Total Expenditures:  Revenue  Ad Valorem Taxes  | 73,203  TDC  Projects                    | <b>293,508</b> Co-Wide Cap                               | <b>38,027</b> Parks                            | 34,106<br>Stormwater   | 134,829<br>-<br>Transp*  | 11,008<br>Pub Safety,<br>EMS, Fire                     | 9,689<br>Misc.  | 105,269<br>Utilities                             | 7,116<br>Solid<br>Waste    | 706,754<br>FY2024<br>Total   |
| Total Expenditures:  Revenue  Ad Valorem Taxes Tourist Development Tax  | <b>73,203</b>                            | 293,508 Co-Wide Cap Projects -                           | <b>38,027</b> Parks                            | 34,106<br>Stormwater   | 134,829<br>-<br>Transp*<br>Projects  | 11,008<br>Pub Safety,<br>EMS, Fire                     | 9,689<br>Misc.  | 105,269<br>Utilities                             | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596   |
| Revenue Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax  | 73,203  TDC  Projects                    | 293,508  Co-Wide Cap Projects  30,313                    | 38,027 Parks Projects                          | 34,106<br>Stormwater   | 134,829<br>-<br>Transp*<br>Projects<br>17<br>-                               | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689  Misc. Projects   | 105,269 Utilities Projects                       | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596 30,313  |
| Total Expenditures:  Revenue  Ad Valorem Taxes Tourist Development Tax  | 73,203  TDC  Projects                    | 293,508 Co-Wide Cap Projects -                           | <b>38,027</b> Parks                            | 34,106<br>Stormwater   | 134,829 - Transp* Projects 17 - 24,984                                       | 11,008<br>Pub Safety,<br>EMS, Fire                     | 9,689<br>Misc.  | 105,269<br>Utilities                             | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596 30,313 59,868   |
| Revenue Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees  | 73,203  TDC  Projects                    | 293,508  Co-Wide Cap Projects  30,313                    | 38,027 Parks Projects                          | 34,106<br>Stormwater   | 134,829<br>-<br>Transp*<br>Projects<br>17<br>-                               | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689 Misc. Projects 950                                      | 105,269 Utilities Projects                       | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503  |
| Revenue Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes*   | 73,203  TDC  Projects                    | 293,508  Co-Wide Cap Projects  30,313                    | 38,027 Parks Projects                          | 34,106<br>Stormwater   | 134,829 - Transp* Projects 17 - 24,984                                       | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689  Misc. Projects   | 105,269 Utilities Projects                       | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596 30,313 59,868   |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments  | 73,203  TDC  Projects                    | 293,508  Co-Wide Cap Projects  30,313 3,040              | 38,027 Parks Projects 10,800                   | 34,106<br>Stormwater<br>Projects                                   | 134,829  | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689  Misc. Projects  950 - 1,946                            | 105,269 Utilities Projects                       | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503 1,946  |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001) Tfrs Property Taxes (111)  | 73,203  TDC  Projects                    | 293,508  Co-Wide Cap Projects  30,313 3,040              | 38,027  Parks Projects  10,800 - 4,139         | 34,106<br>Stormwater<br>Projects<br>-<br>-<br>-<br>-<br>-<br>2,800 | 134,829  | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689  Misc. Projects  950 - 1,946 200                        | 105,269 Utilities Projects                       | 7,116<br>Solid<br>Waste    | 706,754<br>FY2024<br>Total<br>17<br>19,596<br>30,313<br>59,868<br>20,503<br>1,946<br>69,274            |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001)  | 73,203  TDC  Projects                    | 293,508  Co-Wide Cap Projects  30,313 3,040              | 38,027  Parks Projects  10,800 - 4,139         | 34,106<br>Stormwater<br>Projects<br>-<br>-<br>-<br>-<br>-<br>2,800 | 134,829  | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689  Misc. Projects  950 - 1,946 200                        | Utilities<br>Projects 16,000                     | 7,116<br>Solid<br>Waste    | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503 1,946 69,274 23,720                              |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001) Tfrs Property Taxes (111) Tfrs User Fees (408)   | 73,203 TDC Projects - 19,596             | 293,508  Co-Wide Cap Projects  30,313 3,040 52,935       | 38,027  Parks Projects  10,800 - 4,139         | 34,106<br>Stormwater<br>Projects<br>-<br>-<br>-<br>-<br>-<br>2,800 | 134,829  Transp* Projects  17 - 24,984 20,503 - 9,200 13,600                 | 11,008 Pub Safety, EMS, Fire Projects 4,094            | 9,689  Misc. Projects  950 - 1,946 200 520                    | Utilities<br>Projects 16,000                     | 7,116 Solid Waste Projects | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503 1,946 69,274 23,720 51,240                       |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001) Tfrs Property Taxes (111) Tfrs User Fees (408) Tfrs (Other Funds)  | 73,203 TDC Projects - 19,596             | 293,508  Co-Wide Cap Projects  30,313 3,040 52,935       | 38,027  Parks Projects  10,800 - 4,139         | 34,106<br>Stormwater<br>Projects<br>-<br>-<br>-<br>-<br>-<br>2,800 | 134,829  Transp* Projects  17 - 24,984 20,503 - 9,200 13,600                 | 11,008 Pub Safety, EMS, Fire Projects 4,094            | Misc.<br>Projects  950 - 1,946 200 520 - 1,335                | Utilities<br>Projects 16,000                     | 7,116 Solid Waste Projects | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503 1,946 69,274 23,720 51,240 21,557                |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001) Tfrs Property Taxes (111) Tfrs User Fees (408) Tfrs (Other Funds) Bond/Loan Proceeds   | 73,203 TDC Projects - 19,596             | 293,508  Co-Wide Cap Projects  30,313 3,040 52,935       | 38,027  Parks Projects  10,800 - 4,139         | 34,106<br>Stormwater<br>Projects<br>-<br>-<br>-<br>-<br>-<br>2,800 | 134,829  Transp* Projects  17 - 24,984 20,503 - 9,200 13,600                 | 11,008 Pub Safety, EMS, Fire Projects 4,094 2,127      | Misc.<br>Projects  950 - 1,946 200 520 - 1,335                | Utilities<br>Projects 16,000                     | 7,116 Solid Waste Projects | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,5003 1,946 69,274 23,720 51,240 21,557 4,004         |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001) Tfrs Property Taxes (111) Tfrs User Fees (408) Tfrs (Other Funds) Bond/Loan Proceeds Grants/Contributions                        | 73,203 TDC Projects - 19,596 4,698       | 293,508  Co-Wide Cap Projects  30,313 3,040 52,935 2,362 | 38,027  Parks Projects  10,800 - 4,139 3,900   | 34,106 Stormwater Projects   | 134,829  Transp* Projects  17 - 24,984 20,503 - 9,200 13,600 - 5,235         | 11,008 Pub Safety, EMS, Fire Projects 4,094 2,127 - 10 | Misc. Projects  950 - 1,946 200 520 - 1,335 4,004             | 105,269  Utilities Projects                      | 7,116 Solid Waste Projects | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503 1,946 69,274 23,720 51,240 21,557 4,004 10       |
| Revenue  Ad Valorem Taxes Tourist Development Tax Infrastructure Surtax Impact Fees Gas Taxes* Assessments Tfrs Property Taxes (001) Tfrs Property Taxes (111) Tfrs User Fees (408) Tfrs (Other Funds) Bond/Loan Proceeds Grants/Contributions Interest/Miscellaneous | 73,203  TDC Projects  - 19,596 4,698 583 | 293,508  Co-Wide Cap Projects                            | 38,027  Parks Projects  10,800 4,139 3,900 996 | 34,106 Stormwater Projects 2,800 5,700 602                         | 134,829  Transp* Projects  17 - 24,984 20,503 - 9,200 13,600 - 5,235 - 1,598 | 11,008 Pub Safety, EMS, Fire Projects                  | 9,689  Misc. Projects  950 - 1,946 200 520 - 1,335 4,004 - 31 | 105,269  Utilities Projects  16,000 51,240 2,240 | 7,116 Solid Waste Projects | 706,754  FY2024 Total  17 19,596 30,313 59,868 20,503 1,946 69,274 23,720 51,240 21,557 4,004 10 7,845 |

<sup>\*</sup> The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

## The Five-Year Capital Improvement Program (CIP) & Capital Improvement Element (CIE) of the Collier County Growth Management Plan

Revenue: The five-year CIE utilizes several revenue sources to fund the County's future facility needs. Water and sewer utility projects are funded by future bond/loan proceeds, impact fees, user fees, interest and funds carried forward. Road construction is funded through a combination of future bond/loan proceeds, local and state gas taxes, local option infrastructure sales tax, impact fees, developer contribution agreements, grants, transfers from the General Fund/ Unincorporated Area General Fund, interest, and funds carried forward. EMS, Library, Park, Law Enforcement, Correctional, and General Governmental facilities projects are funded through impact fees, interest, funds carried forward and loans from the General Fund and for specific projects (EMS stations & ambulances and Sheriff's Forensic Evidence building) local option infrastructure sales tax. Certain general government and public safety capital expenditures typically funded through transfers from ad valorem taxes (General Fund or the Unincorporated Area General Fund) are Library, Parks, major replacement and repair projects and Stormwater Management improvements, which are not eligible to be funded by impact fees. Stormwater anticipates additional funding from bond proceeds. Solid waste landfill projects are funded by landfill tipping fees, interest and funds carried forward. The five-year CIE revenue sources listed below represent the funding for the FY 24 - FY 28 CIP/CIE.

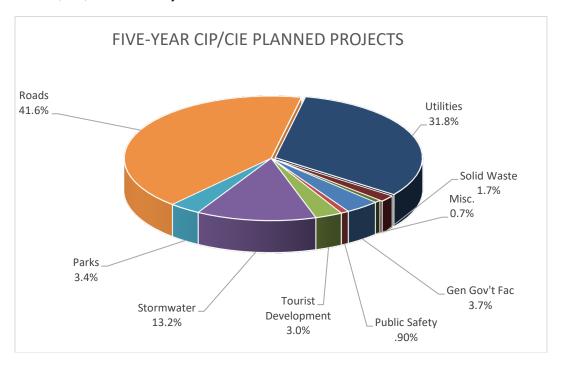


#### **FIVE-YEAR CIP/CIE PLANNED REVENUE**

(In Thousands)

| Gas Taxes                                  | \$ 110,503  |
|--|-------------|
| Infrastructure Sales Tax                   | 46,500      |
| General Fund Revenues (001/0001, 111/1011) | 274,868     |
| Tourist Development Tax                    | 99,961      |
| Impact Fees                                | 277,061     |
| User Fees                                  | 525,195     |
| Bond/Loan Proceeds                         | 700,045     |
| Transfers                                  | 68,690      |
| Interest/Misc./Grants                      | 60,477      |
| TOTAL REVENUE                              | \$2,163,301 |
| Carry Forward                              | 403,866     |
| Reserves/Non-Project Expenses              | (28,339)    |
| TOTAL PROJECT FUNDING                      | \$2,538,827 |

**Appropriations:** The five-year CIE identifies public facilities that are needed to eliminate existing deficiencies or will be needed to meet the demands of future growth. Planned projects during the five years covered in the CIE total \$1,637,122. The five-year CIE is summarized below.



| FIVE-YEAR CIP/CIE PLANNED PROJECTS (In Thousands) |             |  |  |  |  |  |  |
|---|-------------|--|--|--|--|--|--|
| Governmental Facilities                           | \$ 61,078   |  |  |  |  |  |  |
| Public Safety                                     | 14,265      |  |  |  |  |  |  |
| Tourist Development                               | 49,033      |  |  |  |  |  |  |
| Stormwater Management.                            | 215,444     |  |  |  |  |  |  |
| Parks & Recreation                                | 56,329      |  |  |  |  |  |  |
| Roads   | 680,971     |  |  |  |  |  |  |
| Utilities   | 520,700     |  |  |  |  |  |  |
| Solid Waste                                       | 27,730      |  |  |  |  |  |  |
| Misc.*  | 11,572      |  |  |  |  |  |  |
| Project Total                                     | 1,637,122   |  |  |  |  |  |  |
| Reserves/Debt/Misc./ Operating                    | 901,705     |  |  |  |  |  |  |
| Total Appropriations                              | \$2,538,827 |  |  |  |  |  |  |

<sup>\*</sup>Misc. includes replacement Library Books \$5,000,000 Museum Capital \$1,000,000 Pelican Bay - Clam Bay Restoration \$946,000, Pelican Bay Capital Landscape & Irrigation Improvements \$3,826,000, and Airport \$800,000.

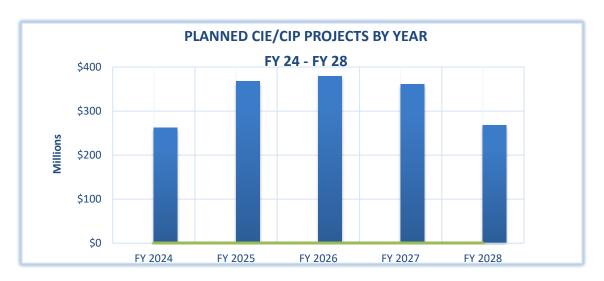
### FY 24 - 28 CAPITAL IMPROVEMENT PROGRAM (CIP) / CAPITAL IMPROVEMENT ELEMENT (CIE) SUMMARY OF CAPITAL PROJECT FUNDING

(In Thousands)

|                                |          |            |          |            |            | Pub Safety, |                               |                                     | Solid                         | FY 24-28                                |
|--------------------------------|----------|------------|----------|------------|------------|-------------|-------------------------------|-------------------------------------|-------------------------------|---|
|                                | TDC      | Govt. Fac. | Parks    | Stormwater | Tranps*. & | EMS, Fire   | Misc.                         | Utilities                           | Waste                         | CIP/CIE                                 |
| Dept./Functional Area          | Projects | Projects   | Projects | Projects   | Projects   | Projects    | Projects                      | Projects                            | Projects                      | Expenses                                |
| General Government             | -        | 60,989     | -        | -          | -          | -           | 90                            | -                                   | -                             | 61,078                                  |
| Public Safety                  | -        | 14,265     | -        | -          | -          | -           | -                             | -                                   | -                             | 14,265                                  |
| Physical Environment           | 42,025   | 250        | -        | 215,195    | -          | -           | 4,772                         | -                                   | -                             | 262,241                                 |
| Transportation                 | -        | -          | -        | -          | 680,971    | -           | -                             | -                                   | -                             | 680,971                                 |
| Human Series                   | -        | -          | -        | -          | -          | -           | -                             | -                                   | -                             | -                                       |
| Culture & Recreation           | 7,008    | 5,000      | 56,329   | -          | -          | -           | 1,000                         | -                                   | -                             | 69,337                                  |
| Utilities Water                | -        | -          | -        | -          | -          | -           | -                             | 216,172                             | -                             | 216,172                                 |
| Utilities Wastewater           | -        | -          | -        | -          | -          | -           | -                             | 304,529                             | -                             | 304,529                                 |
| Solid Waste Landfill           | -        | -          | -        | -          | -          | -           | -                             | -                                   | 27,730                        | 27,730                                  |
| Airport Authority              | -        | -          | -        | -          | -          | -           | 800                           | -                                   | -                             | 800                                     |
| Project Expenditures:          | 49,033   | 80,504     | 56,329   | 215,195    | 680,971    | -           | 6,661                         | 520,701                             | 27,730                        | 1,637,122                               |
|                                |          |            |          | _          |            |             |                               |                                     | _                             |   |
| Operating Costs                | 375      | 0          | 0        | 0          | 90         | 220         | 40                            | 0                                   | 0                             | 725                                     |
| Impact Fee Refunds             | 0        | 0          | 0        | 0          | 1,000      | 0           | 0                             | 0                                   | 0                             | 1,000                                   |
| Transfers                      | 14,557   | 24,380     | 71       | 0          | 5,141      | 528         | 1,855                         | 0                                   | 0                             | 46,531                                  |
| Debt Service                   | 18,745   | 24,944     | 21,289   | 0          | 26,901     | 18,068      | 3,955                         | 78,085                              | 0                             | 191,986                                 |
| Reserves                       | 69,055   | 203,559    | 35,174   | 56,676     | 23,768     | 13,594      | 5,225                         | 252,913                             | 1,500                         | 661,464                                 |
| Non-Project Expenditures:      | 102,731  | 252,882    | 56,534   | 56,676     | 56,899     | 32,409      | 11,076                        | 330,998                             | 1,500                         | 901,705                                 |
| Total Expenditures:            | 151,764  | 333,386    | 112,863  | 271,871    | 737,869    | 32,409      | 17,737                        | 851,699                             | 29,230                        | 2,538,827                               |
|                                |          |            |          |            |            |             |                               |                                     | Solid                         | FY 24-28                                |
|                                | TDC      | Govt. Fac. | Parks    | Stormwater | Tranps*. & | EMS, Fire   | Misc.                         | Utilities                           | Waste                         | CIP/CIE                                 |
| Revenue                        | Projects | Projects   | Projects | Projects   | Projects   | Projects    | Projects                      | Projects                            | Projects                      | Revenues                                |
| Ad Valorem                     | 0        | 0          | 0        | 0          | 17         | 0           | 0                             | 0                                   | 0                             | 17                                      |
| Tourist Development Tax (TDC)  | 99,961   | 0          | 0        |            | 0          | 0           | 0                             | 0                                   | 0                             | 99,961                                  |
| Infrastructure Surtax          | 0        | 16,622     | 0        | 0          | 22,605     | 7,273       | 0                             | 0                                   | 0                             | 46,500                                  |
| Impact Fees                    | 0        | 15,615     | 55,533   | 0          | 86,984     | 21,021      | 4,880                         | 93,028                              | 0                             | 277,061                                 |
| Assessments                    | 0        | 0          | 0        | 0          | 0          | 0           | 9,732                         | 0                                   | 0                             | 9,732                                   |
| Gas Taxes*                     | 0        | 0          | 0        | 0          | 110,503    | 0           | 0                             | 0                                   | 0                             | 110,503                                 |
| Transfers Property Taxes (001) | 0        | 80,503     | 20,696   | 14,000     | 46,000     | 0           | 1,000                         | 0                                   | 0                             | 162,199                                 |
| Transfers Property Taxes (111) | 0        | 0          | 15,900   | 18,500     | 68,000     | 0           | 520                           | 0                                   | 0                             | 102,920                                 |
| Transfers (Other Funds)        | 4,698    | 9,027      | 0        | 0          | 25,793     | 0           | 1,258                         | 0                                   | 27,914                        | 68,690                                  |
| Transfers User Fees (408)      | 0        | 0          | 0        | 0          | 0          | 0           | 0                             | 525,195                             | 0                             | 525,195                                 |
| Bond/Loan Proceeds             | 0        | 0          | 0        | 213,377    | 295,882    | 0           | 0                             | 190,786                             | 0                             | 700,045                                 |
| Grants/Contributions           | 0        | 0          | 0        | 0          | 25,889     | 10          | 0                             | 0                                   | 0                             | 25,899                                  |
| Interest/Miscellaneous         |          |            | 4,978    | 1,010      | 5,598      | 231         | 139                           | 11,200                              | 60                            | 34,578                                  |
|                                | 2,913    | 8,450      |          |            |            |             |                               |                                     |                               |   |
| Carry Forward                  | 49,335   | 204,920    | 18,783   | 25,035     | 62,048     | 4,938       | 849                           | 36,701                              | 1,259                         | 403,866                                 |
|                                |          |            |          |            |            |             | 849<br>(640)<br><b>17,737</b> | 36,701<br>(5,211)<br><b>851,699</b> | 1,259<br>(3)<br><b>29,230</b> | 403,866<br>(28,339)<br><b>2,538,827</b> |

<sup>\*</sup> The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (project 66066) and intersection improvements (project 60016).

**Planned Project Expenditures:** Across the five-year CIP/CIE planning period, project expenditures are expected as summarized below.



| FIVE-YEAR CIP/CIE PLANNED PROJECTS BY YEAR |                    |  |  |
|--|--------------------|--|--|
| FY 2024                                    | \$ 262,047,500     |  |  |
| FY 2025                                    | 367,215,300        |  |  |
| FY 2026                                    | 379,599,800        |  |  |
| FY 2027                                    | 360,336,800        |  |  |
| FY 2028                                    | <u>267,922,000</u> |  |  |
| Project Total                              | \$1,637,122,000    |  |  |

#### **Operational Impact of the CIP/CIE**

Although the Capital Improvement Program is prepared separate from the operating budget, the two have a direct relationship. Operating budget appropriations lapse at the end of the fiscal year, however, capital appropriations not spent or encumbered are carryover from the previous fiscal year into the current fiscal year until the project is finished and capitalized.

Capital improvement projects, including those that involve development of new facilities or new and expanded infrastructure, will generate future operating and maintenance expense in the future plus a weighty requirement to replace the asset at the end of the asset useful life. Operating savings may also be realized. For example, while construction of a new EMS station will result in additional costs for staffing and operations, repaving a street may result in reduced need for maintenance. Those costs or savings are not included in the capital budget estimates, but rather are incorporated in the operating budget. Most of the time, these operating costs may impact the budget prior to the completion of the facility. An important element of the CIP process is consideration of any future increases in operating costs, which will result from capital activity, so that estimates of those costs can be incorporated in the appropriate long term financial plans for the affected funds.

The following is a brief recap of all the facilities planned or under construction.

Tourist Development (TDC) Projects (Funds 183/100, 195/1105, 370/3007, 758/1108):

The majority of projects are beach sand renourishment, dredging and maintenance of park beach assets.

• Project 50156 – Amateur Sports Complex and Events Center is a facility funded by a \$65 million bond (Oct 2018) to be paid back from Tourist Development Taxes. This project is broken down into 4 phases with numerous buildings, fields, parking, and other amenities. The General Fund (001/0001) will support the day-to-day operations of the complex whereas Tourist Development taxes will fund the promotion, marketing, and management of the Complex from Fund (758/1109). The FY 2024 operating budget is approximately \$6.4 million which include a total of 6 FTE's that support the operations of the complex.

County-Wide Governmental Facilities Projects (Fund 181/1056, 301/3001, 390/3034 & 318/3018): The majority of these projects are repairs, maintenance, and replacements of existing buildings and assets.

Parks and Recreation Projects (Funds 303/3061,305/3060,306/3062,308/3063,345/3070,346/3071& 318/3018):

The majority of these projects are repairs, maintenance, and replacement of existing Park infrastructure. These types of projects are funded with General Fund (001/0001 & 111/1011) dollars. The 2020 Bond proceeds are funding Sun-N-Fun infrastructure and various pool repairs at other parks.

Project 80039 – Big Corkscrew Island Regional Park is a new park. Phase 1 of the park is completed and
is open to the public while Phase 2 is under construction in the eastern part of the county. The source of
funding for construction is Park's impact fees and \$40 million from the infrastructure sales tax. The FY
2024 net operating budget is supported by the general fund is approximately \$2.7 million which includes
a total of 26 FTE's that support the operation of the facility.

Stormwater Projects (Funds 325/3050 & 327/3052):

The majority of these projects are repairs, maintenance, and replacement of existing stormwater infrastructure. Capital Projects are funded with both General Funds (001/0001 & 111/1011) as well as grants from South Florida Water Management District and bond proceeds. Operating costs will not change. The FY 2024 net operating budget are part of the Transportation Management Services Department within Fund 103/1005 and is approximately \$9.6 million which includes a total of 25 FTE's that support storm water operation. The operating budget is funded with both the General Fund (001/0001) and the Unincorporated General Fund (111/1011).

- Project 60139 Naples Park Area Stormwater Improvements. This is multiyear improvement project is being developed in coordination with the Public Utilities Department to include stormwater management, water, and wastewater improvements within the Naples Park neighborhood. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.
- Project 60234 Palm River Stormwater Improvement. This is multiyear improvement project is being
  developed in coordination with the Public Utilities Department to include stormwater management, water,
  and wastewater improvements within the Palm River community. This joint effort will reduce construction.
  costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.
- Project 60102 Gordon River Stormwater Improvements. The Gordon River watershed consists of approximately 4,432 acres and is bounded by the Crossings to the north, the Conservancy of Southwest Florida to the south, Airport Pulling Rd to the east, and US 41 to the west. Various areas throughout the Gordon River Extension (GRE) basin experience high water inundation conditions during heavy rainfall events. These areas include the Country Club of Naples, Forest Lakes, Pine Ridge Industrial Park, Poinciana Village, Golden Gate Parkway, and the properties west of GF Rd, north of Golden Gate Parkway, and south of Pine Ridge Rd. The intent of these projects is to reduce the potential flooding scenarios throughout the basin. These projects include the Golden Gate Parkway AMIL Gate Weir 32 Replacement, Goodlette-Frank Supplemental Outfall, Freedom Park Stormwater Pump Station, Freedom Park Bypass Ditch & Spreader Swale, Goodlette-Frank Ditch Improvements.

Solana/Burning Tree Box Culvert Extension, Maintenance Access Road/ Seawall, and the Forest Lakes Rock Weir Replacement.

#### **Transportation Projects**

(Funds 112/1012, 310/3081, 313/3083, 331-339/3090 - 3095, 341/3080, & 318/3018):

The majority of these projects are repairs, maintenance, and widening of existing Transportation infrastructure.

#### Public Safety -

(Funds EMS (350/3030 & 318/3018), Fire (372/3035), Law Enforcement (385/3033 & 318/3018), and Correction (381/3032)

- EMS Capital projects. In the Infrastructure sales tax referendum, \$6 million was allocated for the construction of 3 EMS substations. As bids are received, additional funding is being sought from the Infrastructure Sales Tax. The FY 2024 operating budget for EMS is captured in Fund (490/4050) and is supported by the general fund and user fees is approximately \$51.9 million which includes a total of 228 FTE's that support the operation of the division.
  - Project 55211 Heritage Bay EMS substation is budgeted and will be in the procurement phase for design.
  - Project 55212 Estates (Desoto & Golden Gate) EMS substation is budgeted, and design has been completed.
  - Project 55213 Old US41 EMS station is in the 5-year plan and as currently in the procurement phase for construction.
- In the Law Enforcement Capital program, the construction of two substations is planned. The North Naples substation is in a flood zone therefore needs to be relocated to higher ground. The Everglades substation is currently in rental property and the Sheriff desires to relocate to a permanent location. Capital funding for the North Naples substation will most likely come from the General Fund since it's a replacement of an existing building and the Everglade substation will be funded with impact fees. The operating costs should not change since both sites already have personnel and operating costs. In the infrastructure sales tax referendum \$33 million was allocated to the Sheriff for a new Forensic/Evidence facility. The current Forensic building is in a flood zone and needs to be relocated. Also, the Sheriff has several storage sites throughout the County and would like to have a building where all the evidence can be stored. This new building will be built at the Government Operations Business Park.
- There are no new capital projects within the next 5-years for Fire (Fd 372/3035) or Corrections (Fd 381/3032).

#### Miscellaneous Capital Projects

Library (Fund 355/3031), Growth Management Capital (Fund 309/3025), Museum (Fund 314/3026), Pelican Bay (Funds 320,322/3040,3041), and Airport (Fund 496-499/4091-4094):

- The Growth Management capital budget includes funding for building repairs and funding for a future expansion or new building to house office staff. These projects are funded with user fees and loan proceeds. Building repairs will not affect current operating expenses which are on various pages within the Growth Management Department.
- The Museum capital program is for maintenance, refurbishment, and replacement of various assets. These projects are funded with General Fund (001/0001) and Tourist Development tax. Operating budgets will remain unchanged. The FY 2024 operating budget for Museums are captured in Fund (198/1107) and is approximately \$2.8 million which includes a total of 16 FTE's that support the operation of the division.
- Pelican Bay capital program is for the maintenance of Clam Pass and for various infrastructure maintenance and improvements. These capital projects are funded with special assessments. Operating costs should remain unchanged. The FY 2024 operating budget for Pelican Bay are part of the office of

the County Manager's section and is approximately \$5.8 million which includes a total of 27 FTE's that support the operation of the division.

- Project 50211 Pelican Bay Operations Building. Replacement of the current building that has
  reached the end of its service life, the project plan is to replace the existing building and facilities for
  maximal efficiency purposes. The project will include the design and construction of new chemical
  and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery.
  The site will be improved after demolition and prior to construction to address the water management
  issues as required by FEMA.
- The Airport capital program is for repair, maintenance, and monitoring of various assets. Capital funding is from user fees and General Fund (001/0001). Operating costs should remain unchanged. The FY 2024 operating budget for the Airport is in Fund (495/4090) and is approximately \$9.1 million which includes a total of 17 FTE's that support the operation of the facility.
- There are no new capital projects within the next 5-years for the library.

Utility Capital (Water and Wastewater) (Funds 411-419/ 4011-4019):

The majority of these projects are repairs, maintenance, and replacement of existing water and wastewater infrastructure. The Utilities Division has been proactive in developing and constructing infrastructure in eastern part of Collier County where it's very rural and undeveloped. Operating costs will not change and are funded by user fees. The FY 2024 operating budget for utility operations are in Fund (408/4008) and is approximately \$155.1 million which includes a total of 485.05 FTE's that support operations. Several developers have approached the County and the Utility inquiring about water and sewer services. In April 2019, the Utility Division issued a \$76.2 million bond and in July 2021, a \$128.9 million bond to finance the "below ground" infrastructure. Construction of the transmission mains and master pumping stations are noted in Project 70194 – Northeastern Utilities Facilities.

- In the 5-year capital plan, Project 70194 construction of a new 4 MGD Northeast Wastewater Reclamation Facility (NEWRF) will be funded with a bond and paid back over time with wastewater system development fees/impact fees. Future operating expenses will increase once this plant is on-line.
- In the 5-year capital plan, Project 70194 construction of a new 5 MGD Northeast Regional Water Treatment Plant (NERWTP) will be funded with a bond and paid back over time with water system development fees/impact fees.

Solid Waste Capital (Fund 474/4074):

The majority of these projects are repairs, maintenance, and replacement of existing infrastructure. Operating costs will not change. The FY 2024 operating budget for Solid Waste operations are in Fund (470/4070) and 473/4073 and is approximately \$64.3 million which includes a total of 47 FTE's that support operations.

- Project 70169 East Naples Recycling Drop Off Center is a future facility. Initial funding is for land purchase and design.
- Project 70232 Immokalee Household Hazardous Waste Center is a future facility.
- Project 59007 The Resource Recovery Park is over 300 acres of undeveloped land located north and northeast of the landfill. The land will be dedicated to future Solid Waste facilities.

### **Capital Budget Presentation**

The capital improvement section of the budget book is organized into three sections. The first section is the 5-year capital plan. The second section is comprised of schedules that summarize the FY 24 CIP by Fund and Department/Division. The third section is a short description of each the FY 24 capital projects.

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP        |                                     | FY 24                 |                |         |         |         |          |
|------------|-------------------------------------|-----------------------|----------------|---------|---------|---------|----------|
| PROJECT    |                                     | Adopted               | FY 25          | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.        | DESCRIPTION                         | Budget                | CIP/CIE        | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| •          |                                     |                       | •              |         | •       |         |          |
| Fund: 183  | /1100, 195/1105, 370/3007, 758/1108 | Division: Tourist Dev | elopment (TDC) |         |         |         |          |
| 50280      | Hurricane IAN                       | 2,000                 | -              | -       | -       | -       | 2,000    |
| 80171      | Beach Tilling                       | 30                    | 30             | 30      | 30      | 30      | 150      |
| 80288      | Wiggins Pass Dredge                 | 25                    | 100            | 1,000   | 100     | 1,600   | 2,825    |
| 80366      | Coastal Resiliency                  | 500                   | 500            | -       | 5,000   | 10,000  | 16,000   |
| 88032      | Clam Pass Dredging                  | 250                   | 20             | 250     | 20      | 250     | 790      |
| 90033      | Near Shore Hard Bottom Monitoring   | 230                   | 230            | 230     | 230     | 230     | 1,150    |
| 90065      | Local Gov't Funding Request         | 25                    | 25             | 25      | 25      | 25      | 125      |
| 90066      | Vanderbilt Beach Renourishment      | 3,800                 | -              | -       | -       | -       | 3,800    |
| 90067      | Park Shore Beach Renourishment      | 3,800                 | -              | -       | -       | -       | 3,800    |
| 90068      | Naples Engineering & Renourishment  | -                     | 1,750          | 3,250   | -       | -       | 5,000    |
| 90069      | Clam Pass Beach Maintenance         | 100                   | 525            | -       | -       | -       | 625      |
| 90071      | Marco Island South                  |                       | 200            | 1,000   |         |         | 1,200    |
| 90096      | Naples Pier Repair & Maintenance    | 200                   | 200            | 200     | 200     | 200     | 1,000    |
| 90297      | Shore Bird Monitoring               | 25                    | 25             | 25      | 25      | 25      | 125      |
| 90527      | County/Naples Beach Cleanup         | 197                   | 197            | 197     | 197     | 197     | 985      |
| 90536      | City/County Beach Monitoring        | 170                   | 170            | 170     | 170     | 170     | 850      |
| 90549      | Doctors Pass Dredging               | 25                    | 50             | 500     | 25      | 700     | 1,300    |
| 90077      | Beach Emergency Response            | 300                   |                |         |         |         | 300      |
| Subtotal F | Physical Environment                | 11,677                | 4,022          | 6,877   | 6,022   | 13,427  | 42,025   |
| 50156      | Amateur Sports Complex (758/370)    | 4,620                 | -              | -       | -       | -       | 4,620    |
| 90533      | County Beach Cleaning               | 601                   | 200            | 200     | 200     | 200     | 1,401    |
| TBD        | Other TDC capital projects          | -                     | 247            | 247     | 247     | 247     | 987      |
| Subtotal ( | Culture & Recreation                | 5,221                 | 447            | 447     | 447     | 447     | 7,008    |
| TOTAL TO   | DURIST DEVELOPMENT                  | 16,898                | 4,469          | 7,324   | 6,469   | 13,874  | 49,033   |

| Fund: 181  | /1056, 301/3001, 390/3034, 318/3018 Divis   | sion: County-Wid | e Government F | acilities Capital | Improvements |         |          |
|------------|---|------------------|----------------|-------------------|--------------|---------|----------|
| SAP        |   | FY 24            |                |                   |              |         |          |
| PROJECT    |   | Adopted          | FY 25          | FY 26             | FY 27        | FY 28   | FY 24-28 |
| NO.        | DESCRIPTION                                 | Budget           | CIP/CIE        | CIP/CIE           | CIP/CIE      | CIP/CIE | TOTAL    |
| 50001      | GovMax Software                             | 120              | 75             | 75                | 75           | 75      | 420      |
| 50017      | Financial Management Software Upgrade       | 1,000            | 2,000          |                   | -            | -       | 3,000    |
| 50139      | Customer Experience Mgt Software            | 75               | 92             | 92                | 92           | 92      | 443      |
| 50220      | Medical Examiner Renovations                | 2,200            | -              | -                 | -            | -       | 2,200    |
| 50224      | Camp Keis Property                          | 586              |                |                   |              |         | 586      |
| 50225      | Parking Lot Repairs                         | 1,225            | -              | -                 | -            | -       | 1,225    |
| 50226      | Elevator Repairs & Replacement              | 750              | -              | -                 | -            | -       | 750      |
| 50227      | Interior Bldg Improvements                  | 150              | -              | -                 | -            | -       | 150      |
| 50228      | Exterior Bldg Improvements                  | 950              | -              | -                 | -            | -       | 950      |
| 50231      | Electrical Improvements                     | 400              | -              | -                 | -            | -       | 400      |
| 50266      | Plumbing                                    | 300              | -              | -                 | -            | -       | 300      |
| 50281      | Tax Collector - Immok Gov't Ctr Renovations | 150              | -              | -                 | -            | -       | 150      |
| 50293      | GG Estates Gov Ctr                          | 500              |                |                   |              |         | 500      |
| 50294      | Strategic Land Purchase                     | 500              |                |                   |              |         | 500      |
| 50295      | Fire Life & Safety                          | 750              |                |                   |              |         | 750      |
| 50296      | Lift Stations                               | 1,000            |                |                   |              |         | 1,000    |
| 50297      | Master Planning                             | 300              |                |                   |              |         | 300      |
| 50299      | Security Equipment                          | 1,500            |                |                   |              |         | 1,500    |
| 50300      | SOE Parking Lot Repairs                     | 50               |                |                   |              |         | 50       |
| 50301      | Campus Transformer                          | 1,300            |                |                   |              |         | 1,300    |
| 51036      | Corp Improvement Software                   | 90               | 90             | 90                | 90           | 90      | 450      |
| 52161      | Reroofing Projects                          | 1,400            | -              | -                 | -            | -       | 1,400    |
| 52162      | A/C, Heating, & Ventilation Repairs         | 975              | -              | -                 | -            | -       | 975      |
| 52163      | Fire Alarm/Life Safety                      | 500              | -              | -                 | -            | -       | 500      |
| 52169      | ADA Compliance                              | 100              | -              | -                 | -            | -       | 100      |
| 52525      | General Building Repairs                    | 750              | -              | -                 | -            | -       | 750      |
| 80412      | Golden Gate Golf course                     | 2,500            | -              | -                 | -            | -       | 2,500    |
| TBD        | Large Repair/Maintenance items              | -                | 7,000          | 8,000             | 9,000        | 10,000  | 34,000   |
| various    | Other Courthouse related projects (fd 181)  |                  | 960            | 960               | 960          | 960     | 3,840    |
| Subtotal C | General Government                          | 20,121           | 10,217         | 9,217             | 10,217       | 11,217  | 60,989   |

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP        |  | FY 24   |         |         |         |         |          |
|------------|--|---------|---------|---------|---------|---------|----------|
| PROJECT    |  | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.        | DESCRIPTION                                | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
|            | 1  |         |         |         |         | 1       | ,        |
|            | 800 MHz Upgrade                            | 6,000   | -       | -       | -       | -       | 6,000    |
|            | Auto Fingerprint IS System Replacement     | 400     | -       | -       | -       | -       | 400      |
| 50298      | CCSO Rifle Range Roof Repair               | 45      |         |         |         |         | 45       |
| 50302      | CCSO New Gun Range Fac                     | 500     | -       | -       | -       | -       | 500      |
| 50303      | Jail & Related Exterior/Bldg Repairs       | 920     |         |         |         |         | 920      |
| 50304      | SO Jail Windows                            | 500     |         |         |         |         | 500      |
| 51031      | Jail HVAC System Redesign & Replacement    | 500     |         |         |         |         | 500      |
| 53001      | Sheriff Substation #1 N Naples             | 400     | -       | -       | -       | -       | 400      |
| 53010      | Sheriff Law Enforcement Cap Improve        | 500     | 500     | 500     | 500     | 500     | 2,500    |
| 53172      | Jail Renovations/repairs                   | 500     | 500     | 500     | 500     | 500     | 2,500    |
| Subtotal P | Public Safety Projects                     | 10,265  | 1,000   | 1,000   | 1,000   | 1,000   | 14,265   |
| 80185      | Water Quality Testing                      | 50      | 50      | 50      | 50      | 50      | 250      |
| Subtotal P | Physical Environment Projects              | 50      | 50      | 50      | 50      | 50      | 250      |
| TBD        | Career and Technical Training Ctr - Surtax | -       | -       | -       | -       | -       | -        |
| TBD        | VA Nursing Home - Surtax                   | -       | -       | -       | -       | -       | -        |
| Subtotal H | luman Services Projects                    | -       | -       | -       |         | -       | -        |

| Fund: 181      | Fund: 181/1056, 301/3001, 390/3034 Division: County-Wide Capital Improvements   |         |         |         |         |         |          |  |  |  |
|----------------|---|---------|---------|---------|---------|---------|----------|--|--|--|
| SAP            |   | FY 24   |         |         |         |         |          |  |  |  |
| <b>PROJECT</b> | r   | ADOPTED | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |  |  |  |
| NO.            | DESCRIPTION   | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |  |  |  |
|                |   | 1       |         |         |         |         |          |  |  |  |
| 80450          | Books, Pubs. & Library Materials  | 250     |         |         |         |         | 250      |  |  |  |
| 54001          | Replacement Library Books, Pub & Materials  | 750     | 1,000   | 1,000   | 1,000   | 1,000   | 4,750    |  |  |  |
| Subtotal       | Subtotal Culture & Recreation         1,000         1,000         1,000         1,000         1,000         1,000         5,000 |         |         |         |         |         |          |  |  |  |
| <b>TOTAL G</b> | OVERNMENT FACILITIES PROJECTS   | 31,436  | 12,267  | 11,267  | 12,267  | 13,267  | 80,504   |  |  |  |

|          | Fund: 303/3061, 305/3060, 306/3062, 345/3070, 346/3071, 318/3018 Division: Parks and Recreation |         |         |         |         |         |          |  |  |  |
|----------|---|---------|---------|---------|---------|---------|----------|--|--|--|
| SAP      |   | FY 24   |         |         |         |         |          |  |  |  |
| PROJECT  |   | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |  |  |  |
| NO.      | DESCRIPTION   | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |  |  |  |
| 80130    | Waterway Marker Maintenance   | 57      | 40      | 40      | 40      | 40      | 217      |  |  |  |
| 80201    | ATV Park  | 13      | 20      | 20      | 20      | 20      | 93       |  |  |  |
| 80039    | Big Corkscrew Island Reg Park-Ph 2  | 8,869   | 6,200   | 6,300   | -       | -       | 21,369   |  |  |  |
| TBD      | Boating Improvement Projects  | -       | 550     | 550     | 550     | 550     | 2,200    |  |  |  |
| 80262    | Reg Pk-Pathway/Roadway Repairs  | 250     | -       | -       | -       | -       | 250      |  |  |  |
| 80292    | Regional Pk - Exotic Removal  | 100     | -       | -       | -       | -       | 100      |  |  |  |
| 80305    | Com Pk-Playground Maintenance   | 350     | -       | -       | -       | -       | 350      |  |  |  |
| 80307    | Com Pk-Athletic Fields/Courts Maintenance   | 600     | -       | -       | -       | -       | 600      |  |  |  |
| 80315    | Reg Pk- Playground Maintenance  | 200     | -       | -       | -       | -       | 200      |  |  |  |
| 80317    | Reg Pk- Athletic Field/Court Maint  | 250     |         |         |         |         | 250      |  |  |  |
| 80342    | Park Master Plan  | 231     |         |         |         |         | 231      |  |  |  |
| 80357    | Com Pk-Pathway/Roadway Repairs  | 450     | -       | -       | -       | -       | 450      |  |  |  |
| 80360    | Com Pk-Assessments  | 200     | -       | -       | -       | -       | 200      |  |  |  |
| 80364    | Com Pk-Other Repairs & Maintenance  | 700     | -       | -       | -       | -       | 700      |  |  |  |
| 80370    | Reg Pk-Assessments  | 200     | -       | -       | -       | -       | 200      |  |  |  |
| 80371    | Reg Pk-Other Repairs & Maintenance  | 700     | -       | -       | -       | -       | 700      |  |  |  |
| 80381    | Com Pk-Artificial Turf  | 500     | -       | -       | -       | -       | 500      |  |  |  |
| 80384    | NCRP Pool pumps and motors  | 300     |         |         |         |         | 300      |  |  |  |
| 80385    | Reg Pk-Artificial Turf  | 400     | -       | -       | -       | -       | 400      |  |  |  |
| 80401    | Com Pk-Lighting Infrastructure Maintenance  | 300     | -       | -       | -       | -       | 300      |  |  |  |
| 80406    | Com Pk- Pool Repairs  | 300     | -       | -       | -       | -       | 300      |  |  |  |
| 80411    | Reg Pk-Lighting Infrastructure Maint  | 200     | -       | -       | -       | -       | 200      |  |  |  |
| 80418    | Off Road Vehicle Replacement  | 718     | 350     | 350     | 350     | 350     | 2,118    |  |  |  |
| 80600    | CompPk - Exotics Removal  | 100     |         |         |         |         | 100      |  |  |  |
| TBD      | Future Repairs and Maintenance  | -       | 6,000   | 6,000   | 6,000   | 6,000   | 24,000   |  |  |  |
| TOTAL PA | ARKS AND RECREATION PROJECTS  | 15,989  | 13,160  | 13,260  | 6,960   | 6,960   | 56,329   |  |  |  |

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP     |             | FY 24   |         |         |         |         |          |
|---------|-------------|---------|---------|---------|---------|---------|----------|
| PROJECT |             | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.     | DESCRIPTION | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |

| Fund: 325 | 5/3050 & 327/3052 Di                   | ivision: Stormwater F | Projects |         |         |         |          |
|-----------|--|-----------------------|----------|---------|---------|---------|----------|
| PROJECT   |  | FY 24<br>Adopted      | FY 25    | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.       | DESCRIPTION                            | Budget                | CIP/CIE  | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| 50160     | Weir Automation                        | -                     | 500      | 500     | 500     | 500     | 2,000    |
| 50169     | Bayshore Gate CRA                      | -                     | 400      | -       | -       | -       | 400      |
| 50177     | Stormwater Channel Dredging            | -                     | 3,000    | 2,000   | 2,000   | 3,000   | 10,000   |
| 50180     | Canal Easement Acquisition             | -                     | 200      | 200     | 200     | 200     | 800      |
| 50200     | Poinciana Village                      | -                     | -        | -       | -       | -       | -        |
| 50209     | Stormwater Outfall Replacement         | -                     | 1,590    | 1,685   | 1,787   | 1,894   | 6,956    |
| 50210     | Stormwater Pipe Replacement            |                       | 1,590    | 1,685   | 1,787   | 1,894   | 6,956    |
| 50238     | SW Cross Street Culverts               |                       | 2,625    | 2,783   | 2,949   | 3,126   | 11,483   |
| 51029     | Golden Gate City Outfall Replacement   |                       | 2,200    | 2,332   | 2,472   | 2,620   | 9,624    |
| 51144     | Stormwater Master Planning             | 99                    | 105      | 110     | 116     | 120     | 550      |
| 60121     | NPDES MS4 Program                      | 50                    | 53       | 55      | 58      | 62      | 278      |
| TBD       | Imperial Stormwater Improvements       | -                     | 3,600    |         |         |         | 3,600    |
| TBD       | BCB Cooperative Agreements             |                       | 5,200    | 5,200   | 5,200   | 5,200   | 20,800   |
| 60102     | Upper Gordon River                     | -                     | 4,770    | 5,056   | 5,360   | -       | 15,186   |
| 60139     | Naples Park Swales                     | 7,500                 | 3,780    | 3,969   | 4,167   | -       | 19,416   |
| 60142     | Ridge Street                           |                       | -        | 7,000   | -       | -       | 7,000    |
| 60143     | Immokalee Stormwater Improvement       |                       | 7,500    | -       | -       | -       | 7,500    |
| 60194     | Stormwater Maintenance Program         |                       | 10,000   | 10,000  | 8,000   | 10,000  | 38,000   |
| 60195     | Harbor Lane Brookside                  |                       | 2,265    | -       | -       | -       | 2,265    |
| 60199     | Vanderbilt, US41 to Goodlette Frank Rd | 2,500                 | -        | -       | -       | -       | 2,500    |
| 60224     | Lely Golf Estates                      | 600                   | -        | 5,880   | 7,000   | 7,000   | 20,480   |
| 60234     | Palm River Stormwater Improve          | 2,500                 | 2,940    | 3,116   | 3,303   | 3,502   | 15,361   |
| 60238     | Plantation Island                      |                       | 2,240    | -       | -       | -       | 2,240    |
| 60246     | Lake Park Flow way                     |                       | 500      | 500     | 500     | 500     | 2,000    |
| 60250     | Naples Manor SW Improvements           |                       | 5,400    | 2,200   | 2,200   | -       | 9,800    |
| TOTAL ST  | TORMWATER                              | 13,249                | 60,458   | 54,271  | 47,599  | 39,618  | 215,195  |

| Fund: 112 | /1012, 310/3081, 313/3083, 331 - 339          |                     |         |         |         |         |          |
|-----------|---|---------------------|---------|---------|---------|---------|----------|
|           |   | ion: Transportation | on      |         |         |         |          |
|           |   | FY 24               |         |         |         |         |          |
| PROJECT   |   | Adopted             | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.       | DESCRIPTION                                   | Budget              | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| 50233     | Off-Road Vehicles & Equipment                 | 340                 | -       | -       | -       | -       | 340      |
| 50285     | Transportation Mgmt Svvc Bldg R&M             | 174                 |         |         |         |         | 174      |
| 60016     | Intersection Safety/Capacity/Enhancements*    | 3,420               | 2,000   | 2,600   | 2,300   | 1,050   | 11,370   |
| 60037     | Asset Management                              | 600                 | 250     | 250     | 250     | 250     | 1,600    |
| 60077     | Striping & Marking                            | 800                 | 800     | 800     | 800     | 800     | 4,000    |
| 60085     | Traffic Info System Review                    | 250                 | 250     | 250     | 250     | 250     | 1,250    |
| 60090     | Traffic Signal Timing                         | 500                 |         |         |         |         | 500      |
| 60109     | Enhanced Planning Consultant Services         | 500                 | 500     | 500     | 500     | 500     | 2,500    |
| 60118     | County Pathways Non-Pay in Lieu               | 350                 | 1,000   | 1,000   | 1,000   | 1,000   | 4,350    |
| 60129     | Wilson/Benfield                               |                     | -       | -       | -       | 1,000   | 1,000    |
| 60130     | Wall Barrier Replacement                      | 500                 | 250     | 250     | 250     | 250     | 1,500    |
| 60131     | Road Resurfacing                              | 10,000              | 13,000  | 14,000  | 14,500  | 14,500  | 66,000   |
| 60144     | Oil Well Rd - Everglades to Oil Well Grade    | 4,900               | -       | -       | 37,597  | -       | 42,497   |
| 60163     | Traffic Calming/Studies                       | 300                 | 300     | 300     | 300     | 300     | 1,500    |
| 60172     | Traffic Signals                               | 1,050               | 1,124   | 1,064   | 1,000   | 1,000   | 5,238    |
| 60190     | Airport Rd, Vanderbilt Bch Rd to Immokalee Rd | -                   | 4,928   | 3,423   | -       | -       | 8,351    |
| 60193     | Davis Blvd Landscaping                        | 65                  |         |         |         |         | 65       |
| 60197     | Road Maintenance Facility                     | 1,239               | 500     | 500     | 500     | 500     | 3,239    |
| 60198     | Veterans Memorial                             | 6,500               | 4,658   | 14,100  | -       | -       | 25,258   |
| 60199     | Vanderbilt, US41 to Goodlette Rd              | 13,563              | -       | -       | -       | -       | 13,563   |
| 60201     | Pine Ridge, Livingston to I-75                | 5,000               | 12,399  | -       | -       | -       | 17,399   |
| 60208     | Immokalee Rd Landscaping                      | 147                 | -       | -       | -       | -       | 147      |
| 60218     | US 41 Landscaping                             | 207                 | -       | -       | -       | -       | 207      |
| 60220     | Blue Sage Drive                               | 37                  | -       | -       | -       | -       | 37       |
| 60225     | White Blvd (Collier to 23rd St SW)            | -                   | -       | -       | -       | 2,800   | 2,800    |

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP      |  | FY 24   |         |         |         |         |          |
|----------|--|---------|---------|---------|---------|---------|----------|
| PROJECT  | ·  | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.      | DESCRIPTION                                | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
|          |  |         |         |         |         |         |          |
| 60226    | 16th Street Shoulders                      | 1,406   | -       | -       | -       | -       | 1,406    |
| 60227    | Corkscrew Rd (Lee Conty Line) Shoulders    | 479     |         |         |         |         | 479      |
| 60228    | Sidewalks - Surtax                         | -       | 1,765   | 830     | -       | -       | 2,595    |
| 60229    | Wilson Blvd (GG Blvd to Immok Rd)          | 9,718   | -       | -       | -       | -       | 9,718    |
| 60231    | Oil Well Rd Shoulder Improve               | 750     | 750     | 750     | -       | -       | 2,250    |
| 60249    | Vanderbilt Rd - 16th to Everglades         | 9,783   | 427     | 22,912  | -       | -       | 33,122   |
| 60256    | Everglades & 43rd Ave NE                   | 1,700   | -       | -       | -       | -       | 1,700    |
| 60259    | Goodlette Rd, Vanderbilt to Immok Rd       | 2,200   | 2,750   | 22,017  | -       | -       | 26,967   |
| 60260    | Mass Arm Painting                          | 650     | 225     | 225     | 225     | 225     | 1,550    |
| 60263    | Everglades Blvd - VBR to Oil Well Rd       |         | 13,818  | 19,593  | 19,594  | -       | 53,005   |
| 60264    | Golden Gate Parkway at Livingston          | 500     | -       | -       | -       | 6,000   | 6,500    |
| 60265    | Median Maintenance                         | 10,600  | 10,300  | 10,300  | 10,500  | 10,700  | 52,400   |
| 66066    | Bridge Structure Repairs and Construction* | 5,000   | 5,000   | 5,000   | 5,000   | 5,000   | 25,000   |
| 68056    | CR951, Golden Gate Main to Green Blvd      | 18,888  | 25,097  | -       | -       | -       | 43,985   |
| 60212    | New Golden Gate Bridges                    | -       | 48,466  | 40,899  | 25,445  | -       | 114,810  |
| TBD      | Goodlette Frank Rd GLGT Pkwy to US41       |         |         |         | 500     |         | 500      |
| TBD      | Immokalee Rd at Livingston                 | -       | 5,000   | -       | 38,000  | -       | 43,000   |
| TBD      | Pine Ridge Rd - Logan Blvd to Collier Blvd | -       | -       | -       | 8,290   | -       | 8,290    |
| TBD      | Pine Ridge Rd (Shirley to Airport)         | -       | -       | -       | -       | 500     | 500      |
| TBD      | VBR Airport to Livingston                  | -       | -       | 431     | -       | -       | 431      |
| TBD      | Immk Rd Livingston to Logan                | -       | -       | 1,500   | -       | 20,498  | 21,998   |
| TBD      | Santa Barbara/Logan Turn lane              | -       | 879     | 5,000   | 5,000   | 5,000   | 15,879   |
| TOTAL CO | OLLIER COUNTY TRANSPORTATION CIP           | 112,117 | 156,436 | 168,494 | 171,801 | 72,123  | 680,971  |

| Fund: 309 | Fund: 309/3025 Division: (Misc) Growth Management Department - Capital Projects Fund |         |         |         |         |         |          |
|-----------|--|---------|---------|---------|---------|---------|----------|
|           |  | FY 24   |         |         |         |         |          |
| PROJECT   |  | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.       | DESCRIPTION  | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| 50161     | CDES Bldg Repairs & Maintenance  | 90      | -       | -       | -       | -       | 90       |
| TOTAL CI  | DES - CAPITAL PROJECTS FUND  | 90      |         | -       | -       | -       | 90       |

| Fund: 314      | Fund: 314/3026 Division: (Misc) Museum Improvement Fund |         |         |         |         |         |          |
|----------------|---|---------|---------|---------|---------|---------|----------|
|                |   | FY 24   |         |         |         |         |          |
| <b>PROJECT</b> |   | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.            | DESCRIPTION   | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| 50144          | Campus Museum-Landscape Gardens                         | 200     | -       | -       | -       | -       | 200      |
| TBD            | Museum Maintenance and Repairs                          | -       | 200     | 200     | 200     | 200     | 800      |
| TOTAL MI       | JSEUM IMPROVEMENTS                                      | 200     | 200     | 200     | 200     | 200     | 1,000    |

| Fund: 320/3040 Division: (Misc) Pelican Bay - Clam Pass Restoration |                      |                  |         |         |         |         |          |
|---|----------------------|------------------|---------|---------|---------|---------|----------|
| PROJECT   |                      | FY 24<br>Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.   | DESCRIPTION          | Budget           | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| 51100   | Clam Bay Restoration | 189              | 189     | 189     | 189     | 189     | 946      |
| TOTAL (MISC) PELICAN BAY - CLAM PASS RESTORA 189 189 189 189 189    |                      |                  |         |         |         | 946     |          |

| Fund: 322      | /3041, 323/3042 Divis                      | sion: (Misc) Pelica        | on: (Misc) Pelican Bay - Capital Improvement Program |                  |                  |                  |                   |  |  |
|----------------|--|----------------------------|--|------------------|------------------|------------------|-------------------|--|--|
| PROJECT<br>NO. | DESCRIPTION                                | FY 24<br>Adopted<br>Budget | FY 25<br>CIP/CIE                                     | FY 26<br>CIP/CIE | FY 27<br>CIP/CIE | FY 28<br>CIP/CIE | FY 24-28<br>TOTAL |  |  |
|                | Pelican Bay Hardscape Upgrades             | 100                        | -  | -                | -                | -                | 100               |  |  |
| 50103          | Traffic Sign Renovation                    | 150                        | -  | -                | -                | -                | 150               |  |  |
| 50126          | Beach Renourishment Initiatives            | 400                        | -  | -                | -                | -                | 400               |  |  |
| 50211          | Pelican Bay Operations Building            | 1,826                      | -  | -                | -                | -                | 1,826             |  |  |
| 50212          | Sidewalk Replacement                       | 1,200                      | -  | -                | -                | -                | 1,200             |  |  |
| 50272          | Streetlight Improvements                   | 150                        | -  | -                | -                | -                | 150               |  |  |
| TOTAL (M       | !<br>ISC) PELICAN BAY - CAPITAL IMPROVEMEN | 3.826                      | -  | -                | -                | -                | 3.826             |  |  |

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP     |   | FY 24   |         |         |         |         |          |
|---------|---|---------|---------|---------|---------|---------|----------|
| PROJECT | r   | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.     | DESCRIPTION                                 | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
|         |   |         |         |         |         |         |          |
| 50088   | Marco Island Mitigation Maint. & Monitoring | 120     | -       | -       | -       | -       | 120      |
| 50093   | Everglades Mitigation Maint. & Monitoring   | 30      | -       | -       | -       | -       | 30       |
| 50168   | Everglades Deck Replacement                 | 300     |         |         |         |         | 300      |
| 50202   | Im Terminal Enhancements                    | 300     |         |         |         |         | 300      |
| 50284   | Business Consulting                         | 50      | -       | -       | -       | -       | 50       |
|         |   |         | -       | -       | -       | -       | -        |
| TOTAL A | IRPORT AUTHORITY PROJECTS                   | 800     | -       | _       | -       | -       | 800      |

| Funa. 411 | /4011, 412/4012, 415/2015, 419/4019 Divisi   | ion: Utilities Wate | er        |           |           |           |          |
|-----------|--|---------------------|-----------|-----------|-----------|-----------|----------|
|           |  | FY 24               |           |           |           |           |          |
| PROJECT   |  | Adopted             | FY 25     | FY 26     | FY 27     | FY 28     | FY 24-28 |
| NO.       | DESCRIPTION                                  | Budget              | CIP/CIE** | CIP/CIE** | CIP/CIE** | CIP/CIE** | TOTAL    |
| 50105     | Integrated Asset Management                  | 100                 | 200       | 200       | 200       | 200       | 900      |
| 60224     | Lely Golf Estates                            |                     | 5,000     | 5,000     | 5,000     | 5,000     | 20,000   |
| 70010     | Water Meter Renewal & Replacement            | 200                 | 300       | 4,000     | 4,000     | 4,000     | 12,500   |
| 70014     | Asset Alignment and Verification             | 25                  | 50        | 50        | 50        | 50        | 225      |
| 70019     | Cross-Connection Control Program             | 50                  | 1,000     | 1,000     | 1,000     | 1,000     | 4,050    |
| 70023     | Fire Hydrant Replacement                     | 25                  | 100       | 100       | 100       | 100       | 425      |
| 70031     | Water Master Plan Updates                    | 100                 | 100       | 100       | 100       | 100       | 500      |
| 70034     | SCRWTP Reactors Rehab                        | -                   | 200       | 200       | 200       | 200       | 800      |
| 70041     | Water Lighting/ Surge Protection & Grounding | -                   | 150       | 150       | 150       | 150       | 600      |
| 70045     | FDOT Joint Project Agreements - Water        | -                   | 100       | 100       | 100       | 100       | 400      |
| 70069     | Well/Plant Power System                      | 3,000               | 1,000     | 1,000     | 1,000     | 1,000     | 7,000    |
| 70071     | CCDOT Utility Relocates                      | -                   | 50        | 50        | 50        | 50        | 200      |
| 70084     | Wellfield SCADA                              | 250                 | 300       | 300       | 300       | 300       | 1,450    |
| 70085     | Wellfield/Raw Water Booster Pump Stations TS | 4,500               | 5,000     | 1,500     | 1,500     | 1,500     | 14,000   |
| 70102     | SCRWTP SCADA Technical Support               | 300                 | 300       | 300       | 300       | 300       | 1,500    |
| 70104     | Water Plant Compliance Assurance Proj        | 1,200               | 100       | 100       | 100       | 100       | 1,600    |
| 70109     | Lime Treatment Technical Support             | -                   | 300       | 300       | 300       | 300       | 1,200    |
| 70113     | Facilities Infrastructure Maintenance Water  | 15                  | 300       | 300       | 300       | 300       | 1,215    |
| 70114     | Infrastructure TSP Field Ops-Water           | -                   | 150       | 150       | 150       | 150       | 600      |
| 70118     | Infrastructure TSP Water Plants              | 500                 | 400       | 400       | 400       | 400       | 2,100    |
| 70120     | Naples Pk Basin Optimization                 | 2,300               | 5,000     | 5,000     | 5,000     | -         | 17,300   |
| 70121     | Utility Billing Customer Serv Software       | 10                  |           |           |           |           | 10       |
| 70131     | Large Meters Renewal & Replace               | 200                 | 200       | 1,000     | 1,000     | 1,000     | 3,400    |
| 70132     | SCRWTP Power Systems Reliability             | -                   | 100       | 100       | 100       | 100       | 400      |
| 70136     | SCRWTP Capital TSP                           | 1,600               | 250       | 250       | 250       | 250       | 2,600    |
| 70174     | Distribution Capital Projects                | -                   | 1,500     | 2,000     | 2,500     | 1,000     | 7,000    |
| 70194     | Town of Big Cypress Water Reimbursement      |                     | 1,199     |           |           |           | 1,199    |
| 70194     | Belmar Water Reimbursement                   |                     | 1,798     |           |           |           | 1,798    |
| 70194     | Const South Wellfield (5 wells)              |                     | 3,750     |           |           |           | 3,750    |
| 70194     | CEI & CA - Const South Wellfield (5 wells)   |                     | 750       |           |           |           | 750      |
| 70196     | Tamiami Wellfield - 2 Wells                  | -                   | 1,800     |           | 1,800     |           | 3,600    |
| 70202     | County Utilities Standards                   | 20                  | 20        | 20        | 20        | 20        | 100      |
| 70222     | Golden Gate City Compliance                  | -                   | 900       | -         | -         | -         | 900      |
| 70257     | Palm River PUR                               | 4,500               | -         | 5,000     |           | 5,000     | 14,500   |
| 70262     | Golden Gate City PUR                         | -                   | -         | 500       | 2,000     | 2,000     | 4,500    |
| 70264     | Manatee Pump Station Yard Piping Improveme   | -                   | -         | 3,000     |           | -         | 3,000    |
| 70265     | Manatee Road Water Main Improvements (Des    | -                   | -         | -         | 1,000     | -         | 1,000    |
| 70273     | NCRWTP Generator Replacements                | -                   | 5,000     | 5,000     | 5,000     | 5,000     | 20,000   |
| 70275     | Naples Manor Water Main Replacements (Carlt  | -                   | 2,000     | -         | 2,000     | -         | 4,000    |
| 70276     | Goodland Pump Station Improvements           | -                   | 3,000     | -         | -         | -         | 3,000    |
| 70283     | SCRWTP Improve/Exp                           |                     | 2,000     | 5,000     | 5,000     | 5,000     | 17,000   |
| 70285     | Airport Rd Cast Iron Water Main Rep          | 500                 | 6,500     |           |           |           | 7,000    |
| 70286     | PCCP Replacement (Ph1-Carica PS to           | 300                 |           |           |           |           |          |
|           | Airport)                                     |                     |           |           |           |           | 300      |
| 70287     | NCRWTP Facility Plan/Improv                  | 1,000               |           |           |           |           | 1,000    |
| 71009     | Security Upgrades                            | 150                 | 200       | 200       | 400       | 400       | 1,350    |
| 71010     | Distribution System Renewal and Replacement  | -                   | 400       | 400       | 400       | 400       | 1,600    |
| 71055     | Water System SCADA/Telemetry Improvement     | 150                 | 150       | 150       | 300       | 300       | 1,050    |
| 71056     | SCADA Compliance - Water                     | 100                 | 125       | 125       | 125       | 125       | 600      |
| 71057     | Membrane Treatment TSP                       | 1,400               | -         | -         | -         | -         | 1,400    |

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP                  |  | FY 24   |         |         |         |         |          |
|----------------------|--|---------|---------|---------|---------|---------|----------|
| PROJECT              |  | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.                  | DESCRIPTION                                    | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
|                      |  |         |         |         |         |         |          |
| 71058                | General Legal Services                         | 50      | 50      | 50      | 50      | 50      | 250      |
| 71063                | Variable Frequency Drives Technical Support    | -       | 275     | 275     | 275     | 275     | 1,100    |
| 71065                | SCRWTP Technical Support Program               | 600     | 600     | 600     | 600     | 600     | 3,000    |
| 71066                | NCRWTP Technical Support Program               | 1,000   | 600     | 600     | 600     | 600     | 3,400    |
| 71067                | Distribution Repump Station Technical Support  | 100     | 100     | 100     | 300     | 300     | 900      |
| 75005                | Wellfield Program Management                   | -       | 50      | 50      | 150     | 150     | 400      |
| 75017                | Public Utilities Hydraulic Analysis            | 50      | 100     | 100     | 100     | 100     | 450      |
| 75018                | Financial Services                             | 30      | 30      | 30      | 30      | 30      | 150      |
| 75019                | Comprehensive Planning Technical Support       | 250     | 25      | 25      | 25      | 25      | 350      |
| TBD                  | Variable TDS Treatment Bridge-the-Gap          | -       |         |         |         | 2,000   | 2,000    |
| TBD                  | SCRWTP Odor Control - RO                       | -       |         |         |         | 2,000   | 2,000    |
| TBD                  | Water Main Replacement with high failure rates | -       |         | 300     | 2,000   | 2,000   | 4,300    |
| TBD                  | Future PUR (Cast Iron WM replacement)          | -       | 500     | 2,000   |         |         | 2,500    |
| TOTAL WATER PROJECTS |  | 24,575  | 54,072  | 47,175  | 46,325  | 44,025  | 216,172  |

| Fund: 413/4013, 414/4014, 415/2015, 418/4018, |   |                     |           |           |           |           |          |  |  |  |
|---|---|---------------------|-----------|-----------|-----------|-----------|----------|--|--|--|
| 419/4019                                      | Divis                                       | sion: Utilities Was | tewater   |           |           |           |          |  |  |  |
|   |   | FY 24               |           |           |           |           |          |  |  |  |
| PROJECT                                       |   | Adopted             | FY 25     | FY 26     | FY 27     | FY 28     | FY 24-28 |  |  |  |
| NO.   | DESCRIPTION                                 | Budget              | CIP/CIE** | CIP/CIE** | CIP/CIE** | CIP/CIE** | TOTAL    |  |  |  |
| 50105   | Integrated Asset Management                 | 200                 | 200       | 200       | 200       | 200       | 1,000    |  |  |  |
| 60224   | Lely Golf Estates                           | 675                 | 6,000     | 6,000     | 6,000     | 6,000     | 24,675   |  |  |  |
| 70014   | Asset Alignment and Verification            | 80                  | 50        | 50        | 50        | 50        | 280      |  |  |  |
| 70031   | Master Plan Updates                         | 100                 | 100       | 100       | 100       | 100       | 500      |  |  |  |
| 70056   | Irrigation Quality (IQ) Water Power Systems | -                   | -         | -         | -         | 240       | 240      |  |  |  |
| 70060   | NCWRF SCADA & Instrumentation               | 350                 | 300       | 300       | 300       | 300       | 1,550    |  |  |  |
| 70061   | SCWRF SCADA & Instrumentation               | 350                 | 300       | 300       | 300       | 300       | 1,550    |  |  |  |
| 70062   | IQ System SCADA/Telemetry Upgrades          | 300                 | 400       | 400       | 400       | 400       | 1,900    |  |  |  |
| 70117   | Infrastructure TSP Field Ops-Wastewater     | 80                  | 200       | 200       | 200       | 200       | 880      |  |  |  |
| 70119   | Infrastructure TSP Wastewater Plants        | -                   | 400       | 400       | 400       | 400       | 1,600    |  |  |  |
| 70120   | Naples Park Basin                           | 8,000               | 8,000     | 8,000     | 8,000     | 8,000     | 40,000   |  |  |  |
| 70121   | Utility Billing Customer Serv Software      | 10                  |           |           |           |           | 10       |  |  |  |
| 70141   | MPS305 Basin Program                        | 500                 | 3,000     | 3,000     | 3,000     | 3,000     | 12,500   |  |  |  |
| 70142   | MPS306 Basin Program                        | -                   | 1,500     | 1,500     | 1,500     | 1,500     | 6,000    |  |  |  |
| 70144   | Force Main Transmission System              | 100                 | 200       | 300       | 300       | 300       | 1,200    |  |  |  |
| 70145   | Wastewater Pump Stations TSP-Ops            | 50                  |           |           |           |           | 50       |  |  |  |
| 70148   | Water Reclamation Facilities TSP - Ops      | 1,000               | 5,000     | 5,000     | 5,000     | 5,000     | 21,000   |  |  |  |
| 70149   | NCWRF New Headworks                         | 4,094               | 12,500    | 12,500    | -         | -         | 29,094   |  |  |  |

| Fund: 413<br>419/4019 |   |         |           |           |           |           |          |  |  |  |  |
|-----------------------|---|---------|-----------|-----------|-----------|-----------|----------|--|--|--|--|
|                       |   | FY 24   |           |           |           |           |          |  |  |  |  |
| PROJECT               | •   | Adopted | FY 25     | FY 26     | FY 27     | FY 28     | FY 24-28 |  |  |  |  |
| NO.                   | DESCRIPTION                               | Budget  | CIP/CIE** | CIP/CIE** | CIP/CIE** | CIP/CIE** | TOTAL    |  |  |  |  |
| 70166                 | IQ Water System TSP - Ops                 | 300     | 750       | 750       | 750       | 750       | 3,300    |  |  |  |  |
| 70173                 | Orangetree Compliance                     | 100     | 300       | 300       | 300       | 300       | 1,300    |  |  |  |  |
| 70202                 | County Utilities Standards                | -       | 25        | 25        | 25        | 25        | 100      |  |  |  |  |
| 70207                 | Master Pump Stations 301 Rehab, SCWRF     | 750     | -         | -         | -         | -         | 750      |  |  |  |  |
| 70217                 | MPS 309 Replacement (E Naples Middle      |         |           |           |           |           |          |  |  |  |  |
| 70217                 | School)                                   |         | 5,000     | 5,000     |           |           | 10,000   |  |  |  |  |
| 70222                 | Golden Gate City Compliance               | 1,290   | 500       | 500       | 500       | 500       | 3,290    |  |  |  |  |
| 70234                 | Eliminate NPDES Monitoring                | -       | 2,250     | 2,250     | -         | -         | 4,500    |  |  |  |  |
| 70234                 | Foxfire supplemental wells                | -       | 3,000     | -         | -         | 2,000     | 5,000    |  |  |  |  |
| 70240                 | Collections Operating TSP                 | 3,895   | 2,500     | 3,500     | 3,500     | 3,500     | 16,895   |  |  |  |  |
| 70243                 | Golden Gate WWTP                          | -       | -         | -         | -         | -         | -        |  |  |  |  |
| 70249                 | MPS 313 Relocation                        | -       | 1,000     | 2,000     | 2,000     | -         | 5,000    |  |  |  |  |
| 70257                 | Palm River PUR                            | 6,000   | -         | 8,000     | -         | 8,000     | 22,000   |  |  |  |  |
| 70262                 | Golden Gate City PUR                      | -       |           | -         | -         | 500       | 500      |  |  |  |  |
| 70272                 | Air Release Valves Replacement (75/year)  | 1,150   | 1,500     | 1,500     | 1,500     | 1,500     | 7,150    |  |  |  |  |
| 70273                 | Generators (10/year)                      | -       | 650       | 650       | 650       | 650       | 2,600    |  |  |  |  |
| 70274                 | Master Pump Station 310 Recongfig & Rehab | -       | -         | 2,500     | -         | -         | 2,500    |  |  |  |  |
| 70278                 | NCWRF Switchgear #1 Replace               | 6,000   | -         | -         | -         | -         | 6,000    |  |  |  |  |
| 70280                 | WW Valve Replacement                      | -       | 200       | 200       | 300       | 300       | 1,000    |  |  |  |  |

### Section II: 5-Year CIP/CIE FY 24 - FY 28

| SAP     |   | FY 24   |         |         |         |         |          |
|---------|---|---------|---------|---------|---------|---------|----------|
| PROJECT |   | Adopted | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.     | DESCRIPTION                                     | Budget  | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
|         |   |         |         |         |         |         |          |
| 70281   | WW Electrical Upgrades                          | -       | 500     | 500     | 500     | -       | 1,500    |
| 70284   | MPS 103 Replacement                             | 500     |         | 3,000   |         |         | 3,500    |
| 71058   | Wastewater Legal Services                       | 100     | 100     | 100     | 100     | 100     | 500      |
| 72009   | Western Interconnect                            | -       | 3,000   | -       |         | -       | 3,000    |
| 72013   | Facilities Infrastructure Maintenance Wastewate | 200     | 200     | 200     | 200     | 350     | 1,150    |
| 72505   | Security Upgrades                               | 250     | 250     | 250     | 500     | 500     | 1,750    |
| 72541   | WW SCADA Software & Support Renewals            | 100     | 110     | 115     | 115     | 115     | 555      |
| 73045   | FDOT Joint Project Agreements - Sewer           | -       | 500     | 500     | 500     | 500     | 2,000    |
| 73065   | CCDOT Utility Relocates                         | -       | 200     | 200     | 200     | 200     | 800      |
| 73922   | Wastewater Collections System SCADA/Teleme      | 160     | 100     | 100     | 200     | 200     | 760      |
| 75017   | Public Utilities Hydraulic Analysis             | 100     | 100     | 100     | 100     | 100     | 500      |
| 75018   | Financial Services                              | 30      | 30      | 30      | 30      | 30      | 150      |
| 75019   | Growth Mgt Comprehensive Plan                   | 250     | 50      | 50      | 50      | 50      | 450      |
| TBD     | SCWRF New Headworks                             |         | -       | 2,000   | 25,000  | 25,000  | 52,000   |
| TOTAL W | ASTEWATER PROJECTS                              | 37,064  | 60,965  | 72,570  | 62,770  | 71,160  | 304,529  |

| Fund: 474 | 1/4074 Divi                                | sion: Solid Waste |         |         |         |         |          |
|-----------|--|-------------------|---------|---------|---------|---------|----------|
|           |  | FY 24             |         |         |         |         |          |
| PROJECT   |  | ADOPTED           | FY 25   | FY 26   | FY 27   | FY 28   | FY 24-28 |
| NO.       | DESCRIPTION                                | Budget            | CIP/CIE | CIP/CIE | CIP/CIE | CIP/CIE | TOTAL    |
| 59001     | Trash Collection / Disposal Driveway (473) | 250               | 350     | -       | -       | -       | 60       |
| 59007     | Resource Recovery Park                     | 300               | 900     | 2,400   | 900     | 50      | 4,55     |
| 59008     | Infrastructure Maintenance                 | 500               | 500     | 450     | 350     | 375     | 2,17     |
| 59012     | Expansion of Landfill                      | 400               | 400     | 400     | 1,682   | 3,682   | 6,56     |
| 59013     | Physical / Cyber Security                  | 100               | 50      | 50      | 50      | 50      | 300      |
| 59024     | Hammerhead Program (473)                   | -                 | -       | 400     | 1,575   | 1,575   | 3,550    |
| 70107     | Landfill Facilities Projects               | 50                | -       | -       | -       | -       | 50       |
| 70169     | East Naples Recycling Drop Off Center      | -                 | 500     | 500     | 500     | 500     | 2,000    |
| 70219     | Landfill Leachate Deep Injection Well      | 650               | 1,000   | 600     | 600     | 250     | 3,100    |
| 70232     | Immokalee Facility Upgrade HHW             | 3,316             | 1,250   |         |         |         | 4,566    |
| 71058     | General Legal Services                     | 50                | 50      | 50      | 100     | 25      | 27       |
|           |  | -                 | -       | -       | -       | -       | -        |
| OTAL S    | OLID WASTE PROJECTS                        | 5,616             | 5,000   | 4,850   | 5,757   | 6,507   | 27,730   |
|           |  |                   |         |         |         |         |          |
| OTAL CI   | IP PROJECT EXPENSES                        | 262,048           | 367,215 | 379,600 | 360,337 | 267,923 | 1,637,12 |

| Division Budgetary Cost Summary                           | 2022<br>Actual    | FY 2023<br>Adopted | FY 2023<br>Forecast     | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted      | FY 2024<br>Change |
|---|-------------------|--------------------|-------------------------|--------------------|---------------------|-------------------------|-------------------|
| Personal Services   | 645,567           | 103,800            | 701,300                 | 109,300            | -                   | 109,300                 | 5.3%              |
| Operating Expense   | 109,653,216       | 81,995,600         | 326,023,800             | 76,771,100         | -                   | 76,771,100              | (6.4)%            |
| Indirect Cost Reimburs                                    | 97,700            | 81,800             | 81,800                  | -                  | -                   | -                       | (100.0)%          |
| Capital Outlay  | 116,940,960       | 137,986,600        | 915,287,700             | 196,910,500        | 1,422,400           | 198,332,900             | 43.7%             |
| Grants and Aid  | 68,453            | , , , <u>-</u>     | 615,400                 | 500,000            | -                   | 500,000                 | na                |
| Remittances   | 6,849,039         | 250,000            | 1,171,400               | 200,000            | -                   | 200,000                 | (20.0)%           |
| Total Net Budget  | 234,254,935       |                    | 1,243,881,400           | 274,490,900        | 1,422,400           | 275,913,300             | 25.2%             |
| Trans to Property Appraiser                               | 25,323            | 65,700             | 63,800                  | 46,200             | -                   | 46,200                  | (29.7)%           |
| Trans to Tax Collector                                    | 594,085           | 552,300            | 549,400                 | 600,600            | _                   | 600,600                 | 8.7%              |
| Trans to 109 PB MSTUBU Fd                                 | 34,100            | 34,100             | 34,100                  | -                  | _                   | -                       | (100.0)%          |
| Trans to 111 Unincorp Gen Fd                              | 1,700,000         |                    | -                       | _                  | _                   | _                       | na                |
| Trans to 114 Pollutn Ctrl Fd                              | -                 | _                  | -                       | 915,500            | _                   | 915,500                 | na                |
| Trans to 119 Sea Turtle                                   | 171,700           | 171,700            | 171,700                 | 171,700            | _                   | 171,700                 | 0.0%              |
| Trans to 128 MPO Fd                                       | 1,746             | -                  | 6,600                   | -                  | _                   | -                       | na                |
| Trans to 185 TDC Eng                                      | 883,700           | 817,600            | 817,600                 | 992,300            | _                   | 992,300                 | 21.4%             |
| Trans to 212 Gas Tx Debt Fd                               | 11,300,000        | 11,300,000         | 11,300,000              | 11,300,000         | _                   | 11,300,000              | 0.0%              |
| Trans to 246 GG Golf Course                               | 768,700           | 2,918,900          | 2,918,900               | 2,405,000          | _                   | 2,405,000               | (17.6)%           |
| Trans to 270 TDT Rev Bond                                 | 3,217,100         | 3,730,300          | 3,730,300               | 3,754,500          | _                   | 3,754,500               | 0.6%              |
| Trans to 298 Sp Ob Bd '10                                 | 13,665,100        | 12,037,100         | 12,037,100              | 11,193,200         | _                   | 11,193,200              | (7.0)%            |
| Trans to 299 Comm Paper Debt                              | 6,175             | 209,300            | 209,300                 | 653,500            |                     | 653,500                 | 212.2%            |
| Trans to 303 Boater Improve                               | 247,352           | 209,300            | 209,300                 | 033,300            | _                   | 033,300                 | na                |
| Trans to 303 Boater Improve  Trans to 310 Growth Mgmt Cap | 247,332           | _                  |                         | 5,139,600          | _                   | 5,139,600               | na                |
| Trans to 376 Glowin Night Cap                             | 6,116,800         | _                  | _                       | 3,139,000          | _                   | 3,139,000               |                   |
| Trans to 346 Park Im Fee Cap Fd                           | 0,110,000         | _                  | 855,700                 | _                  | _                   | _                       | na<br>na          |
| Trans to 370 Sport Complx Cap                             | 6,166,977         | 3 393 500          | 6,129,300               | 4 109 200          | _                   | 4 109 200               | 24.1%             |
| Trans to 410 W/S Debt Serv Fd                             |                   | 3,382,500          |                         | 4,198,200          | -                   | 4,198,200<br>17,682,700 | 4.5%              |
| Trans to 417 PU Grant Fd                                  | 20,519,248        | 16,926,700         | 17,913,300<br>1,117,200 | 17,682,700         | -                   | 17,002,700              |                   |
| Trans to 455 EMS Cap                                      | -                 | _                  | 1,117,200               | 1 627 200          | _                   | 1 627 200               | na                |
| Trans to 499 Airp Grant Match                             | 1,230,794         | -                  | 60,600                  | 1,627,200          | -                   | 1,627,200               | na                |
| Trans to 523 Motor Pool Cap                               |                   | 42 700             | 43,700                  | 46,000             | _                   | 46,000                  | na<br>5 20/       |
| Trans to 702 EMS Grant Match                              | 41,200            | 43,700             | •                       | 46,000             | -                   | 46,000                  | 5.3%              |
| Trans to 702 EMS Grant Match                              | 96 499            | -                  | 501,100                 | -                  | -                   | -                       | na                |
| Trans to 710 Fub Selv Match                               | 86,488<br>784,683 | _                  | 24 054 200              | -                  | -                   | -                       | na                |
| Trans to 712 Transp Match Trans to 727 FEMA               | 704,003           | -                  | 21,051,200              | 15 000 000         | -                   | 15,000,000              | na                |
|   | 1 012 000         | -                  | 32,500,000              | 15,000,000         | -                   | 15,000,000              | na                |
| Advance/Repay to 001 General Fd                           | 1,012,000         | -                  | -                       | -                  | -                   | -                       | na                |
| Advance/Repay to 111 Unincrp Gen Fd                       | 51,179            | 1 110 700          | 1 110 700               | 070 100            | -                   | 070 100                 | na<br>(22.4)0/    |
| Adv/Repay to 301 Co Wide CIP                              | 990,000           | 1,440,700          | 1,440,700               | 978,100            | -                   | 978,100                 | (32.1)%           |
| Adv/Repay to 183/1100                                     | -                 | -                  | -                       | 250,000            | -                   | 250,000                 | na                |
| Adv/Repay to 195/1105                                     | 4 000 000         | 757 700            | 757 700                 | 250,000            | -                   | 250,000                 | na<br>na cov      |
| Advance/Repay to 390 Gov't Fac                            | 1,832,000         | 757,700            | 757,700                 | 1,383,900          | -                   | 1,383,900               | 82.6%             |
| Advance/Repay 761 42nd Ave MSTU                           | 73,000            | 0.155.400          | -                       | 2 022 600          | -                   | 2 022 600               | na<br>(ca o)((    |
| Reserve for Contingencies                                 | -                 | 8,155,400          | -                       | 3,022,600          | -                   | 3,022,600               | (62.9)%           |
| Reserve for Debt Service                                  | -                 | 10,305,100         | -                       | 9,714,400          | -                   | 9,714,400               | (5.7)%            |
| Reserve for Capital                                       | -                 | 396,719,100        | -                       | 330,084,800        | -                   | 330,084,800             | (16.8)%           |
| Reserve for Boater Improve Capital                        | -                 | -                  | -                       | 100,000            | -                   | 100,000                 | na<br>(07.0)0(    |
| Reserve for Future Capital Replacements                   | -                 | 35,800,000         | -                       | 22,467,300         | -                   | 22,467,300              | (37.2)%           |
| Reserve for Motor Pool Cap                                | -                 | 8,275,800          | -                       | 8,869,800          | -                   | 8,869,800               | 7.2%              |
| Reserve for Gen Fd Motor Pool Cap                         | -                 | 1,841,600          | -                       | 1,971,800          | -                   | 1,971,800               | 7.1%              |
| Reserve for Transp Motor Pool Cap                         | -                 | 3,801,400          | =                       | 3,667,200          | =                   | 3,667,200               | (3.5)%            |
| Reserve for Stormwater MP Cap                             | -                 | 518,100            | -                       | 1,198,400          | -                   | 1,198,400               | 131.3%            |
| Reserve for MSTU Gen Fd MP Cap                            | -                 | 1,088,000          | -                       | 1,060,800          | -                   | 1,060,800               | (2.5)%            |
| Reserve for Com Dev/Planning MP Cap                       | -                 | 1,153,600          | -                       | 1,183,000          | -                   | 1,183,000               | 2.5%              |
| Reserve for Pollut Ctr Motor Pool Cap                     | -                 | 63,600             | -                       | 69,600             | -                   | 69,600                  | 9.4%              |
| Reserve for Int Serv Fd Motor Pool Cap                    | -                 | 89,200             | -                       | 94,200             | -                   | 94,200                  | 5.6%              |
| Reserve for Catastrophic Event                            | -                 | 9,570,000          | -                       | 500,000            | -                   | 500,000                 | (94.8)%           |

## **Capital Improvement Program**

Reserve for Disaster Relief - 9,763,800 - 1,500,000 - 1,500,000 (84.6)%

Total Budget 305,774,384 761,950,800 1,358,090,700 738,583,000 1,422,400 740,005,400 (2.9)%

| Appropriations by Department                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Courts Related Capital                              | 139,103        | 1,550,000          | 6,827,700           | -                  | =                   | -                  | (100.0)%          |
| Sheriff Capital                                     | 10,703         | 200                | 341,900             | 60,000             | -                   | 60,000             | 29,900.0%         |
| Constitutional Officers Capital                     | 7,353,717      | 5,447,500          | 13,476,900          | 5,215,000          | -                   | 5,215,000          | (4.3)%            |
| Pelican Bay Services Division Capital               | 4,249,474      | 2,642,700          | 13,676,700          | 4,015,400          | -                   | 4,015,400          | 51.9%             |
| Tourist Development Council (TDC) Capital           | -              | -                  | 670,000             | =                  | -                   | -                  | na                |
| Sports & Special Events Complex Capital             | 21,123,679     | 7,492,400          | 29,564,700          | 4,620,300          | -                   | 4,620,300          | (38.3)%           |
| County Manager's Capital                            | 422,969        | 2,498,000          | 8,067,600           | 7,285,000          | -                   | 7,285,000          | 191.6%            |
| Bayshore CRA Capital Projects                       | 428,565        | 2,454,600          | 11,194,000          | 2,670,900          | -                   | 2,670,900          | 8.8%              |
| Immokalee CRA Capital Projects                      | -              | 440,300            | 2,551,000           | 548,900            | =                   | 548,900            | 24.7%             |
| Motor Pool Capital Recovery Program                 | 4,419,965      | 11,459,900         | 27,078,300          | 8,799,100          | 1,422,400           | 10,221,500         | (10.8)%           |
| Emergency Medical Services Capital                  | 1,238,215      | -                  | 248,800             | 160,000            | -                   | 160,000            | na                |
| Fire & Rescue Capital                               | -              | -                  | 43,600              | -                  | -                   | -                  | na                |
| Parks and Recreation Division Capital               | 12,488,332     | 16,560,200         | 75,407,100          | 15,989,100         | -                   | 15,989,100         | (3.4)%            |
| Tourist Development Council (TDC) Beach Capital     | 788,933        | -                  | 3,564,600           | -                  | -                   | -                  | na                |
| Library Division Capital                            | -              | -                  | 108,800             | 40,000             | -                   | 40,000             | na                |
| Museum Division Capital                             | 393,425        | 308,000            | 1,252,100           | 200,000            | -                   | 200,000            | (35.1)%           |
| Public Services Department Capital                  | 1,001,701      | 950,000            | 1,543,600           | 1,000,000          | -                   | 1,000,000          | 5.3%              |
| County Water / Sewer Divisions Capital              | 63,111,049     | 55,035,300         | 364,723,700         | 61,639,000         | -                   | 61,639,000         | 12.0%             |
| Solid & Hazardous Waste Mgt Division<br>Capital     | 5,260,977      | 8,500,000          | 52,030,000          | 5,615,500          | -                   | 5,615,500          | (33.9)%           |
| Facilities Management Division Capital              | 17,042,971     | 32,461,200         | 136,260,300         | 17,885,500         | -                   | 17,885,500         | (44.9)%           |
| Landscape Capital                                   | 9,121,354      | 11,547,600         | 13,065,600          | -                  | -                   | -                  | (100.0)%          |
| Transportation Capital                              | 55,867,589     | 46,402,300         | 376,385,100         | 112,206,100        | -                   | 112,206,100        | 141.8%            |
| Stormwater Capital                                  | 11,130,470     | 11,451,400         | 50,840,800          | 13,248,500         | -                   | 13,248,500         | 15.7%             |
| Transportation Management Services Capital          | 45,628         | 50,000             | 95,800              | 50,000             | -                   | 50,000             | 0.0%              |
| TDC Beach Renourishment/Pass<br>Maintenance Capital | 9,664,211      | 2,853,800          | 42,032,100          | 12,353,100         | -                   | 12,353,100         | 332.9%            |
| Airport Capital                                     | 8,194,146      | 275,000            | 1,801,400           | 800,000            | =                   | 800,000            | 190.9%            |
| Growth Management Community Development Capital     | 757,758        | 37,400             | 11,029,200          | 89,500             | -                   | 89,500             | 139.3%            |
| Total Net Budget                                    | 234,254,935    | 220,417,800        | 1,243,881,400       | 274,490,900        | 1,422,400           | 275,913,300        | 25.2%             |
| Courts Related Capital                              | -              | 3,074,200          | -                   | 4,040,800          | -                   | 4,040,800          | 31.4%             |
| Sheriff Capital                                     | 3,915,200      | 8,236,300          | 4,038,500           | 7,968,400          | -                   | 7,968,400          | (3.3)%            |
| Pelican Bay Services Division Capital               | 105,580        | 461,600            | 346,400             | 279,600            | -                   | 279,600            | (39.4)%           |
| Tourist Development Council (TDC) Capital           | 5,823,931      | 8,123,900          | 7,262,800           | 6,789,900          | -                   | 6,789,900          | (16.4)%           |
| Sports & Special Events Complex Capital             | -              | -                  | -                   | 500,000            | -                   | 500,000            | na                |
| County Manager's Capital                            | -              | 280,693,000        | 20,000,000          | 247,787,900        | -                   | 247,787,900        | (11.7)%           |
| Motor Pool Capital Recovery Program                 | 41,200         | 16,883,500         | 43,700              | 18,183,300         | -                   | 18,183,300         | 7.7%              |
| Emergency Medical Services Capital                  | 1,456,500      | 2,277,400          | 638,000             | 4,357,900          | -                   | 4,357,900          | 91.4%             |
| Fire & Rescue Capital                               | -              | 70,400             | -                   | 88,800             | -                   | 88,800             | 26.1%             |
| Parks and Recreation Division Capital               | 5,670,629      | 23,379,500         | 5,819,400           | 22,038,100         | -                   | 22,038,100         | (5.7)%            |
| Tourist Development Council (TDC) Beach Capital     | 33,996         | 2,597,000          | 29,400              | 4,469,200          | -                   | 4,469,200          | 72.1%             |
| Library Division Capital                            | 1,758,100      | 1,130,600          | 1,116,400           | 1,115,000          | -                   | 1,115,000          | (1.4)%            |
| Museum Division Capital                             | 86,488         | -                  | -                   | 25,200             | -                   | 25,200             | na                |
| County Water / Sewer Divisions Capital              | 20,571,535     | 35,187,200         | 31,533,300          | 43,629,700         | -                   | 43,629,700         | 24.0%             |
| Solid & Hazardous Waste Mgt Division<br>Capital     | -              | 10,587,900         | -                   | 1,500,000          | -                   | 1,500,000          | (85.8)%           |
| Facilities Management Division Capital              | 7,427,500      | 8,363,400          | 6,913,900           | 9,327,800          | -                   | 9,327,800          | 11.5%             |
| Landscape Capital                                   | -              | 521,200            | -                   | 5,139,600          | -                   | 5,139,600          | 886.1%            |
| Transportation Capital                              | 21,761,353     | 33,101,600         | 23,760,200          | 17,483,600         | -                   | 17,483,600         | (47.2)%           |
| Stormwater Capital                                  | 211,196        | 36,955,800         | 11,345,400          | 20,857,500         | -                   | 20,857,500         | (43.6)%           |
| Transportation Management Services Capital          | -              | -<br>-             | -                   | 915,500            | -                   | 915,500            | na                |
| TDC Beach Renourishment/Pass<br>Maintenance Capital | 1,425,448      | 69,022,600         | 1,301,300           | 44,470,500         | -                   | 44,470,500         | (35.6)%           |

| Appropriations by Department | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Airport Capital              | 1,230,794      | 865,900            | 60,600              | 3,123,800          | -                   | 3,123,800          | 260.8%            |
| Total Transfers and Reserves | 71,519,449     | 541,533,000        | 114,209,300         | 464,092,100        | -                   | 464,092,100        | (14.3)%           |
| Total Budget                 | 305,774,384    | 761,950,800        | 1,358,090,700       | 738,583,000        | 1,422,400           | 740,005,400        | (2.9)%            |

|  | •              | -                  | <b>-</b>            |                    |                     |                    |                   |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Division Funding Sources                                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes   | 14,085         | 15,900             | 15,300              | 17,100             | -                   | 17,100             | 7.5%              |
| Local Infrastructure Sales Tax                           | 120,375,618    | 108,653,900        | 121,253,500         | 30,313,400         | -                   | 30,313,400         | (72.1)%           |
| Local Gas Taxes  | 17,242,503     | 16,291,800         | 16,291,800          | 16,291,800         | -                   | 16,291,800         | 0.0%              |
| Tourist Devel Tax  | 26,983,743     | 18,663,300         | 21,959,300          | 19,596,400         | -                   | 19,596,400         | 5.0%              |
| Licenses & Permits                                       | 587,311        | 590,000            | 590,000             | 590,000            | -                   | 590,000            | 0.0%              |
| Special Assessments                                      | 2,060,498      | 1,842,700          | 1,731,800           | 1,946,400          | -                   | 1,946,400          | 5.6%              |
| Intergovernmental Revenues                               | 10,281,025     | -                  | 30,500,200          | -                  | -                   | -                  | na                |
| Gas Taxes  | 4,842,557      | 4,211,300          | 4,211,300           | 4,211,300          | -                   | 4,211,300          | 0.0%              |
| SFWMD/Big Cypress Revenue                                | 740,000        | -                  | -                   | -                  | -                   | -                  | na                |
| FEMA - Fed Emerg Mgt Agency                              | 5,114,290      | -                  | 24,319,300          | -                  | -                   | -                  | na                |
| Charges For Services                                     | 19,896         | =                  | -                   | -                  | =                   | -                  | na                |
| Fines & Forfeitures                                      | 1,027,832      | 960,000            | 900,000             | 900,000            | =                   | 900,000            | (6.3)%            |
| Miscellaneous Revenues                                   | 2,304,691      | 278,000            | 3,463,100           | 100,000            | -                   | 100,000            | (64.0)%           |
| Interest/Misc  | 7,423,602      | 4,136,900          | 14,132,400          | 6,479,200          | -                   | 6,479,200          | 56.6%             |
| Impact Fees  | 75,128,215     | 54,908,000         | 63,943,500          | 59,868,000         | -                   | 59,868,000         | 9.0%              |
| Loan Proceeds  | 998,540        | 5,500,000          | 1,496,000           | 4,004,000          | -                   | 4,004,000          | (27.2)%           |
| Reimb From Other Depts                                   | 358,257        | -                  | -                   | 445,400            | -                   | 445,400            | na                |
| Motor Pool Cap Recovery Billing                          | 9,442,100      | 8,674,700          | 8,674,700           | 9,057,400          | -                   | 9,057,400          | 4.4%              |
| Trans frm Property Appraiser                             | 10             | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector                                  | 16,942         | -                  | -                   | -                  | -                   | _                  | na                |
| Trans fm 001 Gen Fund                                    | 49,075,700     | 76,401,300         | 75,973,000          | 69,273,600         | 1,235,800           | 70,509,400         | (7.7)%            |
| Trans fm 101 Transp Op Fd                                | 38,300         | 76,300             | 76,300              | -                  | -                   | _                  | (100.0)%          |
| Trans fm 103 Stormwater Ops                              | -              | 50,000             | 50,000              | -                  | 101,600             | 101,600            | 103.2%            |
| Trans fm 109 Pel Bay MSTBU                               | 8,700          | 8,700              | 8,700               | -                  | -                   | -                  | (100.0)%          |
| Trans fm 111 Unincorp Gen Fd                             | 20,581,045     | 23,891,400         | 23,892,600          | 23,720,000         | 85,000              | 23,805,000         | (0.4)%            |
| Trans fm 112 Landscape Cap                               | -              | =                  | =                   | 5,139,600          | =                   | 5,139,600          | na                |
| Trans fm 113 Comm Dev Fd                                 | 121,400        | 121,400            | 121,400             | -                  | -                   | -                  | (100.0)%          |
| Trans fm 114 Pollutn Ctrl Fd                             | 504,000        | ·<br>=             | ·<br>=              | -                  | -                   | -                  | na                |
| Trans fm 131 Dev Serv Fd                                 | 1,872,000      | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 186 Immok Redev Fd                              | 97,600         | 434,200            | 1,076,700           | 542,700            | -                   | 542,700            | 25.0%             |
| Trans fm 187 Bayshore Redev Fd                           | 1,717,100      | 2,431,200          | 3,745,600           | 2,647,500          | -                   | 2,647,500          | 8.9%              |
| Trans fm 194 TDC Prom Fd                                 | 5,100          | 5,100              | 5,100               | -                  | -                   | -                  | (100.0)%          |
| Trans fm 198 Museum Fd                                   | 400,000        | 110,000            | 110,000             | -                  | -                   | _                  | (100.0)%          |
| Trans fm 306 Pk & Rec Cap                                | 247,352        | -                  | -                   | -                  | -                   | _                  | na                |
| Trans fm 310 CDES Cap Fd                                 | 6,690,287      | -                  | 2,756,900           | -                  | -                   | _                  | na                |
| Trans fm 313 Gas Tax Cap Fd                              | -              | _                  | 1,803,600           | -                  | -                   | _                  | na                |
| Trans fm 318 Infra Sales Tax                             | -              | _                  | 4,855,700           | -                  | -                   | _                  | na                |
| Trans fm 325 Stormwater Cap Fd                           | 211,196        | _                  | 2,809,800           | _                  | _                   | _                  | na                |
| Trans fm 327 SW CIP Bond                                 |                | _                  | 8,535,600           | _                  | _                   | -                  | na                |
| Trans fm 331 Rd Im Fee                                   | -              | _                  | 155,000             | _                  | _                   | -                  | na                |
| Trans fm 333 Rd Im Fee                                   | _              | _                  | 990,300             | _                  | _                   | _                  | na                |
| Trans fm 336 Road Im Fee                                 | 3,695,777      | _                  | 2,746,800           | 1,500,000          | _                   | 1,500,000          | na                |
| Trans fm 408 Water / Sewer Fd                            | 57,168,200     | 56,715,600         | 56,715,600          | 51,240,000         | _                   | 51,240,000         | (9.7)%            |
| Trans fm 409 W/S MP Fd                                   | 28,300         | 30,900             | 30,900              | 32,500             | _                   | 32,500             | 5.2%              |
| Trans fm 414 Sewer Cap                                   |                | -                  | 1,117,200           | -                  | _                   | -                  | na                |
| Trans fm 470 Solid Waste Fd                              | _              | 7,000,000          | 7,179,200           | 4,000,000          | _                   | 4,000,000          | (42.9)%           |
| Trans fm 471 Solid Waste                                 | 8,000,000      | 9,763,800          | 1,763,800           | 1,500,000          | _                   | 1,500,000          | (84.6)%           |
| Trans fm 472 Sol Waste MP                                | 5,100          | 5,100              | 5,100               | 5,200              | _                   | 5,200              | 2.0%              |
| Trans fm 473 Mand Collct Fd                              | 250,000        | 300,000            | 3,299,900           | 300,000            | _                   | 300,000            | 0.0%              |
| Trans fm 490 EMS Fd                                      | 1,508,000      | 500,000            | 500,000             | 500,000            | _                   | 500,000            | 0.0%              |
| Trans fm 490 EMS T u  Trans fm 491 EMS MP & Cap          | 7,800          | 7,700              | 7,700               | 1,635,500          |                     | 1,635,500          | 21,140.3%         |
| Trans fm 491 Elvis WiF & Cap  Trans fm 495 Airport Op Fd | 7,800          | 7,700              | 7,700               | 861,200            | -                   | 861,200            | 9.9%              |
| Trans fm 496 Airport Grants                              | 1,230,794      | 703,700            | 60,600              | 001,200            | -                   | 001,200            | 9.9%<br>na        |
| Trans IIII 430 Alipuit Grafits                           | 1,230,194      | -                  | 00,000              | -                  | -                   | -                  | ıια               |

## **Capital Improvement Program**

FY 2023

FY 2024

FY 2024

FY 2024

FY 2024

FY 2023

2022

| Division Funding Sources                        | Actual      | Adopte      |           | Forecast |         | Current     | Expanded   | Adopted     | Change   |
|---|-------------|-------------|-----------|----------|---------|-------------|------------|-------------|----------|
| Trans fm 521 Fleet                              | 113,6       | 500 11:     | 3,400     | 113.     | ,400    |             |            |             | (100.0)% |
| Trans fm 758 TDT Capital                        | 2,471,2     |             | 2,500     | 3,382    |         | 2,698,200   | _          | 2,698,200   | (20.2)%  |
| Trans fm 778 Pel Bay Lighting                   | 440,0       | •           | 7,700     |          | ,700    | 473,400     | _          | 473,400     | 19.0%    |
| Adv Repay fm 370 (3007)                         | 440,0       | -           | -         | 007      | ,,,,,,, | 500,000     | _          | 500,000     | na       |
| Adv/Repay fm 301 Cap Proj                       | 1,832,0     | - 75        | 7,700     | 757      | ,700    | 1,383,900   |            | 1,383,900   | 82.6%    |
|   | 1,032,0     |             | •         |          | -       |             |            |             |          |
| Adv/Repay fm 350 EMS ImFee                      | 700.0       |             | 0,700     |          | ,700    | 128,100     |            | 128,100     | (46.8)%  |
| Adv/Repay fm 355 Lib ImFee                      | 700,0       |             | 0,000     |          | ,000    | 450,000     | -          | 450,000     | (10.0)%  |
| Adv/Repay fm 381 Correct ImFee                  | 290,0       |             | 0,000     |          | ,000    | 400,000     | -          | 400,000     | (42.9)%  |
| Adv/Repay fm 761 42nd Ave MSTU                  |             |             | 1,300     |          | ,300    | 1,800       | -          | 1,800       | 38.5%    |
| Carry Forward                                   | 1,092,620,4 | •           |           | 260,185  | ,300    | 422,846,900 | -          | 422,846,900 | 16.5%    |
| Less 5% Required By Law                         |             | - (10,528   | ,900)     |          | -       | (7,017,500) | -          | (7,017,500) | (33.4)%  |
| Total Funding                                   | 1,537,596,4 | 03 761,950  | ),800 1,7 | 780,937, | 600     | 738,583,000 | 1,422,400  | 740,005,400 | (2.9)%   |
|   | 2022        | FY 202      | 23        | FY 2023  | 2       | FY 2024     | FY 2024    | FY 2024     | FY 2024  |
| <b>Division Position Summary</b>                | Actual      | Adopte      |           | Forecas  |         | Current     | Expanded   | Adopted     | Change   |
| Motor Pool Capital Recovery Program             | 1           | .00         | 1.00      |          | 1.00    | 1.00        |            | 1.00        | 0.0%     |
| Transportation Capital                          |             | 5.00        | 5.00      |          | 5.00    | 5.00        |            | 5.00        | 0.0%     |
| Transportation Suprial                          |             |             | 0.00      |          | 0.00    | 0.00        |            | 0.00        | 0.070    |
| Total FT  | E6          | 5.00        | 6.00      |          | 6.00    | 6.00        | _          | 6.00        | 0.0%     |
|   |             |             |           |          |         |             | •          |             |          |
|   | FY 2023     | FY 2023     | FY 20     | 023      | FY 20   | 24 FY 202   | 25 FY 2026 | FY 2027     | FY 2028  |
| CIP Summary by Project Category                 | Adopted     | Amended     | Foreca    | -        | Budg    |             |            | Budget      | Budget   |
| Administrative Services Capital                 | 1,000,000   | 6,375,089   | 6,37      | 5,100    | 1,000   | ,000        | -          |             | -        |
| Airport Capital                                 | 1,140,900   | 5,150,103   |           | 2,000    | 3,923   | ,800        | -          |             | -        |
| Coastal Zone Management Capital                 | 125,000     | 271,046     | 27        | 1,000    | 107     | ,400        | -          |             | -        |
| Community Redevelopment Agency (CRA) Capital    | 2,894,900   | 13,553,844  | 13,74     | 5,000    | 3,219   | ,800        | -          |             | -        |
| County Extension, Education, & Training         | 50,000      | 50,000      | 5         | 50,000   |         | -           | -          |             | -        |
| County Manager's Capital                        | 260,794,300 | 277,807,782 | 34,43     | 6,000 2  | 22,430  | ,900        | -          |             | -        |
| Court Related Capital                           | 4,624,200   | 9,901,856   | 6,82      | 27,700   | 4,040   | ,800        | -          |             | -        |
| Emergency Management Services                   | 1,713,000   | 6,290,590   | 6,29      | 0,600    | 8,200   | ,000        | -          |             | -        |
| Emergency Medical Services (EMS) Capital        | 863,200     | 6,852,005   | 6,46      | 6,800    | 2,890   | ,700        | -          |             | -        |
| Facilities Management Capital                   | 63,604,600  | 112,133,194 | 93,52     | 26,700   | 60,481  | ,000        | -          |             | -        |
| Growth Management Community Development Capital | 37,400      | 10,980,486  | 10,98     | 80,500   | 89      | ,500        | -          |             | -        |
| Hurricane Ian                                   | -           | 69,050,000  | 69,07     | 6,200    | 2,000   | ,000        | -          |             | =        |
| Hurricane Irma                                  | 160,000     | 1,138,599   | 1,13      | 8,400    |         | -           | -          |             | -        |
| Landscape Capital                               | 12,068,800  | 18,753,934  | 13,56     | 5,600    | 16,158  | ,900        | -          |             | -        |
| Libraries Capital                               | 2,660,600   | 2,808,600   | 2,79      | 4,500    | 2,155   | ,000        | -          |             | -        |
| Motor Pool Capital Recovery Program             | 29,757,600  | 45,376,093  | 27,12     | 2,000    | 30,032  | ,000        | -          |             | -        |
| Museum Capital                                  | 198,000     | 1,142,122   | 1,14      | 2,100    | 225     | ,200        | -          |             | -        |
| Ochopee Fire & Isle of Capri Fire               | 70,400      | 114,003     | 4         | 3,600    | 88      | ,800        | -          |             | -        |
| Other Constitutional Officers                   | 400,000     | 400,000     | 91        | 7,500    | 950     | ,000        | -          |             | -        |
| Parks & Recreation Capital                      | 46,864,700  | 110,954,367 | 92,50     | 7,500    | 40,969  | ,800        | -          |             | -        |
| Pelican Bay Capital                             | 2,944,300   | 14,978,111  | 13,86     | 3,100    | 4,295   | ,000        | -          |             | -        |
| Public Services Capital                         | -           | 31,104,146  | 31,10     | 4,100    |         | -           | -          |             | =        |
| Sheriff Office Capital                          | 12,486,500  | 26,375,808  |           |          | 12,293  |             | -          |             | -        |
| Solid Waste Capital                             | 19,087,900  | 9,970,299   |           | 0,200    | 7,065   | •           | -          |             | -        |
| Stormwater Capital                              | 52,372,600  | 86,609,759  |           |          | 32,281  | ,000        | -          |             | -        |
| Supervisor of Elections Capital                 | 280,000     | 531,510     |           | 31,500   |         | -           | -          |             | -        |
| Tourist Development Council - Beaches (195)     | 71,876,400  | 54,952,311  | 15,15     | 52,800   | 54,823  | ,600        | -          | -           | -        |

| CIP Summary by Project Category                     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Tourist Development Council - Park<br>Beaches (183) | 2,597,000          | 5,667,179          | 3,099,700             | 4,469,200         | -                 | -                 | -                 | -                 |
| Transportation Capital                              | 79,503,900         | 450,605,701        | 407,369,100           | 121,170,400       | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital                      | 91,257,100         | 429,302,315        | 405,210,800           | 104,643,700       | -                 | -                 | -                 | -                 |
| Total Project Budget                                | 761,433,300        | 1,809,200,85       | 1,358,090,70          | 740,005,400       | -                 |                   |                   |                   |

# **Capital Improvement Program**Landscape Capital Projects (112/1012)

### **Mission Statement**

To provide capital funding for landscape beautification to county roadway median sections, in accordance with Board approved guidance.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 9,023,382      | 11,465,800         | 12,983,800          |                    | -                   |                    | (100.0)%          |
| Indirect Cost Reimburs         | 97,700         | 81,800             | 81,800              | -                  | =                   | -                  | (100.0)%          |
| Capital Outlay                 | 273            | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget           | 9,121,354      | 11,547,600         | 13,065,600          |                    |                     |                    | (100.0)%          |
| Trans to 310 Growth Mgmt Cap   | -              | -                  | -                   | 5,139,600          | -                   | 5,139,600          | na                |
| Reserve for Capital            | -              | 521,200            | -                   | -                  | -                   | -                  | (100.0)%          |
| <u>_</u>                       |                |                    |                     |                    |                     |                    |                   |
| Total Budget _                 | 9,121,354      | 12,068,800         | 13,065,600          | 5,139,600          | <u>-</u>            | 5,139,600          | (57.4)%           |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues       | 171,350        | 50,000             | 250,000             | -                  |                     | -                  | (100.0)%          |
| Interest/Misc                | 51,722         | 25,000             | 200,000             | -                  | -                   | -                  | (100.0)%          |
| Reimb From Other Depts       | 3,109          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 111 Unincorp Gen Fd | 10,350,800     | 10,600,000         | 10,600,000          | -                  | -                   | -                  | (100.0)%          |
| Carry Forward                | 5,557,700      | 1,397,600          | 7,155,200           | 5,139,600          | -                   | 5,139,600          | 267.7%            |
| Less 5% Required By Law      | -              | (3,800)            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Funding                | 16,134,682     | 12,068,800         | 18,205,200          | 5,139,600          |                     | 5,139,600          | (57.4)%           |

| CIP Category / Project Title         | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Landscape Capital                    |                    |                    |                       |                   |                   |                   |                   |                   |
| Davis Blvd Landscaping               | -                  | 79,198             | 13,900                | -                 | -                 | -                 | -                 |                   |
| Immokalee Rd Landscaping             | -                  | 146,574            | -                     | -                 | -                 | -                 | -                 |                   |
| Operating Project 112                | 11,547,600         | 16,731,381         | 12,483,400            | -                 | -                 | -                 | -                 |                   |
| SR 84 (Airport to CBR) Landscape     | -                  | 230,970            | 231,000               | -                 | -                 | -                 | -                 |                   |
| SR 84 (Capri to Shell Isl) Landscape | -                  | 193,159            | 193,200               | -                 | -                 | -                 | -                 |                   |
| SR 84 (Jolley to Capri) Landscape    | -                  | 126,034            | 126,000               | -                 | -                 | -                 | -                 |                   |
| SR 84 (US41 to Airport) Landscape    | -                  | 10,063             | 10,100                | -                 | -                 | -                 | -                 |                   |
| US 41 Landscaping                    | -                  | 215,355            | 8,000                 | -                 | =                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 112           | 521,200            | 521,200            | =                     | 5,139,600         | -                 | -                 | -                 |                   |
| Landscape Capital                    | 12,068,800         | 18,253,934         | 13,065,600            | 5,139,600         | -                 | _                 |                   |                   |
| Transportation Capital               |                    |                    |                       |                   |                   |                   |                   |                   |
| Intersection Enhancements            | -                  | 20,000             | -                     | -                 | -                 | -                 | -                 | · -               |
| Program Total Project Budget         | 12,068,800         | 18,273,934         | 13,065,600            | 5,139,600         |                   | -                 |                   | _                 |

### **Capital Improvement Program**

#### Notes

Due to the rise of maintenance expenses, the capital program has been put on hold and funding has been reallocated to the maintenance of current landscaped medians.

#### Forecast FY 2023

The FY 2023 budget continues to reflect the transfer of maintenance function from the Unincorporated General Fund (111/1011) to the Landscape Capital Fund (112/1012) which occurred in FY2021 for the maintenance of 121.9 miles of beautified segments.

#### Current FY 2024

The FY 2024 carryforward supports a transfer to the Growth Mgmt Capital Fund (310/3081) of \$5,139,600.

### **Capital Improvement Program**

### **Court Maintenance Fee Fund (181/1056)**

#### **Mission Statement**

On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 139,103        | 1,550,000          | 6,296,700           | -                  | -                   | -                  | (100.0)%          |
| Capital Outlay                 | =              | -                  | 531,000             | -                  | -                   | -                  | na                |
| Net Operating Budget _         | 139,103        | 1,550,000          | 6,827,700           |                    |                     | _                  | (100.0)%          |
| Reserve for Capital            | -              | 3,074,200          | -                   | 4,040,800          | -                   | 4,040,800          | 31.4%             |
| Total Budget                   | 139.103        | 4.624.200          | 6.827.700           | 4 040 900          |                     | 4 040 900          | /42 G\0/          |
| Total Budget _                 | 139,103        | 4,024,200          | 0,027,700           | 4,040,800          | <u>-</u>            | 4,040,800          | (12.6)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Fines & Forfeitures     | 1,027,832      | 960,000            | 900,000             | 900,000            | -                   | 900,000            | (6.3)%            |
| Interest/Misc           | 55,629         | 35,000             | 35,000              | 35,000             | -                   | 35,000             | 0.0%              |
| Carry Forward           | 8,100,800      | 3,679,000          | 9,045,300           | 3,152,600          | -                   | 3,152,600          | (14.3)%           |
| Less 5% Required By Law | -              | (49,800)           | -                   | (46,800)           | -                   | (46,800)           | (6.0)%            |
| Total Funding           | 9,184,261      | 4,624,200          | 9,980,300           | 4,040,800          |                     | 4,040,800          | (12.6)%           |

| CIP Category / Project Title             | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Court Related Capital                    |                    |                    |                       |                   |                   |                   |                   |                   |
| Courthouse 1st Floor Renovations         | -                  | 1,003,424          | 1,003,400             | -                 | -                 | -                 | -                 | -                 |
| Courthouse 6th Floor                     | -                  | 3,409,181          | 3,409,200             | -                 | -                 | -                 | -                 | -                 |
| Courthouse Fire Alarm/Sprinkler HVAC Upg | 1,550,000          | 1,550,000          | 1,550,000             | -                 | -                 | -                 | -                 | -                 |
| Courthouse Restroom Remodel              | -                  | 161,686            | 161,700               | -                 | -                 | -                 | -                 | -                 |
| Elevator Upgrades                        | -                  | 703,365            | 703,400               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 181               | 3,074,200          | 3,074,200          | -                     | 4,040,800         | -                 | -                 | -                 | -                 |
| Court Related Capital                    | 4,624,200          | 9,901,856          | 6,827,700             | 4,040,800         | _                 | -                 | -                 | -                 |
| Program Total Project Budget             | 4,624,200          | 9,901,856          | 6,827,700             | 4,040,800         |                   | -                 |                   |                   |

#### Notes

Funds collected pursuant to Ordinance 2004-43 amended by Ordinance 2009-41 shall be expended as provided by the Board in consultation with the Chief Judge.

#### Forecast FY 2023

On July 15, 2021, Chief Judge McHugh approve a \$1,550,000 request to upgrade the fire alarm and sprinkler system inside the Courthouse and to also replace the heating, ventilation and air conditioning system.

# Capital Improvement Program TDC Category A Beach Park Facilities Cap - Fund (183/1100)

### **Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Category A - Beach Park Facilities projects.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 634,330        | _                  | 286,800             | _                  | -                   |                    | na                |
| Capital Outlay                 | 154,603        | -                  | 3,277,800           | -                  | -                   | -                  | na                |
| Net Operating Budget           | 788,933        |                    | 3,564,600           |                    | <del>-</del>        | -                  | na                |
| Trans to Tax Collector         | 33,996         | 29,400             | 29,400              | 32,100             | -                   | 32,100             | 9.2%              |
| Reserve for Capital            | -              | 2,567,600          | -                   | 4,437,100          | -                   | 4,437,100          | 72.8%             |
| Total Budget _                 | 822,930        | 2,597,000          | 3,594,000           | 4,469,200          |                     | 4,469,200          | 72.1%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax       | 1,699,823      | 1,175,500          | 1,383,100           | 1,234,300          |                     | 1,234,300          | 5.0%              |
| Interest/Misc           | 30,990         | 25,000             | 84,900              | 32,600             | -                   | 32,600             | 30.4%             |
| Adv Repay fm 370 (3007) | -              | =                  | -                   | 250,000            | -                   | 250,000            | na                |
| Carry Forward           | 4,233,900      | 1,456,600          | 5,141,800           | 3,015,800          | -                   | 3,015,800          | 107.0%            |
| Less 5% Required By Law | -              | (60,100)           | -                   | (63,500)           | -                   | (63,500)           | 5.7%              |
| Total Funding           | 5,964,713      | 2,597,000          | 6,609,800           | 4,469,200          | -                   | 4,469,200          | 72.1%             |

| CIP Category / Project Title              | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Parks & Recreation Capital                |                    |                    |                       |                   |                   | -                 |                   |                   |
| RegPk - Lightning Detection               | -                  | 100,000            | 100,000               | _                 | -                 |                   |                   | -                 |
| Vanderbilt Pkg Garage Repairs             | -                  | 394,346            | 394,300               | -                 | -                 |                   |                   | -                 |
| Parks & Recreation Capital                | _                  | 494,346            | 494,300               |                   |                   |                   |                   | <del></del>       |
| Tourist Development Council - Park Beach  | nes (183)          | •                  |                       |                   |                   |                   |                   |                   |
| Barefoot Beach Boardwalk & Pavilions      | -                  | 71,907             | 71,900                | _                 | -                 |                   |                   | _                 |
| Barefoot Beach Boardwalk Repairs          | -                  | 284,397            | 284,400               | -                 | -                 |                   |                   | -                 |
| Barefoot Beach Cons Bldg                  | -                  | 85,000             | 85,000                | -                 | _                 |                   |                   | -                 |
| Barefoot Beach Parking & Road Seal/Stripe | -                  | 570,476            | 570,500               | -                 | -                 |                   |                   | -                 |
| Barefoot Beach Preserve                   | -                  | 279,475            | 279,400               | -                 | -                 |                   |                   | -                 |
| Beach Park Facility Maintenance           | -                  | 160,250            | 160,300               | -                 | -                 |                   |                   | _                 |
| Beach Pk Restroom Cleaning                | -                  | 13,491             | 13,500                | -                 | -                 |                   |                   | -                 |
| Boardwalk Replacement                     | -                  | 184,954            | 184,900               | -                 | -                 |                   |                   | -                 |
| Clam Pass Boardwalk Repair                | -                  | 31,791             | 31,800                | -                 | -                 |                   |                   | -                 |
| Clam Pass Park Improv                     | -                  | 50,070             | 50,100                | -                 | -                 |                   |                   | -                 |
| Clam Pass Restroom Expansion              | -                  | 8,755              | 8,800                 | -                 | -                 |                   |                   | -                 |
| Clam Pass Trim Mangrove                   | -                  | 38,805             | 38,800                | -                 | -                 |                   |                   | -                 |
| FDOT STSD Beach Bus Circular              | -                  | 97,413             | 97,400                | -                 | -                 |                   |                   | -                 |
| Parking Meters                            | -                  | 19,250             | 19,300                | -                 | -                 |                   | -                 | -                 |
| Tigertail Beach Bathroom                  | -                  | 282,295            | 282,300               | -                 | -                 |                   |                   | -                 |
| Tigertail Beach Park Improvements         | -                  | 572,780            | 572,800               | -                 | -                 |                   |                   | -                 |
| Tigertail Beach Update Playground         | -                  | 1,626              | 1,600                 | -                 | -                 |                   |                   | -                 |
| Vanderbilt Bch Boardwalk<br>Improvements  | -                  | 317,444            | 317,500               | -                 | -                 |                   | -                 | -                 |

### **Capital Improvement Program**

| CIP Category / Project Title                     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Tourist Development Council - Park Beach         | es (183)           |                    |                       |                   |                   |                   |                   |                   |
| X-fers/Reserves - Fund 183                       | 2,597,000          | 2,597,000          | 29,400                | 4,469,200         | -                 | -                 | -                 | -                 |
| Tourist Development Council - Park Beaches (183) | 2,597,000          | 5,667,179          | 3,099,700             | 4,469,200         | -                 | -                 | -                 | -                 |
| Program Total Project Budget                     | 2,597,000          | 6,161,525          | 3,594,000             | 4,469,200         | _                 | -                 | -                 |                   |

#### Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183/1100) was established allowing staff to budget and financially account for revenues and expenditures devoted to park beach projects. The TDC Beach Capital Fund (195/1105) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to Category A Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category A, the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment was increased from 33.33% to 36.82%. On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. The revenue-neutral allocation to Beach Park Facilities represents approximately 3.58% of the Tourist Tax revenue budget.

In FY2021, an advance (loan) of \$7.3 million was transferred to the Sports Complex Fund (370/3007) to support Paradise Coast Sports Complex phase 2 improvements.

In FY2024, a partial repayment of the advance in the amount of \$250,000 is scheduled from the Sports Complex Fund (370/3007).

### **Capital Improvement Program**

### TDC Category A Beach Renourish/Pass Maint Cap - Fund (195/1105)

### **Mission Statement**

To account for capital projects funded by Tourist Development Tax (TDT) for Beach Renourishment / Pass Maintenance projects.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 92,460         | 800                | 800                 | 600                | _                   | 600                | (25.0)%           |
| Operating Expense              | 5,817,862      | 1,482,000          | 28,156,300          | 3,622,500          | -                   | 3,622,500          | 144.4%            |
| Capital Outlay                 | 3,753,888      | 1,371,000          | 12,953,600          | 8,730,000          | -                   | 8,730,000          | 536.8%            |
| Remittances                    | -              | -                  | 921,400             | -                  | -                   | -                  | na                |
| Net Operating Budget -         | 9,664,211      | 2,853,800          | 42,032,100          | 12,353,100         |                     | 12,353,100         | 332.9%            |
| Trans to Tax Collector         | 370,048        | 312,000            | 312,000             | 336,000            | -                   | 336,000            | 7.7%              |
| Trans to 119 Sea Turtle        | 171,700        | 171,700            | 171,700             | 171,700            | -                   | 171,700            | 0.0%              |
| Trans to 185 TDC Eng           | 883,700        | 817,600            | 817,600             | 992,300            | -                   | 992,300            | 21.4%             |
| Reserve for Capital            | -              | 58,151,300         | =                   | 42,470,500         | -                   | 42,470,500         | (27.0)%           |
| Reserve for Catastrophic Event | -              | 9,570,000          | -                   | 500,000            | -                   | 500,000            | (94.8)%           |
| Total Budget _                 | 11,089,659     | 71,876,400         | 43,333,400          | 56,823,600         |                     | 56,823,600         | (20.9)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax       | 18,502,381     | 12,799,000         | 15,059,300          | 13,438,900         | -                   | 13,438,900         | 5.0%              |
| Miscellaneous Revenues  | 75,890         | =                  | -                   | -                  | =                   | -                  | na                |
| Interest/Misc           | 424,065        | 300,000            | 800,000             | 350,000            | =                   | 350,000            | 16.7%             |
| Adv Repay fm 370 (3007) | -              | -                  | -                   | 250,000            | -                   | 250,000            | na                |
| Carry Forward           | 63,029,100     | 59,432,400         | 70,948,300          | 43,474,200         | =                   | 43,474,200         | (26.9)%           |
| Less 5% Required By Law | -              | (655,000)          | -                   | (689,500)          | -                   | (689,500)          | 5.3%              |
| Total Funding           | 82,031,436     | 71,876,400         | 86,807,600          | 56,823,600         | -                   | 56,823,600         | (20.9)%           |

| CIP Category / Project Title  | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Hurricane Ian   |                    |                    |                       |                   |                   |                   |                   |                   |
| Hurricane Ian<br>Hurricane Irma                                     | -                  | 27,050,000         | 27,076,200            | 2,000,000         | -                 | -                 | -                 |                   |
| Hurricane Irma<br>Parks & Recreation Capital                        | -                  | 683,745            | 683,700               | -                 | -                 | -                 | -                 |                   |
| AOlesky Sea Wall Repair<br>Tourist Development Council - Beaches (1 | 95)                | 420,713            | 420,700               | -                 | -                 | -                 | -                 |                   |
| Beach Emergency Response  | -                  | -                  | 300,000               | 300,000           | -                 | -                 | -                 | -                 |
| Beach Tilling   | 30,000             | 162,379            | 162,400               | 30,000            | -                 | -                 | -                 | -                 |
| Beach Tractor Shelter   | -                  | 22,663             | 22,700                | -                 | -                 | -                 | -                 |                   |
| City/County Beach Monitoring  | 170,000            | 316,682            | 146,700               | 170,000           | -                 | -                 | -                 |                   |
| Clam Pass Beach Maintenance   | 100,000            | 280,253            | 280,300               | 100,000           | -                 | -                 | -                 | -                 |
| Clam Pass Dredge Pelican Bay  | 250,000            | 309,148            | 309,100               | 250,000           | -                 | -                 | -                 | -                 |
| Co Beach Analysis & Design  | -                  | 13,916             | 13,900                | -                 | -                 | -                 | -                 |                   |
| Coastal Resiliency  | 500,000            | 1,227,896          | 1,227,900             | 500,000           | -                 | -                 | -                 |                   |
| Collier Beach Renourishment - General                               | -                  | 124,725            | 124,700               | -                 | -                 | -                 | -                 | -                 |
| Collier Creek Modeling, Jetty Rework and Channel Training           | 125,000            | 4,120,754          | 4,120,800             | -                 | -                 | -                 | -                 |                   |
| County Beach Cleaning   | 506,800            | 766,779            | 636,800               | 601,100           | -                 | -                 | =                 | . <u>-</u>        |

| CIP Category / Project Title                | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Tourist Development Council - Beaches (1    | 95)                |                    |                       |                   |                   |                   |                   |                   |
| Doctors Pass Dredging                       | 25,000             | 198,086            | 198,100               | 25,000            | -                 | -                 | -                 | -                 |
| Jolly Bridge Ongoing Maintenance            | -                  | 46,625             | 46,600                | -                 | -                 | -                 | -                 | -                 |
| Local Gov't Funding Request                 | 25,000             | 47,267             | 47,300                | 25,000            | -                 | -                 | -                 | -                 |
| Marco S NTP & Renourishment                 | -                  | 401,101            | 401,100               | -                 | -                 | -                 | -                 | -                 |
| Naples Beach Cleaning                       | 197,000            | 408,182            | 408,200               | 197,000           | -                 | -                 | -                 | -                 |
| Naples Beach Renourishment                  | -                  | 1,421,666          | 1,421,700             | -                 | -                 | -                 | -                 | -                 |
| Naples Pier Repair and Maintenance          | 200,000            | 400,014            | 400,000               | 200,000           | -                 | -                 | -                 | -                 |
| Near Shore Hard Bottom Monitoring           | 230,000            | 519,370            | 519,400               | 230,000           | -                 | -                 | -                 | -                 |
| North Pk Shore Bch Maintenance              | -                  | 49,067             | 49,100                | -                 | -                 | -                 | -                 | -                 |
| Park Shore Bch Renourishment                | 200,000            | 406,688            | 406,700               | 3,800,000         | -                 | -                 | -                 | -                 |
| Shore Bird Monitoring                       | 25,000             | 161,757            | 161,800               | 25,000            | -                 | -                 | -                 | -                 |
| TDC Administration                          | 75,000             | 388,965            | 389,000               | 75,000            | -                 | -                 | -                 | -                 |
| Tigartail Lagoon                            | -                  | 921,400            | 921,400               | -                 | -                 | -                 | -                 | -                 |
| Tiger Tail Beach Access Road<br>Expansion   | 170,000            | 170,000            | 170,000               | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Beach Renourishment              | -                  | 444,485            | 444,500               | 3,800,000         | -                 | -                 | -                 | -                 |
| Vegetation Repairs - Exotic Removal         | -                  | 147,866            | 147,900               | -                 | -                 | -                 | -                 | -                 |
| Wiggins Pass Dredge                         | 25,000             | 373,377            | 373,400               | 25,000            | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 195                  | 69,022,600         | 41,101,200         | 1,301,300             | 44,470,500        | -                 | -                 | -                 | -                 |
| Tourist Development Council - Beaches (195) | 71,876,400         | 54,952,311         | 15,152,800            | 54,823,600        | -                 | -                 | -                 |                   |
| Program Total Project Budget                | 71,876,400         | 83,106,769         | 43,333,400            | 56,823,600        | -                 | -                 |                   |                   |

### Capital Improvement Program

#### Notes

In December 2005, the Board authorized the segregation of funds collected for park beach facilities from funds collected for beach renourishment/pass maintenance activities. The fact that dollars dedicated to park beach facilities were co-mingled with beach renourishment funds proved problematic in identifying compliance with beach renourishment reserve guidelines and in identifying funds available for park beach facilities. As a result, the Park Beaches Fund (183/1100) was established allowing staff to budget and account for revenues and expenditures devoted to park beach projects. The TDC Beach Renourishment Capital Fund (195/1105) became solely used to account for beach renourishment/pass maintenance projects and related activities and reserves.

On April 23, 2013, under a 4 percent TDT levy the Board authorized amendments to the Tourist Tax Ordinance revising the distribution of Tourist Taxes to TDC Category "A" Beach projects. The overall distribution to beach parks and beach renourishment was reduced from 50% to 41.29% of TDC revenue. Within Category "A", the distribution to park beach facilities was reduced from 16.67% to 4.48% and the distribution to beach renourishment/Pass Maintenance was increased from 33.33% to 36.82%.

In FY 2018 a reserve for potential reimbursement to the Florida Department of Emergency Management (FDEM) was established at \$7,000,000. In a letter dated February 5, 2018, FDEM communicated the settlement of the remaining reimbursement issue. According to that letter, there is no payment due from the County, instead, out of an outstanding County reimbursement request of \$7,700,000 FDEM has agreed to pay \$3,700,000 with the County conceding \$4,000,000 of the requested amount. The settlement allows the segregated reimbursement reserve to be eliminated and the funds moved to general capital reserves.

On July 11, 2017, the Board approved increasing the Tourist Development Tax from 4% to 5% and distribution adjustments among Tourist Tax supported funds. Relative to overall Tourist Development Taxes, the beach renourishment allocation represents 38.98% of the tax revenue budget.

#### Forecast FY 2023

Forecast expenditures reflect FY 2023 project budgets and ongoing projects established in prior years.

#### Current FY 2024

Construction projects programmed for FY 2024 are shown in the table provided.

#### Revenues

The principal source of revenue to support beach renourishment and inlet management is Tourist Development Taxes. Beach renourishment and inlet management funding is authorized by the Florida Statute from the first three pennies of TDT. Relative to the three pennies, Beach Renourishment Fund (195/1105) receives 64.96% of available TDC tax revenue and the Beach Park Facilities Fund (183/1100) receives 5.96% for a total of 70.92% of available TDT monies going to beaches. Estimated TDT allocation to Beach Renourishment Fund (195/1105) is anticipated to be \$13,438,900, approximately 5% above the prior year budget.

# Capital Improvement Program County Wide Capital Projects Fund (301/3001)

### **Mission Statement**

To provide General Fund funding for various capital projects under the various Constitutional Officers.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 238,223        | 5,447,500          | 7,149,400           | 4,215,000          | -                   | 4,215,000          | (22.6)%           |
| Capital Outlay                 | 266,456        | =                  | 6,327,500           | 1,000,000          | =                   | 1,000,000          | na                |
| Remittances                    | 6,849,039      | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget           | 7,353,717      | 5,447,500          | 13,476,900          | 5,215,000          |                     | 5,215,000          | (4.3)%            |
| Total Budget _                 | 7,353,717      | 5,447,500          | 13,476,900          | 5,215,000          |                     | 5,215,000          | (4.3)%            |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 001 Gen Fund          | 11,500,000     | 3,550,000          | 3,550,000           | 4,815,000          |                     | 4,815,000          | 35.6%             |
| Adv/Repay fm 381 Correct ImFee | 290,000        | 700,000            | 700,000             | 400,000            | -                   | 400,000            | (42.9)%           |
| Carry Forward                  | 3,593,200      | 1,197,500          | 9,226,900           | -                  | -                   | -                  | (100.0)%          |
| Total Funding                  | 15,383,200     | 5,447,500          | 13,476,900          | 5,215,000          | -                   | 5,215,000          | (4.3)%            |

| CIP Category / Project Title                         | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Other Constitutional Officers                        |                    |                    |                       |                   |                   |                   |                   |                   |
| Clerk Improvements                                   | 400,000            | 400,000            | 400,000               | -                 | -                 | -                 |                   |                   |
| Fire Life Safety                                     | -                  | -                  | -                     | 750,000           | -                 | -                 |                   |                   |
| IM Gov't Ctr Renov                                   | -                  | -                  | 517,500               | 150,000           | -                 | -                 |                   |                   |
| SOE ParkingLot Repairs                               | -                  | -                  | -                     | 50,000            | -                 | -                 |                   |                   |
| Other Constitutional Officers                        | 400,000            | 400,000            | 917,500               | 950,000           | -                 | -                 |                   |                   |
| Sheriff Office Capital                               |                    |                    |                       |                   |                   |                   |                   |                   |
| Automatic Fingerprint ID System Replacement          | 1,000,000          | 1,000,000          | 1,000,000             | -                 | -                 | -                 |                   |                   |
| Building J Renovation/Repair                         | 1,450,000          | 2,131,367          | 2,131,300             | 500,000           | -                 | -                 |                   |                   |
| CCSO New Gun Range Fac                               | -                  | -                  | =                     | 500,000           | -                 | -                 |                   |                   |
| CCSO Rifle Range Roof Repair                         | -                  | -                  | -                     | 45,000            | -                 | -                 |                   |                   |
| J1-J2-J3 Roof Replacement                            | -                  | 4,854,684          | 4,854,700             | -                 | -                 | -                 |                   |                   |
| Jail & Related Exterior/Building<br>Envelope Repairs | -                  | -                  | -                     | 920,000           | -                 | -                 |                   |                   |
| Jail HVAC System Redesign & Replacement              | -                  | 100,505            | 100,500               | 500,000           | -                 | -                 |                   |                   |
| Jail Kitchen Renovation                              | -                  | 385,407            | 385,400               | -                 | -                 | -                 |                   |                   |
| Naples Jail Expansion                                | -                  | 1                  | =                     | -                 | -                 | -                 |                   |                   |
| New Accounting System - Sheriff                      | -                  | 125,969            | 126,000               | -                 | -                 | -                 |                   |                   |
| Sheriff Elevator Repair                              | -                  | -                  | -                     | 400,000           | -                 | -                 |                   |                   |
| Sheriff Law Enforcement Capital Improvements         | 1,100,000          | 1,940,081          | 1,940,000             | 500,000           | -                 | -                 |                   |                   |
| SO Jail Windows                                      | -                  | -                  | -                     | 500,000           | -                 | -                 |                   |                   |
| SO Substation #1 N Naples                            | 190,000            | 190,000            | 190,000               | 400,000           | -                 | -                 |                   |                   |
| SO Substation #5 E-City/E Naples                     | 510,000            | 510,000            | 510,000               | -                 | -                 | -                 |                   |                   |
| Sheriff Office Capital                               | 4,250,000          | 11,238,014         | 11,237,900            | 4,265,000         | _                 | -                 |                   |                   |
| Supervisor of Elections Capital                      |                    |                    |                       |                   |                   |                   |                   |                   |
| SOE Walkway  | 280,000            | 280,000            | 280,000               | -                 | -                 | -                 |                   |                   |
| Voting Machines                                      |                    | 251,510            | 251,500               | -                 |                   | -                 |                   |                   |
| Supervisor of Elections Capital                      | 280,000            | 531,510            | 531,500               | -                 | -                 | -                 |                   |                   |

| CIP Category / Project Title   | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital |                    |                    |                       |                   |                   |                   |                   |                   |
| Government Ops Business Park   | -                  | 790,000            | 790,000               | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget   | 4,930,000          | 12,959,524         | 13,476,900            | 5,215,000         | -                 | -                 |                   |                   |

# Capital Improvement Program County Wide Capital Projects Fund (301/3001)

### **Mission Statement**

To provide General Fund funding for various capital projects under the Office of the County Manager.

| Program Budgetary Cost Summary          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                       | 422,969        | 1,358,000          | 3,851,500           | 1,285,000          | -                   | 1,285,000          | (5.4)%            |
| Capital Outlay                          | -              | 1,140,000          | 4,216,100           | 6,000,000          | -                   | 6,000,000          | 426.3%            |
| Net Operating Budget _                  | 422,969        | 2,498,000          | 8,067,600           | 7,285,000          |                     | 7,285,000          | 191.6%            |
| Trans to 727 FEMA                       | -              | -                  | 20,000,000          | 15,000,000         | -                   | 15,000,000         | na                |
| Reserve for Future Capital Replacements | -              | 35,800,000         | -                   | 22,467,300         | -                   | 22,467,300         | (37.2)%           |
| Total Budget _                          | 422,969        | 38,298,000         | 28,067,600          | 44,752,300         |                     | 44,752,300         | 16.9%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 001 Gen Fund   | 9,840,000      | 20,798,000         | 20,798,000          | 28,952,300         | -                   | 28,952,300         | 39.2%             |
| Carry Forward           | 13,652,500     | 17,500,000         | 23,069,600          | 15,800,000         | =                   | 15,800,000         | (9.7)%            |
| Total Funding           | 23,492,500     | 38,298,000         | 43,867,600          | 44,752,300         | _                   | 44,752,300         | 16.9%             |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Administrative Services Capital   |                    |                    |                       |                   |                   |                   |                   |                   |
| 311 - Information Network Program | -                  | 12,172             | 12,200                | -                 | -                 | -                 | -                 | -                 |
| Financial Mgmt System (SAP)       | 1,000,000          | 6,331,302          | 6,331,300             | 1,000,000         | -                 | -                 | -                 | -                 |
| Webpage Redesign                  | -                  | 31,615             | 31,600                | -                 | -                 | -                 | -                 | -                 |
| Administrative Services Capital   | 1,000,000          | 6,375,089          | 6,375,100             | 1,000,000         |                   | -                 | -                 | -                 |
| County Manager's Capital          |                    |                    |                       |                   |                   |                   |                   |                   |
| Corporate Improvement Software    | 90,000             | 151,182            | 151,200               | 90,000            | -                 | -                 | -                 | -                 |
| Customer Experience Mgt Software  | 75,000             | 139,975            | 140,000               | 75,000            | -                 | -                 | -                 | -                 |
| GovMax Software                   | 120,000            | 188,267            | 188,300               | 120,000           | -                 | -                 | -                 | -                 |
| County Manager's Capital          | 285,000            | 479,424            | 479,500               | 285,000           |                   | -                 | -                 | -                 |
| Emergency Management Services     |                    |                    |                       |                   |                   |                   |                   |                   |
| 800 MHz Upgrade                   | 1,213,000          | 1,213,000          | 1,213,000             | 6,000,000         | -                 | -                 | -                 | -                 |
| Facilities Management Capital     |                    |                    |                       |                   |                   |                   |                   |                   |
| X-fers/Reserves - Fund 301        | 35,800,000         | 35,800,000         | 20,000,000            | 37,467,300        | -                 | -                 | -                 | -                 |
| Program Total Project Budget      | 38,298,000         | 43,867,513         | 28,067,600            | 44,752,300        |                   | -                 | -                 |                   |

# Capital Improvement Program County Wide Capital Projects Fund (301/3001)

### **Mission Statement**

To provide General Fund funding for various capital projects under Public Services Department.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 289,870        | -                  | 41,400              | 250,000            | _                   | 250,000            | na                |
| Capital Outlay                    | 711,831        | 950,000            | 1,502,200           | 750,000            | -                   | 750,000            | (21.1)%           |
| Net Operating Budget <sup>-</sup> | 1,001,701      | 950,000            | 1,543,600           | 1,000,000          |                     | 1,000,000          | 5.3%              |
| Total Budget _                    | 1,001,701      | 950,000            | 1,543,600           | 1,000,000          |                     | 1,000,000          | 5.3%              |

| Program Funding Sources    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 001 Gen Fund      | -              | 450,000            | 450,000             | 550,000            | -                   | 550,000            | 22.2%             |
| Adv/Repay fm 355 Lib ImFee | 700,000        | 500,000            | 500,000             | 450,000            | -                   | 450,000            | (10.0)%           |
| Carry Forward              | 870,200        | -                  | 593,600             | -                  | -                   | -                  | na                |
| Total Funding              | 1,570,200      | 950,000            | 1,543,600           | 1,000,000          | _                   | 1,000,000          | 5.3%              |

| CIP Category / Project Title                         | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| County Extension, Education, & Training              |                    |                    |                       |                   |                   |                   |                   |                   |
| Univ Ext - Access Control Doors<br>Libraries Capital | 50,000             | 50,000             | 50,000                | -                 | -                 | -                 | -                 | -                 |
| Books, Pubs. & Library Mat (301)                     | 900,000            | 921,586            | 921,600               | 750,000           | -                 | -                 | -                 | -                 |
| E-Books & E-Audio (301)                              | -                  | -                  | -                     | 250,000           | -                 | -                 | -                 | -                 |
| Fiber Optic  | -                  | 17,592             | 17,700                | -                 | -                 | -                 | -                 | -                 |
| Libraries Capital                                    | 900,000            | 939,178            | 939,300               | 1,000,000         | _                 | -                 | -                 |                   |
| Public Services Capital                              |                    |                    |                       |                   |                   |                   |                   |                   |
| Domestic Animal Srv Facility                         | -                  | 54,276             | 54,300                | -                 | -                 | -                 | -                 | -                 |
| Golden Gate Senior Center Rehab                      | -                  | 500,000            | 500,000               | -                 | -                 | -                 | -                 | -                 |
| Public Services Capital                              |                    | 554,276            | 554,300               |                   | -                 | -                 | -                 |                   |
| Program Total Project Budget                         | 950,000            | 1,543,454          | 1,543,600             | 1,000,000         | -                 | -                 |                   |                   |

Notes

Fiscal Year 2024 10 - 39 Capital Improvement Program

# Capital Improvement Program County Wide Capital Projects Fund (301/3001)

### **Mission Statement**

To provide General Fund funding for various capital projects under Public Utilities Department; Facilities Management Division.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 3,315,066      | 21,391,200         | 28,970,200          | 8,025,000          | =                   | 8,025,000          | (62.5)%           |
| Capital Outlay                 | 513,558        | 11,070,000         | 16,811,700          | 9,360,500          | -                   | 9,360,500          | (15.4)%           |
| Grants and Aid                 | -              | -                  | -                   | 500,000            | -                   | 500,000            | na                |
| Net Operating Budget -         | 3,828,625      | 32,461,200         | 45,781,900          | 17,885,500         |                     | 17,885,500         | (44.9)%           |
| Trans to 702 EMS Grant Match   | -              | -                  | 157,300             | -                  | -                   | -                  | na                |
| Advance/Repay to 390 Gov't Fac | 1,832,000      | 757,700            | 757,700             | 1,383,900          | -                   | 1,383,900          | 82.6%             |
| Total Budget _                 | 5,660,625      | 33,218,900         | 46,696,900          | 19,269,400         |                     | 19,269,400         | (42.0)%           |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues   | (4,818)        |                    | -                   |                    | -                   | _                  | na                |
| FEMA - Fed Emerg Mgt Agency  | (86,718)       | =                  | 1,086,300           | -                  | -                   | -                  | na                |
| Miscellaneous Revenues       | 51,350         | -                  | 141,600             | -                  | -                   | -                  | na                |
| Interest/Misc                | 280,500        | 130,000            | 565,100             | 130,000            | =                   | 130,000            | 0.0%              |
| Trans fm 001 Gen Fund        | 8,685,600      | 24,128,300         | 24,128,300          | 18,567,200         | =                   | 18,567,200         | (23.0)%           |
| Trans fm 101 Transp Op Fd    | 38,300         | 38,300             | 38,300              | -                  | -                   | -                  | (100.0)%          |
| Trans fm 109 Pel Bay MSTBU   | 8,700          | 8,700              | 8,700               | -                  | =                   | -                  | (100.0)%          |
| Trans fm 111 Unincorp Gen Fd | 133,500        | 133,500            | 133,500             | -                  | =                   | -                  | (100.0)%          |
| Trans fm 113 Comm Dev Fd     | 121,400        | 121,400            | 121,400             | -                  | -                   | -                  | (100.0)%          |
| Trans fm 194 TDC Prom Fd     | 5,100          | 5,100              | 5,100               | -                  | =                   | -                  | (100.0)%          |
| Trans fm 495 Airport Op Fd   | 33,700         | 33,700             | 33,700              | -                  | =                   | -                  | (100.0)%          |
| Trans fm 521 Fleet           | 113,600        | 113,400            | 113,400             | -                  | =                   | -                  | (100.0)%          |
| Adv/Repay fm 350 EMS ImFee   | -              | 240,700            | 240,700             | 128,100            | -                   | 128,100            | (46.8)%           |
| Carry Forward                | 19,608,200     | 8,272,300          | 20,531,400          | 450,600            | =                   | 450,600            | (94.6)%           |
| Less 5% Required By Law      | -              | (6,500)            | -                   | (6,500)            | -                   | (6,500)            | 0.0%              |
| Total Funding                | 28,988,415     | 33,218,900         | 47,147,500          | 19,269,400         | <u> </u>            | 19,269,400         | (42.0)%           |

| CIP Category / Project Title                                 | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Emergency Management Services                                |                    |                    |                       |                   |                   |                   |                   |                   |
| Medical Examiner Renovation<br>Facilities Management Capital | 500,000            | 2,776,777          | 2,776,800             | 2,200,000         | -                 | -                 | -                 | -                 |
| A/C, Heating, & Ventilation Repairs                          | 3,550,000          | 4,352,716          | 4,352,700             | 975,000           | -                 | -                 |                   | -                 |
| ADA Compliance   | 342,500            | 499,320            | 499,300               | 100,000           | -                 | -                 |                   | -                 |
| Camp Keais Property  | -                  | 69,679             | 69,700                | 585,500           | -                 | -                 |                   | -                 |
| Campus Transformer   | -                  | -                  | -                     | 1,300,000         | -                 | -                 |                   | -                 |
| County-wide Relocations                                      | -                  | 552,256            | 552,300               | -                 | -                 | -                 |                   | -                 |
| Electrical   | 1,135,000          | 1,162,448          | 1,162,400             | 400,000           | -                 | -                 |                   | -                 |
| Elevator Repairs, Replacement                                | 1,849,500          | 1,999,500          | 1,999,500             | 750,000           | -                 | -                 |                   | -                 |
| Exterior Bldg Improve  | 1,190,000          | 1,519,165          | 1,519,200             | 950,000           | -                 | -                 |                   | -                 |
| Fire Alarms/Life Safety                                      | -                  | 1,248,020          | 1,248,000             | 500,000           | -                 | -                 |                   | -                 |
| General Building Repairs                                     | 1,430,000          | 2,595,706          | 2,595,700             | 750,000           | -                 | -                 |                   | -                 |
| Generators   | -                  | 50,816             | 50,800                | =                 | -                 | -                 | -                 | -                 |

## **Capital Improvement Program**

| CIP Category / Project Title                              | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Facilities Management Capital                             |                    |                    | -                     |                   |                   |                   |                   |                   |
| GG Estates Gov Ctr  | -                  | -                  | -                     | 500,000           | -                 | -                 | -                 | · -               |
| Hussey Property   | 1,365,300          | 1,767,891          | 1,767,900             | -                 | -                 | -                 | -                 |                   |
| Interior Bldg Improve                                     | -                  | 162,022            | 162,000               | 150,000           | -                 | -                 | -                 |                   |
| Lift Stations   | -                  | -                  | -                     | 1,000,000         | -                 | -                 | -                 |                   |
| Master Planning   | -                  | -                  | -                     | 300,000           | -                 | -                 | -                 |                   |
| Paint Plan  | 42,500             | 245,376            | 245,300               | =                 | -                 | -                 | -                 | -                 |
| Parking Garage #1 Improve                                 | 1,500,000          | 1,500,000          | 1,500,000             | -                 | -                 | -                 | -                 |                   |
| Parking Lot Repairs                                       | 2,586,500          | 3,040,132          | 3,040,100             | 1,225,000         | -                 | -                 | -                 | . <u>-</u>        |
| Plumbing  | 570,000            | 575,404            | 575,400               | 300,000           | -                 | -                 | -                 | . <u>-</u>        |
| Reroofing Projects  | 769,900            | 2,022,597          | 2,022,600             | 1,400,000         | -                 | -                 | -                 | . <u>-</u>        |
| Security Equip. Replace(x-ray, etc)                       | -                  | -                  | -                     | 1,500,000         | -                 | -                 | -                 | -                 |
| Strategic Land Purchase                                   | -                  | -                  | -                     | 500,000           | -                 | -                 | -                 | -                 |
| Video Monitor Sys & Secuirty                              | 3,000,000          | 5,572,700          | 5,572,700             | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 301                                | 757,700            | 915,024            | 915,000               | 1,383,900         | -                 | -                 | -                 | -                 |
| Facilities Management Capital                             | 20,088,900         | 29,850,772         | 29,850,600            | 14,569,400        | _                 | -                 | -                 | · -               |
| Hurricane Irma  |                    |                    |                       |                   |                   |                   |                   |                   |
| COVID-19 Pandemic   | -                  | 420                | 400                   | -                 | -                 | -                 | -                 |                   |
| Hurricane Irma  | -                  | 98,450             | 98,400                | -                 | -                 | -                 | -                 |                   |
| Hurricane Irma  | -                  | 98,870             | 98,800                | -                 | -                 | -                 | -                 | -                 |
| Libraries Capital   |                    |                    |                       |                   |                   |                   |                   |                   |
| Library Improvements Parks & Recreation Capital           | 630,000            | 630,000            | 630,000               | -                 | -                 | -                 | -                 | -                 |
| Golden Gate Golf Course<br>Water / Sewer District Capital | 7,000,000          | 8,165,471          | 8,165,500             | 2,500,000         | -                 | -                 | -                 |                   |
| Government Ops Business Park                              | 5,000,000          | 5,015,479          | 5,015,500             | -                 | -                 | -                 | -                 | -                 |
| Integrated Asset Management                               | -                  | 159,707            | 159,700               | -                 | -                 | -                 | -                 |                   |
| Water / Sewer District Capital                            | 5,000,000          | 5,175,186          | 5,175,200             | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget                              | 33,218,900         | 46,697,076         | 46,696,900            | 19,269,400        |                   |                   |                   |                   |

Current FY 2024

# Capital Improvement Program County Wide Capital Projects Fund (301/3001)

### **Mission Statement**

To account for capital projects funded by the Transportation Management Department.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 34,287         | 50,000             | 95,800              | 50,000             | -                   | 50,000             | 0.0%              |
| Capital Outlay                 | 11,341         | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget -         | 45,628         | 50,000             | 95,800              | 50,000             |                     | 50,000             | 0.0%              |
| Trans to 114 Pollutn Ctrl Fd   | -              | -                  | -                   | 915,500            | -                   | 915,500            | na                |
| Total Budget _                 | 45,628         | 50,000             | 95,800              | 965,500            |                     | 965,500            | 1,831.0%          |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 001 Gen Fund        | 50,000         | 50,000             | 50,000              | 50,000             | <del>-</del>        | 50,000             | 0.0%              |
| Trans fm 114 Pollutn Ctrl Fd | 504,000        | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 452,937        | -                  | 961,300             | 915,500            | -                   | 915,500            | na                |
| Total Funding                | 1,006,937      | 50,000             | 1,011,300           | 965,500            |                     | 965,500            | 1,831.0%          |

| CIP Category / Project Title                           | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Coastal Zone Management Capital                        |                    |                    |                       |                   |                   |                   |                   |                   |
| Water Quality Testing<br>Facilities Management Capital | 50,000             | 95,799             | 95,800                | 50,000            | -                 | -                 | · -               | _                 |
| X-fers/Reserves - Fund 301<br>Transportation Capital   | -                  | -                  | -                     | 915,500           | -                 | -                 | · -               | _                 |
| Pollution Control Equipment                            | -                  | 174,236            | -                     | -                 | -                 | -                 | -                 |                   |
| Pollution Control Space Planning                       | -                  | 737,000            | -                     | -                 | -                 | -                 | -                 | -                 |
| Transportation Capital                                 | -                  | 911,236            | -                     | -                 | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital                         |                    |                    |                       |                   |                   |                   |                   |                   |
| Government Ops Business Park                           | -                  | 4,302              | -                     | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget                           | 50,000             | 1,011,337          | 95,800                | 965,500           | -                 |                   |                   | -                 |

### **Capital Improvement Program**

### Florida Boating Improvement Fund (303/3061)

#### **Mission Statement**

Accounts for boater related capital projects. There are two fees imposed on motorized boaters; one is a state imposed fee and the other is a county imposed registration fee. Monies are spent in accordance with Section 328.72(15) and 328.66(1), Florida Statutes; to maintaining waterways as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers.

| Program Budgetary Cost Summary     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 356,344        | 75,000             | 343,200             | 57,400             | -                   | 57,400             | (23.5)%           |
| Capital Outlay                     | 916,057        | 325,000            | 2,173,600           | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget               | 1,272,401      | 400,000            | 2,516,800           | 57,400             | -                   | 57,400             | (85.7)%           |
| Trans to Tax Collector             | 12,777         | 15,000             | 15,000              | 15,000             | -                   | 15,000             | 0.0%              |
| Reserve for Boater Improve Capital | -              | -                  | -                   | 100,000            | -                   | 100,000            | na                |
| Total Budget _                     | 1,285,178      | 415,000            | 2,531,800           | 172,400            |                     | 172,400            | (58.5)%           |

| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Licenses & Permits        | 587,311        | 590,000            | 590,000             | 590,000            | -                   | 590,000            | 0.0%              |
| Miscellaneous Revenues    | 3,324          | =                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc             | 12,508         | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.0%              |
| Trans fm 001 Gen Fund     | =              | 428,300            | -                   | -                  | -                   | -                  | (100.0)%          |
| Trans fm 306 Pk & Rec Cap | 247,352        | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward             | 1,969,200      | (583,300)          | 1,534,200           | (397,600)          | -                   | (397,600)          | (31.8)%           |
| Less 5% Required By Law   | -              | (30,000)           | -                   | (30,000)           | -                   | (30,000)           | 0.0%              |
| Total Funding             | 2,819,695      | 415,000            | 2,134,200           | 172,400            |                     | 172,400            | (58.5)%           |

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Coastal Zone Management Capital     |                    |                    |                       |                   |                   |                   |                   |                   |
| Boat Lift for Coastal Zone          | -                  | 18,000             | 18,000                | -                 | -                 | -                 | -                 | _                 |
| Derelict Vessel                     | 22,000             | 74,000             | 74,000                | -                 | -                 | -                 |                   | -                 |
| Waterway Marker Maintenance         | 53,000             | 83,247             | 83,200                | 57,400            | -                 | -                 |                   | -                 |
| Coastal Zone Management Capital     | 75,000             | 175,247            | 175,200               | 57,400            | _                 | -                 | -                 | -                 |
| Parks & Recreation Capital          |                    |                    |                       |                   |                   |                   |                   |                   |
| 951 Boat Pk - Seawall, Docks Repair | -                  | 675,753            | 675,800               | -                 | -                 | -                 | -                 | _                 |
| 951 Floating Dock & Ladders         | -                  | 17,572             | 17,500                | -                 | -                 | -                 | -                 | -                 |
| Boat Ramp Minor Repairs             | -                  | 17,341             | 17,300                | -                 | -                 | -                 |                   | -                 |
| Caxambas Fuel Tank Repair           | -                  | 62,962             | 63,000                | -                 | -                 | -                 |                   | -                 |
| Cocohatchee Floating Dock           | -                  | 14,864             | 14,900                | -                 | -                 | -                 | -                 | -                 |
| Hamilton Ave Parking                | 325,000            | 1,454,173          | 1,454,200             | -                 | -                 | -                 |                   | -                 |
| Ladder, bumper, & piling repairs    | -                  | 75,700             | 75,700                | -                 | -                 | -                 |                   | -                 |
| Marina Fuel Tanks                   | -                  | 23,164             | 23,200                | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 303          | 15,000             | 15,000             | 15,000                | 115,000           | -                 | -                 |                   | -                 |
| Parks & Recreation Capital          | 340,000            | 2,356,529          | 2,356,600             | 115,000           | -                 | -                 | -                 | -                 |
| Program Total Project Budget        | 415,000            | 2,531,776          | 2,531,800             | 172,400           | -                 |                   |                   |                   |

### **Capital Improvement Program**

#### Notes

Prior to FY 2017, the boater improvement/vessel registration fees were accounted for in the Parks and Recreation Capital Projects Fund (306/3062).

Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments are for the sole purposes of providing, maintaining, or operating:

Recreational channel marking and other uniform waterway markers,

Public boat ramps, lifts, and hoists,

Marine railways,

Boat piers, docks, mooring buoys, and other public launching facilities; and

Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s.327.53 F.S.

Per Florida Statutes section 328.66(1), the local optional vessel registration fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and for the other boating-related activities.

# Capital Improvement Program ATV Settlement Capital Fund (305/3060)

#### **Mission Statement**

Collier County and the South Florida Water Management District entered into a Settlement Agreement wherein the District paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use.

| Program Budgetary Cost Summary             | 2022<br>Actual | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted      | FY 2024<br>Change |
|--|----------------|----------------------------|---------------------|----------------------------|---------------------|-------------------------|-------------------|
| Operating Expense                          | 1,400          | 13,100                     | 210,300             | 13,100                     | -                   | 13,100                  | 0.0%              |
| Net Operating Budget — Reserve for Capital | 1,400          | <b>13,100</b><br>3,000,000 | 210,300             | <b>13,100</b><br>3,008,000 | -                   | <b>13,100</b> 3,008,000 | <b>0.0%</b> 0.3%  |
| Total Budget _                             | 1,400          | 3,013,100                  | 210,300             | 3,021,100                  | -                   | 3,021,100               | 0.3%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 21,099         | 15,000             | 15,000              | 15,000             | -                   | 15,000             | 0.0%              |
| Carry Forward           | 3,182,500      | 2,998,900          | 3,202,200           | 3,006,900          | -                   | 3,006,900          | 0.3%              |
| Less 5% Required By Law | -              | (800)              | -                   | (800)              | -                   | (800)              | 0.0%              |
| Total Funding           | 3,203,599      | 3,013,100          | 3,217,200           | 3,021,100          | _                   | 3,021,100          | 0.3%              |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Parks & Recreation Capital   |                    |                    |                       |                   |                   |                   |                   |                   |
| SFWMD Settlement             | 13,100             | 210,270            | 210,300               | 13,100            | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 305   | 3,000,000          | 3,000,000          | -                     | 3,008,000         | -                 | -                 | -                 | -                 |
| Parks & Recreation Capital   | 3,013,100          | 3,210,270          | 210,300               | 3,021,100         | -                 | -                 | -                 |                   |
| Program Total Project Budget | 3,013,100          | 3,210,270          | 210,300               | 3,021,100         |                   |                   |                   |                   |

#### Notes

On June 9, 2011, the County received \$3 million from the South Florida Water Management District.

On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (305) so interest earnings may accumulate and be held for ATV riding purposes.

On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annual for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.

On January 26, 2021, agenda item 16.D.8, the Board approve all unspent interest earnings to help offset the annual \$100 off-road vehicle riding permit fee assessed by the Big Cypress National Preserve by 50% for Collier County residents.

## **Capital Improvement Program**

### Parks & Recreation Capital Projects (306/3062)

#### **Mission Statement**

Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding sources are operating transfers from the General Fund (001/0001) and Unincorporated General Fund MSTD (111/1011).

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 2,360,958      | 5,658,700          | 10,898,800          | 6,331,400          |                     | 6,331,400          | 11.9%             |
| Capital Outlay                 | 1,721,281      | 1,349,200          | 6,050,400           | 718,400            | -                   | 718,400            | (46.8)%           |
| Net Operating Budget _         | 4,082,239      | 7,007,900          | 16,949,200          | 7,049,800          | <del>-</del>        | 7,049,800          | 0.6%              |
| Trans to 111 Unincorp Gen Fd   | 1,700,000      | -                  | -                   | -                  | -                   | -                  | na                |
| Trans to 303 Boater Improve    | 247,352        | -                  | -                   | -                  | =                   | -                  | na                |
| Reserve for Capital            | -              | -                  | -                   | 144,300            | -                   | 144,300            | na                |
| Total Budget _                 | 6,029,591      | 7,007,900          | 16,949,200          | 7,194,100          |                     | 7,194,100          | 2.7%              |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues       | 111,039        |                    | 82,200              | -                  |                     | -                  | na                |
| Interest/Misc                | 74,263         | 50,000             | 152,800             | 50,000             | =                   | 50,000             | 0.0%              |
| Trans fm 001 Gen Fund        | 3,070,000      | 3,177,500          | 3,177,500           | 3,000,000          | -                   | 3,000,000          | (5.6)%            |
| Trans fm 111 Unincorp Gen Fd | 3,450,000      | 3,450,000          | 3,450,000           | 3,900,000          | -                   | 3,900,000          | 13.0%             |
| Carry Forward                | 9,654,000      | 332,900            | 10,333,300          | 246,600            | -                   | 246,600            | (25.9)%           |
| Less 5% Required By Law      | -              | (2,500)            | -                   | (2,500)            | -                   | (2,500)            | 0.0%              |
| Total Funding _              | 16,359,302     | 7,007,900          | 17,195,800          | 7,194,100          |                     | 7,194,100          | 2.7%              |

| CIP Category / Project Title           | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Parks & Recreation Capital             |                    |                    |                       |                   |                   |                   |                   |                   |
| 19th Street Neighborhood Pk            | -                  | 31,675             | 31,700                | -                 | -                 | -                 |                   |                   |
| 951 Boat Pk - Seawall, Docks Repair    | 250,000            | 250,000            | 250,000               | _                 | _                 | _                 |                   |                   |
| AOlesky Sea Wall Repair                | -                  | 18,583             | 18,600                | -                 | -                 | -                 |                   |                   |
| Bayview Pk Expansion                   | -                  | 3,826              | 3,900                 | -                 | -                 | -                 |                   |                   |
| Caxambas Community Center              | -                  | 21,951             | 22,000                | -                 | -                 | -                 |                   | -                 |
| Caxambas Community Ctr Study           | -                  | 7,785              | 7,800                 | -                 | -                 | -                 |                   | -                 |
| Caxambas Fuel Tank Repair              | -                  | 49,434             | 49,400                | -                 | -                 | -                 |                   |                   |
| Chess Table Area                       | -                  | 6,980              | 7,000                 | -                 | -                 | -                 |                   | -                 |
| ComPk - Artificial Turf                | 500,000            | 918,592            | 918,600               | 500,000           | -                 | -                 |                   |                   |
| ComPk - Assessments                    | 200,000            | 228,696            | 228,700               | 200,000           | -                 | -                 |                   | -                 |
| ComPk - Athletic Field/Court Maint     | 300,000            | 1,370,382          | 1,370,400             | 600,000           | -                 | -                 |                   |                   |
| ComPk - Exotics Removal                | -                  | -                  | -                     | 100,000           | -                 | -                 |                   |                   |
| ComPk - Fiber Optics                   | 15,000             | 15,499             | 15,500                | -                 | -                 | -                 |                   | -                 |
| ComPk - IWF Repair                     | 400,000            | 602,587            | 602,600               | -                 | -                 | -                 |                   | -                 |
| ComPk - Lighting Infrastructure Maint  | 150,000            | 179,617            | 179,600               | 300,000           | -                 | -                 |                   |                   |
| ComPk - Other Repairs/Maintenance      | 535,000            | 671,745            | 671,700               | 700,000           | -                 | -                 |                   |                   |
| ComPk - Pathway/Road Repairs           | 300,000            | 629,904            | 629,900               | 450,000           | -                 | -                 |                   |                   |
| ComPk - Playgrnd/Shade Structure Maint | 250,000            | 625,973            | 626,000               | 350,000           | -                 | -                 |                   | -                 |
| ComPk - Pool Repairs                   | 200,000            | 388,998            | 389,000               | 300,000           | -                 | -                 |                   |                   |
| DCA Lely Barefoot Beach Landing        | -                  | 1,000,000          | 1,000,000             | -                 | -                 | -                 |                   | -                 |
| DCA Parking                            | -                  | 1,000,000          | 1,000,000             | -                 | -                 | -                 |                   |                   |
| E Naples ComPk Maintenance Area        | -                  | 3,800              | 3,800                 | -                 | -                 | -                 |                   | -                 |
| E Naples ComPk Master Plan             | -                  | 11,245             | 11,200                | -                 | -                 | -                 | · -               | -                 |

|   | •                  | •                  |                       | •                 |                   |                   |                   |                   |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CIP Category / Project Title              | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
| Parks & Recreation Capital                |                    |                    |                       |                   |                   |                   |                   |                   |
| E Naples ComPk Pickleball                 | _                  | 59,331             | 59,300                | _                 | _                 |                   |                   |                   |
| E Naples Welcome Ctr                      | _                  | 6,825              | 6,800                 | _                 | _                 |                   |                   | _                 |
| Eagle Lake ComPk - Gym                    | _                  | 15,370             | 15,400                | _                 | _                 |                   |                   | _                 |
| GG CP Activity Pool Renovation            | _                  | 26,987             | 27,000                | _                 | _                 |                   |                   |                   |
| GG CP Bike/Walk Pathway Repairs           | _                  | 120,000            | 120,000               | _                 | _                 |                   | <u>-</u> .        |                   |
| GG CP BMX & Skatepark Repairs             | _                  | 240,000            | 240,000               | -                 | _                 |                   | -                 | . <u>-</u>        |
| GG CP Playground Surface Replace          | 150,000            | 150,000            | 150,000               | -                 | _                 |                   | -                 | . <u>-</u>        |
| HMGP Imm Sports                           | -                  | 21,793             | 21,800                | _                 | -                 |                   | -                 | - <u>-</u>        |
| HMGP NCRP H0390                           | _                  | 38,372             | 38,400                | _                 | -                 |                   | -                 | - <u>-</u>        |
| Isle of Capri Neighborhood Pk Exp         | _                  | 385,423            | 385,500               | _                 | -                 |                   | -                 | - <u>-</u>        |
| Mar-Good Cottage Restoration              | _                  | 2,990              | 3,000                 | _                 | -                 |                   |                   |                   |
| Marina Fuel Tanks                         | _                  | 2,040              | 2,000                 | _                 | -                 |                   |                   |                   |
| NCRP - NFC Slab                           | 350,000            | 350,000            | 350,000               | _                 | -                 |                   | -                 | - <u>-</u>        |
| NCRP Pool Pump Repairs                    | -                  | 1,180              | 1,200                 | _                 | -                 |                   |                   |                   |
| Off-Rd Vehicles & Equipment               | 639,200            | 2,303,473          | 2,303,400             | 718,400           | -                 |                   |                   |                   |
| Park Master Plan                          | 91,200             | 91,200             | 91,200                | 231,400           | -                 |                   | -                 | - <u>-</u>        |
| Parking Meters                            | -                  | 8,503              | 8,500                 | · _               | -                 |                   |                   |                   |
| PBay CP Lake Bulkhead Repairs             | -                  | 15,000             | 15,000                | -                 | -                 |                   |                   |                   |
| PBay CP Pathway Renovation                | _                  | 26,090             | 26,100                | _                 | -                 |                   |                   |                   |
| PBay Master Plan                          | _                  | 2,287              | 2,300                 | _                 | -                 |                   |                   |                   |
| PSprings NP Playground Replace            | 120,000            | 120,000            | 120,000               | _                 | -                 |                   |                   |                   |
| REaton NP Playground Replace              | _                  | 210,000            | 210,000               | _                 | -                 |                   | -                 | - <u>-</u>        |
| RegPk - Artificial Turf                   | 800,000            | 1,800,000          | 1,800,000             | 400,000           | -                 |                   |                   |                   |
| RegPk - Assessment                        | 300,000            | 376,093            | 376,100               | 200,000           | -                 |                   |                   |                   |
| RegPk - Athletic Field/Court              | _                  | 2,953              | 3,000                 | 250,000           | -                 |                   | -                 | - <u>-</u>        |
| Maintenance                               |                    |                    |                       |                   |                   |                   |                   |                   |
| RegPk - Exotic Removal                    | 27,000             | 57,438             | 57,500                | 100,000           | -                 |                   | -                 |                   |
| RegPk - Fiber Optics                      | 10,000             | 10,739             | 10,700                | -                 | -                 |                   | -                 |                   |
| RegPk - Land Maintenance                  | -                  | 61,818             | 61,800                | -                 | -                 |                   | -                 |                   |
| RegPk - Lighting Infrastructure Maint     | 200,000            | 200,000            | 200,000               | 200,000           | -                 |                   | -                 |                   |
| RegPk - Lightning Detection               | -                  | 39,678             | 39,700                | -                 | -                 |                   | -                 |                   |
| RegPk - Other Repairs/Maintenance         | 315,500            | 507,126            | 507,100               | 700,000           | -                 |                   | -                 |                   |
| RegPk - Pathway/Road Repairs              | 350,000            | 354,007            | 354,000               | 250,000           | -                 |                   | -                 |                   |
| RegPk - Playgrnd/Shade Structure<br>Maint | 200,000            | 304,338            | 304,300               | 200,000           | -                 |                   |                   | -                 |
| RegPk - Pool pumps & motors               | 150,000            | 302,096            | 302,200               | 300,000           | -                 |                   | -                 |                   |
| RegPk - Security                          | 25,000             | 25,000             | 25,000                | -                 | -                 |                   | -                 |                   |
| RegPk - Sun-N-Fun Pool Repairs            | 150,000            | 362,907            | 362,900               | -                 | -                 |                   | -                 |                   |
| Seawall Repair and Replacement            | -                  | 82,242             | 82,300                | -                 | -                 |                   | -                 |                   |
| SPettay Concession Bldg Shutters          | -                  | 7,100              | 7,100                 | -                 | -                 |                   | -                 |                   |
| Sun N Fun Repairs                         | -                  | 120,481            | 120,500               | -                 | -                 |                   | -                 |                   |
| TRosbough Pk Dugout Renovation            | 30,000             | 30,000             | 30,000                | -                 | -                 |                   | - ,               |                   |
| Vanderbilt Pkg Garage Repairs             | -                  | 14,408             | 14,400                | -                 | -                 |                   | - ,               |                   |
| Veterans CP Security Cameras              | -                  | 47,346             | 47,300                | -                 | -                 |                   | - ,               |                   |
| Vineyds CP Pathways Maint                 | -                  | 8,754              | 8,800                 | -                 | -                 |                   | -                 |                   |
| Vineyds CP Playground                     | -                  | 169                | 200                   | -                 | -                 |                   |                   |                   |
| X-fers/Reserves - Fund 306                |                    | 31,432             | <u> </u>              | 144,300           |                   |                   | <u> </u>          |                   |
| Parks & Recreation Capital                | 7,007,900          | 16,980,261         | 16,949,200            | 7,194,100         |                   |                   |                   |                   |
| Program Total Project Budget              | 7,007,900          | 16,980,261         | 16,949,200            | 7,194,100         | -                 |                   |                   |                   |

# Capital Improvement Program Parks CIP 2020 Bond (308/3063)

### **Mission Statement**

To provide accounting for the 2020 bond proceeds for Parks and Recreation's aquatic and other park related improvements.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 783,216        | -                  | -                   | -                  |                     |                    | na                |
| Capital Outlay                 | 3,384,920      | -                  | 5,855,000           | -                  | -                   | -                  | na                |
| Net Operating Budget _         | 4,168,136      | <del>-</del>       | 5,855,000           | <del>-</del>       |                     | -                  | na                |
| Reserve for Capital            | -              | 8,143,000          | -                   | 8,195,500          | -                   | 8,195,500          | 0.6%              |
| Total Budget _                 | 4,168,136      | 8,143,000          | 5,855,000           | 8,195,500          |                     | 8,195,500          | 0.6%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 58,930         | 141,100            |                     |                    |                     |                    | (100.0)%          |
| Interest/Misc           | 106,762        | 55,000             | 119,000             | 119,000            | -                   | 119,000            | 116.4%            |
| Carry Forward           | 17,820,900     | 7,956,700          | 13,818,500          | 8,082,500          | -                   | 8,082,500          | 1.6%              |
| Less 5% Required By Law | -              | (9,800)            | -                   | (6,000)            | -                   | (6,000)            | (38.8)%           |
| Total Funding _         | 17,986,592     | 8,143,000          | 13,937,500          | 8,195,500          | _                   | 8,195,500          | 0.6%              |

| CIP Category / Project Title   | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Parks & Recreation Capital     |                    |                    |                       |                   |                   |                   |                   |                   |
| E Naples Welcome Ctr           | -                  | 200,685            | 200,700               | -                 | -                 | -                 | -                 | -                 |
| GG CP Activity Pool Renovation | -                  | 344,890            | 344,900               | -                 | -                 | -                 | -                 | -                 |
| GG CP Pool Repairs             | -                  | 325,000            | 325,000               | -                 | -                 | -                 | -                 | -                 |
| ISC Aquatics Renovation        | -                  | 793,481            | 793,500               | -                 | -                 | -                 | -                 | -                 |
| Seawall Repair and Replacement | -                  | 249,700            | 249,700               | -                 | -                 | -                 | -                 | -                 |
| Sudgen Docks & Piers           | -                  | 25,310             | 25,300                | -                 | -                 | -                 | -                 | -                 |
| Sun N Fun Repairs              | -                  | 3,915,982          | 3,915,900             | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 308     | 8,143,000          | 8,143,000          | -                     | 8,195,500         | -                 | -                 | -                 | -                 |
| Parks & Recreation Capital     | 8,143,000          | 13,998,048         | 5,855,000             | 8,195,500         | -                 | =                 | -                 | -                 |
| Program Total Project Budget   | 8,143,000          | 13,998,048         | 5,855,000             | 8,195,500         |                   | -                 |                   |                   |

### Capital Improvement Program

#### Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance park improvements in the amount of \$20,000,000. Proceeds were received in October 2020.

The 2020A Special Obligation Revenue Bonds were issued to finance acquisition, construction and equipping of various capital improvements including but not limited to the following aquatic and other park related improvements listed below and as the same may be amended and/or supplemented from time to time.

\* Various capital improvements at Sun & Fun (Proj 80421) Golden Gate (Proj 80275 & 80405) and Immokalee (Proj 80429) aquatic facilities including but not limited to, those related to pool restoration, electrical, decking, ADA improvements, activity and competitive pool improvements, bathhouse, slide tower, pump house, splash pads, flow rider & other improvements.

\*Capital improvements at Caxambas Reg Pk (Proj 80423) including, but not limited to, those related to piers, stationary docks, floating docks, and boardwalks.

\*Various capital improvements at Goodland and Port of the Islands Marinas including, but not limited to, assessment and renovation of dock and reparation and replacement of seawalls. (Proj 80423). Please see Bond book for more detail descriptions.

## **Capital Improvement Program**

### **Transportation Capital Fund (310/3081)**

#### **Mission Statement**

This fund accounts for General Fund (001/0001, 111/1011) transfers used for the operation and maintenance of improvements to the roads as well as ancillary facilities such as sidewalks, bike paths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 10,187,343     | 6,332,500          | 9,318,800           | 24,759,500         | -                   | 24,759,500         | 291.0%            |
| Capital Outlay                    | 270,680        | 13,213,400         | 22,817,800          | 14,524,100         | -                   | 14,524,100         | 9.9%              |
| Net Operating Budget <sup>-</sup> | 10,458,023     | 19,545,900         | 32,136,600          | 39,283,600         |                     | 39,283,600         | 101.0%            |
| Trans to 325 Stormw Cap Fd        | 6,116,800      | · · · · -          | -                   | -                  | -                   | · · · · · -        | na                |
| Trans to 712 Transp Match         | 573,487        | -                  | 2,756,900           | -                  | =                   | =                  | na                |
| Reserve for Contingencies         | =              | 1,530,800          | -                   | -                  | =                   | -                  | (100.0)%          |
| Total Budget                      | 17,148,311     | 21,076,700         | 34,893,500          | 39,283,600         |                     | 39,283,600         | 86.4%             |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Charges For Services         | 6,000          |                    |                     | -                  | -                   | -                  | na                |
| Miscellaneous Revenues       | 524,459        | -                  | -                   | 100,000            | -                   | 100,000            | na                |
| Interest/Misc                | 227,235        | 120,000            | 300,000             | 300,000            | =                   | 300,000            | 150.0%            |
| Reimb From Other Depts       | -              | -                  | -                   | 93,400             | -                   | 93,400             | na                |
| Trans fm 001 Gen Fund        | 8,817,300      | 10,625,900         | 10,625,900          | 9,200,000          | =                   | 9,200,000          | (13.4)%           |
| Trans fm 111 Unincorp Gen Fd | 3,000,000      | 3,800,000          | 3,800,000           | 13,600,000         | =                   | 13,600,000         | 257.9%            |
| Trans fm 112 Landscape Cap   | -              | -                  | -                   | 5,139,600          | =                   | 5,139,600          | na                |
| Carry Forward                | 35,953,800     | 6,536,800          | 31,038,200          | 10,870,600         | -                   | 10,870,600         | 66.3%             |
| Less 5% Required By Law      | -              | (6,000)            | -                   | (20,000)           | -                   | (20,000)           | 233.3%            |
| Total Funding                | 48,528,794     | 21,076,700         | 45,764,100          | 39,283,600         |                     | 39,283,600         | 86.4%             |

| CIP Category / Project Title                                 | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Landscape Capital  |                    |                    |                       |                   |                   |                   |                   |                   |
| Davis Blvd Landscaping                                       | -                  | -                  | -                     | 65,300            | -                 | -                 |                   |                   |
| Immokalee Rd Landscaping                                     | -                  | -                  | -                     | 146,600           | -                 | -                 |                   | -                 |
| Median Maintenance   | -                  | -                  | -                     | 10,600,000        | -                 | -                 |                   | -                 |
| US 41 Landscaping  | -                  | -                  | -                     | 207,400           | -                 | -                 |                   | · -               |
| Landscape Capital  | =                  |                    | -                     | 11,019,300        | =                 | -                 | -                 | -                 |
| Stormwater Capital   |                    |                    |                       |                   |                   |                   |                   |                   |
| Palm River Stormwater Improvements<br>Transportation Capital | -                  | 135,559            | 135,600               | -                 | -                 | -                 | -                 | -                 |
| 16th Ave (13th St SW to 23rd St SW)                          | 150,000            | 1,628,102          | 1,628,100             | -                 | -                 | -                 |                   |                   |
| Advanced Right of Way  | 50,000             | 61,377             | 61,400                | -                 | -                 | -                 |                   |                   |
| Asset Management   | 150,000            | 699,824            | 699,800               | 600,000           | -                 | -                 |                   |                   |
| Belle Meade  | -                  | 47,650             | 47,600                | -                 | -                 | -                 |                   | -                 |
| Bridge Repairs and Construction                              | 6,034,600          | 6,034,600          | 6,034,600             | 5,000,000         | -                 | -                 |                   | -                 |
| CHS CDBG Peters Ave  | -                  | 70,525             | 70,500                | -                 | -                 | -                 |                   | -                 |
| Corkscrew Rd (Lee Cnty Line)<br>Shoulders                    | 100,000            | 100,000            | 100,000               | -                 | -                 | -                 |                   | -                 |
| Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat                | -                  | 21,835             | 21,800                | -                 | -                 | -                 | -                 | -                 |
| County Pathways Non-Pay in Lieu                              | 1,250,000          | 2,109,879          | 2,109,800             | 350,000           | -                 | -                 |                   | -                 |
| District 331 Sidewalks                                       | -                  | 131,238            | 131,200               | -                 | -                 | -                 | -                 | -                 |

## **Capital Improvement Program**

| CIP Category / Project Title                          | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                                |                    |                    |                       |                   |                   |                   |                   |                   |
| District 333 Sidewalks                                | -                  | 376,625            | 376,600               | -                 | -                 | -                 | -                 | - <u>-</u>        |
| District 336 Sidewalks                                | -                  | 99,980             | 100,000               | -                 | -                 | -                 | -                 |                   |
| District 338 Sidewalks                                | -                  | 464,892            | 464,900               | -                 | -                 | -                 | -                 | -                 |
| District 339 Sidewalks                                | -                  | 222,469            | 222,400               | -                 | -                 | -                 | -                 |                   |
| Enhanced Planning Consultant<br>Services              | 500,000            | 1,442,567          | 1,442,600             | 500,000           | -                 | -                 | -                 | -                 |
| Everglades & 43rd Ave NE                              | 1,500,000          | 1,500,000          | 1,500,000             | 478,500           | -                 | =                 | -                 |                   |
| Everglades Blvd North Shoulders                       | 626,700            | 626,700            | 626,700               | -                 | -                 | -                 | -                 | · -               |
| FDOT 443375 Lake Trafford Rd SW & Bike Lane           | -                  | 113,029            | 113,000               | -                 | -                 | -                 | -                 | -                 |
| Intersection Enhancements                             | 1,100,000          | 1,100,000          | 1,100,000             | 420,000           | -                 | -                 | -                 | · -               |
| LAP 441480 Eden Park Sidewalk                         | -                  | 36,516             | 36,500                | -                 | -                 | -                 | -                 |                   |
| LAP 441846 - 111th Ave N Bike Lane                    | -                  | 15,728             | 15,700                | -                 | -                 | -                 | -                 | · -               |
| LED Replacement Program                               | -                  | 40,175             | 40,200                | -                 | -                 | -                 | -                 |                   |
| Logan Blvd N of Imm                                   | -                  | 2,599,917          | 2,599,900             | -                 | -                 | -                 | -                 | · -               |
| Mast Arm Painting                                     | 225,000            | 225,000            | 225,000               | 650,000           | -                 | -                 | -                 | · -               |
| Off-Rd Vehicles & Equipment                           | -                  | 100,000            | 100,000               | 340,000           | -                 | -                 | -                 | · -               |
| Oil Well Rd Shoulder Improvements                     | 750,000            | 754,486            | 754,500               | -                 | -                 | -                 | -                 | · -               |
| Poinciana Professional Park                           | 300,000            | 200,000            | 200,000               | -                 | -                 | -                 | -                 | · -               |
| PUD Monitoring / Traffic counts                       | -                  | 75,420             | 75,400                | -                 | -                 | -                 | -                 |                   |
| Randall/Immokalee Road Intersection                   | -                  | 906,750            | 906,800               | -                 | -                 | -                 | -                 | · -               |
| Road Maintenance Facility                             | -                  | 1,425,800          | 1,425,800             | 1,239,000         | -                 | -                 | -                 |                   |
| Road Refurbishing                                     | -                  | -                  | -                     | 800,000           | -                 | -                 | -                 |                   |
| Road Resurfacing                                      | 3,907,500          | 4,011,316          | 4,011,300             | 9,713,300         | -                 | -                 | -                 | · -               |
| Tiger IX  | -                  | 393,346            | 393,300               | -                 | -                 | -                 | -                 |                   |
| Traffic Calming                                       | -                  | 81,554             | 81,600                | -                 | -                 | -                 | -                 |                   |
| Traffic Signal Timing                                 | -                  | -                  | -                     | 500,000           | -                 | -                 | -                 | · -               |
| Traffic Signals                                       | -                  | 122,593            | 122,600               | 1,000,000         | -                 | -                 | -                 |                   |
| Transportation Mgmt. Svcs Bldg R&M                    | -                  | -                  | -                     | 173,500           | -                 | -                 | -                 |                   |
| Tree Farm PUD   | 450,000            | 450,000            | 450,000               | -                 | -                 | -                 | -                 |                   |
| Vanderbilt / Logan Blvd Intersection Imp              | 2,000,000          | 2,000,000          | 2,000,000             | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades                 | -                  | -                  | -                     | 6,000,000         | -                 | -                 | -                 |                   |
| Wall Barrier Replacement                              | 452,100            | 1,111,548          | 1,111,500             | 500,000           | -                 | =                 | -                 |                   |
| X-fers/Reserves - Fund 310                            | 1,530,800          | 13,707,471         | 2,756,900             | -                 | -                 | =                 | -                 |                   |
| Transportation Capital Water / Sewer District Capital | 21,076,700         | 45,108,912         | 34,158,000            | 28,264,300        | -                 | -                 |                   | -                 |
| Government Ops Business Park                          | _                  | 599,858            | 599,900               | _                 | _                 | _                 |                   |                   |
| Program Total Project Budget                          | 21.076.700         | 45,844,329         | 34,893,500            | 39,283,600        |                   |                   |                   | ·                 |
| i rogiani rotal i roject budget                       | -1,010,100         | 70,077,023         | <del>57,033,300</del> | 55,205,000        |                   |                   |                   |                   |

Forecast FY 2023

A \$2,756,900 transfer was budgeted to the Transportation Match Fund (712/1842) to support grant programs.

## **Capital Improvement Program**

### Road Construction - Gas Tax Fund (313/3083)

#### **Mission Statement**

Accounts for various Gas Tax funds utilized in the road capital construction and maintenance program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (212/2005).

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 5,187,526      | 6,018,400          | 13,420,100          | 1,100,000          | -                   | 1,100,000          | (81.7)%           |
| Capital Outlay                    | 5,475,521      | 3,178,700          | 15,508,500          | 9,610,000          | -                   | 9,610,000          | 202.3%            |
| Net Operating Budget <sup>-</sup> | 10,663,047     | 9,197,100          | 28,928,600          | 10,710,000         |                     | 10,710,000         | 16.4%             |
| Trans to 212 Gas Tx Debt Fd       | 11,300,000     | 11,300,000         | 11,300,000          | 11,300,000         | -                   | 11,300,000         | 0.0%              |
| Trans to 299 Comm Paper Debt      | -              | -                  | =                   | 478,500            | -                   | 478,500            | na                |
| Trans to 712 Transp Match         | =              | -                  | 1,803,600           | -                  | =                   | -                  | na                |
| Total Budget                      | 21,963,047     | 20,497,100         | 42,032,200          | 22,488,500         |                     | 22,488,500         | 9.7%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Local Gas Taxes         | 17,242,503     | 16,291,800         | 16,291,800          | 16,291,800         | _                   | 16,291,800         | 0.0%              |
| Gas Taxes               | 4,842,557      | 4,211,300          | 4,211,300           | 4,211,300          | -                   | 4,211,300          | 0.0%              |
| Charges For Services    | 13,896         | =                  | -                   | -                  | -                   | -                  | na                |
| Miscellaneous Revenues  | 704,111        | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 133,839        | 110,000            | 200,000             | 200,000            | -                   | 200,000            | 81.8%             |
| Carry Forward           | 23,175,800     | 919,500            | 24,149,700          | 2,820,600          | -                   | 2,820,600          | 206.8%            |
| Less 5% Required By Law | -              | (1,035,500)        | -                   | (1,035,200)        | -                   | (1,035,200)        | 0.0%              |
| Total Funding           | 46,112,705     | 20,497,100         | 44,852,800          | 22,488,500         |                     | 22,488,500         | 9.7%              |

| CIP Category / Project Title                     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                           |                    |                    |                       |                   |                   |                   |                   |                   |
| 16th Ave (13th St SW to 23rd St SW)              | -                  | -                  | -                     | 1,406,000         | -                 | -                 | -                 | _                 |
| Advanced Right of Way                            | -                  | 19,402             | 19,400                | -                 | -                 | -                 | -                 | -                 |
| Bridge Repairs and Construction                  | 2,875,300          | 13,409,122         | 13,409,200            | -                 | -                 | -                 | -                 | -                 |
| Congestion Mgt                                   | -                  | 1,882,436          | 1,882,500             | -                 | -                 | -                 | -                 | -                 |
| Corkscrew Rd (Lee Cnty Line)<br>Shoulders        | -                  | -                  | -                     | 479,000           | -                 | -                 | -                 | _                 |
| Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat    | -                  | 825,121            | 825,100               | -                 | -                 | -                 | -                 | _                 |
| CR951, GG Blvd to Green Blvd                     | -                  | 1,815              | 1,800                 | -                 | -                 | -                 | -                 | -                 |
| Everglades & 43rd Ave NE                         | -                  | -                  | -                     | 1,221,500         | -                 | -                 | -                 | -                 |
| Everglades Blvd North Shoulders                  | 123,300            | 930,216            | 930,200               | -                 | -                 | -                 | -                 | -                 |
| Golden Gate Blvd, 20th to Everglades             | -                  | 155,786            | 155,800               | -                 | -                 | -                 | -                 | -                 |
| Golden Gate Parkway at Livingston                | -                  | -                  | -                     | 500,000           | -                 | -                 | -                 | -                 |
| Goodland CR92A Roadway Improv                    | -                  | 113,000            | 64,000                | -                 | -                 | -                 | -                 | -                 |
| Immokalee Rd Shoulder Imp                        | 180,100            | 189,661            | 189,700               | -                 | -                 | -                 | -                 | -                 |
| Intersection Enhancements                        | -                  | 168,134            | 168,100               | 3,000,000         | -                 | -                 | -                 | -                 |
| Logan Blvd N of Imm                              | -                  | 66,420             | 66,400                | -                 | -                 | -                 | -                 | -                 |
| Oil Well Rd Shoulder Improvements                | -                  | 407,065            | 407,100               | 750,000           | -                 | -                 | -                 | -                 |
| Randall and 8th-8th St Bridge Opening            | -                  | 125,272            | 125,300               | -                 | -                 | -                 | -                 | -                 |
| Randall Blvd at Everglades Blvd                  | -                  | 297,330            | 297,300               | -                 | -                 | -                 | -                 | -                 |
| Randall Blvd, Immokalee Rd to<br>Everglades Blvd | -                  | 3,369              | -                     | -                 | -                 | -                 | -                 | -                 |

### **Capital Improvement Program**

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| Road Refurbishing                          | 800,000            | 1,206,316          | 1,206,300             | -                 | -                 | -                 | -                 | -                 |
| Road Resurfacing                           | 4,392,500          | 4,573,559          | 4,573,600             | 286,700           | -                 | -                 | -                 | -                 |
| Traffic Calming                            | -                  | 208,313            | 208,300               | -                 | -                 | -                 | -                 | -                 |
| Traffic Calming/Studies                    | 209,900            | 1,070,753          | 1,070,800             | 300,000           | -                 | -                 | -                 | -                 |
| Traffic Info System Review                 | -                  | 563,880            | 563,900               | 250,000           | -                 | -                 | -                 | -                 |
| Traffic Signals                            | 616,000            | 2,336,308          | 2,336,300             | 50,000            | -                 | -                 | -                 | -                 |
| Triangle Blvd                              | -                  | 135,842            | -                     | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt / Logan Blvd Intersection Imp   | -                  | 105,305            | 105,300               | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 222,202            | 222,200               | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt, US41 to Goodlette Frank<br>Rd  | -                  | -                  | -                     | 2,466,800         | -                 | -                 | -                 | -                 |
| Veterans Memorial Road PH II               | -                  | 100,000            | 100,000               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 313                 | 11,300,000         | 13,363,618         | 13,103,600            | 11,778,500        | -                 | -                 | -                 | -                 |
| Transportation Capital                     | 20,497,100         | 42,480,245         | 42,032,200            | 22,488,500        | -                 | -                 | -                 |                   |
| Program Total Project Budget               | 20,497,100         | 42,480,245         | 42,032,200            | 22,488,500        | -                 | -                 |                   |                   |

#### Notes

The 5-cent Local Option Fuel Tax is earmarked towards the payment of debt service, Bridge Repairs and Improvements (Proj 66066) and Intersection Improvements (various projects).

#### History:

- \*The Ninth Cent fuel tax (1-penny) was established via Ordinance 1980-50. On July 12, 2022, the Board adopted Ordinance 2022-32 extending the expiration date to December 2055.
- \*The 6-cent fuel tax was established via Ordinance 1989-27. Ordinance 1999-40 provided a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-31 extending the expiration date to December 2055.
- \*The 5-cent fuel tax was established via Ordinance 1993-48 and included a provision to allocate a portion of these fuel taxes with the Cities. On July 12, 2022, the Board adopted Ordinance 2022-30 extending the expiration date to December 2055.

#### Revenues

The FY24 revenue budget continues to stay consistent with FY23 funding levels.

# Capital Improvement Program Museum Capital Projects Fund (314/3026)

#### **Mission Statement**

To provide General Fund (001/0001) and Tourist Development Tax (TDT) funding for various capital projects for the Museum.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 162,911        | 238,000            | 759,500             | 200,000            | -                   | 200,000            | (16.0)%           |
| Capital Outlay                 | 230,514        | 70,000             | 492,600             | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget _         | 393,425        | 308,000            | 1,252,100           | 200,000            | -                   | 200,000            | (35.1)%           |
| Trans to 710 Pub Serv Match    | 86,488         | -                  | -                   | -                  | -                   | -                  | na                |
| Reserve for Capital            | -              | -                  | -                   | 25,200             | -                   | 25,200             | na                |
| Total Budget _                 | 479,913        | 308,000            | 1,252,100           | 225,200            |                     | 225,200            | (26.9)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 3,560          | =                  |                     | -                  | -                   |                    | na                |
| Interest/Misc           | 6,617          | 4,000              | 4,000               | 4,000              | -                   | 4,000              | 0.0%              |
| Trans fm 001 Gen Fund   | 200,000        | 200,000            | 200,000             | 200,000            | -                   | 200,000            | 0.0%              |
| Trans fm 198 Museum Fd  | 400,000        | 110,000            | 110,000             | -                  | -                   | -                  | (100.0)%          |
| Carry Forward           | 810,600        | (5,800)            | 959,500             | 21,400             | -                   | 21,400             | (469.0)%          |
| Less 5% Required By Law | -              | (200)              | -                   | (200)              | -                   | (200)              | 0.0%              |
| Total Funding           | 1,420,778      | 308,000            | 1,273,500           | 225,200            | -                   | 225,200            | (26.9)%           |

| CIP Category / Project Title   | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Facilities Management Capital  |                    |                    |                       |                   |                   |                   |                   |                   |
| ADA Compliance                 | 20,000             | 20,000             | 20,000                | _                 | -                 | -                 |                   | -                 |
| Parking Lot Repairs            | 90,000             | 90,000             | 90,000                | -                 | -                 | -                 | -                 | -                 |
| Facilities Management Capital  | 110,000            | 110,000            | 110,000               |                   |                   |                   | -                 |                   |
| Museum Capital                 |                    |                    |                       |                   |                   |                   |                   |                   |
| CC Gen Repair                  | 20,000             | 263,228            | 263,200               | _                 | -                 | -                 |                   | -                 |
| CC Landscape - Gardens         | 108,000            | 108,000            | 108,000               | 200,000           | -                 | -                 | -                 | -                 |
| Ev Gallery Space Master Plan   | -                  | 5,036              | 5,000                 | -                 | -                 | -                 | -                 | -                 |
| Ev General Repairs & Painting  | -                  | 81,719             | 81,700                | -                 | -                 | -                 |                   | -                 |
| FL DOS Roberts Ranch           | -                  | 30,587             | 30,600                | -                 | -                 | -                 |                   | -                 |
| Im General Repairs             | 50,000             | 408,422            | 408,400               | -                 | -                 | -                 |                   | -                 |
| Master Plan - Robert's Ranch   | -                  | 104,304            | 104,300               | -                 | -                 | -                 |                   | -                 |
| MI General Repairs             | -                  | 10,073             | 10,100                | -                 | -                 | -                 | · -               | -                 |
| ND Building Restoration/Repair | 20,000             | 20,000             | 20,000                | -                 | -                 | -                 | · -               | -                 |
| ND Caboose Repairs             | -                  | 110,753            | 110,800               | -                 | -                 | -                 | · -               | -                 |
| X-fers/Reserves - Fund 314     | -                  | -                  | -                     | 25,200            | -                 | -                 | -                 | -                 |
| Museum Capital                 | 198,000            | 1,142,122          | 1,142,100             | 225,200           | -                 | -                 | -                 | _                 |
| Program Total Project Budget   | 308,000            | 1,252,122          | 1,252,100             | 225,200           | -                 | -                 |                   |                   |

## **Capital Improvement Program**

### Infrastructure Sales Tax (1 Penny) Capital (318/3018)

#### **Mission Statement**

County Manger's Capital.

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

| Program Budgetary Cost Summary | 2022<br>Actual     | FY 2023<br>Adopted |                     | 2023<br>ecast | FY 2024<br>Current |                  | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|--------------------|--------------------|---------------------|---------------|--------------------|------------------|---------------------|--------------------|-------------------|
| Reserve for Capital            |                    | - 244,893,         | 000                 | _             | 210,320,           | 600              | -                   | 210,320,600        | (14.1)%           |
| Total Budge                    | <u> </u>           |                    | 000                 |               | 210,320,           | 600              |                     | 210,320,600        | (14.1)%           |
| Program Funding Sources        | 2022<br>Actual     | FY 2023<br>Adopted |                     | 2023<br>ecast | FY 2024<br>Current |                  | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Local Infrastructure Sales Tax | 120,375,61         | 108,653,           | 900 121             | ,253,500      | 30,313,            | 400              |                     | 30,313,400         | (72.1)%           |
| Interest/Misc                  | 1,430,83           | 39 600,            | 000 3               | ,000,000      | 600,               | 000              | -                   | 600,000            | 0.0%              |
| Carry Forward                  | 169,194,00         | 00 141,101,        | 300 56              | ,699,400      | 180,952,           | 900              | -                   | 180,952,900        | 28.2%             |
| Less 5% Required By Law        |                    | - (5,462,7         | 00)                 | -             | (1,545,7           | 700)             | -                   | (1,545,700)        | (71.7)%           |
| Total Funding                  | 291,000,45         | 244,893,           | 000 180             | ,952,900      | 210,320,           | 600              |                     | 210,320,600        | (14.1)%           |
| CIP Category / Project Title   | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecast |               |                    | Y 2025<br>Budget |                     | FY 2027<br>Budget  | FY 2028<br>Budget |
| County Manager's Capital       |                    |                    |                     |               |                    |                  |                     |                    |                   |
| X-fers/Reserves - Fund 318     | 244,893,000        | 243,180,763        |                     | - 210,3       | 20,600             |                  | -                   |                    | -                 |
| Program Total Project Budget   | 244,893,000        | 243,180,763        |                     | - 210,3       | 20,600             |                  | -                   |                    |                   |

### **Capital Improvement Program**

#### Notes

The Infrastructure Sales Tax Fund (318/3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department Capital, and Office of the County Manager Capital.

#### Current FY 2024

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All projects must be presented to the Sales Tax Committee for validation before going to the Board of Commissioners for project and budget approval. The various projects budgeted will be displayed in either the Public Utilities Capital or Transportation Management Services Capital sections of the budget book.

The County Manager's Capital section of the budget book will display Reserves.

#### Revenues

\$ 60,787,027 - in FY 2019, the penny sales tax went into effect on January 1, 2019, and the tax was collected over 9 months (January - September 2019).

\$ 81,735,267 - FY 2020 Collections. Revenue shortfalls occurred during the COVID-19 pandemic shutdown in March - May 2020.

\$ 99.588.370 - FY 2021 Collections.

\$120,375,618 - FY 2022 Collections

\$124,563,002 - FY 2023 Collections

\$487,049,284 - Total BCC Collections thru FY 2023.

\$ 50,247,597 - Total Cities' Collections thru FY 2023.

\$537,296,881 - Total BCC & Cities Collections thru FY 2023

The FY 2023 Adopted Budget of \$108,653,900 was based on the State's (August 24, 2022) FY 2022 Local Government Financial Information Handbook estimated infrastructure sales tax revenue for Collier County. Sometime after August 24th, the State updated its estimate to \$121,253,500.

The FY 2023 Forecasted amount of \$121,253,500 is based on the State's current estimate for FY 2023.

The FY 2024 Adopted Budget of \$30,313,400 is based on 3 months using the State's estimate for FY 2023. Ordinance 2018-21 has a cap of \$490,000,000. This cap will be reached before December 31, 2023. In late summer or early fall, the BCC will approve an Ordinance to rescind the tax. The merchants will stop collecting the tax on January 1, 2024.

### **Capital Improvement Program**

### Infrastructure Sales Tax (1 Penny) Capital (318/3018)

#### **Mission Statement**

#### **Public Utilities' Department Capital**

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 1,496,712      | -                  | 2,792,200           | _                  | -                   |                    | na                |
| Capital Outlay                    | 11,690,933     | -                  | 87,560,700          | -                  | -                   | -                  | na                |
| Net Operating Budget <sup>-</sup> | 13,187,645     | <del>-</del>       | 90,352,900          |                    |                     |                    | na                |
| Trans to 246 GG Golf Course       | -              | =                  | -                   | 415,100            | =                   | 415,100            | na                |
| Trans to 346 Park Im Fee Cap Fd   | -              | =                  | 855,700             | -                  | =                   | -                  | na                |
| Trans to 702 EMS Grant Match      | =              | -                  | 343,800             | -                  | -                   | -                  | na                |
| Total Budget _                    | 13,187,645     |                    | 91,552,400          | 415,100            |                     | 415,100            | na                |
| -                                 | -              |                    |                     |                    |                     |                    |                   |

| Program Funding Sources  | 2022<br>Actual     | FY 2023<br>Adopted |                       |                   |                   | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|---------------------|--------------------|-------------------|
| Carry Forward  | 13,187,70          | 00                 | - 91,967              | ,500              | 415,100           | -                   | 415,100            | na                |
| Total Funding  | 13,187,70          | 00                 | - 91,967              | ,500              | 415,100           |                     | 415,100            | na                |
| CIP Category / Project Title                                       | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget   | FY 2027<br>Budget  | FY 2028<br>Budget |
| County Manager's Capital   |                    |                    |                       |                   |                   | ·                   |                    |                   |
| X-fers/Reserves - Fund 318<br>Emergency Management Services        | -                  | 855,684            | 855,700               | 415,100           |                   | -                   |                    | =                 |
| Em Serv Ctr Enclose Bay<br>Emergency Medical Services (EMS) Capita | <u>-</u><br>I      | 2,300,813          | 2,300,800             | -                 |                   | -                   |                    | =                 |
| EMS 412 Old 41   | -                  | 1,273,980          | 1,274,000             | -                 |                   | -                   |                    | -                 |
| Golden Gate Estates EMS Station                                    | -                  | 2,083,805          | 2,083,800             | -                 |                   | -                   |                    | -                 |
| Heritage Bay EMS Station   | -                  | 2,222,200          | 2,222,200             | -                 |                   | =                   |                    | -                 |
| Emergency Medical Services (EMS) Capital                           | -                  | 5,579,985          | 5,580,000             | -                 |                   | -                   | -                  | -                 |
| Facilities Management Capital                                      |                    |                    |                       |                   |                   |                     |                    |                   |
| Chiller Plant Bldg K   | -                  | 10,878,419         | 10,878,400            | -                 |                   | -                   |                    | -                 |
| Health Bldg HVAC   | -                  | 1,644,417          | 1,644,400             | -                 |                   | -                   |                    | -                 |
| Health Bldg Roof   | -                  | 657,000            | 657,000               | -                 |                   | -                   |                    | -                 |
| Land-Workforce Housing   | -                  | 20,000,000         | 20,000,000            | -                 |                   | -                   |                    | -                 |
| Reliable BAT   | -                  | 1,893,964          | 1,894,000             | -                 |                   | =                   |                    | -                 |
| Underground Chilled Water Pipe<br>Replace                          | -                  | 3,567,391          | 3,567,400             | -                 |                   | -                   |                    | -                 |
| Facilities Management Capital                                      | _                  | 38,641,191         | 38,641,200            | -                 |                   | -                   |                    | -                 |
| Parks & Recreation Capital   |                    |                    |                       |                   |                   |                     |                    |                   |
| Big Corkscrew Island Pk  | -                  | 2,306,742          | 2,306,700             | -                 |                   | -                   |                    | -                 |

### **Capital Improvement Program**

| CIP Category / Project Title     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Public Services Capital          |                    |                    |                       |                   |                   |                   |                   |                   |
| CC Mental Health Facility        | -                  | 24,653,039         | 24,653,000            | -                 | -                 | -                 |                   | <u> </u>          |
| Domestic Animal Srv Facility     | -                  | 5,896,831          | 5,896,800             | -                 | -                 | -                 | -                 | -                 |
| Public Services Capital          | -                  | 30,549,870         | 30,549,800            | -                 | -                 | -                 | -                 | _                 |
| Sheriff Office Capital           |                    |                    |                       |                   |                   |                   |                   |                   |
| J1/J2 Jail Generator             | -                  | 2,300,612          | 2,300,600             | -                 | -                 | -                 | -                 | -                 |
| Jail Fire Alarm                  | -                  | 1,854,393          | 1,854,400             | -                 | -                 | -                 |                   | -                 |
| Jail Security System Upgrade     | -                  | 170,905            | 170,900               | -                 | -                 | -                 |                   | -                 |
| Laundry Replacement              | -                  | 2,233,686          | 2,233,700             | -                 | -                 | -                 | · -               | -                 |
| Sheriff Office Capital           | -                  | 6,559,596          | 6,559,600             | -                 | -                 | _                 | -                 | _                 |
| Water / Sewer District Capital   |                    |                    |                       |                   |                   |                   |                   |                   |
| Government Ops Business Park     | -                  | 2,547,133          | 2,547,100             | -                 | -                 | -                 |                   | -                 |
| WW Pump Station Emerg Generators | -                  | 2,211,463          | 2,211,500             | -                 | -                 | -                 |                   | -                 |
| Water / Sewer District Capital   | -                  | 4,758,596          | 4,758,600             | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget     | -                  | 91,552,477         | 91,552,400            | 415,100           | -                 | -                 |                   |                   |

#### Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund (318/3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department (PUD) Capital and Office of the County Manager Capital.

#### Forecast FY 2023

The Facilities Management Division as well as the PUD Engineering Division are the project managers for the projects listed above. These projects have been validated by the Infrastructure Sales Tax Committee and the Board has approved the projects and authorized the various budget amendments.

Exhibit A of Ordinance 2018-21 includes \$139 million in Facilities & Capital Replacement related projects and the Sales Tax Committee validated \$130.6 million in projects. The Forensic & Evidence Building - \$33 million was validated by the Committee, however, only \$5 million is in the budget. Construction is expected next year. The Project titled Government Operations Business Park is the Sheriff's Forensic & Evidence Building. The balance of projects to be validated and budgeted are as follows: \$43,906.04 - HVAC, Roofing & Capital Equipment replace at Sheriffs and County facilities. \$7,947,021.00 - Hurricane Resilience

Exhibit A of Ordinance 2018-21 also includes \$90 million in Community Priorities related projects. The Workforce Housing Land Trust project for \$20 million has been budgeted and as properties are identified, they will be brought to the Committee to be validated. The balance of projects to be validated and budgeted are as follows: \$15 million - Career and Technical Training Center

### **Capital Improvement Program**

### Infrastructure Sales Tax (1 Penny) Capital (318/3018)

#### **Mission Statement**

**Transportation Management Service's Capital** 

The Infrastructure one-cent sales surtax was passed by voters to enhance safety, mobility, and hurricane preparedness in Collier County and its cities by constructing, repairing, and maintaining roads, bridges, signals, sidewalks, parks, evacuation shelters, governmental and emergency services facilities; acquire land and support construction for workforce housing and career and technical training, veteran's nursing home and expand mental health facilities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Ordinance 2018-21, Exhibit A of Ordinance 2018-21 (approved by the BCC on April 24, 2018) provides a list of eligible projects.

| Program Budgetary Cost Summary                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast             | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                              | 61,163         | -                  | 32,810,700                      |                    | -                   | -                  | na                |
| Capital Outlay                                 | 13,733,806     | -                  | 105,523,000                     |                    |                     | -                  | na                |
| Net Operating Budget Trans to 712 Transp Match | 13,794,970     | -                  | <b>138,333,700</b><br>4,000,000 |                    |                     | -                  | <b>na</b><br>na   |
| Total Budget =                                 | 13,794,970     | -                  | 142,333,700                     |                    |                     |                    | na                |
| Program Funding Sources                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast             | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Carry Forward                                  | 13,795,000     | -                  | 142,333,700                     |                    | -                   |                    | na                |
| Total Funding                                  | 13,795,000     | -                  | 142,333,700                     |                    |                     |                    | na                |

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| Airport Road N of Vanderbilt Road          | -                  | 4,000,000          | 4,000,000             | -                 | -                 | -                 | -                 | -                 |
| Bridge Repairs and Construction            | -                  | 20,073,762         | 20,073,800            | -                 | -                 | -                 | -                 | -                 |
| New Bridges - GG Estates Mobility          | -                  | 4,100,000          | 4,100,000             | -                 | -                 | -                 | -                 | -                 |
| Pine Ridge Rd, Livingston to I-75          | -                  | 23,000,000         | 23,000,000            | -                 | -                 | -                 | -                 | -                 |
| Randall/Immokalee Road Intersection        | -                  | 7,000,000          | 7,000,000             | -                 | -                 | -                 | -                 | -                 |
| Sidewalks-Sales Tax                        | -                  | 9,810,674          | 9,810,700             | -                 | -                 | -                 | -                 | -                 |
| Triangle Blvd                              | -                  | 349,186            | 349,200               | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 74,000,000         | 74,000,000            | -                 | -                 | -                 | -                 | -                 |
| Transportation Capital                     | -                  | 142,333,622        | 142,333,700           | _                 | _                 | -                 | -                 |                   |
| Program Total Project Budget               | -                  | 142,333,622        | 142,333,700           |                   |                   | -                 |                   |                   |

### **Capital Improvement Program**

#### Notes

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. Once projects are validated by the Sales Tax Committee, they will be budgeted via budget amendment within this fund. The Infrastructure Sales Tax Fund (318/3018) is displayed on 3 different pages, under Transportation Management Services Department Capital, Public Utilities Department Capital, and Office of the County Manager Capital.

#### Forecast FY 2023

Exhibit A of Ordinance 2018-21 includes \$191 million in Transportation related projects, the Sales Tax Committee validated \$191 million in projects and the Board has approved several budget amendments at this time for \$50.5 million. These projects have other established funding (impact fees and/or gas taxes) which is being spent first on right-of-way, planning, engineering, and/or permitting. Construction contracts are expected in future years. When these contracts go before the Board, a budget will be established.

### Current FY 2024

Exhibit A of Ordinance 2018-21 provides a listing of eligible projects. All the Transportation projects have been validated by the Sales Tax Committee and once other funding has been depleted and or construction contracts are awarded, the projects will be budgeted via budget amendment after Board approval within this fund.

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# Capital Improvement Program Clam Bay Restoration Fund (320/3040)

#### **Mission Statement**

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District. Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue collected for restoration and improvements to the Clam Bay Ecosystem.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 158,694        | 155,000            | 327,500             | 189,100            | -                   | 189,100            | 22.0%             |
| Net Operating Budget _         | 158,694        | 155,000            | 327,500             | 189,100            |                     | 189,100            | 22.0%             |
| Trans to Property Appraiser    | 2,966          | 6,800              | 4,900               | 5,900              | -                   | 5,900              | (13.2)%           |
| Trans to Tax Collector         | 4,471          | 9,600              | 6,700               | 8,700              | -                   | 8,700              | (9.4)%            |
| Trans to 109 PB MSTUBU Fd      | 34,100         | 34,100             | 34,100              | -                  | -                   | -                  | (100.0)%          |
| Total Budget _                 | 200,231        | 205,500            | 373,200             | 203,700            |                     | 203,700            | (0.9)%            |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments     | 223,552        | 203,100            | 192,900             | 195,300            |                     | 195,300            | (3.8)%            |
| Interest/Misc           | 1,528          | 100                | 1,500               | 200                | -                   | 200                | 100.0%            |
| Trans frm Tax Collector | 1,810          | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward           | 170,100        | 12,600             | 196,800             | 18,000             | -                   | 18,000             | 42.9%             |
| Less 5% Required By Law | -              | (10,300)           | -                   | (9,800)            | -                   | (9,800)            | (4.9)%            |
| Total Funding           | 396,989        | 205,500            | 391,200             | 203,700            | <u>-</u>            | 203,700            | (0.9)%            |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Pelican Bay Capital          |                    |                    |                       |                   |                   |                   |                   |                   |
| Clam Bay Restoration         | 155,000            | 327,417            | 327,500               | 189,100           | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 320   | 50,500             | 50,500             | 45,700                | 14,600            | -                 | -                 | -                 | -                 |
| Pelican Bay Capital          | 205,500            | 377,917            | 373,200               | 203,700           | -                 | -                 | -                 | -                 |
| Program Total Project Budget | 205,500            | 377,917            | 373,200               | 203,700           | _                 |                   |                   |                   |

### Capital Improvement Program

#### Forecast FY 2023

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of accounting on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year; the exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure, re-directing current project dollars that may not be needed to either reserves or other ongoing projects. The primary active project is restoration of Clam Bay.

#### Current FY 2024

Budgeted funds will be added to the Clam Bay restoration project. Continued engineering reports on the water quality and health of Clam Bay will also be funded from this account as well tide gauge maintenance.

#### Revenues

Funding for part of the restoration and improvement of the Clam Bay Eco-system comes from special assessment revenue based upon equivalent residential units within the District. For FY 2024, the equivalent residential unit (ERU) assessment within the capital fund (320/3040) has decreased from \$26.52 to \$25.50 which raises \$195,300. Total ERUs remained at 7,659.90 in FY2024.

## **Capital Improvement Program**

### Pelican Bay Hardscape & Landscape Improvements (322/3041)

#### **Mission Statement**

Pelican Bay Services Division MSTU&BU utilizes annual assessment revenue for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach renourishment, irrigation, signage and other capital amenity projects.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 6,279          |                    | =                   | =                  | -                   |                    | na                |
| Operating Expense              | 3,072,465      | 2,187,700          | 2,152,000           | 650,000            | -                   | 650,000            | (70.3)%           |
| Capital Outlay                 | 696,440        | 300,000            | 5,012,800           | 3,176,300          | -                   | 3,176,300          | 958.8%            |
| Net Operating Budget -         | 3,775,185      | 2,487,700          | 7,164,800           | 3,826,300          |                     | 3,826,300          | 53.8%             |
| Trans to Property Appraiser    | 22,236         | 57,400             | 57,400              | 40,000             | -                   | 40,000             | (30.3)%           |
| Trans to Tax Collector         | 35,631         | 34,000             | 34,000              | 50,000             | -                   | 50,000             | 47.1%             |
| Trans to 299 Comm Paper Debt   | 6,175          | 209,300            | 209,300             | 175,000            | -                   | 175,000            | (16.4)%           |
| Reserve for Capital            | =              | 110,400            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget _                 | 3,839,227      | 2,898,800          | 7,465,500           | 4,091,300          |                     | 4,091,300          | 41.1%             |

| Program Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments           | 1,781,572      | 1,582,800          | 1,519,500           | 1,751,100          |                     | 1,751,100          | 10.6%             |
| Interest/Misc                 | 50,493         | 10,000             | 50,000              | 21,200             | -                   | 21,200             | 112.0%            |
| Trans frm Tax Collector       | 14,530         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 111 Unincorp Gen Fd  | 520,000        | 520,000            | 520,000             | 520,000            | -                   | 520,000            | 0.0%              |
| Trans fm 778 Pel Bay Lighting | 440,000        | 397,700            | 397,700             | 473,400            | -                   | 473,400            | 19.0%             |
| Carry Forward                 | 7,247,400      | 468,000            | 6,392,600           | 1,414,300          | -                   | 1,414,300          | 202.2%            |
| Less 5% Required By Law       | -              | (79,700)           | -                   | (88,700)           | -                   | (88,700)           | 11.3%             |
| Total Funding                 | 10,053,995     | 2,898,800          | 8,879,800           | 4,091,300          |                     | 4,091,300          | 41.1%             |

| CIP Category / Project Title          | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Hurricane Irma                        |                    |                    |                       |                   |                   |                   | •                 |                   |
| Hurricane Irma<br>Pelican Bay Capital | 160,000            | 160,000            | 160,000               | -                 | -                 | -                 | -                 | -                 |
| Beach Renourishment Initiative        | 400,000            | 693,558            | 693,600               | 400,000           | -                 | -                 | -                 | -                 |
| Pelican Bay Hardscape Upgrades        | 100,000            | 115,959            | 116,000               | 100,000           | -                 | -                 | -                 | -                 |
| Pelican Bay Lake Bank Enhance         | 1,300,000          | 1,824,833          | 824,800               | -                 | -                 | -                 | -                 | -                 |
| Pelican Bay Ops. Buildings            | -                  | 3,747,527          | 3,747,500             | 1,826,300         | -                 | -                 | -                 | -                 |
| Pelican Bay Traffic Sign Renovation   | 227,700            | 321,671            | 321,700               | 150,000           | -                 | -                 | -                 | -                 |
| Roadway Improvements                  | -                  | 88,772             | 88,800                | -                 | -                 | -                 | -                 | -                 |
| Sidewalk Maintenance/Enhancements     | -                  | 35,883             | 35,900                | -                 | -                 | -                 | -                 | -                 |
| Sidewalk Replacement                  | -                  | 876,487            | 876,500               | 1,200,000         | -                 | -                 | -                 | -                 |
| Streetlight Improvements              | 300,000            | 300,000            | 300,000               | 150,000           | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 322            | 411,100            | 411,100            | 300,700               | 265,000           | -                 | -                 | -                 | -                 |
| Pelican Bay Capital                   | 2,738,800          | 8,415,790          | 7,305,500             | 4,091,300         | -                 | -                 | -                 | -                 |
| Program Total Project Budget          | 2,898,800          | 8,575,790          | 7,465,500             | 4,091,300         | -                 | -                 |                   |                   |

### Capital Improvement Program

#### Notes

On 7/9/2019, the Board adopted Resolution 2019-140 (agenda item 11B) which authorized a capital contribution from the County of \$500,000 a year for 10 years to replace and transfer the responsibility of the maintenance of sidewalks and certain drainage outfalls in perpetuity to the Pelican Bay Services Division. In FY 2024, the fifth of ten capital contributions has been budgeted. The Board also authorized a contribution by Collier County of \$20,000 per year in perpetuity to be utilized for maintenance or enhancements to make the sidewalks compliant with ADA standards and to reduce liability.

#### Funding Future Capital Projects:

At the 12/9/2020 PBSD Board Meeting, the board recommended participating in the Florida Local Government Finance Program for up to \$8 million to be used for replacement of sidewalks, renovations to lake banks and drainage pipelines, and other infrastructure improvement projects within Pelican Bay. The Board may convert a portion of the borrowed funds to a longer-term, fixed-interest loan once the projects are completed.

At the 2/10/21 PBSD Board Meeting the board voted to endorse the Executive Summary prepared by OMB authorizing the County to borrow an amount not exceeding \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the construction of various capital improvements within the Pelican Bay MSTBU.

On 6/8/21, the Board approved a resolution authorizing the County's borrowing an amount not exceeding \$10,000,000 under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within the Pelican Bay MSTBU. This loan will be repaid from Pelican Bay MSTUBU annual assessment revenue and certain amounts provided to Pelican Bay under the asset swap agreement discussed in the notes above.

#### Forecast FY 2023

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation, and other capital amenity projects. Any difference between the forecasted and the actual dollars spent, roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

#### Current FY 2024

Capital funds totaling \$3,826,300 will be allocated among the various capital initiatives including lake bank enhancements, traffic sign renovation, hardscape upgrades, streetlight improvements, beach re-nourishment, and Phase 2 of the sidewalk replacement project. Phase 2 construction began in FY 2022 and is anticipated to be completed end of the year 2024.

#### Revenues

Special assessment revenue per equivalent residential unit (ERU) increased from \$206.63 to \$228.60 This equates to assessment revenue totaling \$1,751,100. Total ERUs remain at 7,659.90 in FY24.

# Capital Improvement Program Pelican Bay Commercial Paper Fund (323/3042)

#### **Mission Statement**

To provide accounting for commercial paper proceeds for various improvements within Pelican Bay.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                    | 315,596        | _                  | 6,184,400           |                    |                     |                    | na                |
| Net Operating Budget <sup>-</sup> | 315,596        | -                  | 6,184,400           |                    | -                   | -                  | na                |
| Total Budget                      | 315,596        |                    | 6,184,400           |                    |                     |                    | na                |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 1,509          | -                  | -                   | -                  | -                   | -                  | na                |
| Loan Proceeds           | 998,540        | 5,500,000          | 1,496,000           | 4,004,000          | =                   | 4,004,000          | (27.2)%           |
| Carry Forward           | -              | (5,500,000)        | 684,400             | (4,004,000)        | -                   | (4,004,000)        | (27.2)%           |
| Total Funding           | 1,000,049      | _                  | 2,180,400           | _                  | -                   | -                  | na                |
| _                       |                |                    |                     |                    |                     |                    |                   |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Pelican Bay Capital          |                    |                    |                       |                   |                   |                   |                   |                   |
| Sidewalk Replacement         | -                  | 6,184,404          | 6,184,400             | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget | _                  | 6,184,404          | 6,184,400             | -                 | -                 | -                 |                   |                   |

#### Notes

On June 8, 2021, agenda item 11.G, the Board approved a resolution authorizing borrowing up to \$10,000,000 to finance various capital improvements within Pelican Bay MSTU&BU. The loan is secured by the County's covenant to budget and appropriate legally available non ad-valorem revenue, but will be repaid specifically from Pelican Bay MSTU&BU annual assessment revenue and certain amounts provided to the Pelican Bay MSTU&BU under an asset swap contribution resolution between the County and the Pelican Pay Services Division.

#### Forecast FY 2023

In FY 2023, the second draw of \$1,500,000 took place for Phase II of the Sidewalk Project.

#### Current FY 2024

In FY 2024, commercial paper draws may occur to fund Phase II of the Sidewalk project or other capital projects such as the Operations Building.

### **Capital Improvement Program**

### Stormwater Management Capital (325/3050)

#### **Mission Statement**

Design, permit and construct capital improvement projects better managing and protecting the County's water resources. Projects improve flood control decreasing the probability of property damage from flooding, improve water quality and protect existing natural systems. The capital improvement program promotes and improves the quality of life in Collier County by managing and improving discharge to our estuaries and Outstanding Florida Waters. Provide supervision, engineering and coordination such that the projects are designed and constructed in a timely, efficient, and economical manner.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 2,534,224      | 2,494,400          | 11,398,000          | 148,500            | =                   | 148,500            | (94.0)%           |
| Capital Outlay                 | 649,964        | 8,957,000          | 15,977,100          | 13,100,000         | -                   | 13,100,000         | 46.3%             |
| Net Operating Budget -         | 3,184,188      | 11,451,400         | 27,375,100          | 13,248,500         | <del>-</del>        | 13,248,500         | 15.7%             |
| Trans to 712 Transp Match      | 211,196        | -                  | 2,809,800           | -                  | -                   | -                  | na                |
| Reserve for Contingencies      | -              | 1,145,100          | =                   | -                  | =                   | -                  | (100.0)%          |
| Reserve for Capital            | -              | 1,906,500          | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget _                 | 3,395,384      | 14,503,000         | 30,184,900          | 13,248,500         |                     | 13,248,500         | (8.6)%            |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues   | 288,945        |                    |                     | -                  |                     | -                  | na                |
| FEMA - Fed Emerg Mgt Agency  | 5,201,008      | -                  | -                   | =                  | =                   | -                  | na                |
| Interest/Misc                | 105,342        | 30,500             | 200,000             | 101,600            | =                   | 101,600            | 233.1%            |
| Trans fm 001 Gen Fund        | 2,677,800      | 8,271,500          | 8,271,500           | 2,800,000          | -                   | 2,800,000          | (66.1)%           |
| Trans fm 111 Unincorp Gen Fd | 3,125,200      | 5,387,900          | 5,387,900           | 5,700,000          | -                   | 5,700,000          | 5.8%              |
| Trans fm 310 CDES Cap Fd     | 6,116,800      | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward                | 6,880,600      | 814,600            | 20,977,500          | 4,652,000          | -                   | 4,652,000          | 471.1%            |
| Less 5% Required By Law      | -              | (1,500)            | -                   | (5,100)            | -                   | (5,100)            | 240.0%            |
| Total Funding                | 24,395,695     | 14,503,000         | 34,836,900          | 13,248,500         |                     | 13,248,500         | (8.6)%            |

| CIP Category / Project Title                  | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Hurricane Irma                                |                    |                    |                       |                   |                   |                   | •                 |                   |
| Hurricane Irma<br>Parks & Recreation Capital  | -                  | 147,175            | 147,200               | -                 | -                 | -                 | -                 | -                 |
| Big Corkscrew Island Pk<br>Stormwater Capital | -                  | 69,043             | 69,000                | -                 | -                 | -                 | -                 | -                 |
| Bayshore Gate CRA                             | -                  | 169,599            | 169,600               | -                 | -                 | -                 |                   | -                 |
| Canal Easements                               | -                  | 285,620            | 285,600               | -                 | -                 | -                 |                   | -                 |
| Chateau Vanderbilt                            | -                  | 248,867            | 248,900               | -                 | -                 | -                 | . <u>-</u>        | -                 |
| FDEP Water Restoration Grant                  | -                  | 333,000            | 333,000               | -                 | -                 | -                 |                   | -                 |
| Gateway Triangle Improvements                 | 400,000            | 479,090            | 479,100               | -                 | -                 | -                 | -                 | -                 |
| Golden Gate City Outfall Replace              | 582,700            | 954,032            | 954,000               | -                 | -                 | -                 | . <u>-</u>        | -                 |
| Griffin Road Area                             | -                  | 784,315            | -                     | -                 | -                 | -                 |                   | -                 |
| Harbor Lane Brookside                         | 5,000,000          | 6,177,222          | 6,177,300             | -                 | -                 | -                 | -                 | -                 |
| Immokalee Stormwater Improvement              | -                  | 2,857,220          | 2,857,200             | -                 | -                 | -                 | -                 | -                 |
| Lake Park Flowway                             | -                  | 79,359             | 79,400                | -                 | -                 | -                 |                   | -                 |
| Lely Area Stormwater Improvements             | -                  | 126,213            | 113,500               | -                 | -                 | -                 |                   | -                 |
| Lely Golf Estates                             | -                  | 486,753            | 486,800               | 600,000           | -                 | -                 | -                 | -                 |

## **Capital Improvement Program**

| CIP Category / Project Title           | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Stormwater Capital                     |                    |                    |                       |                   |                   |                   |                   | . <u> </u>        |
| Mangrove St Seawall                    | _                  | 419,517            | -                     | _                 | -                 | _                 | -                 |                   |
| Naples Manor SW Imp                    | 1,568,000          | 1,808,972          | 1,809,000             | _                 | _                 | _                 | -                 |                   |
| Naples Park Area Improvements          | · · ·              | 460,375            | 460,400               | 7,500,000         | -                 | _                 | -                 |                   |
| NPDES MS4 Program                      | _                  | 41,675             | 41,700                | 50,000            | -                 | -                 | -                 |                   |
| Palm River Stormwater Improvements     | _                  | 82,926             | 82,900                | 2,500,000         | -                 | -                 | -                 |                   |
| Pine Ridge Improvements                | 200,000            | 436,720            | 436,700               | -                 | -                 | -                 | -                 |                   |
| Plantation Island                      | -                  | 2,040,397          | 1,733,400             | -                 | -                 | -                 | -                 |                   |
| Poinciana Village                      | -                  | 136,984            | 137,000               | -                 | -                 | -                 | -                 | -                 |
| Restore                                | -                  | 1,109,817          | 1,109,700             | -                 | -                 | -                 | -                 | -                 |
| Rookery Bay Debris                     | -                  | 19,018             | -                     | -                 | -                 | -                 | -                 | -                 |
| Stormwater Channel Dredging            | -                  | 1,081,948          | 682,100               | -                 | -                 | -                 | -                 | -                 |
| Stormwater Maintenance Program         | 100,000            | 603,069            | 603,100               | -                 | -                 | -                 | -                 | -                 |
| Stormwater Master Plan Update          | 311,700            | 958,296            | 558,300               | 98,500            | -                 | -                 | -                 | -                 |
| SW Cross St Culverts                   | 2,189,000          | 2,462,857          | 962,900               | -                 | -                 | -                 | -                 | -                 |
| SW Outfall Replacement                 | 550,000            | 839,326            | 730,500               | -                 | -                 | -                 | -                 |                   |
| SW Pipe Replacement                    | 550,000            | 619,701            | 619,700               | -                 | -                 | -                 | -                 |                   |
| Upper Gordon River                     | -                  | 3,054,473          | 3,054,500             | -                 | -                 | -                 | -                 |                   |
| Vanderbilt Dr Area Stormwater Improve  | -                  | 236,353            | -                     | -                 | -                 | -                 | -                 |                   |
| W Goodlette Rd Area SW<br>Improvements | -                  | 450,219            | 450,200               | -                 | -                 | -                 | -                 | -                 |
| Weir Automation                        | -                  | 1,502,445          | 1,502,400             | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 325             | 3,051,600          | 3,051,598          | 2,809,800             | -                 | -                 | -                 | -                 |                   |
| Stormwater Capital                     | 14,503,000         | 34,397,976         | 29,968,700            | 10,748,500        | -                 | -                 | -                 | -                 |
| Transportation Capital                 |                    |                    |                       |                   |                   |                   |                   |                   |
| Vanderbilt, US41 to Goodlette Frank Rd | -                  | -                  | -                     | 2,500,000         | -                 | -                 | -                 | -                 |
| Program Total Project Budget           | 14,503,000         | 34,614,194         | 30,184,900            | 13,248,500        | -                 | -                 |                   | -                 |

Forecast FY 2023

A \$2,809,800 transfer was budgeted to the Transportation Match Fund (712/1842) to support grant programs.

# Capital Improvement Program Stormwater CIP 2020 Bond (327/3052)

#### **Mission Statement**

To provide accounting for the 2020 bond proceeds for Stormwater capital improvements.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 6,679,596      |                    | 9,947,000           |                    |                     |                    | na                |
| Capital Outlay                 | 1,266,686      | -                  | 13,518,700          | -                  | -                   | -                  | na                |
| Net Operating Budget           | 7,946,282      |                    | 23,465,700          | <del>-</del>       |                     | -                  | na                |
| Trans to 712 Transp Match      | -              | -                  | 8,535,600           | -                  | -                   | -                  | na                |
| Reserve for Capital            | -              | 33,904,200         | -                   | 20,857,500         | -                   | 20,857,500         | (38.5)%           |
| Total Budget _                 | 7,946,282      | 33,904,200         | 32,001,300          | 20,857,500         |                     | 20,857,500         | (38.5)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 370,470        | 320,000            | 800,000             | 500,000            | -                   | 500,000            | 56.3%             |
| Carry Forward           | 59,159,600     | 33,600,200         | 51,583,800          | 20,382,500         | -                   | 20,382,500         | (39.3)%           |
| Less 5% Required By Law | -              | (16,000)           | -                   | (25,000)           | -                   | (25,000)           | 56.3%             |
| Total Funding           | 59,530,070     | 33,904,200         | 52,383,800          | 20,857,500         | -                   | 20,857,500         | (38.5)%           |

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Stormwater Capital                  |                    |                    |                       |                   |                   |                   |                   |                   |
| Golden Gate City Outfall Replace    | -                  | 980,281            | 1,091,900             | -                 | -                 | -                 | -                 | -                 |
| Immokalee Stormwater Improvement    | -                  | 764,804            | 851,400               | -                 | -                 | -                 | -                 | -                 |
| Lake Park Flowway                   | -                  | 2,103,000          | 2,103,000             | -                 | -                 | -                 | -                 | -                 |
| Lely Golf Estates                   | -                  | 1,298,799          | 1,472,000             | -                 | -                 | -                 | -                 | -                 |
| Naples Park Area Improvements       | -                  | 8,291,551          | 8,291,500             | -                 | -                 | -                 | -                 | -                 |
| Palm River Stormwater Improvements  | -                  | 5,475,419          | 5,475,400             | -                 | -                 | -                 | -                 | -                 |
| Poinciana Village                   | -                  | -                  | 176,500               | -                 | -                 | -                 | -                 | -                 |
| Upper Gordon River                  | -                  | 2,648,096          | 2,648,100             | -                 | -                 | -                 | -                 | -                 |
| W Goodlette Rd Area SW Improvements | -                  | 1,355,945          | 1,355,900             | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 327          | 33,904,200         | 22,255,572         | -                     | 20,857,500        | -                 | -                 | -                 | -                 |
| Stormwater Capital                  | 33,904,200         | 45,173,467         | 23,465,700            | 20,857,500        | -                 | -                 | _                 |                   |
| Transportation Capital              |                    |                    |                       |                   |                   |                   |                   |                   |
| Tiger IX                            | -                  | 8,535,606          | 8,535,600             | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget        | 33,904,200         | 53,709,073         | 32,001,300            | 20,857,500        |                   | -                 |                   |                   |

#### Notes

On September 22, 2020, agenda item 11.B., the Board authorized the issuance of a Special Obligation Revenue Bond, Series 2020A to finance stormwater capital improvements in the amount of \$60,000,000. Proceeds were received in October 2020.

## **Capital Improvement Program**

### **Transportation Debt Financing Capital (330/3084)**

#### **Mission Statement**

The following Transportation capital projects are funded by bond/loan proceeds.

| Program Budgetary Cost Summary             | 2022<br>Actual     | FY 2023<br>Adopted |                       |                 | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|--------------------|--------------------|-----------------------|-----------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                             |                    | -                  | - 27,195              | ,900            | -                  | -                   |                    | na                |
| Net Operating Budget                       |                    | _                  | - 27,195              | ,900            | -                  | -                   | -                  | na                |
| Total Budget                               |                    | <u> </u>           | - 27,195              | ,900            |                    |                     |                    | na                |
|  |                    | <b>-</b> 1/2       | <b>-</b> 1/4 - 1 - 1  |                 |                    | <b>-</b>            | <b>-</b>           | <b>-</b> V        |
| Program Funding Sources                    | 2022<br>Actual     | FY 2023<br>Adopted |                       |                 | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Carry Forward                              |                    |                    | - 27,195              | ,900            | -                  | ·                   |                    | na                |
| Total Funding                              |                    | _                  | - 27,195              | ,900            | -                  |                     |                    | na                |
| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 202<br>Budge |                    |                     |                    | FY 2028<br>Budget |
| Transportation Capital                     |                    |                    |                       |                 |                    | •                   |                    |                   |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 27,195,900         | 27,195,900            |                 | -                  | -                   | -                  |                   |
| Program Total Project Budget               |                    | 27,195,900         | 27,195,900            |                 |                    |                     |                    |                   |

#### Notes

On July 12, 2022, agenda item 11G, the Board approved up to a \$30 million commercial paper loan to finance the construction of Vanderbilt Beach Road Extension. The debt services payments will be funded from Gas Taxes Capital Projects Fund (313/3083).

## **Capital Improvement Program**

### Road Impact Fee District 1 - North Naples (331/3090)

#### **Mission Statement**

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 918,182        | 710,000            | 3,078,200           | 2,245,000          | -                   | 2,245,000          | 216.2%            |
| Capital Outlay                 | 6,771,464      | 5,643,500          | 21,372,400          | 5,159,300          | -                   | 5,159,300          | (8.6)%            |
| Net Operating Budget -         | 7,689,646      | 6,353,500          | 24,450,600          | 7,404,300          | -                   | 7,404,300          | 16.5%             |
| Trans to 712 Transp Match      | -              | -                  | 155,000             | -                  | -                   | -                  | na                |
| Reserve for Capital            | -              | 900,000            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget _                 | 7,689,646      | 7,253,500          | 24,605,600          | 7,404,300          |                     | 7,404,300          | 2.1%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 148,777        | 125,000            | 175,000             | 175,000            | -                   | 175,000            | 40.0%             |
| Impact Fees             | 5,784,183      | 5,000,000          | 5,784,000           | 5,784,000          | -                   | 5,784,000          | 15.7%             |
| Carry Forward           | 22,146,600     | 2,384,800          | 20,389,900          | 1,743,300          | =                   | 1,743,300          | (26.9)%           |
| Less 5% Required By Law | -              | (256,300)          | -                   | (298,000)          | -                   | (298,000)          | 16.3%             |
| Total Funding           | 28,079,561     | 7,253,500          | 26,348,900          | 7,404,300          |                     | 7,404,300          | 2.1%              |

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| Airport Road N of Vanderbilt Road          | -                  | 58,539             | 58,500                | -                 | -                 | -                 |                   | <u> </u>          |
| CR951, GG Blvd to Green Blvd               | -                  | 1,987,647          | 1,987,700             | -                 | -                 | -                 |                   | -                 |
| Golden Gate Blvd, 20th to Everglades       | -                  | 3,800              | 3,800                 | -                 | -                 | -                 |                   | -                 |
| Goodlette Rd (VBR to Immk Rd)              | 500,000            | 500,000            | 500,000               | 2,200,000         | -                 | -                 |                   | -                 |
| Operating Project 331                      | 70,000             | 86,985             | 87,000                | 45,000            | -                 | -                 |                   | -                 |
| Pine Ridge Rd, Livingston to I-75          | 643,500            | 843,500            | 843,500               | -                 | -                 | -                 |                   | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 5,746,792          | 5,746,800             | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades      | -                  | 1,720,900          | 1,720,900             | -                 | -                 | -                 |                   | -                 |
| Vanderbilt, US41 to Goodlette Frank<br>Rd  | 140,000            | 494,620            | 494,600               | 2,209,500         | -                 | -                 | -                 | -                 |
| Veterans Memorial Road PH II               | 5,000,000          | 13,007,868         | 13,007,800            | 2,949,800         | -                 | -                 |                   | -                 |
| X-fers/Reserves - Fund 331                 | 900,000            | 1,055,000          | 155,000               | -                 | -                 | -                 |                   | -                 |
| Transportation Capital                     | 7,253,500          | 25,505,651         | 24,605,600            | 7,404,300         | -                 | -                 | -                 | _                 |
| Program Total Project Budget               | 7,253,500          | 25,505,651         | 24,605,600            | 7,404,300         |                   | -                 |                   |                   |

## **Capital Improvement Program**

### Road Impact Fee District 2 - East Naples & GG City (333/3091)

#### **Mission Statement**

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 202,908        | 35,000             | 2,549,300           |                    | -                   |                    | (100.0)%          |
| Capital Outlay                 | 2,142,911      | 808,500            | 19,843,400          | 7,550,200          | -                   | 7,550,200          | 833.9%            |
| Net Operating Budget _         | 2,345,819      | 843,500            | 22,392,700          | 7,550,200          |                     | 7,550,200          | 795.1%            |
| Trans to 712 Transp Match      | -              | -                  | 990,300             | -                  | -                   | -                  | na                |
| Reserve for Contingencies      | -              | 84,300             | =                   | 100                | -                   | 100                | (99.9)%           |
| Reserve for Capital            | =              | 2,484,900          | -                   | =                  | -                   | =                  | (100.0)%          |
| Total Budget _                 | 2,345,819      | 3,412,700          | 23,383,000          | 7,550,300          | <u> </u>            | 7,550,300          | 121.2%            |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 1              | -                  | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 150,162        | 80,000             | 200,000             | 200,000            | -                   | 200,000            | 150.0%            |
| Impact Fees             | 3,046,766      | 3,000,000          | 4,000,000           | 4,000,000          | -                   | 4,000,000          | 33.3%             |
| Carry Forward           | 21,892,200     | 486,700            | 22,743,300          | 3,560,300          | -                   | 3,560,300          | 631.5%            |
| Less 5% Required By Law | -              | (154,000)          | -                   | (210,000)          | -                   | (210,000)          | 36.4%             |
| Total Funding           | 25,089,129     | 3,412,700          | 26,943,300          | 7,550,300          | _                   | 7,550,300          | 121.2%            |

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| Airport Road N of Vanderbilt Road          | -                  | 100,000            | 100,000               | -                 | -                 | -                 | -                 | -                 |
| Operating Project 333                      | 35,000             | 203,472            | 203,400               | -                 | -                 | -                 | -                 | -                 |
| Pine Ridge Rd, Livingston to I-75          | 808,500            | 1,580,276          | 1,580,300             | 4,000,000         | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 15,393,488         | 15,393,500            | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades      | -                  | 459,700            | 459,700               | -                 | -                 | -                 | -                 | -                 |
| Veterans Memorial Road PH II               | -                  | 1,365,954          | 1,366,000             | 3,550,200         | -                 | -                 | -                 | -                 |
| Whippoorwill Lane                          | -                  | 3,289,906          | 3,289,800             | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 333                 | 2,569,200          | 3,559,500          | 990,300               | 100               | -                 | -                 | -                 | -                 |
| Transportation Capital                     | 3,412,700          | 25,952,296         | 23,383,000            | 7,550,300         | -                 | -                 | -                 |                   |
| Program Total Project Budget               | 3,412,700          | 25,952,296         | 23,383,000            | 7,550,300         | -                 |                   |                   |                   |

## **Capital Improvement Program**

### Road Impact Fee District 3 - City of Naples (334/3092)

#### **Mission Statement**

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 383            |                    | 326,200             |                    | -                   |                    | na                |
| Capital Outlay                 | -              | -                  | 1,106,800           | 964,700            | -                   | 964,700            | na                |
| Net Operating Budget -         | 383            |                    | 1,433,000           | 964,700            |                     | 964,700            | na                |
| Reserve for Capital            | -              | 237,300            | -                   | 231,200            | -                   | 231,200            | (2.6)%            |
| Total Budget _                 | 383            | 237,300            | 1,433,000           | 1,195,900          |                     | 1,195,900          | 404.0%            |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 1              |                    | -                   | -                  |                     | -                  | na                |
| Interest/Misc           | 11,569         | 6,000              | 27,600              | 9,000              | =                   | 9,000              | 50.0%             |
| Impact Fees             | 572,736        | 100,000            | 244,900             | =                  | =                   | =                  | (100.0)%          |
| Carry Forward           | 1,764,000      | 136,600            | 2,347,900           | 1,187,400          | =                   | 1,187,400          | 769.3%            |
| Less 5% Required By Law | -              | (5,300)            | -                   | (500)              | -                   | (500)              | (90.6)%           |
| Total Funding           | 2,348,306      | 237,300            | 2,620,400           | 1,195,900          | <u>-</u>            | 1,195,900          | 404.0%            |

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| CR951, GG Blvd to Green Blvd               | -                  | -                  | -                     | 900,000           | -                 | -                 | -                 | -                 |
| Operating Project 334                      | -                  | 86,295             | 86,200                | -                 | -                 | -                 |                   | -                 |
| Orange Blossom, Airport to Livingston      | -                  | 200,000            | -                     | -                 | -                 | -                 |                   | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 1,106,850          | 1,106,800             | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades      | -                  | 240,000            | 240,000               | -                 | -                 | -                 |                   | -                 |
| Vanderbilt, US41 to Goodlette Frank Rd     | -                  | -                  | -                     | 64,700            | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 334                 | 237,300            | 237,300            | -                     | 231,200           | -                 | -                 |                   | -                 |
| Transportation Capital                     | 237,300            | 1,870,445          | 1,433,000             | 1,195,900         | -                 | -                 | -                 |                   |
| Program Total Project Budget               | 237,300            | 1,870,445          | 1,433,000             | 1,195,900         | -                 | -                 | -                 | -                 |
|  |                    |                    |                       |                   |                   |                   |                   |                   |

## **Capital Improvement Program**

### Road Impact Fee District 4 - Marco Island & S County (336/3093)

#### **Mission Statement**

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 367,097        | 35,000             | 805,800             | 3,783,000          |                     | 3,783,000          | 10,708.6%         |
| Capital Outlay                 | 3,176,400      | 1,499,200          | 8,966,200           | 14,348,100         | -                   | 14,348,100         | 857.1%            |
| Net Operating Budget _         | 3,543,497      | 1,534,200          | 9,772,000           | 18,131,100         |                     | 18,131,100         | 1,081.8%          |
| Trans to 370 Sport Complx Cap  | 3,695,777      | -                  | 2,746,800           | 1,500,000          | -                   | 1,500,000          | na                |
| Reserve for Contingencies      | -              | 153,400            | =                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Capital            | -              | 6,624,000          | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget _                 | 7,239,273      | 8,311,600          | 12,518,800          | 19,631,100         |                     | 19,631,100         | 136.2%            |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 21,503         | -                  | -                   | -                  |                     | -                  | na                |
| Interest/Misc           | 139,108        | 108,000            | 177,500             | 177,500            | -                   | 177,500            | 64.4%             |
| Impact Fees             | 6,568,292      | 3,000,000          | 5,500,000           | 5,200,000          | -                   | 5,200,000          | 73.3%             |
| Carry Forward           | 21,874,200     | 5,359,000          | 21,363,800          | 14,522,500         | -                   | 14,522,500         | 171.0%            |
| Less 5% Required By Law | -              | (155,400)          | -                   | (268,900)          | -                   | (268,900)          | 73.0%             |
| Total Funding           | 28,603,102     | 8,311,600          | 27,041,300          | 19,631,100         | -                   | 19,631,100         | 136.2%            |

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| CR951, GG Blvd to Green Blvd               | -                  | 474,353            | 474,400               | 7,087,600         | -                 | -                 | -                 | -                 |
| Operating Project 336                      | 35,000             | 223,452            | 223,500               | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 8,851,617          | 8,851,600             | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades      | -                  | -                  | -                     | 3,783,000         | -                 | -                 | -                 | -                 |
| Vanderbilt, US41 to Goodlette Frank<br>Rd  | -                  | -                  | -                     | 7,260,500         | -                 | -                 | -                 | -                 |
| Wilson/Benfield                            | 1,499,200          | 3,022,539          | 222,500               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 336                 | 6,777,400          | 11,376,832         | 2,746,800             | 1,500,000         | -                 | -                 | -                 | -                 |
| Transportation Capital                     | 8,311,600          | 23,948,793         | 12,518,800            | 19,631,100        | -                 | -                 | -                 |                   |
| Program Total Project Budget               | 8,311,600          | 23,948,793         | 12,518,800            | 19,631,100        |                   | -                 |                   |                   |

## **Capital Improvement Program**

### Road Impact Fee District 6 - Golden Gate Estates (338/3094)

#### **Mission Statement**

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 392,596        | 80,000             | 4,591,200           | 44,500             | -                   | 44,500             | (44.4)%           |
| Capital Outlay                 | 1,072,575      | 7,408,500          | 25,770,300          | 23,080,300         | -                   | 23,080,300         | 211.5%            |
| Net Operating Budget           | 1,465,171      | 7,488,500          | 30,361,500          | 23,124,800         | <del>-</del>        | 23,124,800         | 208.8%            |
| Reserve for Contingencies      | -              | 748,800            | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Capital            | -              | 5,251,200          | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Budget                   | 1.465.171      | 13,488,500         | 30.361.500          | 23.124.800         |                     | 23.124.800         | 71.4%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | 78,001         | =                  |                     | -                  |                     |                    | na                |
| Interest/Misc           | 195,611        | 88,000             | 350,000             | 300,000            | -                   | 300,000            | 240.9%            |
| Impact Fees             | 11,379,598     | 6,000,000          | 9,800,000           | 7,500,000          | -                   | 7,500,000          | 25.0%             |
| Carry Forward           | 25,738,300     | 7,704,900          | 35,926,300          | 15,714,800         | -                   | 15,714,800         | 104.0%            |
| Less 5% Required By Law | -              | (304,400)          | -                   | (390,000)          | -                   | (390,000)          | 28.1%             |
| Total Funding           | 37,391,510     | 13,488,500         | 46,076,300          | 23,124,800         | _                   | 23,124,800         | 71.4%             |

| CIP Category / Project Title                     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                           |                    |                    |                       |                   |                   |                   |                   |                   |
| CR951, GG Blvd to Green Blvd                     | -                  | -                  | -                     | 10,800,400        | -                 | -                 | -                 | -                 |
| Golden Gate Blvd, 20th to Everglades             | -                  | 24,515             | 24,500                | -                 | -                 | -                 | -                 | -                 |
| Operating Project 338                            | 80,000             | 141,584            | 141,600               | 44,500            | -                 | -                 | -                 | -                 |
| Pine Ridge Rd, Livingston to I-75                | =                  | -                  | -                     | 1,000,000         | -                 | -                 | -                 | -                 |
| Randall Blvd, Immokalee Rd to<br>Everglades Blvd | 5,657,000          | 5,783,405          | -                     | -                 | -                 | -                 | -                 | -                 |
| Randall/Immokalee Road Intersection              | =                  | 2,500,000          | 2,500,000             | =                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE       | -                  | 11,818,375         | 11,818,400            | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades            | -                  | 4,400,000          | 4,400,000             | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt, US41 to Goodlette Frank Rd           | -                  | -                  | -                     | 1,561,500         | -                 | -                 | -                 | -                 |
| Wilson Blvd, GG Blvd to Immokalee                | 1,751,500          | 11,476,977         | 11,477,000            | 9,718,400         | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 338                       | 6,000,000          | 6,000,000          | -                     | -                 | -                 | -                 | -                 | -                 |
| Transportation Capital                           | 13,488,500         | 42,144,856         | 30,361,500            | 23,124,800        | -                 | -                 |                   |                   |
| Program Total Project Budget                     | 13,488,500         | 42,144,856         | 30,361,500            | 23,124,800        | -                 | -                 |                   |                   |

## **Capital Improvement Program**

### Road Impact Fee District 5 - Immokalee (339/3095)

#### **Mission Statement**

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 1,534,485      | 30,000             | 1,026,700           | -                  | -                   |                    | (100.0)%          |
| Capital Outlay                 | 682,500        | 1,407,600          | 12,647,900          | 5,000,000          | -                   | 5,000,000          | 255.2%            |
| Net Operating Budget _         | 2,216,985      | 1,437,600          | 13,674,600          | 5,000,000          |                     | 5,000,000          | 247.8%            |
| Reserve for Contingencies      | -              | 143,700            | =                   | =                  | -                   | -                  | (100.0)%          |
| Reserve for Capital            | -              | 3,223,400          | -                   | 3,567,900          | -                   | 3,567,900          | 10.7%             |
| Total Budget _                 | 2,216,985      | 4,804,700          | 13,674,600          | 8,567,900          | <u> </u>            | 8,567,900          | 78.3%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 94,006         | 50,000             | 132,000             | 132,000            | -                   | 132,000            | 164.0%            |
| Impact Fees             | 4,441,645      | 2,000,000          | 3,730,200           | 2,500,000          | -                   | 2,500,000          | 25.0%             |
| Carry Forward           | 13,561,200     | 2,857,200          | 15,879,900          | 6,067,500          | =                   | 6,067,500          | 112.4%            |
| Less 5% Required By Law | -              | (102,500)          | -                   | (131,600)          | -                   | (131,600)          | 28.4%             |
| Total Funding           | 18,096,851     | 4,804,700          | 19,742,100          | 8,567,900          | -                   | 8,567,900          | 78.3%             |

| CIP Category / Project Title               | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                     |                    |                    |                       |                   |                   |                   |                   |                   |
| CR951, GG Blvd to Green Blvd               | -                  | -                  | -                     | 100,000           | -                 | -                 | -                 | -                 |
| Oil Well Rd, Everglades to Oil Well Grade  | 1,407,600          | 7,541,712          | 7,541,700             | 4,900,000         | -                 | -                 | -                 | -                 |
| Operating Project 339                      | 30,000             | 526,686            | 526,700               | -                 | -                 | -                 | -                 | -                 |
| Randall/Immokalee Road Intersection        | -                  | 221,000            | 221,000               | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Ext, CR951 to 16th St<br>NE | -                  | 4,885,216          | 4,885,200             | -                 | -                 | -                 | -                 | -                 |
| Vanderbilt Bch Rd, 16th to Everglades      | -                  | 500,000            | 500,000               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 339                 | 3,367,100          | 3,367,100          | -                     | 3,567,900         | -                 | -                 | -                 | -                 |
| Transportation Capital                     | 4,804,700          | 17,041,714         | 13,674,600            | 8,567,900         | -                 |                   | -                 |                   |
| Program Total Project Budget               | 4,804,700          | 17,041,714         | 13,674,600            | 8,567,900         | -                 | -                 | -                 |                   |

# Capital Improvement Program Road Assessment Receivable Fund (341/3080)

#### **Mission Statement**

This fund serves as a revolving loan pool to fund small-scale assessment projects.

| Program Budgetary Cost Summary  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | -              | 2,000              | 27,900              | 37,400             | _                   | 37,400             | 1,770.0%          |
| Net Operating Budget _          |                | 2,000              | 27,900              | 37,400             |                     | 37,400             | 1,770.0%          |
| Trans to Property Appraiser     | 120            | 300                | 300                 | 300                | -                   | 300                | 0.0%              |
| Trans to Tax Collector          | 423            | 700                | 700                 | 800                | -                   | 800                | 14.3%             |
| Advance/Repay 761 42nd Ave MSTU | 73,000         | -                  | -                   | -                  | -                   | -                  | na                |
| Reserve for Capital             | -              | 418,800            | -                   | 404,800            | -                   | 404,800            | (3.3)%            |
| Total Budget _                  | 73,543         | 421,800            | 28,900              | 443,300            |                     | 443,300            | 5.1%              |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Ad Valorem Taxes               | 14,085         | 15,900             | 15,300              | 17,100             | =                   | 17,100             | 7.5%              |
| Interest/Misc                  | 3,159          | 2,500              | 2,800               | 4,500              | =                   | 4,500              | 80.0%             |
| Reimb From Other Depts         | 2,000          | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Property Appraiser   | 10             | -                  | -                   | -                  | -                   | -                  | na                |
| Trans frm Tax Collector        | 166            | -                  | -                   | -                  | =                   | -                  | na                |
| Adv/Repay fm 761 42nd Ave MSTU | -              | 1,300              | 1,300               | 1,800              | -                   | 1,800              | 38.5%             |
| Carry Forward                  | 486,000        | 403,000            | 430,500             | 421,000            | -                   | 421,000            | 4.5%              |
| Less 5% Required By Law        | -              | (900)              | -                   | (1,100)            | -                   | (1,100)            | 22.2%             |
| Total Funding                  | 505,420        | 421,800            | 449,900             | 443,300            |                     | 443,300            | 5.1%              |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital       |                    |                    |                       |                   |                   |                   |                   |                   |
| Blue Sage Drive              | 3,000              | 28,915             | 28,900                | 38,500            | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 341   | 418,800            | 418,800            | -                     | 404,800           | -                 | =                 | -                 | -                 |
| Transportation Capital       | 421,800            | 447,715            | 28,900                | 443,300           | _                 | -                 | -                 | -                 |
| Program Total Project Budget | 421,800            | 447,715            | 28,900                | 443,300           |                   | -                 |                   |                   |

### **Capital Improvement Program**

#### Notes

The current active project involves emergency repairs to Blue Sage Drive. Original emergency repairs were done in FY 18 with follow on repairs being done in FY 20. The FY 20 repairs were approximately \$25,200.

#### Forecast FY 2023

The forecast reflects the available Blue Sage repair budget of \$27,900 as well as budgeted ad valorem tax revenue.

#### Current FY 2024

Current year budget includes an operating budget of \$37,400 for the Blue Sage project.

#### Revenues

The current budget is the fourth year of the Blue Sage Drive ad valorem tax. Ordinance 2019-19 established the Blue Sage Municipal Service Taxing Unit to repay the Road Assessments Fund (341/3080) for road repair expenditures. The first year of the assessment was FY 21. Taxable value is \$5,707,668 an increase of 4.04%. The rolled-back rate for this district is 2.8835. This budget is sized around the maximum millage rate of 3.0000 per \$1,000 and is expected to raise \$17,123 in property taxes. The prepayment of repair costs is expected to take four to five years or more depending on taxable values and the need for additional repairs.

### **Capital Improvement Program**

### Regional Pk Impact Fee-Incorp Area (345/3070)

#### **Mission Statement**

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth related regional parks land, buildings and capital equipment. The Ordinance was repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999. The Incorporated Areas are not assessed a Community Park Impact Fee, only the Regional Park Impact Fee. This fund is being maintained to segregate the Incorporated impact fee collections and to track how they are spent. Impact fees are assessed and collected on residential new building construction permits.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 36,978         | =                  | 99,500              |                    | =                   | -                  | na                |
| Capital Outlay                 | 827,808        | -                  | 203,100             | -                  | -                   | -                  | na                |
| Net Operating Budget -         | 864,786        | <del>-</del>       | 302,600             |                    | -                   | -                  | na                |
| Trans to 298 Sp Ob Bd '10      | 300,000        | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.0%              |
| Reserve for Capital            | -              | 1,034,900          | -                   | 1,314,400          | -                   | 1,314,400          | 27.0%             |
| Total Budget                   | 1,164,786      | 1,334,900          | 602,600             | 1,614,400          |                     | 1,614,400          | 20.9%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 11,812         | 9,000              | 11,500              | 11,500             |                     | 11,500             | 27.8%             |
| Impact Fees             | 585,549        | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.0%              |
| Carry Forward           | 2,177,000      | 1,041,400          | 1,609,600           | 1,318,500          | -                   | 1,318,500          | 26.6%             |
| Less 5% Required By Law | -              | (15,500)           | -                   | (15,600)           | -                   | (15,600)           | 0.6%              |
| Total Funding           | 2,774,361      | 1,334,900          | 1,921,100           | 1,614,400          |                     | 1,614,400          | 20.9%             |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |   |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|---|
| Parks & Recreation Capital   |                    |                    |                       |                   |                   |                   |                   |                   |   |
| Caxambas Community Center    | -                  | 203,109            | 203,100               | -                 | -                 | -                 | -                 |                   | - |
| Operating Project 345        | -                  | 99,523             | 99,500                | -                 | -                 | -                 | -                 |                   | - |
| X-fers/Reserves - Fund 345   | 1,334,900          | 1,334,900          | 300,000               | 1,614,400         | -                 | -                 | -                 |                   | - |
| Parks & Recreation Capital   | 1,334,900          | 1,637,532          | 602,600               | 1,614,400         | _                 | -                 | -                 |                   | - |
| Program Total Project Budget | 1,334,900          | 1,637,532          | 602,600               | 1,614,400         |                   | -                 |                   |                   | - |

### **Capital Improvement Program**

### Community & Regional Pk Impact Fee (346/3071)

#### **Mission Statement**

Collier County's "Community Park Impact Fee" and "Regional Parks Impact Fee" Ordinances were repealed and replaced with the "Community & Regional Parks Impact Fee - Unincorporated Area" in May 1999, to continue to assist the County to pay for growth related parks facilities. Impact fees are assessed and collected on residential new building construction permits.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 902,268        | 1,701,300          | 1,638,200           | 1,400              | =                   | 1,400              | (99.9)%           |
| Capital Outlay                 | 1,197,104      | 7,437,900          | 47,935,000          | 8,867,400          | -                   | 8,867,400          | 19.2%             |
| Net Operating Budget -         | 2,099,372      | 9,139,200          | 49,573,200          | 8,868,800          | -                   | 8,868,800          | (3.0)%            |
| Trans to 246 GG Golf Course    | 768,700        | 2,918,900          | 2,918,900           | 1,989,900          | -                   | 1,989,900          | (31.8)%           |
| Trans to 298 Sp Ob Bd '10      | 2,641,800      | 2,585,500          | 2,585,500           | 2,344,100          | =                   | 2,344,100          | (9.3)%            |
| Reserve for Debt Service       | -              | 5,382,200          | -                   | 4,626,900          | -                   | 4,626,900          | (14.0)%           |
| Total Budget                   | 5,509,872      | 20,025,800         | 55,077,600          | 17,829,700         |                     | 17,829,700         | (11.0)%           |

| Program Funding Sources      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues       | 201            | =                  | -                   |                    | =                   | =                  | na                |
| Interest/Misc                | 289,480        | 200,000            | 200,000             | 200,000            | -                   | 200,000            | 0.0%              |
| Impact Fees                  | 13,031,321     | 11,000,000         | 10,500,000          | 10,500,000         | -                   | 10,500,000         | (4.5)%            |
| Trans fm 001 Gen Fund        | -              | -                  | -                   | 1,139,100          | -                   | 1,139,100          | na                |
| Trans fm 318 Infra Sales Tax | -              | -                  | 855,700             | -                  | -                   | -                  | na                |
| Carry Forward                | 42,237,600     | 9,385,800          | 50,047,500          | 6,525,600          | -                   | 6,525,600          | (30.5)%           |
| Less 5% Required By Law      | -              | (560,000)          | -                   | (535,000)          | -                   | (535,000)          | (4.5)%            |
| Total Funding                | 55,558,603     | 20,025,800         | 61,603,200          | 17,829,700         |                     | 17,829,700         | (11.0)%           |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Parks & Recreation Capital   |                    |                    |                       |                   |                   |                   |                   |                   |
| Big Corkscrew Island Pk      | 9,137,900          | 49,411,108         | 49,411,100            | 8,868,800         | -                 |                   |                   |                   |
| Operating Project 346        | 1,300              | 162,020            | 162,100               | -                 | -                 |                   |                   |                   |
| X-fers/Reserves - Fund 346   | 10,886,600         | 11,742,284         | 5,504,400             | 8,960,900         | -                 |                   |                   | . <u>-</u>        |
| Parks & Recreation Capital   | 20,025,800         | 61,315,412         | 55,077,600            | 17,829,700        | -                 |                   | -                 | <del>-</del>      |
| Program Total Project Budget | 20,025,800         | 61,315,412         | 55,077,600            | 17,829,700        |                   |                   |                   | _                 |

#### Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Big Corkscrew Park was included in the project list with an allocation of \$40 million going towards the construction of the park. The \$40 million budget can be viewed on the Infrastructure Sales Tax Fund (318/3018) page.

# Capital Improvement Program EMS Impact Fee Fund (350/3030)

#### **Mission Statement**

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits.

| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 3,172          |                    | 149,500             | -                  | =                   | -                  | na                |
| Capital Outlay                   | 18,266         | -                  | 99,300              | -                  | -                   | -                  | na                |
| Net Operating Budget -           | 21,437         |                    | 248,800             |                    | _                   |                    | na                |
| Trans to 298 Sp Ob Bd '10        | 444,500        | 397,300            | 397,300             | 383,900            | -                   | 383,900            | (3.4)%            |
| Advance/Repay to 001 General Fd  | 1,012,000      | -                  | -                   | -                  | =                   | -                  | na                |
| Advance/Repay to 301 Co Wide CIP | -              | 240,700            | 240,700             | 128,100            | -                   | 128,100            | (46.8)%           |
| Reserve for Debt Service         | -              | 225,200            | -                   | 232,500            | -                   | 232,500            | 3.2%              |
| Total Budget                     | 1,477,937      | 863,200            | 886,800             | 744,500            | _                   | 744,500            | (13.8)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 7,166          | 7,000              | 7,000               | 7,000              | -                   | 7,000              | 0.0%              |
| Impact Fees             | 574,701        | 500,000            | 475,000             | 475,000            | -                   | 475,000            | (5.0)%            |
| Carry Forward           | 1,587,400      | 381,600            | 691,400             | 286,600            | -                   | 286,600            | (24.9)%           |
| Less 5% Required By Law | -              | (25,400)           | -                   | (24,100)           | -                   | (24,100)           | (5.1)%            |
| Total Funding           | 2,169,267      | 863,200            | 1,173,400           | 744,500            |                     | 744,500            | (13.8)%           |

| CIP Category / Project Title             | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Emergency Medical Services (EMS) Capita  | al                 |                    |                       |                   |                   |                   |                   |                   |
| Golden Gate Estates EMS Station          | -                  | 7,594              | 7,600                 | -                 | -                 | -                 | -                 | -                 |
| Hacienda Lakes EMS Station               | -                  | 99,368             | 99,300                | -                 | -                 | -                 | -                 | -                 |
| Operating Project 350                    | -                  | 141,858            | 141,900               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 350               | 863,200            | 863,200            | 638,000               | 744,500           | -                 | -                 | -                 | -                 |
| Emergency Medical Services (EMS) Capital | 863,200            | 1,112,020          | 886,800               | 744,500           | -                 | -                 | -                 | =                 |
| Program Total Project Budget             | 863,200            | 1,112,020          | 886,800               | 744,500           | -                 | -                 | -                 |                   |

### **Capital Improvement Program**

#### Notes

The next 3 EMS Stations will be built with the use of the Infrastructure one-cent sales surtax which was passed by voters in November 2018. Six million dollars was allocated to EMS for three resilient facilities to be located on Desoto Blvd (Golden Gate Estates), Immokalee & Collier Blvd, (Heritage Bay) and Old US41. The budget for each station will be captured in the Infrastructure Sales Tax Fund (318/3018). The projects will be managed by Facilities Management - Public Utilities Department.

#### Current FY 2024

Since 2007, the EMS Impact Fee fund "borrowed" money from the General Fund (001/0001) and County-Wide Capital Fund (301/3001) for the ambulance purchase or construction of substations as well as receiving assistance in paying it's debt service payments for a helicopter, Emergency Operations Center, ambulances, and property on Old US 41.

As of Sept 2023, the balance of amounts owed will be \$0 to the General Fund (001/0001) and \$7,081,500 to the County-Wide Capital Fund (301/3001).

In FY 2024, the Advance/Repayment to the County-Wide Capital Fund (301/3001) in the amount of \$128,100 will reduce the debt to \$6,953,400.

## **Capital Improvement Program**

### Library Impact Fee Fund (355/3031)

#### **Mission Statement**

Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in providing adequate growth related library construction. Impact Fees are assessed and collected on residential new building construction permits.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | _              |                    | 108,800             | 40,000             | -                   | 40,000             | na                |
| Net Operating Budget <sup>-</sup> |                |                    | 108,800             | 40,000             | -                   | 40,000             | na                |
| Trans to 298 Sp Ob Bd '10         | 1,058,100      | 616,400            | 616,400             | 616,200            | -                   | 616,200            | 0.0%              |
| Advance/Repay to 301 Co Wide CIP  | 700,000        | 500,000            | 500,000             | 450,000            | =                   | 450,000            | (10.0)%           |
| Reserve for Capital               | -              | 14,200             | -                   | 48,800             | -                   | 48,800             | 243.7%            |
| Total Budget _                    | 1,758,100      | 1,130,600          | 1,225,200           | 1,155,000          |                     | 1,155,000          | 2.2%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 4,532          | 4,000              | 5,800               | 5,800              | -                   | 5,800              | 45.0%             |
| Impact Fees             | 1,230,360      | 1,000,000          | 950,000             | 950,000            | =                   | 950,000            | (5.0)%            |
| Carry Forward           | 1,039,700      | 176,800            | 516,400             | 247,000            | =                   | 247,000            | 39.7%             |
| Less 5% Required By Law | -              | (50,200)           | -                   | (47,800)           | -                   | (47,800)           | (4.8)%            |
| Total Funding           | 2,274,592      | 1,130,600          | 1,472,200           | 1,155,000          | -                   | 1,155,000          | 2.2%              |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Libraries Capital            |                    |                    |                       |                   |                   |                   |                   |                   |
| Operating Project 355        | -                  | 108,822            | 108,800               | 40,000            | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 355   | 1,130,600          | 1,130,600          | 1,116,400             | 1,115,000         | -                 | -                 | -                 | -                 |
| Libraries Capital            | 1,130,600          | 1,239,422          | 1,225,200             | 1,155,000         | -                 | -                 | -                 |                   |
| Program Total Project Budget | 1,130,600          | 1,239,422          | 1,225,200             | 1,155,000         | -                 | -                 | -                 |                   |

#### Forecast FY 2023

Since 2007, the Library Impact Fee Fund "borrowed" money from the County-Wide Capital Fund (301/3001) for additional funding for the construction of the South Regional Library and Golden Gate Library Expansion as well as receiving assistance in paying it's debt service payments for the North and South Regional Libraries and the Golden Gate Expansion. As of the start of FY 23, the total amount owed is \$9,446,900 to the County-Wide Capital Fund (301/3001).

The Advance/Repayment to the County-Wide Capital Fund (301/3001) in the amount of \$500,000, will reduce the amount owed to the County-Wide Capital Fund (301/3001) to \$8,946,900.

#### Current FY 2024

The Advance/Repayment to the County-Wide Capital Fund (301/3001) in the amount of \$450,000, will reduce the amount owed to the County-Wide Capital Fund (301/3001) to \$8,496,900.

# Capital Improvement Program Sports & Events Complex Capital (370/3007)

#### **Mission Statement**

To provide accounting for bond and loan proceeds for the Sports & Special Events Complex.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 384,195        |                    |                     | =                  | -                   |                    | na                |
| Capital Outlay                    | 20,739,484     | 7,492,400          | 29,564,700          | 4,620,300          | -                   | 4,620,300          | (38.3)%           |
| Net Operating Budget <sup>-</sup> | 21,123,679     | 7,492,400          | 29,564,700          | 4,620,300          |                     | 4,620,300          | (38.3)%           |
| Adv/Repay to 183/1100             | -              | -                  | -                   | 250,000            | -                   | 250,000            | na                |
| Adv/Repay to 195/1105             | -              | -                  | -                   | 250,000            | -                   | 250,000            | na                |
| Total Budget _                    | 21,123,679     | 7,492,400          | 29,564,700          | 5,120,300          |                     | 5,120,300          | (31.7)%           |

| Program Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                 | 187,112        | 150,000            | 150,000             | 150,000            | =                   | 150,000            | 0.0%              |
| Trans fm 001 Gen Fund         | 4,235,000      | 4,000,000          | 4,000,000           | =                  | =                   | -                  | (100.0)%          |
| Trans fm 336 Road Im Fee      | 3,695,777      | -                  | 2,746,800           | 1,500,000          | =                   | 1,500,000          | na                |
| Trans fm 408 Water / Sewer Fd | 1,057,400      | -                  | -                   | -                  | =                   | -                  | na                |
| Trans fm 758 TDT Capital      | 2,471,200      | 3,382,500          | 3,382,500           | 2,698,200          | =                   | 2,698,200          | (20.2)%           |
| Carry Forward                 | 29,542,200     | (32,600)           | 20,065,000          | 779,600            | =                   | 779,600            | (2,491.4)%        |
| Less 5% Required By Law       | -              | (7,500)            | -                   | (7,500)            | -                   | (7,500)            | 0.0%              |
| Total Funding                 | 41,188,688     | 7,492,400          | 30,344,300          | 5,120,300          | <u> </u>            | 5,120,300          | (31.7)%           |

| FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted                                       | FY 2024<br>Budget  | FY 2025<br>Budget   | FY 2026<br>Budget  | FY 2027<br>Budget   | FY 2028<br>Budget   |
|--------------------|--------------------|---|--|---|--|---|---|
|                    |                    |   |  |   |  |   |   |
| 7,492,400          | 25,168,011         | 25,168,000  | 4,620,300  | -   | -  | -   | <u>-</u>  |
| -                  | -                  | -   | 500,000  | -   | -  | -   | <u>-</u>  |
| -                  | 4,112,765          | 4,112,800   | -  | -   | -  | -   | -   |
| -                  | 283,929            | 283,900   | -  | -   | -  |   | -   |
| t 7,492,400        | 29,564,705         | 29,564,700  | 5,120,300  | -   | -  |   | -   |
|                    | 7,492,400          | Adopted Amended  7,492,400 25,168,011  4,112,765  - 283,929 | Adopted         Amended         Forecasted           7,492,400         25,168,011         25,168,000           -         -         -           -         4,112,765         4,112,800           -         283,929         283,900 | Adopted         Amended         Forecasted         Budget           7,492,400         25,168,011         25,168,000         4,620,300           -         -         -         500,000           -         4,112,765         4,112,800         -           -         283,929         283,900         - | Adopted         Amended         Forecasted         Budget         Budget           7,492,400         25,168,011         25,168,000         4,620,300         -           -         -         -         500,000         -           -         4,112,765         4,112,800         -         -           -         283,929         283,900         -         - | Adopted         Amended         Forecasted         Budget         Budget         Budget           7,492,400         25,168,011         25,168,000         4,620,300         -         -           -         -         500,000         -         -           -         4,112,765         4,112,800         -         -         -           -         283,929         283,900         -         -         -         - | Adopted         Amended         Forecasted         Budget         Budget         Budget         Budget         Budget           7,492,400         25,168,011         25,168,000         4,620,300         -         -         -         -         -           -         -         500,000         -         -         -         -         -           -         4,112,765         4,112,800         -         -         -         -         -         -           -         283,929         283,900         -         -         -         -         -         - |

## **Capital Improvement Program**

### Ochopee Fire Control Impact Fee (372/3035)

#### **Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | _              |                    | 43,600              | _                  | -                   |                    | na                |
| Net Operating Budget <sup>-</sup> |                | <del>-</del>       | 43,600              |                    |                     |                    | na                |
| Reserve for Capital               | -              | 70,400             | -                   | 88,800             | -                   | 88,800             | 26.1%             |
| <del>-</del>                      |                |                    |                     |                    |                     |                    |                   |
| Total Budget _                    | -              | 70,400             | 43,600              | 88,800             | -                   | 88,800             | <u>26.1%</u>      |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 668            | 300                | 300                 | 300                |                     | 300                | 0.0%              |
| Impact Fees             | 19,474         | 8,000              | 9,400               | 9,000              | -                   | 9,000              | 12.5%             |
| Carry Forward           | 93,800         | 62,500             | 113,900             | 80,000             | -                   | 80,000             | 28.0%             |
| Less 5% Required By Law | -              | (400)              | -                   | (500)              | -                   | (500)              | 25.0%             |
| Total Funding           | 113,941        | 70,400             | 123,600             | 88,800             | -                   | 88,800             | 26.1%             |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Ochopee Fire & Isle of Capri Fire |                    |                    |                       |                   |                   |                   |                   |                   |
| Operating Project 372             | -                  | 43,603             | 43,600                | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 372        | 70,400             | 70,400             | -                     | 88,800            | -                 | -                 | -                 | -                 |
| Ochopee Fire & Isle of Capri Fire | 70,400             | 114,003            | 43,600                | 88,800            | -                 | -                 | -                 | -                 |
| Program Total Project Budget      | 70,400             | 114,003            | 43,600                | 88,800            | -                 | -                 |                   |                   |

### Capital Improvement Program

### Ochopee Fire Control Impact Fee (372/3035)

#### **Mission Statement**

Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new building construction to pay for growth related fire facilities and vehicles.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | _              |                    | 43,600              | -                  |                     |                    | na                |
| Net Operating Budget <sup>-</sup> |                | <del>-</del>       | 43,600              | _                  |                     |                    | na                |
| Reserve for Capital               | -              | 70,400             | -                   | 88,800             | -                   | 88,800             | 26.1%             |
| Total Budget <sub>=</sub>         |                | 70,400             | 43,600              | 88,800             |                     | 88,800             | 26.1%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 668            | 300                | 300                 | 300                |                     | 300                | 0.0%              |
| Impact Fees             | 19,474         | 8,000              | 9,400               | 9,000              | -                   | 9,000              | 12.5%             |
| Carry Forward           | 93,800         | 62,500             | 113,900             | 80,000             | -                   | 80,000             | 28.0%             |
| Less 5% Required By Law | -              | (400)              | -                   | (500)              | -                   | (500)              | 25.0%             |
| Total Funding           | 113,941        | 70,400             | 123,600             | 88,800             | -                   | 88,800             | 26.1%             |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Ochopee Fire & Isle of Capri Fire |                    |                    |                       |                   |                   |                   |                   |                   |
| Operating Project 372             | -                  | 43,603             | 43,600                | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 372        | 70,400             | 70,400             | -                     | 88,800            | -                 | -                 | -                 | -                 |
| Ochopee Fire & Isle of Capri Fire | 70,400             | 114,003            | 43,600                | 88,800            | -                 | -                 | -                 | -                 |
| Program Total Project Budget      | 70,400             | 114,003            | 43,600                | 88,800            | -                 | -                 |                   |                   |

### **Capital Improvement Program**

#### **Correctional Facilities Impact Fee (381/3032)**

#### **Mission Statement**

Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are collected on new building construction to pay for growth related correctional facilities and capital equipment.

| Program Budgetary Cost Summary   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 6,835          | -                  | 187,000             | 60,000             | -                   | 60,000             | na                |
| Net Operating Budget -           | 6,835          | _                  | 187,000             | 60,000             | _                   | 60,000             | na                |
| Trans to 298 Sp Ob Bd '10        | 1,789,900      | 1,617,100          | 1,617,100           | 1,228,500          | -                   | 1,228,500          | (24.0)%           |
| Advance/Repay to 301 Co Wide CIP | 290,000        | 700,000            | 700,000             | 400,000            | =                   | 400,000            | (42.9)%           |
| Reserve for Debt Service         | -              | 1,346,200          | =                   | 1,395,200          | -                   | 1,395,200          | 3.6%              |
| Reserve for Capital              | -              | 72,400             | -                   | 98,900             | -                   | 98,900             | 36.6%             |
| Total Budget _                   | 2,086,735      | 3,735,700          | 2,504,100           | 3,182,600          | _                   | 3,182,600          | (14.8)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 11,186         | 7,000              | 10,700              | 10,700             | -                   | 10,700             | 52.9%             |
| Impact Fees             | 2,035,812      | 1,800,000          | 1,710,000           | 1,710,000          | -                   | 1,710,000          | (5.0)%            |
| Carry Forward           | 2,371,100      | 2,019,100          | 2,331,400           | 1,548,000          | -                   | 1,548,000          | (23.3)%           |
| Less 5% Required By Law | -              | (90,400)           | -                   | (86,100)           | -                   | (86,100)           | (4.8)%            |
| Total Funding           | 4,418,097      | 3,735,700          | 4,052,100           | 3,182,600          |                     | 3,182,600          | (14.8)%           |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Sheriff Office Capital       |                    |                    |                       |                   |                   |                   |                   |                   |
| Operating Project 381        | -                  | 186,982            | 187,000               | 60,000            | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 381   | 3,735,700          | 3,735,700          | 2,317,100             | 3,122,600         | -                 | -                 | -                 | -                 |
| Sheriff Office Capital       | 3,735,700          | 3,922,682          | 2,504,100             | 3,182,600         | -                 | -                 | -                 | -                 |
| Program Total Project Budget | 3,735,700          | 3,922,682          | 2,504,100             | 3,182,600         | -                 | -                 |                   |                   |

#### Forecast FY 2023

Since 2009, the Correctional Facilities Impact Fee fund "borrowed" money from the County-Wide Capital Fund (301/3001) to assist in paying its debt service payments for the Naples Jail constructed in 2003. To date, the total amount owed is \$8,179,500 to the County-Wide Capital Fund (301/3001).

In FY23, the Advance/Repayment to the County-Wide Capital Fund (301/3001) for \$700,000, will reduce the amount owed to the County-wide Capital Fund (301/3001) to \$7,479,500.

#### Current FY 2024

in FY24, the Advance/Repayment to the County-Wide Capital Fund (301/3001) for \$400,000, will reduce the amount owed to the County-wide Capital Fund (301/3001) to \$7,079,500.

### **Capital Improvement Program**

#### Law Enforcement Impact Fee (385/3033)

#### **Mission Statement**

The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new building construction in the unincorporated areas of Collier County to pay for growth related law enforcement facilities and capital equipment.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 3,868          |                    | 154,700             | -                  | =                   | -                  | na                |
| Capital Outlay                 | -              | 200                | 200                 | -                  | -                   | -                  | (100.0)%          |
| Net Operating Budget -         | 3,868          | 200                | 154,900             |                    | <u> </u>            |                    | (100.0)%          |
| Trans to 298 Sp Ob Bd '10      | 1,835,300      | 1,721,400          | 1,721,400           | 1,688,600          | -                   | 1,688,600          | (1.9)%            |
| Reserve for Debt Service       | -              | 545,200            | -                   | 562,900            | =                   | 562,900            | 3.2%              |
| Reserve for Capital            | =              | 2,234,000          | -                   | 2,594,300          | -                   | 2,594,300          | 16.1%             |
| Total Budget _                 | 1,839,168      | 4,500,800          | 1,876,300           | 4,845,800          |                     | 4,845,800          | 7.7%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues  | -              |                    | -                   | -                  | -                   | -                  | na                |
| Interest/Misc           | 17,732         | 10,000             | 18,100              | 18,100             | -                   | 18,100             | 81.0%             |
| Impact Fees             | 2,261,853      | 2,000,000          | 1,900,000           | 1,900,000          | -                   | 1,900,000          | (5.0)%            |
| Carry Forward           | 2,541,500      | 2,591,300          | 2,981,900           | 3,023,700          | =                   | 3,023,700          | 16.7%             |
| Less 5% Required By Law | -              | (100,500)          | -                   | (96,000)           | -                   | (96,000)           | (4.5)%            |
| Total Funding           | 4,821,085      | 4,500,800          | 4,900,000           | 4,845,800          | -                   | 4,845,800          | 7.7%              |

| CIP Category / Project Title     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Sheriff Office Capital           |                    |                    |                       |                   |                   |                   |                   |                   |
| Operating Project 385            | -                  | 154,716            | 154,700               | -                 | -                 | -                 | -                 |                   |
| SO Substation #1 N Naples        | 100                | 100                | 100                   | -                 | -                 | -                 | · -               | · -               |
| SO Substation #5 E-City/E Naples | 100                | 100                | 100                   | -                 | -                 | -                 |                   | -                 |
| X-fers/Reserves - Fund 385       | 4,500,600          | 4,500,600          | 1,721,400             | 4,845,800         | -                 | -                 | · -               | · -               |
| Sheriff Office Capital           | 4,500,800          | 4,655,516          | 1,876,300             | 4,845,800         | _                 | -                 | -                 | -                 |
| Program Total Project Budget     | 4,500,800          | 4,655,516          | 1,876,300             | 4,845,800         |                   | -                 |                   | -                 |

#### Notes

The Infrastructure one-cent sales surtax was passed by the voters in November 2018. The Forensic Evidence Building was included in the project list with an allocation of \$33 million for construction and outfitting. This project's budget is captured in the Infrastructure Sales Tax Fund (318/3018). The project will be managed by Facilities Management - Public Utilities Department.

### **Capital Improvement Program**

#### **General Governmental Buildings Impact Fee (390/3034)**

#### **Mission Statement**

Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees are collected on new building construction to pay for growth related general government facilities.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 26,701         |                    | 125,500             |                    | -                   |                    | na                |
| Net Operating Budget -         | 26,701         |                    | 125,500             |                    | -                   | -                  | na                |
| Trans to 298 Sp Ob Bd '10      | 5,595,500      | 4,799,400          | 4,799,400           | 4,631,900          | -                   | 4,631,900          | (3.5)%            |
| Reserve for Debt Service       | =              | 2,806,300          | -                   | 2,896,900          | -                   | 2,896,900          | 3.2%              |
| Total Budget _                 | 5,622,201      | 7,605,700          | 4,924,900           | 7,528,800          | <u> </u>            | 7,528,800          | (1.0)%            |

| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues    | 6              | -                  |                     |                    | -                   |                    | na                |
| Interest/Misc             | 22,918         | 15,000             | 25,000              | 25,000             | =                   | 25,000             | 66.7%             |
| Impact Fees               | 3,781,505      | 3,200,000          | 3,040,000           | 3,040,000          | =                   | 3,040,000          | (5.0)%            |
| Adv/Repay fm 301 Cap Proj | 1,832,000      | 757,700            | 757,700             | 1,383,900          | =                   | 1,383,900          | 82.6%             |
| Carry Forward             | 4,321,100      | 3,793,800          | 4,335,400           | 3,233,200          | =                   | 3,233,200          | (14.8)%           |
| Less 5% Required By Law   | -              | (160,800)          | -                   | (153,300)          | -                   | (153,300)          | (4.7)%            |
| Total Funding             | 9,957,529      | 7,605,700          | 8,158,100           | 7,528,800          | -                   | 7,528,800          | (1.0)%            |

| CIP Category / Project Title  | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Facilities Management Capital |                    |                    |                       |                   |                   |                   |                   |                   |
| Operating Project 390         | -                  | 125,531            | 125,500               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 390    | 7,605,700          | 7,605,700          | 4,799,400             | 7,528,800         | -                 | -                 | -                 | -                 |
| Facilities Management Capital | 7,605,700          | 7,731,231          | 4,924,900             | 7,528,800         | -                 | -                 | -                 |                   |
| Program Total Project Budget  | 7,605,700          | 7,731,231          | 4,924,900             | 7,528,800         | _                 | _                 |                   |                   |

### **Capital Improvement Program**

#### Water/Sewer District Motor Pool Capital Recovery Fund (409/4009)

#### **Mission Statement**

Provide cost-effective life cycle replacement of Water and Wastewater Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities is located within the 400 series of fund numbers: Solid Waste Motor Pool Fund (472/4072), EMS Motor Pool Fund (491/4051); and the General Governmental Motor Pool Fund (523/5023).

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                 | 1,151,268      | 2,564,100          | 5,824,000           | 2,251,100          | -                   | 2,251,100          | (12.2)%           |
| Net Operating Budget =         | 1,151,268      | 2,564,100          | 5,824,000           | 2,251,100          | <del>-</del>        | 2,251,100          | (12.2)%           |
| Trans to 523 Motor Pool Cap    | 28,300         | 30,900             | 30,900              | 32,500             | -                   | 32,500             | 5.2%              |
| Reserve for Motor Pool Cap     | =              | 4,596,400          | -                   | 5,072,800          | -                   | 5,072,800          | 10.4%             |
| Total Budget _                 | 1,179,568      | 7,191,400          | 5,854,900           | 7,356,400          |                     | 7,356,400          | 2.3%              |

| Program Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues          | 79,250         | -                  | 74,600              |                    |                     |                    | na                |
| Interest/Misc                   | 49,431         | 32,500             | 75,000              | 75,000             | -                   | 75,000             | 130.8%            |
| Motor Pool Cap Recovery Billing | 2,349,000      | 2,298,200          | 2,298,200           | 2,536,400          | -                   | 2,536,400          | 10.4%             |
| Trans fm 408 Water / Sewer Fd   | 273,100        | 55,000             | 55,000              | -                  | -                   | -                  | (100.0)%          |
| Carry Forward                   | 6,529,700      | 4,807,300          | 8,100,900           | 4,748,800          | -                   | 4,748,800          | (1.2)%            |
| Less 5% Required By Law         | -              | (1,600)            | -                   | (3,800)            | -                   | (3,800)            | 137.5%            |
| Total Funding                   | 9,280,481      | 7,191,400          | 10,603,700          | 7,356,400          |                     | 7,356,400          | 2.3%              |

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Motor Pool Capital Recovery Program |                    |                    |                       |                   |                   |                   |                   |                   |
| Fund 4009 Res/Transf/Interest       | 30,900             | 30,900             | 30,900                | 32,500            | -                 | -                 | -                 | -                 |
| Water Swr 4008 MP Cap               | 7,160,500          | 10,420,378         | 5,824,000             | 7,323,900         | -                 | -                 | -                 | -                 |
| Motor Pool Capital Recovery Program | 7,191,400          | 10,451,278         | 5,854,900             | 7,356,400         | -                 | -                 | -                 |                   |
| Program Total Project Budget        | 7,191,400          | 10,451,278         | 5,854,900             | 7,356,400         | -                 |                   | _                 |                   |

#### Capital Improvement Program

#### Notes

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the County Water/Sewer District Operations Fund (408/4008) have been transferred into the Motor Pool Capital Fund (409/4009) to add clarity and improve accountability over these important operational assets.

#### Forecast FY 2023

Miscellaneous Revenue in the amount of \$74,600 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

#### Current FY 2024

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Public Utilities Department, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523/5023) to administer the program. The total amount of administrative charge is calculated at \$32,500 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

#### Revenues

The Motor Pool Capital Recovery billings (revenue) in the amount of \$2,536,400 represent motor pool capital recovery charges assessed to the water and wastewater enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

# Capital Improvement Program Airport Capital Fund (496/4091)

#### **Mission Statement**

This fund accounts for the Airport's capital projects which are not grant funded.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 252,307        | 275,000            | 541,700             | 200,000            | -                   | 200,000            | (27.3)%           |
| Capital Outlay                 | (418,546)      | -                  | 749,200             | 600,000            | -                   | 600,000            | na                |
| Net Operating Budget _         | (166,239)      | 275,000            | 1,290,900           | 800,000            | <del>-</del>        | 800,000            | 190.9%            |
| Trans to 499 Airp Grant Match  | 1,230,794      | -                  | 60,600              | -                  | -                   | -                  | na                |
| Reserve for Capital            | -              | 865,900            | -                   | 3,123,800          | -                   | 3,123,800          | 260.8%            |
| Total Budget                   | 1,064,554      | 1,140,900          | 1,351,500           | 3,923,800          | <u> </u>            | 3,923,800          | 243.9%            |

| Program Funding Sources    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues     | 45,812         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 495 Airport Op Fd | 670,000        | 750,000            | 750,000             | 861,200            | -                   | 861,200            | 14.8%             |
| Carry Forward              | 4,028,400      | 390,900            | 3,664,100           | 3,062,600          | -                   | 3,062,600          | 683.5%            |
| Total Funding              | 4,744,212      | 1,140,900          | 4,414,100           | 3,923,800          | -                   | 3,923,800          | 243.9%            |

| CIP Category / Project Title       | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Airport Capital                    | <u> </u>           |                    |                       |                   |                   |                   |                   |                   |
| Airport Pre-Award Grant Projects   | -                  | 38,612             | 38,700                | -                 | -                 | -                 | _                 |                   |
| Business Consulting                | -                  | -                  | 40,000                | 50,000            | -                 | -                 | -                 |                   |
| Ev Deck Replacement                | -                  | 28,000             | 28,000                | 300,000           | -                 | -                 | -                 |                   |
| Ev Mitigation Maint                | -                  | -                  | -                     | 30,000            | -                 | -                 | -                 |                   |
| Im Runway 18/36 Rehab              | -                  | 425,090            | 425,100               | -                 | -                 | -                 | -                 |                   |
| Im RV Park Rehab                   | -                  | 100,000            | 100,000               | -                 | -                 | -                 | -                 |                   |
| Im Terminal Enhancements           | -                  | 11,580             | 11,600                | 300,000           | -                 | -                 | -                 | -                 |
| Imm Airport Soil                   | -                  | 616                | 600                   | -                 | =                 | -                 | -                 |                   |
| MI Apron Upgrade                   | -                  | 2,406,291          | =                     | -                 | =                 | -                 | -                 |                   |
| MI Mitigation Maint and Monitoring | 236,000            | 380,467            | 380,500               | 120,000           | =                 | -                 | -                 |                   |
| MI Storage                         | -                  | 75,000             | 75,000                | -                 | -                 | -                 | -                 | -                 |
| MI Terminal Equipment              | -                  | 119,176            | 119,100               | -                 | -                 | -                 | -                 | -                 |
| Scrub Jay Maintenance              | 39,000             | 59,964             | 59,900                | -                 | =                 | -                 | -                 |                   |
| X01 RW 15/33-DES                   | -                  | 12,380             | 12,400                | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 496  | 865,900            | 982,515            | 60,600                | 3,123,800         | -                 | -                 | -                 | -                 |
| Airport Capital                    | 1,140,900          | 4,639,691          | 1,351,500             | 3,923,800         | -                 | -                 | -                 | <del>-</del>      |
| Program Total Project Budget       | 1,140,900          | 4,639,691          | 1,351,500             | 3,923,800         |                   | -                 |                   | -                 |

### **Capital Improvement Program**

#### Notes

Non-grant-funded capital projects will be tracked within Fund (496/4091). Grant-related projects and their required local match components are programmed within Funds (498/4093) and (499/4094), respectively.

#### Current FY 2024

The \$861,200 transfer from the Airport Operations Fund (495/4090) is budgeted to fund FY24 capital projects and added to reserve for future capital and grant match requirements.

# Capital Improvement Program Airport Grants (498-499 / 4093-4094)

#### **Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 769,501        |                    | 251,200             | -                  | -                   |                    | na                |
| Capital Outlay                 | 7,590,885      | -                  | 259,300             | -                  | -                   | -                  | na                |
| Net Operating Budget           | 8,360,386      | -                  | 510,500             | •                  | -                   | -                  | na                |
| Total Budget _                 | 8,360,386      | -                  | 510,500             |                    |                     |                    | na                |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues  | 8,289,802      |                    | - 449,900           |                    | -                   |                    | na                |
| Trans fm 496 Airport Grants | 1,230,794      |                    | - 60,600            |                    |                     | -                  | na                |
| Total Funding               | 9,520,596      |                    | - 510,500           |                    | -                   |                    | na                |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Airport Capital              |                    |                    |                       |                   |                   |                   |                   |                   |
| FAA ARP MKY                  | -                  | 22,621             | 22,600                | -                 | -                 | -                 | -                 | -                 |
| FAA ARP-IMM                  | -                  | 15,641             | 15,600                | -                 | -                 | -                 | -                 | -                 |
| Im Security Enhancements     | -                  | 174,581            | 174,600               | -                 | -                 | -                 | -                 | -                 |
| MI Apron Upgrade             | -                  | 73,224             | 73,300                | -                 | -                 | -                 | -                 | -                 |
| MKY Bulk Hangers             | -                  | 190,222            | 190,200               | -                 | -                 | -                 | -                 | -                 |
| X01 RW 15/33-DES             | -                  | 34,123             | 34,200                | -                 | -                 | -                 | -                 | -                 |
| Airport Capital              | -                  | 510,412            | 510,500               | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget | -                  | 510,412            | 510,500               | -                 |                   | -                 |                   |                   |

#### Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

# Capital Improvement Program Airport Grants (498-499 / 4093-4094)

#### **Mission Statement**

To account for the funds received from federal and state grants supporting capital projects at each airport location.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 769,501        |                    | 251,200             | -                  | -                   |                    | na                |
| Capital Outlay                 | 7,590,885      | -                  | 259,300             | -                  | -                   | -                  | na                |
| Net Operating Budget           | 8,360,386      | -                  | 510,500             | •                  | -                   | -                  | na                |
| Total Budget _                 | 8,360,386      | -                  | 510,500             |                    |                     |                    | na                |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Intergovernmental Revenues  | 8,289,802      |                    | 449,900             |                    |                     |                    | na                |
| Trans fm 496 Airport Grants | 1,230,794      |                    | - 60,600            |                    |                     | -                  | na                |
| Total Funding               | 9,520,596      | 1                  | 510,500             |                    |                     | -                  | na                |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Airport Capital              |                    |                    |                       |                   |                   |                   |                   |                   |
| FAA ARP MKY                  | -                  | 22,621             | 22,600                | -                 | -                 | -                 | -                 | -                 |
| FAA ARP-IMM                  | -                  | 15,641             | 15,600                | -                 | -                 | -                 | -                 | -                 |
| Im Security Enhancements     | -                  | 174,581            | 174,600               | -                 | -                 | -                 | -                 | -                 |
| MI Apron Upgrade             | -                  | 73,224             | 73,300                | -                 | -                 | -                 | -                 | -                 |
| MKY Bulk Hangers             | -                  | 190,222            | 190,200               | -                 | -                 | -                 | -                 | -                 |
| X01 RW 15/33-DES             | -                  | 34,123             | 34,200                | -                 | -                 | -                 | -                 | -                 |
| Airport Capital              | -                  | 510,412            | 510,500               | -                 | -                 | -                 | -                 | -                 |
| Program Total Project Budget | -                  | 510,412            | 510,500               |                   |                   |                   |                   |                   |

#### Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

### **Capital Improvement Program**

### **County Water System Development Capital Fund (411/4011)**

#### **Mission Statement**

To account for the funds received from water impact fees / system development fees.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 111,216        | -                  | 165,100             | -                  | -                   |                    | na                |
| Net Operating Budget =         | 111,216        |                    | 165,100             | <del>-</del>       | <del>-</del>        |                    | na                |
| Trans to 410 W/S Debt Serv Fd  | 13,246,700     | 8,184,700          | 8,483,800           | 9,515,400          | -                   | 9,515,400          | 16.3%             |
| Reserve for Capital            | -              | 3,365,300          | -                   | 4,890,200          | -                   | 4,890,200          | 45.3%             |
| Total Budget _                 | 13,357,916     | 11,550,000         | 8,648,900           | 14,405,600         | <u>-</u>            | 14,405,600         | 24.7%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 56,591         | 50,000             | 50,000              | 50,000             | -                   | 50,000             | 0.0%              |
| Impact Fees             | 9,911,081      | 8,000,000          | 8,000,000           | 8,000,000          | =                   | 8,000,000          | 0.0%              |
| Carry Forward           | 10,827,600     | 3,902,500          | 7,357,000           | 6,758,100          | -                   | 6,758,100          | 73.2%             |
| Less 5% Required By Law | -              | (402,500)          | -                   | (402,500)          | -                   | (402,500)          | 0.0%              |
| Total Funding           | 20,795,272     | 11,550,000         | 15,407,000          | 14,405,600         | <u>-</u>            | 14,405,600         | 24.7%             |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| NERWTP Design and Construction    | -                  | 500                | 500                   | -                 | -                 | -                 | -                 | -                 |
| Operating Project 411             | -                  | 164,626            | 164,600               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 411 | 11,550,000         | 13,002,111         | 8,483,800             | 14,405,600        | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital    | 11,550,000         | 13,167,237         | 8,648,900             | 14,405,600        | -                 | -                 | -                 | <u>-</u>          |
| Program Total Project Budget      | 11,550,000         | 13,167,237         | 8,648,900             | 14,405,600        |                   |                   |                   | _                 |

# Capital Improvement Program County Water Capital Projects (412/4012)

#### **Mission Statement**

The following water capital projects are funded by user fees charged by the Water - Sewer District.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 15,160,568     | 6,788,000          | 26,003,000          | 7,910,000          | -                   | 7,910,000          | 16.5%             |
| Capital Outlay                 | (23,394)       | 15,970,000         | 50,535,900          | 16,665,000         | -                   | 16,665,000         | 4.4%              |
| Net Operating Budget -         | 15,137,174     | 22,758,000         | 76,538,900          | 24,575,000         |                     | 24,575,000         | 8.0%              |
| Trans to 727 FEMA              | -              | -                  | 3,219,200           | -                  | -                   | -                  | na                |
| Reserve for Contingencies      | =              | 2,275,800          | -                   | 1,500,000          | =                   | 1,500,000          | (34.1)%           |
| Reserve for Capital            | -              | 48,000             | -                   | 500,300            | -                   | 500,300            | 942.3%            |
| Total Budget _                 | 15,137,174     | 25,081,800         | 79,758,100          | 26,575,300         |                     | 26,575,300         | 6.0%              |

| Program Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues        | 3,095          | -                  | 36,900              | -                  | -                   | -                  | na                |
| Interest/Misc                 | 413,338        | 240,000            | 798,500             | 240,000            | -                   | 240,000            | 0.0%              |
| Trans fm 408 Water / Sewer Fd | 29,158,700     | 23,079,600         | 23,079,600          | 16,575,000         | -                   | 16,575,000         | (28.2)%           |
| Carry Forward                 | 51,149,700     | 1,774,200          | 65,615,400          | 9,772,300          | -                   | 9,772,300          | 450.8%            |
| Less 5% Required By Law       | -              | (12,000)           | -                   | (12,000)           | -                   | (12,000)           | 0.0%              |
| Total Funding                 | 80,724,833     | 25,081,800         | 89,530,400          | 26,575,300         |                     | 26,575,300         | 6.0%              |

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Stormwater Capital                  |                    |                    |                       |                   |                   |                   |                   |                   |
| FDEP Water Restoration Grant        | -                  | 83,500             | 83,500                | _                 | -                 | -                 | · -               | -                 |
| Lely Golf Estates                   | 1,750,000          | 760,230            | 760,200               | -                 | -                 | -                 | . <u>-</u>        | . <u>-</u>        |
| Stormwater Capital                  | 1,750,000          | 843,730            | 843,700               |                   | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital      |                    |                    |                       |                   |                   |                   |                   |                   |
| Airport Rd Cast Iron Water Main Rep | -                  | _                  | _                     | 500,000           | -                 | -                 | -                 | -                 |
| Asphalt Improve at Plant/PS         | 700,000            | 800,000            | 800,000               | -                 | -                 | -                 |                   | -                 |
| Carica Cast Iron WM Replace         | 200,000            | 250,000            | 250,000               | -                 | -                 | -                 |                   | -                 |
| Collier County Utility Standards    | -                  | 81,115             | 81,100                | 20,000            | -                 | -                 |                   | -                 |
| County-wide Utility Projects-Water  | 25,000             | 41,016             | 41,000                | -                 | -                 | -                 |                   | -                 |
| Cross Connections Program           | 750,000            | 750,107            | 750,100               | 50,000            | -                 | -                 |                   | -                 |
| Cyber Security SCADA                | -                  | 68,017             | 68,000                | -                 | -                 | -                 |                   | -                 |
| Distribution Cap Projects           | -                  | 23,570             | 23,600                | -                 | -                 | -                 |                   | -                 |
| Distribution Repump Station TSP     | 1,000,000          | 2,269,623          | 2,269,700             | 100,000           | -                 | -                 |                   | -                 |
| Facility Infrastructure Maintenance | 388,000            | 1,015,060          | 1,015,000             | 15,000            | -                 | -                 | . <u>-</u>        | · -               |
| FDOT Utility Projects-Water         | -                  | 86,363             | 86,400                | -                 | -                 | -                 | . <u>-</u>        | · -               |
| Financial Services                  | 50,000             | 207,951            | 207,900               | 30,000            | -                 | -                 | -                 | -                 |
| Fire Hydrant Replacement            | -                  | 96,806             | 96,800                | 25,000            | -                 | -                 | . <u>-</u>        | · -               |
| General Legal Services              | 25,000             | 335,660            | 335,600               | 50,000            | -                 | -                 | . <u>-</u>        | · -               |
| Generator Replacement               | -                  | 200,000            | 200,000               | -                 | -                 | -                 | -                 | -                 |
| GM Comprehensive Plan               | -                  | 152,631            | 152,700               | 250,000           | -                 | -                 | . <u>-</u>        | · -               |
| Golden Gate City Compliance         | -                  | 947,260            | 947,300               | -                 | -                 | -                 | -                 | -                 |
| Golden Gate Water Plant TSP         | 500,000            | 787,204            | 787,200               | -                 | -                 | -                 | -                 | -                 |
| Goodland PS Improvements            | -                  | 782,139            | 782,100               | -                 | -                 | -                 | -                 | -                 |
| Government Ops Business Park        | -                  | 365,894            | 365,900               | -                 | -                 | -                 | · -               | -                 |
| Hydraulic Modeling                  | -                  | 119,914            | 119,900               | 50,000            | -                 | -                 | -                 | _                 |

### **Capital Improvement Program**

|  | Oup.               | ta:p.              | 0 1 0 1 1 1 0 1 1 1   |                    |                   |                   |                   |                   |
|--|--------------------|--------------------|-----------------------|--------------------|-------------------|-------------------|-------------------|-------------------|
| CIP Category / Project Title                     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget  | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
| Water / Sewer District Capital                   |                    |                    |                       |                    |                   |                   | •                 |                   |
| I-75 & CR951 Utility Relocate                    | _                  | 128,366            | 128,400               | _                  | _                 | _                 |                   | _                 |
| Imperial GC Blvd Water Main Repl                 | _                  | 3,299              | 3,300                 | _                  | _                 | _                 |                   | _                 |
| Infrastructure TSP Field Ops - Water             |                    | 19,345             | 19,400                |                    | _                 |                   |                   |                   |
| Infrastructure TSP Water Plants                  | E20 000            | 2,439,809          | 2,439,800             | 500,000            |                   |                   |                   |                   |
| Integrated Asset Management                      | 520,000            |                    |                       | •                  | -                 | -                 |                   | -                 |
| 3  | 100,000            | 437,826            | 437,800               | 100,000<br>200,000 | -                 | -                 |                   | -                 |
| Large Meters Renewal & Replacement               | 200,000            | 315,118            | 315,100               | 200,000            | -                 | -                 |                   | -                 |
| Lightning, Surge, & Grounding Lime Treatment TSP | 100,000            | 155,482            | 155,500               | -                  | -                 | -                 |                   | -                 |
|  | 300,000            | 358,119            | 358,100               | -                  | -                 | -                 |                   | -                 |
| Manatee PS Pipe Improve                          | -                  | 50,000             | 50,000                | -                  | -                 | -                 |                   | -                 |
| Manatee Rd WM Improve                            | -                  | 50,000             | 50,000                | -                  | -                 | -                 |                   | -                 |
| Membrane Treatment TSP                           | 1,000,000          | 1,051,035          | 1,051,000             | 1,400,000          | -                 | -                 |                   | -                 |
| Meter Renewal and Replacement                    | 300,000            | 453,038            | 453,100               | 200,000            | -                 | -                 |                   | -                 |
| Naples Manor WM Repl (Carlton & CATT)            | -                  | 500,000            | 500,000               | -                  | -                 | -                 |                   |                   |
| Naples Park Basin Optimization                   | 2,500,000          | 6,694,383          | 6,694,400             | 2,300,000          | -                 | -                 |                   | -                 |
| Naples Park Water Main Replacement               | -                  | 26,910             | 26,900                | -                  | -                 | -                 |                   | -                 |
| NCRWTP Degasifiers Modifications                 | -                  | 355,444            | 355,400               | -                  | -                 | -                 |                   |                   |
| NCRWTP Facility Plan/Improv                      | -                  | -                  | =                     | 1,000,000          | -                 | -                 |                   |                   |
| NCRWTP Infrastructure                            | -                  | 2,393              | 2,400                 | -                  | -                 | -                 |                   |                   |
| NCRWTP Nano Skids & Pump Replace                 | -                  | 1,565,216          | 1,565,200             | -                  | _                 | -                 |                   |                   |
| NCRWTP SCADA Support Ops                         | 250,000            | 611,123            | 611,100               | 150,000            | -                 | -                 |                   |                   |
| NCRWTP TSP Operating                             | 600,000            | 2,081,874          | 2,081,900             | 1,000,000          | -                 | -                 |                   |                   |
| NCRWTP Well Pumps/Motors Replace                 | -                  | 30,423             | 30,400                | -                  | _                 | -                 |                   |                   |
| NE Service Area Integr & Reliab                  | -                  | 37,303             | 37,300                | _                  | _                 | -                 |                   |                   |
| NE Water & Wastewater Plants                     | _                  | 4,578,829          | 4,578,800             | _                  | _                 | <u>-</u>          |                   | <u> </u>          |
| Old Lely AC Pipe Rehab                           | _                  | 250,000            | 250,000               | _                  | _                 | _                 |                   | _                 |
| Orange Tree Compliance                           | _                  | 27,537             | 27,600                | _                  | _                 | _                 |                   | _                 |
| Palm River                                       | 2,100,000          | 6,736,046          | 6,736,000             | 4,500,000          | _                 |                   |                   |                   |
| PCCP Replacement (Ph1-Carica PS to Airport       | -                  | -                  | -                     | 300,000            | -                 | -                 |                   |                   |
| Pine Ridge Rd Util Relocation                    | _                  | 193,317            | 193,300               | _                  | _                 | _                 |                   | _                 |
| Real Property/Infrastructure Audit               | _                  | 25,683             | 25,700                | 25,000             | _                 | _                 |                   | _                 |
| SCADA Compliance - Water                         | 75,000             | 234,637            | 234,600               | 100,000            |                   |                   |                   |                   |
| SCRWTP Improv/Exp                                | 1,000,000          | 1,000,000          | 1,000,000             | 100,000            | _                 | -                 |                   | _                 |
| ·  | 1,000,000          | 1,200,000          |                       | -                  | _                 | -                 |                   | -                 |
| SCRWTP Ion Exchange Improvements                 | -                  |                    | 1,200,000             | -                  | -                 | -                 |                   | -                 |
| SCRWTP Power Systems Reliability                 | -                  | 1,000              | 1,000                 | -                  | -                 | -                 |                   | -                 |
| SCRWTP Reactor #4                                | -                  | 1,178,908          | 1,178,900             | -                  | -                 | -                 |                   | -                 |
| SCRWTP SCADA Support - Ops                       | 250,000            | 616,234            | 616,200               | 300,000            | -                 | -                 |                   | -                 |
| SCRWTP TSP Operating                             | 600,000            | 2,663,080          | 2,663,100             | 600,000            | -                 | -                 |                   | -                 |
| Security Upgrades                                | -                  | 1,235,654          | 1,235,700             | 150,000            | -                 | -                 |                   | -                 |
| Tamiami Raw WM Repl                              | -                  | 915,878            | 915,900               | -                  | =                 | -                 |                   | · -               |
| Tamiami Wellfield - 2 Wells                      | -                  | 236,615            | 236,600               | -                  | -                 | -                 |                   | -                 |
| Trail Blvd WM Replacement                        | -                  | 1,310,771          | 1,310,800             | -                  | -                 | -                 |                   | -                 |
| US41 East WM Replace                             | -                  | 155,555            | 155,600               | -                  | -                 | -                 |                   | -                 |
| US41 North Utility Replace                       | -                  | 6,619              | 6,700                 | -                  | -                 | -                 |                   | -                 |
| Utilities Master Plan                            | 25,000             | 132,977            | 133,000               | 100,000            | -                 | -                 |                   | -                 |
| Utility Billing Customer Serv Software           | -                  | 305,825            | 305,800               | 10,000             | -                 | -                 |                   | -                 |
| Vanberbilt Bch Rd - Utility Relocate             | -                  | 9,243,450          | 9,243,500             | -                  | -                 | -                 |                   | -                 |
| Vanderbilt Dr Cul-de-sacs, Basin 101             | -                  | 304,290            | 304,300               | -                  | -                 | -                 |                   |                   |
| Warren St Looping                                | -                  | 12,218             | 12,200                | -                  | -                 | -                 |                   |                   |
| Water Distribution System TSP                    | 2,500,000          | 4,057,565          | 4,057,500             | -                  | -                 | -                 |                   |                   |
| Water Plant Capital Projects                     | 600,000            | 3,705,468          | 3,705,500             | 1,600,000          | -                 | -                 |                   |                   |
| Water Plant Compliance Assurance<br>Proj         | -                  | 53,871             | 53,900                | 1,200,000          | -                 | -                 |                   | -                 |
| Water Plant Structural Rehab                     | -                  | 294,406            | 294,400               | -                  | -                 | -                 |                   |                   |
| Water Plant-Variable Frequency Drives            | -                  | 411,508            | 411,600               | -                  | -                 | -                 |                   |                   |
| 11.1.17  |                    | ,                  | ,                     |                    |                   |                   |                   |                   |

### **Capital Improvement Program**

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital      |                    |                    |                       |                   |                   |                   |                   |                   |
| Wellfield / Plant Power System      | 1,600,000          | 3,140,539          | 3,140,500             | 3,000,000         | -                 | -                 | -                 |                   |
| Wellfield Management Program        | -                  | 247,865            | 247,800               | -                 | -                 | -                 | -                 |                   |
| Wellfield SCADA Support - Operating | 150,000            | 404,115            | 404,100               | 250,000           | -                 | -                 | -                 | -                 |
| Wellfield/Raw W Booster TSP - Ops   | 2,600,000          | 3,643,754          | 3,643,700             | 4,500,000         | -                 | -                 | -                 |                   |
| X-fers/Reserves/Interest - Fd 412   | 2,323,800          | 12,129,069         | 3,219,200             | 2,000,300         | -                 | -                 | -                 | -                 |
| YMCA Rd AC Water Main Replace       | -                  | 424,051            | 424,100               | -                 | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital      | 23,331,800         | 87,824,170         | 78,914,400            | 26,575,300        | -                 | -                 | •                 |                   |
| Program Total Project Budget        | 25,081,800         | 88,667,900         | 79,758,100            | 26,575,300        | -                 | -                 |                   | <u> </u>          |

### **Capital Improvement Program**

### **County Sewer System Development Capital Fund (413/4013)**

#### **Mission Statement**

To account for the funds received from wastewater impact fees / system development fees.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 606,237        | -                  | 262,600             | -                  | -                   | _                  | na                |
| Net Operating Budget           | 606,237        | _                  | 262,600             |                    | <del>-</del>        | _                  | na                |
| Trans to 410 W/S Debt Serv Fd  | 7,272,548      | 8,742,000          | 9,429,500           | 8,167,300          | -                   | 8,167,300          | (6.6)%            |
| Reserve for Capital            | =              | 9,675,100          | -                   | 11,574,900         | -                   | 11,574,900         | 19.6%             |
| Total Budget _                 | 7,878,785      | 18,417,100         | 9,692,100           | 19,742,200         | <u>-</u>            | 19,742,200         | 7.2%              |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 78,290         | 50,000             | 50,000              | 50,000             |                     | 50,000             | 0.0%              |
| Impact Fees             | 9,903,340      | 8,000,000          | 8,000,000           | 8,000,000          | -                   | 8,000,000          | 0.0%              |
| Carry Forward           | 11,703,900     | 10,769,600         | 13,736,800          | 12,094,700         | -                   | 12,094,700         | 12.3%             |
| Less 5% Required By Law | -              | (402,500)          | -                   | (402,500)          | -                   | (402,500)          | 0.0%              |
| Total Funding           | 21,685,530     | 18,417,100         | 21,786,800          | 19,742,200         | -                   | 19,742,200         | 7.2%              |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| Golden Gate City WWTP Cap         | -                  | 88,590             | 88,600                | -                 | -                 | -                 | -                 | -                 |
| NE Regional WRF                   | -                  | 8,483              | 8,500                 | -                 | -                 | -                 | -                 | -                 |
| Operating Project 413             | =                  | 165,480            | 165,500               | =                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 413 | 18,417,100         | 19,260,159         | 9,429,500             | 19,742,200        | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital    | 18,417,100         | 19,522,712         | 9,692,100             | 19,742,200        | -                 | -                 | _                 |                   |
| Program Total Project Budget      | 18,417,100         | 19,522,712         | 9,692,100             | 19,742,200        |                   |                   |                   |                   |

# Capital Improvement Program County Sewer Capital Projects (414/4014)

#### **Mission Statement**

The following wastewater capital projects are funded by user fees charged by the Water - Sewer District.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 24,895,017     | 4,689,600          | 40,133,300          | 9,584,800          | -                   | 9,584,800          | 104.4%            |
| Capital Outlay                 | 7,596,584      | 27,552,400         | 81,196,100          | 27,479,200         | -                   | 27,479,200         | (0.3)%            |
| Net Operating Budget =         | 32,491,601     | 32,242,000         | 121,329,400         | 37,064,000         |                     | 37,064,000         | 15.0%             |
| Trans to 417 PU Grant Fd       | -              | -                  | 1,117,200           | -                  | -                   | -                  | na                |
| Trans to 727 FEMA              | -              | -                  | 9,280,800           | -                  | =                   | -                  | na                |
| Reserve for Contingencies      | -              | 2,065,000          | -                   | 1,500,000          | =                   | 1,500,000          | (27.4)%           |
| Reserve for Capital            | -              | =                  | -                   | 565,000            | -                   | 565,000            | na                |
| Total Budget _                 | 32,491,601     | 34,307,000         | 131,727,400         | 39,129,000         |                     | 39,129,000         | 14.1%             |

| Program Funding Sources       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues        | 56,494         | 86,900             | 2,541,500           | -                  | -                   |                    | (100.0)%          |
| Interest/Misc                 | 675,975        | 400,000            | 1,216,100           | 400,000            | =                   | 400,000            | 0.0%              |
| Reimb From Other Depts        | 26,712         | -                  | -                   | -                  | -                   | -                  | na                |
| Trans fm 408 Water / Sewer Fd | 26,679,000     | 33,581,000         | 33,581,000          | 34,665,000         | -                   | 34,665,000         | 3.2%              |
| Carry Forward                 | 100,823,600    | 259,100            | 98,472,800          | 4,084,000          | =                   | 4,084,000          | 1,476.2%          |
| Less 5% Required By Law       | -              | (20,000)           | -                   | (20,000)           | -                   | (20,000)           | 0.0%              |
| Total Funding                 | 128,261,781    | 34,307,000         | 135,811,400         | 39,129,000         | -                   | 39,129,000         | 14.1%             |

| CIP Category / Project Title             | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Stormwater Capital                       |                    |                    |                       |                   |                   |                   | •                 | •                 |
| FDEP Water Restoration Grant             | -                  | 83,500             | 83,500                | -                 | -                 | -                 |                   |                   |
| Lely Golf Estates                        | 2,215,400          | 1,786,392          | 1,786,400             | 675,000           | -                 | -                 |                   |                   |
| Stormwater Capital                       | 2,215,400          | 1,869,892          | 1,869,900             | 675,000           | -                 |                   | -                 |                   |
| Water / Sewer District Capital           |                    |                    |                       |                   |                   |                   |                   |                   |
| Air Release Valve Replace                | 1,045,000          | 2,959,054          | 2,959,100             | 1,150,000         | -                 | -                 |                   |                   |
| Biosolids Reuse Facility                 | _                  | 333,400            | 333,400               | -                 | -                 | -                 |                   |                   |
| Chiller NCWRF Ops BI                     | -                  | 750,484            | 750,500               | -                 | -                 | -                 |                   |                   |
| Collections Operating TSP                | 3,500,000          | 9,286,294          | 9,286,300             | 3,894,800         | -                 | -                 |                   |                   |
| Collier County Utility Standards         | 39,600             | 103,846            | 103,800               | -                 | -                 | -                 |                   |                   |
| County-wide Utility Projects-WW          | 200,000            | 227,826            | 227,800               | -                 | -                 | -                 |                   |                   |
| Eliminate NPDES Monitoring               | 900,000            | 1,177,857          | 1,177,900             | -                 | -                 | -                 |                   |                   |
| Facility Infrastructure Maintenance - WW | 357,000            | 788,316            | 788,300               | 200,000           | -                 | -                 |                   |                   |
| FDOT Utility Projects-WW                 | -                  | 633,912            | 634,000               | -                 | -                 | -                 |                   |                   |
| Financial Services                       | 100,000            | 258,119            | 258,100               | 30,000            | -                 | -                 |                   |                   |
| FM Transmission Systems TSP              | -                  | 214,129            | 214,100               | -                 | -                 | -                 |                   |                   |
| FM Transmission Systems TSP-Ops          | 100,000            | 178,103            | 178,100               | 100,000           | -                 | -                 |                   |                   |
| General Legal Services                   | -                  | 305,057            | 305,100               | 100,000           | -                 | -                 |                   |                   |
| Generator Replacement                    | _                  | 620,300            | 620,300               | -                 | -                 | -                 |                   |                   |
| GGWWTP Forcemain                         | _                  | 4,498              | 4,500                 | -                 | -                 | -                 |                   |                   |
| GM Comprehensive Plan                    | -                  | 150,787            | 150,800               | 250,000           | -                 | -                 |                   |                   |
| Golden Gate City Compliance              | -                  | 97,858             | 97,900                | 1,290,000         | -                 | -                 |                   |                   |
| Golden Gate City WWTP Cap                | -                  | 796,970            | 796,900               | -                 | -                 | -                 |                   |                   |

### **Capital Improvement Program**

|   |                    | •                  |                       |                   |                   |                   |                   |                   |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| CIP Category / Project Title            | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
| Water / Sewer District Capital          |                    |                    |                       |                   |                   |                   | •                 |                   |
| Government Ops Business Park            | _                  | 365,894            | 365,900               | _                 | _                 | _                 |                   | _                 |
| Gravity Transmission System TSP-Ops     | _                  | 1,173              | 1,200                 | _                 | _                 | _                 |                   | _                 |
| Gravity Transmission Systems TSP        | _                  | 78,814             | 78,900                | _                 | _                 | _                 |                   | _                 |
| Haz Mit Prog Grant - Generators         | _                  | 20,000             | 20,000                | _                 | _                 | _                 |                   | _                 |
| Hydraulic Modeling                      | 50,000             | 274,103            | 274,100               | 100,000           | _                 | _                 |                   | _                 |
| I-75 & CR951 Utility Relocate           | -                  | 108,724            | 108,700               | 100,000           | _                 | _                 |                   | _                 |
| I-75 Force Main Replacement             | _                  | 320,796            | 320,800               | _                 | _                 | _                 |                   | _                 |
| Integrated Asset Management             | _                  | 479,279            | 479,200               | 200,000           | _                 | _                 |                   | _                 |
| IQ Aquifer Storage and Recovery-Ops     | _                  | 577,409            | 577,400               | 200,000           | _                 | <u>-</u>          |                   | . <u>-</u>        |
| IQ Power Systems TSP                    | 200,000            | 200,000            | 200,000               | _                 | _                 | _                 |                   | _                 |
| IQ Systems SCADA TSP Ops                | 150,000            | 730,990            | 731,100               | 300,000           | _                 | <u>-</u>          |                   | . <u>-</u>        |
| IQ Water System TSP-Ops                 | 750,000            | 2,389,953          | 2,390,000             | 300,000           | _                 | <u>-</u>          |                   | . <u>-</u>        |
| MPS 101 Basin Prog (Naples Pk area)     | -                  | 2,542,306          | 2,542,300             | -                 | _                 | _                 |                   | _                 |
| MPS 103 Replacement                     | _                  | 2,042,000          | 2,042,000             | 500,000           | _                 | <u>-</u>          |                   | . <u>-</u>        |
| MPS 107 Reconfig, Quail Creek           | _                  | 130,006            | 130,000               | -                 | _                 | <u>-</u>          |                   | . <u>-</u>        |
| MPS 301 Rehab, SCWRF                    | 300,000            | 1,158,756          | 1,158,800             | 750,000           | _                 | _                 |                   | _                 |
| MPS 302, Reconfig (Santa Barbara        | 300,000            | 2,621,331          | 2,621,300             | 730,000           | _                 | _                 |                   | _                 |
| Blvd)                                   |                    | 2,021,001          | 2,021,000             |                   |                   |                   |                   |                   |
| MPS 305 Basin Program                   | 1,500,000          | 3,165,156          | 3,165,200             | 500,000           | -                 | -                 |                   |                   |
| MPS 306 Improve                         | -                  | 332,608            | 332,600               | -                 | -                 | -                 |                   | . <u>-</u>        |
| MPS 306 MPS Lely                        | 500,000            | 596,499            | 596,500               | _                 | -                 | -                 |                   |                   |
| MPS 308 FM Improve                      | -                  | 18,662             | 18,700                | _                 | -                 | -                 |                   |                   |
| MPS 309 (E Naples Middle School)        | -                  | 1,896,395          | 1,896,400             | -                 | -                 | -                 |                   | . <u>-</u>        |
| MPS 310 Reconfig & Rehab                | 300,000            | 300,000            | 300,000               | _                 | -                 | -                 |                   |                   |
| Naples Park Basin Optimization          | 2,250,000          | 9,017,095          | 9,017,100             | 8,000,000         | -                 | -                 |                   |                   |
| NCWRF New Headworks                     | 10,000,000         | 32,851,179         | 32,851,200            | 4,094,200         | -                 | -                 |                   |                   |
| NCWRF SCADA Support Op                  | 350,000            | 946,873            | 946,800               | 350,000           | -                 | -                 |                   | . <u>-</u>        |
| NCWRF Switchgear #1 Replace             | 350,000            | 521,153            | 521,200               | 6,000,000         | -                 | -                 |                   |                   |
| NCWRF Technical Support Program-<br>Cap | -                  | 77,131             | 77,000                | -                 | -                 | -                 |                   |                   |
| NE Service Area Integr & Reliab         | -                  | 118,047            | 118,000               | -                 | -                 | -                 |                   | -                 |
| NE Water & Wastewater Plants            | -                  | 544,686            | 544,700               | -                 | -                 | -                 |                   |                   |
| Orange Tree Compliance                  | _                  | 712,528            | 712,500               | 100,000           | -                 | -                 |                   |                   |
| Palm River                              | 1,500,000          | 11,378,742         | 11,378,700            | 6,000,000         | -                 | -                 |                   | . <u>-</u>        |
| Pine Ridge Rd Util Relocation           | -                  | 191,582            | 191,600               | -                 | -                 | -                 |                   | -                 |
| Real Property/Infrastructure Audit      | 20,000             | 44,198             | 44,200                | 80,000            | -                 | -                 |                   | - <u>-</u>        |
| SCADA Compliance - WW                   | 25,000             | 179,013            | 179,000               | 100,000           | -                 | -                 |                   | - <u>-</u>        |
| SCWRF IQ Storage Improvements           | -                  | 667,100            | 667,100               | _                 | -                 | -                 |                   | - <u>-</u>        |
| SCWRF Power Systems TSP-Cap             | _                  | 31,861             | 31,900                | _                 | -                 | -                 |                   |                   |
| SCWRF SCADA Support Op                  | 300,000            | 808,805            | 808,900               | 350,000           | -                 | -                 |                   | - <u>-</u>        |
| SCWRF Technical Support Program-        | -                  | 37,795             | 37,800                | · _               | -                 | -                 |                   | - <u>-</u>        |
| Сар                                     |                    |                    |                       |                   |                   |                   |                   |                   |
| Utilities Master Plan                   | -                  | 108,604            | 108,600               | 100,000           | -                 | -                 |                   | -                 |
| Utility Billing Customer Serv Software  | -                  | 93,000             | 93,000                | 10,000            | -                 | -                 |                   | -                 |
| Vanberbilt Bch Rd - Utility Relocate    | -                  | 145,145            | 145,100               | -                 | -                 | -                 |                   | -                 |
| Vanderbilt Dr Cul-de-sacs, Basin 101    | -                  | 1,057,065          | 1,057,100             | -                 | -                 | -                 |                   | · -               |
| Wastewater Pump Station TSP             | -                  | 49,619             | 49,700                | -                 | -                 | -                 |                   | -                 |
| Wastewater Pump Stations TSP-Ops        | -                  | 570,731            | 570,800               | 50,000            | -                 | -                 |                   |                   |
| Wastewater Remote Sites TSP             | 195,000            | 1,140,202          | 1,140,200             | 80,000            | -                 | -                 |                   | -                 |
| Wastewater Security Systems             | -                  | 1,413,053          | 1,413,000             | 250,000           | -                 | -                 |                   | -                 |
| Water Reclamation Facilities TSP-Ops    | 3,700,000          | 10,273,300         | 10,273,300            | 1,000,000         | -                 | -                 |                   |                   |
| Western Interconnect                    | -                  | 6,418,309          | 6,418,400             | -                 | -                 | -                 |                   |                   |
| WW Collections SCADA Telemetry          | _                  | 283                | 300                   | -                 | -                 | -                 |                   |                   |
| WW Collections SCADA/Telemetry          | 50,000             | 745,675            | 745,600               | 160,000           | -                 | -                 |                   |                   |
| WW Deep Inj Well Mgt TSP                | 50,000             | 99,524             | 99,500                | -                 | -                 | -                 |                   | <u> </u>          |
| WW Electrical Upgrades                  | 500,000            | 500,000            | 500,000               | -                 | -                 | -                 |                   | <u> </u>          |
|   | ,                  | .,                 | ,                     |                   |                   |                   |                   |                   |

### **Capital Improvement Program**

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| WW Pump Station Emerg Generators  | -                  | 117,187            | 117,200               | -                 | -                 | -                 | -                 | -                 |
| WW Treatment Plants TSP           | 595,000            | 1,254,128          | 1,254,000             | -                 | -                 | -                 | -                 | -                 |
| WW Valve Replace                  | 150,000            | 150,000            | 150,000               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 414 | 2,065,000          | 10,398,036         | 10,398,000            | 2,065,000         | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital    | 32,091,600         | 129,857,313        | 129,857,500           | 38,454,000        | -                 | -                 | _                 |                   |
| Program Total Project Budget      | 34,307,000         | 131,727,205        | 131,727,400           | 39,129,000        | -                 | -                 |                   |                   |

### **Capital Improvement Program**

### County Water/Sewer Capital Funded by Revenue Bonds (415/4015)

#### **Mission Statement**

The following water and wastewater capital projects are funded by bond proceeds.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 52,938         | -                  | 209,500             | _                  | -                   |                    | na                |
| Capital Outlay                 | 6,903,591      | -                  | 18,430,100          | -                  | -                   | -                  | na                |
| Net Operating Budget -         | 6,956,528      | <u>-</u>           | 18,639,600          | <del>-</del>       | <del>-</del>        | _                  | na                |
| Reserve for Capital            | -              | -                  | -                   | 446,900            | -                   | 446,900            | na                |
| Total Budget _                 | 6,956,528      |                    | 18,639,600          | 446,900            |                     | 446,900            | na                |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 184,157        | 160,000            | 440,000             | 200,000            | -                   | 200,000            | 25.0%             |
| Carry Forward           | 25,228,900     | (152,000)          | 18,456,500          | 256,900            | -                   | 256,900            | (269.0)%          |
| Less 5% Required By Law | -              | (8,000)            | -                   | (10,000)           | -                   | (10,000)           | 25.0%             |
| Total Funding           | 25,413,057     |                    | 18,896,500          | 446,900            |                     | 446,900            | na                |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| NE Water & Wastewater Plants      | -                  | 18,639,716         | 18,639,600            | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 415 | -                  | -                  | -                     | 446,900           | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital    | -                  | 18,639,716         | 18,639,600            | 446,900           | -                 | -                 | -                 |                   |
| Program Total Project Budget      |                    | 18,639,716         | 18,639,600            | 446,900           |                   |                   |                   |                   |

#### Notes

On March 12, 2019, the Board approved agenda item 9.A. to issue the Water and Sewer Revenue Bonds, Series 2019 to finance utility infrastructure expansion in the northeast service area to serve future residents and business.

# Capital Improvement Program County Water/Sewer Grants (416-417 / 4016-4017)

#### **Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

| Program Budgetary Cost Summary  | 2022<br>Actual     | FY 202<br>Adopte   |                       |               | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|--------------------|--------------------|-----------------------|---------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               |                    | _                  | - 735                 | ,000          | -                  | -                   | =                  | na                |
| Capital Outlay                  |                    | -                  | - 3,808               | ,400          | =                  | -                   | -                  | na                |
| Net Operating Budget            |                    |                    | - 4,543               | ,400 —        |                    | -                   | -                  | na                |
| Total Budget                    |                    |                    | - 4,543               | <u>,400</u>   |                    |                     |                    | na                |
| Program Funding Sources         | 2022<br>Actual     | FY 202:<br>Adopte  |                       |               | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues      |                    | =                  | - 3,426               | ,200          | -                  |                     |                    | na                |
| Trans fm 414 Sewer Cap          |                    | -                  | - 1,117               | ,200          |                    |                     |                    | - na              |
| Total Funding                   |                    | -                  | - 4,543               | ,400          | -                  |                     |                    | na                |
| CIP Category / Project Title    | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 20<br>Budg |                    |                     | -                  | FY 2028<br>Budget |
| Water / Sewer District Capital  |                    |                    |                       |               |                    |                     |                    |                   |
| Haz Mit Prog Grant - Generators | -                  | 4,543,426          | 4,543,400             |               | -                  | -                   | -                  | _                 |

4,543,400

#### Notes

**Program Total Project Budget** 

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

4,543,426

The Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match.

# Capital Improvement Program County Water/Sewer Grants (416-417 / 4016-4017)

#### **Mission Statement**

To account for the funds received from federal and state grants supporting water and or wastewater capital projects.

| Program Budgetary Cost Summary  | 2022<br>Actual     | FY 202<br>Adopte   |                       |       | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|--------------------|--------------------|-----------------------|-------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               |                    | _                  | - 735                 | 5,000 | =                  | -                   |                    | na                |
| Capital Outlay                  |                    | -                  | - 3,808               | 3,400 | -                  | -                   | -                  | na                |
| Net Operating Budget            |                    |                    | - 4,543               | 3,400 | -                  | <del>-</del>        | -                  | na                |
| Total Budget                    |                    |                    | - 4,543               | 3,400 |                    | <u> </u>            |                    | na                |
| Program Funding Sources         | 2022<br>Actual     | FY 202<br>Adopte   |                       | -     | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues      |                    | -                  | - 3,426               | 5,200 | -                  | -                   | -                  | na                |
| Trans fm 414 Sewer Cap          |                    | -                  | - 1,117               | 7,200 | -                  | -                   | -                  | na                |
| Total Funding                   |                    |                    | - 4,543               | 3,400 |                    |                     |                    | na                |
| CIP Category / Project Title    | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2  | -                  |                     | FY 2027<br>Budget  | FY 2028<br>Budget |
| Water / Sewer District Capital  |                    |                    |                       |       |                    |                     |                    |                   |
| Haz Mit Prog Grant - Generators | -                  | 4,543,426          | 4,543,400             |       | -                  | -                   |                    | -                 |

#### Notes

**Program Total Project Budget** 

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

4,543,400

4,543,426

The Hazard Mitigation Program Grant for Collier County Water-Sewer District for the purchase of 53 generators at various pump stations. 75% grant / 25% match.

### **Capital Improvement Program**

#### County Water/Sewer Special Assessments (418/4018)

#### **Mission Statement**

To account for special assessments received from property owners to pay for sewer and or water mains.

| Program Budgetary Cost Summary      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                   | 64             | 35,300             | 36,800              | -                  |                     |                    | (100.0)%          |
| Net Operating Budget _              | 64             | 35,300             | 36,800              |                    | <del></del>         |                    | (100.0)%          |
| Trans to Property Appraiser         | -              | 1,200              | 1,200               |                    | -                   | -                  | (100.0)%          |
| Trans to Tax Collector              | 1,107          | 1,600              | 1,600               | -                  | <del>-</del>        | -                  | (100.0)%          |
| Advance/Repay to 111 Unincrp Gen Fd | 51,179         | -                  | -                   | -                  | <del>-</del>        | -                  | na                |
| Reserve for Capital                 | -              | 17,100             | -                   |                    |                     | -                  | (100.0)%          |
| Total Budget                        | 52,351         | 55,200             | 39,600              |                    |                     |                    | (100.0)%          |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Special Assessments     | 55,374         | 56,800             | 19,400              | _                  |                     | _                  | (100.0)%          |
| Interest/Misc           | 203            | 100                | -                   | -                  | -                   | -                  | (100.0)%          |
| Trans frm Tax Collector | 436            | -                  | -                   | -                  | -                   | -                  | na                |
| Carry Forward           | 16,500         | 1,200              | 20,200              | -                  | -                   | -                  | (100.0)%          |
| Less 5% Required By Law | -              | (2,900)            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Funding           | 72,513         | 55,200             | 39,600              | -                  |                     | -                  | (100.0)%          |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| Cassena Rd MSBU                   | 38,100             | 39,636             | 39,600                | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 418 | 17,100             | 17,100             | -                     | -                 | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital    | 55,200             | 56,736             | 39,600                | -                 | -                 | -                 | -                 | _                 |
| Program Total Project Budget      | 55,200             | 56,736             | 39,600                | -                 | -                 | -                 |                   | -                 |

#### Notes

On December 12, 2017, the Board of County Commissioners (Board) adopted Resolution No. 2017-243 creating the Cassena Road Potable Water MSBU to assess and collect assessments for the construction of potable water facilities. Included in this Resolution was a provision for an internal loan from Fund (111/1011) to facilitate timely completion and minimize costs. The initial year of the five (5) year assessment was FY 2019. FY 2023 is the final year of the assessment.

### **Capital Improvement Program**

#### County Water/Sewer Capital Funded by Revenue Bonds (419/4019)

#### **Mission Statement**

The following water and wastewater capital projects are funded by bond proceeds.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 5,698,991      | _                  | 958,800             | _                  | -                   | -                  | na                |
| Capital Outlay                 | 2,109,238      | -                  | 142,249,100         | -                  | -                   | -                  | na                |
| Net Operating Budget           | 7,808,228      |                    | 143,207,900         | <del>-</del>       |                     |                    | na                |
| Reserve for Capital            | -              | 811,400            | -                   | 4,969,700          | -                   | 4,969,700          | 512.5%            |
| Total Budget                   | 7,808,228      | 811,400            | 143,207,900         | 4,969,700          |                     | 4,969,700          | 512.5%            |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 908,296        | 300,000            | 2,800,000           | 1,300,000          | -                   | 1,300,000          | 333.3%            |
| Carry Forward           | 151,042,600    | 526,400            | 144,142,600         | 3,734,700          | -                   | 3,734,700          | 609.5%            |
| Less 5% Required By Law | -              | (15,000)           | -                   | (65,000)           | -                   | (65,000)           | 333.3%            |
| Total Funding           | 151,950,896    | 811,400            | 146,942,600         | 4,969,700          |                     | 4,969,700          | 512.5%            |

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| GGC Transmission WM               | -                  | 26,295,639         | 26,295,700            | -                 | -                 | -                 | -                 |                   |
| Golden Gate City WWTP Cap         | -                  | 71,519,825         | 71,519,800            | -                 | -                 | -                 | -                 | -                 |
| NE Water & Wastewater Plants      | -                  | 45,392,489         | 45,392,400            | -                 | -                 | -                 | -                 | · -               |
| X-fers/Reserves/Interest - Fd 419 | 811,400            | 811,400            | -                     | 4,969,700         | -                 | -                 | -                 | · -               |
| Water / Sewer District Capital    | 811,400            | 144,019,353        | 143,207,900           | 4,969,700         | -                 | -                 | -                 | <del>-</del>      |
| Program Total Project Budget      | 811,400            | 144,019,353        | 143,207,900           | 4,969,700         | -                 | -                 |                   | _                 |

#### Notes

On June 22, 2021, the Board approved agenda item 11.D. to issue the Water and Sewer Revenue Bonds, Series 2021 to finance utility infrastructure expansion in the Golden Gate and the Northeast service areas to serve future residents and business and the District's operation facility.

# Capital Improvement Program EMS Capital (455/4055)

#### **Mission Statement**

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | -              | _                  | -                   | 152,000            | -                   | 152,000            | na                |
| Capital Outlay                 | -              | -                  | -                   | 8,000              | -                   | 8,000              | na                |
| Net Operating Budget           | <del>-</del>   | <del>-</del>       | <del>-</del>        | 160,000            | <del>-</del>        | 160,000            | na                |
| Reserve for Capital            | -              | -                  | -                   | 1,986,200          | -                   | 1,986,200          | na                |
| Total Budget _                 |                |                    |                     | 2,146,200          |                     | 2,146,200          | na                |

| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast |    | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|----|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc             |                |                    | -                   | -  | 10,000             | <del>-</del>        | 10,000             | na                |
| Reimb From Other Depts    |                |                    | -                   | -  | 10,000             | -                   | 10,000             | na                |
| Trans fm 490 EMS Fd       |                |                    | -                   | -  | 500,000            | -                   | 500,000            | na                |
| Trans fm 491 EMS MP & Cap |                |                    | -                   | -  | 1,627,200          | -                   | 1,627,200          | na                |
| Less 5% Required By Law   |                | •                  | -                   | -  | (1,000)            | -                   | (1,000)            | na                |
| Total Funding             |                |                    | -                   | Ξ_ | 2,146,200          |                     | 2,146,200          | na                |

| CIP Category / Project Title             | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Emergency Medical Services (EMS) Capita  | I                  |                    |                       |                   |                   |                   |                   |                   |
| Operating Project Fd 4055                | -                  | -                  |                       | 160,000           | -                 | -                 | -                 | -                 |
| X-fer/Reserves/Interest - Fd 4055        | -                  | -                  | · -                   | 1,986,200         | -                 | -                 | -                 | -                 |
| Emergency Medical Services (EMS) Capital | -                  | -                  | -                     | 2,146,200         | -                 | -                 | -                 | _                 |
| Program Total Project Budget             | -                  |                    | -                     | 2,146,200         |                   | -                 |                   |                   |

#### Current FY 2024

Capital outlay includes the following projects:

\$ 486,200 Reserve for Capital Outlay EMS

\$1,500,000 Reserve for Future Capital Replacements - Helicopter

A helicopter replacement reserve has been established and will be funded \$500,000 per year.

#### Revenues

On January 10, 2023, the Board approved an agreement with the GAC Land Trust to purchase an ambulance (\$342,000) plus equipment (\$10,000) for the new EMS station 74 to be built on DeSoto Blvd. The ambulance purchase is being accounted for in the EMS Motor Pool Capital Recovery Fund (491/4051).

### **Capital Improvement Program**

#### **Solid Waste Motor Pool Capital Recovery Fund (472/4072)**

#### Mission Statement

Provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles and heavy equipment through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers; Water/Sewer Motor Pool fund (490/4009); EMS Motor Pool fund (491/4050); and the General Governmental Motor Pool replacement program is in fund (523/5023).

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                 | 42,984         | 420,200            | 1,351,100           | 305,400            | _                   | 305,400            | (27.3)%           |
| Net Operating Budget           | 42,984         | 420,200            | 1,351,100           | 305,400            | <del>-</del>        | 305,400            | (27.3)%           |
| Trans to 523 Motor Pool Cap    | 5,100          | 5,100              | 5,100               | 5,200              | -                   | 5,200              | 2.0%              |
| Reserve for Contingencies      | -              | 8,500              | -                   | 22,500             | -                   | 22,500             | 164.7%            |
| Reserve for Motor Pool Cap     | -              | 567,600            | -                   | 562,400            | -                   | 562,400            | (0.9)%            |
| Total Budget _                 | 48,084         | 1,001,400          | 1,356,200           | 895,500            |                     | 895,500            | (10.6)%           |

| Program Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues          | -              | -                  | 19,000              | -                  | -                   | -                  | na                |
| Interest/Misc                   | 10,060         | 5,200              | 10,000              | 10,000             | =                   | 10,000             | 92.3%             |
| Motor Pool Cap Recovery Billing | 352,000        | 283,800            | 283,800             | 281,200            | =                   | 281,200            | (0.9)%            |
| Carry Forward                   | 1,334,300      | 712,700            | 1,648,200           | 604,800            | -                   | 604,800            | (15.1)%           |
| Less 5% Required By Law         | -              | (300)              | -                   | (500)              | -                   | (500)              | 66.7%             |
| Total Funding                   | 1,696,360      | 1,001,400          | 1,961,000           | 895,500            |                     | 895,500            | (10.6)%           |

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Motor Pool Capital Recovery Program |                    |                    |                       |                   |                   |                   |                   |                   |
| Fund 4072 Res/Transf/Interest       | 13,600             | 13,600             | 5,100                 | 27,700            | -                 | -                 | -                 |                   |
| Mand Wst 4073 MP Cap                | 309,000            | 606,929            | 408,500               | 316,600           | -                 | -                 | -                 | -                 |
| Solid Wst 4070 MP Cap               | 678,800            | 1,311,814          | 942,600               | 551,200           | -                 | -                 | -                 |                   |
| Motor Pool Capital Recovery Program | 1,001,400          | 1,932,343          | 1,356,200             | 895,500           | -                 | -                 | -                 | -                 |
| Program Total Project Budget        | 1,001,400          | 1,932,343          | 1,356,200             | 895,500           |                   | -                 |                   | <u> </u>          |

#### Capital Improvement Program

#### Notes

The Motor Pool Capital Recovery program was restarted in FY 2016. All vehicle purchases for the Solid Waste Funds (470/4070 & 473/4073) have been transferred into the Motor Pool Capital Fund (472/4072) to add clarity and improve accountability over these important operational assets.

#### Forecast FY 2023

Miscellaneous Revenue in the amount of \$19,000 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

#### Current FY 2024

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the Solid Waste Division, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523/5023) to administer the program. The total amount of administrative charge is calculated at \$5,200 and will be transferred accordingly; interest earnings will be used to offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

#### Revenues

The Motor Pool Capital Recovery billings (revenue) in the amount of \$281,200 represent motor pool capital recovery charges assessed to the solid waste enterprise fund for the purchase of (future) replacement vehicles and heavy equipment.

# Capital Improvement Program Solid Waste Capital Improvements (474/4074)

#### **Mission Statement**

Solid waste capital projects are funded by user fees and support the infrastructure required to maintain the County's integrated solid waste management system, including maximizing landfill airspace, and are designed to meet the current and future needs for Collier County waste disposal and recycling.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 2,275,843      | 925,000            | 46,883,100          | 900,000            | -                   | 900,000            | (2.7)%            |
| Capital Outlay                 | 2,985,133      | 7,575,000          | 5,146,900           | 4,715,500          | -                   | 4,715,500          | (37.7)%           |
| Net Operating Budget _         | 5,260,977      | 8,500,000          | 52,030,000          | 5,615,500          |                     | 5,615,500          | (33.9)%           |
| Reserve for Capital            | -              | 824,100            | -                   | -                  | -                   | -                  | (100.0)%          |
| Reserve for Disaster Relief    | -              | 9,763,800          | -                   | 1,500,000          | -                   | 1,500,000          | (84.6)%           |
| Total Budget _                 | 5,260,977      | 19,087,900         | 52,030,000          | 7,115,500          | -                   | 7,115,500          | (62.7)%           |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency |                |                    | 23,233,000          |                    |                     |                    | na                |
| Miscellaneous Revenues      | 32             | -                  | -                   | =                  | =                   | -                  | na                |
| Interest/Misc               | 74,713         | 60,000             | 186,500             | 60,000             | =                   | 60,000             | 0.0%              |
| Trans fm 470 Solid Waste Fd | -              | 7,000,000          | 7,179,200           | 4,000,000          | -                   | 4,000,000          | (42.9)%           |
| Trans fm 471 Solid Waste    | 8,000,000      | 9,763,800          | 1,763,800           | 1,500,000          | -                   | 1,500,000          | (84.6)%           |
| Trans fm 473 Mand Collct Fd | 250,000        | 300,000            | 3,299,900           | 300,000            | =                   | 300,000            | 0.0%              |
| Carry Forward               | 13,491,100     | 1,967,100          | 17,626,100          | 1,258,500          | =                   | 1,258,500          | (36.0)%           |
| Less 5% Required By Law     | -              | (3,000)            | -                   | (3,000)            | -                   | (3,000)            | 0.0%              |
| Total Funding               | 21,815,845     | 19,087,900         | 53,288,500          | 7,115,500          |                     | 7,115,500          | (62.7)%           |

| CIP Category / Project Title          | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Hurricane Ian                         |                    |                    |                       |                   |                   |                   |                   |                   |
| Hurricane Ian<br>Solid Waste Capital  | -                  | 42,000,000         | 42,000,000            | -                 | -                 | -                 | -                 | -                 |
| Compliance Assurance Program          | 450,000            | 529,896            | 529,900               | -                 | -                 | -                 | -                 | -                 |
| County 305 Masterplan                 | -                  | 152,512            | 152,500               | -                 | -                 | -                 | -                 | -                 |
| Driveway Turn-Around Program          | 300,000            | 738,600            | 738,600               | 250,000           | -                 | -                 | -                 | -                 |
| E Naples Recycling Drop Off Center    | 1,400,000          | 1,701,790          | 1,701,800             | -                 | -                 | -                 | -                 | -                 |
| Hammerhead Turn-around Program        | -                  | 614,179            | 614,200               | -                 | -                 | -                 | -                 | -                 |
| Immokalee Facility Upgrade HHW        | 4,500,000          | 1,020,602          | 1,020,600             | 3,315,500         | -                 | -                 | -                 | -                 |
| Immokalee Transfer Station Projects   | -                  | 106,375            | 106,400               | -                 | -                 | -                 | -                 | -                 |
| Infrastructure Maintenance            | -                  | 61,453             | 61,400                | 500,000           | -                 | -                 | -                 | -                 |
| Landfill Airspace Recovery            | -                  | 14,074             | 14,000                | -                 | -                 | -                 | -                 | -                 |
| Landfill Faclities Projects           | 175,000            | 316,347            | 316,300               | 50,000            | -                 | -                 | -                 | -                 |
| Landfill Leachate Deep Injection Well | -                  | 960,873            | 960,900               | 650,000           | -                 | -                 | -                 | -                 |
| Landfill Optimization                 | 200,000            | 484,388            | 484,300               | 400,000           | -                 | -                 | -                 | -                 |
| Landfill Technical Support            | -                  | 463,560            | 463,500               | -                 | -                 | -                 | -                 | -                 |
| Northeast Recycling Drop-off Center   | -                  | 306,164            | 306,200               | -                 | -                 | -                 | -                 | -                 |
| Paradigm Software                     | 100,000            | 485,281            | 485,300               | -                 | -                 | -                 | -                 | -                 |
| Physical/Cyber Security               | 75,000             | 125,756            | 125,800               | 100,000           | -                 | -                 | -                 | -                 |
| Recycling Center Technical Support    | -                  | 218,407            | 218,400               | -                 | -                 | -                 | -                 | -                 |
| Recycling Facilities Projects         | -                  | 78,927             | 78,900                | -                 | -                 | -                 | =                 | -                 |

#### **Capital Improvement Program**

| CIP Category / Project Title      | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-----------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Solid Waste Capital               |                    |                    |                       |                   |                   |                   |                   |                   |
| Resource Recovery Business Park   | 1,300,000          | 1,546,751          | 1,546,800             | 300,000           | -                 | -                 | -                 | -                 |
| SHWMD Admin & Ops Facility        | -                  | 44,364             | 44,400                | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves/Interest - Fd 474 | 10,587,900         | -                  | -                     | 1,500,000         | -                 | -                 | -                 | -                 |
| Solid Waste Capital               | 19,087,900         | 9,970,299          | 9,970,200             | 7,065,500         | -                 |                   | -                 |                   |
| Water / Sewer District Capital    |                    |                    |                       |                   |                   |                   |                   |                   |
| General Legal Services            | -                  | 50,000             | 50,000                | 50,000            | -                 | -                 | -                 | -                 |
| Government Ops Business Park      | -                  | 4,481              | 4,500                 | -                 | -                 | -                 | -                 | -                 |
| Integrated Asset Management       | -                  | 5,300              | 5,300                 | -                 | -                 | -                 | -                 | -                 |
| Water / Sewer District Capital    | -                  | 59,781             | 59,800                | 50,000            | -                 | -                 | -                 | -                 |
| Program Total Project Budget      | 19,087,900         | 52,030,080         | 52,030,000            | 7,115,500         | -                 | _                 | -                 |                   |

#### Forecast FY 2023

Hurricane Ian debris removal efforts are being funded through a \$42 million project in the Solid Waste Capital Fund (474/4074). The Federal Emergency Management Agency (FEMA) has already provided an expedited reimbursement of \$23.2 million. The \$18.8 million balance of the project is funded with Solid Waste reserves from Funds (470/4070, 471/4071, 473/4073, and 474/4074, and from \$5,000,000 borrowed from another Solid Waste project in Fund (474/4074). Additional reimbursements from FEMA, insurance, and interlocal agreements are expected to be recognized and used to restore deferred projects and reserves when received over the next two (2) - five (5) years. The final value of reimbursements is unknown and will be less than 100%. The total costs of \$42 million are required to be submitted to FEMA with required detailed documentation and evidence, and upon FEMA / Florida Division of Emergency Management audits, actual claimed expenses must be found to be eligible for reimbursement.

#### Current FY 2024

A transfer of \$4,000,000 from Fund (470/4070) has been budgeted to fund the Immokalee Transfer Station redevelopment project, the Resource Recovery Business Park development project, and other smaller capital improvement and maintenance projects. A Transfer of \$300,000 from Fund (473/4073) has been budgeted for the Driveway Improvement project. A transfer from the Solid Waste Landfill Closure Fund (471/4071) has been budgeted for \$1,500,000. This budget was established to set up the mechanism to transfer over cash from Fund (471/4071) in case a storm makes landfall in Collier County. The \$1,500,000 was placed into a Reserve for Disaster Relief.

# Capital Improvement Program EMS Motor Pool Capital Recovery Fund (491/4051)

#### Mission Statement

Provide cost-effective life cycle replacement of Emergency Medical Services Motor Pool vehicles and ambulances through a centralized capital recovery system. User Divisions are assessed an annual replacement charge based on the cost and estimated life of the equipment. The Motor Pool capital recovery program for other enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409/4009), Solid Waste Motor Pool Fund (472/4072); and General Governmental Motor Pool Fund (523/5023).

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                 | 767,199        | 2,002,200          | 4,861,200           | 1,557,600          | -                   | 1,557,600          | (22.2)%           |
| Net Operating Budget           | 767,199        | 2,002,200          | 4,861,200           | 1,557,600          | <del>-</del>        | 1,557,600          | (22.2)%           |
| Trans to 523 Motor Pool Cap    | 7,800          | 7,700              | 7,700               | 8,300              | -                   | 8,300              | 7.8%              |
| Reserve for Motor Pool Cap     | -              | 3,111,800          | -                   | 3,234,600          | -                   | 3,234,600          | 3.9%              |
| Total Budget _                 | 774,999        | 5,121,700          | 4,868,900           | 4,800,500          |                     | 4,800,500          | (6.3)%            |
|                                |                |                    |                     |                    |                     |                    |                   |

| Program Funding Sources         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast        | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|----------------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues          | 48,250         | <del>-</del> -     | 15,000                     | -                  | -                   | _                  | na                |
| Interest/Misc                   | 8,200          | 8,100              | 8,100                      | 8,100              | -                   | 8,100              | 0.0%              |
| Reimb From Other Depts          | -              | -                  | -                          | 342,000            | -                   | 342,000            | na                |
| Motor Pool Cap Recovery Billing | 1,778,700      | 1,555,900          | 1,555,900                  | 1,617,300          | -                   | 1,617,300          | 3.9%              |
| Carry Forward                   | 5,063,200      | 3,558,100          | 6,123,400                  | 2,833,500          | -                   | 2,833,500          | (20.4)%           |
| Less 5% Required By Law         | -              | (400)              | -                          | (400)              | -                   | (400)              | 0.0%              |
| Total Funding                   | 6,898,350      | 5,121,700          | 7,702,400                  | 4,800,500          | _                   | 4,800,500          | (6.3)%            |
| CIP Category / Project Title    |                |                    | Y 2023 FY 2<br>ecasted Bud |                    |                     | FY 2027<br>Budget  | FY 2028<br>Budget |

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Motor Pool Capital Recovery Program |                    |                    |                       |                   |                   |                   |                   |                   |
| EMS 4050 MP Cap                     | 5,121,700          | 7,980,738          | 4,868,900             | 4,800,500         | -                 | -                 | -                 | -                 |
| Program Total Project Budget        | 5,121,700          | 7,980,738          | 4,868,900             | 4,800,500         |                   | -                 |                   | -                 |

#### Capital Improvement Program

#### Notes

All vehicle purchases for the Emergency Medical Services Fund (490/4050) have been transferred into this Motor Pool Capital Fund (491/4051) to add clarity and improve accountability over these important operational assets. The motor pool capital recovery program was restarted in FY 2016, however, for EMS it was not implemented until FY 2017.

#### Forecast FY 2023

Miscellaneous Revenue in the amount of \$15,000 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

#### Current FY 2024

The capital outlay budget is for the replacement of vehicles and ambulances. Fleet Management, in cooperation with the Emergency Medical Services Division, decided on which vehicles should be replaced in FY 2024.

An administrative charge is calculated based on the number of vehicles in each motor pool capital fund to offset the operating cost in the General Governmental Motor Pool Fund (523/5023) to administer the program. The total amount of administrative charge is calculated at \$8,300 and will be transferred accordingly; interest earnings offset the administrative charge.

The Reserve level is set at 200% of the annual motor pool capital recovery billing which will establish a level of program flexibility. This will allow for unexpected price fluctuations, replacement schedule adjustments, and other program changes.

#### Revenues

The Motor Pool Capital Recovery billings (revenue) of \$1,617,300 represent motor pool capital recovery charges assessed to Emergency Medical Services for the purchase of (future) replacement vehicles and ambulances.

On January 10, 2023, the Board approved an agreement with the GAC Land Trust to purchase an ambulance (\$342,000) plus equipment (\$10,000) for the new EMS station 74 to be built on DeSoto Blvd. The \$10,000 is being accounted for in the EMS Capital Fund (455/4055).

# Capital Improvement Program EMS Motor Pool Capital Recovery Fund (491/4051)

#### **Mission Statement**

This fund accounts for EMS capital purchases approved by the Board of County Commissioners.

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 91,656         |                    | _                   | -                  |                     |                    | na                |
| Capital Outlay                    | 1,125,122      | -                  | -                   | -                  | -                   | -                  | na                |
| Net Operating Budget <sup>-</sup> | 1,216,777      | <u>-</u>           |                     |                    |                     |                    | na                |
| Trans to 455 EMS Cap              | -              | -                  | -                   | 1,627,200          | -                   | 1,627,200          | na                |
| Reserve for Capital               | =              | 1,414,200          | -                   | -                  | -                   | -                  | (100.0)%          |
| _                                 |                |                    |                     |                    |                     |                    |                   |
| Total Budget _                    | 1,216,777      | 1,414,200          | -                   | 1,627,200          | -                   | 1,627,200          | 15.1%             |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc           | 36,504         | 23,500             | 72,300              |                    | -                   |                    | (100.0)%          |
| Trans fm 490 EMS Fd     | 1,508,000      | 500,000            | 500,000             | -                  | -                   | -                  | (100.0)%          |
| Carry Forward           | 727,200        | 891,900            | 1,054,900           | 1,627,200          | -                   | 1,627,200          | 82.4%             |
| Less 5% Required By Law | -              | (1,200)            | -                   | -                  | -                   | -                  | (100.0)%          |
| Total Funding           | 2,271,704      | 1,414,200          | 1,627,200           | 1,627,200          | _                   | 1,627,200          | 15.1%             |

| CIP Category / Project Title Emergency Medical Services (EMS) Capita | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Operating Project Fd 4051<br>Motor Pool Capital Recovery Program     | -                  | 160,000            | -                     | -                 | -                 | -                 | -                 | -                 |
| X-fer/Reserves/Interest - Fd 4051                                    | 1,414,200          | 1,414,200          | -                     | 1,627,200         | -                 | -                 | -                 | -                 |
| Program Total Project Budget   | 1,414,200          | 1,574,200          | _                     | 1,627,200         | -                 |                   |                   | _                 |

#### Current FY 2024

The EMS Fund (491/4051) was shared by Fleet, to run the Motor Pool Capital Recovery program and by EMS for their capital program.

The EMS capital program will be relocated to EMS Capital Fund (455/4055).

### **Capital Improvement Program**

#### **Motor Pool Capital Recovery Fund (523/5023)**

#### **Mission Statement**

Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy equipment through a centralized capital recovery system. The Motor Pool capital recovery program for enterprise entities are located within the 400 series of fund numbers: Water/Sewer Motor Pool Fund (409/4009), Solid Waste Motor Pool Fund (472/4072), and EMS Motor Pool Fund (491/4051).

| Program Budgetary Cost Summary                         | 2022<br>Actual     | FY 2023<br>Adopted |      | FY 2023<br>Forecas |      | FY 2<br>Curr  |                      | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change     |
|--|--------------------|--------------------|------|--------------------|------|---------------|----------------------|---------------------|----------------------------|-----------------------|
| Personal Services                                      | 86,605             | 103,0              | 000  | 118                | ,700 | 1             | 08,700               | -                   | 108,700                    | 5.5%                  |
| Operating Expense                                      | 14,462             | 2 44,              | 400  | 62                 | ,000 | 1             | 06,100               | -                   | 106,100                    | 139.0%                |
| Capital Outlay   | 2,357,447          | 6,326,             | 000  | 14,861             | ,300 | 4,4           | 70,200               | 1,422,400           | 5,892,600                  | (6.9)%                |
| Net Operating Budget Reserve for Gen Fd Motor Pool Cap | 2,458,514          | <b>6,473</b> ,4    |      | 15,042             | ,000 |               | <b>85,000</b> 71,800 | 1,422,400           | <b>6,107,400</b> 1,971,800 | <b>(5.7)%</b><br>7.1% |
| Reserve for Transp Motor Pool Cap                      |                    | - 3,801,           | 400  |                    | -    |               | 67,200               | -                   | 3,667,200                  | (3.5)%                |
| Reserve for Stormwater MP Cap                          |                    | - 518,             | 100  |                    | -    | 1,1           | 98,400               | -                   | 1,198,400                  | 131.3%                |
| Reserve for MSTU Gen Fd MP Cap                         |                    | 1,088,0            | 000  |                    | -    | 1,0           | 60,800               | -                   | 1,060,800                  | (2.5)%                |
| Reserve for Com Dev/Planning MP Cap                    |                    | - 1,153,           | 600  |                    | -    | 1,1           | 83,000               | -                   | 1,183,000                  | 2.5%                  |
| Reserve for Pollut Ctr Motor Pool Cap                  |                    | - 63,0             | 600  |                    | -    |               | 69,600               | -                   | 69,600                     | 9.4%                  |
| Reserve for Int Serv Fd Motor Pool Cap                 |                    | - 89,              |      |                    | -    |               | 94,200               | -                   | 94,200                     | 5.6%                  |
| Total Budget   | 2,458,514          | 15,028,            | 900  | 15,042             | ,000 | 13,9          | 30,000               | 1,422,400           | 15,352,400                 | 2.2%                  |
| Total FTE  | 1.00               | 1                  | .00  |                    | 1.00 |               | 1.00                 |                     | 1.00                       | 0.0%                  |
|  |                    | -                  |      |                    |      |               |                      |                     |                            |                       |
| Program Funding Sources                                | 2022<br>Actual     | FY 2023<br>Adopted |      | FY 2023<br>Forecas | st   | FY 20<br>Curr |                      | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change     |
| Miscellaneous Revenues                                 | 268,033            |                    | -    |                    | ,800 |               | -                    | =                   | -                          | na                    |
| Interest/Misc  | 115,717            | -                  | 000  | 100                | ,000 | 1             | 00,000               | =                   | 100,000                    | 66.7%                 |
| Reimb From Other Depts                                 | 127,258            |                    | -    |                    | -    |               | -                    | -                   | -                          | na                    |
| Motor Pool Cap Recovery Billing                        | 4,962,400          |                    |      | 4,536,800          |      | 4,6           | 22,500               | -                   | 4,622,500                  | 1.9%                  |
| Trans fm 001 Gen Fund                                  |                    | - 721,             |      |                    | ,800 |               | -                    | 1,235,800           | 1,235,800                  | 71.2%                 |
| Trans fm 101 Transp Op Fd                              |                    | - 38,0             | 000  | 38                 | ,000 |               | -                    | -                   | =                          | (100.0)%              |
| Trans fm 103 Stormwater Ops                            |                    | - 50,0             | 000  | 50                 | ,000 |               | -                    | 101,600             | 101,600                    | 103.2%                |
| Trans fm 111 Unincorp Gen Fd                           |                    | -                  | -    |                    | -    |               | -                    | 85,000              | 85,000                     | na                    |
| Trans fm 409 W/S MP Fd                                 | 28,300             | 30,                | 900  | 30                 | ,900 |               | 32,500               | -                   | 32,500                     | 5.2%                  |
| Trans fm 472 Sol Waste MP                              | 5,100              | 5,                 | 100  | 5                  | ,100 |               | 5,200                | -                   | 5,200                      | 2.0%                  |
| Trans fm 491 EMS MP & Cap                              | 7,800              | 7,                 | 700  | 7                  | ,700 |               | 8,300                | -                   | 8,300                      | 7.8%                  |
| Carry Forward  | 15,361,300         | 9,581,             | 600  | 18,417             | ,400 | 9,1           | 66,500               | -                   | 9,166,500                  | (4.3)%                |
| Less 5% Required By Law                                |                    | - (3,0             | 000) |                    |      |               | (5,000)              |                     | (5,000)                    | 66.7%                 |
| Total Funding  | 20,875,908         | 15,028,            | 900  | 24,208             | ,500 | 13,9          | 30,000               | 1,422,400           | 15,352,400                 | 2.2%                  |
| CIP Category / Project Title                           | FY 2023<br>Adopted | FY 2023<br>Amended |      | 2023<br>ecasted    |      | 2024<br>dget  | FY 2025<br>Budget    |                     | FY 2027<br>Budget          | FY 2028<br>Budget     |
| Motor Pool Capital Recovery Program                    |                    |                    |      |                    |      |               |                      |                     |                            |                       |
| Com Dev 1013 MP Cap                                    | 1,665,800          | 2,998,930          | 2    | ,018,700           | 15   | 90,900        |                      | _                   | _                          | _                     |
| Gen Fd 0001 MP Cap                                     | 3,590,100          | 5,584,275          |      | ,742,600           | -    | 33,100        |                      |                     |                            |                       |
| Info Tech 5005 MP Cap                                  | 86,300             | 154,308            | 3    | 95,900             |      | 77,700        |                      | _                   |                            | _                     |
| Operating Project Fd 5023                              | 147,400            | 180,803            |      | 180,700            |      | 14,800        |                      |                     |                            |                       |
| Plan Serv 1014 MP Cap                                  | 260,700            | 411,122            |      | 237,800            |      | 37,700        |                      |                     |                            |                       |
| Poll Ctrl 1017 MP Cap                                  | 125,800            | 284,341            |      | 220,700            |      | 98,400        |                      | _                   |                            | -                     |
| Rd & Bridge 1001 MP Cap                                | 6,334,200          | 9,350,752          | F    | ,549,400           |      | 51,300        |                      | _                   |                            | -                     |
| Risk Mgt 5018 MP Cap                                   | 53,600             | 134,051            | 5    | 103,300            |      | 58,600        |                      | _                   |                            | -                     |
| Stormwater 1005 MP Cap                                 | 1,056,200          | 1,092,715          |      | 574,600            |      | 55,600        |                      | -                   |                            | -                     |

Fiscal Year 2024 10 - 116 Capital Improvement Program

#### **Capital Improvement Program**

| CIP Category / Project Title        | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|-------------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Motor Pool Capital Recovery Program |                    |                    |                       |                   |                   |                   |                   |                   |
| Unincorp 1011 MP Cap                | 1,708,800          | 3,406,237          | 2,318,300             | 1,734,300         | -                 | -                 | -                 | -                 |
| Motor Pool Capital Recovery Program | 15,028,900         | 23,597,534         | 15,042,000            | 15,352,400        | -                 | -                 | -                 | _                 |
| Program Total Project Budget        | 15,028,900         | 23,597,534         | 15,042,000            | 15,352,400        | -                 |                   |                   | -                 |

#### Notes

The Motor Pool Capital Recovery Program was restarted in FY 2016 for all the Governmental funds except for the Road and Bridge (Fund 101/1001) which joined the program in FY 2017. Excluded from the program are vehicles in MSTU's, CRA's, Pelican Bay, Tourism Funds (including the Museum), Conservation Collier, grants, Airport, Fire Districts, and Constitutional Officers. User Divisions are assessed an annual replacement charge based upon the cost and estimated life of the equipment.

#### Forecast FY 2023

Miscellaneous Revenue in the amount of \$300,800 is from several auctions held in 2023, where old vehicles were auctioned and proceeds retained to fund replacement vehicles.

#### Current FY 2024

One FTE is providing support for the Motor Pool Capital Recovery Program which includes accounting in four motor pool funds and to track approximately 936 vehicles in the program. To support the operating costs to administer this program, an administrative charge is assessed based on the number of vehicles in each of the four funds and will be paid from interest earnings.

The capital outlay budget is for replacement vehicles. Fleet Management, in cooperation with the various Divisions decided on which vehicles should be replaced in FY 2024.

The Reserve levels is set at 200% of the annual motor pool billings. The Reserves provide a level of program flexibility and to allow for unexpected price fluctuations, repayment schedule adjustments and other program changes.

#### Revenues

The Motor Pool Capital Recovery Billings (revenue) of \$4,622,500 represent motor pool capital recovery charges assessed to the governmental funds for the purchase of (future) replacement vehicles and heavy equipment as determined by Fleet.

To help fund the Operating cost to administer the Motor Pool Capital Recovery program, the other Motor Pool Funds (409/4009, 472/4072, 491/4051) are transferring in the following amounts:

\$32,500 from the Water/Sewer Motor Pool Fund (409/4009)

\$ 5,200 from the Solid Water Motor Pool Fund (472/4072)

\$8,300 from the EMS Motor Pool Fund (491/4051)

# **Capital Improvement Program Transportation Grants (711-712 / 1841-1842)**

#### **Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

| Program Budgetary Cost Summary                                    | 2022<br>Actual | FY 2023<br>Adopted      |                         |         | ' 2024<br>urrent l | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|-------------------------|-------------------------|---------|--------------------|---------------------|--------------------|-------------------|
| Personal Services   | 460,22         | 3                       | - 58                    | 1,800   | -                  |                     |                    | na                |
| Operating Expense   | 899,85         | 1                       | - 8,592                 | 2,700   | -                  | -                   | -                  | na                |
| Capital Outlay  | 2,329,97       | 6                       | - 38,503                | 3,500   | -                  | -                   | -                  | na                |
| Net Operating Budget  | 3,690,04       | 9                       | - 47,678                | 3,000   |                    |                     | _                  | na                |
| Trans to 128 MPO Fd   | 1,74           | 6                       |                         | 5,600   | -                  | -                   | -                  | na                |
| Total Budget  | 3,691,79       | 5                       | - 47,684                | 4,600   |                    |                     |                    | na                |
| Total FTE   | 5.00           | 5                       | 5.00                    | 5.00    | 5.00               |                     | 5.00               | 0.0%              |
|   |                |                         | <del></del>             |         |                    |                     |                    |                   |
| Program Funding Sources   | 2022<br>Actual | FY 2023<br>Adopted      |                         |         | ' 2024<br>urrent   | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues  | 1,707,09       | 6                       | - 26,624                | 4,100   | -                  | <del>-</del>        | -                  | na                |
| SFWMD/Big Cypress Revenue   | 740,00         | 0                       | -                       | -       | -                  | -                   | -                  | na                |
| Miscellaneous Revenues  |                | -                       |                         | 1,500   | -                  | -                   | -                  | na                |
| Reimb From Other Depts  | 199,17         | 7                       | -                       | -       | -                  | -                   | -                  | na                |
| Trans fm 111 Unincorp Gen Fd                                      | 1,54           | 5                       | -                       | 1,200   | -                  | -                   | -                  | na                |
| Trans fm 310 CDES Cap Fd  | 573,48         | 7                       | - 2,756                 | 6,900   | -                  | -                   | -                  | na                |
| Trans fm 313 Gas Tax Cap Fd                                       |                | -                       | - 1,803                 | 3,600   | -                  | -                   | -                  | na                |
| Trans fm 318 Infra Sales Tax                                      |                | -                       | - 4,000                 | 0,000   | -                  | -                   | -                  | na                |
| Trans fm 325 Stormwater Cap Fd                                    | 211,19         | 6                       | - 2,809                 | 9,800   | -                  | -                   | -                  | na                |
| Trans fm 327 SW CIP Bond  |                | -                       | - 8,53                  | 5,600   | -                  | -                   | -                  | na                |
| Trans fm 331 Rd Im Fee  |                | -                       | - 15                    | 5,000   | -                  | -                   | -                  | na                |
| Trans fm 333 Rd Im Fee  |                | -                       | - 990                   | 0,300   | -                  | -                   | -                  | na                |
| Carry Forward   |                | -                       | - (                     | 5,600   | -                  | -                   | -                  | na                |
| Total Funding   | 3,432,50       | 1                       | - 47,684                | 1,600   |                    |                     |                    | na                |
|   | FY 2023        | FY 2023                 | FY 2023                 | FY 2024 | FY 2025            | FY 2026             | FY 2027            | FY 2028           |
| CIP Category / Project Title                                      | Adopted        | Amended                 | Forecasted              | Budget  | Budget             |                     | Budget             | Budget            |
| Landscape Capital   |                |                         |                         |         |                    |                     |                    |                   |
| SR 84 (Airport to CBR) Landscape                                  | -              | 100,000                 | 100,000                 |         | -                  | -                   |                    |                   |
| SR 84 (Capri to Shell Isl) Landscape                              | -              | 100,000                 | 100,000                 |         | -                  | -                   |                    |                   |
| SR 84 (Jolley to Capri) Landscape                                 | -              | 100,000                 | 100,000                 |         | -                  | -                   |                    |                   |
| SR 84 (US41 to Airport) Landscape                                 | -              | 100,000                 | 100,000                 |         | -                  | -                   |                    |                   |
| US 41 Landscaping   | -              | 100,000                 | 100,000                 |         | -                  | -                   |                    |                   |
| Landscape Capital   | <del>-</del>   | 500,000                 | 500,000                 |         | -                  | -                   | -                  |                   |
| Stormwater Capital  |                |                         |                         |         |                    |                     |                    |                   |
| FDEP Water Restoration Grant                                      | -              | 500,000                 | 500,000                 |         | _                  | -                   |                    |                   |
| Lake Park Flowway   | -              | 237,049                 | 237,000                 |         | _                  | -                   |                    |                   |
| Plantation Island   | -              | 30,772                  | 30,800                  |         | _                  | -                   |                    |                   |
| Restore Consortium  | _              | 611,514                 | 611,500                 |         | -                  | -                   |                    |                   |
| USDA NRCS EWP   | -              | 2,809,800               | 2,809,800               |         | -                  | -                   |                    |                   |
| Stormwater Capital  |                | 4,189,135               | 4,189,100               |         | -                  | _                   |                    |                   |
| Transportation Capital  |                | •                       | •                       |         |                    |                     |                    |                   |
|   |                |                         |                         |         |                    |                     |                    |                   |
| Airport Road N of Vanderbilt Road                                 | -              | 12.856.200              | 12.856.200              |         | -                  | -                   |                    |                   |
| Airport Road N of Vanderbilt Road Bridge Repairs and Construction | -              | 12,856,200<br>2,099,296 | 12,856,200<br>2,099,300 |         | -                  | -                   |                    |                   |

### **Capital Improvement Program**

| CIP Category / Project Title                     | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                           |                    |                    |                       |                   |                   |                   |                   |                   |
| Corkscrew Rd (Lee Cnty to SR82<br>Curve) Wildcat | -                  | 1,407,137          | 1,407,100             | -                 | -                 | -                 | -                 | <u>-</u>          |
| CTD Planning 22/23                               | -                  | 21,581             | 21,600                | -                 | -                 | -                 | -                 | -                 |
| FDOT 443375 Lake Trafford Rd SW & Bike Lane      | -                  | 60,233             | 60,200                | -                 | -                 | -                 | -                 | -                 |
| GSTP Gulf Seafood                                | -                  | 1,522              | 1,500                 | -                 | -                 | -                 | -                 | -                 |
| LAP 435013 Intelligent Transp System             | -                  | 191,221            | 191,200               | -                 | -                 | -                 | -                 | -                 |
| LAP 437924 Travel Time Data                      | -                  | 440,450            | 440,500               | -                 | -                 | -                 | -                 | -                 |
| LAP 441846 - 111th Ave N Bike Lane               | -                  | 467,424            | 467,400               | -                 | -                 | -                 | -                 |                   |
| MPO  | -                  | 128,028            | 128,000               | -                 | -                 | -                 | -                 | -                 |
| MPO 5305 G1J00                                   | -                  | 19,463             | 19,200                | -                 | -                 | -                 | -                 | -                 |
| MPO 5305 G2594 Grant                             | -                  | 124,715            | 124,700               | -                 | -                 | -                 | -                 | -                 |
| MPO UPWP 22-24                                   | -                  | 1,130,290          | 1,130,200             | -                 | -                 | -                 | -                 | -                 |
| Tiger IX   | -                  | 23,862,408         | 23,862,400            | -                 | -                 | =                 | -                 | -                 |
| X-fers/Reserves/Interest - Fund 711              | -                  | 6,552              | 6,600                 | -                 | -                 | -                 | -                 | -                 |
| Transportation Capital                           |                    | 42,995,945         | 42,995,500            | -                 | -                 |                   | -                 | -                 |
| Program Total Project Budget                     | -                  | 47,685,080         | 47,684,600            | -                 | -                 | -                 |                   |                   |

#### Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

# **Capital Improvement Program Transportation Grants (711-712 / 1841-1842)**

FY 2023

FY 2024

FY 2024

FY 2024

FY 2024

#### **Mission Statement**

To account for the funds received from federal and state grants within the Growth Management Department supporting transportation, stormwater, coastal zone management as well as MPO planning.

FY 2023

2022

| Program Budgetary Cost Summary       | 2022<br>Actual | Adopted            |            |      | Curre           |                | r i 2024<br>Expanded | Adopted            | Change            |
|--------------------------------------|----------------|--------------------|------------|------|-----------------|----------------|----------------------|--------------------|-------------------|
| Personal Services                    | 460,22         | 3                  | - 581      | ,800 |                 |                |                      |                    | na                |
| Operating Expense                    | 899,85         | 1                  | - 8,592    | ,700 |                 | -              | -                    | -                  | na                |
| Capital Outlay                       | 2,329,97       | 6                  | - 38,503   | ,500 |                 | -              | -                    | -                  | na                |
| Net Operating Budget                 | 3,690,04       | 9                  | - 47,678   | ,000 |                 | <del>-</del> - |                      |                    | na                |
| Trans to 128 MPO Fd                  | 1,74           |                    |            | ,600 |                 | -              | -                    | -                  | na                |
| Total Budget                         | 3,691,79       | 5                  | - 47,684   | ,600 |                 |                |                      |                    | na                |
| Total FTE                            | 5.0            | 0 5                | 5.00       | 5.00 |                 | 5.00           |                      | 5.00               | 0.0%              |
| Program Funding Sources              | 2022<br>Actual | FY 2023<br>Adopted |            |      | FY 202<br>Curre |                | FY 2024<br>Expanded  | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues           | 1,707,09       | 6                  | - 26,624   | ,100 |                 | _              |                      | <u>-</u>           | na na             |
| SFWMD/Big Cypress Revenue            | 740,00         | 0                  | -          | -    |                 | -              | -                    | -                  | na                |
| Miscellaneous Revenues               |                | -                  | - 1        | ,500 |                 | -              | -                    | -                  | na                |
| Reimb From Other Depts               | 199,17         | 7                  | -          | -    |                 | -              | -                    | -                  | na                |
| Trans fm 111 Unincorp Gen Fd         | 1,54           | 5                  | - 1        | ,200 |                 | -              | -                    | -                  | na                |
| Trans fm 310 CDES Cap Fd             | 573,48         | 7                  | - 2,756    | ,900 |                 | -              | -                    | -                  | na                |
| Trans fm 313 Gas Tax Cap Fd          |                | -                  | - 1,803    | ,600 |                 | -              | -                    | -                  | na                |
| Trans fm 318 Infra Sales Tax         |                | -                  | - 4,000    | ,000 |                 | -              | -                    | -                  | na                |
| Trans fm 325 Stormwater Cap Fd       | 211,19         | 6                  | - 2,809    | ,800 |                 | -              | -                    | -                  | na                |
| Trans fm 327 SW CIP Bond             |                | -                  | - 8,535    | ,600 |                 | -              | -                    | -                  | na                |
| Trans fm 331 Rd Im Fee               |                | -                  |            | ,000 |                 | -              | -                    | -                  | na                |
| Trans fm 333 Rd Im Fee               |                | -                  |            | ,300 |                 | -              | -                    | -                  | na                |
| Carry Forward                        |                | -                  | - 6        | ,600 |                 | -              | -                    | -                  | na                |
| Total Funding                        | 3,432,50       | 1                  | - 47,684   | ,600 |                 |                |                      | -                  | na                |
|                                      | FY 2023        | FY 2023            | FY 2023    | FY 2 | -               | FY 2025        | FY 2026              | FY 2027            | FY 2028           |
| CIP Category / Project Title         | Adopted _      | Amended            | Forecasted | Bud  | get             | Budget         | Budget               | Budget             | Budget            |
| Landscape Capital                    |                |                    |            |      |                 |                |                      |                    |                   |
| SR 84 (Airport to CBR) Landscape     | -              | 100,000            | 100,000    |      | -               |                | -                    |                    | -                 |
| SR 84 (Capri to Shell Isl) Landscape | -              | 100,000            | 100,000    |      | -               |                | -                    |                    | -                 |
| SR 84 (Jolley to Capri) Landscape    | -              | 100,000            | 100,000    |      | -               |                | -                    |                    | -                 |
| SR 84 (US41 to Airport) Landscape    | -              | 100,000            | 100,000    |      | -               |                | -                    |                    | -                 |
| US 41 Landscaping                    | -              | 100,000            | 100,000    |      | <u>-</u>        |                |                      | <u>-</u>           |                   |
| Landscape Capital                    | =              | 500,000            | 500,000    |      | -               |                | =                    | = =                | -                 |
| Stormwater Capital                   |                |                    |            |      |                 |                |                      |                    |                   |
| FDEP Water Restoration Grant         | -              | 500,000            | 500,000    |      | -               |                | -                    |                    | -                 |
| Lake Park Flowway                    | -              | 237,049            | 237,000    |      | -               |                | -                    |                    | -                 |
| Plantation Island                    | -              | 30,772             | 30,800     |      | -               |                | -                    |                    | -                 |
| Restore Consortium                   | -              | 611,514            | 611,500    |      | -               |                | -                    |                    | -                 |
| USDA NRCS EWP                        | <u>-</u>       | 2,809,800          | 2,809,800  |      |                 |                | <u>-</u>             | <u> </u>           |                   |
| Stormwater Capital                   | -              | 4,189,135          | 4,189,100  |      | -               |                | -                    |                    | -                 |
| Transportation Capital               |                |                    |            |      |                 |                |                      |                    |                   |
| Airport Road N of Vanderbilt Road    | -              | 12,856,200         | 12,856,200 |      | -               |                | -                    |                    | -                 |
| Bridge Repairs and Construction      | =              | 2,099,296          | 2,099,300  |      | -               |                | -                    |                    | -                 |
| CHS CDBG Peters Ave                  | -              | 179,425            | 179,400    |      | -               |                | -                    |                    | -                 |

# **Capital Improvement Program**

| CIP Category / Project Title                  | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|---|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Transportation Capital                        |                    |                    |                       |                   |                   |                   |                   |                   |
| Corkscrew Rd (Lee Cnty to SR82 Curve) Wildcat | -                  | 1,407,137          | 1,407,100             | -                 | -                 | -                 | -                 | -                 |
| CTD Planning 22/23                            | -                  | 21,581             | 21,600                | -                 | -                 | -                 | -                 |                   |
| FDOT 443375 Lake Trafford Rd SW & Bike Lane   | -                  | 60,233             | 60,200                | -                 | -                 | -                 | -                 | -                 |
| GSTP Gulf Seafood                             | -                  | 1,522              | 1,500                 | -                 | -                 | -                 | -                 |                   |
| LAP 435013 Intelligent Transp System          | -                  | 191,221            | 191,200               | -                 | -                 | -                 | -                 |                   |
| LAP 437924 Travel Time Data                   | -                  | 440,450            | 440,500               | -                 | -                 | -                 | -                 |                   |
| LAP 441846 - 111th Ave N Bike Lane            | -                  | 467,424            | 467,400               | -                 | -                 | -                 | -                 |                   |
| MPO   | -                  | 128,028            | 128,000               | -                 | -                 | -                 | -                 |                   |
| MPO 5305 G1J00                                | -                  | 19,463             | 19,200                | -                 | -                 | -                 | -                 |                   |
| MPO 5305 G2594 Grant                          | -                  | 124,715            | 124,700               | -                 | -                 | -                 | -                 |                   |
| MPO UPWP 22-24                                | -                  | 1,130,290          | 1,130,200             | -                 | -                 | -                 | -                 |                   |
| Tiger IX                                      | -                  | 23,862,408         | 23,862,400            | -                 | -                 | -                 | -                 |                   |
| X-fers/Reserves/Interest - Fund 711           | -                  | 6,552              | 6,600                 | -                 | -                 | -                 | -                 |                   |
| Transportation Capital                        |                    | 42,995,945         | 42,995,500            | -                 |                   | -                 | -                 | -                 |
| Program Total Project Budget                  |                    | 47,685,080         | 47,684,600            | -                 |                   | -                 |                   | -                 |

# Notes

Upon receipt, new grant programs are brought before the Board of County Commissioners for approval and acceptance. At that time, budgets are added to the financial accounting and grant management system.

# Capital Improvement Program TDC Capital Projects Fund (758/1108)

# **Mission Statement**

To manage TDT supported capital projects including the portion of the 5th penny of Tourist Development Tax earmarked for Sports & Special Events Complex capital improvements and debt service.

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              |                |                    | 670,000             | -                  |                     | _                  | na                |
| Net Operating Budget -         |                | _                  | 670,000             |                    | _                   | _                  | na                |
| Trans to Tax Collector         | 135,631        | 150,000            | 150,000             | 158,000            | -                   | 158,000            | 5.3%              |
| Trans to 270 TDT Rev Bond      | 3,217,100      | 3,730,300          | 3,730,300           | 3,754,500          | =                   | 3,754,500          | 0.6%              |
| Trans to 370 Sport Complx Cap  | 2,471,200      | 3,382,500          | 3,382,500           | 2,698,200          | -                   | 2,698,200          | (20.2)%           |
| Reserve for Capital            | -              | 861,100            | -                   | 179,200            | -                   | 179,200            | (79.2)%           |
| Total Budget _                 | 5,823,931      | 8,123,900          | 7,932,800           | 6,789,900          |                     | 6,789,900          | (16.4)%           |

| Program Funding Sources | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Tourist Devel Tax       | 6,781,539      | 4,688,800          | 5,516,900           | 4,923,200          |                     | 4,923,200          | 5.0%              |
| Interest/Misc           | 20,190         | 15,000             | -                   | 50,000             | -                   | 50,000             | 233.3%            |
| Carry Forward           | 3,503,800      | 3,655,300          | 4,481,600           | 2,065,700          | -                   | 2,065,700          | (43.5)%           |
| Less 5% Required By Law | -              | (235,200)          | -                   | (249,000)          | -                   | (249,000)          | 5.9%              |
| Total Funding           | 10,305,528     | 8,123,900          | 9,998,500           | 6,789,900          |                     | 6,789,900          | (16.4)%           |

| CIP Category / Project Title | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|------------------------------|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| County Manager's Capital     |                    |                    |                       |                   |                   |                   |                   |                   |
| 2023 US Open Pickleball ENCP | -                  | 670,000            | 670,000               | -                 | -                 | -                 | -                 | -                 |
| X-fers/Reserves - Fund 758   | 8,123,900          | 7,453,900          | 7,262,800             | 6,789,900         | -                 | -                 | -                 | -                 |
| County Manager's Capital     | 8,123,900          | 8,123,900          | 7,932,800             | 6,789,900         | _                 | -                 | -                 | -                 |
| Program Total Project Budget | 8,123,900          | 8,123,900          | 7,932,800             | 6,789,900         |                   |                   | -                 | -                 |

# **Capital Improvement Program**

### Notes

On July 11, 2017 the Board approved increasing the Tourist Development Tax (TDT) from 4% to 5% as well as distribution adjustments among Tourist Tax supported funds. The County's Sports & Special Events Complex is funded by a portion (71.4%) of the added 5th percent. Proceeds from Collier County Tourist Development Tax Revenue Bonds, Series 2018 were used to construct the facility.

### Forecast FY 2023

An annual TDT tax distribution to this fund supports debt service for the Paradise Coast Sports & Events Complex Bond shown as a transfer to Fund (270/2017). Additionally, the forecast includes a transfer of \$3,382,500 to Fund (370/3007) supporting a portion of Sports and Events Complex Phase 2 construction.

## Current FY 2024

A transfer of \$2,698,200 to Fund (370/3007) for construction funding for the Paradise Coast Sports and Events Complex is provided in addition to a transfer to Tourist Development Tax Revenue Bond Fund (270/2017).

### Revenues

This fund is supported by an allocation of 71.4% of the 5th penny of the Tourist Development Tax. The TDT budget amount is \$4,923,200 which is approximately 5% higher than the prior year.

# Capital Improvement Program Immokalee CRA Capital Fund (786/1026)

# **Mission Statement**

To account for the Immokalee CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Immokalee Redevelopment Area (Immokalee CRA).

| Program Budgetary Cost Summary    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 |                | 50,000             | 529,100             | -                  | -                   |                    | (100.0)%          |
| Capital Outlay                    |                | - 390,300          | 1,921,900           | 548,900            | =                   | 548,900            | 40.6%             |
| Grants and Aid                    |                |                    | 100,000             | -                  | -                   | -                  | na                |
| Net Operating Budget <sup>-</sup> | ,              | 440,300            | 2,551,000           | 548,900            |                     | 548,900            | 24.7%             |
| Total Budget                      |                | 440,300            | 2,551,000           | 548,900            |                     | 548,900            | 24.7%             |

| Program Funding Sources     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc               | 5,355          | 6,500              | 27,400              | 6,500              | -                   | 6,500              | 0.0%              |
| Trans fm 186 Immok Redev Fd | 97,600         | 434,200            | 1,076,700           | 542,700            | -                   | 542,700            | 25.0%             |
| Carry Forward               | 1,343,900      | =                  | 1,446,900           | -                  | -                   | -                  | na                |
| Less 5% Required By Law     | -              | (400)              | -                   | (300)              | -                   | (300)              | (25.0)%           |
| Total Funding               | 1,446,855      | 440,300            | 2,551,000           | 548,900            |                     | 548,900            | 24.7%             |

| FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted   | FY 2024<br>Budget                     | FY 2025<br>Budget                            | FY 2026<br>Budget  | FY 2027<br>Budget  | FY 2028<br>Budget  |
|--------------------|--------------------|---|---------------------------------------|--|--|--|--|
| ) Capital          |                    |   |                                       |  |  |  |  |
| -                  | 100,000            | 100,000   | -                                     | -  | -  | -  | -  |
| -                  | 250,000            | 250,000   | -                                     | -  | -  | -  | =  |
| 100,000            | 100,000            | 100,000   | 25,000                                | -  | -  | -  | -  |
| 220,300            | 644,000            | 835,100   | 250,000                               | -  | -  | -  | =  |
| 50,000             | 50,000             | 50,000  | -                                     | -  | -  | -  | -  |
| -                  | 383,600            | 383,600   | 113,900                               | -  | -  | -  | -  |
| 70,000             | 140,000            | 140,000   | 50,000                                | -  | -  | -  | -  |
| -                  | 414,300            | 414,300   | 110,000                               | -  | -  | -  | =  |
| -                  | 278,000            | 278,000   | -                                     | -  | -  | -  | -  |
| 440,300            | 2,359,900          | 2,551,000   | 548,900                               | -  | -  | -  |  |
| 440,300            | 2,359,900          | 2,551,000   | 548,900                               |  | -  |  |  |
|                    | Adopted ) Capital  | Adopted Amended ) Capital  - 100,000 - 250,000 100,000 100,000 220,300 644,000 50,000 50,000 - 383,600 70,000 140,000 - 414,300 - 278,000 440,300 2,359,900 | Adopted Amended Forecasted    Capital | Adopted Amended Forecasted Budget    Capital | Adopted         Amended         Forecasted         Budget         Budget           ) Capital         -         100,000         100,000         -         -           -         250,000         250,000         -         -         -           100,000         100,000         250,000         -         -         -           220,300         644,000         835,100         250,000         -         -           50,000         50,000         -         -         -           -         383,600         383,600         113,900         -           70,000         140,000         140,000         50,000         -           -         414,300         414,300         110,000         -           -         278,000         278,000         -         -           440,300         2,359,900         2,551,000         548,900         - | Adopted Amended Forecasted Budget Budget Budget    Capital | Adopted   Amended   Forecasted   Budget   Budget   Budget   Budget     Capital |

# **Capital Improvement Program**

### Notes

The Immokalee CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

## Forecast FY 2023

The forecast budget includes funding for the following projects:

- 50243 Stormwater Infrastructure Improvements \$278,000
- 50244 South Immokalee Sidewalk Project \$414,300
- 50245 Parks and Recreation Partnership \$140,000
- 50246 Neighborhood Revitalization \$383,600
- 50247 Mobility \$50,000
- 50248 Main Street Corridor Project \$835,100
- 50250 First Street Corridor \$250,000
- 50252 Commercial Grant Programs \$100,000
- 50269 Lighting \$100,000

## Current FY 2024

The budget includes funding for the following projects:

- 50244 South Immokalee Sidewalk Project \$110,000
- 50245 Parks and Recreation Partnership \$50,000
- 50246 Neighborhood Revitalization \$113,900
- 50248 Main Street Corridor Project \$250,000
- 50269 Lighting \$25,000

### Revenues

Funding is provided by a transfer from Immokalee CRA operating Fund (186/1025), projected to be \$542,700.

# **Capital Improvement Program**Bayshore CRA Capital Projects (787/1021)

# **Mission Statement**

To account for the Bayshore CRA Capital Projects and Programs to ensure compliance with 163.387(7) Florida Statutes by appropriating funds to specific projects pursuant to the approved community redevelopment plan for the Bayshore Gateway Triangle Community Redevelopment Area (Bayshore CRA).

| Program Budgetary Cost Summary | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 329,497        | 640,300            | 2,766,200           | 720,900            | -                   | 720,900            | 12.6%             |
| Capital Outlay                 | 30,616         | 1,564,300          | 7,662,400           | 1,750,000          | =                   | 1,750,000          | 11.9%             |
| Grants and Aid                 | 68,453         | -                  | 515,400             | -                  | =                   | -                  | na                |
| Remittances                    | =              | 250,000            | 250,000             | 200,000            | -                   | 200,000            | (20.0)%           |
| Net Operating Budget           | 428,565        | 2,454,600          | 11,194,000          | 2,670,900          | -                   | 2,670,900          | 8.8%              |
| Total Budget _                 | 428,565        | 2,454,600          | 11,194,000          | 2,670,900          |                     | 2,670,900          | 8.8%              |

| Program Funding Sources        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc                  | 35,758         | 24,600             | 267,900             | 24,600             | -                   | 24,600             | 0.0%              |
| Trans fm 187 Bayshore Redev Fd | 1,717,100      | 2,431,200          | 3,745,600           | 2,647,500          | =                   | 2,647,500          | 8.9%              |
| Carry Forward                  | 5,856,200      | -                  | 7,180,500           | -                  | =                   | -                  | na                |
| Less 5% Required By Law        | -              | (1,200)            | -                   | (1,200)            | -                   | (1,200)            | 0.0%              |
| Total Funding                  | 7,609,058      | 2,454,600          | 11,194,000          | 2,670,900          | -                   | 2,670,900          | 8.8%              |

| CIP Category / Project Title                 | FY 2023<br>Adopted | FY 2023<br>Amended | FY 2023<br>Forecasted | FY 2024<br>Budget | FY 2025<br>Budget | FY 2026<br>Budget | FY 2027<br>Budget | FY 2028<br>Budget |
|--|--------------------|--------------------|-----------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
| Community Redevelopment Agency (CRA)         | Capital            |                    |                       |                   |                   |                   |                   |                   |
| Bayshr 17 Acre Site                          | 261,300            | 2,947,752          | 2,947,700             | 1,000,000         | -                 | -                 | -                 | -                 |
| Bayshr Acherman Prop-Acqu & Plan             | -                  | 635,864            | 635,900               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Com Safety & Cleanup                  | 50,000             | 135,899            | 135,900               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Commercial Property Grants            | -                  | 319,002            | 319,000               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Communications                        | 125,000            | 125,000            | 125,000               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Complete Street Prog                  | -                  | 100,000            | 100,000               | -                 | -                 | -                 | -                 | -                 |
| Bayshr General Rd Improve                    | -                  | 500,000            | 500,000               | 509,700           | -                 | -                 | -                 | -                 |
| Bayshr Housing                               | 195,200            | 295,200            | 295,200               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Linwood Ave Beaut/St-scape            | 100,000            | 800,000            | 800,000               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Mini Triangle TIF Rebate              | 250,000            | 850,000            | 850,000               | 200,000           | -                 | -                 | -                 | -                 |
| Bayshr Multi-Modal                           | -                  | 150,000            | 150,000               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Neighborhood Initiative               | 320,100            | 320,100            | 320,100               | -                 | -                 | -                 | -                 | -                 |
| Bayshr North Bayshr Enhancements             | 200,000            | 1,049,453          | 1,049,500             | -                 | -                 | -                 | -                 | -                 |
| Bayshr Parking Lot                           | 15,000             | 64,586             | 64,600                | -                 | -                 | -                 | -                 | -                 |
| Bayshr Public Art Program                    | 100,000            | 200,000            | 200,000               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Residential Property Grants           | -                  | 196,423            | 196,400               | -                 | -                 | -                 | -                 | -                 |
| Bayshr Stormwater Program                    | 838,000            | 2,504,665          | 2,504,700             | 961,200           | -                 | -                 | -                 | -                 |
| Community Redevelopment Agency (CRA) Capital | 2,454,600          | 11,193,944         | 11,194,000            | 2,670,900         |                   | -                 | -                 |                   |
| Program Total Project Budget                 | 2,454,600          | 11,193,944         | 11,194,000            | 2,670,900         | -                 | -                 |                   |                   |

# **Capital Improvement Program**

### Notes

The Bayshore CRA Capital Fund has been established to properly account for capital projects and distinct programs undertaken by the CRA.

### Forecast FY 2023

The forecast budget includes funding for the following projects:

- 50197 BSCRA Residential Property Grants \$196,400
- 50198 BSCRA Commercial Property Grants \$319,000
- 50203 Stormwater Program \$2,504,700
- 50204 Linwood Ave Beautification/Streetscape \$800,000
- 50206 Ackerman Property Acquisition & Planning \$635,900
- 50207 Bayshore Parking Lot \$64,600
- 50208 17 Acre Site \$2,947,700
- 50254 Comm \$125,000
- 50255 Public Art Program \$200,000
- 50256 Community Safety \$135,900
- 50258 General Road Improvements \$500,000
- 50259 Multi-Modal \$150,000
- 50261 Housing \$295,200
- 50262 North Bayshore Enhancements \$1,049,500
- 50263 Complete Street Program \$100,000
- 50270 Development Incentives \$850,000
- 50271 Neighborhood \$321,100

The land sale revenue of the CRA-owned property located at the corner of Thomasson Drive and Bayshore Drive will be deposited to Fund (787/1021) and is budgeted at \$2.5 million. This sale will likely be completed by the end of FY23, but could also happen in early FY24. Fines associated with the February 11, 2022, Settlement Agreement totaling \$39,500 were received and deposited in Fund (787/1021), Project 50261 – Housing.

### Current FY 2024

The budget includes funding for the following projects:

- 50203 Stormwater Program \$961,200
- 50208 17 Acre Site \$1,000,000
- 50258 General Road Improvements \$509,700
- 50270 Development Incentives \$200,000

## Revenues

Funding is provided by a transfer from Bayshore CRA Operating Fund (187/1020), projected to be \$2,647,500.

| F         | Collier County Government<br>Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate   | gory               |
|-----------|--|--------------------|
| Project # | Project Title / Description  | FY 2024<br>Adopted |
|           | Administrative Services Capital  |                    |
| 50017     | Financial Mgmt System (SAP)  | 1,000,000          |
|           | Systems Applications and Products (SAP), the County's financial accounting system was purchased in 2002. The last major upgrade to SAP was in FY08. In FY 2023, a technical upgrade is underway and continues into FY24. This funding request is intended to set aside some additional money for the next phase of upgrades. |                    |
|           | Total Administrative Services Capital  | 1,000,000          |

Fiscal Year 2024 10 - 128 CIP Summary Reports

|           | Collier County Government   |                    |
|-----------|---|--------------------|
|           | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate  | gory               |
| Project # | Project Title / Description   | FY 2024<br>Adopted |
|           | Airport Capital   |                    |
| 50088     | MI Mitigation Maint and Monitoring  | 120,000            |
|           | Perform maintenance and monitoring at off-site mitigation site (Rookery Bay National Estuarine Research Reserve) for five-years as required by Army Corps of Engineers Permit No. SAJ-1997-2362 and Florida Department of Environmental Protection (FDEP) Environmental Resource Permit # 11-0129042-002. This work is required in order to comply with permit requirements associated with the construction of a parallel taxiway currently funded with Federal Aviation Administration (FAA) grant 3-12-0142-008-2010 that will greatly enhance safety at the Marco Island Executive Airport. |                    |
| 50093     | Ev Mitigation Maint   | 30,000             |
|           | Maintenance task at the Everglades Airport as part of a general airport permit compliance requirement.  |                    |
| 50168     | Ev Deck Replacement   | 300,000            |
|           | Replacement of wooden deck at Everglades Airpark General Aviation Facility.   |                    |
| 50202     | Im Terminal Enhancements  | 300,000            |
|           | Project includes various interior improvements/renovations consisting of replacement tile flooring, customer service counter, and related improvements to enhance the customer experience.  |                    |
| 50284     | Business Consulting   | 50,000             |
|           | Consulting and professional services to meet business needs of the County airports.   |                    |
| 94091     | X-fers/Reserves/Interest - Fd (496/4091)  | 3,123,800          |
|           | Airport Authority Capital Fund (496/4091) Reserve for Contingencies may be used for future capital projects and or future grant matches.  |                    |
|           | Total Airport Capital   | 3,923,800          |

Fiscal Year 2024 10 - 129 CIP Summary Reports

| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Coastal Zone Management Capital  |                    |
| 80130     | Waterway Marker Maintenance  | 57,400             |
|           | Collier County Coastal Zone Management owns and maintains approximately 400 water-way markers from the north end of the county to the south end. These signs consist of the red and green day-board signs, informational signs, and manatee signs. Per FWC and Coast Guard permit requirements Collier County is required to maintain waterway signs for safe and navigable channels. Funding is provided from Vessel Registration Fees paid by boaters. |                    |
| 80185     | Water Quality Testing  | 50,000             |
|           | Coastal Zone Division will provide water quality testing, analysis and sampling for the Cocohatchee Estuaries.   |                    |
|           | Total Coastal Zone Management Capital  | 107,400            |

Fiscal Year 2024 10 - 130 CIP Summary Reports

| Collier County Government Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |   | O. 17. /           |
|---|---|--------------------|
| Project #   | Project Title / Description   | FY 2024<br>Adopted |
|   | Community Redevelopment Agency (CRA) Capital  |                    |
| 50203   | Bayshr Stormwater Program   | 961,200            |
|   | Improve stormwater facilities to increase flood protection, water quality and resiliency.   |                    |
| 50208   | Bayshr 17 Acre Site   | 1,000,000          |
|   | Design, permitting and construction of a boardwalk connection to Sugden Park located within the Bayshore Gateway Triangle Community Redevelopment Area (BGTCRA).                                |                    |
| 50244   | Imm South Sidewalk  | 110,000            |
|   | To improve pedestrian safety in Immokalee including design, permitting, and construction of sidewalks and stormwater improvements.  |                    |
| 50245   | Imm Parks & Rec Partnership   | 50,000             |
|   | To improve the recreational opportunities in Immokalee including development of existing neighborhood parks, site improvements, renewal and replacement of equipment and related installations. |                    |
| 50246   | Imm Neighborhood Revitalization   | 113,900            |
|   | To improve community facilities and services including public outreach and capital improvements related to community safety, housing improvements and neighborhood cleanups.                    |                    |
| 50248   | Imm Main Street Corridor  | 250,000            |
|   | To improve the Main Street Corridor including lighting, roadway improvements, ROW acquisitions, landscaping and hardscape.  |                    |
| 50258   | Bayshr General Rd Improve   | 509,700            |
|   | Coordinate with Collier County and utility providers to identify and improve infrastructure including roadways that fail to meet minimum standards.   |                    |
| 50269   | Imm Lighting  | 25,000             |
|   | To improve street lighting.   |                    |
| 50270   | Bayshr Mini Triangle TIF Rebate   | 200,000            |
|   | Requirements of the September 20, 2020 Tax Increment Rebate Agreement.  |                    |
|   | Total Community Redevelopment Agency (CRA) Capital  | 3,219,800          |

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|           | Collier County Government   |                    |
|-----------|---|--------------------|
| Project # | Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate Project Title / Description   | FY 2024<br>Adopted |
|           | County Manager's Capital  |                    |
| 50001     | GovMax Software   | 120,000            |
|           | The Office of Management and Budget (OMB) uses a budget software program developed by Sarasota County called GovMax. Our annual contract with Sarasota County is about \$58,000 per year for hosting fees and for hardware maintenance. Additional funding has been set aside to pay for any kind of fixes that are needed to our customized reports, to repair any of our customization to the system, or for discretionary support which is billed on an hourly rate. Examples of discretionary support items are preparing the database for the new year, importing the initial spreadsheets, new custom reports, and time required to research issues, etc. |                    |
| 50139     | Customer Experience Mgt Software  | 75,000             |
|           | Purchase software to track and better understand our customer's experience with the use of surveys. This data will allow us to make adjustments as well as major strategic changes to improve the customer experience.  |                    |
| 50156     | Sports & Special Events Complex   | 4,620,300          |
|           | The sports & events complex is a new facility which started in FY 18 with the purchase of approximately 60 acres. In FY 19, bond financing was secured in the amount of \$65.4 million for the construction of the Sports & Special Events Complex.   |                    |
| 51036     | Corporate Improvement Software  | 90,000             |
|           | A task management software product configurable, preferably web-based command center utilizing a hierarchical task list, role-based workflow, and real-time dashboards to control numerous manual processes, and includes task dependencies, certifications, and email notifications to ensure that each task is on track and deadlines are established, communicated, and achieved.  |                    |
| 91108     | X-fers/Reserves - Fund (758/1108)   | 6,789,900          |
|           | A portion of the 5th penny Tourist Development Tax is budgeted in this fund. The adopted budget in this project represents funding allocated to Reserves and Transfers to the Tax Collector and Debt Service Fund (270/2017) (for the Sports & Special Events Complex).   |                    |
| 93018     | X-fers/Reserves - Fund (318/3018)   | 210,735,700        |
|           | The annual sales surtax is budgeted in Reserves as well as any unappropriated funding from the previous year. Project budgets will be established after they are validated by the Sales Tax Committee and approved by the Board.  |                    |
|           | Total County Manager's Capital  | 222,430,900        |

Fiscal Year 2024 10 - 132 CIP Summary Reports

| Collier County Government Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |   |                    |
|---|---|--------------------|
| Project #   | Project Title / Description   | FY 2024<br>Adopted |
|   | Court Related Capital   |                    |
| 91056   | X-fers/Reserves - Fund (181/1056)   | 4,040,800          |
|   | Reserve for Capital is recorded in this project. On July 28, 2009, the Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in the Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. This revenue was specifically created to fund State Court Facilities. Per the Ordinance, the Chief Judge is required to approve all projects. |                    |
|   | Total Court Related Capital   | 4,040,800          |

Fiscal Year 2024 10 - 133 CIP Summary Reports

|           | Collier County Government   |                    |  |
|-----------|---|--------------------|--|
| F         | Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category   |                    |  |
| Project # | Project Title / Description   | FY 2024<br>Adopted |  |
|           | Emergency Management Services   |                    |  |
| 50104     | 800 MHz Upgrade   | 6,000,000          |  |
|           | In FY 2018 was the most recent upgrade to the 800MHz system. FY 2024 funding provides for important public safety radio system hardening and reliability upgrades. The budget also provides for the mandated relocation of the Carnestown tower equipment pursuant to national park requirements. |                    |  |
| 50220     | Medical Examiner Renovation   | 2,200,000          |  |
|           | Purpose: Renovation and expansion of the Medical Examiner's office to meet the growing needs of the building occupant. Method: Competitive repair and construction bid process. End State: Improvement of Medical Examiner's Facility to meet the needs of the building occupant.                 |                    |  |
|           | Total Emergency Management Services   | 8,200,000          |  |

Fiscal Year 2024 10 - 134 CIP Summary Reports

|           | Collier County Government  |                    |
|-----------|--|--------------------|
| ·         | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Categ  | ory                |
| Project # | Project Title / Description  | FY 2024<br>Adopted |
|           | Emergency Medical Services (EMS) Capital   |                    |
| 31455     | Operating Project Fd (455/4055)  | 160,000            |
| 93030     | X-fers/Reserves - Fund (350/3030)  | 744,500            |
|           | The Interfund Transfers and Reserves for the Emergency Medical Services (EMS) Impact Fee Fund (350/3030) are for the following items:  \$ 182,600 Series 2011/2022A Bond debt service payments for the Emergency Service Center (ESC) -  Transfer to fund 298.  \$ 61,600 Series 2013/2022B Bond debt service payments for the Emergency Service Center (ESC) -  Transfer to fund 298.  \$ 153,100 Series 2017 Bond debt service payment for land purchase along Old US-41 and additional funding for the ESC building-Transfer to fund 298.  \$ 176,200 Reserve for Debt Service for the 2011/2022A Bond.  \$ 49,000 Reserve for Debt Service for the 2013/2022B Bond.  \$ 240,700 Transfer to General Fund (001) to payoff loan. |                    |
|           | The Reserve for Debt Service insures that the EMS Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.  |                    |
| 94055     | X-fer/Reserves/Interest - Fd (455/4055)  | 1,986,200          |
|           | Total Emergency Medical Services (EMS) Capital   | 2,890,700          |

Fiscal Year 2024 10 - 135 CIP Summary Reports

| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Facilities Management Capital  |                    |
| 50224     | Camp Keais Property  | 585,500            |
|           | Purpose: Master planning and zoning for the property.  |                    |
| 50225     | Parking Lot Repairs  | 1,225,000          |
|           | Replacement, repair, engineering, and design of parking lot repairs for various County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.                          |                    |
|           | Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.               |                    |
| 50226     | Elevator Repairs, Replacement  | 750,000            |
|           | Purpose: Replacement, repair, engineering, and design of elevators located in County Facilities. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.                            |                    |
|           | Planned projects will be conducted in government centers, Jail, Courthouse Annex, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.   |                    |
| 50227     | Interior Bldg Improve  | 150,000            |
|           | Purpose: Interior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding. |                    |
|           | Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.  |                    |
| 50228     | Exterior Bldg Improve  | 950,000            |
|           | Exterior building improvements of various County facilities to maintain the integrity of the facility's buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.          |                    |
|           | Planned projects will be conducted in government centers, EMS stations, public services facilities, main CAT facility and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.                                     |                    |
| 50231     | Electrical   | 400,000            |
|           | Replacement, repair, engineering, and design of various County Facility electrical systems and generators. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.                  |                    |
|           | Planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                          |                    |
| 50266     | Plumbing   | 300,000            |
|           | Replacement, repair, engineering, and design of various County Facility plumbing systems and lift stations. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.                 |                    |
|           | Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.               |                    |
| 50293     | GG Estates Gov Ctr   | 500,000            |
|           | Purpose: To identify property/location acquire property , conduct planning and zoning and initiate design for the Golden Gate Estate government center.  |                    |
|           |  |                    |

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|           | Collier County Government Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category   |                    |
|-----------|---|--------------------|
| Project # | Project Title / Description   | FY 2024<br>Adopted |
|           | Facilities Management Capital   |                    |
| 50294     | Strategic Land Purchase   | 500,000            |
|           | Purpose: Provide modest funding to allow for acquisition of property identified as strategic land acquisitions.   |                    |
| 50296     | Lift Stations   | 1,000,000          |
|           | Purpose: Replacement, repair, engineering, and monitoring of Lift Stations located in County Facilities. Planned projects will be conducted in multiple locations in Collier County. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.  |                    |
| 50297     | Master Planning   | 300,000            |
|           | Purpose: Support Government Facilities master plan and space plan update and related tasks.   |                    |
| 50299     | Security Equip. Replace(x-ray, etc)   | 1,500,000          |
|           | Purpose: Replace end of life Security scanning equipment used in various Collier County Facilities in FY24. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.   |                    |
| 50301     | Campus Transformer  | 1,300,000          |
|           | Purpose: Replace transformers located on Collier County Government Center used to regulate and distribute electricity. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.   |                    |
| 52161     | Reroofing Projects  | 1,400,000          |
|           | Major maintenance, replacement, recoating, engineering, and design of roofs to all Governmental buildings. Enterprise facilities (Water/Sewer District, Solid Waste, Community Development, etc) or facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding for all repairs, replacements, or maintenance of roof replacement projects.  |                    |
|           | Planned projects will include but not limited to the following County Buildings: Drivers License Building, Immokalee Airport Sheriff's Office, East Naples Community Park, and Marco Island Library. These replaced/ repaired County facility roofs will protect all County assets from any rainfall and destructive hurricanes. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets. |                    |
| 52162     | A/C, Heating, & Ventilation Repairs   | 975,000            |
|           | Major maintenance, repair, or replacement of air conditioning, heating, and ventilation equipment to all Governmental buildings. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc.) shall provide funding for all repairs, replacements, or maintenance of the equipment.   |                    |
|           | Planned projects will include but not limited to the following County Buildings: Library, EMS stations sand other governmental buildings. Method: Competitive repair and construction bid process. End State: Improve the quality of life for all County-wide employees and citizens in all County buildings and to protect all County visitors from heat and high humidity.  |                    |
| 52163     | Fire Alarms/Life Safety   | 500,000            |
|           | General maintenance, repair, or replacement of various County Facility life safety systems. If the building is occupied by an Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide the necessary funding.  |                    |
|           | Planned projects that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.   |                    |
| 52169     | ADA Compliance  | 100,000            |
|           | Replacement, repair, engineering, and design of general building Americans with Disabilities Act (ADA) repairs for various County Facilities, which includes but is not limited to the following: parking lot improvements, ADA ramps, ADA door operators, and building improvements.   |                    |
|           | Planned projects will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.  |                    |

| Collier County Government Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |  | ory                |
|---|--|--------------------|
| Project #   | Project Title / Description  | FY 2024<br>Adopted |
|   | Facilities Management Capital  |                    |
| 52525   | General Building Repairs   | 750,000            |
|   | General maintenance, repair, refurbishment, or renovations to all Governmental buildings which includes but is not limited to the following: structural repairs to buildings, building automation standardization, project support, and landscaping improvements. Enterprise Facilities (Water/Sewer District, Solid Waste, Community Development, etc) or Facilities supported by something 'other than the General Fund' (TDC, Courts, etc) shall provide funding.   |                    |
|   | Planned projects will be conducted in government centers, public services facilities, and other Collier County facilities. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.   |                    |
| 93001   | X-fers/Reserves - Fund (301/3001)  | 39,766,700         |
|   | The Interfund Transfers and Reserves for the County-Wide Capital Projects Fund 301 are for the following items:  \$ 915,500 Transfer to Fund 114 Pollution Control Funding for space and lab equipment is being transferred back to Pollution Control Fund 114 and will be held in a Capital Reserve \$ 1,383,900 Transfer to fund 390 - General Governmental Facilities Impact Fees. General Government Facilities Impact Fee Fund 390 requires a loan from the 1/3 of a mill equivalent General Fund capital allocation money sitting in the County-Wide Capital Improvement Fund 301. Annual impact fee revenue collections are not sufficient to pay next year's debt service payments.                    |                    |
| 93034   | X-fers/Reserves - Fund (390/3034)  | 7,528,800          |
|   | The Interfund Transfers and Reserves for the General Governmental Facilities Impact Fee Fund 390 are for the following items:  \$1,756,000 Series 2010/2017 Bond debt service payment for the additional funding for the Emergency . Services Center (ESC), Courthouse Annex & Fleet Facility (growth portion)-Transfer to 298.  \$2,275,500 Series 2011/2022A Bond debt service payment for Fleet, Annex, Parking Garage, and ESC . Transfer to 298.  \$767,900 Series 2013/2022B Bond debt service payment for Fleet, Annex, Parking Garage, and ESC . Transfer to 298.  \$2,196,100 Reserve for Debt Service on the Series 2011/2022A Bond \$610,200 Reserve for Debt Service on the Series 2013/2022B Bond |                    |
|   | The Series 2022A and the 2022B Bonds debt service payments (transfer to fund 298) have principal and interest payments due on October 1. The Reserve for Debt Service insures that there is sufficient cash on October 1 to make the required debt service payment.  |                    |

Total Facilities Management Capital

60,481,000

|   | Collier County Government   |                    |
|---|---|--------------------|
| Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |   |                    |
| Project #   | Project Title / Description   | FY 2024<br>Adopted |
|   | Growth Management Community Development Capital   |                    |
| 50161   | CDS Bldg Repairs and Maintenance  | 89,500             |
|   | General maintenance, repair, refurbishment, and renovations to the Community Development and Planning Services building (may involve generators, plumbing, reroofing, A/C, fire alarms, life safety, and painting). |                    |
|   | Total Growth Management Community Development Capital   | 89,500             |

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|           | Collier County Government   |                    |  |  |
|-----------|---|--------------------|--|--|
| F         | Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |                    |  |  |
| Project # | Project Title / Description   | FY 2024<br>Adopted |  |  |
|           | <u>Hurricane lan</u>  |                    |  |  |
| 50280     | Hurricane Ian   | 2,000,000          |  |  |
|           | Emergency preparation, response and recovery efforts associated with Hurricane Ian.           |                    |  |  |
|           | Total Hurricane lan   | 2,000,000          |  |  |

|   | Collier County Government   |                    |
|---|---|--------------------|
| Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |   |                    |
| Project #   | Project Title / Description   | FY 2024<br>Adopted |
|   | Landscape Capital   |                    |
| 60193   | Davis Blvd Landscaping  | 65,300             |
|   | Landscape beautification of a segment along Davis Boulevard, partially funded by a grant from the Florida Department of Transportation.   |                    |
| 60208   | Immokalee Rd Landscaping  | 146,600            |
|   | Landscape beautification of medians and roadway segments along Immokalee Road.  |                    |
| 60218   | US 41 Landscaping   | 207,400            |
|   | Landscape beautification of medians along US Route 41.  |                    |
| 60265   | Median Maintenance  | 10,600,000         |
|   | Maintenance of aesthetics and vegetation on improved medians, right of way, and retention areas around Collier County roadways and pathways with contracted and in house crews. |                    |
| 91012   | X-fers/Reserves - Fund (112/1012)   | 5,139,600          |
|   | Reserve for contingencies and future capital projects are recorded in this project for the Landscape Capital Fund (112/1012).   |                    |
|   | Total Landscape Capital   | 16,158,900         |

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|           | Collier County Government   |                    |  |
|-----------|---|--------------------|--|
| F         | Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category   |                    |  |
| Project # | Project Title / Description   | FY 2024<br>Adopted |  |
|           | <u>Libraries Capital</u>  |                    |  |
| 31355     | Operating Project (355/3031)  | 40,000             |  |
|           | Operating category funding for the Library Impact Fee Fund (355/3031) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.   |                    |  |
| 54001     | Books, Pubs. & Library Mat (301/3001)   | 750,000            |  |
|           | Replacement of library books, publications, and materials for the three regional libraries and seven branch libraries. The General Fund funds these replacement items.  |                    |  |
| 80450     | E-Books & E-Audio (301/3001)  | 250,000            |  |
|           | E-Books and E-Audio constitute a growing share of library circulation—approximately 30% of all checkouts. Since 2016, demand for digital books has grown on average 10% annually. Funds in this project would continue to support the fulfillment of patron demand for E-Books and E-Audio.   |                    |  |
| 93031     | X-fers/Reserves - Fund (355/3031)   | 1,115,000          |  |
|           | The Interfund Transfers and Reserves for the Library Impact Fee Fund 355 are for the following items:  \$ 616,400 Series 2017 Bond debt service payment for the South Regional Library and Golden Gate  Library Expansion-Transfer to 298.  \$ 500,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment.  \$ 14,200 Reserve for Capital |                    |  |
|           | Total Libraries Capital   | 2,155,000          |  |

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|           | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by |                    |
|-----------|---|--------------------|
| Project # | Project Title / Description   | FY 2024<br>Adopted |
|           | Motor Pool Capital Recovery Program   |                    |
| 31523     | Operating Project Fd (523/5023)   | 214,800            |
| 57001     | Gen Fd (001/0001) MP Cap  | 2,933,100          |
| 57101     | Rd & Bridge (111/1001) MP Cap   | 6,851,300          |
| 57103     | Stormwater (103/1005) MP Cap  | 1,455,600          |
| 57111     | Unincorp (111/1011) MP Cap  | 1,734,300          |
| 57113     | Com Dev (113/013) MP Cap  | 1,590,900          |
| 57114     | Poll Ctrl (114/1017) MP Cap   | 98,400             |
| 57131     | Plan Serv (131/1014) MP Cap   | 337,700            |
| 57408     | Water Swr (408/ 4008) MP Cap  | 7,323,900          |
| 57470     | Solid Wst (470/4070) MP Cap   | 551,200            |
| 57473     | Mand Wst (473/4073) MP Cap  | 316,600            |
| 57490     | EMS (490/4050) MP Cap   | 4,800,500          |
| 57505     | Info Tech (505/5005) MP Cap   | 77,700             |
| 57518     | Risk Mgt (518/5018) MP Cap  | 58,600             |
| 94009     | Fund (409/4009) Res/Transf/Interest   | 32,500             |
| 94051     | X-fer/Reserves/Interest - Fd (491/4051)   | 1,627,200          |
| 94072     | Fund (472/4072) Res/Transf/Interest   | 27,700             |
|           |   | -                  |

**Collier County Government** 

Total Motor Pool Capital Recovery Program 30,032,000

| Project # | Project Title / Description   | FY 2024<br>Adopted |
|-----------|---|--------------------|
|           | Museum Capital  |                    |
| 50144     | CC Landscape - Gardens  | 200,000            |
|           | Collier County Museum. Tree survey and selective demolition to prepare for garden renovations and design fees for new entry focal point area. |                    |
| 93026     | X-fers/Reserves - Fund (314/3026)   | 25,200             |
|           | Reserve for future capital projects for the Museum Capital Fund (314/3026) is recorded in this project.                                       |                    |
|           | Total Museum Capital  | 225,200            |

|           | Collier County Government   |        |
|-----------|---|--------|
| F         | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Categ | jory   |
| Project # | # Project Title / Description   |        |
|           | Ochopee Fire & Isle of Capri Fire   |        |
| 93035     | X-fers/Reserves - Fund (372/3035)   | 88,800 |
|           | Reserves for future capital projects for the Ochopee Fire Impact Fee fund (372/3035).     |        |
|           | Total Ochopee Fire & Isle of Capri Fire   | 88,800 |

|           | Collier County Government   |                    |
|-----------|---|--------------------|
| F         | Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category   |                    |
| Project # | Project Title / Description   | FY 2024<br>Adopted |
|           | Other Constitutional Officers   |                    |
| 50281     | IM Gov't Ctr Renov  | 150,000            |
|           | The Immokalee Government Center provides space for the services of several Constitutional Offices and has not had a significant renovation since 1994. The facility has serious space utilization issues as the courtrooms and probation operations no longer use the facility. The building is also in the historically underserved area of Immokalee, which we have committed to a renewed focus on.  |                    |
| 50295     | Fire Life Safety  | 750,000            |
|           | Replacement, repair, engineering, and design of various County Facility life safety systems with planned projects, including generators and proprietary UPS replacement, that will be conducted in government centers, libraries, public services facilities, and other Collier County facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets. |                    |
| 50300     | SOE ParkingLot Repairs  | 50,000             |
|           | Purpose: Replacement, repair, engineering, and design of parking lot repairs for Supervisor of Elections. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.  |                    |
|           | Total Other Constitutional Officers   | 950,000            |

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| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Parks & Recreation Capital   | -                  |
| 80039     | Big Corkscrew Island Pk  | 8,868,800          |
|           | Big Corkscrew Island Regional Park (BCIRP) is being designed and constructed on over 220 acres of property east of the Fairgrounds on Immokalee Road and north of Oil Well road. BCIRP is being executed in 2 Phases, Phase 1 and Phase 2.   |                    |
|           | Phase 1 is 87% complete and the County has opened the 2 softball and 4-soccer fields, pavilions, north and south concession stands, basketball, pickleball, and tennis sports courts and event field to the public. The community center and maintenance buildings will be turned over to the County in May 2022 and the Aquatic Center and pools will be completed in June 2022.  |                    |
|           | The BCIRP Phase 2 includes four baseball fields, fitness center, lake feature/kayak launch, concessions stand, dog park, picnic pavilions, frisbee golf, landscape features, access road, Public Utilities Department (PUD) utilities/wells and Stormwater canal improvements. Phase 2 will be executed into several phases/components due to permit and design constraints. The construction of the first components of Phase 2 including the Oil Well access roads, the PUD utility corridor and associated wells will begin July/August 2023; and the remaining phases completed by 2025. |                    |
| 80201     | SFWMD Settlement   | 13,100             |
|           | The South Florida Water Management District (SFWMD) settlement of \$3 million are to be used for ATV recreational riding. Interest earnings are used on the following two programs:  On April 24, 2018, agenda item 11.C., the Board approved the allocation of \$20,000 annually for a Tickets to Ride program for Collier County citizens so they may recreate at ATV facilities.  On January 26, 2021 (agenda item 16.D.8.) the Board will provide a 50% reimbursement to any Collier County resident who purchases a Big Cypress National Preserve annual ATV riding permit.             |                    |
| 80262     | RegPk - Pathway/Road Repairs   | 250,000            |
|           | Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the regional park system.   |                    |
| 80292     | RegPk - Exotic Removal   | 100,000            |
|           | Removal of exotic vegetation at regional parks.  |                    |
| 80305     | ComPk - Playgrnd/Shade Structure Maint   | 350,000            |
|           | Major maintenance, repair, or replacement of playground equipment and shade structures at the various community and neighborhood parks.  |                    |
| 80307     | ComPk - Athletic Field/Court Maint   | 600,000            |
|           | Major maintenance, repair, or replacement of athletic fields and courts at the various community and neighborhood park system.   |                    |
| 80315     | RegPk - Playgrnd/Shade Structure Maint   | 200,000            |
|           | Major maintenance, repair, or replacement of playground equipment and shade structures at the various regional parks.  |                    |
| 80317     | RegPk - Athletic Field/Court Maintenance   | 250,000            |
|           | Major maintenance, repair, or replacement of athletic fields and courts at the various regional parks.   |                    |
| 80342     | Park Master Plan   | 231,400            |
|           | Contracted services for comprehensive P&R Master Plan  |                    |
| 80357     | ComPk - Pathway/Road Repairs   | 450,000            |
|           | Major maintenance, repair, or replacement of sidewalks, pathways, and roads within the community and neighborhood park system.   |                    |
|           |  |                    |

**Collier County Government** 

| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Parks & Recreation Capital   |                    |
| 80360     | ComPk - Assessments  | 200,00             |
|           | Prepare a study to identify major maintenance type of projects and deficiencies within the community and neighborhood park system.  FY 23: Assessment of Community Park amenities in Immokalee, Stormwater assessment at Veterans  |                    |
| 80364     | Community Park and sitewide assessment at Pelican Bay Community Park.  ComPk - Other Repairs/Maintenance   | 700,00             |
| 50504     | Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various community and neighborhood parks.  | 700,00             |
| 80370     | RegPk - Assessment   | 200,00             |
|           | Prepare a study to identify major maintenance type of projects and deficiencies within the regional park system.  FY23: Sitewide assessments at North Collier and Sugden Parks and a Beach Park Facility Assessment.   |                    |
| 80371     | RegPk - Other Repairs/Maintenance  | 700,00             |
|           | Major maintenance, repair, or replacement of park infrastructure other than athletic fields & courts; fitness equipment; lighting infrastructure; pathway & roads; playground & shade structures; pools; or security at the various regional parks.  | ·                  |
| 80381     | ComPk - Artificial Turf  | 500,000            |
|           | Repair and replacement of artificial turf at various Community Parks.  |                    |
| 80384     | RegPk - Pool pumps & motors  | 300,00             |
|           | Major maintenance, repair, or replacement of the pool pumps and motors at the Sun-N-Fun water park located at the North Collier Regional Park (NCRP).  |                    |
| 80385     | RegPk - Artificial Turf  | 400,00             |
|           | Repair and replace artificial turf at the various Regional Parks   |                    |
| 80401     | ComPk - Lighting Infrastructure Maint  | 300,00             |
|           | Major maintenance, repair, or replacement of the lighting infrastructure at the various community and neighborhood parks.  |                    |
| 80406     | ComPk - Pool Repairs   | 300,00             |
|           | Major maintenance, repair, or replacement of the pool pumps, slides, interactive water features, and pools at the various community parks.   |                    |
| 80411     | RegPk - Lighting Infrastructure Maint  | 200,00             |
|           | Major maintenance, repair, or replacement of the lighting infrastructure at the various regional parks.  |                    |
| 80412     | Golden Gate Golf Course  | 2,500,00           |
|           | On July 9, 2019, item 11C, the BCC approved the purchase of the Golden Gate Golf Course (approx 167 acres) with the intent to develop the property for uses that include: State Veterans Nursing Home, Workforce Housing, Government Buildings, Golf Entertainment Facilities, and an 8 to 12 hole golf course. Additional funding provides for required environmental work and stormwater system improvements that will be constructed to properly brain and manage off-site stormwater flows that benefit the Golden Gate community. | , ,                |
| 80418     | Off-Rd Vehicles & Equipment  | 718,40             |
|           | A capital replacement program for off-road type of vehicles. This project will fund the replacement of approx \$2m worth of off-road vehicles use by the Parks Division. Off-road vehicles include mowers, golf carts, ATV's, utility vehicles, Gators, tractors, trailers, boats, lawn vacuums, aerators, ballfield machines, boats, etc. None of these vehicles are included in the Motor Pool Capital Recovery program however, Fleet does maintain and repair these items for the Parks.   |                    |
|           | riect does maintain and repair these items for the ranks.  |                    |
| 80600     | ComPk - Exotics Removal  | 100,00             |

**Collier County Government** 

| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Parks & Recreation Capital   |                    |
| 93007     | X-fers/Reserves - Fund (370/3007)  | 500,000            |
| 93060     | X-fers/Reserves - Fund (305/3060)  | 3,008,000          |
|           | The \$3 million settlement from South Florida Water Management District (SFWMD) is budgeted in Reserves for a future ATV Park.   |                    |
| 93061     | X-fers/Reserves - Fund (303/3061)  | 115,000            |
|           | The Interfund Transfers and Reserves for the Florida Boating Capital Improvement Fund (303/3061) is for the Transfer to Tax Collector (for the collection of boater vessel registration fees).   |                    |
|           | Per Florida Statutes section 328.72(15), the portion of the state vessel registration fees returned to county governments is for the sole purposes of providing, maintaining, or operating:  *Recreational channel marking and other uniform waterway markers,  *Public boat ramps, lifts, and hoists,  *Marine railways,  *Boat piers, docks, mooring buoys, and other public launching facilities; and  *Removing derelict vessels, debris that specifically impede boat access, not including the dredging of channels, and vessels and floating structures deemed a hazard to public safety and health for failure to comply with s. 327.53. |                    |
|           | Per Florida Statutes section 328.66(1), the vessel registration-optional fee proceeds are expended for the patrol, regulation, and maintenance of the lakes, rivers, and waters and other boating-related activities.  |                    |
| 93062     | X-fers/Reserves - Fund (306/3062)  | 144,300            |
|           | Parks and Recreation Capital Improvement Fund (306/3062) Reserves may be used for future capital projects to repair, replace, maintain or construct Park infrastructure and capital assets.  |                    |
| 93063     | X-fers/Reserves - Fund (308/3063)  | 8,195,500          |
|           | Parks was allocated \$20 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the aquatic and other park related improvements.  |                    |
| 93070     | X-fers/Reserves - Fund (345/3070)  | 1,614,400          |
|           | Regional park impact fees collected from the incorporated cities are recorded in fund (345/3070). The adopted budget represents reserves for contingencies and future capital projects as well as a transfer to 298 of \$300,000 to assist in the debt service payment for the Series 2022A and 2022B Bonds for the North Collier Regional Park and Sun N Fun.   |                    |
| 93071     | X-fers/Reserves - Fund (346/3071)  | 8,960,900          |
|           | The Interfund Transfers and Reserves for the Unincorporated Community and Regional Parks Impact Fee Fund (346/3071) are for the following items: \$2,918,900 Series 2019 Note debt service payment for the Golden Gate Golf Course - Transfer to Fund (246/2013).  |                    |
|           | \$2,585,500 Series 2011/2022A and 2013/2022B Bond debt service payment for the North Collier . Regional Park - Transfer to 298. \$2,716,600 Reserve for Debt Service for the Series 2011/2022A Bond \$ 56,100 Reserve for Debt Service for the Series 2013/2022B Bond \$2,609,500 Reserve for Debt Service for the Series 2019 Note  |                    |
|           | The debt service payment for the North Collier Regional Park and the Golden Gate Golf Course have principal and interest payments due on October 1. These Reserves for Debt Service ensure that the Park Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.   |                    |
|           | Total Parks & Recreation Capital   | 40,969,800         |

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| Project # | Project Title / Description   | FY 2024<br>Adopted |
|-----------|---|--------------------|
|           | Pelican Bay Capital   |                    |
| 50066     | Pelican Bay Hardscape Upgrades Improvements to hardscape elements including landscaping and irrigation in medians and sides of  | 100,000            |
|           | roadways.   |                    |
| 50103     | Pelican Bay Traffic Sign Renovation   | 150,000            |
|           | Replacement and maintenance of approximately 500 existing decorative traffic signs.   |                    |
| 50126     | Beach Renourishment Initiative  | 400,000            |
|           | Funding for future beach renourishment projects in partnership with Coastal Zone Management.  |                    |
| 50211     | Pelican Bay Ops. Buildings  | 1,826,300          |
|           | Since 1974, the former Pelican Bay Independent District, now Pelican Bay Services Division, has performed the duties of its maintenance operation out of the utility site located on Watergate Way inside the Pelican Bay community. As the operation and responsibilities have expanded over the past 40 years, and the building has reached the end of its service life, the Unit plans to replace the existing building and facilities for maximal efficiency purposes. In addition to replacement of the existing office and maintenance garage, the project will include the design and construction of new chemical and soil storage buildings, pole barn for housing large and tall equipment, fueling facility, and nursery. The site will be improved after demolition and prior to construction to address the water management issues as required by FEMA.                               |                    |
| 50212     | Sidewalk Replacement  | 1,200,000          |
|           | The Pelican Bay community has approximately 15 miles of sidewalks that connect the residential, commercial and recreational areas. These sidewalks provide pedestrian passage and exercise routes for residents and guests who enjoy walking, running, casual biking and other activities. The sidewalk system was constructed approximately forty years ago to outdated standards. The sidewalks are typically 5 feet or less width, which does not accommodate comfortable use and passing distance for various users. The asphalt surface has needed frequent maintenance from cracking, settling, upheaval and tree root invasion. The uneven surfaces are a safety concern and the frequent maintenance is costly. Pelican Bay will replace approximately 15 miles of existing sidewalks at increased widths with new materials. The replacement of the sidewalks will be completed in phases. |                    |
| 50272     | Streetlight Improvements  | 150,000            |
|           | Funding for future streetlights replacement poles and fixtures  |                    |
| 51100     | Clam Bay Restoration  | 189,100            |
|           | Biological, tidal and hydrological, and water quality monitoring of the Clam Bay system. Includes mangrove monitoring, recreational facilities monitoring, hand-dug channel monitoring, water level monitoring, exotic and nuisance vegetation monitoring and maintenance, coastal scrub and cabbage palm monitoring, protected species monitoring, tide gauges station maintenance, and an annual management report.   |                    |
| 93040     | X-fers/Reserves - Fund (320/3040)   | 14,600             |
|           | Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.   |                    |
| 93041     | X-fers/Reserves - Fund (322/3041)   | 265,000            |
|           | Interfund Transfers, Transfers to Constitutional Officers and Reserve for Future Capital Projects are recorded in this project.   |                    |
|           | Total Pelican Bay Capital   | 4,295,000          |

| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Sheriff Office Capital   |                    |
| 31381     | Operating Project (381/3032)   | 60,000             |
|           | Operating category funding for the Correctional Facilities Impact Fee Fund (381/3032) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee studies.  |                    |
| 50292     | Sheriff Elevator Repair  | 400,000            |
|           | Replacement, repair, engineering, and design of elevator improvements for various Collier County Sheriff's Office Facilities. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                           |                    |
| 50298     | CCSO Rifle Range Roof Repair   | 45,000             |
|           | Replacement, repair, engineering, and design of roof repairs to Collier County Sheriff's Office Gun Range. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.  |                    |
| 50302     | CCSO New Gun Range Fac   | 500,000            |
|           | Replacement, repair, engineering, and design of general building repairs to Collier County Sheriff's Office Gun Range. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.                                  |                    |
| 50303     | Jail & Related Exterior/Building Envelope Repairs  | 920,000            |
|           | Exterior/Building envelop and related capital maintenance to maintain the integrity of the Jail and related CCSO facility's. Method: Competitive repair and construction bid process. End State: Improve County-wide building envelope of County facilities.   |                    |
| 50304     | SO Jail Windows  | 500,000            |
|           | Replacement, repair, engineering, and design of windows improvements for Collier County Jail Main Campus. Method: Competitive repair and construction bid process. End State: Improve County-wide employee and citizen safety in all County buildings and protect all County assets.   |                    |
| 51031     | Jail HVAC System Redesign & Replacement  | 500,000            |
|           | During FY12-FY15, major repairs and/or replacement to the of the (old) Jail's Heating/Ventilation/Air Conditioning system were made. This excluded some areas of the 2nd floor of the old Jail building which are now administrative offices.  |                    |
| 53001     | SO Substation #1 N Naples  | 400,000            |
|           | The Sheriff would like to replace District 1 Substation located off of Vanderbilt Rd (west of US41) to a more centralized location. The current station does not have enough work space for officers and has inadequate parking.   |                    |
| 53010     | Sheriff Law Enforcement Capital Improvements   | 500,000            |
|           | Replacement, repair, engineering, and design of general building repairs for various Collier County Sheriff's Office facilities, which includes but is not limited to the following: Structural repairs, Heating, Ventilation, Air Conditioning (HVAC) system study, HVAC replacements, roof replacements, plumbing upgrades, Etc. |                    |
| 53172     | Building J Renovation/Repair   | 500,000            |
|           | Replacement, repair, engineering, and design of general building repairs for Collier County Sheriff Office (CCSO) correctional facilities, which includes but is not limited to the following: structural repairs to plumbing chases, generator engineering study/design, etc.   |                    |

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| Collier County Government Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |   | iorv               |
|---|---|--------------------|
| Project #   | Project Title / Description   | FY 2024<br>Adopted |
|   | Sheriff Office Capital  |                    |
| 93032   | X-fers/Reserves - Fund (381/3032)   | 3,122,600          |
|   | The Interfund Transfers and Reserves for the Correctional Facilities Impact Fee Fund (381/3032) are for the following items: \$1,456,800 Series 2011/2022A Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 160,300 Series 2013/2022B Bond debt service payment for the Naples Jail Expansion - Transfer to 298. \$ 700,000 Transfer to County-Wide Capital Projects Fund (301) for a partial loan repayment. \$1,218,800 Reserve for Debt Service on the Series 2011/2022A bond. \$ 127,400 Reserve for Debt Service on the Series 2013/2022B bond. \$ 72,400 Reserve for Capital   |                    |
|   | The debt service payment for the Naples Jail Expansion has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Correctional Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.  |                    |
| 93033   | X-fers/Reserves - Fund (385/3033)   | 4,845,800          |
|   | The Interfund Transfers and Reserves for the Law Enforcement Impact Fee Fund (385/3033) are for the following items: \$1,130,100 Series 2010/2017 Bond debt service payment for the additional funding for the ESC, Special Operations Building and Sheriff's Fleet building - Transfer to (298/2022). \$442,100 Series 2011/2022A Bond debt service payment for the Emergency Service Center (ESC) - Transfer to 298. \$149,200 Series 2013/2022B Bond debt service payment for the Emergency Service Center (ESC) - Transfer to 298. \$426,700 Reserve for Debt Service on the Series 2011/2022A bond \$118,500 Reserve for Debt Service on the Series 2013/2022B bond. \$2,234,000 Reserve for Capital |                    |
|   | The debt service payment for a portion of the Emergency Service Center (ESC) building has a principal and interest payment due on October 1. This Reserve for Debt Service insures that the Law Enforcement Facilities Impact Fee fund has sufficient cash on October 1 to make the required debt service payment.  |                    |
|   | Total Sheriff Office Capital  | 12,293,400         |

| Project # | Project Title / Description   | FY 2024<br>Adopted |
|-----------|---|--------------------|
|           | Solid Waste Capital   |                    |
| 59001     | Driveway Turn-Around Program  | 250,000            |
|           | Purpose: Reinforce and widen residential driveways where hammerhead construction is not feasible. These reinforced driveways will allow solid waste franchise trucks to turn around in a safe manner. The reinforced driveways are also used by ambulances, fire trucks, and school buses. Method: Competitive construction bid process. End State: Improve public safety by providing turn-around capabilities on public roads for solid waste collection vehicles so that the vehicles do not have to back out of dead-end streets.   |                    |
| 59007     | Resource Recovery Business Park   | 300,000            |
|           | Purpose: Provide for critical functions such as staging sites for storm debris recovery operations, construction and demolition materials recycling, yard waste recycling, bio-solids processing, Leachate management, special materials recycling, and a materials recovery facility in a centrally located facility north of the Collier County Landfill. The project envisions a public/private mix of investment and operations to meet the goal of providing emerging and proven technology at best value. The facility is located immediately north of the existing Collier County Landfill. Method: Competitive construction bid for initial site construction services. End State: A comprehensive resource recovery business park that will service the solid waste management operations, provide public/private partnership opportunities, and extend the life of the landfill by reducing the solid waste stream being land filled. |                    |
| 59008     | Infrastructure Maintenance  | 500,000            |
|           | Purpose: Perform regular preventative maintenance for solid waste facilities to include inspections of roofs, gates, garage doors, fences, HVAC (heating, ventilation, air conditioning) systems, site, fire sprinklers, cameras, and card access. Planned FY20 projects included preventative maintenance and repairs of the previously listed assets. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant Division facilities.  |                    |
| 59012     | Landfill Optimization   | 400,000            |
|           | Purpose: Maximize existing facilities and assets through expansion of the Collier County Landfill in compliance with the Integrated Solid Waste Management Strategy and the Solid Waste Sub-Element (Policy 2.4). The program includes engaging the services of qualified engineering consultants to develop options, assessment and feasibility studies for increasing landfill disposal capacity through southern, eastern or western expansion at the existing Collier County Landfill property and/or surrounding properties; provide funding to purchase property, mitigation credits and mitigation property to optimize landfill capabilities. Method: Fixed-term contracts will be used for studies and design as well as mitigation purchases. End State: Extend the life of the Collier County Landfill by maximizing the use of the existing landfill site providing disposal capacity for the citizens of Collier County.           |                    |
| 59013     | Physical/Cyber Security   | 100,000            |
|           | Purpose: Multi-year program to provide both physical and virtual protection of assets that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements. Planned FY23 projects include but no limited to upgraded and coordinated cameras, communication and monitoring ability at the recycling drop-off centers and the landfill. Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.  |                    |
| 70107     | Landfill Faclities Projects   | 50,000             |
|           | Purpose: Optimize the operating efficiency and increase the safety of the facility by completing projects relating to rehabilitation, replacement, and optimizations of HVAC systems, roofs, security systems, and other vertical assets existing at the landfill facilities. Also implement a program to enhance the utilization and life cycle expectancy of the landfill facilities by maintaining facilities in satisfactory operating condition by providing systematic inspection, detection, and correction of incipient failures either before they occur or before they develop into major defects. Method: Fixed term services contracts and/or competitive construction bids. End State: Enhanced and fully compliant landfill facilities that will ensure safety for employees, and extend the life cycle of the facility and its vertical assets.  |                    |

**Collier County Government** 

safety for employees, and extend the life cycle of the facility and its vertical assets.

| Project # | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate<br>Project Title / Description   | FY 2024<br>Adopted |
|-----------|---|--------------------|
|           | Solid Waste Capital   |                    |
| 70219     | Landfill Leachate Deep Injection Well   | 650,000            |
|           | Purpose: To construct a Deep Injection Well (DIW) for long term disposal of leachate. Due to the large volume of leachate generated by the landfill, and potential impact from tropical storms, an improved disposal system is needed. The construction of a DIW will provide long term disposal capacity for the landfill leachate system and provide disposal capacity for various projects development in the Government Operations Business Park. Method: Fixed-term contracts and competitive construction bids. End State: A fully compliant landfill program that will meet all rules, regulations, and future disposal demands as well as community expectations.   |                    |
| 70232     | Immokalee Facility Upgrade HHW  | 3,315,500          |
|           | Purpose: Upgrade the facilities at the Immokalee Transfer Station that are the responsibility of the county to better serve and create a safer environment for the landfill customers. Projects may include 1) Design and permit of Household Hazardous Waste (HHW) collection facilities to provide safe, convenient and environmentally responsible options for area residents and qualified small businesses desiring to properly dispose of flammable liquids, aerosols, pool chemicals, cleaning chemicals, used oil, mercury-containing devices, propane tanks, medical sharps, pharmaceuticals, fluorescent bulbs, batteries, electronics, used paints, pesticides and fungicides to comply with Title 29 of the Code of Federal Regulations, part 1910 Hazardous Materials and Florida Administrative Code Chapter 69A-69 Florida Fire Prevention Code. The recovered household hazardous waste diverts hazardous materials from the landfill which have potential for release into the environment). 2) Assess the need for a new scalehouse and scales to accommodate the growth including evaluation of exiting scale for repurposing or replacement. 3) Establish a hurricane debris recovery area. 4) General site upgrades include fencing, lighting, and security cameras. FY23 planned projects include design, permitting and bid preparation to achieve the conceptual site plan currently under development. Method: Fixed-term services contracts and/or competitive construction bids. End State: Improved county facilities that will better serve the residential and commercial customers that utilize the transfer station while diverting recyclables and hazardous waste material from the landfill. |                    |
| 94074     | X-fers/Reserves/Interest - Fd (474/4074)  | 1,500,000          |
|           | Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project as well as a Transfer from the Solid Waste Landfill Closure & Debris Mission Reserve Fund (471/4071) in the amount of \$8 million. This Transfer will only be made if a catastrophic event happens.   |                    |

**Total Solid Waste Capital** 

7,065,500

Fiscal Year 2024 10 - 154 CIP Summary Reports

|   | Collier County Government   |                    |  |  |
|---|---|--------------------|--|--|
| Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category |   |                    |  |  |
| Project #   | Project Title / Description   | FY 2024<br>Adopted |  |  |
|   | Stormwater Capital  |                    |  |  |
| 51144   | Stormwater Master Plan Update   | 98,500             |  |  |
|   | This project includes funding for long range strategic planning for future program progression, capital improvement project identification and prioritization, specific basin issue evaluation and funding appropriation analysis. Individual Project Feasibility Studies will be funded from this Project and guided by the project ranking criteria established in the Planning process.            |                    |  |  |
| 60121   | NPDES MS4 Program   | 50,000             |  |  |
|   | Funding within this project covers continued development of and compliance with the federally mandated National Pollutant Discharge Elimination System (NPDES) permitting program for the County operated Municipal Separate Storm Sewer System (MS4).  |                    |  |  |
| 60139   | Naples Park Area Improvements   | 7,500,000          |  |  |
|   | In coordination with the Public Utilities Division, this project includes water main and sanitary sewer collection system replacements, as well as roadside stormwater management system improvements. Roadside stormwater improvements are occurring in conjunction with utility replacement work on all east-west streets in the Naples Park Subdivision. This is a multiyear, multi-phase project. |                    |  |  |
| 60224   | Lely Golf Estates   | 1,275,000          |  |  |
|   | This is a multiyear improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Lely neighborhood community. This joint effort will reduce construction costs by capitalizing on economy of scales and avoiding multiple disturbances in the neighborhood.                                |                    |  |  |
| 60234   | Palm River Stormwater Improvements  | 2,500,000          |  |  |
|   | This is a multi-year improvement project being developed in coordination with the Public Utilities Department to include stormwater management, water and wastewater improvements within the Palm River community. This joint effort will reduce construction costs by capitalizing on economy of scale and avoiding multiple disturbances in the neighborhood.                                       |                    |  |  |
| 93052   | X-fers/Reserves - Fund (327/3052)   | 20,857,500         |  |  |
|   | Stormwater Capital was allocated \$60 million from the Special Obligation Revenue Bond, Series 2020A. As projects are awarded design/construction contracts, they are budgeted. The remaining funding is sitting in Reserves. The Bond proceeds are being used to repair and maintain the stormwater capital improvements.  |                    |  |  |
|   | Total Stormwater Capital  | 32,281,000         |  |  |

Fiscal Year 2024 10 - 155 CIP Summary Reports

| Project # | Project Title / Description  | FY 2024<br>Adopted |
|-----------|--|--------------------|
|           | Tourist Development Council - Beaches  |                    |
| 80171     | Beach Tilling  | 30,000             |
|           | Required by permit prior to turtle nesting season to lower beach density to aid in turtle nesting.   |                    |
| 80288     | Wiggins Pass Dredge  | 25,000             |
|           | Monitoring of recent 2022 dredge performance as required by FDEP permit.   |                    |
| 80366     | Coastal Resiliency   | 500,000            |
|           | Technical support as needed for USACE's Coastal Storm Risk Management plan (CSRM).   |                    |
| 88032     | Clam Pass Dredge Pelican Bay   | 250,000            |
|           | Monitoring of 2022 dredging of Clam Pass.  |                    |
| 90020     | TDC Administration   | 75,000             |
|           | This item provides a funding allowance for unanticipated projects or initiatives.  |                    |
| 90033     | Near Shore Hard Bottom Monitoring  | 230,000            |
|           | Monitoring of biological systems on nearshore hard bottom which is subject to potential impacts from beach renourishment projects. Required as part of permitting.   |                    |
| 90065     | Local Gov't Funding Request  | 25,000             |
|           | Preparation of Local Government Funding Request grant participation for beach renourishment and inlet maintenance projects.  |                    |
| 90066     | Vanderbilt Beach Renourishment   | 3,800,000          |
|           | Truck haul (~75,000 CY's) beach renourishment of Vanderbilt Beach from R-22 (Blue Bill Ave) to R-30.5 (just south of Vanderbilt Beach Road). Anticipated to be segment fill at problem areas, not the entire length.   |                    |
| 90067     | Park Shore Bch Renourishment   | 3,800,000          |
|           | To perform maintenance re-nourishment of approximately 50,000 CY's (cubic yards) for Park Shore Beach.   |                    |
| 90069     | Clam Pass Beach Maintenance  | 100,000            |
|           | To perform maintenance re-nourishment of approximately 25,000 CY's (cubic yards) for Clam Pass Beach.  |                    |
| 90077     | Beach Emergency Response   | 300,000            |
|           | This project is for urgent/emergency response for unforeseen natural or manmade events such as red tide, mass seaweed blooms, fish kills, or other such occasions where immediate remedial action is necessary to mitigate the negative effects of the occurrence.   |                    |
| 90096     | Naples Pier Repair and Maintenance   | 200,000            |
|           | The activity description for this project includes labor and material for the upkeep and safety of the pier. The pier is a public access beach facility as a tourist attractor and destination. The pier structure has a shoreline erosion control and beach preservation effect. Additionally, the public safety through the continued maintenance of the pier is of paramount importance. Repair and maintenance areas include responsibility and public safety of pier structure, wooden deck, restrooms and storage facilities as well as water and electrical systems related to the pier's use as a fishing, tourist and beach preservation structure. |                    |
| 90297     | Shore Bird Monitoring  | 25,000             |
|           | Monitoring of migratory and nesting activities of protected and endangered shorebird species subject to potential impacts from beach renourishment projects. Required as part of permitting.   |                    |
| 90527     | Naples Beach Cleaning  | 197,000            |
|           | Beach Cleaning Contract with City of Naples.   |                    |
| 90533     | County Beach Cleaning  | 601,100            |
|           | This is an ongoing project for Collier County and Marco Island beach cleaning. This project maintains the beaches and equipment that is necessary for these operations.  |                    |
|           |  |                    |

**Collier County Government** 

Fiscal Year 2024 10 - 156 CIP Summary Reports

|           | Collier County Government  |                    |
|-----------|--|--------------------|
| F         | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Categ  | ory                |
| Project # | Project Title / Description  | FY 2024<br>Adopted |
|           | Tourist Development Council - Beaches  |                    |
| 90536     | City/County Beach Monitoring  Physical survey of beach required by permit to determine erosion/accretion per beach segment.  | 170,000            |
| 90549     | Doctors Pass Dredging  Monitoring of recent 2022 dredge performance as required by FDEP permit.  | 25,000             |
| 91105     | X-fers/Reserves - Fund (195/1105)  The Interfund Transfers and Reserves for Tourist Development Council (TDC) Beach Renourishment/Inlet Maintenance Fund (195/1105) includes the following:  \$ 312,000 Transfer to Tax Collector, tax collection fee \$ 171,700 Transfer to Fund (119) for Sea Turtle Monitoring \$ 817,600 Transfer to TDC Engineering Fund (185) \$ 9,570,000 Reserve for Catastrophe @ \$500,000/year with a cap of \$10 million \$ 58,151,300 Reserve for Capital | 44,470,500         |
|           | Total Tourist Development Council - Beaches  | 54,823,600         |

Fiscal Year 2024 10 - 157 CIP Summary Reports

|           | Collier County Government   |                    |
|-----------|---|--------------------|
| F         | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Categ   | jory               |
| Project # | Project Title / Description   | FY 2024<br>Adopted |
|           | Tourist Development Council - Park Beaches  |                    |
| 91100     | X-fers/Reserves - Fund (183/1100)   | 4,469,200          |
|           | The inter-fund transfers and reserves for TDC-Beach Parks Fund (183/1100)) are for the following items: \$29,400 Transfer to Tax Collector, TDC collection fee \$2,567,600 Reserve for Capital Outlay |                    |
|           | Total Tourist Development Council - Park Beaches  | 4,469,200          |

Fiscal Year 2024 10 - 158 CIP Summary Reports

| F         | Collier County Government iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate   | norv               |
|-----------|--|--------------------|
| Project # | Project Title / Description  | FY 2024<br>Adopted |
|           | <u>Transportation Capital</u>  |                    |
| 31331     | Operating Project (331/3090)   | 45,000             |
|           | Operating category funding for the Road District 1 Impact Fee Fund (331/3090)) is required for expenses not specifically part of a capital project. A typical expenditures of this type is an impact fee studies.  |                    |
| 31338     | Operating Project (338/3094)   | 44,500             |
|           | Operating category funding for the Road District 6 Impact Fee Fund (338/3094)) is required for expenses not specifically part of a capital project. A typical expenditure of this type is an impact fee study.   |                    |
| 50233     | Off-Rd Vehicles & Equipment  | 340,000            |
|           | This project will fund the replacement of vehicles, machinery and equipment not included in the motor pool capital recovery program.   |                    |
| 50285     | Transportation Mgmt. Svcs Bldg R&M   | 173,500            |
|           | Building renovations to optimize space utilization and safety.   |                    |
| 60016     | Intersection Enhancements  | 3,420,000          |
|           | Projects to improve safety & increase capacity at various locations on the County highway system through minor turn lane construction and drainage improvements.   |                    |
| 60037     | Asset Management   | 600,000            |
|           | Provides funding for Growth Management's ongoing efforts to build and maintain an asset management system that is focused on optimizing the life cycle of Growth Management Department's (GMD) infrastructure assets.  |                    |
| 60077     | Road Refurbishing  | 800,000            |
|           | Refurbishing of highway stripping, pavement, marking & raised pavement markers for county wide safety of the motoring public. May also include minor repairs of roadside swales, drainage, catch basins, culverts, underground drain pipes and ancillary drainage systems.   |                    |
| 60085     | Traffic Info System Review   | 250,000            |
|           | These fees are collected and used to review the traffic data, number of trips, and a need for turn lanes from each development as they come in for approval. This information keeps us up to date with additional trips added to each road segment based on traffic flow. This in turn helps with the Annual Update and Inventory Report (AUIR) and determining where we should be adding capacity to our road system. |                    |
| 60090     | Traffic Signal Timing  | 500,000            |
|           | To augment the Traffic Operations Signal Timing staff, conduct counts, capacity analysis, controller timing adjustment, field reviews, and investigate and respond to citizen's requests.  |                    |
| 60109     | Enhanced Planning Consultant Services  | 500,000            |
|           | Provide Transportation Planning consulting services for a wide variety of transportation projects throughout the County.   |                    |
| 60118     | County Pathways Non-Pay in Lieu  | 350,000            |
|           | Sidewalk maintenance and repair not covered under the payment in lieu program. Cost associated with additional temporary construction engineering inspections (CEI) staff on Local Agency Program (LAP) sidewalk projects.   |                    |
| 60130     | Wall Barrier Replacement   | 500,000            |
|           | Replacement of county-maintained noise and barrier walls. This project will replace walls at various locations. Currently, two wall segments are in need of replacement to maintain their functionality and structural integrity: one on Livingston Rd from Radio Rd to Golden Gate Pkwy, and another on Vanderbilt Dr from Goodlette-Frank Rd to Airport-Pulling Rd.  |                    |

Fiscal Year 2024 10 - 159 CIP Summary Reports

|           | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate   |                    |
|-----------|--|--------------------|
| Project # | Project Title / Description  | FY 2024<br>Adopted |
|           | <u>Transportation Capital</u>  |                    |
| 60131     | Road Resurfacing   | 10,000,000         |
|           | Road Resurfacing: Each year the condition of the county's roads is assessed and a priority system is used to determine which roads have the greatest need for re-surfacing. Overlay work generally involves the milling and removal of some of the existing asphalt. A fresh layer of asphalt is then applied to the roadway, which will also receive new lane markings. The road segments selected are based on an indepth ranking system that accounts for wear and deterioration. |                    |
| 60144     | Oil Well Rd, Everglades to Oil Well Grade  | 4,900,000          |
|           | The Oil Well Road (Everglades to Oil Well Grade) project will widen the roadway from 2 lanes to 6 lanes for a distance of 3.38 miles. Lanes will be 12' wide and the project will also include 4' bike lanes and a 10' multi-use path in each direction. A bridge replacement will be required over the Faka Union Canal.  |                    |
| 60163     | Traffic Calming/Studies  | 300,000            |
|           | Traffic studies required to identify specific level of service (LOS) deficiencies and traffic calming.   |                    |
| 60172     | Traffic Signals  | 1,050,000          |
|           | Transportation traffic signal and roadway lighting improvements, includes upgrades to Traffic Management Center and traffic count equipment. Overseen by the Traffic Operations.   |                    |
| 60197     | Road Maintenance Facility  | 1,239,000          |
|           | Funds reserved for construction of road maintenance facility in the north end of town.   |                    |
| 60198     | Veterans Memorial Road PH II   | 6,500,000          |
|           | Building 4-lanes divided urban arterial roadway from the new high school to Old US41, includes railroad crossing, sidewalks, on-street bike lanes and a signal at Old US41.  |                    |
| 60199     | Vanderbilt, US41 to Goodlette Frank Rd   | 16,063,000         |
|           | Widening Vanderbilt Beach Road from four lanes to six lanes (mostly within the median), includes stormwater drainage improvements.   |                    |
| 60201     | Pine Ridge Rd, Livingston to I-75  | 5,000,000          |
|           | Improvements to the intersection of Pine Ridge Rd and Livingston Rd (Partial Continuous Flow Intersection, CFI, utilizing offset left turn lanes for the north and southbound approaches on Livingston). as well as intersection improvements at Pine Ridge Rd. and Whipperwill Lane, and Pine Ridge Road at the I-75 interchange.   |                    |
| 60220     | Blue Sage Drive  | 38,500             |
|           | Funding for Blue Sage Drive Emergency Repairs  |                    |
| 60226     | 16th Ave (13th St SW to 23rd St SW)  | 1,406,000          |
|           | The project consists of widening the existing traffic lanes to 11' and adding 5' bike lanes on 16th Avenue SW, providing 5'paved shoulders on the approaches at the side street intersections, incidental drainage improvements and school but stops at each intersection (both sides). This project will enhance connectivity between 23rd Street SW south of White Boulevard to 13th Street SW south of Golden Gate Boulevard.   |                    |
| 60227     | Corkscrew Rd (Lee Cnty Line) Shoulders   | 479,000            |
|           | Shoulder widening safety improvements with Lee County. A 50 % cost share is planned with Lee County for their half of the project.   |                    |
| 60229     | Wilson Blvd, GG Blvd to Immokalee  | 9,718,400          |
|           | Widening Wilson Blvd from 2 lanes to 4 lanes urban section, including improvements to the intersections of Wilson Blvd and Golden Gate Blvd and Wilson Blvd and Immokalee Rd.  |                    |
| 60231     | Oil Well Rd Shoulder Improvements  | 750,000            |
|           | The project consists of widening the converting the existing 10' traffic lanes to 12' lanes and adding 5' paved shoulders on both sides of Oil Well Road – Segment II, east of the Oil Well Rd./Camp Keais Rd. intersection., with incidental drainage improvements. This project will enhance safety on this road.  |                    |
| 60249     | Vanderbilt Bch Rd, 16th to Everglades  | 9,783,000          |
|           | To construct only two lanes (one in each direction) from 16th Street NE to Everglades.   |                    |

Fiscal Year 2024 10 - 160 CIP Summary Reports

| Project # | Project Title / Description   | FY 2024<br>Adopted |
|-----------|---|--------------------|
|           | <u>Transportation Capital</u>   |                    |
| 60256     | Everglades & 43rd Ave NE  | 1,700,000          |
|           | Construction of intersection improvements on Everglades Boulevard North at 43rd Avenue N.E. to include turning lanes on all approaches, a new traffic signal and reconstruction the of existing driveways, side drains and swales.  |                    |
| 60259     | Goodlette Rd (VBR to Immk Rd)   | 2,200,000          |
|           | From Vanderbilt Beach Road to Immokalee Road expanding from 2-lane undivided to 4-lane divided arterial.  |                    |
| 60260     | Mast Arm Painting   | 650,000            |
|           | For use of contractors to provide mast arm painting services.   |                    |
| 60264     | Golden Gate Parkway at Livingston   | 500,000            |
|           | The study is intended to identify and evaluate potential improvements and provide conceptual plans for the intersection of Golden Gate Parkway and Livingston Rd.   |                    |
| 66066     | Bridge Repairs and Construction   | 5,000,000          |
|           | A Countywide program to maintain the county bridges to acceptable standards in the best interest of health, safety and welfare of the public. All county bridges are inspected by Florida Department of Transportation (FDOT) and rated for Sufficiency and Health Index (SHI). Based on the information in the FDOT bridge inspection reports the bridges are further evaluated and prioritized by need for repair or replacement. These improvements are then identified and budgeted for in the 5-year work program for bridges. |                    |
| 68056     | CR951, GG Blvd to Green Blvd  | 18,888,000         |
|           | Add one lane in each direction; include a roadway alignment shift, access management, a revised signal, bridges, on-street bike lanes, and pedestrian upgrades.   |                    |
| 93080     | X-fers/Reserves - Fund (341/3080)   | 404,800            |
|           | Reserve for Future Capital Projects is recorded in this project.  |                    |
| 93083     | X-fers/Reserves - Fund (313/3083)   | 11,778,500         |
|           | The Interfund Transfers and Reserves for the Gas Tax Capital Fund (313/3083) are for the following  |                    |
|           | items: \$11,300,000 Series 2012 & 2014 Gas Tax Revenue Bond - Transfer to Fund (212/2005), \$478,500 Interest for paper loan-Transfer to Fund (299/2023).   |                    |
| 93091     | X-fers/Reserves - Fund (333/3091)   | 100                |
|           | Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund 333.  |                    |
| 93092     | X-fers/Reserves - Fund (334/3092)   | 231,200            |
|           | Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (334/3092).   |                    |
| 93093     | X-fers/Reserves - Fund (336/3093)   | 1,500,000          |
|           | Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (336/3093).   |                    |
| 93095     | X-fers/Reserves - Fund (339/3095)   | 3,567,900          |
|           | Reserve for contingencies and future capital projects are recorded in this project for the Road Impact Fee Fund (339/3095).   |                    |
|           | Total Transportation Capital  | 121,170,400        |

Fiscal Year 2024 10 - 161 CIP Summary Reports

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### Water / Sewer District Capital

#### 50105 Integrated Asset Management

300,000

Purpose: Sustain the Enterprise-wide Integrated Asset Management Program within the County to more cost-effectively manage assets. The system integrates the Cityworks software application with existing Agency wide systems of GIS (geographic information system), SAP (County's accounting program), SCADA (supervisory control and data acquisition) and many interdivisional processes including procurement and finance spanning five full scale implementation projects. Technical Support will continue into FY23. Method: Utilize fixed-term contracts. End State: A tangible GIS-based asset and work management system to guide predictive and preventative maintenance and consistent sustainable work practices that occur in a systematic manner, at less cost, and with less operational impact versus catastrophic failure.

#### 70010 Meter Renewal and Replacement

200.000

Purpose: This multi-year program consists of replacing water meters that have reached the end of their useful life. There are over 76,000 meters in the system that record water usage, and are thus the source of revenue for the utility. Scheduled replacement will be modified as needed to remain consistent with the results of the meter audit. This project also replaces meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and meter replacement installation completed by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 2013-44, and sustain an accurate measurement of customer water usage for accurate billing.

#### 70014 Real Property/Infrastructure Audit

105,000

Purpose: Ensure that all Collier County Water-Sewer District assets are located within County Utility Easements. Where this is not the case, the County does not have the legal right to construct projects or perform maintenance required to remain in compliance and to serve the District's customers. Method: Coordinate with appropriate divisions to verify asset locations in existing geographical information system (GIS) layers. Coordinate with Real Property Management to locate easement interest documents, upload into the document management system (DMS), and plot locations in GIS. Compare easement interests with asset locations on GIS to determine if additional easements are required. End State: Confirm all assets reside within appropriate easements and obtain additional easements where needed.

#### 70019 Cross Connections Program

50,000

Purpose: To maintain compliance with Rule 62-555 of the Florida Administrative Code and the Collier County Cross Connection Control Ordinance 2008-32. The rule requires all community water systems to establish and implement a routine cross-connection control program to detect and control cross-connections and prevent backflow of contaminants into the public water supply. Method: Procure the devices through existing contracts and provide installation through a bid process or by staff as determined by the operating department. End State: Fully compliant and protected water supply system.

#### 70023 Fire Hydrant Replacement

25,000

Purpose: This on-going program replaces fire hydrants that have reached the end of their useful life. There are approximately 10,000 fire hydrants in the distribution system; existing hydrants are planned to be replaced each year beyond those replaced with water main rehabilitation projects. The areas targeted for replacement will be primarily based on input from the Fire Districts and areas of concern identified during annual flushing exercises. Method: Utilize existing underground services contracts. End State: Replace hydrants to ensure compliance with fire protection codes and ordinances, and provide a point to flush the water distribution system when necessary to comply with state and federal water quality standards.

#### 70031 Utilities Master Plan

200,000

Purpose: Utilize consultants to assist with updates to the Utilities Master Plan, including coordination with the rate study program, and the annual capital improvement program (CIP) update aimed at responsible system growth, maintenance and preservation. Method: Utilization of request for proposal (RFP) and existing fixed term contracts; retain a qualified consultant to prepare and update master plans, rate study collaboration and CIP validation. End State: The Master Plans, CIP and rate study will remain concurrent with the latest population trends concurrent with Growth Management Department Comprehensive Planning guidance and the needs of all Public Utilities Operating Divisions.

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### Water / Sewer District Capital

#### 70060 NCWRF SCADA Support Op

350,000

Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the North County Water Reclamation Facility (NCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the NCWRF SCADA system.

#### 70061 SCWRF SCADA Support Op

350,000

Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Water Reclamation Facility (SCWRF) through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the treatment process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. This program will increase reliability, sustainability, and operational efficiency. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the SCWRF SCADA system.

#### 70062 IQ Systems SCADA TSP Ops

300,000

Purpose: This is a multiple year program to restore and rehabilitate and support enhanced telemetry communications and Supervisory Control and Data Acquisition (SCADA) systems through a Technical Support Program (TSP) to eliminate obsolescence of existing programmable logic controllers (PLCs), communication networks and protocol limitations and various pieces of instrumentation used to monitor and control the process. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the IQ SCADA system.

#### 70069 Wellfield / Plant Power System

3.000.000

Purpose: This multi-year phased project consists of improvement/replacement aging power system equipment and power lines within the wellfields (Tamiami, North Reserve Osmosis & South Reverse Osmosis) and two Regional Water Treatment Plants (WTPs). Planned projects in FY23 focus on electrical reliability improvements at the South County Regional Water Treatment Plant, electrical reliability improvements at the North County Regional Water Treatment Plant, and generator replacements in the Tamiami wellfield. Method: Utilize existing fixed-term contracts for design and construction. End State: Continue to provide reliability and maintain compliance to meet demand throughout the water system.

#### 70084 Wellfield SCADA Support - Operating

250,000

Purpose: Rehabilitate the Supervisory Control and Data Acquisition systems (SCADA) for the remote water sites including water distribution sites, water quality locations, and wellfields that supply raw water to the north and south treatment plants through a multi-year technical support program to increase reliability and operational efficiency. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the process and communicate with the regional water treatment plants. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. There are 105 well sites with 77 PLCs and communication networks throughout the wellfield as well as water distribution and quality monitoring sites throughout the water distribution system. This program will upgrade communication methods to more consistent and reliable standards. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the wellfield SCADA system.

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### Water / Sewer District Capital

#### 70085 Wellfield/Raw W Booster TSP - Ops

4,500,000

Purpose: Provide annual technical support program (TSP) funding for repairs and modifications needed to meet demand and to remain in compliance. Projects include ongoing restoration and rehab to maintain water (W) production capabilities at 102 individual production wells (reconditioning of wells, well pump replacement, casing and tubing replacement, metering, electrical and mechanical rehab); within the 41 miles of raw water piping system (valve and main rehab, air release valve installation)); and at both raw water booster pump stations (pump and control rehab, building maintenance). Projects for FY23 include reconditioning of existing wells, design to relocate the existing raw water main on Wilson Boulevard due to the roadway widening improvement project, improvements to existing wells/infrastructure in the North Reverse Osmosis (RO) wellfield and various process improvements. Method: Fixed-term contracts and competitive bids. End State: Meet demand and remain in compliance, maintain production capabilities and reliability.

#### 70102 SCRWTP SCADA Support - Ops

300,000

Purpose: Restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the South County Regional Water Treatment Plant (SCRWTP) through a multi-year technical support program. This program is needed to eliminate obsolescence of existing programmable logic controllers (PLCs) and various instrumentation used to constantly monitor and control the many processes and communicate throughout the water treatment plant. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will increase reliable, sustainability, and operational efficiency. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operations.

#### 70104 Water Plant Compliance Assurance Proj

1,200,000

Purpose: This Compliance Assurance Project (CAP) provides needed process improvements at both the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP) to remain in compliance with local, state or federal regulations. Method: Utilize fixed-term contracts or request for proposal (RFP) for design and study services for the various projects. Bid for construction in conformance with County Purchasing Policy. End State: Maintain compliance and meeting demand throughout the water system.

#### 70113 Facility Infrastructure Maintenance

15,000

Purpose: Operational and preventative maintenance program which performs regular preventative maintenance and minor repairs on water facilities including inspections and assessments of roofs, gates, overhead doors, cranes, fences, HVAC (heating ventilation, air conditioning) site, and landscaping. This will enhance the utilization and life expectancy of the water facilities by maintaining structures in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant water department that will extend the life expectancy of the facility and its vertical assets.

#### 70117 Wastewater Remote Sites TSP

80,000

Purpose: A technical support program (TSP) to optimize the operating efficiency and ensure the safety of Public Utilities Department (PUD) Wastewater structures by completing projects related to the rehabilitation, replacement, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems, and other vertical assets existing in the Collections, Irrigation Quality and Master Pump Station Facilities (IQ/MPS). Implement a program to enhance the utilization and life expectancy of the IQ/MPS by maintaining facilities in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY23 projects include but not limited to Shirley Street equipment storage, parking, security, and roof improvements. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant IQ/MPS that will ensure safety for employees and extend the life cycle of the facility and its vertical assets.

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### Water / Sewer District Capital

#### 70118 Infrastructure TSP Water Plants

500,000

Purpose: A technical support program (TSP) to optimize the operating efficiency and increase the safety of the Water Plants by completing maintenance projects related to rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) systems, roofs, lighting systems, electrical and fire systems, and other vertical assets existing at the South and North County Regional Water Treatment Plant (SCRWTP & NCRWTP). This will enhance the utilization and life cycle expectancy of the SCRWTP and NCRWTP. Planned FY23 projects include but not limited to new roof for the Reverse Osmosis (RO) building, new windows, power wash and painting of the Sludge building, and repair of Lime Plant Degas Tower structure at the SCRWTP. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCRWTP and NCRWTP that will ensure safety for employees, and extend the life cycle of the Plants and its vertical assets.

#### 70120 Naples Park Basin Optimization

10,300,000

Purpose: A multi-year program (FY 2017-28) that provides replacement of water distribution asbestoscement (AC) pipe and wastewater clay pipe in Naples Park that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality in coordination with stormwater replacements (funded out of Stormwater Capital Funds 325 & 328). Replacement rate is approximately 2 to 4 miles per year depending on budget availability. FY23 funds includes the design and construction of the next selected avenues. Method: Utilize request for proposal (RFP) for design and competitive bidding for installation. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance as well as concurrent replacement of the water distribution and stormwater system assets.

#### 70121 Utility Billing Customer Serv Software

20,000

Purpose: Purchase a new billing and customer service software system for water/sewer/IQ (irrigation quality) base and usage charges, pretreatment monthly and application fees, miscellaneous billing for meter tapping, miscellaneous billing for damage to Collier County Water/Sewer District (CCWSD) assets, capital special assessment for water/sewer and miscellaneous billing for financed impact fees. This software system will replace the legacy Harris ICIS water/sewer billing system, the SAP (Collier's accounting system) miscellaneous billing system, and the current capital module within the legacy Special Assessment System. Method: Through request for proposal (RFP) and competitive procurement and fixed term contracts. End State: Comprehensive integrated GIS (geographic information system) based billing system across all product lines.

#### 70131 Large Meters Renewal & Replacement

200,000

Purpose: Remove and replace 20 large meters as part of a multi-year program to replace water meters that have reached the end of their useful life. There are approximately 600 large meters in the system that record water usage, and are thus the source of revenue for the utility. All meters three inch and larger are tested and calibrated annually with replacements scheduled on a rotating basis. In general, this project replaces large water meters that have reached the end of their useful life, and meters that have been identified during the meter audit program as being non-compliant. Method: Fixed term contracts for purchases and replacements with a portion of installation by staff. End State: Remain in compliance with Florida Administrative Code 62-555, Ordinance 201-73, and sustain an accurate measurement of customer water usage for accurate billing.

#### 70136 Water Plant Capital Projects

1,600,000

Purpose: Provide funding for capital improvements involving safety related projects, repairs, replacements, and modifications needed to meet demand and to remain in compliance at the Regional Water Treatment Plant (WTP's). These facilities have been producing over 10 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are cartridge filters, transfer/blend pumps, high service pumps, treatment skids (Reverse Osmosis & Nano), degasification towers, odor control trains, ground storage tanks (GST), generator sets, lime reactors, media filters, sludge thickener and belt press. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

#### 70141 MPS 305 Basin Program

500,000

Purpose: This multi-year program restores, rehabilitates and replaces the aging wastewater collections system within the Glades, Lakewood, Gateway Triangle, Flamingo Estates and the Naples Industrial Park to maintain compliance and meet operational needs. Funding provides for the rehabilitation of approximately 4 pump stations per year. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet demand throughout Basin 305.

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#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### Water / Sewer District Capital

#### 70144 FM Transmission Systems TSP-Ops

100,000

Purpose: This is a multi-year program that restores, rehabilitates or replaces aging wastewater force mains (FM) within the Collier County Water-Sewer District network consisting of 409 miles of pipe and more than 1,200 air release valves through a Technical Support Program (TSP) to maintain compliance and meet operational needs. Wastewater air-release valves are being rehabilitated to reduce the potential for sanitary sewer overflows (SSOs), to eliminate confined space access issues, to decrease maintenance costs and to provide a safe working environment for wastewater collections maintenance staff. The renewal of piping and air release valves are on a prioritized basis. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands throughout the force main system.

#### 70145 Wastewater Pump Stations TSP-Ops

50.000

Purpose: Restore and/or rehabilitate wastewater pump stations and community pump stations within the installed-base of more than 800 locations. This is a multi-year Technical Support Program (TSP) that includes the renewal of multiple pump stations each year, including mechanical, electrical, and structural components such as pumps, motors, pipes, valves, wet wells, odor control, electrical controls, containment, structures, lighting, and fencing. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and meet operational demands of wastewater pump stations.

#### 70148 Water Reclamation Facilities TSP-Ops

1,000,000

Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance at the North and South County Water Reclamation Facilities (NCWRF and SCWRF). These facilities treat approximately 6 billion gallons of wastewater per year. The various treatment processes Modified Ludzack-Ettinger (MLE) and Orbal produce high quality Irrigation Quality (IQ) water. The major pieces of equipment that need to be kept operational include the pretreatment structure with bar screens, grit removal mechanisms and influent channels, MLE aeration basins, orbal oxidation ditches, clarifiers, effluent filters, and disinfection chambers. There are also mechanical screens and grit chambers, odor control units, blowers, pumps, valves, flow meters, chemical analyzers, chemical storage/distribution systems, IQ water storage ponds, sludge belt presses, and sludge holding tanks. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.

#### 70149 NCWRF New Headworks

4,094,200

Purpose: Replace the existing headworks at the North County Water Reclamation Facility (NCWRF) that is approximately 30 years old and beginning to fail structurally. The project includes the installation of structures, screens, grit removal equipment, flow splitting chambers, electrical controls and a new electrical service, as well as interim flow handling during construction. Method: Active design-build contract solicitation. End State: Sustained compliance and the ability to meet demand with reliability through replacement of critical wastewater treatment components.

#### 70166 IQ Water System TSP-Ops

300,000

Purpose: This is a multi-year Technical Support Program (TSP) to restore, rehabilitate and maintain infrastructure of the Irrigation Quality (IQ) water system needed to meet customer demand, and contractual and regulatory compliance, including the rehabilitation of IQ pump stations, isolation valves, and air release valves, as well as meters, pumps, and motors. This program allows operations to accurately measure water sold, ensuring accurate revenue generation; delivers water to the customer per contractual agreements; and allows for system isolation for regulatory compliance. As the reclaimed water system is more than 20 years old, these projects are necessary to maintain the distribution system in working condition. FY23 projects include but are not limited to: flow meter and valve replacement, point of delivery equipment installations, and pump replacement. Method: Fixed-term contracts and competitive bids. End State: Remain in contractual and regulatory compliance, meet customer demand, and improve system efficiency.

#### 70173 Orange Tree Compliance

100,000

Purpose: A multi-year Technical Support Program (TSP) that provides repair of aging utility system assets that have failed throughout the former Orangetree Utility service area. Method: Utilize existing fixed-term underground contracts or competitive bidding for installation and fixed-term engineering services contracts for design. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the potable water and wastewater system assets.

| Project # | Project Title / Description   | FY 2024<br>Adopted |
|-----------|---|--------------------|
|           | Water / Sewer District Capital  |                    |
| 70202     | Collier County Utility Standards  | 20,000             |
|           | Purpose: Utilize design consultants to provide independent peer review of specific Collier County Water-Sewer District infrastructure detail drawings based on input and feedback from County staff and advisory committees. The Board of County Commissioners annually approves the Utility Standards Manual update. Method: Meet with the Utilities Discussion Group and Public Utilities Operating Divisions to update the Utility Standards Manual. End State: That the Utility Standards Manual, as the Public Utilities principal technical guidance document, ensures that all utility-related construction meets county standards, that consistency is maintained, and that the utility continues to stay compliant with all state and federal regulations.   |                    |
| 70207     | MPS 301 Rehab, SCWRF  | 750,000            |
|           | Purpose: Rehabilitate 30+ year old Master Pump Station (MPS) 301 including mechanical, electrical, and structural components such as pumps, motors, generator, controls, pipes, wet wells, odor control, containment, structures, lighting, and fencing to maintain compliance and meet operational needs. Method: Fixed-term contracts and competitive bids. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance.   |                    |
| 70222     | Golden Gate City Compliance   | 1,290,000          |
|           | Purpose: This is a multi-year compliance assurance program (CAP) that restores, rehabilitates and replaces aging underground pipelines within the newly acquired Golden Gate City Utility service area to maintain compliance and to meet operational needs. Program goals include the minimization of infiltration and inflow of storm and ground water into the wastewater collections system by restoring or replacing manholes and lining or replacing underground pipes and service laterals, wastewater treatment plant repair and rehabilitation, installing fire hydrants, water mains and other appurtenances that improve fire protection and water quality. FY 20 includes transmission system design to enable future water distribution system expansion. Method: Fixed-term contracts, Request for Professional Services and competitive bids. End State: Maintain compliance and meet operational demands. |                    |
| 70240     | Collections Operating TSP   | 3,894,800          |
|           | Purpose: This is a multi-year Technical Support Program (TSP) to provide repairs and modifications needed to meet demand and remain in compliance in the wastewater collection system. Project provides for repair, rehabilitation and/or replacement of assets near the end of their useful lives. Projects includes, but are not limited to, pump station repairs or rehabs, gravity main or force main repairs and/or replacements, and valve replacements. Method: Budget amendments to discrete projects, fixed-term contracts, and competitive bids. End State: Maintain compliance, meet demand, achieve energy efficiencies, and maintain sustainability.   |                    |
| 70257     | Palm River  | 10,500,000         |
|           | Purpose: A multi-year program (FY2021-31) that provides replacement of water distribution asbestoscement (AC) pipe in Palm River that has reached the end of its useful life. The program installs fire hydrants, water mains and other appurtenances that improve fire protection and water quality. Method: Utilize request for proposal (RPS) for design services and competitive bidding for construction. End State: Sustain compliance and meet demand with reliability through continued proactive maintenance and replacement of the water distribution system assets.  |                    |
| 70272     | Air Release Valve Replace   | 1,150,000          |
|           | Purpose: Replace and bring above ground approximately 75 air release valves (ARVs) per year. Existing below-ground ARVs are more prone to failure creating sanitary sewer overflows, and well as being a safely issue working in confined spaces. Method: Fixed term contracts for design and construction. End State: Maintain compliance and provide reliable services.   |                    |
| 70278     | NCWRF Switchgear #1 Replace   | 6,000,000          |
|           | Purpose: Design and replace electrical service #1 switchgear at North County Water Reclamation Facility (NCWRF). This switchgear is at the end of its useful life and needs to be replaced. Method: Request for Professional Services for design and competitive bids for construction. End State: Maintain compliance and reliability through proactive replacement of aging electrical infrastructure.  |                    |
| 70284     | MPS 103 Replacement   | 500,000            |
|           |   | •                  |

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### Water / Sewer District Capital

#### 70285 Airport Rd Cast Iron Water Main Rep

500,000

Purpose: This project is part of a multiyear program that addresses the abandonment of aging cast iron water main in the County's distribution system. This project consists of the removal and replacement of aging cast iron water mains along Airport Road between Vanderbilt Beach Road and Pine Ridge Road. Method: Fixed term contracts for design services and competitive bids for construction. End State: Provides improvement to the water quality, meets demand and increases water reliability.

#### 70286 PCCP Replacement (Ph1-Carica PS to Airport)

300,000

Purpose: This project consists of the replacement of the existing Pre-stressed Concrete Cylinder Pipe (PCCP) transmission water main that travels from the South County Regional Water Treatment Plant to the Carica Pump Station. Method: Utilize request for professional services

#### 70287 NCRWTP Facility Plan/Improv

1,000,000

Purpose: Provide funding for capital improvements to prepare plant facility plan, upgrade existing facilities, review and recommend treatment processes and if needed, provide reliability expansion improvements at the North County Regional Water Treatment Plant (NCRWTP). The NCRWTP is a nano filtration treatment and reverse osmosis treatement plant. These facilities have been producing approximately 5 billion gallons of treated water annually. Since this plant started operation in the 1990's, new treatment technologies have been utilized at other water treatment plants in the surrounding areas. These new technologies need to be reviewed to determine if any of the new treatment technologies should be incorporated into this plant. The major pieces of equipment/systems include are nano filtration membranes, reverse osmosis membranes, deep injection wells, transfer/blend pumps, high service pumps, degasification towers, odor control trains, ground storage tanks (GST), generator sets, clearwell, piping, electrical systems, and SCADA systems. This is a multi-year construction program that will ensure the NCRWTP keeps operating at the highest levels for the next 40 years. Method: Utilize Request for Proposal (RPS) for pre-design & design services, and for Construction Manager at Risk services (CMAR). End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

#### 71009 Security Upgrades

150,000

Purpose: Multi-year program to provide both physical and virtual protection of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements for public water supply systems and sustainability of existing levels of service. Planned FY22 projects include but not limited to a new guard house at North County Regional Water Treatment Plant (NCRWTP), and the replacement of perimeter fencing at the South and North County Regional Water Treatment Plants (SCRWTP and NCRWTP). Method: Internal resources and fixed-term contracts. End State: Compliant and secure infrastructure.

#### 71055 NCRWTP SCADA Support Ops

150,000

Purpose: Restore and rehabilitate the supervisory control and data acquisition (SCADA) systems for the North County Regional Water Treatment Plant (NCRWTP) through a multi-year technical support program. This program eliminates obsolescence of existing programmable logic controllers (PLCs), and various instrumentation used to monitor and control plant processes and communicate throughout the plant. Includes the modernization of existing instrumentation to utilize standard protocols in support of asset management initiatives, as well as enhancing communication networks and related hardware. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Primary focus of the instrumentation and communications enhancements will be on critical treatment processes. Method: Through fixed-term contracts and competitive bids. End State: Maintain compliance and reliable operation of the treatment process.

#### 71056 SCADA Compliance - Water

100,000

Purpose: Multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Water Division. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

# Project # Project Title / Description FY 2024 Adopted

#### **Water / Sewer District Capital**

#### 71057 Membrane Treatment TSP

1,400,000

Purpose: A technical support program (TSP) to increase the efficiency and the recovery rate of the Water Treatment Plant Reverse Osmosis (RO) and Nanofiltration (Nano) treatment units, replace membranes that are beyond their useful life, and maintain existing piping components. The project includes a coordinated design of membrane filters that are optimized with piping and pump redesign as needed to remain in regulatory compliance and improve the recovery rate of the treatment process. Method: Utilize existing fixed-term contracts for design, plant staff for membrane replacement, and contract out construction through competitive procurements. End State: Optimized RO and Nano treatment processes that achieve energy efficiencies and stay within water quality compliance parameters.

#### 71058 General Legal Services

200.000

Purpose: Obtain expert legal counsel for water, wastewater, and reuse issues. Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance. Method: Issue work orders under a competitive agreement for legal services for complex or specialized legal tasks. End State: Provide appropriate legal representation for various complex or specialized water and wastewater related matters to stay in compliance.

#### 71065 SCRWTP TSP Operating

600,000

Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the South County Regional Water Treatment Plant (SCRWTP). This facility has been producing approximately 5 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 5 transfer/blend pumps, 10 high service pumps, 10 treatment skids, 8 degasification towers, 4 odor control trains, 6 generator sets, 3 lime reactors, 6 media filters, sludge thickener and belt press. Projects planned for FY23 include, but are not limited to, replacing air piping. This is a multi-year program that addresses ongoing prioritized needs. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

#### 71066 NCRWTP TSP Operating

1,000,000

Purpose: Provide annual technical support program (TSP) funding for safety related projects, repairs and modifications needed to meet demand and to remain in compliance at the North County Regional Water Treatment Plant (NCRWTP). This facility has been producing approximately 4 billion gallons of treated water annually. The major pieces of equipment needed to be kept operational are: 8 cartridge filters, 6 transfer pumps, 6 high service pumps, 10 treatment skids, 3 concentrate wet well pumps, 4 degasification and odor control trains, and 4 generator sets. Projects in FY23 include, but are not limited to, raw water line replacement in the Nanofiltration Skids Building, and liquid fluoride conversion. Method: Fixed-term contracts for design and competitive bids. End State: Meet demand, maintain reliability, ensure safety of plant staff, and remain in compliance.

#### 71067 Distribution Repump Station TSP

100,000

Purpose: This is a multi-year program that addresses prioritized needs. It provides annual technical support program (TSP) funding for repairs and modifications to the secondary water distribution stations to meet demand and to remain in compliance. These stations include the following booster stations and storage tanks: Carica, Manatee, Isles of Capri, Raw Water Booster Pump Station (RWBPS), and Goodland. FY23 projects include completing electrical improvements at Carica Pump Station. Method: Fixed-term contracts for design services and competitive bids for construction. End State: Meet demand, remain in compliance and maintain reliability and safety.

#### 72013 Facility Infrastructure Maintenance - WW

200,000

Purpose: To optimize the operating efficiency and ensure the safety of the Wastewater (WW) Plants by completing maintenance service projects (MSP) related to the rehabilitation, replacements, and optimizations of HVAC (heating, ventilation, air conditioning) Systems, roofs, electrical and fire systems and other vertical assets existing at the South and North County Water Reclamation Facilities (SCWRF and NCWRF), Orangetree and Golden Gate Wastewater Facility. This will enhance the utilization and life expectancy of the SCWRF and NCWRF by maintaining the Plants in satisfactory operating condition by providing systematic inspections and preventative maintenance to avoid failures and disruption of services. Planned FY23 projects include annual inspections and preventive maintenance of Wastewater Plant assets including HVAC systems, roofs, overhead doors, hurricane shutters, and cranes. Method: Fixed term services contracts and/or competitive construction bids. End State: An enhanced and fully compliant SCWRF and NCWRF that will ensure safety for employees and extend the life cycle of the Plants and its vertical assets.

#### Fiscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Category

#### Project # Project Title / Description FY 2024 Adopted

#### **Water / Sewer District Capital**

#### 72505 Wastewater Security Systems

250,000

Purpose: This is a multi-year program to provide both physical and virtual assessments of assets of our critical infrastructure that are imbedded in critical compliance-driven operations, including physical access points such as gates, fences, card access and recording devices, as well as cyber threats such as network intrusion and cyber hacking that could directly impact operations. Evaluate and prioritize mitigation to resolve risk and exposure to maintain compliance with Department of Homeland Security requirements and sustainability of existing levels of service. Planned FY22 projects include but not limited to the installation of gates, replacement and addition of cameras, and perimeter fencing at both the South and North County Water Reclamation Facilities (SCWRF and NCWRF). Method: Internal resources and through fixed-term contracts. End State: Compliant and secure infrastructure.

#### 72541 SCADA Compliance - WW

100.000

Purpose: This is a multi-year program to acquire, manage and maintain software applications, licenses and support agreements for Supervisory Control and Data Acquisition (SCADA) systems used throughout the Wastewater (WW) Department. This program will also include research and development projects to continue to develop the SCADA system and ensure reliability as technology changes. Method: Utilize fixed-term contracts and competitive bids. End State: All critical control systems are maintained, compliant and secure to facilitate continued production of quality products.

#### 73922 WW Collections SCADA/Telemetry

160,000

Purpose: This is a multi-year program to restore and rehabilitate the Supervisory Control and Data Acquisition (SCADA) systems for the Collections System through a Technical Support Program (TSP) to ensure compliance and provide operational control. SCADA upgrades are being implemented to control variable frequency drives (VFDs) within the wastewater (WW) collection system. The program includes repair and replacement of SCADA equipment including transmitter control units (TCUs) and antennas at more than 800 pump stations, and storm-hardening of the central SCADA systems at the Wastewater Collections office on Shirley Street, and providing a resilient mission critical system that maintains compliance of the entire county's wastewater infrastructure. This program also implements heightened security measures on stand-alone SCADA systems to prevent accidental or malicious loss through cyber threats such as network intrusion and hacking that could directly impact operations. This program will also provide network hardening through use of fiber installation to remote SCADA locations. Method: Fixed-term contracts and competitive bids. End State: Maintain compliance and reliability throughout the Collections SCADA system.

#### 75017 Hydraulic Modeling

150,000

Purpose: Provide hydraulic evaluation and analysis of all water, wastewater and irrigation quality water infrastructure. Hydraulic models are used to verify availability for Planned Unit Developments, concurrency, and master planning. Models are also used by operations to predict pressures, flow rates, and water quality under varying conditions. These data points are essential for determining the appropriate emergency response in the event of pipe breakage. Flows can be modeled and redirected with minimum disruption to the community. Method: Fixed-term contracts. End State: Maintained compliance and operations through this current year execution of a multi-year program.

#### 75018 Financial Services

60,000

Purpose: Utilize outside consultants to prepare feasibility reports, perform rate studies, asset valuations, and acquisitions. Method: Utilize a financial consultant to perform these required studies. The external consultants are utilized in situations where an independent perspective is required or specialized financial analysis is needed. End State: Provide independent financial assessments to aid in business decision-making.

#### 75019 GM Comprehensive Plan

500,000

Purpose: Utilize consultants to assist in addressing growth management (GM) changes to key documents and data used to prepare the following: the Utilities portion of the Annual Update and Inventory Report (AUIR), updates to the Growth Management Plan (GMP), Evaluation and Appraisal Report (EAR) of the Growth Management Plan, and updates to the Land Development Code (LDC) to ensure sustained compliance within the Collier County Water-Sewer District. Method: Engage consultants to provide professional services. End State: The AUIR, Evaluation and Appraisal Report of the Growth Management Plan, and updates to the Land Development Code and Growth Management Plan will be forwarded to Growth Management Division's Comprehensive Planning Section for coordination of the approval process through the Board of County Commissioners.

|           | Collier County Government   |                    |
|-----------|---|--------------------|
| -         | iscal Year 2024 thru 2028 Capital Improvement Program - Project Descriptions by CIP Cate  | gory               |
| Project # | Project Title / Description   | FY 2024<br>Adopted |
|           | Water / Sewer District Capital  |                    |
| 94011     | X-fers/Reserves/Interest - Fund (411/4011)  | 14,405,600         |
|           | The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related water capital improvements paid from loans and bonds. The balance of funds is in Reserves.      |                    |
| 94012     | X-fers/Reserves/Interest - Fund (412/4012)  | 2,000,300          |
|           | Reserve for Contingencies and Reserves for Future Capital Projects are recorded in this project.  |                    |
| 94013     | X-fers/Reserves/Interest - Fund (413/4013)  | 19,742,200         |
|           | The Interfund Transfers and Reserves are recorded in this project. Transfer to the Water-Sewer Debt Service Fund is for the payment of various growth related wastewater capital improvements paid from loans and bonds. The balance of funds is in Reserves. |                    |
| 94014     | X-fers/Reserves/Interest - Fund (414/4014)  | 2,065,000          |
|           | Reserve for Contingencies and Reserve for Future Capital Projects are recorded in this project.   |                    |
| 94015     | X-fers/Reserves/Interest - Fund (415/4015)  | 446,900            |
|           | County Water/Sewer Capital funded by Revenue Bonds Fund (415/2015) Reserves may be used for contingencies and future capital projects.  |                    |
| 94019     | X-fers/Reserves/Interest - Fund (419/4019)  | 4,969,700          |
|           | County Water/Sewer Capital funded by Revenue Bonds Fund (419/4019) Reserves may be used for contingencies and future capital projects.  |                    |
|           | Total Water / Sewer District Capital  | 104,643,700        |
|           | Total Project Cost  | 740,005,400        |

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## **General Fund (0001) / (001)**

Fund Type: General Fund

Description: The General Fund (0001/001) is the largest operating fund of the County. It is used to account for all

countywide general government activities and is supported principally by ad valorem taxes. The Constitutional Officer Funds, which are sub-funds of the General Fund, include the Clerk of Courts (0011/011), Sheriff (0040/040), Property Appraiser (0060/060), Tax Collector (0070/070), and Supervisor of Elections (0080/080).

Prior to the accounting system upgrade in FY 2023, this was Fund number 001.

| Appropriation Unit                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 39,142,592     | 49,468,100         | 45,398,800          | 54,417,900         | 118,200             | 54,536,100         | 10.24%            |
| Operating Expense                 | 37,194,907     | 42,683,200         | 42,197,700          | 47,860,300         | 470,500             | 48,330,800         | 13.23%            |
| Capital Outlay                    | 89,214         | 200,000            | 432,900             | 90,200             | 17,200              | 107,400            | (46.30)%          |
| Grants and Aid                    | 3,401,277      | 4,555,400          | 4,555,400           | 4,001,100          | -                   | 4,001,100          | (12.17)%          |
| Remittances                       | 17,274,424     | 9,281,200          | 9,280,700           | 10,876,300         | -                   | 10,876,300         | 17.19%            |
| Trans to Clerk Of Courts          | 9,542,900      | 10,740,700         | 12,080,000          | 14,681,000         | -                   | 14,681,000         | 36.69%            |
| Trans to Sheriff                  | 211,052,800    | 233,874,800        | 236,274,800         | 250,246,100        | -                   | 250,246,100        | 7.00%             |
| Trans to Property Appraiser       | 7,574,420      | 8,340,300          | 8,340,300           | 8,954,300          | -                   | 8,954,300          | 7.36%             |
| Trans to Tax Collector            | 17,488,417     | 23,220,000         | 23,220,000          | 25,217,100         | -                   | 25,217,100         | 8.60%             |
| Trans to Superv of Elections      | 4,307,100      | 4,916,800          | 4,916,800           | 5,967,100          | -                   | 5,967,100          | 21.36%            |
| Contribution C-ARP                | -              | 10,000,000         | -                   | 9,000,000          | -                   | 9,000,000          | (10.00)%          |
| Trans to 003 Em Disaster Fd       | 300,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 101 Transp Op Fd         | 21,183,300     | 23,638,900         | 23,871,400          | 27,629,700         | -                   | 27,629,700         | 16.88%            |
| Trans to 103 Stormwater Ops       | 2,783,200      | 2,730,000          | 2,745,600           | 2,846,000          | -                   | 2,846,000          | 4.25%             |
| Trans to 105 Afford Hous Incentiv | -              | 500,000            | 500,000             | 500,000            | -                   | 500,000            | 0.00%             |
| Trans to 111 Unincorp Gen Fd      | 771,100        | 726,000            | 726,000             | -                  | -                   | -                  | (100.00)%         |
| Trans to 116 Afford Housg         | 223,400        | 281,700            | 281,700             | 126,700            | -                   | 126,700            | (55.02)%          |
| Trans to 119 Sea Turtle           | 133,000        | 133,000            | 133,000             | 138,700            | -                   | 138,700            | 4.29%             |
| Trans to 123 Grant Prog Support   | 700,700        | 712,100            | 1,712,100           | 827,500            | -                   | 827,500            | 16.21%            |
| Trans to 146 Ochopee Fire Fd      | 565,100        | 565,100            | 609,400             | 955,200            | -                   | 955,200            | 69.03%            |
| Trans to 182 AveMaria Innov Zn    | 105,100        | 119,400            | 119,400             | 136,300            | -                   | 136,300            | 14.15%            |
| Trans to 186 Immok Redev Fd       | 821,100        | 984,800            | 984,800             | 993,000            | -                   | 993,000            | 0.83%             |
| Trans to 187 Bayshore Redev Fd    | 2,188,000      | 2,730,700          | 2,730,700           | 2,920,500          | -                   | 2,920,500          | 6.95%             |
| Trans to 188 800 MHz Fd           | 866,400        | 1,226,700          | 1,402,400           | 1,278,900          | -                   | 1,278,900          | 4.26%             |
| Trans to 198 Museum               | 483,400        | 463,000            | 470,400             | 644,500            | -                   | 644,500            | 39.20%            |
| Trans to 246 GG Golf Course       | -              | -                  | -                   | 528,300            | -                   | 528,300            | N/A               |
| Trans to 298 Sp Ob Bd '10         | 8,908,000      | 7,774,700          | 7,774,700           | 7,428,800          | -                   | 7,428,800          | (4.45)%           |
| Trans to 301 Co Wide Cap Fd       | 30,075,600     | 48,976,300         | 48,976,300          | 52,934,500         | -                   | 52,934,500         | 8.08%             |
| Trans to 303 Boater Improve       | -              | 428,300            | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans to 306 Parks Cap Fd         | 3,070,000      | 3,177,500          | 3,177,500           | 3,000,000          | -                   | 3,000,000          | (5.59)%           |
| Trans to 310 Growth Mgmt Cap      | 8,817,300      | 10,625,900         | 10,625,900          | 9,200,000          | -                   | 9,200,000          | (13.42)%          |
| Trans to 314 Museum Cap           | 200,000        | 200,000            | 200,000             | 200,000            | -                   | 200,000            | 0.00%             |
| Trans to 325 Stormw Cap Fd        | 2,677,800      | 8,271,500          | 8,271,500           | 2,800,000          | -                   | 2,800,000          | (66.15)%          |
| Trans to 346 Park Im Fee Cap Fd   | -              | -                  | -                   | 1,139,100          | -                   | 1,139,100          | N/A               |
| Trans to 370 Sport Complx Cap     | 4,235,000      | 4,000,000          | 4,000,000           | -                  | -                   | -                  | (100.00)%         |
| Trans to 425/426 CAT Mass Transit | 3,493,668      | 3,669,100          | 3,450,500           | 3,517,000          | -                   | 3,517,000          | (4.15)%           |
| Trans to 427/429 Transp Disadv Fd | 2,456,656      | 2,213,200          | 2,292,100           | 2,365,400          | -                   | 2,365,400          | 6.88%             |
| Trans to 490 EMS Fd               | 21,369,500     | 25,316,400         | 25,429,400          | 29,392,300         | -                   | 29,392,300         | 16.10%            |
| Trans to 506 IT Capital           | 500,000        | 3,981,600          | 3,981,600           | 3,301,100          | -                   | 3,301,100          | (17.09)%          |
| Trans to 516 Prop Casualty Ins    | -              | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.00%             |
| Trans to 517 Health and Life Ins  | -              | 2,000,000          | 2,000,000           | -                  | -                   | -                  |                   |
| Trans to 521 Fleet Mgmt           | 200,000        | -                  | 45,000              | -                  | -                   | -                  | N/A               |
| Trans to 523 Motor Pool Cap       | -              | 721,800            | 721,800             | -                  | 1,235,800           | 1,235,800          | 71.21%            |
| Trans to 652 Leg Aid Soc          | 149,900        | 145,600            | 145,600             | 143,800            | -                   | 143,800            | (1.24)%           |

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### **General Fund (0001) / (001)** FY 2023

FY 2023

FY 2024

FY 2024

FY 2024

FY 2024

2022

| Appropriation Unit                  | 2022<br>Actual     | Adopted     | FY 2023<br>Forecast | Current     | Expanded  | Adopted     | Change       |
|-------------------------------------|--------------------|-------------|---------------------|-------------|-----------|-------------|--------------|
| Trans to 681 Court Services         | 2,269,300          | 2,208,000   | 2,208,000           |             | Expanded  | 1,907,600   |              |
| Trans to 704 Adm Services           |                    | 2,200,000   |                     | 1,907,600   | -         | 1,907,600   | (13.61)%     |
| Trans to 704 Adm Serv Grant W       | 19,762             | 20,600      | 3,500               | 125,000     | -         | 125,000     | N/A          |
| ·                                   | 35,435             | 28,600      | 36,600              | 125,000     | -         | 125,000     | 337.06%      |
| Trans to 708 Hum Serv Match         | 4,368              | -           | 9,800               | -           | -         | -           | N/A          |
| Trans to 710 Pub Serv Match         | 9,225              | 2 000 000   | 2 000 000           | -           | -         | -           | N/A          |
| Trans to 727 FEMA                   | 1,000,000          | 2,000,000   | 2,000,000           | 12,000,000  | -         | 12,000,000  | 500.00%      |
| Trans to 759 Sports Complex         | 899,500            | 3,029,100   | 3,029,100           | 3,029,100   | -         | 3,029,100   | 0.00%        |
| Trans to 782 GG Eco Dev             | 1,423,200          | 1,867,600   | 1,867,600           | 2,063,200   | -         | 2,063,200   | 10.47%       |
| Trans to 783 I-75/951 Innov Zone    | 295,100            | 419,300     | 419,300             | 470,200     | -         | 470,200     | 12.14%       |
| Advance/Repay to 783 i75&951 InZone | -                  | 2,000,000   | 2,000,000           | 5,500,000   | -         | 5,500,000   | 175.00%      |
| Reserve for Contingencies           | -                  | 12,092,400  | -                   | 13,467,700  | -         | 13,467,700  | 11.37%       |
| Reserve for Cash Flow               | -                  | 57,100,000  | -                   | 59,639,400  | -         | 59,639,400  | 4.45%        |
| Reserve for Attrition               |                    | (826,000)   |                     | (917,000)   |           | (917,000)   | 11.02%       |
| Total Appropriations                | 470,301,164        | 635,512,800 | 557,650,100         | 685,543,900 | 1,841,700 | 687,385,600 | 8.16%        |
|                                     | 2022               | FY 2023     | FY 2023             | FY 2024     | FY 2024   | FY 2024     | FY 2024      |
| Revenue                             | Actual             | Adopted     | Forecast            | Current     | Expanded  | Adopted     | Change       |
| Net Cost General Fund               | (158,791,180       | -           | (120,712,600        | -           | -         | -           | N/A          |
| Ad Valorem Taxes                    | 356,390,247        | 435,976,000 | 418,537,000         | 444,334,400 | -         | 444,334,400 | 1.92%        |
| Delinquent Ad Valorem Taxes         | 3,116,513          | 50,000      | 50,000              | 50,000      | -         | 50,000      | 0.00%        |
| Licenses & Permits                  | 216,747            | 342,000     | 276,000             | 331,500     | -         | 331,500     | (3.07)%      |
| Intergovernmental Revenues          | 10,632,752         | 490,000     | 500,100             | 492,500     | -         | 492,500     | 0.51%        |
| State Revenue Sharing               | 17,758,152         | 12,000,000  | 12,000,000          | 12,000,000  | -         | 12,000,000  | 0.00%        |
| State Sales Tax                     | 65,042,976         | 48,000,000  | 52,000,000          | 52,000,000  | -         | 52,000,000  | 8.33%        |
| FEMA - Fed Emerg Mgt Agency         | (122,724)          | -           | -                   | -           | _         | -           | N/A          |
| Fed Payment In Lieu of Taxes        | 1,504,100          | 1,250,000   | 1,250,000           | 1,250,000   | _         | 1,250,000   | 0.00%        |
| Charges For Services                | 16,492,972         | 16,592,500  | 15,568,000          | 18,282,300  | _         | 18,282,300  | 10.18%       |
| Fines & Forfeitures                 | 471,986            | 377,000     | 365,900             | 399,800     | _         | 399,800     | 6.05%        |
| Miscellaneous Revenues              | 4,548,192          | 735,200     | 276,000             | 232,700     | _         | 232,700     | (68.35)%     |
| Interest/Misc                       | 1,445,332          | 990,000     | 960,000             | 873,200     | _         | 873,200     | (11.80)%     |
| Indirect Service Charge             | 8,476,800          | 8,562,000   | 8,562,000           | 8,763,100   | _         | 8,763,100   | 2.35%        |
| Reimb From Other Depts              | 1,404,689          | 1,027,500   | 1,038,000           | 1,434,100   | _         | 1,434,100   | 39.57%       |
| Trans frm Clerk of Courts           | 422,316            | 1,027,300   | 100,000             | 100,000     | _         | 100,000     | N/A          |
| Trans frm Property Appraiser        | 630,030            | 500,000     | 500,000             | 500,000     | _         | 500,000     | 0.00%        |
| Trans frm Sheriff                   | 2,301,408          | 300,000     | 300,000             | 300,000     |           | 500,000     | 0.00%<br>N/A |
| Trans frm Tax Collector             | 6,887,624          | 6,000,000   | 6,000,000           | 6,000,000   | _         | 6,000,000   | 0.00%        |
| Trans frm Supervior of Elections    | 29,332             | 0,000,000   | 0,000,000           | 0,000,000   |           | 0,000,000   | 0.00%<br>N/A |
| Trans fm 002 Def Im Fee             |                    | 26 200      | 22,000              | _           | _         | _           |              |
| Trans fm 007 Eco Dev                | 22,800             | 36,200      | 33,000              | -           | -         | -           | (100.00)%    |
| Trans fm 111 Unincorp Gen Fd        | 126,200<br>401,600 | 126,200     | 126,200             | _           | _         | _           | (100.00)%    |
| Trans fm 113 Comm Dev Fd            |                    | 482,600     | 482,600             | -           | -         | -           | (100.00)%    |
| Trans fm 131 Dev Serv Fd            | 185,100            | 189,900     | 189,900             | -           | -         | -           | (100.00)%    |
| Trans fm 172 Conserv Collier Fd     | 12,300             | 13,600      | 13,600              | -           | -         | - 0.500.000 | (100.00)%    |
|                                     | -                  | -           | -                   | 8,560,600   | -         | 8,560,600   | N/A          |
| Trans fm 174 Conserv Collier Maint  | - 53,000           |             |                     | 38,150,200  | -         | 38,150,200  | N/A          |
| Trans fm 186 Immok Redev Fd         | 53,800             | 53,800      | 53,800              | -           | -         | -           | (100.00)%    |
| Trans fm 187 Bayshore Redev Fd      | 53,800             | 53,800      | 53,800              | -           | -         | -           | (100.00)%    |
| Trans fm 194 TDC Prom Fd            | 170,300            | 170,300     | 170,300             | -           | -         | -           | (100.00)%    |
| Trans fm 408 Water / Sewer Fd       | 180,600            | 183,900     | 183,900             | -           | -         | -           | (100.00)%    |
| Trans fm 470 Solid Waste Fd         | 2,200              | 2,500       | 2,500               | -           | -         | -           | (100.00)%    |
| Trans fm 516 Prop & Cas Ins         | 76,600             | 76,600      | 76,600              | -           | -         | -           | (100.00)%    |
| Adv/Repay fm 168 Vandrblt Wtrway    | 236,800            | -           | -                   | -           | -         | -           | N/A          |
| Adv/Repay fm 350 EMS ImFee          | 1,012,000          | -           | -                   | -           | -         | -           | N/A          |
| Adv/Repay fm 495 Airport            | -                  | 250,000     | 250,000             | 250,000     | -         | 250,000     | 0.00%        |

### **General Fund (0001) / (001)**

|                         | 2022        | FY 2023      | FY 2023     | FY 2024      | FY 2024   | FY 2024      | FY 2024 |
|-------------------------|-------------|--------------|-------------|--------------|-----------|--------------|---------|
| Revenue                 | Actual      | Adopted      | Forecast    | Current      | Expanded  | Adopted      | Change  |
| Carry Forward           | 128,908,800 | 126,670,900  | 158,743,500 | 118,870,900  | 1,841,700 | 120,712,600  | (4.70)% |
| Less 5% Required By Law |             | (25,689,700) |             | (27,331,400) |           | (27,331,400) | 6.39%   |
| Total Funding           | 470,301,164 | 635,512,800  | 557,650,100 | 685,543,900  | 1,841,700 | 687,385,600  | 8.16%   |

## Affordable Housing Water/Sewer Impact Fee Deferral Program (0002) / (002)

Fund Type: General Fund

Description: The Affordable Housing Impact Fee Deferrals for Water and Sewer Program was adopted by the Board on July

26, 2005 in Ordinance 2005-40. The program provides funding to reimburse the water and sewer impact fee funds for impact fees waived in support of affordable housing initiatives. Prior to the accounting system

upgrade in FY 2023, this was Fund number 002.

| Appropriation Unit   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 001 Gen Fd  | 22,800         | 36,200             | 33,000              | -                  | -                   |                    | (100.00)%         |
| Total Appropriations | 22,800         | 36,200             | 33,000              |                    | -                   | -                  | (100.00)          |
|                      |                |                    |                     |                    |                     |                    | %                 |
|                      | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue              | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Interest/Misc        | 2,434          | -                  | -                   | -                  |                     | -                  | N/A               |
| Impact Fees          | 8,940          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward        | 44,400         | 36,200             | 33,000              | -                  | <u> </u>            | -                  | (100.00)%         |
| Total Funding        | 55,774         | 36,200             | 33,000              |                    | -                   |                    | (100.00)          |
| -                    |                | <del></del>        |                     | ·                  |                     |                    | <b>=</b> %        |

## Emergency Relief Fund (0003) / (003)

Fund Type: General Fund

Description: To lessen the financial impact on operating budgets from the various departments that contribute to a disaster

response, the BCC approved an emergency measures account to be established and funded to cover the gap in response cost that may not meet the established damage minimums for FEMA reimbursement. Prior to the

accounting system upgrade in FY 2023, this was Fund number 003.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 11,294         | 100,000            | 109,900             | 109,900            |                     | 109,900            | 9.90%             |
| Reserve for Catastrophic Event | _              | 476,100            | <u>-</u>            | 395,100            |                     | 395,100            | (17.01)%          |
| Total Appropriations           | 11,294         | 576,100            | 109,900             | 505,000            |                     | 505,000            | (12.34)%          |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                  | 2,906          | 1,000              | 8,500               | 8,800              |                     | 8,800              | 780.00%           |
| Trans fm 001 Gen Fund          | 300,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                  | 284,600        | 575,200            | 598,100             | 496,700            | -                   | 496,700            | (13.65)%          |
| Less 5% Required By Law        | -              | (100)              |                     | (500)              |                     | (500)              | 400.00%           |
| Total Funding                  | 587,506        | 576,100            | 606,600             | 505,000            | -                   | 505,000            | (12.34)%          |

## **Economic Development (0004) / (007)**

Fund Type: General Fund

Description: Provides funding in improving the quality of life for all people in Collier County by promoting economic

development initiatives which will diversify the economy, create high value added jobs, increase the average wage, facilitate capital formation, preserve and enhance the natural environment and enable all county residents to have a meaningful opportunity for upward mobility. Prior to the accounting system upgrade in FY

2023, this was Fund number 007.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                | 117,342        | 121,500            | 138,100             | 144,000            | -                   | 144,000            | 18.52%            |
| Operating Expense                | 195,812        | 225,400            | 334,500             | 291,900            | -                   | 291,900            | 29.50%            |
| Indirect Cost Reimburs           | 19,700         | 21,900             | 21,900              | 17,700             | -                   | 17,700             | (19.18)%          |
| Grants and Aid                   | 83,334         | -                  | 416,600             | -                  | -                   | -                  | N/A               |
| Remittances                      | 10,000         | -                  | 12,000              | 10,000             | -                   | 10,000             | N/A               |
| Trans to 001 Gen Fd              | 126,200        | 126,200            | 126,200             | -                  | -                   | -                  | (100.00)%         |
| Reserve for Salary Adj.          | -              | 7,500              | -                   | -                  | -                   | -                  | (100.00)%         |
| Restricted for Unfunded Requests | -              | 699,200            | -                   | -                  | -                   | -                  | (100.00)%         |
| Total Appropriations             | 552,387        | 1,201,700          | 1,049,300           | 463,600            |                     | 463,600            | (61.42)%          |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues       | _              | 500,000            | 306,100             | _                  |                     | <del>-</del>       | (100.00)%         |
| Charges For Services             | 45,197         | 51,000             | 40,000              | 46,400             | -                   | 46,400             | (9.02)%           |
| Interest/Misc                    | 9,510          | -                  | 9,000               | -                  | -                   | -                  | N/A               |
| Carry Forward                    | 1,615,100      | 678,300            | 1,113,800           | 419,600            | -                   | 419,600            | (38.14)%          |
| Less 5% Required By Law          |                | (27,600)           |                     | (2,400)            |                     | (2,400)            | (91.30)%          |
| Total Funding                    | 1,669,807      | 1,201,700          | 1,468,900           | 463,600            |                     | 463,600            | (61.42)%          |

## Clerk of Courts (0011) / (011)

Fund Type: General Fund

Description: This is a Constitutional Officer Fund for the Clerk of Courts, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 011.

| Appropriation Unit                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                    | 10,677,617     | 11,724,300         | 12,501,900          | 13,552,900         | _                   | 13,552,900         | 15.60%            |
| Operating Expense                    | 3,164,322      | 3,242,400          | 3,023,800           | 3,233,500          | -                   | 3,233,500          | (0.27)%           |
| Capital Outlay                       | 22,756         | 58,700             | 68,800              | 96,800             | -                   | 96,800             | 64.91%            |
| Trans to 013 Clerk Fine & Forfeiture |                |                    | 447,500             | 447,500            | 827,500             | 1,275,000          | N/A               |
| Total Appropriations                 | 13,864,696     | 15,025,400         | 16,042,000          | 17,330,700         | 827,500             | 18,158,200         | 20.85%            |
| Revenue                              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                 | 4,571,173      | 4,437,500          | 3,531,300           | 3,529,800          |                     | 3,529,800          | (20.46)%          |
| Fines & Forfeitures                  | 48,717         | 40,000             | 61,300              | 46,500             | -                   | 46,500             | 16.25%            |
| Miscellaneous Revenues               | 13,750         | -                  | 8,200               | -                  | -                   | -                  | N/A               |
| Interest/Misc                        | 110,472        | 31,100             | 361,200             | 79,700             | -                   | 79,700             | 156.27%           |
| Trans frm Board                      | 9,542,900      | 10,740,700         | 12,080,000          | 13,853,500         | 827,500             | 14,681,000         | 36.69%            |
| Less 5% Required By Law              |                | (223,900)          |                     | (178,800)          |                     | (178,800)          | (20.14)%          |
| Total Funding                        | 14,287,012     | 15,025,400         | 16,042,000          | 17,330,700         | 827,500             | 18,158,200         | 20.85%            |

## Sheriff (0040) / (040)

Fund Type: General Fund

Description: This is a Constitutional Officer Fund for the Sheriff, a sub-fund of the General Fund. Prior to the accounting

system upgrade in FY 2023, this was Fund number 040.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services         |                | 188,243,900        | 186,669,200         | 203,258,800        | -                   | 203,258,800        | 7.98%             |
| Operating Expense         |                | 39,277,400         | 37,026,100          | 40,950,000         | -                   | 40,950,000         | 4.26%             |
| Capital Outlay            |                | 6,353,500          | 12,534,300          | 6,037,300          | -                   | 6,037,300          | (4.98)%           |
| Trans to 001 General Fund |                |                    | 45,200              |                    |                     |                    | N/A               |
| Total Appropriations      |                | - 233,874,800      | 236,274,800         | 250,246,100        | -                   | 250,246,100        | 7.00%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans frm Board           |                | 233,874,800        | 236,274,800         | 250,246,100        | _                   | 250,246,100        | 7.00%             |
| Total Funding             | •              | - 233,874,800      | 236,274,800         | 250,246,100        | -                   | 250,246,100        | 7.00%             |

# Property Appraiser (0060) / (060)

Fund Type: General Fund

Description: This is a Constitutional Officer Fund for the Property Appraiser, a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 060.

| Appropriation Unit                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | -              | 8,054,200          | 8,054,200           | 8,535,800          |                     | 8,535,800          | 5.98%             |
| Operating Expense                   | -              | 2,105,600          | 2,105,600           | 2,392,600          | -                   | 2,392,600          | 13.63%            |
| Capital Outlay                      | -              | 35,000             | 35,000              | 40,000             |                     | 40,000             | 14.29%            |
| Total Appropriations                | -              | 10,194,800         | 10,194,800          | 10,968,400         |                     | 10,968,400         | 7.59%             |
| Revenue                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans frm Board                     | -              | 9,088,400          | 9,088,400           | 9,802,300          |                     | 9,802,300          | 7.86%             |
| Trans frm Independ Special District | -              | 1,106,400          | 1,106,400           | 1,166,100          |                     | 1,166,100          | 5.40%             |
| Total Funding                       | -              | 10,194,800         | 10,194,800          | 10,968,400         | -                   | 10,968,400         | 7.59%             |

### Tax Collector (0070) / (070)

Fund Type: General Fund

Description: This is a Constitutional Officer Fund for the Tax Collector, a sub-fund of the General Fund. Prior to the

accounting system upgrade in FY 2023, this was Fund number 070.

| Appropriation Unit                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                             | 13,550,500     | 15,944,200         | 15,420,100          | 17,057,600         |                     | 17,057,600         | 6.98%             |
| Operating Expense                             | 2,863,600      | 2,991,300          | 2,756,500           | 3,385,900          | -                   | 3,385,900          | 13.19%            |
| Capital Outlay                                | 2,647,700      | 288,100            | 173,800             | 676,900            | -                   | 676,900            | 134.95%           |
| Distribution of excess fees to Gov't Agencies | 8,925,000      | 8,805,700          | 13,865,900          | 12,924,900         |                     | 12,924,900         | 46.78%            |
| Total Appropriations                          | 27,986,800     | 28,029,300         | 32,216,300          | 34,045,300         | -                   | 34,045,300         | 21.46%            |
| Revenue                                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services                          | 27,745,300     | 27,812,100         | 31,633,200          | 33,647,700         |                     | 33,647,700         | 20.98%            |
| Interest/Misc                                 | 242,100        | 217,200            | 583,100             | 397,600            |                     | 397,600            | 83.06%            |
| Total Funding                                 | 27,987,400     | 28,029,300         | 32,216,300          | 34,045,300         |                     | 34,045,300         | 21.46%            |

## Supervisor of Elections (0080) / (080)

Fund Type: General Fund

Description: This is a Constitutional Officer Fund for the Supervisor of Elections, a sub-fund of the General Fund. Prior to the

accounting system upgrade in FY 2023, this was Fund number 080.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services         | 2,617,041      | 3,060,700          | 2,893,500           | 3,515,300          |                     | 3,515,300          | 14.85%            |
| Operating Expense         | 1,660,727      | 1,826,100          | 1,827,900           | 2,421,800          | -                   | 2,421,800          | 32.62%            |
| Capital Outlay            | -              | 30,000             | 30,000              | 30,000             | -                   | 30,000             | 0.00%             |
| Trans to 001 General Fund |                |                    | 165,400             | -                  |                     |                    | N/A               |
| Total Appropriations      | 4,277,768      | 4,916,800          | 4,916,800           | 5,967,100          |                     | 5,967,100          | 21.36%            |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans frm Board           | 4,307,100      | 4,916,800          | 4,916,800           | 5,967,100          |                     | 5,967,100          | 21.36%            |
| Total Funding             | 4,307,100      | 4,916,800          | 4,916,800           | 5,967,100          | -                   | 5,967,100          | 21.36%            |

### **Supervisor of Elections Grant Fund (1800) / (081)**

Fund Type: General Fund

Description: The fund includes grants for Federal Elections and poll workers and it is a sub-fund of the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 081.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense          | 32,752         | -                  |                     |                    | -                   | -                  | N/A               |
| Total Appropriations       | 32,752         | -                  | -                   |                    | <u> </u>            |                    | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 20.752         |                    |                     |                    |                     |                    |                   |
| intergovernmental nevenues | 32,752         |                    |                     |                    | <u> </u>            |                    | N/A               |

## **Transportation Services (1001) / (101)**

Fund Type: Special Revenue

Description: This fund was established for the maintenance of roads and bridges in Collier County. The principal funding

source is a subsidy from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund

number 101.

| Appropriation Unit          | 2022<br>Actual        | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current           | FY 2024<br>Expanded      | FY 2024<br>Adopted           | FY 2024<br>Change   |
|-----------------------------|-----------------------|----------------------|----------------------|------------------------------|--------------------------|------------------------------|---------------------|
| Personal Services           | 15,703,224            | 18,268,700           | 18,349,100           | 20,038,800                   | 1,194,200                | 21,233,000                   | 16.23%              |
| Operating Expense           | 7,460,267             | 7,520,700            | 7,436,800            | 7,668,000                    | 49,900                   | 7,717,900                    | 2.62%               |
| Indirect Cost Reimburs      | 114,000               | 96,500               | 96,500               | 109,800                      | -                        | 109,800                      | 13.78%              |
| Capital Outlay              | 113,555               | 125,000              | 77,000               | 50,000                       | 478,700                  | 528,700                      | 322.96%             |
| Trans to 113 Com Dev Fd     | 22,600                | 28,700               | 28,700               | -                            | -                        | -                            | (100.00)%           |
| Trans to 298 Sp Ob Bd '10   | 1,216,700             | 1,019,300            | 1,019,300            | 963,400                      | -                        | 963,400                      | (5.48)%             |
| Trans to 301 Co Wide Cap Fd | 38,300                | 38,300               | 38,300               | -                            | -                        | -                            | (100.00)%           |
| Trans to 523 Motor Pool Cap | -                     | 38,000               | 38,000               | -                            | -                        | -                            | (100.00)%           |
| Reserve for Contingencies   | -                     | 327,900              | -                    | 378,700                      | -                        | 378,700                      | 15.49%              |
| Reserve for Attrition       | -                     | (304,100)            | -                    | (334,300)                    | -                        | (334,300)                    | 9.93%               |
| Total Appropriations        | 24,668,646            | 27,159,000           | 27,083,700           | 28,874,400                   | 1,722,800                | 30,597,200                   | 12.66%              |
|                             | 2022                  | FY 2023              | FY 2023              | FY 2024                      | FY 2024                  | FY 2024                      | FY 2024             |
| Revenue                     | Actual                | Adopted              | Forecast             | Current                      | Expanded                 | Adopted                      | Change              |
| Net Cost Road and Bridge    | (1,944,541)           | -                    | (1,416,800)          | -                            | -                        | -                            | N/A                 |
| Intergovernmental Revenues  | 1,143,070             | 1,111,800            | 1,163,300            | 1,130,200                    | -                        | 1,130,200                    | 1.65%               |
| SFWMD/Biq Cypress Revenue   | 1,000,000             | 1,000,000            | 1,000,000            | -                            | -                        | -                            | (100.00)%           |
| FEMA - Fed Emerg Mgt Agency | (41,951)              | -                    | -                    | -                            | -                        | -                            | N/A                 |
| Charges For Services        | 7,560                 | 7,200                | -                    | -                            | -                        | -                            | (100.00)%           |
| Miscellaneous Revenues      | 387,518               | 187,400              | 201,300              | 192,600                      | -                        | 192,600                      | 2.77%               |
| Interest/Misc               | 30,801                | 25,000               | 25,000               | 25,000                       | -                        | 25,000                       | 0.00%               |
| Reimb From Other Depts      | 314,988               | 190,000              | 190,000              | 278,500                      | -                        | 278,500                      | 46.58%              |
| Trans fm 001 Gen Fund       |                       |                      |                      |                              |                          |                              |                     |
| rians ini oo i den i did    | 21,183,300            | 23,638,900           | 23,871,400           | 25,906,900                   | 1,722,800                | 27,629,700                   | 16.88%              |
| Trans fm 495 Airport Op Fd  | 21,183,300<br>102,200 | 23,638,900<br>78,500 | 23,871,400<br>78,500 | 25,906,900<br>-              | 1,722,800<br>-           | 27,629,700                   | 16.88%<br>(100.00)% |
|                             |                       |                      |                      | 25,906,900<br>-<br>1,416,800 | 1,722,800<br>-<br>-      | 27,629,700<br>-<br>1,416,800 |                     |
| Trans fm 495 Airport Op Fd  | 102,200               | 78,500               | 78,500               | -                            | 1,722,800<br>-<br>-<br>- | -                            | (100.00)%           |

## Stormwater Operations (1005) / (103)

Fund Type: Special Revenue

Description:

In FY19, Stormwater operations were centralized into Fund (1005/103) and capital in Fund (3050/325). In FY 19, the Board desired to fund-up the Stormwater operations and capital to the maximum allowed under Resolution 2010-137, an amount not to exceed the equivalent of 0.15 mills. The Stormwater Division is responsible for the management of facilities and services for drainage and flood protection for existing and future development, minimize the degradation of quality of receiving water and surrounding natural areas, and protect the functions of natural groundwater aquifer recharge areas. The principal funding source is a subsidy from the General Fund (0001/001) and the Unincorporated General Fund (1011/111). Prior to the accounting system upgrade in FY 2023, this was Fund number 103.

| Appropriation Unit                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                   | 2,602,929      | 3,414,200          | 3,353,500           | 3,532,600          |                     | 3,532,600          | 3.47%             |
| Operating Expense                   | 4,126,332      | 5,137,300          | 5,150,400           | 5,948,000          | -                   | 5,948,000          | 15.78%            |
| Indirect Cost Reimburs              | 14,000         | 149,500            | 149,500             | 145,000            | -                   | 145,000            | (3.01)%           |
| Capital Outlay                      | 24,915         | 34,000             | 296,000             | -                  | -                   | -                  | (100.00)%         |
| Trans to 113 Com Dev Fd             | 22,600         | 28,800             | 28,800              | -                  | -                   | -                  | (100.00)%         |
| Trans to 523 Motor Pool Cap         | -              | 50,000             | 50,000              | -                  | 101,600             | 101,600            | 103.20%           |
| Reserve for Contingencies           | -              | 251,700            | -                   | 236,500            | -                   | 236,500            | (6.04)%           |
| Reserve for Attrition               | -              | (48,400)           | -                   | (59,900)           | -                   | (59,900)           | 23.76%            |
| Total Appropriations                | 6,790,776      | 9,017,100          | 9,028,200           | 9,802,200          | 101,600             | 9,903,800          | 9.83%             |
| Revenue                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Net Cost Stormwater Operations      | (2,887,160)    |                    | (1,766,600)         | -                  |                     |                    | N/A               |
| SFWMD/Biq Cypress Revenue           | 62,500         | 62,500             | 62,500              | 62,500             | -                   | 62,500             | 0.00%             |
| Miscellaneous Revenues              | 90,822         | -                  | 35,200              | -                  | -                   | -                  | N/A               |
| Interest/Misc                       | 23,814         | 10,000             | 46,300              | 10,000             | -                   | 10,000             | 0.00%             |
| Trans fm 001 Gen Fund               | 2,783,200      | 2,730,000          | 2,745,600           | 2,846,000          | -                   | 2,846,000          | 4.25%             |
| Trans fm 111 Unincorp Gen Fd        | 4,900,000      | 5,005,000          | 5,005,000           | 5,217,800          | -                   | 5,217,800          | 4.25%             |
| Trans fm 134 Victoria Park Drainage | 22,900         | 13,000             | 13,000              | 4,600              | -                   | 4,600              | (64.62)%          |
| Carry Forward                       | 1,794,700      | 1,200,300          | 2,887,200           | 1,665,000          | 101,600             | 1,766,600          | 47.18%            |
| Less 5% Required By Law             | _              | (3,700)            | _                   | (3,700)            | _                   | (3,700)            | 0.00%             |
|                                     |                | (3,700)            |                     | (5). 55)           |                     | (3,100)            | 0.0070            |

## Affordable Housing (1075) / (105)

Fund Type: Special Revenue

Description: This fund was established by Resolution 2007-203 to accept voluntary donations to the County to further

affordable workforce housing initiatives. Prior to the accounting system upgrade in FY 2023, this was Fund

number 105.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
|                         | Actual         | ·                  |                     |                    | <u> </u>            | <del>.</del>       |                   |
| Grants and Aid          | -              | 100                | 100                 | 100                | -                   | 100                | 0.00%             |
| Remittances             |                | 620,700            | 120,800             | 1,007,300          |                     | 1,007,300          | 62.28%            |
| Total Appropriations    | -              | 620,800            | 120,900             | 1,007,400          | -                   | 1,007,400          | 62.27%            |
|                         | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                 | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Interest/Misc           | 802            | -                  | -                   | 7,100              | -                   | 7,100              | N/A               |
| Trans fm 001 Gen Fund   | -              | 500,000            | 500,000             | 500,000            | -                   | 500,000            | 0.00%             |
| Carry Forward           | 120,800        | 120,800            | 121,600             | 500,700            | -                   | 500,700            | 314.49%           |
| Less 5% Required By Law | _              | _                  |                     | (400)              |                     | (400)              | N/A               |
| Total Funding           | 121,602        | 620,800            | 621,600             | 1,007,400          |                     | 1,007,400          | 62.27%            |

## Housing Density Bonus (1076) / (106)

Fund Type: Special Revenue

Description: To account for proceeds from affordable housing units sold in excess of 5% annual increase in value over the

original purchase price per Collier County Land Development Code 2.06.04(A). Expenditures are to be used to promote additional affordable housing programs within the County. Prior to the accounting system upgrade in

FY 2023, this was Fund number 106.

| Revenue       |                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc |                      | 284            |                    |                     | _                  | -                   |                    | N/A               |
|               | <b>Total Funding</b> | 284            | -                  | -                   |                    | _                   | -                  | 0.00%             |

## Impact Fee Administration (1015) / (107)

Fund Type: Special Revenue

Description: Accounts for those sources and uses of funds associated with County impact fee operations. Prior to the

accounting system upgrade in FY 2023, this was Fund number 107.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services             | 607,588        | 577,100            | 553,000             | 611,600            |                     | 611,600            | 5.98%             |
| Operating Expense             | 142,827        | 421,400            | 511,900             | 509,600            | -                   | 509,600            | 20.93%            |
| Indirect Cost Reimburs        | 57,300         | 82,500             | 82,500              | 56,900             | -                   | 56,900             | (31.03)%          |
| Trans to 113 Com Dev Fd       | 22,600         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies     | -              | 63,300             | -                   | 75,100             | -                   | 75,100             | 18.64%            |
| Reserve for Capital           | -              | 395,700            | -                   | 880,400            | -                   | 880,400            | 122.49%           |
| Reserve for Cash Flow         |                | 200,000            |                     | 200,000            |                     | 200,000            | 0.00%             |
| Total Appropriations          | 830,315        | 1,740,000          | 1,147,400           | 2,333,600          | -                   | 2,333,600          | 34.11%            |
| Revenue                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Licenses & Permits            | 498,413        | 210,000            | 450,000             | 235,000            |                     | 235,000            | 11.90%            |
| Charges For Services          | 227,082        | 85,000             | 260,000             | 100,000            | _                   | 100,000            | 17.65%            |
| Miscellaneous Revenues        | 102            | -                  | 200,000             | 100,000            | _                   | 100,000            | N/A               |
| Interest/Misc                 | 11,561         | 7,000              | 10,000              | 33,200             | _                   | 33,200             | 374.29%           |
| Reimb From Other Depts        | 63,091         | 50,000             | 50,000              | 268,500            | _                   | 268,500            | 437.00%           |
| Trans frm Tax Collector       | 2              | -                  | -                   |                    | _                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd  | 50.000         | 50.000             | 50.000              | -                  | _                   | -                  | (100.00)%         |
| Trans fm 408 Water / Sewer Fd | 218,500        | 218,500            | 218,500             | -                  | _                   | -                  | (40000)           |
| Carry Forward                 | 1,602,600      | 1,137,100          | 1,841,000           | 1,732,100          | _                   | 1,732,100          | 52.33%            |
| Less 5% Required By Law       | -              | (17,600)           | -                   | (35,200)           | -                   | (35,200)           | 100.00%           |
| Total Funding                 | 2,671,352      | 1,740,000          | 2,879,500           | 2,333,600          |                     | 2,333,600          | 34.11%            |

### Pelican Bay Beautification MSTBU (1007) / (109)

Fund Type: Special Revenue

Description: Provides water management, ambient noise management, and beautification services to Pelican Bay residents,

with principal revenue from assessments. Prior to the accounting system upgrade in FY 2023, this was Fund

number 109.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 2,161,126      | 2,241,600          | 2,281,700           | 2,585,800          | <u> </u>            | 2,585,800          | 15.36%            |
| Operating Expense            | 2,048,634      | 2,286,500          | 2,273,900           | 2,367,700          | -                   | 2,367,700          | 3.55%             |
| Indirect Cost Reimburs       | 136,100        | 150,000            | 150,000             | 141,000            | -                   | 141,000            | (6.00)%           |
| Capital Outlay               | 50,362         | 98,500             | 212,900             | 184,500            | -                   | 184,500            | 87.31%            |
| Trans to Property Appraiser  | 72,036         | 80,000             | 80,000              | 80,000             | -                   | 80,000             | 0.00%             |
| Trans to Tax Collector       | 77,899         | 120,000            | 120,000             | 110,000            | -                   | 110,000            | (8.33)%           |
| Trans to 301 Co Wide Cap Fd  | 8,700          | 8,700              | 8,700               | -                  | -                   | -                  | (100.00)%         |
| Trans to 408 Water/Sewer Fd  | 21,000         | 17,600             | 17,600              | -                  | -                   | -                  | (100.00)%         |
| Trans to 506 IT Capital      | -              | 37,100             | 37,100              | 28,000             | -                   | 28,000             | (24.53)%          |
| Reserve for Contingencies    | -              | 108,500            | -                   | 184,400            | -                   | 184,400            | 69.95%            |
| Reserve for Salary Adj.      | -              | 162,500            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital          | -              | 110,500            | -                   | 129,100            | -                   | 129,100            | 16.83%            |
| Reserve for Disaster Relief  | -              | 700,000            | -                   | 700,000            | -                   | 700,000            | 0.00%             |
| Reserve for Cash Flow        | -              | 475,000            | -                   | 475,000            | -                   | 475,000            | 0.00%             |
| Reserve for Attrition        | _              | (39,300)           |                     | (39,300)           |                     | (39,300)           | 0.00%             |
| Total Appropriations         | 4,575,856      | 6,557,200          | 5,181,900           | 6,946,200          | -                   | 6,946,200          | 5.93%             |
|                              | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                      | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Special Assessments          | 3,894,956      | 4,903,400          | 4,707,200           | 5,215,600          | -                   | 5,215,600          | 6.37%             |
| Miscellaneous Revenues       | 106,977        | 36,800             | 36,800              | 40,800             | -                   | 40,800             | 10.87%            |
| Interest/Misc                | 25,666         | 20,000             | 26,000              | 26,000             | -                   | 26,000             | 30.00%            |
| Reimb From Other Depts       | -              | -                  | -                   | 34,100             | -                   | 34,100             | N/A               |
| Trans frm Property Appraiser | 447            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 30,134         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 320 Clam Bay Cap Fd | 34,100         | 34,100             | 34,100              | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                | 2,756,900      | 1,811,000          | 2,273,300           | 1,895,500          | -                   | 1,895,500          | 4.67%             |
| Less 5% Required By Law      | _              | (248,100)          | _                   | (265,800)          |                     | (265,800)          | 7.13%             |
| Total Funding                | 6,849,180      | 6,557,200          | 7,077,400           | 6,946,200          |                     | 6,946,200          | 5.93%             |

### **Unincorporated Areas General Fund - (1011) / (111)**

Fund Type: Special Revenue

Description: Accounts for municipal type services provided in the unincorporated area of Collier County and is supported

primarily by ad valorem taxes. Services provided include planning and zoning, code enforcement, and parks

and recreation. Prior to the accounting system upgrade in FY 2023, this was Fund number 111.

|                             | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
|-----------------------------|------------|------------|------------|------------|----------|------------|-----------|
| Appropriation Unit          | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Personal Services           | 17,357,578 | 20,261,600 | 19,081,800 | 21,450,400 | -        | 21,450,400 | 5.87%     |
| Operating Expense           | 11,983,219 | 14,404,100 | 15,010,200 | 16,739,400 | 60,000   | 16,799,400 | 16.63%    |
| Indirect Cost Reimburs      | 1,899,100  | 1,367,700  | 1,367,700  | 1,430,100  | -        | 1,430,100  | 4.56%     |
| Capital Outlay              | 29,449     | 60,500     | 46,200     | 30,000     | -        | 30,000     | (50.41)%  |
| Remittances                 | 500,000    | 500,000    | 1,000,000  | 1,000,000  | -        | 1,000,000  | 100.00%   |
| Trans to Property Appraiser | 411,919    | 490,200    | 490,200    | 573,600    | -        | 573,600    | 17.01%    |
| Trans to Tax Collector      | 1,121,433  | 1,426,600  | 1,426,600  | 1,628,800  | -        | 1,628,800  | 14.17%    |
| Trans to 001 Gen Fd         | 401,600    | 482,600    | 482,600    | -          | -        | -          | (100.00)% |

Fiscal Year 2024 11 - 11 Summary Reports

# **Unincorporated Areas General Fund - (1011) / (111)**

| Onnicorporat   | ca Aicas  | General  | · u.i.u  | (1011)/   | ( ,                 |   |  |
|--|---|--|--|---|---------------------|---|--|
| Appropriation Unit   | 2022<br>Actual  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Trans to 103 Stormwater Ops  | 4,900,000   | 5,005,000  | 5,005,000  | 5,217,800   |                     | 5,217,800   | 4.25%  |
| Trans to 107 Impact Fee Admin  | 50,000  | 50,000   | 50,000   | -   | -                   | -   | (100.00)%  |
| Trans to 112 Landscape Fd  | 10,350,800  | 10,600,000   | 10,600,000   | -   | -                   | -   | (100.00)%  |
| Trans to 113 Com Dev Fd  | 353,500   | 353,500  | 353,500  | -   | -                   | -   | (100.00)%  |
| Trans to 128 MPO Fd  | 5,000   | 5,000  | 5,000  | 5,000   | -                   | 5,000   | 0.00%  |
| Trans to 130 GG Com Ctr Fd   | 581,800   | 587,600  | 587,600  | 612,600   | -                   | 612,600   | 4.25%  |
| Trans to 131 Planning Serv Fd  | 219,500   | 219,500  | 219,500  | -   | -                   | -   | (100.00)%  |
| Trans to 146 Ochopee Fire Fd   | -   | -  | 1,511,400  | 2,338,500   | -                   | 2,338,500   | N/A  |
| Trans to 182 AveMaria Innov Zn   | 23,800  | 27,100   | 27,100   | 31,000  | -                   | 31,000  | 14.39%   |
| Trans to 186 Immok Redev Fd  | 185,900   | 223,000  | 223,000  | 225,400   | -                   | 225,400   | 1.08%  |
| Trans to 187 Bayshore Redev Fd   | 495,300   | 618,200  | 618,200  | 663,600   | -                   | 663,600   | 7.34%  |
| Trans to 301 Co Wide Cap Fd  | 133,500   | 133,500  | 133,500  | -   | -                   | -   | (100.00)%  |
| Trans to 306 Parks Cap Fd  | 3,450,000   | 3,450,000  | 3,450,000  | 3,900,000   | -                   | 3,900,000   | 13.04%   |
| Trans to 310 Growth Mgmt Cap   | 3,000,000   | 3,800,000  | 3,800,000  | 13,600,000  | -                   | 13,600,000  | 257.89%  |
| Trans to 322 Pel Bay Irr and Land  | 520,000   | 520,000  | 520,000  | 520,000   | -                   | 520,000   | 0.00%  |
| Trans to 325 Stormw Cap Fd   | 3,125,200   | 5,387,900  | 5,387,900  | 5,700,000   | -                   | 5,700,000   | 5.79%  |
| Trans to 506 IT Capital  | -   | 658,800  | 658,800  | 594,200   | -                   | 594,200   | (9.81)%  |
| Trans to 523 Motor Pool Cap  | -   | -  | _  | -   | 85,000              | 85,000  | N/A  |
| Trans to 712 Transp Match  | 1,545   | -  | 1,200  | -   | _                   | -   | N/A  |
| Trans to 782 GG Eco Dev  | 322,200   | 422,800  | 422,800  | 468,800   | -                   | 468,800   | 10.88%   |
| Trans to 783 I-75/951 Innov Zone   | 66,800  | 95,000   | 95,000   | 106,900   | -                   | 106,900   | 12.53%   |
| Reserve for Contingencies  | -   | 1,210,200  | _  | 1,421,700   | -                   | 1,421,700   | 17.48%   |
| Reserve for Capital  | -   | 748,200  | _  | 1,468,500   | -                   | 1,468,500   | 96.27%   |
| Reserve for Cash Flow  | -   | 3,063,700  | _  | 4,223,000   | -                   | 4,223,000   | 37.84%   |
| Reserve for Attrition  | -   | (299,300)  | _  | (353,500)   | -                   | (353,500)   | 18.11%   |
|  |   |  |  |   |                     |   |  |
| Total Appropriations   | 61,489,143  | 75,873,000   | 72,574,800   | 83,595,800  | 145,000             | 83,740,800  | 10.37%   |
|  | 2022  | FY 2023  | FY 2023  | FY 2024   | FY 2024             | FY 2024   | FY 2024  |
| Revenue  | :   | :  |  |   |                     |   |  |
| Revenue  Net Cost Unincorp General Fund  | 2022<br>Actual<br>(12,507,482)  | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)   | FY 2024<br>Current  | FY 2024             | FY 2024<br>Adopted  | FY 2024<br>Change  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes   | 2022<br>Actual<br>(12,507,482)<br>50,694,978  | FY 2023<br>Adopted<br>-<br>62,181,500  | FY 2023<br>Forecast  | FY 2024   | FY 2024             | FY 2024<br>Adopted<br>-<br>63,890,800   | FY 2024<br>Change<br>N/A<br>2.75%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes  Delinquent Ad Valorem Taxes  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679   | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200   | FY 2024<br>Current<br>-<br>63,890,800   | FY 2024             | FY 2024<br>Adopted<br>-<br>63,890,800   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%   |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax   | 2022<br>Actual<br>(12,507,482)<br>50,694,978  | FY 2023<br>Adopted<br>-<br>62,181,500  | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000   | FY 2024<br>Current  | FY 2024             | FY 2024<br>Adopted<br>-<br>63,890,800   | FY 2024<br>Change<br>N/A<br>2.75%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728   | FY 2023<br>Adopted<br>-<br>62,181,500<br>20,000  | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200   | FY 2024<br>Current<br>-<br>63,890,800   | FY 2024             | FY 2024<br>Adopted<br>-<br>63,890,800   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%   |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536  | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000   | FY 2024<br>Current - 63,890,800 - 3,800,000   | FY 2024             | FY 2024<br>Adopted  - 63,890,800  - 3,800,000   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292   | FY 2023<br>Adopted  62,181,500 20,000 3,750,000 467,500  | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000  | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000   | FY 2024             | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300  | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433   | FY 2023<br>Adopted  62,181,500 20,000 3,750,000 467,500  | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400  | FY 2024<br>Current - 63,890,800 - 3,800,000 417,300   | FY 2024             | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300  | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services Fines & Forfeitures   | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292   | FY 2023<br>Adopted  62,181,500 20,000 3,750,000 467,500 16,000   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000  | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000   | FY 2024             | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Agency Charges For Services   | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279  | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800  | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700   | FY 2024             | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Agency Charges For Services Fines & Forfeitures   | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898   | FY 2023<br>Adopted  - 62,181,500 20,000 3,750,000 467,500 16,000 - 2,694,700 172,000   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400   | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000   | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%   |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099  | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400<br>297,000  | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900   | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574   | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400<br>297,000<br>100,000                                       | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000                                     | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000   | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts   | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588   | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400<br>297,000<br>100,000                                       | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000                             | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000                                 | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A   |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263   | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400<br>297,000<br>100,000                                       | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000                     | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 100,000                 | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerg Mqt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499  | FY 2023<br>Adopted   | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400<br>297,000<br>100,000<br>100,000                            | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000                     | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 100,000                 | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>0.00%   |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Aqency Charqes For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499<br>771,100   | FY 2023<br>Adopted  62,181,500 20,000 3,750,000 467,500 16,000 2,694,700 172,000 293,200 88,000 100,000 100,000 726,000        | FY 2023<br>Forecast<br>(8,239,100)<br>59,694,200<br>-<br>3,550,000<br>272,400<br>33,000<br>-<br>2,751,800<br>269,400<br>297,000<br>100,000<br>-<br>100,000<br>100,000<br>726,000 | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000                     | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 100,000                 | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>0.00%<br>(100.00)%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Aqency Charqes For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund Trans fm 119 P&R Grants  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499<br>771,100<br>19,600   | FY 2023<br>Adopted  62,181,500 20,000 3,750,000 467,500 16,000 2,694,700 172,000 293,200 88,000 100,000 100,000 726,000 18,000 | FY 2023<br>Forecast (8,239,100) 59,694,200 - 3,550,000 272,400 33,000 - 2,751,800 269,400 297,000 100,000 - 100,000 100,000 726,000 18,000                                       | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000                     | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 100,000                 | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>(100.00)%<br>(100.00)%  |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Aqency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund Trans fm 119 P&R Grants Trans fm 131 Dev Serv Fd   | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499<br>771,100<br>19,600<br>145,700                              | FY 2023<br>Adopted   | FY 2023<br>Forecast (8,239,100) 59,694,200 - 3,550,000 272,400 33,000 - 2,751,800 269,400 297,000 100,000 - 100,000 100,000 726,000 18,000 145,700                               | FY 2024<br>Current  | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000                         | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>(100.00)%<br>(100.00)%<br>(100.00)%   |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund Trans fm 119 P&R Grants Trans fm 131 Dev Serv Fd Trans fm 143 Vander Beaut Fd  | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499<br>771,100<br>19,600<br>145,700<br>85,000                    | FY 2023 Adopted  | FY 2023 Forecast (8,239,100) 59,694,200  | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 96,000              | FY 2024<br>Expanded | FY 2024<br>Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 96,000                  | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>(100.00)%                            |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Agency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund Trans fm 119 P&R Grants Trans fm 131 Dev Serv Fd Trans fm 143 Vander Beaut Fd Trans fm 151 Sable Palm Rd Ex Fd                                 | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499<br>771,100<br>19,600<br>145,700<br>85,000<br>3,000           | FY 2023 Adopted  | FY 2023 Forecast (8,239,100) 59,694,200 - 3,550,000 272,400 33,000 - 2,751,800 269,400 297,000 100,000 - 100,000 100,000 726,000 18,000 145,700 91,000 3,200                     | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 96,000 3,200        | FY 2024<br>Expanded | FY 2024 Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 100,000 100,000 96,000 3,200               | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>5.49%<br>0.00%          |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Aqency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund Trans fm 119 P&R Grants Trans fm 131 Dev Serv Fd Trans fm 143 Vander Beaut Fd Trans fm 151 Sable Palm Rd Ex Fd Trans fm 152 Lely Golf Beaut Fd | 2022<br>Actual<br>(12,507,482)<br>50,694,978<br>511,679<br>4,037,536<br>665,728<br>18,433<br>73,292<br>2,932,279<br>327,898<br>295,099<br>143,574<br>31,588<br>34,263<br>403,499<br>771,100<br>19,600<br>145,700<br>85,000<br>3,000<br>54,700 | FY 2023 Adopted  | FY 2023 Forecast (8,239,100) 59,694,200 - 3,550,000 272,400 33,000 - 2,751,800 269,400 297,000 100,000 100,000 726,000 18,000 145,700 91,000 3,200 58,800                        | FY 2024<br>Current  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 100,000 100,000 96,000 3,200 64,100 | FY 2024<br>Expanded | FY 2024 Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 100,000 100,000 96,000 3,200 64,100        | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>5.49%<br>0.00%<br>9.01% |
| Revenue  Net Cost Unincorp General Fund Ad Valorem Taxes Delinquent Ad Valorem Taxes Communications Services Tax Licenses & Permits Special Assessments FEMA - Fed Emerq Mqt Aqency Charges For Services Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans frm Property Appraiser Trans frm Tax Collector Trans fm 001 Gen Fund Trans fm 119 P&R Grants Trans fm 131 Dev Serv Fd Trans fm 151 Sable Palm Rd Ex Fd Trans fm 152 Lely Golf Beaut Fd Trans fm 153 G Gate Beaut Fd | 2022 Actual (12,507,482) 50,694,978 511,679 4,037,536 665,728 18,433 73,292 2,932,279 327,898 295,099 143,574 31,588 34,263 403,499 771,100 19,600 145,700 85,000 3,000 54,700 56,000   | FY 2023 Adopted  | FY 2023 Forecast (8,239,100) 59,694,200 - 3,550,000 272,400 33,000 - 2,751,800 269,400 297,000 100,000 - 100,000 726,000 18,000 145,700 91,000 3,200 58,800 60,100               | FY 2024 Current   | FY 2024<br>Expanded | FY 2024 Adopted  - 63,890,800 - 3,800,000 417,300 16,000 - 3,084,700 172,000 282,900 100,000 366,000 100,000 96,000 3,200 64,100 65,000 | FY 2024<br>Change<br>N/A<br>2.75%<br>(100.00)%<br>1.33%<br>(10.74)%<br>0.00%<br>N/A<br>14.47%<br>0.00%<br>(3.51)%<br>13.64%<br>N/A<br>0.00%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>(100.00)%<br>8.15%      |

## **Unincorporated Areas General Fund - (1011) / (111)**

| Revenue                         |               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|---------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans fm 168 Vandrblt Watrwy    |               | 16,600         | 17,700             | 17,700              | 20,400             | -                   | 20,400             | 15.25%            |
| Trans fm 172 Conserv Collier Fd |               | 32,600         | 48,000             | 48,000              | 6,416,300          | -                   | 6,416,300          | 13,267.29         |
| Trans fm 306 Pk & Rec Cap       |               | 1,700,000      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 761 42nd Ave SE MSTU   |               | -              | 500                | 500                 | 500                | -                   | 500                | 0.00%             |
| Adv/Repay fm 186 lm CRA         |               | 88,901         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Adv/Repay fm 418 W/S Assess't   |               | 51,179         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                   |               | 10,698,100     | 8,203,200          | 12,365,000          | 8,094,100          | 145,000             | 8,239,100          | 0.44%             |
| Less 5% Required By Law         |               |                | (3,494,200)        |                     | (3,616,600)        |                     | (3,616,600)        | 3.50%             |
|                                 | Total Funding | 61,489,143     | 75,873,000         | 72,574,800          | 83,595,800         | 145,000             | 83,740,800         | 10.37%            |

## Landscaping Projects (1012) / (112)

Fund Type: Special Revenue

Description: Accounts for maintenance for landscaping roadsides and capital improvement projects on selected County roadways and insurance reimbursements for claims from vehicular accidents that damage improved medians and associated repairs. Prior to the accounting system upgrade in FY 2023, this was Fund number 112.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 9,023,382      | 11,465,800         | 12,983,800          | -                  |                     | -                  | (100.00)%         |
| Indirect Cost Reimburs       | 97,700         | 81,800             | 81,800              | -                  | -                   | -                  | (100.00)%         |
| Capital Outlay               | 273            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 310 Growth Mgmt Cap | -              | -                  | -                   | 5,139,600          | -                   | 5,139,600          | N/A               |
| Reserve for Capital          | _              | 521,200            | -                   | -                  |                     |                    | (100.00)%         |
| Total Appropriations         | 9,121,354      | 12,068,800         | 13,065,600          | 5,139,600          |                     | 5,139,600          | (57.41)%          |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues       | 171,350        | 50,000             | 250,000             | -                  |                     | _                  | (100.00)%         |
| Interest/Misc                | 51,722         | 25,000             | 200,000             | -                  | -                   | -                  | (100.00)%         |
| Reimb From Other Depts       | 3,109          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd | 10,350,800     | 10,600,000         | 10,600,000          | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                | 5,557,700      | 1,397,600          | 7,155,200           | 5,139,600          | -                   | 5,139,600          | 267.74%           |
| Less 5% Required By Law      |                | (3,800)            |                     | -                  |                     |                    | (100.00)%         |
| Total Funding                | 16,134,682     | 12,068,800         | 18,205,200          | 5,139,600          |                     | 5,139,600          | (57.41)%          |

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## Community Development (1013) / (113)

Fund Type: Special Revenue

Description: Accounts for costs of community development administration, financial management, operations oversight,

building permit processing, performing building inspections and contractor licensing. This fund is self-

supporting through building permit revenue. Prior to the accounting system upgrade in FY 2023, this was Fund

number 113.

|                                | 2022         | FY 2023     | FY 2023      | FY 2024     | FY 2024  | FY 2024     | FY 2024   |
|--------------------------------|--------------|-------------|--------------|-------------|----------|-------------|-----------|
| Appropriation Unit             | Actual       | Adopted     | Forecast     | Current     | Expanded | Adopted     | Change    |
| Personal Services              | 16,063,285   | 19,269,300  | 17,048,500   | 20,353,100  | -        | 20,353,100  | 5.62%     |
| Operating Expense              | 8,145,927    | 11,605,600  | 9,274,200    | 8,343,300   | -        | 8,343,300   | (28.11)%  |
| Indirect Cost Reimburs         | 689,100      | 623,400     | 623,400      | 637,300     | -        | 637,300     | 2.23%     |
| Capital Outlay                 | -            | 260,000     | 80,000       | -           | -        | -           | (100.00)% |
| Trans to 001 Gen Fd            | 185,100      | 189,900     | 189,900      | -           | -        | -           | (100.00)% |
| Trans to 301 Co Wide Cap Fd    | 121,400      | 121,400     | 121,400      | -           | -        | -           | (100.00)% |
| Trans to 506 IT Capital        | -            | 891,700     | 891,700      | 863,300     | -        | 863,300     | (3.18)%   |
| Reserve for Contingencies      | -            | 382,700     | -            | 352,000     | -        | 352,000     | (8.02)%   |
| Reserve for Prepaid Services   | -            | 2,646,000   | -            | 2,257,500   | -        | 2,257,500   | (14.68)%  |
| Reserve for Cash Flow          | -            | 2,905,000   | -            | 2,691,000   | -        | 2,691,000   | (7.37)%   |
| Reserve for Attrition          |              | (320,700)   |              | (348,000)   |          | (348,000)   | 8.51%     |
| Total Appropriations           | 25,204,812   | 38,574,300  | 28,229,100   | 35,149,500  |          | 35,149,500  | (8.88)%   |
|                                | 2022         | FY 2023     | FY 2023      | FY 2024     | FY 2024  | FY 2024     | FY 2024   |
| Revenue                        | Actual       | Adopted     | Forecast     | Current     | Expanded | Adopted     | Change    |
| Net Cost Community Development | (21,682,118) |             | (14,886,000) | -           |          |             | N/A       |
| Licenses & Permits             | 1,805,663    | 1,221,000   | 1,279,000    | 1,504,000   | -        | 1,504,000   | 23.18%    |
| Building Permits               | 18,973,001   | 17,000,000  | 16,100,000   | 16,000,000  | -        | 16,000,000  | (5.88)%   |
| Reinspection Fees              | 2,422,966    | 2,000,000   | 2,400,000    | 2,500,000   | -        | 2,500,000   | 25.00%    |
| FEMA - Fed Emerg Mgt Agency    | 112,994      | -           | -            | -           | -        | -           | N/A       |
| Charges For Services           | 62,819       | 56,900      | 52,300       | 52,200      | -        | 52,200      | (8.26)%   |
| Miscellaneous Revenues         | 54,933       | 51,500      | 58,000       | 52,000      | -        | 52,000      | 0.97%     |
| Interest/Misc                  | 167,198      | 120,000     | 660,000      | 468,400     | -        | 468,400     | 290.33%   |
| Reimb From Other Depts         | 305,057      | 314,000     | 300,000      | 753,500     | -        | 753,500     | 139.97%   |
| Trans fm 101 Transp Op Fd      | 22,600       | 28,700      | 28,700       | -           | -        | -           | (100.00)% |
| Trans fm 103 Stormwater Ops    | 22,600       | 28,800      | 28,800       | -           | -        | -           | (100.00)% |
| Trans fm 107 Imp Fee Admin     | 22,600       | -           | -            | -           | -        | -           | N/A       |
| Trans fm 111 Unincorp Gen Fd   | 353,500      | 353,500     | 353,500      | -           | -        | -           | (100.00)% |
| Trans fm 114 Pollutn Ctrl Fd   | 35,800       | 44,400      | 44,400       | -           | -        | -           | (100.00)% |
| Trans fm 131 Dev Serv Fd       | 100,000      | 100,000     | 100,000      | -           | -        | -           | (100.00)% |
| Trans fm 185 Beach Ren Ops     | 22,600       | 28,700      | 28,700       | -           | -        | -           | (100.00)% |
| Carry Forward                  | 22,402,600   | 18,265,000  | 21,681,700   | 14,886,000  | -        | 14,886,000  | (18.50)%  |
| Less 5% Required By Law        |              | (1,038,200) | _            | (1,066,600) |          | (1,066,600) | 2.74%     |
| Total Funding                  | 25,204,812   | 38,574,300  | 28,229,100   | 35,149,500  |          | 35,149,500  | (8.88)%   |

## Water Pollution Control (1017) / (114)

Fund Type: Special Revenue

Description: This fund was established by voter referendum, with a maximum millage rate of 0.1000 mill levied countywide.

Services provided include ground water and surface water monitoring, pollution complaint investigation, laboratory analysis, and wastewater and sludge management. Prior to the accounting system upgrade in FY

2023, this was Fund number 114.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                  | 1,959,100      | 2,243,900          | 2,187,800           | 2,415,000          |                     | 2,415,000          | 7.63%             |
| Operating Expense                  | 770,228        | 1,220,500          | 1,082,300           | 1,361,000          | -                   | 1,361,000          | 11.51%            |
| Indirect Cost Reimburs             | 89,900         | 85,100             | 85,100              | 73,600             | -                   | 73,600             | (13.51)%          |
| Capital Outlay                     | 8,073          | 52,300             | 116,400             | -                  | -                   | -                  | (100.00)%         |
| Trans to Property Appraiser        | 23,799         | 28,000             | 28,000              | 29,600             | -                   | 29,600             | 5.71%             |
| Trans to Tax Collector             | 70,102         | 85,000             | 85,000              | 95,400             | -                   | 95,400             | 12.24%            |
| Trans to 113 Com Dev Fd            | 35,800         | 44,400             | 44,400              | -                  | -                   | -                  | (100.00)%         |
| Trans to 301 Co Wide Cap Fd        | 504,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 506 IT Capital            | -              | 121,700            | 121,700             | 106,700            | -                   | 106,700            | (12.33)%          |
| Reserve for Contingencies          | -              | 243,500            | -                   | 257,500            | -                   | 257,500            | 5.75%             |
| Reserve for Capital                | -              | 106,100            | -                   | 1,533,100          | -                   | 1,533,100          | 1,344.96%         |
| Reserve for Cash Flow              | -              | 635,300            | -                   | 667,600            | -                   | 667,600            | 5.08%             |
| Reserve for Attrition              | -              | (29,100)           | -                   | (40,800)           | -                   | (40,800)           | 40.21%            |
| Total Appropriations               | 3,461,003      | 4,836,700          | 3,750,700           | 6,498,700          |                     | 6,498,700          | 34.36%            |
|                                    | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                            | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Ad Valorem Taxes                   | 2,929,496      | 3,583,700          | 3,440,400           | 3,647,000          |                     | 3,647,000          | 1.77%             |
| Delinquent Ad Valorem Taxes        | 25,616         | -                  | -                   | -                  | -                   | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency        | (51,391)       | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services               | 161,948        | 120,000            | 120,000             | 30,000             | -                   | 30,000             | (75.00)%          |
| Miscellaneous Revenues             | 377            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                      | 16,320         | 7,000              | 7,000               | 7,000              | -                   | 7,000              | 0.00%             |
| Reimb From Other Depts             | 132,250        | 69,500             | 69,500              | 100,000            | -                   | 100,000            | 43.88%            |
| Trans frm Property Appraiser       | 1,980          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector            | 27,609         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 174 Conserv Collier Maint | -              | -                  | -                   | 395,200            | -                   | 395,200            | N/A               |
| Trans fm 185 Beach Ren Ops         | 43,300         | 45,000             | 45,000              | 45,000             | -                   | 45,000             | 0.00%             |
| Trans fm 301 Co Wide Cap           | -              | -                  | -                   | 915,500            | -                   | 915,500            | N/A               |
| Carry Forward                      | 1,788,600      | 1,200,700          | 1,617,100           | 1,548,300          | -                   | 1,548,300          | 28.95%            |
| Less 5% Required By Law            | <u> </u>       | (189,200)          |                     | (189,300)          |                     | (189,300)          | 0.05%             |
| Total Funding                      | 5,076,105      | 4,836,700          | 5,299,000           | 6,498,700          |                     | 6,498,700          | 34.36%            |

## Affordable Housing (1077) / (116)

Fund Type: Special Revenue

Description: The monies in this fund are primarily sourced from affordable housing initiatives. Prior to the accounting

system upgrade in FY 2023, this was Fund number 116.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services       | 113,831        | 111,500            | 108,300             | 84,200             |                     | 84,200             | (24.48)%          |
| Operating Expense       | 66,926         | 111,900            | 135,200             | 557,500            | -                   | 557,500            | 398.21%           |
| Grants and Aid          | 16,000         | 50,000             | -                   | 312,500            | -                   | 312,500            | 525.00%           |
| Reserve for Salary Adj. |                | 8,300              | -                   | -                  |                     |                    | (100.00)%         |
| Total Appropriations    | 196,757        | 281,700            | 243,500             | 954,200            |                     | 954,200            | 238.73%           |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services    | _              | _                  | 17,400              | 17,400             |                     | 17,400             | N/A               |
| Miscellaneous Revenues  | 40             | -                  | -                   | -                  | _                   | -                  | N/A               |
| Interest/Misc           | 4,994          | -                  | 18,000              | 18,000             | -                   | 18,000             | N/A               |
| Trans fm 001 Gen Fund   | 223,400        | 281,700            | 281,700             | 126,700            | _                   | 126,700            | (55.02)%          |
| Carry Forward           | 688,600        | -                  | 720,300             | 793,900            | -                   | 793,900            | N/A               |
| Less 5% Required By Law | -              |                    |                     | (1,800)            |                     | (1,800)            | N/A               |
| Total Funding           | 917,034        | 281,700            | 1,037,400           | 954,200            |                     | 954,200            | 238.73%           |

### Natural Resources (1802) / (117)

Fund Type: Special Revenue

Description: Accounts for the construction and maintenance of artificial reefs utilizing private donations. Prior to the

accounting system upgrade in FY 2023, this was Fund number 117.

| Appropriation Unit   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense    | -              | -                  | 6,700               | -                  | -                   | -                  | N/A               |
| Total Appropriations | -              | -                  | 6,700               | -                  | _                   | -                  | 0.00%             |
| Revenue              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc        | 44             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward        | 6,700          | _                  | 6,700               | -                  |                     | -                  | N/A               |
| Total Funding        | 6,744          | -                  | 6,700               | -                  | -                   | -                  | 0.00%             |

### Parks And Recreation Sea Turtle Monitoring (1804) / (119)

Fund Type: Special Revenue

Description: This fund is to account for Sea Turtle monitoring activities funded by tourist development taxes and the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 119.

2022 FY 2023 FY 2023 FY 2024 FY 2024 FY 2024 FY 2024 **Appropriation Unit Actual Adopted Expanded Forecast** Current Adopted Change 238,945 Personal Services 323,600 244,100 382,100 382,100 18.08% Operating Expense 16,409 22,200 3,700 94,000 94,000 323.42% Capital Outlay 5,994 12.000 12.000 N/A Trans to 111 Unincorp Gen Fd 19,600 18,000 18,000 (100.00)% Reserve for Contingencies 18,400 21,000 21,000 14.13% Reserve for Salary Adi. 18,100 (100.00)% Reserve for Capital 5,000 121,600 121,600 2,332.00% **Total Appropriations** 280,949 405,300 265,800 630,700 630,700 55.61% 2022 FY 2023 FY 2023 FY 2024 FY 2024 FY 2024 FY 2024 Revenue Actual Adopted **Forecast** Current **Expanded** Adopted Change Interest/Misc 2,033 8,000 8,000 8,000 N/A Trans fm 001 Gen Fund 133,000 133,000 133,000 138,700 138,700 4.29% Trans fm 195 TDC Cap Fd 171,700 171,700 171,700 171,700 0.00% 171,700 Carry Forward 240,000 100,600 265,800 312,700 312,700 210.83% Less 5% Required By Law (400)(400)N/A **Total Funding** 546,733 405,300 578,500 630,700 630,700 55.61%

### **Community Development Block Grants (1805) / (121)**

Fund Type: Special Revenue

Description: Accounts for Federal and other intergovernmental dollars designed to foster and facilitate active and planned

Community Development Block Grant programs. Fund also devotes dollars to affordable housing needs throughout Collier County. All future grants will be accounted for in Grant Funds (1835/705) & (1836/706).

Prior to the accounting system upgrade in FY 2023, this was Fund number 121.

| Appropriation Unit     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense      | -              | -                  | 1,800               | -                  | -                   | -                  | N/A               |
| Remittances            |                |                    | 26,700              | -                  |                     |                    | N/A               |
| Total Appropriations   |                | -                  | 28,500              | -                  | -                   |                    | 0.00%             |
| Revenue                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues | 20,990         | _                  |                     | -                  | _                   | -                  | N/A               |
| Interest/Misc          | -              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward          | 7,500          | _                  | 28,500              | -                  |                     |                    | N/A               |
| Total Funding          | 28,490         | -                  | 28,500              | -                  | -                   |                    | 0.00%             |

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### Grant Program Support (1806) / (123)

Fund Type: Special Revenue

Description: This fund is used to provide assistance to elderly Collier County residents through excess revenues from the

Senior Choice federal and state grant program as well as any local funds needed to support unfunded or underfunded mandates. On November 10, 2020, agenda item 11.A, the Board approved to reimburse EMS (\$13,464,802.10) and the Sheriff (\$31 million) for public health and safety payrolls thru December 30,2020 from the CARES Act CRF (Coronavirus Relief Funds). These reimbursements recovered using this methodology were transferred from the General Fund (0001/001) and the Board approved 'Collier CARES' program beyond the December 31, 2020 funding deadline. Prior to the accounting system upgrade in FY 2023, this was Fund

number 123.

| Appropriation Unit                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 645,082        | 807,400            | 1,091,500           | 1,018,200          | _                   | 1,018,200          | 26.11%            |
| Operating Expense                 | 848,564        | 9,700              | 2,192,200           | 60,800             | -                   | 60,800             | 526.80%           |
| Capital Outlay                    | -              | -                  | 967,600             | -                  | -                   | -                  | N/A               |
| Grants and Aid                    | 314,084        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Remittances                       | 91,854         | -                  | 317,200             | -                  | -                   | -                  | N/A               |
| Total Appropriations              | 1,899,584      | 817,100            | 4,568,500           | 1,079,000          | -                   | 1,079,000          | 32.05%            |
|                                   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                           | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Miscellaneous Revenues            | 227            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                     | 18,798         | -                  | 70,000              | 70,000             | -                   | 70,000             | N/A               |
| Trans fm 001 Gen Fund             | 700,700        | 712,100            | 1,712,100           | 827,500            | -                   | 827,500            | 16.21%            |
| Trans fm 707/708 Human Srv Grants | 95,000         | 105,000            | 105,000             | 185,000            | -                   | 185,000            | 76.19%            |
| Carry Forward                     | 3,764,800      | -                  | 2,681,400           | -                  | -                   | -                  | N/A               |
|                                   |                |                    |                     |                    |                     |                    |                   |
| Less 5% Required By Law           |                |                    | -                   | (3,500)            |                     | (3,500)            | N/A               |

### MPO Grants (1809) / (128)

Fund Type: Special Revenue

Description: Accounts for the expenditure of dollars connected with the Metropolitan Planning Organization transportation

management functions in Collier County as mandated by Federal, State and local laws. Prior to the accounting

system upgrade in FY 2023, this was Fund number 128.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 4,020          | 300                | 9,700               | -                  | -                   | -                  | (100.00)%         |
| Operating Expense              | 1,527          | 7,800              | 61,600              | 15,400             |                     | 15,400             | 97.44%            |
| Total Appropriations           | 5,547          | 8,100              | 71,300              | 15,400             | -                   | 15,400             | 90.12%            |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues     | 6,000          | 3,000              | 3,000               | 3,000              |                     | 3,000              | 0.00%             |
| Miscellaneous Revenues         | 30             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                  | 410            | 100                | 700                 | -                  | -                   | -                  | (100.00)%         |
| Trans fm 111 Unincorp Gen Fd   | 5,000          | 5,000              | 5,000               | 5,000              | -                   | 5,000              | 0.00%             |
| Trans fm 711/712 Transp Grants | 1,746          | -                  | 6,600               | -                  | -                   | -                  | N/A               |
| Carry Forward                  | 55,100         | 200                | 63,600              | 7,600              | -                   | 7,600              | 3,700.00%         |
| Less 5% Required By Law        | -              | (200)              |                     | (200)              |                     | (200)              | 0.00%             |
| Total Funding                  | 68,287         | 8,100              | 78,900              | 15,400             |                     | 15,400             | 90.12%            |

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## Library Donation - Project Fund (1810) / (129)

Fund Type: Special Revenue

Description: Accounts for the restricted donations to the Library Division. Remaining funds in Fund (1810/129) are refunds

of telephone and internet charges provided through the E-Rate Program (http://sl.universalservice.org). Funds are intended to help schools and libraries provide broadband Internet access for the public and related technology services. This fund use to account for State Aid to Library Grant funds which are now budgeted in

Fund (1839/709). Prior to the accounting system upgrade in FY 2023, this was Fund number 129.

| Appropriation Unit                       | 2022<br>Actual        | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|-----------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                        |                       | -                  | 700                 | -                  |                     | -                  | N/A               |
| Operating Expense                        | 532,264               | -                  | 558,800             | -                  | -                   | -                  | N/A               |
| Capital Outlay                           | 24,126                | -                  | 565,400             | -                  | -                   | -                  | N/A               |
| Reserve for Capital                      | -                     | 88,100             | _                   | 163,800            |                     | 163,800            | 85.93%            |
| Total Appropriations                     | 556,391               | 88,100             | 1,124,900           | 163,800            |                     | 163,800            | 85.93%            |
| Revenue                                  | 2022<br>Actual        | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues                   | 4,133                 | -                  | 100,000             | -                  | -                   | -                  | N/A               |
| Interest/Misc                            | 9,895                 | 14,100             | 24,000              | 27,000             | -                   | 27,000             | 91.49%            |
|  |                       |                    |                     |                    |                     |                    |                   |
| Carry Forward                            | 1,681,500             | 74,800             | 1,139,100           | 138,200            | -                   | 138,200            | 84.76%            |
| Carry Forward<br>Less 5% Required By Law | 1,681,500<br><u>-</u> | 74,800<br>(800)    | 1,139,100<br>-      | 138,200<br>(1,400) | -                   | 138,200<br>(1,400) | 84.76%<br>75.00%  |

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## **Golden Gate Community Center (1605) / (130)**

Fund Type: Special Revenue

Description: MSTU created to fund initial construction and on-going operations of a community center building within

Golden Gate City. Primary funding is provided by ad valorem taxes generated from property owners within the MSTU and a transfer from the Unincorporated General Fund (1011/111). (Ord. 75-04) Prior to the accounting

system upgrade in FY 2023, this was Fund number 130.

|                              | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Appropriation Unit           | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Personal Services            | 531,956        | 644,900            | 596,100             | 699,300            | -                   | 699,300            | 8.44%             |
| Operating Expense            | 282,389        | 385,700            | 372,700             | 512,300            | -                   | 512,300            | 32.82%            |
| Indirect Cost Reimburs       | 175,200        | 174,800            | 174,800             | 191,000            | -                   | 191,000            | 9.27%             |
| Capital Outlay               | -              | 12,100             | 12,000              | 12,000             | -                   | 12,000             | (0.83)%           |
| Trans to Property Appraiser  | 3,879          | 4,800              | 4,800               | 5,100              | -                   | 5,100              | 6.25%             |
| Trans to Tax Collector       | 9,922          | 12,000             | 12,000              | 18,900             | -                   | 18,900             | 57.50%            |
| Trans to 506 IT Capital      | -              | 42,900             | 42,900              | 40,800             | -                   | 40,800             | (4.90)%           |
| Reserve for Contingencies    | -              | 55,400             | -                   | 70,800             | -                   | 70,800             | 27.80%            |
| Reserve for Capital          | _              | 656,300            |                     | 1,078,200          |                     | 1,078,200          | 64.28%            |
| Total Appropriations         | 1,003,345      | 1,988,900          | 1,215,300           | 2,628,400          |                     | 2,628,400          | 32.15%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 482,922        | 595,100            | 571,300             | 665,300            |                     | 665,300            | 11.80%            |
| Delinquent Ad Valorem Taxes  | 8,502          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services         | 260,677        | 157,300            | 213,100             | 226,900            | -                   | 226,900            | 44.25%            |
| Miscellaneous Revenues       | 32             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 6,224          | 6,100              | 28,700              | 28,700             | -                   | 28,700             | 370.49%           |
| Trans frm Property Appraiser | 323            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 3,907          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd | 581,800        | 587,600            | 587,600             | 612,600            | -                   | 612,600            | 4.25%             |
| Carry Forward                | 613,900        | 680,900            | 955,600             | 1,141,000          | -                   | 1,141,000          | 67.57%            |
| Less 5% Required By Law      |                | (38,100)           |                     | (46,100)           |                     | (46,100)           | 21.00%            |
| Total Funding                | 1,958,288      | 1,988,900          | 2,356,300           | 2,628,400          |                     | 2,628,400          | 32.15%            |

## Planning Services (1014) / (131)

Fund Type: Special Revenue

Description: Accounts for costs of community development administration, engineering inspections, environmental

permitting reviews as well as various planning functions. Services provided are Planning, Financial

Administration, Environmental Review, and Engineering. Revenue is generated from development fees. Prior to

the accounting system upgrade in FY 2023, this was Fund number 131.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 5,252,835      | 6,578,300          | 5,799,100           | 6,938,700          |                     | 6,938,700          | 5.48%             |
| Operating Expense            | 2,295,349      | 5,486,700          | 4,964,800           | 5,879,900          | _                   | 5,879,900          | 7.17%             |
| Indirect Cost Reimburs       | 235,000        | 243,900            | 243,900             | 242,500            | _                   | 242,500            | (0.57)%           |
| Capital Outlay               | -              | 30,000             | 56,000              | -                  | -                   | -                  | (100.00)%         |
| Trans to 001 Gen Fd          | 12,300         | 13,600             | 13,600              | -                  | -                   | -                  | (100.00)%         |
| Trans to 111 Unincorp Gen Fd | 145,700        | 145,700            | 145,700             | -                  | -                   | -                  | (100.00)%         |
| Trans to 113 Com Dev Fd      | 100,000        | 100,000            | 100,000             | -                  | -                   | -                  | (100.00)%         |
| Trans to 309 CDES Capital    | 1,872,000      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 506 IT Capital      | -              | 177,200            | 177,200             | 183,300            | -                   | 183,300            | 3.44%             |
| Reserve for Contingencies    | -              | 206,900            | -                   | 326,500            | -                   | 326,500            | 57.81%            |
| Reserve for Prepaid Services | -              | 5,819,500          | -                   | 4,819,500          | -                   | 4,819,500          | (17.18)%          |
| Reserve for Capital          | -              | 7,179,500          | -                   | 6,254,100          | -                   | 6,254,100          | (12.89)%          |
| Reserve for Cash Flow        | -              | 2,089,700          | -                   | 2,220,400          | -                   | 2,220,400          | 6.25%             |
| Reserve for Attrition        | -              | (105,300)          | -                   | (114,300)          | -                   | (114,300)          | 8.55%             |
| Total Appropriations         | 9,913,183      | 27,965,700         | 11,500,300          | 26,750,600         | _                   | 26,750,600         | (4.34)%           |
|                              | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                      | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Net Cost Planning Services   | (17,708,609)   | -                  | (17,535,700)        | -                  |                     | _                  | N/A               |
| Licenses & Permits           | 6,030,313      | 5,638,400          | 5,666,500           | 5,432,400          | -                   | 5,432,400          | (3.65)%           |
| Reinspection Fees            | 1,106,822      | 1,000,000          | 971,900             | 1,000,000          | -                   | 1,000,000          | 0.00%             |
| FEMA - Fed Emerg Mgt Agency  | 34,779         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Charges For Services         | 3,385,592      | 2,844,100          | 2,397,000           | 2,536,500          | -                   | 2,536,500          | (10.82)%          |
| Miscellaneous Revenues       | 258            | -                  | 600                 | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 135,528        | 85,000             | 471,000             | 500,000            | -                   | 500,000            | 488.24%           |
| Reimb From Other Depts       | -              | -                  | -                   | 219,500            | -                   | 219,500            | N/A               |
| Trans fm 111 Unincorp Gen Fd | 219,500        | 219,500            | 219,500             | -                  | -                   | -                  | (100.00)%         |
| Adv/Repay fm 495 Airport     | 523,100        | 1,624,800          | 1,624,800           | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                | 16,185,900     | 17,032,300         | 17,684,700          | 17,535,700         | -                   | 17,535,700         | 2.96%             |
| Less 5% Required By Law      |                | (478,400)          |                     | (473,500)          |                     | (473,500)          | (1.02)%           |
| Total Funding                | 9,913,183      | 27,965,700         | 11,500,300          | 26,750,600         |                     | 26,750,600         | (4.34)%           |

### Victoria Park Drainage MSTU (1608) / (134)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include monitoring drainage and water control facilities and equipment. Prior to the accounting system upgrade in FY 2023, this

was Fund number 134.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 374            | 8,400              | 700                 | 25,300             |                     | 25,300             | 201.19%           |
| Indirect Cost Reimburs       | 700            | 800                | 800                 | 1,000              | -                   | 1,000              | 25.00%            |
| Trans to Property Appraiser  | 11             | 300                | 300                 | 300                | -                   | 300                | 0.00%             |
| Trans to Tax Collector       | 494            | 900                | 900                 | 900                | -                   | 900                | 0.00%             |
| Trans to 103 Stormwater Ops  | 22,900         | 13,000             | 13,000              | 4,600              | -                   | 4,600              | (64.62)%          |
| Total Appropriations         | 24,478         | 23,400             | 15,700              | 32,100             | _                   | 32,100             | 37.18%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 16,204         | 19,700             | 18,900              | 22,100             |                     | 22,100             | 12.18%            |
| Delinguent Ad Valorem Taxes  | 251            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 67             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 1              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 194            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 15,600         | 4,700              | 7,900               | 11,100             | -                   | 11,100             | 136.17%           |
| Less 5% Required By Law      |                | (1,000)            |                     | (1,100)            |                     | (1,100)            | 10.00%            |
| Total Funding                | 32,317         | 23,400             | 26,800              | 32,100             |                     | 32,100             | 37.18%            |

### Naples Production Park MSTBU Fund (1612) / (138)

Fund Type: Special Revenue

Description: Fund used to pay for roadway and drainage improvements within the Naples Production Park Municipal

Service Taxing and Benefit Unit (MSTBU). Prior to the accounting system upgrade in FY 2023, this was Fund

number 138.

| Appropriation Unit       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay           | 219,963        | 166,500            | 159,700             | -                  |                     | -                  | (100.00)%         |
| Trans to 232 PR/NPP Bond | 6,200          |                    | <u>-</u>            | -                  | <u> </u>            |                    | N/A               |
| Total Appropriations     | 226,163        | 166,500            | 159,700             | ,                  |                     |                    | (100.00)          |
| -                        |                |                    |                     |                    |                     |                    | %                 |
| Revenue                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc            | 1,526          | 2,000              | 1,300               |                    |                     | -                  | (100.00)%         |
| Carry Forward            | 383,000        | 164,600            | 158,400             | -                  | -                   | -                  | (100.00)%         |
| Less 5% Required By Law  | _              | (100)              |                     | -                  | <u> </u>            | _                  | (100.00)%         |
| Total Funding            | 384,526        | 166,500            | 159,700             |                    |                     | -                  | (100.00)          |

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#### Naples Park Drainage MSTBU (1613) / (139)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include maintenance of drainage systems. Prior to the accounting system upgrade in FY 2023, this was Fund number

139.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 100            | 151,600            | 100                 | 160,600            |                     | 160,600            | 5.94%             |
| Indirect Cost Reimburs       | 500            | 600                | 600                 | 700                | -                   | 700                | 16.67%            |
| Trans to Property Appraiser  | 69             | 200                | 200                 | 200                | -                   | 200                | 0.00%             |
| Trans to Tax Collector       | 167            | 200                | 200                 | 200                | -                   | 200                | 0.00%             |
| Total Appropriations         | 837            | 152,600            | 1,100               | 161,700            |                     | 161,700            | 5.96%             |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 8,153          | 8,600              | 8,300               | 10,100             |                     | 10,100             | 17.44%            |
| Delinquent Ad Valorem Taxes  | 82             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 939            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 6              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 66             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 136,600        | 144,500            | 145,000             | 152,200            | -                   | 152,200            | 5.33%             |
| Less 5% Required By Law      |                | (500)              | -                   | (600)              |                     | (600)              | 20.00%            |
| Total Funding                | 145,845        | 152,600            | 153,300             | 161,700            |                     | 161,700            | 5.96%             |

#### Naples Production Park Maintenance MSTBU (1615) / (141)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements. Prior

to the accounting system upgrade in FY 2023, this was Fund number 141.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 100            | 100,100            | 100                 | 100,100            |                     | 100,100            | 0.00%             |
| Indirect Cost Reimburs      | 200            | 200                | 200                 | 400                | -                   | 400                | 100.00%           |
| Reserve for Capital         |                | 926,300            |                     | 941,700            |                     | 941,700            | 1.66%             |
| Total Appropriations        | 300            | 1,026,600          | 300                 | 1,042,200          |                     | 1,042,200          | 1.52%             |
| Revenue                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc               | 6,860          | 5,000              | 8,300               | 5,000              |                     | 5,000              | 0.00%             |
| Trans fm 138 Naples Prod Pk | 6,200          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 1,016,700      | 1,021,900          | 1,029,500           | 1,037,500          | -                   | 1,037,500          | 1.53%             |
| Less 5% Required By Law     | -              | (300)              |                     | (300)              |                     | (300)              | 0.00%             |
| Total Funding               | 1,029,760      | 1,026,600          | 1,037,800           | 1,042,200          |                     | 1,042,200          | 1.52%             |

#### Pine Ridge Industrial Park MSTBU (1616) / (142)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of drainage improvements. Prior

to the accounting system upgrade in FY 2023, this was Fund number 142.

|                        | 2022                 | FY 2023            | FY 2023                | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
|------------------------|----------------------|--------------------|------------------------|--------------------|---------------------|--------------------|-------------------|
| Appropriation Unit     | Actual               | Adopted            | Forecast               | Current            | Expanded            | Adopted            | Change            |
| Operating Expense      | 100                  | 100                | 100                    | 100                | -                   | 100                | 0.00%             |
| Indirect Cost Reimburs | 700                  | 600                | 600                    | 900                | -                   | 900                | 50.00%            |
| Capital Outlay         |                      | 2,073,700          |                        | 2,094,500          |                     | 2,094,500          | 1.00%             |
| Total Appropriations   | 800                  | 2,074,400          | 700                    | 2,095,500          | -                   | 2,095,500          | 1.02%             |
|                        |                      |                    |                        |                    |                     |                    |                   |
| _                      | 2022                 | FY 2023            | FY 2023                | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                | 2022<br>Actual       | FY 2023<br>Adopted | FY 2023<br>Forecast    | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Revenue Interest/Misc  |                      |                    |                        |                    |                     |                    |                   |
|                        | Actual               | Adopted            | Forecast               | Current            | Expanded            | Adopted            | Change            |
| Interest/Misc          | <b>Actual</b> 13,647 | Adopted<br>9,600   | <b>Forecast</b> 16,700 | Current<br>9,600   | Expanded            | Adopted<br>9,600   | Change 0.00%      |

#### Vanderbilt Beach MSTU (1617) / (143)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and roadways as well as the conversion of overhead utility distribution facilities

to underground. Prior to the accounting system upgrade in FY 2023, this was Fund number 143.

| Appropriation Unit  | 2022<br>Actual                                 | FY 2023<br>Adopted           | FY 2023<br>Forecast      | FY 2024<br>Current              | FY 2024<br>Expanded          | FY 2024<br>Adopted         | FY 2024<br>Change                   |
|---|--|------------------------------|--------------------------|---------------------------------|------------------------------|----------------------------|-------------------------------------|
| Operating Expense   | 1,671,599                                      | 4,013,700                    | 1,473,200                | 5,636,600                       |                              | 5,636,600                  | 40.43%                              |
| Indirect Cost Reimburs  | 8,800  | 15,500                       | 15,500                   | 8,700                           | -                            | 8,700                      | (43.87)%                            |
| Capital Outlay  | -  | 650,000                      | -                        | 650,000                         | -                            | 650,000                    | 0.00%                               |
| Trans to Property Appraiser   | 11,833   | 13,500                       | 13,500                   | 14,300                          | -                            | 14,300                     | 5.93%                               |
| Trans to Tax Collector  | 28,965   | 34,200                       | 34,200                   | 36,200                          | -                            | 36,200                     | 5.85%                               |
| Trans to 111 Unincorp Gen Fd  | 85,000   | 91,000                       | 91,000                   | 96,000                          | -                            | 96,000                     | 5.49%                               |
| Reserve for Capital   |  | 75,000                       | <u>-</u>                 | 33,400                          |                              | 33,400                     | (55.47)%                            |
| Total Appropriations  | 1,806,197                                      | 4,892,900                    | 1,627,400                | 6,475,200                       |                              | 6,475,200                  | 32.34%                              |
|   |  |                              |                          |                                 |                              |                            |                                     |
| Revenue   | 2022<br>Actual                                 | FY 2023<br>Adopted           | FY 2023<br>Forecast      | FY 2024<br>Current              | FY 2024<br>Expanded          | FY 2024<br>Adopted         | FY 2024<br>Change                   |
| Revenue  Ad Valorem Taxes   |  |                              |                          |                                 |                              |                            |                                     |
|   | Actual   | Adopted                      | Forecast                 | Current                         | Expanded                     | Adopted                    | Change                              |
| Ad Valorem Taxes  | <b>Actual</b> 1,423,309                        | Adopted                      | Forecast                 | Current                         | Expanded                     | Adopted                    | <b>Change</b> 3.18%                 |
| Ad Valorem Taxes<br>Delinquent Ad Valorem Taxes   | Actual<br>1,423,309<br>12,434                  | 1,702,200                    | 1,634,100                | 1,756,300                       | Expanded                     | <b>Adopted</b> 1,756,300   | 3.18%<br>N/A                        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc  | 1,423,309<br>12,434<br>35,639                  | 1,702,200                    | 1,634,100                | 1,756,300                       | Expanded                     | <b>Adopted</b> 1,756,300   | 3.18%<br>N/A<br>0.00%               |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser                         | Actual 1,423,309 12,434 35,639 984             | 1,702,200                    | 1,634,100                | 1,756,300                       | Expanded                     | <b>Adopted</b> 1,756,300   | 3.18%<br>N/A<br>0.00%<br>N/A        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector | Actual  1,423,309  12,434  35,639  984  11,407 | Adopted  1,702,200  - 28,000 | 1,634,100<br>-<br>45,000 | Current  1,756,300  - 28,000  - | Expanded<br>-<br>-<br>-<br>- | Adopted 1,756,300 - 28,000 | 3.18%<br>N/A<br>0.00%<br>N/A<br>N/A |

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### Ochopee Fire Control District (1040) / (146)

Fund Type: Special Revenue

Description: The fire district is a Municipal Service Taxing Unit (MSTU) that provides services to the residents of Ochopee

and is supported by ad valorem taxes. Ad valorem revenues collected are paid to Greater Naples Fire and Rescue District until all legislative action is complete and Ochopee Fire Control District is incorporated into the Greater Naples Fire and Rescue District. Prior to the accounting system upgrade in FY 2023, this was Fund

number 146.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs       | 8,000          | 6,700              | 6,700               | 7,800              |                     | 7,800              | 16.42%            |
| Capital Outlay               | -              | -                  | -                   | 800,000            | -                   | 800,000            | N/A               |
| Remittances                  | 1,860,196      | 2,216,200          | 4,046,500           | 3,696,600          | -                   | 3,696,600          | 66.80%            |
| Trans to Property Appraiser  | 10,693         | 12,300             | 12,300              | 13,500             | -                   | 13,500             | 9.76%             |
| Trans to Tax Collector       | 28,638         | 32,300             | 32,300              | 45,000             | -                   | 45,000             | 39.32%            |
| Reserve for Contingencies    | -              | -                  | -                   | 350,400            | -                   | 350,400            | N/A               |
| Reserve for Cash Flow        | -              | 275,000            | -                   | 157,000            | -                   | 157,000            | (42.91)%          |
| Total Appropriations         | 1,907,527      | 2,542,500          | 4,097,800           | 5,070,300          | -                   | 5,070,300          | 99.42%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 1,285,682      | 1,564,900          | 1,502,300           | 1,819,700          |                     | 1,819,700          | 16.28%            |
| Delinquent Ad Valorem Taxes  | 46,237         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 7,572          | 1,000              | 11,800              | 2,000              | -                   | 2,000              | 100.00%           |
| Trans frm Property Appraiser | 889            | 1,800              | 1,800               | -                  | -                   | -                  | (100.00)%         |
| Trans frm Tax Collector      | 11,279         | 11,700             | 11,700              | -                  | -                   | -                  | (100.00)%         |
| Trans fm 001 Gen Fund        | 565,100        | 565,100            | 609,400             | 955,200            | -                   | 955,200            | 69.03%            |
| Trans fm 111 Unincorp Gen Fd | -              | -                  | 1,511,400           | 2,338,500          | -                   | 2,338,500          | N/A               |
| Carry Forward                | 486,200        | 476,300            | 495,400             | 46,000             | -                   | 46,000             | (90.34)%          |
| Less 5% Required By Law      |                | (78,300)           |                     | (91,100)           |                     | (91,100)           | 16.35%            |
| Total Funding                | 2,402,961      | 2,542,500          | 4,143,800           | 5,070,300          | -                   | 5,070,300          | 99.42%            |

#### Goodland/Horr's Island Fire District (1041) / (149)

Fund Type: Special Revenue

Description: This fire district is a Municipal Service Taxing Unit (MSTU) supported by ad valorem taxes providing service to

the residents of Goodland through a contractual agreement with a local fire department. Prior to the

accounting system upgrade in FY 2023, this was Fund number 149.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs       | 1,000          | 1,000              | 1,000               | 1,000              |                     | 1,000              | 0.00%             |
| Remittances                  | 122,608        | 140,900            | 140,900             | 170,500            | -                   | 170,500            | 21.01%            |
| Trans to Property Appraiser  | 991            | 1,700              | 1,700               | 1,700              | -                   | 1,700              | 0.00%             |
| Trans to Tax Collector       | 3,194          | 3,600              | 3,600               | 4,000              | -                   | 4,000              | 11.11%            |
| Total Appropriations         | 127,792        | 147,200            | 147,200             | 177,200            |                     | 177,200            | 20.38%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 123,164        | 145,700            | 139,900             | 169,500            |                     | 169,500            | 16.33%            |
| Delinguent Ad Valorem Taxes  | 4,618          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 390            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 82             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 1,258          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 21,700         | 8,900              | 23,500              | 16,200             | -                   | 16,200             | 82.02%            |
| Less 5% Required By Law      |                | (7,400)            |                     | (8,500)            |                     | (8,500)            | 14.86%            |
| Total Funding                | 151,212        | 147,200            | 163,400             | 177,200            |                     | 177,200            | 20.38%            |

#### Sabal Palm Road Extension MSTBU (1619) / (151)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing and Benefit Unit (MSTBU) include roadway and drainage improvements, storm water drainage, and maintenance of the existing roadway. Prior to

the accounting system upgrade in FY 2023, this was Fund number 151.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 15,105         | 32,800             | 1,500               | 33,800             |                     | 33,800             | 3.05%             |
| Indirect Cost Reimburs       | 500            | 200                | 200                 | 400                | -                   | 400                | 100.00%           |
| Trans to 111 Unincorp Gen Fd | 3,000          | 3,200              | 3,200               | 3,200              | -                   | 3,200              | 0.00%             |
| Reserve for Capital          |                | 30,000             | <u>-</u>            | 9,500              |                     | 9,500              | (68.33)%          |
| Total Appropriations         | 18,605         | 66,200             | 4,900               | 46,900             |                     | 46,900             | (29.15)%          |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                | 437            | -                  | -                   | -                  | _                   | _                  | N/A               |
| Carry Forward                | 70,000         | 66,200             | 51,800              | 46,900             |                     | 46,900             | (29.15)%          |
| Total Funding                | 70,437         | 66,200             | 51,800              | 46,900             |                     | 46,900             | (29.15)%          |

### Lely Golf Estates Beautification MSTU (1620) / (152)

Fund Type: Special Revenue

Description: Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district

according to service standards established by separate citizen advisory committees. Prior to the accounting

system upgrade in FY 2023, this was Fund number 152.

| Appropriation Unit  | 2022<br>Actual                            | FY 2023<br>Adopted         | FY 2023<br>Forecast     | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted                    | FY 2024<br>Change                    |
|---|---|----------------------------|-------------------------|----------------------------|---------------------|---------------------------------------|--------------------------------------|
| Operating Expense   | 144,247                                   | 269,600                    | 274,800                 | 303,600                    |                     | 303,600                               | 12.61%                               |
| Indirect Cost Reimburs  | 6,600                                     | 7,200                      | 7,200                   | 8,300                      | -                   | 8,300                                 | 15.28%                               |
| Capital Outlay  | -   | 189,200                    | 170,000                 | 278,000                    | -                   | 278,000                               | 46.93%                               |
| Trans to Property Appraiser   | 2,497                                     | 3,100                      | 3,100                   | 3,300                      | -                   | 3,300                                 | 6.45%                                |
| Trans to Tax Collector  | 7,022                                     | 8,900                      | 8,900                   | 9,400                      | -                   | 9,400                                 | 5.62%                                |
| Trans to 111 Unincorp Gen Fd  | 54,700                                    | 58,800                     | 58,800                  | 64,100                     | -                   | 64,100                                | 9.01%                                |
| Reserve for Insurance   | -   | 150,000                    | -                       | 150,000                    | -                   | 150,000                               | 0.00%                                |
| Total Appropriations  | 215,066                                   | 686,800                    | 522,800                 | 816,700                    |                     | 816,700                               | 18.91%                               |
|   |   |                            |                         |                            |                     |                                       |                                      |
| Revenue   | 2022<br>Actual                            | FY 2023<br>Adopted         | FY 2023<br>Forecast     | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted                    | FY 2024<br>Change                    |
| Revenue  Ad Valorem Taxes   |   |                            |                         |                            |                     |                                       | FY 2024<br>Change                    |
|   | Actual                                    | Adopted                    | Forecast                | Current                    | Expanded            | Adopted                               | Change                               |
| Ad Valorem Taxes  | <b>Actual</b> 298,349                     | Adopted                    | Forecast                | Current                    | Expanded            | Adopted                               | <b>Change</b> 13.00%                 |
| Ad Valorem Taxes<br>Delinquent Ad Valorem Taxes   | 298,349<br>2,771                          | <b>Adopted</b><br>360,700  | <b>Forecast</b> 346,300 | <b>Current</b><br>407,600  | Expanded -          | <b>Adopted</b> 407,600                | 13.00%<br>N/A                        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc  | 298,349<br>2,771<br>4,190                 | <b>Adopted</b><br>360,700  | <b>Forecast</b> 346,300 | <b>Current</b><br>407,600  | Expanded -          | <b>Adopted</b> 407,600                | 13.00%<br>N/A<br>0.00%               |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser                         | Actual 298,349 2,771 4,190 208            | <b>Adopted</b><br>360,700  | <b>Forecast</b> 346,300 | <b>Current</b><br>407,600  | Expanded -          | <b>Adopted</b> 407,600                | 13.00%<br>N/A<br>0.00%<br>N/A        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector | 298,349<br>2,771<br>4,190<br>208<br>2,766 | 360,700<br>-<br>3,000<br>- | 346,300<br>-<br>6,000   | 407,600<br>-<br>3,000<br>- | Expanded -          | Adopted<br>407,600<br>-<br>3,000<br>- | 13.00%<br>N/A<br>0.00%<br>N/A<br>N/A |

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### **Golden Gate Beautification MSTU (1621) / (153)**

Fund Type: Special Revenue

Description: Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district

according to service standards established by separate citizen advisory committees. Prior to the accounting

system upgrade in FY 2023, this was Fund number 153.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 251,585        | 278,800            | 241,400             | 309,000            |                     | 309,000            | 10.83%            |
| Indirect Cost Reimburs       | 4,600          | 5,200              | 5,200               | 5,900              | -                   | 5,900              | 13.46%            |
| Capital Outlay               | -              | 1,464,700          | -                   | 1,956,300          | -                   | 1,956,300          | 33.56%            |
| Trans to Property Appraiser  | 4,045          | 5,000              | 5,000               | 5,300              | -                   | 5,300              | 6.00%             |
| Trans to Tax Collector       | 10,532         | 13,000             | 13,000              | 13,700             | -                   | 13,700             | 5.38%             |
| Trans to 111 Unincorp Gen Fd | 56,000         | 60,100             | 60,100              | 65,000             |                     | 65,000             | 8.15%             |
| Total Appropriations         | 326,761        | 1,826,800          | 324,700             | 2,355,200          |                     | 2,355,200          | 28.92%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 507,566        | 607,400            | 583,100             | 675,600            |                     | 675,600            | 11.23%            |
| Delinquent Ad Valorem Taxes  | 6,545          | -                  | -                   | -                  | _                   | -                  | N/A               |
| Miscellaneous Revenues       | 5,723          | -                  | -                   | -                  | _                   | -                  | N/A               |
| Interest/Misc                | 9,651          | 6,500              | 13,900              | 6,500              | -                   | 6,500              | 0.00%             |
| Trans frm Property Appraiser | 336            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 4,147          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 1,227,800      | 1,243,700          | 1,435,000           | 1,707,300          | -                   | 1,707,300          | 37.28%            |
| Less 5% Required By Law      |                | (30,800)           |                     | (34,200)           |                     | (34,200)           | 11.04%            |
| Total Funding                | 1,761,769      | 1,826,800          | 2,032,000           | 2,355,200          |                     | 2,355,200          | 28.92%            |

### Hawksridge Stormwater Pumping System MSTU (1622) / (154)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include operation and maintenance of stormwater pumping improvements within the Hawksridge Planned Urban Development

(PUD). Prior to the accounting system upgrade in FY 2023, this was Fund number 154.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 456            | 54,900             | 900                 | 57,400             |                     | 57,400             | 4.55%             |
| Indirect Cost Reimburs       | 800            | 800                | 800                 | 1,000              | -                   | 1,000              | 25.00%            |
| Trans to Property Appraiser  | 23             | 100                | 100                 | 100                | -                   | 100                | 0.00%             |
| Trans to Tax Collector       | 227            | 300                | 300                 | 300                | -                   | 300                | 0.00%             |
| Reserve for Capital          | -              | 14,200             | -                   | 21,400             | -                   | 21,400             | 50.70%            |
| Total Appropriations         | 1,505          | 70,300             | 2,100               | 80,200             |                     | 80,200             | 14.08%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 2,658          | 2,800              | 2,700               | 3,300              |                     | 3,300              | 17.86%            |
| Delinquent Ad Valorem Taxes  | 7,786          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 462            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 2              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 28             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 67,100         | 67,700             | 76,500              | 77,100             | -                   | 77,100             | 13.88%            |
| Less 5% Required By Law      |                | (200)              | <u>-</u>            | (200)              |                     | (200)              | 0.00%             |
| Total Funding                | 78,037         | 70,300             | 79,200              | 80,200             |                     | 80,200             | 14.08%            |

### Radio Road Beautification (1625) / (158)

Fund Type: **Special Revenue** 

Description: Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district

according to service standards established by separate citizen advisory committees. Prior to the accounting

system upgrade in FY 2023, this was Fund number 158.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 80,122         | 151,300            | 128,600             | 126,000            |                     | 126,000            | (16.72)%          |
| Indirect Cost Reimburs       | 3,300          | 3,400              | 3,400               | 3,900              | -                   | 3,900              | 14.71%            |
| Capital Outlay               | 49,565         | 50,000             | 10,000              | -                  | -                   | -                  | (100.00)%         |
| Trans to Tax Collector       | 1              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 111 Unincorp Gen Fd | 40,700         | 43,900             | 43,900              | 46,300             | -                   | 46,300             | 5.47%             |
| Reserve for Capital          |                | 67,400             |                     | -                  |                     |                    | (100.00)%         |
| Total Appropriations         | 173,689        | 316,000            | 185,900             | 176,200            |                     | 176,200            | (44.24)%          |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Delinquent Ad Valorem Taxes  | 69             | -                  | -                   | _                  | _                   | -                  | N/A               |
| Interest/Misc                | 3,249          | 1,700              | 3,600               | 1,500              | -                   | 1,500              | (11.76)%          |
| Trans frm Tax Collector      | 1              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 527,500        | 314,400            | 357,100             | 174,800            | -                   | 174,800            | (44.40)%          |
| Less 5% Required By Law      | -              | (100)              | =                   | (100)              |                     | (100)              | 0.00%             |
| Total Funding                | 530,819        | 316,000            | 360,700             | 176,200            |                     | 176,200            | (44.24)%          |

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#### Forest Lakes Roadway & Drainage MSTU (1626) / (159)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway, drainage, and beautification improvements and maintenance. Prior to the accounting system upgrade in FY

2023, this was Fund number 159.

| Appropriation Unit  | 2022<br>Actual                   | FY 2023<br>Adopted              | FY 2023<br>Forecast              | FY 2024<br>Current       | FY 2024<br>Expanded          | FY 2024<br>Adopted       | FY 2024<br>Change                          |
|---|----------------------------------|---------------------------------|----------------------------------|--------------------------|------------------------------|--------------------------|--|
| Operating Expense   | 166,089                          | 175,500                         | 170,600                          | 230,400                  |                              | 230,400                  | 31.28%                                     |
| Indirect Cost Reimburs  | 4,300                            | 4,200                           | 4,200                            | 5,700                    | -                            | 5,700                    | 35.71%                                     |
| Capital Outlay  | 173,426                          | -                               | -                                | -                        | -                            | -                        | N/A  |
| Trans to Property Appraiser   | 7,208                            | 8,500                           | 8,500                            | 9,000                    | -                            | 9,000                    | 5.88%                                      |
| Trans to Tax Collector  | 19,415                           | 23,500                          | 23,500                           | 24,900                   | -                            | 24,900                   | 5.96%                                      |
| Trans to 111 Unincorp Gen Fd  | 59,100                           | 63,300                          | 63,300                           | 70,300                   | -                            | 70,300                   | 11.06%                                     |
| Reserve for Capital   |                                  | 1,658,600                       | <u>-</u>                         | 2,514,600                |                              | 2,514,600                | 51.61%                                     |
| Total Appropriations  | 429,538                          | 1,933,600                       | 270,100                          | 2,854,900                |                              | 2,854,900                | 47.65%                                     |
|   |                                  |                                 |                                  |                          |                              |                          |  |
| Revenue   | 2022<br>Actual                   | FY 2023<br>Adopted              | FY 2023<br>Forecast              | FY 2024<br>Current       | FY 2024<br>Expanded          | FY 2024<br>Adopted       | FY 2024<br>Change                          |
| Revenue  Ad Valorem Taxes   |                                  |                                 |                                  |                          |                              |                          |  |
|   | Actual                           | Adopted                         | Forecast                         | Current                  | Expanded                     | Adopted                  | Change                                     |
| Ad Valorem Taxes  | <b>Actual</b> 870,755            | <b>Adopted</b> 1,031,200        | Forecast                         | <b>Current</b> 1,177,800 | Expanded                     | <b>Adopted</b> 1,177,800 | <b>Change</b> 14.22%                       |
| Ad Valorem Taxes<br>Interest/Misc   | 870,755<br>6,534                 | <b>Adopted</b> 1,031,200        | Forecast                         | <b>Current</b> 1,177,800 | Expanded                     | <b>Adopted</b> 1,177,800 | 14.22%<br>0.00%                            |
| Ad Valorem Taxes<br>Interest/Misc<br>Trans frm Property Appraiser   | 870,755<br>6,534<br>600          | <b>Adopted</b> 1,031,200        | Forecast                         | <b>Current</b> 1,177,800 | Expanded                     | <b>Adopted</b> 1,177,800 | 14.22%<br>0.00%<br>N/A                     |
| Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector                               | 870,755<br>6,534<br>600          | Adopted  1,031,200 3,000 -      | 990,000<br>-<br>-<br>-           | <b>Current</b> 1,177,800 | Expanded                     | <b>Adopted</b> 1,177,800 | 14.22%<br>0.00%<br>N/A<br>N/A              |
| Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector Trans fm 259 Forest Lake Debt | 870,755<br>6,534<br>600<br>7,707 | Adopted  1,031,200 3,000 38,500 | 990,000<br>-<br>-<br>-<br>38,500 | Current 1,177,800 3,000  | Expanded<br>-<br>-<br>-<br>- | Adopted  1,177,800 3,000 | 14.22%<br>0.00%<br>N/A<br>N/A<br>(100.00)% |

#### **Bayshore/Avalon Beautification MSTU (1627) / (160)**

Fund Type: Special Revenue

Description: Provides for capital improvements within Municipal Service Taxing Unit (MSTU). The principal revenue source

is a transfer from the Bayshore/Avalon Beautification MSTU Fund (1630/163). Prior to the accounting system

upgrade in FY 2023, this was Fund number 160.

| Appropriation Unit                              | 2022<br>Actual       | FY 2023<br>Adopted    | FY 2023<br>Forecast | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change   |
|---|----------------------|-----------------------|---------------------|-------------------------------|---------------------|-------------------------------|---------------------|
| Operating Expense                               | 69,305               | 1,179,600             | 107,000             | 500,000                       | -                   | 500,000                       | (57.61)%            |
| Indirect Cost Reimburs                          | -                    | -                     | -                   | 9,400                         | -                   | 9,400                         | N/A                 |
| Capital Outlay                                  | 1,204,010            | -                     | 1,003,300           | 1,734,200                     | -                   | 1,734,200                     | N/A                 |
| Reserve for Capital                             |                      | 50,700                | -                   | 50,700                        |                     | 50,700                        | 0.00%               |
| Total Appropriations                            | 1,273,315            | 1,230,300             | 1,110,300           | 2,294,300                     |                     | 2,294,300                     | 86.48%              |
|   |                      |                       |                     |                               |                     |                               |                     |
| Revenue   | 2022<br>Actual       | FY 2023<br>Adopted    | FY 2023<br>Forecast | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change   |
| Revenue Interest/Misc                           |                      |                       |                     |                               |                     |                               |                     |
|   | Actual               | Adopted               | Forecast            | Current                       | Expanded            | Adopted                       | Change              |
| Interest/Misc                                   | <b>Actual</b> 17,587 | <b>Adopted</b> 14,200 | Forecast<br>29,000  | <b>Current</b> 14,200         | Expanded            | <b>Adopted</b> 14,200         | <b>Change</b> 0.00% |
| Interest/Misc<br>Trans fm 163 Baysh/Av Beaut Fd | 17,587<br>904,800    | 14,200<br>557,300     | 29,000<br>557,300   | <b>Current</b> 14,200 977,000 | Expanded -          | <b>Adopted</b> 14,200 977,000 | 0.00%<br>75.31%     |

### Immokalee Beautification (1629) / (162)

Fund Type: Special Revenue

Description: Provides for maintenance of medians. The principal revenue source is ad valorem taxes, which vary by district

according to service standards established by separate citizen advisory committees. Prior to the accounting

system upgrade in FY 2023, this was Fund number 162.

| Appropriation Unit   | 2022<br>Actual                                 | FY 2023<br>Adopted       | FY 2023<br>Forecast                  | FY 2024<br>Current           | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change                          |
|--|--|--------------------------|--------------------------------------|------------------------------|---------------------|----------------------------|--|
| Operating Expense  | 280,949  | 428,800                  | 675,700                              | 567,500                      |                     | 567,500                    | 32.35%                                     |
| Indirect Cost Reimburs   | 2,700  | 3,400                    | 3,400                                | 4,000                        | -                   | 4,000                      | 17.65%                                     |
| Capital Outlay   | -  | 800,000                  | 203,500                              | 100,000                      | -                   | 100,000                    | (87.50)%                                   |
| Trans to Property Appraiser  | 3,502  | 4,500                    | 4,500                                | 4,200                        | -                   | 4,200                      | (6.67)%                                    |
| Trans to Tax Collector   | 9,471  | 10,800                   | 10,800                               | 16,500                       | -                   | 16,500                     | 52.78%                                     |
| Trans to 186 Immok Redev Fd  | 92,800   | 92,800                   | 92,800                               | -                            | -                   | -                          | (100.00)%                                  |
| Reserve for Contingencies  | -  | -                        | -                                    | 16,100                       | -                   | 16,100                     | N/A  |
| Reserve for Capital  | -  | 112,800                  | -                                    | 874,200                      | -                   | 874,200                    | 675.00%                                    |
| Total Appropriations   | 389,422  | 1,453,100                | 990,700                              | 1,582,500                    |                     | 1,582,500                  | 8.91%                                      |
| =  |  |                          |                                      |                              |                     |                            |  |
| Revenue  | 2022<br>Actual                                 | FY 2023<br>Adopted       | FY 2023<br>Forecast                  | FY 2024<br>Current           | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change                          |
| Revenue  Ad Valorem Taxes  | Actual   | Adopted                  | Forecast                             | Current                      | FY 2024<br>Expanded | Adopted                    | Change                                     |
| Ad Valorem Taxes   | <b>Actual</b> 421,521                          |                          | <b>Forecast</b> 494,700              |                              | Expanded            |                            | <b>Change</b> 9.66%                        |
|  | <b>Actual</b> 421,521 27,040                   | Adopted                  | <b>Forecast</b> 494,700 700          | Current                      | Expanded            | Adopted                    | 9.66%<br>N/A                               |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Miscellaneous Revenues  | Actual<br>421,521<br>27,040<br>86,998          | <b>Adopted</b> 515,300 - | Forecast<br>494,700<br>700<br>40,200 | <b>Current</b> 565,100 -     | Expanded            | <b>Adopted</b> 565,100 -   | 9.66%<br>N/A<br>N/A                        |
| Ad Valorem Taxes<br>Delinquent Ad Valorem Taxes  | <b>Actual</b> 421,521 27,040                   | Adopted                  | <b>Forecast</b> 494,700 700          | Current                      | Expanded            | Adopted                    | 9.66%<br>N/A<br>N/A<br>0.00%               |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Miscellaneous Revenues Interest/Misc  | Actual<br>421,521<br>27,040<br>86,998<br>9,528 | <b>Adopted</b> 515,300 - | Forecast<br>494,700<br>700<br>40,200 | <b>Current</b> 565,100 -     | Expanded            | <b>Adopted</b> 565,100 -   | 9.66%<br>N/A<br>N/A                        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Miscellaneous Revenues Interest/Misc Trans frm Property Appraiser                         | Actual 421,521 27,040 86,998 9,528 291         | <b>Adopted</b> 515,300 - | Forecast<br>494,700<br>700<br>40,200 | <b>Current</b> 565,100 -     | Expanded            | <b>Adopted</b> 565,100 -   | 9.66%<br>N/A<br>N/A<br>0.00%<br>N/A        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Miscellaneous Revenues Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector | Actual 421,521 27,040 86,998 9,528 291 3,727   | Adopted 515,300 7,000    | 494,700<br>700<br>40,200<br>26,800   | <b>Current</b> 565,100 7,000 | Expanded            | 565,100<br>-<br>-<br>7,000 | 9.66%<br>N/A<br>N/A<br>0.00%<br>N/A<br>N/A |

#### **Bayshore Beautification MSTU (1630) / (163)**

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include beautification and maintenance of medians and other public areas within the district. Prior to the accounting system upgrade

in FY 2023, this was Fund number 163.

| Appropriation Unit                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                 | 333,747        | 699,200            | 542,600             | 938,000            | _                   | 938,000            | 34.15%            |
| Indirect Cost Reimburs            | 6,500          | 8,200              | 8,200               | 7,900              | -                   | 7,900              | (3.66)%           |
| Capital Outlay                    | -              | 25,000             | 69,000              | 74,000             | -                   | 74,000             | 196.00%           |
| Trans to Property Appraiser       | 10,530         | 13,000             | 13,000              | 13,500             | -                   | 13,500             | 3.85%             |
| Trans to Tax Collector            | 28,724         | 35,200             | 35,200              | 54,100             | -                   | 54,100             | 53.69%            |
| Trans to 160 Baysh Beau MSTU Proj | 904,800        | 557,300            | 557,300             | 977,000            | -                   | 977,000            | 75.31%            |
| Trans to 187 Bayshore Redev Fd    | 125,500        | 125,500            | 125,500             | -                  | -                   | -                  | (100.00)%         |
| Reserve for Contingencies         | -              | 35,000             | -                   | 35,000             | -                   | 35,000             | 0.00%             |
| Reserve for Capital               |                | 335,400            | <u>-</u>            | 288,500            |                     | 288,500            | (13.98)%          |
| Total Appropriations              | 1,409,801      | 1,833,800          | 1,350,800           | 2,388,000          | -                   | 2,388,000          | 30.22%            |
| Revenue                           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes                  | 1,353,629      | 1,706,700          | 1,638,400           | 1,763,700          |                     | 1,763,700          | 3.34%             |
| Delinquent Ad Valorem Taxes       | 23,557         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues            | 29,277         | -                  | 2,400               | -                  | -                   | -                  | N/A               |
| Interest/Misc                     | 4,559          | 3,200              | 17,700              | 3,200              | -                   | 3,200              | 0.00%             |
| Trans frm Property Appraiser      | 876            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector           | 11,313         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                     | 388,300        | 209,600            | 401,800             | 709.500            | _                   | 709.500            | 238.50%           |
|                                   | 300,300        | 203,000            | 401,000             | 105,500            |                     | 103,300            |                   |
| Less 5% Required By Law           | -              | (85,700)           | -                   | (88,400)           |                     | (88,400)           | 3.15%             |

### Palm River MSTU (1638)

Fund Type: Special Revenue

Description: Ordinance 2021-07 created The Palm River MSTU with the purpose of installing sidewalks in the Palm River

**Estate Community.** 

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | -                  | _                   | 240,000            | -                   | 240,000            | N/A               |
| Trans to Property Appraiser | -              | -                  | -                   | 7,500              | -                   | 7,500              | N/A               |
| Trans to Tax Collector      | -              |                    |                     | 11,300             |                     | 11,300             | N/A               |
| Total Appropriations        | -              | -                  | -                   | 258,800            | _                   | 258,800            | 0.00%             |
| Revenue                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes            | _              |                    |                     | 272,500            |                     | 272,500            | N/A               |
| Less 5% Required By Law     | -              |                    |                     | (13,700)           |                     | (13,700)           | N/A               |
| Total Funding               | -              | -                  | -                   | 258,800            | -                   | 258,800            | 0.00%             |

### Haldeman Creek MSTU (1631) / (164)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include dredging of the Haldeman Creek waterway and maintenance within the defined area. Prior to the accounting system upgrade in

FY 2023, this was Fund number 164.

| Appropriation Unit  | 2022<br>Actual                      | FY 2023<br>Adopted        | FY 2023<br>Forecast    | FY 2024<br>Current         | FY 2024<br>Expanded          | FY 2024<br>Adopted         | FY 2024<br>Change                              |
|---|-------------------------------------|---------------------------|------------------------|----------------------------|------------------------------|----------------------------|--|
| Operating Expense   | 1,357                               | 20,800                    | 8,700                  | 47,100                     |                              | 47,100                     | 126.44%  |
| Indirect Cost Reimburs  | 600                                 | 500                       | 500                    | 700                        | -                            | 700                        | 40.00%   |
| Trans to Property Appraiser   | 1,115                               | 1,800                     | 1,800                  | 1,700                      | -                            | 1,700                      | (5.56)%  |
| Trans to Tax Collector  | 3,429                               | 4,700                     | 4,700                  | 6,000                      | -                            | 6,000                      | 27.66%   |
| Trans to 187 Bayshore Redev Fd  | 11,300                              | 11,300                    | 11,300                 | -                          | -                            | -                          | (100.00)%                                      |
| Reserve for Contingencies   | -                                   | -                         | -                      | 800                        | -                            | 800                        | N/A  |
| Reserve for Capital   | -                                   | 1,004,600                 | -                      | 1,188,800                  | -                            | 1,188,800                  | 18.34%   |
| Total Appropriations  | 17,801                              | 1,043,700                 | 27,000                 | 1,245,100                  |                              | 1,245,100                  | 19.30%   |
|   |                                     |                           |                        |                            |                              |                            |  |
| Revenue   | 2022<br>Actual                      | FY 2023<br>Adopted        | FY 2023<br>Forecast    | FY 2024<br>Current         | FY 2024<br>Expanded          | FY 2024<br>Adopted         | FY 2024<br>Change                              |
| Revenue Ad Valorem Taxes  |                                     |                           |                        | _                          |                              |                            |  |
|   | Actual                              | Adopted                   | Forecast               | Current                    |                              | Adopted                    | Change   |
| Ad Valorem Taxes  | <b>Actual</b> 142,522               | Adopted                   | Forecast               | Current                    |                              | Adopted                    | <b>Change</b> 10.02%                           |
| Ad Valorem Taxes<br>Delinquent Ad Valorem Taxes   | Actual<br>142,522<br>3,939          | 188,600                   | 181,100                | 207,500<br>-               |                              | <b>Adopted</b> 207,500     | 10.02%<br>N/A                                  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc  | Actual<br>142,522<br>3,939<br>5,451 | 188,600                   | 181,100                | 207,500<br>-               |                              | 207,500<br>-<br>3,400      | 10.02%<br>N/A<br>0.00%                         |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser                         | Actual 142,522 3,939 5,451 93       | 188,600                   | 181,100                | 207,500<br>-               |                              | 207,500<br>-<br>3,400      | 10.02%<br>N/A<br>0.00%<br>N/A                  |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector | Actual 142,522 3,939 5,451 93 1,351 | Adopted  188,600  - 3,400 | 181,100<br>-<br>15,600 | 207,500<br>-<br>3,400<br>- | Expanded<br>-<br>-<br>-<br>- | 207,500<br>-<br>3,400<br>- | Change<br>10.02%<br>N/A<br>0.00%<br>N/A<br>N/A |

### Rock Road MSTU (1632) / (165)

Fund Type: Special Revenue

Description: Property owners in specifically defined areas have petitioned the Board of County Commissioners to create a

special taxing district. Services provided in this Municipal Service Taxing Unit (MSTU) include roadway and drainage improvements and maintenance. Prior to the accounting system upgrade in FY 2023, this was Fund

number 165.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 21,377         | 63,600             | 21,900              | 69,900             |                     | 69,900             | 9.91%             |
| Indirect Cost Reimburs       | 1,100          | 1,200              | 1,200               | 1,200              | -                   | 1,200              | 0.00%             |
| Trans to Property Appraiser  | 1,059          | 600                | 600                 | 600                | -                   | 600                | 0.00%             |
| Trans to Tax Collector       | 1,450          | 1,700              | 1,700               | 1,800              | -                   | 1,800              | 5.88%             |
| Trans to 111 Unincorp Gen Fd | 4,500          | 4,900              | 4,900               | 6,500              | -                   | 6,500              | 32.65%            |
| Reserve for Capital          | -              | 55,400             | -                   | 47,200             |                     | 47,200             | (14.80)%          |
| Total Appropriations         | 29,487         | 127,400            | 30,300              | 127,200            |                     | 127,200            | (0.16)%           |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 47,516         | 46,000             | 44,200              | 24,300             |                     | 24,300             | (47.17)%          |
| Delinquent Ad Valorem Taxes  | 818            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 562            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser | 88             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 571            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 70,300         | 83,700             | 90,300              | 104,200            | -                   | 104,200            | 24.49%            |
| Less 5% Required By Law      |                | (2,300)            |                     | (1,300)            |                     | (1,300)            | (43.48)%          |
| Total Funding                | 119,854        | 127,400            | 134,500             | 127,200            |                     | 127,200            | (0.16)%           |

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#### Vanderbilt Waterways MSTU (1635) / (168)

Fund Type: **Special Revenue** 

Description: The Vanderbilt Waterways Municipal Service Taxing Unit (MSTU) was created and established for the purpose

> of providing short-term dredging of Turkey Bay as well and long-term maintenance of the boater channel for the benefit of property owners located on Vanderbilt Lagoon. Prior to the accounting system upgrade in FY

2023, this was Fund number 168.

| Appropriation Unit  | 2022<br>Actual                            | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change                   |
|---|---|----------------------------|---------------------|----------------------------|---------------------|----------------------------|-------------------------------------|
| Operating Expense   | 561                                       | 101,600                    | 2,200               | 104,300                    |                     | 104,300                    | 2.66%                               |
| Indirect Cost Reimburs  | 5,000                                     | 1,200                      | 1,200               | 1,100                      | -                   | 1,100                      | (8.33)%                             |
| Trans to Property Appraiser   | 3,153                                     | 4,000                      | 4,000               | 4,200                      | -                   | 4,200                      | 5.00%                               |
| Trans to Tax Collector  | 7,933                                     | 10,300                     | 10,300              | 10,900                     | -                   | 10,900                     | 5.83%                               |
| Trans to 111 Unincorp Gen Fd  | 16,600                                    | 17,700                     | 17,700              | 20,400                     | -                   | 20,400                     | 15.25%                              |
| Advance/Repay to 001 General Fd   | 236,800                                   | -                          | -                   | -                          | -                   | -                          | N/A                                 |
| Reserve for Capital   |   | 738,400                    | <u>-</u>            | 1,193,600                  |                     | 1,193,600                  | 61.65%                              |
| Total Appropriations  | 270,047                                   | 873,200                    | 35,400              | 1,334,500                  |                     | 1,334,500                  | 52.83%                              |
|   |   |                            |                     |                            |                     |                            |                                     |
| Revenue   | 2022<br>Actual                            | FY 2023<br>Adopted         | FY 2023<br>Forecast | FY 2024<br>Current         | FY 2024<br>Expanded | FY 2024<br>Adopted         | FY 2024<br>Change                   |
| Revenue  Ad Valorem Taxes   |   |                            |                     |                            |                     |                            |                                     |
|   | Actual                                    | Adopted                    | Forecast            | Current                    | Expanded            | Adopted                    | Change                              |
| Ad Valorem Taxes  | <b>Actual</b> 385,971                     | Adopted                    | Forecast            | Current                    | Expanded            | Adopted                    | Change<br>5.51%                     |
| Ad Valorem Taxes<br>Delinquent Ad Valorem Taxes   | <b>Actual</b> 385,971 3,221               | <b>Adopted</b> 471,900     | Forecast            | <b>Current</b> 497,900     | Expanded            | <b>Adopted</b> 497,900     | <b>Change</b> 5.51% N/A             |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc  | 385,971<br>3,221<br>2,688                 | <b>Adopted</b> 471,900     | Forecast            | <b>Current</b> 497,900     | Expanded            | <b>Adopted</b> 497,900     | 5.51%<br>N/A<br>0.00%               |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser                         | 385,971<br>3,221<br>2,688<br>262          | <b>Adopted</b> 471,900     | Forecast            | <b>Current</b> 497,900     | Expanded            | <b>Adopted</b> 497,900     | 5.51%<br>N/A<br>0.00%<br>N/A        |
| Ad Valorem Taxes Delinquent Ad Valorem Taxes Interest/Misc Trans frm Property Appraiser Trans frm Tax Collector | Actual  385,971  3,221  2,688  262  3,124 | 471,900<br>-<br>3,000<br>- | 453,000             | 497,900<br>-<br>3,000<br>- | Expanded            | 497,900<br>-<br>3,000<br>- | 5.51%<br>N/A<br>0.00%<br>N/A<br>N/A |

### **Local Provider Participation (1130) / (169)**

Fund Type: **Special Revenue** 

Description: This fund was established for the levy of a uniform non-ad valorem special assessment which will generate

sufficient revenue to fund the non-federal share of Medicaid payments associated with Local Services per

Ordinance 2021-23. Prior to the accounting system upgrade in FY 2023, this was Fund number 169.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 1,336          | _                  | 600                 | 121,800            | _                   | 121,800            | N/A               |
| Indirect Cost Reimburs  | -              | -                  | -                   | 28,200             | -                   | 28,200             | N/A               |
| Remittances             | 6,687,755      |                    | 6,153,200           | 2,065,400          |                     | 2,065,400          | N/A               |
| Total Appropriations    | 6,689,091      | -                  | 6,153,800           | 2,215,400          |                     | 2,215,400          | 0.00%             |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Special Assessments     | 9,327,890      | _                  | 5,578,000           | -                  |                     | _                  | N/A               |
| Interest/Misc           | 19,431         | -                  | 68,200              | 68,200             | -                   | 68,200             | N/A               |
| Carry Forward           | -              | -                  | 2,658,200           | 2,150,600          | -                   | 2,150,600          | N/A               |
| Less 5% Required By Law |                | _                  |                     | (3,400)            |                     | (3,400)            | N/A               |
| Total Funding           | 9,347,321      | -                  | 8,304,400           | 2,215,400          |                     | 2,215,400          | 0.00%             |

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#### Teen Court (1132) / (171)

Fund Type: Special Revenue

Description: To provide a diversionary program for first-time juvenile misdemeanor offenders and court education

programs for student volunteers. Funding is provided by additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in FY 2023, this was Fund

number 171.

| Appropriation Unit       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services        | 61,932         | 69,200             | 60,300              | 72,900             | -                   | 72,900             | 5.35%             |
| Operating Expense        | 403            | 4,100              | 3,600               | 3,600              | -                   | 3,600              | (12.20)%          |
| Remittances              | 2,000          | 3,000              | 3,000               | 3,000              |                     | 3,000              | 0.00%             |
| Total Appropriations     | 64,336         | 76,300             | 66,900              | 79,500             |                     | 79,500             | 4.19%             |
| Revenue                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fines & Forfeitures      | 46,640         | 40,000             | 44,700              | 44,700             |                     | 44,700             | 11.75%            |
| Interest/Misc            | 331            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 681 Court Admin | 13,200         | 6,000              | 6,000               | 11,300             | -                   | 11,300             | 88.33%            |
| Carry Forward            | 46,000         | 32,300             | 41,900              | 25,700             | -                   | 25,700             | (20.43)%          |
| Less 5% Required By Law  |                | (2,000)            |                     | (2,200)            |                     | (2,200)            | 10.00%            |
| Total Funding            | 106,171        | 76,300             | 92,600              | 79,500             |                     | 79,500             | 4.19%             |

#### **Conservation Collier - Land Acquisition (1061) / (172)**

Fund Type: Special Revenue

Description: To acquire environmentally sensitive lands through the development and implementation of innovative

purchase strategies designed to promote conservation, and restoration of County's natural resources. Prior to

the accounting system upgrade in FY 2023, this was Fund number 172.

|                                   | 2022       | FY 2023     | FY 2023    | FY 2024     | FY 2024  | FY 2024     | FY 2024   |
|-----------------------------------|------------|-------------|------------|-------------|----------|-------------|-----------|
| Appropriation Unit                | Actual     | Adopted     | Forecast   | Current     | Expanded | Adopted     | Change    |
| Personal Services                 | 236,601    | 325,000     | 325,000    | 350,300     | -        | 350,300     | 7.78%     |
| Operating Expense                 | 143,430    | 373,600     | 326,000    | 411,400     | -        | 411,400     | 10.12%    |
| Indirect Cost Reimburs            | 23,700     | 19,000      | 19,000     | 38,300      | -        | 38,300      | 101.58%   |
| Capital Outlay                    | 905,325    | 33,219,600  | 13,214,300 | 26,908,600  | -        | 26,908,600  | (19.00)%  |
| Trans to Property Appraiser       | -          | 230,000     | 230,000    | 243,000     | -        | 243,000     | 5.65%     |
| Trans to Tax Collector            | 515,078    | 611,700     | 611,700    | 970,000     | -        | 970,000     | 58.57%    |
| Trans to 001 Gen Fd               | -          | -           | -          | 8,560,600   | -        | 8,560,600   | N/A       |
| Trans to 111 Unincorp Gen Fd      | 32,600     | 48,000      | 48,000     | 6,416,300   | -        | 6,416,300   | 13,267.29 |
| Trans to 174 Consrv Collier Maint | 9,728,900  | 7,262,200   | 7,262,200  | 7,383,700   | -        | 7,383,700   | 1.67%     |
| Trans to 179 Consrv Collier Proj  | -          | -           | -          | 675,000     | -        | 675,000     | N/A       |
| Reserve for Contingencies         |            | 35,300      |            | 32,500      |          | 32,500      | (7.93)%   |
| Total Appropriations              | 11,585,634 | 42,124,400  | 22,036,200 | 51,989,700  |          | 51,989,700  | 23.42%    |
|                                   | 2022       | FY 2023     | FY 2023    | FY 2024     | FY 2024  | FY 2024     | FY 2024   |
| Revenue                           | Actual     | Adopted     | Forecast   | Current     | Expanded | Adopted     | Change    |
| Ad Valorem Taxes                  | 25,203,316 | 30,577,600  | 29,354,500 | 31,089,400  |          | 31,089,400  | 1.67%     |
| Delinquent Ad Valorem Taxes       | 587        | -           | 600        | -           | -        | -           | N/A       |
| Miscellaneous Revenues            | 107,465    | 30,000      | -          | 30,000      | -        | 30,000      | 0.00%     |
| Interest/Misc                     | 64,811     | 32,000      | 331,900    | 654,200     | -        | 654,200     | 1,944.38% |
| Carry Forward                     | 323,200    | 13,016,800  | 14,154,100 | 21,804,900  | -        | 21,804,900  | 67.51%    |
| Less 5% Required By Law           |            | (1,532,000) |            | (1,588,800) |          | (1,588,800) | 3.71%     |
| Total Funding                     | 25,699,379 | 42,124,400  | 43,841,100 | 51,989,700  |          | 51,989,700  | 23.42%    |

### **Driver Education (1133) / (173)**

Fund Type: **Special Revenue** 

Description: Established in FY 2004, this fund accounts for the \$5.00 surcharge on all moving and non-moving civil traffic

infractions excluding parking violations filed in County Court. Proceeds fund driver education programs in both public and non-public high schools. Prior to the accounting system upgrade in FY 2023, this was Fund

number 173.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Indirect Cost Reimburs           | 1,000          | 800                | 800                 | 1,000              | -                   | 1,000              | 25.00%            |
| Remittances                      | 161,800        | 175,000            | 175,000             | 192,000            | -                   | 192,000            | 9.71%             |
| Reserve for Contingencies        | -              | 75,600             | -                   | -                  | -                   | -                  | (100.00)%         |
| Restricted for Unfunded Requests | -              | -                  | -                   | 129,300            | -                   | 129,300            | N/A               |
| Reserve for Cash Flow            |                | 35,100             | <u>-</u>            | -                  |                     |                    | (100.00)%         |
| Total Appropriations             | 162,800        | 286,500            | 175,800             | 322,300            |                     | 322,300            | 12.50%            |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services             | 165,669        | 155,000            | 165,000             | 165,000            |                     | 165,000            | 6.45%             |
| Interest/Misc                    | 1,280          | 500                | 4,200               | 4,200              | -                   | 4,200              | 740.00%           |
| Carry Forward                    | 164,200        | 138,800            | 168,400             | 161,800            | -                   | 161,800            | 16.57%            |
| Less 5% Required By Law          | -              | (7,800)            | -                   | (8,700)            |                     | (8,700)            | 11.54%            |
| <del>-</del>                     |                |                    |                     |                    |                     |                    |                   |

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### **Conservation Collier Maintenance (1062) / (174)**

Fund Type: Special Revenue

Description: To manage and maintain acquired environmentally sensitive lands in perpetuity through the development and

implementation of plans and programs that are designed to protect, conserve, and restore the County's natural

resources. Prior to the accounting system upgrade in FY 2023, this was Fund number 174.

|                                  | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
|----------------------------------|------------|------------|------------|------------|----------|------------|-----------|
| Appropriation Unit               | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Personal Services                | 321,483    | 474,200    | 461,800    | 512,900    |          | 512,900    | 8.16%     |
| Operating Expense                | 363,223    | 765,700    | 762,200    | 835,300    | _        | 835,300    | 9.09%     |
| Indirect Cost Reimburs           | 34,200     | 42,700     | 42,700     | 51,700     | -        | 51,700     | 21.08%    |
| Capital Outlay                   | 5,639      | 75,000     | 59,900     | 55,000     | -        | 55,000     | (26.67)%  |
| Trans to 001 Gen Fd              | -          | -          | -          | 38,150,200 | -        | 38,150,200 | N/A       |
| Trans to 114 Pollutn Ctrl Fd     | -          | -          | -          | 395,200    | -        | 395,200    | N/A       |
| Trans to 179 Consrv Collier Proj | 155,000    | 244,100    | 244,100    | -          | -        | -          | (100.00)% |
| Trans to 506 IT Capital          | -          | 31,100     | 31,100     | 25,500     | -        | 25,500     | (18.01)%  |
| Trans to 710 Pub Serv Match      | -          | -          | 10,000     | -          | -        | -          | N/A       |
| Reserve for Contingencies        | -          | 34,000     | -          | 36,400     | -        | 36,400     | 7.06%     |
| Restricted for Unfunded Requests | -          | 40,783,800 | -          | 10,091,900 | -        | 10,091,900 | (75.26)%  |
| Total Appropriations             | 879,545    | 42,450,600 | 1,611,800  | 50,154,100 | -        | 50,154,100 | 18.15%    |
|                                  | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
| Revenue                          | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Delinguent Ad Valorem Taxes      | 5          |            |            | -          |          |            | N/A       |
| Charges For Services             | 54         | -          | -          | -          | -        | -          | N/A       |
| Miscellaneous Revenues           | 194,448    | 9,000      | 1,000      | 9,000      | -        | 9,000      | 0.00%     |
| Interest/Misc                    | 216,767    | 301,900    | 719,100    | 1,061,300  | -        | 1,061,300  | 251.54%   |
| Trans frm Tax Collector          | 202,857    | -          | -          | -          | _        | -          | N/A       |
| Trans fm 172 Conserv Collier Fd  | 9,728,900  | 7,262,200  | 7,262,200  | 7,383,700  | _        | 7,383,700  | 1.67%     |
| Carry Forward                    | 25,895,300 | 34,893,000 | 35,383,200 | 41,753,700 | -        | 41,753,700 | 19.66%    |
| Less 5% Required By Law          | -          | (15,500)   | -          | (53,600)   | -        | (53,600)   | 245.81%   |
| Total Funding                    | 36,238,330 | 42,450,600 | 43,365,500 | 50,154,100 |          | 50,154,100 | 18.15%    |

#### **Court Information Technology Fee (1054) / (178)**

Fund Type: Special Revenue

Description: Funding is provided by a \$2 service charge for recording documents or instruments as listed in S.28.222 F.S.

These funds are used to support court-related technology throughout the various entities of the Court. Prior to

the accounting system upgrade in FY 2023, this was Fund number 178.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services         | 140,657        | 181,100            | 155,400             | 191,900            |                     | 191,900            | 5.96%             |
| Operating Expense         | 832,789        | 1,232,500          | 1,169,700           | 1,251,900          | -                   | 1,251,900          | 1.57%             |
| Indirect Cost Reimburs    | 32,100         | 20,500             | 20,500              | 19,900             | -                   | 19,900             | (2.93)%           |
| Capital Outlay            | 17,167         | 30,000             | -                   | 75,000             | -                   | 75,000             | 150.00%           |
| Reserve for Contingencies | -              | 36,500             | -                   | 38,500             | -                   | 38,500             | 5.48%             |
| Reserve for Capital       | -              | 938,900            | -                   | 502,500            | -                   | 502,500            | (46.48)%          |
| Reserve for Attrition     | -              | (3,700)            | -                   | -                  | -                   | -                  | (100.00)%         |
| Total Appropriations      | 1,022,713      | 2,435,800          | 1,345,600           | 2,079,700          |                     | 2,079,700          | (14.62)%          |
|                           | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                   | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Charges For Services      | 1,164,028      | 1,000,000          | 800,000             | 800,000            | -                   | 800,000            | (20.00)%          |
| Miscellaneous Revenues    | 1,125          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc             | 11,246         | 4,200              | 4,200               | 4,300              | -                   | 4,300              | 2.38%             |
| Carry Forward             | 1,703,400      | 1,481,800          | 1,857,100           | 1,315,700          | -                   | 1,315,700          | (11.21)%          |
| Less 5% Required By Law   |                | (50,200)           |                     | (40,300)           |                     | (40,300)           | (19.72)%          |
| Total Funding             | 2,879,799      | 2,435,800          | 2,661,300           | 2,079,700          | -                   | 2,079,700          | (14.62)%          |

### **Conservation Collier Projects (1063) / (179)**

Fund Type: Special Revenue

Description: This fund accounts for Conservation Collier Capital Improvement Projects Prior to the accounting system

upgrade in FY 2023, this was Fund number 179.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 5,379          | -                  | 54,600              | 150,000            | -                   | 150,000            | N/A               |
| Capital Outlay                     | -              | 245,000            | 381,500             | 525,000            | -                   | 525,000            | 114.29%           |
| Reserve for Capital                | _              |                    |                     | 16,100             |                     | 16,100             | N/A               |
| Total Appropriations               | 5,379          | 245,000            | 436,100             | 691,100            |                     | 691,100            | 182.08%           |
| Revenue                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                      | 1,110          | -                  | 7,300               | 8,000              |                     | 8,000              | N/A               |
| Trans fm 172 Conserv Collier Fd    | -              | -                  | -                   | 675,000            | -                   | 675,000            | N/A               |
| Trans fm 174 Conserv Collier Maint | 155,000        | 244,100            | 244,100             | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                      | 42,500         | 900                | 193,200             | 8,500              | -                   | 8,500              | 844.44%           |
| Less 5% Required By Law            | -              |                    |                     | (400)              |                     | (400)              | N/A               |
| Total Funding                      | 198,610        | 245,000            | 444,600             | 691,100            | -                   | 691,100            | 182.08%           |

#### **Domestic Animal Services Donations (1135) / (180)**

Fund Type: Special Revenue

Description: This fund was established to collect and monitor donations given to Domestic Animal Services by private

citizens and/or organizations for the benefit of animals and their needs. Prior to the accounting system

upgrade in FY 2023, this was Fund number 180.

| Appropriation Unit                      | 2022<br>Actual       | FY 2023<br>Adopted          | FY 2023<br>Forecast     | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change |
|---|----------------------|-----------------------------|-------------------------|-------------------------------|---------------------|-------------------------------|-------------------|
| Operating Expense                       | 297,934              | 54,400                      | 224,100                 | 256,500                       | _                   | 256,500                       | 371.51%           |
| Capital Outlay                          | 4,367                | -                           | -                       | -                             | -                   | -                             | N/A               |
| Reserve for Contingencies               | -                    | 2,700                       | -                       | 6,300                         | -                   | 6,300                         | 133.33%           |
| Restricted for Unfunded Requests        | -                    | 540,300                     | -                       | -                             | -                   | -                             | (100.00)%         |
| Total Appropriations                    | 302,301              | 597,400                     | 224,100                 | 262,800                       |                     | 262,800                       | (56.01)%          |
|   |                      |                             |                         |                               |                     |                               |                   |
| Revenue                                 | 2022<br>Actual       | FY 2023<br>Adopted          | FY 2023<br>Forecast     | FY 2024<br>Current            | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change |
| Revenue  Miscellaneous Revenues         |                      |                             |                         |                               |                     |                               |                   |
|   | Actual               | Adopted                     | Forecast                | Current                       | Expanded            | Adopted                       | Change            |
| Miscellaneous Revenues                  | <b>Actual</b> 87,634 | Adopted<br>69,500           | <b>Forecast</b> 110,000 | <b>Current</b> 120,000        | Expanded            | <b>Adopted</b> 120,000        | 72.66%            |
| Miscellaneous Revenues<br>Interest/Misc | 87,634<br>3,473      | <b>Adopted</b> 69,500 5,600 | 110,000<br>10,400       | <b>Current</b> 120,000 10,400 | Expanded            | <b>Adopted</b> 120,000 10,400 | 72.66%<br>85.71%  |

#### **Court Maintenance Fund (1056) / (181)**

Fund Type: Special Revenue

Description: This fund accounts for the revenue specifically created to fund State Court Facilities. On July 28, 2009, the

Board amended Ordinance 04-43 (with Ordinance 09-41) by increasing the surcharge imposed for non-criminal traffic infractions set forth in Chapter 318, Florida Statutes, and those offenses enumerated in Section 318.17, Florida Statutes, from \$15 to \$30 per Section 318.18(13), Florida Statutes. Prior to the accounting system

upgrade in FY 2023, this was Fund number 181.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 139,103        | 1,550,000          | 6,296,700           | -                  | _                   | -                  | (100.00)%         |
| Capital Outlay          | -              | -                  | 531,000             | -                  | -                   | -                  | N/A               |
| Reserve for Capital     | -              | 3,074,200          | -                   | 4,040,800          | -                   | 4,040,800          | 31.44%            |
| Total Appropriations    | 139,103        | 4,624,200          | 6,827,700           | 4,040,800          |                     | 4,040,800          | (12.62)%          |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fines & Forfeitures     | 1,027,832      | 960,000            | 900,000             | 900,000            |                     | 900,000            | (6.25)%           |
| Interest/Misc           | 55,629         | 35,000             | 35,000              | 35,000             | -                   | 35,000             | 0.00%             |
| Carry Forward           | 8,100,800      | 3,679,000          | 9,045,300           | 3,152,600          | -                   | 3,152,600          | (14.31)%          |
| Less 5% Required By Law | -              | (49,800)           |                     | (46,800)           |                     | (46,800)           | (6.02)%           |
| Total Funding           | 9,184,261      | 4,624,200          | 9,980,300           | 4,040,800          |                     | 4,040,800          | (12.62)%          |

#### Ave Maria Innovation Zone (1030) / (182)

Fund Type: Special Revenue

Description: Established in FY 2015 to attract and retain qualified targeted industry businesses within the defined

unincorporated area of Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund

number 182.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -              | 6,000              | -                   | 6,000              |                     | 6,000              | 0.00%             |
| Restricted for Unfunded Requests | _              | 707,000            | <u>-</u>            | 900,900            |                     | 900,900            | 27.43%            |
| Total Appropriations             | -              | 713,000            | <u> </u>            | 906,900            |                     | 906,900            | 27.19%            |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 3,452          | 2,200              | 13,400              | 14,500             |                     | 14,500             | 559.09%           |
| Trans fm 001 Gen Fund            | 105,100        | 119,400            | 119,400             | 136,300            | -                   | 136,300            | 14.15%            |
| Trans fm 111 Unincorp Gen Fd     | 23,800         | 27,100             | 27,100              | 31,000             | -                   | 31,000             | 14.39%            |
| Carry Forward                    | 433,500        | 564,500            | 565,900             | 725,800            | -                   | 725,800            | 28.57%            |
| Less 5% Required By Law          | _              | (200)              |                     | (700)              |                     | (700)              | 250.00%           |
| Total Funding                    | 565,852        | 713,000            | 725,800             | 906,900            |                     | 906,900            | 27.19%            |

#### TDC Beach Park Facilities (1100) / (183)

Fund Type: Special Revenue

Description: This fund accounts for the portion of tourist development tax dollars that funds beach park facility,

infrastructure and parking projects. Prior to the accounting system upgrade in FY 2023, this was Fund number

183.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 634,330        | -                  | 286,800             | -                  |                     | -                  | N/A               |
| Capital Outlay          | 154,603        | -                  | 3,277,800           | -                  | -                   | -                  | N/A               |
| Trans to Tax Collector  | 33,996         | 29,400             | 29,400              | 32,100             | -                   | 32,100             | 9.18%             |
| Reserve for Capital     |                | 2,567,600          | -                   | 4,437,100          |                     | 4,437,100          | 72.81%            |
| Total Appropriations    | 822,930        | 2,597,000          | 3,594,000           | 4,469,200          |                     | 4,469,200          | 72.09%            |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Tourist Devel Tax       | 1,699,823      | 1,175,500          | 1,383,100           | 1,234,300          |                     | 1,234,300          | 5.00%             |
| Interest/Misc           | 30,990         | 25,000             | 84,900              | 32,600             | -                   | 32,600             | 30.40%            |
| Adv Repay fm 370 (3007) | -              | -                  | -                   | 250,000            | -                   | 250,000            | N/A               |
| Carry Forward           | 4,233,900      | 1,456,600          | 5,141,800           | 3,015,800          | -                   | 3,015,800          | 107.04%           |
| Less 5% Required By Law | -              | (60,100)           |                     | (63,500)           |                     | (63,500)           | 5.66%             |
| Total Funding           | 5,964,713      | 2,597,000          | 6,609,800           | 4,469,200          | -                   | 4,469,200          | 72.09%            |

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### **Tourism Promotion (1101) / (184)**

Fund Type: Special Revenue

Description: This fund accounts for the portion of tourist development tax dollars that fund marketing and promotion

activities. The tourist tax is levied against short-term (6 month or less) rentals that include hotel, motel rooms, condominiums and houses, campgrounds and other lodgings. Prior to the accounting system upgrade in FY

2023, this was Fund number 184.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 8,694,422      | 18,732,900         | 11,409,900          | 22,447,900         |                     | 22,447,900         | 19.83%            |
| Indirect Cost Reimburs        | 97,800         | 80,700             | 80,700              | 104,800            | -                   | 104,800            | 29.86%            |
| Trans to Tax Collector        | 344,833        | 305,000            | 360,500             | 366,700            | -                   | 366,700            | 20.23%            |
| Trans to 194 TDC Prom         | 1,784,400      | 1,784,400          | 1,784,400           | 2,022,300          | -                   | 2,022,300          | 13.33%            |
| Trans to 196 TDC Eco Disaster | 796,900        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 759 Sports Complex   | 473,300        | 478,100            | 478,100             | 498,400            | -                   | 498,400            | 4.25%             |
| Reserve for Contingencies     | -              | 250,000            | -                   | 250,000            | -                   | 250,000            | 0.00%             |
| Total Appropriations          | 12,191,655     | 21,631,100         | 14,113,600          | 25,690,100         |                     | 25,690,100         | 18.76%            |
| Revenue                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Tourist Devel Tax             | 17,582,145     | 11,544,400         | 13,936,300          | 12,221,500         |                     | 12,221,500         | 5.87%             |
| Miscellaneous Revenues        | 68,380         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                 | 61,051         | 24,500             | 250,000             | 175,000            | -                   | 175,000            | 614.29%           |
| Carry Forward                 | 8,320,900      | 10,640,700         | 13,840,800          | 13,913,500         | -                   | 13,913,500         | 30.76%            |
| Less 5% Required By Law       |                | (578,500)          | -                   | (619,900)          |                     | (619,900)          | 7.16%             |
| Total Funding                 | 26,032,475     | 21,631,100         | 28,027,100          | 25,690,100         |                     | 25,690,100         | 18.76%            |

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### TDC Beach Renourishment and Inlet Project Management (1102) / (185)

Fund Type: Special Revenue

Description: This fund provides for management and administration of beach renourishment projects, pass and inlet

projects, beach and pass monitoring, and beach maintenance. Prior to the accounting system upgrade in FY

2023, this was Fund number 185.

|   | 2022                                  | FY 2023                   | FY 2023                     | FY 2024                 | FY 2024             | FY 2024                 | FY 2024                              |
|---|---------------------------------------|---------------------------|-----------------------------|-------------------------|---------------------|-------------------------|--------------------------------------|
| Appropriation Unit  | Actual                                | Adopted                   | Forecast                    | Current                 | Expanded            | Adopted                 | Change                               |
| Personal Services   | 584,114                               | 839,100                   | 780,400                     | 711,400                 | -                   | 711,400                 | (15.22)%                             |
| Operating Expense   | 181,112                               | 277,300                   | 271,600                     | 254,700                 | -                   | 254,700                 | (8.15)%                              |
| Indirect Cost Reimburs  | 47,500                                | 49,500                    | 49,500                      | 47,900                  | -                   | 47,900                  | (3.23)%                              |
| Trans to 113 Com Dev Fd   | 22,600                                | 28,700                    | 28,700                      | -                       | -                   | -                       | (100.00)%                            |
| Trans to 114 Pollutn Ctrl Fd  | 43,300                                | 45,000                    | 45,000                      | 45,000                  | -                   | 45,000                  | 0.00%                                |
| Trans to 506 IT Capital   | -                                     | 17,800                    | 17,800                      | 15,300                  | -                   | 15,300                  | (14.04)%                             |
| Reserve for Contingencies   | -                                     | 37,200                    | -                           | 33,300                  | -                   | 33,300                  | (10.48)%                             |
| Total Appropriations  | 878,626                               | 1,294,600                 | 1,193,000                   | 1,107,600               |                     | 1,107,600               | (14.44)%                             |
|   |                                       |                           |                             |                         |                     |                         |                                      |
|   | 2022                                  | FY 2023                   | FY 2023                     | FY 2024                 | FY 2024             | FY 2024                 | FY 2024                              |
| Revenue   | 2022<br>Actual                        | FY 2023<br>Adopted        | FY 2023<br>Forecast         | FY 2024<br>Current      | FY 2024<br>Expanded | FY 2024<br>Adopted      | FY 2024<br>Change                    |
| Revenue FEMA - Fed Emerg Mgt Agency   |                                       |                           |                             |                         |                     |                         |                                      |
|   | Actual                                |                           |                             |                         |                     |                         | Change                               |
| FEMA - Fed Emerg Mgt Agency   | Actual                                |                           | Forecast -                  |                         |                     |                         | Change<br>N/A                        |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues   | 9,179 -                               | Adopted -                 | Forecast<br>-<br>100        | Current -               |                     | Adopted -               | Change<br>N/A<br>N/A                 |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues<br>Interest/Misc  | 9,179<br>-<br>3,634                   | Adopted -                 | Forecast<br>-<br>100        | Current -               |                     | Adopted -               | N/A<br>N/A<br>0.00%                  |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues<br>Interest/Misc<br>Reimb From Other Depts                            | 9,179<br>-<br>3,634<br>557            | - 1,000                   | -<br>100<br>4,800           | -<br>1,000              |                     | -<br>1,000              | N/A<br>N/A<br>0.00%<br>N/A           |
| FEMA - Fed Emerg Mgt Agency<br>Miscellaneous Revenues<br>Interest/Misc<br>Reimb From Other Depts<br>Trans fm 195 TDC Cap Fd | 9,179<br>-<br>3,634<br>557<br>883,700 | Adopted - 1,000 - 817,600 | - 100<br>4,800<br>- 817,600 | Current 1,000 - 992,300 |                     | Adopted 1,000 - 992,300 | N/A<br>N/A<br>0.00%<br>N/A<br>21.37% |

### Immokalee Redevelopment (1025) / (186)

Fund Type: Special Revenue

Description: Established in FY 2001 to implement the Immokalee Component Section of the Collier County Community

Redevelopment Plan adopted by the Community Redevelopment Agency (CRA). Prior to the accounting system

upgrade in FY 2023, this was Fund number 186.

| Appropriation Unit                               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                                |                | 239,500            |                     |                    | <u> </u>            |                    | 8.10%             |
|  | 213,180        |                    | 213,900             | 258,900            | _                   | 258,900            |                   |
| Operating Expense                                | 185,878        | 281,600            | 192,400             | 372,300            | -                   | 372,300            | 32.21%            |
| Indirect Cost Reimburs                           | 52,200         | 29,800             | 29,800              | 27,700             | -                   | 27,700             | (7.05)%           |
| Capital Outlay                                   | -              | 130,500            | -                   | 63,400             | -                   | 63,400             | (51.42)%          |
| Trans to 001 Gen Fd                              | 53,800         | 53,800             | 53,800              | -                  | -                   | -                  | (100.00)%         |
| Trans to 187 Bayshore Redev Fd                   | 74,100         | 84,900             | 84,900              | -                  | -                   | -                  | (100.00)%         |
| Trans to 786 Imm CRA Cap                         | 97,600         | 434,200            | 1,076,700           | 542,700            | -                   | 542,700            | 24.99%            |
| Advance/Repay to 111 Unincrp Gen Fd              | 88,901         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies                        | -              | 53,100             | -                   | 53,000             | -                   | 53,000             | (0.19)%           |
| Total Appropriations                             | 765,659        | 1,307,400          | 1,651,500           | 1,318,000          |                     | 1,318,000          | 0.81%             |
|  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue  | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Miscellaneous Revenues                           | -              | -                  | 1,100               | _                  |                     | _                  | N/A               |
| Interest/Misc                                    | 6,917          | 7,200              | 9,000               | 7,200              | -                   | 7,200              | 0.00%             |
| Reimb From Other Depts                           | -              | -                  | -                   | 92,800             | -                   | 92,800             | N/A               |
| Trans fm 001 Gen Fund                            | 821,100        | 984,800            | 984,800             | 993,000            | -                   | 993,000            | 0.83%             |
| Trans fm 111 Unincorp Gen Fd                     | 185,900        | 223,000            | 223,000             | 225,400            | _                   | 225,400            | 1.08%             |
|  | 103,300        | 223,000            |                     | LL3,-00            |                     | 223,400            | 1.0070            |
| Trans fm 162 Immokalee Beaut Fd                  | 92,800         | 92,800             | 92,800              | -                  | -                   | - 223,400          | (100.00)%         |
| Trans fm 162 Immokalee Beaut Fd<br>Carry Forward | · ·            | •                  | •                   | -                  | -                   |                    |                   |
|  | 92,800         | •                  | 92,800              | -<br>(400)         | -<br>-<br>-         | -<br>(400)         | (100.00)%         |

### Bayshore/Gateway Triangle Redevelopment (1020) / (187)

Fund Type: Special Revenue

Description: Established in FY 2001 to implement the Bayshore/Gateway Triangle Component Section of the Collier County

Community Redevelopment Plan adopted by the Community Redevelopment Agency (CRA). Prior to the

accounting system upgrade in FY 2023, this was Fund number 187.

|                                 | 2022      | FY 2023   | FY 2023   | FY 2024   | FY 2024  | FY 2024   | FY 2024   |
|---------------------------------|-----------|-----------|-----------|-----------|----------|-----------|-----------|
| Appropriation Unit              | Actual    | Adopted   | Forecast  | Current   | Expanded | Adopted   | Change    |
| Personal Services               | 407,802   | 539,800   | 473,400   | 581,900   | -        | 581,900   | 7.80%     |
| Operating Expense               | 210,782   | 445,600   | 293,200   | 474,800   | -        | 474,800   | 6.55%     |
| Indirect Cost Reimburs          | 67,000    | 53,700    | 53,700    | 68,400    | -        | 68,400    | 27.37%    |
| Capital Outlay                  | -         | 50,000    | -         | 33,500    | -        | 33,500    | (33.00)%  |
| Trans to 001 Gen Fd             | 53,800    | 53,800    | 53,800    | -         | -        | -         | (100.00)% |
| Trans to 787 Baysh CRA Projects | 1,717,100 | 2,431,200 | 3,745,600 | 2,647,500 | -        | 2,647,500 | 8.90%     |
| Reserve for Contingencies       | -         | 15,500    | <u>-</u>  | 29,600    |          | 29,600    | 90.97%    |
| Total Appropriations            | 2,456,483 | 3,589,600 | 4,619,700 | 3,835,700 |          | 3,835,700 | 6.86%     |
|                                 | 2022      | FY 2023   | FY 2023   | FY 2024   | FY 2024  | FY 2024   | FY 2024   |
| Revenue                         | Actual    | Adopted   | Forecast  | Current   | Expanded | Adopted   | Change    |
| Interest/Misc                   | 17,392    | 20,000    | 26,100    | 20,000    |          | 20,000    | 0.00%     |
| Reimb From Other Depts          | -         | -         | -         | 232,600   | -        | 232,600   | N/A       |
| Trans fm 001 Gen Fund           | 2,188,000 | 2,730,700 | 2,730,700 | 2,920,500 | -        | 2,920,500 | 6.95%     |
| Trans fm 111 Unincorp Gen Fd    | 495,300   | 618,200   | 618,200   | 663,600   | -        | 663,600   | 7.34%     |
| Trans fm 163 Baysh/Av Beaut Fd  | 125,500   | 125,500   | 125,500   | -         | -        | -         | (100.00)% |
| Trans fm 164 Haldeman Creek     | 11,300    | 11,300    | 11,300    | -         | -        | -         | (100.00)% |
| Trans fm 186 Immok Redev Fd     | 74,100    | 84,900    | 84,900    | -         | -        | -         | (100.00)% |
| Carry Forward                   | 564,300   | -         | 1,023,000 | -         | -        | -         | N/A       |
| Less 5% Required By Law         | -         | (1,000)   | <u>-</u>  | (1,000)   |          | (1,000)   | 0.00%     |
| Total Funding                   | 3,475,892 | 3,589,600 | 4,619,700 | 3,835,700 | -        | 3,835,700 | 6.86%     |

#### 800 MHz Intergovernmental Radio Communication Program (1060) / (188)

Fund Type: Special Revenue

Description: Provides funding for operating and maintenance costs of the 800 MHz radio system. Revenue is generated

from a \$12.50 surcharge on moving traffic violations. A transfer from the General Fund is required to fully fund the operational costs for the 800 MHz radio system. Prior to the accounting system upgrade in FY 2023, this

was Fund number 188.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services         | 175,008        | 226,100            | 258,600             | 265,500            |                     | 265,500            | 17.43%            |
| Operating Expense         | 1,381,070      | 1,618,600          | 1,753,000           | 1,861,600          | -                   | 1,861,600          | 15.01%            |
| Indirect Cost Reimburs    | 21,600         | 22,900             | 22,900              | 12,200             | -                   | 12,200             | (46.72)%          |
| Capital Outlay            | -              | 73,000             | 190,000             | 190,000            | -                   | 190,000            | 160.27%           |
| Reserve for Contingencies | <u>-</u>       | -                  | -                   | 49,200             |                     | 49,200             | N/A               |
| Total Appropriations      | 1,577,678      | 1,940,600          | 2,224,500           | 2,378,500          |                     | 2,378,500          | 22.57%            |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services      | 300,545        | 299,000            | 293,000             | 308,600            |                     | 308,600            | 3.21%             |
| Miscellaneous Revenues    | 152,104        | 134,000            | 152,000             | 155,200            | -                   | 155,200            | 15.82%            |
| Interest/Misc             | 3,135          | 1,000              | 11,400              | 2,000              | -                   | 2,000              | 100.00%           |
| Reimb From Other Depts    | 38,160         | 105,000            | 34,000              | 631,400            | -                   | 631,400            | 501.33%           |
| Trans fm 001 Gen Fund     | 866,400        | 1,226,700          | 1,402,400           | 1,278,900          | -                   | 1,278,900          | 4.26%             |
| Trans fm 505 IT Ops       | 300,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward             | 240,700        | 196,600            | 357,400             | 25,700             | -                   | 25,700             | (86.93)%          |
| Less 5% Required By Law   |                | (21,700)           |                     | (23,300)           |                     | (23,300)           | 7.37%             |
| Total Funding             | 1,901,043      | 1,940,600          | 2,250,200           | 2,378,500          |                     | 2,378,500          | 22.57%            |

### Miscellaneous Florida Statutes Fund (1136) / (190)

Fund Type: Special Revenue

Description: Accounts for revenues generated by concession fees from the County's Government Complex Snack Bar to be

used to improve handicapped and general accessibility to government facilities. Prior to the accounting system

upgrade in FY 2023, this was Fund number 190.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | -              | 46,900             | 25,200              | 42,900             | -                   | 42,900             | (8.53)%           |
| Total Appropriations    | -              | 46,900             | 25,200              | 42,900             |                     | 42,900             | (8.53)%           |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services    | -              | 2,400              | -                   | -                  | -                   | -                  | (100.00)%         |
| Interest/Misc           | 449            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward           | 67,700         | 44,700             | 68,100              | 42,900             | -                   | 42,900             | (4.03)%           |
| Less 5% Required By Law | _              | (200)              |                     | -                  |                     |                    | (100.00)%         |
| Total Funding           | 68,149         | 46,900             | 68,100              | 42,900             | -                   | 42,900             | (8.53)%           |

#### **Court Innovations (1050) / (192)**

Fund Type: **Special Revenue** 

Description: Provides guardianship services to indigent, incapacitated adults. Funding is provided by additional court costs

established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the accounting system upgrade in

FY 2023, this was Fund number 192.

| Appropriation Unit       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense        | 192,000        | 192,000            | 192,000             | 192,000            |                     | 192,000            | 0.00%             |
| Total Appropriations     | 192,000        | 192,000            | 192,000             | 192,000            |                     | 192,000            | 0.00%             |
| Revenue                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fines & Forfeitures      | 46,640         | 40,000             | 42,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc            | 225            | -                  | 300                 | -                  | -                   | -                  | N/A               |
| Trans fm 681 Court Admin | 149,600        | 142,900            | 142,900             | 145,800            | -                   | 145,800            | 2.03%             |
| Carry Forward            | 10,500         | 11,100             | 15,000              | 8,200              | -                   | 8,200              | (26.13)%          |
| Less 5% Required By Law  | _              | (2,000)            |                     | (2,000)            |                     | (2,000)            | 0.00%             |
| Total Funding            | 206,965        | 192,000            | 200,200             | 192,000            |                     | 192,000            | 0.00%             |

#### TDC Museum (Non-County) Grants (1103) / (193)

Fund Type: Special Revenue

Description: This fund provides Tourist Development monies on a grant request basis to promote museum special events

and traveling exhibits. Prior to the accounting system upgrade in FY 2023, this was Fund number 193.

| Appropriation Unit                 | 2022<br>Actual        | FY 2023<br>Adopted           | FY 2023<br>Forecast     | FY 2024<br>Current           | FY 2024<br>Expanded | FY 2024<br>Adopted           | FY 2024<br>Change          |
|------------------------------------|-----------------------|------------------------------|-------------------------|------------------------------|---------------------|------------------------------|----------------------------|
| Indirect Cost Reimburs             | 4,800                 | 1,500                        | 1,500                   | 2,800                        | -                   | 2,800                        | 86.67%                     |
| Remittances                        | 524,354               | 850,000                      | 1,095,400               | 850,000                      | -                   | 850,000                      | 0.00%                      |
| Trans to Tax Collector             | 18,092                | 18,800                       | 18,800                  | 19,800                       | -                   | 19,800                       | 5.32%                      |
| Restricted for Unfunded Requests   |                       | 1,220,400                    | -                       | 1,081,400                    |                     | 1,081,400                    | (11.39)%                   |
| Total Appropriations               | 547,246               | 2,090,700                    | 1,115,700               | 1,954,000                    |                     | 1,954,000                    | (6.54)%                    |
|                                    |                       |                              |                         |                              |                     |                              |                            |
| Revenue                            | 2022<br>Actual        | FY 2023<br>Adopted           | FY 2023<br>Forecast     | FY 2024<br>Current           | FY 2024<br>Expanded | FY 2024<br>Adopted           | FY 2024<br>Change          |
| Revenue Tourist Devel Tax          |                       |                              |                         |                              |                     |                              |                            |
|                                    | Actual                | Adopted                      | Forecast                | Current                      | Expanded            | Adopted                      | Change                     |
| Tourist Devel Tax                  | <b>Actual</b> 904,598 | <b>Adopted</b> 627,100       | <b>Forecast</b> 737,900 | <b>Current</b> 658,500       | Expanded            | <b>Adopted</b> 658,500       | Change<br>5.01%            |
| Tourist Devel Tax<br>Interest/Misc | 904,598<br>10,122     | <b>Adopted</b> 627,100 4,500 | 737,900<br>29,100       | <b>Current</b> 658,500 5,700 | Expanded -          | <b>Adopted</b> 658,500 5,700 | <b>Change</b> 5.01% 26.67% |

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### **TDC Office Management and Operations (1104) / (194)**

Fund Type: Special Revenue

Description: This fund accounts for Tourist Development Council (TDC) staff support, overall tourism promotion program

management, and marketing and promotion activities provided through County staff. Prior to the accounting

system upgrade in FY 2023, this was Fund number 194.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 992,864        | 1,284,700          | 1,242,400           | 1,562,000          |                     | 1,562,000          | 21.58%            |
| Operating Expense           | 369,082        | 419,400            | 427,500             | 376,900            | -                   | 376,900            | (10.13)%          |
| Indirect Cost Reimburs      | 54,500         | 47,000             | 47,000              | 47,300             | -                   | 47,300             | 0.64%             |
| Trans to 001 Gen Fd         | 170,300        | 170,300            | 170,300             | -                  | -                   | -                  | (100.00)%         |
| Trans to 301 Co Wide Cap Fd | 5,100          | 5,100              | 5,100               | -                  | -                   | -                  | (100.00)%         |
| Trans to 506 IT Capital     | -              | 59,300             | 59,300              | 61,100             | -                   | 61,100             | 3.04%             |
| Reserve for Contingencies   | -              | 49,400             | -                   | 50,000             | -                   | 50,000             | 1.21%             |
| Reserve for Capital         | -              | 50,000             | -                   | 55,000             | -                   | 55,000             | 10.00%            |
| Reserve for Attrition       | -              | (21,300)           | -                   | (27,400)           | -                   | (27,400)           | 28.64%            |
| Total Appropriations        | 1,591,846      | 2,063,900          | 1,951,600           | 2,124,900          | -                   | 2,124,900          | 2.96%             |
|                             | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                     | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Miscellaneous Revenues      | 253            | -                  | 100                 | -                  |                     | -                  | N/A               |
| Interest/Misc               | 2,307          | -                  | 6,000               | 1,500              | -                   | 1,500              | N/A               |
| Trans fm 184 TDC Promo      | 1,784,400      | 1,784,400          | 1,784,400           | 2,022,300          | -                   | 2,022,300          | 13.33%            |
| Carry Forward               | 67,100         | 279,500            | 262,200             | 101,100            |                     | 101,100            | (63.83)%          |
| Total Funding               | 1,854,060      | 2,063,900          | 2,052,700           | 2,124,900          |                     | 2,124,900          | 2.96%             |

### TDC Beach Renourishment & Inlet Management (1105) / (195)

Fund Type: Special Revenue

Description: This fund provides funding for beach renourishment projects, pass and inlet projects, beach and pass

monitoring requirements, and beach maintenance efforts. Prior to the accounting system upgrade in FY 2023,

this was Fund number 195.

|   | 2022  | FY 2023  | FY 2023   | FY 2024   | FY 2024             | FY 2024   | FY 2024  |
|---|---|--|---|---|---------------------|---|--|
| Appropriation Unit  | Actual  | Adopted  | Forecast  | Current   | Expanded            | Adopted   | Change   |
| Personal Services   | 92,460  | 800  | 800   | 600   | _                   | 600   | (25.00)%   |
| Operating Expense   | 5,817,862   | 1,482,000  | 28,156,300  | 3,622,500   | -                   | 3,622,500   | 144.43%  |
| Capital Outlay  | 3,753,888   | 1,371,000  | 12,953,600  | 8,730,000   | -                   | 8,730,000   | 536.76%  |
| Remittances   | -   | -  | 921,400   | -   | -                   | -   | N/A  |
| Trans to Tax Collector  | 370,048   | 312,000  | 312,000   | 336,000   | -                   | 336,000   | 7.69%  |
| Trans to 119 Sea Turtle   | 171,700   | 171,700  | 171,700   | 171,700   | -                   | 171,700   | 0.00%  |
| Trans to 185 TDC Eng  | 883,700   | 817,600  | 817,600   | 992,300   | -                   | 992,300   | 21.37%   |
| Reserve for Capital   | -   | 58,151,300                                       | -   | 42,470,500  | -                   | 42,470,500  | (26.97)%   |
| Reserve for Catastrophic Event  | -   | 9,570,000  | -   | 500,000   | -                   | 500,000   | (94.78)%   |
|   |   |  |   |   |                     |   |  |
| Total Appropriations  | 11,089,659  | 71,876,400                                       | 43,333,400  | 56,823,600  |                     | 56,823,600  | (20.94)%   |
| Total Appropriations  | 11,089,659<br>2022                                | 71,876,400<br>FY 2023                            | 43,333,400<br>FY 2023                             | 56,823,600<br>FY 2024                                       | FY 2024             | 56,823,600<br>FY 2024                                       | (20.94)%<br>FY 2024                                |
| Total Appropriations  Revenue   |   |  |   |   | FY 2024<br>Expanded |   |  |
|   | 2022  | FY 2023  | FY 2023   | FY 2024   |                     | FY 2024   | FY 2024  |
| Revenue   | 2022<br>Actual                                    | FY 2023<br>Adopted                               | FY 2023<br>Forecast                               | FY 2024<br>Current  | Expanded            | FY 2024<br>Adopted  | FY 2024<br>Change                                  |
| Revenue Tourist Devel Tax   | 2022<br>Actual<br>18,502,381                      | FY 2023<br>Adopted                               | FY 2023<br>Forecast                               | FY 2024<br>Current  | Expanded            | FY 2024<br>Adopted  | FY 2024<br>Change<br>5.00%                         |
| Revenue  Tourist Devel Tax  Miscellaneous Revenues                                      | 2022<br>Actual<br>18,502,381<br>75,890            | <b>FY 2023 Adopted</b> 12,799,000                | FY 2023<br>Forecast<br>15,059,300                 | FY 2024<br>Current<br>13,438,900                            | Expanded            | FY 2024<br>Adopted<br>13,438,900                            | FY 2024<br>Change<br>5.00%<br>N/A                  |
| Revenue  Tourist Devel Tax Miscellaneous Revenues Interest/Misc                         | 2022<br>Actual<br>18,502,381<br>75,890            | <b>FY 2023 Adopted</b> 12,799,000                | FY 2023<br>Forecast<br>15,059,300                 | FY 2024<br>Current<br>13,438,900<br>-<br>350,000            | Expanded -          | FY 2024<br>Adopted<br>13,438,900<br>-<br>350,000            | FY 2024<br>Change<br>5.00%<br>N/A<br>16.67%        |
| Revenue  Tourist Devel Tax Miscellaneous Revenues Interest/Misc Adv Repay fm 370 (3007) | 2022<br>Actual<br>18,502,381<br>75,890<br>424,065 | FY 2023<br>Adopted<br>12,799,000<br>-<br>300,000 | FY 2023<br>Forecast<br>15,059,300<br>-<br>800,000 | FY 2024<br>Current<br>13,438,900<br>-<br>350,000<br>250,000 | Expanded -          | FY 2024<br>Adopted<br>13,438,900<br>-<br>350,000<br>250,000 | FY 2024<br>Change<br>5.00%<br>N/A<br>16.67%<br>N/A |

#### TDC Promotion Reserve (1106) / (196)

Fund Type: Special Revenue

Description: This fund provides reserve funding to promote Collier County after a natural or economic disaster to expedite tourism recovery. Prior to the accounting system upgrade in FY 2023, this was Fund number 196.

| Appropriation Unit                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                         | 2,200          | 500,100            | 500,100             | 558,700            | _                   | 558,700            | 11.72%            |
| Indirect Cost Reimburs                    | 300            | 400                | 400                 | 600                | -                   | 600                | 50.00%            |
| Reserve for Contingencies                 | -              | 7,300              | -                   | 10,000             | -                   | 10,000             | 36.99%            |
| Reserve for Disaster Stimulus Advertising |                | 1,500,000          | <u>-</u>            | 1,500,000          |                     | 1,500,000          | 0.00%             |
| Total Appropriations                      | 2,500          | 2,007,800          | 500,500             | 2,069,300          |                     | 2,069,300          | 3.06%             |
| Revenue                                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                             | 13,883         | 7,500              | 48,300              | 15,000             |                     | 15,000             | 100.00%           |
| Trans fm 184 TDC Promo                    | 796,900        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                             | 1,699,100      | 2,000,700          | 2,507,300           | 2,055,100          | -                   | 2,055,100          | 2.72%             |
| Less 5% Required By Law                   |                | (400)              |                     | (800)              |                     | (800)              | 100.00%           |
|   |                |                    |                     |                    |                     |                    |                   |

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### **County Museums (1107) / (198)**

Fund Type: Special Revenue

Description: This fund provides dedicated funding for operations of the Collier County Museum as well as exhibit and facility capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 198.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services           | 1,277,043      | 1,512,000          | 1,435,900           | 1,654,500          |                     | 1,654,500          | 9.42%             |
| Operating Expense           | 746,387        | 808,200            | 752,600             | 892,400            | _                   | 892,400            | 10.42%            |
| Indirect Cost Reimburs      | 239,200        | 280,400            | 280,400             | 231,600            | _                   | 231,600            | (17.40)%          |
| Capital Outlay              | 159,380        | -                  | -                   |                    | _                   | -                  | N/A               |
| Trans to Property Appraiser | -              | _                  | _                   | 100                | _                   | 100                | N/A               |
| Trans to Tax Collector      | 46,810         | 42,000             | 42,000              | 42,000             | _                   | 42,000             | 0.00%             |
| Trans to 314 Museum Cap     | 400,000        | 110,000            | 110,000             | -                  | _                   | -                  | (100.00)%         |
| Reserve for Contingencies   | -              | 30,500             | -                   | 28,400             | _                   | 28,400             | (6.89)%           |
| Reserve for Attrition       | _              | (25,400)           | _                   | (28,300)           | _                   | (28,300)           | 11.42%            |
| •                           | 2,868,820      | 2,757,700          | 2 620 000           | 2,820,700          |                     | 2,820,700          | 2.28%             |
| Total Appropriations        | 2,000,020      | 2,757,700          | 2,620,900           | 2,820,700          |                     | 2,820,700          | 2.26%             |
|                             | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                     | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Tourist Devel Tax           | 2,000,000      | 2,000,000          | 2,000,000           | 2,000,000          | _                   | 2,000,000          | 0.00%             |
| Charges For Services        | 3,346          | 10,200             | 4,400               | 1,000              | -                   | 1,000              | (90.20)%          |
| Miscellaneous Revenues      | 8,915          | 1,000              | 4,200               | 600                | -                   | 600                | (40.00)%          |
| Interest/Misc               | 6,819          | 7,600              | 7,600               | 12,000             | -                   | 12,000             | 57.89%            |
| Trans fm 001 Gen Fund       | 483,400        | 463,000            | 470,400             | 644,500            | -                   | 644,500            | 39.20%            |
| Carry Forward               | 763,900        | 376,800            | 397,600             | 263,300            | _                   | 263,300            | (30.12)%          |
| Less 5% Required By Law     |                | (100.000)          |                     | (100,700)          |                     | (100 700)          | (0.20)%           |
|                             | -              | (100,900)          | -                   | (100,700)          | -                   | (100,700)          | (0.20)%           |

### 911 Emergency Phone System Enhancement (1066) / (199)

Fund Type: Special Revenue

Description: Established to provide for costs associated with the Emergency 911 telephone system. This fund contains residual collections to be spent down pursuit to Florida Statutes. Revenues are currently being posted into

Fund (1067/611). Prior to the accounting system upgrade in FY 2023, this was Fund number 199.

| Appropriation Unit | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances        | 35,292         | -                  |                     |                    | -                   | -                  | N/A               |
| Total Appropriat   | ions 35,292    | -                  |                     | ,                  |                     | -                  | 0.00%             |
| Revenue            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc      | 155            | -                  |                     | -                  |                     | -                  | N/A               |
| Carry Forward      | 35,100         |                    |                     |                    |                     |                    | N/A               |
| Total Fund         | ding 35,255    |                    |                     |                    |                     | -                  | 0.00%             |

#### Gas Tax Revenue Bonds Refund, Series 2003/2012 & 2005/2014 (2005) / (212)

Fund Type: **Debt Service** 

Description:

The Gas Tax Revenue Bonds, Series 2012 refunded the 2003 Road Improvement Refunding Revenue Bonds. Gas Tax Revenue Bonds, Series 2014 partially refunded the 2005 Gas Tax Revenue Bonds. Both the Series 2003 and Series 2005 Bonds provided funding for acquisition, construction, and reconstruction of roads and bridges and other transportation improvements. Revenues pledged include the 5-cent, 6-cent, 7th cent and 9th cent Gas Taxes with final maturity in June 2025. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005/212) and the remaining funding is a transfer from the Gas Tax Construction Fund (3083/313). Prior to the accounting system upgrade in FY 2023, this was Fund number 212.

| Appropriation Unit  | 2022<br>Actual                    | FY 2023<br>Adopted               | FY 2023<br>Forecast              | FY 2024<br>Current               | FY 2024<br>Expanded | FY 2024<br>Adopted               | FY 2024<br>Change         |
|---|-----------------------------------|----------------------------------|----------------------------------|----------------------------------|---------------------|----------------------------------|---------------------------|
| Arbitrage Services  | 1,500                             | 7,000                            | 7,000                            | 7,000                            | -                   | 7,000                            | 0.00%                     |
| Debt Service  | -                                 | 10,000                           | 10,000                           | 10,000                           | -                   | 10,000                           | 0.00%                     |
| Debt Service - Principal                                  | 11,875,000                        | 12,215,000                       | 12,215,000                       | 12,965,000                       | -                   | 12,965,000                       | 6.14%                     |
| Debt Service - Interest Expense                           | 1,412,621                         | 1,045,900                        | 1,045,900                        | 705,600                          | -                   | 705,600                          | (32.54)%                  |
| Reserve for Debt Service                                  | -                                 | 1,242,400                        | -                                | 1,191,200                        | -                   | 1,191,200                        | (4.12)%                   |
| Total Appropriations                                      | 13,289,121                        | 14,520,300                       | 13,277,900                       | 14,878,800                       | -                   | 14,878,800                       | 2.47%                     |
|   | 2022                              | FY 2023                          | FY 2023                          | FY 2024                          | EV 2024             | EV 2024                          | FY 2024                   |
| Revenue   | Actual                            | Adopted                          | Forecast                         | Current                          | FY 2024<br>Expanded | FY 2024<br>Adopted               | Change                    |
| Revenue Gas Taxes   |                                   |                                  |                                  |                                  |                     |                                  |                           |
|   | Actual                            | Adopted                          | Forecast                         | Current                          | Expanded            | Adopted                          | Change                    |
| Gas Taxes   | <b>Actual</b> 2,110,817           | <b>Adopted</b> 2,000,000         | <b>Forecast</b> 2,100,000        | <b>Current</b> 2,100,000         | Expanded            | <b>Adopted</b> 2,100,000         | Change<br>5.00%           |
| Gas Taxes<br>Interest/Misc                                | 2,110,817<br>8,030                | 2,000,000<br>1,000               | 2,100,000<br>8,000               | <b>Current</b> 2,100,000 1,000   | Expanded            | <b>Adopted</b> 2,100,000 1,000   | <b>Change</b> 5.00% 0.00% |
| Gas Taxes<br>Interest/Misc<br>Trans fm 313 Gas Tax Cap Fd | Actual 2,110,817 8,030 11,300,000 | 2,000,000<br>1,000<br>11,300,000 | 2,100,000<br>8,000<br>11,300,000 | 2,100,000<br>1,000<br>11,300,000 | Expanded -          | 2,100,000<br>1,000<br>11,300,000 | 5.00%<br>0.00%<br>0.00%   |

### **Taxable Special Obligation Revenue Note, Series 2019 (2013) / (246)**

Fund Type: **Debt Service** 

Description: This special obligation note, with final maturity in September 2030 was used to finance the purchase of the Golden Gate Golf course. Prior to the accounting system upgrade in FY 2023, this was Fund number 246.

| Appropriation Unit   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current        | FY 2024<br>Expanded | FY 2024<br>Adopted        | FY 2024<br>Change      |
|--|----------------|--------------------|---------------------|---------------------------|---------------------|---------------------------|------------------------|
| Arbitrage Services   | -              | 3,500              | 3,500               | 3,500                     |                     | 3,500                     | 0.00%                  |
| Debt Service   | -              | 500                | 500                 | 500                       | -                   | 500                       | 0.00%                  |
| Debt Service - Principal   | -              | 2,180,000          | 2,180,000           | 2,255,000                 | -                   | 2,255,000                 | 3.44%                  |
| Debt Service - Interest Expense  | 768,844        | 739,000            | 739,000             | 678,200                   | -                   | 678,200                   | (8.23)%                |
| Reserve for Debt Service   | -              | -                  | -                   | 1,200                     | -                   | 1,200                     | N/A                    |
| Total Appropriations   | 768,844        | 2,923,000          | 2,923,000           | 2,938,400                 | -                   | 2,938,400                 | 0.53%                  |
|  |                |                    |                     |                           |                     |                           |                        |
| Revenue  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current        | FY 2024<br>Expanded | FY 2024<br>Adopted        | FY 2024<br>Change      |
| Revenue Interest/Misc  |                |                    |                     |                           |                     |                           |                        |
|  | Actual         | Adopted            | Forecast            | Current                   |                     | Adopted                   | Change                 |
| Interest/Misc  | Actual         | Adopted            | Forecast 100        | Current 100               | Expanded            | Adopted 100               | <b>Change</b> 0.00%    |
| Interest/Misc<br>Trans fm 001 Gen Fund                                 | Actual         | Adopted            | Forecast 100        | 100<br>528,300            | Expanded            | 100<br>528,300            | Change<br>0.00%<br>N/A |
| Interest/Misc<br>Trans fm 001 Gen Fund<br>Trans fm 318 Infra Sales Tax | 1,038          | 100<br>-           | Forecast<br>100     | 100<br>528,300<br>415,100 | Expanded            | 100<br>528,300<br>415,100 | 0.00%<br>N/A<br>N/A    |

#### Euclid and Lakeland Assessment (1137) / (253)

Fund Type: **Debt Service** 

Description: This special assessment bond was used to finance capital improvements within the respective residential area.

Prior to the accounting system upgrade in FY 2023, this was Fund number 253.

| Appropriation Unit       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Debt Service | -              | 97,700             | _                   | 98,300             |                     | 98,300             | 0.61%             |
| Total Appropriations     |                | 97,700             | -                   | 98,300             | -                   | 98,300             | 0.61%             |
| Revenue                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc            | 643            | 400                | 400                 | 400                |                     | 400                | 0.00%             |
| Carry Forward            | 96,900         | 97,300             | 97,500              | 97,900             |                     | 97,900             | 0.62%             |
| Total Funding            | 97,543         | 97,700             | 97,900              | 98,300             | -                   | 98,300             | 0.61%             |

### Forest Lakes Roadway Limited General Obligation Bonds, 2007 (2014) / (259)

Fund Type: **Debt Service** 

Description: This Limited General Obligation Bond, with final maturity in January 2022 was used to finance capital

improvements within the respective residential area. Prior to the accounting system upgrade in FY 2023, this

was Fund number 259.

| 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded   | FY 2024<br>Adopted  | FY 2024<br>Change   |
|----------------|--------------------|---------------------|---|---|---|---|
|                | 38,500             | 38,500              | -   | -   |   | (100.00)%   |
| _              | 38,500             | 38,500              | ,   |   |   | (100.00)  |
|                |                    |                     |   |   |   | %   |
| 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current  | FY 2024<br>Expanded   | FY 2024<br>Adopted  | FY 2024<br>Change   |
| 292            | 400                | 500                 | -   |   | -   | (100.00)%   |
| 37,700         | 38,100             | 38,000              | -   |   |   | (100.00)%   |
| 37,992         | 38,500             | 38,500              |   | <u> </u>  | -   | (100.00)<br>= %   |
|                | Actual             | Actual Adopted      | Actual         Adopted         Forecast           -         38,500         38,500           -         38,500         38,500           2022         FY 2023         FY 2023           Actual         Adopted         Forecast           292         400         500           37,700         38,100         38,000 | Actual         Adopted         Forecast         Current           -         38,500         38,500           -         38,500         38,500           2022         FY 2023         FY 2023         FY 2024           Actual         Adopted         Forecast         Current           292         400         500         -           37,700         38,100         38,000         - | Actual         Adopted         Forecast         Current         Expanded           -         38,500         38,500         -         -           -         38,500         38,500         -         -           2022         FY 2023         FY 2023         FY 2024         FY 2024           Actual         Adopted         Forecast         Current         Expanded           292         400         500         -         -           37,700         38,100         38,000         -         - | Actual         Adopted         Forecast         Current         Expanded         Adopted           -         38,500         -         -         -         -           -         38,500         -         -         -         -           2022         FY 2023         FY 2023         FY 2024         FY 2024         FY 2024         FY 2024           Actual         Adopted         Forecast         Current         Expanded         Adopted           292         400         500         -         -         -           37,700         38,100         38,000         -         -         -         - |

### **Tourist Development Tax Revenue Bond, Series 2018 (2017) / (270)**

Fund Type: **Debt Service** 

Description: Bond proceeds were used to fund the construction of the Amateur Sports Complex. The revenue pledged was the Tourist Development Tax. Prior to the accounting system upgrade in FY 2023, this was Fund number 270.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 2,275          | 3,500              | 3,500               | 3,500              | _                   | 3,500              | 0.00%             |
| Debt Service                    | -              | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.00%             |
| Debt Service - Principal        | 1,080,000      | 1,135,000          | 1,135,000           | 1,195,000          | -                   | 1,195,000          | 5.29%             |
| Debt Service - Interest Expense | 2,638,000      | 2,582,700          | 2,582,700           | 2,524,400          | -                   | 2,524,400          | (2.26)%           |
| Reserve for Debt Service        | -              | 2,457,200          | -                   | 2,502,200          | -                   | 2,502,200          | 1.83%             |
| Total Appropriations            | 3,720,275      | 6,188,400          | 3,731,200           | 6,235,100          |                     | 6,235,100          | 0.75%             |
| Revenue                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                   | 12,194         | 5,000              | 5,000               | 5,000              |                     | 5,000              | 0.00%             |
| Trans fm 758 TDT Capital        | 3,217,100      | 3,730,300          | 3,730,300           | 3,754,500          | -                   | 3,754,500          | 0.65%             |
| Carry Forward                   | 2,962,800      | 2,453,400          | 2,471,800           | 2,475,900          | -                   | 2,475,900          | 0.92%             |
| Less 5% Required By Law         |                | (300)              |                     | (300)              |                     | (300)              | 0.00%             |
| Total Funding                   | 6,192,094      | 6,188,400          | 6,207,100           | 6,235,100          | -                   | 6,235,100          | 0.75%             |

# Special Obligation Bonds/Notes, Series 2017, 2020A&B & 2022A&B (2022) / (298)

Fund Type: **Debt Service** 

Description: These Special Obligation Bonds are pledging covenant to budget and appropriate non ad valorem revenues for the debt service. Prior to the accounting system upgrade in FY 2023, this was Fund number 298.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services               | 7,125          | 20,000             | 20,000              | 20,000             | _                   | 20,000             | 0.00%             |
| Payment to Escrow Agent          | 108,043,685    | -                  | -                   | -                  | -                   | -                  | N/A               |
| Debt Service                     | 348,224        | 20,000             | 20,000              | 20,000             | -                   | 20,000             | 0.00%             |
| Debt Service - Principal         | 14,798,000     | 14,705,000         | 14,705,000          | 14,326,000         | -                   | 14,326,000         | (2.58)%           |
| Debt Service - Interest Expense  | 8,585,557      | 6,148,700          | 6,148,700           | 6,221,100          | -                   | 6,221,100          | 1.18%             |
| Reserve for Cash Flow            | -              | 1,304,900          | -                   | 1,304,900          | -                   | 1,304,900          | 0.00%             |
| Total Appropriations             | 131,782,591    | 22,198,600         | 20,893,700          | 21,892,000         |                     | 21,892,000         | (1.38)%           |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 9,640          | 5,800              | 273,000             | 5,800              |                     | 5,800              | 0.00%             |
| Bond Proceeds                    | 108,425,000    | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund            | 8,908,000      | 7,774,700          | 7,774,700           | 7,428,800          | -                   | 7,428,800          | (4.45)%           |
| Trans fm 101 Transp Op Fd        | 1,216,700      | 1,019,300          | 1,019,300           | 963,400            | -                   | 963,400            | (5.48)%           |
| Trans fm 299 Comm Paper Debt     | 15,700         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 345 Pk & Rec Cap        | 300,000        | 300,000            | 300,000             | 300,000            | -                   | 300,000            | 0.00%             |
| Trans fm 346 Pks Unincorp Cap Fd | 2,641,800      | 2,585,500          | 2,585,500           | 2,344,100          | -                   | 2,344,100          | (9.34)%           |
| Trans fm 350 EMS Cap Fd          | 444,500        | 397,300            | 397,300             | 383,900            | -                   | 383,900            | (3.37)%           |
| Trans fm 355 Library Cap Fd      | 1,058,100      | 616,400            | 616,400             | 616,200            | -                   | 616,200            | (0.03)%           |
| Trans fm 381 Correctional Cap Fd | 1,789,900      | 1,617,100          | 1,617,100           | 1,228,500          | -                   | 1,228,500          | (24.03)%          |
| Trans fm 385 Law Enforc Cap Fd   | 1,835,300      | 1,721,400          | 1,721,400           | 1,688,600          | -                   | 1,688,600          | (1.91)%           |
| Trans fm 390 Gen Gov Fac Cap Fd  | 5,595,500      | 4,799,400          | 4,799,400           | 4,631,900          | -                   | 4,631,900          | (3.49)%           |
| Carry Forward                    | 1,633,200      | 1,362,000          | 2,090,700           | 2,301,100          | -                   | 2,301,100          | 68.95%            |
| Less 5% Required By Law          |                | (300)              |                     | (300)              |                     | (300)              | 0.00%             |
| Total Funding                    | 133,873,340    | 22,198,600         | 23,194,800          | 21,892,000         | -                   | 21,892,000         | (1.38)%           |

### Commercial Paper Loan (2023) / (299)

Fund Type: **Debt Service** 

Description: Represents variable rate debt service for Pelican Bay and Transportation Management services. Loan proceeds

were provided for capital improvements in Pelican Bay Commercial Paper fund (3042/323) and Transportation Debt Financing Capital Fund (3084/330). The primary revenue sources are transfers from Gas Tax Fund (3083/313) and Pelican Bay Capital Fund (3041/322). Prior to the accounting system upgrade in FY 2023, this

was Fund number 299.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Arbitrage Services              | 750            | 4,300              | 4,300               | 7,000              | -                   | 7,000              | 62.79%            |
| Debt Service                    | -              | 10,000             | 10,000              | 1,500              | -                   | 1,500              | (85.00)%          |
| Debt Service - Principal        | -              | -                  | -                   | 100,000            | -                   | 100,000            | N/A               |
| Debt Service - Interest Expense | 6,300          | 195,000            | 195,000             | 546,500            | -                   | 546,500            | 180.26%           |
| Trans to 298 Sp Ob Bd '10       | 15,700         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Total Appropriations            | 22,750         | 209,300            | 209,300             | 655,000            |                     | 655,000            | 212.95%           |
| Revenue                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                   | 21             | -                  |                     | _                  |                     | -                  | N/A               |
| Loan Proceeds                   | 1,460          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 313 Gas Tax Cap Fd     | -              | -                  | -                   | 478,500            | -                   | 478,500            | N/A               |
| Trans fm 322 PB Irr Cap Fd      | 6,175          | 209,300            | 209,300             | 175,000            | -                   | 175,000            | (16.39)%          |
| Carry Forward                   | 16,500         | -                  | 1,500               | 1,500              | -                   | 1,500              | N/A               |
|                                 |                |                    |                     |                    |                     |                    |                   |

### County-Wide Capital Projects (3001) / (301)

Fund Type: Capital Projects

Description: Accounts for non-growth related capital projects other than Parks, Museums, Roads and Stormwater. The

principal funding source is an operating transfer from the General Fund (0001/001). Prior to the accounting

system upgrade in FY 2023, this was Fund number 301.

| Appropriation Unit                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                       | 4,300,415      | 28,246,700         | 40,108,300          | 13,825,000         |                     | 13,825,000         | (51.06)%          |
| Capital Outlay                          | 1,503,186      | 13,160,000         | 28,857,500          | 17,110,500         | -                   | 17,110,500         | 30.02%            |
| Grants and Aid                          | -              | -                  | -                   | 500,000            | -                   | 500,000            | N/A               |
| Remittances                             | 6,849,039      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 114 Pollutn Ctrl Fd            | -              | -                  | -                   | 915,500            | -                   | 915,500            | N/A               |
| Trans to 702 EMS Grant Match            | -              | -                  | 157,300             | -                  | -                   | -                  | N/A               |
| Trans to 727 FEMA                       | -              | -                  | 20,000,000          | 15,000,000         | -                   | 15,000,000         | N/A               |
| Advance/Repay to 390 Gov't Fac          | 1,832,000      | 757,700            | 757,700             | 1,383,900          | -                   | 1,383,900          | 82.64%            |
| Reserve for Future Capital Replacements | -              | 35,800,000         | -                   | 22,467,300         | -                   | 22,467,300         | (37.24)%          |
| Total Appropriations                    | 14,484,640     | 77,964,400         | 89,880,800          | 71,202,200         |                     | 71,202,200         | (8.67)%           |
|   | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                                 | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Intergovernmental Revenues              | (4,818)        | _                  |                     | -                  |                     | -                  | N/A               |
| FEMA - Fed Emerg Mgt Agency             | (86,718)       | -                  | 1,086,300           | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues                  | 51,350         | -                  | 141,600             | -                  | -                   | -                  | N/A               |
| Interest/Misc                           | 280,500        | 130,000            | 565,100             | 130,000            | -                   | 130,000            | 0.00%             |
| Trans fm 001 Gen Fund                   | 30,075,600     | 48,976,300         | 48,976,300          | 52,934,500         | -                   | 52,934,500         | 8.08%             |
| Trans fm 101 Transp Op Fd               | 38,300         | 38,300             | 38,300              | -                  | -                   | -                  | (100.00)%         |
| Trans fm 109 Pel Bay MSTBU              | 8,700          | 8,700              | 8,700               | -                  | -                   | -                  | (100.00)%         |
| Trans fm 111 Unincorp Gen Fd            | 133,500        | 133,500            | 133,500             | -                  | -                   | -                  | (100.00)%         |
| Trans fm 113 Comm Dev Fd                | 121,400        | 121,400            | 121,400             | -                  | -                   | -                  | (100.00)%         |
| Trans fm 114 Pollutn Ctrl Fd            | 504,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 194 TDC Prom Fd                | 5,100          | 5,100              | 5,100               | -                  | -                   | -                  | (100.00)%         |
| Trans fm 495 Airport Op Fd              | 33,700         | 33,700             | 33,700              | -                  | -                   | -                  | (100.00)%         |
| Trans fm 521 Fleet                      | 113,600        | 113,400            | 113,400             | -                  | -                   | -                  | (100.00)%         |
| Adv/Repay fm 350 EMS ImFee              | -              | 240,700            | 240,700             | 128,100            | -                   | 128,100            | (46.78)%          |
| Adv/Repay fm 355 Lib ImFee              | 700,000        | 500,000            | 500,000             | 450,000            | _                   | 450,000            | (10.00)%          |
| Adv/Repay fm 381 Correct ImFee          | 290,000        | 700,000            | 700,000             | 400,000            | _                   | 400,000            | (42.86)%          |
| Carry Forward                           | 38,177,037     | 26,969,800         | 54,382,800          | 17,166,100         | -                   | 17,166,100         | (36.35)%          |
| Less 5% Required By Law                 |                | (6,500)            |                     | (6,500)            |                     | (6,500)            | 0.00%             |
| Total Funding                           | 70,441,252     | 77,964,400         | 107,046,900         | 71,202,200         |                     | 71,202,200         | (8.67)%           |

#### Boater Improvement (3061) / (303)

Fund Type: Capital Projects

Description: This fund accounts for fees collected through annual boaters' registrations (Section 328.72(15) and 328.66(1),

Florida Statutes). There are two fees imposed; one is a state imposed fee and the other is a county imposed registration fee. Monies are used for maintaining waterways, as well as building and repairing public boat ramps and docks, removing derelict vessels, and maintaining waterway markers. Prior to the accounting system

upgrade in FY 2023, this was Fund number 303.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 356,344        | 75,000             | 343,200             | 57,400             |                     | 57,400             | (23.47)%          |
| Capital Outlay                     | 916,057        | 325,000            | 2,173,600           | -                  | -                   | -                  | (100.00)%         |
| Trans to Tax Collector             | 12,777         | 15,000             | 15,000              | 15,000             | -                   | 15,000             | 0.00%             |
| Reserve for Boater Improve Capital |                |                    | -                   | 100,000            |                     | 100,000            | N/A               |
| Total Appropriations               | 1,285,178      | 415,000            | 2,531,800           | 172,400            |                     | 172,400            | (58.46)%          |
| Revenue                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|                                    |                |                    |                     |                    | Expanded            |                    |                   |
| Licenses & Permits                 | 587,311        | 590,000            | 590,000             | 590,000            | -                   | 590,000            | 0.00%             |
| Miscellaneous Revenues             | 3,324          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                      | 12,508         | 10,000             | 10,000              | 10,000             | -                   | 10,000             | 0.00%             |
| Trans fm 001 Gen Fund              | -              | 428,300            | -                   | -                  | -                   | -                  | (100.00)%         |
| Trans fm 306 Pk & Rec Cap          | 247,352        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                      | 1,969,200      | (583,300)          | 1,534,200           | (397,600)          | -                   | (397,600)          | (31.84)%          |
| Less 5% Required By Law            |                | (30,000)           |                     | (30,000)           |                     | (30,000)           | 0.00%             |
| Total Funding                      | 2,819,695      | 415,000            | 2,134,200           | 172,400            | -                   | 172,400            | (58.46)%          |

#### **ATV Settlement (3060) / (305)**

Fund Type: Capital Projects

Description: Accounts for settlement moneys received June 20, 2011. Collier County and the South Florida Water

Management District entered into a Settlement Agreement wherein the SFWMD paid Collier County \$3 million to dispose of litigation arising out of a 2003 Agreement between the parties in which the District was to convey 640 acres to Collier County for recreational ATV use. On December 10, 2013, agenda item 11.G., the Board approved segregating the remaining settlement moneys into its own fund (3060/305) so interest earnings may accumulate and be held for ATV riding purposes. Prior to the accounting system upgrade in FY 2023, this was

Fund number 305.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 1,400          | 13,100             | 210,300             | 13,100             | _                   | 13,100             | 0.00%             |
| Reserve for Capital     |                | 3,000,000          |                     | 3,008,000          |                     | 3,008,000          | 0.27%             |
| Total Appropriations    | 1,400          | 3,013,100          | 210,300             | 3,021,100          |                     | 3,021,100          | 0.27%             |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc           | 21,099         | 15,000             | 15,000              | 15,000             |                     | 15,000             | 0.00%             |
| Carry Forward           | 3,182,500      | 2,998,900          | 3,202,200           | 3,006,900          | -                   | 3,006,900          | 0.27%             |
| Less 5% Required By Law |                | (800)              |                     | (800)              |                     | (800)              | 0.00%             |
| Total Funding           | 3,203,599      | 3,013,100          | 3,217,200           | 3,021,100          | -                   | 3,021,100          | 0.27%             |

#### Parks Ad Valorem Capital Projects (3062) / (306)

Fund Type: Capital Projects

Description: Accounts for non-growth capital projects managed by the Parks & Recreation Division. The principal funding

sources are operating transfers from the General Fund (0001/001) and Unincorporated General Fund

(1011/111). Prior to the accounting system upgrade in FY 2023, this was Fund number 306.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 2,360,958      | 5,658,700          | 10,898,800          | 6,331,400          |                     | 6,331,400          | 11.89%            |
| Capital Outlay               | 1,721,281      | 1,349,200          | 6,050,400           | 718,400            | -                   | 718,400            | (46.75)%          |
| Trans to 111 Unincorp Gen Fd | 1,700,000      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 303 Boater Improve  | 247,352        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Capital          | -              | -                  | -                   | 144,300            | -                   | 144,300            | N/A               |
| Total Appropriations         | 6,029,591      | 7,007,900          | 16,949,200          | 7,194,100          |                     | 7,194,100          | 2.66%             |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues       | 111,039        |                    | 82,200              | -                  | _                   |                    | N/A               |
| Interest/Misc                | 74,263         | 50,000             | 152,800             | 50,000             | -                   | 50,000             | 0.00%             |
| Trans fm 001 Gen Fund        | 3,070,000      | 3,177,500          | 3,177,500           | 3,000,000          | -                   | 3,000,000          | (5.59)%           |
| Trans fm 111 Unincorp Gen Fd | 3,450,000      | 3,450,000          | 3,450,000           | 3,900,000          | -                   | 3,900,000          | 13.04%            |
| Carry Forward                | 9,654,000      | 332,900            | 10,333,300          | 246,600            | -                   | 246,600            | (25.92)%          |
| Less 5% Required By Law      |                | (2,500)            |                     | (2,500)            |                     | (2,500)            | 0.00%             |
| Total Funding                | 16,359,302     | 7,007,900          | 17,195,800          | 7,194,100          |                     | 7,194,100          | 2.66%             |

#### Park CIP Bond (3063) / (308)

Fund Type: Capital Projects

Description: To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the

Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$20 million related to Parks capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 308.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 783,216        |                    | -                   | -                  |                     | -                  | N/A               |
| Capital Outlay          | 3,384,920      | -                  | 5,855,000           | -                  | -                   | -                  | N/A               |
| Reserve for Capital     |                | 8,143,000          | <u> </u>            | 8,195,500          |                     | 8,195,500          | 0.64%             |
| Total Appropriations    | 4,168,136      | 8,143,000          | 5,855,000           | 8,195,500          | -                   | 8,195,500          | 0.64%             |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues  | 58,930         | 141,100            | -                   | -                  |                     | -                  | (100.00)%         |
| Interest/Misc           | 106,762        | 55,000             | 119,000             | 119,000            | -                   | 119,000            | 116.36%           |
| Carry Forward           | 17,820,900     | 7,956,700          | 13,818,500          | 8,082,500          | -                   | 8,082,500          | 1.58%             |
| Less 5% Required By Law |                | (9,800)            |                     | (6,000)            |                     | (6,000)            | (38.78)%          |
| Total Funding           | 17,986,592     | 8,143,000          | 13,937,500          | 8,195,500          |                     | 8,195,500          | 0.64%             |

#### Growth Management Capital (3025) / (309)

Fund Type: Capital Projects

Description: Accounts for all capital projects in the self-supporting (building permits) Growth Management Department.

This includes building expansions, replacement computerized permitting system, and FEMA Flood Plain

Mapping. Prior to the accounting system upgrade in FY 2023, this was Fund number 309.

| Appropriation Unit       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense        | 757,758        | 37,400             | 101,600             | 89,500             | -                   | 89,500             | 139.30%           |
| Capital Outlay           |                |                    | 10,927,600          | -                  |                     |                    | N/A               |
| Total Appropriations     | 757,758        | 37,400             | 11,029,200          | 89,500             | -                   | 89,500             | 139.30%           |
| Revenue                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc            | 70,415         | _                  | -                   | -                  |                     | -                  | N/A               |
| Trans fm 131 Dev Serv Fd | 1,872,000      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward            | 9,914,900      | 37,400             | 11,118,700          | 89,500             |                     | 89,500             | 139.30%           |
| Total Funding            | 11,857,315     | 37,400             | 11,118,700          | 89,500             | -                   | 89,500             | 139.30%           |

#### **Growth Management Transportation Capital (3081) / (310)**

Fund Type: Capital Projects

Description: This fund accounts for the operation and maintenance of improvements to the roads as well as ancillary

facilities such as sidewalks, bikepaths, streetlights, landscaping and other facilities incidental to the proper movement of traffic along roads and streets and transportation related grant matches. The principal funding source is a subsidy from the General Fund (0001/001) and the Unincorporated General Fund (1011/111). Prior

to the accounting system upgrade in FY 2023, this was Fund number 310.

|                              | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
|------------------------------|------------|------------|------------|------------|----------|------------|-----------|
| Appropriation Unit           | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Operating Expense            | 10,187,343 | 6,332,500  | 9,318,800  | 24,759,500 | -        | 24,759,500 | 290.99%   |
| Capital Outlay               | 270,680    | 13,213,400 | 22,817,800 | 14,524,100 | -        | 14,524,100 | 9.92%     |
| Trans to 325 Stormw Cap Fd   | 6,116,800  | -          | -          | -          | -        | -          | N/A       |
| Trans to 712 Transp Match    | 573,487    | -          | 2,756,900  | -          | -        | -          | N/A       |
| Reserve for Contingencies    |            | 1,530,800  | _          | -          |          |            | (100.00)% |
| Total Appropriations         | 17,148,311 | 21,076,700 | 34,893,500 | 39,283,600 |          | 39,283,600 | 86.38%    |
|                              | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
| Revenue                      | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Charges For Services         | 6,000      | _          | _          | -          |          | -          | N/A       |
| Miscellaneous Revenues       | 524,459    | -          | -          | 100,000    | -        | 100,000    | N/A       |
| Interest/Misc                | 227,235    | 120,000    | 300,000    | 300,000    | -        | 300,000    | 150.00%   |
| Reimb From Other Depts       | -          | -          | -          | 93,400     | -        | 93,400     | N/A       |
| Trans fm 001 Gen Fund        | 8,817,300  | 10,625,900 | 10,625,900 | 9,200,000  | -        | 9,200,000  | (13.42)%  |
| Trans fm 111 Unincorp Gen Fd | 3,000,000  | 3,800,000  | 3,800,000  | 13,600,000 | -        | 13,600,000 | 257.89%   |
| Trans fm 112 Landscape Cap   | -          | -          | -          | 5,139,600  | -        | 5,139,600  | N/A       |
| Carry Forward                | 35,953,800 | 6,536,800  | 31,038,200 | 10,870,600 | -        | 10,870,600 | 66.30%    |
| Less 5% Required By Law      |            | (6,000)    |            | (20,000)   |          | (20,000)   | 233.33%   |
| Total Funding                | 48,528,794 | 21,076,700 | 45,764,100 | 39,283,600 | -        | 39,283,600 | 86.38%    |

#### Road Gas Tax - Road Construction (3083) / (313)

Fund Type: Capital Projects

Description: This fund accounts for various Gas Tax funds utilized in the road capital construction and maintenance

program. The principal revenue source is gas tax revenue from the Local Option 5 and 6 cent Gas Tax, Ninth Cent Gas Tax and the Constitutional Gas Tax. The County Seventh Cent Gas Tax is deposited directly into the Gas Tax Debt Service Fund (2005/212). Prior to the accounting system upgrade in FY 2023, this was Fund

number 313.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 5,187,526      | 6,018,400          | 13,420,100          | 1,100,000          | _                   | 1,100,000          | (81.72)%          |
| Capital Outlay               | 5,475,521      | 3,178,700          | 15,508,500          | 9,610,000          | -                   | 9,610,000          | 202.32%           |
| Trans to 212 Gas Tx Debt Fd  | 11,300,000     | 11,300,000         | 11,300,000          | 11,300,000         | -                   | 11,300,000         | 0.00%             |
| Trans to 299 Comm Paper Debt | -              | -                  | -                   | 478,500            | -                   | 478,500            | N/A               |
| Trans to 712 Transp Match    |                | _                  | 1,803,600           | -                  |                     |                    | N/A               |
| Total Appropriations         | 21,963,047     | 20,497,100         | 42,032,200          | 22,488,500         |                     | 22,488,500         | 9.72%             |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Local Gas Taxes              | 17,242,503     | 16,291,800         | 16,291,800          | 16,291,800         |                     | 16,291,800         | 0.00%             |
| Gas Taxes                    | 4,842,557      | 4,211,300          | 4,211,300           | 4,211,300          | -                   | 4,211,300          | 0.00%             |
| Charges For Services         | 13,896         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | 704,111        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 133,839        | 110,000            | 200,000             | 200,000            | -                   | 200,000            | 81.82%            |
| Carry Forward                | 23,175,800     | 919,500            | 24,149,700          | 2,820,600          | -                   | 2,820,600          | 206.75%           |
| Less 5% Required By Law      |                | (1,035,500)        | _                   | (1,035,200)        |                     | (1,035,200)        | (0.03)%           |
| Total Funding                | 46,112,705     | 20,497,100         | 44,852,800          | 22,488,500         |                     | 22,488,500         | 9.72%             |

#### Museum Capital Fund (3026) / (314)

Fund Type: Capital Projects

Description: This fund was created to provide for the monitoring of capital projects associated with the various museum

facilities throughout the county. The principal sources of revenue are transfers from the Museum Fund (1107/198) (funded by Tourist Development (TDC), transfer from the General Fund and donations. Prior to the

accounting system upgrade in FY 2023, this was Fund number 314.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 162,911        | 238,000            | 759,500             | 200,000            | _                   | 200,000            | (15.97)%          |
| Capital Outlay              | 230,514        | 70,000             | 492,600             | -                  | -                   | -                  | (100.00)%         |
| Trans to 710 Pub Serv Match | 86,488         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Capital         | -              |                    | -                   | 25,200             |                     | 25,200             | N/A               |
| Total Appropriations        | 479,913        | 308,000            | 1,252,100           | 225,200            |                     | 225,200            | (26.88)%          |
| Revenue                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues      | 3,560          | -                  | -                   | -                  |                     | -                  | N/A               |
| Interest/Misc               | 6,617          | 4,000              | 4,000               | 4,000              | -                   | 4,000              | 0.00%             |
| Trans fm 001 Gen Fund       | 200,000        | 200,000            | 200,000             | 200,000            | -                   | 200,000            | 0.00%             |
| Trans fm 198 Museum Fd      | 400,000        | 110,000            | 110,000             | -                  | -                   | -                  | (100.00)%         |
| Carry Forward               | 810,600        | (5,800)            | 959,500             | 21,400             | -                   | 21,400             | (468.97)%         |
| Less 5% Required By Law     | -              | (200)              |                     | (200)              |                     | (200)              | 0.00%             |
| Total Funding               | 1,420,778      | 308,000            | 1,273,500           | 225,200            |                     | 225,200            | (26.88)%          |

#### Infrastructure Sales Tax (1 Penny) Capital (3018) / (318)

Fund Type: Capital Projects

Description: This fund accounts for the Local Option Infrastructure Sales Surtax. This surtax was approved by the the voters

to enhance safety, mobility, and hurricane preparedness in Collier County and its cities. The collection of the one-cent sales surtax started on January 1, 2019 and sunset on December 31st of any year in the event that the total aggregate (includes cities) distributions of the surtax proceeds equal or exceed \$490,000,000 or on December 31, 2025. Prior to the accounting system upgrade in FY 2023, this was Fund number 318.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               | 1,557,876      |                    | 35,602,900          |                    |                     |                    | N/A               |
| Capital Outlay                  | 25,424,739     | -                  | 193,083,700         | -                  | -                   | -                  | N/A               |
| Trans to 246 GG Golf Course     | -              | -                  | -                   | 415,100            | -                   | 415,100            | N/A               |
| Trans to 346 Park Im Fee Cap Fd | -              | -                  | 855,700             | -                  | -                   | -                  | N/A               |
| Trans to 702 EMS Grant Match    | -              | -                  | 343,800             | -                  | -                   | -                  | N/A               |
| Trans to 712 Transp Match       | -              | -                  | 4,000,000           | -                  | -                   | -                  | N/A               |
| Reserve for Capital             | -              | 244,893,000        | -                   | 210,320,600        | -                   | 210,320,600        | (14.12)%          |
| Total Appropriations            | 26,982,614     | 244,893,000        | 233,886,100         | 210,735,700        |                     | 210,735,700        | (13.95)%          |
| Revenue                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Local Infrastructure Sales Tax  | 120,375,618    | 108,653,900        | 121,253,500         | 30,313,400         |                     | 30,313,400         | (72.10)%          |
| Interest/Misc                   | 1,430,839      | 600,000            | 3,000,000           | 600,000            | -                   | 600,000            | 0.00%             |
| Carry Forward                   | 196,176,700    | 141,101,800        | 291,000,600         | 181,368,000        | -                   | 181,368,000        | 28.54%            |
| Less 5% Required By Law         |                | (5,462,700)        |                     | (1,545,700)        | _                   | (1,545,700)        | (71.70)%          |
|                                 |                | (3,402,700)        |                     | (1,343,700)        |                     | (1,343,700)        | (11.10)/0         |

#### Clam Bay Restoration (3040) / (320)

Fund Type: Capital Projects

Description: Provides funding via special assessments for restoration of mangroves in the Clam Bay estuary. Prior to the accounting system upgrade in FY 2023, this was Fund number 320.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 158,694        | 155,000            | 327,500             | 189,100            | _                   | 189,100            | 22.00%            |
| Trans to Property Appraiser | 2,966          | 6,800              | 4,900               | 5,900              | -                   | 5,900              | (13.24)%          |
| Trans to Tax Collector      | 4,471          | 9,600              | 6,700               | 8,700              | -                   | 8,700              | (9.38)%           |
| Trans to 109 PB MSTUBU Fd   | 34,100         | 34,100             | 34,100              | -                  |                     |                    | (100.00)%         |
| Total Appropriations        | 200,231        | 205,500            | 373,200             | 203,700            | -                   | 203,700            | (0.88)%           |
| Revenue                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Special Assessments         | 223,552        | 203,100            | 192,900             | 195,300            | _                   | 195,300            | (3.84)%           |
| Interest/Misc               | 1,528          | 100                | 1,500               | 200                | -                   | 200                | 100.00%           |
| Trans frm Tax Collector     | 1,810          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward               | 170,100        | 12,600             | 196,800             | 18,000             | -                   | 18,000             | 42.86%            |
| Less 5% Required By Law     | -              | (10,300)           |                     | (9,800)            |                     | (9,800)            | (4.85)%           |
| Total Funding               | 396,989        | 205,500            | 391,200             | 203,700            | _                   | 203,700            | (0.88)%           |

#### Pelican Bay Irrigation & Landscape (3041) / (322)

Fund Type: Capital Projects

Description: Established for restoration and improvements to Pelican Bay hardscape such as sidewalks, beach

renourishment, irrigation, signage and other capital amenity projects. Funding is through assessments to

homeowners within Pelican Bay. Prior to the accounting system upgrade in FY 2023, this was Fund number 322.

| Appropriation Unit   | 2022<br>Actual                                      | FY 2023<br>Adopted                              | FY 2023<br>Forecast                              | FY 2024<br>Current                          | FY 2024<br>Expanded          | FY 2024<br>Adopted                              | FY 2024<br>Change                           |
|--|---|---|--|---|------------------------------|---|---|
| Personal Services  | 6,279   | -   | -  | -   |                              | _   | N/A   |
| Operating Expense  | 3,072,465   | 2,187,700                                       | 2,152,000  | 650,000                                     | -                            | 650,000   | (70.29)%                                    |
| Capital Outlay   | 696,440   | 300,000   | 5,012,800  | 3,176,300                                   | -                            | 3,176,300                                       | 958.77%                                     |
| Trans to Property Appraiser  | 22,236  | 57,400  | 57,400   | 40,000                                      | -                            | 40,000  | (30.31)%                                    |
| Trans to Tax Collector   | 35,631  | 34,000  | 34,000   | 50,000                                      | -                            | 50,000  | 47.06%                                      |
| Trans to 299 Comm Paper Debt   | 6,175   | 209,300   | 209,300  | 175,000                                     | -                            | 175,000   | (16.39)%                                    |
| Reserve for Capital  | -   | 110,400   | -  | -   | -                            | -   | (100.00)%                                   |
| Total Appropriations   | 3,839,227   | 2,898,800                                       | 7,465,500  | 4,091,300                                   |                              | 4,091,300                                       | 41.14%                                      |
|  |   |   |  |   |                              |   |   |
|  | 2022  | FY 2023   | FY 2023  | FY 2024                                     | FY 2024                      | FY 2024   | FY 2024                                     |
| Revenue  | 2022<br>Actual                                      | FY 2023<br>Adopted                              | FY 2023<br>Forecast                              | FY 2024<br>Current                          | FY 2024<br>Expanded          | FY 2024<br>Adopted                              | FY 2024<br>Change                           |
| Revenue Special Assessments  |   |   |  |   |                              |   |   |
|  | Actual  | Adopted   | Forecast   | Current                                     | Expanded                     | Adopted   | Change                                      |
| Special Assessments  | <b>Actual</b> 1,781,572                             | <b>Adopted</b> 1,582,800                        | <b>Forecast</b> 1,519,500                        | <b>Current</b> 1,751,100                    | Expanded                     | <b>Adopted</b> 1,751,100                        | <b>Change</b> 10.63%                        |
| Special Assessments<br>Interest/Misc   | Actual<br>1,781,572<br>50,493                       | <b>Adopted</b> 1,582,800                        | <b>Forecast</b> 1,519,500                        | <b>Current</b> 1,751,100                    | Expanded                     | <b>Adopted</b> 1,751,100                        | 10.63%<br>112.00%                           |
| Special Assessments<br>Interest/Misc<br>Trans frm Tax Collector  | Actual<br>1,781,572<br>50,493<br>14,530             | 1,582,800<br>10,000                             | 1,519,500<br>50,000                              | 1,751,100<br>21,200                         | Expanded -                   | 1,751,100<br>21,200                             | 10.63%<br>112.00%<br>N/A                    |
| Special Assessments Interest/Misc Trans frm Tax Collector Trans fm 111 Unincorp Gen Fd                               | Actual 1,781,572 50,493 14,530 520,000              | Adopted  1,582,800  10,000  - 520,000           | Forecast  1,519,500  50,000  -  520,000          | Current 1,751,100 21,200 - 520,000          | Expanded -                   | Adopted 1,751,100 21,200 - 520,000              | 10.63%<br>112.00%<br>N/A<br>0.00%           |
| Special Assessments Interest/Misc Trans frm Tax Collector Trans fm 111 Unincorp Gen Fd Trans fm 778 Pel Bay Lighting | Actual  1,781,572  50,493  14,530  520,000  440,000 | Adopted  1,582,800  10,000  -  520,000  397,700 | Forecast  1,519,500  50,000  -  520,000  397,700 | Current  1,751,100 21,200 - 520,000 473,400 | Expanded<br>-<br>-<br>-<br>- | Adopted  1,751,100  21,200  -  520,000  473,400 | 10.63%<br>112.00%<br>N/A<br>0.00%<br>19.03% |

#### Pelican Bay Commercial Paper Capital (3042) / (323)

Fund Type: Capital Projects

Description: To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On

June 8, 2021 Item 11G, the Board approved borrowing up to \$10 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing various capital improvements within Pelican Bay. Prior to the accounting system upgrade in FY 2023, this was Fund number

323.

| Appropriation Unit   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay       | 315,596        |                    | 6,184,400           | -                  |                     |                    | N/A               |
| Total Appropriations | 315,596        | -                  | 6,184,400           | -                  | -                   |                    | 0.00%             |
| Revenue              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc        | 1,509          | -                  | _                   | -                  |                     |                    | N/A               |
| Loan Proceeds        | 998,540        | 5,500,000          | 1,496,000           | 4,004,000          | -                   | 4,004,000          | (27.20)%          |
| Carry Forward        |                | (5,500,000)        | 684,400             | (4,004,000)        |                     | (4,004,000)        | (27.20)%          |
| Total Funding        | 1,000,049      | -                  | 2,180,400           | -                  | -                   | -                  | 0.00%             |

#### Stormwater Operations (3043) / (324)

Fund Type: Capital Projects

Description: This fund accounted for personnel involved in Stormwater capital projects, including but not limited to, right-

of-way, permitting, engineering and project management. In FY18, Stormwater Operations was relocated to the Unincorporated General Fund (1011/111). In FY19, Stormwater operations were centralized into the Stormwater Fund (1005/103). The Board desired to fund-up the Stormwater operations to the maximum allowed under Ordinance 2010-137, an amount not to exceed the equivalent of 0.15 mills. Prior to the

accounting system upgrade in FY 2023, this was Fund number 324.

| Revenue                     |                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| FEMA - Fed Emerg Mgt Agency |                      | 523            | _                  |                     | _                  | _                   | _                  | N/A               |
|                             | <b>Total Funding</b> | 523            | -                  | -                   | -                  |                     | -                  | 0.00%             |

#### Stormwater Capital Projects (3050) / (325)

Fund Type: Capital Projects

Description: Accounts for Stormwater capital projects. The principal funding source is the a transfer from the General Fund

(0001/001) and Unincorporated General Fund (1011/111); the total transfer to fund (3050/325) and operations fund (1005/103) is not to exceed the equivalent of 0.15 mills per Resolution 2010-137. Prior to the accounting

system upgrade in FY 2023, this was Fund number 325.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 2,534,224      | 2,494,400          | 11,398,000          | 148,500            | _                   | 148,500            | (94.05)%          |
| Capital Outlay               | 649,964        | 8,957,000          | 15,977,100          | 13,100,000         | -                   | 13,100,000         | 46.25%            |
| Trans to 712 Transp Match    | 211,196        | -                  | 2,809,800           | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies    | -              | 1,145,100          | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital          | -              | 1,906,500          | -                   | -                  | -                   | -                  | (100.00)%         |
| Total Appropriations         | 3,395,384      | 14,503,000         | 30,184,900          | 13,248,500         | _                   | 13,248,500         | (8.65)%           |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues   | 288,945        | Adopted            | Torecase            | Current            | Expanded            | Adopted            |                   |
| FEMA - Fed Emerg Mgt Agency  | · ·            | -                  | -                   | -                  | -                   | -                  | N/A               |
|                              | 5,201,008      | - 20 500           | 200.000             | 101 600            | -                   | 101 600            | N/A               |
| Interest/Misc                | 105,342        | 30,500             | 200,000             | 101,600            | -                   | 101,600            | 233.11%           |
| Trans fm 001 Gen Fund        | 2,677,800      | 8,271,500          | 8,271,500           | 2,800,000          | -                   | 2,800,000          | (66.15)%          |
| Trans fm 111 Unincorp Gen Fd | 3,125,200      | 5,387,900          | 5,387,900           | 5,700,000          | -                   | 5,700,000          | 5.79%             |
| Trans fm 310 CDES Cap Fd     | 6,116,800      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 6,880,600      | 814,600            | 20,977,500          | 4,652,000          | -                   | 4,652,000          | 471.08%           |
| Less 5% Required By Law      |                | (1,500)            |                     | (5,100)            |                     | (5,100)            | 240.00%           |
| Total Funding                | 24,395,695     | 14,503,000         | 34,836,900          | 13,248,500         |                     | 13,248,500         | (8.65)%           |

#### **Stormwater CIP Bond (3052) / (327)**

Fund Type: Capital Projects

Description: To segregate and accurately account for bond proceeds and related interest earnings. In September 2020, the

Board of County Commissioners issued Special Obligation Revenue Bonds, Series 2020A, to finance stormwater capital improvements (\$60 million) and aquatic and other park related improvements (\$20 million) and to refinance commercial paper (\$10 million). This fund was created to track the \$60 million related to Stormwater capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 327.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | 6,679,596      | -                  | 9,947,000           | -                  | _                   | -                  | N/A               |
| Capital Outlay            | 1,266,686      | -                  | 13,518,700          | -                  | -                   | -                  | N/A               |
| Trans to 712 Transp Match | -              | -                  | 8,535,600           | -                  | -                   | -                  | N/A               |
| Reserve for Capital       |                | 33,904,200         | -                   | 20,857,500         |                     | 20,857,500         | (38.48)%          |
| Total Appropriations      | 7,946,282      | 33,904,200         | 32,001,300          | 20,857,500         |                     | 20,857,500         | (38.48)%          |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc             | 370,470        | 320,000            | 800,000             | 500,000            |                     | 500,000            | 56.25%            |
| Carry Forward             | 59,159,600     | 33,600,200         | 51,583,800          | 20,382,500         | -                   | 20,382,500         | (39.34)%          |
| Less 5% Required By Law   | -              | (16,000)           | -                   | (25,000)           | _                   | (25,000)           | 56.25%            |
|                           |                |                    |                     |                    |                     |                    |                   |

#### **Transportation Debt Capital 3084/ (330)**

Fund Type: Capital Projects

Description: To segregate and accurately account for commercial paper draw proceeds and related interest earnings. On

July 12, 2022, Item 11G, the Board approved borrowing up to \$30 million under the Florida Local Government Finance Commission's Pooled Commercial Paper Loan Program for the purpose of constructing the Vanderbilt Beach Road Extension. Prior to the accounting system upgrade in FY 2023, this was Fund number 330.

| Appropriation Unit     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay         | -              | -                  | 27,195,900          | -                  | -                   | -                  | N/A               |
| Total Appropriations   | -              | _                  | 27,195,900          |                    |                     |                    | 0.00%             |
|                        |                |                    |                     |                    |                     |                    |                   |
| _                      | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Revenue  Carry Forward |                |                    |                     |                    | Expanded            |                    |                   |

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#### Road Impact Fee - District 1, North Naples (3090) / (331)

Fund Type: Capital Projects

Description: Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in

providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system

upgrade in FY 2023, this was Fund number 331.

| Appropriation Unit                      | 2022<br>Actual        | FY 2023<br>Adopted     | FY 2023<br>Forecast     | FY 2024<br>Current     | FY 2024<br>Expanded | FY 2024<br>Adopted     | FY 2024              |
|---|-----------------------|------------------------|-------------------------|------------------------|---------------------|------------------------|----------------------|
| • | ACLUAI                | Adopted                | Forecast                | Current                | Expanded            | Adopted                | Change               |
| Operating Expense                       | 918,182               | 710,000                | 3,078,200               | 2,245,000              | -                   | 2,245,000              | 216.20%              |
| Capital Outlay                          | 6,771,464             | 5,643,500              | 21,372,400              | 5,159,300              | -                   | 5,159,300              | (8.58)%              |
| Trans to 712 Transp Match               | -                     | -                      | 155,000                 | -                      | -                   | -                      | N/A                  |
| Reserve for Capital                     |                       | 900,000                | <u>-</u>                | -                      |                     |                        | (100.00)%            |
| Total Appropriations                    | 7,689,646             | 7,253,500              | 24,605,600              | 7,404,300              |                     | 7,404,300              | 2.08%                |
|   |                       |                        |                         |                        |                     |                        |                      |
| Revenue                                 | 2022<br>Actual        | FY 2023<br>Adopted     | FY 2023<br>Forecast     | FY 2024<br>Current     | FY 2024<br>Expanded | FY 2024<br>Adopted     | FY 2024<br>Change    |
| Revenue Interest/Misc                   |                       |                        |                         | _                      |                     |                        |                      |
|   | Actual                | Adopted                | Forecast                | Current                | Expanded            | Adopted                | Change               |
| Interest/Misc                           | <b>Actual</b> 148,777 | <b>Adopted</b> 125,000 | <b>Forecast</b> 175,000 | <b>Current</b> 175,000 | Expanded            | <b>Adopted</b> 175,000 | <b>Change</b> 40.00% |
| Interest/Misc<br>Impact Fees            | 148,777<br>5,784,183  | 125,000<br>5,000,000   | 175,000<br>5,784,000    | 175,000<br>5,784,000   | Expanded            | 175,000<br>5,784,000   | 40.00%<br>15.68%     |

#### Road Impact Fee - District 2, East Naples & Golden Gate City (3091) / (333)

Fund Type: Capital Projects

Description:

Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 333.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | 202,908        | 35,000             | 2,549,300           | -                  | -                   | -                  | (100.00)%         |
| Capital Outlay            | 2,142,911      | 808,500            | 19,843,400          | 7,550,200          | -                   | 7,550,200          | 833.85%           |
| Trans to 712 Transp Match | -              | -                  | 990,300             | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies | -              | 84,300             | -                   | 100                | -                   | 100                | (99.88)%          |
| Reserve for Capital       | -              | 2,484,900          | -                   | -                  | -                   | _                  | (100.00)%         |
| Total Appropriations      | 2,345,819      | 3,412,700          | 23,383,000          | 7,550,300          |                     | 7,550,300          | 121.24%           |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues    | 1              | -                  |                     | -                  |                     | -                  | N/A               |
| Interest/Misc             | 150,162        | 80,000             | 200,000             | 200,000            | -                   | 200,000            | 150.00%           |
| Impact Fees               | 3,046,766      | 3,000,000          | 4,000,000           | 4,000,000          | -                   | 4,000,000          | 33.33%            |
| Carry Forward             | 21,892,200     | 486,700            | 22,743,300          | 3,560,300          | -                   | 3,560,300          | 631.52%           |
|                           |                |                    |                     | (0.4.0.0.0.)       |                     | (0.4.0.0.0)        | 26.260/           |
| Less 5% Required By Law   | <u> </u>       | (154,000)          |                     | (210,000)          | <u> </u>            | (210,000)          | 36.36%            |

#### Road Impact Fee - District 3, City of Naples (3092) / (334)

Fund Type: Capital Projects

Description: Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in

providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system

upgrade in FY 2023, this was Fund number 334.

|                         | 2022      | FY 2023 | FY 2023   | FY 2024   | FY 2024  | FY 2024   | FY 2024   |
|-------------------------|-----------|---------|-----------|-----------|----------|-----------|-----------|
| Appropriation Unit      | Actual    | Adopted | Forecast  | Current   | Expanded | Adopted   | Change    |
| Operating Expense       | 383       | -       | 326,200   | -         | -        | -         | N/A       |
| Capital Outlay          | -         | -       | 1,106,800 | 964,700   | -        | 964,700   | N/A       |
| Reserve for Capital     | _         | 237,300 |           | 231,200   |          | 231,200   | (2.57)%   |
| Total Appropriations    | 383       | 237,300 | 1,433,000 | 1,195,900 |          | 1,195,900 | 403.96%   |
|                         | 2022      | FY 2023 | FY 2023   | FY 2024   | FY 2024  | FY 2024   | FY 2024   |
| Revenue                 | Actual    | Adopted | Forecast  | Current   | Expanded | Adopted   | Change    |
| Miscellaneous Revenues  | 1         | -       | -         | -         |          | -         | N/A       |
| Interest/Misc           | 11,569    | 6,000   | 27,600    | 9,000     | -        | 9,000     | 50.00%    |
| Impact Fees             | 572,736   | 100,000 | 244,900   | -         | -        | -         | (100.00)% |
| Carry Forward           | 1,764,000 | 136,600 | 2,347,900 | 1,187,400 | -        | 1,187,400 | 769.25%   |
| Less 5% Required By Law | _         | (5,300) |           | (500)     |          | (500)     | (90.57)%  |
| Total Funding           | 2,348,306 | 237,300 | 2,620,400 | 1,195,900 |          | 1,195,900 | 403.96%   |

#### Road Impact Fee - District 4, South County & Marco Island (3093) / (336)

Fund Type: Capital Projects

Description: Co

Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 336.

| Appropriation Unit                                     | 2022<br>Actual                           | FY 2023<br>Adopted   | FY 2023<br>Forecast      | FY 2024<br>Current        | FY 2024<br>Expanded | FY 2024<br>Adopted                   | FY 2024<br>Change       |
|--|--|----------------------|--------------------------|---------------------------|---------------------|--------------------------------------|-------------------------|
| Operating Expense                                      | 367,097                                  | 35,000               | 805,800                  | 3,783,000                 |                     | 3,783,000                            | 10,708.57               |
| Capital Outlay   | 3,176,400                                | 1,499,200            | 8,966,200                | 14,348,100                | -                   | 14,348,100                           | 857.05%                 |
| Trans to 370 Sport Complx Cap                          | 3,695,777                                | -                    | 2,746,800                | 1,500,000                 | -                   | 1,500,000                            | N/A                     |
| Reserve for Contingencies                              | -  | 153,400              | -                        | -                         | -                   | -                                    | (100.00)%               |
| Reserve for Capital                                    | -  | 6,624,000            | -                        | -                         | -                   | _                                    | (100.00)%               |
| Total Appropriations                                   | 7,239,273                                | 8,311,600            | 12,518,800               | 19,631,100                |                     | 19,631,100                           | 136.19%                 |
|  |  |                      |                          |                           |                     |                                      |                         |
| Revenue  | 2022<br>Actual                           | FY 2023<br>Adopted   | FY 2023<br>Forecast      | FY 2024<br>Current        | FY 2024<br>Expanded | FY 2024<br>Adopted                   | FY 2024<br>Change       |
| Revenue  Miscellaneous Revenues                        |  |                      |                          | _                         |                     |                                      |                         |
|  | Actual                                   |                      |                          | _                         |                     |                                      | Change                  |
| Miscellaneous Revenues                                 | <b>Actual</b> 21,503                     | Adopted              | Forecast                 | Current                   |                     | Adopted                              | Change<br>N/A           |
| Miscellaneous Revenues<br>Interest/Misc                | 21,503<br>139,108                        | -<br>108,000         | Forecast<br>-<br>177,500 | -<br>177,500              |                     | Adopted -<br>177,500                 | N/A<br>64.35%           |
| Miscellaneous Revenues<br>Interest/Misc<br>Impact Fees | Actual<br>21,503<br>139,108<br>6,568,292 | 108,000<br>3,000,000 | 177,500<br>5,500,000     | -<br>177,500<br>5,200,000 | Expanded -          | Adopted<br>-<br>177,500<br>5,200,000 | N/A<br>64.35%<br>73.33% |

#### Road Impact Fee - District 6, Golden Gate Estates (3094) / (338)

Fund Type: Capital Projects

Description:

Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 338.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | 392,596        | 80,000             | 4,591,200           | 44,500             | -                   | 44,500             | (44.38)%          |
| Capital Outlay            | 1,072,575      | 7,408,500          | 25,770,300          | 23,080,300         | -                   | 23,080,300         | 211.54%           |
| Reserve for Contingencies | -              | 748,800            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital       | _              | 5,251,200          | -                   | -                  |                     |                    | (100.00)%         |
| Total Appropriations      | 1,465,171      | 13,488,500         | 30,361,500          | 23,124,800         |                     | 23,124,800         | 71.44%            |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues    | 78,001         | _                  | _                   | -                  |                     |                    | N/A               |
| Interest/Misc             | 195,611        | 88,000             | 350,000             | 300,000            | -                   | 300,000            | 240.91%           |
| Impact Fees               | 11,379,598     | 6,000,000          | 9,800,000           | 7,500,000          | -                   | 7,500,000          | 25.00%            |
| Carry Forward             | 25,738,300     | 7,704,900          | 35,926,300          | 15,714,800         | -                   | 15,714,800         | 103.96%           |
| Less 5% Required By Law   |                | (304,400)          |                     | (390,000)          |                     | (390,000)          | 28.12%            |
| Total Funding             | 37,391,510     | 13,488,500         | 46,076,300          | 23,124,800         |                     | 23,124,800         | 71.44%            |

#### Road Impact Fee - District 5, Immokalee Area (3095) / (339)

Fund Type: Capital Projects

Description:

Collier County's Transportation Impact Fee was originally adopted in January 1985, to assist the County in providing adequate transportation facilities for expected growth. Impact fees are collected on new building construction by districts and are segregated into individual funds. Impact fees are expended on projects in the impact fee district or within an adjoining district in which they were collected. Prior to the accounting system upgrade in FY 2023, this was Fund number 339.

| Appropriation Unit        | 2022<br>Actual       | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | 1,534,485            | 30,000             | 1,026,700           | -                  | _                   | _                  | (100.00)%         |
| Capital Outlay            | 682,500              | 1,407,600          | 12,647,900          | 5,000,000          | -                   | 5,000,000          | 255.21%           |
| Reserve for Contingencies | -                    | 143,700            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Capital       |                      | 3,223,400          | -                   | 3,567,900          |                     | 3,567,900          | 10.69%            |
| Total Appropriations      | 2,216,985            | 4,804,700          | 13,674,600          | 8,567,900          | -                   | 8,567,900          | 78.32%            |
| Revenue                   | 2022<br>Actual       | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc             | 94.006               | 50,000             | 132,000             | 122,000            |                     | 122.000            | 164.00%           |
|                           | J <del>-1</del> ,000 | 30,000             | 132,000             | 132,000            | -                   | 132,000            | 104.00%           |
| Impact Fees               | 4,441,645            | 2,000,000          | 3,730,200           | 2,500,000          | -                   | 2,500,000          | 25.00%            |
|                           |                      | ,                  | - ,                 | •                  |                     | - ,                |                   |
| Impact Fees               | 4,441,645            | 2,000,000          | 3,730,200           | 2,500,000          | -                   | 2,500,000          | 25.00%            |

#### Road Assessments - Receivable (3080) / (341)

Fund Type: Capital Projects

Description: This fund was established for the purpose of financing projects to be accomplished by the assessment method.

Projects accomplished by this method have been funded through loans with payback from assessments. The residual funding remaining serves as a revolving loan pool to fund small-scale assessment projects. Prior to the

accounting system upgrade in FY 2023, this was Fund number 341.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense               |                | 2,000              | 27,900              | 37,400             |                     | 37,400             | 1,770.00%         |
| Trans to Property Appraiser     | 120            | 300                | 300                 | 300                | -                   | 300                | 0.00%             |
| Trans to Tax Collector          | 423            | 700                | 700                 | 800                | -                   | 800                | 14.29%            |
| Advance/Repay 761 42nd Ave MSTU | 73,000         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reserve for Capital             | -              | 418,800            | -                   | 404,800            |                     | 404,800            | (3.34)%           |
| Total Appropriations            | 73,543         | 421,800            | 28,900              | 443,300            |                     | 443,300            | 5.10%             |
| Revenue                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes                | 14,085         | 15,900             | 15,300              | 17,100             |                     | 17,100             | 7.55%             |
| Interest/Misc                   | 3,159          | 2,500              | 2,800               | 4,500              | _                   | 4,500              | 80.00%            |
| Reimb From Other Depts          | 2,000          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Property Appraiser    | 10             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector         | 166            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Adv/Repay fm 761 42nd Ave MSTU  | -              | 1,300              | 1,300               | 1,800              | -                   | 1,800              | 38.46%            |
| Carry Forward                   | 486,000        | 403,000            | 430,500             | 421,000            | -                   | 421,000            | 4.47%             |
| Less 5% Required By Law         |                | (900)              |                     | (1,100)            |                     | (1,100)            | 22.22%            |
| Total Funding                   | 505,420        | 421,800            | 449,900             | 443,300            |                     | 443,300            | 5.10%             |

### Regional Park Impact Fee - Incorporated Areas (3070) / (345)

Fund Type: Capital Projects

Description:

Collier County's Regional Park Impact Fee was originally adopted in December 1988, to assist the County to pay for growth-related regional parks land and facilities. Impact fees are assessed and collected on residential new building construction permits. Today, this fund only holds the cities impact fee deposits. The unincorporated area's regional impact fees are deposited into fund 346. Prior to the accounting system upgrade in FY 2023, this was Fund number 345.

| Appropriation Unit           | 2022<br>Actual              | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current    | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change          |
|------------------------------|-----------------------------|--------------------|---------------------|-----------------------|---------------------|-------------------------------|----------------------------|
| Operating Expense            | 36,978                      | -                  | 99,500              | -                     |                     | -                             | N/A                        |
| Capital Outlay               | 827,808                     | -                  | 203,100             | -                     | -                   | -                             | N/A                        |
| Trans to 298 Sp Ob Bd '10    | 300,000                     | 300,000            | 300,000             | 300,000               | -                   | 300,000                       | 0.00%                      |
| Reserve for Capital          | -                           | 1,034,900          | -                   | 1,314,400             | -                   | 1,314,400                     | 27.01%                     |
| Total Appropriations         | 1,164,786                   | 1,334,900          | 602,600             | 1,614,400             |                     | 1,614,400                     | 20.94%                     |
|                              |                             |                    |                     |                       |                     |                               |                            |
| Revenue                      | 2022<br>Actual              | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current    | FY 2024<br>Expanded | FY 2024<br>Adopted            | FY 2024<br>Change          |
| Revenue                      |                             |                    |                     |                       |                     |                               |                            |
| ·                            | Actual                      | Adopted            | Forecast            | Current               | Expanded            | Adopted                       | Change                     |
| Interest/Misc                | <b>Actual</b> 11,812        | Adopted<br>9,000   | Forecast<br>11,500  | <b>Current</b> 11,500 | Expanded            | <b>Adopted</b> 11,500         | <b>Change</b> 27.78%       |
| Interest/Misc<br>Impact Fees | Actual<br>11,812<br>585,549 | 9,000<br>300,000   | 11,500<br>300,000   | 11,500<br>300,000     | Expanded -          | <b>Adopted</b> 11,500 300,000 | <b>Change</b> 27.78% 0.00% |

#### Community & Regional Parks Impact Fee - Unincorporated Area (3071) / (346)

Fund Type: Capital Projects

Description:

"Collier County's ""Community Park Impact Fee"" and ""Regional Parks Impact Fee"" Ordinances were repealed and replaced with the ""Community & Regional Parks Impact Fee - Unincorporated Area"" in May 1999, to continue to assist the County to pay for growth-related parks facilities. Impact fees are assessed and collected on residential new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 346."

|                              | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024  |
|------------------------------|------------|------------|------------|------------|----------|------------|----------|
| Appropriation Unit           | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change   |
| Operating Expense            | 902,268    | 1,701,300  | 1,638,200  | 1,400      | -        | 1,400      | (99.92)% |
| Capital Outlay               | 1,197,104  | 7,437,900  | 47,935,000 | 8,867,400  | -        | 8,867,400  | 19.22%   |
| Trans to 246 GG Golf Course  | 768,700    | 2,918,900  | 2,918,900  | 1,989,900  | -        | 1,989,900  | (31.83)% |
| Trans to 298 Sp Ob Bd '10    | 2,641,800  | 2,585,500  | 2,585,500  | 2,344,100  | -        | 2,344,100  | (9.34)%  |
| Reserve for Debt Service     | _          | 5,382,200  | _          | 4,626,900  |          | 4,626,900  | (14.03)% |
| Total Appropriations         | 5,509,872  | 20,025,800 | 55,077,600 | 17,829,700 |          | 17,829,700 | (10.97)% |
|                              | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024  |
| Revenue                      | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change   |
| Miscellaneous Revenues       | 201        | _          | _          | -          |          | _          | N/A      |
| Interest/Misc                | 289,480    | 200,000    | 200,000    | 200,000    | -        | 200,000    | 0.00%    |
| Impact Fees                  | 13,031,321 | 11,000,000 | 10,500,000 | 10,500,000 | -        | 10,500,000 | (4.55)%  |
| Trans fm 001 Gen Fund        | -          | -          | -          | 1,139,100  | -        | 1,139,100  | N/A      |
| Trans fm 318 Infra Sales Tax | -          | -          | 855,700    | -          | -        | -          | N/A      |
| Carry Forward                | 42,237,600 | 9,385,800  | 50,047,500 | 6,525,600  | -        | 6,525,600  | (30.47)% |
| Less 5% Required By Law      |            | (560,000)  | _          | (535,000)  |          | (535,000)  | (4.46)%  |
| Total Funding                | 55,558,603 | 20,025,800 | 61,603,200 | 17,829,700 | -        | 17,829,700 | (10.97)% |

#### **Emergency Medical Services Impact Fees (3030) / (350)**

Fund Type: Capital Projects

Description:

Collier County's Emergency Medical Services (EMS) Impact Fee was originally adopted in August 1991, to assist the County in providing adequate growth-related EMS facilities and vehicles. Impact fees are assessed and collected on new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number 350.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 3,172          | -                  | 149,500             | -                  |                     |                    | N/A               |
| Capital Outlay                   | 18,266         | -                  | 99,300              | -                  | -                   | -                  | N/A               |
| Trans to 298 Sp Ob Bd '10        | 444,500        | 397,300            | 397,300             | 383,900            | -                   | 383,900            | (3.37)%           |
| Advance/Repay to 001 General Fd  | 1,012,000      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Advance/Repay to 301 Co Wide CIP | -              | 240,700            | 240,700             | 128,100            | -                   | 128,100            | (46.78)%          |
| Reserve for Debt Service         | -              | 225,200            | -                   | 232,500            | -                   | 232,500            | 3.24%             |
| Total Appropriations             | 1,477,937      | 863,200            | 886,800             | 744,500            |                     | 744,500            | (13.75)%          |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 7,166          | 7,000              | 7,000               | 7,000              |                     | 7,000              | 0.00%             |
| Impact Fees                      | 574,701        | 500,000            | 475,000             | 475,000            | -                   | 475,000            | (5.00)%           |
| Carry Forward                    | 1,587,400      | 381,600            | 691,400             | 286,600            | -                   | 286,600            | (24.90)%          |
| Less 5% Required By Law          | _              | (25,400)           | <u>-</u>            | (24,100)           |                     | (24,100)           | (5.12)%           |
| Total Funding                    | 2,169,267      | 863,200            | 1,173,400           | 744,500            |                     | 744,500            | (13.75)%          |

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#### Library System Impact Fee (3031) / (355)

Fund Type: Capital Projects

Description: Collier County's Library System Impact Fee was originally adopted in December 1988, to assist the County in

providing adequate growth-related library construction. Impact Fees are assessed and collected on residential new building construction permits. Prior to the accounting system upgrade in FY 2023, this was Fund number

355.

| Appropriation Unit               | 2022<br>Actual      | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change    |
|----------------------------------|---------------------|--------------------|---------------------|--------------------|---------------------|--------------------|----------------------|
| Operating Expense                | -                   | -                  | 108,800             | 40,000             | -                   | 40,000             | N/A                  |
| Trans to 298 Sp Ob Bd '10        | 1,058,100           | 616,400            | 616,400             | 616,200            | -                   | 616,200            | (0.03)%              |
| Advance/Repay to 301 Co Wide CIP | 700,000             | 500,000            | 500,000             | 450,000            | -                   | 450,000            | (10.00)%             |
| Reserve for Capital              |                     | 14,200             | <u>-</u>            | 48,800             |                     | 48,800             | 243.66%              |
| Total Appropriations             | 1,758,100           | 1,130,600          | 1,225,200           | 1,155,000          |                     | 1,155,000          | 2.16%                |
|                                  |                     |                    |                     |                    |                     |                    |                      |
| Revenue                          | 2022<br>Actual      | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change    |
| Revenue Interest/Misc            |                     |                    |                     |                    |                     |                    |                      |
|                                  | Actual              | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change               |
| Interest/Misc                    | <b>Actual</b> 4,532 | Adopted<br>4,000   | Forecast<br>5,800   | Current<br>5,800   | Expanded            | Adopted 5,800      | <b>Change</b> 45.00% |
| Interest/Misc<br>Impact Fees     | 4,532<br>1,230,360  | 4,000<br>1,000,000 | 5,800<br>950,000    | 5,800<br>950,000   | Expanded            | 5,800<br>950,000   | 45.00%<br>(5.00)%    |

#### Sports & Special Events Complex (3007) / (370)

Fund Type: Capital Projects

Description: Established for the purpose of constructing the Sports & Special Events Complex and for future capital

improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 370.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 384,195        | _                  | _                   | -                  | _                   | _                  | N/A               |
| Capital Outlay                | 20,739,484     | 7,492,400          | 29,564,700          | 4,620,300          | -                   | 4,620,300          | (38.33)%          |
| Adv/Repay to 183/1100         | -              | -                  | -                   | 250,000            | -                   | 250,000            | N/A               |
| Adv/Repay to 195/1105         | -              | -                  | -                   | 250,000            | -                   | 250,000            | N/A               |
| Total Appropriations          | 21,123,679     | 7,492,400          | 29,564,700          | 5,120,300          |                     | 5,120,300          | (31.66)%          |
|                               | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                       | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Interest/Misc                 | 187,112        | 150,000            | 150,000             | 150,000            | -                   | 150,000            | 0.00%             |
| Trans fm 001 Gen Fund         | 4,235,000      | 4,000,000          | 4,000,000           | -                  | -                   | -                  | (100.00)%         |
| Trans fm 336 Road Im Fee      | 3,695,777      | -                  | 2,746,800           | 1,500,000          | -                   | 1,500,000          | N/A               |
| Trans fm 408 Water / Sewer Fd | 1,057,400      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 758 TDT Capital      | 2,471,200      | 3,382,500          | 3,382,500           | 2,698,200          | -                   | 2,698,200          | (20.23)%          |
| Carry Forward                 | 29,542,200     | (32,600)           | 20,065,000          | 779,600            | -                   | 779,600            | (2,491.41)        |
| Less 5% Required By Law       |                | (7,500)            |                     | (7,500)            |                     | (7,500)            | 0.00%             |
| Total Funding                 | 41,188,688     | 7,492,400          | 30,344,300          | 5,120,300          | -                   | 5,120,300          | (31.66)%          |

#### Ochopee Fire Control District Impact Fee (3035) / (372)

Fund Type: Capital Projects

Description: Ochopee Fire Control District Impact Fee was originally adopted in April 1998. Impact fees are collected on new

building construction to pay for growth-related fire facilities and vehicles. Prior to the accounting system

upgrade in FY 2023, this was Fund number 372.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | -              | -                  | 43,600              | -                  |                     | -                  | N/A               |
| Reserve for Capital     |                | 70,400             |                     | 88,800             |                     | 88,800             | 26.14%            |
| Total Appropriations    |                | 70,400             | 43,600              | 88,800             | -                   | 88,800             | 26.14%            |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc           | 668            | 300                | 300                 | 300                |                     | 300                | 0.00%             |
| Impact Fees             | 19,474         | 8,000              | 9,400               | 9,000              | -                   | 9,000              | 12.50%            |
| Carry Forward           | 93,800         | 62,500             | 113,900             | 80,000             | -                   | 80,000             | 28.00%            |
| Less 5% Required By Law | -              | (400)              |                     | (500)              |                     | (500)              | 25.00%            |
| Total Funding           | 113,941        | 70,400             | 123,600             | 88,800             |                     | 88,800             | 26.14%            |

#### **Correctional Facilities Impact Fee (3032) / (381)**

Fund Type: Capital Projects

Description: Collier County's Correctional Facilities Impact Fee was originally adopted in June 1999. Impact fees are

collected on new building construction to pay for growth-related correctional facilities. Prior to the accounting

system upgrade in FY 2023, this was Fund number 381.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 6,835          | -                  | 187,000             | 60,000             |                     | 60,000             | N/A               |
| Trans to 298 Sp Ob Bd '10        | 1,789,900      | 1,617,100          | 1,617,100           | 1,228,500          | -                   | 1,228,500          | (24.03)%          |
| Advance/Repay to 301 Co Wide CIP | 290,000        | 700,000            | 700,000             | 400,000            | -                   | 400,000            | (42.86)%          |
| Reserve for Debt Service         | -              | 1,346,200          | -                   | 1,395,200          | -                   | 1,395,200          | 3.64%             |
| Reserve for Capital              |                | 72,400             | -                   | 98,900             |                     | 98,900             | 36.60%            |
| Total Appropriations             | 2,086,735      | 3,735,700          | 2,504,100           | 3,182,600          |                     | 3,182,600          | (14.81)%          |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 11,186         | 7,000              | 10,700              | 10,700             |                     | 10,700             | 52.86%            |
| Impact Fees                      | 2,035,812      | 1,800,000          | 1,710,000           | 1,710,000          | -                   | 1,710,000          | (5.00)%           |
| Carry Forward                    | 2,371,100      | 2,019,100          | 2,331,400           | 1,548,000          | -                   | 1,548,000          | (23.33)%          |
| Less 5% Required By Law          | _              | (90,400)           | -                   | (86,100)           |                     | (86,100)           | (4.76)%           |
| Total Funding                    | 4,418,097      | 3,735,700          | 4,052,100           | 3,182,600          |                     | 3,182,600          | (14.81)%          |

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#### Law Enforcement Impact Fee (3033) / (385)

Fund Type: Capital Projects

Description: The Law Enforcement Impact Fee was originally adopted in June 2005. Impact fees are collected on new

building construction in the unincorporated areas of Collier County to pay for growth-related law enforcement

facilities and vehicles. Prior to the accounting system upgrade in FY 2023, this was Fund number 385.

| Appropriation Unit                                     | 2022<br>Actual      | FY 2023<br>Adopted  | FY 2023<br>Forecast | FY 2024<br>Current       | FY 2024<br>Expanded | FY 2024<br>Adopted    | FY 2024<br>Change        |
|--|---------------------|---------------------|---------------------|--------------------------|---------------------|-----------------------|--------------------------|
| Operating Expense                                      | 3,868               | -                   | 154,700             | -                        |                     | _                     | N/A                      |
| Capital Outlay   | -                   | 200                 | 200                 | -                        | -                   | -                     | (100.00)%                |
| Trans to 298 Sp Ob Bd '10                              | 1,835,300           | 1,721,400           | 1,721,400           | 1,688,600                | -                   | 1,688,600             | (1.91)%                  |
| Reserve for Debt Service                               | -                   | 545,200             | -                   | 562,900                  | -                   | 562,900               | 3.25%                    |
| Reserve for Capital                                    | -                   | 2,234,000           | -                   | 2,594,300                | -                   | 2,594,300             | 16.13%                   |
| Total Appropriations                                   | 1,839,168           | 4,500,800           | 1,876,300           | 4,845,800                |                     | 4,845,800             | 7.67%                    |
|  |                     |                     |                     |                          |                     |                       |                          |
| Revenue  | 2022<br>Actual      | FY 2023<br>Adopted  | FY 2023<br>Forecast | FY 2024<br>Current       | FY 2024<br>Expanded | FY 2024<br>Adopted    | FY 2024<br>Change        |
| Revenue  Miscellaneous Revenues                        |                     |                     |                     |                          |                     |                       |                          |
|  |                     |                     |                     |                          |                     |                       | Change                   |
| Miscellaneous Revenues                                 | Actual              | Adopted             | Forecast            | Current                  | Expanded            | Adopted               | Change<br>N/A            |
| Miscellaneous Revenues<br>Interest/Misc                | 17,732              | -<br>10,000         | Forecast - 18,100   | -<br>18,100              | Expanded -          | <b>Adopted</b> 18,100 | N/A<br>81.00%            |
| Miscellaneous Revenues<br>Interest/Misc<br>Impact Fees | 17,732<br>2,261,853 | 10,000<br>2,000,000 | 18,100<br>1,900,000 | -<br>18,100<br>1,900,000 | Expanded -          | 18,100<br>1,900,000   | N/A<br>81.00%<br>(5.00)% |

#### **General Government Building Impact Fee (3034) / (390)**

Fund Type: Capital Projects

Description: Collier County's General Government Building Impact Fee was originally adopted in March 2004. Impact fees

are collected on new building construction to pay for growth-related general government facilities. Prior to the

accounting system upgrade in FY 2023, this was Fund number 390.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | 26,701         | -                  | 125,500             | -                  |                     | -                  | N/A               |
| Trans to 298 Sp Ob Bd '10 | 5,595,500      | 4,799,400          | 4,799,400           | 4,631,900          | -                   | 4,631,900          | (3.49)%           |
| Reserve for Debt Service  |                | 2,806,300          |                     | 2,896,900          |                     | 2,896,900          | 3.23%             |
| Total Appropriations      | 5,622,201      | 7,605,700          | 4,924,900           | 7,528,800          |                     | 7,528,800          | (1.01)%           |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues    | 6              |                    | -                   | -                  |                     | _                  | N/A               |
| Interest/Misc             | 22,918         | 15,000             | 25,000              | 25,000             | -                   | 25,000             | 66.67%            |
| Impact Fees               | 3,781,505      | 3,200,000          | 3,040,000           | 3,040,000          | -                   | 3,040,000          | (5.00)%           |
| Adv/Repay fm 301 Cap Proj | 1,832,000      | 757,700            | 757,700             | 1,383,900          | -                   | 1,383,900          | 82.64%            |
| Carry Forward             | 4,321,100      | 3,793,800          | 4,335,400           | 3,233,200          | -                   | 3,233,200          | (14.78)%          |
| Less 5% Required By Law   | _              | (160,800)          | <u>-</u>            | (153,300)          |                     | (153,300)          | (4.66)%           |
| Total Funding             | 9,957,529      | 7,605,700          | 8,158,100           | 7,528,800          |                     | 7,528,800          | (1.01)%           |

### County Water/Sewer District Operations (4008) / (408)

Fund Type: Enterprise

Description: This fund accounts for the day-to-day expenditures of the operating functions of the County's water collection,

distribution, and sewer systems. Principal revenues are water and sewer user fees. Prior to the accounting

system upgrade in FY 2023, this was Fund number 408.

| Appropriation Un   | it             | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded          | FY 2024<br>Adopted   | FY 2024<br>Change  |
|--|----------------|--|--|--|--|------------------------------|--|--|
| Personal Services  |                | 39,883,900   | 48,459,200   | 47,173,900   | 52,685,700   | <u> </u>                     | 52,685,700   | 8.72%  |
| Operating Expense  |                | 56,334,066   | 67,713,500   | 68,077,100   | 86,089,800   | _                            | 86,089,800   | 27.14%   |
| Indirect Cost Reimburs   |                | 3,233,300  | 3,915,500  | 3,915,500  | 4,024,300  | _                            | 4,024,300  | 2.78%  |
| Payment In Lieu of Taxes   |                | 9,731,800  | 10,048,100   | 10,048,100   | 10,613,800   | _                            | 10,613,800   | 5.63%  |
| Capital Outlay   |                | 860,681  | 1,068,000  | 1,973,600  | 1,739,000  | _                            | 1,739,000  | 62.83%   |
| Trans to 001 Gen Fd  |                | 180,600  | 183,900  | 183,900  | -  | _                            | -  | (100.00)%  |
| Trans to 107 Impact Fee Admin  |                | 218,500  | 218,500  | 218,500  | -  | -                            | -  | (100.00)%  |
| Trans to 370 Sport Complx Cap  |                | 1,057,400  | -  | -  | -  | -                            | -  | N/A  |
| Trans to 409 W/S MP Fd   |                | 273,100  | 55,000   | 55,000   | -  | -                            | -  | (100.00)%  |
| Trans to 410 W/S Debt Serv Fd  |                | 8,523,952  | 8,692,700  | 7,447,700  | 7,044,400  | -                            | 7,044,400  | (18.96)%   |
| Trans to 412 W User Fee Cap Fd   |                | 29,158,700   | 23,079,600   | 23,079,600   | 16,575,000   | -                            | 16,575,000   | (28.18)%   |
| Trans to 414 S User Fee Cap Fd   |                | 26,679,000   | 33,581,000   | 33,581,000   | 34,665,000   | -                            | 34,665,000   | 3.23%  |
| Trans to 470 Solid Waste Fd  |                | 52,600   | 58,400   | 58,400   | -  | -                            | -  | (100.00)%  |
| Trans to 473 Mand Trash Coll   |                | 443,900  | 401,500  | 401,500  | -  | -                            | -  | (100.00)%  |
| Trans to 506 IT Capital  |                | -  | 1,844,000  | 1,844,000  | 1,649,800  | -                            | 1,649,800  | (10.53)%   |
| Reserve for Contingencies  |                | -  | 8,913,500  | -  | 10,118,600   | -                            | 10,118,600   | 13.52%   |
| Reserve for Cash Flow  |                | -  | 16,600,000   | -  | 19,100,000   | -                            | 19,100,000   | 15.06%   |
| Reserve for Attrition  |                | -  | (793,800)  | -  | (886,300)  | -                            | (886,300)  | 11.65%   |
|  |                |  |  |  |  |                              |  |  |
| Total  | Appropriations | 176,631,499  | 224,038,600  | 198,057,800  | 243,419,100  | -                            | 243,419,100  | 8.65%  |
| Total  | Appropriations | 176,631,499<br>2022  | 224,038,600<br>FY 2023   | 198,057,800<br>FY 2023   | 243,419,100<br>FY 2024   | FY 2024                      | 243,419,100<br>FY 2024   | 8.65%<br>FY 2024   |
| Total<br>Revenue   | Appropriations |  |  |  |  | FY 2024<br>Expanded          |  |  |
|  | Appropriations | 2022   | FY 2023  | FY 2023  | FY 2024  |                              | FY 2024  | FY 2024  |
| Revenue  | Appropriations | 2022<br>Actual   | FY 2023  | FY 2023  | FY 2024  |                              | FY 2024  | FY 2024<br>Change  |
| Revenue FEMA - Fed Emerg Mgt Agency  | Appropriations | 2022<br>Actual<br>264,480  | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | Expanded                     | FY 2024<br>Adopted   | FY 2024<br>Change  |
| Revenue FEMA - Fed Emerg Mgt Agency Charges For Services   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836   | FY 2023<br>Adopted<br>-<br>2,379,700   | FY 2023<br>Forecast<br>-<br>1,874,900  | FY 2024<br>Current<br>-<br>2,024,900   | Expanded -                   | FY 2024<br>Adopted   | FY 2024<br>Change<br>N/A<br>(14.91)%   |
| Revenue FEMA - Fed Emerq Mqt Aqency Charges For Services Water Revenue   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097   | FY 2023<br>Adopted<br>-<br>2,379,700<br>82,100,000   | FY 2023<br>Forecast<br>-<br>1,874,900<br>85,300,000  | FY 2024<br>Current<br>-<br>2,024,900<br>91,700,000   | Expanded -                   | FY 2024<br>Adopted<br>2,024,900<br>91,700,000  | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%   |
| Revenue FEMA - Fed Emerg Mgt Agency Charges For Services Water Revenue Sewer Revenue   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375   | FY 2023<br>Adopted<br>-<br>2,379,700<br>82,100,000<br>93,400,000   | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000   | FY 2024<br>Current - 2,024,900 91,700,000 102,700,000                                      | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000                                     | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%  |
| Revenue FEMA - Fed Emerg Mgt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue  | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894  | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000  | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000 5,600,000   | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000                           | Expanded<br>-<br>-<br>-<br>- | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000                           | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%   |
| Revenue FEMA - Fed Emerq Mqt Aqency Charqes For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083   | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900  | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000 5,600,000 881,000   | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900                   | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900                   | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%   |
| Revenue FEMA - Fed Emerq Mqt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083   | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900  | FY 2023<br>Forecast  1,874,900 85,300,000 95,600,000 5,600,000 881,000 430,000                                   | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%  |
| Revenue  FEMA - Fed Emerg Mqt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc Reimb From Other Depts   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083<br>281,803  | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900  | FY 2023<br>Forecast  1,874,900 85,300,000 95,600,000 5,600,000 881,000 430,000                                   | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%<br>N/A   |
| Revenue FEMA - Fed Emerg Mgt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc Reimb From Other Depts Group Health Billings  | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083<br>281,803  | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900 130,000                                | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000 5,600,000 430,000   | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%<br>N/A<br>N/A  |
| Revenue FEMA - Fed Emerq Mqt Aqency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc Reimb From Other Depts Group Health Billings Trans fm 109 Pel Bay MSTBU   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083<br>281,803<br>-<br>24<br>21,000   | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900 130,000 - 17,600                       | FY 2023<br>Forecast  | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%<br>N/A<br>N/A<br>(100.00)%                           |
| Revenue  FEMA - Fed Emerq Mqt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc Reimb From Other Depts Group Health Billings Trans fm 109 Pel Bay MSTBU Net Cost Co Water/Sewer Op   | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083<br>281,803<br>-<br>24<br>21,000<br>(54,045,593)                           | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900 130,000 - 17,600                       | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000 5,600,000 430,000 17,600 (47,228,100)                     | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%<br>N/A<br>N/A<br>(100.00)%<br>N/A                    |
| Revenue  FEMA - Fed Emerq Mqt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc Reimb From Other Depts Group Health Billings Trans fm 109 Pel Bay MSTBU Net Cost Co Water/Sewer Op Trans fm 470 Solid Waste Fd                             | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083<br>281,803<br>-<br>24<br>21,000<br>(54,045,593)<br>1,091,900              | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900 130,000 - 17,600 - 1,551,600           | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000 5,600,000 430,000 17,600 (47,228,100) 1,551,600           | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500           | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500 3,596,600 | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%<br>N/A<br>N/A<br>(100.00)%<br>N/A<br>(100.00)%       |
| Revenue  FEMA - Fed Emerq Mqt Agency Charges For Services Water Revenue Sewer Revenue Effluent Revenue Miscellaneous Revenues Interest/Misc Reimb From Other Depts Group Health Billings Trans fm 109 Pel Bay MSTBU Net Cost Co Water/Sewer Op Trans fm 470 Solid Waste Fd Trans fm 473 Mand Collct Fd | Appropriations | 2022<br>Actual<br>264,480<br>2,905,836<br>79,198,097<br>88,703,375<br>5,116,894<br>471,083<br>281,803<br>-<br>24<br>21,000<br>(54,045,593)<br>1,091,900<br>1,079,900 | FY 2023<br>Adopted  - 2,379,700 82,100,000 93,400,000 5,600,000 267,900 130,000 - 17,600 - 1,551,600 1,154,900 | FY 2023<br>Forecast  - 1,874,900 85,300,000 95,600,000 5,600,000 430,000 17,600 (47,228,100) 1,551,600 1,154,900 | FY 2024<br>Current  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500 3,596,600 | Expanded                     | FY 2024<br>Adopted  - 2,024,900 91,700,000 102,700,000 6,000,000 233,900 261,500 3,596,600 | FY 2024<br>Change<br>N/A<br>(14.91)%<br>11.69%<br>9.96%<br>7.14%<br>(12.69)%<br>101.15%<br>N/A<br>(100.00)%<br>N/A<br>(100.00)%<br>(100.00)% |

#### Water/Sewer Motor Pool Capital & Spec Assessment (4009) / (409)

Fund Type: Enterprise

Description: Starting in FY 16, this fund accounts for cost-effective life cycle replacement of Water/Sewer Motor Pool

vehicles and heavy equipment through a centralized capital recovery system. Prior to the accounting system

upgrade in FY 2023, this was Fund number 409.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                  | 1,151,268      | 2,564,100          | 5,824,000           | 2,251,100          | -                   | 2,251,100          | (12.21)%          |
| Trans to 523 Motor Pool Cap     | 28,300         | 30,900             | 30,900              | 32,500             | -                   | 32,500             | 5.18%             |
| Reserve for Motor Pool Cap      | -              | 4,596,400          | -                   | 5,072,800          | -                   | 5,072,800          | 10.36%            |
| Total Appropriations            | 1,179,568      | 7,191,400          | 5,854,900           | 7,356,400          |                     | 7,356,400          | 2.29%             |
| Revenue                         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues          | 79,250         |                    | 74,600              | -                  |                     |                    | N/A               |
| Interest/Misc                   | 49,431         | 32,500             | 75,000              | 75,000             | -                   | 75,000             | 130.77%           |
| Motor Pool Cap Recovery Billing | 2,349,000      | 2,298,200          | 2,298,200           | 2,536,400          | -                   | 2,536,400          | 10.36%            |
| Trans fm 408 Water / Sewer Fd   | 273,100        | 55,000             | 55,000              | -                  | -                   | -                  | (100.00)%         |
| Carry Forward                   | 6,529,700      | 4,807,300          | 8,100,900           | 4,748,800          | -                   | 4,748,800          | (1.22)%           |
| Less 5% Required By Law         | _              | (1,600)            |                     | (3,800)            |                     | (3,800)            | 137.50%           |
| Total Funding                   | 9,280,481      | 7,191,400          | 10,603,700          | 7,356,400          |                     | 7,356,400          | 2.29%             |

#### County Water/Sewer District Debt Service (4010) / (410)

Fund Type: Enterprise

Description: Represents debt service of the Collier County Water and Sewer District. The primary revenues are transfers

from the district's operating fund (4008/408) and system development fee/impact fee capital funds (4011/411)

and (4013/413). Prior to the accounting system upgrade in FY 2023, this was Fund number 410.

|   | 2022  | FY 2023   | FY 2023  | FY 2024   | FY 2024             | FY 2024   | FY 2024                                       |
|---|---|---|--|---|---------------------|---|---|
| Appropriation Unit  | Actual  | Adopted   | Forecast   | Current   | Expanded            | Adopted   | Change  |
| Operating Expense   | -   | 30,000  | 30,000   | 30,000  | -                   | 30,000  | 0.00%   |
| Arbitrage Services  | 16,525  | 20,000  | 20,000   | 20,000  | -                   | 20,000  | 0.00%   |
| Payment to Escrow Agent   | -   | -   | 49,880,900   | -   | -                   | -   | N/A   |
| Debt Service  | -   | 10,000  | 126,300  | 10,000  | -                   | 10,000  | 0.00%   |
| Debt Service - Principal  | 16,907,000                                      | 13,644,000                                      | 13,644,000   | 13,973,000                                      | -                   | 13,973,000  | 2.41%   |
| Debt Service - Interest Expense   | 11,865,180                                      | 11,873,600                                      | 11,615,200   | 11,206,800                                      | -                   | 11,206,800  | (5.62)%                                       |
| Reserve for Debt Service  | -   | 28,799,700                                      | -  | 28,493,200                                      | -                   | 28,493,200  | (1.06)%                                       |
| Reserve for Capital   |   | 300,000   |  | 300,000   |                     | 300,000   | 0.00%   |
| Total Appropriations  | 28,788,705                                      | 54,677,300                                      | 75,316,400   | 54,033,000                                      | _                   | 54,033,000  | (1.18)%                                       |
|   |   |   |  |   |                     |   |   |
|   | 2022  | FY 2023   | FY 2023  | FY 2024   | FY 2024             | FY 2024   | FY 2024                                       |
| Revenue   | 2022<br>Actual                                  | FY 2023<br>Adopted                              | FY 2023<br>Forecast  | FY 2024<br>Current                              | FY 2024<br>Expanded | FY 2024<br>Adopted                                | FY 2024<br>Change                             |
| Revenue Interest/Misc   |   |   |  |   |                     |   |   |
|   | Actual  | Adopted   | Forecast   | Current   |                     | Adopted   | Change  |
| Interest/Misc   | Actual  | Adopted   | <b>Forecast</b> 125,000                                      | Current   |                     | Adopted   | <b>Change</b> 0.00%                           |
| Interest/Misc<br>Bond Proceeds  | 214,611 -                                       | <b>Adopted</b> 125,000                          | 125,000<br>49,945,000  | <b>Current</b> 125,000                          |                     | <b>Adopted</b> 125,000                            | Change<br>0.00%<br>N/A                        |
| Interest/Misc<br>Bond Proceeds<br>Trans fm 408 Water / Sewer Fd   | Actual<br>214,611<br>-<br>8,523,952             | Adopted<br>125,000<br>-<br>8,692,700            | 125,000<br>49,945,000<br>7,447,700                           | 125,000<br>-<br>7,044,400                       | Expanded            | 125,000<br>-<br>7,044,400                         | 0.00%<br>N/A<br>(18.96)%                      |
| Interest/Misc<br>Bond Proceeds<br>Trans fm 408 Water / Sewer Fd<br>Trans fm 411 W Impact Fee Cap Fd                         | Actual 214,611 - 8,523,952 13,246,700           | Adopted 125,000 - 8,692,700 8,184,700           | 125,000<br>49,945,000<br>7,447,700<br>8,483,800              | 7,044,400<br>9,515,400                          | Expanded            | Adopted  125,000  - 7,044,400 9,515,400           | 0.00%<br>N/A<br>(18.96)%<br>16.26%            |
| Interest/Misc Bond Proceeds Trans fm 408 Water / Sewer Fd Trans fm 411 W Impact Fee Cap Fd Trans fm 413 S Impact Fee Cap Fd | Actual 214,611 - 8,523,952 13,246,700 7,272,548 | Adopted 125,000 - 8,692,700 8,184,700 8,742,000 | 125,000<br>49,945,000<br>7,447,700<br>8,483,800<br>9,429,500 | Current 125,000 - 7,044,400 9,515,400 8,167,300 | Expanded            | Adopted  125,000  - 7,044,400 9,515,400 8,167,300 | 0.00%<br>N/A<br>(18.96)%<br>16.26%<br>(6.57)% |

#### County Water Impact Fees (4011) / (411)

Fund Type: Enterprise

Description: This fund accounts for growth-related water capital projects. The principal revenue source is water system

development/impact fee charges. Prior to the accounting system upgrade in FY 2023, this was Fund number

411.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 111,216        | -                  | 165,100             | -                  |                     | -                  | N/A               |
| Trans to 410 W/S Debt Serv Fd | 13,246,700     | 8,184,700          | 8,483,800           | 9,515,400          | -                   | 9,515,400          | 16.26%            |
| Reserve for Capital           |                | 3,365,300          | _                   | 4,890,200          |                     | 4,890,200          | 45.31%            |
| Total Appropriations          | 13,357,916     | 11,550,000         | 8,648,900           | 14,405,600         | -                   | 14,405,600         | 24.72%            |
| Revenue                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                 | 56,591         | 50,000             | 50,000              | 50,000             |                     | 50,000             | 0.00%             |
| Impact Fees                   | 9,911,081      | 8,000,000          | 8,000,000           | 8,000,000          | -                   | 8,000,000          | 0.00%             |
| Carry Forward                 | 10,827,600     | 3,902,500          | 7,357,000           | 6,758,100          | -                   | 6,758,100          | 73.17%            |
| Less 5% Required By Law       |                | (402,500)          |                     | (402,500)          |                     | (402,500)          | 0.00%             |
| Total Funding                 | 20,795,272     | 11,550,000         | 15,407,000          | 14,405,600         | -                   | 14,405,600         | 24.72%            |

#### County Water User Fees Capital (4012) / (412)

Fund Type: Enterprise

Description: These funds account for major water capital projects that are not supported by system development charges.

These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds. Prior to the accounting system upgrade in FY 2023, this was Fund

number 412.

|  | 2022                           | FY 2023                | FY 2023                         | FY 2024                  | FY 2024             | FY 2024                | FY 2024                  |
|--|--------------------------------|------------------------|---------------------------------|--------------------------|---------------------|------------------------|--------------------------|
| Appropriation Unit   | Actual                         | Adopted                | Forecast                        | Current                  | Expanded            | Adopted                | Change                   |
| Operating Expense  | 15,160,568                     | 6,788,000              | 26,003,000                      | 7,910,000                | -                   | 7,910,000              | 16.53%                   |
| Capital Outlay   | (23,394)                       | 15,970,000             | 50,535,900                      | 16,665,000               | -                   | 16,665,000             | 4.35%                    |
| Trans to 727 FEMA  | -                              | -                      | 3,219,200                       | -                        | -                   | -                      | N/A                      |
| Reserve for Contingencies  | -                              | 2,275,800              | -                               | 1,500,000                | -                   | 1,500,000              | (34.09)%                 |
| Reserve for Capital  |                                | 48,000                 | _                               | 500,300                  |                     | 500,300                | 942.29%                  |
| Total Appropriations   | 15,137,174                     | 25,081,800             | 79,758,100                      | 26,575,300               |                     | 26,575,300             | 5.95%                    |
|  |                                |                        |                                 |                          |                     |                        |                          |
|  | 2022                           | FY 2023                | FY 2023                         | FY 2024                  | FY 2024             | FY 2024                | FY 2024                  |
| Revenue  | 2022<br>Actual                 | FY 2023<br>Adopted     | FY 2023<br>Forecast             | FY 2024<br>Current       | FY 2024<br>Expanded | FY 2024<br>Adopted     | FY 2024<br>Change        |
| Revenue  Miscellaneous Revenues  |                                |                        |                                 |                          |                     |                        |                          |
|  | Actual                         |                        | Forecast                        |                          |                     |                        | Change                   |
| Miscellaneous Revenues   | <b>Actual</b> 3,095            | Adopted                | Forecast<br>36,900              | Current                  |                     | Adopted                | Change<br>N/A            |
| Miscellaneous Revenues<br>Interest/Misc                                  | 3,095<br>413,338               | <b>Adopted</b> 240,000 | 36,900<br>798,500               | <b>Current</b> - 240,000 | Expanded            | <b>Adopted</b> 240,000 | Change<br>N/A<br>0.00%   |
| Miscellaneous Revenues<br>Interest/Misc<br>Trans fm 408 Water / Sewer Fd | 3,095<br>413,338<br>29,158,700 | 240,000<br>23,079,600  | 36,900<br>798,500<br>23,079,600 | 240,000<br>16,575,000    | Expanded -          | 240,000<br>16,575,000  | N/A<br>0.00%<br>(28.18)% |

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#### County Sewer Impact Fees (4013) / (413)

Fund Type: Enterprise

Description: This fund accounts for growth-related sewer capital projects. The principal revenue source is sewer system

development/impact fee charges. Prior to the accounting system upgrade in FY 2023, this was Fund number

413.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 606,237        | -                  | 262,600             | -                  |                     | -                  | N/A               |
| Trans to 410 W/S Debt Serv Fd | 7,272,548      | 8,742,000          | 9,429,500           | 8,167,300          | -                   | 8,167,300          | (6.57)%           |
| Reserve for Capital           |                | 9,675,100          | _                   | 11,574,900         |                     | 11,574,900         | 19.64%            |
| Total Appropriations          | 7,878,785      | 18,417,100         | 9,692,100           | 19,742,200         |                     | 19,742,200         | 7.19%             |
| Revenue                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                 | 78,290         | 50,000             | 50,000              | 50,000             |                     | 50,000             | 0.00%             |
| Impact Fees                   | 9,903,340      | 8,000,000          | 8,000,000           | 8,000,000          | -                   | 8,000,000          | 0.00%             |
| Carry Forward                 | 11,703,900     | 10,769,600         | 13,736,800          | 12,094,700         | -                   | 12,094,700         | 12.30%            |
| Less 5% Required By Law       | _              | (402,500)          | _                   | (402,500)          |                     | (402,500)          | 0.00%             |
| Total Funding                 | 21,685,530     | 18,417,100         | 21,786,800          | 19,742,200         |                     | 19,742,200         | 7.19%             |

#### County Sewer User Fees Capital (4014) / (414)

Fund Type: Enterprise

Description: This fund accounts for major sewer capital projects that are not supported by system development charges.

These may include rehabilitation projects or large system expansions. The principal funding sources are user fees, carryforward and loan proceeds. Prior to the accounting system upgrade in FY 2023, this was Fund

number 414.

| 2022        | FY 2023   | FY 2023   | FY 2024  | FY 2024  | FY 2024  | FY 2024   |
|-------------|---|---|--|--|--|---|
| Actual      | Adopted   | Forecast  | Current  | Expanded   | Adopted  | Change  |
| 24,895,017  | 4,689,600   | 40,133,300  | 9,584,800  |  | 9,584,800  | 104.38%   |
| 7,596,584   | 27,552,400  | 81,196,100  | 27,479,200   | -  | 27,479,200   | (0.27)%   |
| -           | -   | 1,117,200   | -  | -  | -  | N/A   |
| -           | -   | 9,280,800   | -  | -  | -  | N/A   |
| -           | 2,065,000   | -   | 1,500,000  | -  | 1,500,000  | (27.36)%  |
| -           | -   | -   | 565,000  | -  | 565,000  | N/A   |
| 32,491,601  | 34,307,000  | 131,727,400   | 39,129,000   |  | 39,129,000   | 14.06%  |
| 2022        | FY 2023   | FY 2023   | FY 2024  | FY 2024  | FY 2024  | FY 2024   |
| Actual      | Adopted   | Forecast  | Current  | Expanded   | Adopted  | Change  |
| 56,494      | 86,900  | 2,541,500   | -  | _  | -  | (100.00)%   |
| 675,975     | 400,000   | 1,216,100   | 400,000  | -  | 400,000  | 0.00%   |
| 26,712      | -   | -   | -  | -  | -  | N/A   |
| 26,679,000  | 33,581,000  | 33,581,000  | 34,665,000   | -  | 34,665,000   | 3.23%   |
| 100,823,600 | 259,100   | 98,472,800  | 4,084,000  | -  | 4,084,000  | 1,476.23%   |
|             | (20,000)  |   | (20,000)   |  | (20,000)   | 0.00%   |
| 128,261,781 | 34,307,000  | 135,811,400   | 39,129,000   |  | 39,129,000   | 14.06%  |
|             | Actual  24,895,017 7,596,584  32,491,601  2022 Actual  56,494 675,975 26,712 26,679,000 100,823,600 - | Actual         Adopted           24,895,017         4,689,600           7,596,584         27,552,400           -         -           -         2,065,000           -         -           32,491,601         34,307,000           2022         FY 2023           Adopted         56,494           675,975         400,000           26,712         -           26,679,000         33,581,000           100,823,600         259,100           (20,000)         (20,000) | Actual         Adopted         Forecast           24,895,017         4,689,600         40,133,300           7,596,584         27,552,400         81,196,100           -         -         1,117,200           -         2,065,000         -           -         -         -           32,491,601         34,307,000         131,727,400           2022         FY 2023         FY 2023           Actual         Adopted         Forecast           56,494         86,900         2,541,500           675,975         400,000         1,216,100           26,712         -         -           26,679,000         33,581,000         33,581,000           100,823,600         259,100         98,472,800           -         (20,000)         - | Actual         Adopted         Forecast         Current           24,895,017         4,689,600         40,133,300         9,584,800           7,596,584         27,552,400         81,196,100         27,479,200           -         -         1,117,200         -           -         -         9,280,800         -           -         -         -         565,000           32,491,601         34,307,000         131,727,400         39,129,000           2022         FY 2023         FY 2023         FY 2024           Actual         Adopted         Forecast         Current           56,494         86,900         2,541,500         -           675,975         400,000         1,216,100         400,000           26,712         -         -         -           26,679,000         33,581,000         33,581,000         34,665,000           100,823,600         259,100         98,472,800         4,084,000           -         (20,000)         -         (20,000) | Actual         Adopted         Forecast         Current         Expanded           24,895,017         4,689,600         40,133,300         9,584,800         -           7,596,584         27,552,400         81,196,100         27,479,200         -           -         -         1,117,200         -         -           -         2,065,000         -         1,500,000         -           -         -         -         565,000         -           -         -         -         565,000         -           -         -         -         565,000         -           -         -         -         565,000         -           -         -         -         565,000         -           -         -         -         565,000         -           -         -         -         565,000         -           -         -         -         -         FY 2024         FY 2024           -         -         -         -         -         -           -         -         -         -         -         -           -         -         -         -         -< | Actual         Adopted         Forecast         Current         Expanded         Adopted           24,895,017         4,689,600         40,133,300         9,584,800         -         9,584,800           7,596,584         27,552,400         81,196,100         27,479,200         -         27,479,200           -         -         1,117,200         -         -         -         -           -         2,065,000         -         1,500,000         -         1,500,000           -         -         -         565,000         -         565,000           32,491,601         34,307,000         131,727,400         39,129,000         -         39,129,000           2022         FY 2023         FY 2023         FY 2024         FY 2024         FY 2024           Actual         Adopted         Forecast         Current         Expanded         Adopted           56,494         86,900         2,541,500         -         -         -         -           675,975         400,000         1,216,100         400,000         -         400,000           26,679,000         33,581,000         33,581,000         34,665,000         -         34,665,000           100,823,600 |

#### County Water Sewer Bond Proceeds (4015) / (415)

Fund Type: Enterprise

Description: To segregate and accurately account for bond proceeds and related interest earnings. In April 2019, the County

Water-Sewer District issued Revenue Bonds, Series 2019, to finance the acquisition, construction and equipping of various utility capital improvements within the northeast area of Collier County in the amount of \$76.2

million. Prior to the accounting system upgrade in FY 2023, this was Fund number 415.

|                       | 2022                  | FY 2023                | FY 2023                 | FY 2024                | FY 2024             | FY 2024                | FY 2024              |
|-----------------------|-----------------------|------------------------|-------------------------|------------------------|---------------------|------------------------|----------------------|
| Appropriation Unit    | Actual                | Adopted                | Forecast                | Current                | Expanded            | Adopted                | Change               |
| Operating Expense     | 52,938                | _                      | 209,500                 | -                      |                     | _                      | N/A                  |
| Capital Outlay        | 6,903,591             | -                      | 18,430,100              | -                      | -                   | -                      | N/A                  |
| Reserve for Capital   | _                     | _                      |                         | 446,900                |                     | 446,900                | N/A                  |
| Total Appropriations  | 6,956,528             | -                      | 18,639,600              | 446,900                | _                   | 446,900                | 0.00%                |
|                       |                       |                        |                         |                        |                     |                        |                      |
| Revenue               | 2022<br>Actual        | FY 2023<br>Adopted     | FY 2023<br>Forecast     | FY 2024<br>Current     | FY 2024<br>Expanded | FY 2024<br>Adopted     | FY 2024<br>Change    |
| Revenue Interest/Misc |                       |                        |                         |                        |                     |                        |                      |
|                       | Actual                | Adopted                | Forecast                | Current                | Expanded            | Adopted                | Change               |
| Interest/Misc         | <b>Actual</b> 184,157 | <b>Adopted</b> 160,000 | <b>Forecast</b> 440,000 | <b>Current</b> 200,000 | Expanded            | <b>Adopted</b> 200,000 | <b>Change</b> 25.00% |

#### County Water Sewer Grants (4016) / (416)

Fund Type: Enterprise

Description: To provide water and sewer capital improvements through grant awards. Prior to the accounting system

upgrade in FY 2023, this was Fund number 416.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense          | -              | -                  | 569,900             | -                  |                     | -                  | N/A               |
| Capital Outlay             | -              |                    | 2,856,300           |                    |                     |                    | N/A               |
| Total Appropriations       | -              | -                  | 3,426,200           | -                  | <u> </u>            |                    | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | -              | -                  | 3,426,200           | -                  | -                   |                    | N/A               |
| Total Funding              | -              | -                  | 3,426,200           |                    | -                   | -                  | 0.00%             |

#### County Water Sewer Grant Match (4017) / (417)

Fund Type: Enterprise

Description: To account for the County's matching contributions to the County Water Sewer Grants for various capital improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 417.

improvements. Prior to the accounting system upgrade in FY 2023, this was Fund number 417.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | -              | -                  | 165,100             | -                  |                     | -                  | N/A               |
| Capital Outlay                 | -              |                    | 952,100             | -                  | <u> </u>            |                    | N/A               |
| Total Appropriations           | -              | -                  | 1,117,200           |                    |                     | -                  | 0.00%             |
|                                |                |                    |                     |                    |                     |                    |                   |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Revenue Trans fm 414 Sewer Cap |                |                    |                     |                    |                     |                    |                   |

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#### Public Utilities Department Special Assessment Districts (4018) / (418)

Fund Type: Enterprise

Description: This fund was established for the purpose of financing projects to be accomplished by the assessment method.

Projects constructed by this method have been funded through loans with payback from assessments. Prior to

the accounting system upgrade in FY 2023, this was Fund number 418.

| Appropriation Unit                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                   | 64             | 35,300             | 36,800              | -                  | -                   | -                  | (100.00)%         |
| Trans to Property Appraiser         | -              | 1,200              | 1,200               | -                  | -                   | -                  | (100.00)%         |
| Trans to Tax Collector              | 1,107          | 1,600              | 1,600               | -                  | _                   | -                  | (100.00)%         |
| Advance/Repay to 111 Unincrp Gen Fd | 51,179         | -                  | -                   | -                  | _                   | -                  | N/A               |
| Reserve for Capital                 | -              | 17,100             | -                   | -                  | -                   | -                  | (100.00)%         |
| Total Appropriations                | 52,351         | 55,200             | 39,600              |                    |                     | -                  | (100.00)<br>%     |
| Revenue                             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Special Assessments                 | 55,374         | 56,800             | 19,400              | -                  |                     | -                  | (100.00)%         |
| Interest/Misc                       | 203            | 100                | -                   | -                  | _                   | -                  | (100.00)%         |
| Trans frm Tax Collector             | 436            | -                  | -                   | -                  | _                   | -                  | N/A               |
| Carry Forward                       | 16,500         | 1,200              | 20,200              | -                  | _                   | -                  | (100.00)%         |
| Less 5% Required By Law             | -              | (2,900)            | <u>-</u>            | -                  |                     | -                  | (100.00)%         |
| Total Funding                       | 72,513         | 55,200             | 39,600              |                    |                     | -                  | (100.00)<br>%     |

#### County Water Sewer Bonds, Series 2021 (4019) / (419)

Fund Type: Enterprise

Description: To finance the Golden Gate City potable water transmission mains expansion, the utility infrastructure

expansion in the northeast service area and provide funding for Government Operations Park facility. Prior to

the accounting system upgrade in FY 2023, this was Fund number 419.

| Appropriation Unit                       | 2022<br>Actual          | FY 2023<br>Adopted  | FY 2023<br>Forecast | FY 2024<br>Current    | FY 2024<br>Expanded | FY 2024<br>Adopted    | FY 2024<br>Change  |
|--|-------------------------|---------------------|---------------------|-----------------------|---------------------|-----------------------|--------------------|
| Operating Expense                        | 5,698,991               | -                   | 958,800             | -                     | -                   | -                     | N/A                |
| Capital Outlay                           | 2,109,238               | -                   | 142,249,100         | -                     | -                   | -                     | N/A                |
| Reserve for Capital                      |                         | 811,400             |                     | 4,969,700             |                     | 4,969,700             | 512.48%            |
| Total Appropriations                     | 7,808,228               | 811,400             | 143,207,900         | 4,969,700             |                     | 4,969,700             | 512.48%            |
| Revenue                                  | 2022<br>Actual          | FY 2023<br>Adopted  | FY 2023<br>Forecast | FY 2024<br>Current    | FY 2024<br>Expanded | FY 2024<br>Adopted    | FY 2024<br>Change  |
| Interest/Misc                            | 908,296                 | 300,000             | 2,800,000           | 1,300,000             |                     | 1,300,000             | 333.33%            |
|  |                         |                     |                     |                       |                     |                       |                    |
| Carry Forward                            | 151,042,600             | 526,400             | 144,142,600         | 3,734,700             | -                   | 3,734,700             | 609.48%            |
| Carry Forward<br>Less 5% Required By Law | 151,042,600<br><u>-</u> | 526,400<br>(15,000) | 144,142,600         | 3,734,700<br>(65,000) | -<br>-              | 3,734,700<br>(65,000) | 609.48%<br>333.33% |

#### Collier Area Transit - CAT Grant (4031) / (424)

Fund Type: Enterprise

Description: To account for federal and state grants for the Collier Area Transit system providing fixed route public

transportation service in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund

number 424.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services          | 4,891          | -                  | 143,400             | -                  | -                   | -                  | N/A               |
| Operating Expense          | 7,252,379      | -                  | 8,540,800           | -                  | -                   | -                  | N/A               |
| Capital Outlay             | 3,087,213      | -                  | 18,986,500          | -                  |                     |                    | N/A               |
| Total Appropriations       | 10,344,483     | _                  | 27,670,700          | -                  | <u> </u>            | -                  | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 9,963,530      | _                  | 27,543,000          | _                  |                     | _                  | N/A               |
| Miscellaneous Revenues     |                | -                  | 127,700             | -                  |                     | -                  | N/A               |
| Total Funding              | 9,963,530      | -                  | 27,670,700          |                    |                     | -                  | 0.00%             |

#### Collier Area Transit - CAT Grant Match (4032) / (425)

Fund Type: Enterprise

Description: Collier Area Transit Grant Match accounts for required matching funds from state and federal sources of the fixed route transit system. Prior to the accounting system upgrade in FY 2023, this was Fund number 425.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | -              |                    | 132,700             | -                  |                     | -                  | N/A               |
| Operating Expense              | 827,699        | -                  | 2,201,800           | -                  | -                   | -                  | N/A               |
| Capital Outlay                 | -              | -                  | 12,000              | -                  | -                   | -                  | N/A               |
| Reserve for Future Grant Match |                | 588,200            |                     | 654,700            |                     | 654,700            | 11.31%            |
| Total Appropriations           | 827,699        | 588,200            | 2,346,500           | 654,700            | -                   | 654,700            | 11.31%            |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans fm 001 Gen Fund          | 415,868        | 588,200            | 369,600             | 654,700            |                     | 654,700            | 11.31%            |
| Trans fm 426 CAT Transit       | 411,831        | _                  | 1,976,900           | -                  |                     |                    | N/A               |
| Total Funding                  | 827,699        | 588,200            | 2,346,500           | 654,700            | _                   | 654,700            | 11.31%            |

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#### Collier Area Transit -CAT Enhancements (4030) / (426)

Fund Type: Enterprise

Description: Collier Area Transit accounts for operations of the transit system providing fixed route public transportation service in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 426.

| Appropriation Unit                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 405,348        | 424,200            | 424,200             | 501,100            |                     | 501,100            | 18.13%            |
| Operating Expense                 | 1,652,099      | 3,952,600          | 2,859,300           | 4,186,500          | -                   | 4,186,500          | 5.92%             |
| Capital Outlay                    | 10,000         | -                  | 295,800             | -                  | -                   | -                  | N/A               |
| Trans to 425/426 CAT Mass Transit | 411,831        | -                  | 1,976,900           | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies         | -              | 250,000            | -                   | 172,500            | -                   | 172,500            | (31.00)%          |
| Total Appropriations              | 2,479,279      | 4,626,800          | 5,556,200           | 4,860,100          |                     | 4,860,100          | 5.04%             |
| Revenue                           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services              | 805,985        | 961,000            | 961,000             | 961,000            |                     | 961,000            | 0.00%             |
| Miscellaneous Revenues            | 145,068        | 45,000             | 45,000              | 45,000             | -                   | 45,000             | 0.00%             |
| Interest/Misc                     | 6,787          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund             | 3,077,800      | 3,080,900          | 3,080,900           | 2,862,300          | -                   | 2,862,300          | (7.10)%           |
| Carry Forward                     | 862,200        | 590,200            | 2,511,400           | 1,042,100          | -                   | 1,042,100          | 76.57%            |
| Less 5% Required By Law           |                | (50,300)           |                     | (50,300)           |                     | (50,300)           | 0.00%             |
| Total Funding                     | 4,897,840      | 4,626,800          | 6,598,300           | 4,860,100          |                     | 4,860,100          | 5.04%             |

#### **Transportation Disadvantaged (4033) / (427)**

Fund Type: Enterprise

Description: Accounts for operations of the transit system providing service to the elderly, handicapped, and economically disadvantaged in Collier County. Prior to the accounting system upgrade in FY 2023, this was Fund number 427.

| Appropriation Unit                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                 | 91,628         | 93,400             | 93,500              | 107,200            | _                   | 107,200            | 14.78%            |
| Operating Expense                 | 2,115,260      | 3,804,200          | 3,854,200           | 4,149,700          | -                   | 4,149,700          | 9.08%             |
| Capital Outlay                    | 10,786         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans to 427/429 Transp Disadv Fd | 100            | -                  | 900                 | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies         | <u>-</u>       | 250,000            |                     | 219,900            |                     | 219,900            | (12.04)%          |
| Total Appropriations              | 2,217,774      | 4,147,600          | 3,948,600           | 4,476,800          |                     | 4,476,800          | 7.94%             |
| Revenue                           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services              | 179,591        | 254,000            | 254,000             | 254,000            |                     | 254,000            | 0.00%             |
| Miscellaneous Revenues            | 8,462          | 40,000             | 40,000              | 40,000             | -                   | 40,000             | 0.00%             |
| Interest/Misc                     | 14,666         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund             | 2,385,800      | 2,127,700          | 2,127,700           | 2,282,700          | -                   | 2,282,700          | 7.28%             |
| Carry Forward                     | 3,071,500      | 1,740,600          | 3,441,700           | 1,914,800          | -                   | 1,914,800          | 10.01%            |
| Less 5% Required By Law           |                | (14,700)           |                     | (14,700)           |                     | (14,700)           | 0.00%             |
| Total Funding                     | 5,660,020      | 4,147,600          | 5,863,400           | 4,476,800          |                     | 4,476,800          | 7.94%             |

#### Transportation Disadvantaged Grant (4034) / (428)

Fund Type: Enterprise

Description: Accounts for federal and state grants for the Transportation Disadvantage transit system providing service to

the elderly, handicapped, and economically disadvantaged in Collier County. Prior to the accounting system

upgrade in FY 2023, this was Fund number 428.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 654,085        |                    | 717,600             |                    |                     |                    | N/A               |
| Total Appropriations               | 654,085        |                    | 717,600             | -                  |                     | -                  | 0.00%             |
|                                    |                |                    |                     |                    |                     |                    |                   |
| Revenue                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Revenue Intergovernmental Revenues |                |                    |                     |                    | Expanded            |                    |                   |

### **Transportation Disadvantaged Grant Match (4035) / (429)**

Fund Type: Enterprise

Description: Transit Disadvantaged Grant Match accounts for required matching funds from state and federal sources of the paratransit system. Prior to the accounting system upgrade in FY 2023, this was Fund number 429.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 71,056         | -                  | 165,300             | -                  | _                   | -                  | N/A               |
| Reserve for Future Grant Match | _              | 85,500             | <u>-</u>            | 82,700             |                     | 82,700             | (3.27)%           |
| Total Appropriations           | 71,056         | 85,500             | 165,300             | 82,700             | -                   | 82,700             | (3.27)%           |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues     | 1,946          | -                  | -                   | -                  |                     | -                  | N/A               |
| Trans fm 001 Gen Fund          | 70,856         | 85,500             | 164,400             | 82,700             | -                   | 82,700             | (3.27)%           |
| Trans fm 427 Transp Disadv     | 100            | _                  | 900                 | -                  |                     |                    | N/A               |
| Total Funding                  | 72,902         | 85,500             | 165,300             | 82,700             |                     | 82,700             | (3.27)%           |

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### EMS Capital Fund (4055) / (455)

Fund Type: Enterprise

Description: Accounts for non-growth capital projects managed by the Emergency Medical Services Division. The principal

funding sources are operating transfers from the Emergency Medical Services Fund (4050/490). Prior to the

accounting system upgrade in FY 2023, this was Fund number 455.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | -              | -                  | -                   | 152,000            | _                   | 152,000            | N/A               |
| Capital Outlay            | -              | -                  | -                   | 8,000              | -                   | 8,000              | N/A               |
| Reserve for Capital       | _              |                    |                     | 1,986,200          |                     | 1,986,200          | N/A               |
| Total Appropriations      | -              |                    | -                   | 2,146,200          | -                   | 2,146,200          | 0.00%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc             | _              |                    | _                   | 10,000             |                     | 10,000             | N/A               |
| Reimb From Other Depts    | -              | -                  | -                   | 10,000             | -                   | 10,000             | N/A               |
| Trans fm 490 EMS Fd       | -              | -                  | -                   | 500,000            | -                   | 500,000            | N/A               |
| Trans fm 491 EMS MP & Cap | -              | -                  | -                   | 1,627,200          | -                   | 1,627,200          | N/A               |
| Less 5% Required By Law   | -              |                    |                     | (1,000)            |                     | (1,000)            | N/A               |
| Total Funding             | -              | -                  |                     | 2,146,200          |                     | 2,146,200          | 0.00%             |

#### Solid Waste Disposal (4070) / (470)

Fund Type: Enterprise

Description: Provides for the collection and disposal of the entire waste stream generated in Collier County. Landfill

operations have been privatized through a contractual agreement with Waste Management, Inc. The principal revenue source is tipping fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 470.

| A                               | 2022       | FY 2023     | FY 2023    | FY 2024     | FY 2024  | FY 2024     | FY 2024   |
|---------------------------------|------------|-------------|------------|-------------|----------|-------------|-----------|
| Appropriation Unit              | Actual     | Adopted     | Forecast   | Current     | Expanded | Adopted     | Change    |
| Personal Services               | 3,121,280  | 3,747,400   | 3,755,000  | 4,036,900   | -        | 4,036,900   | 7.73%     |
| Operating Expense               | 16,132,908 | 19,015,400  | 19,448,300 | 24,098,900  | _        | 24,098,900  | 26.73%    |
| Indirect Cost Reimburs          | 555,100    | 441,600     | 441,600    | 485,900     | -        | 485,900     | 10.03%    |
| Payment In Lieu of Taxes        | 427,500    | 489,000     | 489,000    | 485,300     | -        | 485,300     | (0.76)%   |
| Capital Outlay                  | 23,652     | -           | 42,600     | 49,000      | -        | 49,000      | N/A       |
| Trans to 001 Gen Fd             | 2,200      | 2,500       | 2,500      | -           | -        | -           | (100.00)% |
| Trans to 408 Water/Sewer Fd     | 1,091,900  | 1,551,600   | 1,551,600  | -           | -        | -           | (100.00)% |
| Trans to 471 Landfill Closure   | 100,000    | 1,000,000   | 1,000,000  | 1,500,000   | -        | 1,500,000   | 50.00%    |
| Trans to 474 Solid Waste Cap Fd | -          | 7,000,000   | 7,179,200  | 4,000,000   | -        | 4,000,000   | (42.86)%  |
| Trans to 506 IT Capital         | -          | 197,000     | 197,000    | 249,400     | _        | 249,400     | 26.60%    |
| Advance/Repay to 471 S Waste    | 3,900,000  | -           | -          | -           | _        | -           | N/A       |
| Reserve for Contingencies       | -          | 2,330,900   | -          | 2,915,600   | -        | 2,915,600   | 25.08%    |
| Reserve for Capital             | -          | -           | -          | 220,300     | -        | 220,300     | N/A       |
| Reserve for Cash Flow           | -          | 3,109,400   | -          | 4,610,000   | -        | 4,610,000   | 48.26%    |
| Reserve for Attrition           | -          | (63,200)    | -          | (68,300)    | -        | (68,300)    | 8.07%     |
| Total Appropriations            | 25,354,540 | 38,821,600  | 34,106,800 | 42,583,000  |          | 42,583,000  | 9.69%     |
|                                 | 2022       | FY 2023     | FY 2023    | FY 2024     | FY 2024  | FY 2024     | FY 2024   |
| Revenue                         | Actual     | Adopted     | Forecast   | Current     | Expanded | Adopted     | Change    |
| Intergovernmental Revenues      | 106,430    | 120,400     | 92,100     | 94,100      | -        | 94,100      | (21.84)%  |
| FEMA - Fed Emerg Mgt Agency     | 89,424     | -           | -          | -           | -        | -           | N/A       |
| Charges For Services            | 17,121,452 | 17,832,100  | 19,242,100 | 20,152,200  | -        | 20,152,200  | 13.01%    |
| Miscellaneous Revenues          | 182,330    | 192,400     | 110,400    | 89,000      | -        | 89,000      | (53.74)%  |
| Interest/Misc                   | 56,633     | 103,100     | 90,800     | 294,600     | -        | 294,600     | 185.74%   |
| Reimb From Other Depts          | 10,674,957 | 11,546,800  | 11,925,800 | 13,165,300  | -        | 13,165,300  | 14.02%    |
| Trans fm 408 Water / Sewer Fd   | 52,600     | 58,400      | 58,400     | -           | -        | -           | (100.00)% |
| Trans fm 473 Mand Collct Fd     | 125,500    | 147,500     | 147,500    | -           | -        | -           | (100.00)% |
| Carry Forward                   | 9,366,500  | 10,310,900  | 12,259,000 | 9,819,300   | -        | 9,819,300   | (4.77)%   |
| Less 5% Required By Law         | -          | (1,490,000) | -          | (1,031,500) | -        | (1,031,500) | (30.77)%  |
| Total Funding                   | 37,775,826 | 38,821,600  | 43,926,100 | 42,583,000  |          | 42,583,000  | 9.69%     |

### Solid Waste - Landfill Closure and Debris Mission Reserves (4071) / (471)

Fund Type: Enterprise

Description: Provides reserves for eventual closure of currently active landfill cells and disaster debris mission expenditures

Prior to the accounting system upgrade in FY 2023, this was Fund number 471.

| Appropriation Unit                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Trans to 474 Solid Waste Cap Fd   | 8,000,000      | 9,763,800          | 1,763,800           | 1,500,000          | _                   | 1,500,000          | (84.64)%          |
| Reserve For Landfill Cell Closure | _              | 291,700            |                     | 328,200            |                     | 328,200            | 12.51%            |
| Total Appropriations              | 8,000,000      | 10,055,500         | 1,763,800           | 1,828,200          | -                   | 1,828,200          | (81.82)%          |
| Revenue                           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                     | 47,368         | 20,000             | 19,000              | 9,600              |                     | 9,600              | (52.00)%          |
| Trans fm 470 Solid Waste Fd       | 100,000        | 1,000,000          | 1,000,000           | 1,500,000          | -                   | 1,500,000          | 50.00%            |
| Adv/Repay fm 470 Solid Waste      | 3,900,000      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                     | 5,016,500      | 9,036,500          | 1,063,900           | 319,100            | -                   | 319,100            | (96.47)%          |
| Less 5% Required By Law           | -              | (1,000)            |                     | (500)              |                     | (500)              | (50.00)%          |
| Total Funding                     | 9,063,868      | 10,055,500         | 2,082,900           | 1,828,200          | -                   | 1,828,200          | (81.82)%          |

#### Solid Waste Motor Pool Capital Fund (4072) / (472)

Fund Type: Enterprise

Description: Starting in FY16, this fund will provide cost-effective life cycle replacement of Solid Waste Motor Pool vehicles

and heavy equipment through a centralized capital recovery system. Prior to the accounting system upgrade in

FY 2023, this was Fund number 472.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay                  | 42,984         | 420,200            | 1,351,100           | 305,400            | _                   | 305,400            | (27.32)%          |
| Trans to 523 Motor Pool Cap     | 5,100          | 5,100              | 5,100               | 5,200              | -                   | 5,200              | 1.96%             |
| Reserve for Contingencies       | -              | 8,500              | -                   | 22,500             | -                   | 22,500             | 164.71%           |
| Reserve for Motor Pool Cap      | -              | 567,600            | -                   | 562,400            | -                   | 562,400            | (0.92)%           |
| Total Appropriations            | 48,084         | 1,001,400          | 1,356,200           | 895,500            |                     | 895,500            | (10.58)%          |
|                                 | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                         | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Miscellaneous Revenues          | -              | -                  | 19,000              | -                  | -                   | -                  | N/A               |
| Interest/Misc                   | 10,060         | 5,200              | 10,000              | 10,000             | -                   | 10,000             | 92.31%            |
| Motor Pool Cap Recovery Billing | 352,000        | 283,800            | 283,800             | 281,200            | -                   | 281,200            | (0.92)%           |
| Carry Forward                   | 1,334,300      | 712,700            | 1,648,200           | 604,800            | -                   | 604,800            | (15.14)%          |
| Less 5% Required By Law         |                | (300)              |                     | (500)              |                     | (500)              | 66.67%            |
| Total Funding                   | 1,696,360      | 1,001,400          | 1,961,000           | 895,500            | -                   | 895,500            | (10.58)%          |

#### Mandatory Trash Collection (4073) / (473)

Fund Type: Enterprise

Description: Provides for the administration of the Mandatory Garbage Collection Ordinance. There is curbside collection of

household waste, yard waste, and recyclables throughout the County. The largest revenue source is mandatory collection fees generated from households receiving the collection service. This fee is now included on the annual tax bills. Prior to the accounting system upgrade in FY 2023, this was Fund number 473.

| Annua minatur Huta  | 2022   | FY 2023  | FY 2023  | FY 2024  | FY 2024                           | FY 2024  | FY 2024  |
|---|--|--|--|--|-----------------------------------|--|--|
| Appropriation Unit  | Actual   | Adopted  | Forecast   | Current  | Expanded                          | Adopted  | Change   |
| Personal Services   | 691,606  | 860,500  | 855,100  | 930,500  | -                                 | 930,500  | 8.13%  |
| Operating Expense   | 26,576,859   | 29,316,300   | 29,381,500   | 34,096,300   | -                                 | 34,096,300   | 16.30%   |
| Indirect Cost Reimburs  | 135,500  | 102,900  | 102,900  | 128,600  | -                                 | 128,600  | 24.98%   |
| Trans to Property Appraiser   | 39,174   | 479,400  | 479,400  | 534,600  | -                                 | 534,600  | 11.51%   |
| Trans to Tax Collector  | 127,342  | 135,000  | 135,000  | 141,000  | -                                 | 141,000  | 4.44%  |
| Trans to 408 Water/Sewer Fd   | 1,079,900  | 1,154,900  | 1,154,900  | -  | -                                 | -  | (100.00)%  |
| Trans to 470 Solid Waste Fd   | 125,500  | 147,500  | 147,500  | -  | -                                 | -  | (100.00)%  |
| Trans to 474 Solid Waste Cap Fd   | 250,000  | 300,000  | 3,299,900  | 300,000  | -                                 | 300,000  | 0.00%  |
| Trans to 506 IT Capital   | -  | 33,500   | 33,500   | 51,500   | -                                 | 51,500   | 53.73%   |
| Reserve for Contingencies   | -  | 2,999,900  | -  | 2,159,500  | -                                 | 2,159,500  | (28.01)%   |
| Reserve for Cash Flow   | -  | 5,694,700  | -  | 5,700,000  | -                                 | 5,700,000  | 0.09%  |
| Reserve for Attrition   | -  | (14,100)   | -  | (15,700)   | -                                 | (15,700)   | 11.35%   |
| Total Appropriations  | 29,025,881   | 41,210,500   | 35,589,700   | 44,026,300   | -                                 | 44,026,300   | 6.83%  |
|   |  |  |  |  |                                   |  |  |
|   | 2022   | FY 2023  | FY 2023  | FY 2024  | FY 2024                           | FY 2024  | FY 2024  |
| Revenue   | 2022<br>Actual   | FY 2023<br>Adopted   | FY 2023<br>Forecast  | FY 2024<br>Current   | FY 2024<br>Expanded               | FY 2024<br>Adopted   | FY 2024<br>Change  |
| Revenue Franchise Fees  |  |  |  |  |                                   |  |  |
|   | Actual   | Adopted  | Forecast   | Current  | Expanded                          | Adopted  | Change   |
| Franchise Fees  | <b>Actual</b> 1,958,340  | Adopted  | Forecast   | Current  | Expanded                          | Adopted  | <b>Change</b> 9.36%  |
| Franchise Fees<br>Special Assessments   | Actual<br>1,958,340<br>826   | Adopted  | Forecast   | Current  | Expanded                          | Adopted  | 9.36%<br>N/A   |
| Franchise Fees Special Assessments FEMA - Fed Emerg Mqt Agency  | Actual<br>1,958,340<br>826<br>50,154   | 2,067,100<br>-   | 2,103,800<br>-   | 2,260,600<br>-   | Expanded                          | 2,260,600<br>-   | 9.36%<br>N/A<br>N/A  |
| Franchise Fees Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services   | Actual 1,958,340 826 50,154 86,990   | Adopted  2,067,100  88,600                                   | 2,103,800<br>-<br>-<br>103,700   | 2,260,600<br>-<br>-<br>114,600                                 | Expanded                          | 2,260,600<br>-<br>-<br>114,600   | 9.36%<br>N/A<br>N/A<br>29.35%  |
| Franchise Fees Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services Mandatory Collection Fees   | Actual 1,958,340 826 50,154 86,990 29,903,425  | Adopted  2,067,100  88,600 30,930,600                        | 2,103,800<br>-<br>-<br>103,700<br>30,921,500   | 2,260,600<br>-<br>-<br>114,600<br>34,228,000                   | Expanded<br>-<br>-<br>-<br>-      | Adopted  2,260,600  114,600 34,228,000                                 | 9.36%<br>N/A<br>N/A<br>29.35%<br>10.66%  |
| Franchise Fees Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services Mandatory Collection Fees Fines & Forfeitures   | Actual 1,958,340 826 50,154 86,990 29,903,425 4,873                                    | Adopted  2,067,100  -  88,600  30,930,600  13,300            | 2,103,800<br>-<br>-<br>103,700<br>30,921,500<br>32,000   | Current  2,260,600  - 114,600 34,228,000 32,000                | Expanded<br>-<br>-<br>-<br>-<br>- | Adopted  2,260,600  -  114,600  34,228,000  32,000                     | 9.36%<br>N/A<br>N/A<br>29.35%<br>10.66%<br>140.60%   |
| Franchise Fees Special Assessments FEMA - Fed Emerg Mgt Agency Charges For Services Mandatory Collection Fees Fines & Forfeitures Miscellaneous Revenues  | Actual 1,958,340 826 50,154 86,990 29,903,425 4,873 55,000                             | Adopted  2,067,100  -  88,600  30,930,600  13,300  55,000    | 2,103,800<br>-<br>-<br>103,700<br>30,921,500<br>32,000<br>55,000                               | Current  2,260,600  - 114,600 34,228,000 32,000 55,000         | Expanded<br>-<br>-<br>-<br>-<br>- | Adopted  2,260,600  114,600 34,228,000 32,000 55,000                   | 9.36%<br>N/A<br>N/A<br>29.35%<br>10.66%<br>140.60%<br>0.00%                                |
| Franchise Fees Special Assessments FEMA - Fed Emerq Mqt Aqency Charges For Services Mandatory Collection Fees Fines & Forfeitures Miscellaneous Revenues Interest/Misc  | Actual 1,958,340 826 50,154 86,990 29,903,425 4,873 55,000                             | Adopted  2,067,100  -  88,600  30,930,600  13,300  55,000    | 2,103,800<br>-<br>-<br>103,700<br>30,921,500<br>32,000<br>55,000                               | Current  2,260,600  - 114,600 34,228,000 32,000 55,000 258,700 | Expanded<br>-<br>-<br>-<br>-<br>- | Adopted  2,260,600  114,600 34,228,000 32,000 55,000 258,700           | 9.36%<br>N/A<br>N/A<br>29.35%<br>10.66%<br>140.60%<br>0.00%<br>180.59%<br>N/A              |
| Franchise Fees Special Assessments FEMA - Fed Emerq Mqt Aqency Charges For Services Mandatory Collection Fees Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts                               | Actual  1,958,340  826  50,154  86,990  29,903,425  4,873  55,000  101,954             | Adopted  2,067,100  - 88,600 30,930,600 13,300 55,000 92,200 | 2,103,800<br>2,103,700<br>103,700<br>30,921,500<br>32,000<br>55,000<br>147,900                 | Current  2,260,600  - 114,600 34,228,000 32,000 55,000 258,700 | Expanded<br>-<br>-<br>-<br>-<br>- | Adopted  2,260,600  - 114,600 34,228,000 32,000 55,000 258,700 301,800 | 9.36%<br>N/A<br>N/A<br>29.35%<br>10.66%<br>140.60%<br>0.00%<br>180.59%<br>N/A              |
| Franchise Fees Special Assessments FEMA - Fed Emerq Mqt Aqency Charges For Services Mandatory Collection Fees Fines & Forfeitures Miscellaneous Revenues Interest/Misc Reimb From Other Depts Trans fm 408 Water / Sewer Fd | Actual  1,958,340  826  50,154  86,990  29,903,425  4,873  55,000  101,954  -  443,900 | Adopted  2,067,100   | 2,103,800<br>2,103,800<br>103,700<br>30,921,500<br>32,000<br>55,000<br>147,900<br>-<br>401,500 | Current  2,260,600   | Expanded<br>-<br>-<br>-<br>-<br>- | Adopted  2,260,600  - 114,600 34,228,000 32,000 55,000 258,700 301,800 | 9.36%<br>N/A<br>N/A<br>29.35%<br>10.66%<br>140.60%<br>0.00%<br>180.59%<br>N/A<br>(100.00)% |

#### Solid Waste Capital Projects (4074) / (474)

Fund Type: Enterprise

Description: Comprehensive Solid Waste Capital Projects program was initiated in FY 04. Capital projects include; facilities

improvements, collection/ recycling facility upgrades and landfill cell restoration. Primary revenue source is a transfer from Solid Waste Disposal (4070/470), which accounts for landfill fees, transfer station fees, and carry

forward revenue. Prior to the accounting system upgrade in FY 2023, this was Fund number 474.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 2,275,843      | 925,000            | 46,883,100          | 900,000            | _                   | 900,000            | (2.70)%           |
| Capital Outlay              | 2,985,133      | 7,575,000          | 5,146,900           | 4,715,500          | -                   | 4,715,500          | (37.75)%          |
| Reserve for Capital         | -              | 824,100            | -                   | -                  | -                   | -                  | (100.00)%         |
| Reserve for Disaster Relief |                | 9,763,800          | <u>-</u>            | 1,500,000          |                     | 1,500,000          | (84.64)%          |
| Total Appropriations        | 5,260,977      | 19,087,900         | 52,030,000          | 7,115,500          | -                   | 7,115,500          | (62.72)%          |
| Revenue                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency |                | _                  | 23,233,000          | -                  |                     | -                  | N/A               |
| Miscellaneous Revenues      | 32             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc               | 74,713         | 60,000             | 186,500             | 60,000             | -                   | 60,000             | 0.00%             |
| Trans fm 470 Solid Waste Fd | -              | 7,000,000          | 7,179,200           | 4,000,000          | -                   | 4,000,000          | (42.86)%          |
| Trans fm 471 Solid Waste    | 8,000,000      | 9,763,800          | 1,763,800           | 1,500,000          | -                   | 1,500,000          | (84.64)%          |
| Trans fm 473 Mand Collct Fd | 250,000        | 300,000            | 3,299,900           | 300,000            | -                   | 300,000            | 0.00%             |
| Carry Forward               | 13,491,100     | 1,967,100          | 17,626,100          | 1,258,500          | -                   | 1,258,500          | (36.02)%          |
| Less 5% Required By Law     | -              | (3,000)            |                     | (3,000)            |                     | (3,000)            | 0.00%             |
| Total Funding               | 21,815,845     | 19,087,900         | 53,288,500          | 7,115,500          | -                   | 7,115,500          | (62.72)%          |

### **Emergency Medical Services (4050) / (490)**

Fund Type: Enterprise

Description: Accounts for the provision of around the clock advanced life support paramedic service in Collier County.

Principal revenue sources include General Fund subsidy and ambulance fees. Prior to the accounting system

upgrade in FY 2023, this was Fund number 490.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services          | 28,986,558     | 31,281,800         | 29,425,800          | 36,500,900         |                     | 36,500,900         | 16.68%            |
| Operating Expense          | 7,719,543      | 9,202,300          | 9,348,100           | 11,133,500         | -                   | 11,133,500         | 20.99%            |
| Capital Outlay             | -              | 35,300             | 30,300              | 30,300             | -                   | 30,300             | (14.16)%          |
| Trans to 455 EMS Cap       | -              | -                  | -                   | 500,000            | -                   | 500,000            | N/A               |
| Trans to 491 EMS MP⋒       | 1,508,000      | 500,000            | 500,000             | -                  | -                   | -                  | (100.00)%         |
| Trans to 494 EMS Grants    | 48,488         | 55,000             | 76,600              | 55,000             | -                   | 55,000             | 0.00%             |
| Reserve for Contingencies  | -              | 1,148,000          | -                   | 1,165,000          | -                   | 1,165,000          | 1.48%             |
| Reserve for Capital        | -              | 3,978,800          | -                   | 4,530,900          | -                   | 4,530,900          | 13.88%            |
| Reserve for Cash Flow      | -              | 850,000            | -                   | 870,500            | -                   | 870,500            | 2.41%             |
| Reserve for Attrition      | -              | (436,700)          | -                   | (499,400)          | -                   | (499,400)          | 14.36%            |
| Total Appropriations       | 38,262,590     | 46,614,500         | 39,380,800          | 54,286,700         |                     | 54,286,700         | 16.46%            |
|                            | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                    | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Intergovernmental Revenues | 875,398        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Ambulance Fees             | 22,225,344     | 12,500,000         | 12,500,000          | 12,700,000         | -                   | 12,700,000         | 1.60%             |
| Miscellaneous Revenues     | 50,004         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc              | 106,897        | -                  | 169,300             | 262,100            | -                   | 262,100            | N/A               |
| Reimb From Other Depts     | 380,075        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund      | 21,369,500     | 25,316,400         | 25,429,400          | 29,392,300         | -                   | 29,392,300         | 16.10%            |
| Carry Forward              | 13,543,000     | 9,423,100          | 13,862,600          | 12,580,500         | -                   | 12,580,500         | 33.51%            |
| Less 5% Required By Law    |                | (625,000)          |                     | (648,200)          |                     | (648,200)          | 3.71%             |
| Total Funding              | 58,550,217     | 46,614,500         | 51,961,300          | 54,286,700         |                     | 54,286,700         | 16.46%            |

### **Emergency Medical Services Motor Pool & Other Capital Fund (4051) / (491)**

Fund Type: Enterprise

Description: This fund was originally created to monitor grants received by EMS and special projects funded by the General

Fund (0001/001). Starting in FY16, this fund will transition into providing cost-effective life cycle replacement of EMS Motor Pool vehicles and ambulances through a centralized capital recovery system. Prior to the

accounting system upgrade in FY 2023, this was Fund number 491.

| Annuanviation Unit                                     | 2022                        | FY 2023                   | FY 2023                   | FY 2024              | FY 2024<br>Expanded | FY 2024              | FY 2024            |
|--|-----------------------------|---------------------------|---------------------------|----------------------|---------------------|----------------------|--------------------|
| Appropriation Unit                                     | Actual                      | Adopted                   | Forecast                  | Current              | Expanded            | Adopted              | Change             |
| Operating Expense                                      | 91,656                      | -                         | -                         | -                    | -                   | -                    | N/A                |
| Capital Outlay   | 1,892,320                   | 2,002,200                 | 4,861,200                 | 1,557,600            | -                   | 1,557,600            | (22.21)%           |
| Trans to 455 EMS Cap                                   | -                           | -                         | -                         | 1,627,200            | -                   | 1,627,200            | N/A                |
| Trans to 523 Motor Pool Cap                            | 7,800                       | 7,700                     | 7,700                     | 8,300                | -                   | 8,300                | 7.79%              |
| Reserve for Capital                                    | -                           | 1,414,200                 | -                         | -                    | -                   | -                    | (100.00)%          |
| Reserve for Motor Pool Cap                             |                             | 3,111,800                 |                           | 3,234,600            |                     | 3,234,600            | 3.95%              |
| Total Appropriations                                   | 1,991,776                   | 6,535,900                 | 4,868,900                 | 6,427,700            |                     | 6,427,700            | (1.66)%            |
| Revenue  | 2022<br>Actual              | FY 2023<br>Adopted        | FY 2023<br>Forecast       | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted   | FY 2024<br>Change  |
| Miscellaneous Revenues                                 | 48,250                      |                           | 15,000                    | _                    |                     | _                    | N/A                |
| Interest/Misc  | 44,704                      | 31,600                    | 80,400                    | 8,100                | -                   | 8,100                | (74.37)%           |
| Reimb From Other Depts                                 |                             |                           |                           |                      |                     |                      |                    |
|  | -                           | -                         | -                         | 342,000              | -                   | 342,000              | N/A                |
| Motor Pool Cap Recovery Billing                        | -<br>1,778,700              | -<br>1,555,900            | -<br>1,555,900            | 342,000<br>1,617,300 | -                   | 342,000<br>1,617,300 | N/A<br>3.95%       |
| Motor Pool Cap Recovery Billing<br>Trans fm 490 EMS Fd | -<br>1,778,700<br>1,508,000 | -<br>1,555,900<br>500,000 | -<br>1,555,900<br>500,000 | •                    | -<br>-<br>-         | •                    |                    |
|  |                             |                           |                           | •                    | -<br>-<br>-         | 1,617,300            | 3.95%              |
| Trans fm 490 EMS Fd                                    | 1,508,000                   | 500,000                   | 500,000                   | 1,617,300            | -<br>-<br>-<br>-    | 1,617,300            | 3.95%<br>(100.00)% |

#### EMS Grant (4053) / (493)

Fund Type: Enterprise

Description: This fund was created to monitor grants received by Emergency Medical Services. Prior to the accounting

system upgrade in FY 2023, this was Fund number 493.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense          | 4,242          | -                  | 287,900             | -                  | -                   | -                  | N/A               |
| Capital Outlay             | _              |                    | 1,700,000           | -                  |                     | -                  | N/A               |
| Total Appropriations       | 4,242          |                    | 1,987,900           | -                  | -                   | -                  | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 66,374         | -                  | 276,700             | -                  | -                   | -                  | N/A               |
| Interest/Misc              | 1,316          | -                  | 9,000               | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts     | -              | -                  | 1,700,000           | -                  | -                   | -                  | N/A               |
| Carry Forward              |                |                    | 2,200               | -                  |                     | -                  | N/A               |
| Total Funding              | 67,690         | _                  | 1,987,900           | -                  | · -                 | -                  | 0.00%             |

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#### EMS Grant Match (4054) / (494)

Fund Type: Enterprise

Description: To account for the County matching contributions to Emergency Medical Service grants. Prior to the

accounting system upgrade in FY 2023, this was Fund number 494.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services          | 484,883        | 550,000            | 783,900             | 484,700            |                     | 484,700            | (11.87)%          |
| Total Appropriations       | 484,883        | 550,000            | 783,900             | 484,700            | -                   | 484,700            | (11.87)%          |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 422,270        | 495,000            | 707,300             | 429,700            |                     | 429,700            | (13.19)%          |
| Trans fm 490 EMS Fd        | 48,488         | 55,000             | 76,600              | 55,000             |                     | 55,000             | 0.00%             |
| Total Funding              | 470,759        | 550,000            | 783,900             | 484,700            | -                   | 484,700            | (11.87)%          |

### **Collier County Airport Authority (4090) / (495)**

Fund Type: Enterprise

Description: Accounts for operations at the Marco Island, Everglades, and Immokalee airports. Principal revenue source is airport user fees. Prior to the accounting system upgrade in FY 2023, this was Fund number 495.

| Appropriation Unit              | 2022<br>Actual | FY 2023<br>Adopted     | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted     | FY 2024<br>Change |
|---------------------------------|----------------|------------------------|---------------------|--------------------|---------------------|------------------------|-------------------|
| Personal Services               | 1,290,068      | 1,629,500              | 1,699,900           | 1,840,300          | 118,200             | 1,958,500              | 20.19%            |
| Operating Expense               | 1,038,405      | 1,289,700              | 1,154,500           | 1,448,600          | -                   | 1,448,600              | 12.32%            |
| Indirect Cost Reimburs          | 261,600        | 245,700                | 245,700             | 260,500            | -                   | 260,500                | 6.02%             |
| Aviation Fuel                   | 5,239,283      | 3,987,300              | 5,097,800           | 5,356,100          | -                   | 5,356,100              | 34.33%            |
| Capital Outlay                  | 88,168         | 110,000                | 116,000             | 65,500             | 50,000              | 115,500                | 5.00%             |
| Trans to 101 Transp Op Fd       | 102,200        | 78,500                 | 78,500              | -                  | -                   | -                      | (100.00)%         |
| Trans to 301 Co Wide Cap Fd     | 33,700         | 33,700                 | 33,700              | -                  | -                   | -                      | (100.00)%         |
| Trans to 496 Airport Cap Fd     | 670,000        | 750,000                | 750,000             | 861,200            | -                   | 861,200                | 14.83%            |
| Trans to 506 IT Capital         | -              | 48,400                 | 48,400              | 40,700             | -                   | 40,700                 | (15.91)%          |
| Advance/Repay to 001 General Fd | -              | 250,000                | 250,000             | 250,000            | -                   | 250,000                | 0.00%             |
| Advance/Repay to 131 Plang Serv | 523,100        | 1,624,800              | 1,624,800           | -                  | -                   | -                      | (100.00)%         |
| Reserve for Contingencies       | -              | 21,000                 | -                   | 36,200             | -                   | 36,200                 | 72.38%            |
| Reserve for Capital             | -              | 2,071,000              | -                   | 1,952,700          | -                   | 1,952,700              | (5.71)%           |
| Reserve for Attrition           | -              | (21,000)               | -                   | (31,200)           | -                   | (31,200)               | 48.57%            |
| Total Appropriations            | 9,246,524      | 12,118,600             | 11,099,300          | 12,080,600         | 168,200             | 12,248,800             | 1.07%             |
| Revenue                         | 2022<br>Actual | FY 2023<br>Adopted     | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted     | FY 2024<br>Change |
| FEMA - Fed Emerg Mgt Agency     | 394            | - Adopted              |                     | Current            |                     | Adopted                | N/A               |
| Charges For Services            | 1,607,560      | 1,352,400              | 1,499,600           | 1,484,800          |                     | 1,484,800              | 9.79%             |
| Aviation Fuel Sales             | 8,099,364      | 6,789,200              | 7,924,600           | 8,303,400          |                     | 8,303,400              | 22.30%            |
| Miscellaneous Revenues          | 12,318         | 0,703,200              | 8,300               | 0,303,400          | _                   | 0,303,400              | N/A               |
| Interest/Misc                   | 45,919         | 24,000                 | 80,700              | 24,000             | _                   | 24,000                 | 0.00%             |
| Carry Forward                   | 4,026,500      | •                      | •                   | 2,759,100          | 169 200             | •                      | (32.88)%          |
| Less 5% Required By Law         | 4,020,300      | 4,361,300<br>(408,300) | 4,513,400           | (490,700)          | 168,200             | 2,927,300<br>(490,700) | 20.18%            |
| · · · · ·                       | - 42 702 07 1  |                        | - 11000 000         |                    | 460.262             |                        |                   |
| Total Funding                   | 13,792,054     | 12,118,600             | 14,026,600          | 12,080,600         | 168,200             | 12,248,800             | 1.07%             |

#### **Airport Capital (4091) / (496)**

Fund Type: Enterprise

Description: Accounts for capital projects/improvements at the three airport sites. Prior to the accounting system upgrade

in FY 2023, this was Fund number 496.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | 252,307        | 275,000            | 541,700             | 200,000            |                     | 200,000            | (27.27)%          |
| Capital Outlay                | (418,546)      | -                  | 749,200             | 600,000            | -                   | 600,000            | N/A               |
| Trans to 499 Airp Grant Match | 1,230,794      | -                  | 60,600              | -                  | -                   | -                  | N/A               |
| Reserve for Capital           |                | 865,900            | -                   | 3,123,800          |                     | 3,123,800          | 260.76%           |
| Total Appropriations          | 1,064,554      | 1,140,900          | 1,351,500           | 3,923,800          | -                   | 3,923,800          | 243.92%           |
| Revenue                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues        | 45,812         | _                  | _                   | -                  | _                   | _                  | N/A               |
| Trans fm 495 Airport Op Fd    | 670,000        | 750,000            | 750,000             | 861,200            | -                   | 861,200            | 14.83%            |
| Carry Forward                 | 4,028,400      | 390,900            | 3,664,100           | 3,062,600          |                     | 3,062,600          | 683.47%           |
| Total Funding                 | 4,744,212      | 1,140,900          | 4,414,100           | 3,923,800          | _                   | 3,923,800          | 243.92%           |

#### **Airport Grant (4093) / (498)**

Fund Type: Enterprise

Description: To account for various federal and state grants for the Airport. Prior to the accounting system upgrade in FY

2023, this was Fund number 498.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense          | 682,654        | -                  | 237,200             | -                  |                     | -                  | N/A               |
| Capital Outlay             | 6,446,938      |                    | 212,700             | -                  |                     |                    | N/A               |
| Total Appropriations       | 7,129,592      |                    | 449,900             | -                  |                     | -                  | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 8,289,802      | -                  | 449,900             | -                  | _                   | _                  | N/A               |
| Total Funding              | 8,289,802      | _                  | 449,900             | -                  | -                   | -                  | 0.00%             |

#### **Airport Grant Match (4094) / (499)**

Fund Type: Enterprise

Description: To account for the County's matching contributions for the various grants at the Airport. Sources of matching

funds include Airport user fees and advances from the General Fund. Prior to the accounting system upgrade in

FY 2023, this was Fund number 499.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | 86,847         | -                  | 14,000              | -                  |                     | -                  | N/A               |
| Capital Outlay              | 1,143,947      |                    | 46,600              | -                  | <u> </u>            |                    | N/A               |
| Total Appropriations        | 1,230,794      | -                  | 60,600              | ,                  | -                   | -                  | 0.00%             |
| _                           | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                     | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Trans fm 496 Airport Grants | 1,230,794      |                    | 60,600              | -                  | <u> </u>            |                    | N/A               |
| Total Funding _             | 1,230,794      |                    | 60,600              |                    | <u> </u>            |                    | 0.00%             |

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### Information Technology (5005) / (505)

Fund Type: Internal Service

Description: Accounts for Information Technology operations which include the agency's data network, telephone system,

multi-agency public safety radio system and the management of all related assets, software applications and

data. Prior to the accounting system upgrade in FY 2023, this was Fund number 505.

| Appropriation Unit   | 2022<br>Actual                       | FY 2023<br>Adopted            | FY 2023<br>Forecast                | FY 2024<br>Current                | FY 2024<br>Expanded | FY 2024<br>Adopted                | FY 2024<br>Change                   |
|--|--------------------------------------|-------------------------------|------------------------------------|-----------------------------------|---------------------|-----------------------------------|-------------------------------------|
| Personal Services  | 4,226,851                            | 5,405,500                     | 5,372,300                          | 5,732,300                         |                     | 5,732,300                         | 6.05%                               |
| Operating Expense  | 4,341,496                            | 4,492,700                     | 4,486,300                          | 4,624,200                         | -                   | 4,624,200                         | 2.93%                               |
| Capital Outlay   | -                                    | 12,000                        | 12,000                             | 12,000                            | -                   | 12,000                            | 0.00%                               |
| Trans to 188 800 MHz Fd  | 300,000                              | -                             | -                                  | -                                 | -                   | -                                 | N/A                                 |
| Reserve for Contingencies  | -                                    | 117,100                       | -                                  | 117,100                           | -                   | 117,100                           | 0.00%                               |
| Reserve for Cash Flow  | -                                    | 841,500                       | -                                  | 1,213,500                         | -                   | 1,213,500                         | 44.21%                              |
| Reserve for Attrition  | -                                    | (87,900)                      | -                                  | (100,900)                         | -                   | (100,900)                         | 14.79%                              |
| Total Appropriations   | 8,868,347                            | 10,780,900                    | 9,870,600                          | 11,598,200                        | -                   | 11,598,200                        | 7.58%                               |
|  |                                      |                               |                                    |                                   |                     |                                   |                                     |
|  | 2022                                 | FY 2023                       | FY 2023                            | FY 2024                           | FY 2024             | FY 2024                           | FY 2024                             |
| Revenue  | 2022<br>Actual                       | FY 2023<br>Adopted            | FY 2023<br>Forecast                | FY 2024<br>Current                | FY 2024<br>Expanded | FY 2024<br>Adopted                | FY 2024<br>Change                   |
| Revenue  Miscellaneous Revenues  |                                      |                               |                                    |                                   |                     |                                   |                                     |
|  | Actual                               |                               | Forecast                           | Current                           |                     | Adopted                           | Change                              |
| Miscellaneous Revenues   | <b>Actual</b> 4,444                  | Adopted                       | Forecast<br>1,500                  | <b>Current</b> 2,000              |                     | Adopted 2,000                     | Change<br>N/A                       |
| Miscellaneous Revenues<br>Interest/Misc  | <b>Actual</b> 4,444 12,650           | Adopted                       | Forecast<br>1,500                  | <b>Current</b> 2,000              |                     | Adopted 2,000                     | Change<br>N/A<br>1,696.67%          |
| Miscellaneous Revenues<br>Interest/Misc<br>Indirect Service Charge                           | <b>Actual</b> 4,444 12,650 198       | 3,000                         | 1,500<br>42,100                    | 2,000<br>53,900                   |                     | 2,000<br>53,900                   | Change<br>N/A<br>1,696.67%<br>N/A   |
| Miscellaneous Revenues<br>Interest/Misc<br>Indirect Service Charge<br>Reimb From Other Depts | 4,444<br>12,650<br>198<br>10,037,262 | -<br>3,000<br>-<br>10,511,500 | 1,500<br>42,100<br>-<br>10,511,900 | 2,000<br>53,900<br>-<br>9,343,800 | Expanded -          | 2,000<br>53,900<br>-<br>9,343,800 | N/A<br>1,696.67%<br>N/A<br>(11.11)% |

### Information Technology Capital (5006) / (506)

Fund Type: Internal Service

Description: The Information Technology Capital Fund was created for the management of the replacement of technology

assets and the acquisition of new technology assets. Prior to the accounting system upgrade in FY 2023, this

was Fund number 506.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 2,223,524      | 2,620,000          | 3,234,800           | 2,442,000          | _                   | 2,442,000          | (6.79)%           |
| Capital Outlay                     | 909,418        | 5,725,000          | 9,405,900           | 4,525,000          | -                   | 4,525,000          | (20.96)%          |
| Reserve for Capital                | -              | 777,100            | -                   | 1,032,800          | -                   | 1,032,800          | 32.90%            |
| Total Appropriations               | 3,132,942      | 9,122,100          | 12,640,700          | 7,999,800          | -                   | 7,999,800          | (12.30)%          |
|                                    | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                            | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Miscellaneous Revenues             | 538            | -                  | 700                 | 1,200              | -                   | 1,200              | N/A               |
| Interest/Misc                      | 33,441         | -                  | 238,800             | 118,100            | -                   | 118,100            | N/A               |
| Reimb From Other Depts             | 3,897,200      | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund              | 500,000        | 3,981,600          | 3,981,600           | 3,301,100          | -                   | 3,301,100          | (17.09)%          |
| Trans fm 109 Pel Bay MSTBU         | -              | 37,100             | 37,100              | 28,000             | -                   | 28,000             | (24.53)%          |
| Trans fm 111 Unincorp Gen Fd       | -              | 658,800            | 658,800             | 594,200            | -                   | 594,200            | (9.81)%           |
| Trans fm 113 Comm Dev Fd           | -              | 891,700            | 891,700             | 863,300            | -                   | 863,300            | (3.18)%           |
| Trans fm 114 Pollutn Ctrl Fd       | -              | 121,700            | 121,700             | 106,700            | -                   | 106,700            | (12.33)%          |
| Trans fm 130 GG Com Ctr            | -              | 42,900             | 42,900              | 40,800             | -                   | 40,800             | (4.90)%           |
| Trans fm 131 Dev Serv Fd           | -              | 177,200            | 177,200             | 183,300            | -                   | 183,300            | 3.44%             |
| Trans fm 174 Conserv Collier Maint | -              | 31,100             | 31,100              | 25,500             | -                   | 25,500             | (18.01)%          |
| Trans fm 185 Beach Ren Ops         | -              | 17,800             | 17,800              | 15,300             | -                   | 15,300             | (14.04)%          |
| Trans fm 194 TDC Prom Fd           | -              | 59,300             | 59,300              | 61,100             | -                   | 61,100             | 3.04%             |
| Trans fm 408 Water / Sewer Fd      | -              | 1,844,000          | 1,844,000           | 1,649,800          | -                   | 1,649,800          | (10.53)%          |
| Trans fm 470 Solid Waste Fd        | -              | 197,000            | 197,000             | 249,400            | -                   | 249,400            | 26.60%            |
| Trans fm 473 Mand Collct Fd        | -              | 33,500             | 33,500              | 51,500             | -                   | 51,500             | 53.73%            |
| Trans fm 495 Airport Op Fd         | -              | 48,400             | 48,400              | 40,700             | -                   | 40,700             | (15.91)%          |
| Trans fm 669 Utility Fee           | -              | 8,600              | 8,600               | 10,200             | -                   | 10,200             | 18.60%            |
| Carry Forward                      | 3,617,900      | 971,400            | 4,916,100           | 665,600            | -                   | 665,600            | (31.48)%          |
| Less 5% Required By Law            |                |                    | <u> </u>            | (6,000)            |                     | (6,000)            | N/A               |
| Total Funding _                    | 8,049,079      | 9,122,100          | 13,306,300          | 7,999,800          | -                   | 7,999,800          | (12.30)%          |

#### **Property & Casualty Insurance Fund (5016) / (516)**

Fund Type: Internal Service

Description: Protects the County through the insurance of its property assets. Revenues are derived from premium

allocations for automobile, general liability, and property insurance. Prior to the accounting system upgrade in

FY 2023, this was Fund number 516.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services            | 326,675        | 542,300            | 542,000             | 578,200            |                     | 578,200            | 6.62%             |
| Operating Expense            | 8,830,942      | 10,104,900         | 13,335,300          | 17,696,900         | -                   | 17,696,900         | 75.13%            |
| Capital Outlay               | 6,980          | 25,000             | 10,000              | 15,000             | -                   | 15,000             | (40.00)%          |
| Trans to 001 Gen Fd          | 76,600         | 76,600             | 76,600              | -                  | -                   | -                  | (100.00)%         |
| Reserve for Insurance        | -              | 7,422,300          | -                   | 2,000,000          | -                   | 2,000,000          | (73.05)%          |
| Total Appropriations         | 9,241,197      | 18,171,100         | 13,963,900          | 20,290,100         |                     | 20,290,100         | 11.66%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services         | 30             |                    |                     | -                  |                     |                    | N/A               |
| Miscellaneous Revenues       | 54,792         | 200,000            | 35,000              | 40,000             | -                   | 40,000             | (80.00)%          |
| Interest/Misc                | 35,081         | 58,400             | 161,300             | 110,000            | -                   | 110,000            | 88.36%            |
| Property & Casualty Billings | 9,776,000      | 10,069,500         | 10,069,000          | 14,469,600         | -                   | 14,469,600         | 43.70%            |
| Trans fm 001 Gen Fund        | -              | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.00%             |
| Carry Forward                | 4,751,900      | 5,856,100          | 5,376,600           | 3,678,000          | -                   | 3,678,000          | (37.19)%          |
| Less 5% Required By Law      |                | (12,900)           |                     | (7,500)            |                     | (7,500)            | (41.86)%          |
| Total Funding                | 14,617,802     | 18,171,100         | 17,641,900          | 20,290,100         | -                   | 20,290,100         | 11.66%            |

#### **Group Health & Life Insurance Fund (5017) / (517)**

Fund Type: Internal Service

Description: Accounts for all medical and life insurance claims for county employees. Prior to the accounting system upgrade in FY 2023, this was Fund number 517.

|                                | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
|--------------------------------|------------|------------|------------|------------|----------|------------|-----------|
| Appropriation Unit             | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Personal Services              | 820,394    | 853,100    | 895,800    | 870,500    | -        | 870,500    | 2.04%     |
| Operating Expense              | 47,527,930 | 53,952,600 | 48,028,700 | 56,270,800 | -        | 56,270,800 | 4.30%     |
| Capital Outlay                 | -          | 6,600      | 6,600      | -          | -        | -          | (100.00)% |
| Reserve for Insurance          |            | 27,078,600 |            | 29,502,300 |          | 29,502,300 | 8.95%     |
| Total Appropriations           | 48,348,324 | 81,890,900 | 48,931,100 | 86,643,600 | _        | 86,643,600 | 5.80%     |
|                                | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
| Revenue                        | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Miscellaneous Revenues         | 2,189,650  | -          | 1,700,000  | 1,300,000  | -        | 1,300,000  | N/A       |
| Interest/Misc                  | 257,985    | 271,800    | 500,000    | 1,079,500  | -        | 1,079,500  | 297.17%   |
| Group Health Billings          | 42,031,130 | 40,500,000 | 40,500,000 | 44,272,800 | -        | 44,272,800 | 9.32%     |
| Dental & Vision Billings       | 2,255,324  | 2,423,000  | 2,062,000  | 2,220,000  | -        | 2,220,000  | (8.38)%   |
| Life Insurance Billings        | 441,249    | 490,000    | 603,200    | 646,000    | -        | 646,000    | 31.84%    |
| Short Term Disability Billings | 647,699    | 623,000    | 816,000    | 825,000    | -        | 825,000    | 32.42%    |
| Long Term Disability Billings  | 731,935    | 775,000    | 600,000    | 775,000    | -        | 775,000    | 0.00%     |
| Trans fm 001 Gen Fund          | -          | 2,000,000  | 2,000,000  | -          | -        | -          | (100.00)% |
| Carry Forward                  | 35,052,200 | 34,821,700 | 35,794,200 | 35,644,300 | -        | 35,644,300 | 2.36%     |
| Less 5% Required By Law        |            | (13,600)   |            | (119,000)  |          | (119,000)  | 775.00%   |
| Total Funding                  | 83,607,171 | 81,890,900 | 84,575,400 | 86,643,600 |          | 86,643,600 | 5.80%     |

### Worker's Compensation Insurance Fund (5018) / (518)

Fund Type: Internal Service

Description: Protects the County's human resource assets through the use of prudent risk financing, claims management, and loss control programs. Prior to the accounting system upgrade in FY 2023, this was Fund number 518.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services       | 296,330        | 520,600            | 520,500             | 565,400            | 67,700              | 633,100            | 21.61%            |
| Operating Expense       | 1,377,504      | 1,572,000          | 1,417,200           | 1,610,100          | -                   | 1,610,100          | 2.42%             |
| Reserve for Insurance   |                | 3,955,000          | <u>-</u>            | 3,792,300          |                     | 3,792,300          | (4.11)%           |
| Total Appropriations    | 1,673,834      | 6,047,600          | 1,937,700           | 5,967,800          | 67,700              | 6,035,500          | (0.20)%           |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues  | 10,933         | -                  | 800                 | -                  |                     | -                  | N/A               |
| Interest/Misc           | 25,378         | 41,100             | 113,900             | 114,800            | -                   | 114,800            | 179.32%           |
| Workers Comp Billings   | 1,841,600      | 1,920,600          | 1,920,600           | 2,032,400          | -                   | 2,032,400          | 5.82%             |
| Carry Forward           | 3,593,000      | 4,088,000          | 3,796,500           | 3,826,400          | 67,700              | 3,894,100          | (4.74)%           |
| Less 5% Required By Law | -              | (2,100)            |                     | (5,800)            |                     | (5,800)            | 176.19%           |
| Total Funding           | 5,470,911      | 6,047,600          | 5,831,800           | 5,967,800          | 67,700              | 6,035,500          | (0.20)%           |

### Disability Insurance Fund (5019) / (519)

Fund Type: Internal Service

Description: Not active. Prior to the accounting system upgrade in FY 2023, this was Fund number 519.

|               |               | 2022   | FY 2023 | FY 2023  | FY 2024 | FY 2024  | FY 2024 | FY 2024 |
|---------------|---------------|--------|---------|----------|---------|----------|---------|---------|
|               | Revenue       | Actual | Adopted | Forecast | Current | Expanded | Adopted | Change  |
| Interest/Misc |               | 19     |         | _        | _       |          |         | N/A     |
|               | Total Funding | 19     |         | _        |         | -        |         | 0.00%   |

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## **Fleet Management (5021) / (521)**

Fund Type: Internal Service

Description: Provides preventative maintenance and repair of all county vehicles and motorized equipment, in addition to

fuel service. County staff performs the majority of this work in-house. Prior to the accounting system upgrade

in FY 2023, this was Fund number 521.

|                             | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
|-----------------------------|------------|------------|------------|------------|----------|------------|-----------|
| Appropriation Unit          | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Personal Services           | 2,701,008  | 3,062,000  | 3,127,500  | 3,539,900  | -        | 3,539,900  | 15.61%    |
| Operating Expense           | 8,974,478  | 11,448,300 | 10,320,700 | 11,819,800 | -        | 11,819,800 | 3.25%     |
| Capital Outlay              | 189,699    | 390,000    | 390,000    | 355,000    | -        | 355,000    | (8.97)%   |
| Trans to 301 Co Wide Cap Fd | 113,600    | 113,400    | 113,400    | -          | -        | -          | (100.00)% |
| Reserve for Contingencies   | -          | 227,000    | -          | 227,000    | -        | 227,000    | 0.00%     |
| Reserve for Cash Flow       | -          | 474,000    | -          | 391,700    | -        | 391,700    | (17.36)%  |
| Reserve for Attrition       |            | (49,200)   | _          | (61,000)   |          | (61,000)   | 23.98%    |
| Total Appropriations        | 11,978,784 | 15,665,500 | 13,951,600 | 16,272,400 |          | 16,272,400 | 3.87%     |
|                             | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024  | FY 2024    | FY 2024   |
| Revenue                     | Actual     | Adopted    | Forecast   | Current    | Expanded | Adopted    | Change    |
| Charges For Services        | 492,409    | 672,600    | 522,200    | 672,500    |          | 672,500    | (0.01)%   |
| Miscellaneous Revenues      | 49,066     | 5,700      | 3,000      | 3,000      | -        | 3,000      | (47.37)%  |
| Interest/Misc               | 11,104     | -          | 20,000     | 20,000     | -        | 20,000     | N/A       |
| Fleet Revenue Billings      | 6,218,081  | 6,948,600  | 7,617,700  | 7,392,000  | -        | 7,392,000  | 6.38%     |
| Fuel Sale Rev Billings      | 5,143,442  | 7,306,200  | 5,450,700  | 6,780,000  | -        | 6,780,000  | (7.20)%   |
| Trans fm 001 Gen Fund       | 200,000    | -          | 45,000     | -          | -        | -          | N/A       |
| Carry Forward               | 1,597,400  | 766,400    | 1,732,700  | 1,439,700  | -        | 1,439,700  | 87.85%    |
| Less 5% Required By Law     |            | (2.4.000)  |            | (34,800)   | _        | (2.4.000)  | 2.35%     |
|                             |            | (34,000)   |            | (34,000)   |          | (34,800)   | 2.33/0    |

## Motor Pool Capital Fund (5023) / (523)

Fund Type: Internal Service

Description: Provide cost-effective life cycle replacement of general governmental Motor Pool vehicles and heavy

equipment through a centralized capital recovery system. Prior to the accounting system upgrade in FY 2023,

this was Fund number 523.

|  | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024   | FY 2024    | FY 2024   |
|--|------------|------------|------------|------------|-----------|------------|-----------|
| Appropriation Unit                     | Actual     | Adopted    | Forecast   | Current    | Expanded  | Adopted    | Change    |
| Personal Services                      | 86,605     | 103,000    | 118,700    | 108,700    | -         | 108,700    | 5.53%     |
| Operating Expense                      | 14,462     | 44,400     | 62,000     | 106,100    | -         | 106,100    | 138.96%   |
| Capital Outlay                         | 2,357,447  | 6,326,000  | 14,861,300 | 4,470,200  | 1,422,400 | 5,892,600  | (6.85)%   |
| Reserve for Gen Fd Motor Pool Cap      | -          | 1,841,600  | -          | 1,971,800  | -         | 1,971,800  | 7.07%     |
| Reserve for Transp Motor Pool Cap      | -          | 3,801,400  | -          | 3,667,200  | -         | 3,667,200  | (3.53)%   |
| Reserve for Stormwater MP Cap          | -          | 518,100    | -          | 1,198,400  | -         | 1,198,400  | 131.31%   |
| Reserve for MSTU Gen Fd MP Cap         | -          | 1,088,000  | -          | 1,060,800  | -         | 1,060,800  | (2.50)%   |
| Reserve for Com Dev/Planning MP Cap    | -          | 1,153,600  | -          | 1,183,000  | -         | 1,183,000  | 2.55%     |
| Reserve for Pollut Ctr Motor Pool Cap  | -          | 63,600     | -          | 69,600     | -         | 69,600     | 9.43%     |
| Reserve for Int Serv Fd Motor Pool Cap | _          | 89,200     | _          | 94,200     |           | 94,200     | 5.61%     |
| Total Appropriations                   | 2,458,514  | 15,028,900 | 15,042,000 | 13,930,000 | 1,422,400 | 15,352,400 | 2.15%     |
| _                                      | 2022       | FY 2023    | FY 2023    | FY 2024    | FY 2024   | FY 2024    | FY 2024   |
| Revenue                                | Actual     | Adopted    | Forecast   | Current    | Expanded  | Adopted    | Change    |
| Miscellaneous Revenues                 | 268,033    | -          | 300,800    | -          | -         | -          | N/A       |
| Interest/Misc                          | 115,717    | 60,000     | 100,000    | 100,000    | -         | 100,000    | 66.67%    |
| Reimb From Other Depts                 | 127,258    | -          | -          | -          | -         | -          | N/A       |
| Motor Pool Cap Recovery Billing        | 4,962,400  | 4,536,800  | 4,536,800  | 4,622,500  | -         | 4,622,500  | 1.89%     |
| Trans fm 001 Gen Fund                  | -          | 721,800    | 721,800    | -          | 1,235,800 | 1,235,800  | 71.21%    |
| Trans fm 101 Transp Op Fd              | -          | 38,000     | 38,000     | -          | -         | -          | (100.00)% |
| Trans fm 103 Stormwater Ops            | -          | 50,000     | 50,000     | -          | 101,600   | 101,600    | 103.20%   |
| Trans fm 111 Unincorp Gen Fd           | -          | -          | -          | -          | 85,000    | 85,000     | N/A       |
| Trans fm 409 W/S MP Fd                 | 28,300     | 30,900     | 30,900     | 32,500     | -         | 32,500     | 5.18%     |
| Trans fm 472 Sol Waste MP              | 5,100      | 5,100      | 5,100      | 5,200      | -         | 5,200      | 1.96%     |
| Trans fm 491 EMS MP & Cap              | 7,800      | 7,700      | 7,700      | 8,300      | -         | 8,300      | 7.79%     |
| Carry Forward                          | 15,361,300 | 9,581,600  | 18,417,400 | 9,166,500  | -         | 9,166,500  | (4.33)%   |
| Less 5% Required By Law                | -          | (3,000)    | -          | (5,000)    |           | (5,000)    | 66.67%    |
| Total Funding                          | 20,875,908 | 15,028,900 | 24,208,500 | 13,930,000 | 1,422,400 | 15,352,400 | 2.15%     |

#### **Sheriff Confiscated Property Trust Fund (1068) / (602)**

Fund Type: Special Revenue

Description: Pursuant to Florida Statutes 932.7055, the proceeds from confiscated property shall be used for school

resource officers, crime prevention, safe neighborhood, drug abuse education and prevention programs, or other law enforcement purposes, which include defraying the cost of protracted or complex investigations, providing additional equipment or expertise, purchasing automated external defibrillators for use in law enforcement vehicles, and providing matching funds to obtain federal grants. Prior to the accounting system

upgrade in FY 2023, this was Fund number 602.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances               | 5,000          | 11,500             | 19,500              | 11,500             |                     | 11,500             | 0.00%             |
| Reserve for Contingencies | -              | 1,100              | -                   | 1,100              | -                   | 1,100              | 0.00%             |
| Reserve for Capital       |                | 505,800            |                     | 514,200            |                     | 514,200            | 1.66%             |
| Total Appropriations      | 5,000          | 518,400            | 19,500              | 526,800            |                     | 526,800            | 1.62%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fines & Forfeitures       |                | -                  | 5,000               | -                  |                     | -                  | N/A               |
| Interest/Misc             | 3,465          | 2,700              | 10,100              | 5,000              | -                   | 5,000              | 85.19%            |
| Carry Forward             | 528,100        | 515,800            | 526,500             | 522,100            | -                   | 522,100            | 1.22%             |
| Less 5% Required By Law   | -              | (100)              |                     | (300)              |                     | (300)              | 200.00%           |
| Total Funding             | 531,565        | 518,400            | 541,600             | 526,800            |                     | 526,800            | 1.62%             |

#### **Crime Prevention Trust Fund (1070) / (603)**

Fund Type: Special Revenue

Description: Pursuant to Florida Statute 775.083, court costs shall be assessed and collected in each instance a defendant

pleads nolo contendere to, or is convicted of, or adjudicated delinquent for, a felony, a misdemeanor, or a criminal traffic offense under state law, or a violation of any municipal or county ordinance if the violation constitutes a misdemeanor under state law. The court costs imposed is \$50 for a felony and \$20 for any other offense. The county, in consultation with the sheriff, must expend such funds for crime prevention programs in the county, including safe neighborhood programs under ss. 163.501-163.523 F.S. Prior to the accounting

system upgrade in FY 2023, this was Fund number 603.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances               | 91,911         | 450,000            | 96,600              | 450,000            |                     | 450,000            | 0.00%             |
| Reserve for Contingencies | -              | 45,000             | -                   | 45,000             | -                   | 45,000             | 0.00%             |
| Reserve for Capital       |                | 226,500            | -                   | 244,600            |                     | 244,600            | 7.99%             |
| Total Appropriations      | 91,911         | 721,500            | 96,600              | 739,600            | -                   | 739,600            | 2.51%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services      | 69,842         | 75,300             | 78,000              | 75,000             |                     | 75,000             | (0.40)%           |
| Interest/Misc             | 4,476          | 3,500              | 14,000              | 5,000              | -                   | 5,000              | 42.86%            |
| Carry Forward             | 685,700        | 646,600            | 668,200             | 663,600            | -                   | 663,600            | 2.63%             |
| Less 5% Required By Law   |                | (3,900)            |                     | (4,000)            |                     | (4,000)            | 2.56%             |
| Total Funding             | 760,017        | 721,500            | 760,200             | 739,600            | -                   | 739,600            | 2.51%             |

#### University Extension Trust Fund (1055) / (604)

Fund Type: Special Revenue

Description: This fund was established to receive donations and monitor expenditures as (if) designated by specific donation stipulations. Prior to the accounting system upgrade in FY 2023, this was Fund number 604.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 34,724         | 11,300             | 9,400               | 10,200             |                     | 10,200             | (9.73)%           |
| Reserve for Contingencies        | -              | -                  | -                   | 300                | -                   | 300                | N/A               |
| Restricted for Unfunded Requests |                | 400                | <u>-</u>            | 12,300             |                     | 12,300             | 2,975.00%         |
| Total Appropriations             | 34,724         | 11,700             | 9,400               | 22,800             | -                   | 22,800             | 94.87%            |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services             | 7,951          | -                  | 4,600               | 11,500             |                     | 11,500             | N/A               |
| Interest/Misc                    | 207            | 400                | 400                 | 400                | -                   | 400                | 0.00%             |
| Carry Forward                    | 42,500         | 11,300             | 15,900              | 11,500             | -                   | 11,500             | 1.77%             |
| Less 5% Required By Law          | -              |                    |                     | (600)              |                     | (600)              | N/A               |
| Total Funding                    | 50,658         | 11,700             | 20,900              | 22,800             |                     | 22,800             | 94.87%            |

### **GAC Trust Land Sales (1057) / (605)**

Fund Type: Special Revenue

Description: Gulf American Corporation (GAC) Land Trust (1057/605) - Funds generated from surplus lot sales in the Golden

Gate Estates, deeded to Collier County in a 1983 settlement agreement with Avatar Properties, are used to fund capital improvements within the Estates area. Prior to the accounting system upgrade in FY 2023, this was Fund

number 605.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 3,517          | 5,000              | 5,000               | 5,000              |                     | 5,000              | 0.00%             |
| Remittances             | -              | -                  | 352,000             | -                  | -                   | -                  | N/A               |
| Reserve for Capital     |                | 2,009,900          |                     | 1,705,500          |                     | 1,705,500          | (15.15)%          |
| Total Appropriations    | 3,517          | 2,014,900          | 357,000             | 1,710,500          |                     | 1,710,500          | (15.11)%          |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues  | 1,293,428      | _                  | -                   | _                  |                     | _                  | N/A               |
| Interest/Misc           | 9,416          | 13,900             | 33,900              | 33,900             | -                   | 33,900             | 143.88%           |
| Carry Forward           | 702,100        | 2,001,700          | 2,001,400           | 1,678,300          | -                   | 1,678,300          | (16.16)%          |
| Less 5% Required By Law |                | (700)              | <u>-</u>            | (1,700)            |                     | (1,700)            | 142.86%           |
| Total Funding           | 2,004,944      | 2,014,900          | 2,035,300           | 1,710,500          |                     | 1,710,500          | (15.11)%          |

#### Parks & Recreation Donations (1138) / (607)

Fund Type: Special Revenue

Description: To provide community based programming for eligible children in Collier County through receipt of charitable

donations. Prior to the accounting system upgrade in FY 2023, this was Fund number 607.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 2,952          | 30,600             | 3,000               | 30,600             |                     | 30,600             | 0.00%             |
| Reserve for Contingencies        | -              | 1,500              | -                   | 2,300              | -                   | 2,300              | 53.33%            |
| Restricted for Unfunded Requests |                | 37,500             |                     | 78,100             |                     | 78,100             | 108.27%           |
| Total Appropriations             | 2,952          | 69,600             | 3,000               | 111,000            | -                   | 111,000            | 59.48%            |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues           | 19,935         | 15,000             | 11,000              | 11,000             |                     | 11,000             | (26.67)%          |
| Interest/Misc                    | 541            | 700                | 700                 | 2,700              | -                   | 2,700              | 285.71%           |
| Carry Forward                    | 71,900         | 54,700             | 89,400              | 98,100             | -                   | 98,100             | 79.34%            |
| Less 5% Required By Law          |                | (800)              |                     | (800)              |                     | (800)              | 0.00%             |
| Total Funding                    | 92,376         | 69,600             | 101,100             | 111,000            | -                   | 111,000            | 59.48%            |

### Law Enforcement Trust Fund (1071) / (608)

Fund Type: Special Revenue

Description: Pursuant to Florida Statutes 318.18(11)(d), a two dollar court costs is assessed for each infraction which can be

used for criminal justice advanced and specialized training and criminal justice training school enhancements as provided under Florida Statutes 938.15. Prior to the accounting system upgrade in FY 2023, this was Fund

number 608.

|                           | 2022    | FY 2023 | FY 2023  | FY 2024 | FY 2024  | FY 2024 | FY 2024  |
|---------------------------|---------|---------|----------|---------|----------|---------|----------|
| Appropriation Unit        | Actual  | Adopted | Forecast | Current | Expanded | Adopted | Change   |
| Remittances               | -       | 150,000 | 70,400   | 200,000 | -        | 200,000 | 33.33%   |
| Reserve for Contingencies | -       | 10,000  | -        | 10,000  | -        | 10,000  | 0.00%    |
| Reserve for Capital       | _       | 226,900 |          | 178,700 |          | 178,700 | (21.24)% |
| Total Appropriations      | -       | 386,900 | 70,400   | 388,700 | -        | 388,700 | 0.47%    |
| _                         | 2022    | FY 2023 | FY 2023  | FY 2024 | FY 2024  | FY 2024 | FY 2024  |
| Revenue                   | Actual  | Adopted | Forecast | Current | Expanded | Adopted | Change   |
| Fines & Forfeitures       | 67,911  | 65,600  | 63,300   | 63,300  | -        | 63,300  | (3.51)%  |
| Interest/Misc             | 1,850   | 1,300   | 7,100    | 2,500   | -        | 2,500   | 92.31%   |
| Carry Forward             | 256,400 | 323,300 | 326,200  | 326,200 | -        | 326,200 | 0.90%    |
| Less 5% Required By Law   | -       | (3,300) |          | (3,300) |          | (3,300) | 0.00%    |
| Total Funding             | 326,161 | 386,900 | 396,600  | 388,700 |          | 388,700 | 0.47%    |

### Domestic Violence Trust Fund (1072) / (609)

Fund Type: Special Revenue

Description: Pursuant to Florida Statute 938.08, In addition to any sanction imposed for a violation of s. 784.011, s. 784.021,

s. 784.03, s. 784.041, s. 784.045, s. 784.048, s. 784.07, s. 784.08, s. 784.081, s. 784.082, s. 784.083, s. 784.085, s. 794.011, or for any offense of domestic violence described in s. 741.28, the court shall impose a surcharge. Payment of the surcharge shall be a condition of probation, community control, or any other court-ordered supervision. A portion of the surcharge shall be deposited into this trust fund and must be used only to defray the costs of incarcerating persons sentenced under s. 741.283 and provide additional training to law enforcement personnel in combating domestic violence. Prior to the accounting system upgrade in FY 2023,

this was Fund number 609.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances               | 20,853         | 50,000             | 3,200               | 50,000             |                     | 50,000             | 0.00%             |
| Reserve for Contingencies | -              | 5,000              | -                   | 5,000              | -                   | 5,000              | 0.00%             |
| Reserve for Capital       | -              | 442,000            | -                   | 444,100            | -                   | 444,100            | 0.48%             |
| Total Appropriations      | 20,853         | 497,000            | 3,200               | 499,100            |                     | 499,100            | 0.42%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Fines & Forfeitures       | 21,297         | 19,000             | 12,700              | 20,000             | _                   | 20,000             | 5.26%             |
| Interest/Misc             | 3,064          | 2,000              | 5,000               | 5,000              | _                   | 5,000              | 150.00%           |
| Carry Forward             | 457,300        | 477,000            | 460,900             | 475,400            | -                   | 475,400            | (0.34)%           |
| Less 5% Required By Law   | -              | (1,000)            |                     | (1,300)            |                     | (1,300)            | 30.00%            |
| Total Funding             | 481,661        | 497,000            | 478,600             | 499,100            |                     | 499,100            | 0.42%             |

#### Animal Control Neuter / Spay Trust Fund (1139) / (610)

Fund Type: Special Revenue

Description: Provides for a neuter/spay program for animals adopted from Domestic Animal Services. A deposit is required for all animals adopted and is applied to the cost of the neuter/spay procedure performed by a local

veterinarian. Prior to the accounting system upgrade in FY 2023, this was Fund number 610.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | 149,900        | 80,800             | 169,000             | 134,400            | -                   | 134,400            | 66.34%            |
| Reserve for Contingencies        | -              | 4,000              | -                   | 3,200              | -                   | 3,200              | (20.00)%          |
| Restricted for Unfunded Requests |                | 150,600            | <u>-</u>            | 25,000             |                     | 25,000             | (83.40)%          |
| Total Appropriations             | 149,900        | 235,400            | 169,000             | 162,600            |                     | 162,600            | (30.93)%          |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Licenses & Permits               | 51,058         | 49,600             | 57,000              | 61,500             |                     | 61,500             | 23.99%            |
| Charges For Services             | 18,992         | 14,100             | 15,000              | 20,000             | _                   | 20,000             | 41.84%            |
| Miscellaneous Revenues           | 3,704          | -                  | 15,800              | -                  | _                   | -                  | N/A               |
| Interest/Misc                    | 1,496          | 2,300              | 4,700               | 4,700              | -                   | 4,700              | 104.35%           |
| Carry Forward                    | 231,900        | 172,700            | 157,300             | 80,800             | -                   | 80,800             | (53.21)%          |
| Less 5% Required By Law          | -              | (3,300)            | <u>-</u>            | (4,400)            |                     | (4,400)            | 33.33%            |
| Total Funding                    | 307,150        | 235,400            | 249,800             | 162,600            | -                   | 162,600            | (30.93)%          |

### Combined 911 System (1067) / (611)

Fund Type: Special Revenue

Description: Established to provide for costs associated with the Emergency 911 telephone system. Revenues are from a

surcharge to cellular and land-line telephone users that are billed and collected by the telephone company and

remitted to the County. Prior to the accounting system upgrade in FY 2023, this was Fund number 611.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                | 2,820,712      | 1,995,900          | 2,018,200           | 2,237,000          | -                   | 2,237,000          | 12.08%            |
| Reserve for Contingencies  | -              | 199,000            | -                   | 200,000            | -                   | 200,000            | 0.50%             |
| Reserve for Capital        | _              | 2,017,100          | <u>-</u>            | 1,008,700          |                     | 1,008,700          | (49.99)%          |
| Total Appropriations       | 2,820,712      | 4,212,000          | 2,018,200           | 3,445,700          |                     | 3,445,700          | (18.19)%          |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 2,224,092      | 2,060,100          | 2,025,000           | 2,070,100          |                     | 2,070,100          | 0.49%             |
| Interest/Misc              | 14,700         | 11,000             | 9,900               | 12,000             | -                   | 12,000             | 9.09%             |
| Carry Forward              | 2,033,000      | 2,244,500          | 1,451,100           | 1,467,800          | -                   | 1,467,800          | (34.60)%          |
| Less 5% Required By Law    | _              | (103,600)          |                     | (104,200)          |                     | (104,200)          | 0.58%             |
| Total Funding              | 4,271,792      | 4,212,000          | 3,486,000           | 3,445,700          |                     | 3,445,700          | (18.19)%          |

#### **Library Trust Fund (1140) / (612)**

Fund Type: Special Revenue

Description: Accounts for donations and bequests received from the public for the Collier County Public Library system.

Available funds will be used to replace furniture and to purchase office and computer equipment. Prior to the

accounting system upgrade in FY 2023, this was Fund number 612.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services       | 6,370          | 30,200             | 100                 | -                  |                     | -                  | (100.00)%         |
| Operating Expense       | 29,100         | 275,500            | 146,900             | 219,000            |                     | 219,000            | (20.51)%          |
| Total Appropriations    | 35,470         | 305,700            | 147,000             | 219,000            |                     | 219,000            | (28.36)%          |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services    | 453            | -                  | -                   | -                  |                     | -                  | N/A               |
| Miscellaneous Revenues  | 55,294         | 30,000             | 30,000              | 30,000             | -                   | 30,000             | 0.00%             |
| Interest/Misc           | 1,835          | 2,700              | 2,700               | 8,900              | -                   | 8,900              | 229.63%           |
| Carry Forward           | 274,300        | 274,600            | 296,400             | 182,100            | -                   | 182,100            | (33.69)%          |
| Less 5% Required By Law |                | (1,600)            |                     | (2,000)            |                     | (2,000)            | 25.00%            |
| Total Funding           | 331,882        | 305,700            | 329,100             | 219,000            | _                   | 219,000            | (28.36)%          |

### County Drug Abuse Trust (1141) / (616)

Fund Type: Special Revenue

Description: This fund authorizes the Court to impose an additional assessment (fine) against drug offenders to be

disbursed to a qualified drug abuse treatment or addiction program in the County. Prior to the accounting

system upgrade in FY 2023, this was Fund number 616.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Reserve for Contingencies | -              | 4,500              | _                   | 4,600              | -                   | 4,600              | 2.22%             |
| Total Appropriations      |                | 4,500              | -                   | 4,600              | -                   | 4,600              | 2.22%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc             | 30             | _                  | -                   | -                  |                     | _                  | N/A               |
| Carry Forward             | 4,500          | 4,500              | 4,600               | 4,600              |                     | 4,600              | 2.22%             |
| Total Funding             | 4,530          | 4,500              | 4,600               | 4,600              |                     | 4,600              | 2.22%             |

### Juvenile Cyber Safety (1069) / (618)

Fund Type: Special Revenue

Description: Pursuant to Florida Statutes 847.0141(6), a civil penalty is assessed to minors if they commit the offense of

sexting. Eighty (80%) percent of the civil penalty received by a juvenile court pursuant to this section shall be remitted by the clerk of the court to the county commission to provide training on cyber-safety for minors.

Prior to the accounting system upgrade in FY 2023, this was Fund number 618.

| Appropriation Unit   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances          | -              | 2,700              | -                   | 2,700              | -                   | 2,700              | 0.00%             |
| Total Appropriations | -              | 2,700              | -                   | 2,700              |                     | 2,700              | 0.00%             |
| Revenue              | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services | 48             | -                  | -                   | -                  |                     |                    | N/A               |
| Interest/Misc        | 18             | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward        | 2,700          | 2,700              | 2,700               | 2,700              |                     | 2,700              | 0.00%             |
| Total Funding        | 2,766          | 2,700              | 2,700               | 2,700              |                     | 2,700              | 0.00%             |

### Freedom Memorial Trust Fund (1143) / (620)

Fund Type: Special Revenue

Description: This fund is used to account for all donations received for the construction of the Freedom Memorial. Prior to

the accounting system upgrade in FY 2023, this was Fund number 620.

| Appropriation Unit     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense      | 2,443          | 23,900             | 1,200               | 26,000             |                     | 26,000             | 8.79%             |
| Total Appropriations   | 2,443          | 23,900             | 1,200               | 26,000             |                     | 26,000             | 8.79%             |
| Revenue                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues | 9,500          | -                  | -                   | -                  |                     | -                  | N/A               |
| Interest/Misc          | 156            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward          | 20,000         | 23,900             | 27,200              | 26,000             |                     | 26,000             | 8.79%             |
| Total Funding          | 29,656         | 23,900             | 27,200              | 26,000             |                     | 26,000             | 8.79%             |

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### Law Library (1145) / (640)

Fund Type: Special Revenue

Description: This fund was established to provide legal materials to the legal community and public. Funding is provided by

additional court costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42. Prior to the

accounting system upgrade in FY 2023, this was Fund number 640.

| Appropriation Unit       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense        | 92,166         | 93,500             | 93,500              | 111,600            |                     | 111,600            | 19.36%            |
| Total Appropriations     | 92,166         | 93,500             | 93,500              | 111,600            |                     | 111,600            | 19.36%            |
| Revenue                  | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services     | 46,640         | 40,000             | 43,000              | 40,000             |                     | 40,000             | 0.00%             |
| Interest/Misc            | 357            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 681 Court Admin | 38,900         | 42,100             | 42,100              | 64,400             | -                   | 64,400             | 52.97%            |
| Carry Forward            | 23,900         | 13,400             | 17,600              | 9,200              | -                   | 9,200              | (31.34)%          |
| Less 5% Required By Law  | _              | (2,000)            |                     | (2,000)            |                     | (2,000)            | 0.00%             |
| Total Funding            | 109,796        | 93,500             | 102,700             | 111,600            |                     | 111,600            | 19.36%            |

### Legal Aid Society (1146) / (652)

Fund Type: Special Revenue

Description: Provides the financial support of the Legal Aid Society operations. Funding is provided by additional court

costs established by Statute 939.185 F.S. and adopted by Ordinance 04-42 and supplemented by a transfer from the General Fund. Prior to the accounting system upgrade in FY 2023, this was Fund number 652.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 193,000        | 193,000            | 193,000             | 193,000            |                     | 193,000            | 0.00%             |
| Total Appropriations    | 193,000        | 193,000            | 193,000             | 193,000            | -                   | 193,000            | 0.00%             |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services    | 46,640         | 40,000             | 45,000              | 40,000             |                     | 40,000             | 0.00%             |
| Interest/Misc           | 692            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund   | 149,900        | 145,600            | 145,600             | 143,800            | -                   | 143,800            | (1.24)%           |
| Carry Forward           | 9,300          | 9,400              | 13,600              | 11,200             | -                   | 11,200             | 19.15%            |
| Less 5% Required By Law | -              | (2,000)            |                     | (2,000)            |                     | (2,000)            | 0.00%             |
| Total Funding           | 206,531        | 193,000            | 204,200             | 193,000            | -                   | 193,000            | 0.00%             |

### Office of Utility Regulation Fee Trust (1059) / (669)

Fund Type: Special Revenue

Description: Provides for the regulation of privately owned water, bulk water, and wastewater utilities providing service

within the unincorporated areas of Collier County. This regulatory body was approved by the BCC in May 1996. Franchise fees from the regulated utilities are the principal revenue source. Prior to the accounting system

upgrade in FY 2023, this was Fund number 669.

|                             | 2022      | FY 2023   | FY 2023   | FY 2024   | FY 2024  | FY 2024   | FY 2024  |
|-----------------------------|-----------|-----------|-----------|-----------|----------|-----------|----------|
| Appropriation Unit          | Actual    | Adopted   | Forecast  | Current   | Expanded | Adopted   | Change   |
| Personal Services           | 231,193   | 299,000   | 271,100   | 305,600   | -        | 305,600   | 2.21%    |
| Operating Expense           | 32,723    | 70,800    | 20,600    | 86,800    | -        | 86,800    | 22.60%   |
| Indirect Cost Reimburs      | 17,300    | 19,600    | 19,600    | 13,500    | -        | 13,500    | (31.12)% |
| Trans to 506 IT Capital     | -         | 8,600     | 8,600     | 10,200    | -        | 10,200    | 18.60%   |
| Reserve for Contingencies   | -         | 16,500    | -         | 20,000    | -        | 20,000    | 21.21%   |
| Reserve for Capital         | -         | 889,000   | -         | 915,200   | -        | 915,200   | 2.95%    |
| Reserve for Cash Flow       | -         | 31,300    | -         | 34,700    | -        | 34,700    | 10.86%   |
| Reserve for Attrition       |           | (5,300)   |           | (5,300)   |          | (5,300)   | 0.00%    |
| Total Appropriations        | 281,216   | 1,329,500 | 319,900   | 1,380,700 |          | 1,380,700 | 3.85%    |
|                             | 2022      | FY 2023   | FY 2023   | FY 2024   | FY 2024  | FY 2024   | FY 2024  |
| Revenue                     | Actual    | Adopted   | Forecast  | Current   | Expanded | Adopted   | Change   |
| Franchise Fees              | 125,342   | 115,000   | 160,000   | 150,000   |          | 150,000   | 30.43%   |
| FEMA - Fed Emerg Mgt Agency | 4,387     | -         | -         | -         | -        | -         | N/A      |
| Interest/Misc               | 7,482     | 5,900     | 18,800    | 18,800    | -        | 18,800    | 218.64%  |
| Reimb From Other Depts      | 100,000   | 100,000   | 100,000   | 100,000   | -        | 100,000   | 0.00%    |
| Carry Forward               | 1,214,000 | 1,114,700 | 1,166,500 | 1,125,400 | -        | 1,125,400 | 0.96%    |
| Less 5% Required By Law     |           | (6,100)   |           | (13,500)  |          | (13,500)  | 121.31%  |
| Total Funding               | 1,451,211 | 1,329,500 | 1,445,300 | 1,380,700 | -        | 1,380,700 | 3.85%    |

### Pepper Ranch Conservation Bank (0673) / (673)

Fund Type: Permanent Fund

Description: To provide funds for the perpetual maintenance of the Pepper Ranch Preserve Conservation Bank as required

by agreement with the US Fish and Wildlife Service for panther habitat mitigation. Prior to the accounting

system upgrade in FY 2023, this was Fund number 673.

| Appropriation Unit        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense         | _              | 41,200             | 41,200              | 41,200             | _                   | 41,200             | 0.00%             |
| Reserve for Contingencies | -              | 3,000              | -                   | 3,000              | -                   | 3,000              | 0.00%             |
| Reserve for Escrow        |                | 4,027,900          |                     | 4,157,700          |                     | 4,157,700          | 3.22%             |
| Total Appropriations      |                | 4,072,100          | 41,200              | 4,201,900          | -                   | 4,201,900          | 3.19%             |
| Revenue                   | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Miscellaneous Revenues    | 41,200         | 41,200             | 41,200              | 41,200             |                     | 41,200             | 0.00%             |
| Interest/Misc             | 25,960         | 25,900             | 76,900              | 76,900             | -                   | 76,900             | 196.91%           |
| Carry Forward             | 3,945,800      | 4,008,400          | 4,012,900           | 4,089,800          | -                   | 4,089,800          | 2.03%             |
| Less 5% Required By Law   | -              | (3,400)            | -                   | (6,000)            |                     | (6,000)            | 76.47%            |
| Total Funding             | 4,012,960      | 4,072,100          | 4,131,000           | 4,201,900          |                     | 4,201,900          | 3.19%             |

### Caracara Prairie Preserve (0674) / (674)

Fund Type: Permanent Fund

Description: The Caracara Prairie Preserve is being utilized by Collier County for panther habitat mitigation for County

capital projects that occur in panther habitat. As required by the United States Fish and Wildlife Service, the funds to manage Caracara Prairie Preserve in perpetuity must be kept in a separate Endowment Trust Fund.

Prior to the accounting system upgrade in FY 2023, this was Fund number 674.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense       | 33,823         | 51,100             | 40,200              | 43,000             | -                   | 43,000             | (15.85)%          |
| Reserve for Escrow      |                | 1,743,500          |                     | 1,783,300          |                     | 1,783,300          | 2.28%             |
| Total Appropriations    | 33,823         | 1,794,600          | 40,200              | 1,826,300          | -                   | 1,826,300          | 1.77%             |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Charges For Services    |                | 8,200              | 8,200               | 8,200              |                     | 8,200              | 0.00%             |
| Interest/Misc           | 11,900         | 15,000             | 34,200              | 34,200             | -                   | 34,200             | 128.00%           |
| Carry Forward           | 1,805,800      | 1,772,600          | 1,783,900           | 1,786,100          | -                   | 1,786,100          | 0.76%             |
| Less 5% Required By Law | _              | (1,200)            |                     | (2,200)            |                     | (2,200)            | 83.33%            |
| Total Funding           | 1,817,700      | 1,794,600          | 1,826,300           | 1,826,300          |                     | 1,826,300          | 1.77%             |

#### Court Administration (1051) / (681)

Fund Type: Special Revenue

Description: Established to account for county costs associated with the activities of the 20th Judicial Circuit. The revenues

for this fund consist of Probation Fees and a transfer from the General Fund. Prior to the accounting system

upgrade in FY 2023, this was Fund number 681.

|  | 2022               | FY 2023          | FY 2023             | FY 2024            | FY 2024     | FY 2024                       | FY 2024             |
|--|--------------------|------------------|---------------------|--------------------|-------------|-------------------------------|---------------------|
| Appropriation Unit                     | Actual             | Adopted          | Forecast            | Current            | Expanded    | Adopted                       | Change              |
| Personal Services                      | 2,232,987          | 2,706,700        | 2,467,800           | 2,748,500          | _           | 2,748,500                     | 1.54%               |
| Operating Expense                      | 284,739            | 308,900          | 304,400             | 333,300            | -           | 333,300                       | 7.90%               |
| Capital Outlay                         | -                  | 6,000            | 6,000               | 6,000              | -           | 6,000                         | 0.00%               |
| Trans to 171 Teen Court                | 13,200             | 6,000            | 6,000               | 11,300             | -           | 11,300                        | 88.33%              |
| Trans to 192 Court Innov               | 149,600            | 142,900          | 142,900             | 145,800            | -           | 145,800                       | 2.03%               |
| Trans to 640 Law Lib                   | 38,900             | 42,100           | 42,100              | 64,400             | -           | 64,400                        | 52.97%              |
| Reserve for Contingencies              | -                  | 41,600           | -                   | 50,000             | -           | 50,000                        | 20.19%              |
| Reserve for Attrition                  | _                  | (41,600)         |                     | (44,200)           |             | (44,200)                      | 6.25%               |
| Total Appropriations                   | 2,719,426          | 3,212,600        | 2,969,200           | 3,315,100          |             | 3,315,100                     | 3.19%               |
|  | 2022               | FY 2023          | FY 2023             | FY 2024            | FY 2024     | FY 2024                       | FY 2024             |
| Revenue                                | Actual             | Adopted          | Forecast            | Current            | Expanded    | Adopted                       | Change              |
| Charges For Services                   | 178,775            | 150,000          | 176,700             | 150,000            |             | 150,000                       | 0.00%               |
|  |                    |                  |                     |                    |             |                               |                     |
| Fines & Forfeitures                    | 643,367            | 504,500          | 601,900             | 567,200            | -           | 567,200                       | 12.43%              |
| Fines & Forfeitures<br>Interest/Misc   | 643,367<br>4,228   | 504,500<br>500   | 601,900<br>13,500   | 567,200<br>2,000   | -           | *                             | 12.43%<br>300.00%   |
|  | •                  | •                | •                   | •                  | -<br>-<br>- | 567,200                       |                     |
| Interest/Misc                          | 4,228              | 500              | 13,500              | 2,000              | -<br>-<br>- | 567,200<br>2,000              | 300.00%             |
| Interest/Misc<br>Trans fm 001 Gen Fund | 4,228<br>2,269,300 | 500<br>2,208,000 | 13,500<br>2,208,000 | 2,000<br>1,907,600 |             | 567,200<br>2,000<br>1,907,600 | 300.00%<br>(13.61)% |

### Specialized Grants (1831) / (701)

Fund Type: Special Revenue

Description: To account for one-time federal and state grants. Prior to the accounting system upgrade in FY 2023, this was

Fund number 701.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay             | -              | -                  | 1,430,400           | -                  | <u> </u>            | -                  | N/A               |
| Total Appropriations       |                | -                  | 1,430,400           |                    |                     | -                  | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | -              | _                  | 1,430,400           | -                  |                     | -                  | N/A               |
| Reimb From Other Depts     | 98,096         | _                  |                     | -                  | <u> </u>            |                    | N/A               |
| Total Funding              | 98,096         |                    | 1,430,400           |                    |                     | -                  | 0.00%             |

## Specialized Grants Match (1832) / (702)

Fund Type: Special Revenue

Description: To account for County grant match contributions. Prior to the accounting system upgrade in FY 2023, this was

Fund number 702.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Capital Outlay               | -              |                    | 501,100             | -                  |                     | -                  | N/A               |
| Total Appropriations         | -              | -                  | 501,100             | -                  | -                   | -                  | 0.00%             |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans fm 301 Co Wide Cap     | -              |                    | 157,300             | -                  |                     | -                  | N/A               |
| Trans fm 318 Infra Sales Tax | -              |                    | 343,800             | -                  | _                   | _                  | N/A               |
| Total Funding                | -              | -                  | 501,100             | -                  |                     | -                  | 0.00%             |

#### Administrative Services Grants (1833) / (703)

Fund Type: Special Revenue

Description: To account for federal and state grants received by the Administrative Services Department, including the

Bureau of Emergency Services. To provide enhancements to the minimum standards required of counties by the State of Florida and the Department of Homeland Security in support of local emergency management programming. Functions include service delivery, equipment, supplies, training development and delivery, Special Needs program and special planning projects. Grants from this fund come from the Emergency Management Preparedness Enhancement Trust Fund as mandated by the State of Florida and the Federal Emergency Management Agency. Prior to the accounting system upgrade in FY 2023, this was Fund number

703.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                  | 97,734         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Capital Outlay                     | 133,413        |                    |                     |                    | <u> </u>            |                    | N/A               |
| Total Appropriations               | 231,148        | -                  | -                   | ,                  |                     | -                  | 0.00%             |
|                                    |                |                    |                     |                    |                     |                    |                   |
| Revenue                            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Revenue Intergovernmental Revenues |                |                    |                     |                    | Expanded            |                    |                   |

#### Administrative Services Grants Match (1834) / (704)

Fund Type: Special Revenue

Description: To account for the County matching contributions for various division grants, including the Bureau of

Emergency Services Grants for various programs within the community. Prior to the accounting system

upgrade in FY 2023, this was Fund number 704.

| Appropriation Unit    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense     | 19,762         | -                  | 3,500               | -                  |                     | -                  | N/A               |
| Total Appropriations  | 19,762         |                    | 3,500               | -                  | -                   | -                  | 0.00%             |
| Revenue               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc         | -              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund | 19,762         |                    | 3,500               | -                  |                     |                    | N/A               |
| Total Funding         | 19,762         | -                  | 3,500               | -                  | -                   | -                  | 0.00%             |

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### Housing Grants (1835) / (705)

Fund Type: Special Revenue

Description: To provide community services through grant awards designed to: meet the community needs by facilitating

the creation of affordable housing opportunities, the improvement of communities and the sustainability of neighborhoods. These goals and objectives will be met by working collaboratively with non-profit groups, governmental agencies and public/private coalitions to coordinate activities and effectively leverage the resources available to the entire county. Prior to the accounting system upgrade in FY 2023, this was Fund

number 705.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services          | 1,675,382      | -                  | 4,349,100           | -                  | -                   | -                  | N/A               |
| Operating Expense          | 1,425,359      | -                  | 2,441,500           | -                  | -                   | -                  | N/A               |
| Capital Outlay             | -              | -                  | 211,200             | -                  | -                   | -                  | N/A               |
| Grants and Aid             | 24,122,453     | -                  | 49,081,600          | -                  | -                   | -                  | N/A               |
| Remittances                | 7,631,013      |                    | 25,609,700          | -                  |                     |                    | N/A               |
| Total Appropriations       | 34,854,207     |                    | 81,693,100          | -                  | -                   |                    | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 41,556,200     | -                  | 81,539,600          | -                  |                     | -                  | N/A               |
| Miscellaneous Revenues     | 59,147         | -                  | 153,500             | -                  | -                   | -                  | N/A               |
| Interest/Misc              | 338,259        | -                  |                     | -                  |                     | -                  | N/A               |
| Total Funding              | 41,953,606     | -                  | 81,693,100          | -                  | -                   | -                  | 0.00%             |

### **Housing Grant Match (1836) / (706)**

Fund Type: Special Revenue

Description: To account for the County matching contributions to Housing grants Prior to the accounting system upgrade in

FY 2023, this was Fund number 706.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                | 17,407         | -                  | 24,600              | -                  | -                   | -                  | N/A               |
| Operating Expense                | 18,028         | -                  | 12,000              | -                  | -                   | -                  | N/A               |
| Reserve for Contingencies        | -              | 28,600             | -                   | -                  | -                   | -                  | (100.00)%         |
| Restricted for Unfunded Requests | -              | -                  | -                   | 125,000            | -                   | 125,000            | N/A               |
| Total Appropriations             | 35,435         | 28,600             | 36,600              | 125,000            | _                   | 125,000            | 337.06%           |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans fm 001 Gen Fund            | 35,435         | 28,600             | 36,600              | 125,000            |                     | 125,000            | 337.06%           |
| Total Funding                    | 35,435         | 28,600             | 36,600              | 125,000            |                     | 125,000            | 337.06%           |

#### Human Services Grant (1837) / (707)

Fund Type: **Special Revenue** 

Description: To provide community services through grant awards designed to: support seniors by providing in-home

> support and nutrition assistance to those in greatest medical, economic and social need thereby improving quality of life and preventing premature institutionalization; creating volunteer opportunities for seniors; and the administration of various community initiatives in which grant funds are received. Prior to the accounting

system upgrade in FY 2023, this was Fund number 707.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                | 663,204        | _                  | 1,362,700           | -                  |                     |                    | N/A               |
| Operating Expense                | 2,140,814      | -                  | 5,425,400           | -                  | -                   | -                  | N/A               |
| Capital Outlay                   | -              | -                  | 500                 | -                  | -                   | -                  | N/A               |
| Grants and Aid                   | 70,320         | -                  | 71,300              | -                  | -                   | -                  | N/A               |
| Remittances                      | 113,424        | -                  | 388,500             | -                  | -                   | -                  | N/A               |
| Trans to 123 Grant Prog Support  | 95,000         | 105,000            | 105,000             | 185,000            | -                   | 185,000            | 76.19%            |
| Reserve for Contingencies        | -              | 145,000            | -                   | -                  | -                   | -                  | (100.00)%         |
| Restricted for Unfunded Requests | -              | -                  | -                   | 145,000            | -                   | 145,000            | N/A               |
| Total Appropriations             | 3,082,762      | 250,000            | 7,353,400           | 330,000            |                     | 330,000            | 32.00%            |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues       | 3,142,740      |                    | 7,588,900           | -                  |                     |                    | N/A               |
| Miscellaneous Revenues           | 25,170         | -                  | 94,500              | -                  | _                   | -                  | N/A               |
| Interest/Misc                    | 4,600          | _                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                    | -              | 250,000            | -                   | 330,000            | -                   | 330,000            | 32.00%            |
| Total Funding                    | 3,172,510      | 250,000            | 7,683,400           | 330,000            |                     | 330,000            | 32.00%            |

### Human Services Grant Match (1838) / (708)

Fund Type: **Special Revenue** 

Description: To account for the County matching contributions to Human Services Grants for seniors in the community.

Prior to the accounting system upgrade in FY 2023, this was Fund number 708.

| Appropriation Unit    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services     | -              | -                  | 6,200               | -                  | -                   | -                  | N/A               |
| Operating Expense     | 4,368          |                    | 3,600               | -                  |                     | -                  | N/A               |
| Total Appropriations  | 4,368          | _                  | 9,800               | -                  |                     | -                  | 0.00%             |
| Revenue               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Trans fm 001 Gen Fund | 4,368          | <u> </u>           | 9,800               | -                  |                     | -                  | N/A               |
| Total Funding         | 4,368          | -                  | 9,800               | -                  |                     |                    | 0.00%             |

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#### Public Services Grant (1839) / (709)

Fund Type: Special Revenue

Description: To process grants within the Public Services Department. Grants will include 4-H funding; State Aid to Libraries;

Parks grants, and the Summer Food Program, as well as others as they are identified, applied for and received.

Prior to the accounting system upgrade in FY 2023, this was Fund number 709.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services          | 29,880         | -                  | 1,542,300           | -                  | -                   | -                  | N/A               |
| Operating Expense          | 259,331        | -                  | 3,426,000           | -                  | -                   | -                  | N/A               |
| Capital Outlay             | 365,275        |                    | 6,764,000           | -                  |                     |                    | N/A               |
| Total Appropriations       | 654,486        |                    | 11,732,300          | -                  | _                   | -                  | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 460,490        | _                  | 7,909,100           | -                  | _                   | _                  | N/A               |
| Miscellaneous Revenues     | 8,090          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc              | 418            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts     | -              |                    | 3,823,200           | -                  |                     |                    | N/A               |
| Total Funding              | 468,998        | _                  | 11,732,300          | -                  | -                   | -                  | 0.00%             |

#### Public Services Grant Match (1840) / (710)

Fund Type: Special Revenue

Description: To account for the County matching contributions to Public Services Grants for various grant programs within

the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 710.

| Appropriation Unit                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services                  | 7,388          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Operating Expense                  | 12,543         | -                  | 10,000              | -                  | -                   | -                  | N/A               |
| Capital Outlay                     | 75,782         |                    |                     | -                  |                     |                    | N/A               |
| Total Appropriations               | 95,713         | -                  | 10,000              | -                  | -                   |                    | 0.00%             |
| _                                  | 2022           | FY 2023            | FY 2023             | FY 2024            | FY 2024             | FY 2024            | FY 2024           |
| Revenue                            | Actual         | Adopted            | Forecast            | Current            | Expanded            | Adopted            | Change            |
| Miscellaneous Revenues             | 1              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                      | 1,891          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 001 Gen Fund              | 9,225          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans fm 174 Conserv Collier Maint | -              | -                  | 10,000              | -                  | -                   | -                  | N/A               |
| Trans fm 314 Museum Cap            | 86,488         |                    | <u>-</u>            | -                  |                     |                    | N/A               |
| Total Funding                      | 97,604         | -                  | 10,000              | -                  |                     |                    | 0.00%             |

### **Transportation Grants (1841) / (711)**

Fund Type: Special Revenue

Description: To account for federal and state grants within the Transportation Management Services Department

supporting Roads, Transportation, Stormwater, and Coastal Zone Management projects as well as MPO

Planning. Prior to the accounting system upgrade in FY 2023, this was Fund number 711.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services          | 458,249        | -                  | 581,100             | -                  | -                   | -                  | N/A               |
| Operating Expense          | 899,353        | -                  | 4,281,700           | -                  | -                   | -                  | N/A               |
| Capital Outlay             | 1,545,293      | -                  | 21,762,100          | -                  | -                   | -                  | N/A               |
| Trans to 128 MPO Fd        | 1,746          | -                  | 6,600               | -                  |                     | -                  | N/A               |
| Total Appropriations       | 2,904,641      |                    | 26,631,500          | -                  | -                   | -                  | 0.00%             |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 1,701,537      | _                  | 26,623,400          | _                  |                     | -                  | N/A               |
| SFWMD/Big Cypress Revenue  | 740,000        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues     | -              | -                  | 1,500               | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts     | 199,177        | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward              | -              |                    | 6,600               | -                  |                     | _                  | N/A               |
| Total Funding              | 2,640,714      | -                  | 26,631,500          |                    |                     | -                  | 0.00%             |

### **Transportation Grant Match (1842) / (712)**

Fund Type: Special Revenue

Description: To account for the County matching contributions for Transportation Management Services Department

related grants. Prior to the accounting system upgrade in FY 2023, this was Fund number 712.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Personal Services              | 1,974          | _                  | 700                 | -                  |                     | -                  | N/A               |
| Operating Expense              | 498            | -                  | 4,311,000           | -                  | -                   | -                  | N/A               |
| Capital Outlay                 | 784,683        |                    | 16,741,400          | -                  |                     | _                  | N/A               |
| Total Appropriations           | 787,155        | -                  | 21,053,100          | -                  | -                   | -                  | 0.00%             |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues     | 5,559          | -                  | 700                 | -                  |                     | -                  | N/A               |
| Trans fm 111 Unincorp Gen Fd   | 1,545          | -                  | 1,200               | -                  | -                   | -                  | N/A               |
| Trans fm 310 CDES Cap Fd       | 573,487        | -                  | 2,756,900           | -                  | -                   | -                  | N/A               |
| Trans fm 313 Gas Tax Cap Fd    | -              | -                  | 1,803,600           | -                  | -                   | -                  | N/A               |
| Trans fm 318 Infra Sales Tax   | -              | -                  | 4,000,000           | -                  | -                   | -                  | N/A               |
| Trans fm 325 Stormwater Cap Fd | 211,196        | -                  | 2,809,800           | -                  | -                   | -                  | N/A               |
| Trans fm 327 SW CIP Bond       | -              | -                  | 8,535,600           | -                  | -                   | -                  | N/A               |
| Trans fm 331 Rd Im Fee         | -              | -                  | 155,000             | -                  | -                   | -                  | N/A               |
| Trans fm 333 Rd Im Fee         |                | -                  | 990,300             | -                  |                     |                    | N/A               |
| Total Funding                  | 791,787        | -                  | 21,053,100          |                    | -                   | -                  | 0.00%             |

#### County Manager Grants (1843) / (713)

Fund Type: Special Revenue

Description: To account for federal and state grants within the Economic Development Grants for various programs within

the community. Prior to the accounting system upgrade in FY 2023, this was Fund number 713.

| Revenue                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Miscellaneous Revenues | 4,103          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc          | 229            |                    |                     |                    |                     |                    | N/A               |
| Total Fundi            | ng 4,332       | -                  |                     |                    | -                   |                    | 0.00%             |

#### County Manager Grant Match (1844) / (714)

Fund Type: Special Revenue

Description: To account for the County matching contributions to the Economic Development Grants. Prior to the

accounting system upgrade in FY 2023, this was Fund number 714.

| R             | Sevenue       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|---------------|---------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc |               | 10             | -                  |                     |                    |                     |                    | N/A               |
|               | Total Funding | 10             | -                  |                     | -                  | -                   |                    | 0.00%             |

### **Immokalee CRA Grant (1027) / (715)**

Fund Type: Special Revenue

Description: To account for federal and state grants for improvement projects within the Immokalee Community

Redevelopment Agency (CRA) Area. Prior to the accounting system upgrade in FY 2023, this was Fund number

715.

| Revenue                | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Interest/Misc          | 1              | -                  | -                   | -                  | -                   | -                  | N/A               |
| Reimb From Other Depts | 67,637         |                    |                     |                    |                     |                    | N/A               |
| Total Funding          | 67,637         |                    |                     |                    |                     | -                  | 0.00%             |

### **Bayshore CRA Grant (1022) / (717)**

Fund Type: Special Revenue

Description: To account for federal and state grants for improvement projects within the Bayshore Community

Redevelopment Agency (CRA) area. Prior to the accounting system upgrade in FY 2023, this was Fund number

717.

|                        |               | 2022   | FY 2023 | FY 2023  | FY 2024 | FY 2024  | FY 2024 | FY 2024 |
|------------------------|---------------|--------|---------|----------|---------|----------|---------|---------|
| Revenue                |               | Actual | Adopted | Forecast | Current | Expanded | Adopted | Change  |
| Interest/Misc          |               | -      | -       | -        | -       | -        | -       | N/A     |
| Reimb From Other Depts |               | 30,000 |         |          |         |          |         | N/A     |
|                        | Total Funding | 30,000 | _       | _        | _       | -        | -       | 0.00%   |

### **Justice Federal Equitable Sharing (1811) / (721)**

Fund Type: Special Revenue

Description: To account for proceeds received through the federal asset forfeiture and equitable sharing program. Prior to

the accounting system upgrade in FY 2023, this was Fund number 721.

| Appropriation Unit      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances             | -              | 197,200            | -                   | 199,600            |                     | 199,600            | 1.22%             |
| Total Appropriations    | _              | 197,200            | -                   | 199,600            |                     | 199,600            | 1.22%             |
| Revenue                 | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc           | 1,291          | 600                | 1,200               | 1,200              | -                   | 1,200              | 100.00%           |
| Carry Forward           | 196,000        | 196,600            | 197,300             | 198,500            | -                   | 198,500            | 0.97%             |
| Less 5% Required By Law | _              |                    |                     | (100)              |                     | (100)              | N/A               |
| Total Funding           | 197,291        | 197,200            | 198,500             | 199,600            |                     | 199,600            | 1.22%             |

### **Treasury Federal Equitable Sharing (1812) / (722)**

Fund Type: Special Revenue

Description: To account for proceeds received through the federal asset forfeiture and equitable sharing program. Prior to

the accounting system upgrade in FY 2023, this was Fund number 722.

| Appropriation Unit         | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Remittances                | 222,920        | 539,700            | -                   | 709,700            |                     | 709,700            | 31.50%            |
| Total Appropriations       | 222,920        | 539,700            |                     | 709,700            | -                   | 709,700            | 31.50%            |
| Revenue                    | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Intergovernmental Revenues | 346,318        | -                  | 48,500              | -                  |                     | -                  | N/A               |
| Interest/Misc              | 3,425          | 1,500              | 7,200               | 3,000              | -                   | 3,000              | 100.00%           |
| Carry Forward              | 511,200        | 538,300            | 651,200             | 706,900            | -                   | 706,900            | 31.32%            |
| Less 5% Required By Law    | _              | (100)              |                     | (200)              |                     | (200)              | 100.00%           |
| Total Funding              | 860,943        | 539,700            | 706,900             | 709,700            | -                   | 709,700            | 31.50%            |

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### FEMA Events - Grant (1813) / (727)

Fund Type: Special Revenue

Description: To provide a centralized approach to capture FEMA related expenses other than debris removal and

monitoring. Prior to the accounting system upgrade in FY 2023, this was Fund number 727.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | -              |                    | 60,108,000          | -                  |                     |                    | N/A               |
| Capital Outlay                 | -              | -                  | 392,000             | -                  | -                   | -                  | N/A               |
| Reserve for Catastrophic Event |                | 2,000,000          |                     | 2,000,000          |                     | 2,000,000          | 0.00%             |
| Total Appropriations           | -              | 2,000,000          | 60,500,000          | 2,000,000          | -                   | 2,000,000          | 0.00%             |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                  | 18             | _                  | _                   |                    |                     |                    | N/A               |
| Trans fm 001 Gen Fund          | 1,000,000      | 2,000,000          | 2,000,000           | 2,000,000          | -                   | 2,000,000          | 0.00%             |
| Adv/Repay fm 001 Gen Fd        | -              | -                  | -                   | 10,000,000         | -                   | 10,000,000         | N/A               |
| Adv/Repay fm 301 Cap Proj      | -              | -                  | 20,000,000          | 15,000,000         | -                   | 15,000,000         | N/A               |
| Adv/Repay frm 412 Water Cap    | -              | -                  | 3,219,200           | -                  | -                   | -                  | N/A               |
| Adv/Repay frm 414 WasteW Cap   | -              | -                  | 9,280,800           | -                  | -                   | -                  | N/A               |
| Carry Forward                  |                |                    | 1,000,000           | (25,000,000)       |                     | (25,000,000)       | N/A               |
| Total Funding                  | 1,000,018      | 2,000,000          | 35,500,000          | 2,000,000          | -                   | 2,000,000          | 0.00%             |

### **Deepwater Horizon Oil Spill Settlement (1847) / (757)**

Fund Type: Special Revenue

Description: In accordance with Section 377.43 Florida Statutes, the Deepwater Horizon Oil Spill Settlement money shall be

deposited into a separate fund and may be spent on scientific research into the impact of the oil spill on fisheries and coastal wildlife and vegetation along any of the states shoreline; restoration of coastal areas damaged by the oil spill; economic incentives; and initiative to expand and diversify the economy of the Collier

County. Prior to the accounting system upgrade in FY 2023, this was Fund number 757.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Restricted for Unfunded Requests | -              | 2,139,300          | -                   | 2,206,400          | -                   | 2,206,400          | 3.14%             |
| Total Appropriations             |                | 2,139,300          | -                   | 2,206,400          | -                   | 2,206,400          | 3.14%             |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 14,037         | 12,300             | 34,500              | 43,100             | -                   | 43,100             | 250.41%           |
| Carry Forward                    | 2,116,900      | 2,127,700          | 2,131,000           | 2,165,500          | -                   | 2,165,500          | 1.78%             |
| Less 5% Required By Law          | _              | (700)              |                     | (2,200)            |                     | (2,200)            | 214.29%           |
| Total Funding                    | 2,130,937      | 2,139,300          | 2,165,500           | 2,206,400          | -                   | 2,206,400          | 3.14%             |

### **Tourism Capital Projects Fund (1108) / (758)**

Fund Type: Special Revenue

Description: This fund provides funding for capital projects that promote tourism. Prior to the accounting system upgrade

in FY 2023, this was Fund number 758.

| Appropriation Unit            | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense             | -              | -                  | 670,000             | -                  | _                   | _                  | N/A               |
| Trans to Tax Collector        | 135,631        | 150,000            | 150,000             | 158,000            | -                   | 158,000            | 5.33%             |
| Trans to 270 TDT Rev Bond     | 3,217,100      | 3,730,300          | 3,730,300           | 3,754,500          | -                   | 3,754,500          | 0.65%             |
| Trans to 370 Sport Complx Cap | 2,471,200      | 3,382,500          | 3,382,500           | 2,698,200          | -                   | 2,698,200          | (20.23)%          |
| Reserve for Capital           |                | 861,100            | -                   | 179,200            |                     | 179,200            | (79.19)%          |
| Total Appropriations          | 5,823,931      | 8,123,900          | 7,932,800           | 6,789,900          | -                   | 6,789,900          | (16.42)%          |
| Revenue                       | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Tourist Devel Tax             | 6,781,539      | 4,688,800          | 5,516,900           | 4,923,200          | _                   | 4,923,200          | 5.00%             |
| Interest/Misc                 | 20,190         | 15,000             | -                   | 50,000             | -                   | 50,000             | 233.33%           |
| Carry Forward                 | 3,503,800      | 3,655,300          | 4,481,600           | 2,065,700          | -                   | 2,065,700          | (43.49)%          |
| Less 5% Required By Law       | _              | (235,200)          |                     | (249,000)          |                     | (249,000)          | 5.87%             |
| Total Funding                 | 10,305,528     | 8,123,900          | 9,998,500           | 6,789,900          | -                   | 6,789,900          | (16.42)%          |

### Sports & Special Events Complex (1109) / (759)

Fund Type: Special Revenue

Description: This fund accounts for the day-to-day operations of the Sports & Special Events Complex. The General Fund

provides funding for day to day operations and maintenance of the complex and the tourist development transfer provides funding for management, marketing, and promotion. Prior to the accounting system upgrade

in FY2023, this was Fund 759.

|   | 2022                                     | FY 2023                                    | FY 2023                           | FY 2024                                     | FY 2024             | FY 2024                                     | FY 2024                            |
|---|--|--|-----------------------------------|---|---------------------|---|------------------------------------|
| Appropriation Unit  | Actual                                   | Adopted                                    | Forecast                          | Current                                     | Expanded            | Adopted                                     | Change                             |
| Personal Services   | 365,697                                  | 589,900                                    | 530,900                           | 666,300                                     | -                   | 666,300                                     | 12.95%                             |
| Operating Expense   | 2,716,173                                | 3,837,300                                  | 4,358,600                         | 4,964,500                                   | -                   | 4,964,500                                   | 29.37%                             |
| Indirect Cost Reimburs  | -  | 36,300                                     | 36,300                            | 55,000                                      | -                   | 55,000                                      | 51.52%                             |
| Capital Outlay  | 133,112                                  | 760,000                                    | 751,000                           | 683,500                                     | -                   | 683,500                                     | (10.07)%                           |
| Reserve for Contingencies   | -  | 125,000                                    | -                                 | 127,500                                     | -                   | 127,500                                     | 2.00%                              |
| Reserve for Future Capital Replacements   | -  | 648,800                                    | -                                 | 883,400                                     | -                   | 883,400                                     | 36.16%                             |
| Reserve for Motor Pool Cap  |  | 156,900                                    |                                   | 197,000                                     |                     | 197,000                                     | 25.56%                             |
| Total Appropriations  | 3,214,982                                | 6,154,200                                  | 5,676,800                         | 7,577,200                                   |                     | 7,577,200                                   | 23.12%                             |
|   |  |  |                                   |   |                     |   |                                    |
| -   | 2022                                     | FY 2023                                    | FY 2023                           | FY 2024                                     | FY 2024             | FY 2024                                     | FY 2024                            |
| Revenue   | 2022<br>Actual                           | FY 2023<br>Adopted                         | FY 2023<br>Forecast               | FY 2024<br>Current                          | FY 2024<br>Expanded | FY 2024<br>Adopted                          | FY 2024<br>Change                  |
| Revenue Charges For Services  |  |  |                                   |   |                     |   |                                    |
|   | Actual                                   | Adopted                                    | Forecast                          | Current                                     | Expanded            | Adopted                                     | Change                             |
| Charges For Services  | <b>Actual</b> 1,027,819                  | <b>Adopted</b> 1,550,000                   | Forecast                          | <b>Current</b> 2,484,800                    | Expanded            | <b>Adopted</b> 2,484,800                    | <b>Change</b> 60.31%               |
| Charges For Services<br>Interest/Misc   | Actual<br>1,027,819<br>27,121            | 1,550,000<br>16,800                        | 1,550,000                         | 2,484,800<br>17,300                         | Expanded -          | <b>Adopted</b> 2,484,800 17,300             | <b>Change</b> 60.31% 2.98%         |
| Charges For Services<br>Interest/Misc<br>Trans fm 001 Gen Fund                  | Actual<br>1,027,819<br>27,121<br>899,500 | 1,550,000<br>16,800<br>3,029,100           | 1,550,000<br>-<br>3,029,100       | 2,484,800<br>17,300<br>3,029,100            | Expanded -          | 2,484,800<br>17,300<br>3,029,100            | Change<br>60.31%<br>2.98%<br>0.00% |
| Charges For Services Interest/Misc Trans fm 001 Gen Fund Trans fm 184 TDC Promo | Actual 1,027,819 27,121 899,500 473,300  | Adopted 1,550,000 16,800 3,029,100 478,100 | 7,550,000<br>3,029,100<br>478,100 | 2,484,800<br>17,300<br>3,029,100<br>498,400 | Expanded            | 2,484,800<br>17,300<br>3,029,100<br>498,400 | 60.31%<br>2.98%<br>0.00%<br>4.25%  |

## Collier County Street Lighting District (1601) / (760)

Fund Type: Special Revenue

Description: Provides street lighting to residential and commercial areas that do not meet the requirements for arterial level

roadway lighting. The principal revenue source within this fund is through a Board approved taxing district.

Prior to the accounting system upgrade in FY 2023, this was Fund number 760.

| Appropriation Unit           | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense            | 738,512        | 900,100            | 783,800             | 953,500            | <u> </u>            | 953,500            | 5.93%             |
| Indirect Cost Reimburs       | 5,300          | 4,100              | 4,100               | 5,100              | _                   | 5,100              | 24.39%            |
| Trans to Property Appraiser  | 7,242          | 8,000              | 8,000               | 7,700              | -                   | 7,700              | (3.75)%           |
| Trans to Tax Collector       | 17,279         | 19,500             | 19,500              | 18,300             | -                   | 18,300             | (6.15)%           |
| Reserve for Contingencies    | -              | 85,000             | -                   | 95,600             | -                   | 95,600             | 12.47%            |
| Reserve for Capital          | -              | 524,200            | -                   | 659,900            | -                   | 659,900            | 25.89%            |
| Total Appropriations         | 768,333        | 1,540,900          | 815,400             | 1,740,100          | -                   | 1,740,100          | 12.93%            |
| Revenue                      | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Ad Valorem Taxes             | 844,133        | 899,900            | 850,900             | 908,300            | _                   | 908,300            | 0.93%             |
| Delinquent Ad Valorem Taxes  | 16,552         | -                  | 600                 | -                  | -                   | -                  | N/A               |
| Miscellaneous Revenues       | 84,120         | -                  | -                   | -                  | -                   | -                  | N/A               |
| Interest/Misc                | 6,316          | 2,500              | 10,000              | 2,500              | -                   | 2,500              | 0.00%             |
| Trans frm Property Appraiser | 602            | -                  | -                   | -                  | -                   | -                  | N/A               |
| Trans frm Tax Collector      | 6,805          | -                  | -                   | -                  | -                   | -                  | N/A               |
| Carry Forward                | 595,400        | 683,700            | 828,800             | 874,900            | -                   | 874,900            | 27.97%            |
| Less 5% Required By Law      | _              | (45,200)           | <u>-</u>            | (45,600)           |                     | (45,600)           | 0.88%             |
| Total Funding                | 1,553,928      | 1,540,900          | 1,690,300           | 1,740,100          | -                   | 1,740,100          | 12.93%            |

#### 42nd Ave SE MSTU (1637) / (761)

Fund Type: Special Revenue

Description: Ordinance 2021-47 created the 42nd Avenue SE Municipal Service Taxing Unit for the purpose of collecting

reimbursements of expenditures made in repairing 42nd Avenue SE to place it in a condition that fire and emergency vehicles can traverse and provide services to the property owners directly benefiting. Millage rates are not to exceed 1.0 mils of ad valorem taxes for the first two years (FY23 and FY24) and no more than 5.0 mils of ad valorem taxes per year thereafter. Emergency repairs in the amount of \$72,231 were completed in 2021.

Prior to the accounting system upgrade in FY 2023, this was Fund number 761.

| Appropriation Unit  | 2022<br>Actual | FY 2023<br>Adopted   | FY 2023<br>Forecast   | FY 2024<br>Current   | FY 2024<br>Expanded | FY 2024<br>Adopted   | FY 2024<br>Change       |
|---|----------------|----------------------|-----------------------|----------------------|---------------------|----------------------|-------------------------|
| Indirect Cost Reimburs  | -              | -                    | -                     | 100                  | -                   | 100                  | N/A                     |
| Trans to Property Appraiser   | -              | 100                  | 100                   | 100                  | -                   | 100                  | 0.00%                   |
| Trans to Tax Collector  | -              | 200                  | 200                   | 300                  | -                   | 300                  | 50.00%                  |
| Trans to 111 Unincorp Gen Fd  | -              | 500                  | 500                   | 500                  | -                   | 500                  | 0.00%                   |
| Advance/Repay to 341 Rd Assessmt                                    | -              | 1,300                | 1,300                 | 1,800                | -                   | 1,800                | 38.46%                  |
| Total Appropriations  | -              | 2,100                | 2,100                 | 2,800                |                     | 2,800                | 33.33%                  |
|   | 2022           | FY 2023              | FY 2023               | FY 2024              | FY 2024             | FY 2024              | FY 2024                 |
| Revenue   | Actual         | Adopted              | Forecast              | Current              | Expanded            | Adopted              | Change                  |
| Revenue Ad Valorem Taxes  | Actual         |                      |                       |                      |                     |                      |                         |
|   | Actual 120     | Adopted              | Forecast              | Current              | Expanded            | Adopted              | Change                  |
| Ad Valorem Taxes  | -              | <b>Adopted</b> 2,300 | <b>Forecast</b> 2,200 | <b>Current</b> 3,000 | Expanded            | <b>Adopted</b> 3,000 | <b>Change</b> 30.43%    |
| Ad Valorem Taxes<br>Interest/Misc                                   | 120            | 2,300                | 2,200                 | 3,000                | Expanded            | <b>Adopted</b> 3,000 | Change<br>30.43%<br>N/A |
| Ad Valorem Taxes<br>Interest/Misc<br>Adv/Repay 761 42nd Ave SE MSTU | 120            | 2,300                | 2,200                 | 3,000<br>-<br>-      | Expanded -          | 3,000<br>-<br>-      | 30.43%<br>N/A<br>N/A    |

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### Pelican Bay Street Lighting District (1008) / (778)

Fund Type: Special Revenue

Description: Provides street lighting to the Pelican Bay district. The principal revenue source within these funds is ad valorem taxes. Prior to the accounting system upgrade in FY 2023, this was Fund number 778.

|                                   | 2022      | FY 2023  | FY 2023   | FY 2024  | FY 2024  | FY 2024  | FY 2024   |
|-----------------------------------|-----------|----------|-----------|----------|----------|----------|-----------|
| Appropriation Unit                | Actual    | Adopted  | Forecast  | Current  | Expanded | Adopted  | Change    |
| Personal Services                 | 106,486   | 113,600  | 117,500   | 132,700  |          | 132,700  | 16.81%    |
| Operating Expense                 | 182,599   | 214,300  | 191,300   | 220,900  | -        | 220,900  | 3.08%     |
| Indirect Cost Reimburs            | 9,800     | 9,400    | 9,400     | 10,500   | -        | 10,500   | 11.70%    |
| Capital Outlay                    | -         | 500      | 151,300   | 500      | -        | 500      | 0.00%     |
| Trans to Property Appraiser       | -         | 8,000    | 8,000     | 8,000    | -        | 8,000    | 0.00%     |
| Trans to Tax Collector            | 12,755    | 17,900   | 17,900    | 17,900   | -        | 17,900   | 0.00%     |
| Trans to 322 Pel Bay Irr and Land | 440,000   | 397,700  | 397,700   | 473,400  | -        | 473,400  | 19.03%    |
| Reserve for Contingencies         | -         | 11,400   | -         | 11,400   | -        | 11,400   | 0.00%     |
| Reserve for Salary Adj.           | -         | 11,400   | -         | -        | -        | -        | (100.00)% |
| Reserve for Capital               | -         | 50,000   | -         | 49,600   | -        | 49,600   | (0.80)%   |
| Reserve for Cash Flow             | _         | 40,000   |           | 40,000   |          | 40,000   | 0.00%     |
| Total Appropriations              | 751,640   | 874,200  | 893,100   | 964,900  |          | 964,900  | 10.38%    |
|                                   | 2022      | FY 2023  | FY 2023   | FY 2024  | FY 2024  | FY 2024  | FY 2024   |
| Revenue                           | Actual    | Adopted  | Forecast  | Current  | Expanded | Adopted  | Change    |
| Ad Valorem Taxes                  | 633,124   | 743,400  | 713,700   | 800,000  | _        | 800,000  | 7.61%     |
| Delinguent Ad Valorem Taxes       | 2,484     | -        | -         | -        | -        | -        | N/A       |
| Miscellaneous Revenues            | 18,627    | 18,900   | 18,900    | 20,400   | -        | 20,400   | 7.94%     |
| Interest/Misc                     | 3,714     | 1,500    | 4,500     | 5,400    | -        | 5,400    | 260.00%   |
| Trans frm Tax Collector           | 5,023     | -        | -         | -        | -        | -        | N/A       |
| Carry Forward                     | 425,000   | 148,700  | 336,400   | 180,400  | -        | 180,400  | 21.32%    |
| Less 5% Required By Law           | -         | (38,300) | -         | (41,300) |          | (41,300) | 7.83%     |
| Total Funding                     | 1,087,972 | 874,200  | 1,073,500 | 964,900  |          | 964,900  | 10.38%    |

### **Golden Gate City Economic Development Zone (1032) / (782)**

Fund Type: Special Revenue

Description: Established in FY 2019 (with an October 1, 2015 base year) to attract and retain qualified targeted industry businesses within the defined unincorporated area of Collier County. Prior to the accounting system upgrade in

FY 2023, this was Fund number 782.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -              | 1,000              | -                   | 1,000              |                     | 1,000              | 0.00%             |
| Remittances                      | -              | -                  | -                   | 788,900            | -                   | 788,900            | N/A               |
| Restricted for Unfunded Requests |                | 6,358,100          |                     | 8,353,600          |                     | 8,353,600          | 31.39%            |
| Total Appropriations             |                | 6,359,100          | <u>-</u>            | 9,143,500          |                     | 9,143,500          | 43.79%            |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 23,074         | 13,900             | 110,200             | 154,000            |                     | 154,000            | 1,007.91%         |
| Trans fm 001 Gen Fund            | 1,423,200      | 1,867,600          | 1,867,600           | 2,063,200          | -                   | 2,063,200          | 10.47%            |
| Trans fm 111 Unincorp Gen Fd     | 322,200        | 422,800            | 422,800             | 468,800            | -                   | 468,800            | 10.88%            |
| Carry Forward                    | 2,296,300      | 4,055,500          | 4,064,800           | 6,465,400          | -                   | 6,465,400          | 59.42%            |
| Less 5% Required By Law          |                | (700)              | <u>-</u>            | (7,900)            |                     | (7,900)            | 1,028.57%         |
| Total Funding                    | 4,064,774      | 6,359,100          | 6,465,400           | 9,143,500          | -                   | 9,143,500          | 43.79%            |

## I-75 & Collier Blvd Innovation Zone (1031) / (783)

Fund Type: Special Revenue

Description: Established in FY 2018 (with a base year of 2016 - FY 2017) to promote economic growth which results in high

wage jobs and helps diversify the economy. Prior to the accounting system upgrade in FY 2023, this was Fund

number 783.

| Appropriation Unit               | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|----------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense                | -              | 1,000              | -                   | 1,000              | -                   | 1,000              | 0.00%             |
| Remittances                      | -              | 2,400,000          | 2,000,000           | 7,000,000          | -                   | 7,000,000          | 191.67%           |
| Restricted for Unfunded Requests | -              | 1,031,100          | -                   | 536,300            | -                   | 536,300            | (47.99)%          |
| Total Appropriations             | -              | 3,432,100          | 2,000,000           | 7,537,300          |                     | 7,537,300          | 119.61%           |
| Revenue                          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                    | 5,309          |                    | 19,000              | 4,000              |                     | 4,000              | N/A               |
| Trans fm 001 Gen Fund            | 295,100        | 419,300            | 419,300             | 470,200            | -                   | 470,200            | 12.14%            |
| Trans fm 111 Unincorp Gen Fd     | 66,800         | 95,000             | 95,000              | 106,900            | -                   | 106,900            | 12.53%            |
| Adv/Repay fm 001 Gen Fd          | -              | 2,000,000          | 2,000,000           | 5,500,000          | -                   | 5,500,000          | 175.00%           |
| Carry Forward                    | 555,900        | 917,800            | 923,100             | 1,456,400          | -                   | 1,456,400          | 58.68%            |
| Less 5% Required By Law          | -              |                    |                     | (200)              |                     | (200)              | N/A               |
| Total Funding                    | 923,109        | 3,432,100          | 3,456,400           | 7,537,300          |                     | 7,537,300          | 119.61%           |

### Immokalee CRA Capital (1026) / (786)

Fund Type: Special Revenue

Description: To account for the Immokalee Community Redevelopment Agency (CRA) capital program. Prior to the

accounting system upgrade in FY 2023, this was Fund number 786.

| Appropriation Unit          | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|-----------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense           | -              | 50,000             | 529,100             | -                  | -                   | -                  | (100.00)%         |
| Capital Outlay              | -              | 390,300            | 1,921,900           | 548,900            | -                   | 548,900            | 40.64%            |
| Grants and Aid              |                |                    | 100,000             | -                  |                     |                    | N/A               |
| Total Appropriations        |                | 440,300            | 2,551,000           | 548,900            |                     | 548,900            | 24.67%            |
| Revenue                     | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc               | 5,355          | 6,500              | 27,400              | 6,500              |                     | 6,500              | 0.00%             |
| Trans fm 186 Immok Redev Fd | 97,600         | 434,200            | 1,076,700           | 542,700            | -                   | 542,700            | 24.99%            |
| Carry Forward               | 1,343,900      | -                  | 1,446,900           | -                  | -                   | -                  | N/A               |
| Less 5% Required By Law     |                | (400)              |                     | (300)              |                     | (300)              | (25.00)%          |
| Total Funding               | 1,446,855      | 440,300            | 2,551,000           | 548,900            |                     | 548,900            | 24.67%            |

### Bayshore CRA Project Fund (1021) / (787)

Fund Type: Special Revenue

Description: To account for the Bayshore Community Redevelopment Agency (CRA) capital program. Prior to the

accounting system upgrade in FY 2023, this was Fund number 787.

| Appropriation Unit             | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
|--------------------------------|----------------|--------------------|---------------------|--------------------|---------------------|--------------------|-------------------|
| Operating Expense              | 329,497        | 640,300            | 2,766,200           | 720,900            |                     | 720,900            | 12.59%            |
| Capital Outlay                 | 30,616         | 1,564,300          | 7,662,400           | 1,750,000          | -                   | 1,750,000          | 11.87%            |
| Grants and Aid                 | 68,453         | -                  | 515,400             | -                  | -                   | -                  | N/A               |
| Remittances                    |                | 250,000            | 250,000             | 200,000            |                     | 200,000            | (20.00)%          |
| Total Appropriations           | 428,565        | 2,454,600          | 11,194,000          | 2,670,900          |                     | 2,670,900          | 8.81%             |
| Revenue                        | 2022<br>Actual | FY 2023<br>Adopted | FY 2023<br>Forecast | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change |
| Interest/Misc                  | 35,758         | 24,600             | 267,900             | 24,600             | _                   | 24,600             | 0.00%             |
| Trans fm 187 Bayshore Redev Fd | 1,717,100      | 2,431,200          | 3,745,600           | 2,647,500          | -                   | 2,647,500          | 8.90%             |
| Carry Forward                  | 5,856,200      | -                  | 7,180,500           | -                  | -                   | -                  | N/A               |
| Less 5% Required By Law        |                | (1,200)            | -                   | (1,200)            |                     | (1,200)            | 0.00%             |
| Total Funding                  | 7,609,058      | 2,454,600          | 11,194,000          | 2,670,900          |                     | 2,670,900          | 8.81%             |

### SHIP Grants (1053) / (791)

Fund Type: Special Revenue

Description: Grant funds used to provide affordable housing strategies such as impact fee waivers and deferrals, housing

rehabilitation and down payment/closing cost assistance. Prior to the accounting system upgrade in FY 2023,

this was Fund number 791.

| Appropriation Unit                                   | 2022<br>Actual                  | FY 2023<br>Adopted | FY 2023<br>Forecast               | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change    |
|--|---------------------------------|--------------------|-----------------------------------|--------------------|---------------------|--------------------|----------------------|
| Personal Services                                    | 187,183                         | -                  | 403,500                           | -                  |                     | -                  | N/A                  |
| Operating Expense                                    | 26,031                          | -                  | 82,700                            | -                  | _                   | -                  | N/A                  |
| Grants and Aid                                       | 155,052                         | -                  | 1,177,100                         | -                  | -                   | -                  | N/A                  |
| Remittances  | 1,243,613                       | -                  | 5,416,600                         | -                  | -                   | -                  | N/A                  |
| Total Appropriations                                 | 1,611,879                       |                    | 7,079,900                         | -                  | -                   | -                  | 0.00%                |
|  |                                 |                    |                                   |                    |                     |                    |                      |
| Revenue  | 2022<br>Actual                  | FY 2023<br>Adopted | FY 2023<br>Forecast               | FY 2024<br>Current | FY 2024<br>Expanded | FY 2024<br>Adopted | FY 2024<br>Change    |
| Revenue Intergovernmental Revenues                   |                                 |                    |                                   |                    | Expanded            |                    |                      |
| T  | Actual                          | Adopted            | Forecast                          | Current            | Expanded            | Adopted            | Change               |
| Intergovernmental Revenues                           | <b>Actual</b> 4,158,567         | Adopted            | <b>Forecast</b> 6,467,200         | Current            | Expanded            | Adopted -          | Change<br>N/A        |
| Intergovernmental Revenues<br>Miscellaneous Revenues | <b>Actual</b> 4,158,567 519,462 | Adopted -          | <b>Forecast</b> 6,467,200 472,700 | Current            | Expanded            | Adopted -          | Change<br>N/A<br>N/A |

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## **Appendix to the Collier County Adopted Budget**

The following pages comprise the appendix to the Collier County Adopted Budget for the Fiscal Year 2023-2024. The appendix consists of the following components:

Glossary of Commonly Used Terms Page 2

Glossary of Commonly Used Acronyms Page 7

Statistical Data\* Page 10

\*The Collier County Annual Comprehensive Financial Report (ACFR) is prepared each year by the Clerk of Courts Financial Office, independent of the County Office of Management and Budget. The ACFR for Fiscal Year 2022-2023 cannot be considered final until it is presented to the Board of County Commissioners; this is not expected to take place until March 2024. As such, the statistical data from the ACFR for the Fiscal Year 2021-2022 has been included.

Fiscal Year 2024 Appendix

#### Glossary of Commonly Used Terms

**2007 State of Florida Property Tax Limiting Legislation:** Refers to the June 2007 Legislation enacted by the Florida Legislature which requires local governments to reduce ad valorem taxes to below the level of taxes levied in fiscal year 2006-2007 based upon certain formulas proffered by the legislation.

**2008 State of Florida Property Tax Limiting Legislation:** This one-time legislation required the Roll-Back Millage Rate to include the impact of Amendment 1.

#### -A-

**Accrual Basis:** The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events or circumstances occur, rather than only in the periods in which cash is received or paid by the government.

**Adopted Budget:** The budget as approved by the Board of County Commissioners after two public hearings prior to the beginning of each new fiscal year.

**Ad Valorem Tax:** A tax based on the value of real or tangible personal property.

**Agency:** A major governmental branch. The County Manager and Constitutional Officers serve as agency heads.

Aggregate Millage Rate: A "theoretical" millage rate based on the total County taxable value required to raise all County levied taxes, including dependent districts and Municipal Service Taxing Districts (MSTDs), but not including voter approved debt issues.

Amendment 1 (State-wide voter referendum on January 29, 2008): Provided an extra \$25,000 Homestead Exemption; a \$25,000 exemption on tangible personal property; and, provided for transportability of "Save-Our-Homes" legislation which limits increases in taxable value to 3% annually.

**Appropriation:** An authorization by the Board of County Commissioners to spend public funds for a specific purpose.

**Appropriation Unit:** A major category of expenditures such as personal services, operating expenses, capital outlay, transfers, contributions, and reserves.

**Article V:** The portion of the Florida Constitution that covers funding for the judicial system.

Arbitrage: In government finance, the most common occurrence of arbitrage involves the investment of the proceeds from the sale of tax-exempt securities in a taxable money market instrument that yields a higher rate, resulting in interest revenue in excess of interest costs. If bond proceeds are not expended in accordance with spend down requirements the excess interest earnings (arbitrage) must be rebated to the Internal Revenue Service.

**Arbitrage Services**: Services provided by the County's Arbitrage consultant designed to monitor the expenditure of capital bond proceeds in a timely manner to determine whether there were excess interest earnings in accordance with Internal Revenue Service regulations.

**Assessed Valuation:** The value placed on a given property by the Property Appraiser. State law requires that the assessed value be equal to the market value of the property.

**Audit:** The examination or inspection of various books of accounts by an auditor followed by physical checking of inventory.

-B-

**Balanced Budget:** A budget in which revenues equal expenditures.

**Board of County Commissioners (BCC):** The legislative body of county government, which in Collier County consists of five Commissioners elected by district.

**Bond:** A certificate of debt issued by a government or corporation guaranteeing payment of the original investment plus interest by a specified future date.

**Budget:** A summary of planned revenues and expenditures for a given period of time. The County is required to prepare and adopt a budget each fiscal year.

# Collier County Government Fiscal Year 2024 Adopted Budget

**Budget Highlights:** Explanations of changes or major issues affecting the budget.

**Budget Amendment:** A change to the fiscal year adopted budget, which may increase or decrease a fund total. A budget may be amended during the fiscal year by the governing body and/or management, in accordance with procedures specified by law and/or administrative rules and regulations.

-C-

**Capital Improvement:** The new construction of, or improvements to existing buildings, roads, or other long-lived facilities.

Capital Improvement Element (CIE): The section of the state mandated Growth Management Plan which includes a plan for the construction of various public facilities needed to maintain a given service level for the expected population of the County over the next five years.

**Capital Lease**: Contractual agreements which are termed "leases", but which in substance amount to purchase contracts for equipment and machinery.

**Capital Outlay:** Appropriation unit that includes all expenditures for equipment, vehicles, machinery, etc. that has a cost of \$5,000 or greater.

**Capitalization**: The process of converting capital fixed assets from expenses to assets.

**Carry Forward:** (Fund Balance) Unspent money at the end of a fiscal year available for use in the next fiscal year to fund expenditures or reserves.

**Commercial Paper**: A competitive short-term loanfinancing alternative issued at a variable interest rate. Commercial paper generally offers low cost borrowing, flexible terms and repayment schedules, and a more simplified application process than other instruments used to finance capital and other governmental projects.

Community Redevelopment Agency (CRA) Bank Loan: Specialized competitive bank financing benefiting the County's Bayshore/ Gateway CRA with loan proceeds used for private land acquisition purposes within the District.

**Constitutional Officers:** Independently elected county officials mandated by the Florida Constitution. These include the Property Appraiser, Tax Collector,

Supervisor of Elections, Sheriff, and Clerk of the Court.

**Contingency Reserve:** Money set aside for emergencies or other unforeseen, unbudgeted expenditures.

**Contract Agencies:** Independent organizations, primarily social service agencies, which have a contract with the County to provide services to County residents in return for receiving some funding from the County.

**Contributions:** A grant provided by the County to another government or non-profit agency which provides services to Collier County residents.

**Current Service:** An existing program or service. The current service budget is the amount necessary to continue to provide existing programs.

-D-

**Debt Service:** Payment of interest, principal, and other associated costs to County creditors.

**Deficit**: The excess of expenditures over revenues during a fiscal year.

**Department:** An organizational unit composed of divisions that are responsible for a major governmental function.

**Depreciation**: Expiration in the service life of fixed assets attributable to wear and tear, deterioration, action of physical elements, inadequacy, and obsolescence.

**Division:** The basic organizational unit of the County which provides a specific service.

-E-

**Enterprise Fund:** A fund established to account for activities operated in a manner similar to a private business enterprise. The County's Utility Division and Solid Waste Department operations are accounted for in this way.

**Expanded Service:** A new program or an enhancement to an existing program. The expanded service budget includes the costs to provide new services and enhancements to existing services approved by the BCC.

**Expenditure:** Money spent to receive a good or service.

-F-

**Fiduciary Funds:** Trust or Agency funds that account for assets held by the County as a trustee or agent for individuals, private organizations, and other governmental units.

**Fiscal Year:** A 12-month period used to plan for the use of an organization's funds. By state law, the County's fiscal year runs from October 1 through September 30 of the following year.

**Fixed Asset**: Assets of a long-term character such as land, buildings, and improvements other than buildings, machinery, equipment, and furniture whose cost is in excess of a specific amount and whose life expectancy is in excess of one year.

**Full-Time Equivalent (FTE):** The number of approved positions equated to a full-time basis (e.g., two half-time positions equal one full-time equivalent position).

**Fund:** A financial unit used to account for activities of a similar purpose or with a common revenue source.

**Fund Balance:** (Carry Forward). A fund's current assets less current liabilities at fiscal year end. In governmental funds, this is also equal to revenues less expenses for the fiscal year.

-G-

**General Fund:** The fund that accounts for most county-wide general government activities and is supported by ad valorem taxes.

**General Long Term Debt**: The long term debt associated with a governmental type fund. Long term debt legally payable from general revenues and backed by the full faith and credit of a governmental unit.

**General Obligation Bonds:** Bonded indebtedness relying on the general credit worthiness of the issuing government for repayment rather than a specific revenue source pledged for repayment.

**Goals:** Written statements that reflect the broad, general purpose of a program.

**Governmental Fund:** A broad category of funds used to account for general government operations. The General Fund, Special Revenue Funds, Capital

Funds and Debt Service Funds are all types of Governmental Funds.

**Grant:** A contribution of assets (usually cash) by one governmental unit or other organization to another. Typically, these contributions are made to local governments for a specified purpose by the state or federal government.

-H-

**Homestead Exemption:** A deduction of up to \$25,000 from the assessed value of property occupied by the owner and designated as his primary residence.

-I-

**Impact Fees:** Fees assessed during the construction process that are used to offset the costs of providing growth related infrastructure.

**Indirect Service Charge:** Charging for services based on a cost allocation method rather than billing as service is rendered. The County uses an indirect service charge to reimburse the General Fund for general and administrative services provided to other funds.

**Infrastructure:** The basic facilities required for the functioning of a community such as roads, bridges, water, and sewer service, etc.

**Internal Service Fund:** A fund used to account for operations providing goods or services primarily to other government departments on a reimbursement basis.

-J-

**Job Bank Employee**: Pool of temporary prequalified employees maintained by the County and available for hire by various County Divisions, Agencies and Constitutional Offices.

-L-

**Levy:** To impose a tax, special assessment, or charge.

**Line Item Budget:** A budget that lists each expenditure category (salary, materials, contractual services, etc.) separately, along with the dollar amount budgeted for each specified category.

-M-

# Collier County Government Fiscal Year 2024 Adopted Budget

**Major Fund:** A major fund is defined as those funds whose revenues, expenditures/expenses, assets, or liabilities are at least 10 percent of the total for their fund category (governmental or enterprise) and 5 percent of the aggregate of all governmental and enterprise funds in total.

**Mandate:** Any action or responsibility required by law or so ordered by a court.

**Mill:** One thousandth of one dollar. One tenth of one cent.

**Millage Neutral:** A budget prepared with a General Fund millage rate equal to the rate in the prior year adopted budget.

**Millage Rate:** The amount of ad valorem tax, expressed in mills, to be paid on each dollar of a property's taxable value.

Modified Accrual: A governmental fund – type measurement focus whereby revenues and other financial resources are recognized when they become susceptible to accrual, i.e., when they become both measurable and available to finance expenditures of the current period. Available means collectible in the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures are recognized when the fund liability is incurred.

**Municipal Service Taxing District (MSTD):** A district established to provide a service typically found in a city or town to an area outside city limits (unincorporated area).

**MSTD General Fund:** The Special Revenue Fund that accounts for municipal type services in the unincorporated areas of Collier County,

which is supported principally by ad valorem taxes. Services provided through this fund include Growth Planning, Parks and Recreation, Law Enforcement, and Zoning and Building Code Enforcement.

-0-

**Object Code:** A numerical code identifying a basic revenue or expense account (line item).

**Objectives:** Specific items to be accomplished in the short term (year).

**Ombudsman:** A government official charged with investigating citizens' complaints against the government.

**Operating Budget:** The total budget for on-going operations.

**Operating Expenses:** Appropriation unit accounting for most non-salary costs to provide on-going services.

-P-

**Personal Services:** Appropriation unit accounting for employee salary and fringe benefit costs.

**Program Budget:** A budget whose focus is on a distinct program or service delivery rather than on classes of expenditures.

**Property Tax (Ad Valorem Tax):** A tax levied on the value of real or tangible personal property.

**Proprietary Funds:** Funds operated like a private business that charge user fees including Enterprise and Internal Service Funds.

-R-

**Referendum:** The submission of a proposed public measure to direct popular vote.

**Reserve:** Money set aside or saved for future use or a specific purpose.

**Revenue:** Financial resources received from taxes, user charges and other levels of government such as state revenue sharing.

**Revenue Bonds:** Bonded indebtedness that pledges a specific revenue source for repayment. Revenue bonds do not require voter approval under state law.

**Rolled Back Rate:** The millage rate based on the current year's taxable value, exclusive of new construction, that will raise the same number of tax dollars as the previous year.

S-

**Special Revenue Funds:** Used to account for specific revenue sources that are legally or administratively restricted to expenditures for specific purposes. Building permit fees and gas taxes are examples of revenues accounted for in Special Revenue Funds.

**Special Master**: A Special Master is a person who meets the minimum qualifications set forth in the local jurisdiction enabling ordinance and who is

# Collier County Government Fiscal Year 2024 Adopted Budget

authorized to hear and decide cases involving violations of local codes and ordinances.

**Strategic Planning:** A method of priority setting based on establishing short and long-term goals, objectives, and implementation plans.

-T-

**Tax Increment Financing (TIF):** Tax increment revenues are all new property tax revenues generated by new developments or assessments, which increase the existing tax base within the designated redevelopment area.

**Tax Neutral:** A budget prepared with a General Fund Millage Rate that will raise the same amount of ad valorem revenue as the prior year adopted budget.

**Tax Roll:** The list of properties, and their values, subject to tax for the coming year.

**Tentative Budget:** The proposed budget subject to revision and final adoption by the Board of County Commissioners.

Transfer: Money moved from one fund to another.

**Trust Fund:** A fund used to account for assets held in a trustee capacity.

-U-

**Unfunded Requirement (UFR):** Description for a program, initiative or personnel request which is not recommended for funding within the proposed fiscal year budget but may receive funding consideration by the Board of County Commissioners during the budget process prior to final adoption from excess or surplus funds.

**User Fees:** Money paid for a service by the recipient of that service. Examples include utility charges, ambulance fees and parking fees.

## **Glossary of Commonly Used Acronyms**

| TERM   | STANDS FOR   |
|--------|--|
| ACE    | Agency Wide Calendar and E-mail                              |
| ACFR   | Annual Comprehensive Financial Report                        |
| ADA    | Americans with Disabilities Act                              |
| AED    | Automatic External Defibrillator                             |
| AHCA   | Agency for Health Care Administration                        |
| AIMS   | Agency Wide Issue Management System                          |
| ALS    | Advanced Life Support  |
| APU    | Auxiliary Power Unit   |
| ASR    | Aquifer Storage and Recovery                                 |
| ASUG   | SAP User's Group   |
| ATMS   | Advanced Traffic Management System                           |
| AUIR   | Annual Update and Inventory Report                           |
| AV     | Aviation   |
| ВА     | Budget Amendment   |
| всв    | Big Cypress Basin  |
| всс    | Board of County Commissioners                                |
| CAD    | Computer Aided Design  |
| CAT    | Collier Area Transit   |
| CBOD   | Carbonaceous Biochemical Oxygen Demand                       |
| CCFCD  | Collier County Fire Control District                         |
| CCR    | Communication and Customer Relations                         |
| CCTV   | Collier County Television                                    |
| CDBG   | Community Development Block Grant                            |
| CDES   | Community Development and Environmental Services             |
| CDPlus | Community Development Plus (Permitting software application) |
| CEB    | Code Enforcement Board                                       |
| CERT   | Community Emergency Response Teams                           |
| CIE    | Capital Improvement Element                                  |
| CIP    | Capital Improvement Program                                  |
| CJIS   | Criminal Justice Informational System                        |
| COA    | Certificate of Adequate Public Facilities                    |
|        | l  |

| TERM    | STANDS FOR   |
|---------|--|
| COPS    | Community Oriented Policing Services                       |
| CR      | County Road  |
| CRS     | Community Rating System                                    |
| CRA     | Community Redevelopment Agency                             |
| CRM     | Customer Relationship Management                           |
| DCA     | Department of Community Affairs                            |
| DP      | Data Processing  |
| DRI     | Development of Regional Impact                             |
| DUI-DOT | Driving Under the Influence – Department of Transportation |
| EAC     | Environmental Advisory Council                             |
| EMS     | Emergency Medical Services                                 |
| ERTS    | Electronic Radio Transmission System                       |
| ERU     | Equivalent Residential Unit                                |
| FAA     | Federal Aviation Administration                            |
| FAC     | Florida Association of Counties                            |
| FDEP    | Florida Department of Environmental Protection             |
| FDOT    | Florida Department of Transportation                       |
| FDNR    | Florida Department of Natural Resources                    |
| FEMA    | Federal Emergency Management Agency                        |
| FOG     | Fat, Oil, and Grease                                       |
| FPL     | Florida Power & Light                                      |
| FTE     | Full Time Equivalent                                       |
| FY      | Fiscal Year  |
| GAAP    | General Accepted Accounting Principles                     |
| GFOA    | Government Finance Officers Association                    |
| GGCC    | Golden Gate Community Center                               |
| GIS     | Geographical Information System                            |
| GMP     | Growth Management Plan                                     |
| GPS     | Global Positioning System                                  |
| HAVA    | Help America Vote Act                                      |
| HCE     | Health Care for the Elderly                                |
| HCRA    | Health Care Responsibility Act                             |

# **Glossary of Commonly Used Acronyms**

| TERM   | STANDS FOR   |
|--------|--|
| HUI    | Housing and Urban Improvement                                    |
| IAQ    | Indoor Air Quality   |
| ICMA   | International City/County Management<br>Association              |
| IT     | Information Technology   |
| IQ     | Irrigation Quality   |
| LDC    | Land Development Code  |
| LIP    | Low Income Program   |
| MCSE   | Microsoft Certified Systems Engineer                             |
| MGD    | Million Gallons per Day  |
| MIS    | Management Information System                                    |
| MOT    | Maintenance of Traffic   |
| MOU    | Memorandum of Understanding                                      |
| MPO    | Metropolitan Planning Organization                               |
| MRP    | Maintenance Rating Program                                       |
| MSBU   | Municipal Services Benefit Unit                                  |
| MSTBU  | Municipal Services Taxing and Benefit Unit                       |
| MSTD   | Municipal Services Taxing District                               |
| MSTU   | Municipal Services Taxing Unit                                   |
| NCH    | Naples Community Hospital  |
| NCRP   | North Collier Regional Park                                      |
| NCRWRF | North County Regional Water Reclamation Facility                 |
| NCWRF  | North County Water Reclamation Facility                          |
| NELAC  | National Environmental Laboratory<br>Accreditation Conference    |
| NIM    | Neighborhood Information Meeting                                 |
| NIMS   | National Incident Management System                              |
| NPDES  | National Pollutant Discharge Elimination<br>System               |
| NVRA   | National Voter Registration Act of 1993<br>(aka Motor Voter Act) |
| ОМВ    | Office of Management and Budget                                  |
| OSHA   | Occupational Safety and Health<br>Administration                 |

| TERM   | STANDS FOR   |
|--------|--|
| PA     | Property Appraiser   |
| PC     | Personal Computer  |
| PILT   | Payment in Lieu of Taxes   |
| PLAN   | Physician Led Access Network   |
| PSA    | Public Service Announcement  |
| PTI    | Public Technologies Incorporated                                       |
| PUD    | Planned Unit Development   |
| QA/QC  | Quality Assurance/Quality Control                                      |
| QTI    | Qualified Target Industries  |
| RCP    | Radio Communications Program   |
| RFP    | Request for Proposal   |
| RLSA   | Rural Land Stewardship Area  |
| ROW    | Right-of-Way   |
| RSVP   | Retired and Senior Volunteer Program                                   |
| SAN    | Storage Area Network   |
| SAP    | Systems Application Project (The County's financial management system) |
| SAVE   | Support, Alimony, Visitation and Enforcement                           |
| SCADA  | Supervisory Control and Data Acquisition System                        |
| SCOOT  | Split, Cycle and Offset Optimization<br>Technique (traffic system)     |
| SCRWRF | South County Regional Water<br>Reclamation Facility                    |
| SCRWTP | South County Regional Water Treatment Plant                            |
| SCWRF  | South County Water Reclamation Facility                                |
| SFWMD  | South Florida Water Management District                                |
| SHIP   | State Housing Initiative Program                                       |
| SONET  | Synchronous Optimal Network  |
| SQG    | Small Quantity Generator   |
| SR     | State Road   |
| SRF    | State Revolving Fund   |
| SWFWMD | Southwest Florida Water Management District                            |

## **Glossary of Commonly Used Acronyms**

| TERM    | STANDS FOR  |
|---------|---|
| тс      | Tax Collector   |
| ТСМА    | Transportation Concurrency Management Area                        |
| TD      | Transportation Disadvantaged                                      |
| TDC     | Tourist Development Council                                       |
| TDR     | Transfer of Development Rights                                    |
| TDS     | Total Dissolved Solids  |
| TECM    | Transportation Engineering and Construction Management            |
| TRIM    | Truth in Millage  |
| UBCS    | Utility Billing and Customer Service                              |
| UF/IFAS | University of Florida Institute of Food and Agricultural Sciences |
| UFR     | Unfunded Requirement  |
| UPS     | Uninterruptible Power Source                                      |
| USEPA   | United States Environmental Protection Agency                     |
| VA      | Veterans Administration   |
| VHF     | Very High Frequency   |
| VOCA    | Victim of Crime Act   |
| VSIP    | Voluntary Separation Incentive Program                            |
| WIC     | Women, Infants, Children  |
| WTP     | Water Treatment Plant   |
| WWTP    | Wastewater Treatment Plant  |

### **Statistical Section**

(Unaudited)

Statistical schedules differ from financial statements because they usually cover more than one fiscal year and may present non-accounting data. These schedules reflect social and economic data, and financial trends of Collier County, Florida.

| CONTENTS  | PAGE                       |
|---|----------------------------|
| FINANCIAL TRENDS  These schedules contain trend information to help the reader understand how the government's financial performance and wellbeing have changed over time.  |                            |
| Net position by component Change in net position Governmental activities tax revenues by source Fund balances of governmental funds Changes in fund balance of governmental funds   | 11<br>12<br>13<br>14<br>15 |
| <b>REVENUE CAPACITY</b> These schedules contain information to help the reader assess the Country's most significant local revenue source, the Property Tax.  |                            |
| Assessed value and estimated actual value of taxable property Property Tax Rates – All direct and overlapping governments Principal Taxpayers County-wide Property Tax levies and collections   | 16<br>17<br>18<br>19       |
| <b>DEBT CAPACITY</b> These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.                            |                            |
| Ratios of outstanding debt by type Legal debt margin information Direct and overlapping governmental activities debt Pledged-revenue coverage   | 20<br>21<br>21<br>22       |
| <b>DEMOGRAPHIC AND ECONOMIC INFORMATION</b> These schedules offer demographic and economic indicators to help the reader understand the environment within which the County's financial activities take place.                                      |                            |
| Demographic and economic statistics Principal employers   | 23<br>24                   |
| <b>OPERATING INFORMATION</b> These schedules contain service and infrastructure data to help the reader understand how the information in the County's financial report relates to the services the County provides and the activities it performs. |                            |
| Full-time equivalent County employees by function Operating indicators by function Capital Asset statistics by function   | 25<br>26<br>27             |

Sources: Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

### COLLIER COUNTY, FLORIDA NET POSITION BY COMPONENT

### **Last Ten Fiscal Years**

(accrual basis of accounting) (amounts expressed in thousands) (unaudited)

|  |    |  |                 |  |    | Fisca   | l Yea | г   |                 |   |   | _  |  |    | Fiscal                                       | l Year |  |    |  |
|--|----|--|-----------------|--|----|---|-------|---|-----------------|---|---|----|--|----|--|--------|--|----|--|
|  | _  | 2022   | _               | 2021   | _  | 2020  | _     | 2019  |                 | 2018  | 2017  | _  | 2016   | _  | 2015   | _      | 2014   | _  | 2013   |
| Governmental Activities: Net investment in capital assets Restricted Unrestricted Total governmental activities net position               | \$ | 1,509,272<br>782,820<br>87,851<br>2,379,943  | \$<br><u>\$</u> | 1,396,962<br>660,442<br>42,882<br>2,100,286  | \$ | 1,331,163<br>559,050<br>(23,652)<br>1,866,561 | \$    | 1,302,980<br>478,719<br>(32,158)<br>1,749,541 | \$<br><u>\$</u> | 1,287,184<br>362,045<br>(29,328)<br>1,619,901 | \$<br>1,257,685<br>336,922<br>(24,011)<br>1,570,596 | \$ | 1,225,520<br>327,968<br>2,478<br>1,555,966   | \$ | 1,217,176<br>298,360<br>13,109<br>1,528,645  | \$     | 1,207,751<br>223,526<br>169,633<br>1,600,910 | _  | 1,198,971<br>221,501<br>152,790<br>1,573,262 |
| Business-type Activities:<br>Net investment in capital assets<br>Restricted<br>Unrestricted<br>Total business-type activities net position | \$ | 870,966<br>48,511<br>240,180<br>1,159,657    | \$<br><u>\$</u> | 846,257<br>50,827<br>241,239<br>1,138,323    | \$ | 818,092<br>42,036<br>215,623<br>1,075,751     | \$    | 777,814<br>39,371<br>205,756<br>1,022,941     | \$              | 763,259<br>31,982<br>143,198<br>938,439       | \$<br>741,912<br>32,619<br>168,602<br>943,133       | \$ | 723,000<br>35,760<br>169,287<br>928,047      | \$ | 714,239<br>31,511<br>165,128<br>910,878      | \$     | 705,065<br>29,749<br>185,420<br>920,234      | \$ | 668,160<br>34,379<br>196,050<br>898,589      |
| Primary Government: Net investment in capital assets Restricted Unrestricted Total primary government net position                         | \$ | 2,380,238<br>831,331<br>328,031<br>3,539,600 | \$              | 2,243,219<br>711,269<br>284,121<br>3,238,609 | \$ | 2,149,255<br>601,086<br>191,971<br>2,942,312  | \$    | 2,080,794<br>518,090<br>173,598<br>2,772,482  | \$              | 2,050,443<br>394,027<br>113,870<br>2,558,340  | \$<br>1,999,597<br>369,541<br>144,591<br>2,513,729  | \$ | 1,948,520<br>363,728<br>171,765<br>2,484,013 | \$ | 1,931,415<br>329,871<br>178,237<br>2,439,523 | \$     | 1,912,816<br>253,275<br>355,053<br>2,521,144 | \$ | 1,867,131<br>255,880<br>348,840<br>2,471,851 |

### COLLIER COUNTY, FLORIDA CHANGE IN NET POSITION

### **Last Ten Fiscal Years**

(accrual basis of accounting) (amounts expressed in thousands) (unaudited)

|  |                       |               | Fisc       | al Year               |                       |                       |                 |          | Fisca              | l Year                |                       |
|--|-----------------------|---------------|------------|-----------------------|-----------------------|-----------------------|-----------------|----------|--------------------|-----------------------|-----------------------|
|  | 2022                  | 2021          | 2020       | 2019                  | 2018                  | 2017                  | 2016            |          | 2015               | 2014                  | 2013                  |
| Expenses   |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Governmental activities:<br>General government                               | \$ 138,961            | \$ 129,810    | \$ 135,978 | \$ 134,018            | \$ 126,920            | \$ 108,388            | \$ 104,186      | 2 5      | 93,644             | \$ 92,176             | \$ 95,941             |
| Public safety  | 274,244               |               |            | 254,341               | 223,177               | 225,360               | 205,34          |          | 174,874            | 177,267               | 171,210               |
| Transportation   | 94,079                | 88,679        | 89,954     | 88,200                | 83,386                | 75,589                | 70,560          | )        | 70,296             | 71,623                | 69,275                |
| Culture and recreation   | 70,800                |               |            | 59,401                | 58,042                | 51,889                | 49,520          |          | 45,117             | 41,630                | 41,453                |
| Other activities   | 97,039                |               |            | 52,500                | 64,822                | 41,899                | 48,256          |          | 45,621             | 39,171                | 43,067                |
| Interest on long-term debt<br>Total governmental activities expenses         | 10,818<br>\$ 685,941  |               |            | 13,223<br>\$ 601,683  | 9,736<br>\$ 566,083   | 11,294<br>\$ 514,419  | 12,07           |          | 12,912             | 12,674                | 16,129                |
| _  | 3 083,941             | 3 044,07      | 3 010,830  | \$ 001,003            | 3 300,003             | 5 314,419             | \$ 489,954      | 5        | 442,464            | \$ 434,541            | \$ 437,075            |
| Business-type activities:<br>Water and Sewer                                 | \$ 175,794            | \$ 166,035    | \$ 155,368 | \$ 153,602            | \$ 144,113            | \$ 144,850            | \$ 130,792      | s        | 122,858            | \$ 112,643            | \$ 114,041            |
| Solid Waste  | 51,071                |               |            | 47,529                | 106,823               | 43,664                | 39.27           |          | 36,411             | 33,787                | 32.760                |
| Emergency Medical Services   | 41,626                |               |            | 34,871                | 32,275                | 28,644                | 26.529          |          | 24,094             | 23,208                | 21,545                |
| Airport Authority  | 11,612                |               |            | 6,361                 | 5,533                 | 4,905                 | 4,400           |          | 4,771              | 3,764                 | 4,439                 |
| Mass Transit   | 14,766                |               |            | 13,090                | 12,680                | 11,354                | 11,333          |          | 10,416             | 10,306                | 10,111                |
| Total business-type activities expenses<br>Total primary government expenses | 294,869<br>\$ 980,810 |               |            | 255,453<br>\$ 857,136 | 301,424<br>\$ 867,507 | 233,417<br>\$ 747,836 | \$ 702,28       |          | 198,550<br>641,014 | 183,708<br>\$ 618,249 | 182,896<br>\$ 619,971 |
|  | 3 700,010             | 9 711,027     | 3 6/3,02/  | 3 637,130             | 3 607,007             | 3 /47,030             | \$ 702,28       | 5        | 041,014            | 5 018,249             | 5 019,971             |
| Program Revenues Governmental activities:                                    |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Charges for services:  |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| General government   | \$ 46,133             | \$ 40,237     | \$ 39,204  | \$ 39,981             | \$ 37,703             | \$ 33,377             | \$ 35.18        | ŝ        | 34.240             | \$ 34.662             | \$ 36,080             |
| Public safety  | 28,900                |               |            | 26,137                | 28,040                | 24,240                | 25,270          |          | 25,227             | 21,765                | 19,735                |
| Transportation   | 1,700                 |               |            | 1,206                 | 2,111                 | 2,024                 | 4,880           |          | 1,094              | 959                   | 1,045                 |
| Culture and recreation   | 10,015                |               |            | 7,808                 | 7,886                 | 8,192                 | 8,390           |          | 8,685              | 7,943                 | 8,416                 |
| Other activities Operating Grants and Contributions                          | 1,257<br>79,246       |               |            | 1,862<br>30,313       | 2,235<br>29,549       | 1,467<br>26,539       | 1,230<br>26,38  |          | 4,237<br>35,521    | 2,661<br>31,444       | 3,667<br>20,921       |
| Capital Grants and Contributions   | 132,702               |               |            | 56,268                | 47,645                | 38,124                | 26,38           |          | 29,986             | 28,945                | 28,280                |
| Total governmental activities program revenues                               | 299,953               |               |            | 163,575               | 155,169               | 133,963               | 138,16          |          | 138,990            | 128,379               | 118,144               |
| Business-type activities:  |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Charges for services:  |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Water and Sewer  | \$ 177,260            |               |            |                       | \$ 145,757            | \$ 135,045            | \$ 123,856      | \$       | 116,645            | \$ 107,924            | \$ 109,176            |
| Solid Waste  | 60,340                |               |            | 51,928                | 50,449                | 45,209                | 41,918          |          | 39,121             | 35,368                | 34,585                |
| Emergency Medical Services   | 18,491                |               |            | 13,854                | 12,836                | 11,812                | 13,16           |          | 12,327             | 9,922                 | 10,335                |
| Airport Authority  | 9,633                 |               |            | 4,639                 | 3,951                 | 3,734                 | 3,07            |          | 3,350              | 2,589                 | 3,021<br>1,450        |
| Mass Transit   | 1,140<br>8,172        |               |            | 1,203                 | 1,129                 | 1,267                 | 1,225<br>4,435  |          | 1,719<br>5,142     | 1,641<br>3,077        | 1,450<br>3,914        |
| Operating Grants and Contributions<br>Capital Grants and Contributions       | 48,197                |               |            | 46,592<br>37,888      | 16,426<br>38,670      | 5,025<br>26,993       | 25,36           |          | 21,165             | 30,662                | 24,953                |
| Total business-type activities program revenues                              | 323,233               |               |            | 311,943               | 269,218               | 229,085               | 213,03          |          | 199,469            | 191,183               | 187,434               |
| Total primary government program revenues                                    | 623,186               |               |            | 475,518               | 424,387               | 363,048               | 351,200         |          | 338,459            | 319,562               | 305,578               |
| Net (expense)/revenue:   |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Governmental activities  | (385,988              | (412,545      | (462,808   | (438,108)             | (410,914)             | (380,456)             | (351,78         |          | (303,474)          | (306,162)             | (318,931)             |
| Business-type activities   | 28,364                |               |            | 56,490                | (32,206)              | (4,332)               | 700             |          | 919                | 7,475                 | 4,538                 |
| Total primary government net expense   | \$ (357,624           | ) \$ (360,704 | S (431,739 | \$ (381,618)          | \$ (443,120)          | S (384,788)           | \$ (351.07)     | 0 5      | (302.555)          | \$ (298.687)          | \$ (314.393)          |
| General Revenues and Other Changes in Net Position                           | on                    |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Governmental Activities:   |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Taxes:<br>Property taxes   | \$ 447,901            | \$ 400,607    | \$ 376,140 | \$ 356,099            | \$ 337,447            | \$ 312,633            | \$ 281,130      | ŝ        | 259,779            | \$ 244,404            | \$ 249,352            |
| Gas taxes  | 24,196                |               |            | 24.485                | 22,749                | 21,799                | 20,471          |          | 19,547             | 18,556                | 18,229                |
| Sales taxes  | 65,043                |               |            | 49,550                | 44,093                | 41,799                | 40,659          | )        | 38,573             | 35,786                | 32,168                |
| Infrastructure sales tax   | 120,376               |               |            | 60,787                |                       |                       |                 |          |                    |                       |                       |
| Tourist taxes  | 47,470                |               |            | 31,653                | 27,962                | 21,961                | 21,831          |          | 21,188             | 19,137<br>7,840       | 16,183<br>9,403       |
| Other taxes  | 6,658<br>17,758       |               |            | 7,140<br>13,194       | 6,914<br>12,564       | 7,478<br>11,602       | 7,280<br>11,100 |          | 7,322<br>10,589    | 7,840<br>9.657        | 9,403<br>8,792        |
| State revenue sharing<br>Interest earnings                                   | (55,942               |               |            | 24,113                | 6,857                 | 3.574                 | 4,89            |          | 5,069              | 2,599                 | 1,496                 |
| Miscellaneous  | 7,899                 |               |            | 17,594                | 18,121                | 9,714                 | 5,970           | i        | 17,510             | 13,333                | 9,063                 |
| Transfers, net   | (15,714               | (8,880        | (15,020    | (16,837)              | (16,487)              | (14,793)              | (14,25)         |          | (14,192)           | (13,185)              | (13,912)              |
| Total governmental activities  | \$ 665,645            | \$ 646,270    | \$ 579,790 | \$ 567,778            | \$ 460,220            | \$ 415,767            | \$ 379,10       | <u> </u> | 365,385            | \$ 338,127            | \$ 330,774            |
| Business-type Activities:  |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |
| Interest earnings  | \$ (22,905            |               |            |                       | \$ 2,602              | \$ 1,379              | \$ 2,01         |          | 2,209              | \$ 1,301              | \$ 712                |
| Miscellaneous  | 161                   |               |            | 1,476                 | 8,423                 | 126                   | 200<br>14,250   |          | 94<br>14,192       | 13,184                | 154<br>13,912         |
| Transfers, net<br>Total business-type activities                             | 15,714                |               |            | 16,837<br>28,012      | 16,487<br>27,512      | 14,793                | 16,46           |          | 16,495             | 14,553                | 14,778                |
| Total primary government   | \$ 658.615            |               | \$ 601.531 | \$ 595,790            | \$ 487,732            | \$ 432.065            | \$ 395.56       |          | 381,880            | \$ 352,680            | \$ 345.552            |
| Change in Net Position   | 5,50,015              | 437,00        | 500 (,000) | 372,770               | 707,704               | 708,000               |                 |          |                    |                       |                       |
| Governmental activities  | \$ 279,657            | \$ 233,725    | \$ 116,982 | \$ 129,670            | \$ 49,306             | \$ 35,311             | \$ 27,32        | \$       | 61,911             | \$ 31,965             | \$ 11,843             |
| Business-type activities   | 21,334                |               |            | 84,502                | (4,694)               | 11,966                | 17,169          |          | 17,414             | 22,028                | 19,316                |
| Total primary government   | \$ 300,991            |               |            | \$ 214,172            | \$ 44,612             | \$ 47,277             | \$ 44,49        | S        | 79,325             | \$ 53,993             | \$ 31,159             |
|  |                       |               |            |                       |                       |                       |                 |          |                    |                       |                       |

## COLLIER COUNTY, FLORIDA GOVERNMENTAL ACTIVITIES TAX REVENUES BY SOURCE

### **Last Ten Fiscal Years**

(amounts expressed in thousands) (unaudited)

| Fiscal<br>Year | <br>Property<br>Tax | _  | Gas<br>Tax | _  | Sales<br>Tax | 1  | nfrastructure<br>Sales Tax | _  | Tourist<br>Tax | Other<br>Taxes | Total         |
|----------------|---------------------|----|------------|----|--------------|----|----------------------------|----|----------------|----------------|---------------|
| 2013           | \$<br>249,352       | \$ | 18,229     | \$ | 32,168       | \$ |                            | \$ | 16,183         | \$<br>9,403    | \$<br>325,335 |
| 2014           | 244,404             |    | 18,556     |    | 35,786       |    | 15                         |    | 19,137         | 7,840          | 325,723       |
| 2015           | 259,779             |    | 19,547     |    | 38,573       |    | -                          |    | 21,188         | 7,322          | 346,409       |
| 2016           | 281,136             |    | 20,478     |    | 40,659       |    | -                          |    | 21,838         | 7,280          | 371,391       |
| 2017           | 312,633             |    | 21,799     |    | 41,799       |    | -                          |    | 21,961         | 7,478          | 405,670       |
| 2018           | 337,447             |    | 22,749     |    | 44,093       |    | -                          |    | 27,962         | 6,914          | 439,165       |
| 2019           | 356,099             |    | 24,485     |    | 49,550       |    | 60,787                     |    | 31,653         | 7,140          | 529,714       |
| 2020           | 376,140             |    | 21,005     |    | 45,228       |    | 81,735                     |    | 26,062         | 6,438          | 556,608       |
| 2021           | 400,607             |    | 22,920     |    | 55,732       |    | 99,588                     |    | 36,192         | 6,289          | 621,328       |
| 2022           | 447,901             |    | 24,196     |    | 65,043       |    | 120,376                    |    | 47,470         | 6,658          | 711,644       |

### COLLIER COUNTY, FLORIDA FUND BALANCES OF GOVERNMENTAL FUNDS

### **Last Ten Fiscal Years**

(modified accrual basis of accounting) (amounts expressed in thousands) (unaudited)

|                              | _  |         | Fiscal Year |         |    |         |    |         |    |                |    |         |               |     |           |    |          |    |          |
|------------------------------|----|---------|-------------|---------|----|---------|----|---------|----|----------------|----|---------|---------------|-----|-----------|----|----------|----|----------|
|                              | -  | 2022    | -           | 2021    | _  | 2020    | _  | 2019    | -  | 2018           | _  | 2017    | 2016          | _   | 2015      | _  | 2014     | -  | 2013     |
| General fund                 |    |         |             |         |    |         |    |         |    |                |    |         |               |     |           |    |          |    |          |
| Nonspendable                 | \$ | 3,811   | \$          | 2,785   | \$ | 2,779   | \$ | 2,383   | \$ | 2,645          | \$ | 3,386   | \$<br>3,675   | \$  | 3,546     | \$ | 19,843   | \$ | 15,744   |
| Restricted                   |    | 197     |             | 580     |    | 1,087   |    | 461     |    | 306            |    | 2,440   | 264           |     | 345       |    | 125      |    | 96       |
| Assigned                     |    | 35,243  |             | 12,281  |    | 11,664  |    | 1,115   |    | 1,736          |    | 1,598   | 1,674         |     | 1,299     |    | 850      |    | 813      |
| Unassigned                   |    | 114,549 |             | 117,116 |    | 104,299 |    | 103,707 |    | 77,342         |    | 54,805  | 53,961        |     | 55,002    |    | 57,781   |    | 56,497   |
| Total general fund           | \$ | 153,800 | \$          | 132,762 | \$ | 119,829 | \$ | 107,666 | \$ | 82,029         | \$ | 62,229  | \$<br>59,574  | \$  | 60,192    | \$ | 78,599   | \$ | 73,150   |
| All other governmental funds |    |         |             |         |    |         |    |         |    |                |    |         |               |     |           |    |          |    |          |
| Nonspendable                 | \$ | 6,993   | \$          | 6,623   | \$ | 3,490   | \$ | 2,887   | \$ | 8,135          | \$ | 2,385   | \$<br>3,055   | \$  | 3,112     | \$ | 53,544   | \$ | 46,049   |
| Restricted                   |    | 822,398 |             | 722,297 |    | 560,480 |    | 522,311 |    | 354,514        |    | 328,447 | 324,334       |     | 293,281   |    | 242,981  |    | 223,700  |
| Committed                    |    | 48,432  |             | 44,582  |    | 41,517  |    | 40,355  |    | 34,788         |    | 32,759  | 26,069        |     | 25,663    |    | 27,349   |    | 29,810   |
| Assigned                     |    | 110,481 |             | 84,392  |    | 52,613  |    | 31,977  |    | 21,129         |    | 33,822  | 28,644        |     | 30,800    |    | 28,391   |    | 36,364   |
| Unassigned                   | -  | (1,636) |             | -       |    | -       |    | -       |    | (246)          |    | -       | (89)          |     | (514)     |    | (62,085) |    | (55,212) |
| Total all other              |    | 2000    | 255         |         |    |         | 75 |         |    | No. of Section |    |         | -             | 600 | 100000000 |    |          | 10 |          |
| governmental funds           | \$ | 986,668 | \$          | 857,894 | \$ | 658,100 | \$ | 597,530 | \$ | 418,320        | \$ | 397,413 | \$<br>382,013 | \$  | 352,342   | \$ | 290,180  | \$ | 280,711  |

### COLLIER COUNTY, FLORIDA CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS

### **Last Ten Fiscal Years**

(modified accrual basis of accounting) (amounts expressed in thousands)

|  |            |            | Fisca      | al Year    |           |      |   |   |           | Fisc       | al Year    |               |
|--|------------|------------|------------|------------|-----------|------|---|---|-----------|------------|------------|---------------|
|  | 2022       | 2021       | 2020       | 2019       | 2018      | 201  | 7                                       |   | 2016      | 2015       | 2014       | 2013          |
|  |            |            |            |            |           |      |   |   |           |            |            |               |
| Revenues:                                  |            |            |            |            |           |      |   |   |           |            |            |               |
| Taxes                                      | \$ 637,798 | \$ 556,387 | \$ 503,593 | \$ 471,127 |           |      | 5,885                                   | S | 322,915   | \$ 300,341 | \$ 282,315 | \$<br>285,765 |
| Licenses, permits and impact fees          | 87,077     | 79,468     | 68,989     | 78,182     | 75,102    |      | 9,217                                   |   | 61,033    | 51,319     | 40,631     | 35,168        |
| Intergovernmental                          | 159,873    | 174,230    | 96,684     | 100,191    | 92,206    |      | 6,656                                   |   | 83,949    | 92,818     | 89,392     | 83,667        |
| Charges for services                       | 44,586     | 38,570     | 34,959     | 37,255     | 36,981    |      | 4,008                                   |   | 38,362    | 37,172     | 35,149     | 32,435        |
| Fines and forfeitures                      | 2,498      | 2,567      | 2,334      | 2,491      | 2,375     |      | 2,263                                   |   | 2,708     | 2,866      | 3,252      | 3,712         |
| Interest earnings                          | (51,856)   | 1,575      | 13,178     | 22,046     | 6,133     |      | 3,233                                   |   | 4,440     | 4,606      | 2,393      | 1,406         |
| Special assessments                        | 15,228     | 5,610      | 5,619      | 7,452      | 4,789     |      | 4,350                                   |   | 3,746     | 3,132      | 2,922      | 2,924         |
| Miscellaneous                              | 6,454      | 11,851     | 6,799      | 5,566      | 4,527     |      | 8,705                                   |   | 6,600     | 16,063     | 11,553     | <br>4,833     |
| Total revenues                             | 901,658    | 870,258    | 732,155    | 724,310    | 608,927   | 55   | 4,317                                   |   | 523,753   | 508,317    | 467,607    | 449,910       |
| Expenditures:                              |            |            |            |            |           |      |   |   |           |            |            |               |
| Current:                                   |            |            |            |            |           |      |   |   |           |            |            |               |
| General government                         | 118,232    | 109,729    | 108,008    | 103,445    | 101,198   | 8    | 9,193                                   |   | 84,599    | 78,147     | 73,739     | 75,725        |
| Public safety                              | 247,700    | 226,655    | 219,808    | 213,829    | 198,097   | 19   | 7,762                                   |   | 177,375   | 167,788    | 163,169    | 153,566       |
| Physical environment                       | 25,747     | 21,050     | 20,986     | 23,728     | 31,994    | 1    | 2,465                                   |   | 15,283    | 16,157     | 11,276     | 13,790        |
| Transportation                             | 59,272     | 53,788     | 53,316     | 45,245     | 45,904    | 4    | 1,003                                   |   | 36,011    | 36,992     | 38,789     | 37,170        |
| Economic environment                       | 40,858     | 13,824     | 9,395      | 8,378      | 9,942     |      | 8,199                                   |   | 11.061    | 9,159      | 9.265      | 14,436        |
| Human services                             | 25,208     | 77,191     | 20,242     | 17,005     | 15,849    | 1    | 5,058                                   |   | 14,038    | 13,151     | 12,367     | 12,254        |
| Culture and recreation                     | 56,473     | 49,493     | 46,246     | 48,793     | 47,671    | 4    | 2,889                                   |   | 40.886    | 37,523     | 34,114     | 33,744        |
| Debt service:                              |            |            |            |            |           |      |   |   | 40,000    | 37,323     | 34,114     | 33,744        |
| Principal                                  | 28,761     | 31,084     | 26,507     | 23,127     | 21,864    | 2    | 1,439                                   |   | 20.743    | 20.039     | 18.510     | 25.125        |
| Interest                                   | 13,519     | 13,151     | 12,731     | 11,521     | 10,165    | 1    | 1.908                                   |   | 12,713    | 13,555     | 14,177     | 17,565        |
| Redemption of debt                         |            | 10,000     |            |            |           |      | 5,588                                   |   | 12,713    | 13,333     | 14,177     | 17,303        |
| Other fiscal charges                       | 171        | 1,084      | 21         | 801        | 128       |      | 48                                      |   | 19        | 21         | 173        | 2,165         |
| Capital outlay                             | 127,836    | 164,344    | 129,056    | 107,881    | 82,871    | 81   | 0,495                                   |   | 67,198    | 62,186     | 63,613     | 61,278        |
|  |            |            |            |            |           |      |   |   | 07,190    | 02,100     | 03,013     | 01,270        |
| Total expenditures                         | 743,777    | 771,393    | 646,316    | 603,753    | 565,683   | 52   | 6,047                                   |   | 479,926   | 454,718    | 441,278    | 446,950       |
| Excess of revenues over expenditures       | 157,881    | 98,865     | 85,839     | 120,557    | 43,244    | 2    | 8,270                                   |   | 43,827    | 53,599     | 26,329     | 2,960         |
| Other financing sources (uses):            |            |            |            |            |           |      |   |   |           |            |            |               |
| Bonds issued                               |            | 99,175     |            | 62,965     |           |      |   |   |           |            |            | 73,805        |
| Loans issued                               | 1,000      |            |            | 28,060     | 12,000    |      |   |   | -         |            |            | /3,805        |
| Refunding loans issued                     | 108,425    |            |            |            | 43,713    |      | 5,293                                   |   | -         |            | 89.780     | -             |
| Premiums on bonds issued                   |            | 16,925     |            | 3,238      | 10,110    |      |   |   |           |            | 89,780     | 2,082         |
| Discount on loans issued                   | (189)      |            |            |            |           |      |   |   |           |            |            | 2,002         |
| Payment to refunding escrow                | (108,044)  |            |            |            | (44,525)  |      |   |   |           |            | (89,622)   | (73,747)      |
| Leases                                     | 865        | 2,658      | 358        |            |           |      |   |   |           | 1,915      | (69,022)   | (/3,/4/)      |
| Sale of capital assets                     | 4,662      | 337        | 712        | 376        | 1,065     |      | 155                                     |   | 306       | 595        | 314        | 233           |
| Insurance proceeds                         | 842        | 4,157      | 2,104      | 6,416      | 3,762     |      | 339                                     |   |           |            |            |               |
| Transfers in                               | 185,203    | 236,502    | 144,991    | 140,633    | 114,358   | 11   | 7,833                                   |   | 796       | 379        | 316        | 300           |
| Transfers out                              | (200,834)  | (246,785)  | (161,271)  | (157,399)  | (132,910) |      | 3,834)                                  |   | 121,654   | 196,026    | 97,854     | 90,637        |
|  |            |            |            |            |           |      | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |   | (137,530) | (208,760)  | (110,052)  | <br>(102,061) |
| Total other financing sources (uses)       | (8,070)    | 112,969    | (13,106)   | 84,289     | (2,537)   | (1   | 0,214)                                  |   | (14,774)  | (9,845)    | (11,410)   | <br>(8,751)   |
| Net change in fund balances                | \$ 149,811 | \$ 211,834 | \$ 72,733  | \$ 204,846 | \$ 40,707 | \$ 1 | 8,056                                   | ŝ | 29,053    | \$ 43,754  | \$ 14,919  | \$<br>(5,791) |
| Debt service as a percentage of noncapital |            |            |            |            |           |      |   |   |           |            |            |               |
| expenditures                               | 6.86%      | 7.419      | 7.59%      | 6.99%      | 6.63%     |      | 7.58%                                   |   | 8.11%     | 8.56%      | 8.66%      | 11.07%        |

## COLLIER COUNTY, FLORIDA ASSESSED VALUE AND ESTIMATED ACTUAL VALUE OF TAXABLE PROPERTY LAST TEN FISCAL YEARS

(amounts expressed in thousands) (unaudited)

| Fiscal Year<br>Ended | Residential | Commercial | Government,    | Industrial | Agricultural | 1<br>Personal | 2<br>Centrally<br>Assessed | Less:<br>Tax | Total Taxable<br>Assessed | Total<br>Direct<br>Tax | Estimated<br>Actual<br>Taxable | Assessed<br>Value as a<br>Percentage of |
|----------------------|-------------|------------|----------------|------------|--------------|---------------|----------------------------|--------------|---------------------------|------------------------|--------------------------------|---|
| September 30         | Property    | Property   | Other Property | Property   | Property     | Property      | Property                   | Exempt       | Value                     | Rate                   | Value                          | Actual Value <sup>1</sup>               |
| 2013                 | 55,738,290  | 3,785,006  | 4,337,007      | 609,058    | 261,964      | 2,240,098     | 184                        | 8,473,811    | 58,497,796                | 4.4126                 | 66,971,607                     | 100%                                    |
| 2014                 | 57,656,527  | 3,912,768  | 4,523,093      | 629,143    | 266,888      | 2,200,895     | 152                        | 8,539,822    | 60,649,644                | 4.1592                 | 69,189,466                     | 100%                                    |
| 2015                 | 61,457,718  | 4,082,446  | 4,692,490      | 651,646    | 268,161      | 2,186,146     | 195                        | 8,741,755    | 64,597,047                | 4.1582                 | 73,338,802                     | 100%                                    |
| 2016                 | 66,559,709  | 4,377,974  | 5,067,190      | 682,762    | 282,725      | 2,171,653     | 134                        | 9,053,320    | 70,088,827                | 4.1572                 | 79,142,147                     | 100%                                    |
| 2017                 | 73,334,846  | 4,681,110  | 5,252,880      | 763,216    | 282,376      | 2,162,379     | 211                        | 9,356,686    | 77,120,332                | 4.2029                 | 86,477,018                     | 100%                                    |
| 2018                 | 79,459,537  | 5,047,802  | 5,438,701      | 841,128    | 280,507      | 2,267,785     | 246                        | 9,725,719    | 83,609,987                | 4.1851                 | 93,335,706                     | 100%                                    |
| 2019                 | 83,819,751  | 5,360,190  | 5,681,034      | 923,980    | 283,625      | 2,534,892     | 244                        | 10,317,449   | 88,286,267                | 4.1827                 | 98,603,716                     | 100%                                    |
| 2020                 | 87,951,024  | 6,001,743  | 5,936,391      | 1,073,086  | 282,370      | 2,619,748     | 232                        | 10,676,611   | 93,187,983                | 4.1876                 | 103,864,594                    | 100%                                    |
| 2021                 | 93,113,447  | 6,691,606  | 6,257,252      | 1,195,303  | 276,441      | 2,755,010     | 221                        | 11,121,148   | 99,168,132                | 4.1906                 | 110,289,280                    | 100%                                    |
| 2022                 | 98,746,606  | 6,636,506  | 6,516,129      | 1,274,347  | 292,672      | 2,835,230     | 193                        | 11,622,676   | 104,679,007               | 4.4407                 | 116,301,683                    | 100%                                    |

Property is assessed as of January 1, and taxes based on these assessments are levied and become due on the following November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the next succeeding calendar year.

Source: Property Appraiser Recapitulation Report

 $<sup>^{1}</sup>$ The basis of assessed value required by the state is 100% of actual value  $\,$  including tax exemptions.

# COLLIER COUNTY, FLORIDA PROPERTY TAX RATES - ALL DIRECT AND OVERLAPPING GOVERNMENTS LAST TEN FISCAL YEARS

(unaudited)

|                |                 | C                           | ollier County            |                              |        | 0                            | ther                     |         |
|----------------|-----------------|-----------------------------|--------------------------|------------------------------|--------|------------------------------|--------------------------|---------|
| Fiscal<br>Year | General<br>Fund | Special<br>Revenue<br>Funds | Debt<br>Service<br>Funds | Capital<br>Projects<br>Funds | Total  | County<br>School<br>District | Independent<br>Districts | Total   |
| 2013           | 3.5645          | 0.7555                      | 0.0926                   | 0.0000                       | 4.4126 | 5.5760                       | 1.2395                   | 11.2281 |
| 2014           | 3.5645          | 0.5873                      | 0.0074                   | 0.0000                       | 4.1592 | 5.6900                       | 1.2228                   | 11.0720 |
| 2015           | 3.5645          | 0.5860                      | 0.0077                   | 0.0000                       | 4.1582 | 5.5800                       | 1.1853                   | 10.9235 |
| 2016           | 3.5645          | 0.5856                      | 0.0071                   | 0.0000                       | 4.1572 | 5.4800                       | 1.1331                   | 10.7703 |
| 2017           | 3.5645          | 0.6323                      | 0.0061                   | 0.0000                       | 4.2029 | 5.2450                       | 1.1138                   | 10.5617 |
| 2018           | 3.5645          | 0.6145                      | 0.0061                   | 0.0000                       | 4.1851 | 5.1220                       | 1.2375                   | 10.5446 |
| 2019           | 3.5645          | 0.6122                      | 0.0060                   | 0.0000                       | 4.1827 | 5.0490                       | 1.2331                   | 10.4648 |
| 2020           | 3.5645          | 0.6172                      | 0.0059                   | 0.0000                       | 4.1876 | 5.0830                       | 1.2272                   | 10.4978 |
| 2021           | 3.5645          | 0.6202                      | 0.0058                   | 0.0001                       | 4.1906 | 5.0160                       | 1.2262                   | 10.4328 |
| 2022           | 3.5645          | 0.8761                      | -                        | 0.0001                       | 4.4407 | 4.4590                       | 1.2155                   | 10.1152 |

Basis for property tax rates is 1 mill per \$1,000 of assessed value. Property is assessed as of January 1 and taxes based on those assessments are levied according to the tax rate in effect that tax year and become due on November 1. Therefore, assessments and levies applicable to a certain tax year are collected in the fiscal year ending during the following calendar year.

Sources: Property Appraiser Recapitulation Report DR-403CC Collier County Adopted Budget

## COLLIER COUNTY, FLORIDA PRINCIPAL TAXPAYERS COUNTY-WIDE 2022 TAX ROLL

(unaudited)

|                                      |      |               | 2022 |              |    |             | 2013 |              |
|--------------------------------------|------|---------------|------|--------------|----|-------------|------|--------------|
|                                      |      | Property      |      | Percent of   |    | Property    |      | Percent of   |
| Owner/Teverson                       |      | Taxes         | Dank | Total        |    | Taxes       | Deek | Total        |
| Owner/Taxpayer                       |      | Levied        | Rank | Taxes Levied | _  | Levied      | Rank | Taxes Levied |
| HHR Naples, LLC                      | \$   | 1,847,614     | 1    | 0.14%        | \$ | 1,533,564   | 2    | 0.22%        |
| The Moorings, Inc.                   | \$   | 1,597,082     | 2    | 0.12%        | \$ | 1,062,613   | 3    | 0.15%        |
| Naples Beach Club Land Trust, Inc.   | \$   | 1,557,065     | 3    | 0.12%        | \$ | -           |      | 0.00%        |
| Marco Hotel, LLC                     | \$   | 1,401,145     | 4    | 0.11%        | \$ | -           |      | 0.00%        |
| PR Mercato, LLP                      | \$   | 1,369,379     | 5    | 0.10%        | \$ | 692,331     | 8    | 0.10%        |
| Naples Beach Club Land Trust 1, Inc. | \$   | 1,195,164     | 6    | 0.09%        | \$ | -           |      | 0.00%        |
| Res Florida 1250 Holdings, LLC       | \$   | 1,090,966     | 7    | 0.08%        | \$ | -           |      | 0.00%        |
| Continental 422 Fund, LLC            | \$   | 1,073,296     | 8    | 0.08%        | \$ | -           |      | 0.00%        |
| PRCP Florida Naples Edge75, LLC      | \$   | 1,025,039     | 9    | 0.08%        | \$ | -           |      | 0.00%        |
| Naples Livingston, LLC               | \$   | 1,012,257     | 10   | 0.08%        | \$ | -           |      | 0.00%        |
| Florida Power & Light Company        | \$   | -             |      | 0.00%        | \$ | 2,689,272   | 1    | 0.38%        |
| Lee County Electric                  | \$   | -             |      | 0.00%        | \$ | 921,099     | 4    | 0.13%        |
| City National Bank of Miami          | \$   | -             |      | 0.00%        | \$ | 910,972     | 5    | 0.13%        |
| Century Link                         | \$   | -             |      | 0.00%        | \$ | 804,841     | 6    | 0.11%        |
| Naples HMA, Inc.                     | \$   | -             |      | 0.00%        | \$ | 716,671     | 7    | 0.10%        |
| Wal-Mart Stores East LP              | \$   | -             |      | 0.00%        | \$ | 681,166     | 9    | 0.10%        |
| Coastland Center Joint Venture       | \$   | -             |      | 0.00%        | \$ | 680,031     | 10   | 0.10%        |
| Total                                | \$   | 13,169,007    |      | 1.00%        | \$ | 10,692,560  |      | 1.52%        |
| Total Property Taxes Levied          | \$ 1 | 1,320,519,122 |      |              | \$ | 702,431,482 |      |              |

Amounts for taxpayers with similar names have not been combined.

#### Source

Property Appraiser Recapitulation Report Note: When requesting report, ask for Trim Notices for both Personal and Real Property. Property Appraiser's taxpayer listing in order of taxes levied.

# COLLIER COUNTY, FLORIDA PROPERTY TAX LEVIES AND COLLECTIONS LAST TEN FISCAL YEARS

(amounts expressed in thousands) (unaudited)

| Fiscal Year<br>Ended |                           | Total Tax<br>Levy for      |         | ted within the<br>Tear of the Levy | Total Tax<br>Levy Cost |
|----------------------|---------------------------|----------------------------|---------|------------------------------------|------------------------|
| September 30         | Population <sup>(1)</sup> | Fiscal Year <sup>(2)</sup> | Amount  | Percentage of Levy                 | Per Person             |
| 2013                 | 333,663                   | 258,650                    | 248,648 | 96.1%                              | 775                    |
| 2014                 | 336,783                   | 252,323                    | 243,084 | 96.3%                              | 749                    |
| 2015                 | 343,802                   | 268,604                    | 259,121 | 96.5%                              | 781                    |
| 2016                 | 350,202                   | 291,369                    | 281,114 | 96.5%                              | 832                    |
| 2017                 | 357,470                   | 324,123                    | 312,507 | 96.4%                              | 907                    |
| 2018                 | 367,347                   | 349,928                    | 337,361 | 96.4%                              | 953                    |
| 2019                 | 376,706                   | 369,257                    | 356,075 | 96.4%                              | 980                    |
| 2020                 | 375,752                   | 390,115                    | 376,086 | 96.4%                              | 1,038                  |
| 2021                 | 382,680                   | 415,635                    | 400,531 | 96.4%                              | 1,086                  |
| 2022                 | 390,912                   | 464,860                    | 447,901 | 96.4%                              | 1,189                  |

## COLLIER COUNTY, FLORIDA RATIOS OF OUTSTANDING DEBT BY TYPE LAST TEN FISCAL YEARS

(amounts expressed in thousands) (unaudited)

|        |            | Govern    | mental Activities | 5              |           | Business-type Activ | vities         |            |                     |                     |
|--------|------------|-----------|-------------------|----------------|-----------|---------------------|----------------|------------|---------------------|---------------------|
|        | Limited    |           | Direct            |                |           | Direct              |                |            |                     |                     |
|        | General    |           | Placement         |                |           | Placement           |                | Total      | Percentage          |                     |
| Fiscal | Obligation | Revenue   | Loans and         | Other Loans    | Revenue   | Loans and           | Other Loans    | Primary    | of Personal         | Per                 |
| Year   | Bonds (1)  | Bonds (1) | Notes Payable     | and Leases (3) | Bonds (1) | Notes Payable (4)   | and Leases (3) | Government | Income <sup>2</sup> | Capita <sup>2</sup> |
| 2013   | 4,664      | 373,371   | 7,923             | 323            | 83,498    | 23,067              | 111,827        | 604,673    | 2.50%               | 1,812               |
| 2014   | 4,223      | 277,885   | 96,861            | 230            | 78,470    | 17,100              | 114,235        | 589,004    | 2.47%               | 1,749               |
| 2015   | 3,369      | 259,563   | 95,116            | 1,519          | 60,976    | 28,714              | 105,549        | 554,806    | 2.05%               | 1,614               |
| 2016   | 2,941      | 246,135   | 87,360            | 937            | 59,954    | 24,727              | 96,954         | 519,008    | 1.74%               | 1,482               |
| 2017   | 2,499      | 232,147   | 79,227            | 316            | 59,351    | 108,278             | 931            | 482,749    | 1.53%               | 1,350               |
| 2018   | 2,037      | 175,975   | 102,930           | 236            | 58,748    | 129,141             | 587            | 469,654    | 1.38%               | 1,279               |
| 2019   | 1,560      | 226,896   | 145,952           | 153            | 139,382   | 113,576             | 239            | 627,758    | 1.65%               | 1,666               |
| 2020   | 1,063      | 209,822   | 136,549           | 7,311          | 138,524   | 98,165              | 957            | 592,391    | 1.44%               | 1,577               |
| 2021   | -          | 309,856   | 111,582           | 7,425          | 297,456   | 82,476              | 703            | 809,498    | 1.91%               | 2,115               |
| 2022   | -          | 178,680   | 208,979           | 8,309          | 293,299   | 67,624              | 677            | 757,568    | 1.66%               | 1,938               |

<sup>(1)</sup> Amounts include the unamortized premium.

<sup>(2)</sup> See the Schedule of Demographic and Economic Statistics for personal income and population data.

<sup>(3)</sup> Collier County adopted GASB Statement No. 87, Leases in the 2020 fiscal year.

<sup>(4)</sup> Does not include private development note payable

### **COLLIER COUNTY, FLORIDA**

### LEGAL DEBT MARGIN INFORMATION AS OF SEPTEMBER 30, 2022

(unaudited)

The Constitution of the State of Florida, Florida Statute 200.181 and Collier County set no legal debt limit.

### DIRECT, OVERLAPPING AND UNDERLYING DEBT AS OF SEPTEMBER 30, 2022

(unaudited)

Estimated

Estimated

|  |                  | Estimated         | Estimated      |
|--|------------------|-------------------|----------------|
|  |                  | Percentage        | Share of       |
|  | Debt             | Applicable Based  | Overlapping    |
|  | Outstanding      | on Population (1) | Debt           |
| Direct Debt:                                 |                  |                   |                |
| Governmental Activities                      |                  |                   |                |
| Gas Tax Revenue Bonds (1)                    | 4,048,871        | 100.00%           | 4,048,871      |
| Special Obligation Revenue Bonds (1,3)       | 112,119,573      | 100.00%           | 112,119,573    |
| Tourist Development Tax Revenue Bonds (1)    | 62,511,582       | 100.00%           | 62,511,582     |
| Direct Placement Loans and Notes Payable (3) | 208,978,732      | 100.00%           | 208,978,732    |
| Leases (3)                                   | 8,309,013        | 100.00%           | 8,309,013      |
| Financed Purchase Obligations                |                  | 100.00%           |                |
| Total Government Activities Direct Debt      | 395,967,771      | -                 | 395,967,771    |
| Overlapping Debt:                            |                  |                   |                |
| N/A  |                  | 0.00%             | <u> </u>       |
| Underlying Debt:                             |                  |                   |                |
| City of Naples (4)                           | 2,116,685        | 4.93%             | 104,353        |
| City of Marco Island (5)                     | 16,984,908       | 4.12%             | 699,778        |
| City of Everglades (6)                       |                  | 0.00%             |                |
| Subtotal, Underlying Debt                    | 19,101,593       | 9.05%             | 804,131        |
|  |                  | _                 |                |
| Total Direct, Overlapping and Underlying De  | £ \$ 415,069,364 |                   | \$ 396,771,902 |
|  |                  |                   |                |

- (1) Amounts include the unamortized premium.
- (2) Population numbers obtained from University of Florida Bureau of Economic and Business Research
- (3) Totals consist of more than one issuance.
- (4) Governmental activities debt outstanding amount obtained from the City of Naples.
- (5) Governmental activities debt outstanding amount obtained from the City of Marco Island.
- (6) Governmental activities debt outstanding amount obtained from the City of Everglades.

### COLLIER COUNTY, FLORIDA PLEDGED-REVENUE COVERAGE LAST TEN FISCAL YEARS

(amounts expressed in thousands) (unaudited)

#### Governmental Activi

|        |             | Gas Tax   | Bonds    |             | Special Obligation Bonds |           |          |             |  |  |  |  |
|--------|-------------|-----------|----------|-------------|--------------------------|-----------|----------|-------------|--|--|--|--|
|        | Gas         |           |          |             | Legally<br>Available     | -         | _        |             |  |  |  |  |
| Fiscal | Taz         | Debt Se   | ervice   |             | Non-Ad Valorer           | Debt Se   |          |             |  |  |  |  |
| Year   | Collections | Principal | Interest | Coverage(1) | Collections(2)           | Principal | Interest | Coverage(3) |  |  |  |  |
| 2013   | 18,229      | 7,855     | 6,453    | 1.27        | 86,640                   | 9,695     | 7,249    | 5.11        |  |  |  |  |
| 2014   | 18,556      | 8,040     | 4,018    | 1.54        | 91,043                   | 9,145     | 9,674    | 4.84        |  |  |  |  |
| 2015   | 19,547      | 9,440     | 3,697    | 1.49        | 102,375                  | 8,885     | 9,426    | 5.59        |  |  |  |  |
| 2016   | 20,478      | 9,900     | 3,242    | 1.56        | 107,268                  | 9,280     | 9,020    | 5.86        |  |  |  |  |
| 2017   | 21,799      | 10,195    | 2,939    | 1.66        | 108,577                  | 9,705     | 8,591    | 5.93        |  |  |  |  |
| 2018   | 22,749      | 10,510    | 2,737    | 1.72        | 118,725                  | 10,258    | 7,012    | 6.87        |  |  |  |  |
| 2019   | 22,709      | 10,830    | 2,542    | 1.70        | 125,162                  | 10,865    | 7,191    | 6.93        |  |  |  |  |
| 2020   | 21,005      | 11,170    | 2,178    | 1.57        | 124,638                  | 11,362    | 7,244    | 6.70        |  |  |  |  |
| 2021   | 22,920      | 11,515    | 1,802    | 1.72        | 129,594                  | 11,841    | 8,458    | 6.38        |  |  |  |  |
| 2022   | 24,196      | 11.875    | 1,413    | 1.82        | 152,914                  | 14,798    | 9,354    | 6.33        |  |  |  |  |

### Business-type Activi

### **Vater and Sever Revenue Bonds**

| Fiscal | Vater/ Sever<br>Charges | Less:<br>Operating | Net<br>Available | Debt Se   | rvice    |             |
|--------|-------------------------|--------------------|------------------|-----------|----------|-------------|
| Year   | _                       | Expenses(5)        | Revenue          | Principal | Interest | Coverage(6) |
| 2013   | 105,682                 | 68,916             | 36,766           | 5,422     | 6,268    | 3.15        |
| 2014   | 109,514                 | 69,710             | 39,804           | 5,967     | 3,986    | 4.00        |
| 2015   | 118,066                 | 74,344             | 43,722           | 6,073     | 3,639    | 4.50        |
| 2016   | 125,456                 | 84,474             | 40,982           | 3,986     | 2,841    | 6.00        |
| 2017   | 136,064                 | 97,904             | 38,160           | 3,902     | 2,818    | 5.68        |
| 2018   | 155,847                 | 90,507             | 65,340           | 5,528     | 3,050    | 7.62        |
| 2019   | 163,653                 | 98,281             | 65,372           | 6,261     | 4,091    | 6.31        |
| 2020   | 169,444                 | 100,866            | 68,578           | 6,384     | 6,189    | 5.45        |
| 2021   | 170,927                 | 106,913            | 64,014           | 6,500     | 6,066    | 5.09        |
| 2022   | 160,302                 | 113,392            | 46,910           | 9,016     | 10,959   | 2.35        |

- (1) Gas Tax Collections divided by annual total debt service requirements for the respective fiscal year.
- (2) The revenues that comprise the legally available non-ad valorem revenues are defined by bond documents; these revenues include Sales Tax and certain impact fees and averaged over two fiscal years.
- (3) Legally Available Non-Ad Valorem Collections divided by annual total debt service requirements for the respective fiscal year. Current year collections are \$168,095,843.
- (4) Operating revenues plus other income; certain interest income, gain on disposal of assets, capital grants and contributions and transfers in are not included.
- (5) Total operating expenses, excluding depreciation and amortization; loss on disposal of assets, interest expense and transfers out are not included.
- (6) Net available revenue divided by annual total senior lien debt service requirements for the County Water and Sewer District. Coverage must be at least 1.00.

### **COLLIER COUNTY, FLORIDA DEMOGRAPHIC AND ECONOMIC STATISTICS** LAST TEN FISCAL YEARS

(unaudited)

| Fiscal<br>Year | Population(1) | Personal<br>Income(2) | Per Capita<br>Personal<br>Income | Median<br>Age(3) | School<br>Enrollment(4) | Unemployment<br>Rate(5) |
|----------------|---------------|-----------------------|----------------------------------|------------------|-------------------------|-------------------------|
| 2013           | 333,663       | 24,142,507,000        | 72,356                           | 47.1             | 43,789                  | 7.2%                    |
| 2014           | 336,783       | 23,834,645,000        | 70,772                           | 47.6             | 44,415                  | 6.3%                    |
| 2015           | 343,802       | 27,082,008,000        | 78,772                           | 48.0             | 45,228                  | 5.2%                    |
| 2016           | 350,202       | 29,889,525,000        | 85,349                           | 48.5             | 47,289                  | 4.9%                    |
| 2017           | 357,470       | 31,512,180,000        | 88,153                           | 49.2             | 49,394                  | 3.6%                    |
| 2018           | 367,347       | 33,958,713,000        | 92,443                           | 49.7             | 47,934                  | 3.3%                    |
| 2019           | 376,706       | 38,058,323,000        | 101,029                          | 50.3             | 48,441                  | 3.2%                    |
| 2020           | 375,752       | 41,014,314,000        | 109,153                          | 50.8             | 47,048                  | 5.7%                    |
| 2021           | 382,680       | 42,413,331,000        | 110,832                          | 51.3             | 48,838                  | 3.6%                    |
| 2022           | 390,912       | 45,539,558,000        | 116,496                          | 51.5             | 49,692                  | 2.8%                    |

#### Sources:

- (1) https://view.officeapps.live.com/op/view.aspx?src=https%3A%2F%2Fwww.bebr.ufl.edu%2Fwp-content%2Fuploads%2F2022%2F10%2Festimates 2022.xlsx&wdOrigin=BROWSELINK
- (2) https://fred.stlouisfed.org/series/Pl12021
  (3) https://fred.stlouisfed.org/series/B01002001E012021
- (4) www.collierschools.com/Page/349
- (5) www.floridajobs.org

## COLLIER COUNTY, FLORIDA PRINCIPAL EMPLOYERS

(unaudited)

|   |                    | 2022 | Percent of<br>Total County |                   | 2013 | Percent of<br>Total County |
|---|--------------------|------|----------------------------|-------------------|------|----------------------------|
| Employer                                  | Employees          | Rank | Employment                 | Employees         | Rank | Employment                 |
| Collier County Public Schools             | 5,704              | 1    | 3.61%                      | 5,288             | 1    | 4.69%                      |
| NCH Healthcare System                     | 4,113              | 2    | 2.61%                      | 4,000             | 2    | 3.55%                      |
| Arthex, Inc.                              | 3,605              | 3    | 2.28%                      | 1056              | 5    | 0.94%                      |
| Publix Supermarkets                       | 3,100              | 4    | 1.96%                      | 800               | 9    | 0.71%                      |
| Collier County Government (excl. Sheriff) | 2,545              | 5    | 1.61%                      | 2,157             | 3    | 1.91%                      |
| Collier County Sheriff's Office           | 1,446              | 6    | 0.92%                      | 1,867             | 4    | 1.66%                      |
| Ritz Carlton Hotel                        | 1,100              | 7    | 0.70%                      | 1,100             | 6    | 0.98%                      |
| JW Marriott - Marco Island                | 1,089              | 8    | 0.69%                      | -                 |      | 0.00%                      |
| Seminole Casino - Immokalee               | 900                | 9    | 0.57%                      | -                 |      | 0.00%                      |
| City of Naples                            | 510                | 10   | 0.32%                      | -                 |      | 0.00%                      |
| Gargiulo, Inc.                            |                    |      |                            | 1,100             | 7    | 0.98%                      |
| Hometown Inspection Svs.                  |                    |      |                            | 900               | 8    | 0.80%                      |
| Waldorf Astoria (Registry Resort)         |                    |      |                            | 760               | 10   | 0.67%                      |
| Other employers<br>Totals                 | 133,789<br>157,901 |      | 84.73%<br>100.00%          | 93,650<br>112,678 |      | 83.11%<br>100.00%          |

### Sources:

Southwest Florida Economic Development Alliance Collier County Public Schools NCH Healthcare System Publix Corporate Office Arthrex, Inc.

# COLLIER COUNTY, FLORIDA BUDGETED FULL-TIME EQUIVALENT COUNTY EMPLOYEES BY FUNCTION (1) LAST TEN FISCAL YEARS

(unaudited)

Fiscal Year

|                            | 2022  | 2021  | 2020  | 2019  | 2018  | 2017  | 2015  | 2014  | 2013  | 2012  |
|----------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| Function:                  |       |       |       |       |       |       |       |       |       |       |
| General government         | 1,434 | 1,374 | 1,366 | 1,342 | 1,299 | 1,351 | 1,262 | 1,217 | 1,216 | 1,203 |
| Public safety              | 1,104 | 1,111 | 1,100 | 1,080 | 1,089 | 1,112 | 1,124 | 1,096 | 1,072 | 1,061 |
| Physical environment       | 97    | 94    | 90    | 80    | 73    | 73    | 70    | 69    | 67    | 67    |
| Transportation             | 232   | 233   | 235   | 228   | 224   | 219   | 211   | 192   | 187   | 187   |
| Economic environment       | 31    | 26    | 27    | 31    | 30    | 29    | 26    | 27    | 28    | 26    |
| Human services             | 70    | 70    | 61    | 58    | 58    | 58    | 56    | 56    | 53    | 51    |
| Culture and recreation     | 354   | 370   | 340   | 347   | 337   | 324   | 304   | 298   | 294   | 289   |
| Water and Sewer            | 467   | 434   | 438   | 436   | 414   | 410   | 384   | 342   | 340   | 342   |
| Solid Waste                | 44    | 45    | 44    | 45    | 43    | 31    | 28    | 27    | 28    | 29    |
| Emergency Medical Services | 202   | 202   | 202   | 202   | 199   | 194   | 193   | 193   | 172   | 172   |
| Airport Authority          | 17    | 15    | 15    | 15    | 15    | 15    | 15    | 14    | 14    | 16    |
| Collier Area Transit       | 5     | 5     | 5     | 5     | 5     | 4     | 4     | 3     | 3     | 3     |
| Total                      | 4,057 | 3,979 | 3,923 | 3,869 | 3,786 | 3,820 | 3,677 | 3,534 | 3,474 | 3,446 |

 $<sup>^{(1)}</sup>$  Includes the Board of County Commissioners and the Constitutional Officers

## COLLIER COUNTY, FLORIDA OPERATING INDICATORS BY FUNCTION LAST TEN FISCAL YEARS

(unaudited)

| Function:  | 2022                   | 2021                   | 2020                   | 2019                   | 2018                   | 2017                     | 2016                   | 2015                   | 2014                    | 2013                      |
|--|------------------------|------------------------|------------------------|------------------------|------------------------|--------------------------|------------------------|------------------------|-------------------------|---------------------------|
| Police: Physical arrests Parking violations Traffic violations                             | 7,285<br>429<br>32,146 | 6,519<br>362<br>24,674 | 6,227<br>333<br>22,370 | 9,072<br>817<br>26,773 | 9,266<br>894<br>17,157 | 8,269<br>1,068<br>15,473 | 9,359<br>867<br>14,462 | 9,347<br>931<br>16,355 | 11,277<br>964<br>19,868 | 11,277<br>1,182<br>22,211 |
| Fire:<br>Fires reported<br>Emergency responses (exclude fires)<br>Number of calls answered | 737                    | **                     | ••<br>••<br>680        | **<br>**<br>870        | **                     | ••<br>••<br>795          | 31<br>839<br>870       | 82<br>1,093<br>1,175   | 37<br>1,080<br>1,117    | 52<br>1,024<br>1,076      |
| Transportation:<br>Collier Area Transit ridership<br>Street resurfacing (lane miles)       | 662,396<br>93          | 649,391<br>42          | 723,423<br>34          | 913,569<br>43          | 944,931<br>40          | 996,687<br>38            | 1,082,519<br>34        | 1,177,029<br>34        | 1,181,530<br>80         | 1,361,294<br>78           |
| Culture and recreation:  Beach parking stickers issued  Library circulation                | 150,078<br>2,063,261   | 144,254<br>2,554,082   | 131,645<br>2,080,277   | 146,500<br>2,471,878   | 143,500<br>2,253,555   | 149,490<br>2,193,351     | 139,828<br>2,349,418   | 134,051<br>2,302,017   | 181,878<br>2,578,588    | 122,415<br>2,578,589      |
| Water:<br>New connections  | 2,368                  | 2,864                  | 2,031                  | 2,297                  | 2,776                  | 1,951                    | 2,023                  | 2,204                  | 1,878                   | 1,417                     |
| Wastewater: Average daily sewage treatment ## (thousands of gallons)                       | 22,220                 | 21,603                 | 21,015                 | 20,426                 | 18,030                 | 18,555                   | 17,866                 | 17,231                 | 16,200                  | 17,080                    |

<sup>•• -</sup> Due to the consolidation of Fire Districts, this information is no longer being tracked.

#### Sources:

Police-Collier County Sheriff's Department

Fire-Collier County Bureau of Emergency Services, Greater Naples Fire District

Transportation-Collier County Alternative Transportation , Road and Bridge

Culture and Recreation-Collier County Parks and Recreation, Public Library

Water-Collier County Utility Billing

Wastewater-Collier County Wastewater

## COLLIER COUNTY, FLORIDA CAPITAL ASSET STATISTICS BY FUNCTION LAST TEN FISCAL YEARS

(unaudited)

|   | Fiscal Year |         |         |         |         |         |         |         |         |         |
|---|-------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
|   | 2022        | 2021    | 2020    | 2019    | 2018    | 2017    | 2016    | 2015    | 2014    | 2013    |
| Function:                                 |             |         |         |         |         |         |         |         |         |         |
| Public Safety:                            | _           | _       | _       | _       | _       | _       | _       | _       | _       | _       |
| Police Stations                           | 7           | 7       | 7       | 7       | 7       | 7       | 7       | 7       | 7       | 7       |
| Patrol Units                              | 268         | 273     | 273     | 272     | 272     | 270     | 274     | 276     | 276     | 275     |
| Fire:                                     |             |         |         |         |         |         |         |         |         |         |
| Fire Stations                             | 4           | 4       | 4       | 4       | 4       | 4       | 4       | 4       | 4       | 3       |
| Highways and streets:                     |             |         |         |         |         |         |         |         |         |         |
| Streets (Miles)                           | 1,170       | 1,167   | 1,172   | 1,169   | 1,166   | 1,161   | 1,159   | 1,149   | 1,151   | 1,184   |
| Streetlights                              | 5,412       | 5,378   | 5,364   | 4,635   | 5,083   | 5,074   | 5,182   | 4,958   | 4,958   | 4,868   |
| Traffic Signals                           | 382         | 381     | 377     | 377     | 377     | 374     | 365     | 360     | 370     | 353     |
| Culture and recreation:                   |             |         |         |         |         |         |         |         |         |         |
| Parks Acreage                             | 1,524       | 1,561   | 1,560   | 1,521   | 1,521   | 1,521   | 1,521   | 1,521   | 1,521   | 1,521   |
| Parks                                     | 67          | 66      | 66      | 61      | 61      | 61      | 61      | 61      | 61      | 61      |
| Swimming Pools                            | 11          | 9       | 9       | 9       | 9<br>45 | 8       | 8       | 8<br>45 | 8       | 8<br>45 |
| Tennis Courts<br>Community Centers        | 42<br>10    | 40<br>9 | 40<br>9 | 45<br>9 | 45<br>9 | 45<br>9 | 45<br>9 | 45<br>9 | 45<br>8 | 45<br>8 |
| Libraries                                 | 10          | 10      | 10      | 10      | 10      | 10      | 10      | 10      | 10      | 10      |
| Number of Volumes in Libraries            | 699,760     | 653,726 | 659,112 | 663,811 | 593,378 | 557,188 | 567,248 | 605,408 | 683,237 | 692,229 |
| Water:                                    | ,           | ,       | ,       | ,       | ,       | ,       | ,       | ,       | ,       | ,       |
| Number of Customers                       | 82.790      | 81,339  | 75,837  | 73,854  | 71,614  | 66.010  | 61,830  | 59,443  | 57,548  | 55,878  |
| Water Mains (Miles)                       | 1.205       | 1,191   | 1.166   | 1,149   | 1,132   | 1.067   | 1,015   | 986     | 925     | 888     |
| Maximum Daily Capacity (Per Million Gallo | -,          | 32,720  | 33,658  | 32,113  | 30,956  | 32,243  | 33,877  | 31,376  | 30,460  | 30,120  |
| Wastewater:                               |             |         |         |         |         |         |         |         |         |         |
| Sanitary Sewers (Miles)                   | 1,212       | 1,201   | 1.186   | 1,181   | 1,156   | 1,085   | 1,021   | 1.028   | 1,030   | 1,081   |
| Primary and Secondary Drainage Facilities | 330         | 325     | 325     | 322     | 312     | 289     | 294     | 306     | 306     | 305     |

Police-Collier County Sheriff's Department
Fire-Collier County Bureau of Emergency Services
Highway and Streets-Collier County Traffic Operations, Transportation Engineering, Road and Bridge
Culture and Recreation-Collier County Public Library, Parks and Recreation
Water-Collier County Water, Utility Billing
Wastewater-Collier County Stormwater, Wastewater